

A G E N D A WAUPUN UTILITY COMMISSION MEETING 817 S. Madison Street Monday, October 14, 2024 at 4:00 PM

There is a regular commission meeting scheduled for Monday, October 14, 2024 at 4:00 p.m. at the Waupun Utilities Administrative Building, with option to join via virtual and teleconference. Instructions to join the meeting are provided below:

Join Zoom Meeting

https://us02web.zoom.us/j/89819520743?pwd=amNEeGRJTzBNaVdhUHhpcUdDNGNwdz09

By Phone: 1 312 626 6799 **Meeting ID:** 898 1952 0743

Passcode: 061341

CALL TO ORDER

ROLL CALL OF COMMISSIONERS

APPROVAL OF PREVIOUS MEETING MINUTES

1. September 9, 2024 Minutes

APPROVAL OF PAYMENT - PREVIOUS MONTHS BILLS

2. September 2024 Accounts Payable

FINANCIAL REPORT / APPROVAL OF MONTHLY FINANCIAL RESULTS

3. Finance Director Report

GM REPORT / OPERATIONS REPORT

- 4. General Manager Report
- 5. Electric Operations Report
- 6. Treatment Facilities and Operations Water and Wastewater Report

APPEARANCE BY VISITORS

AGENDA

- 7. Review 2025 Budget Draft Summaries Electric, Water & Sewer Utilities
- 8. Review 2023 Financial Benchmark Report WPPI Energy
- 9. Discuss / Approve Revision to Waupun Utilities Compensation and Benefits Manual

ADJOURNMENT

Upon reasonable notice, efforts will be made to accommodate disabled individuals through appropriate aids and services. For additional information, contact the General Manager at 920-324-7920.

Minutes of a Regular Meeting of the Waupun Utilities Commission Monday, September 9, 2024

Meeting called to order by President Heeringa at 4:00 p.m.

Commissioners Present: Daane, Heeringa, Homan, Ledesma, Siebers and Thurmer Commissioner Absent with Notice: Kunz

Motion made by Thurmer, seconded by Ledesma and unanimously carried, to approve minutes from August 12, 2024 meeting.

Motion by Ledesma, seconded by Daane and unanimously carried, bills for month of August 2024 approved as presented.

On motion by Siebers, seconded by Ledesma and unanimously carried, year-to-date financial reports through July 2024 approved as presented by Finance Director Stanek. Electric operating income was \$253,200. Water operating income was \$379,700. Sewer operating income was \$125,700.

General Manager Brooks presented the GM and electric operations reports. Planning is underway for a Birthday Celebration Open House event to be held October 21st. Electric department continues work on preparation for various new construction projects around town and is making great headway on backlot rebuilds.

Treatment Facilities and Operations Superintendent Schramm presented the treatment facilities and operations water and wastewater report. WWTF staff is working to troubleshoot and resolve issue that causes an occasional alarm, fortunate in which staff can enable and disable from their electronic device. Each treatment facility staff member has taken on individual roles, also delegating and diversifying roles as they all work diligently through ABNR operational processes.

Motion by Thurmer, seconded by Ledesma, to adjourn in closed session under Section 19.85 (1) (e) of the WI Statutes to discuss status update of wastewater treatment plant ABNR contract and project.

Motion by Siebers, seconded by Daane, and unanimously carried to reconvene in open session under Section 19.85 (2) of WI Statutes. No further action in open session.

On motion by Siebers, seconded by Ledesma and unanimously carried, meeting adjourned at 4:54 p.m.

The next regular commission meeting will be held on October 14, 2024 at 4:00 p.m.

Jen Benson
Office & Customer Service Supervisor

| Number | Invoice Number | Description | Invoice Date | Invoice Amount | Check Amount | Check Number | Check Issue Date |
|--|-------------------|---|-----------------|-------------------|-----------------|-----------------|---------------------|
| —————————————————————————————————————— | | Description | | Amount - | Amount | | |
| AIRGAS US | | | | | | | |
| 855 | 5510293489 | ACETYLENE/OXYGEN/NITROGEN-E | 09/30/2024 | 43.21 | 43.21 | 50279 | 09/30/2024 |
| | 5510293489 | ACETYLENE/OXYGEN/NITROGEN-W | 09/30/2024 | 43.21 | 43.21 | 50279 | 09/30/2024 |
| | 5510293489 | ACETYLENE/OXYGEN/NITROGEN-S | 09/30/2024 | 43.21 | 43.21 | 50279 | 09/30/2024 |
| Total A | AIRGAS USA INC: | | | 129.63 | 129.63 | | |
| ALLIANT EI | NERGY | | | | | | |
| 900 | 183035.08302024 | GAS UTILITY - WATER PLANT | 09/10/2024 | 267.85 | 267.85 | 91020241 | 09/10/2024 |
| 3 | 261389217.08302 | WWTF- PROCESS BLD, GREEN HOUSE AND PUMP BLD | 09/10/2024 | 95.90 | 95.90 | 91020241 | 09/10/2024 |
| | 437000.08302024 | GAS UTIL BILL @ N2721 FDL ST - ADMIN/DIGESTER BLD | 09/10/2024 | 249.47 | 249.47 | 91020241 | 09/10/2024 |
| | 590516.08302024 | SPLIT DISTRIBUTION- MAIN BLD - 2% E | 09/10/2024 | 1.38 | 1.38 | 91020241 | 09/10/2024 |
| | 590516.08302024 | SPLIT DISTRIBUTION- MAIN BLD - 2% W | 09/10/2024 | 1.38 | 1.38 | 91020241 | 09/10/2024 |
| | 590516.08302024 | SPLIT DISTRIBUTION- MAIN BLD - 2% S | 09/10/2024 | 1.38 | 1.38 | 91020241 | 09/10/2024 |
| | 590516.08302024 | SPLIT DISTRIBUTION- MAIN BLD - 27% E | 09/10/2024 | 18.62 | 18.62 | 91020241 | 09/10/2024 |
| | 590516.08302024 | SPLIT DISTRIBUTION- MAIN BLD - 27% W | 09/10/2024 | 18.62 | 18.62 | 91020241 | 09/10/2024 |
| | 590516.08302024 | SPLIT DISTRIBUTION- MAIN BLD - 27% S | 09/10/2024 | 18.62 | 18.62 | 91020241 | 09/10/2024 |
| | 590516.08302024 | SPLIT DISTRIBUTION- MAIN BLD - 5% E | 09/10/2024 | 3.45 | 3.45 | 91020241 | 09/10/2024 |
| | 590516.08302024 | SPLIT DISTRIBUTION- MAIN BLD - 4% W | 09/10/2024 | 2.76 | 2.76 | 91020241 | 09/10/2024 |
| | 590516.08302024 | SPLIT DISTRIBUTION- MAIN BLD - 4% S | 09/10/2024 | 2.76 | 2.76 | 91020241 | 09/10/2024 |
| | 80105.08302024 | GAS UTILITY FOR WELLHOUSE #5 | 09/10/2024 | 14.22 | 14.22 | 91020241 | 09/10/2024 |
| | 931084.08302024 | GAS UTIL @ N2721 FDL ST - FILTER & DEWATERING BLD | 09/10/2024 | 79.22 | 79.22 | 91020241 | 09/10/2024 |
| Total A | ALLIANT ENERGY: | | - | 775.63 | 775.63 | | |
| | USTRIES INC | | | | | | |
| 980 | 51499507 | UNIT 25 REPAIR | 09/10/2024 | 849.00 | 849.00 | 128 | 09/10/2024 |
| Total A | ALTEC INDUSTRIES | INC: | - | 849.00 | 849.00 | | |
| MAZON C | APITAL SERVICES | | | | | | |
| 1015 | 11T7-Y1HJ-4RCL | GLASS CLEANER - WWTF | 09/30/2024 | 13.44 | 13.44 | 150 | 09/30/2024 |
| 1 | 93H-6DWW-PXW1 | GREEN HOUSE SAFETY GLASSES | 09/10/2024 | 109.95 | 109.95 | 129 | 09/10/2024 |
| 1 | VCM-W6VM-PKY3 | TOILET BOWL CLEANER; AIR FRESHENER | 09/30/2024 | 37.63 | 37.63 | 150 | 09/30/2024 |
| Total A | AMAZON CAPITAL S | ERVICES: | | 161.02 | 161.02 | | |
| PPLIED TI | ECHNOLOGIES | | | | | | |
| 1340 | 37153 | ABNR UPGRADES | 09/13/2024 | 9,323.88 | 9,323.88 | 30069 | 09/13/2024 |
| | 37212 | WQT PLAN | 09/30/2024 | 4,582.89 | 4,582.89 | 50280 | 09/30/2024 |
| Total A | APPLIED TECHNOL | OGIES: | _ | 13,906.77 | 13,906.77 | | |
| AKER TIL | LY US LLP | | | | | | |
| 2333 | BT2902895 | SINGLE AUDIT-2023 | 09/10/2024 | 5,384.00 | 5,384.00 | 130 | 09/10/2024 |
| Total E | BAKER TILLY US LL | P: | | 5,384.00 | 5,384.00 | | |
| OARDMAI | N & CLARK LLP | | | | | | |
| 3200 | 290994 | MIRON/CLEARAS RESOLUTION | 09/30/2024 | 6,520.00 | 6,520.00 | 151 | 09/30/2024 |
| | 290995 | WPDES PERMIT | 09/30/2024 | 175.00 | 175.00 | 151 | 09/30/2024 |
| | 290997 | ALGAE DISTRIBUTION AGREEMENT | 09/30/2024 | 5,583.00 | 5,583.00 | 151 | 09/30/2024 |
| Total E | BOARDMAN & CLAF | RK LLP: | | 12,278.00 | 12,278.00 | | |
| | | | | | | | |
| ORDER S | TATES ELECTRIC S | UPPLY | | | | | |

| | | Official issue dates. 9/1/2024 - 9/ | 730/2024 | | | 00103 | , 2024 03.371 |
|------------------|-------------------|---|-----------------|-------------------|-----------------|-----------------|---------------------|
| Vendor Number | Invoice Number | Description | Invoice Date | Invoice Amount | Check Amount | Check Number | Check Issue Date |
| Total B | ORDER STATES E | LECTRIC SUPPLY: | | 1,257.30 | 1,257.30 | | |
| CAREW COM | NCRETE & SUPPLY | rco | | | | | |
| 5600 | 1302405 | 3/4 CLEAR AND CRUSHER - NEEVEL AVE | 09/30/2024 | 363.98 | 363.98 | 152 | 09/30/2024 |
| Total C | AREW CONCRETE | E & SUPPLY CO: | | 363.98 | 363.98 | | |
| US CELLULA | AR | | | | | | |
| 5700 | 679031472 | ACT #851360664 | 09/30/2024 | 200.75 | 200.75 | 50292 | 09/30/2024 |
| Total U | IS CELLULAR: | | | 200.75 | 200.75 | | |
| COLUMN SC | OFTWARE PBC | | | | | | |
| 6115 | A1CF33FA-0003 | MNTHLY MEETING MINS-E | 09/30/2024 | 31.08 | 31.08 | 154 | 09/30/2024 |
| | A1CF33FA-0003 | MNTHLY MEETING MINS-W | 09/30/2024 | 24.70 | 24.70 | 154 | 09/30/2024 |
| | A1CF33FA-0003 | MNTHLY MEETING MINS-S | 09/30/2024 | 23.91 | 23.91 | 154 | 09/30/2024 |
| Total C | OLUMN SOFTWAF | RE PBC: | | 79.69 | 79.69 | | |
| CONSOLIDA | ATED WATER SOLU | JTIONS | | | | | |
| 6270 | 29337 | FILMTEC 8" MEMBRANE | 09/10/2024 | 22,315.59 | 22,315.59 | 132 | 09/10/2024 |
| Total C | ONSOLIDATED WA | ATER SOLUTIONS: | | 22,315.59 | 22,315.59 | | |
| CORE & MA | IN LP | | | | | | |
| 6310 | V636725 | METER SHIPPING | 09/30/2024 | 20.64 | 20.64 | 155 | 09/30/2024 |
| | V636725 | (1) 2" OMNI METER | 09/30/2024 | 1,695.00 | 1,695.00 | 155 | 09/30/2024 |
| Total C | ORE & MAIN LP: | | | 1,715.64 | 1,715.64 | | |
| CRANE ENG | SINEERING SALES | LLC | | | | | |
| 6450 | 467973-00 | MIX TANK SPARE MIXER | 09/30/2024 | 26,953.30 | 26,953.30 | 156 | 09/30/2024 |
| Total C | RANE ENGINEERI | NG SALES LLC: | | 26,953.30 | 26,953.30 | | |
| CT LABORA | TORIES | | | | | | |
| 6610 | 189621 | NITROGEN, NITROGEN KJE T, NO2+NO3 TOTALS | 09/30/2024 | 56.00 | 56.00 | 50281 | 09/30/2024 |
| | | SDWA | 09/30/2024 | 368.00 | 368.00 | 50281 | 09/30/2024 |
| | 189650 | SDWA | 09/30/2024 | 395.00 | 395.00 | 50281 | 09/30/2024 |
| Total C | T LABORATORIES | : | | 819.00 | 819.00 | | |
| DAANE, NAT | ΓΕ | | | | | | |
| 7000 | 3RD QRT 2024 | COMMISSION MEETINGS-E | 09/10/2024 | 38.00 | 38.00 | 50261 | 09/10/2024 |
| | | COMMISSION MEETINGS-W | 09/10/2024 | 31.00 | 31.00 | 50261 | 09/10/2024 |
| | 3RD QRT 2024 | COMMISSION MEETINGS-S | 09/10/2024 | 31.00 | 31.00 | 50261 | 09/10/2024 |
| Total D | AANE, NATE: | | | 100.00 | 100.00 | | |
| DIXON ENGI | INEERING INC. | | | | | | |
| 7470 | 24-0821 | MAINT INSPECTION + CLEANING 500,000GALL RESERVI | 09/10/2024 | 4,500.00 | 4,500.00 | 133 | 09/10/2024 |
| | 24-0822 | MAINT INSPECTION + CLEANING 60,000GAL CLEAR WEL | 09/10/2024 | 4,500.00 | 4,500.00 | 133 | 09/10/2024 |
| Total D | IXON ENGINEERIN | NG INC.: | | 9,000.00 | 9,000.00 | | |
| | | | • | | | | |

| Vendor Number | Invoice Number | Description | Invoice Date | Invoice Amount | Check Amount | Check Number | Check Issue Date |
|------------------|-------------------|--|-----------------|-------------------|-----------------|-----------------|---------------------|
| ER CONTRO | OLS LLC | | | | | | |
| 8656 | | MODIFY PUMP PROGRAMMING - WWTP | 09/30/2024 | 2,975.00 | 2,975.00 | 50282 | 09/30/2024 |
| Total E | ER CONTROLS LLC | : | | 2,975.00 | 2,975.00 | | |
| MARTENS A | ACE HARDWARE | | - | | | | |
| 9200 | | BUCKET AND LID | 09/10/2024 | 16.76 | 16.76 | 50265 | 09/10/2024 |
| | | BUCKET AND MASON JARS | 09/10/2024 | 63.91 | 63.91 | 50265 | 09/10/2024 |
| | 239187 | BITS FOR WATER MODULES | 09/10/2024 | 11.97 | 11.97 | 50265 | 09/10/2024 |
| | 239362 | THREADED PIPE | 09/30/2024 | 15.99 | 15.99 | 50286 | 09/30/202 |
| | 239441 | BATTERY FOR GATE REMOTE | 09/30/2024 | 4.49 | 4.49 | 50286 | 09/30/202 |
| | 239441 | BATTERY FOR GATE REMOTE | 09/30/2024 | 4.50 | 4.50 | 50286 | 09/30/202 |
| | 239480 | HORNET SPRAY | 09/30/2024 | 29.94 | 29.94 | 50286 | 09/30/202 |
| | 239500 | UNIT 23 REFLECTOR | 09/30/2024 | 4.14 | 4.14 | 50286 | 09/30/202 |
| | 239500 | UNIT 23 REFLECTOR | 09/30/2024 | .52 | .52 | 50286 | 09/30/202 |
| | 239500 | UNIT 23 REFLECTOR | 09/30/2024 | .52 | .52 | 50286 | 09/30/202 |
| | 239500 | OIL DRY-SHOP | 09/30/2024 | 5.33 | 5.33 | 50286 | 09/30/202 |
| | 239500 | OIL DRY-SHOP | 09/30/2024 | 5.33 | 5.33 | 50286 | 09/30/202 |
| | 239500 | OIL DRY-SHOP | 09/30/2024 | 5.33 | 5.33 | 50286 | 09/30/202 |
| | 239554 | ELECTRIC LAWN MOWER & LEAF BLOWER | 09/30/2024 | 648.99 | 648.99 | 50286 | 09/30/202 |
| Total N | MARTENS ACE HAR | DWARE: | | 817.72 | 817.72 | | |
| ARMERS E | ELEVATOR CORP L | ГД | | | | | |
| 9300 | 180953 | SOIL SAMPLES | 09/30/2024 | 90.00 | 90.00 | 50283 | 09/30/202 |
| | 80588 | CHEM FOR WEEDS-E | 09/10/2024 | 23.50 | 23.50 | 50262 | 09/10/202 |
| | 80588 | CHEM FOR WEEDS-W | 09/10/2024 | 17.63 | 17.63 | 50262 | 09/10/202 |
| | 80588 | CHEM FOR WEEDS-S | 09/10/2024 | 17.62 | 17.62 | 50262 | 09/10/202 |
| Total F | FARMERS ELEVATO | R CORP LTD: | | 148.75 | 148.75 | | |
| ERGUSON | I WATERWORKS #1 | 476 | | | | | |
| 9480 | 426110 | 6" HYMAX REP COUP 6.24 -7.68 | 09/10/2024 | 821.82 | 821.82 | 134 | 09/10/202 |
| | 426110 | 6" X 6" TEE | 09/10/2024 | 244.92 | 244.92 | 134 | 09/10/202 |
| | 426110 | 6 DI MJ RW OR GATE VALVE L/A | 09/10/2024 | 1,072.00 | 1,072.00 | 134 | 09/10/202 |
| | 426110 | TYLER VALVE BOX LID WATER DOM | 09/10/2024 | 25.00 | 25.00 | 134 | 09/10/202 |
| | 426110 | 26" SECTION VALVE BOX TOP - SECONDARY DOME | 09/10/2024 | 115.00 | 115.00 | 134 | 09/10/202 |
| | 426110 | 36" VALVE BOX BOTTOM - 6860 L/BASE DOME | 09/10/2024 | 105.00 | 105.00 | 134 | 09/10/202 |
| | 426110 | 6 VALVE BOX - BASE 6860 DOME | 09/10/2024 | 100.00 | 100.00 | 134 | 09/10/202 |
| | 426110 | 6" VALVE BOX ADAPTER #6 WATEROUS/MUELLER | 09/10/2024 | 106.00 | 106.00 | 134 | 09/10/202 |
| | 426110 | 6" MJ GASKET | 09/10/2024 | 35.00 | 35.00 | 134 | 09/10/202 |
| | 426110 | 6" MEGA LUG - DI | 09/10/2024 | 191.04 | 191.04 | 134 | 09/10/202 |
| | 426110 | 6" D.I. CL52 TYTON JOINT C-BEND PIPE | 09/10/2024 | 581.22 | 581.22 | 134 | 09/10/202 |
| | 426110 | 6" END CAP | 09/10/2024 | 87.38 | 87.38 | 134 | 09/10/202 |
| | 426145 | 6" HYMAX REP COUP 6.24 -7.68 | 09/10/2024 | 821.82 | 821.82 | 134 | 09/10/202 |
| Total F | FERGUSON WATER | WORKS #1476: | | 4,306.20 | 4,306.20 | | |
| ORSTER E | ELECTRICAL ENGIN | IEERING | | | | | |
| 9885 | 25569 | 315 GROVE (W08-24G) | 09/10/2024 | 330.00 | 330.00 | 135 | 09/10/202 |
| | 25589 | SUBSTATION W08-22C | 09/10/2024 | 1,552.50 | 1,552.50 | 135 | 09/10/202 |
| | 25609 | MAIN SUBSTATION UPGRADE (W08-24A) | 09/10/2024 | 960.00 | 960.00 | 135 | 09/10/202 |
| Total F | FORSTER ELECTRI | CAL ENGINEERING: | | 2,842.50 | 2,842.50 | | |
| | ONMENTAL | | | | | | |
| FL ENVIR | ONMENIAL | | | | | | |

| Vendor | Invoice | | Invoice | Invoice | Check | Check | Check |
|-----------|------------------|---|------------|-----------|-----------|--------|------------|
| Number | Number | Description | Date | Amount | Amount | Number | Issue Date |
| | U900000209550 | DUMPSTER - OFFICE BLDG-S 30% | 09/30/2024 | 192.83 | 192.83 | 157 | 09/30/2024 |
| | U900000209550 | DUMPSTER - OFFICE BLDG-W 30% | 09/30/2024 | 192.84 | 192.84 | 157 | 09/30/2024 |
| | U90000209858 | DUMPSTER - WWTP | 09/30/2024 | 3,107.16 | 3,107.16 | 157 | 09/30/2024 |
| Total (| GFL ENVIRONMENT | TAL: | | 3,749.95 | 3,749.95 | | |
| GORDON F | LESCH COMPANY | INC | | | | | |
| 11325 | | MTHLY CLICK COUNTS -E | 09/30/2024 | 32.94 | 32.94 | 50284 | 09/30/2024 |
| | IN14833309 | MTHLY CLICK COUNTS -W | 09/30/2024 | 26.18 | 26.18 | 50284 | 09/30/2024 |
| | IN14833309 | MTHLY CLICK COUNTS -S | 09/30/2024 | 25.34 | 25.34 | 50284 | 09/30/2024 |
| Total (| GORDON FLESCH (| COMPANY INC: | | 84.46 | 84.46 | | |
| GRAINGER | | | | | | | |
| 11400 | 9260515730 | ABNR SUPPLIES | 09/30/2024 | 167.27 | 167.27 | 158 | 09/30/2024 |
| | 9260515748 | DIMMER - ABNR | 09/30/2024 | 211.65 | 211.65 | 158 | 09/30/2024 |
| Total (| GRAINGER: | | | 378.92 | 378.92 | | |
| HARN R/O | SYSTEMS INC. | | | | | | |
| 12140 | IN-3660 | (4) DRUMS VITEC | 09/30/2024 | 4,600.00 | 4,600.00 | 159 | 09/30/2024 |
| Total I | HARN R/O SYSTEM | S INC.: | | 4,600.00 | 4,600.00 | | |
| HEERINGA | , JOE | | | | | | |
| 12330 | 3RD QRT 2024 | COMMISSIONERS QTRLY SALARY-E | 09/10/2024 | 52.24 | 52.24 | 50263 | 09/10/2024 |
| | 3RD QRT 2024 | COMMISSIONERS QTRLY SALARY-W | 09/10/2024 | 42.63 | 42.63 | 50263 | 09/10/2024 |
| | 3RD QRT 2024 | COMMISSIONERS QTRLY SALARY-S | 09/10/2024 | 42.63 | 42.63 | 50263 | 09/10/2024 |
| Total I | HEERINGA, JOE: | | | 137.50 | 137.50 | | |
| HOMAN FO | RD INC | | | | | | |
| 12815 | SO 107505 | UNIT 156 NEW ENGINE | 09/30/2024 | 19,879.11 | 19,879.11 | 160 | 09/30/2024 |
| Total I | HOMAN FORD INC: | | | 19,879.11 | 19,879.11 | | |
| HOMAN, JE | :FF | | | | | | |
| 12830 | 3RD QRT 2024 | QTRLY COMMISSION SALARY-E | 09/10/2024 | 38.00 | 38.00 | 50264 | 09/10/2024 |
| | 3RD QRT 2024 | QTRLY COMMISSION SALARY-W | 09/10/2024 | 31.00 | 31.00 | 50264 | 09/10/2024 |
| | 3RD QRT 2024 | QTRLY COMMISSION SALARY-S | 09/10/2024 | 31.00 | 31.00 | 50264 | 09/10/2024 |
| Total I | HOMAN, JEFF: | | | 100.00 | 100.00 | | |
| HYDROCO | RP INC. | | | | | | |
| 13985 | CI-01854 | CROSS CNNCTN CONTROL PROG & INSP/REP SERV | 09/10/2024 | 2,306.00 | 2,306.00 | 136 | 09/10/2024 |
| Total I | HYDROCORP INC.: | | | 2,306.00 | 2,306.00 | | |
| ICS MEDIC | AL ANSWERING SE | RVICE LLC | | | | | |
| 14120 | 232200101101 | ANSWERING SERVICE - E | 09/10/2024 | 103.75 | 103.75 | 137 | 09/10/2024 |
| | 232200101101 | ANSWERING SERVICE - W | 09/10/2024 | 82.47 | 82.47 | 137 | 09/10/2024 |
| | 232200101101 | ANSWERING SERVICE - S | 09/10/2024 | 79.82 | 79.82 | 137 | 09/10/2024 |
| Total I | ICS MEDICAL ANSW | /ERING SERVICE LLC: | | 266.04 | 266.04 | | |
| INFOSEND | INC | | | | | | |
| | | INLINE INSERT:ENVIRONMENTALLY RESPONSIBLE | 09/30/2024 | 287.11 | 287.11 | 161 | 09/30/2024 |

| Vendor Number | Invoice Number | Description | Invoice Date | Invoice Amount | Check Amount | Check Number | Check Issue Date |
|------------------|-------------------|--|-----------------|-------------------|-----------------|-----------------|---------------------|
| | Trumber | Description | | | 7 tinoditi | | |
| | 270508 | BILL PRINT & POSTAGE-E | 09/30/2024 | 1,145.87 | 1,145.87 | 161 | 09/30/2024 |
| | 270508 | BILL PRINT & POSTAGE-W | 09/30/2024 | 999.83 | 999.83 | 161 | 09/30/2024 |
| | 270508 | BILL PRINT & POSTAGE-S | 09/30/2024 | 792.45 | 792.45 | 161 | 09/30/2024 |
| Total IN | FOSEND INC: | | | 3,225.26 | 3,225.26 | | |
| STUART IRB | Y CO LLC | | | | | | |
| 14890 | S013725855.003 | PAD MOUNT SWITCH GEAR | 09/30/2024 | 37,800.00 | 37,800.00 | 168 | 09/30/2024 |
| | S013725855.003 | FITTING AND BUSHING | 09/30/2024 | 2,415.00 | 2,415.00 | 168 | 09/30/202 |
| | S013996707.005 | HPS INSULATOR | 09/30/2024 | 250.00 | 250.00 | 168 | 09/30/202 |
| | S014022294.001 | C9 COVER ONLY | 09/10/2024 | 360.00 | 360.00 | 146 | 09/10/202 |
| | S014029460.001 | LARGE COVER | 09/10/2024 | 76.61 | 76.61 | 146 | 09/10/202 |
| | S014034416.003 | CONNECTORS | 09/30/2024 | 445.00 | 445.00 | 168 | 09/30/202 |
| | S014034416.004 | BURN ES2R2R 2-2 ACSR SE CONN | 09/30/2024 | 240.00 | 240.00 | 168 | 09/30/202 |
| | S014036784.001 | COMPSLICE | 09/30/2024 | 150.00 | 150.00 | 168 | 09/30/2024 |
| | S014045694.001 | HYDROLIC PRESS TOOL PARTS | 09/30/2024 | 17.21 | 17.21 | 168 | 09/30/2024 |
| Total S | TUART IRBY CO LI | LC: | | 41,753.82 | 41,753.82 | | |
| TU ABSORE | S TECH INC. | | | | | | |
| 14950 | 8405119 | SHOP TOWELS MTHLY RENTAL FEE-E | 09/30/2024 | 13.70 | 13.70 | 162 | 09/30/2024 |
| | 8405119 | SHOP TOWELS MTHLY RENTAL FEE-W | 09/30/2024 | 13.70 | 13.70 | 162 | 09/30/202 |
| | 8405119 | SHOP TOWELS MTHLY RENTAL FEE-S | 09/30/2024 | 13.71 | 13.71 | 162 | 09/30/202 |
| | 8405120 | SHOP TOWELS FOR WWTP | 09/30/2024 | 24.64 | 24.64 | 162 | 09/30/2024 |
| Total IT | U ABSORB TECH | INC.: | | 65.75 | 65.75 | | |
| & H CONTI | ROLS INC | | | | | | |
| 16000 | 10000026160 | BUILDING MAINT MTHLY CHRG-WTP | 09/10/2024 | 193.00 | 193.00 | 138 | 09/10/202 |
| | 10000026161 | BUILDING MAINT MTHLY CHRG-E | 09/10/2024 | 192.80 | 192.80 | 138 | 09/10/202 |
| | 10000026161 | BUILDING MAINT MTHLY CHRG-W | 09/10/2024 | 144.60 | 144.60 | 138 | 09/10/202 |
| | 10000026161 | BUILDING MAINT MTHLY CHRG-S | 09/10/2024 | 144.60 | 144.60 | 138 | 09/10/202 |
| Total J | & H CONTROLS IN | IC: | | 675.00 | 675.00 | | |
| OGISTICS I | RECYLING INC | | | | | | |
| 18140 | 135587 | CWC LED UPGRADE | 09/30/2024 | 326.88 | 326.88 | 163 | 09/30/2024 |
| Total Lo | OGISTICS RECYLI | NG INC: | | 326.88 | 326.88 | | |
| M.T.S.R. LLC | C | | | | | | |
| 19075 | INV1163 | UNIT 156 TOW | 09/30/2024 | 700.00 | 700.00 | 50285 | 09/30/2024 |
| Total M | .T.S.R. LLC: | | | 700.00 | 700.00 | | |
| MERGING C | OMMUNICATIONS | LLC | | | | | |
| 23150 | 24-303 | PHONE SYSTEM SUPPORT-E | 09/10/2024 | 25.35 | 25.35 | 139 | 09/10/2024 |
| | 24-303 | PHONE SYSTEM SUPPORT-W | 09/10/2024 | 20.15 | 20.15 | 139 | 09/10/2024 |
| | 24-303 | PHONE SYSTEM SUPPORT-S | 09/10/2024 | 19.50 | 19.50 | 139 | 09/10/202 |
| Total M | ERGING COMMUN | NICATIONS LLC: | | 65.00 | 65.00 | | |
| /IEUW | | | • | | | | |
| 23500 | 4584 | EMPLOYMENT LAW - BROOKS | 09/30/2024 | 115.05 | 115.05 | 164 | 09/30/202 |
| 20000 | | EMPLOYMENT LAW - BROOKS | 09/30/2024 | 91.45 | 91.45 | 164 | 09/30/202 |
| | | EMPLOYMENT LAW - BROOKS EMPLOYMENT LAW - BROOKS | 09/30/2024 | 91.45 88.50 | 88.50 | 164 | 09/30/202 |
| | | EMPLOYMENT LAW - BROOKS EMPLOYMENT LAW - STANEK | 09/30/2024 | 115.05 | 115.05 | 164 | 09/30/202 |
| | 1004 | | 00/00/2024 | . 10.00 | . 10.00 | 101 | 55, 50, E5E |

