



City Council Meeting Agenda

Monday, May 18, 2026 at 6:00 PM

33 Church Street, Sutter Creek, CA 95685

The Agenda can be found on the City's Website: www.cityofsuttercreek.org

(AMENDED AGENDA)

The City of Sutter Creek City Council Meeting will be available in person and LIVE on YouTube at <https://www.youtube.com/@CityofSutterCreek>.

You can also watch the meeting on Zoom (please note Zoom participation is only available for viewing. <https://us02web.zoom.us/j/81391466458?pwd=4jXmBm1AP5bEbiID3iDwuxk4GpreRY.1>

Or Dial by phone: 301 715 8592 Webinar ID: 816 8589 0182 Passcode: 186036

Unless stated otherwise on the agenda, every item on the agenda is exempt from review under the California Environmental Quality Act ("CEQA") per CEQA Guidelines Sections 15060(c), 15061(b)(3), 15273, 15378, 15301, 15323 and/or Public Resources Code Section 21065.

The City Council Meeting Agenda for the May 18, 2026 regular meeting was originally posted on Monday, May 11, 2026 and amended on Thursday, May 14, 2026. Amendment made due to the addition of Item 7(B) - Accept Offers of Dedication for Valley View Way and Bowers Drive.

- 1. Call to Order and Establish a Quorum for Regular Meeting**
- 2. Pledge of Allegiance to the Flag**
- 3. Public Forum**

At this time, the public is permitted to address the City Council on items not appearing on the agenda. Comments may not exceed 5 minutes. In accordance with State Law, however, no action or discussion may take place on any item not appearing on the posted agenda. The City Council may respond to statements made or questions asked or may request Staff to report back at a future meeting on the matter. The exceptions under which the City Council may discuss and/or take action on items not appearing on the agenda are contained in Government Code §54954.2. Public comment on any item listed below shall be limited to five minutes, unless additional time is permitted by the Mayor/Council.

4. City Manager's Report

This section is an opportunity to provide Council members with a brief status update on staff activities. No action is expected to be taken by the Council.

5. Presentations

A. Sutter Creek Visitor Center Presentation

Recommendation: Receive 2025 Annual Review presentation and Fiscal Year (FY) 2026-2027 sponsorship proposal given by Lisa Klosowski, Director - Sutter Creek Visitor Center.

B. University of Southern California (USC) 2026 Sunstone Economic Development Challenge - Building an Entrepreneurship Ecosystem in the City of Sutter Creek

Recommendation: Receive informational report and presentation material provided by the USC Team regarding economic development possibilities for the City of Sutter Creek.

6. Approval of Minutes

A. City Council Minutes of May 4, 2026

Recommendation: By motion approve minutes as presented.

7. Consent Agenda

Items listed on the consent agenda are considered routine and shall be enacted in one motion. Any item may be removed for discussion at the request of Council or the Public.

A. Public Hearing: Safety Element Update with LHMP

Staff recommends that the City Council:

- 1. Review the amended Safety Element and hold a public hearing to solicit public comment on the Draft Amendment to the Safety Element; and*
- 2. Find the Project is exempt from CEQA per Section 15061(b)(3); and*
- 3. Approve, based on the Planning Commission's recommendation, the proposed General Plan Amendment to incorporate the Local Hazard Mitigation Plan into the Safety Element as presented.*
- 4. Adopt **Resolution No. 25-26-xx**, thereby memorializing the approval of amendment to the Safety Element as presented by staff.*

B. Accept Offers of Dedication for Valley View Way and Bowers Drive

*Recommendation: Adopt **Resolution No. 25-26-xx**, thereby memorializing the City of Sutter Creek's acceptance of Offers of Dedication for Valley View Way and Bowers Drive.*

8. Ordinances and Public Hearing

A. Public Hearing: Delinquent Sewer Charges

Recommendation:

- 1. Open the Public Hearing and receive public comment.*

2. Close the Public Hearing.

3. Adopt **Resolution No. 25-26-xx**, thereby approving the order to place delinquent sewer charges on the tax rolls pursuant to Health and Safety Code Section 5470 et seq.

3. Direct the City Clerk to record delinquencies with the County Recorder's Office.

B. Surveillance Ordinance - Introduction (1st Reading) of Ordinance No. 25-26-xx

Recommendation: Introduce and waive First (1st) Reading of Ordinance No. 25-26-xx - An Ordinance of the City Council of the City of Sutter Creek Adding Chapter 2.55 to the Sutter Creek Municipal Code Pertaining to Surveillance Technology and Privacy Protections.

9. Mayor and Council Member Reports

This section is to provide Council members an opportunity to present updates on their activities and to request items be placed on future agendas.

10. Administrative Agenda

A. Sutter Creek Economic Development Strategic Plan

Recommendation: Review Materials and provide feedback on Staff recommendations on Strategic Plan for Sutter Creek and the Region developed using our California Jobs First Grant.

11. City Attorney's Report

This section provides an opportunity for the City Attorney to report on any activities or upcoming legislation of importance to the City. No action is expected to be taken by the Council.

12. Information and Correspondence

A. Monthly Report - City Clerk - April 2026

B. Monthly Report - City Treasurer - April 2026

C. Monthly Report - Engineering - April 2026

D. Monthly Report - Finance - April 2026

E. Monthly Report - Marketing / Social Media - April 2026

F. Monthly Report - Planning - April 2026

G. Monthly Report - Police - April 2026

H. Monthly Report - Public Works - April 2026

I. Correspondence Received from the Public

Recommendation: Receive correspondence from public (received from April 1 to April 30, 2026)

13. Closed Session

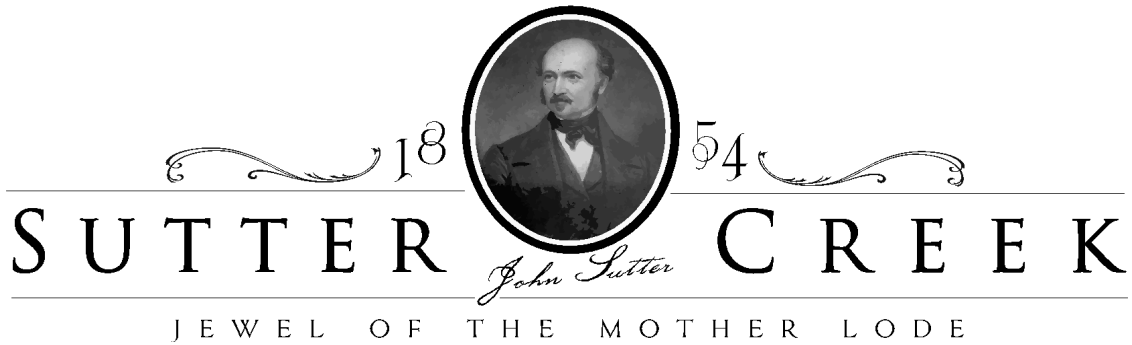
None.

14. Report from Closed Session

None.

15. Adjournment

The next regularly scheduled meeting is June 1, 2026.



STAFF REPORT

TO: THE HONORABLE MAYOR AND MEMBERS OF THE CITY COUNCIL
MEETING DATE: April 19, 2026
FROM: ABRAHAM TUCHMAN, DALTON ABRAMS, MARILYN YUAN,
 USC SOL PRICE SCHOOL OF PUBLIC POLICY
SUBJECT: BUILDING AN ENTREPRENEURIAL ECOSYSTEM IN SUTTER
 CREEK

EXECUTIVE SUMMARY

Sutter Creek has a unique opportunity to strengthen its economic resilience by transitioning from a tourism-dependent and commuter-influenced economy into a regional hub for entrepreneurship, small business growth, and workforce development. While the City benefits from historic charm, quality of life, and proximity to outdoor recreation, structural challenges—including limited local employment opportunities, an aging population, and economic leakage from commuting—constrain long-term growth.

This proposal advances a four-part strategy: (1) develop a dual “Why Sutter Creek/Amador County” business attraction campaign, (2) establish an in-house Entrepreneurship Development Center in partnership with institutions such as, Amador College Connect, Northwest NSF i-Corps UC Davis, (3) build a long-term innovation ecosystem that supports both new business creation and the expansion of existing businesses, and (4) establish a Sutter Creek Agricultural Innovation Challenge to attract clean energy and biotechnology firms focused on converting agricultural waste into economic and environmental value.

BACKGROUND

Sutter Creek, a historic city in Amador County with a [population of about 2,600](#), has preserved its small-town charm since its founding in 1854 during the Gold Rush era. Spanning 2.7 square miles and located 45 miles east of Sacramento, the city benefits from its convenient location near major urban hubs, key state highways, and the scenic Sierra Nevada foothills.

Sutter Creek possesses meaningful assets, including its historic charm, a highly educated population ([33% with a Bachelor’s degree or higher](#)), a City-owned building suitable for an

Entrepreneur Development Center, and relative affordability compared to urban areas. The city aims to diversify beyond its tourism-dependent economy to create year-round opportunities for its residents. However, the city faces challenges in an aging community, with the [average median age of 46.9](#), about 25% higher than the average median age in California. Amidst an aging population and limited job diversity, embracing entrepreneurship and targeted business attraction is a necessary and high-value evolution in Sutter Creek's economic outlook.

PROBLEM STATEMENT

Sutter Creek leadership is interested in strengthening the city’s economic base and fostering a more diverse and resilient local economy, but faces challenges in distinguishing itself as a competitive destination for businesses and talent while surrounded by more established regional economic centers. Still, the City can leverage advantages such as its historic Main Street, high quality of life, relative affordability, and proximity to outdoor recreation in addressing key obstacles hindering business development and community growth, which include an aging workforce, limited job diversity, difficulty attracting and retaining businesses, a constrained local labor pool, and an overreliance on tourism and small-scale retail that limits year-round economic activity.

STAKEHOLDERS

Strong partnerships with the following stakeholders are essential to successfully implement Sutter Creek’s business attraction and entrepreneurship strategy. Each brings unique value to the City’s economic development efforts:

<p>Educational Institutions Build a workforce pipeline through training, internships, and career pathways</p>	<p>Amador County Unified School District Amador College Connect California State University, Sacramento Career Center Northwest I-Corps</p>
<p>Business Organizations and Support Networks Deliver business support, mentorship, and program implementation</p>	<p>Amador County Chamber of Commerce CSU Sacramento Center for Small Business (CSB) Sutter Creek Business and Professional Association Amador Community Foundation</p>
<p>Agricultural and Land-Based Organizations Support the integration of agritourism and agriculture-based business development</p>	<p>Amador County Farm Bureau University of California Cooperative Extension (UCCE) Sutter Creek FFA (student group) Farms of Amador Amador Resource Conservation District (ARCD) Sierra Pacific</p>

<p>Clean Energy and Agricultural Biotech Partners Potential co-investment in waste-to-energy and agricultural byproduct solutions</p>	<p>AgroThrive Brightmark GreenWaste Vanguard Renewables</p>
<p>Tourism and Destination Marketing Organizations Promote Sutter Creek and support business attraction efforts</p>	<p>Visit Amador Gold Country Visitors Association Amador Wine Country</p>
<p>Private Sector and Industry Partners Operate businesses, activate space, and develop visitor experiences</p>	<p>Local wineries, lodging operators, outdoor recreation providers, property owners, and commercial brokers</p>
<p>Regional Government Provide funding, policy support, and regional coordination</p>	<p>Amador County</p>

RECOMMENDATIONS

The following recommendations are designed to focus on strengthening Sutter Creek’s economic foundation through both business attraction and local capacity-building while leveraging its unique assets. By aligning targeted marketing efforts with investments in entrepreneurial support systems and innovation infrastructure, Sutter Creek can expand local employment opportunities, strengthen its business environment, and enhance community vitality—advancing its vision as a place where small businesses thrive within a historic, high-quality, and opportunity-rich setting.

Proposed Recommendations:

Short Term:

1. Develop a “Why Sutter Creek/Amador County” Business Attraction Plan
2. Establish an Entrepreneurship Development Center

Long Term:

3. Develop an Innovation Campus and Business Incubator
4. Launch a Sutter Creek Agricultural Innovation Pilot Program

(1) Develop a Dual “Why Sutter Creek/Amador County” Business Attraction Strategy

Sutter Creek should adopt a coordinated, dual-layered business attraction strategy that both cultivates new ventures locally and attracts residents, entrepreneurs, and businesses from outside the region. Rather than positioning Sutter Creek in isolation, this approach aligns the City within a broader regional framework that leverages the complementary strengths of both Sutter Creek and Amador County.

Under this model, “Why Amador” serves as the regional-scale campaign, highlighting workforce capacity, market size, and economic opportunity to attract investors, expanding businesses, and remote workers. In parallel, “Why Sutter Creek” functions as a place-based campaign, emphasizing the City’s historic Main Street, high quality of life, walkability, and tourism-driven economy as an ideal environment to launch and grow small businesses. Together, these campaigns create a unified value proposition: *start in Sutter Creek and scale in Amador County*.

Sutter Creek’s unique assets, including its historic character, relative affordability, strong sense of place, and proximity to outdoor recreation and Sierra Nevada destinations—position it as both a desirable place to live and a gateway to year-round tourism and entrepreneurial activity. By embedding these assets within a broader regional narrative, the City can more effectively compete with larger economic centers while maintaining its small-town identity.

Development of this dual campaign strategy should occur in close collaboration with regional and local stakeholders, including the Amador County Chamber of Commerce, Sutter Creek Business and Professional Association, Visit Amador, local property owners, and tourism and outdoor recreation operators. These partnerships are essential to ensuring consistent messaging, coordinated outreach, and efficient use of regional marketing resources. Leveraging these networks, Sutter Creek can help establish a cohesive and accessible business attraction system that signals to prospective businesses that the region is supportive, opportunity-rich, and easy to navigate.

To implement this strategy, the City should prioritize the following actions:

- **Develop a coordinated “Why Amador” and “Why Sutter Creek” narrative**
Clearly differentiate and align regional and local messaging, emphasizing Amador County’s workforce, market access, and economic scale, alongside Sutter Creek’s historic character, entrepreneurial culture, and quality of place.
- **Produce integrated and targeted business attraction materials**
Develop complementary one-page flyers and digital landing pages for both campaigns that present key demographic and economic data, tourism and lifestyle assets, housing affordability, and clear “Why Move or Invest Here” messaging tailored to distinct audiences, including entrepreneurs, remote workers, and industry-specific investors.
- **Implement a tiered digital outreach campaign**
Utilize digital advertising, social media, email marketing, and partner cross-promotion to target priority audiences in the Bay Area and Sacramento region. Campaign efforts should follow a funnel approach, using “Why Amador” to generate initial interest and “Why Sutter Creek” to convert that interest into business location and investment decisions.

(2) Establish an Entrepreneurship Development Center (EDC)

The City should establish an Entrepreneurship Development Center (EDC) using an in-house implementation model supported by a formal partnership with Amador College Connect, UC

Davis, CSU Sacramento, and CSU Fresno. This Center would serve as the primary hub for entrepreneurship, business expansion, and workforce development in Sutter Creek. Rather than relying on costly outsourced accelerator programs, the in-house model allows the City to build long-term institutional capacity while tailoring programming to local economic conditions. The EDC would provide one-on-one business advising, training workshops, and technical assistance for both new entrepreneurs and existing business owners seeking to expand operations. Similar EDC's in rural counties, like the Siskiyou Economic Development Council, demonstrate improved job creation and better access to capital with a return of \$9 in business services delivery for every \$1 invested. Based on Siskiyou's results, we estimate that the Sutter Creek EDC could provide technical support to approximately 40-75 businesses across Amador County, driving \$500,000-\$600,000 in new capital investment, \$400,000-\$600,000 in increased sales, and 6-10 new jobs created per year. Through its partnership with Amador College Connect and UC Davis, the Center can deliver structured educational programming aligned with local industry needs, including hospitality, agriculture, outdoor recreation, and small business management.

(3) Develop an Innovation Campus and Business Incubator

As a long-term strategy to sustain business growth and strengthen the entrepreneurial pipeline, Sutter Creek should establish an entrepreneurship lab that functions as a “business innovation campus” within the Entrepreneurship Development Center, modeled after the NSF I-Corps program. The I-Corps model is a proven model that allows entrepreneurs to test whether they solve customer problems by providing training, mentorship, and prompting idea validation. Approximately half of the teams participating in I-Corps programs have launched new businesses, with approximately 3.5 jobs created per business. The Sutter Creek Business Innovation Campus will organize its core services around three pillars:

- 1. Education and training,
- 2. Business advising and mentoring
- 3. Access to networks and capital.

Drawing on the structure of cohort-based programs and rural-adapted training models, this initiative will provide a structured yet flexible pathway for entrepreneurs at different stages of business development.

Through the Center, the City and its partners would host a cohort-based incubator (e.g., twice a year with 8–10 weekly sessions) that guides participants, entrepreneurs in sectors such as hospitality, value-added agriculture, and outdoor recreation, from idea to launch using a simplified Lean Launchpad methodology.

(4) Launch a Sutter Creek Agricultural Innovation Pilot Program

The City should establish a Sutter Creek Agricultural Innovation Pilot Program to align economic development with California's climate and organic diversion mandates while leveraging its regional agricultural assets. Under [SB 1383](#), jurisdictions are required to reduce

organic waste and methane emissions, creating both compliance obligations and economic opportunities through waste-to-value systems. This opportunity is reinforced by the rapid growth of the U.S. organics-to-energy sector, which now includes nearly [2,600 biogas facilities](#), with over \$3 billion in new projects (40% increase) added in 2024 alone. Notably, agriculture-based digesters grew [24% year-over-year in 2024](#) — the highest growth rate of any segment in the industry, highlighting the increasing role of farm and organic waste in energy production. This program would position Sutter Creek to attract firms that convert agricultural byproducts, food waste, and biomass into renewable natural gas, compost, and other marketable outputs, with initial implementation supported through state and federal funding sources—such as [CalRecycle organics grants](#) and [USDA energy programs](#)—minimizing local fiscal impact while enabling the City to pilot a scalable, revenue-generating waste-to-energy model.

This initiative builds on the City’s broader entrepreneurship and business attraction strategy by targeting the agricultural biotechnology and clean energy sector. Comparable California communities demonstrate the effectiveness of this model: Napa has developed partnerships to convert organic waste into renewable natural gas for municipal use; Perris has implemented a state-funded anaerobic digestion facility producing low-carbon fuel; and the Sacramento region operates a regional bioenergy model serving multiple jurisdictions. Based on these models, Sutter Creek is well-positioned to develop a locally adapted, scalable waste-to-energy system due to its proximity to wineries, agricultural operations, and forestry resources.

The program would be implemented through the Entrepreneurship Development Center using a public-private partnership (P3) model. The City would serve as a convener and facilitator, supporting site identification, permitting navigation, and stakeholder coordination, while private partners such as AgroThrive, Vanguard Renewables, Greenwaste, and Brightmark provide technology, capital, and operational expertise. Pilot projects would be developed in collaboration with local farms, wineries, and landowners, with participants integrated into the EDC for business support, workforce connections, and technical assistance. Designed for rural scalability, this approach positions Sutter Creek as a pilot-friendly innovation hub and is expected to attract private investment, create skilled jobs in clean energy and environmental services, diversify the local economy beyond tourism and retail, and generate new revenue streams through energy production, carbon markets, and waste diversion, all while aligning with California’s climate and organics diversion goals and strengthening the City’s long-term economic resilience.

IMPLEMENTATION STRATEGY

Phase 1 (0–12 Months)

- Launch EDC in City-owned facility
- Partner with Amador College Connect, UC Davis, and UC Fresno
- Begin workshops and business advising

Phase 2 (1–3 Years)

- Expand programming and regional reach
- Launch cohort-based training programs
- Increase business attraction efforts

Phase 3 (3+ Years)

- Develop a broader innovation ecosystem
- Explore expansion into a larger innovation campus

FISCAL IMPACT

Sutter Creek is well-positioned to invest in entrepreneurship and business attraction, given its stable fiscal standing and economic potential. To capitalize on this opportunity, the city can leverage state and federal grants, private investments, and partnerships to support the “Why Sutter Creek” Business Attraction Plan, the Entrepreneurship Development Center, and the long-term Innovation Campus and Business Incubator. The City must address capacity challenges in order to effectively attract and retain businesses while positioning itself competitively against larger regional centers.

Encouraging small business growth in sectors including agritourism, outdoor recreation, hospitality, and agriculture could significantly increase the City’s tax revenues. New and expanded businesses would contribute through business license and permit fees, and increased local employment and resident spending would boost sales tax collections. Repurposing an existing City-owned facility for the Entrepreneurship Development Center minimizes upfront capital costs.

Given the significant fiscal benefits, the City of Sutter Creek should consider pursuing targeted grants (Exhibit A) to successfully launch these programs. Investing in the creation of an entrepreneurship ecosystem will help ensure long term economic resilience and vitality for the city, businesses, and residents.

Incorporating an agricultural innovation and clean energy focus further expands funding opportunities for Sutter Creek. Pilot-scale projects may be supported through partnerships with private sector firms, reducing upfront capital costs for the City while enabling access to new revenue streams such as energy generation, carbon credits, and waste diversion savings. Over time, successful pilot programs could scale into larger regional investments, further strengthening the City’s fiscal position.

CONCLUSION

Sutter Creek is a historic and vibrant city with the opportunity to build on its Gold Rush heritage, small-town charm, and gateway location to foster a more diverse and resilient economy. Through bold business attraction strategies, partnerships with key stakeholders, and investments in

entrepreneurial support and innovation infrastructure, Sutter Creek can cultivate an ecosystem that supports small businesses, generating lasting economic and social benefits.

By integrating agricultural innovation and clean energy into its economic development strategy, the City can further distinguish itself as a forward-looking rural community that leverages its natural and regional assets in new and sustainable ways. This approach not only strengthens existing industries such as agriculture and tourism but also introduces emerging sectors that can provide long-term economic stability.

This is more than a plan for economic development; it is a blueprint for a more opportunity-rich future for the City of Sutter Creek, where residents will enjoy year-round prosperity within a high-quality historic community.

