# **CITY OF WESTLAKE**



# **AGENDA**

# City Council Rescheduled Final Budget Hearing

Wednesday, September 20, 2023 at 5:01 PM

Westlake Council Chambers 4005 Seminole Pratt Whitney Road Westlake, Florida 33470

#### CITY COUNCIL:

JohnPaul O'Connor, Mayor Greg Langowski, Vice Mayor Pilar Valle Ron, Council Member – Seat 1 Julian Martinez, Council Member – Seat 2 Charlotte Leonard, Council Member – Seat 3

#### **CITY STAFF:**

Ken Cassel, City Manager Zoie P. Burgess, CMC, City Clerk Donald J. Doody, Esq., City Attorney Nilsa Zacarias, AICP, Planning and Zoning Director Suzanne Dombrowski, P.E., ENV SP, City Engineer

[TENTATIVE: SUBJECT TO REVISION]

This is a Public Meeting and members of the public may attend in-person; however, the option to attend and participate via Communications Media Technology is available via the Cisco WebEx Platform and may be accessed as follows:

1. Join the Webex meeting from your computer, tablet or smartphone at the following link: <a href="https://cityofwestlake.my.webex.com/">https://cityofwestlake.my.webex.com/</a>

Meeting ID: 2633 857 1570

Password: hello

2. Participants may also dial in using your phone with any of the following number(s):

United States Toll: +1-408-418-9388 Meeting ID: 2633 857 1570

For participants attending the meeting via WebEx, public comments will be accepted via an electronic comment card, at least 24 hours prior to the public meeting and also acknowledged during the meeting when participants utilize the "raise your hand" feature during the designated time.

Procedures for Public Comment are also provided via the City website: https://www.westlakegov.com/cityclerk/page/covid-19-public-meetings

#### **CALL TO ORDER**

#### **ROLL CALL**

#### PLEDGE OF ALLEGIANCE

#### ADDITIONS, DELETIONS OR MODIFICATIONS, AND APPROVAL OF AGENDA

#### **PUBLIC HEARING**

A. RESOLUTION 2023-28 – Adoption of Final Millage Rate for Fiscal Year 2024

Submitted By: Administration

#### **RESOLUTION 2023-28**

A RESOLUTION OF THE CITY COUNCIL FOR THE CITY OF WESTLAKE, FLORIDA, ADOPTING A FINAL MILLAGE RATE OF \_\_\_\_\_ FOR THE CITY'S GENERAL OPERATING FUND FOR THE FISCAL YEAR BEGINNING OCTOBER 1, 2023 AND ENDING SEPTEMBER 30, 2024; PROVIDING FOR CONFLICTS; PROVIDING FOR SEVERABILITY; AND PROVIDING AN EFFECTIVE DATE.

B. RESOLUTION 2023-29 - Adoption of Final Budget for Fiscal Year 2024

**Submitted By**: Administration

#### **RESOLUTION 2023-29**

A RESOLUTION OF THE CITY COUNCIL OF THE CITY OF WESTLAKE, FLORIDA, ADOPTING A FINAL BUDGET FOR THE FISCAL YEAR BEGINNING OCTOBER 1, 2023 AND ENDING SEPTEMBER 30, 2024; DETERMINING AND FIXING THE AMOUNTS NECESSARY TO CARRY ON THE GOVERNMENT OF THE CITY FOR THE ENSUING YEAR; PROVIDING FOR CONFLICTS; PROVIDING FOR SEVERABILITY; AND PROVIDING AN EFFECTIVE DATE.

#### **PUBLIC COMMENT**

This section of the agenda allows for comments from the public to speak. Each speaker will be given a total of three (3) minutes to comment. A public comment card should be completed and returned to the City Clerk. When you are called to speak, please go to the podium or unmute your device, and prior to addressing Council, state your name and address for the record.

#### <u>ADJOURNMENT</u>

**NOTICE:** If a person, firm or corporation decides to appeal any decision made by the City Council with respect to any matter considered at this meeting, you will need a record of the proceedings, and you may need to ensure that a verbatim record of the proceedings is made, which record includes the testimony and evidence upon which the appeal is to be based. (The above notice is required by State Law. Anyone desiring a verbatim transcript shall have the responsibility, at his own cost, to arrange for the transcript). The City of Westlake does not prepare or provide such verbatim record.

In accordance with the Americans with Disabilities Act, persons who need an accommodation in order to attend or participate in this meeting should contact the City Clerk at (561) 530-5880 at least three (3) business days prior to the meeting in order to request such assistance.

**AGENDA POSTED:** Friday, September 15, 2023

#### **RESOLUTION 2023-28**

A RESOLUTION OF THE CITY COUNCIL FOR THE CITY OF WESTLAKE, FLORIDA, ADOPTING A FINAL MILLAGE RATE OF \_\_\_\_\_ FOR THE CITY'S GENERAL OPERATING FUND FOR THE FISCAL YEAR BEGINNING OCTOBER 1, 2023 AND ENDING SEPTEMBER 30, 2024; PROVIDING FOR CONFLICTS; PROVIDING FOR SEVERABILITY; AND PROVIDING AN EFFECTIVE DATE.

WHEREAS, a final budget has been prepared estimating expenditure and revenues of the City for the ensuing year, with detailed information, including revenues to be derived from sources other than ad valorem levy, and recommendations have been made as to the amount to be appropriated for the ensuing year; and

WHEREAS, the City Council of the City of Westlake, Florida has conducted a public hearing and has considered recommendations and the proposed millage to be levied to carry on the government of the City for the ensuing year;

# NOW THEREFORE, BE IT RESOLVED BY THE CITY COUNCIL FOR THE CITY OF WESTLAKE, FLORIDA:

- SECTION 1. The foregoing "WHEREAS" clauses are true and correct and hereby ratified and confirmed by the City Council. All exhibits attached hereto are hereby incorporated herein.
- SECTION 2. The final millage rate necessary to be levied against ad valorem valuation of property subject to taxation in the City of Westlake, Florida, to produce a sufficient sum which together with departmental and other revenues will be sufficient to pay for appropriations made in the final budget for the fiscal year is hereby set at \_\_\_\_\_ mills.
- SECTION 3. The final millage adopted herein is greater than the rolled-back rate computed pursuant to the TRIM Act (Section 200.065, Florida Statutes, 2010, as amended) by \_\_\_\_\_\_%.
- SECTION 4. Conflicts: All Resolutions or parts of Resolutions in conflict herewith, be and the same are repealed to the extent of such conflict.
- SECTION 5. Severability: If any clause, section or other part of this Resolution shall be held by any court of competent jurisdiction to be unconstitutional or invalid, such unconstitutional or invalid part shall be considered eliminated and will in no way affect the validity of the other provisions of this Resolution.
- SECTION 6. That this resolution shall take effect immediately upon its adoption.