| Vendor Number | Invoice Number | Description | Invoice Date | Invoice Amount | Check Amount | Check Number | Check Issue Date |
|------------------|-------------------|---|--------------------------|-------------------|-----------------|-----------------|--------------------------|
| | 4584 4584 | EMPLOYMENT LAW - STANEK EMPLOYMENT LAW - STANEK | 09/30/2024 09/30/2024 | 91.45 88.50 | 91.45 88.50 | 164 164 | 09/30/2024 09/30/2024 |
| Total M | MEUW: | | | 590.00 | 590.00 | | |
| SECUDIANI | FINANCIAL GROUP | LINC | - | - | | | |
| | 832L-26418-1027 | EMPLOYER CONTRIBUTION 20%-E | 09/10/2024 | 16.11 | 16.11 | 50271 | 09/10/2024 |
| 28 | 832L-26418-1027 | EMPLOYER CONTRIBUTION 20%-W | 09/10/2024 | 12.80 | 12.80 | 50271 | 09/10/2024 |
| 28 | 832L-26418-1027 | EMPLOYER CONTRIBUTION 20%-S | 09/10/2024 | 12.40 | 12.40 | 50271 | 09/10/2024 |
| 28 | 832L-26418-1027 | BASIC GROUP LIFE INS PREMIUM | 09/10/2024 | 269.66 | 269.66 | 50271 | 09/10/2024 |
| Total S | SECURIAN FINANCI | AL GROUP INC: | | 310.97 | 310.97 | | |
| MIRON CON | NSTRUCTION CO IN | ıc | | | | | |
| 25700 | | PAY APPLICATION 30 - WWTP UPGRADE | 09/13/2024 | 26,501.40 | 26,501.40 | 30070 | 09/13/2024 |
| Total M | MIRON CONSTRUC | TION CO INC: | | 26,501.40 | 26,501.40 | | |
| иш сану я | SHAW WATER INC. | | | | | | |
| 29200 | | ALYZA ANALYZER | 09/13/2024 | 22,653.50 | 22,653.50 | 30071 | 09/13/2024 |
| | | PH ELECTRODE | 09/10/2024 | 487.75 | 487.75 | 140 | 09/10/2024 |
| Total N | MULCAHY SHAW W | ATER INC.: | | 23,141.25 | 23,141.25 | | |
| IAPA AUTO |) PARTS | | | | | | |
| 30900 | | UNIT 146 BATTERY | 09/10/2024 | 99.99 | 99.99 | 141 | 09/10/2024 |
| | | UNIT 146 BATTERY | 09/10/2024 | 100.00 | 100.00 | 141 | 09/10/2024 |
| | 420900 | UNIT 19 OIL | 09/30/2024 | 3.33 | 3.33 | 165 | 09/30/2024 |
| | 420900 | UNIT 19 OIL | 09/30/2024 | 3.33 | 3.33 | 165 | 09/30/2024 |
| | 420900 | UNIT 19 OIL | 09/30/2024 | 3.33 | 3.33 | 165 | 09/30/2024 |
| | 421805 | UNIT 27 BATTERY | 09/30/2024 | 99.99 | 99.99 | 165 | 09/30/2024 |
| | 421805 | UNIT 27 BATTERY | 09/30/2024 | 100.00 | 100.00 | 165 | 09/30/2024 |
| Total N | NAPA AUTO PARTS: | | | 409.97 | 409.97 | | |
| NATIONAL F | FLAGPOLE FDL LL | c | | | | | |
| 31625 | | OFFICE SUPPLIES - E | 09/30/2024 | 49.92 | 49.92 | 166 | 09/30/2024 |
| | 12228 | OFFICE SUPPLIES - W | 09/30/2024 | 39.68 | 39.68 | 166 | |
| | 12228 | OFFICE SUPPLIES - S | 09/30/2024 | 38.40 | 38.40 | | 09/30/2024 |
| Total N | NATIONAL FLAGPO | LE FDL LLC: | | 128.00 | 128.00 | | |
| NORTH SHO | ORE ANALYTICAL I | NC. | | | | | |
| 38500 | | EFFLUENT & INFLUENT | 09/10/2024 | 270.00 | 270.00 | 50266 | 09/10/2024 |
| Total N | NORTH SHORE ANA | ALYTICAL INC.: | _ | 270.00 | 270.00 | | |
| ODP BUSIN | ESS SOLUTIONS L | LC | | | | | |
| 38877 | | PAPER TOWEL - WWTF | 09/30/2024 | 170.42 | 170.42 | 50287 | 09/30/2024 |
| Total C | ODP BUSINESS SOI | LUTIONS LLC: | | 170.42 | 170.42 | | |
| OLSEN SAF | ETY EQUIPMENT O | CORP | | | | | |
| 38930 | | NITRILE P/F GLOVES | 09/10/2024 | 231.40 | 231.40 | 142 | 09/10/2024 |
| Total C | OLSEN SAFETY EQ | UIPMENT CORP: | - | 231.40 | 231.40 | | |
| | | | | | | | |

| Vendor Number | Invoice Number | Description | Invoice Date | Invoice Amount | Check Amount | Check Number | Check Issue Date |
|-----------------------|-----------------------|-------------------------------------|-----------------|-------------------|-----------------|-----------------|---------------------|
| ONLINE INFO | ORMATION SERVI | CES | | | | | |
| 38940 | | ONLINE UTILITY EXCHANGE-E | 09/30/2024 | 14.18 | 14.18 | 93020241 | 09/30/2024 |
| | | ONLINE UTILITY EXCHANGE-S | 09/30/2024 | 10.91 | | 93020241 | 09/30/2024 |
| | 1280307 | ONLINE UTILITY EXCHANGE-W | 09/30/2024 | 11.27 | | 93020241 | 09/30/2024 |
| Total O | NLINE INFORMATI | ON SERVICES: | | 36.36 | 36.36 | | |
| O'REILLY AU | TO PARTS | | | | | | |
| 38970 | 2391-155481 | OIL FOR 154 | 09/10/2024 | 19.99 | 19.99 | 50267 | 09/10/2024 |
| | 2391-155483 | OIL FOR 154 | 09/10/2024 | 49.99 | 49.99 | 50267 | 09/10/2024 |
| Total O | REILLY AUTO PAF | RTS: | | 69.98 | 69.98 | | |
| PAYMENT SE | RVICE NETWORK | | | | | | |
| 40285 | | CREDIT CARD FEES-E_RT17076 | 09/10/2024 | 610.15 | 610.15 | 91020242 | 09/10/2024 |
| | 2999998 | CREDIT CARD FEES-W-RT17076 | 09/10/2024 | 168.97 | | 91020242 | 09/10/2024 |
| | 2999998 | CREDIT CARD FEES-S-RT17076 | 09/10/2024 | 159.58 | | 91020242 | 09/10/2024 |
| Total PA | YMENT SERVICE | NETWORK: | | 938.70 | 938.70 | | |
| | | | | | | | |
| PIGGLY WIG | | SAFETY SCHOOL BREAKFAST | 00/20/2024 | 06.05 | 06.05 | E0000 | 09/30/2024 |
| 41200 | S00238-5263 | | 09/30/2024 | 26.25 | 26.25 | 50288 | |
| | S00238-5889 | OFFICE SUPPLIES - E | 09/30/2024 | 2.33 | 2.33 | 50288 | 09/30/2024 |
| | S00238-5889 | OFFICE SUPPLIES - W | 09/30/2024 | 1.86 | 1.86 | 50288 | 09/30/2024 |
| | S00238-5889 | OFFICE SUPPLIES - S | 09/30/2024 | 1.80 | 1.80 | 50288 | 09/30/2024 |
| | S00238-7936 | ICE NUGGETS-WWTP | 09/10/2024 | 23.92 | 23.92 | 50268 | 09/10/2024 |
| Total PI | GGLY WIGGLY: | | | 56.16 | 56.16 | | |
| POLLARDWA | ATER | | | | | | |
| 41800 | 269353 | 5 SNUBBERS FOR HYDRANTS | 09/10/2024 | 119.77 | 119.77 | 50269 | 09/10/2024 |
| Total Po | OLLARDWATER: | | | 119.77 | 119.77 | | |
| RUEKERT-M | IELKE | | | | | | |
| 49300 | | ABNR SCADA ADD SYSTEM ALARMS | 09/13/2024 | 5,145.25 | 5,145.25 | 30072 | 09/13/2024 |
| .0000 | | SEWER SCADA SERVICE WORK | 09/10/2024 | 214.00 | 214.00 | 143 | 09/10/2024 |
| | | | | | | | |
| Total RI | JEKERT-MIELKE: | | | 5,359.25 | 5,359.25 | | |
| SABEL MECI 50300 | HANICAL LLC 240614 | COMPRESSED AIR LINE SEPERATORS | 09/10/2024 | 13,463.89 | 13,463.89 | 50270 | 09/10/2024 |
| | ABEL MECHANICA | | | 13,463.89 | 13,463.89 | | |
| | ADEL MEGITAMOA | LLC. | | | 13,403.09 | | |
| SEERA 51535 WA | AUPUN/AUGUST | "WAUPUN" FOCUS PROGRAM FEE | 09/10/2024 | 2,783.53 | 2,783.53 | 144 | 09/10/2024 |
| Total St | EERA: | | | 2,783.53 | 2,783.53 | | |
| SKM ENGINE | FRING LLC | | | | | | |
| 51977 | | ABNR SCADA INTEGRATION_ALYSA SYSTEM | 09/30/2024 | 97.50 | 97.50 | 167 | 09/30/2024 |
| Total Sł | KM ENGINEERING | LLC: | | 97.50 | 97.50 | | |
| CHARTER CO | OMMUNICATIONS | | | | | | |
| | | INTERNET SERVICES-E | 09/30/2024 | 101.68 | 101.68 | 153 | 09/30/2024 |

| /endor lumber | Invoice Number | Description | Invoice Date | Invoice Amount | Check Amount | Check Number | Check Issue Date |
|--------------------|-------------------|--|-----------------|-------------------|-----------------|-----------------|---------------------|
| | 171156801090724 | INTERNET SERVICES-W | 09/30/2024 | 80.82 | 80.82 | 153 | 09/30/2024 |
| | 171156801090724 | INTERNET SERVICES-S | 09/30/2024 | 78.22 | 78.22 | 153 | 09/30/2024 |
| | 171156801090724 | MONTHLY SERVICE EXP 1ST & 2ND-E | 09/30/2024 | 106.57 | 106.57 | 153 | 09/30/2024 |
| | 171156801090724 | MONTHLY SERVICE EXP 1ST & 2ND-W | 09/30/2024 | 84.71 | 84.71 | 153 | 09/30/2024 |
| | 171156801090724 | MONTHLY SERVICE EXP 1ST & 2ND-S | 09/30/2024 | 81.97 | 81.97 | 153 | 09/30/2024 |
| | 171156801090724 | WATER PLANT VOICE SERV | 09/30/2024 | 79.98 | 79.98 | 153 | 09/30/2024 |
| | 171156801090724 | WASTEWATER VOICE SERV | 09/30/2024 | 79.98 | 79.98 | 153 | 09/30/2024 |
| Total C | CHARTER COMMUI | NICATIONS: | - | 693.93 | 693.93 | | |
| PEE-DEE | | | - | | | | |
| 52600 | 1103202 | SERVICE CHRG FOR WATER SAMPLES | 09/30/2024 | 63.82 | 63.82 | 50289 | 09/30/2024 |
| Total S | SPEE-DEE: | | - | 63.82 | 63.82 | | |
| | ISTRIAL PRODUCT | | | | | | |
| 53200 | 903478075 | FRESH DEFENSE & MORNING FRESH | 09/10/2024 | 846.93 | 846.93 | 145 | 09/10/2024 |
| Total S | STATE INDUSTRIAL | PRODUCTS: | - | 846.93 | 846.93 | | |
| JPERIOR (54200 | CHEMICAL LLC | SCALE OFF LIME & SCALE REMOVER | 09/10/2024 | 199.33 | 199.33 | 147 | 09/10/2024 |
| | | | - | | | 141 | 03/10/2024 |
| Total S | SUPERIOR CHEMIC | CAL LLC: | - | 199.33 | 199.33 | | |
| ERMINATO 55950 | OR PEST CONTROL | - PEST CONTROL MAINT TO MAIN BLDG-E | 09/30/2024 | 66.00 | 66.00 | 50290 | 09/30/2024 |
| 55950 | | | | | | | |
| | | PEST CONTROL MAINT TO MAIN BLDG-W | 09/30/2024 | 49.50 | 49.50 | 50290 | 09/30/2024 |
| | 244531 | | 09/30/2024 | 49.50 | 49.50 | 50290 | 09/30/2024 |
| | | PEST CONTROL FOR WATER | 09/30/2024 | 138.00 | 138.00 | 50290 | 09/30/2024 |
| | 245012 | PEST CONTROL FOR WWTP | 09/30/2024 | 386.00 | 386.00 | 50290 | 09/30/2024 |
| Total T | ERMINATOR PEST | CONTROL: | - | 689.00 | 689.00 | | |
| HURMER, | MIKE | | | | | | |
| 56900 | 3RD QRT 2024 | QTRLY COMMISSION SALARY-E | 09/10/2024 | 38.00 | 38.00 | 50272 | 09/10/2024 |
| | 3RD QRT 2024 | QTRLY COMMISSION SALARY-W | 09/10/2024 | 31.00 | 31.00 | 50272 | 09/10/2024 |
| | 3RD QRT 2024 | QTRLY COMMISSION SALARY-S | 09/10/2024 | 31.00 | 31.00 | 50272 | 09/10/2024 |
| Total T | HURMER, MIKE: | | - | 100.00 | 100.00 | | |
| OTAL BUS | INESS PRODUCTS | SINC. | | | | | |
| 57350 | 91864 | NAME PLATE - BROWN | 09/10/2024 | 6.00 | 6.00 | 50273 | 09/10/2024 |
| | 91864 | NAME PLATE - BROWN | 09/10/2024 | 7.80 | 7.80 | 50273 | 09/10/2024 |
| | 91864 | NAME PLATE - BROWN | 09/10/2024 | 6.20 | 6.20 | 50273 | 09/10/2024 |
| TOTAL | BUSINESS PROD | UCTS INC.: | - | 20.00 | 20.00 | | |
| RUCLEANI | ERS LLC | | | | | | |
| 58700 | AUGUST 2024 | MONTHLY CLEANING SERVICE - E | 09/10/2024 | 390.00 | 390.00 | 148 | 09/10/2024 |
| | AUGUST 2024 | MONTHLY CLEANING SERVICE - W | 09/10/2024 | 310.00 | 310.00 | 148 | 09/10/2024 |
| | AUGUST 2024 | MONTHLY CLEANING SERVICE - S | 09/10/2024 | 300.00 | 300.00 | 148 | 09/10/2024 |
| Total T | RUCLEANERS LLO | : | = | 1,000.00 | 1,000.00 | | |
| | | | | | | | |
| SA BLUE E | BOOK | | | | | | |

| Vendor Number | Invoice Number | Description | Invoice Date | Invoice Amount | Check Amount | Check Number | Check Issue Date |
|------------------|-------------------|------------------------------------|-----------------|-------------------|-----------------|-----------------|---------------------|
| - | | | | | | | |
| Total US | SA BLUE BOOK: | | | 3,477.30 | 3,477.30 | | |
| VAN BUREN, | JEROME and/or S | SANDRA | | | | | |
| 60800 SC | DLAR CREDIT AU | SOLAR CREDIT | 09/10/2024 | 443.60 | 443.60 | 50274 | 09/10/2024 |
| Total VA | AN BUREN, JERON | ME and/or SANDRA: | | 443.60 | 443.60 | | |
| VANDE ZAND | DE & KAUFMAN LI | LP | | | | | |
| 61200 | AUGUST 2024 | CLEARAS LIQUIDATION | 09/10/2024 | 410.00 | 410.00 | 149 | 09/10/2024 |
| Total VA | ANDE ZANDE & KA | AUFMAN LLP: | | 410.00 | 410.00 | | |
| VERIZON WII | RELESS | | | | | | |
| 62900 | 9974443874 | CELLPHONE MTHLY EXPENSES - E | 09/30/2024 | 123.26 | 123.26 | 170 | 09/30/2024 |
| | 9974443874 | CELLPHONE MTHLY EXPENSES - S | 09/30/2024 | 109.05 | 109.05 | 170 | 09/30/2024 |
| | 9974443874 | CELLPHONE MTHLY EXPENSES - S ABNR | 09/30/2024 | 30.67 | 30.67 | 170 | 09/30/2024 |
| | 9974443874 | CELLPHONE MTHLY EXPENSES - W | 09/30/2024 | 105.47 | 105.47 | 170 | 09/30/2024 |
| | 9974443874 | DPW'S MTHLY/DATA TABLET CHRGS | 09/30/2024 | 65.01 | 65.01 | 170 | 09/30/2024 |
| Total VE | ERIZON WIRELES | S: | | 433.46 | 433.46 | | |
| NAUPUN, CI | TY OF | | | | | | |
| 74400 | 1336 | WORKER'S COMP PREMIUM- ELECTRIC | 09/30/2024 | 1,619.81 | 1,619.81 | 50294 | 09/30/2024 |
| | 1336 | WORKER'S COMP PREMIUM- WATER | 09/30/2024 | 1,943.78 | 1,943.78 | 50294 | 09/30/2024 |
| | 1336 | WORKER'S COMP PREMIUM- SEWER | 09/30/2024 | 2,915.66 | 2,915.66 | 50294 | 09/30/2024 |
| | 1442 | EMPLOYEE CLINIC-E | 09/10/2024 | 719.69 | 719.69 | 50276 | 09/10/2024 |
| | | EMPLOYEE CLINIC-W | 09/10/2024 | 473.47 | 473.47 | 50276 | 09/10/2024 |
| | | EMPLOYEE CLINIC-S | 09/10/2024 | 700.75 | 700.75 | 50276 | 09/10/2024 |
| | PILOT SEPT 2024 | PILOT-ELECTRIC | 09/10/2024 | 22,756.00 | 22,756.00 | 50276 | 09/10/2024 |
| | PILOT SEPT 2024 | PILOT-WATER | 09/10/2024 | 27,831.00 | 27,831.00 | 50276 | 09/10/2024 |
| | ORMWATER AU | STORMWATER RECEIPTS | 09/10/2024 | 50,536.77 | 50,536.77 | 50276 | 09/10/2024 |
| TR | ASH AUGUST 20 | TRASH/RECYCLING COLLECTION | 09/10/2024 | 48,471.18 | 48,471.18 | 50276 | 09/10/2024 |
| Total W | AUPUN, CITY OF: | | | 157,968.11 | 157,968.11 | | |
| WAUPUN UT | ILITIES | | | | | | |
| 76800 | ABNR PA 35 | ABNR CHEMICAL START UP COSTS | 09/13/2024 | 143,044.27 | 143,044.27 | 30073 | 09/13/2024 |
| | BT2873538 | SINGLE AUDIT | 09/13/2024 | 2,552.50 | 2,552.50 | 30073 | 09/13/2024 |
| Total W | AUPUN UTILITIES | : | | 145,596.77 | 145,596.77 | | |
| WEX BANK | | | | | | | |
| 79930 | 99393340 | FUEL VEHICLE EXPENSE - E | 09/10/2024 | 1,455.09 | 1,455.09 | 91020243 | 09/10/2024 |
| | 99393340 | FUEL VEHICLE EXPENSE - W | 09/10/2024 | 578.67 | 578.67 | 91020243 | 09/10/2024 |
| | 99393340 | FUEL VEHICLE EXPENSE - S | 09/10/2024 | 1,590.54 | 1,590.54 | 91020243 | 09/10/2024 |
| Total W | EX BANK: | | | 3,624.30 | 3,624.30 | | |
| WISCONSIN | CORRECTIONAL | CENTER | | | | | |
| 84300 | 19553 | INMATE LABOR 07/14/2024-07/27/2024 | 09/30/2024 | 145.00 | 145.00 | 50295 | 09/30/2024 |
| | 19566 | INMATE LABOR 08/11/2024-08/24/2024 | 09/30/2024 | 153.00 | 153.00 | 50295 | |
| Total W | ISCONSIN CORRE | ECTIONAL CENTER: | | 298.00 | 298.00 | | |
| WISCONSIN | STATE LAB OF HY | /GIENE | | | | | |
| 88300 | | FLUORIDE | 09/30/2024 | 29.00 | 29.00 | 50296 | 09/30/2024 |

| | | Check Issue dates: 9/1/2024 | 1 - 9/30/2024 | | | Oct 03 | , 2024 03:57P | IVI |
|------------------|------------------------------------|--|--------------------------|---------------------|------------------|----------------------|--------------------------|-----|
| Vendor Number | Invoice Number | Description | Invoice Date | Invoice Amount | Check Amount | Check Number | Check Issue Date | |
| Total | MICCONCINI CTATE | LAR OF LIVERNE. | | 20.00 | 20.00 | | | |
| iotai | WISCONSIN STATE | LAB OF FIGURE. | | | 29.00 | | | |
| WWOA | | | | | | | | |
| 88900 | 2024 Conference | | 09/30/2024 | 165.00 | 165.00 | 50297 | 09/30/2024 | |
| | 2024 Conference | | 09/30/2024 | 165.00 | 165.00 | 50297 | 09/30/2024 | |
| | 2024 Conference | | 09/30/2024 | 175.00 | 175.00 | 50297 | 09/30/2024 | |
| | 2024 Conference | | 09/30/2024 | 165.00 | 165.00 | 50297 | 09/30/2024 | |
| | 2024 Conference 2024 Conference | CONFERENCE REGISTRATION - STEVE SCHRAMM CONFERENCE REGISTRATION - BEN SMITH | 09/30/2024 09/30/2024 | 230.00 175.00 | 230.00 175.00 | 50297 50297 | 09/30/2024 09/30/2024 | |
| Total | WWOA: | | | 1,075.00 | 1,075.00 | | | |
| MDDI ENE | DOV | | | | | | | |
| WPPI ENEI | | METER DATA COLLECTION-E | 00/20/2024 | 050 65 | 050 65 | 02020242 | 00/20/2024 | |
| 89600 | | METER DATA COLLECTION-W | 09/30/2024 09/30/2024 | 858.65 682.52 | | 93020242 93020242 | 09/30/2024 09/30/2024 | |
| | 27-82024 | | 09/30/2024 | 660.50 | | 93020242 | 09/30/2024 | |
| | 27-82024 | | 09/30/2024 | 738.20 | | 93020242 | 09/30/2024 | |
| | | HOSTED BILLING CIS-W | 09/30/2024 | 586.77 | | 93020242 | 09/30/2024 | |
| | 27-82024 | | 09/30/2024 | 567.85 | | 93020242 | 09/30/2024 | |
| | 27-82024 | GIS SUPPORT -E | 09/30/2024 | 541.32 | 541.32 | 93020242 | 09/30/2024 | |
| | 27-82024 | GIS SUPPORT -W | 09/30/2024 | 430.28 | 430.28 | 93020242 | 09/30/2024 | |
| | 27-82024 | GIS SUPPORT -S | 09/30/2024 | 416.40 | 416.40 | 93020242 | 09/30/2024 | |
| | 27-82024 | SHARED METER TECH SERVICE-E | 09/30/2024 | 136.25 | 136.25 | 93020242 | 09/30/2024 | |
| | 27-82024 | SHARED METER TECH SERVICE-W | 09/30/2024 | 136.25 | 136.25 | 93020242 | 09/30/2024 | |
| | 27-82024 | CYBER SECURITY-E | 09/30/2024 | 215.45 | 215.45 | 93020242 | 09/30/2024 | |
| | 27-82024 | CYBER SECURITY-W | 09/30/2024 | 176.27 | 176.27 | 93020242 | 09/30/2024 | |
| | 27-82024 | CYBER SECURITY-S | 09/30/2024 | 261.15 | 261.15 | 93020242 | 09/30/2024 | |
| | | MEMEBER NETWORK ASSESMT & MONITOR-E | 09/30/2024 | 40.63 | | 93020242 | 09/30/2024 | |
| | 27-82024 | | 09/30/2024 | 32.29 | | 93020242 | 09/30/2024 | |
| | | MEMEBER NETWORK ASSESMT & MONITOR-S | 09/30/2024 | 31.25 | | 93020242 | 09/30/2024 | |
| | | IT TICKETS -E | 09/30/2024 | 49.14 | | 93020242 | 09/30/2024 | |
| | | IT TICKETS -W | 09/30/2024 | 39.06 | | 93020242 | 09/30/2024 | |
| | | IT TICKETS -S | 09/30/2024 | 37.80 | | 93020242 | 09/30/2024 | |
| | | WPPI WAN W | 09/30/2024 | 58.50 | | 93020242 | 09/30/2024 | |
| | | WPPI WAN-W | 09/30/2024 | 46.50 | | 93020242 | 09/30/2024 09/30/2024 | |
| | | WPPI WAN-S DS WORK ANTENNAS | 09/30/2024 | 45.00 | | 93020242 | | |
| | | WHOLE SALE POWER BILL | 09/30/2024 09/30/2024 | 29.31 963,017.56 | 963,017.56 | 93020242 93020242 | 09/30/2024 09/30/2024 | |
| Total | WPPI ENERGY: | | | 969,834.90 | 969,834.90 | | | |
| 7151 150 75 | DEE SEDVICE INC | | | | | | | |
| 95915 | REE SERVICE INC 20241708 | TREE TRIMMING | 09/30/2024 | 7,552.88 | 7,552.88 | 171 | 09/30/2024 | |
| Total | ZIELIES TREE SER | VICE INC: | | 7,552.88 | 7,552.88 | | | |
| 10tal | | | | .,002.00 | 7,002.00 | | | |
| WAUPUN L | JTILITIES (Refund A | Acct) | | | | | | |
| 100000 | 13017960.21 | REF OVERPAYMT FRM: N11363 STATE RD 26 | 09/30/2024 | 33.00 | 33.00 | 50293 | 09/30/2024 | |
| | 15013130.33 | REF OVERPAYMT FRM: 1100 ROCK AVE APT 11 | 03/31/2023 | 33.52 | 33.52 | Multiple | Multiple | |
| Total | WAUPUN UTILITIES | 6 (Refund Acct): | | 66.52 | 66.52 | | | |
| UNIVERSIT | TY OF WISCONSIN - | OSHKOSH | | | | | | |
| | | ID 0953629 WEISENBACK | 09/30/2024 | 1,000.00 | 1,000.00 | 50291 | 09/30/2024 | |
| | | | | | | | | |

| WAUPUN UTILITIES Paid Invoice Repo | | | | Page: 11 Oct 03, 2024 03:57PM | | | | |
|------------------------------------|-------------------|--------------------|-----------------|----------------------------------|-----------------|-----------------|---------------------|--|
| Vendor Number | Invoice Number | Description | Invoice Date | Invoice Amount | Check Amount | Check Number | Check Issue Date | |
| Total | UNIVERSITY OF WI | SCONSIN - OSHKOSH: | | 1,000.00 | 1,000.00 | | | |
| Gran | d Totals: | | | 1,555,794.56 | 1,555,794.56 | | | |

| | Reference Number | Payee or Description | Account Number | Account Title | Debit Amount | Credit Amount |
|----------------|---------------------|------------------------------------|-------------------|----------------------------|---|---------------------------------------|
| CASH DISBURS | | , | | | | |
| 1 | , | | | | | |
| 09/10/2024 | 1 Record | I ACH Credit Card Paymt | 1-2232-0000-00 | ACCOUNTS PAYABLE - ELECTRI | 253.50 | |
| | | I ACH Credit Card Paymt | 2-2232-0000-00 | ACCOUNTS PAYABLE - WATER | 107.82 | |
| | | I ACH Credit Card Paymt | 3-2232-0000-00 | ACCOUNTS PAYABLE - WASTEW | 378.90 | |
| | | I ACH Credit Card Paymt | 9-1131-0000-00 | COMBINED CASH | .00 | 740.22- |
| | | | | | | |
| Total 1: | | | | = | 740.22 | 740.22- |
| CASH DISBURS | EMENTS (CD) | | | | | |
| 2 | | | | | | |
| 09/07/2024 | 2 Record | I August Sales & Use Tax | 1-2241-2416-00 | TAX COLL PAY - SALES TAX | 37,260.08 | |
| | Record | I August Sales & Use Tax | 9-1131-0000-00 | COMBINED CASH | .00 | 37,260.08- |
| | | | | <u> </u> | | |
| Total 2: | | | | = | 37,260.08 | 37,260.08- |
| CASH DISBURS | EMENTS (CD) | | | | | |
| 48925 | (, | | | | | |
| 09/09/2024 | 48925 VOID 9 | STALE DATED CHECK - BORKOWSKI | 1-4421-2000-00 | MISCELLANEOUS NONOPERATI | .00 | .22- |
| | | . CHECKS & OTHER CHARGES - COMBINE | | COMBINED CASH | .22 | |
| | | | 0 1.01 0000 00 | _ | . | |
| Total 48925: | | | | = | .22 | .22- |
| CASH DISBURS | EMENTS (CD) | | | | | |
| 09/09/2024 | 48928 VOID 9 | STALE DATED CHECK - LOCKMAN | 1-4421-2000-00 | MISCELLANEOUS NONOPERATI | .00 | 2.49- |
| | | STALE DATED CHECK - LOCKMAN | 9-1131-0000-00 | COMBINED CASH | 2.49 | |
| | | | | | | |
| Total 48928: | | | | | 2.49 | 2.49- |
| CASH DISBURS | EMENTS (CD) | | | | | |
| 49432 | | | | | | |
| 09/09/2024 | 49432 VOID 9 | STALE DATED CHECK - HAGSTROM | 1-4421-2000-00 | MISCELLANEOUS NONOPERATI | .00 | 98.15- |
| | VOID S | STALE DATED CHECK - HAGSTROM | 9-1131-0000-00 | COMBINED CASH | 98.15 | |
| Total 49432: | | | | _ | 98.15 | 98.15- |
| 10tal 49402. | | | | = | ======================================= | 30.13- |
| Total CASH DIS | SBURSEMENTS (| CD): | | = | 38,101.16 | 38,101.16- |
| References: 5 | Fransactions: 12 | | | | | |
| Grand Totals: | | | | _ | 38,101.16 | 38,101.16- |
| | | | | = | | · · · · · · · · · · · · · · · · · · · |



TO: Waupun Utilities Commissioners FROM: Jeff Stanek, CPA, Finance Director

DATE: October 14, 2024

SUBJECT: August 2024 Financial Report

CONSTRUCTION AND PLANT ADDITIONS

The electric utility construction activity consisted of continued work associated with overhead rebuilds along McKinley/Grandview, Grace and Monroe streets. There were no plant additions for the month.