ATTACHMENTS:

- Attachment A - SWOT Analysis
- Attachment B - Funding Resources
- Attachment C - Marketing Plan
- Attachment D - Entrepreneurship Development Center Plan
- Attachment E - NSF I-Corps Tentative Schedule
- Attachment F - Budget and Resource Allocation
- Attachment G - References

Attachment A

Strengths	Weaknesses
Historic, walkable Gold Country Main Street and a strong sense of place that already draws visitors.	Small population and limited local market, constraining scale for some businesses.
High quality of life: low violent crime, small-town cohesion, active community groups, and solid local schools.	Aging infrastructure (including road segments in failing condition) can affect investor and visitor perceptions.
Established tourism base (wine, dining, lodging, events) and “gateway” location to Amador wine country and Sierra foothill recreation.	Narrow, tourism-heavy economic base with limited job diversity and relatively few year-round higher-wage jobs.
Relatively educated population and more affordable housing than major metros, attractive to remote workers and lifestyle entrepreneurs.	Constrained municipal staff and financial capacity for larger-scale economic development and marketing.
City-owned building suitable for an Entrepreneurship Development Center, plus a 65,000 grant to launch programming.	Housing costs above national averages can be a barrier for some workers relocating.
Active business and civic networks (Sutter Creek Business & Professional Association, Amador Chamber, Visit Amador).	

Opportunities	Threats
“Why Sutter Creek” business attraction campaign targeting remote workers, small professional firms, and tourism-support businesses.	Competition from other Gold Country and foothill towns with similar historic-tourism profiles.
Building a tourism- and working-lands-focused entrepreneurial ecosystem inspired by Siskiyou’s integrated tourism/ag/business model.	Tourism seasonality and vulnerability to economic downturns, wildfire smoke, severe weather, and shifting travel preferences.

<p>Innovar-style business incubator/innovation campus to increase business formation, jobs, and investment using proven cohort-based training.</p>	<p>Reliance on external grants and assessment-style revenue; policy or funding changes could destabilize programs.</p>
<p>Leveraging rural, agritourism, and entrepreneurship funding streams (USDA, CalAgPlate, sustainable recreation/tourism, Jobs First, philanthropy).</p>	<p>An aging population and workforce constraints that limit entrepreneurial churn and make hiring difficult for the service and hospitality sectors.</p>
<p>Positioning as a base for wine-country, outdoor recreation, and experience-based entrepreneurs (guides, outfitters, event, and creative businesses).</p>	<p>Infrastructure and housing pressures that, if unaddressed, could erode current quality-of-life advantages.</p>
<p>Deepening partnerships with Amador College Connect, SBDC, chambers, and universities to import training and technical assistance.</p>	

Attachment B**Grant/Funding Resources**

- [California GO-Biz](#) (small business support grants)
- [Economic Development Administration](#) (EDA) for capacity building
- [USDA Rural Development Grants \(RBDG\)](#)
 - [Other USDA grant opportunities](#)
- [USDA Community Facilities Program](#)
- [Sustainable Recreation, Tourism and Equitable Outdoor Access Grant](#)
- [Cal Fire Business and Workforce Development](#)
- [USDA Microentrepreneur Assistance Program](#)
- [Community Economic Mobilization Initiative \(CEMI\)](#)
- [Small Business Development Center](#) (SBDC) partnership funding

Additional funding can be procured through state and federal programs related to climate resilience, organics diversion, and renewable energy development, such as, [SB 1383 Local Assistance Grant Program](#), [Organic Grants](#), [Solid Waste Infrastructure for Recycling Grants](#) (SWIFR), or other funding opportunities provided by the U.S. Environmental Protection Agency (EPA), U.S. Department of Energy (DOE), U.S. Department of Agriculture (USDA)

Attachment C**Attachment D****Sutter Creek Entrepreneurship Development Center: Year 1 Workplan**

This Year 1 workplan focuses exclusively on Recommendation 2 from the Sutter Creek economic development memo: establishing an in-house Entrepreneurship Development Center (EDC) in a City-owned facility with support from partners such as Amador College Connect, UC Davis, CSU Sacramento, CSU Fresno, and local business organizations.

The EDC is the primary hub for entrepreneurship, business expansion, and workforce development, with services centered on one-on-one advising, training workshops, and technical assistance for new and existing businesses.

Year 1 objective

The Year 1 objective is to launch a practical, low-cost EDC program that builds local entrepreneurial capacity before expanding into a larger incubator or innovation-campus model.

In the first year, programming should emphasize business fundamentals, sector-specific support for tourism and agriculture, and recurring peer connections that help entrepreneurs access advice, capital, and local networks.

Core workshop menu

- Startup Bootcamp: From Idea to Launch — a short introductory series covering customer discovery, business concept testing, and simple launch planning.
- Business Planning Basics — a practical workshop that helps participants draft a lean business plan suitable for lenders, grants, or internal planning.
- Small Business Financial Literacy 101 — introductory training on cash flow, pricing, margins, and managing seasonal revenue cycles.
- Access to Capital 101 — overview of local lending, SBA and USDA rural programs, microenterprise funding, and loan readiness.
- Legal and Regulatory Basics — orientation to business structures, licensing, permits, and compliance issues relevant to local entrepreneurs.
- Lean Business Model and Customer Discovery Lab — a short, lite I-Corps-style workshop aligned with the memo's recommended university partnerships.
- Tourism and Experience Design for Main Street — a workshop tailored to Sutter Creek's visitor economy, historic downtown, and destination assets.
- Digital Marketing for Small-Town Businesses — hands-on training in Google Business profiles, social media, and low-cost digital outreach.
- Agritourism and Value-Added Agriculture 101 — sector-specific training developed with agricultural partners to support diversification beyond tourism retail.

- Agricultural Waste to Revenue: Introductory Session — a high-level educational workshop that introduces business opportunities tied to agricultural byproducts and clean-energy partnerships.
- Remote Worker and Freelancer Lab — a workshop designed to attract and support solo professionals and remote workers who may base operations in Sutter Creek.
- Youth Entrepreneurship Academy — a seasonal program developed with schools or FFA to strengthen the local talent pipeline.
- Monthly Entrepreneur Roundtable — a recurring peer-learning and problem-solving session for local business owners and founders.
- Grant and RFP Lab — a hands-on session that helps businesses and nonprofits pursue rural, tourism, agriculture, and workforce funding opportunities identified in the memo appendix.
- Pitch Night and Annual Planning Session — an end-of-year event to showcase participants, connect them to partners, and refine Year 2 priorities.

Tentative Calender

Month	Activities
January	Launch EDC orientation; begin Startup Bootcamp series.
February	Complete Startup Bootcamp; offer Business Planning Basics and monthly roundtable.
March	Offer Small Business Financial Literacy 101 and Tourism and Experience Design for Main Street.
April	Run Lean Business Model and Customer Discovery Lab; continue monthly roundtable
May	Offer Access to Capital 101 and Digital Marketing for Small-Town Businesses.
June	Offer Agritourism and Value-Added Agriculture 101; hold Youth Entrepreneurship Academy information session.
July	Deliver Youth Entrepreneurship Academy or summer youth entrepreneurship activities.
August	Offer Legal and Regulatory Basics; continue monthly roundtable
September	Offer Remote Worker and Freelancer Lab plus Grant and RFP Lab.
October	Hold Agricultural Waste to Revenue introductory workshop; continue monthly roundtable.

November	Offer Small Business Financial Tune-Up and seasonal marketing refresh workshop.
December	Host Pitch Night and annual program review.

Operating approach

To keep Year 1 manageable, the City can schedule one major workshop or mini-series each month, maintain a monthly roundtable, and partner with organizations to co-deliver specialized content.

This approach matches the memo's in-house implementation strategy by building institutional capacity while avoiding the cost and complexity of launching the broader incubator concept too early.

Recommended Year 1 metrics

- Number of entrepreneurs and businesses served.
- Workshop attendance and repeat participation.
- Number of one-on-one advising sessions completed.
- Capital referrals or applications supported.
- New business launches, expansions, or retained businesses linked to EDC assistance.
- Partnerships activated with Amador College Connect, universities, Chamber, SBDC, schools, and agricultural groups.

Implementation note

This work plan is designed as a first-year operating roadmap that can be initiated as a practical early-action program schedule.

Attachment E

NSF I-Corps Tentative Schedule

Overall structure

- Duration: 7 weeks total.
- Format: 1 kickoff day, 5 weekly class sessions, 1 final “lessons learned” session.
- Time commitment: 3–4 hours per class session plus customer interviews between classes (10–15 per week).

Example weekly schedule

Week 0 – Orientation (2 hours)

- Program overview, expectations, and deliverables.
- Intro to Lean Startup, Business Model Canvas, and customer discovery basics.

Week 1 – Kickoff workshop (half day, 4 hours)

- Deep dive on value propositions and customer segments.
- Team presentations of initial hypotheses (“who is our customer / what problem do we solve?”).
- Assign first week’s interview targets and homework.

Week 2 – Class 1: Customer Discovery I (3 hours)

- Debrief early interviews and refine interview scripts.
- Discuss problem – solution fit and early pivots.
- Canvas update and short team reports.

Week 3 – Class 2: Customer Discovery II & Market Sizing (3 hours)

- Patterns from interviews: segments, use cases, and willingness to pay.
- Basic market sizing and initial beachhead market selection.
- Teams present updated customer/problem hypotheses.

Week 4 – Class 3: Business Model & Revenue (3 hours)

- Channels, pricing models, and revenue streams.
- Intro to basic unit economics and how interviews inform pricing.
- Teams refine their Business Model Canvas.

Week 5 – Class 4: Ecosystem, Partnerships, and Funding (3 hours)

- Key partners, go-to-market strategies, and regulatory or ecosystem constraints.
- Overview of follow-on options (regional I-Corps, national I-Corps Teams, SBIR/STTR, local funding).
- Teams map out next-step experiments post-program.

Week 6 – Class 5: Storytelling and Pitching (3 hours)

- How to communicate problems, customers, and evidence in a simple narrative.
- Practice “learning-focused” presentations instead of pure pitches.
- Rehearsal for final lessons-learned session.

Week 7 – Final “Lessons Learned” Session (half day, 4 hours)

- Each team presents: what we thought, what we did, what we learned, what we are doing next.
- Panel feedback (mentors, economic development staff, investors).

Budget and Resource Allocation

Start-Up Costs (One-Time Expenses) — \$18,500

Category	Estimated Costs	Description
Marketing & Branding Materials	\$4,500	Design & printing of marketing materials, digital graphics, and other marketing materials templates
Event Start-Up Supplies	\$2,000	Initial coffee chat/mixer supplies (signage, table materials, name tags, rental items)
Technology & Software	\$3,000	Teams, Survey Monkey, Canva Pro, Mailchimp, CRM, etc...
Building Refresh	\$6,000	Basic painting, furniture upgrades, lighting, Wi-Fi enhancements to enable co-working
Legal/Admin Setup	\$3,000	Contracts, consulting fees, liability coverage for events, policy drafting
Subtotal	\$18,500	

Annual Operating Budget (Year 1) — \$46,500

Category	Estimated Costs	Description
Program Coordinator (Part Time Stipend)	\$20,000	~10 hours/week for one year to run events, coordinate partners, and handle outreach
Entrepreneur Workshops & Innovar-Style Program	\$8,000	Instructor stipends, curriculum licensing/consulting support, materials, and guest speaker honorariums
Coffee Chats & Business Mixers	\$4,500	Refreshments, venue rentals, and promotional materials
Digital Marketing	\$5,000	Targeted ads, boosted posts, relocation campaign content
Coworking/Incubation	\$6,000	Cleaning, utilities, Wi-Fi, basic

Operations		furniture, and maintenance
Professional Services	\$3,000	Contract services to help expand funding and refine messaging/strategy
Total Operating	\$46,500	
Total Startup and Operating	\$65,000	

Attachment G

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City of

Section 5, Item B.

SUTTER CREEK

1854

City of Sutter Creek

**2026 Sunstone Economic Development Challenge:
Building an Entrepreneurship Ecosystem**

Abraham Tuchman
Dalton Abrams
Marilyn Yuan

Our Team

Section 5, Item B.



Abraham Tuchman

Master of Public Administration
Policy Advisor
Orange County
Board of Supervisors



Dalton Abrams

Master of Public Administration
Administrative Analyst
City of Riverside Public Works
Director
Riverside County Farm Bureau

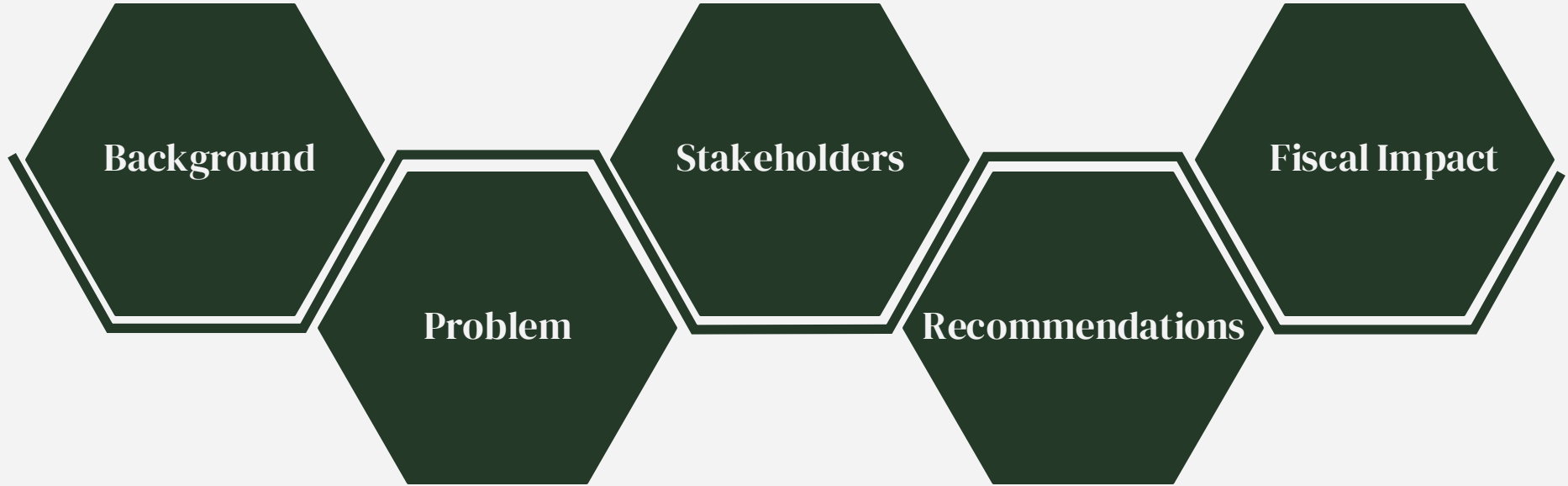


Marilyn Yuan

Master of Public Administration
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City of Pleasanton
Library and Recreation

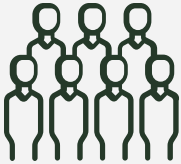
Overview

Section 5, Item B.





- Historic Gold Rush City
- Established in 1854
- 2.7 sq. miles
- 45 miles east of Sacramento
- Near Sierra Nevada foothills



- Population: 2,649 residents
- Median Age: 48 years old
- Labor Force: 1,104 workers
- Median Household Income: \$64,255



- 174 businesses
- Dominant sectors:
 - Retail
 - Hospitality
 - Personal services
 - Agriculture

Problem Statement & Vision

Section 5, Item B.

Problem

Sutter Creek aims to **build a more diverse and resilient local economy** but struggles to stand out against larger regional centers, despite strong local assets.

Obstacles:

- Aging workforce / constrained labor pool
- Limited job diversity
- Over reliance on tourism and small scale retail
- Difficulty attracting businesses
- Limited year round economic activity



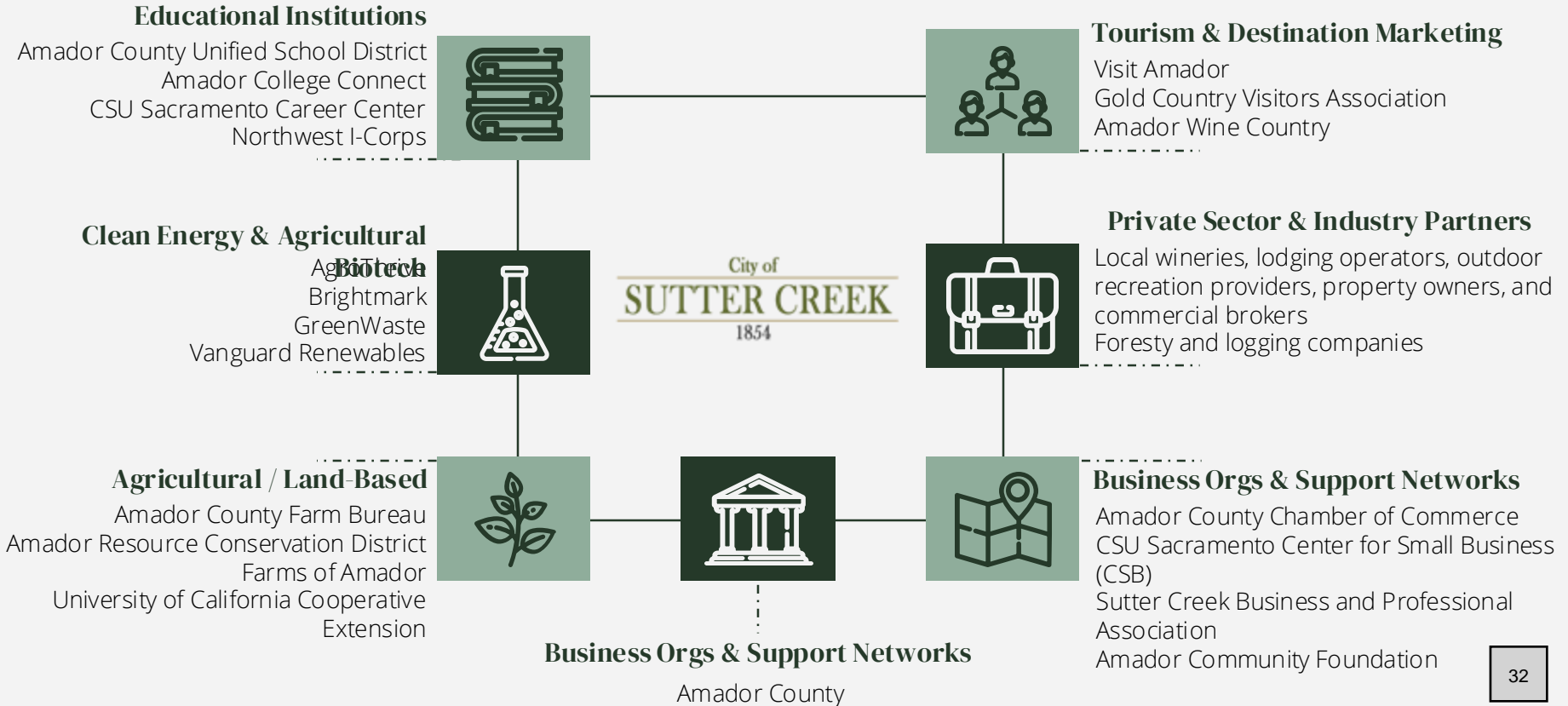
Strategic Vision

Strengthen Sutter Creek's economic foundation through both **business attraction and local capacity-building** while leveraging its unique assets to advance its vision as a place where small businesses **thrive within a historic, high-quality, and opportunity-rich setting.**

Goals:

- Expand local employment opportunities
- Strengthen its business environment
- Enhance community vitality

Stakeholders & Strategic Partnerships



Recommendations

Section 5, Item B.

Recommendation 1

Develop a “Why Sutter Creek”
Business Attraction Plan



Recommendation 2

Establish an Entrepreneurship
Development Center



Recommendation 3

Develop an Innovation Campus
and Business Incubator



Recommendation 4

Launch a Sutter Creek
Agriculture Innovation
Pilot Program



Recommendation 1 | “Why Sutter Creek/Why Amador Business Attraction Plan” Section 5, Item B.

Target Materials/ Outreach Platforms

One-pagers
website landing pages
digital/social media marketing

Highlight demographics,
affordability, and business
opportunities

**Attract interest
regionally → convert to
local investment**



Why Sutter Creek/ Why Amador County

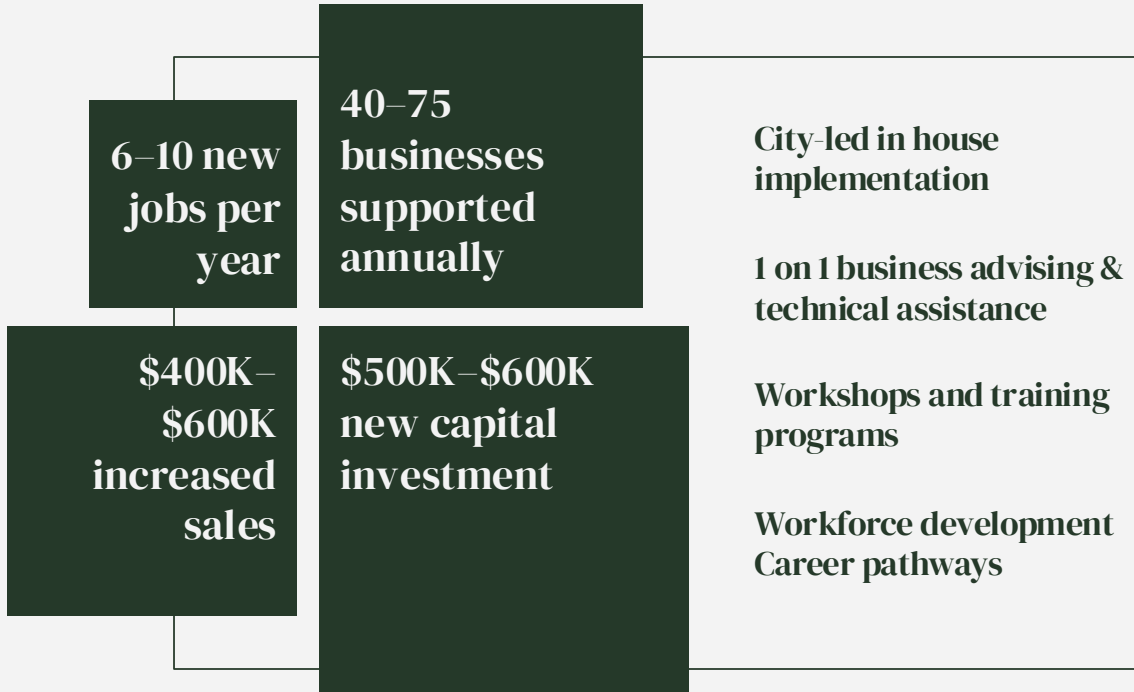
Two-Tiered Branding

- **Amador** = regional, workforce & market access
- **Sutter Creek** = local, quality of life, small business appeal

Goal

Align regional and local branding to **attract new businesses** while positioning Sutter Creek as a **launch point for growth** within Amador County.