{00469048.2 3540-0000000 }

PASSED AND APPROVED BY the City of September 2023.	Council for the City of Westlake, Florida, this $\underline{20^{\text{th}}}$ day
	City of Westlake JohnPaul O'Connor, Mayor
Zoie P. Burgess, CMC City Clerk	

{00469048.2 3540-0000000 }

#### **RESOLUTION 2023-29**

A RESOLUTION OF THE CITY COUNCIL OF THE CITY OF WESTLAKE, FLORIDA, ADOPTING A FINAL BUDGET FOR THE FISCAL YEAR BEGINNING OCTOBER 1, 2023 AND ENDING SEPTEMBER 30, 2024; DETERMINING AND FIXING THE AMOUNTS NECESSARY TO CARRY ON THE GOVERNMENT OF THE CITY FOR THE ENSUING YEAR; PROVIDING FOR CONFLICTS; PROVIDING FOR SEVERABILITY; AND PROVIDING AN EFFECTIVE DATE.

**WHEREAS,** a final budget has been prepared by the City estimating expenditures and revenues of the City for the ensuing year, with detailed information, including revenues to be derived from sources other than ad valorem levy, and recommendations have been made as to the amount necessary to be appropriated for the ensuing year; and

**WHEREAS**, the City Council of the City of Westlake, Florida has conducted a public hearing and has considered the recommendations and the suggested budget necessary to be levied to carry on the government of the City for the ensuing year;

# NOW THEREFORE, BE IT RESOLVED BY THE CITY COUNCIL FOR THE CITY OF WESTLAKE, FLORIDA:

- SECTION 1. The foregoing "WHEREAS" clauses are true and correct and hereby ratified and confirmed by the City Council. All exhibits attached hereto are hereby incorporated herein.
- SECTION 2. That the final budget of the City of Westlake, Florida, for the fiscal year beginning October 1, 2023, and ending September 30, 2024, is hereby adopted and the appropriations set out therein are hereby made to maintain and carry on the government of the City of Westlake, Florida. A copy of the final budget is attached hereto as Exhibit "A".
- SECTION 3. The final budget shall be published in accordance with the publication and notice requirements set forth in Chapter 200, Florida Statutes. A public hearing has been rescheduled to be held on the 20th day of September, 2023 for the purposes of adopting a final budget.
- SECTION 4. Conflicts: All Resolutions or parts of Resolutions in conflict herewith, be and the same are repealed to the extent of such conflict.
- SECTION 5. Severability: If any clause, section or other part of this Resolution shall be held by any court of competent jurisdiction to be unconstitutional or invalid, such unconstitutional or invalid part shall be considered eliminated and will in no way affect the validity of the other provisions of this Resolution.
- SECTION 6. This resolution shall become effective immediately upon its adoption.

{00579229.2 3540-0000000 }

PASSED AND APPROVED BY the City Council for of September 2023.	the City of Westlake, Florida, this <u>20</u> th day
	City of Westlake JohnPaul O'Connor, Mayor
Zoie P. Burgess, City Clerk	

{00579229.2 3540-0000000 }

# City of Westlake



# FISCAL YEAR 2024 ANNUAL BUDGET

# **Table of Contents**

	<u>Page</u>
Budget Message	. 1
Budget Calendar	. 3
Budget Summary	4
General Fund Summary	. 5
General Fund Revenue Summary	 6
General Fund Revenue	. 8
General Fund Expenditure Summary	 . 9
City Council	. 11
City Manager	. 12
City Clerk	. 14
City Attorney	. 16
Community Services	. 18
Other Departments	. 19
Special Revenue Fund Summary	 . 20
Special Revenue Fund – Comprehensive Planning	. 21
Special Revenue Fund – Housing Assistance Program	. 22

# **Budget Message**

Honorable Mayor and City Council

I am pleased to submit the Fiscal Year 2024(FY2024) budget message for the City of Westlake. The city continues to grow at a sustained pace. The first of the commercial developments is online with more soon This development is not reflected in the FY2024 budget but it will have a larger impact in next year's budget. As explained in the past there is a period of approximately a year to a year and a half after completion before the full impact of new commercial buildings affects the budget. As development continues, we will continue to review and correcting sections of the Land Development Regulations where theory conflicts with applicability. The continued teamwork between the City Council, City Manager, City Attorney, City Planner, City Engineer, City Clerk, Building Department, administrative staff, Seminole Improvement District, and the developers' representatives will allow us to move forward and respond to market conditions.

According to the Palm Beach County Property Appraiser the City of Westlake's taxable value has increased fifty-five-point twenty-nine percent (55.29%) over last year's value. The growth in home construction and sales continue to be strong.

The *proposed millage rate for the FY2024 is 5 mils*. This rate is projected to generate approximately \$4,721,257 in ad-valorem taxes to the City based on the taxable value as of January 1<sup>st</sup> as provided by Palm Beach County Property Appraiser. The total proposed FY2024 budget for the General Fund is \$5,548,900, which is a 12.25% increase over the budget for the current year. The difference between the property tax received and budgeted expenditures is made up of several components, including interest, licenses, permits & fees, other taxes.

The proposed millage rate of 5 mills is a 19.07% increase over the rolled-back rate. Generating revenue *based on the rolled-back rate* would not be practical as the city must be able to provide the administrative infrastructure to operate. Additionally, FY2024 is the first year that the city no longer can receive funding from the master developer. The largest impact on the taxes the individual pays is the assessed value established by the County Property Appraiser.

This is the first year that deficit funding is no longer available from the primary developer. Based on projections, the proposed millage rate of 5 mills should provide sufficient funds to accomplish all the items within the budget. The city is funding contingency and first quarter operating reserves. This is standard for municipal budgets to provide the cash needed to pay expenditures incurred before current year tax disbursements are received. It is important to remember that a portion of land within the City limits is assessed by the County Property Appraiser based on agricultural use. The agricultural land use assessed value is a lower and therefore generates lower tax revenue. As the City continues to develop residential and commercial properties the tax base will continue to increase.

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There are approximately fifty-five individuals involved in the overall operation and administration of the city. These individuals are part of the contracted services provided by the various entities. These individuals are a combination of dedicated full-time personnel and those that work a percentage of their time on City business. This is part of the overall vision of the city to remain a government-light operation. This allows for an efficient effective government providing a high level of service to the residents.