MONTHLY OPERATING RESULTS – August 2024 Monthly and Year-To-Date (YTD)

Sales

Electric

- Monthly kWh sales were 0.8% <u>below</u> budget & 3.1% <u>lower</u> than August 2023 on increased sales to Large Industrial Power customers.
- > YTD kWh sales were 1.0% above budget & 1.5% higher than August 2023 YTD actual sales.

Water

- Monthly sales units of 100 cubic feet were **5.8%** <u>above</u> budget & **0.3%** <u>higher</u> than August 2023 sales on higher sales to Commercial customers.
- > YTD water sales were **3.9%** <u>above</u> budget & **1.3%** <u>higher</u> than August 2023 YTD actual sales.

Sewer

- Monthly sales units of 100 cubic feet were **8.8%** <u>above</u> budget & **0.1%** <u>lower</u> than August 2023 from lower volumes to Public Authority customers.
- > YTD sewer sales were **3.7%** above budget & **2.6%** higher than August 2023 YTD actual sales.

Income Statement

Electric

- Operating revenues and purchased power expense were <u>below</u> budget \$456,600 and \$573,000, respectively, due to overall lower purchased power costs from low market energy prices associated with natural gas commodities.
- Gross margin was \$116,400 above budget as a result of lower market energy prices.
- Operating expenses were \$36,400 <u>above</u> budget primarily due to higher tree trimming costs than budgeted during the non-construction months.
- Operating income was \$320,700 or \$174,100 <u>above</u> budget, largely due to the lower market energy prices.
- Net income was \$806,700 or \$676,100 <u>above</u> budget primarily from lower than budgeted purchased power expenses and \$359,900 in non-operating capital contributions received.
- > The rolling 12-month Rate of Return was 6.6%.

Water

- Operating revenues were \$28,100 <u>above</u> budget due to overall higher consumption for Industrial customers.
- Operating expenses were \$164,600 <u>above</u> budget due to the replacement of RO membranes for tranes #1 & #2 at the water treatment facility in July and August for \$195,100. These costs were originally budgeted as capital costs vs maintenance cashflows.
- Operating income was \$347,200 or \$107,900 <u>below</u> budget due to the replacement RO membrane replacements in July and August.
- > Net income was \$411,800 or \$38,800 *above* budget.
- The rolling 12-month Rate of Return was 4.7%.

Sewer

- Operating revenues were \$370,900 <u>below</u> budget as forecasted biomass revenues have not commenced as budgeted.
- > Operating expenses were \$167,900 <u>below</u> budget due to lower than anticipated "start-up" costs associated with the ABNR process.
- Operating income was \$121,600 or \$226,400 below budget due to the lack of biomass revenues.
- Net income was \$445,900 or \$1,075,400 <u>below</u> budget largely due to the lack of biomass revenues and the timing and dollar value of grant contributions compared to budget. Without the grant contributions net income was \$46,200 or \$109,900 <u>below</u> budget.
- ➤ The rolling 12-month Rate of Return was 3.3%.

Balance Sheets

Electric

- Balance sheet increased \$352,200 from July 2024 due to an increase in receivables from the prior month which is typical this time of year as power usage increases during the summer months.
- Unrestricted cash increased \$115,500 as a result of increased collections from prior months receivables.
- ➤ An "interest-only" debt payment was made in the amount of \$5,700. The payment was due 9/1/25 but was made early due to the 1st being a weekend.
- ➤ Net position *increased* by \$98,100.

Water

- ➤ Balance sheet *decreased* \$54,700 from July 2024 as a result of routine operating margins during the month and the purchase of R/O membrane replacements for trane #2.
- Unrestricted cash decreased \$30,600 from July 2024 as a result of the increased maintenance expenses experienced during the month associated with the R/O membranes.
- An "interest-only" debt payment was made in the amount of \$37,100. The payment was due 9/1/25 but was made early due to the 1st being a weekend.
- ➤ Net position *decreased* by \$25,600.

Se<u>wer</u>

- ➤ Balance sheet *increased* \$18,100 from July 2024 from routine operations.
- Unrestricted cash decreased \$29,200 from an increase in operating expenses including monthly transfers of restricted debt payment reserves.
- Net position decreased \$11,300 from normal operating activity.

Cash and Investments

The monthly metrics dashboard for cash and investments provides a monthly comparison of cash and investment balances and graphs that present long-term investments by maturity, type, and rating. The Utility's investments are typically fixed-income and held-to-maturity unless called before maturity by the issuer. Held to maturity investments recognize monthly mark to market adjustments that ultimately are not realized when the investment matures.

- > Total cash and investments *increased* \$173,300 or (1.5%) from July 2024 primarily from routine operating activity.
- Received interest and distributions of \$7,100 and recorded unrealized market adjustments of \$16,200, along with (\$600) in management fees, resulting in a net portfolio *gain* of \$22,700 for the month.
- > Total interest and investment income earned (excluding market value adjustments) on all accounts for the month was \$35,300 and \$300,700 year-to-date.

OTHER FINANCIAL MATTERS

WWTP Upgrade - Construction Update and Progress

Listed below is a summary of the costs incurred and paid for with USDA loan proceeds requested to date:

| Total Project Budget (As of 4/14/2023): | \$ 37,508,000 |
|---|------------------|
| Total Project Costs to Date (Thru 10/4/2024): | \$ 35,549,790 |
| Loan Draws - Project to Date (Thru 9/3/2024): | \$ 27,807,000 |
| Grants Provided (Thru 9/3/2024): | \$ 7,607,360 |
| Disburse Request #35 Requested (8/27/24): | \$ 209,221 |
| Disburse Request #34 – Paid (7/28/24): | \$ 77,500 |

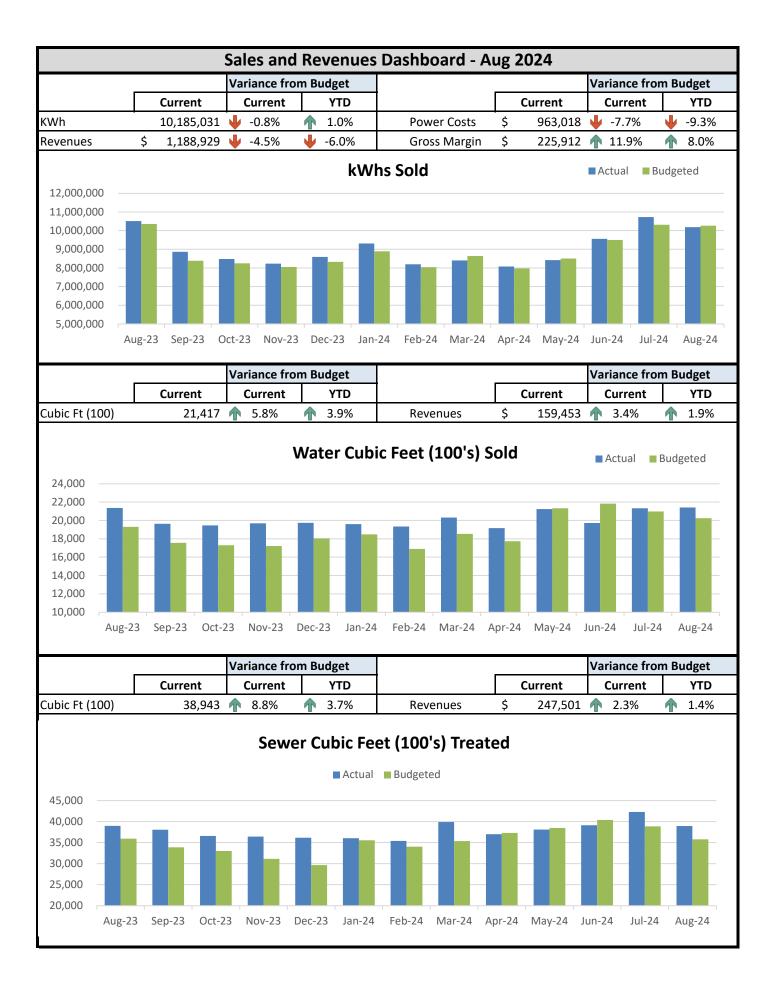
2025 Utility Budget Process

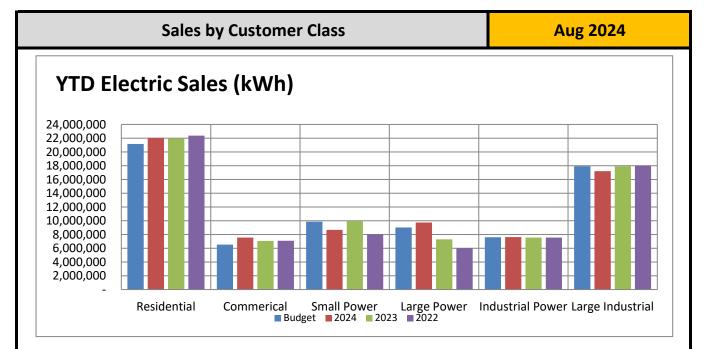
See separate 2025 Budget Memo for summary analysis of the draft budget.

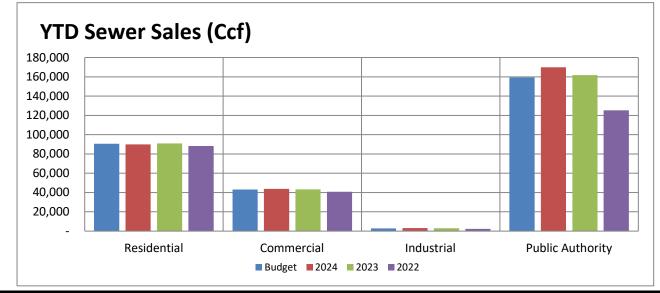
This concludes my report. Please do not hesitate to contact me at 324-7920 or istanek@waupunutilities.org with any questions or comments.

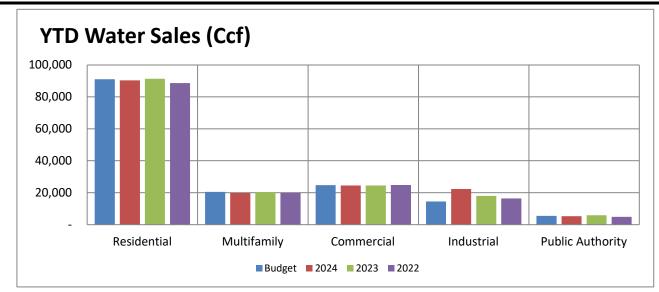
Waupun Utilities

| Projects: | | | | | Construction | | dditions Summary | | | | | | |
|--|---|----------|-------|------------|--------------|----------------|------------------|---------------|----------|------------|------------|---------------|---------------|
| Project Proj | | ı | | | T | August 202 | 24 | | T | _ | | | |
| Project Proj | | | | | | | | | | | | _ | |
| Description Month To Date Budget Month To Date Budget Month To Date Budget To Date To Date Budget Bud | CONSTRUCTION: | | | | | | | | | | T | | otal |
| Substation unggrades S | Description | Mon | th | | Budget | Month | | Budget | Month | | Budget | • | Budget |
| Transformers | Projects: | | | | | | | | | | | | |
| Deverhead and Underground Services 8.8 3.104 10.000 1.000 1.00000 1.0000 1.0000 1.0000 1.0000 1.0000 1.0000 1.00000 1.00000 1.0000 1.00000 1.00000 1.00000 1.00000 1.00000 1.00000 1.000 | Substation upgrades | \$ | - | \$ - | \$ 60,000 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | |
| EB steet lighting A8 6.552 10.000 70.24 158.451 167.000 158.451 167.000 167. | Transformers | | - | 270,823 | 50,000 | - | - | - | - | - | - | 270,823 | 50,00 |
| Rebuild overhead and underground line | Overhead and Underground Services | | | | | - | - | - | | - | - | | 10,00 |
| Service extensions / Upgrades 3,731 21,844 11,678 | LED street lighting | | 48 | 6,552 | 10,000 | - | - | - | - | - | - | 6,552 | 10,00 |
| Mork Invoiced to Customer / Others - CIAC 393 6,134 | Rebuild overhead and underground line | 70 |),224 | 158,451 | 167,200 | - | - | - | - | - | - | 158,451 | 167,20 |
| Meters & Modules | Service extensions / upgrades | 3 | 3,731 | 21,844 | - | - | - | - | - | - | - | 21,844 | - |
| Storm Events | Work Invoiced to Customer / Others - CIAC | | 393 | 6,134 | - | - | - | - | - | 5,544 | - | 11,678 | - |
| Sewer CIPP & manhole lining Sewer CIPP & South Sewer Sewer | Meters & Modules | 2 | 2,242 | 3,570 | 12,000 | - | - | - | 2,816 | 27,189 | 8,000 | 30,759 | 20,00 |
| Miscellaneous Work Orders | Storm Events | | - | 31,103 | - | 64 | 15,082 | - | - | - | - | 46,185 | - |
| TOTAL CONSTRUCTION | Sewer CIPP & manhole lining | | - | - | - | - | - | 86,000 | - | - | _ | - | 86,00 |
| CARRYOVER PROJECTS: | Miscellaneous Work Orders | | 53 | 53 | - | - | - | - | - | 5,840 | - | 5,893 | - |
| CARRYOVER PROJECTS: S | TOTAL CONSTRUCTION | \$ 76 | 5,774 | \$ 501,635 | \$ 309,200 | \$ 64 | \$ 15,082 | \$ 86,000 | \$ 2,816 | \$ 38,574 | \$ 8,000 | \$ 555,291 | \$ 403,20 |
| Wilson / Shaler / Bayberry Extension & Street Lights - 161,709 - | | - | _ | | | | | | | | | | |
| Wilson / Shaler / Bayberry Extension & Street Lights | United Co-on primary extention | Ś | 806 | \$ 515,360 | \$ - | Ś - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 515,360 | \$ - |
| Senior Center primary extention | | 7 | | | - | - | - | - | | <u>'</u> | 1 | | - |
| Wilson Street Substation | | | _ | · | _ | | _ | _ | | _ | _ | | _ |
| Carryover Customer Projects | | 7 | 7 923 | | _ | | _ | _ | | _ | _ | | _ |
| WWTF Phosphorus Upgrade Engineering | | , | | | _ | | _ | | | _ | _ | • | _ |
| WWTF Construction Upgrade - ABNR | • | | | | | - | 2 916 955 | 3 804 000 | | | | · · | 3,804,00 |
| TOTAL CARRYOVER CONSTRUCTION \$ 8,729 \$ 754,031 \$ - | | | | | | | | | | | | | 33,704,00 |
| PLANT ADDITIONS: Electric Sewer Water Total | | <u> </u> | | | | | | | | | | | \$ 37,508,000 |
| Current Month YTD Budget YTD State YTD YTD Budget YTD YTD Budget YTD YTD Budget YTD YTD Budget YTD Y | TOTAL CARRYOVER CONSTRUCTION | 2 8 | 5,729 | \$ 754,031 | \$ - | 3 - | \$ 35,549,790 | \$ 37,508,000 | <u> </u> | 3 - | <u> </u> | \$ 30,303,821 | \$ 37,508,000 |
| Description Month YTD Budget Month YTD Budget Month YTD Budget YTD Budget Large Bucket Truck - 60 foot \$ - \$ - \$ - \$ 320,000 \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - | PLANT ADDITIONS: | | | Electric | | | Sewer | | | Water | | To | otal |
| Large Bucket Truck - 60 foot \$ - \$ - \$ 320,000 \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - | Description | | | YTD | Budget | | YTD | Budget | | YTD | Budget | YTD | Budget |
| Admin Building Structures & Equipment - 22,203 32,600 - 16,690 24,450 - 16,741 24,450 55,635 Cat Tractor Backhoe Replacement - - - - 88,000 87,500 - 88,000 87,500 176,000 Membrane Replacement - RO1 - - - - - - - 101,000 - Chemical Feed Systems Equipment - - - - - 54,950 56,000 54,950 WWTF Equipment Replacements - - - 60,269 88,000 - - - 60,269 Primary Clarifiers Euro Drives - - - 45,128 50,000 - - - 45,128 Fork & Scissor Lifts (ABNR) - - 4,030 10,000 - < | | | | \$ - | | | \$ - | | | | | | |
| Cat Tractor Backhoe Replacement - - - 88,000 87,500 88,000 87,500 176,000 Membrane Replacement - RO1 - - - - - - 101,000 - Chemical Feed Systems Equipment - - - - - 54,950 56,000 54,950 WWTF Equipment Replacements - - - 60,269 88,000 - - - 60,269 Primary Clarifiers Euro Drives - - - 45,128 50,000 - - - 45,128 Fork & Scissor Lifts (ABNR) - - - - 85,000 - | | | | | | - | • | | - | 16,741 | | • | 81,50 |
| Membrane Replacement - RO1 - - - - - - - - 101,000 - Chemical Feed Systems Equipment - - - - - - 54,950 56,000 54,950 WWTF Equipment Replacements - - - 60,269 88,000 - - - 60,269 Primary Clarifiers Euro Drives - - - 45,128 50,000 - - - 45,128 Fork & Scissor Lifts (ABNR) - | | | - | | | - | | • | - | | - | • | 175,00 |
| WWTF Equipment Replacements - - - 60,269 88,000 - - - 60,269 Primary Clarifiers Euro Drives - - - 45,128 50,000 - - - 45,128 Fork & Scissor Lifts (ABNR) - | • | | - | - | - | - | • | - | - | | - | - | 101,00 |
| Primary Clarifiers Euro Drives - - - - 45,128 50,000 - - - 45,128 Fork & Scissor Lifts (ABNR) - - - - 85,000 - - - - Other equipment replacement - 4,030 10,000 - 6,541 - - 2,580 - 13,151 | Chemical Feed Systems Equipment | | - | - | - | - | - | - | - | 54,950 | 56,000 | 54,950 | 56,00 |
| Fork & Scissor Lifts (ABNR) - - - - 85,000 - - - - Other equipment replacement - 4,030 10,000 - 6,541 - - 2,580 - 13,151 | WWTF Equipment Replacements | | - | - | - | - | 60,269 | 88,000 | - | - | - | 60,269 | 88,00 |
| Other equipment replacement - 4,030 10,000 - 6,541 - - 2,580 - 13,151 | Primary Clarifiers Euro Drives | | - | - | - | - | 45,128 | 50,000 | - | - | - | | 50,00 |
| | Fork & Scissor Lifts (ABNR) | | - | - | - | - | - | 85,000 | - | - | - | - | 85,00 |
| TOTAL PLANT ADDITIONS \$ - \$ 26,233 \$ 362,600 \$ - \$ 216,629 \$ 334,950 \$ - \$ 162,271 \$ 268,950 \$ 405,133 \$ | Other equipment replacement | | | 4,030 | 10,000 | | 6,541 | | | 2,580 | | 13,151 | 10,00 |
| | TOTAL PLANT ADDITIONS | \$ | _ | \$ 26,233 | \$ 362,600 | \$ - | \$ 216,629 | \$ 334,950 | \$ - | \$ 162,271 | \$ 268,950 | \$ 405,133 | \$ 966,50 |
| | | | | | | | | | | | | | |









WAUPUN UTILITIES

Income Statement and Financial Ratios Electric Utility For the 12 Months Ending:

| ELECTRIC | Aug 2022 | Aug 2023 | Aug 2024 |
|-------------------------------------|------------------|------------------|------------------|
| Sales of Electricity | \$ 10,923,695 | \$ 10,800,641 | \$ 10,538,330 |
| Purchased Power | 8,838,047 | 8,702,802 | 8,269,067 |
| Gross Margin | 2,085,648 | 2,097,839 | 2,269,263 |
| | 19.1% | 19.4% | 21.5% |
| Other Operating Revenues | 116,110 | 118,885 | 142,712 |
| Operating Expenses | | | |
| Distribution expense | 296,852 | 297,480 | 349,772 |
| Customer accounts expense | 111,545 | 119,655 | 135,684 |
| Advertising expense | 1,214 | 3,274 | (3,972) |
| Administrative & general expense | 364,253 | 409,957 | 486,338 |
| Total operating expenses | 773,864 | 830,366 | 967,821 |
| Other Operating Expenses | | | |
| Depreciation expense | 592,237 | 634,590 | 673,094 |
| Taxes | 320,755 | 273,947 | 321,807 |
| Total other operating expenses | 912,992 | 908,538 | 994,901 |
| Operating Income | 514,903 | 477,821 | 449,254 |
| Other Income (Expense) | | | |
| Capital contributions | 127,093 | 142,416 | 880,708 |
| Interest expense | (24,612) | (19,876) | (14,575) |
| Amortization of debt-related costs | (6,633) | (6,460) | (6,258) |
| Other | (3,550) | 77,331 | 196,848 |
| Total other income (expense) | 92,298 | 193,411 | 1,056,723 |
| Net Income | \$ 607,201 | \$ 671,232 | \$ 1,505,977 |
| - | | | |
| Regulatory Operating Income | 539,166 | 490,432 | 540,552 |
| Rate of Return | 6.51 | 5.97 | 6.60 |
| Authorized Rate of Return | 5.00 | 5.00 | 6.30 |
| Current Ratio | 4.2 | 4.9 | 5.4 |
| Months of Unrestricted Cash on Hand | 3.5 | 4.5 | 5.4 |
| Equity vs Debt | 0.93 | 0.95 | 0.97 |
| Asset Utilization | 0.55 | 0.57 | 0.58 |
| Combined E&W Debt Coverage | 4.28 | 4.26 | 4.27 |
| Minimum Required Coverage | 1.25 | 1.25 | 1.25 |
| minimum itequilled ooverage | 1.20 | 1.20 | 1.20 |

Note 1 - Electric rates increased April 2024.

Definitions

Rate of Return - Return on investment in capital infrastructure. Should be near authorized rate of return.

Current Ratio - measure of liquidity or ability to pay obligations. Should be > 1.

Months of Unrestricted Cash on Hand - measure of reserves. Should be at least 2-3 months.

Equity vs Debt - Percent of infrastucture financed by operations. 50% is a good benchmark.

Asset Utilization - Illustrates the relative age of the system. Ratio of 1 indicates a system at full life expectancy.

Debt Coverage - Earnings coverage of annual debt service. Must exceed 1.25

WAUPUN UTILITIES Detailed Income Statement and YTD Budget Comparison Electric Utility For the Period Ended Aug, 31 2024

| | Last | 12 Months | ΥT | D 2024 | Υ | ΓD Budget | D | ifference |
|------------------------------------|----------|-----------|------|----------|----|-----------|----|-----------|
| ELECTRIC | | | | | | | | |
| Operating Revenues | \$ 1 | 0,538,330 | \$ 7 | ,179,166 | \$ | 7,635,727 | \$ | (456,561) |
| Purchased Power | | 8,269,067 | 5 | ,599,730 | | 6,172,694 | | (572,964) |
| Gross Margin | | 2,269,263 | 1 | ,579,436 | | 1,463,033 | | 116,403 |
| | | 21.5% | | 22.0% | | 19.2% | | |
| Other Operating Revenues | | 142,712 | | 153,614 | | 69,600 | | 84,014 |
| Operating Expenses | | | | | | | | |
| Distribution expense | | 349,772 | | 341,869 | | 276,753 | | 65,116 |
| Customer accounts expense | | 135,684 | | 93,690 | | 82,928 | | 10,762 |
| Advertising expense | | (3,972) | | 38 | | 768 | | (730) |
| Administrative & general expense | | 486,338 | | 317,218 | | 355,923 | | (38,705) |
| Total operating expenses | | 967,821 | | 752,815 | | 716,372 | | 36,443 |
| Other Operating Expenses | | | | | | | | |
| Depreciation expense | | 673,094 | | 439,046 | | 439,048 | | (2) |
| Taxes | | 321,807 | | 220,501 | | 230,616 | | (10,115) |
| Total other operating expenses | | 994,901 | | 659,547 | | 669,664 | | (10,117) |
| Operating Income | | 449,254 | | 320,688 | | 146,597 | | 174,091 |
| Other Income (Expense) | | | | | | | | |
| Capital contributions | | 880,708 | | 359,881 | | - | | 359,881 |
| Interest expense | | (14,575) | | (9,850) | | (9,400) | | (450) |
| Amortization of debt-related costs | | (6,258) | | (4,128) | | (9,920) | | 5,792 |
| Other | <u> </u> | 196,848 | | 140,147 | | 3,336 | | 136,811 |
| Total other income (expense) | | 1,056,723 | | 486,050 | | (15,984) | | 502,034 |
| Net Income | \$ | 1,505,977 | \$ | 806,738 | \$ | 130,613 | \$ | 676,125 |

| - | Aug 2 | :024 | July 2024 | June 2024 | May 2024 | Apr | ril 2024 | March 2024 | F | eb 2024 | Jan 2024 | Dec 2023 | N | lov 2023 | Oct 2023 | 5 | Sept 2023 | Aug 2023 |
|------------------------------------|---------|---------|--------------|--------------|------------|------|----------|------------|------------|---------|------------|------------|----|----------|-----------|------|-----------|-------------|
| Operating Revenues | \$ 1,18 | 38,929 | \$ 1,137,636 | \$ 1,001,488 | \$ 809,534 | \$ 7 | 736,959 | \$ 753,292 | 2 \$ | 781,166 | \$ 770,161 | \$ 792,651 | \$ | 768,059 | \$ 800,14 | 9 \$ | 998,306 | \$1,173,633 |
| Purchased Power | 96 | 3,018 | 909,989 | 788,592 | 619,253 | 5 | 543,195 | 565,731 | | 612,679 | 597,272 | 622,580 | | 596,675 | 622,68 | 9 | 827,394 | 982,992 |
| Gross Margin | 22 | 25,912 | 227,647 | 212,896 | 190,281 | 1 | 193,763 | 187,561 | | 168,487 | 172,890 | 170,072 | | 171,385 | 177,45 | 9 | 170,912 | 190,641 |
| | | 19.0% | 20.0% | 21.3% | 23.5% | | 26.3% | 24.9% | 6 | 21.6% | 22.4% | 21.5% | | 22.3% | 22.2 | % | 17.1% | 16.2% |
| Other Operating Revenues | | 12,366 | 10,238 | 9,909 | 9,301 | | 10,924 | 8,697 | | 10,007 | 82,173 | (45,000) | | 9,935 | 11,53 | 5 | 12,628 | 10,509 |
| Operating Expenses | | | | | | | | | | | | | | | | | | |
| Distribution expense | 4 | 13,106 | 34,152 | 30,580 | 33,019 | | 46,747 | 70,854 | | 54,480 | 28,931 | (77,702) | | 22,232 | 24,36 | 4 | 39,008 | 29,592 |
| Customer accounts expense | | 12,984 | 11,116 | 11,140 | 14,600 | | 10,640 | 13,911 | | 10,924 | 8,375 | 8,539 | | 9,988 | 10,68 | 3 | 12,784 | 10,745 |
| Advertising expense | | (1,471) | 48 | 250 | 39 | | - | 23 | 3 | 400 | 750 | (6,624) | | 1,387 | 1,20 | 7 | 18 | 1,148 |
| Administrative & general expense | | 33,433 | 42,683 | 28,323 | 24,543 | | 33,773 | 59,116 | i | 43,689 | 51,658 | 65,120 | | 28,857 | 38,49 | 6 | 36,647 | 35,860 |
| Total operating expenses | 8 | 38,052 | 87,999 | 70,293 | 72,200 | | 91,160 | 143,904 | ļ | 109,493 | 89,714 | (10,666) | | 62,465 | 74,75 | 1 | 88,457 | 77,345 |
| Other Operating Expenses | | | | | | | | | | | | | | | | | | |
| Depreciation expense | | 54,881 | 54,881 | 54,881 | 54,881 | | 54,881 | 54,881 | | 54,881 | 54,881 | 75,226 | | 52,940 | 52,94 | 0 | 52,940 | 52,940 |
| Taxes | 2 | 27,810 | 26,376 | 26,124 | 26,000 | | 30,572 | 74,688 | } | 4,344 | 4,589 | 12,154 | | 24,253 | 39,61 | 8 | 25,281 | 24,239 |
| Total other operating expenses | 8 | 32,691 | 81,256 | 81,004 | 80,881 | | 85,452 | 129,568 | } | 59,224 | 59,469 | 87,381 | | 77,193 | 92,55 | 9 | 78,221 | 77,180 |
| Operating Income | (| 67,535 | 68,629 | 71,507 | 46,501 | | 28,075 | (77,214 | !) | 9,776 | 105,879 | 48,357 | | 41,662 | 21,68 | 5 | 16,862 | 46,625 |
| Other Income (Expense) | | | | | | | | | | | | | | | | | | |
| Capital contributions | | - | 195,793 | 11,379 | - | | - | 150,398 | 3 | - | 2,311 | 515,101 | | - | 5,72 | 7 | - | - |
| Interest expense | | (1,175) | (1,175) | (1,175) | (1,175) |) | (1,175) | (1,175 | i) | (1,625) | (1,175) | 131 | | (1,619) | (1,61 | 9) | (1,619) | (1,619) |
| Amortization of debt-related costs | | (516) | (516) | (516) | (516) |) | (516) | (516 | i) | (516) | (516) | (533) | | (533) | (53 | 3) | (533) | (533) |
| Other | | 32,207 | 21,044 | 15,516 | 15,743 | | 16,244 | 13,871 | | 11,395 | 14,126 | 14,594 | | 15,881 | 15,57 | 5 | 10,651 | 14,236 |
| Total other income (expense) | ; | 30,517 | 215,146 | 25,204 | 14,052 | | 14,553 | 162,579 |) | 9,254 | 14,746 | 529,294 | | 13,730 | 19,15 | 0 | 8,499 | 12,085 |
| Net Income | \$ 9 | 98,051 | \$ 283,775 | \$ 96,711 | \$ 60,553 | \$ | 42,628 | \$ 85,364 | \$ | 19,030 | \$ 120,625 | \$ 577,651 | \$ | 55,392 | \$ 40,83 | 5 \$ | 25,362 | \$ 58,710 |

WAUPUN UTILITIES

Income Statement and Financial Ratios Water Utility

For the 12 Months Ending:

| WATER | Aug 2022 | , | Aug 2023 | Aug 2024 |
|--|-----------------|----|-----------|-----------------|
| Operating Revenues | \$ 2,629,130 | \$ | 2,695,885 | \$ 2,715,382 |
| Operating Expenses | | | | |
| Source of supply expenses | 8,553 | | 24,998 | 4,162 |
| Pumping expenses | 87,828 | | 92,596 | 85,970 |
| Water treatment expenses | 173,500 | | 192,919 | 402,175 |
| Transmission & distribution expenses | 230,763 | | 282,497 | 218,946 |
| Customer accounts expenses | 107,086 | | 107,929 | 119,860 |
| Administrative & general expense | 277,006 | | 335,805 | 387,499 |
| Total operating expenses | 884,735 | | 1,036,744 | 1,218,613 |
| Other Operating Expenses | | | | |
| Depreciation expense | 562,321 | | 564,695 | 612,312 |
| Taxes | 365,324 | | 332,371 | 336,383 |
| Total other operating expenses | 927,645 | | 897,066 | 948,695 |
| Operating Income | 816,750 | | 762,075 | 548,074 |
| Other Income (Expense) | | | | |
| Capital contributions from customers and municipal | 80,000 | | - | 1,189,564 |
| Interest expense | (107,371) | | (95,751) | (77,450) |
| Amortization of debt-related costs | (16,654) | | (15,647) | (14,505) |
| Other | (9,824) | | 68,756 | 168,529 |
| Total other income (expense) | (53,850) | | (42,642) | 1,266,137 |
| Net Income | \$ 762,900 | \$ | 719,433 | \$ 1,814,212 |
| Regulatory Operating Income | 819,050 | | 802,705 | 636,677 |
| Rate of Return | 5.87 | | 5.86 | 4.67 |
| Authorized Rate of Return | 6.50 | | 6.50 | 6.50 |
| Current Ratio | 28.73 | | 44.28 | 51.86 |
| Months of Unrestricted Cash on Hand | 20.36 | | 21.73 | 23.90 |
| Equity vs Debt | 0.77 | | 0.80 | 0.83 |
| Asset Utilization | 0.39 | | 0.41 | 0.42 |

Note 1 - Water rates increased May 2012.