Recommendation 2 | Entrepreneurship Development Section 5, Item B.



Recommendation 3 | Innovation Campus & Business Incubator Section 5, Item B.

Develop a **Business Innovation Campus** within the EDC framework featuring an **7-8 week cohort-based incubator program** modeled on NSF I-Corps and Lean Startup methodologies.

Target key sectors: hospitality & tourism, value-added agriculture, outdoor recreation.



~3.5 jobs per
business

~50% of
participants
launch or
expand
businesses

Goal

Create a structured pathway to help businesses **launch, grow, and scale** within Sutter Creek and the broader Amador region.

Recommendation 4 | Agriculture Innovation Pilot Program

Section 5, Item B.

Launch a pilot program for **agricultural waste-to-value technologies** to align with CA climate and sustainability goals, create new revenues streams, and create skilled jobs in Sutter Creek and Amador County.

Implement through a public-private partnership (P3) model and integrate within the EDC & Innovation Campus ecosystem



Funding



Key Partners



Goal

Leverage regional agricultural assets to **attract clean energy, biotech, and value-added agriculture businesses.**

Implementation

Section 5, Item B.

Foundation (0-6 months)

Activation (6-18 months)

Growth (2-5 years)

Identify and prepare EDC location (City-owned facility)

Launch “Why Amador” + “Why Sutter Creek” campaigns

Establish partnerships



Launch Entrepreneurial Development Center (EDC)

Initiate incubator cohort programs

Roll out digital marketing campaign (Bay Area & Sacramento)

Begin Agricultural Innovation Pilot (site selection + partners)

Expand EDC programming and regional reach

Scale Innovation Campus & incubator programs

Launch Ag-Innovation Pilot Program

Formalize regional entrepreneurial ecosystem (Siskiyou-style model)

Expand agricultural innovation pilots into scalable programs

Attract clean energy, ag-tech, and biotech firms

Fiscal Impact

Section 5, Item B.

Public Investment

- Utilized City Owned Facility
- Leverage State and Federal Grants
- In-House Implementation reduces long-term costs
- Public-Private Partnerships for Program Delivery

Fiscal Returns

- Increased business licenses and permit revenue
- higher sales tax collection
- growth in transient occupancy tax
- increased local spending and job creation
- reduced economic leakage
- activation of vacant commercial space



Economic Outputs

Entrepreneurial Development Center

- 40-75 Businesses Supported/Yr
- \$500k-\$600k New Investment
- \$400k-\$600k increased sales

Innovation Campus (Per Cohort)

- 4-5 new businesses
- 14-18 new jobs

Proven ROI

- \$9 return for every \$1 invested
- Generates \$1M in annual economic activity
- Builds a self-sustaining local economy

Thank You

City of
SUTTER CREEK
1854

USCPrice

Sol Price School of Public Policy



City Council Meeting Minutes (DRAFT)

Monday, May 04, 2026 at 6:00 PM

33 Church Street, Sutter Creek, CA 95685

The Agenda can be found on the City's Website: www.cityofsuttercreek.org

1. Call to Order and Establish a Quorum for Regular Meeting

Vice Mayor Sierk called the meeting to order at 6:00 PM.

Present: Vice Mayor Julia Sierk, and Council Members Susan Feist, Dan Riordan, and Jim Swift.

Absent: Mayor Claire Gunselman

City Treasurer: Victoria Runquist (absent)

Staff: Tom DuBois - City Manager, Derek Cole - City Attorney, Dan LaFontaine - Public Works Director, and Pam Caronongan - City Clerk

2. Pledge of Allegiance to the Flag

Vice Mayor Sierk led the Pledge of Allegiance.

3. Public Forum

One (1) public comment was received:

- A. Barbara Comnes - Expressed thanks to City staff for cleaning up and making Sutter Hill Road more fire-safe. She stated that Greenstone Terrace has vegetation that needs to be cleaned up, too.

4. City Manager's Report

City Manager DuBois provided his report to the City Council. City Manager DuBois and City Attorney also provided responses to inquiries and requests for clarification from the City Council.

City Manager DuBois' presentation can be reviewed via this link:

<https://www.cityofsuttercreek.org/media/10426>

5. Presentations

None.

6. Approval of Minutes

A. City Council Minutes of April 20, 2026.

Recommendation: By motion, approve minutes as presented.
Council Member Riordan provided clarification regarding his motion pertaining to the City Treasurer agenda item. City staff will modify the minutes to reflect this clarification.

Motion made by Council Member Riordan, seconded by Council Member Feist to approve the City Council Meeting Minutes of April 20, 2026 with modifications as requested by City Council.

- AYES:** Vice Mayor Sierk, and Council Members Feist and Riordan
- ABSENT:** Mayor Gunselman
- ABSTAIN:** Council Member Swift
- NOES:** None
- MOTION CARRIED 3-0**

7. Consent Agenda

A. Sales and Use Tax Data Access Authorizations

Recommendation: Adopt **Resolution No. 25-26-xx**, thereby re-verifying authorizations for management staff and HdL to view Sales & Use Tax data provided by the California Department of Tax and Fee Administration.

B. Adopt **Resolution No. 25-26-21 (Revised)** - City Council Resolution to Adopt by Reference Amador County's 2025 Local Hazard Mitigation Plan (LHMP)

Recommendation: Adopt **Resolution No. 25-26-21 (Revised)**, correcting administrative errors and re-affirming the City's adoption by reference of the Amador County 2025 Updated Local Hazard Mitigation Plan (LHMP) into the Safety Element of the City of Sutter Creek General Plan.

Motion made by Council Member Swift, seconded by Council Member Riordan to approve all items listed in the Consent Agenda.

- AYES:** Vice Mayor Sierk, and Council Members Feist, Riordan, and Swift
- ABSENT:** Mayor Gunselman
- ABSTAIN:** None
- NOES:** None
- MOTION CARRIED 4-0**

8. Ordinances and Public Hearing

None

9. Administrative Agenda

A. FY26-27 Budget Planning Project Priorities

Recommendation: Review the projects, priorities and use of funds, and provide feedback to staff to inform the FY26-27 budget process.

City Manager DuBois presented the report before the City Council. City Manager DuBois provided responses and clarification as requested by the City Council

One (1) public comment was received from Justin Howard (a resident at Gopher Flat Road), who spoke in favor of the proposed work at Gopher Flat. He stated that the speed reduction table and re-striping estimates for the project is reasonable. He requested the City Council to move these items forward for public safety.

The City Council resumed discussion. The following topics were discussed:

1. Streets and sidewalks.
2. Facilities, specifically Monteverde Museum. It was reported that the Duck Race contribution for this effort is \$10,000.
3. Parks, specifically the monument contributed by the Native Sons.
4. Creek clean-up. The City Council had consensus that there must be a healthy balance achieved between clean-up versus over-vegetation.
5. Code enforcement
6. Fire abatement
7. Public safety, specifically the surveillance camera project.

City Manager DuBois' presentation can be accessed through this link:
<https://www.cityofsuttercreek.org/media/10416>

No motion was made regarding this agenda item.

B. Information Report on 2026 Swimming Pool Season

Recommendation: Review and provide comments

City Manager DuBois presented the report before the City Council. City Manager DuBois provided responses and clarification as requested by the City Council

City Manager DuBois reported the following:

1. Pool season pass sign-ups started May 4, 2026.
2. Ms. Daphne Parker is the new Pool Director.
3. Pool manager and senior lifeguard recruitments ongoing.

The City Council inquired of the possibility for the pool to be open longer - whether it be in terms of hours and/or prolonging the pool season. City Manager DuBois stated that staff will explore this possibility.

No motion was made regarding this agenda item.

C. Delinquent Sewer Notice

Recommendation: Receive preliminary report from City staff regarding the current status of delinquent wastewater / sewer bills as of March 31, 2026.

City Manager DuBois presented the report before the City Council. City Manager DuBois provided responses and clarification as requested by the City Council

The City Council asked as to why some accounts had not paid since 2021. City Manager Dubois replied that some account holders would rather pay their bill through their property tax lien.

No motion was made regarding this agenda item.

10. Mayor and Council Member Reports

The City Council stated that they had nothing to report.

11. City Attorney's Report

City Attorney Cole stated that he had nothing to report.

12. Information and Correspondence

None.

13. Closed Session

- A. CONFERENCE WITH LEGAL COUNSEL—EXISTING LITIGATION
(Paragraph (1) of subdivision (d) of Section 54956.9 of the Government Code)
Joshua Benedict v. County of Amador et al. (and the City of Sutter Creek)
U.S. District Court, Eastern Dist. Cal., Case No. 2:26-cv-00236-JAM-AC

14. Report from Closed Session

Vice Mayor Sierk stated that there was no reportable action from the Closed Session..

15. Adjournment

The next regularly scheduled meeting is May 18, 2026.

Vice Mayor Sierk adjourned the meeting at 7:54 PM.



TO: THE HONORABLE MAYOR AND CITY COUNCIL MEMBERS

MEETING DATE: MAY 18, 2026

FROM: ERIN VENTURA, PLANNING CONSULTANT

SUBJECT: GENERAL PLAN SAFETY ELEMENT AMENDMENT

RECOMMENDATION:

Staff recommends that the City Council review the amended Safety Element, hold a public hearing, and do the following:

1. Hold a public hearing to solicit public comment on the Draft Amendment to the Safety Element.
2. Find the Project is exempt from CEQA per Section 15061(b)(3); and
3. Approve, based on the Planning Commission’s recommendation, the proposed General Plan Amendment to incorporate the Local Hazard Mitigation Plan into the Safety Element as presented.

BACKGROUND:

In late 2024 and 2025 City staff worked with the County to identify hazards and potential mitigations in preparation of the drafting of a Countywide Local Hazard Mitigation Plan (LHMP). The updated LHMP is in compliance with AB2140, which enables the City to qualify for additional funding in the event of an emergency.

The Planning Commission reviewed this at their May 11, 2026 meeting and recommended the City Council adopt the revisions to the General Plan Safety Element.

DISCUSSION:

In April 2026, the City Council adopted the LHMP and in order to complete the process of adoption, it must be incorporated into the City’s General Plan Safety Element.

The meeting materials from the April 2026 City Council meeting regarding the LHMP can be reviewed [here](#).

Any amendments to the General Plan must first be reviewed by the Planning Commission and then recommended to the City Council. This step was completed during the Planning Commission’s regular meeting on May 11, 2026.

See attached Draft Safety Element, which incorporates the Local Hazard Mitigation Plan.

CEQA:

The Sutter Creek General Plan Environmental Document was adopted in April 2011 (SCH 2012062034).

Section 7, Item A.

Staff recommends that the City Council determine that the project is exempt from CEQA under Section 15061 where the amendment is covered by the common sense exemption that CEQA applies only to projects which have the potential for causing a significant effect on the environment.

ATTACHMENTS

1. Draft Resolution 25-26-XX
2. Draft Safety Element
3. Local Hazard Mitigation Plan

RESOLUTION 25-26-XX

A RESOLUTION OF THE CITY COUNCIL OF THE CITY OF SUTTER CREEK APPROVING TO AMEND THE SAFETY ELEMENT OF THE GENERAL PLAN TO REFLECT THE CITY OF SUTTER CREEK’S ADOPTION OF THE 2025 AMADOR COUNTY LOCAL HAZARD MITIGATION PLAN (LHMP) INCLUDING APPENDICES AND ANNEX E (CITY OF SUTTER CREEK ANNEX) BY REFERENCE

WHEREAS, the City of Sutter Creek is committed to reducing risks from natural and human-made hazards to protect the lives, property, and economy of the community; and

WHEREAS, the Federal Disaster Mitigation Act of 2000 (DMA 2000) requires a Local Hazard Mitigation Plan (LHMP) for eligibility for federal hazard mitigation grants; and

WHEREAS, on April 6, 2026, the City Council adopted the LHMP via Resolution No. 25-26-21; and

WHEREAS, on May 4, 2026, the City Council adopted the revisions to Resolution No. 25-26-21 and reaffirmed its adoption of the LHMP via Resolution No. 25-26-21 (Revised); and

WHEREAS, California Government Code Sections 65302 and 65302.6 (AB 2140) encourage the incorporation of the LHMP into the Safety Element of the General Plan to maximize eligibility for State funding Assistance; and

WHEREAS, the Planning Commission held a duly noticed public hearing on May 11, 2026 regarding the proposed General Plan Amendment to the Safety Element; and

WHEREAS, the proposed amendment is exempt from the California Environmental Quality Act (CEQA) pursuant to Guidelines Section 15061(b)(3).

NOW, THEREFORE, BE IT RESOLVED, that the City Council of the City of Sutter Creek hereby finds, determines, and resolves as follows:

SECTION 1. Incorporation of Recitals. The foregoing recitals are true and correct and are incorporated into this resolution.

SECTION 2. General Plan Amendment. The City Council concurs with the Planning Commission recommendation that the City Council amend the Safety Element of the City of Sutter Creek General Plan, to read as follows:

"In 2006, the state adopted Assembly Bill (AB) 2140 which added provisions specifying what is to be included in a Local Hazard Mitigation Plan (LHMP) and requiring a linkage between a local jurisdiction’s LHMP and the Safety Element of their General Plan. AB 2140 requires a jurisdiction to adopt the LHMP into the Safety Element of the General Plan in order to be fully eligible for disaster relief funding under the California Disaster Assistance Act. AB 2140 can be met by either including the LHMP language specific to AB 2140 as part of the Safety Element or to incorporate the LHMP by reference into the Safety Element of the

General Plan.

Amador County has a current LHMP which includes an assessment of the County's risk and vulnerability related to natural and other identified hazards and a comprehensive mitigation strategy which includes actions and projects designed to mitigate or reduce the impacts of those hazards and to increase community resiliency. This LHMP has been formally adopted and incorporated by reference into the Safety Element of the General Plan.

To further meet the requirements of AB 2140, the City adopts and incorporates by reference the most current LHMP as part of this Safety Element to the General Plan which should be consulted when addressing known hazards to ensure the general health and safety of people within the City."

SECTION 3. Findings. The City Council finds that the proposed amendment to the Safety Element is internally consistent with other elements of the General Plan, including the Land Use Element, and promotes the public health, safety, and welfare of the community.

SECTION 4. Recommendation. The City Council adopts the proposed amendment to the Safety Element of the General Plan.

PASSED, APPROVED, AND ADOPTED this 18th day of May 2026.

AYES:

NOES:

ABSENT:

ABSTAIN:

Mayor Claire Gunselman - City of Sutter Creek

ATTEST

Pam Caronongan, MBA, MMC - City Clerk

8 Safety Element

8.1 Introduction

8.1.1 Statutory Requirements

California Government Code Section 65302(g) requires that general plans include a “safety element for the protection of the community from any unreasonable risks associated with the effects of seismically induced surface rupture, ground shaking, ground failure, tsunami, seiche, and dam failure; slope instability leading to mudslides and landslides; subsidence, liquefaction, and other seismic hazards identified pursuant to Chapter 7.8 (commencing with Section 2690) of Division 2 of the Public Resources Code, and other geologic hazards known to the legislative body; flooding; and wildland and urban fires. The safety element shall include mapping of known seismic and other geologic hazards. It shall also address evacuation routes, military installations, peakload water supply requirements, and minimum road widths and clearances around structures, as those items relate to identified fire and geologic hazards.”

The Government Code requires consultation with the State Department of Conservation, California Emergency Management Agency, and Department of Forestry and Fire Protection with respect to earthquake and geologic hazards, emergency preparedness, and State responsibility areas of fire protection.

In 2006, the state adopted Assembly Bill (AB) 2140 which added provisions specifying what is to be included in a Local Hazard Mitigation Plan (LHMP) and requiring a linkage between a local jurisdiction’s LHMP and the Safety Element of their General Plan. AB 2140 requires a jurisdiction to adopt the LHMP into the Safety Element of the General Plan in order to be fully eligible for disaster relief funding under the California Disaster Assistance Act. AB 2140 can be met by either including the LHMP language specific to AB 2140 as part of the Safety Element or to incorporate the LHMP by reference into the Safety Element of the General Plan.

Amador County has a current LHMP which includes an assessment of the County’s risk and vulnerability related to natural and other identified hazards and a comprehensive mitigation strategy which includes actions and projects designed to mitigate or reduce the impacts of those hazards and to increase community resiliency. This LHMP has been formally adopted and incorporated by reference into the Safety Element of the General Plan.

To further meet the requirements of AB 2140, the City adopts and incorporates by reference the most current LHMP as part of this Safety Element to the General Plan which should be consulted when addressing known hazards to ensure the general health and safety of people within the City.

8.1.2 City’s Purpose

The City’s purpose in assuring the General Plan maintains and implements an adequate General Plan Safety Element is to protect property and the health and safety of persons living in or visiting the City.

8.1.3 Format

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The Sutter Creek General Plan Safety Element addresses the following subjects in order:

- Earthquakes
- Other Geologic Hazards
- Dam Failure
- Flooding
- Wildland and Urban Fires
- Evacuation and Emergency Preparedness
- Hazardous Materials
- Aviation

The hazards associated with each of these subjects are assessed in General Plan Volume III, Setting and Background Reports. Section 8.2 lists goals, objectives, policies, and implementation measures that are intended to improve and/or maintain health and safety as well as the protection of private property over the 20-year planning period.

8.1.4 Recommendations for Emergency Preparedness

Recommendations regarding evacuation and emergency preparedness are:

- Prepare and practice flood and fire evacuation procedures in identified hazard areas;
- Coordinate major natural disasters response with the City of Amador City, City of Jackson, and the County of Amador;
- Require emergency plans of public service providers serving the City;
- Emergency water, power supplies, and communication networks should be available and ready for use;
- Establish mechanisms to call up police reserve.

8.2 Goals, Objectives, Policies, and Implementation Measures

8.2.1 Goal

Goal S-1: The goal of the City of Sutter Creek Safety Element is to improve and/or maintain services, facilities, and regulations that will ensure the long-term health and safety of persons and private property in the City.

8.2.2 Objectives, Policies, and Implementation Measures

The following lists of objectives, policies, and implementation measures are intended to achieve this goal. The lists are categorized to match the format of the preceding text.

8.2.3 Earthquakes

Objective S-1.1: To minimize possible threat to life or property due to earthquakes.

Policy S-1.1.1: State building code requirements pertaining to earthquake safety for seismic Zone 3 shall be applied to new construction and remodeling projects that require a building permit.

8.2.4 Other Geologic Hazards

Objective S-1.2: To minimize possible threat to life or property due to geological hazards such as soils-related damage or hazards and mine-related hazards.

Policy S-1.2.1: Site-specific soils investigations will be required for construction projects when and wherever there is concern for soils-related hazards.

Policy S-1.2.2: Development proposals involving the creation of more than four lots, parcels, or units shall be required to investigate the potential for mine collapse and other mine-related hazards in parts of the City known or suspected of being underlain by mine shafts, drifts, or vents.

Policy S-1.2.3: Mine hazards such as vent, drift, or shaft openings should be plugged, covered, fenced, signed, and/or otherwise managed to protect public health and safety.

Policy S-1.2.4: Site-specific soils investigations will be required to evaluate the health risk from proposed projects within or adjacent to mine waste materials. Schools, day care centers, hospitals, and residential subdivisions should not be located in areas where hazardous materials are present in mine waste materials.

Policy S-1.2.5: Records concerning mining activities within the planning area should be collected and maintained at City Hall for reference and use by the City and developers.

Implementation Measure S-1.2.5.1: The City shall maintain a record of mining activities within the city. Target date: Short-term and Ongoing.

8.2.5 Flooding and Dam Failure

Objective S-1.3: To minimize possible threat to life or property due to flooding.

Policy S-1.3.1: Building and planning permit applications proposing improvements within the FEMA/FIRM map Zones ‘A’ or ‘AE’ shall comply with the City’s flood plain management ordinance.

Policy S-1.3.2: The City of Sutter Creek and County of Amador should require new development projects within the Sutter Creek drainage area to control peak flow runoff such that post-development discharge rates are not greater than pre-development discharge rates, ensuring new development does not significantly add to flooding hazards.

Implementation Measure S-1.3.2.1: The City shall consult with the County of Amador about General Plan Policy S-1.3.2, which concerns peak flow runoff from new development within the Sutter Creek drainage area but outside of City jurisdiction. Target date: Ongoing

Policy S-1.3.3: The County of Amador should give the City of Sutter Creek the opportunity to review development projects within the Sutter Creek drainage area to ensure flood hazards within the City are not increased.

Implementation Measure S-1.3.3.1: The City shall consult with the County of Amador about General Plan Policy S-1.3.3, which concerns review of development projects within the Sutter Creek drainage area. Target date: Ongoing

Policy S-1.3.4: Reduce the extent of flooding that threatens existing developed areas within the City.

Implementation Measure S-1.3.4.1: The City shall continue to identify flood hazards and funding to correct the hazards. Target date: Intermediate-term

8.2.6 Wildland and Urban Fires

Objective S-1.4: To minimize possible threat to life or property due to wildland and urban fires.