Respectfully submitted,

Kennett of Carrel

Kenneth Cassel

# **City of Westlake**

#### Budget Calendar - Fiscal Year 2024 Annual Budget

Key Dates	Activity / Tasks
By June 1	Receipt of Estimated Assessable Property Values
Fri July 1	Property Appraiser certifies the taxable values
Tue July 11	City of Westlake Regular Council Meeting – Preliminary Budget Presentation; Approve Tentative Millage Rate and date of first public hearing; Set assessment rate for solid waste collection.
Tue August 1	City of Westlake Budget Workshop
Fri August 4	Deadline for submitting DR 420 to Property Appraiser & Tax Collector a) Include Proposed Millage Rate b) the current rollback rate c) The date, time, and meeting place of the first public budget hearing
Wed August 16	County School Board Budget 1st Hearing
Tue September 5	City of Westlake Regular Council Meeting – 1st Budget & Millage Rate Hearing; Assessment Rates for Solid Waste Collection
Thu September 7	County Budget 1st Hearing
Fri September 8	Publish Notice of Budget Increase and Budget Summary in PB Post
Tue September 12	City of Westlake Special Council Meeting - 2nd and Final Budget Hearing-RESCHEDULED
Wed September 13	County School Board Budget 2nd Hearing
Wed September 20	City of Westlake Special Council Meeting - 2nd and Final Budget Hearing
Fri September 23	Deadline to Send Adopted Millage Rate to Property Appraiser & Tax Collector
Wed September 27	County Budget 2nd Hearing
Thu October 20	Deadline to Certify Compliance with Florida Department of Revenue

<sup>\*\*</sup> Per Florida Statutes, the public hearing dates scheduled by a county government or school board shall not be used by any other taxing authority within the county for its public hearings.

# Budget Summary

# All Funds – Total Budget

	FY 2023 FY 2024									
Description	Adopted Budget	Forecast	Fav / (Unfav)	Budget	Incr./(Decr.) Over Budget	% Budget Incr./(Decr.)				
FUNDING										
Total Revenue/Other Financing Sources	\$ 7,899,000	\$ 7,890,416	\$ (8,585)	\$10,031,296	\$ 2,132,296	27.0%				
Total Fund Bal. Use / (Addition)	-	(1,518,057)	(1,518,057)	(1,099,796)	(1,099,796)	NA				
Total Funding	\$ 7,899,000	\$ 6,372,359	\$ (1,526,642)	\$ 8,931,500	\$ 1,032,500	13.1%				
EXPENDITURES										
Personnel Expenditures	\$ 64,600	\$ 64,625	\$ (25)	\$ 64,600	\$ -	0.0%				
Operating Expenditures	6,466,900	6,294,092	172,808	7,355,200	888,300	13.7%				
Capital Expenditures	50,000	-	50,000	50,000	-	0.0%				
Contingency	178,800	13,642	165,158	201,900	23,100	12.9%				
Reserves	1,138,700		1,138,700	1,259,800	121,100	10.6%				
Total Expenditures	\$ 7,899,000	\$ 6,372,359	\$ 1,526,641	\$ 8,931,500	\$ 1,032,500	13.1%				

# General Fund

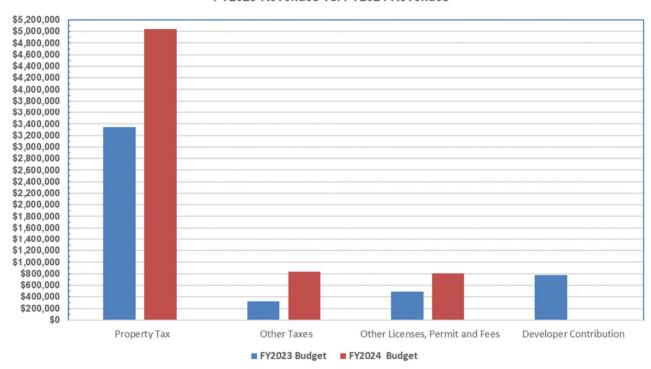
# **General Fund – Summary**

		FY 2023			FY 2024	
Description	Adopted Budget	Forecast	Fav / (Unfav)	Budget	Incr./(Decr.) Over Budget	% Budget Incr./(Decr.)
FUNDING						
Total Revenue	\$ 4,943,300	\$ 4,934,342	\$ (8,958)	\$ 6,648,696	\$ 1,705,396	34.5%
Total Fund Bal. Use / (Addition)	-	(1,585,509)	(1,585,509)	(1,099,796)	(1,099,796)	NA
Total Funding	\$ 4,943,300	\$ 3,348,833	\$ (1,594,467)	\$ 5,548,900	\$ 605,600	12.3%
EXPENDITURES						
Personnel Expense	\$ 64,600	\$ 64,625	\$ (25)	\$ 64,600	\$ -	0.0%
Operating Expense	3,511,200	3,270,566	240,634	3,972,600	461,400	13.1%
Capital Expenditures	50,000	-	50,000	50,000	-	0.0%
Contingency	178,800	13,642	165,158	201,900	23,100	12.9%
Reserves	1,138,700	-	1,138,700	1,259,800	121,100	10.6%
Total Expenditures	\$ 4,943,300	\$ 3,348,833	\$ 1,594,467	\$ 5,548,900	\$ 605,600	12.3%

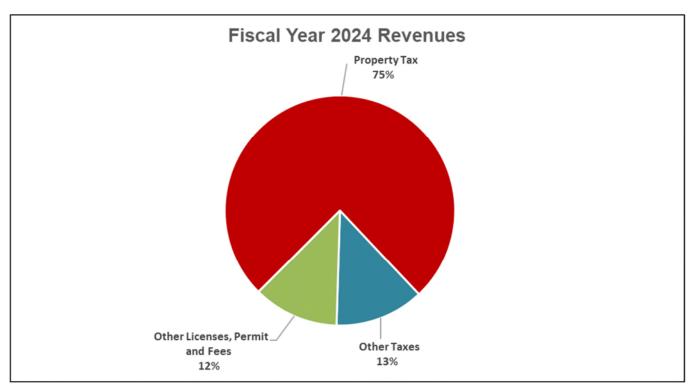
#### **General Fund - Source of Funds**

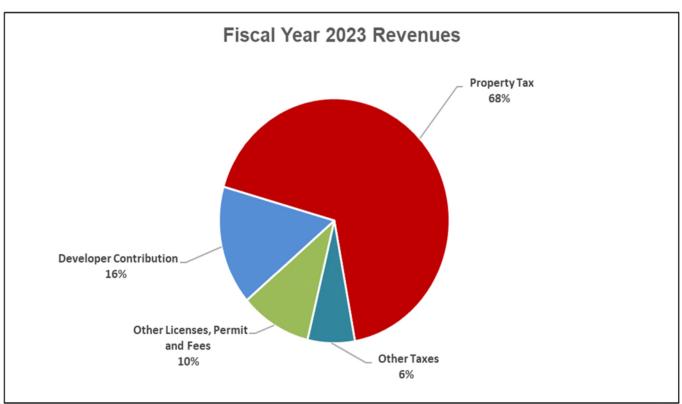
		FY 2023			FY 2024	
	Adopted		Fav /		Incr./(Decr.)	% Budget
Description	Budget	Forecast	(Unfav)	Budget	Over Budget	Incr./(Decr.)
Property Taxes	\$ 3,345,563	\$ 3,353,681	\$ 8,118	\$ 5,011,896	\$ 1,666,333	49.8%
Other Taxes	327,300	690,363	363,063	834,100	506,800	154.8%
Other Licenses, Permit and Fees	493,700	835,994	342,294	802,700	309,000	62.6%
Developer Contribution	776,737	-	(776,737)	-	(776,737)	-100.0%
Interest Income	-	54,304	54,304	-	-	NA
Total Revenues	\$ 4,943,300	\$ 4,934,342	\$ (8,958)	\$ 6,648,696	\$ 1,705,396	34.5%
Use (Add To) Fund Balance	-	(1,585,509)	(1,585,509)	(1,099,796)	(1,099,796)	NA
Total Source of Funds	\$ 4,943,300	\$ 3,348,833	\$(1,594,467)	\$ 5,548,900	\$ 605,600	12.3%