Definitions

Rate of Return - Return on investment in capital infrastructure. Should be near authorized rate of return.

Current Ratio - measure of liquidity or ability to pay obligations. Should be > 1.

Months of Unrestricted Cash on Hand - measure of reserves. Should be at least 2-3 months.

Equity vs Debt - Percent of infrastucture financed by operations. 50% is a good benchmark.

Asset Utilization - Illustrates the relative age of the system. Ratio of 1 indicates a system at full life expectancy.

WAUPUN UTILITIES Detailed Income Statement and YTD Budget Comparison Water Utility For the Period Ended Aug 31, 2024

| | Las | t 12 Months | Υ | TD 2024 | Υ | TD Budget | D | ifference |
|--------------------------------------|-----|-------------|------|-----------|----|-----------|----|-----------|
| WATER | | | | | | | | |
| | | | | | | | | |
| | | | | | | | | |
| Operating Revenues | \$ | 2,715,382 | \$ 1 | 1,818,609 | \$ | 1,790,488 | \$ | 28,121 |
| Operating Expenses | | | | | | | | |
| Source of supply expenses | | 4,162 | | 3,552 | | 3,672 | | (120) |
| Pumping expenses | | 85,970 | | 61,583 | | 60,384 | | 1,199 |
| Water treatment expenses | | 402,175 | | 329,582 | | 140,768 | | 188,814 |
| Transmission & distribution expenses | | 218,946 | | 136,737 | | 172,437 | | (35,701) |
| Customer accounts expenses | | 119,860 | | 84,150 | | 74,328 | | 9,822 |
| Administrative & general expense | | 387,499 | | 252,582 | | 251,949 | | 633 |
| Total operating expenses | | 1,218,613 | | 868,185 | | 703,538 | | 164,647 |
| Other Operating Expenses | | | | | | | | |
| Depreciation expense | | 612,312 | | 366,663 | | 390,160 | | (23,497) |
| Taxes | | 336,383 | | 236,514 | | 241,680 | | (5,166) |
| Total other operating expenses | | 948,695 | | 603,177 | | 631,840 | | (28,663) |
| Operating Income | | 548,074 | | 347,247 | | 455,110 | | (107,863) |
| Other Income (Expense) | | | | | | | | |
| Capital contributions | | 1,189,564 | | - | | - | | - |
| Interest expense | | (77,450) | | (50,243) | | (54,128) | | 3,885 |
| Amortization of debt-related costs | | (14,505) | | (9,416) | | (31,304) | | 21,888 |
| Other | | 168,529 | | 124,221 | | 3,336 | | 120,885 |
| Total other income (expense) | | 1,266,137 | | 64,563 | | (82,096) | | 146,659 |
| Net Income | \$ | 1,814,212 | \$ | 411,810 | \$ | 373,014 | \$ | 38,796 |

| _ | , | Aug 2024 | J | uly 2024 | Jı | une 2024 | N | lay 2024 | , | April 2024 | Ма | arch 2024 | Feb 2024 | J | Jan 2024 Dec 2023 | | ec 2023 | Nov 2023 | Oct 202 | 3 | Sept 2023 | Aug 2023 |
|--------------------------------------|----|----------|----|----------|----|----------|----|----------|----|------------|----|-----------|---------------|----|-------------------|-----------------|-----------|------------|----------|-----|------------|------------|
| WATER | | | | | | | | | | | | | | | | | | | | | | |
| Operating Revenues | \$ | 232,863 | \$ | 233,869 | \$ | 225,576 | \$ | 231,943 | \$ | 222,563 | \$ | 226,517 | \$ 221,141 | \$ | 224,138 | \$ | 223,770 | \$ 223,484 | \$ 225,1 | 96 | \$ 224,323 | \$ 232,808 |
| Operating Expenses | | | | | | | | | | | | | | | | | | | | | | |
| Source of supply expenses | | - | | 381 | | 2,735 | | - | | 351 | | 86 | - | | - | | - | - | 5 | 20 | 90 | - |
| Pumping expenses | | 12,139 | | 8,389 | | 7,042 | | 6,419 | | 6,625 | | 8,411 | 7,092 | | 5,466 | | 7,244 | 5,413 | 5,2 | 87 | 6,443 | 7,326 |
| Water treatment expenses | | 112,077 | | 14,661 | | 20,109 | | 14,939 | | 121,728 | | 20,126 | 14,245 | | 11,698 | | 19,439 | 11,636 | 19,4 | 37 | 22,082 | 17,678 |
| Transmission & distribution expenses | | 24,637 | | 17,528 | | 20,348 | | 19,759 | | 13,107 | | 15,852 | 14,659 | | 10,847 | | 24,858 | 12,329 | 16,8 | 61 | 28,162 | 21,301 |
| Customer accounts expenses | | 11,910 | | 9,975 | | 9,816 | | 12,519 | | 9,399 | | 12,810 | 10,210 | | 7,511 | | 5,870 | 9,036 | 9,4 | 93 | 11,311 | 9,134 |
| Administrative & general expense | | 27,742 | | 41,109 | | 27,745 | | 19,461 | | 22,652 | | 36,980 | 29,148 | | 47,746 | | 65,577 | 20,663 | 23,8 | 59 | 24,819 | 28,149 |
| Total operating expenses | | 188,505 | | 92,043 | | 87,794 | | 73,097 | | 173,861 | | 94,264 | 75,354 | | 83,267 | | 122,988 | 59,077 | 75,4 | 57 | 92,906 | 83,589 |
| Other Operating Expenses | | | | | | | | | | | | | | | | | | | | | | |
| Depreciation expense | | 45,833 | | 45,833 | | 45,833 | | 45,833 | | 45,833 | | 45,833 | 45,833 | | 45,833 | | 107,382 | 46,089 | 46,0 | 89 | 46,089 | 46,089 |
| Taxes | | 30,969 | | 29,487 | | 29,334 | | 29,304 | | 29,016 | | 85,770 | 1,356 | | 1,279 | | 8,003 | 29,434 | 31,8 | 83 | 30,549 | 30,035 |
| Total operating expenses | | 76,802 | | 75,320 | | 75,167 | | 75,136 | | 74,849 | | 131,603 | 47,188 | | 47,111 | | 115,384 | 75,524 | 77,9 | 72 | 76,638 | 76,124 |
| Operating Income | | (32,444) | | 66,506 | | 62,616 | | 83,709 | | (26,148) | | 650 | 98,599 | | 93,760 | | (14,602) | 88,883 | 71,7 | 67 | 54,778 | 73,095 |
| Other Income (Expense) | | | | | | | | | | | | | | | | | | | | | | |
| Capital contributions | | - | | - | | - | | - | | - | | - | - | | - | | 1,189,564 | - | - | | - | - |
| Interest expense | | (6,766) | | (6,766) | | (6,766) | | (6,766) | | (6,766) | | (6,766) | (2,878) | | (6,766) | | (3,551) | (7,885 |) (7,8 | 85) | (7,885) | (7,885) |
| Amortization of debt-related costs | | (1,177) | | (1,177) | | (1,177) | | (1,177) | | (1,177) | | (1,177) | (1,177) | | (1,177) | | (1,272) | (1,272 |) (1,2 | 72) | (1,272) | (1,272) |
| Other | | 14,835 | | 15,182 | | 32,525 | | 14,519 | | 13,229 | | 11,300 | 9,617 | | 13,015 | | 13,529 | 15,111 | 9,8 | , | 5,867 | 7,195 |
| Total other income (expense) | | 6,891 | | 7,239 | | 24,582 | | 6,576 | | 5,286 | | 3,357 | 5,561 | | 5,072 | • | 1,198,269 | 5,953 | 6 | 43 | (3,291) | (1,963) |
| Net Income | \$ | (25,552) | \$ | 73,744 | \$ | 87,197 | \$ | 90,285 | \$ | (20,862) | \$ | 4,007 | \$ 104,160 | \$ | 98,831 | \$ ⁻ | 1,183,667 | \$ 94,837 | \$ 72,4 | 10 | \$ 51,487 | \$ 71,133 |

WAUPUN UTILITIES

Income Statement and Financial Ratios Sewer Utility

For the 12 Months Ending:

| SEWER | | Aug 2022 | | Aug 2023 | | Aug 2024 |
|---|----|-----------|----|-----------|----|-----------|
| Operating Revenues | \$ | 2,377,546 | \$ | 3,174,753 | \$ | 3,407,405 |
| Operating Expenses | Ψ | 2,377,340 | Ψ | 3,174,733 | Ψ | 3,407,403 |
| WWTP operation expenses | | 401,089 | | 578,273 | | 734,536 |
| Laboratory expenses | | 69,448 | | 83,562 | | 116,685 |
| Maintenance expenses | | 461,710 | | 512,815 | | 502,254 |
| Customer accounts expenses | | 143,049 | | 142,463 | | 156,116 |
| Administrative & general expenses | | 410,297 | | 457,215 | | 570,013 |
| Total operating expenses | | 1,485,593 | | 1,774,329 | | 2,079,605 |
| Other Operating Expenses | | | | | | |
| Depreciation expense | | 678,001 | | 712,969 | | 912,119 |
| Total other operating expenses | | 678,001 | | 712,969 | | 912,119 |
| | | 040.050 | | 007.450 | | 44 = 004 |
| Operating Income | | 213,952 | | 687,456 | | 415,681 |
| Other Income (Expense) | | | | | | |
| Interest expense | | (213,855) | | (310,648) | | (308,416) |
| Capital contributions | | 1,711,000 | | 4,356,200 | | 1,899,165 |
| Other | | (43,365) | | 93,118 | | 185,465 |
| Total other income (expense) | | 1,453,780 | | 4,138,670 | | 1,776,215 |
| Net Income (loss) | \$ | 1,667,732 | \$ | 4,826,126 | \$ | 2,191,895 |
| | | | | | | |
| Operating Income (excluding GASB 68 & 75) | | 170,754 | | 655,837 | | 441,614 |
| Rate of Return | | 1.03 | | 4.78 | | 3.27 |
| Current Ratio | | 6.77 | | 10.08 | | 9.24 |
| Months of Unrestricted Cash on Hand | | 7.20 | | 7.37 | | 6.71 |
| Equity vs Debt | | 0.36 | | 0.43 | | 0.46 |
| Asset Utilization | | 0.50 | | 0.52 | | 0.53 |

Note 1 - Sewer rates increased April 2023.

Minimum Required Coverage

Definitions

Debt Coverage

Rate of Return - Return on investment in capital infrastructure.

Current Ratio - measure of liquidity or ability to pay obligations. Should be > 1.

Months of Unrestricted Cash on Hand - measure of reserves. Should be at least 2-3 months.

Equity vs Debt - Percent of infrastucture financed by operations. 50% is a good benchmark.

Asset Utilization - Illustrates the relative age of the system. Ratio of 1 indicates a system at full life expectancy.

0.68

1.20

1.67

1.20

1.67

1.20

Debt Coverage - Earnings coverage of annual debt service. Must exceed 1.20

WAUPUN UTILITIES

Detailed Income Statement and YTD Budget Comparison

Sewer Utility

For the Period Ended Aug 31, 2024

| | Las | st 12 Months | YTD 2024 | YTD Budget | Difference |
|-----------------------------------|-----|--------------|--------------|--------------|----------------|
| SEWER | | | | | |
| Operating Revenues | \$ | 3,407,405 | \$ 2,215,911 | \$ 2,586,767 | \$ (370,856) |
| Operating Expenses | | | | | |
| WWTP operation expenses | | 734,536 | 509,179 | 641,273 | (132,094) |
| Laboratory expenses | | 116,685 | 84,152 | 62,592 | 21,560 |
| Maintenance expenses | | 502,254 | 321,923 | 387,128 | (65,205) |
| Customer accounts expenses | | 156,116 | 106,135 | 99,448 | 6,687 |
| Administrative & general expenses | | 570,013 | 394,958 | 393,836 | 1,122 |
| Total operating expenses | | 2,079,605 | 1,416,347 | 1,584,277 | (167,930) |
| Other Operating Expenses | | | | | |
| Depreciation expense | | 912,119 | 677,955 | 654,456 | 23,499 |
| Total other operating expenses | | 912,119 | 677,955 | 654,456 | 23,499 |
| Operating Income (Loss) | | 415,681 | 121,610 | 348,034 | (226,424) |
| Non-operating Income (Expense) | | | | | |
| Interest Expense | | (308,416) | (205,251) | (205,248) | (3) |
| Capital contributions | | 1,899,165 | 399,750 | 1,365,200 | (965,450) |
| Other | | 185,465 | 129,816 | 13,336 | 116,480 |
| Total other income (expense) | | 1,776,215 | 324,316 | 1,173,288 | (848,972) |
| Net Income (Loss) | \$ | 2,191,895 | \$ 445,926 | \$ 1,521,322 | \$ (1,075,396) |

| | Aı | ug 2024 | July 2024 | June 2024 | May 2024 | 024 April 2024 March 2024 Feb 2024 Jan 2024 | | n 2024 | Dec 2023 Nov 2023 | | Nov 2023 | Oct 2023 | | | ept 2023 | Aug 2023 | | | | | |
|----------------------------------|----|----------|------------|------------|------------|---|----------|----------------|-------------------|------|----------|----------|----------|----|----------|----------|----------|----|----------|------|----------|
| SEWER | | | | | | | | | | | | | | | | | | | | | |
| Operating Revenues | \$ | 266,905 | \$ 287,558 | \$ 276,569 | \$ 288,315 | \$ | 268,968 | \$ 283,253 | \$ 261,981 | \$ 2 | 282,362 | \$ | 372,805 | \$ | 283,359 | \$ | 265,335 | \$ | 269,994 | \$ 2 | 278,321 |
| Operating Expenses | | | | | | | | | | | | | | | | | | | | | |
| WWTP operation expenses | | 54,281 | 65,550 | 58,650 | 54,516 | | 87,661 | 78,409 | 70,952 | | 39,161 | | 63,106 | | 43,326 | | 61,017 | | 57,909 | | 54,258 |
| Laboratory expenses | | 13,324 | 11,155 | 9,356 | 8,780 | | 10,556 | 12,933 | 9,724 | | 8,323 | | 5,025 | | 8,852 | | 5,229 | | 13,427 | | 7,712 |
| Maintenance expenses | | 48,038 | 37,837 | 68,178 | 39,321 | | 33,447 | 42,613 | 31,698 | | 20,793 | | 64,656 | | 28,861 | | 57,451 | | 29,363 | | 23,905 |
| Customer accounts expenses | | 14,762 | 12,464 | 12,700 | 15,327 | | 12,310 | 15,607 | 12,632 | | 10,334 | | 11,434 | | 11,796 | | 12,482 | | 14,270 | | 12,275 |
| Administrative & general expense | | 55,859 | 52,777 | 40,111 | 45,070 | | 42,208 | 63,418 | 42,122 | | 53,391 | | 60,545 | | 31,656 | | 35,513 | | 47,342 | | 34,646 |
| Total operating expenses | | 186,264 | 179,783 | 188,994 | 163,014 | | 186,183 | 212,979 | 167,128 | 1 | 132,001 | | 204,766 | | 124,492 | | 171,691 | | 162,310 | | 132,797 |
| Other Operating Expenses | | | | | | | | | | | | | | | | | | | | | |
| Depreciation expense | | 84,744 | 84,744 | 84,744 | 84,744 | | 84,744 | 84,744 | 84,744 | | 84,744 | | 53,545 | | 60,206 | | 60,206 | | 60,206 | | 60,206 |
| Total other operating expenses | | 84,744 | 84,744 | 84,744 | 84,744 | | 84,744 | 84,744 | 84,744 | | 84,744 | | 53,545 | | 60,206 | | 60,206 | | 60,206 | | 60,206 |
| Operating Income (Loss) | | (4,104) | 23,031 | 2,830 | 40,556 | | (1,959) | (14,470) | 10,109 | | 65,616 | | 114,495 | | 98,661 | | 33,438 | | 47,478 | | 85,318 |
| Other Income (Expense) | | | | | | | | | | | | | | | | | | | | | |
| Interest expense | | (25,656) | (25,656 | (25,656) | (25,656) | | (25,656) | (25,656) | (25,656) | | (25,656) | | (23,037) | | (26,709) | | (26,709) | | (26,709) | | (26,709) |
| Capital contributions | | - | 77,500 | - | - | | 322,000 | - | - | | 250 | | 989,415 | | - | | - | | 510,000 | | - |
| Other | | 18,475 | 19,467 | 27,410 | 17,223 | | 15,597 | 9,984 | 6,998 | | 14,661 | | 15,910 | | 23,056 | | 11,317 | | 5,366 | | 8,720 |
| Total other income (expense) | | (7,182) | 71,311 | 1,754 | (8,433) | | 311,941 | (15,673) | (18,658) | | (10,745) | | 982,289 | | (3,654) | | (15,393) | | 488,656 | | (17,989) |
| Net Income (Loss) | \$ | (11,285) | \$ 94,342 | \$ 4,584 | \$ 32,123 | \$ | 309,983 | \$ (30,143) | \$ (8,549) | \$ | 54,871 | \$ 1 | ,096,784 | \$ | 95,007 | \$ | 18,045 | \$ | 536,134 | 5 | 67,329 |

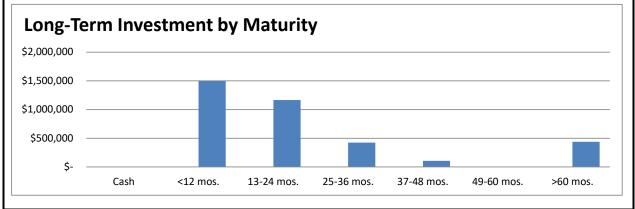
WAUPUN UTILITES

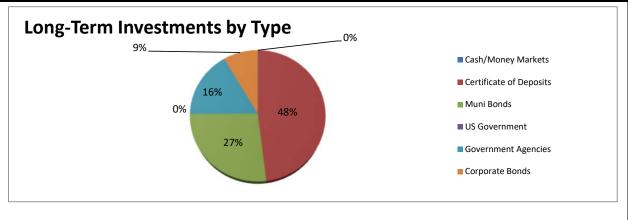
Balance Sheets

Electric, Water, and Sewer

| ELECTRIC | | Aug 2022 | | Aug 2023 | | Aug 2024 | | July 2024 | (| Change |
|--|----|------------------|----|-----------------|----|-----------------|----------|-----------------|----|------------------|
| Cash and investments - unrestricted | \$ | 2,933,461 | \$ | 3,655,033 | \$ | 4,331,395 | \$ | 4,215,915 | \$ | 115,480 |
| Cash and investments - restricted | | 139,432 | · | 140,968 | · | 137,491 | | 126,394 | | 11,097 |
| Receivables | | 1,576,941 | | 1,449,373 | | 1,497,837 | | 1,304,625 | | 193,212 |
| Materials and supplies | | 250,698 | | 478,223 | | 424,719 | | 395,682 | | 29,037 |
| Other assets | | 65,629 | | 85,439 | | 68,647 | | 89,999 | | (21,352) |
| Plant - net of accumulated depreciation | | 8,937,409 | | 9,147,555 | | 9,685,776 | | 9,661,074 | | 24,702 |
| Deferred outflows of resources | | 694,671 | | 1,004,815 | | 803,475 | | 803,475 | | · <u>-</u> |
| Total Assets | _ | 14,598,240 | | 15,961,406 | _ | 16,949,340 | _ | 16,597,164 | | 352,176 |
| Total Assets | _ | 14,000,240 | - | 13,301,400 | _ | 10,545,540 | _ | 10,007,104 | _ | 332,170 |
| Accounts payable | | 1,055,738 | | 1,024,261 | | 1,086,414 | | 950,410 | | 136,004 |
| Payable to sewer utility | | 1,000,700 | | 1,024,201 | | 1,000,414 | | - | | - |
| Interest accrued | | 11 110 | | 0.275 | | 1 250 | | E 07E | | (4 505) |
| Accrued benefits | | 11,449 88,124 | | 9,275 78,663 | | 1,350 89,742 | | 5,875 88,257 | | (4,525) 1,484 |
| Deferred inflows of resources | | 1,027,042 | | 1,937,087 | | 1,533,737 | | 1,412,576 | | 121,161 |
| | | 735,000 | | 560,000 | | 380,000 | | 380,000 | | 121,101 |
| Long-term debt Net Position | | 11,680,889 | | 12,352,120 | | 13,858,097 | | 13,760,046 | | 98,051 |
| | Φ. | | φ. | | φ. | | <u>_</u> | | Φ. | |
| Total Liabilities & Net Position | \$ | 14,598,240 | \$ | 15,961,406 | \$ | 16,949,340 | \$ | 16,597,164 | \$ | 352,176 |
| <u>WATER</u> | | Aug 2022 | | Aug 2023 | | Aug 2024 | | July 2024 | (| Change |
| Cash and investments - unrestricted / designated | \$ | 2,121,389 | \$ | 2,479,718 | \$ | 3,097,649 | \$ | 3,128,204 | \$ | (30,555) |
| Cash and investments - restricted | • | 426,914 | , | 436,327 | • | 406,489 | | 396,790 | • | 9,699 |
| Receivables | | 256,693 | | 255,385 | | 258,324 | | 254,778 | | 3,546 |
| Materials and supplies | | 76,467 | | 71,966 | | 84,343 | | 86,458 | | (2,115) |
| Other assets | | 125,634 | | 97,977 | | 73,252 | | 61,318 | | 11,935 |
| Plant - net of accumulated depreciation | | 15,717,344 | | 15,640,106 | | 16,434,485 | | 16,481,723 | | (47,239) |
| Deferred outflows of resources | | 383,028 | | 577,351 | | 451,080 | | 451,080 | | - |
| Total Assets | | 19,107,469 | _ | 19,558,831 | _ | 20,805,621 | _ | 20,860,350 | | (54,730) |
| Total Addition | _ | 10,107,400 | - | 10,000,001 | _ | 20,000,021 | _ | 20,000,000 | _ | (04,700) |
| Accounts payable | | 31,168 | | 15,547 | | 66,286 | | 65,259 | | 1,027 |
| Interest accrued | | 51,600 | | 46,228 | | (1,580) | | 28,789 | | (30,369) |
| Accrued benefits | | 54,691 | | 62,307 | | 59,291 | | 57,683 | | 1,608 |
| Deferred inflows of resources | | 566,284 | | 751,590 | | 644,252 | | 645,696 | | (1,444) |
| Long-term debt | | 3,870,000 | | 3,430,000 | | 2,970,000 | | 2,970,000 | | - |
| Net Position | | 14,533,726 | | 15,253,159 | | 17,067,371 | | 17,092,923 | | (25,552) |
| Total Liabilities & Net Position | \$ | 19,107,469 | \$ | 19,558,831 | \$ | 20,805,621 | \$ | 20,860,350 | \$ | (54,730) |
| | | | - | | | | | | | |
| <u>SEWER</u> | _ | Aug 2022 | | Aug 2023 | _ | Aug 2024 | _ | July 2024 | _ | Change |
| Cash and investments - unrestricted | \$ | 891,746 | \$ | 1,089,342 | \$ | 1,163,666 | \$ | 1,192,891 | \$ | (29,226) |
| Cash and investments - restricted | | 2,284,769 | | 2,314,876 | | 2,522,632 | | 2,425,810 | | 96,822 |
| Receivables | | 285,826 | | 299,888 | | 345,278 | | 302,763 | | 42,515 |
| Receivable from electric utility | | - | | - | | - | | - | | - |
| Materials and supplies | | 7,651 | | 8,754 | | 8,597 | | 8,597 | | - |
| Advances to other funds | | 255,452 | | 0 | | - | | - | | (5.000) |
| Other assets | | 42,034 | | 32,773 | | 55,445 | | 61,345 | | (5,900) |
| Plant - net of accumulated depreciation | | 44,018,657 | | 47,875,802 | | 49,177,427 | | 49,263,570 | | (86,143) |
| Deferred outflows of resources | | 519,315 | _ | 797,752 | _ | 729,543 | _ | 729,543 | | - |
| Total Assets | _ | 48,305,450 | _ | 52,419,188 | _ | 54,002,587 | _ | 53,984,519 | _ | 18,068 |
| Accounts payable | | 60,190 | | 33,513 | | 61,850 | | 60,528 | | 1,322 |
| Interest accrued | | 113,756 | | 104,337 | | 101,500 | | 75,843 | | 25,656 |
| Accrued benefits | | 80,198 | | 90,837 | | 89,749 | | 87,374 | | |
| Deferred inflows of resources | | 648,648 | | 896,998 | | 853,190 | | 853,190 | | 2,375 |
| Long-term debt | | 28,057,782 | | 27,122,500 | | 26,533,400 | | 26,533,400 | | - |
| Net Position | | 19,344,876 | | 24,171,003 | | 26,362,898 | | 26,334,184 | | - (11,285) |
| | φ. | | φ. | | Φ. | | φ. | | Φ. | |
| Total Liabilities & Net Position | \$ | 48,305,450 | \$ | 52,419,188 | \$ | 54,002,587 | \$ | 53,984,519 | \$ | 18,068 |

| Monthly Dashboard - Cash & Investments | | | | | | August 2024 |
|--|--------------|---------------|---------------|--------------|-------------|-------------|
| | | | | | | |
| Account | Restrictions | Aug 2024 | July 2024 | \$ Inc/(Dec) | % Inc/(Dec) | |
| Checking - E | Unrestricted | \$ 755,545 | \$ 647,179 | \$ 108,365 | 16.74% | |
| Checking - W | Unrestricted | 546,965 | 582,659 | (35,694) | -6.13% | |
| Checking - S | Unrestricted | 387,108 | 337,987 | 49,122 | 14.53% | |
| Reserves - E | Unrestricted | 3,575,851 | 3,568,736 | 7,115 | 0.20% | |
| Reserves - W | Unrestricted | 2,096,684 | 1,996,745 | 99,939 | 5.01% | |
| Reserves - S | Unrestricted | 776,557 | 854,905 | (78,347) | -9.16% | |
| P&I Redemption - E | Restricted | 93,315 | 82,490 | 10,825 | 13.12% | |
| P&I Redemption - W | Restricted | 237,253 | 228,599 | 8,654 | 3.79% | |
| P&I Redemption - S | Restricted | 303,417 | 227,442 | 75,975 | 33.40% | |
| Bond Reserve - S | Restricted | 350,255 | 340,640 | 9,615 | 2.82% | |
| Construction - S | Restricted | 9 | 9 | 0 | 0.11% | |
| Depreciation - E | Restricted | 44,176 | 43,904 | 273 | 0.62% | |
| Depreciation - W | Restricted | 169,236 | 168,191 | 1,044 | 0.62% | |
| ERF - Water Plant | Designated | 454,000 | 548,799 | (94,799) | -17.27% | |
| ERF - WWTP | Restricted | 1,868,951 | 1,857,719 | 11,232 | 0.60% | |
| | | \$ 11,659,322 | \$ 11,486,004 | \$ 173,318 | 1.51% | |
| | | | | | | |
| Unrestricted and Designated | | \$ 8,592,710 | \$ 8,537,010 | \$ 55,700 | 0.65% | |
| | Restricted | \$ 3,066,612 | \$ 2,948,995 | \$ 117,618 | 3.99% | |







TO: Waupun Utilities Commissioners FROM: Steve Brooks, General Manager

DATE: October 14, 2024

SUBJECT: General Manager Report

Public Power Week

- Each year, more than 2,000 community-owned utilities (similar to Waupun Utilities) across the country celebrate Public Power Week during the first full week of October. Wisconsin public power communities serve 300,000 homes and businesses and deliver 11% of the electricity used in Wisconsin.
- This year we are proud to celebrate 125 years of providing electric service and 130 years of providing water service to our community. As part of our celebration, we are hosting a birthday party on Monday, October 21 from 11:30 am - 2:00 pm. WU will serve lunch and provide an opportunity for our customers to meet the WU staff.

Staff Update

- Jen Benson was recognized at the WPPI annual meeting for completing the Joint Action Leadership Certification program. The program offered through WPPI Energy is a two-year commitment that broadens the graduate's knowledge in five key topics within the electric utility industry.
- Jeff Stanek and I attended the MEUW Employment Law Workshop on Oct 1st. Attorneys from Boardman Clark presented on topics including hiring and training, managing employees, workers' compensation, FMLA, and lessons learned about municipal utility employment.
- WU continues to accept applications for a Certified Wastewater Treatment Facility Operator.