Policy S-1.4.1: The Sutter Creek Fire District shall be asked by the City to review development plans, land division projects, and planned developments to ensure compliance with fire suppression and prevention requirements.

Policy S-1.4.2: New development shall ensure there is sufficient water supply and facilities for fire suppression units in the event of a wildland fire.

Policy S-1.4.3: Looped water systems shall be installed within new developments, where feasible, and new water systems shall provide for adequate pressure and volumes at each hydrant installed.

Policy S-1.4.4: In new developments there shall be sufficient access for emergency vehicles and evacuation of residents. Two or more routes of access should be provided, preferably on different sides of the development.

Policy S-1.4.5: Roads in wildland fire areas ~~shall~~ should be well marked and homes ~~shall~~ should have addresses in plain view.

Policy S-1.4.6: New roadways shall comply with City standards.

Policy S-1.4.7: Vehicular access ~~shall~~ should be provided to within 150 feet of a structure.

Policy S-1.4.8: Buildings in urban-wildland interface areas shall comply with California Department of Forestry and Fire Protection recommendations on defensible space.

Implementation Measure S-1.4.8.1: The City, in cooperation with the Fire Protection District, shall prepare a Fire Safe Plan for the City’s consideration and adoption. Target date: Short Term

Policy S-1.4.9: Property owners in the Main Street Historic District should become organized to plan for and fund a program to reduce or eliminate the threat of urban fire.

Implementation Measure S-1.4.9.1: The City and/or Fire District shall facilitate property owners in fulfillment of this objective by sponsoring educational programs as well as efforts to obtain grants, special districts formation, or other funding mechanisms. Target date: Short-term

8.2.7 Evacuation and Emergency Preparedness

Objective S-1.5: To minimize possible threat to life or property through evacuation and emergency preparedness.

Policy S-1.5.1: The County Office of Emergency Services should complete an upgrade of the County’s Emergency Management Plan making the document more usable by jurisdictions involved.

Implementation Measure S-1.5.1.1: The City should urge the County to accomplish this objective. The document should address the recommendations of General Plan Task Force #3 as listed within the

previous text. City departments and other public service agencies should be directed to actively cooperate and provide their own emergency plans in the effort. Target date: Short-term

Policy S-1.5.2: Coordinated interagency emergency drills should be conducted on a regular basis, especially in hazard areas identified in this plan.

Implementation Measure S-1.5.2.1: Drills should be coordinated with the County Office of Emergency Services. Target date: Short-term and Ongoing.

Policy S-1.5.3: Major developments and large commercial or industrial activities should have their own emergency plans and periodic drills.

8.2.8 Hazardous Materials

Objective S-1.6: To minimize possible threat to life or property due to hazardous materials.

Policy S-1.6.1: The City of Sutter Creek adopts and incorporates by reference the *Household Hazardous Waste Element* prepared by the Countywide AB 939 Committee.

Policy S-1.6.2: The City shall review industrial and commercial development projects that involve the transportation, storage and/or use of hazardous materials and insure steps are taken to protect public health and safety.

Policy S-1.6.3: The City Building Inspector will screen non-residential building permits to determine the proposed use of hazardous materials and refer such proposed uses to appropriate State and local agencies as necessary.

RESOLUTION NO. 25-26-xx

**A RESOLUTION OF THE CITY COUNCIL OF THE CITY OF SUTTER CREEK
ACCEPTING OFFERS OF DEDICATION FOR
VALLEY VIEW WAY AND BOWERS DRIVE**

WHEREAS, Valley View Way and Bowers Drive were irrevocably offered for dedication to the City with recording of Parcel Map No. 2269 on August 5, 1988 in Book 42 of Maps and Plats at Page 97; and

WHEREAS, City Clerk certified City Council rejected said offers of Dedication on July 30, 1988; and

WHEREAS, said Valley View Way and Bowers Drive were constructed to City standards and maintained by the City; and

NOW, THEREFORE, IT IS HEREBY RESOLVED, City Council of the City of Sutter Creek hereby accepts said offers for Bowers Drive and Valley View Way limits as set forth on Parcel Map No. 2296.

THE FOREGOING RESOLUTION WAS DULY PASSED AND ADOPTED at a regular meeting of the City Council of the City of Sutter Creek on the 18th day of May 2026, by the following vote:

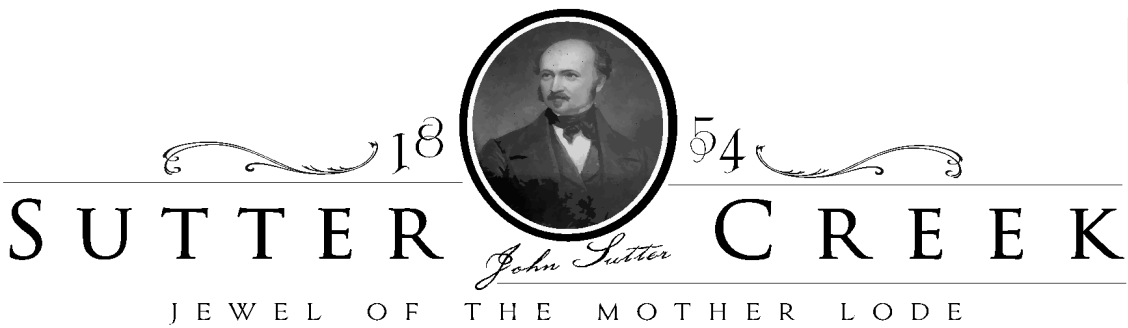
- AYES:**
- NOES:**
- ABSTAIN:**
- ABSENT:**

THE CITY OF SUTTER CREEK

Claire Gunselman, Mayor

ATTEST

Pam Caronongan, City Clerk



STAFF REPORT

TO: THE HONORABLE MAYOR AND MEMBERS OF THE CITY COUNCIL
TOM DUBOIS, CITY MANAGER

MEETING DATE: MAY 18 , 2026

FROM: MASON PETERS, FINANCE SUPERVISOR

SUBJECT: DELINQUENT SEWER CHARGES

RECOMMENDATION

1. Open the Public Hearing and receive public input.
2. Close the Public Hearing.
3. Adopt **Resolution No. 25-26-xx**, thereby approving the order to place delinquent sewer charges on the tax rolls pursuant to Health and Safety Code Section 5470 et seq.
4. Direct the City Clerk to record delinquencies with the County Recorder's Office

BACKGROUND

Section 4.28 of the City of Sutter Creek Municipal Code outlines the mechanism for the City to place delinquent sewer charges onto the property tax roll as a means for collection.

In comparison of the current delinquent sewer charges with the list from last year:

- 40 sewer accounts that are on the current list were delinquent last year.
- There are 18 new delinquent sewer accounts this year.

DISCUSSION

Attached is the list of properties with delinquent sewer bills and the amounts outstanding. The total amount delinquent with administration fee is \$130,893.51 as of March 31, 2026. For comparison, the total amount delinquent last year was \$78,913.63.

BUDGET IMPACT

The report or act of reporting these delinquencies has no budget impact. The delinquent balances are receivables sitting on the City's books. It would be to the best interest of the City to collect on these delinquent accounts as soon as possible to resolve the receivable and collect the cash.

ATTACHMENTS

1. Draft Resolution No. 25-26-xx
2. List of Delinquent Accounts

A RESOLUTION OF THE CITY COUNCIL OF THE CITY OF SUTTER CREEK ORDERING DELINQUENT SEWER CHARGES TO BE PLACED ON THE TAX ROLLS PURSUANT TO HEALTH AND SAFETY CODE SECTION 5470 ET SEQ.

WHEREAS, on May 4th, 2026, the City Clerk announced a Public Hearing would be held on May 18th, 2026 regarding the delinquent sewer report; and

WHEREAS, Health and Safety Code sections 5473.1, 5473.2, and 5473.3 require a hearing to be held regarding protests and objections to the adoption of the said report; and

WHEREAS, a hearing was set for the regular Council Meeting on May 18th, 2026, and notice of hearing was provided in accordance with Health and Safety Code section 5473.1; and

WHEREAS, on May 18th, 2026, a hearing was held and all persons desiring to be heard, and all oral and written protests and objections, if any were fully heard and this City Council gave all persons present an opportunity to hear and be heard with respect to the adoption of said report and the placing of delinquent charges for properties identified in said report on the tax rolls;

NOW THEREFORE BE IT RESOLVED, that the City Council does hereby endorse and authorize as follows:

Section 1. The owners of a majority of the separate parcels of property described in the delinquency report have failed to submit written protests or objections against the adoption of the delinquency report. Except to the extent of any changes ordered herein by the City Council, each and all oral and written protests and objections, if any, made or filed in this matter are hereby overruled and denied.

Section 2. The delinquency report is hereby adopted and the charges specified therein are hereby ordered to be placed on the tax rolls as required by law.

Section 3. The City Clerk is directed to file with the Auditor of the County of Amador a copy of the delinquency report together with a statement endorsed on the report over the City Clerk's signature that the report has been finally adopted by the City Council. The City Clerk is further directed to file any other documents necessary to effectuate the placement of the charges on the tax rolls in order for the county auditor to enter the amounts of the charges against the respective lots or parcels of land on the current assessment roll.

Section 4. This resolution shall take effect immediately only upon adoption by the City Council.

PASSED, APPROVED, AND ADOPTED this 18th day of May 2026.

AYES:

NOES:

ABSENT:

ABSTAIN:

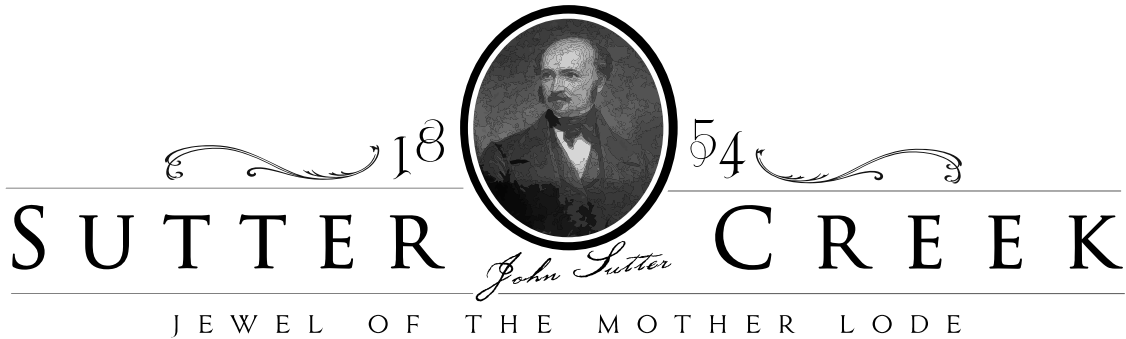
THE CITY OF SUTTER CREEK

Claire Gunselman, Mayor

ATTEST:

Pam Caronongan, MMC, City Clerk

Parcel No.	Name	Last Pmt	Balance w/ Admin Fee
40-200-020	STEPHEN WILSON	1/25/2025	\$2,502.73
18-252-006	DANIEL LEE	5/5/2025	\$1,859.83
44-020-026	BAXLEY, JERRY L		\$2,218.10
18-121-013	LAURIE DESANTIAGO	6/23/2025	\$1,714.81
18-345-006	JOSHUA GRAVES	3/25/2024	\$2,220.57
18-061-008	LEIF & WENDY LOWERY	5/25/2025	\$3,644.59
18-201-021	JEANETTE POMBO	3/18/2025	\$2,214.30
18-253-025	CASAY CASAGRANDE	6/14/2024	\$2,215.35
18-343-004	CHURCHES, RICHARD DAVID		\$2,218.09
18-293-021	ANNETTE FOX	8/16/2024	\$2,210.37
18-314-003	RHONDA CLARY		\$2,218.09
18-314-018	J GANDARA & R CLARY		\$2,218.09
18-151-004	Anne Galle		\$1,192.76
18-314-006	TOM & TAMRA EVANS	1/11/2021	\$2,218.09
18-133-011	HUMES, SCOTT J & SARI		\$2,218.09
18-263-003	JULIA & BRIAN GIANNINI		\$2,218.09
18-311-008	J & R STATEN AND H & R TIMMER	9/25/2024	\$2,207.89
18-190-018	PATRICK & TARA CARNEY		\$2,218.09
18-331-018	KEVIN & NICOLE ALLEYN		\$2,218.10
18-282-011	ROBERT & JEANNETTE FULLER	5/25/2025	\$1,859.83
18-152-033	LEWIS, YVONNE		\$2,218.09
18-122-016	LOMBARDO, FRANK		\$2,218.09
18-163-027	LEVY, DANIEL & JO ANN	4/9/2026	\$1,492.14
18-190-002	BYRON DAMIANI & LAURA HARDCASTLE	5/25/2025	\$1,288.60
18-161-008	SUTTER CREEK THEATRE	5/25/2025	\$3,644.59
40-210-032	DEBRA STEWART	2/22/2024	\$2,222.30
18-122-006	ALI WARD	5/25/2025	\$4,483.39
18-070-008	MELISSA CACCIA & DAMIEN RAMER	2/12/2026	\$1,871.45
18-292-007	JEFFREY & ERICA JOLLEY		\$2,218.09
18-063-012	JOLIE CHAIN	10/18/2023	\$2,217.63
18-313-015	MELODY ANDERSON	5/25/2025	\$1,859.83
18-293-033	YANE & SALLY CAMBRA	5/1/2025	\$2,216.79
18-132-017	SANDRA BURNS	7/22/2024	\$3,669.68
18-264-003	Michael Hunerlach	11/9/2024	\$2,206.60
18-267-005	AARON DOYLE	1/7/2021	\$2,218.09
18-070-013	CONRARDY, CRAIG		\$2,218.09
18-311-017	HUMMEL, CHARLES & HELEN		\$2,218.09
18-293-012	SCOTTO & DOLORES TRUST	8/12/2023	\$2,217.74
18-091-001	KATHLEEN & BRIAN RUTHERFORD	5/23/2023	\$4,360.78
18-253-026	TERRI LEE GOVETTE	9/21/2021	\$2,218.09
18-341-012	MARCI THOMPSON		\$2,218.09
40-220-068	CHARLES & BRIANA NEUERBURG	12/7/2025	\$1,996.36
18-202-011	DAMIANI, LAURA & BYRON	5/25/2025	\$1,859.83
18-315-027	HELEN SNEAD	10/16/2024	\$2,216.75
18-251-006	JEFF TRUSCOTT	3/10/2026	\$1,391.51
18-220-027	CATHERINE OSBORNE	5/14/2025	\$4,036.62
18-132-006	JEOUNGRIM SHIN & STEVEN REED	4/23/2026	\$1,212.80
18-134-001	WEISS, PHILLIP E		\$2,218.09
18-315-023	JOHN H & BARBARA NICHOLS Sr.	8/4/2025	\$1,779.33
40-220-076	JOANNA MARTLEW FAMILY TRUST	7/25/2023	\$2,217.79
18-343-031	PAUL BASTIAN	11/12/2025	\$1,411.41
40-210-037	CASAGRANDE FAMILY TRUST	6/14/2024	\$2,215.35
40-200-005	ERIK ALLAN & AMY PETERSON		\$2,218.09
18-080-013-501	SCHAFFER, CHARLES HAROLD	1/14/2025	\$2,686.84
40-210-005	CLAYTON C & MELISSA C BUCHANAN	7/21/2025	\$2,215.19
18-332-023	TIMOTHY SMITH	5/19/2025	\$1,859.83
40-220-080	RICHARD & SANDY DWYER	6/17/2025	\$1,714.81
018-051-002	ARMANDO NAVARRO	2/20/2025	\$2,340.81



STAFF REPORT

TO: THE HONORABLE MAYOR AND MEMBERS OF THE CITY COUNCIL

MEETING DATE: MAY 18, 2026

FROM: DEREK COLE, CITY ATTORNEY

SUBJECT: INTRODUCTION AND WAIVER OF FIRST READING OF AN ORDINANCE OF THE CITY COUNCIL OF THE CITY OF SUTTER CREEK ADDING CHAPTER 2.55 TO THE SUTTER CREEK MUNICIPAL CODE PERTAINING TO SURVEILLANCE TECHNOLOGY AND PRIVACY PROTECTIONS

Background and Analysis

The City of Sutter Creek is exploring the modernization of its public safety infrastructure. Specifically, the Police Department identified “intelligent” cameras and Automated License Plate Readers (“ALPRs”) as critical tools for deterring crime and solving investigations.

Alongside the need to modernize its policing tools is the City’s duty to protect privacy, data security, and the civil liberties of its residents. At its April 6, 2026 regular meeting, the City Council directed staff to prepare an ordinance that mandates the development of a Surveillance Use Policy before entering into any vendor agreement for surveillance technology.

The Surveillance Use Policy (“policy”), which the City Council must adopt, will be a legally binding manual specifying authorized use of the proposed technology, data retention, access rights, and third-party sharing limits. Thereafter, the Council may approve the technology if it finds: the technology is effective for the stated purpose; the benefits to the community outweigh the costs; and there are no feasible alternatives with less privacy impacts.

The proposed ordinance also requires the Police Department to present an Annual Surveillance Report to Council, detailing: usage statistics prescribing how frequently the technology was deployed; audit results verifying that data retention schedules were followed, in accordance with the policy; and a summary of any community complaints.

By adopting this ordinance, the Council ensures any future vendor agreements are subject to certain privacy requirements as binding terms—protecting the City from legal liability and contract cancellations, as seen in other jurisdictions.

Fiscal Impact

There is no financial impact associated with the adoption of the Surveillance and Privacy Protection Ordinance. Future costs will be associated with the acquisition of surveillance technology via hardware and software subscriptions.

Recommendation

The City Council should consider adopting the Surveillance and Privacy Protection Ordinance.

ATTACHMENTS:

1. Surveillance and Privacy Protection Ordinance

ORDINANCE NO. __

**AN ORDINANCE OF THE CITY COUNCIL OF THE CITY OF SUTTER CREEK
ADDING CHAPTER 2.55 TO THE SUTTER CREEK MUNICIPAL CODE
PERTAINING TO SURVEILLANCE TECHNOLOGY AND PRIVACY PROTECTIONS**

WHEREAS, the City has identified surveillance technology, such as intelligent cameras and automated license plate readers (“ALPRs”), as critical tools for solving criminal investigations; and

WHEREAS, the City finds surveillance technology acts as a “virtual officer” by providing real-time, objective evidence to City peace officers without having to rely on witnesses to crimes; and

WHEREAS, in evaluating how to modernize its public safety infrastructure, the City finds surveillance technology has been successfully implemented in nearby jurisdictions; and

WHEREAS, in seeking to incorporate surveillance technologies, the City also desires to safeguard the privacy and data security of its residents; and

WHEREAS, City staff also recommend that the City Council adopt a comprehensive “Surveillance Use Policy” prior to approval of any contract for surveillance technology; and

WHEREAS, at its regular meeting on April 6, 2026, the City Council directed staff to prepare a Surveillance and Privacy Protection Ordinance that will strike the necessary balance between utilization of modern policing tools and protection of civil liberties.

NOW, THEREFORE, THE CITY COUNCIL OF THE CITY OF SUTTER CREEK DOES ORDAIN AS FOLLOWS:

Section 1.

Chapters 2.55 is added to the Sutter Creek Municipal Code to read as follows:

**CHAPTER 2.55 – SURVEILLANCE TECHNOLOGY
AND PRIVACY PROTECTIONS**

2.55.010 – Council approval required for contracts, agreements, grant applications and donations involving surveillance technology.

The Council shall approve each of the following:

- A. Applications for grants, acceptance of state or federal funds, or acceptance of in-kind or other donations of surveillance technology;
- B. Notwithstanding any delegation of authority to award contracts in this code,

contracts of any type and any amount that include acquisition of new surveillance technology;

- C. Use of City Council-approved surveillance technology for a purpose, in a manner, or in a location outside the scope of prior City Council approval; or
- D. Agreements with a non-City entity to acquire, share, or otherwise use surveillance technology or the information it provides.

2.55.020 – Council approval of surveillance use policy.

Any agreement entered into under Section 2.55.010 must conform to the City Council-approved Surveillance Use Policy. If no current Surveillance Use Policy covers an approved activity, the Council shall adopt a new policy or amend an existing policy to address the new activity before entering into a vendor agreement.

2.55.030 – Information required.

Unless it is not reasonably possible or feasible to do so, before City Council approves a new activity listed in Section 2.55.010, the City will make available to the public a surveillance evaluation and a proposed Surveillance Use Policy for the proposed activity.

2.55.040 – Determination by City Council that benefits outweigh costs and concerns.

Before approving any new activity listed in Section 2.55.010, the City Council shall assess whether the benefits of the surveillance technology outweigh its costs. The City Council shall consider all relevant factors, including financial and operational impacts; enhancements to services and programs; and impacts on privacy, civil liberties, and civil rights.

2.55.050 – Oversight following Council approval.

Beginning after the close of fiscal year 2026-27 and annually thereafter, the City shall produce and make available to the public an Annual Surveillance Report. The Annual Surveillance Report should be noticed as an informational report to the City Council. The City Council may calendar the Annual Surveillance Report or any specific technology included in the report for further discussion or action, and may direct that (a) use of the surveillance technology be modified or ended; (b) the Surveillance Use Policy be modified; or (c) other steps be taken to address Council and community concerns.

2.55.060 – Definitions.