#### FY2023 Revenues vs. FY2024 Revenues



#### **General Fund - Source of Funds**





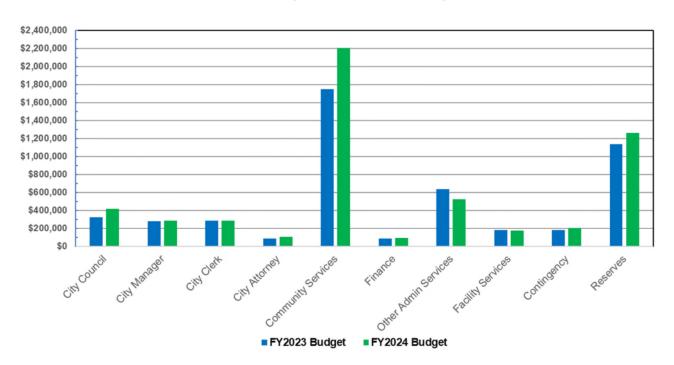
# **General Fund – Revenue Detail**

		FY 2021		FY 2022				FY 2023							
Description		Actual		Actual		Adopted Budget		Forecast		Fav / (Unfav)		Budget	Ir O	ncr./(Decr.) ver Budget	% Budget Incr./(Decr.)
Property Tax		Actual		Actual		Duuget				(0)		Duuget	Ť	· · · · · · · · · · · · · · · · · · ·	
Tax Receipts - Current Year	\$	1,130,469	\$	1,796,354	\$	3,126,601	\$	3,126,601	\$	-	\$	4,721,257	\$	1,594,656	51.0%
Tax Receipts - Discounts		(43,037)		(69,673)		(125,064)		(119,809)		5,255		(188,850)		(63,800)	51.0%
Tax Receipts - Delinquent		-		-		-		1,308		1,308		-		-	NA
Special Assessments-Tax Collector		-		223,216		358,326		358,326		-		499,468		141,142	39.4%
Special Assessments-Delinguent		-		· -		· -		281		281		· -		-	NA
Special Assmnts- Discounts		-		(8,498)		(14,300)		(13,026)		1,274		(19,979)		(5,679)	39.7%
Total - Property Tax	\$	1,087,432	\$	1,941,399	\$	3,345,563	\$	3,353,681	\$	8,118	\$	5,011,896	\$	1,666,319	49.8%
Other Taxes															
Municipal Revenue Sharing	\$	7,167	\$	15,822	\$	24,200	\$	24,643	\$	443	\$	43,200	\$	19,000	78.5%
Public Service Tax-Electricity		154,984		243,889		116,000		364,319		248,319		430,600		314,600	271.2%
Public Service Tax-Water		45,776		68,332		58,700		92,241		33,541		109,000		50,300	85.7%
Public Service Tax-Gas		32,933		62,315		75,200		87,080		11,880		102,900		27,700	36.8%
Communications Svcs. Tax		28,638		47,770		53,200		122,080		68,880		148,400		95,200	178.9%
Total - Other Taxes	\$	269,498	\$	438,128	\$	327,300	\$	690,363	\$	363,063	\$	834,100	\$	506,800	154.8%
Other Licenses, Permits and Fees															
Fees FPL Franchise Fee	\$	132,295	\$	215,079	\$	119,700	\$	309,025	\$	189,325	\$	365,200	\$	245,500	205.1%
Gas Franchise Fee	Ψ	132,293	Ψ	213,079	Ψ	119,700	Ψ	44,735	ļΨ	44,735	Ψ	60,100	Ψ	60,100	203.176 NA
Solid Waste Franchise Fee		_		13,373		15,200		18,808		3,608		22,200		7,000	46.1%
Occupational Licenses		6,135		27,536		6,100		34,421		28,321		6,100		7,000	0.0%
Solid Waste Disposal Fees		250,643		266,233		250,600		228,947		(21,653)		228,900		(21,700)	-8.7%
Penalties		200,040		13,000		200,000		220,347		(21,000)		220,300		(21,700)	NA
County Impact Fee Admin.Fees		118,873		100,006		77,100		95,717		18,617		95,700		18,600	24.1%
Lien Search Fees		5,938		10,023		1,300		13,396		12,096		5,900		4,600	353.8%
Administrative Fees		5,550		10,023		13,000		10,000		(13,000)		3,300		(13,000)	-100.0%
Trash Bin Fees		16,958		13,215		5,400		15,624		10,224		13,200		7,800	144.4%
Federal Grants		362,368		362,367		3,400		13,024		10,224		13,200		7,000	NA
Special Events		302,300		79,450		_		61,300		61,300		_		_	NA NA
Other Fees		7,327		9,518		5,300		14,021		8,721		5,400		100	1.9%
Total - Other Licenses, Permits and		7,527		9,516		3,300		14,021		0,721		3,400		100	1.976
Fees	\$	900,537	\$	1,109,800	\$	493,700	\$	835,994	\$	342,294	\$	802,700	\$	309,000	62.6%
Developer Contribution	\$	540,000	\$	-	\$	776,737	\$	-	\$	(776,737)	\$	-	\$	(776,737)	-100.0%
Interest Income	\$	1,192	\$	7,701	\$		\$	54,304	\$	54,304	\$	_	\$	_	NA
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Total Revenue	\$	2,798,659	\$	3,497,028	\$	4,943,300	\$	4,934,342	\$	(8,958)	\$	6,648,696	\$	1,705,382	34.5%
Total Fund Bal. Use / (Addition)	\$	(351,733)	\$	(636,120)	\$	-	\$	(1,585,509)	\$	(1,585,509)	\$	(1,099,796)	\$	(1,099,796)	NA
Total Funding	•	2 446 000		2 000 000	_	4.042.202	•	2 240 022	_	(4 EQ.4 407)	_	E E40 000		COE ECC	40.00/
Total Funding	\$	2,446,926	\$	2,860,908	\$	4,943,300	\$	3,348,833	\$	(1,594,467)	\$	5,548,900	\$	605,586	12.3%