WPPI Managers Roundtable Meeting

 WU hosted a WPPI Managers Roundtable meeting Oct 3rd. Several member utilities attended the meeting. WPPI's President & CEO Mike Peters provided a business update, discussed power supply and rising transmission expenses followed by an in-depth conversation for member utility managers on their electric utility's current needs and issues including; workforce development, employee recruitment and retention, regulatory changes, and new load capacity requirements.

Tax Roll

• Accounts with arrears as of October 1st, 2024 pulled into the lien processing batch. Customer Billing Rep goes through each account to ensure arrears have populated accurately and removes any customer that has made payment after October 1st. Letters providing notice of past due and intent to transfer to the tax roll will be mailed before October 15th. Most of the active customers are also subject for disconnection, therefore their arrears will be paid prior to being transferred to the tax roll. Any account without payment by November 1st will receive a 10% penalty on the amount of the arrears. Then, if the arrears plus any penalties are not paid by November 15th, the arrears and penalty will be transferred to the property taxes.

This concludes my report for October 2024. Please contact me at 324-7920 or sbrooks@waupunutilities.org with any questions or concerns.



TO: Waupun Utilities Commissioners

FROM: Owen Vande Kolk, Assistant Electric Operations Supervisor

DATE: October 14, 2024

SUBJECT: Electric Operations Report

Electric Department Update:

Call-Ins

On Sunday, September 22nd, at approximately 5:00 AM, the lineman on call responded to a down wire on N. State and Taylor St. It was determined to be a communication cable. The lineman moved the cable out of the road and contacted Charter Communications.

On Saturday September 28th, at approximately 8:15 AM, a squirrel made contact with primary voltage on a riser pole on Wilcox St. The fault caused the riser fuse on the pole to open, as well as an upstream fuse. The lineman on call responded and replaced both riser fuses. The outage affected approximately 105 customers for approximately 85 minutes.

On Monday, October 7th, at approximately 8:00 PM, FDL County Dispatch contacted WU about a car that left the road damaging a down guy and anchor rod on Shaler Dr. A lineman was called in to assess damages. Guy wire was repaired and associated cost will be passed on to the driver of the car that caused the damages.

United Cooperative

Excavator broke ground the week of 7/15 for the third and final facility. Conduit is already installed for
individually fused, dual three-phase primary feeds to proposed building location. Soy facility is projected to
have two 3,000-amp services. On 8/27 WU met with other utility companies and general contractor to
decide on locations for transformer and gas meter pads. WU continues to work with electrical contractor for
approval of metering equipment and pad location and dimensions.

Shaler Dr Truck Wash

• The new, 1,200amp, 120/208v, service has been installed. WU is waiting on electrical contractor to energize. Customer will be responsible for the expenses associated with the primary extension for the new service.

Grace/McKinley Backlot Overhead Primary Removal

 As part of the Senior Center project, the electric crew took the opportunity to install an underground primary extension on the property to eliminate overhead primary between Grace/McKinley/State St. Electric Crew has new pole, underground transformer, and anchor installed on Senior Center lot line. Crew will remove overhead primary in rear lot line in the coming weeks.

Monroe and N. Mill St Rebuild

All of Monroe St, and N. Mill St to E Franklin will be rebuilt. All poles are set, wire installed, and customers
transferred on Monroe and N. Mill to Jackson St. Three secondary poles on N. Mill south of Jackson St.
have also been replaces as part of the project. The project provided an opportunity for the crew to have a
road project when conditions were not favorable to work on back-lot rebuilds.

Main Sub Relay Upgrade

• Electric department will be working to upgrade relays at the Main Substation. A total of 9 relays will be upgraded. As part of the project, WU will be installing new hand holes and conduit connecting relays, regulators, and transformers to the sub house. The upgrade will also include replacing aging AC, DC, and communication circuits to each relay.

2024 Completed Backlot Rebuilds

- Electric Crew has completed the following backlot rebuilds during the 2024 construction season:
 - o 500 block of McKinley and Grandview
 - 400 block of McKinley and Grandview
 - o 300 block of McKinley and Grandview
 - o 300 block of Grandview and Pleasant
 - o 400 block of Grandview and Pleasant
 - o 500 block of Grandview and Pleasant
 - o 700 block of Grace and Visser

Readiness Center-Wisconsin Army National Guard

- Readiness Center is currently single phase, the State of Wisconsin is requesting three phase service at the
 facility. WU will extend a third phase starting at Jackson St going NE down Fond du Lac St for
 approximately 2,400'. All costs associated with the primary extension will be funded by the State of
 Wisconsin.
- Current work progress:
 - o All make-ready tree trimming is complete
 - All structures have been reframed including the replacement of 3 aging poles on Fond du Lac St.
 - o All structures ready for stringing of third phase
 - All directional drilling has been completed for the URD portion of the extension

WPPI GIS Shared Services

- Assistant Electric Operations Supervisor continues to work with WPPI GIS Service. As part of the service, the GIS support specialist is sent away with improvements to be made to electric system map, as well as providing training to WU staff.
 - o Current improvements include:
 - Overhead and underground system inspections tied to GIS
 - Plant records transferred from Access to GIS records
 - Ability to create maps illustrating age of infrastructure

This concludes my report for the October 2024 WU Commission Meeting. Please contact me at 324-7920 or ovandekolk@waupunutilities.org with any questions or concerns.



TO: Waupun Utilities Commissioners

FROM: Steve Schramm DATE: October 8, 2024

SUBJECT: Monthly Operation Report

Water Treatment Facility:

There are no call-ins to report this month.

Installation and startup of the new 8-inch 16:8 array membranes on Train 2 RO system have been completed. The installation process was flawless due to the great teamwork of staff. Operational and water quality parameters are all within specifications.

Wastewater Treatment Facility:

There is one call-in this past month related to the ABNR system. Multiple PLC com fails and latched bits within the programming caused membranes to stop permeating and mix tank high level. After lengthy trouble shooting within the network and programs, staff restored all program and communication errors.

Staff has been conducting an ABNR lighting study between different light spectrums and PAR's (photosynthetic active radiation) and the relationship to dissolved oxygen production.

ABNR blocks 4 and 5 have been brought online. With the additional blocks operational focus will be total suspended solid reduction and density increase.

Distribution and Collection System:

There are no call-ins to report this month.

Staff has completed preventative maintenance of the distribution and collection system.

Staff started leak detection survey on the entire distribution system, with the aid of loggers and a correlator. Noise loggers are set to automatically turn on when it is expected to be the quietest and listen for sound levels and frequencies. If the sound levels never drop below a selected level, there may be a leak nearby. To find difficult leaks that are not easily located with traditional acoustical methods, the correlator will utilize two transmitters with sensitive microphones to listen on either side of the known or unknown leak and calculates (correlates) the exact distance to the leak by use of the signal delay. This survey will continue over the next month.

This concludes my report. Please do not hesitate to contact me with your questions or concerns at 920-324-7920 or sschramm@waupunutilities.org.



TO: Waupun Utilities Commissioners FROM: Jeff Stanek, CPA, Finance Director

DATE: October 14, 2024

SUBJECT: Draft 2025 Waupun Utilities Budget

This memorandum provides a high-level analysis of the draft 2025 budget for Waupun Utilities. A summary schedule is provided along with detailed cash flows, operating income, expense, and plant schedules for each utility.

The overall budget is forecasted to *decrease* \$1,442,400 or **7.3%** over the 2024 budget largely due to a new customer in the industrial park, water/sewer main reconstruction on Rock & Newton Streets and construction completion associated with the wastewater ABNR upgrade.

The 2025 budget includes the following:

- Average 3.0% cost of living structural wage adjustment and expected step increases in accordance with the Commission approved compensation study
- Health insurance cost increase of 8.9% for 2025, adding embedded cost plan option
- All other operation and maintenance expenses include a 3.0% inflationary increase based on recent Consumer Pricing Indices (CPI)
- New wastewater treatment expenses associated with operating ABNR processes
- Additional GIS and outage management services from our primary IT provider
- Water well investigation study & Sewer collection system modeling
- Revenues forecasted conservatively based upon recent historical consumption data and additional large customer services in the industrial park
- Capital equipment and vehicle replacements for assets past their useful life

An analysis by utility follows.

ELECTRIC UTILITY

The 2025 budget is forecasted to *increase* \$115,800, or *1.0%*, from the 2024 budget. The change is due to increased purchased power expense from serving multiple services for the new large customer located in the industrial park. Additional capital cost increases include the replacement of a large bucket past its useful life and additional GIS services for mapping updates from our power provider. New electric rates were effective April 1, 2024 and added a new GS-3 rate class for large general services customers. The new rate class shifted customer classifications for multiple general service and small power customers based upon new demand parameters established in the electric rate tariff.

The capital budget includes:

- \$331,600 to replace a 60-foot, large bucket truck (back-ordered from 2024)
- \$16,500 for SCADA system upgrades
- \$12,500 to replace AMI gate keepers
- \$10,000 for routine meter additions & replacements
- \$30,800 for the electric utility's share of administrative office replacements including windows and HVAC equipment

The construction budget includes:

- \$195,000 to rebuild overhead lines
- \$100,000 for voltage conversion
- \$75,000 for transformers

All other items listed for construction are routine in nature.

Non-routine or new expenses included in the operating budget are the following:

• \$17,500 in new costs associated with GIS mapping and outage management services

WATER UTILITY

The 2025 budget is forecasted to increase \$411,300 or 18.3% over the 2024 budget.

The capital budget includes the following:

- \$8,000 for routine meter additions & replacements
- \$23,100 for the water utility's share of administrative office replacements including windows, HVAC equipment and office equipment

The construction budget includes:

 Phase two of the Rock & Newton Street reconstruction project totaling \$437,100 (construction & inspection services)

Non-routine expenses included in the operating budget are the following:

• \$30,000 water well investigation study

SEWER UTILITY

The 2025 budget is forecasted to decrease \$1,969,500 or 32.4% over the 2024 budget.

The capital budget includes the following:

- \$180,000 for equipment replacements at the existing WWTP (bio tower pumps & valve replacements)
- \$23,100 for the sewer utility's share of administrative office replacements including windows and HVAC equipment

The construction and engineering budget includes:

- Phase two of the Rock & Newton Street reconstruction project totaling \$427,253 (construction & inspection services)
- \$40,000 for cured-in-place sewer main lining

Non-routine and new expenses included in the operating budget are the following:

- \$613,500 in new/ongoing operating costs associated with the ABNR upgrade including electric power, natural gas, chemicals, maintenance, insurance and other operational costs
- \$78,300 for new employee wages & benefits to assist with the ABNR process
- \$40,000 for a sewer collection system modeling study

We will discuss these schedules in greater detail on Monday, November 11th.

2025 Budget Summary

| | Electric | Water | | Sewer | | Total |
|--------------------------------------|---------------|-------|----------------|-------|------------------|-------------------|
| Sources of Cash | | | | | | |
| Operating Revenues | \$ 11,590,672 | \$ | 2,694,077 | \$ | 3,161,702 | \$ 17,446,451 |
| Equipment Replacement Funds | - | | - | | 180,000 | 180,000 |
| Interest Earnings | 10,000 | | 10,000 | | 20,000 | 40,000 |
| Total Sources of Cash | 11,600,672 | | 2,704,077 | | 3,361,702 | 17,666,451 |
| Uses of Cash | | | | | | |
| Operation and Maintenance Expenses | 10,153,805 | | 1,133,119 | | 2,421,556 | 13,708,480 |
| Depreciation on Meters | - | | - | | 32,500 | 32,500 |
| Taxes | 321,907 | | 370,935 | | - | 692,842 |
| Debt Service | | | | | | |
| 2019 Revenue Bonds | 193,625 | | 110,229 | | - | 303,854 |
| 2019 Refunding Revenue Bonds | - | | 426,913 | | - | 426,913 |
| 2020/21 USDA Revenue Bonds | - | | - | | 896,983 | 896,983 |
| Plant Additions and Construction | 791,400 | | 468,223 | | 670,353 | 1,929,976 |
| Vehicle Replacement Funding | 50,000 | | 50,000 | | - | 100,000 |
| Equipment Replacement Funding | - | | 96,000 | | - | 96,000 |
| Debt Reserve Account Funding | - | | - | | 90,000 | 90,000 |
| Removal Expenses | 10,000 | | | | | 10,000 |
| Total Uses of Cash | 11,520,737 | | 2,655,419 | | 4,111,392 | 18,287,548 |
| Cash Applied to (Used from) Reserves | \$ 79,935 | \$ | 48,658 | \$ | (749,690) | \$ (621,097) |
| 2024 Budget - Uses of Cash | \$ 11,404,940 | \$ | 2,244,099 | \$ | 6,080,903 | \$ 19,729,942 |
| \$ Difference | \$ 115,797 | \$ | 411,320 | \$ | (1,969,511) | \$ (1,442,394) |
| % Difference | 1.02% | | <u>18.33</u> % | | - <u>32.39</u> % | - <u>7.31</u> % |

Waupun Utilities 2025 Budget - Electric Cash Flow

| | 2025 | Test Year | |
|---|---------------|---------------|-----------------------------|
| | Budget | 2023 | Schedule |
| Sources of Cash | | | |
| Total Operating Revenues | \$ 11,590,672 | \$ 12,110,971 | Operating income schedule |
| Interest Earnings | 10,000 | | |
| Total Sources of Cash | 11,600,672 | 12,110,971 | |
| Uses of Cash | | | |
| Total Operation and Maintenance Expenses | 10,153,805 | 10,531,065 | Operating income schedule |
| Taxes | 321,907 | 351,986 | Operating income schedule |
| Debt Service | | | |
| 2019 Refunding Revenue Bonds | 193,625 | 197,709 | Repayment schedules |
| Plant Additions and Construction | 791,400 | 692,500 | Plant/Construction schedule |
| Vehicle Replacement Fund | 50,000 | - | Annual funding |
| Removal Expenses | 10,000 | 10,000 | Prior year estimate |
| Total Uses of Cash | 11,520,737 | 11,783,260 | |
| Cash Applied to / (Used from) Electric Reserves | \$ 79,935 | \$ 327,711 | |

| Account | | | 2025 | |
|----------------|--|----|-----------|-------------------------------------|
| Number | OPERATING REVENUES | В | udget | Source |
| 4.40 | Sales of Electricity | • | | |
| 440 | Residential | | | Consumer Analysis |
| 441 | General service (Commercial) | | | Consumer Analysis |
| 442 | Small power - TOD | | | Consumer Analysis |
| 443.1 443.2 | Large power - TOD | | | Consumer Analysis |
| 443.2 | Industrial power - TOD Large Industrial power - TOD | | | Consumer Analysis Consumer Analysis |
| 443.3 | Street & security lighting | • | | Separate Analysis |
| | Total Sales of Electricity | 1 | 1,430,799 | Separate Arialysis |
| | Other | | 1,100,100 | |
| 422 | Sale of Equipment | | 50.000 | Sale of '05 bucket truck |
| 450 | Forfeited discounts | | , | Annualized '24 Actuals |
| 451 | Miscellaneous service revenue | | 8.800 | Annualized '24 Actuals |
| 454 | Rent from electric property | | , | Pole contact and tower rent |
| | Total Operating Revenues | 1 | 1,590,672 | |
| | | | | |
| | OPERATING EXPENSES Operation and Maintenance | | | |
| 555 | Purchased power | | 9.086 314 | Expense Schedule |
| 580 | Operation and supervision and engineering | | | Expense Schedule |
| 582 | Station | | | Expense Schedule |
| 583 | Overhead line | | | Expense Schedule |
| 584 | Underground line | | | Expense Schedule |
| 585 | Street lighting and signal system | | | Expense Schedule |
| 586 | Meter | | | Expense Schedule |
| 587 | Customer installations | | | Expense Schedule |
| 588 | Miscellaneous | | 44,447 | Expense Schedule |
| 592 | Maintenance of station equipment | | 7,478 | Expense Schedule |
| 593 | Maintenance of overhead lines | | 92,690 | Expense Schedule |
| 594 | Maintenance of underground lines | | | Expense Schedule |
| 595 | Maintenance of line transformers | | 839 | Expense Schedule |
| 596 | Maintenance of street lighting | | 8,443 | Expense Schedule |
| 597 | Maintenance of meters | | | Expense Schedule |
| 901 | Supervision office | | | Expense Schedule |
| 902 | Meter reading labor | | | Expense Schedule |
| 903 | Customer records and collection | | | Expense Schedule |
| 904 | Uncollectible accounts | | | Expense Schedule |
| 913 | Sales/advertising | | - | Expense Schedule |
| 920 | Administrative and general salaries | | | Expense Schedule |
| 921 | Office supplies | | | Expense Schedule |
| 923 924 | Outside services employed | | | Expense Schedule |
| 924 | Property insurance Injuries and damages | | | Expense Schedule Expense Schedule |
| 925 | Employee pensions and benefits | | | Expense Schedule |
| 928 | Regulatory commission | | | Expense Schedule |
| 930 | Miscellaneous | | | Expense Schedule |
| 932 | Maintenance of general plant | | | Expense Schedule |
| | Total Operation and Maintenance Expenses | 1 | 0,153,805 | |
| 403 | Depreciation | | _ | Expense Schedule |
| 403 | Taxes | | | Expense Schedule |
| 700 | | 1 | | Expense conedule |
| | Total Operating Expenses | | 1,140,707 | |
| | OPERATING INCOME | \$ | 449,965 | |

2025 Budget - Electric Expenses

| Account Number | | Actual 2021 | Actual 2022 | Actual 2023 | 3 yr Average | YTD 7/31/2024 | Budget 2024 | Budget 2025 | Budget Notes/Source |
|-------------------|--|----------------|----------------|----------------|---------------|------------------|----------------|----------------|--|
| | <u> </u> | 2021 | 2022 | 2023 | o yi Avelage | 113112024 | 2024 | 2023 | Budget Notes/Cource |
| OPERAT | ION AND MAINTENANCE EXPENSES | | | | | | | | |
| 555 | Purchased power | \$ 8,048,579 | \$ 8,938,573 | \$ 8,514,648 | \$ 8,500,600 | \$ 3,726,723 | \$ 9,132,856 | | |
| 580 | Operation, supervision and engineering | 31,276 | 35,028 | 45,451 | 37,252 | 29,362 | 69,144 | 72,361 | Separate Analysis |
| 582 | Station | 15,597 | 16,588 | 12,207 | 14,797 | 6,711 | 18,184 | | 3 Yr Average with inflation |
| 583 | Overhead line | 13,875 | 28,507 | 24,838 | 22,407 | 23,677 | 45,670 | 42,083 | Annualized YTD 7/24 with inflation |
| 584 | Underground line | 54,053 | 49,277 | 30,847 | 44,726 | 48,341 | 74,224 | 86,020 | Annualized YTD 7/24 with inflation |
| 585 | Street lighting and signal system | 3,671 | 6,739 | 6,537 | 5,649 | 4,892 | 6,530 | 5,819 | 3 Yr Average with inflation |
| 586 | Meter | 12,462 | 14,639 | 11,203 | 12,768 | 5,349 | 15,667 | 13,151 | 3 Yr Average with inflation |
| 587 | Customer installations | 237 | 409 | 197 | 281 | - | 224 | | 3 Yr Average with inflation |
| 588 | Miscellaneous | 28,710 | 33,521 | 27,958 | 30,063 | 24,930 | 26,364 | | Annualized YTD 7/24 with inflation |
| 592 | Maintenance of station equipment | 7,933 | 10,202 | 3,438 | 7,191 | 951 | 6,684 | 7,478 | 3 Yr Average with inflation |
| 593 | Maintenance of overhead lines | 78,162 | 78,283 | 43,721 | 66,722 | 120,578 | 92,690 | | 2024 Budget |
| 594 | Maintenance of underground lines | 11,261 | 18,882 | 14,679 | 14,940 | 23,173 | 26,575 | 41,015 | Annualized YTD 7/24 with inflation |
| 595 | Maintenance of line transformers | 2,323 | 120 | = | 814 | = | 945 | 839 | 3 Yr Average with inflation |
| 596 | Maintenance of street lighting | 10,657 | 8,619 | 5,077 | 8,118 | 5,633 | 8,160 | 8,443 | 3 Yr Average with inflation |
| 597 | Maintenance of meters | 3,944 | 8,188 | 3,960 | 5,364 | 5,021 | 8,460 | 8,938 | Annualized YTD 7/24 with inflation |
| 901 | Supervision office | 14,367 | 15,536 | 16,105 | 15,336 | 10,140 | 14,824 | 15,274 | Separate Analysis |
| 902 | Meter reading labor | 7,256 | 8,243 | 9,240 | 8,246 | 5,071 | 10,288 | 11,278 | WPPI provided estimates for 2025 |
| 903 | Customer records and collection | 89,401 | 92,757 | 97,843 | 93,334 | 63,357 | 98,782 | 97,067 | 3 Yr Average with inflation |
| 904 | Uncollectible accounts | 1,628 | = | 648 | 759 | - | 500 | 500 | Historical trends |
| 913 | Sales/advertising | 1,546 | 787 | 856 | 1,063 | 1,509 | 1,147 | 1,106 | 3 Yr Average with inflation |
| 920 | Administrative and general salaries | 57,170 | 62,487 | 65,150 | 61,602 | 40,148 | 77,380 | 81,344 | Separate Analysis |
| 921 | Office supplies and expenses | 71,720 | 77,604 | 76,559 | 75,294 | 42,792 | 69,466 | 69,504 | Separate Analysis, includes New GIS |
| 921 | Office supplies and expenses | 11,120 | 11,004 | 70,559 | 75,294 | 42,792 | 09,400 | 09,504 | Services |
| 923 | Outside services employed | 35,950 | 49,993 | 36,983 | 40,975 | 29,059 | 58,437 | 56,894 | Separate Analysis |
| 924 | Property insurance | 10,207 | 11,090 | 8,632 | 9,976 | 6,470 | 13,170 | 13,461 | Separate Analysis |
| 925 | Injuries and damages | 4,283 | 4,753 | 8,833 | 5,956 | 5,169 | 7,936 | 7,153 | Separate Analysis |
| 926 | Employee pensions and benefits | 160,729 | 159,428 | 196,512 | 172,223 | 149,855 | 253,413 | 247,354 | Separate Analysis, excludes GASB 68 & 75 |
| 928 | Regulatory commission | 22 | - | 30,408 | 10,143 | 318 | 3,000 | 562 | Annualized YTD 7/24 with inflation |
| 930 | Miscellaneous | 15,016 | 11,483 | 11,639 | 12,712 | 4,592 | 8,593 | 8,108 | Annualized YTD 7/24 with inflation |
| 932 | Maintenance of general plant | 18,008 | 15,418 | 21,588 | 18,338 | 3,683 | 33,804 | , | |
| TOTAL (| OPERATION AND MAINTENANCE EXPENSES | 8,810,042 | 9,757,154 | 9,325,757 | 9,297,651 | 4,387,504 | 10,183,116 | 10,153,805 | o, werage man amazen |
| | | | | | | | | | |
| 403 | Depreciation | 617,367 | 631,951 | 652,660 | 633,993 | 384,165 | 658,569 | 664,995 | Separate Analysis |
| 408 | Taxes | 318,251 | 305,206 | 300,655 | 308,037 | 192,691 | 345,924 | 321,907 | Separate Analysis |
| TOTAL (| OPERATING EXPENSES | \$ 9,745,660 | \$ 10,694,311 | \$ 10,279,072 | \$ 10,239,681 | \$ 4,964,360 | \$ 11,187,609 | \$ 11,140,707 | |

2025 Budget - Electric Plant Additions and Construction

| | | | roposed Budget |
|---|--|---------|---|
| Plant Additions: | | | |
| Large Bucket Truck - 60 foot AMI Meter Gatekeeper Replacements Substation SCADA Upgrades Meters Misc. Tools, Safety Equipment & Testing HVAC Phase 2 - Admin Bldg Admin Building Upgrades - Windows | (E-50%, W-50%) (E-40%, W-30%, S-30%) (E-40%, W-30%, S-30%) | \$ | 331,600 12,500 16,500 10,000 10,000 16,800 14,000 |
| | Total Plant Additions | \$ | 411,400 |
| Construction: Rebuild overhead lines Voltage converstion Transformers Services | | \$ | 195,000 100,000 75,000 10,000 |
| | Total Construction | \$ | 380,000 |
| Total Plant Additions and C | <u>\$</u> | 791,400 | |

2025 Budget - Water Cash Flow - Budget to Test Year 2007 Comparison

| | | 2025 Budget | | Test Year 2007 | | Difference | % Difference |
|--|----|----------------|----|-------------------|----|------------|------------------------|
| Sources of Cash | | Daagot | | | | | ,0 2 1110101100 |
| Total Operating Revenues | \$ | 2,694,077 | \$ | 2,545,864 | \$ | 148,213 | 5.82% |
| Sale of Equipment | | - | | - | | _ | n/a |
| Interest Earnings | | 10,000 | | 10,000 | | | n/a |
| Total Sources of Cash | | 2,704,077 | | 2,555,864 | | 148,213 | 5.80% |
| Uses of Cash | | | | | | | |
| Total Operation and Maintenance Expenses | | 1,133,119 | | 838,321 | | 294,798 | 35.17% |
| Taxes | | 370,935 | | 306,875 | | 64,060 | 20.87% |
| Debt Service | | | | | | | |
| 2014 Revenue Bonds | | - | | 907,610 | | (907,610) | n/a |
| 2019 Revenue Bonds | | 110,229 | | - | | 110,229 | n/a |
| 2019 Refunding Revenue Bonds | | 426,913 | | - | | 426,913 | n/a |
| Equipment Replacement Funds (R/O Membranes) | | 96,000 | | - | | 96,000 | n/a |
| Vehicle Equipment Replacement Funding | | 50,000 | | - | | 50,000 | n/a |
| Plant Additions and Construction | | 468,223 | _ | 267,700 | | 200,523 | 74.91% |
| Total Uses of Cash | _ | 2,655,419 | _ | 2,320,506 | | 334,913 | 14.43% |
| Cash Applied to / (Used From) Water Reserves | \$ | 48,658 | \$ | 235,358 | \$ | (186,699) | -79.33% |

2025 Budget - Water Operating Income - Budget to Test Year 2007 Comparison

| Account | | | 2025 | т | est Year | | |
|---------|-------------------------------------|----|-------------|----|-----------|----------------------|---------------|
| Number | | | Budget | • | 2007 | \$ Difference | % Difference |
| Number | OPERATING REVENUES | | Duuget | | 2007 | \$ Difference | 70 Difference |
| | Sales of Water | | | | | | |
| 461.1 | Residential | \$ | 1,221,197 | \$ | 1,286,370 | \$ (65,173) | -5.07% |
| 461.2 | Multifamily | • | 184,610 | • | - | 184,610 | n/a |
| 461.3 | Commercial | | 233,289 | | 359,540 | (126,251) | -35.11% |
| 461.4 | Industrial | | 114,988 | | 147,739 | (32,751) | -22.17% |
| 462 | Private fire protection | | 42,591 | | 22,812 | 19,779 | 86.71% |
| 463 | Public fire protection | | 775,708 | | 674,671 | 101,037 | 14.98% |
| 464 | Public authority | | 49,453 | | 44,738 | 4,715 | 10.54% |
| | Total Sales of Water | | 2,621,837 | | 2,535,870 | 85,967 | 3.39% |
| | Other | | , , | | | | |
| 422 | Sale of equipment | | _ | | _ | _ | 0.00% |
| 470 | Forfeited discounts | | 5,100 | | 4,791 | 309 | 6.46% |
| 471 | Miscellaneous service revenue | | 3,600 | | 1,569 | 2,031 | 129.45% |
| 472 | Rent from water property | | 18,540 | | - | 18,540 | n/a |
| 474 | Other water revenues | | 45,000 | | 3,634 | 41,366 | 1138.30% |
| | Total Operating Revenues | | 2,694,077 | | 2,545,864 | 148,213 | 5.82% |
| | OPERATING EXPENSES | | 2,001,011 | | 2,010,001 | 110,210 | 0.0270 |
| | Operation | | | | | | |
| | Source of Supply | | | | | | |
| 601 | Supervision | | 200 | | 4,000 | (3,800) | -95.00% |
| 611 | Structures | | 200 | | 4,000 | (3,800) | n/a |
| 614 | Wells | | 1,000 | | 2,000 | (1,000) | -50.00% |
| 014 | Pumping | | 1,000 | | 2,000 | (1,000) | -30.00 // |
| 620 | Supervision and engineering | | _ | | 1,000 | (1,000) | -100.00% |
| 623 | Power for pumping | | - 85,750 | | 95,399 | (9,649) | -10.11% |
| 624 | Pumping labor | | 1,198 | | 32,619 | (31,421) | -96.33% |
| 626 | Miscellaneous | | 300 | | 4,000 | (3,700) | -92.50% |
| 631 | Structures | | - | | 1,000 | (1,000) | -100.00% |
| 633 | Pumping equipment | | 1,319 | | 500 | 819 | 163.89% |
| 000 | Water Treatment | | 1,010 | | 300 | 013 | 103.0370 |
| 640 | Supervision and engineering | | 101,924 | | 46,270 | 55,654 | 120.28% |
| 641 | Chemicals | | 32,559 | | 63,469 | (30,910) | -48.70% |
| 642 | Operation labor | | 93,304 | | 71,839 | 21,465 | 29.88% |
| 643 | Miscellaneous | | 2,156 | | 5,120 | (2,964) | -57.88% |
| 651 | Structures | | 2,100 | | - | (2,001) | n/a |
| 652 | Treatment equipment | | 803 | | 19,714 | (18,911) | -95.93% |
| 002 | Transmission and Distribution | | 000 | | .0, | (10,011) | 00.0070 |
| 662 | Transmission and Distribution Lines | | 12,773 | | _ | 12,773 | n/a |
| 663 | Meter | | 7,283 | | 8,958 | (1,675) | -18.70% |
| 664 | Customer installations | | 28,057 | | - | 28,057 | n/a |
| 665 | Miscellaneous expenses | | 20,818 | | _ | 20,818 | n/a |
| 671 | Structures | | - | | _ | - | n/a |
| 672 | Distribution reservoirs | | 45,324 | | 58,747 | (13,423) | -22.85% |
| 673 | Transmission and distribution mains | | 90,089 | | 54,463 | 35,626 | 65.41% |
| 675 | Services | | 47,593 | | 30,216 | 17,377 | 57.51% |
| 676 | Meters | | 3,702 | | 7,269 | (3,567) | -49.08% |
| 677 | Hydrants | | 10,164 | | 16,677 | (6,513) | -39.06% |
| | , =. == | | . 0, . 0 1 | | . 5,5. 1 | (3,3.0) | 30.0070 |