The following definitions apply to this chapter:

- A. “Annual Surveillance Report” means a written report, submitted after the close of the fiscal year and that includes the following information with respect to the prior

fiscal year:

1. A description of how each City Council-approved surveillance technology was used, including whether it captured images, sound, or information regarding members of the public who are not suspected of engaging in unlawful conduct;
 2. Whether and how often data acquired through the use of the surveillance technology was shared with outside entities, the name of any recipient entity, the types of data disclosed, and the reason for the disclosure;
 3. A summary of any community complaints or concerns about the surveillance technology;
 4. Non-privileged and non-confidential information regarding the results of any internal audits, information about violations of the surveillance use policy, and any actions taken in response;
 5. Whether the surveillance technology has been effective at achieving its identified purpose;
 6. The number and nature of Public Records Act requests relating to the surveillance technology;
 7. Annual costs for the surveillance technology and for compliance with this surveillance and privacy protection ordinance, including personnel and other ongoing costs, and sources of funding;
 8. Other relevant information as determined by the City Manager; and
 9. The Annual Surveillance Report will not include information that may compromise the integrity or limit the effectiveness of a law enforcement investigation.
- B. “Surveillance evaluation” means written information, including as part of a staff report, including:
1. A description of the surveillance technology, including how it works and what information it captures;
 2. Information on the proposed purpose, use and benefits of the surveillance technology;
 3. The location or locations where the surveillance technology may be used;

4. Existing federal, state, and local laws and regulations applicable to the surveillance technology and the information it captures; the potential impacts on civil liberties and privacy; and proposals to mitigate and manage any impacts; and
 5. The costs for the surveillance technology, including acquisition, maintenance, personnel and other costs, and current or potential sources of funding.
- C. “Surveillance technology” means any device or system primarily designed and actually used or intended to be used to collect and retain audio, electronic, visual, location, or similar information constituting personally identifiable information associated with any specific individual or group of specific individuals, for the purpose of tracking, monitoring or analysis associated with that individual or group of individuals. Examples of surveillance technology include: intelligent cameras, which are video systems with software that classify objects and enable rapid footage searches; automated license plate readers (“ALPRs”), which are high-speed cameras that capture license plates and compare them against “hotlists” for stolen vehicles or warrants; drones with cameras or monitoring capabilities; biometrics-identification technology and facial-recognition technology. For the purposes of this chapter, "surveillance technology" does not include:
1. Any technology that collects information exclusively on or regarding City employees or contractors;
 2. Standard word-processing software; publicly available databases; and standard message tools and equipment, such as voicemail, email, and text message tools;
 3. Information security tools such as web filtering, virus detection software;
 4. Audio and visual recording equipment used exclusively at open and public events, or with the consent of members of the public; and
 5. Medical devices and equipment used to diagnose, treat, or prevent disease or injury.
- D. “Surveillance Use Policy” means a stand-alone policy or a section in a comprehensive policy that is approved by the City Council, before entering into an agreement under Section 2.55.010, and contains:
1. The intended purpose of the surveillance technology;
 2. Uses that are authorized, any conditions on uses, and uses that are prohibited;

- 3. The information that can be collected by the surveillance technology;
- 4. The safeguards that protect information from unauthorized access, including, but not limited to, encryption, access-control, and access oversight mechanisms;
- 5. The time period for which information collected by the surveillance technology will be routinely retained; the process by which the information is regularly deleted after that period lapses; and conditions and procedures for retaining information beyond that period;
- 6. If and how non-City entities can access or use the information, including conditions and rationales for sharing information, and any obligations imposed on the recipient of the information; and
- 7. A description of compliance procedures, including functions and roles of City officials, internal recordkeeping, measures to monitor for errors or misuse, and corrective procedures that may apply.

2.55.070 – No private right of action.

This chapter is not intended and shall not be interpreted to create a private right of action for damages or equitable relief on behalf of any person or entity against the City or any of its officers or employees.

Section 2. CEQA FINDING.

The City Council finds that the provisions of this Ordinance are exempt from the California Environmental Quality Act (“CEQA”) because the instant ordinance involves administrative activities and thus is not a project, as the Act defines, pursuant to Section 15378(b)(2) of the CEQA Guidelines. To the extent the adoption of this Ordinance constitutes a project, the City Council finds pursuant to CEQA Guideline Section 15061(b)(3) that the project is exempt from environmental review because it can be seen with certainty that the adoption of the ordinance would not have any significant impact on the environment.

Section 3. REPEAL OF INCONSISTENT ORDINANCES

Any provisions of the Sutter Creek Municipal Code inconsistent with this Ordinance are hereby repealed.

Section 4. SEVERABILITY

If any section, subsection, sentence, clause, phrase or portion of this Ordinance is for any reason deemed or held to be invalid or unconstitutional by the decision of any court of competent

jurisdiction, such decision will not affect the validity of the remaining portions of this Ordinance. The City Council of the City of Sutter Creek hereby declares that it would have adopted this Ordinance and each section, subsection, sentence, clause, phrase or portion thereof, irrespective of the fact that any one or more sections, subsections, sentences, clauses, phrases or other portions might subsequently be declared invalid or unconstitutional.

Section 5. PUBLICATION.

The City Clerk shall certify to the passage of this Ordinance and shall cause this Ordinance or a summary thereof to be printed once within fifteen (15) days after its adoption in a newspaper of general circulation, published and circulated in the City of Sutter Creek.

PASSED, APPROVED, AND ADOPTED this ____ day of June 2026 by the following vote:

- AYES:
- NOES:
- ABSTENTIONS:
- ABSENT:

APPROVED:

Claire Gunselman, Mayor

ATTEST:

Pam Caronongan, City Clerk

Date



STAFF REPORT

TO: THE HONORABLE MAYOR AND MEMBERS OF THE CITY COUNCIL
MEETING DATE: MAY 18, 2026
FROM: CITY MANAGER DUBOIS
SUBJECT: ENTREPRENEURSHIP STRATEGIC PLAN FOR ECONOMIC DEVELOPMENT

RECOMMENDATION:

Economic development in Amador county has been anemic over the last twenty years. Continuing as we are leads to a structurally imbalanced community: a beautiful retirement destination that lacks economic resilience, struggles to retain its youth, and leaves its historic Main Street completely dependent on the fluctuating whims of weekend tourism. Status quo is likely a slow downward spiral as other parts of the state are taking deliberate steps to create better futures for their residents.

In order to have a meaningful impact on economic development in our area, bold steps must be taken. Staff is recommending the City Council take those bold steps by aggressively supporting a transformative process for the economic development of the region and pursuing significant funding to invest in the future of Sutter Creek’s and Amador County’s economy.

We are asking you to dream big on a new vision. We are presenting a strategic plan for economic development developed by Staff and our consultant, Gary Jinks. We would like your feedback on direction.

BACKGROUND:

Amador County Situation

Over the last twenty years (roughly 2006 to 2026), Amador County’s economic development has been characterized by slow, deliberate growth. Unlike the explosive, master-planned suburban sprawl seen in neighboring Central Valley regions, Amador County has cultivated a distinct, rural "silver economy"—driven heavily by retirees, tourism, and state employment.

Here is a summary of how Amador County has evolved over the past two decades:

1. Population Trends: Slow Growth via In-Migration

Amador County has experienced steady, incremental population growth.

- **2010 Population:** 38,091

- **2020 Population:** 40,474
- **2025/2026 Estimate:** 41, 778

The Growth Driver: Amador County’s growth is almost entirely driven by net in-migration rather than natural growth. The county has one of the oldest populations in California, with a median age hovering near 50 years old (compared to the state average in the late 30s). Because the mortality rate generally outpaces the birth rate, the population only grows because of a steady influx of new residents—primarily retirees and remote workers cashing out of the expensive Sacramento and Bay Area housing markets in search of a quieter, Sierra Foothills lifestyle.

2. Average Income and Wealth

As of recent 2024/2025 census data, the economic health of Amador County households is relatively strong, heavily bolstered by imported wealth and equity.

- **Median Household Income:** Roughly **\$88,044**.
- **Context:** While this median income sits below the California state average (which is pulled up by coastal tech hubs), it is actually about 10% higher than the national average.
- **Housing Market Impact:** Over the last 20 years, an influx of higher-income transplants has significantly boosted the local tax base but also driven up housing costs. The median home value now sits at approximately \$450,000. While this is affordable by Bay Area standards, the rising costs over the last two decades have created a growing affordability gap for local service-industry and blue-collar workers.

3. Core Economic Drivers (2006–2026)

Over the last twenty years, Amador County’s economic development has stabilized around four primary pillars rather than chasing major industrial or tech manufacturing:

- **Government and Corrections:** The public sector is the undisputed bedrock of Amador's economy. Mule Creek State Prison (located in Ione) is one of the county's largest economic engines, providing nearly 2,000 stable, high-paying, state-benefitted jobs. Public education and county government round out this sector.
- **The "Silver" Healthcare Economy:** Because over a quarter of the county's population is 65 or older, healthcare is one of the fastest-growing job sectors. Facilities like Sutter Amador Hospital in Jackson, alongside numerous assisted living and specialized geriatric care facilities, have seen substantial expansion to meet local demand.
- **Viticulture and Tourism:** The transformation of the Shenandoah Valley into a premier, globally recognized wine destination has been a major economic development victory over the last two decades. Paired with the historic appeal of Gold Rush towns like Sutter Creek and Jackson, this has spurred steady growth in the leisure, hospitality, and boutique retail sectors.
- **Gaming and Entertainment:** The Jackson Rancheria Casino Resort remains a dominant private employer in the county. Over the last 20 years, it has continually invested in its facilities—including hotels, RV parks, and event spaces—acting as a major draw for out-of-county dollars.

Communities around us are not standing still...

Sutter Creek is uniquely positioned in Amador County. A 200-mile radius from there casts a wide net, encompassing the Greater Sacramento Area, the San Francisco Bay Area, the Central Valley, and even parts of western Nevada. Over the past couple of decades, several municipalities and counties within this footprint have experienced dramatic population and economic growth, largely driven by highly coordinated, deliberate economic development efforts.

Here are the most notable success stories within that 200-mile radius:

1. Rancho Cordova (Sacramento County)

Distance from Sutter Creek: ~35 miles northwest

Rancho Cordova is currently one of California’s most dynamic economic development success stories. According to recent 2025/2026 state data, it ranks among the top five fastest-growing cities in California for populations over 30,000, surging while much of the state’s population remained flat or declined.

- **The Strategy:** The city engineered a highly aggressive, targeted business attraction strategy. They recently launched a suite of incentives, including the **Jobs and Talent Attraction Program**, which offers companies \$10,000 for every new job created that pays over \$100,000 in target industries like advanced manufacturing, fintech, healthcare, and life sciences. In 2025–2026, Rancho Cordova launched a major initiative to become a regional leader in AI and robotics, investing \$5 million from their economic development fund to establish an "[AI & Robotics Ecosystem" in partnership with NVIDIA and the Human-Machine Collaboration Institute.
- **The Results:** Rancho Cordova has transformed from its legacy as a defense and aerospace hub (anchored historically by Aerojet) and home of junkyards / auto disassembly into a modern business powerhouse. It leads the region in new home sales, issued record numbers of residential developer permits, and boasts a workforce of 65,000 across roughly 3,500 businesses.

2. San Joaquin County (Lathrop, Mountain House, and Tracy)

Distance from Sutter Creek: ~60 miles southwest

San Joaquin County has capitalized perfectly on its geographic position just over the Altamont Pass from the Bay Area, transitioning from a heavy agricultural focus into a logistics, manufacturing, and residential juggernaut.

- **The Strategy:** Economic development leaders recognized that businesses and residents were being priced out of the Bay Area but still needed access to coastal markets. They aggressively zoned for massive distribution centers along the Interstate 5 and Interstate 205 corridors and approved highly amenitized master-planned communities.
- **The Results:** **Lathrop** and the newly incorporated **Mountain House** recently tied as the fastest-growing cities in the entire state, both posting population growth rates north of 5.5% in a single year. Lathrop’s massive River Islands planned community (slated for over 15,000 homes) and its attraction of mega-manufacturing facilities (including Tesla) have completely redefined the local economy.

3. Placer County (Roseville and Rocklin)

Distance from Sutter Creek: ~45 miles northwest

Placer County has consistently ranked as the fastest-growing county in California by percentage growth, frequently bucking statewide trends of population decline.

- **The Strategy:** Placer County positioned itself as the premium destination for corporate relocations out of the Bay Area. Local governments heavily invested in high-quality infrastructure, maintained top-tier school districts, and streamlined commercial permitting to attract major employers.
- **The Results: Roseville** is a standout, experiencing phenomenal numeric and percentage growth. It has become a regional hub for healthcare (Sutter Health, Kaiser Permanente) and technology, boasting robust commercial and retail sectors that keep the county's job-to-housing ratio incredibly healthy.

4. Washoe County, Nevada (Reno and Sparks)

Distance from Sutter Creek: ~130 miles northeast

Crossing the border into Nevada, the Reno-Sparks metro area executed one of the most successful economic turnarounds in the western United States following the 2008 recession.

- **The Strategy:** The Economic Development Authority of Western Nevada (EDAWN) deliberately shifted the region's brand away from a reliance on gaming and tourism. They pre-invested heavily in infrastructure to create massive industrial space that would appeal to modern tech and logistics giants.
- **The Results:** The creation of the **Tahoe-Reno Industrial Center (TRIC)**—the largest industrial park in the world—secured the massive Tesla Gigafactory. This acted as a catalyst, pulling in massive data centers and distribution hubs for Apple, Google, Switch, and Amazon, radically diversifying the economy and driving a prolonged population boom.

5. Yuba County

Distance from Sutter Creek: ~65 miles northwest

While historically overshadowed by its southern neighbors, Yuba County has quietly emerged as one of the fastest-growing counties in California, recently posting the second-highest county growth rate in the state.

- **The Strategy:** Yuba County has focused on offering affordable, developable land for residential builders and commercial interests who find the immediate Sacramento suburbs too expensive or heavily regulated. They have streamlined their development pipeline to capture the outward push of the Sacramento regional footprint.
- **The Results:** A rapid surge in single-family housing construction has triggered a population boom, setting the stage for subsequent retail and commercial economic development as the local consumer base expands.

6. San Mateo and Santa Clara Counties (Silicon Valley)

Distance from Sutter Creek: ~130 miles southwest While the Bay Area has always been an economic engine, the specific growth within San Mateo and Santa Clara counties over the last two decades is historically unprecedented.

- **The Strategy:** Economic development here is driven by ecosystem building—fostering partnerships between world-class universities (Stanford), venture capital, and local governments that zoned for massive tech campuses.
- **The Results:** According to recent 2026 federal data analyses, these two counties have effectively tripled their economies since 2001. San Mateo County's GDP grew by nearly 379%, and Santa Clara's by 264%. While population growth has fluctuated due to housing costs, their *economic* growth has dwarfed the rest of the state.

Key Takeaways for Regional Growth

If you are looking at these regions as case studies for what works, they all share three common denominators in their economic development efforts:

1. **Public-Private Synergy:** They utilize regional councils (like GSEC or EDawn) rather than relying solely on underfunded municipal city staff.
2. **Infrastructure Pre-Investment:** They built the roads, utilities, and industrial parks *before* the companies agreed to move there (e.g., TRIC in Nevada).
3. **Targeted Diversification:** They actively recruited industries outside their historical norms to ensure they could survive economic downturns.

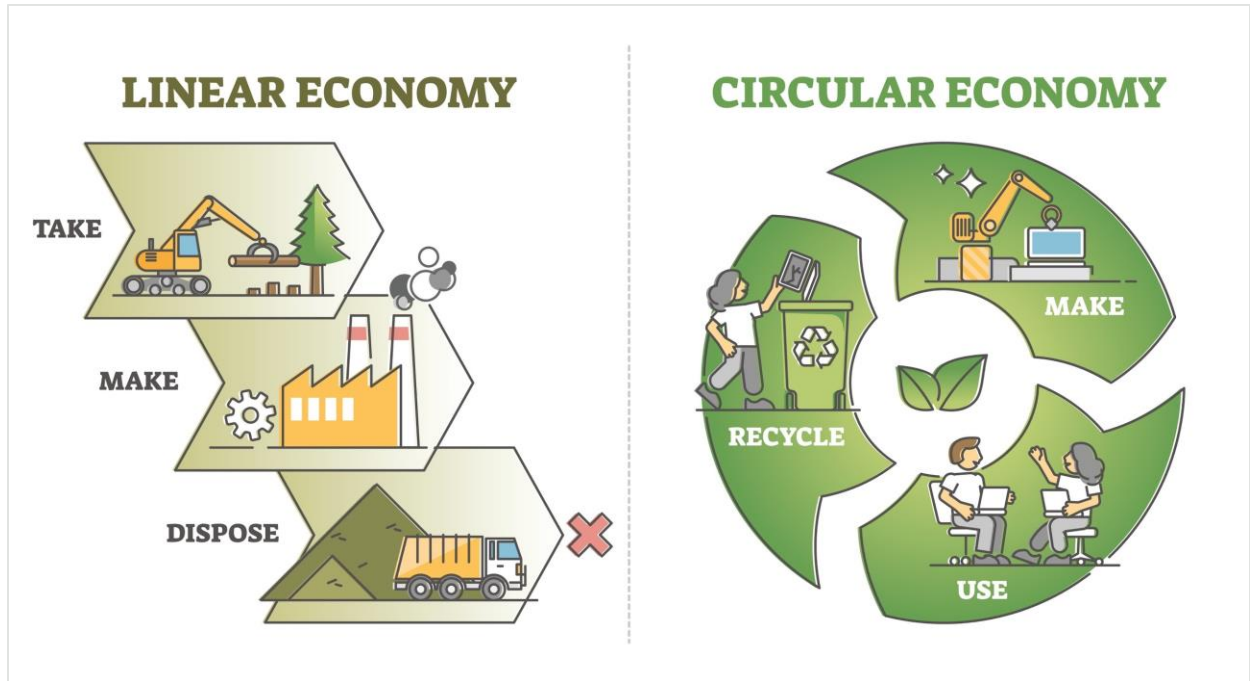
DISCUSSION:

Transitioning from a slow-growth path without falling into the trap of explosive, character-altering residential sprawl is the ultimate tightrope walk for historic municipalities. The "Folsom model" worked for Folsom, but it required thousands of acres of greenfield residential development to support the massive corporate campuses they attracted. We are not recommending that model!

The staff's recommendation to launch an entrepreneurship center focused on the circular economy, and managed by a specialized firm like gener8tor, a highly sophisticated, "surgical" approach to economic development. It is designed to foster high-value innovation and attract industry rather than high-volume footprints.

Here is an explanation of why this strategy makes sense for Sutter Creek and how the mechanics of it work to protect your community's character:

1. The Theme: The Circular Economy



The traditional economy is linear: take materials, make a product, and throw it away. A **circular economy** focuses on eliminating waste by designing products, materials, and processes that are continually reused, refurbished, regenerated, or cleanly recycled.

Why it fits Sutter Creek: A circular economy innovation center wouldn't attract massive smokestack factories or massive logistics warehouses. Instead, it leans directly into Amador County's existing assets: agriculture, viticulture, and forestry. It attracts "bioeconomy" and "ag-tech" startups.

- *Examples in action:* Startups that develop technologies to turn vineyard trimmings into sustainable packaging, companies that convert forestry clearing (biomass) into clean energy, or businesses innovating in agricultural water reclamation.

2. The Mechanism: Outsourcing to gener8tor

Building a startup ecosystem from scratch is incredibly difficult for a small city government. Municipal staff rarely have the venture capital connections or tech-sector expertise required to mentor founders.

How the partnership works: gener8tor is a globally recognized, nationally ranked venture firm and startup accelerator that specializes in partnering with local governments. (In fact, they are currently running a "BEAM Circular Accelerator" in the North San Joaquin Valley).

- Sutter Creek provides the physical facility (the center) and the foundational seed funding/sponsorship.
- gener8tor brings their proprietary curriculum, their national network of investors, and intensive 12-week coaching programs.

- Rather than the city trying to recruit a single large corporation, gener8tor acts as a magnet, drawing in highly motivated, innovative founders to Sutter Creek to build their businesses on the ground up. These founders can be from anywhere in the world.

3. The Outcome: High Industry, Low Sprawl

If you attract a massive corporation, you instantly need thousands of new homes, fundamentally changing the town's demographics and traffic patterns. Startup accelerators achieve the exact opposite.

- **Lean Footprints:** Startups consist of small, agile teams (often just 2 to 10 people in their early stages). They require co-working space, labs, and high-speed internet—not 100-acre corporate campuses.
- **Targeted Job Creation:** These companies create high-paying, knowledge-economy jobs (engineers, scientists, business developers) and specialized "green-collar" manufacturing jobs that elevate the local median income.
- **Organic, Manageable Scaling:** Instead of importing a giant company that displaces locals, you grow companies locally. Some will fail, some will stay small, and the ones that scale up will be deeply rooted in the Sutter Creek community. This allows the city to plan for infrastructure and housing growth incrementally rather than all at once.

Expounding on the Strategy: How to Ensure Success

To make this strategy a reality, city leadership will need to ensure a few foundational elements are in place alongside the gener8tor contract:

- **Zoning for "Light Green" Manufacturing:** If a startup successfully invents a new way to process agricultural waste in your center, they will eventually need a place to build a pilot plant. Sutter Creek needs zoning that accommodates clean, low-impact biomanufacturing so these companies don't leave for another county once they graduate from the accelerator program.
- **Enterprise Infrastructure:** Tech and bio-startups cannot function without enterprise-grade, redundant fiber internet and reliable power grids.
- **Local Beta-Testers:** The center should be deeply tied to local industries. The vintners in the Shenandoah Valley or local forestry management teams should be brought in as partners who can act as "beta testers" for the startups' new technologies.

Ultimately, this strategy positions Sutter Creek not as a bedroom community for commuters, but as a boutique rural innovation hub. It preserves the historic charm while importing high-tier economic activity.

Complementing, Not Competing: The Innovation Center vs. Historic Main Street

A common concern when introducing "tech" or "innovation" into a heritage-rich community is that it might alter the historic character or compete with existing local businesses. However, a circular economy entrepreneurship center is designed to be the perfect economic complement to Sutter Creek's historic Main Street, functioning as a parallel engine rather than a competitor.