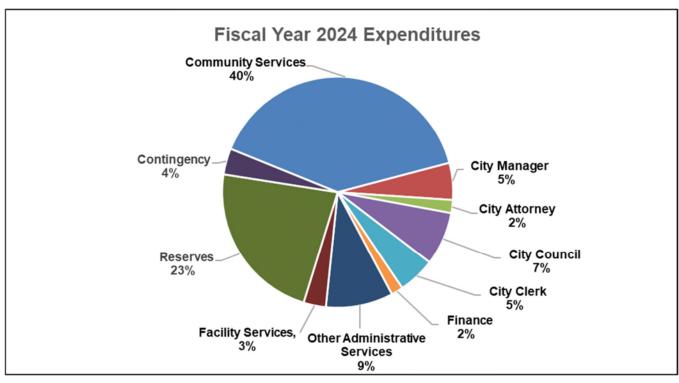
# **General Fund – Expenditures by Function**

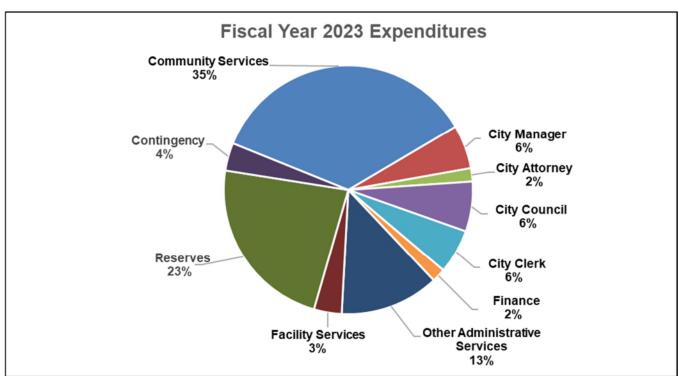
	FY 2023								F	Y 2024	
Description		Adopted Budget		Forecast		Fav / (Unfav)	Budget			r./(Decr.) r Budget	% Budget Incr./(Decr.)
City Council	\$	320,600	\$	346,457	\$	(25,857)	\$	414,200	\$	93,600	29.2%
City Manager		281,200		227,724		53,476		285,200		4,000	1.4%
City Clerk		285,800		256,192		29,608		288,800		3,000	1.0%
City Attorney		85,400		57,804		27,596		101,400		16,000	18.7%
Community Services	1	,749,700		1,907,443		(157,743)		2,209,000		459,300	26.3%
Finance		88,400		90,100		(1,700)		92,600		4,200	4.8%
Other Administrative Services		636,500		363,686		272,814		522,200		(114,300)	-18.0%
Facility Services		178,200		85,785		92,415		173,800		(4,400)	-2.5%
Contingency		178,800		13,642		165,158		201,900		23,100	12.9%
Reserves	1	1,138,700		-		1,138,700		1,259,800		121,100	10.6%
Total Expenditures	\$ 4	1,943,300	\$ :	3,348,833	\$	1,594,467	\$	5,548,900	\$	605,600	12.3%

#### FY2023 Expenditures vs. FY2024 Expenditures



# **General Fund – Expenditures by Function**





#### **General Fund – City Council Department**

#### Mission

To serve as the legislative body in accordance with the Charter and applicable statutes. The form of government is a Council/Manager. The City council shall conduct regular meetings, special meetings, adopt codes and ordinances and approve the annual budget by September 30<sup>th</sup> each year by resolution.

#### **Current Year Highlights**

- Held Various events within the City (Eats & Beats, Safety Awareness Day, Spring fest, Holiday Popup Market and the second annual Fourth Fest)
- Approved seven plats for future development.
- Approved revisions and updated to various ordinances and Land Development Regulations.
- Conducted annual budget workshop with the City Manager and staff.

#### **Next Year Goals**

- Continue to communicate appropriate information to residents regarding the growth of the city.
- Continue to update sections of the City's Land Development regulations to address unforeseen conflicts.
- Approve additional plats as presented by staff.
- Approve nonresidential site plans for developments in conformance with the City's Land Development Regulations (LDRs).

	FY 2021		FY 2022			FY 2023		FY 2024					
Description	Actual Actua		Actual		Adopted Budget	Forecast	Fav / (Unfav)	Budget	Incr./(Decr.) Over Budget		% Budget Incr.(Decr.)		
2													
Personal Services													
Mayor/Council Stipend	\$ 146,400	\$	94,443	\$	60,000	\$ 60,000	\$ -	\$ 60,000	\$	-	0.0%		
FICA	11,200		7,225		4,600	4,625	(25)	4,600		-	0.0%		
Total Personal Services	\$ 157,600	\$	101,668	\$	64,600	\$ 64,625	\$ (25)	\$ 64,600	\$	-	0.0%		
Operating Expenses													
ProfServ-Legislative Expense	\$ -	\$	-	\$	24,000	\$ -	\$ 24,000	\$ 24,000	\$	-	0.0%		
Telephone, Cable and Internet Service	-		1,131		1,900	3,754	(1,854)	3,800		1,900	100.0%		
Lease - Building	-		-		-	-	-	16,000		16,000	N/A		
Public Officials Insurance	4,025		3,125		3,800	3,500	300	4,200		400	10.5%		
City Events	-		169,742		193,300	239,624	(46,324)	250,000		56,700	29.3%		
Election Fees	-		600		-	-	-	-		-	N/A		
Council Expenses	6,855		19,931		30,000	33,398	(3,398)	50,000		20,000	66.7%		
Dues, Licenses, Subscriptions	1,395		1,529		3,000	1,556	1,444	1,600		(1,400)	-46.7%		
Total Operating Expenses	\$ 12,275	\$	196,058	\$	256,000	\$ 281,832	\$ (25,832)	\$ 349,600	\$	75,300	36.6%		
Total City Council	\$ 169,875	\$	297,726	\$	320,600	\$ 346,457	\$ (25,857)	\$ 414,200	\$	75,300	29.2%		

#### **General Fund – City Manager Department**

#### **Summary**

The City Manager is the chief administrative officer of the City and is responsible for directing and supervising the administration of all departments, offices, and agencies of the City except the City Attorney, unless otherwise directed in the City Charter. The City Manager shall:

- Ensure all laws and provisions of the Charter and acts of the Council are fully executed.
- Make recommendations to the Council concerning the affairs of the City.
- Prepare the annual operating and capital budgets.
- Ensure the City Clerk prepares the Council agendas.
- Draw and signs vouchers as provided by ordinance.
- Provide administrative services to support the Council.
- Keep the Council advised as to the financial condition of the City.
- Provide reports to the Council on the finances and administrative services of the City.
- Perform other duties as outlined in the Charter or requested by the Council.

#### **Mission**

To implement the policies and direction of the City Council, serve the residents of the community by fulfilling duties as the legislative body directs through developing policies designed to successfully perform municipal functions and render other municipal services.

#### **Major Challenges**

- Planning for sufficient space or alternate means to provide City services.
- Maintaining the proper level of service while minimizing the overall cost for services.
- Review and updating of the City's Land Development regulations to correct unforeseen conflicts.
- Planning for future growth of needed services and to ensuring sufficient revenues are available.
- Maintaining intergovernmental cooperation with other agencies surrounding and impacting the City.
- Working with the developers and other third parties to ensure that the integrity of the original vision of the City is maintained.