2025 Budget - Water Operating Income - Budget to Test Year 2007 Comparison

| Account | | 2025 | Test Year | | |
|---------|---------------------------------|------------|------------|---------------|--------------|
| Number | | Budget | 2007 | \$ Difference | % Difference |
| | Customer Accounts | | | | _ |
| 901 | Supervision | 13,874 | 17,500 | (3,626) | -20.72% |
| 902 | Meter reading labor | 8,964 | 12,362 | (3,398) | -27.49% |
| 903 | Accounting and collecting labor | 104,158 | 44,652 | 59,506 | 133.27% |
| 904 | Uncollectible accounts | - | 200 | (200) | -100.00% |
| | Administrative and General | | | | |
| 920 | Salaries | 67,470 | 13,523 | 53,947 | 398.93% |
| 921 | Office supplies | 44,991 | 42,686 | 2,305 | 5.40% |
| 923 | Outside services employed | 75,510 | 32,000 | 43,510 | 135.97% |
| 924 | Property insurance | 19,207 | 11,553 | 7,654 | 66.25% |
| 925 | Injuries and damages | 9,801 | 13,600 | (3,799) | -27.93% |
| 926 | Employee pensions and benefits | 177,491 | 116,352 | 61,139 | 52.55% |
| 928 | Regulatory commission | - | 1,000 | (1,000) | -100.00% |
| 930 | Miscellaneous | 1,754 | 800 | 954 | 119.27% |
| 932 | General plant | 23,583 | 8,833 | 14,750 | 166.99% |
| | TOTAL OPERATION AND MAINTENANCE | 1,133,119 | 838,321 | 294,798 | 35.17% |
| 403 | Depreciation | 598,675 | 490,129 | 108,546 | 22.15% |
| 408 | Taxes | 370,935 | 306,875 | 64,060 | 20.87% |
| | TOTAL OPERATING EXPENSES | 2,102,729 | 1,635,325 | 467,404 | 28.58% |
| | OPERATING INCOME | \$ 591,348 | \$ 910,539 | \$ (319,191) | -35.06% |

Waupun Utilities 2025 Budget - Water Expenses

| Account Number | OPERATING EXPENSES | Actual 2021 | Actual 2022 | Actual 2023 | 3 Yr | YTD 7/31/2024 | Budget 2024 | Budget 2025 | Budget Notes/Source |
|-------------------|--|----------------|----------------|----------------|---------|------------------|----------------|----------------|--|
| | | 2021 | 2022 | 2023 | Average | 7/3/1/2024 | 2024 | 2025 | Budget Notes/Source |
| OPERATION | ON AND MAINTENANCE | | | | | | | | |
| | Source of Supply | | | | | | | | |
| 601 | Operation Labor and Expenses | \$ 364 | \$ 130 | | | \$ 467 | \$ 200 | \$ 200 | Historical trends |
| 611 | Structures and Improvements | - | - | 798 | 266 | - | - | - | Historical trends |
| 614 | Wells and Springs | 522 | 31,868 | 990 | 11,127 | 3,086 | 5,300 | 1,000 | Well Rehab (every 10 years) |
| | Pumping Pumping | | | | | | | | |
| 620 | Operation Supervision and engineering | - | - | - | - | - | - | - | Historical trends |
| 623 | Fuel or Power Purchased for Pumping | 79,203 | 89,708 | 80,846 | 83,252 | 43,321 | 89,210 | 85,750 | 3 yr. avg. with inflation |
| 624 | Pumping Labor and Expenses | 1,095 | 612 | 1,782 | 1,163 | 6,044 | 715 | 1,198 | 3 yr. avg. with inflation |
| 626 | Miscellaneous Expenses | 1,584 | 18 | - | 534 | 36 | 300 | 300 | Historical trends |
| 631 | Structures and Improvements | - | 878 | 297 | 392 | 25 | - | - | Historical trends |
| 633 | Pumping Equipment | 492 | 526 | 2,825 | 1,281 | 18 | 353 | 1,319 | 3 yr. avg. with inflation |
| | Water Treatment | | | | | | | | |
| 640 | Operation Supervision and Engineering | 43,973 | 50,432 | 63,275 | 52,560 | 51,504 | 65,010 | 101,924 | Separate Analysis |
| 641 | Chemicals | 29,280 | 33,877 | 44,776 | 35,978 | 18,439 | 34,689 | 32,559 | Annualized YTD 7/24 with inflation |
| 642 | Operation Labor and Expenses | 85,851 | 94,030 | 91,879 | 90,587 | 49,055 | 100,125 | 93,304 | 3 yr. avg. with inflation |
| 643 | Miscellaneous Expenses | 2,779 | 1,721 | 1,781 | 2,094 | 797 | 2,212 | 2,156 | 3 yr. avg. with inflation |
| 651 | Structures and Improvements | - | - | - | - | - | 6,000 | - | Historical trends |
| 652 | Maintenance of Water Treatment | 201 | 502 | 1,635 | 779 | 97,709 | 3,112 | 803 | 3 yr. avg. with inflation - '24 YTD includes R/O |
| 032 | Equipment | 201 | 302 | 1,000 | 119 | 91,109 | 3,112 | 003 | #1 membrane replacement |
| | Transmission and Distribution | _ | | | | | | | |
| 662 | Transmission and Distribution Lines | 5,387 | 9,871 | 21,946 | 12,401 | 5,374 | 8,793 | | 3 yr. avg. with inflation |
| 663 | Meter | 3,875 | 4,240 | 4,001 | 4,039 | 4,125 | 7,986 | | Annualized YTD 7/24 with inflation |
| 664 | Customer Installations | 27,024 | 27,024 | 27,672 | 27,240 | 13,836 | 24,668 | | 3 yr. avg. with inflation |
| 665 | Miscellaneous expenses | 18,328 | 22,754 | 19,552 | 20,211 | 15,682 | 22,671 | 20,818 | 3 yr. avg. with inflation |
| 671 | Maintenance of Structures and | _ | _ | _ | _ | _ | _ | _ | Historical trends |
| | Improvements | | | | | | | | |
| 672 | Maintenance of Distribution Reservoirs | 38,822 | 38,856 | 43,092 | 40,257 | 25,667 | 48,980 | 45,324 | Separate Analysis |
| 673 | Maintenance of Transmission and | 90,317 | 99,669 | 72,409 | 87,465 | 20,923 | 88,181 | 90.089 | 3 yr. avg. with inflation |
| | Distribution Mains | , | , | , | • | , | • | • | , , |
| 675 | Services | 63,927 | 30,578 | 44,114 | 46,206 | 22,998 | 55,741 | | 3 yr. avg. with inflation |
| 676 | Meters | 3,886 | 1,383 | 3,193 | 2,821 | 795 | 3,594 | | 2024 budget with inflation |
| 677 | Hydrants | 9,181 | 14,997 | 5,425 | 9,868 | 2,700 | 12,132 | 10,164 | 3 yr. avg. with inflation |
| | Customer Accounts | • | - | | | | | | |
| 901 | Supervision | 13,775 | 13,840 | 13,397 | 13,671 | 8,740 | 13,424 | | Separate Analysis |
| 902 | Meter reading labor | 6,319 | 7,050 | 7,713 | 7,027 | 4,903 | 8,178 | , | WPPI provided estimates for 2025 |
| 903 | Customer Accounts | 81,476 | 87,397 | 86,966 | 85,280 | 58,597 | 89,879 | 104,158 | Annualized YTD 7/24 with inflation |
| 904 | Uncollectible accounts | 12 | - | - | 4 | - | - | - | Historical trends |

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Waupun Utilities 2025 Budget - Water Expenses

| Account Number | | Actual 2021 | Actual 2022 | Actual 2023 | 3 Yr Average | YTD 7/31/2024 | Budget 2024 | Budget 2025 | Budget Notes/Source |
|---------------------------------|---|---------------------------|---------------------------|----------------------------|---------------------------|--------------------------|---------------------------|---------------------------|---|
| Number | Administrative and General | 2021 | ZUZZ | 2023 | Average | 110112024 | 2024 | 2020 | Budget Notes/Bource |
| 920 921 | Salaries Office supplies | 48,294 41,197 | 52,232 43,231 | 53,743 46,615 | 51,423 43,681 | 33,438 34,970 | 63,956 43,305 | 44,991 | Separate Analysis 3 yr. avg. with inflation Annualized YTD 7/24 with inflation + test well |
| 923 924 925 | Outside services employed Property insurance Injuries and damages | 43,743 15,048 6,337 | 48,691 16,130 6,024 | 41,888 15,525 10,682 | 44,774 15,568 7,681 | 25,774 9,853 6,171 | 46,962 18,574 9,456 | 75,510 19,207 9,801 | analysis |
| 926 928 | Employee pensions and benefits Regulatory commission | 109,277 | 117,099 | 124,538 | 116,971 | 76,563 | 156,064 | 177,491 | Separate Analysis, excludes GASB 68 & 75, includes clinic start-up costs No PSC charges anticipated |
| 930 932 | Miscellaneous Maintenance of general plant | 696 22,519 | 855 22,678 | 3,509 22,831 | 1,687 22,676 | 271 37,799 | 805 32,856 | | 3 yr. avg. with inflation 3 yr. avg. with inflation |
| TOTAL OPERATION AND MAINTENANCE | | 894,784 | 968,901 | 959,890 | 941,192 | 679,680 | 1,063,430 | 1,133,119 | |
| 403 408 | Depreciation Taxes | 576,974 361,737 | 543,807 329,576 | 569,126 317,577 | 563,302 336,297 | 320,830 205,545 | 587,970 388,561 | | Based on estimated plant balances Separate Analysis |
| TOTAL OPERATING EXPENSES | | \$ 1,833,495 | \$ 1,842,284 | \$ 1,846,593 | \$ 1,840,791 | \$ 1,206,055 | \$ 2,039,961 | \$ 2,102,729 | |

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2025 Budget - Water Plant Additions and Construction

| | | oposed Sudget |
|---|--|---------------------------|
| Plant Additions: | | |
| · · · · · · · · · · · · · · · · · · · | E-40%,W-30%,S-30%) E-40%,W-30%,S-30%) | 8,000 12,600 10,500 |
| Total Plant Additions | | \$ 31,100 |
| Construction: Rock & Newton Street Reconstruction - Phase 2 | | \$ 437,123 |
| Total Plant Additions and Const | \$ 468,223 | |

2025 Budget - Sewer

Cash Flow - Budget to TY 2023 Comparison

| | | | TY 2023 | |
|--|-----------------|----|------------|-------------------|
| | 2025 | ı | Revenue | |
| | Budget | Re | equirement | \$ Difference |
| Sources of Cash | | | | |
| Total Operating Revenues | \$ 3,161,702 | \$ | 3,633,778 | \$ (472,076) |
| Equipment replacement funds | 180,000 | | - | 180,000 |
| Sale of Equipment | - | | - | - |
| Investment Income | 20,000 | | 25,500 | (5,500) |
| Total Sources of Cash | 3,361,702 | | 3,659,278 | (297,576) |
| Uses of Cash | | | | |
| Total Operation and Maintenance Expenses | 2,421,556 | | 1,522,903 | 898,653 |
| Debt Service | | | | |
| 2020/21 USDA Bonds | 896,983 | | 889,500 | 7,483 |
| Debt reserve account | 90,000 | | 44,475 | 45,525 |
| Depreciation on meters | 32,500 | | 32,900 | (400) |
| USDA Equipment Replacement Account Funding (A) | - | | 351,200 | (351,200) |
| Vehicle Replacement Funding | - | | | n/a |
| Plant Additions and Construction | 670,353 | | 505,000 | 165,353 |
| Total Uses of Cash | 4,111,392 | | 3,345,978 | 765,414 |
| Cash Applied to / (Used From) Sewer Reserves | \$ (749,690) | \$ | 313,300 | \$ (1,062,990) |

⁽A) This fund is required by the USDA as a condition of obtaining the 2020/21 Sewer Revenue Bonds. The amounts being set aside annually will be used to fund future replacements of specific ABNR short-lived assets.

| | | | TY 2023 | | |
|---------|---|------------------------|-----------------------|---------------|------------------|
| Account | | 2025 | Revenue | | |
| Number | | Budget | Requirement | \$ Difference | % Difference |
| | OPERATING REVENUES | | | | |
| | Wastewater Revenues | | | | |
| 722.1 | Residential | \$ 926,841 | | \$ 926,841 | #DIV/0! |
| 722.2 | Commercial | 331,082 | | 331,082 | #DIV/0! |
| 722.3 | Industrial | 24,067 | | 24,067 | #DIV/0! |
| 722.4 | Public authority | 1,649,243 | | 1,649,243 | #DIV/0! |
| | Total Metered Revenue | 2,931,234 | | 2,931,234 | #DIV/0! |
| | Other | | | | |
| 722 | Sale of equipment | - | | - | 0.00% |
| 725 | Other sewerage services | 133,500 | | 133,500 | #DIV/0! |
| 731 | Forfeited discounts | 3,800 | | 3,800 | #DIV/0! |
| 735 | Miscellaneous operating revenues | 93,168 | 73,000 | 20,168 | <u>27.63</u> % |
| | Total Operating Revenues | 3,161,702 | 73,000 | 3,088,702 | 4231.10% |
| | OPERATING EXPENSES | | | | |
| | Operation | | | | |
| 820 | Supervision and labor | 146,400 | 115,996 | 30,404 | 26.21% |
| 821 | Power for pumping | 377,624 | 239,336 | 138,288 | 57.78% |
| 823 | Chemicals | 313,628 | | 313,628 | #DIV/0! |
| 827 | Operating supplies | 123,452 | | 123,452 | #DIV/0! |
| 828 | Laboratory labor | 74,663 | | 74,663 | #DIV/0! |
| 829 | Laboratory supplies | 51,046 | 17,683 | 33,363 | <u>188.67</u> % |
| | Total Operating | 1,086,813 | 373,015 | 713,798 | <u>191.36</u> % |
| | Maintenance | | | | |
| 831 | Sewage collection system | 143,452 | 162,506 | (19,054) | -11.73% |
| 832 | Pumping equipment | 7,902 | 9,342 | (1,440) | -15.41% |
| 833 | Treatment plant equipment | 241,008 | 286,836 | (45,828) | -15.98% |
| 834 | General plant | 201,521 | 82,775 | 118,746 | <u>143.46</u> % |
| | Total Maintenance | 593,883 | 541,459 | 52,424 | <u>9.68</u> % |
| | Customer Accounts Expenses | | | | |
| 840 | Accounting and collecting | 154,080 | 171,678 | (17,598) | -10.25% |
| 842 | Meter reading | 8,675 | 4,238 | 4,437 | <u>104.70</u> % |
| | Total Customer Accounts | 162,755 | 175,916 | (13,161) | - <u>7.48</u> % |
| | Administrative and General Expenses | | | | |
| 850 | General office salaries | 67,470 | 32,563 | 34,907 | 107.20% |
| 851 | General office supplies | 75,380 | 56,416 | 18,964 | 33.61% |
| 852 | Outside services | 90,738 | 45,587 | 45,151 | 99.04% |
| 853 | Property insurance | 62,272 | 33,191 | 29,081 | 87.62% |
| 854 | Employee pensions and benefits | 247,005 | 239,937 | 7,068 | 2.95% |
| 856 | Miscellaneous general | 35,240 | 24,819 | 10,421 | <u>41.99</u> % |
| | Total Administrative and General | <u>578,105</u> | 432,513 | 145,592 | <u>33.66</u> % |
| | Total Operation and Maintenance Expense | 2,421,556 | 1,522,903 | 898,653 | 59.01% |
| 403 | Depreciation | 1,753,458 | 1,331,645 | 421,813 | <u>31.68</u> % |
| | TOTAL EXPENSES | 4,175,014 | 2,854,548 | 1,320,466 | <u>46.26</u> % |
| | OPERATING INCOME | <u>\$ (1,013,312</u>) | <u>\$ (2,781,548)</u> | \$ 1,768,236 | - <u>63.57</u> % |

Waupun Utilities 2025 Budget - Sewer Expenses

| Account Number | | Actual 2021 | | Actual 2022 | | Actual 2023 | 3 yr. Average | | YTD 7/31/2024 | | Budget 2024 | | Budget 2025 | Budget Notes / Source |
|--------------------------|--|-----------------------------------|----------|----------------------------|----|--|--|----------|-------------------------------------|----|--|----|------------------------|--|
| | Operating Expenses | | | | | | | | | | | | | |
| 820 | Supervision and labor | \$ 145,77 | 7 \$ | 143,891 | \$ | 133,683 | \$ 141,117 | 7 (| \$ 72,213 | \$ | 140,716 | \$ | 146,400 | 1 , |
| 821 | Power for pumping | 117,18 | 7 | | | 235,989 | 176,588 | 3 | 184,864 | | 256,270 | | 377,624 | Separate Analysis - Add'l greenhouse lighting |
| 823 | Chemicals | 97,09 | 4 | | | 213,743 | 155,419 |) | 175,477 | | 359,820 | | 313,628 | Annualized YTD 7/24 with inflation |
| 827 | Operating supplies | 20,44 | 6 | | | 37,447 | 28,947 | 7 | 22,344 | | 214,910 | | 123,452 | Annualized YTD 7/24 with inflation + estimated drying power |
| 828 829 | Laboratory labor Laboratory supplies | 57,62 22,22 | | | | 62,053 30,851 | 59,839 26,538 | | 41,919 28,910 | | 65,408 28,477 | | , | Annualized YTD 7/24 with inflation Annualized YTD 7/24 with inflation |
| | Total Operating | 460,35 | <u>3</u> | | _ | 713,766 | 588,447 | | 525,726 | _ | 1,065,601 | _ | 1,086,813 | |
| | Maintenance Expenses | | | | | | | | | | | | | |
| 831 832 833 834 | Sewage collection system Pumping equipment Treatment plant and equipment General plant | 138,74 8,12 400,86 97,54 | 3 7 | 154,026 128,558 | | 149,839 9,823 157,926 177,181 | 144,294 8,973 237,606 134,429 | 3 | 80,939 4,453 97,117 91,377 | | 183,124 7,778 240,908 148,900 | | 7,902 241,008 | Annualized YTD 7/24 with inflation Annualized YTD 7/24 with inflation Annualized YTD 7/24 with inflation Annualized YTD 7/24 with inflation |
| 001 | Total Maintenance | 645,28 | | 447,669 | | 494,769 | 525,302 | | 273,886 | _ | 580,710 | | 593,883 | Annualized 11D 1/24 with inhation |
| | Customer Accounts Expenses | | | | | | | | | | | | | |
| 840 842 | Accounting and collecting Meter reading Total Customer Accounts | 133,50 5,72 139,23 | <u>8</u> | 137,612 | | 138,497 7,108 145,605 | 136,539 6,418 142,957 | 3 | 86,811 4,561 91,372 | _ | 141,252 7,914 149,166 | | - , | Annualized YTD 7/24 with inflation WPPI provided estimates for 2025 |
| | Administrative and General Expenses | | | | | | | _ | | | | | | |
| 850 851 852 | Administrative and general salaries General office supplies Outside services | 48,76 52,85 55,05 | 3 | 53,293 54,240 43,521 | | 55,211 73,078 37,409 | 52,422 60,057 45,328 | 7 | 33,858 42,691 45,337 | | 63,956 80,575 59,838 | | 75,380 | Separate analysis Annualized YTD 7/24 with inflation Separate analysis |
| 853 | Insurance | 34,95 | 4 | 34,207 | | 41,286 | 36,816 | 6 | 36,194 | | 61,986 | | 62,272 | Separate analysis |
| 854 | Employee pensions and benefits | 217,46 | 2 | 223,666 | | 247,747 | 229,625 | 5 | 143,790 | | 270,715 | | 247,005 | Separate Analysis, excludes GASB 68 & 75 |
| 856 | Miscellaneous general Total Administrative and General | 34,87 443,95 | | 32,594 441,521 | _ | 35,177 489,908 | 34,214 458,462 | | 37,228 339,098 | | 45,130 582,200 | | 35,240 578,105 | 3 yr. avg.with inflation |
| | Total Operation and Maintenance | 1,688,83 | | 1,569,143 | _ | 1,844,048 | 1,715,168 | | 1,230,083 | _ | 2,377,677 | _ | 2,421,556 | |
| 403 | Depreciation TOTAL OPERATING EXPENSES | 708,48 \$ 2,397,31 | 1 _ | 700,497 | \$ | 715,815 2,559,863 | 708,264 \$ 2,074,632 | <u> </u> | 593,210 \$ 1,823,293 | \$ | 981,682 | \$ | 1,753,458 4,175,014 | Separate analysis |

2025 Budget - Sewer Plant Additions and Construction

| | | | oposed Budget |] |
|---|----------------------------------|--|-----------------------------------|----|
| Plant Additions: Item | Building | Utility Allocation | | |
| BioTower Pumps & Valve Replacement HVAC Phase 2 - <i>Admin Bldg</i> Admin Building Upgrades - Windows | WWTF Admin Bldg Admin Bldg | (E-40%,W-30%,S-30%) (E-40%,W-30%,S-30%) | \$ 180,000 12,600 10,500 | ER |
| | Total Plant Additions | | \$ 203,100 | |
| Construction: Rock & Newton Street Reconstruction - Ph | \$ 427,253 40,000 | | | |
| | \$ 467,253 | | | |
| | \$ 670,353 | | | |

ER - Denotes Plant Addition is eligible to be funded through Equipment Replacement fund reserves

SELECTED FINANCIAL AND OPERATING RATIOS



September 10, 2024



September 25, 2024

Steve Brooks Waupun Utilities

RE: Waupun Benchmark Study

Dear Steve:

The Benchmark Report is based on financial information from 2014-2023. This study contains three sections: 1) an Executive Summary providing insight on the purpose of the study, 2) a Revenue Study detailing historical operating revenue and expenses by account and 3) an examination of key financial indicators by which the utility can measure its performance alongside similar-sized municipal utilities, the average of the WPPI members in the power supply area where the utility is located and a WPPI member average.

The intent of the benchmark study is to provide a tool members may use to assist in managing their local utility. Benchmarking to comparable utilities provides only an indicative measure of performance. However, it does provide a means of focusing on areas where differences may exist between your utility and others and warrant further investigation. It should be recognized that every electric utility has its own specific and unique characteristics and challenges that influences how it is managed and operated. For this reason, any variation from the comparable utilities in this study may be explained by local circumstances.

If you have any questions, please let us know.

Sincerely,

The Rates Department

Enclosures

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EXECUTIVE SUMMARY

This Benchmark Study is being provided by WPPI Energy to your utility as a means for identifying key indicators by which the Electric utility performance can be measured. Each of the attached sheets provides:

| \neg | A description of the financial ratio or data on the page |
|--------|--|
| | |
| | A table of the actual financial ratio or data for 2014 to 2023 |
| | A graph of Waupun financial data for 2014 to 2023 |
| | A graph of 2023 Waupun data as compared to other utilities |

For a comparison to the Waupun financial ratios, we have chosen similar-sized Wisconsin municipal utilities along with the average of the WPPI members in the IOU control area and a WI member WPPI average. The grouping of similar-sized Wisconsin utilities adjusts for differences in utility size based on numbers of customers, peak demands, energy requirements, and loads from large industrial customers. Some costs are compared on a "per kWh" basis while others are based on a "per customer" measurement. There may be some differences in the results depending on which measurement is used.

Utilities should conduct an examination of costs to determine the significance of each cost category to the utility's total operating costs. Those categories that make up a greater portion of the total costs should receive the more extensive scrutiny. Analysis of major cost areas involves researching questions about the potential for improvement in each area. For example:

- ✓ Are crew sizes optimized?
- ✓ Is equipment optimized?
- ✓ Is there an established utility maintenance program with established goals?
 - ⇒ Pole Replacement
 - ⇒ Meter Reading
 - ⇒ Tree Trimming
- ✓ Are there services that can be outsourced?
- ✓ Can utility staff be shared with other city departments?
- ✓ Are joint operations with a neighboring utility possible?
- ✓ Should systems be upgraded?
- ✓ What free services does the utility provide the city?
- ✓ Are facilities/equipments/personnel shared with other utilities/departments?

WPPI does not attempt to analyze the ratios/comparisons in this document. We know that each Electric utility has unique qualities, which may cause its ratios to look different from the norm. For example, the ratios of a utility with a couple of very large customers may look significantly different from one whose customer base is primarily residential. This information is merely provided as a tool for measuring performance.

10-YEAR HISTORY

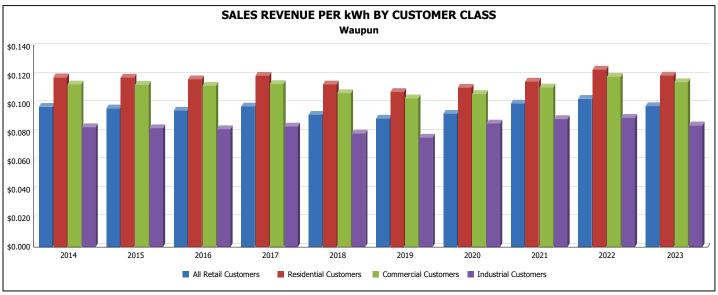
| Effective Date of Rates | | | 2016-08-11 | | | | | | | |
|---|--------------|--------------|--------------|--------------|--------------|-------------|-------------|--------------|--------------|--------------|
| Customer & MWh Totals | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 | 2021 | 2022 | 2023 |
| Number of Customers | 4,338 | 4,292 | 4,291 | 4,304 | 4,420 | 4,454 | 4,468 | 4,490 | 4,528 | 4,553 |
| Maximum Demand | 20,598 | 21,214 | 22,210 | 21,210 | 21,438 | 22,464 | 21,653 | 21,987 | 22,090 | 24,299 |
| Total Sold And Used | 105,203 | 105,973 | 106,593 | 104,168 | 107,318 | 107,504 | 101,121 | 104,564 | 105,358 | 106,366 |
| Distribution Losses | 2,839 | 3,150 | 3,118 | 3,276 | 3,100 | 1,530 | 2,934 | 3,057 | 3,046 | 2,945 |
| % Losses | 2.6% | 2.9% | 2.8% | 3.0% | 2.8% | 1.4% | 2.8% | 2.8% | 2.8% | 2.7% |
| Annual Load Factor | 59.9% | 58.7% | 56.4% | 57.8% | 58.8% | 55.4% | 54.9% | 55.9% | 56.0% | 51.4% |
| % Sales Exp of Total Revenue | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% |
| Total Requirements | 108,042 | 109,123 | 109,711 | 107,444 | 110,418 | 109,034 | 104,055 | 107,621 | 108,405 | 109,311 |
| <u>Revenue</u> | | | | | | | | | | |
| Revenue From Sales | \$10,348,398 | \$10,313,457 | \$10,302,900 | \$10,267,774 | \$10,062,143 | \$9,690,583 | \$9,453,819 | \$10,117,404 | \$11,049,734 | \$10,613,512 |
| Other Revenue | \$88,884 | \$86,661 | \$118,180 | \$136,895 | \$96,447 | \$102,075 | \$95,213 | \$112,349 | \$113,875 | \$136,041 |
| Total Revenue | \$10,437,282 | \$10,400,118 | \$10,421,080 | \$10,404,669 | \$10,158,590 | \$9,792,658 | \$9,549,032 | \$10,229,753 | \$11,163,609 | \$10,749,553 |
| Misc. | | | | | | | | | | |
| Total Number of Full-Time Employees | 7.5 | 7.2 | 8.2 | 7.5 | 7.5 | 7.5 | 6.5 | 6.5 | 6.5 | 7.5 |
| Total Number of Circuit Miles of Distribution Line | 250 | 244 | 244 | 245 | 249 | 249 | 254 | 254 | 254 | 254 |
| Operation And Maintenance Expense | | | | | | | | | | |
| Power Cost Expense | \$8,490,521 | \$8,491,539 | \$8,385,541 | \$8,264,959 | \$7,977,884 | \$7,652,205 | \$7,380,142 | \$8,048,579 | \$8,938,573 | \$8,514,648 |
| Transmission Expense | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Distribution Expense | \$319,717 | \$284,688 | \$371,991 | \$276,251 | \$366,918 | \$354,690 | \$315,258 | \$274,161 | \$309,003 | \$230,112 |
| Customer Account Expense | \$92,763 | \$97,601 | \$114,419 | \$107,527 | \$114,527 | \$127,975 | \$121,018 | \$112,652 | \$116,537 | \$123,188 |
| Uncollectable Accounts | \$75 | \$447 | \$199 | \$621 | \$444 | \$203 | \$0 | \$0 | \$0 | \$648 |
| Sales Expense | \$990 | \$0 | \$1,573 | \$600 | \$1,564 | \$1,009 | \$976 | \$1,546 | \$787 | \$856 |
| Administrative & General Exp | \$341,741 | \$354,541 | \$370,101 | \$361,424 | \$347,536 | \$399,592 | \$362,830 | \$373,105 | \$392,256 | \$456,304 |
| Total O&M Expense | \$9,245,807 | \$9,228,816 | \$9,243,824 | \$9,011,382 | \$8,808,873 | \$8,535,674 | \$8,180,224 | \$8,810,043 | \$9,757,156 | \$9,325,756 |
| Other Expense | | | | | | | | | | |
| Depreciation Expense | \$485,586 | \$485,277 | \$507,222 | \$517,288 | \$532,105 | \$546,506 | \$561,633 | \$569,339 | \$579,027 | \$596,802 |
| Amoritization Expense | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$61,200 | \$0 | \$0 | \$0 |
| Тах | \$309,230 | \$316,447 | \$309,219 | \$320,756 | \$334,706 | \$344,905 | \$334,605 | \$318,250 | \$305,206 | \$300,655 |
| Total Operation Expense | \$10,040,623 | \$10,030,540 | \$10,060,265 | \$9,849,426 | \$9,675,684 | \$9,427,085 | \$9,137,662 | \$9,697,632 | \$10,641,389 | \$10,223,213 |
| <u>Total Income</u> | | | | | | | | | | |
| Operating Income | \$396,659 | \$369,578 | \$360,815 | \$555,243 | \$482,906 | \$365,573 | \$411,370 | \$532,121 | \$522,220 | \$526,340 |
| Rate Base | \$8,686,054 | \$8,671,262 | \$8,608,359 | \$8,629,448 | \$8,784,773 | \$8,781,495 | \$8,745,334 | \$8,663,322 | \$8,521,049 | \$8,535,294 |
| Operating Margin | 4.57% | 4.26% | 4.19% | 6.43% | 5.50% | 4.16% | 4.70% | 6.14% | 6.13% | 6.17% |

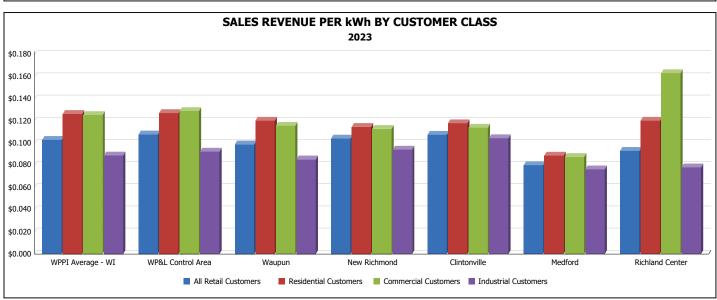
SALES REVENUE PER kWh BY CUSTOMER CLASS:

The ratio of total electric operating revenue from sales to customers to total kilowatt-hour sales. This ratio measures the amount of revenue received for each kilowatt-hour of electricity sold to each of the classes of customers.