Here is how the two economic sectors compare and support one another:

- **Distinct Economic Roles:**
 - **Historic Main Street** is the cultural and aesthetic heart of Sutter Creek. It is a "front-facing" economy driven by retail, hospitality, and tourism. It relies heavily on seasonal fluctuations, weekend foot traffic, and regional visitors drawn to the gold rush history and nearby Shenandoah Valley wineries.
 - **The Entrepreneurship Center** is a "back-office," knowledge-based economy. Startups in the circular economy (ag-tech, forestry tech) operate business-to-business (B2B). They do not require retail storefronts, heavy foot traffic, or large tourist influxes to succeed. They can operate seamlessly out of a repurposed building or secondary commercial space without altering the town's historic aesthetic.
- **Fixing the "Tuesday Afternoon" Problem:** Main Street businesses often thrive on weekends but face slower revenue days during the mid-week slump. The entrepreneurship center introduces a steady, year-round workforce of founders, mentors, and investors. These are high-earning professionals who buy coffee, schedule lunch meetings, and shop locally on a Tuesday afternoon, providing consistent, reliable revenue to Main Street merchants outside of peak tourist seasons.
- **Preserving Charm as an Asset:** Startups are highly mobile and founders can choose to build their companies anywhere. The primary reason a founder would relocate to Sutter Creek for a gener8tor cohort is the high quality of life. The charm, walkability, and preservation of Main Street are actually competitive assets used to attract these entrepreneurs. If the town's historic character is compromised, the center loses its recruiting appeal.

Ultimately, Main Street captures *imported wealth* (tourism dollars), while the entrepreneurship center *generates local wealth* (intellectual property and high-wage jobs). By linking the two, Sutter Creek can maintain its historic identity while building an economically resilient, year-round community.

The Hidden Cost of the Status Quo: The Risks of "Doing Nothing"

In local government, maintaining the current trajectory often feels like the safest choice, especially for a historic town like Sutter Creek where preserving the community's character is a top priority. However, in economic development, "doing nothing" is not a neutral position—it is an active decision to accept a compounding set of long-term risks.

Choosing not to diversify Sutter Creek’s economy through initiatives like the circular economy entrepreneurship center carries several structural costs:

1. The Demographic "Brain Drain"

Amador County has a median age significantly higher than the California average, largely driven by an influx of retirees. While retirees bring imported wealth, a community cannot survive on a "silver economy" alone.

- **The Cost:** Without the creation of high-wage, knowledge-economy jobs, the town’s younger generations—graduates from Amador County Public Schools—will continue to export their talents to Sacramento, Reno, or the Bay Area. Doing nothing ensures that Sutter Creek remains a place where young professionals cannot afford (or find the opportunity) to build careers and raise families.

2. The Widening Affordability Gap

Sutter Creek is experiencing a steady rise in housing costs, driven largely by remote workers and bringing equity from more expensive coastal and urban markets.

- **The Cost:** If housing prices continue to rise while the local job market remains anchored in the service and hospitality sectors, the affordability gap will break. The very workers needed to staff Main Street's shops, restaurants, and local services will be completely priced out of living in or near the city. Introducing a startup ecosystem creates the high-paying local jobs necessary to keep pace with the rising cost of living.

3. Vulnerability to Economic Shocks

Currently, the "front-facing" economy of Sutter Creek relies heavily on tourism, historic sightseeing, and the Shenandoah Valley wine region.

- **The Cost:** The hospitality and tourism sectors are historically the most fragile during macroeconomic downturns. Furthermore, in the Sierra Foothills, these industries are highly susceptible to environmental disruptions, such as severe wildfire seasons that choke the region with smoke and immediately halt weekend tourism. Doing nothing leaves the city's tax base and local merchants completely exposed to these external shocks. An innovation center provides a recession-resistant, year-round economic anchor.

4. Municipal Fiscal Attrition

The costs of running a city—maintaining aging infrastructure, funding pensions, upgrading utilities, and providing emergency services—rise every year due to inflation and depreciation.

- **The Cost:** A slow-growth, residential-heavy tax base rarely generates enough new municipal revenue to cover these compounding civic costs over the long term. A specialized business sector, however, bolsters commercial property taxes and business licensing revenues without placing a heavy, disproportionate strain on city services like schools and road maintenance.

Ultimately, the cost of doing nothing is a slow transition into a structurally imbalanced community: a beautiful retirement destination that lacks economic resilience, struggles to retain its youth, and leaves its historic Main Street completely dependent on the fluctuating whims of weekend tourism. The gener8tor pilot is a low-risk, highly targeted insurance policy against that future.

The Regional Imperative: Scaling Beyond Sutter Creek's City Limits

While Sutter Creek offers the ideal historic charm and quality of life to host an innovation hub, its population of roughly 2,500 residents presents a mathematical limitation. Economic development in the startup sector relies heavily on scale. For the gener8tor circular economy center to be viable, sustainable, and highly competitive for funding, it must be designed with a scope that extends far beyond the city limits—operating as a regional engine for all of Amador County and neighboring jurisdictions.

Positioning the center in Sutter Creek, while casting a multi-county net for participation, is essential for the following reasons:

1. Generating Sufficient "Deal Flow"

In the venture and accelerator industry, success relies on "deal flow"—having a large enough pool of applicants to consistently identify high-potential founders.

- **The Reality:** A town of 2,500 people cannot organically produce enough high-caliber, tech-driven startups to sustain ongoing 12-week accelerator cohorts year after year.
- **The Solution:** By expanding the catchment area to the broader Sierra Foothills (including Calaveras, El Dorado, and Tuolumne counties) and the eastern edges of San Joaquin and Sacramento counties, the center can draw from a talent pool of hundreds of thousands. Sutter Creek becomes the destination where this regional talent converges.

2. Unlocking Federal and State "Regionalism" Grants

Major funders fundamentally do not underwrite highly localized, siloed economic development in populations under 5,000. They invest in regional transformation.

- **The Strategic Advantage:** Programs like the federal EDA Build to Scale and the state-level California Jobs First initiative explicitly mandate regional collaboration. By framing Sutter Creek as the anchor host for a *multi-county* circular economy initiative, the City's grant applications immediately move to the top of the pile. We are no longer asking for money to help one small town; we are asking for funding to build an innovation corridor across the historic Sierra Foothills.

3. Creating Cross-County Industry Synergies

The circular economy relies heavily on physical supply chains. The agricultural waste, forestry biomass, and viticulture byproducts needed to fuel these startups do not stop at the Sutter Creek city line.

- **The Synergy:** An Amador County-wide or multi-county scope allows the entrepreneurship center to formalize partnerships with major regional players—such as the broader Shenandoah Valley viticulture associations, the US Forest Service operating in neighboring jurisdictions, or larger agricultural producers in the Central Valley. These regional partners become the "beta testers" and first customers for the technologies developed inside the Sutter Creek center.

4. Local Benefit from Regional Reach (The "Hub" Model)

Expanding the scope of the program does not dilute the benefit to Sutter Creek; it amplifies it.

- **The Benefit:** By serving as the physical "hub" for a regional "spoke" network, Sutter Creek captures the concentrated economic activity. Even if a startup founder lives in Jackson, Ione, or Calaveras County, they will be commuting into Sutter Creek to utilize the center, meet with gener8tor mentors, and pitch to visiting investors. This guarantees that the daily foot traffic, the mid-week spending at local restaurants, and the prestige of hosting the region's premiere innovation center remain firmly within our city limits.

By thinking regionally, Sutter Creek does not lose its identity. Instead, it elevates its status, transitioning from a localized historic destination into the undisputed capital of rural innovation in the Sierra Foothills.

Funding Strategy: Financing the Circular Economy Innovation Pilot

To minimize the impact on the City of Sutter Creek's General Fund, launching an entrepreneurship center alongside an established partner like gener8tor should be financed through a "capital stack" approach— layering federal, state, and regional/private funds.

Because Sutter Creek is explicitly targeting the **circular economy** (ag-tech, bioeconomy, and sustainable forestry) rather than generic business services, the city is highly competitive for specialized innovation and rural development grants. Furthermore, applying for these grants with a nationally recognized accelerator like gener8tor listed as the contracted operator drastically reduces the perceived execution risk for the grantors, significantly increasing our likelihood of an award.

The City can pursue the following specific funding avenues to finance the pilot program:

1. Federal Grant Programs

- **EDA Build to Scale (Venture Challenge):** The U.S. Economic Development Administration's (EDA) Build to Scale program is the premier federal grant for launching startup accelerators, distributing roughly \$50 million annually to build regional tech and innovation ecosystems.
 - *The Strategy:* The EDA explicitly encourages local governments to partner with proven accelerator organizations as subcontractors. The Fall 2026 funding cycle is actively approaching, and Sutter Creek can position this center as a critical rural innovation hub for the Sierra Foothills.
- **USDA Rural Business Development Grants (RBDG):** This program is designed specifically to finance targeted technical assistance, training, and business expansion in rural communities (strictly defined as populations under 50,000).
 - *The Strategy:* Sutter Creek perfectly fits the demographic profile for USDA rural funds. An RBDG grant can be utilized to directly fund the administrative costs, curriculum deployment, and expert coaching provided by gener8tor to local entrepreneurs.

2. State of California Initiatives

- **California Jobs First (Catalyst and Implementation Phases):** Formerly known as CERF, this massive statewide initiative is currently deploying hundreds of millions of dollars in 2026 to support "high-road" economic development, climate resilience, and equitable job creation.
 - *The Strategy:* A circular economy accelerator hits every core metric of California Jobs First. By framing the gener8tor pilot as a "sustainable ag-tech and bioeconomy workforce pipeline," Sutter Creek can apply for regional investment allocations explicitly designed to diversify regional economies away from traditional, linear industries.
- **CalOSBA / GO-Biz Technical Assistance Grants:** The California Office of the Small Business Advocate (CalOSBA) and GO-Biz routinely fund local incubators, inclusive innovation hubs (iHubs), and micro-business support programs. The City can leverage these state-level technical assistance grants to subsidize the operational overhead of the physical center space.

3. Regional and Private Capital

- **SSBCI 2.0 Technical Assistance Funds:** The State Small Business Credit Initiative (SSBCI 2.0) has deployed nearly \$10 billion nationally to support small businesses. While much of this is direct investment capital, states are actively funding *Technical Assistance providers* who can generate a pipeline of investment-ready companies. The gener8tor curriculum is uniquely designed to produce exactly this type of deal flow.
- **Corporate Sponsorships (Industry Partners):** Large regional corporations often sponsor accelerator cohorts to get early access to new innovations and bolster their community relations.
 - *The Strategy:* The City can solicit cohort sponsorships from entities that have a vested interest in the circular economy. For example, utilities like PG&E (interested in biomass and forestry-clearing tech for wildfire mitigation), regional waste management companies, or larger viticulture consortiums in the Shenandoah Valley could fund a 12-week gener8tor cohort in exchange for the first rights to pilot the startups' newly developed technologies.

To move this funding strategy forward, City Staff recommends executing a non-binding **Memorandum of Understanding (MOU)** with gener8tor. This MOU does not require immediate upfront City funding; rather, it formally establishes the public-private partnership, allowing Sutter Creek and gener8tor to seamlessly co-apply for the upcoming 2026 EDA and USDA grant cycles as a unified entity.

Long-Term Sustainability and Nonprofit Spin-Out

The strategic plan is looking at the next three years only. We will learn a lot if we proceed down that path and future plans may very well change. At this moment, if successful, we would see the ECS spinning out of the city to become a stand alone non-profit. While the City of Sutter Creek must act as the initial catalyst to launch the entrepreneurship center and secure the pilot contract with gener8tor, the long-term strategic goal is not for this to remain a permanent municipal department. City governments are uniquely positioned to ignite economic development, but they are rarely equipped to manage the day-to-day operations of a venture ecosystem indefinitely.

To ensure the center's permanent success, longevity, and financial independence, the City's roadmap would include a planned "spin-out" phase. Following the initial pilot years, the center will be transitioned into an independent 501(c)(3) nonprofit organization.

Transitioning the innovation center to an independent nonprofit structure provides several critical advantages:

1. Unlocking Philanthropic and Private Capital

Many major philanthropic foundations, corporate social responsibility (CSR) programs, and private donors will not write grants or donation checks directly to a municipal government.

- **The Advantage:** By establishing a 501(c)(3), the center becomes eligible for a massive new tier of funding. It can accept tax-deductible contributions from private citizens, secure endowments, and apply for foundation grants dedicated to rural economic development and climate/circular economy initiatives. This permanently relieves the burden on the City's General Fund.

2. Operational Agility and Speed

The startup ecosystem moves incredibly fast. Subjecting the center's day-to-day operations to standard municipal procurement rules, public contract bidding, and city council approval cycles can stifle innovation and frustrate private-sector partners.

- **The Advantage:** An independent nonprofit can operate at the "speed of business." It can sign leases, hire specialized staff, execute contracts with future operators (like gener8tor), and deploy capital with the flexibility required to support fast-moving startups.

3. Political Insulation and Longevity

Municipal priorities inevitably shift with election cycles and fluctuating tax revenues. An economic downturn could force future City Councils to choose between funding essential civic services or funding the innovation center.

- **The Advantage:** A spin-out ensures the center's survival regardless of local political changes or municipal budget deficits. Governed by its own dedicated Board of Directors—comprised of regional business leaders, industry experts, and investors—the nonprofit's sole fiduciary duty will be to the success of the entrepreneurial ecosystem.

4. Shielding the City from Risk

The nature of the venture capital and startup world involves risk; many startups fail before they succeed.

- **The Advantage:** A distinct nonprofit entity creates a vital legal and financial firewall. It completely shields the City of Sutter Creek from the legal liabilities, financial risks, and market fluctuations associated with business incubation and venture investments.

The City's Future Role

Post spin-out, the City of Sutter Creek would transition from being the primary funder and operator to becoming a key strategic partner and champion. The City might retain a permanent advisory seat on the nonprofit's Board of Directors, ensuring that the center's overarching mission continues to align with Sutter Creek's economic development goals, all while the organization operates entirely self-sufficiently.

RECOMMENDATION

City Staff recommends that Sutter Creek pivot from its current slow-growth trajectory by establishing a Circular Economy Entrepreneurship Center in partnership with gener8tor, a nationally ranked startup accelerator. This initiative is designed to attract high-value, "light green" industry—specifically in ag-tech, bioeconomy, and sustainable forestry—without triggering the explosive residential sprawl that characterizes neighboring regions.

The Strategic Imperative

While Sutter Creek's historic charm and thriving "silver economy" are tremendous assets, relying solely on tourism and retiree-driven growth leaves the City structurally vulnerable. Maintaining the status quo carries significant hidden costs, including a persistent "brain drain" of our younger workforce, a widening housing affordability gap for local service workers, and an over-reliance on a weekend tourism sector that is highly susceptible to macroeconomic downturns and seasonal disruptions.

To build a resilient, year-round economy, Sutter Creek must generate local wealth rather than merely importing it. The gener8tor partnership accomplishes this through a highly targeted, "surgical" approach to economic development.

Key Benefits of the Initiative:

- **Targeted Industry over Residential Sprawl:** Unlike the Folsom model, which required thousands of acres of new housing to support large corporate campuses, an innovation accelerator attracts lean, agile startup teams. This fosters the creation of high-wage, knowledge-economy jobs while allowing the City to manage infrastructure and housing growth incrementally.
- **Complementing Historic Main Street:** This initiative is a parallel economic engine, not a competitor to local merchants. By operating as a B2B (business-to-business) enterprise, the center does not disrupt the town's historic aesthetic. Instead, it provides Main Street with a steady, year-round workforce of founders and investors who inject reliable mid-week revenue into local coffee shops, restaurants, and retail stores outside of peak tourist seasons.
- **A Low-Risk, Grant-Funded Financial Model:** The City will not shoulder the burden of building a startup ecosystem from scratch. By outsourcing the curriculum and network to gener8tor, Sutter Creek instantly becomes highly competitive for major federal (EDA, USDA) and state (California Jobs First) innovation grants. An initial Memorandum of Understanding (MOU) allows the City and gener8tor to co-apply for these funds, minimizing the risk to the City's General Fund.

Conclusion & Next Steps

By leaning into the circular economy, Sutter Creek can leverage its natural and agricultural assets to become a boutique rural innovation hub. This strategy protects the community's historic character while building the robust commercial tax base and high-paying jobs necessary to sustain the City's future.

Staff recommends moving forward with a non-binding MOU with gener8tor to formally establish this public-private partnership and begin the joint pursuit of 2026 state and federal economic development grants.

BUDGET IMPACT:

This is a major initiative over several years that requires attention from staff to seek out grant funding and help manage this, even with outsourced management of the program. Budget impacts will be indirect, mostly time invested to support this initiative.

ATTACHMENT:

1. ECS Strategic Plan
2. Press Release Beam Circular
3. Biocatalyst Conference



AMADOR COUNTY

CALIFORNIA

ENTREPRENEUR CENTER OF THE SIERRAS STRATEGIC PLAN

May 2026

YESTERDAY



TOMORROW

City of
SUTTER CREEK
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Executive Summary

The Challenges of Rural California

Amador County, like many rural regions across California, faces persistent structural challenges: limited business opportunity, difficulty attracting and retaining young talent, and uneven access to technology and essential services that urban communities take for granted. These conditions are mirrored across all seven Sierra Nevada counties. While some benefit from major destinations such as Lake Tahoe and Mammoth, their economies remain heavily seasonal and vulnerable to fluctuations in tourism. Even these high-profile areas would benefit from strategies that generate year-round, good-paying jobs and strengthen long-term economic resilience.

Vision

Amador County will achieve sustainable economic growth and diversification by establishing an entrepreneurial infrastructure that supports the organic development of local businesses while accelerating the adoption of innovative technologies and circular economic practices. The resulting framework will be designed for replication across the Sierra counties and adaptable to rural regions worldwide.

Mission

To strengthen the economic and social vitality of Amador County and the broader Sierra region by expanding opportunities, supporting existing businesses, and building a resilient entrepreneurial ecosystem. This ecosystem will serve as a repeatable model of rural innovation that empowers communities across California.

The Opportunity

The seven Sierra Nevada counties collectively represent approximately 192,000 residents and generate roughly \$11.6 billion in GDP. Tuolumne, Amador, and Mono counties contribute the largest shares. Despite modest populations, these counties consistently outperform expectations due to strong tourism, government, and healthcare sectors. This region offers an ideal environment for piloting an entrepreneurial ecosystem integrated with circular economic principles. The scale of the population, the commonality of business types, and the manageable technology infrastructure reduce complexity and risk, creating a practical proving ground for a new model of rural development.

Existing Businesses and Services

While focused on innovation and startups the Entrepreneur Center of the Sierras (ECS) will serve everyone, including existing businesses. We will extend to existing business to help them with their business needs, questions, technology, and challenges. The ECS will operate under the Startup Model, applying proven processes and methodologies to nurture ideas from concept to launch. This model also applies to existing business such as releasing a new product, contemplating a fresh marketing approach, and moving into a new market.

At the center of this initiative is the **Entrepreneur Center of the Sierras (ECS)**, which will serve as the region’s entrepreneurial and innovation hub. ECS will anchor the creation, testing, and launch of innovative ideas, enterprises, and solutions tailored to Amador County’s and the broader region’s needs. Sutter Creek has an underused facility, its historic Sutter Creek Grammar School at 121 Cole Street, which can be the physical location of the Entrepreneur Center.

Purpose of This Plan

The primary objective of this plan is to develop and document the feasibility and most effective approach for building a regional entrepreneurial infrastructure and ecosystem that can be implemented and scaled. This document represents the foundational step in establishing an integrated, sustainable development pathway for Amador County’s long-term economic and community resilience.

This is a multi-year journey that will require distinct phases of execution and collaboration across multiple counties to ensure the pathway is designed to work for the entire region. We expect to learn, adapt, and continuously refine the model to maximize impact for Amador County and the broader Sierra region.

Objectives

Business Growth & Development

- Support the creation of at least 10 new businesses by 2030.
- Provide direct assistance to 25 existing businesses in adopting sustainable practices.

Job Creation & Retention

- Generate 50 new local jobs.
- Improve retention of young adults through workforce and entrepreneurial opportunities.

Entrepreneurial Infrastructure

- Establish the Entrepreneur Center of the Sierras (ECS) as a fully operational hub for innovation, mentorship, and training.

Technology Access & Adoption

- Expand access to digital tools and technology infrastructure.
- Engage 100 people and businesses in training or transition programs.

Circular Economy Integration

- Implement at least three community-scale circular economy projects (e.g., waste-to-value, renewable resource use, resource-sharing systems)

Community Engagement

- Establish 200 people for workshops, events, and collaborative initiatives that build a culture of entrepreneurship and sustainability.

Regional Framework

- Document a scalable framework that enables successful strategies to be expanded across the region.

Recommendation

A primary consideration of this plan is whether to develop the ECS in-house or partner with a specialized firm. Gener8tor is a leader in this field, establishing innovation centers across rural America. As a venture capital firm, they recognize that sustainable change requires building a complete ecosystem of entrepreneurs, investors, and corporate partners.

We recommend a three-year pilot (2026-2029) in Sutter Creek to validate this integrated framework. After analyzing both models, we believe outsourcing to Gener8tor offers the highest probability of success by leveraging their established network and expertise to accelerate regional growth.

Research and Analysis

We aim to future-proof economic growth in Amador County by leveraging local resources and our proximity to Sacramento. By combining a startup model with circular economy principles and emerging technology, we will build long-term regional resilience.

Our strategy focuses on three primary objectives:

1. **Developing Entrepreneurial Infrastructure:** Establishing a foundation for education and formal support systems.
2. **Supporting New Ventures:** Encouraging the creation of emerging businesses and new revenue models.
3. **Modernizing Existing Businesses:** Helping local companies become more efficient, resilient, and future-ready.

Ongoing research and market analysis will guide our efforts and measure impact. Initial discovery will focus on the following key questions:

- Is there sufficient demand to ensure long-term sustainability?
- Who are our target demographics and how should we reach them?
- What are the most critical Key Performance Indicators (KPIs)?
- What is the optimal business structure—for-profit or nonprofit?

To address these questions, we are benchmarking several key segments:

1. **Innovation Hubs:** Analyzing lessons learned and operational challenges from other centers.
2. **Regional Needs:** Identifying local pain points, growth barriers, and modernization opportunities.
3. **Local Demographics:** Mapping educational, financial, and institutional resources.
4. **Community Dynamics:** Understanding social engagement and non-business challenges.