#### **Current Year Highlights**

- Continued to hold monthly "Coffee with the Manager" on-line discussions with the residents.
- Ensured that development complied with the comprehensive master plan and current LDRs.
- Made considerable progress toward implementation of a building department software system. Projected operation mid-October.
- Made progress with the development of the major park with Seminole Improvement District.
- Secured an agreement with the master HOA for utilization of the Lodge building for council meetings.

#### **General Fund – City Manager Department**

#### **Next Year Goals**

- Continue monthly "Coffee with the Manager" to keep residents informed what is happening within the City.
- Continue to work on facilities planning (Community Center, Park etc.).
- Review and update LDR's as necessary to minimize or eliminate conflicts.
- Complete codification of the LDR ordinances in Municode.
- Review new commercial and residential plats as submitted for future development to minimize conflicts with developers and the Seminole Improvement District.
- Review and draft contracts for additional services as needed.

	FY 2021	FY 2022				FY 2023			F١	2024	
			-	Adopted			Fav/		Incr	./(Decr.)	% Budget
Description	Actual	Actual		Budget	ı	orecast	(Unfav)	Budget	Ove	r Budget	Incr./(Decr.)
Operating Expenses											
Contracts - City Manager	\$ 179,700	\$ 207,404	\$	213,600	\$	213,600	\$ -	\$ 220,000	\$	6,400	3.0%
Office Supplies	12,291	6,990		14,900		11,248	3,652	12,300		(2,600)	-17.4%
Dues, Licenses, Subscriptions	3,677	2,870		2,700		2,876	(176)	2,900		200.00	7.4%
Total Operating Expenses	\$ 195,668	\$ 217,264	\$	231,200	\$	227,724	\$ 3,476	\$ 235,200	\$	4,000	1.7%
Capital Expenses											
Capital Outlay	5,164	8,161		50,000		-	50,000	50,000		-	0.0%
Total Capital Expenses	\$ 5,164	\$ 8,161	\$	50,000	\$	-	\$ 50,000	\$ 50,000	\$	-	0.0%
Total City Manager	\$ 200,832	\$ 225,425	\$	281,200	\$	227,724	\$ 53,476	\$ 285,200	\$	4,000	1.4%

#### **General Fund – City Clerk Department**

#### **Summary**

The City Clerk position is part of the master contract with Inframark to provide management services to the City. The contract is a fee for services based upon the scope and level of work required. The City Clerk reports to the City Manager and serves as a liaison between the City Council, staff, the public, other local governing bodies, and governmental agencies at various levels. The City Clerk's office serves as the official record keeper by maintaining, preserving, and recording official actions, documents, and by maintaining the legislative history of the City, and it renders unbiased and impartial service to all residents. The Clerk's office is the local supervisor of elections for the City. The City Clerk ensures the order, accessibility, and transparency of records. The Clerk's duties include the administration of the City's website and other social media.

#### **Mission**

To establish confidence and trust in municipal government while providing efficient, effective, and transparent public service to the Council, departments, and citizens of Westlake, and to safeguard accurate records of municipal activities in accordance with applicable federal, state, and local laws. The City Clerk shall:

- Prepare and publish meeting notices, including legally required advertisements, and prepare and distribute agenda packets in advance of regular, special, workshop meetings and public hearings.
- Provide clerical support to the Council.
- Draft and publish meeting notices and prepare and distribute agenda packets in advance of Board Meetings.
- Coordinate recruitment of Advisory Board applicants.
- Maintain the City's official records, provide information and records to the public and staff, maintain data related to legislative history, and update the City Charter and City Code.
- Coordinate and manage municipal elections and serve as the filing clerk.
- Draft and disseminate public information notices through various modes of communication.
- Oversee website updates, site navigation, and ensure accessibility and accuracy of documents.

#### **Current Year Highlights**

- Assisted in the planning and organization of four (5) city events.
- Initiated the restructuring of current records management system to improve storage, retention, and disposition.
- Continued efforts to progress the city through codification.
- Continued to improve resident communication on the city website and city social media.
- Continued to modify and oversee systems for public meeting notification, publication and virtual meeting broadcasting.

#### **General Fund – City Clerk Department**

Continued to develop standard operating procedures.

#### **Next Year Goals**

- Oversee the completion of the City's codification process.
- Continue to enhance and promote accessibility and to provide services in an open and transparent manner.
- Continue to maintain and seek strong cooperative partnerships, relationships, and opportunities to improve services, and to meet the changing needs of the community, including the rapidly increasing size and diversity of its population.
- Continue to develop records management policies and procedures in accordance with State guidelines.
- Review and streamline election processes in anticipation of 2024 election.
- Maintain business licensing, and other permitting processes.
- Continue to pursue municipal clerk education opportunities.
- Maintain relationships with local and state municipal clerk associations.
- Evaluate, digitize, and dispose of records per Florida Statute.

	FY 2021	FY 2022		FY 2023			FY 2024					
			Adopted		Fav/		Incr.(Decr.)	% Budget				
Description	Actual	Actual	Budget	Forecast	(Unfav)	Budget	Over Budget	Incr./(Decr.)				
Operating Expenses												
Website Support	\$ 10,600	\$ 8,256	\$ 8,200	\$ 6,100	\$ 2,100	\$ 6,100	\$ (2,100)	-25.6%				
Contracts-City Clerk	125,100	206,000	212,200	212,200	-	218,600	6,400	3.0%				
Postage and Freight	1,480	931	1,500	845	655	1,500	-	0.0%				
Printing	2,423	3,088	14,800	25	14,775	15,500	700	4.7%				
Advertising	23,214	14,670	31,200	14,240	16,960	23,200	(8,000)	-25.6%				
Office Supplies	1,117	-	1,100	2,885	(1,785)	2,900	1,800	163.6%				
Miscellaneous Services	1,311	193	1,300	100	1,200	1,300	-	0.0%				
Dues, Licenses, Subscriptions	10,241	10,340	15,500	19,797	(4,297)	19,700	4,200	27.1%				
Total City Clerk	\$ 175,486	\$ 243,478	\$ 285,800	\$ 256,192	\$ 29,608	\$ 288,800	\$ 3,000	1.0%				

#### **General Fund – City Attorney**

#### **Summary**

The City Attorney is a designated charter officer appointed by a majority vote of the City Council and serves at its pleasure. Accordingly, the office provides services as outlined in the City Charter.

The Legal Department provides legal support and advice to the City Council, City Manager, Department Directors, and advisory boards on all legal matters affecting or involving the City. The Legal Department is a contracted service.

#### Mission

To provide efficient, effective, and competent legal advice to the City Council, the City Manager and all departments on legal matters and their impacts on the City of Westlake, including legislative and statutory changes. The City Attorney works in concert with the City Manager and staff drafting ordinances and resolutions to implement policy decisions made by the City Council.