Waupun

| Year | All Retail Customers | Residential Customers | Commercial Customers | Industrial Customers |
|------|-------------------------|--------------------------|-------------------------|-------------------------|
| 2014 | \$0.098 | \$0.119 | \$0.114 | \$0.084 |
| 2015 | \$0.097 | \$0.119 | \$0.114 | \$0.083 |
| 2016 | \$0.096 | \$0.118 | \$0.113 | \$0.083 |
| 2017 | \$0.099 | \$0.120 | \$0.114 | \$0.085 |
| 2018 | \$0.093 | \$0.114 | \$0.108 | \$0.080 |
| 2019 | \$0.090 | \$0.109 | \$0.104 | \$0.077 |
| 2020 | \$0.094 | \$0.112 | \$0.107 | \$0.087 |
| 2021 | \$0.101 | \$0.116 | \$0.112 | \$0.090 |
| 2022 | \$0.104 | \$0.124 | \$0.120 | \$0.091 |
| 2023 | \$0.099 | \$0.120 | \$0.116 | \$0.085 |



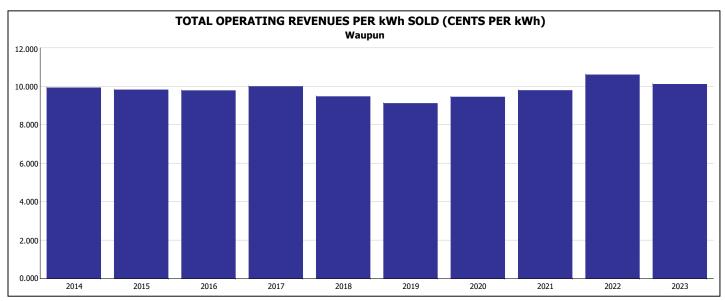


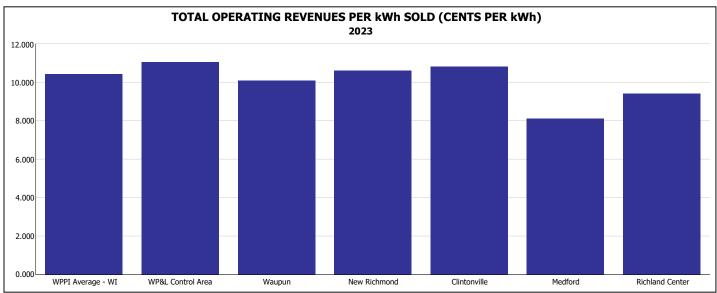
^{*} The control area average is calculated based on WPPI members in that area.

TOTAL OPERATING REVENUES PER kWh SOLD (CENTS PER kWh):

The ratio of total electric utility operating revenues, to total kilowatt-hour sales to ultimate and resale customers. This ratio measures the amount of operating revenue received for each kilowatt-hour of electricity sold, either for resale or to ultimate customers.

| <u>Year</u> | WPPI Average - WI | WP&L Control Area | Waupun | New Richmond | Clintonville | Medford | Richland Center |
|-------------|-------------------|-------------------|--------|--------------|--------------|---------|-----------------|
| 2014 | 9.85 | 10.29 | 9.92 | 10.83 | 8.63 | 7.35 | 9.43 |
| 2015 | 9.90 | 10.31 | 9.81 | 10.80 | 9.18 | 7.76 | 9.34 |
| 2016 | 9.76 | 10.26 | 9.78 | 10.50 | 9.64 | 8.09 | 9.26 |
| 2017 | 9.93 | 10.30 | 9.99 | 10.59 | 9.31 | 8.18 | 9.27 |
| 2018 | 9.46 | 10.27 | 9.47 | 9.94 | 9.25 | 8.24 | 8.70 |
| 2019 | 9.34 | 9.64 | 9.11 | 9.70 | 9.40 | 8.15 | 8.55 |
| 2020 | 9.55 | 9.89 | 9.44 | 9.85 | 9.95 | 8.09 | 8.61 |
| 2021 | 10.00 | 10.68 | 9.78 | 10.39 | 9.88 | 7.73 | 9.07 |
| 2022 | 10.88 | 11.45 | 10.60 | 11.14 | 10.11 | 7.55 | 9.96 |
| 2023 | 10.43 | 11.07 | 10.11 | 10.62 | 10.84 | 8.14 | 9.44 |



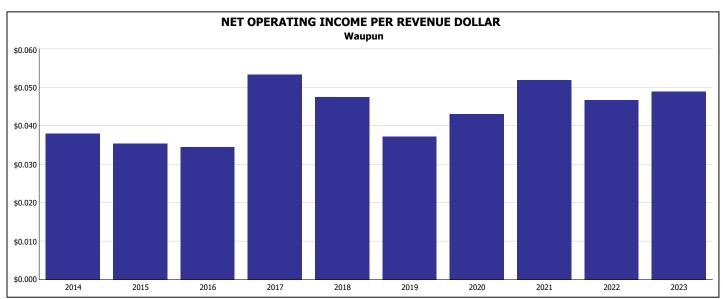


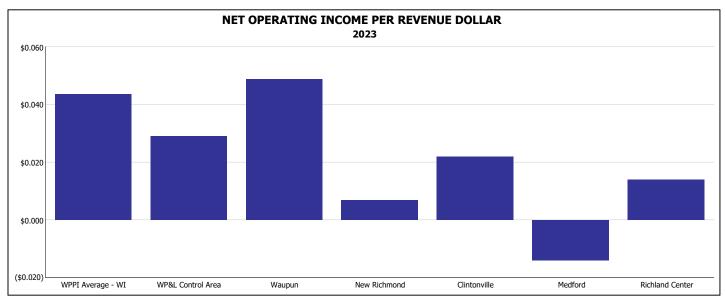
 $[\]ensuremath{^{*}}$ The control area average is calculated based on WPPI members in that area.

NET OPERATING INCOME PER REVENUE DOLLAR:

The ratio of net electric utility income to total electric operating revenues. This ratio measures the amount of income remaining, after accounting for operation and maintenance expenses, depreciation, taxes and tax equivalents, for every dollar received from sales of electricity.

| WPPI Average - WI | WP&L Control Area | Waupun | New Richmond | Clintonville | Medford | Richland Center |
|-------------------|---|---|---|---|---|--|
| \$0.041 | \$0.033 | \$0.038 | \$0.036 | \$0.012 | \$0.005 | \$0.031 |
| \$0.044 | \$0.039 | \$0.036 | \$0.040 | \$0.019 | \$0.009 | \$0.030 |
| \$0.044 | \$0.043 | \$0.035 | \$0.031 | \$0.033 | \$0.005 | \$0.022 |
| \$0.043 | \$0.041 | \$0.053 | \$0.034 | \$0.012 | \$0.006 | \$0.004 |
| \$0.045 | \$0.057 | \$0.048 | \$0.024 | \$0.033 | \$0.006 | \$0.002 |
| \$0.040 | \$0.040 | \$0.037 | \$0.011 | \$0.044 | (\$0.007) | (\$0.015) |
| \$0.041 | \$0.041 | \$0.043 | \$0.017 | \$0.071 | (\$0.023) | (\$0.011) |
| \$0.042 | \$0.042 | \$0.052 | \$0.017 | \$0.046 | (\$0.026) | \$0.000 |
| \$0.045 | \$0.039 | \$0.047 | \$0.002 | \$0.008 | (\$0.038) | \$0.011 |
| \$0.044 | \$0.029 | \$0.049 | \$0.007 | \$0.022 | (\$0.014) | \$0.014 |
| | \$0.041 \$0.044 \$0.044 \$0.043 \$0.045 \$0.040 \$0.041 \$0.042 \$0.045 | \$0.041 \$0.033 \$0.044 \$0.039 \$0.044 \$0.043 \$0.043 \$0.041 \$0.045 \$0.057 \$0.040 \$0.040 \$0.041 \$0.041 \$0.042 \$0.042 \$0.045 \$0.039 | \$0.041 \$0.033 \$0.038 \$0.044 \$0.039 \$0.036 \$0.044 \$0.043 \$0.035 \$0.043 \$0.041 \$0.053 \$0.045 \$0.057 \$0.048 \$0.040 \$0.040 \$0.037 \$0.041 \$0.041 \$0.043 \$0.042 \$0.042 \$0.042 \$0.045 \$0.039 \$0.047 | \$0.041 \$0.033 \$0.038 \$0.036 \$0.044 \$0.039 \$0.036 \$0.040 \$0.044 \$0.043 \$0.035 \$0.031 \$0.043 \$0.041 \$0.053 \$0.034 \$0.045 \$0.057 \$0.048 \$0.024 \$0.040 \$0.040 \$0.037 \$0.011 \$0.041 \$0.041 \$0.043 \$0.017 \$0.042 \$0.042 \$0.052 \$0.017 \$0.045 \$0.039 \$0.047 \$0.002 | \$0.041 \$0.033 \$0.038 \$0.036 \$0.012 \$0.044 \$0.039 \$0.036 \$0.040 \$0.019 \$0.044 \$0.043 \$0.035 \$0.031 \$0.033 \$0.043 \$0.041 \$0.053 \$0.034 \$0.012 \$0.045 \$0.057 \$0.048 \$0.024 \$0.033 \$0.040 \$0.040 \$0.037 \$0.011 \$0.044 \$0.041 \$0.041 \$0.043 \$0.017 \$0.071 \$0.042 \$0.042 \$0.052 \$0.017 \$0.046 \$0.045 \$0.039 \$0.047 \$0.002 \$0.008 | \$0.041 \$0.033 \$0.038 \$0.036 \$0.040 \$0.012 \$0.005 \$0.044 \$0.039 \$0.036 \$0.040 \$0.019 \$0.009 \$0.044 \$0.043 \$0.035 \$0.031 \$0.033 \$0.005 \$0.043 \$0.041 \$0.053 \$0.034 \$0.012 \$0.006 \$0.045 \$0.045 \$0.057 \$0.048 \$0.024 \$0.033 \$0.006 \$0.040 \$0.040 \$0.040 \$0.037 \$0.011 \$0.044 \$0.007) \$0.041 \$0.041 \$0.043 \$0.043 \$0.017 \$0.071 \$0.071 \$0.041 \$0.042 \$0.042 \$0.045 \$0.047 \$0.002 \$0.008 \$0.008 |



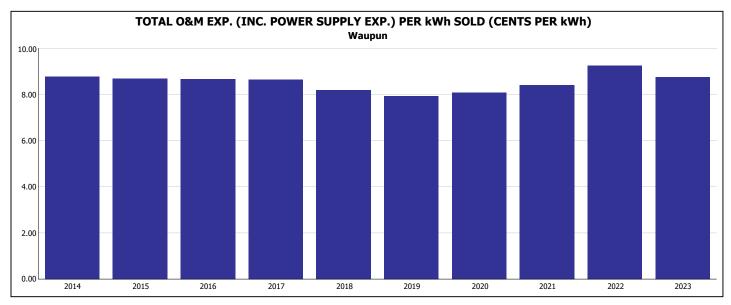


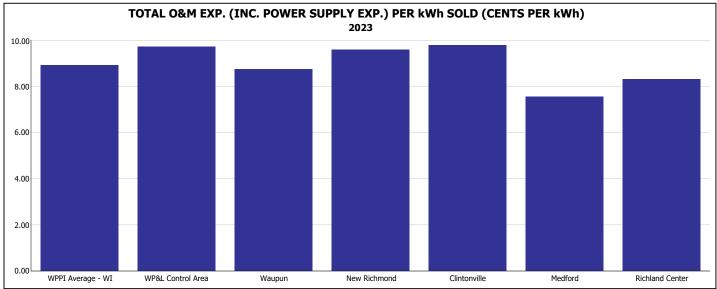
 $[\]ensuremath{^{*}}$ The control area average is calculated based on WPPI members in that area.

TOTAL O&M EXP. (INC. POWER SUPPLY EXP.) PER kWh SOLD (CENTS PER kWh):

The ratio of total electric utility operation and maintenance expenses, including the cost of generated and purchased power, to total kilowatt-hour sales to ultimate and resale customers. This ratio measures average total operation and maintenance expenses associated with each kilowatt-hour of electricity sold, either for resale or to ultimate customers.

| <u>Year</u> | WPPI Average - WI | WP&L Control Area | Waupun | New Richmond | Clintonville | Medford | Richland Center |
|-------------|-------------------|-------------------|--------|--------------|--------------|---------|-----------------|
| 2014 | 8.65 | 9.14 | 8.79 | 9.55 | 8.04 | 6.87 | 8.47 |
| 2015 | 8.62 | 9.05 | 8.71 | 9.46 | 8.43 | 7.18 | 8.37 |
| 2016 | 8.46 | 8.94 | 8.67 | 9.26 | 8.68 | 7.51 | 8.27 |
| 2017 | 8.59 | 8.98 | 8.65 | 9.31 | 8.59 | 7.55 | 8.38 |
| 2018 | 8.10 | 8.79 | 8.21 | 8.80 | 8.38 | 7.60 | 7.79 |
| 2019 | 7.99 | 8.29 | 7.94 | 8.65 | 8.36 | 7.60 | 7.76 |
| 2020 | 8.12 | 8.49 | 8.09 | 8.76 | 8.46 | 7.65 | 7.77 |
| 2021 | 8.56 | 9.28 | 8.43 | 9.31 | 8.70 | 7.30 | 8.10 |
| 2022 | 9.38 | 10.02 | 9.26 | 10.21 | 9.31 | 7.23 | 8.88 |
| 2023 | 8.94 | 9.73 | 8.77 | 9.60 | 9.79 | 7.58 | 8.33 |



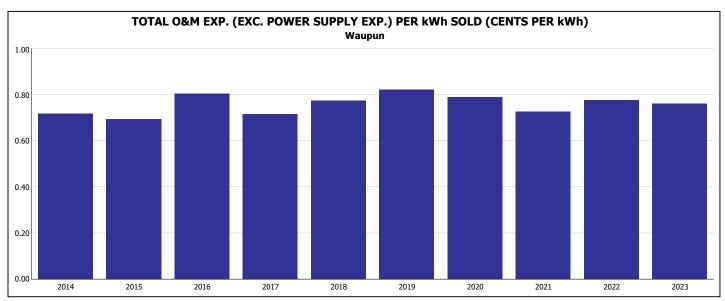


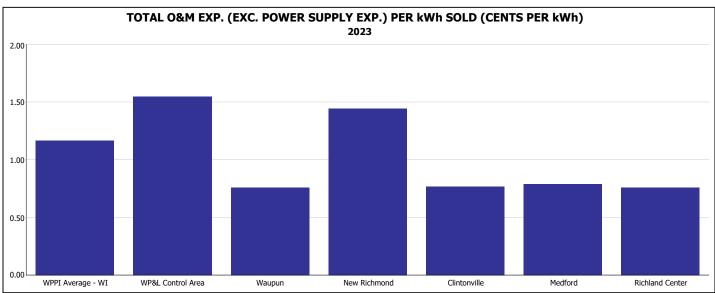
 $^{\ ^{*}}$ The control area average is calculated based on WPPI members in that area.

TOTAL O&M EXP. (EXC. POWER SUPPLY EXP.) PER kWh SOLD (CENTS PER kWh):

The ratio of total electric utility operation and maintenance expenses, excluding all costs of power supply, to total kilowatt-hour sales to ultimate customers.

| <u>Year</u> | WPPI Average - WI | WP&L Control Area | Waupun | New Richmond | Clintonville | Medford | Richland Center |
|-------------|-------------------|-------------------|--------|--------------|--------------|---------|-----------------|
| 2014 | 0.83 | 0.80 | 0.72 | 1.04 | 0.51 | 0.61 | 0.56 |
| 2015 | 0.87 | 0.84 | 0.70 | 1.05 | 0.54 | 0.62 | 0.66 |
| 2016 | 0.88 | 0.84 | 0.81 | 1.10 | 0.66 | 0.57 | 0.70 |
| 2017 | 0.94 | 0.88 | 0.72 | 1.13 | 0.63 | 0.63 | 0.78 |
| 2018 | 0.95 | 1.20 | 0.77 | 1.15 | 0.60 | 0.63 | 0.72 |
| 2019 | 1.00 | 0.91 | 0.82 | 1.21 | 0.60 | 0.64 | 0.85 |
| 2020 | 1.02 | 0.99 | 0.79 | 1.25 | 0.67 | 0.69 | 0.83 |
| 2021 | 1.05 | 1.44 | 0.73 | 1.23 | 0.82 | 0.77 | 0.77 |
| 2022 | 1.12 | 1.43 | 0.78 | 1.37 | 0.76 | 0.75 | 0.77 |
| 2023 | 1.17 | 1.55 | 0.76 | 1.45 | 0.77 | 0.79 | 0.76 |



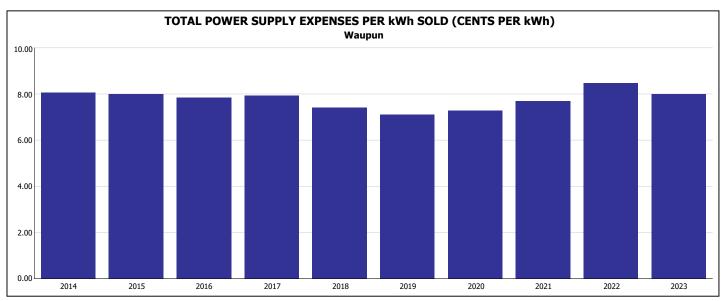


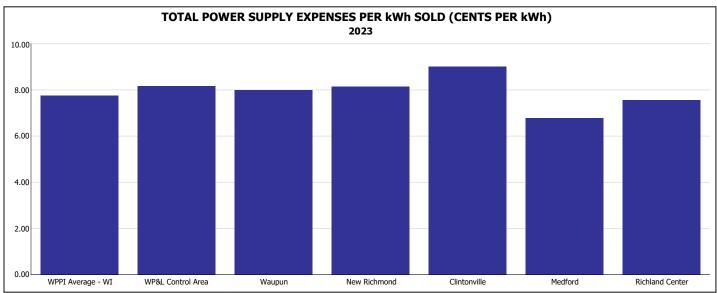
 $[\]ensuremath{^{*}}$ The control area average is calculated based on WPPI members in that area.

TOTAL POWER SUPPLY EXPENSES PER kWh SOLD (CENTS PER kWh):

The ratio of the total costs of power supply to total sales to both ultimate and resale customers. This ratio measures all power supply costs, including hydroelectric generation expenses and purchased power, associated with the sales of each kilowatt-hour of electricity.

| <u>Year</u> | WPPI Average - WI | WP&L Control Area | Waupun | New Richmond | Clintonville | Medford | Richland Center |
|-------------|-------------------|-------------------|--------|--------------|--------------|---------|-----------------|
| 2014 | 7.82 | 8.33 | 8.07 | 8.52 | 7.52 | 6.26 | 7.90 |
| 2015 | 7.76 | 8.22 | 8.01 | 8.41 | 7.89 | 6.55 | 7.71 |
| 2016 | 7.58 | 8.10 | 7.87 | 8.16 | 8.02 | 6.95 | 7.57 |
| 2017 | 7.65 | 8.10 | 7.93 | 8.18 | 7.96 | 6.92 | 7.60 |
| 2018 | 7.15 | 7.59 | 7.43 | 7.65 | 7.78 | 6.97 | 7.07 |
| 2019 | 6.99 | 7.38 | 7.12 | 7.44 | 7.76 | 6.96 | 6.91 |
| 2020 | 7.10 | 7.51 | 7.30 | 7.51 | 7.79 | 6.96 | 6.94 |
| 2021 | 7.51 | 7.84 | 7.70 | 8.08 | 7.88 | 6.53 | 7.33 |
| 2022 | 8.26 | 8.59 | 8.48 | 8.84 | 8.55 | 6.48 | 8.11 |
| 2023 | 7.77 | 8.18 | 8.01 | 8.16 | 9.03 | 6.79 | 7.56 |



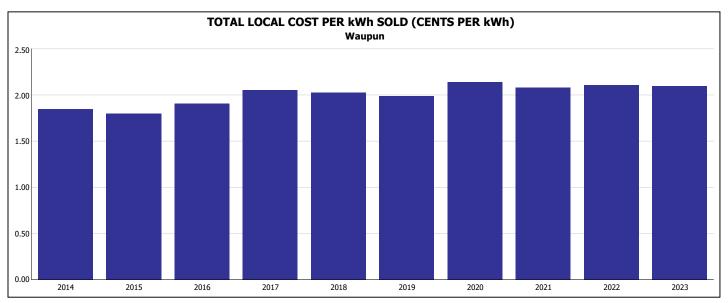


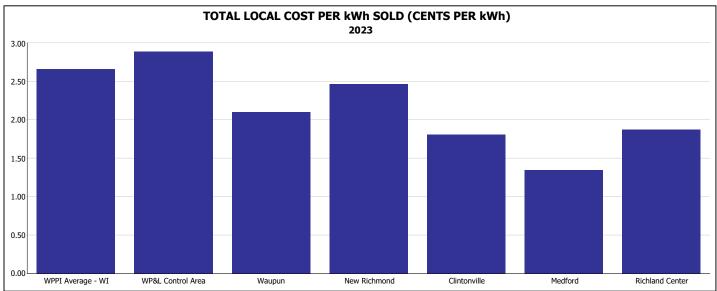
 $[\]ensuremath{^{*}}$ The control area average is calculated based on WPPI members in that area.

TOTAL LOCAL COST PER kWh SOLD (CENTS PER kWh):

The ratio of the difference between the total operating revenues per kWh sold and total power supply expense per kWh sold. This ratio measures all distribution costs associated with the sale of each kilowatt-hour of electricity.

| <u>Year</u> | WPPI Average - WI | WP&L Control Area | Waupun | New Richmond | Clintonville | Medford | Richland Center |
|-------------|-------------------|-------------------|--------|--------------|--------------|---------|-----------------|
| 2014 | 2.02 | 1.98 | 1.85 | 2.31 | 1.11 | 1.09 | 1.52 |
| 2015 | 2.14 | 2.10 | 1.80 | 2.39 | 1.29 | 1.21 | 1.64 |
| 2016 | 2.18 | 2.16 | 1.91 | 2.34 | 1.62 | 1.15 | 1.68 |
| 2017 | 2.28 | 2.20 | 2.05 | 2.41 | 1.35 | 1.26 | 1.67 |
| 2018 | 2.31 | 2.68 | 2.03 | 2.29 | 1.47 | 1.27 | 1.63 |
| 2019 | 2.35 | 2.26 | 1.99 | 2.26 | 1.64 | 1.19 | 1.64 |
| 2020 | 2.45 | 2.38 | 2.14 | 2.34 | 2.15 | 1.13 | 1.67 |
| 2021 | 2.49 | 2.84 | 2.09 | 2.31 | 2.00 | 1.20 | 1.74 |
| 2022 | 2.62 | 2.85 | 2.11 | 2.30 | 1.57 | 1.07 | 1.85 |
| 2023 | 2.66 | 2.89 | 2.10 | 2.46 | 1.81 | 1.35 | 1.87 |



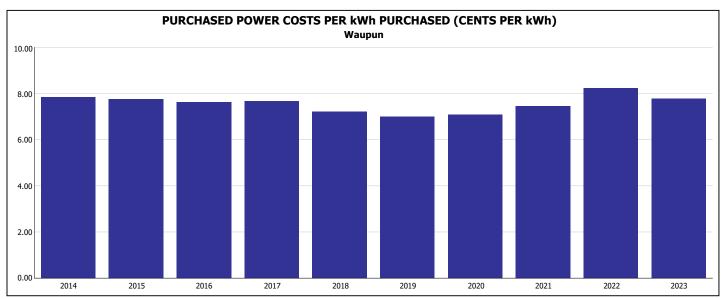


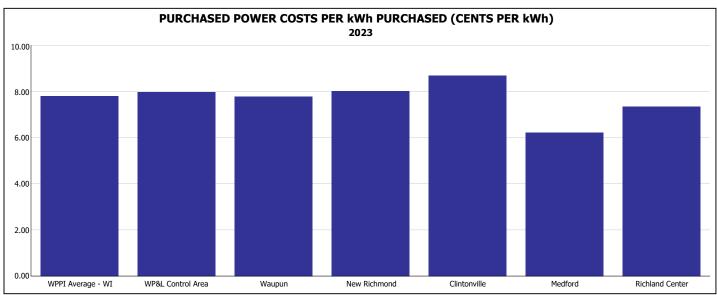
 $[\]ensuremath{^{*}}$ The control area average is calculated based on WPPI members in that area.

PURCHASED POWER COSTS PER kWh PURCHASED (CENTS PER kWh):

The ratio of purchased power to the amount of kilowatt-hours purchased. This ratio measures the purchased power component of power supply costs.

| <u>Year</u> | WPPI Average - WI | WP&L Control Area | Waupun | New Richmond | Clintonville | Medford | Richland Center |
|-------------|-------------------|-------------------|--------|--------------|--------------|---------|-----------------|
| 2014 | 7.56 | 8.06 | 7.86 | 8.25 | 7.27 | 6.26 | 7.74 |
| 2015 | 7.80 | 7.99 | 7.78 | 8.16 | 7.69 | 6.39 | 7.62 |
| 2016 | 7.66 | 7.84 | 7.64 | 7.89 | 7.74 | 6.76 | 7.42 |
| 2017 | 7.68 | 7.86 | 7.69 | 7.99 | 7.72 | 6.73 | 7.40 |
| 2018 | 7.16 | 7.42 | 7.23 | 7.44 | 7.53 | 6.77 | 6.92 |
| 2019 | 7.04 | 7.20 | 7.02 | 7.22 | 7.55 | 6.78 | 6.75 |
| 2020 | 7.18 | 7.30 | 7.09 | 7.31 | 7.52 | 6.77 | 6.81 |
| 2021 | 7.59 | 7.66 | 7.48 | 7.73 | 7.63 | 6.19 | 7.14 |
| 2022 | 8.27 | 8.43 | 8.25 | 8.52 | 8.31 | 5.89 | 7.94 |
| 2023 | 7.82 | 7.98 | 7.79 | 8.03 | 8.71 | 6.22 | 7.35 |



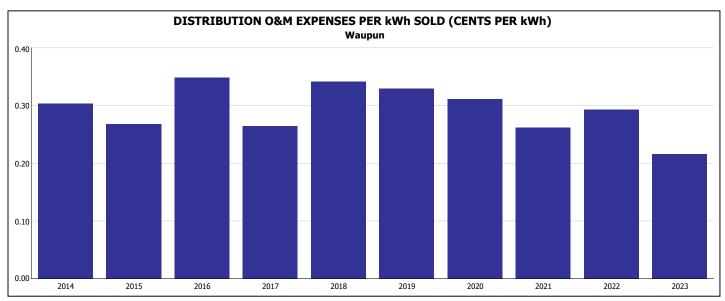


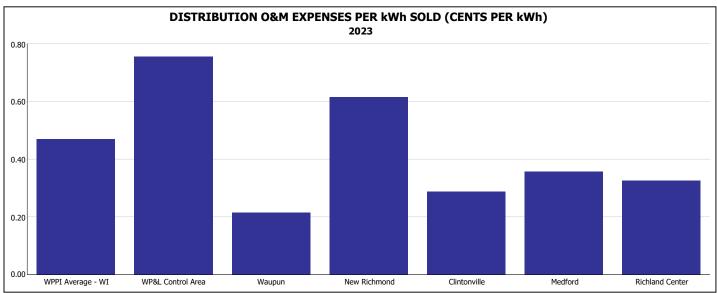
 $[\]ensuremath{^{*}}$ The control area average is calculated based on WPPI members in that area.

DISTRIBUTION O&M EXPENSES PER kWh SOLD (CENTS PER kWh):

The ratio of total distribution operation and maintenance expense to total energy sales to both ultimate and resale customers. This ratio measures the average distribution expense associated with the sale of each kilowatt-hour of electricity in cent per kWh.

| <u>Year</u> | WPPI Average - WI | WP&L Control Area | Waupun | New Richmond | Clintonville | Medford | Richland Center |
|-------------|-------------------|-------------------|--------|--------------|--------------|---------|-----------------|
| 2014 | 0.33 | 0.31 | 0.30 | 0.35 | 0.21 | 0.26 | 0.21 |
| 2015 | 0.34 | 0.33 | 0.27 | 0.36 | 0.17 | 0.29 | 0.25 |
| 2016 | 0.35 | 0.32 | 0.35 | 0.36 | 0.25 | 0.22 | 0.25 |
| 2017 | 0.37 | 0.35 | 0.27 | 0.38 | 0.27 | 0.28 | 0.28 |
| 2018 | 0.39 | 0.55 | 0.34 | 0.40 | 0.27 | 0.31 | 0.29 |
| 2019 | 0.42 | 0.37 | 0.33 | 0.40 | 0.25 | 0.31 | 0.39 |
| 2020 | 0.41 | 0.41 | 0.31 | 0.46 | 0.30 | 0.32 | 0.36 |
| 2021 | 0.44 | 0.74 | 0.26 | 0.44 | 0.38 | 0.38 | 0.33 |
| 2022 | 0.47 | 0.71 | 0.29 | 0.56 | 0.33 | 0.34 | 0.35 |
| 2023 | 0.47 | 0.76 | 0.22 | 0.62 | 0.29 | 0.36 | 0.33 |



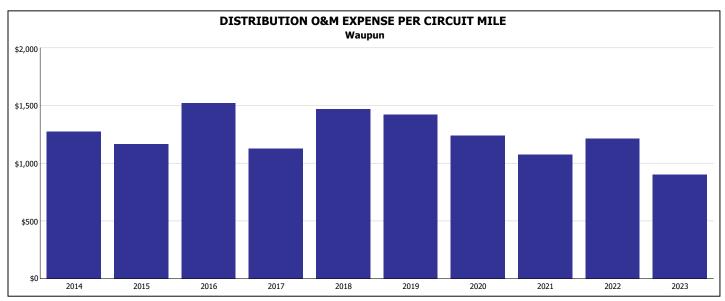


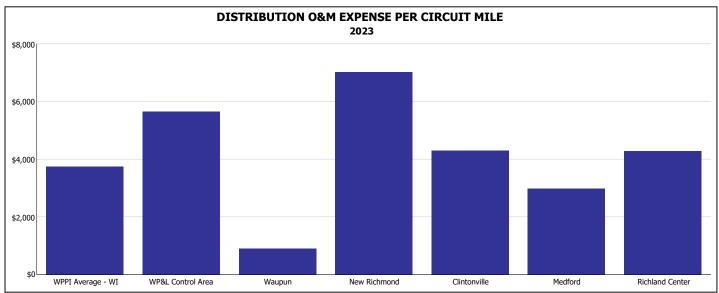
 $[\]ensuremath{^{*}}$ The control area average is calculated based on WPPI members in that area.