Understanding these potential economic and social dynamics is essential for ensuring community involvement and adoption.

Sierra County Demographics Summary (see Appendix 1 for more details)

Alpine County is a tiny, rural county with a unique demographic profile—older, small population, strong Native American presence, and high incomes. Its economy is anchored by government, healthcare, and tourism, with ski resorts and outdoor recreation providing seasonal boosts. Agriculture and forestry remain modest but historically important.

- Population: ~1,200 (2020 Census), making it California’s smallest county.
- Density: ~2.3 people per square mile.

Amador County is a small, rural county with an older population, modest incomes, and strong homeownership. Its economy is government-heavy, with healthcare and retail as major anchors, while tourism (wine, casinos, recreation) provides cultural and seasonal vitality. Agriculture and forestry remain modest but historically important.

- Population: ~41,029 (2023)
- Density: ~69 people per square mile

Calaveras County is a rural, aging community with modest income levels and a growing Hispanic population. Its economy is service-oriented, with healthcare and government leading, but tourism, construction, and agriculture remain vital. For rural development planning, Calaveras illustrates the challenge of balancing local services for an older population with economic diversification through tourism, wine, and recreation industries.

- Population: ~45,995 (2023)
- Density: ~45 people per square mile (rural, spread across 1,020 sq. miles)

Inyo County is a small, aging population, with high reliance on tourism and government employment, and limited private land ownership. Its economy is modest but stable, with healthcare, agriculture, and hospitality forming the backbone of local jobs. The county’s unique geography — from Mount Whitney to Death Valley — makes tourism not just an industry, but a lifeline.

- Population: ~18,803 (2023 estimate)
- Density: ~1.9 people per square mile (extremely rural; second-largest county in California by land area).

Mariposa County Mariposa County is a small, rural county with an older population, modest incomes, and high reliance on tourism. Its economy is service-heavy, with Yosemite National Park driving hospitality, retail, and recreation. Government and healthcare provide stability, while agriculture and forestry remain modest but historically important.

- Population: ~17,060 (2023)
- Density: ~11.8 people per square mile (very rural)

Mono County Mono County is a small, rural county with a young-to-middle-aged population, modest incomes, and high reliance on tourism. Its economy is service-heavy, with Mammoth Lakes and outdoor recreation as the backbone. Government and healthcare provide stability, while agriculture and forestry remain modest contributors.

- Population: ~12,991 (2024 estimate)
- Density: ~4.3 people per square mile (very sparsely populated across 3,132 sq. miles)

Tuolumne County is a rural, aging community with modest incomes and strong reliance on healthcare, government, and tourism. Its economy is anchored by service industries and correctional institutions, while outdoor recreation and forestry provide seasonal and resource-based employment.

- Population: ~54,873 (2023)
- Density: ~24.7 people per square mile across 2,220 sq. miles

The combined population of the Sierra Counties is approximately 192,000 people. Together, these seven Sierra Nevada counties generate about \$11.6 billion in GDP, with Tuolumne, Amador, and Mono contributing the largest shares. The list below are the Key industries across the 7 Sierra Counties ranked by size and commonality across all counties.

- Key industries
1. Government
 2. Healthcare
 3. Tourism/Hospitality/Recreation
 4. Retail
 5. Construction
 6. Education
 7. Agriculture/Forestry
 8. Casinos/Tribal Enterprises

- 9. Correctional Institutions
- 10. Manufacturing/Resource Processing

Market Segments

The following categories define our primary market segments. Each represents a distinct track, though they often overlap in practice.

- **Startups:** Innovative ideas or technologies entering untested markets. *Needs: Education, research, and validation.*
- **New Traditional Businesses:** Retail, service, or product ventures in established markets. *Needs: Ideation, validation, and business planning.*
- **Established Businesses:** Existing companies with steady revenue. *Needs: Efficiency, modernization, and growth control.*

Broad vs. Deep Support Strategy

We balance our approach between reaching many people and providing intensive help where it matters most:

- **Broad Support:** Engages diverse stakeholders to build community visibility and cross-sector collaboration.
- **Deep Support:** Provides focused investment and mentoring for segments with high scalability or critical economic impact.

Success requires a situational SWOT analysis to identify how to best apply these strategies.

SWOT analysis (Strengths, Weaknesses, Opportunities, Threats)

Amador County’s rural nature provides a unique environment for economic testing. Its manageable scale reduces complexity, making it an ideal pilot location.

Strengths

- Manageable scale and community engagement potential.
- Strong local identity and collaborative spirit.

Weaknesses

- Rural distances and limited connectivity.
- Small population and skills gap.
- Cultural resistance to rapid change.

Opportunities

- Modernization and economic diversification.
- New business creation and innovation acceleration.
- Integration of circular economy and sustainability models.
- Available real estate

Threats

- External economic fluctuations.
- Slow adoption of modern technologies.

- Competition for talent and investment.

Strategic Conclusions

Our research confirms that the Sierra region is ready for a collaborative economic framework:

- **Economic Capacity:** Strong regional GDP provides a solid foundation, though community adoption must be managed carefully.
- **Regional Commonalities:** Similar demographics across counties make shared infrastructure and services highly feasible.
- **Need for Scale:** No single county can achieve sustainable mass alone; coordinated regional action is essential.
- **Technology as a Catalyst:** Tools like AI have increased awareness of the need for proactive planning and resilience.

This evidence supports moving forward with an integrated infrastructure to strengthen local autonomy while preserving regional character.

Entrepreneurial Infrastructure

The ECS will be the regional hub for innovation. By combining local expertise with a global network, we provide founders with world-class resources tailored to rural needs.

The Innovation Ecosystem

We utilize a structured, repeatable pathway for turning ideas into real-world solutions through a simple sequence: **Idea → Validate → Execute.**

This ecosystem is a collaborative network of entrepreneurs, investors, and government partners working together to support founders and accelerate new ventures.



- **Yellow-circle contributors** represent the essential elements required for core operations—education, mentorship, access, and foundational support.
- **Additional contributors** expand capacity, improve efficiency, increase deal flow, and bring world-class expertise and perspective into the region.

Our role is straightforward but powerful: Ensure the right ideas reach the right people at the right time so innovation can take root and make a meaningful difference.

Current Ecosystem Supporters and Contributors

Investors

- Sacramento Angels; the longest tenured investors in the Sacramento region.
- CleanStart; a 501(c)3 nonprofit that exists to empower entrepreneurs with the knowledge, capital, and connections that are critical to creating a successful new business.
- Impact Ventures Capital since 2016 they have been investing in and connecting startups to corporate partners.

Advisors, Resources

- Gener8tor; experience and network in rural startup model execution

- Beam Circular; industry leader and champion for curricular economy.

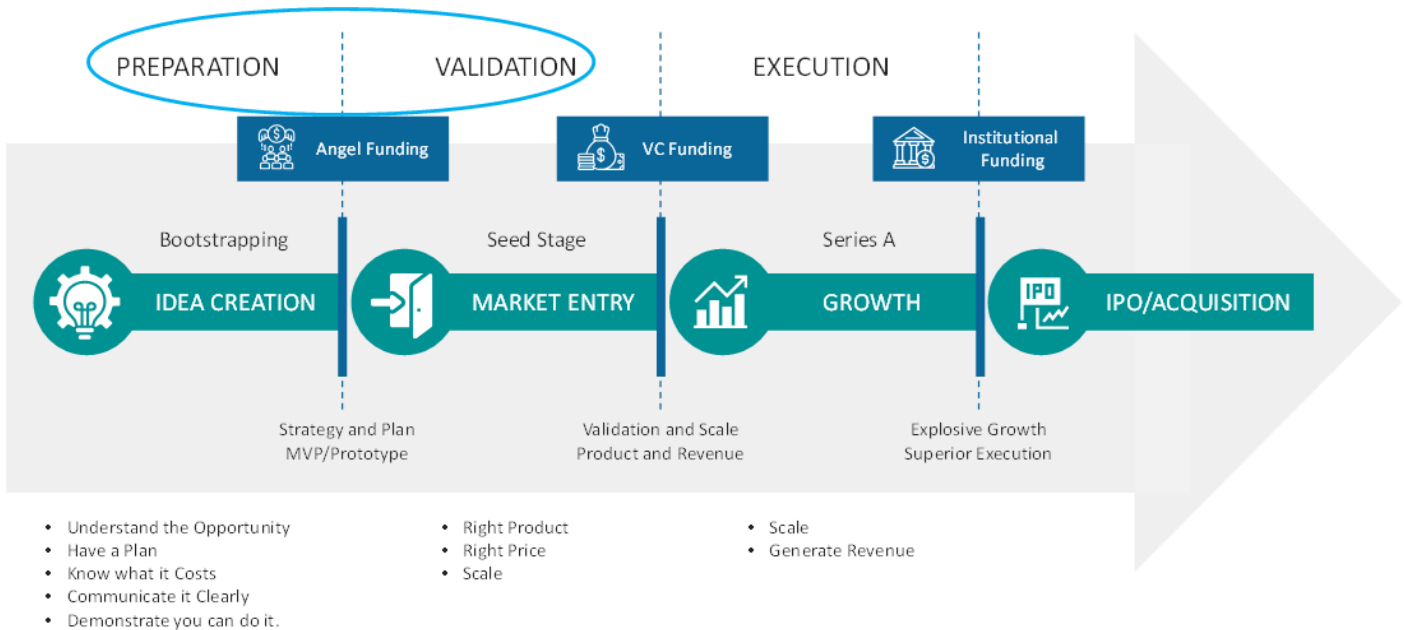
Universities

- Sacramento State, Carlsen Center; sponsor, resources, and collaboration.
- Columbia College; regional leader.

Government

- Sutter Creek
- Amador County

Startup Life Cycle



We will focus our efforts on the Planning and Validation stages for startups and the Growth stage for established businesses. While each initiative enters the pipeline at a different point, every new idea begins with some form of Preparation, and advances through a structured process from there.

By applying the Startup Model, we provide a disciplined, repeatable pathway for transforming ideas into viable companies, products, or services. At the same time, we recognize that innovation in rural regions requires more than a single methodology. To build a resilient and future-ready economy, we must also integrate forward-thinking frameworks such as the Circular Economy, particularly as rural biomass conversion evolves into a modern, scalable, and increasingly mature industry.

Circular Economic Principles

Common Definition of circular economy is an economic system designed to minimize waste and maximize the use of resources. Unlike the traditional linear economy—which follows a “take–make–dispose” model—a circular economy focuses on closing the loop by reusing, repairing, refurbishing, and recycling materials and products. Its goal is to create a sustainable system where economic activity regenerates rather than depleting resources, benefiting both the environment and the economy.

At the core of our strategy is utilizing the startup model to identify and solve local challenges such as waste management, water treatment, energy efficiency, and resource optimization—issues common across rural regions.

Local communities will play an essential role in shaping, validating, and refining solutions, ensuring they are practical, scalable, and aligned with real-world needs. This creates a win-win-win for startups, investors, and the broader community.

Biomass Conversion & Circular Economy in California

Biomass conversion is the most common application of circular economics as agriculture, logging and ranching all produce biomass waste. It is also an easy-to-understand example. However, it is not the only circular application; energy generation, water management and any waste are recognized candidates.

Why Biomass & Circular Systems Matter in Rural California

- California produces ~50 million tons of residue biomass annually from agriculture, forestry, and municipal sources.
- Rural regions—Central Valley, Sierra foothills, North State—are the primary biomass producers and stand to benefit most from circular-economy industries.
- California research shows circular bioeconomy systems can:
 - Create new rural jobs in biomass collection, processing, and transport.
 - Reduce wildfire risk by monetizing forest waste.
 - Improve water quality by reducing nitrate contamination from ag and livestock operations.
 - Increase farm and ranch profitability through waste-to-value systems.
 - Support carbon-neutrality goals by replacing fossil fuels with renewable biomass-based fuels.
 - Existing major Circular-Economy Initiatives in Central & Northern California (Statewide, strong Northern CA presence) enable borrowing of best ideas

Applying Circular Principles with the Startup Model

Our strategy is grounded in practical, purposeful action tailored to the unique needs and opportunities of Amador County. Instead of relying on abstract theory, we apply startup model methodology with circular economic principles to identify locally rooted opportunities that deliver economic impact and embrace technology. Although the circular economy helps us identify opportunities and engage local communities it is not the holy grail, simply a piece of the formula. The startup model and Entrepreneurs are still the driving forces for creating new businesses and growth.

Leveraging the Startup Model with local communities to accelerate innovation and adoption.

1. **Generate ideas** that address local or regional challenges.
2. **Validate concepts** with businesses and communities.
3. **Develop solutions** informed by data and feedback.
4. **Validate solution** Test with real users to ensure practicality and impact.
5. **Launch and scale** business.

Tackling Local Challenges With the Startup Model

We utilize the startup model to tackle local challenges such as waste management, energy efficiency, and resource optimization – issues common across rural regions worldwide.

Local communities play a vital role in shaping, validating, and refining solutions, ensuring they are practical, scalable, and aligned with real-world needs. This creates a win-win for investors, and the broader community



Product Development Process



Goals

Through this approach, we aim to:

- Leverage local expertise and emerging talent to cultivate new startups and ventures.
- Empower existing businesses to participate in the process, innovate, strengthen resilience, and unlock new revenue streams.

Impact

By combining local expertise, customer insights, and community engagement, we can rapidly validate ideas and deliver solutions directly to users. This process not only creates new revenue opportunities but also accelerates the adoption of emerging technologies and strengthens Amador County’s entrepreneurial and innovative ecosystem. The key is mobilizing local experts, diverse customer groups, and community networks. This ensures the right ideas are validated quickly and solutions reach real users faster generating new revenue streams, driving the transition to emerging technologies, and delivering lasting value for startups, businesses, and the community at large.

Implement through Engagement, Education, and Mentorship

To get started we recommend partnering with an established accelerator—such as Gener8tor—to operate programs within the ECS. Leveraging a proven organization provides operational stability, reduces risk, and increases the likelihood of strong outcomes, especially during the pilot period. Their methodologies align well with our principles and allow us to implement programs that are already evaluated, refined, and effective.

In general, the Entrepreneur Center of the Sierras (ECS) will offer a full suite of workshops, events, classes, and programs focused on ideation, validation, planning, business creation, operations, and growth. To enrich these programs, we will bring in both industry leaders and local subject-matter experts who can provide practical, real-world insights.

We recognize that early-stage ventures and established businesses have unique needs. ECS programming is intentionally structured to support both—helping new founders validate ideas while enabling existing businesses to strengthen operations, pursue growth, and adopt innovative practices.

We will run a pilot with gener8tor to determine long term viability and assess in-house versus outsourced operations.

Events, Classes, and Programs

The ECS will follow the same proven approach whether programs are operated by gener8tor or by the City. The ECS model includes a full spectrum of support: informal networking, 30-minute panels, hands-on workshops, multi-week programs, and 1-on-1 mentoring. If gener8tor operates the core ECS programs, the City will complement that

work with locally focused events, services, and community-driven support. This ensures a consistent, high-quality experience while allowing the City to tailor additional offerings to local needs.

Track 1: Startups - Focusing on innovation and business, ideation, validation, product development, and launch.

Track 2: Established Businesses - Focusing on business efficiency, staffing, day-to-day problems; marketing, sales, supply chain, leadership, compliance, and technology adoption.

Mentorship and Resources

Mentorship is the cornerstone of the ECS. We will collaborate with local specialists who understand the region and its unique challenges. However, we will also connect with non-local experts and mentors to ensure participants have access to the best possible resources and guidance. Below is an example of a standard early-stage program tailored from 1-hour online seminars to 6 - 12-week extensive programs or cohorts. You will notice a shift from classroom to 1on1 as time and expectations increase. This classroom and 1 on 1 approach also apply to non-structured webinars as well. This program is designed to build a knowledgeable, cohesive team and a sustainable business. The framework can be scaled with more detail, engagement, and expectations.

Scalable Program for Early-Stage Companies/Entrepreneurs – Example

Programs	Classroom	1 on 1	Expectation
Webinar Only	3	0	Introduction
Webinar Only	5	0	Learn
1 – 4 Week Basic	5.5	5	Foundation
6 - 12 Week Full	10	10	Launch

- Program can be tailored and scaled from a 3-hour webinar to 12-week immersive program with 1on1 mentorship.
- Expectations range from introductory to assessments, preliminary benchmarks/KPI's to improved operational capability and readiness.
- Programs are designed to achieve as much progress as possible within the timeframe and structure. All attendees are different.
- 1on1 engagement is the key to successful application and accelerated progress. More engagement results in more success at a faster pace.
- Programs are designed for individual enrollment but can be tailored and personalized for incubators or institutions. This includes additional content details, pass/fail criteria, etc.

This program consists of a 5-part framework

1. Startup Model, Ecosystems, Funding; Think like a CEO.
 2. Build your business case; vision, ideation, validation.
 3. Build your strategic plan.
 4. Build your Financial Model.
 5. Build your Pitch Deck and Pitching; Talk like a CEO.
- Closes with startups introducing and pitching their idea

Investors and Funding

The ECS is **not** a funding or banking entity and does not directly invest in or finance startups. All funding relationships occur **between entrepreneurs and individual investors**, independent of the ECS. Our role is to create an environment—through programming, connections, and collaboration—where those conversations can happen naturally and productively.

ECS Operations, Organization, and Management

The following sections outline the operational framework, strategic milestones, and organizational models designed to ensure the Entrepreneur Center of the Sierras (ECS) achieves long-term sustainability and regional impact.

Operational Framework and Milestones

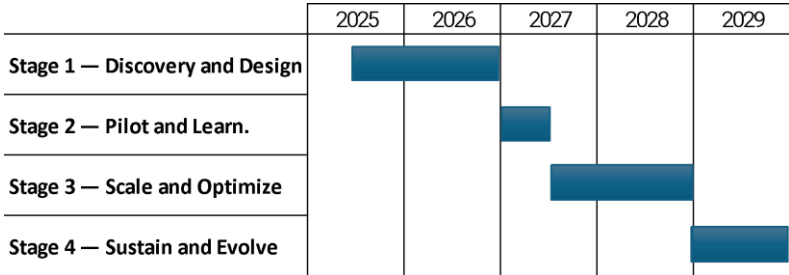
Key Assumptions

- **ECS role:** ECS is a central hub that provides access to services, resources, events, and programs, both paid and free.
- **Primary conduit, not owner:** The ECS will function as the primary conduit and catalyst for support; ultimate responsibility for execution and outcomes rests with the entrepreneur, startup, or business.
- **Learn-and-apply approach:** This is an iterative learn-and-apply process aimed at developing a sustainable rural economic model.
- **Iterative discovery:** We do not have all the answers today; a structured learning and testing phase will be used to validate assumptions and refine the model.

Implementation Stages

- **Stage 1 — Discovery and design**
 - Validate user needs, map existing resources, and design initial service offerings.
 - Run small experiments to evaluate demand and delivery assumptions.
- **Stage 2 — Pilot and learn.**
 - Launch limited pilots with selected entrepreneurs or cohorts.
 - Collect qualitative and quantitative feedback; iterate on program design and delivery.
- **Stage 3 — Scale and optimize.**
 - Expand successful pilots, standardize processes, and build partnerships.
 - Introduce revenue mechanisms and measure economic viability.
- **Stage 4 — Sustain and evolve.**
 - Transition to a self-sustaining operating model with diversified funding and clear governance.
 - Continue continuous improvement through ongoing testing, community feedback, and new offerings.

Success Criteria



- **Clear ownership:** Define responsibilities for the ECS and for entrepreneurs.
- **Measurable outcomes:** Track adoption, engagement, revenue, and impact metrics.
- **Feedback loops:** Embed regular review cycles to surface learnings and adjust strategy.

Organizational Structure

Two operational models are under consideration: a City-run model and an outsourced accelerator model. While both share a fundamental governance structure, the primary difference lies in staffing for day-to-day operations, mentorship, and program execution. An outsourced model offers accelerated delivery through established networks, while a City-managed approach focuses on building local capacity over time.

Staffing and Resourcing Strategy

- **Facilities, Resources:** Sutter Creek will provide meeting space and on demand resources; there are no fixed public office hours currently.
- **On-demand operations:** Core activities will be delivered using existing Sutter Creek staff, local subject-matter experts, and contracted specialists as needed.
- **Cost control:** Hire or open facilities only when utilization and revenue projections support the expense.
- **Scale with demand:** Move from ad-hoc support to part-time roles, then to full-time operations as programs and revenue mature.

Current Status (May 2026)

- **Activity focus:** The ECS is currently operated by the city on an as-needed basis, concentrating on monthly events, analysis, data collection, networking, and creation of this plan.
- **Early engagement:** We have launched a series of free events and workshops to build awareness and visibility.
- **We have formed strategic relationships and began filling our ecosystem with resources and experts.**

Purpose and Scope

The ECS exists to manage the local entrepreneurial ecosystem—coordinating facilities, programming, events, and community engagement. ECS curates and connects entrepreneurs to experts, resources, and service providers who deliver classes, programs, education, funding, and support.

Governance and Policies

- **Business policies:** establish finance, procurement, and contract policies appropriate for a for-profit entity.
- **Operational procedures:** Define intake, program delivery, partner onboarding, and quality assurance processes.
- **Performance monitoring:** utilization, participant outcomes, revenue/cost, and other KPI’s.

Transition to Full Capacity

Below are notional organizational charts from now to full-time operations. Today Tom Dubois Sutter Creek City Manager is leading the effort.