#### **Current Year Highlights**

- Worked with the City Manager, Planning & Zoning and Engineering in drafting of and revising the current Land Development Regulations.
- Reviewed and approved the plat language and bonds on new plats for development.
- Reviewed mortgage documents for housing assistance awarded this year.
- Monitored the legislature for potential impacts on the City.
- Advised City Council on plats and LDRs.
- Reviewed agenda items in Municode and drafted necessary ordinances and resolutions.
- Reviewed legal ads drafted by staff.
- Attended regular City Council meetings and Local Planning Agency meetings.
- Enlisted the services of a Special Magistrate and prepared code enforcement documents/forms for the City.
- Assisted with solid waste assessment (draft resolutions and public notices).

#### **General Fund – City Attorney**

#### **Next Year Goals**

- Work with the City Manager and staff in reviewing and updating the City's Land Development regulations.
- Continue to provide legal review for the Housing Assistance program to the City Manager and staff.
- Review plat language for consistency with the City's interests.
- Provide legal advice and reviews as needed and directed by the City Council.

	FY 202	1	FY 2022		FY 2023			FY 2024						
				Adopted			Fav/			Incr./(Decr.)		% Budget		
Description	Actual		Actual	Budget	Forecast		(Unfav)		Budget	Over	· Budget	Incr./(Decr.)		
Operating Expenditures														
ProfServ-Legal Services	\$ 74,0	50	\$ 86,790	\$ 85,400	\$ 57,804	\$	27,596	\$	101,400	\$	16,000	18.7%		
ProfServ-Other Legal Charges	220,5	09	-	-	-		-		-		-	NA		
Miscellaneous Services	1	80	-	-	-		-		-		-	NA		
Outside Legal Services	-		-	-	-		-		-		-	NA		
Miscellaneous Expenses	5,8	91	-	-	-		-		-		-	NA		
Total City Attorney	\$ 300,6	30	\$ 86,790	\$ 85,400	\$ 57,804	\$	27,596	\$	101,400	\$	16,000	18.7%		

#### **General Fund – Community Services Department**

#### **Summary**

The Community Services Department consists of solid waste collection, law enforcement, electricity, roadway services and community service functions.

Solid Waste Collection – Costs related to the collection and disposal of resident solid waste are accounted for in the Community Service Department

Law Enforcement - The current contract with the Palm Beach County Sheriff's department calls for one 24/7 deputy. To accomplish this coverage, seven deputies are required. The contract includes dedicated officers, vehicles, and dispatch. The contract also includes the supervisory personnel, K-9, detectives, crime lab, SWAT, and other resource necessary for the safety of the residents.

*Electricity* – Expenditures to provide electricity for roadway lighting and traffic control are accounted for in the Community Service Department.

Community Service – Expenditures for personnel performing community-wide maintenance are accounted for in the Community Service Department, along with the cost to purchase trash collection bins and other necessary maintenance supplies.

Roadway Services – Expenditures for operation and maintenance of traffic signals are accounted for in the Community Services Department.

	FY 2021	FY 2022		FY 2023			FY 2024			
			Adopted		Fav/		Incr./(Decr.)	% Budget		
Description	Actual	Actual	Budget	Forecast	(Unfav)	Budget	Over Budget	Incr./(Decr.)		
Operating Expenditures										
Contracts-Solid Waste	\$ 284,615	\$ 484,391	\$ 578,500	\$ 783,769	\$ (205,269)	\$ 926,300	\$ 347,800	60.1%		
Contracts-Sheriff	651,060	650,002	954,900	886,975	67,925	1,025,600	70,700	7.4%		
Electricity-Streetlighting	109,257	113,725	134,800	128,083	6,717	142,700	7,900	5.9%		
R&M-Community Service	26,700	27,500	28,300	28,299	1.00	29,100	800	2.8%		
Operating Supplies	52,974	30,815	30,800	57,280	(26,480)	57,300	26,500	86.0%		
Roadway Services	-	-	22,400	23,037	(637)	28,000	5,600	NA		
Total Community Services	\$ 1,124,606	\$ 1,306,433	\$ 1,749,700	\$ 1,907,443	\$ (157,743)	\$ 2,209,000	\$ 459,300	26.3%		

# **General Fund – Other Departments**

		FY 2021		FY 2022	22 FY 2023							FY 2024						
Description						Adopted				Fav / (Unfav)		<b>-</b>		cr./(Decr.)	% Budget Incr./(Decr.)			
Description		Actual		Actual		Budget		Forecast	_	(Ulliav)		Budget	Οv	er buuget	ilici./(Deci.)			
Finance																		
Auditing Services	\$	5,250	\$	5,250	\$	5,300	\$	7,000	\$	(1,700)	\$	7,000	\$	1,700	32.1%			
Contracts - Finance	Ψ	78,300	Ψ	80,668	Ψ	83,100	*	83,100	*	(1,700)	Ψ	85,600	*	2,500	3.0%			
Total Finance	\$	83,550	\$	85,918	\$	88,400	\$	90.100	\$	(1,700)	\$	92,600	\$	4,200	4.8%			
Total i manoc	۳	00,000	۳	00,010	۳	00,400	۳	30,100	۳	(1,700)	۳	32,000	Ψ	4,200	4.070			
Other Administrative Services																		
ProfServ-Information Technology	\$	163,295	\$	220,124	\$	202,000	\$	82,759	\$	119,241	\$	81,100		(120,900)	-59.9%			
Contracts-Admin. Service		89,004		199,239		280,900		277,758		3,142		286,100		5,200	1.9%			
Misc-Assessmnt Collection Cost		_		877		3,600		3,092		508		5,000		1,400	38.9%			
Misc-Public Relations		12,000		24,100		60,000		-		60,000		-		(60,000)	-100.0%			
General Government		39,719		65,906		90,000		77		89,923		150,000		60,000	66.7%			
Total Other Administrative Services	\$	304,018	\$	510,246	\$	636,500	\$	363,686	\$	272,814	\$	522,200	\$	(114,300)	-18.0%			
Facility Services																		
Telephone, Cable and Internet Service	\$	14,382	\$	14,647	\$	15,900	\$	15,957	\$	(57)	\$	16,200	\$	300	1.9%			
Lease - Building		500		500		86,700		-		86,700		86,700		-	0.0%			
Lease-Copier		15,984		4,480		32,600		9,105		23,495		12,500		(20,100)	-61.7%			
Insurance(Liab,Auto,Property)		4,088		5,745		6,900		6,781		119		8,100		1,200	17.4%			
Miscellaneous Services		1,229		1,682		1,700		991		709		1,700		-	0.0%			
Cleaning Services		31,481		25,965		24,200		25,080		(880)		26,000		1,800	7.4%			
Principal-Capital Lease Payments		7,629		16,450		9,500		21,904		(12,404)		18,200		8,700	91.6%			
Interest-Capital Lease Payments		2,585		2,495		700		5,967		(5,267)		4,400		3,700	528.6%			
Total Facility Services	\$	77,878	\$	71,964	\$	178,200	\$	85,785	\$	92,415	\$	173,800	\$	(4,400)	-2.5%			
Contingency	\$	10,051	\$	32,928	\$	178,800	\$	13,642	\$	165,158	\$	201,900	\$	23,100	12.9%			
Reserves																		
1st Quarter Operating	\$	-	\$	-	\$	938,700	\$	-	\$	938,700	\$	1,059,800	\$	121,100	12.9%			
Capital Projects		-		-		200,000		-		200,000		200,000		-	0.0%			
Total Reserves	\$	-	\$	-	\$	1,138,700	\$	-	\$	1,138,700	\$	1,259,800	\$	121,100	10.6%			
Total Other Departments	\$	475,497	\$	701,056	\$	2,220,600	\$	553,213	\$	1,667,387	\$	2,250,300	\$	29,700	1.3%			