DISTRIBUTION O&M EXPENSE PER CIRCUIT MILE:

The ratio or total distribution operation and maintenance expenses to the total number of circuit miles of distribution line. This ratio measures the total distribution costs associated with each circuit mile of distribution line used to deliver power to customers.

| <u>Year</u> | WPPI Average - WI | WP&L Control Area | Waupun | New Richmond | Clintonville | Medford | Richland Center |
|-------------|-------------------|-------------------|---------|--------------|--------------|---------|-----------------|
| 2014 | \$1,893 | \$1,630 | \$1,279 | \$3,320 | \$3,633 | \$3,200 | \$3,051 |
| 2015 | \$1,947 | \$2,391 | \$1,167 | \$3,359 | \$2,704 | \$2,681 | \$3,560 |
| 2016 | \$1,951 | \$2,325 | \$1,525 | \$3,415 | \$3,777 | \$2,073 | \$2,099 |
| 2017 | \$1,956 | \$2,519 | \$1,128 | \$3,641 | \$4,280 | \$2,564 | \$3,605 |
| 2018 | \$2,877 | \$4,067 | \$1,474 | \$4,217 | \$4,641 | \$2,853 | \$3,981 |
| 2019 | \$2,965 | \$2,756 | \$1,424 | \$4,301 | \$4,047 | \$2,782 | \$5,115 |
| 2020 | \$2,869 | \$3,088 | \$1,241 | \$4,789 | \$4,087 | \$2,836 | \$4,644 |
| 2021 | \$3,496 | \$5,567 | \$1,079 | \$4,704 | \$5,718 | \$3,373 | \$4,232 |
| 2022 | \$3,775 | \$5,383 | \$1,217 | \$6,395 | \$5,153 | \$2,981 | \$4,468 |
| 2023 | \$3,757 | \$5,669 | \$906 | \$7,035 | \$4,304 | \$2,983 | \$4,288 |
| | | | | | | | |



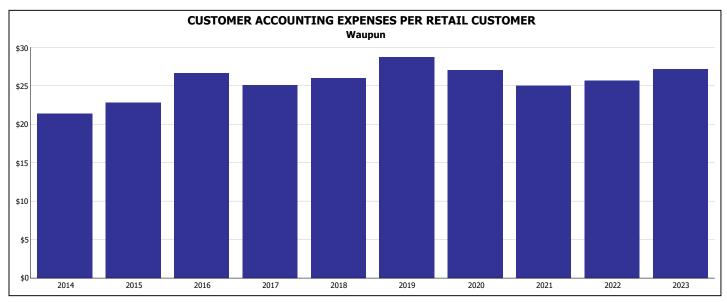


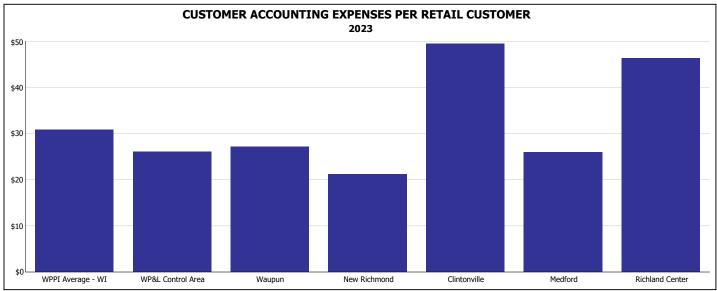
 $[\]ensuremath{^{*}}$ The control area average is calculated based on WPPI members in that area.

CUSTOMER ACCOUNTING EXPENSES PER RETAIL CUSTOMER:

The ratio of total customer accounting and service expenses to the total number of retail customers. This ratio measures the average annual expenses incurred by the utility in handling each customer's account. This includes the costs of metering reading, and servicing all retail customers. Uncollectible account expenses are included in this ratio.

| <u>Year</u> | WPPI Average - WI | WP&L Control Area | Waupun | New Richmond | Clintonville | Medford | Richland Center |
|-------------|-------------------|-------------------|---------|--------------|--------------|---------|-----------------|
| 2014 | \$30.40 | \$27.01 | \$21.40 | \$22.27 | \$26.35 | \$43.66 | \$26.02 |
| 2015 | \$30.07 | \$27.50 | \$22.84 | \$22.65 | \$25.13 | \$28.29 | \$26.58 |
| 2016 | \$29.63 | \$26.72 | \$26.71 | \$24.74 | \$25.51 | \$23.78 | \$27.71 |
| 2017 | \$29.48 | \$26.52 | \$25.13 | \$21.77 | \$23.92 | \$22.70 | \$36.35 |
| 2018 | \$29.54 | \$22.30 | \$26.01 | \$21.09 | \$22.93 | \$27.45 | \$38.47 |
| 2019 | \$28.43 | \$22.65 | \$28.78 | \$20.97 | \$30.79 | \$25.45 | \$50.96 |
| 2020 | \$28.09 | \$27.60 | \$27.09 | \$19.68 | \$33.31 | \$23.63 | \$47.39 |
| 2021 | \$29.06 | \$24.52 | \$25.09 | \$20.71 | \$34.71 | \$26.73 | \$44.69 |
| 2022 | \$29.57 | \$24.43 | \$25.74 | \$22.34 | \$42.00 | \$26.77 | \$32.11 |
| 2023 | \$30.92 | \$26.22 | \$27.20 | \$21.33 | \$49.53 | \$26.09 | \$46.39 |



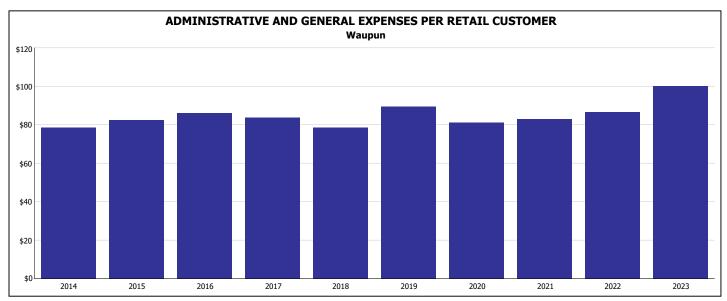


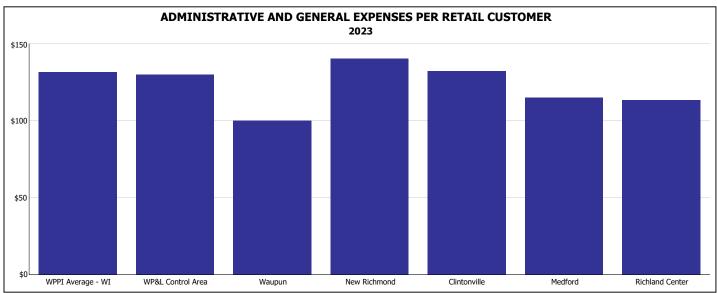
 $^{\ ^{*}}$ The control area average is calculated based on WPPI members in that area.

ADMINISTRATIVE AND GENERAL EXPENSES PER RETAIL CUSTOMER:

The ratio of total electric utility administrative and general expenses to the total number of retail customers. This ratio measures the average annual administrative and general expense incurred by the utility on behalf of each retail customer.

| <u>Year</u> | WPPI Average - WI | WP&L Control Area | Waupun | New Richmond | Clintonville | Medford | Richland Center |
|-------------|-------------------|-------------------|----------|--------------|--------------|----------|-----------------|
| 2014 | \$108.32 | \$89.33 | \$78.78 | \$117.12 | \$113.19 | \$98.63 | \$113.91 |
| 2015 | \$110.85 | \$90.62 | \$82.61 | \$115.97 | \$131.03 | \$104.33 | \$136.19 |
| 2016 | \$112.89 | \$91.93 | \$86.25 | \$125.89 | \$135.75 | \$107.83 | \$140.57 |
| 2017 | \$113.87 | \$94.84 | \$83.97 | \$130.23 | \$128.81 | \$108.27 | \$149.12 |
| 2018 | \$112.00 | \$119.93 | \$78.63 | \$134.23 | \$126.01 | \$90.28 | \$127.74 |
| 2019 | \$116.25 | \$74.68 | \$89.72 | \$140.62 | \$113.07 | \$98.96 | \$120.82 |
| 2020 | \$114.02 | \$92.18 | \$81.21 | \$135.37 | \$98.01 | \$111.52 | \$120.72 |
| 2021 | \$116.50 | \$118.25 | \$83.10 | \$132.47 | \$135.43 | \$111.79 | \$115.47 |
| 2022 | \$124.78 | \$121.16 | \$86.63 | \$136.76 | \$132.82 | \$113.92 | \$121.95 |
| 2023 | \$131.94 | \$130.20 | \$100.22 | \$140.44 | \$132.43 | \$115.14 | \$113.50 |



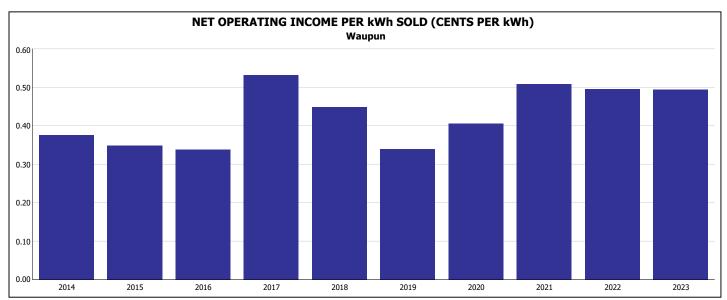


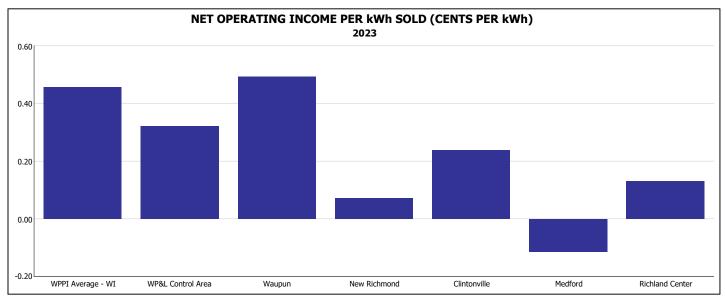
^{*} The control area average is calculated based on WPPI members in that area.

NET OPERATING INCOME PER kWh SOLD (CENTS PER kWh):

The ratio of net electric utility income to total energy sales to both ultimate and resale customers. This ratio measures the amount of income remaining, after accounting for operation and maintenance expenses, depreciation, taxes and tax equivalents, for every dollar received by the utility for each kWh of sales in cents per kWh.

| <u>Year</u> | WPPI Average - WI | WP&L Control Area | Waupun | New Richmond | Clintonville | Medford | Richland Center |
|-------------|-------------------|-------------------|--------|--------------|--------------|---------|-----------------|
| 2014 | 0.40 | 0.34 | 0.38 | 0.38 | 0.10 | 0.04 | 0.29 |
| 2015 | 0.44 | 0.40 | 0.35 | 0.43 | 0.18 | 0.07 | 0.28 |
| 2016 | 0.43 | 0.44 | 0.34 | 0.33 | 0.32 | 0.04 | 0.20 |
| 2017 | 0.43 | 0.42 | 0.53 | 0.36 | 0.11 | 0.05 | 0.04 |
| 2018 | 0.43 | 0.58 | 0.45 | 0.24 | 0.31 | 0.05 | 0.02 |
| 2019 | 0.37 | 0.38 | 0.34 | 0.11 | 0.42 | -0.06 | -0.13 |
| 2020 | 0.39 | 0.41 | 0.41 | 0.17 | 0.71 | -0.18 | -0.10 |
| 2021 | 0.42 | 0.45 | 0.51 | 0.18 | 0.45 | -0.20 | 0.00 |
| 2022 | 0.49 | 0.44 | 0.50 | 0.02 | 0.08 | -0.29 | 0.11 |
| 2023 | 0.46 | 0.32 | 0.49 | 0.07 | 0.24 | -0.11 | 0.13 |

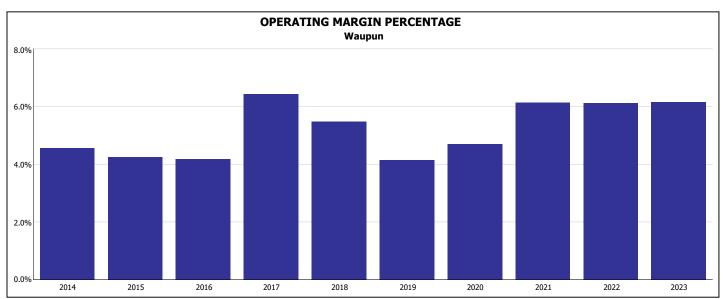


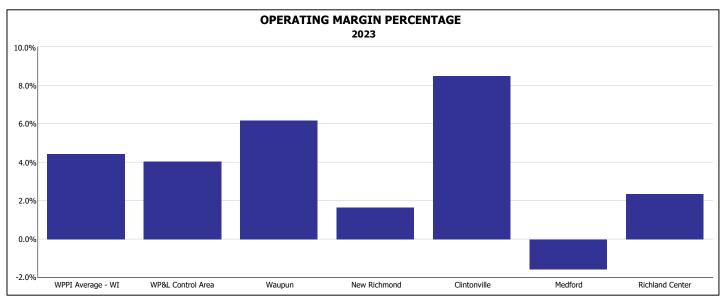


 $[\]ensuremath{^{*}}$ The control area average is calculated based on WPPI members in that area.

OPERATING MARGIN PERCENTAGE:
The ratio of operating income divided by rate base. The margin component should provide for debt interest coverage and help provide for annual renewals and replacements.

| <u>Year</u> | WPPI Average - WI | WP&L Control Area | Waupun | New Richmond | Clintonville | Medford | Richland Center |
|-------------|-------------------|-------------------|--------|--------------|--------------|---------|-----------------|
| 2014 | 5.1% | 4.4% | 4.6% | 7.1% | 4.8% | 0.8% | 5.8% |
| 2015 | 5.2% | 5.1% | 4.3% | 8.0% | 6.2% | 1.4% | 5.5% |
| 2016 | 5.0% | 5.2% | 4.2% | 6.3% | 10.7% | 0.7% | 3.7% |
| 2017 | 4.8% | 5.1% | 6.4% | 7.0% | 4.3% | 0.8% | 0.6% |
| 2018 | 4.8% | 8.3% | 5.5% | 4.8% | 13.5% | 0.9% | 0.3% |
| 2019 | 3.9% | 4.5% | 4.2% | 2.1% | 18.8% | -1.0% | -1.8% |
| 2020 | 3.9% | 4.6% | 4.7% | 3.5% | 27.9% | -2.9% | -1.4% |
| 2021 | 4.2% | 6.0% | 6.1% | 4.1% | 20.7% | -3.1% | 0.0% |
| 2022 | 4.9% | 5.9% | 6.1% | 0.5% | 3.7% | -4.4% | 1.9% |
| 2023 | 4.4% | 4.1% | 6.2% | 1.6% | 8.5% | -1.6% | 2.3% |



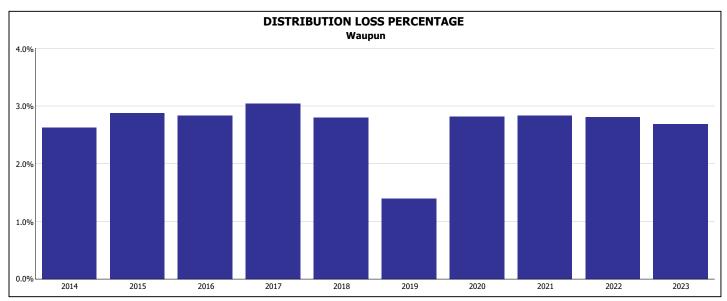


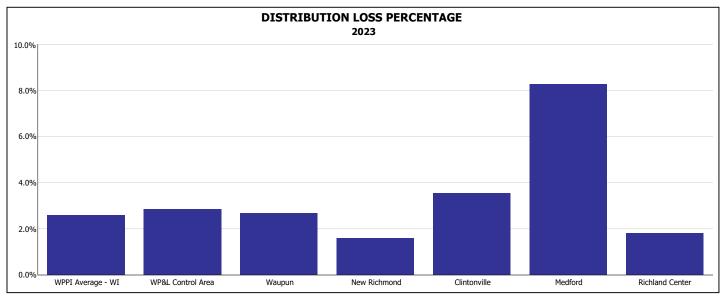
^{*} The control area average is calculated based on WPPI members in that area.

DISTRIBUTION LOSS PERCENTAGE:

The ratio of total distribution energy losses to total sources of energy. This ratio measures how much energy is lost in the utility's electrical system, and is an indicator of the efficiency of the electrical system. It represents the percentage of electrical energy that is bought or generated by the utility, but is not available to be sold to customers (or for the utility's own use).

| Year | WPPI Average - WI | WP&L Control Area | Waupun | New Richmond | Clintonville | Medford | Richland Center |
|------|-------------------|-------------------|--------|--------------|--------------|---------|-----------------|
| 2014 | 2.8% | 3.0% | 2.6% | 3.1% | 3.3% | 1.3% | 2.1% |
| 2015 | 2.6% | 2.7% | 2.9% | 3.0% | 2.6% | 2.5% | 1.2% |
| 2016 | 3.1% | 3.4% | 2.8% | 3.3% | 3.5% | 2.7% | 2.5% |
| 2017 | 3.3% | 3.0% | 3.0% | 2.3% | 2.9% | 2.7% | 2.7% |
| 2018 | 2.8% | 3.2% | 2.8% | 2.6% | 3.2% | 2.8% | 2.0% |
| 2019 | 2.8% | 2.5% | 1.4% | 3.0% | 2.7% | 2.5% | 2.4% |
| 2020 | 2.9% | 2.8% | 2.8% | 2.6% | 3.5% | 2.7% | 1.9% |
| 2021 | 2.8% | 3.1% | 2.8% | 4.4% | 3.2% | 5.2% | 2.5% |
| 2022 | 3.1% | 2.9% | 2.8% | 3.6% | 2.8% | 9.2% | 2.0% |
| 2023 | 2.6% | 2.9% | 2.7% | 1.6% | 3.6% | 8.3% | 1.8% |

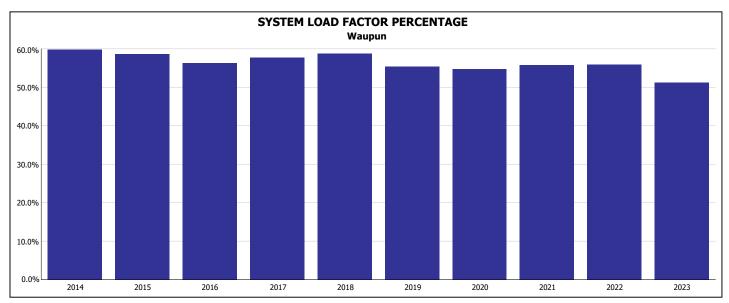


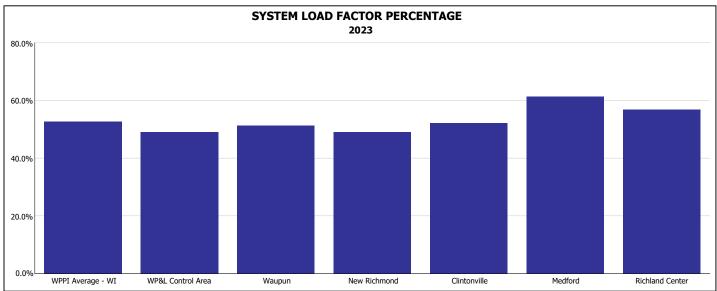


^{*} The control area average is calculated based on WPPI members in that area.

SYSTEM LOAD FACTOR PERCENTAGE:
The ratio of the system average load (total sales plus losses (MWh) divided by 8,760 (hours)) to system peak demand (typically a summer or winter peak measured during a particular hour at all delivery points and generator busses on a totalized basis).

| <u>Year</u> | WPPI Average - WI | WP&L Control Area | Waupun | New Richmond | Clintonville | Medford | Richland Center |
|-------------|-------------------|-------------------|--------|--------------|--------------|---------|-----------------|
| 2014 | 62.8% | 56.9% | 59.9% | 54.3% | 68.3% | 62.0% | 60.3% |
| 2015 | 61.9% | 57.1% | 58.7% | 55.4% | 58.3% | 60.7% | 66.2% |
| 2016 | 59.0% | 54.7% | 56.4% | 51.9% | 58.5% | 50.6% | 60.6% |
| 2017 | 60.4% | 56.1% | 57.8% | 54.9% | 58.4% | 60.6% | 63.5% |
| 2018 | 58.4% | 56.0% | 58.8% | 54.5% | 56.1% | 62.3% | 63.8% |
| 2019 | 57.8% | 56.1% | 55.4% | 53.2% | 53.1% | 60.0% | 63.2% |
| 2020 | 55.0% | 51.2% | 54.9% | 51.9% | 50.9% | 61.3% | 59.9% |
| 2021 | 55.9% | 53.2% | 55.9% | 50.6% | 53.1% | 61.5% | 61.2% |
| 2022 | 56.2% | 53.4% | 56.0% | 52.1% | 50.9% | 67.2% | 62.4% |
| 2023 | 52.8% | 49.2% | 51.4% | 49.2% | 52.4% | 61.5% | 57.0% |



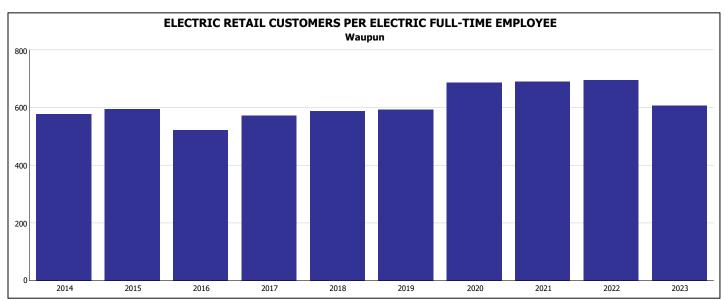


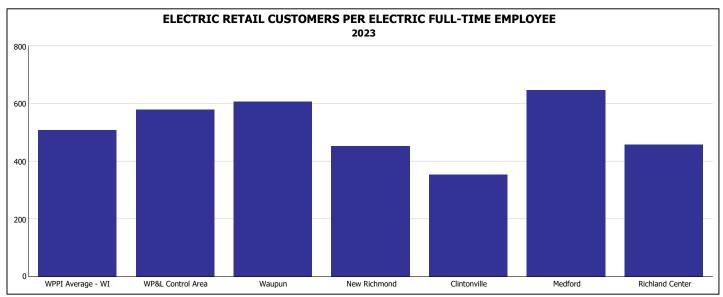
^{*} The control area average is calculated based on WPPI members in that area.

ELECTRIC RETAIL CUSTOMERS PER ELECTRIC FULL-TIME EMPLOYEE:

The ratio of the average number of retail customers from all rate classes to the total number of full-time electric employees. This ratio measures the average number of customers served by each full-time electric employee.

| <u>Year</u> | WPPI Average - WI | WP&L Control Area | Waupun | New Richmond | Clintonville | Medford | Richland Center |
|-------------|-------------------|-------------------|--------|--------------|--------------|---------|-----------------|
| 2014 | 461 | 545 | 578 | 495 | 428 | 531 | 451 |
| 2015 | 469 | 553 | 596 | 514 | 426 | 439 | 452 |
| 2016 | 465 | 548 | 523 | 508 | 430 | 544 | 449 |
| 2017 | 474 | 545 | 574 | 529 | 428 | 518 | 448 |
| 2018 | 476 | 512 | 589 | 485 | 428 | 518 | 450 |
| 2019 | 479 | 702 | 594 | 500 | 435 | 541 | 396 |
| 2020 | 493 | 592 | 687 | 498 | 436 | 560 | 371 |
| 2021 | 496 | 549 | 691 | 481 | 712 | 604 | 459 |
| 2022 | 500 | 574 | 697 | 438 | 351 | 665 | 461 |
| 2023 | 508 | 580 | 607 | 454 | 355 | 647 | 458 |



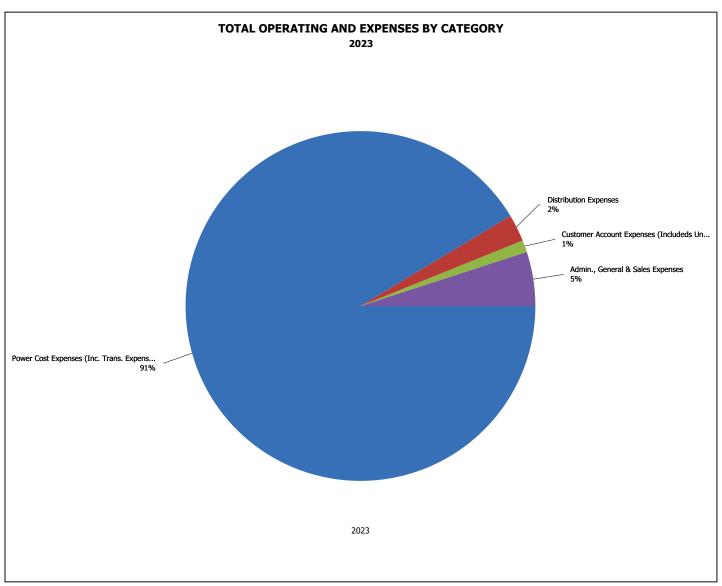


 $[\]ensuremath{^{*}}$ The control area average is calculated based on WPPI members in that area.

TOTAL OPERATING EXPENSES BY CATEGORY:

The ratio of the total costs for each category to the total operation and maintenance expense. This ratio measures what portion of the total operation and maintenance expense is attributable to each category listed below.

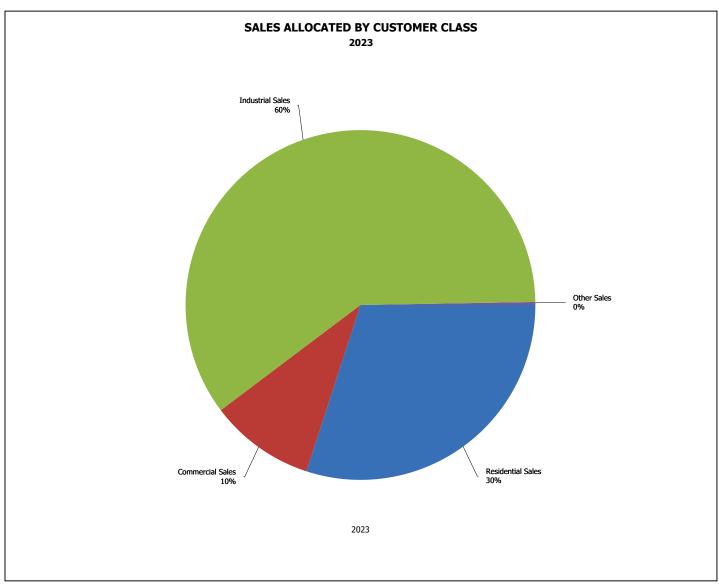
| Year | Power Cost Expenses (Inc. Trans. Expenses) | Distribution Expenses | Customer Account Expenses (Includes Uncollect.) | Admin., General & Sales Expenses |
|------|---|--------------------------|---|-------------------------------------|
| 2014 | 91.8% | 3.5% | 1.0% | 3.7% |
| 2015 | 92.0% | 3.1% | 1.1% | 3.8% |
| 2016 | 90.7% | 4.0% | 1.2% | 4.0% |
| 2017 | 91.7% | 3.1% | 1.2% | 4.0% |
| 2018 | 90.6% | 4.2% | 1.3% | 4.0% |
| 2019 | 89.6% | 4.2% | 1.5% | 4.7% |
| 2020 | 90.2% | 3.9% | 1.5% | 4.4% |
| 2021 | 91.4% | 3.1% | 1.3% | 4.3% |
| 2022 | 91.6% | 3.2% | 1.2% | 4.0% |
| 2023 | 91.3% | 2.5% | 1.3% | 4.9% |



SALES ALLOCATED BY CUSTOMER CLASS:

The ratio of the total costs for each category to the total operation and maintenance expense. This ratio measures what portion of the total operation and maintenance expense is attributable to each category listed below.

| Year | Residential Sales | Commercial Sales* | Industrial Sales | Other Sales* |
|------|----------------------|----------------------|---------------------|-----------------|
| 2014 | 28.7% | 10.5% | 60.3% | 0.5% |
| 2015 | 27.7% | 9.8% | 61.9% | 0.5% |
| 2016 | 28.3% | 9.9% | 61.3% | 0.5% |
| 2017 | 28.2% | 9.7% | 61.6% | 0.5% |
| 2018 | 29.6% | 10.3% | 59.5% | 0.6% |
| 2019 | 30.1% | 10.0% | 59.4% | 0.5% |
| 2020 | 31.9% | 9.9% | 52.7% | 5.5% |
| 2021 | 31.2% | 9.7% | 53.8% | 5.3% |
| 2022 | 30.7% | 9.8% | 59.1% | 0.4% |
| 2023 | 30.0% | 9.7% | 59.8% | 0.4% |



^{*} Commercial sales include interdepartmental sales. Other sales include street and highway lightning and sales to public authorities.