# Special Revenue Funds

# **Special Revenue Fund Summary**

		FY 2023			FY 2024							
	Adopted			Fav/			·./(Decr.)					
Description	Budget	Forecast	(1	Unfav)	Budget	Ove	r Budget	Incr./(Decr.)				
FUNDING												
Revenue/Other Financing Sources	\$ 2,955,700	\$ 2,956,074	\$	374	\$ 3,382,600	\$	426,900	14.4%				
Total Fund Bal. Use / (Addition)	-	67,452		67,452	-		-	NA				
Total Funding	\$ 2,955,700	\$ 3,023,526	\$	67,826	\$ 3,382,600	\$	426,900	14.4%				
EXPENDITURES												
Expenditures	2,955,700	3,023,526		67,826	3,382,600		426,900	14.4%				
Total Expenditures	\$ 2,955,700	\$ 3,023,526	\$	(67,826)	\$ 3,382,600	\$	426,900	14.4%				

# **Special Revenue Fund Detail-Comprehensive Planning Services**

	FY 2021	FY 2022		FY 2023		FY 2024						
Description	Actual	Actual	Adopted Budget	Forecast	Fav / (Unfav)	Budget	Incr./(Decr.) Over Budget	% Budget Incr./(Decr.)				
·			<b>J</b>		•			, , , , ,				
Revenue												
Building Permits	\$ 2,768,424	\$ 1,720,243	\$ 1,820,900	\$ 1,104,168	\$ (716,732)		\$ 463,600	25.5%				
Reinspection Fees	58,850	4,800	-	6,060	6,060	4,800	4,800	NA				
Building Permits-Surcharge	25,718	6,555	16,700	8,677	(8,023)	4,200	(12,500)	-74.9%				
Other Building Permit Fees	86,700	80,850	30,000	111,960	81,960	30,000	-	0.0%				
Building Permits-Admin Fee	168,254	141,555	109,100	135,444	26,344	135,400	26,300	24.1%				
Engineering Permits	625,959	401,084	374,600	394,306	19,706	330,500	(44,100)	-11.8%				
Planning/Zoning Permits	107,562	39,039	299,600	293,206	(6,394)	293,200	(6,400)	-2.1%				
Other Miscellaneous Revenue	-	-	-	1,000	1,000	-	-	NA				
Total Revenue	\$ 3,841,467	\$ 2,394,126	\$ 2,650,900	\$ 2,054,821	\$ (596,079)	\$ 3,082,600	\$ 431,700	16.3%				
Expenditures												
ProfServ-Engineering	\$ 308,531	\$ 300,555	\$ 352,600	\$ 285,550			. , ,					
ProfServ-Information Technology	32,221	132,181	170,900	200,800	(29,900)		29,900	17.5%				
ProfServ-Legal Services	118,666	62,703	118,700	41,498	77,202	75,300	(43,400)	-36.6%				
ProfServ-Planning/Zoning Board	299,575	275,083	299,600	293,206	6,394	293,200	(6,400)	-2.1%				
ProfServ-Compliance Service	-	-	100,000	185,760	(85,760)	185,800	85,800	85.8%				
ProfServ-Consultants	4,325	-	22,000	-	22,000	22,000	-	0.0%				
ProfServ-Building Permits	1,302,980	1,431,911	1,395,700	1,796,039	(400,339)	1,796,000	400,300	28.7%				
Outside Legal Services	1,775	875	1,800	-	1,800	1,800	-	0.0%				
Postage and Freight	19	-	-	-	-	-	-	NA				
Telephone, Cable and Internet Service	1,140	4,756	4,700	5,065	(365)	5,300	600	12.8%				
Lease - Building	-	-	43,400	-	43,400	43,400	-	0.0%				
Lease - Copier	5,067	3,538	5,800	5,545	255	6,800	1,000	17.2%				
Printing	2,165	993	2,200	255	1,945	2,200	-	0.0%				
Miscellaneous Services	1,243	1,308	-	301	(301)	1,300	1,300	NA				
Administration Fee	109,920	113,218	113,200	113,199	1.00	116,600	3,400	3.0%				
Office Supplies	2,218	5,206	4,500	263	4,237	2,100	(2,400)	-53.3%				
Cleaning Services	-	15,900	15,800	15,870	(70)	15,900	100	0.6%				
Principal-Capital Lease Payments	_	1,865	-	-	-	4,500	4,500	NA				
Interest-Capital Lease Payments	-	183	-	_	-	1,100	1,100	NA				
Total Expenditures	\$ 2,189,845	\$ 2,350,275	\$ 2,650,900	\$ 2,943,351	\$ (292,451)	\$ 3,082,600	\$ 431,700	16.3%				

# **Special Revenue Fund Detail-Housing Assistance**

	FY 2021	FY 2022				FY 2023		FY 2024						
Description	Actual		Actual	Adopted Budget	ı	Forecast	Fav / (Unfav)		Budget		r./(Decr.) r Budget	% Budget Incr./(Decr.)		
Revenue														
Interest-Investments	\$ 3,703	\$	10,365	\$ 4,800	\$	110,393	\$ 105,593	\$	-	\$	(4,800)	-100.0%		
Donations	1,173,722		1,001,028	300,000		790,860	490,860		300,000		-	0.0%		
Total Revenue	\$ 1,177,425	\$	1,011,393	\$ 304,800	\$	901,253	\$ 596,453	\$	300,000	\$	(4,800)	-1.6%		
Expenditures														
Assistance Program	\$ 23,425	\$	39,425	\$ 283,800	\$	57,925	\$ 225,875	\$	279,000	\$	(4,800)	-1.7%		
Administration Fee	17,649		13,706	21,000		22,250	(1,250)		21,000		-	0.0%		
Bank Charges	-		115	-		-	-		-		-	NA		
Total Expenditures	\$ 41,074	\$	53,246	\$ 304,800	\$	80,175	\$ 224,625	\$	300,000	\$	(4,800)	-1.6%		
Other Financing Sources (Hose)														
Other Financing Sources (Uses)														
Interest Income	-		12	-		-	-		-		-	NA		
Total Other Sources (Uses)	\$ -	\$	12	\$ -	\$	-	\$	\$	-	\$	-	NA		