Current



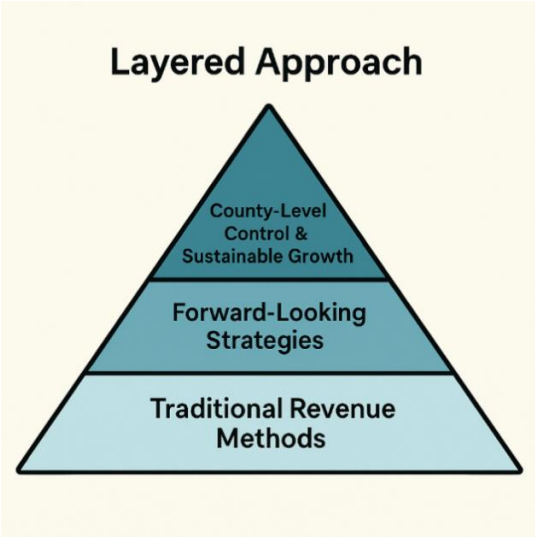
The transition from our current operating model to full, year-round operations will be driven by demonstrated demand and strategic direction. Except for the ECS Director, who will be working full-time from day one, the roles listed represent functions, not immediate or necessarily full-time positions. These responsibilities will initially be covered by existing city staff or contracted consultants until workload and utilization justify dedicated hires. If the ECS continues to be operated by ECS then the city staff will be scaled, and potentially a full-time Director will be added. In the current financial model, there is no Director if ECS is operated by gener8tor.

For planning purposes, full-time staffing for these additional roles is projected to begin in January 2029.

Recommendation, Plan, and Financials

While the entrepreneurial business model offers significant potential, a rural region cannot achieve its full potential for long-term sustainability by relying solely on accelerating startups. Therefore, we advocate for a hybrid, layered approach that supports both new ventures and existing businesses.

We champion an integrated mindset that not only cultivates new companies but also revitalizes established businesses through modern services, technology integration, and the identification of new revenue opportunities. The strategies outlined below represent this comprehensive vision for regional economic resilience.



Strategic Recommendation

We recommend launching an outsourced pilot with an established accelerator partner, such as **gener8tor**, to rapidly validate demand, benchmark performance, and reduce operational risk. This approach allows the City to evaluate measurable results and financial viability before committing to full-time staffing or long-term contracts.

Why Partner with Gener8tor?

Gener8tor brings a **turn-key, nationally proven model** for entrepreneurial development. Their approach ensures seamless execution and alignment with local goals, backed by experience in communities ranging from Anchorage to Charlotte. Their value is amplified by a global network of mentors, investors, and corporate partners. As of February 2026, their network provides access to:

- 6,052 Investors
- 6,406 Mentors
- 3,403 Corporate Connections

Performance Snapshot (as of February 2026):

Performance Snapshot (as of February 2026)

- 14 years of investment history
- 2,100+ companies supported.
- 14,000+ jobs were created.
- \$2.9B+ in cumulative funding raised

Pilot Program: gALPHA

The gALPHA pilot will serve as the initial testing ground under City oversight. By utilizing outsourced operators, we leverage repeatable processes and industry-standard KPIs to accelerate learning while minimizing initial capital risk.

- Why: Outsourced operators bring repeatable processes, established playbooks, and measurable KPIs. This enables benchmarking against industry standards and accelerates learning while minimizing risk.
- If the pilot demonstrates strong utilization and positive economics, the ECS can transition toward a hybrid or City-run model by gradually building internal capacity.

Pilot Execution Plan

- Scope: 5-week cohort operated by gener8tor, tailored to Amador County’s entrepreneurial landscape.
- City Role: Oversight, local coordination, facilities, and stakeholder engagement.
- Core Activities:
 - Cohort recruitment
 - Curriculum delivery
 - Mentor network activation.
 - Local partner integration
 - Investor outreach
- Deliverables:
 - Cohort outcomes report
 - Recommended long-term operating model.
 - Transition plan (if applicable)

Decision Criteria and Key Performance Indicators (KPIs)

- Utilization: Enrollment rate vs. baselines
- Retention & Outcomes: Cohort completion; number of startups advancing to the next stage.
- Economic Viability: Revenue per participant; cost per participant; break-even timeline
- Impact: Jobs created; follow-on investment; local supplier engagement
- Benchmarking: Comparison to accelerator industry standards to inform scale-up or sunset decisions

Following the initial cohort, selected startups will advance to Phase Two: "Planning and Execution." If the partnership is retained, this will transition into the gBETA program to provide continued support for emerging businesses.

Financial Projections and Sustainability

We have developed a foundational budget based on traditional economic methods to launch and sustain the initial phases of the ECS. Our long-term objective is to integrate forward-looking strategies that provide the county with greater economic control and ensure sustainable growth for local businesses and the community. A final decision on whether the ECS will operate as a nonprofit or for-profit entity is pending the outcomes of the early validation Pilot. This Pilot is projected to occur in early 2027, after which we will conduct a detailed assessment of KPIs to determine our next steps.

The primary differentiator between the two proposed models lies in the scope and speed of growth. While a City-managed approach focuses on organic local development, partnering with gener8tor provides immediate access to an extensive national network of experts and significant funding resources. This established ecosystem can move companies to the next level far faster than the City could achieve independently in the short term. The Pilot results will ultimately reveal which path offers the most effective unit economics and strategic value for the region.

SUMMARY TABLES

with gener8tor	2026	2027	2028	2029		w/o gener8tor	2026	2027	2028	2029
Members	6	70	130	190		Members	6	29	53	77
Revenue	\$600	\$28,650	\$66,300	\$98,000		Revenue	\$600	\$13,900	\$30,000	\$40,100
Expenses	\$79,892	\$258,010	\$476,920	\$495,520		Expenses	\$79,892	\$281,650	\$432,350	\$514,650
Grants	\$79,292	\$229,360	\$410,620	\$397,520		Grants	\$79,292	\$267,750	\$402,350	\$474,550
Gross Margin	-\$79,292	-\$229,360	-\$410,620	-\$397,520		Gross Margin	-\$79,292	-\$267,750	-\$402,350	-\$474,550
<i>Key value drivers are speed, capacity and network</i>						<i>Key value drivers is cost but slower, limited network</i>				
<i>Grants equal Gross Margin to achieve break even</i>						<i>Grants equal Gross Margin to achieve break even</i>				
<i>2026 includes 2025 spend for a total spend to date.</i>						<i>2026 includes 2025 spend for a total spend to date.</i>				

DETAILED EXPENSE PRO-FORMAS

With gener8tor

EXPENSES	2026	2027	2028	2029	Program
	TOTAL	TOTAL	TOTAL	TOTAL	
Operations					
gener8tor	\$ -	\$ 150,000	\$ 375,000	\$ 375,000	\$ 900,000
Office Supplies		\$ -		\$ -	\$ -
Travel	\$ 3,000	\$ 6,000	\$ 6,000	\$ 6,000	\$ 21,000
Research	\$ 5,754				\$ 5,754
	\$ -				
IT, Tools, Tech,	\$ -	\$ -	\$ -	\$ -	\$ -
Data, wi-fi, internet (ECS)	\$ -	\$ 4,250	\$ 3,000	\$ 3,000	\$ 10,250
Laptops	\$ -	\$ -	\$ -	\$ -	\$ -
Tools, software	\$ -	\$ 3,000	\$ 3,000	\$ 3,600	\$ 9,600
	\$ -		\$ -	\$ -	\$ -
Marketing			\$ 600	\$ 900	\$ 1,500
Marketing Materials	\$ 300	\$ 600	\$ 1,200	\$ 900	\$ 3,000
Advertising	\$ 300	\$ 600	\$ 1,200	\$ 1,200	\$ 3,300
Paid Advertising; radio. print, Google.	\$ -				
Trade Shows	\$ -	\$ 3,000	\$ 3,000	\$ 3,000	\$ 9,000
			\$ -		
Events	\$ 9,774	\$ 4,800	\$ 6,000	\$ 6,000	\$ 26,574
Equipment	\$ -	\$ -	\$ -	\$ -	\$ -
Preparation	\$ -	\$ -	\$ -	\$ -	\$ -
Food	\$ -	\$ -	\$ -	\$ -	\$ -
	\$ -		\$ -		
Facilities	\$ -	\$ -	\$ -	\$ -	\$ -
Lease	\$ -	\$ -	\$ -	\$ -	\$ -
Utilities	\$ -	\$ -	\$ 6,000	\$ 6,000	\$ 12,000
Furniture and Equipment	\$ -	\$ 10,000	\$ 10,000	\$ 10,000	\$ 30,000
			\$ -	\$ -	\$ -
Professional Services	\$ -	\$ -	\$ -	\$ -	\$ -
Consultants	\$ 44,737	\$ 30,000	\$ 12,000	\$ 30,000	\$ 116,737
					\$ -
Labor Cost	\$ 16,027	\$45,760	\$49,920	\$49,920	\$ 161,627
Total Expenses	\$79,892	\$258,010	\$ 476,920	\$495,520	\$ 1,310,342

W/O gener8tor

EXPENSES	2026 TOTAL	2027 TOTAL	2028 TOTAL	2029 TOTAL	Program TOTAL
Operations					
Office Supplies	\$ -	\$ -	\$ -	\$ -	\$ -
Travel	\$ 3,000	\$ 6,000	\$ 6,000	\$ 6,000	\$ 21,000
Research	\$ 5,754				\$ 5,754
	\$ -		\$ -	\$ -	\$ -
IT, Tools, Tech	\$ -	\$ -	\$ -	\$ -	\$ -
Data, wi-fi, internet (ECS	\$ -	\$ 4,250	\$ 17,750	\$ 4,250	\$ 26,250
Laptops	\$ -	\$ 5,200	\$ -	\$ -	\$ 5,200
Tools, software	\$ -	\$ 3,000	\$ 3,000	\$ 3,600	\$ 9,600
	\$ -		\$ -	\$ -	\$ -
Marketing, sales			\$ 4,800	\$ 6,000	\$ 10,800
Marketing Materials	\$ 300	\$ 1,200	\$ 4,800	\$ 6,000	\$ 12,300
Advertising	\$ 300	\$ 1,200	\$ 4,800	\$ 6,000	\$ 12,300
Paid Advertising; radio. print, Google.	\$ -				
Trade Shows	\$ -	\$ 3,000	\$ 3,000	\$ 3,000	\$ 9,000
	\$ -		\$ -		
Events	\$ 9,774	\$ -	\$ -	\$ -	\$ 9,774
Equipment	\$ -	\$ -	\$ -	\$ -	\$ -
Preparation	\$ -	\$ -	\$ -	\$ -	\$ -
Food	\$ -	\$ -	\$ -	\$ -	\$ -
	\$ -		\$ -		
Facilities	\$ -	\$ -	\$ -	\$ -	\$ -
Lease	\$ -	\$ -	\$ -	\$ -	\$ -
Utilities	\$ -	\$ -	\$ 6,000	\$ 6,000	\$ 12,000
Furniture and Equipment	\$ -	\$ 10,000	\$ 15,000	\$ 10,000	\$ 35,000
			\$ -	\$ -	\$ -
Professional Services		\$ -	\$ -	\$ -	\$ -
Consultants	\$ 44,737	\$ 51,000	\$ 108,000	\$ 51,000	\$ 254,737
Labor Cost	\$ 16,027	\$196,800	\$259,200	\$412,800	\$423,715
Total Expenses	\$79,892	\$281,650	\$ 432,350	\$514,650	\$ 847,430

APPENDICES

Appendix 1 Current Demographics by County

Alpine County

Alpine County is the *least populous county in the state*, with about **1,200 residents**. Its demographics skew older, majority White and Native American, with high household incomes. The county’s economy is dominated by **government, healthcare, tourism/recreation, and agriculture/forestry**, with ski resorts and outdoor recreation being major drivers.

Demographics

Population Metrics

- Population: ~1,200 (2020 Census)
- Density: ~2.3 people per square mile
- Median Age: 41.1 years
- 59% White
- 25% Native American (Washoe Tribe presence is significant)
- 15% Hispanic
- Very small percentages of other groups.

Economic Metrics

- Median Household Income: \$110,781
- Median household income: **\$110,781** (higher than California’s \$96,334).
- Per capita income: **\$53,247**.
- Poverty Rate: ~12.3%
- GDP: ~\$128 million (2023)

Key Industries

Alpine County’s economy is small but distinctive, shaped by geography and federal land ownership (96% of land is federally managed).

Major Employment Sectors

Major Employment Sectors

- **Healthcare & Social Assistance (11.6%)** – Local clinics and tribal health services.
- **Arts, Entertainment & Recreation (10.7%)** – Ski resorts (Bear Valley, Kirkwood), outdoor tourism, and cultural activities.

- **Administrative/Support Services (10.2%)** – Seasonal and service-related work.
- **Transportation & Construction (9–8%)** – Supporting infrastructure in a rural, mountainous area.
- **Agriculture, Forestry, Fishing & Hunting (7.3%)** – Small-scale ranching, logging, and resource management.
- **Professional/Scientific/Technical Services (6.5%)** – Consulting, environmental services, and specialized contractors.

Economic Context

- **Tourism & Recreation:** Ski resorts, hiking, fishing, and hot springs are central to Alpine’s economy.
- **Federal Land Management:** With three national forests (Eldorado, Stanislaus, Humboldt–Toiyabe), forestry and conservation jobs are significant.
- **Agriculture:** Limited but present, mostly ranching, and small-scale farming.
- **GDP:** About **\$128 million (2023)**, reflecting its small but service-oriented economy.

Amador County

Amador County has about **41,000 residents**, a **median age of 49.9** (older than the state average), and is **74% White with a Hispanic population of ~15%**. Its economy is anchored by **government, healthcare, retail, construction, education, and tourism (wine, casinos, outdoor recreation)**, with forestry and agriculture also contributing.

Demographics

Population Metrics

- Population: ~41,029 (2023)
- Density: ~69 people per square mile
- Median Age: 49.9 years
- 73.7% White (non-Hispanic)
- ~15.5% Hispanic (mixed categories)
- ~2% Black, ~1% Native American, ~1% Asian

Economic Metrics

- Median Household Income: \$81,526
- Poverty Rate: ~7.8%
- Median household income: **\$81,526**

- Per capita income: **\$42,602**
- GDP: ~\$1.92 billion (2022)
- **Poverty Rate:** ~7.8% (lower than California’s 12%)
- **Commute:** Average 32.6 minutes, higher than state average

Key Industries

Amador County’s economy blends **public sector employment, healthcare, retail, and tourism**, reflecting its rural character and cultural assets.

Major Employment Sectors

Major Employment Sectors

- **Healthcare & Social Assistance (11%)** – Sutter Amador Hospital, clinics, elder care.
- **Retail Trade (9.7%)** – Local shops, Walmart, Safeway, Raley’s.
- **Education (9.4%)** – Amador Unified School District, local schools.
- **Construction (7.4%)** – Residential and infrastructure projects.
- **Hospitality & Entertainment (6.8%)** – Jackson Rancheria Casino Resort, Harrah’s Northern California, wineries, restaurants.
- **Professional/Scientific/Technical Services (6.5%)** – Consulting, engineering, specialized contractors.
- **Manufacturing & Forestry (6.5%)** – Sierra Pacific Industries, Timber Products Co.
- **Agriculture (2–3%)** – Vineyards, ranching, small-scale farming.

Major Employers

- Jackson Rancheria Casino Resort
- Harrah’s Northern California Casino
- Mule Creek State Prison
- Sutter Amador Hospital
- Sierra Pacific Industries (lumber)
- Amador County Unified School District
- Volcano Communications Group (telecom)
- Walmart, Safeway, Raley’s (retail)

Economic Context

- **GDP:** ~\$1.92 billion (2022)
- **Sector Contributions:** 21% goods-producing, 54% service-providing, 25% government.
- **Labor Force:** ~14,500 workers, unemployment ~5.5% (2024).
- **Tourism:** Wineries (Amador is part of the Sierra Foothills AVA), casinos, historic towns (Sutter Creek, Jackson), and outdoor recreation drive seasonal employment.

Calaveras County

Calaveras County has about **46,000 residents**, a **median age of 52** (older than the state average), and is **77% White with a growing Hispanic population (~14%)**. Its economy is driven by **healthcare, government, construction, retail, and tourism/recreation**, with agriculture and forestry also playing a role.

Demographics

Population Metrics

- Population: ~45,995 (2023)
- Density: ~45 people per square mile
- Median Age: 52 years
- 77% White (non-Hispanic)
- ~14% Hispanic (fastest-growing group)
- ~2% Asian, ~1% Black, ~1% Native American

Economic Metrics

- Median Household Income: \$79,877
- Poverty Rate: ~13.4%
- Median household income: **\$79,877** (below California’s \$96,334, but near U.S. average)
- Per capita income: **\$41,078**
- GDP: ~\$1.85 billion (2023)
- **Poverty Rate:** ~13.4% (slightly higher than state average of 12%)

Key Industries

Calaveras County’s economy reflects its rural character, tourism appeal, and service needs.

Major Employment Sectors

Major Employment Sectors

- **Government (11.5%)** – Local administration, schools, and state/federal agencies.
- **Construction (11.3%)** – Residential and infrastructure projects.
- **Retail Trade (8.5%)** – Local shops, services, and tourism-related retail.
- **Education (8.4%)** – Schools and educational services.
- **Manufacturing (6.8%)** – Small-scale, often tied to local resources.
- **Professional/Scientific/Technical Services (6.0%)** – Consulting, engineering, and specialized services.
- **Hospitality & Entertainment (5.5%)** – Tourism, recreation, arts, and events (including the famous Calaveras County Fair & Jumping Frog Jubilee).
- **Agriculture, Forestry, Fishing & Hunting (4.5%)** – Vineyards, ranching, timber.
- **Transportation & Warehousing (3.5%)** – Supporting rural logistics.

Economic Context

- **Tourism:** Outdoor recreation, wineries, historic towns (Murphys, Angels Camp), and events drive seasonal employment.
- **Agriculture:** Vineyards and cattle ranching remain important, though not dominant.
- **GDP:** About **\$1.85 billion (2023)**.
- **Labor Market:** Commute times average 34 minutes, with many residents working outside the county.

Inyo County

Inyo County has about **18,800 residents**, a **median age of 45.6**, and is **59% White, 24% Hispanic/Latino, and 8% Native American**. Its economy is shaped by **government, healthcare, tourism/recreation, agriculture/forestry, and retail**, with outdoor tourism (Death Valley, Mount Whitney, Eastern Sierra) playing a dominant role.

Demographics

Population Metrics

- Population: ~18,803 (2023)
- Density: ~1.9 people per square mile
- Median Age: 45.6 years
- 59% White (non-Hispanic)

- 24.8% Hispanic/Latino (fastest-growing group, up from 19% in 2010)
- 8.1% American Indian/Alaska Native (non-Hispanic)
- ~2–3% multiracial, Asian, or other groups

Economic Metrics

- Median Household Income: \$72,432
- Poverty Rate: ~10.5%
- Median household income: **\$72,432**
- Per capita income: ~\$36,000
- GDP: ~\$1.42 billion (2023)
- **Poverty Rate:** ~10.5%.
- **Age Trends:** The **65+ population grew 30% between 2010–2022**, now making up nearly 25% of residents.

Key Industries

Inyo County’s economy reflects its **remote geography, federal land ownership (92% of land), and tourism appeal.**

Major Employment Sectors

Major Employment Sectors

- **Government (13.1%)** – County administration, schools, and federal land management (BLM, National Park Service).
- **Retail Trade (12.7%)** – Local shops, tourism-related retail.
- **Hospitality & Entertainment (10.3%)** – Hotels, restaurants, outdoor recreation services.
- **Education (7.4%)** – Schools and training programs.
- **Construction (6.1%)** – Residential and infrastructure projects.
- **Agriculture, Forestry, Fishing & Hunting (5.9%)** – Ranching, small-scale farming, resource management.
- **Professional/Scientific/Technical Services (4.7%)** – Environmental consulting, engineering, specialized contractors.
- **Transportation & Warehousing (3.5%)** – Rural logistics and supply chains.

Economic Context

- **Tourism:** Death Valley National Park, Mount Whitney, Eastern Sierra, and outdoor recreation (hiking, climbing, fishing) are central to the economy.

- **Federal Land Management:** 92% of land is federally owned, shaping employment and limiting private development.
- **Agriculture:** Limited but present—cattle ranching, alfalfa, and small-scale farming.
- **GDP:** ~\$1.42 billion (2023).
- **Labor Force:** ~8,500 employed, unemployment ~5–6%.

Mariposa County

Mariposa County has about **17,000 residents**, a **median age of 51.6** (much older than the state average), and is **76% White with ~14% Hispanic**. Its economy is dominated by **government, healthcare, retail, education, and tourism/hospitality**, with Yosemite National Park as the central driver. Agriculture, forestry, and small-scale manufacturing also contribute.

Demographics

Population Metrics

- Population: ~17,060 (2023)
- Density: ~11.8 people per square mile
- Median Age: 51.6 years
- 76% White (non-Hispanic)
- ~14% Hispanic (mixed categories)
- ~2% Native American
- ~2% Asian
- ~1% Black
- ~4% multiracial

Economic Metrics

- Median Household Income: \$65,378
- Poverty Rate: ~13.9%
- Median household income: **\$65,378** (below California’s \$96,334)
- Per capita income: ~\$39,798
- GDP: ~\$1.1 billion (2023 estimate)
- **Poverty Rate:** ~13.9% (slightly higher than state average of 12%)
- **Commute:** Average 33.7 minutes

Key Industries

Mariposa County’s economy is shaped by its **proximity to Yosemite National Park**, rural character, and service needs.

Major Employment Sectors

Major Employment Sectors

- **Government (12.4%)** – County offices, schools, and federal land management
- **Retail Trade (11.3%)** – Local shops and tourism-related retail
- **Education (9.9%)** – Schools and training programs
- **Healthcare & Social Assistance (9.6%)** – Clinics, elder care, and rural health services
- **Administrative/Support Services (5.8%)** – Seasonal and service-related work
- **Construction (4.7%)** – Residential and infrastructure projects
- **Entertainment/Arts/Recreation (4.5%)** – Cultural and recreational activities
- **Agriculture, Forestry, Fishing & Hunting (4.5%)** – Ranching, small-scale farming, and forestry
- **Professional/Scientific/Technical Services (4.4%)** – Consulting, environmental services

Major Employers

- Yosemite National Park concessions (Delaware North, Aramark, Tenaya Lodge, Majestic Yosemite Hotel)
- John C. Fremont Healthcare District (hospital and clinics)
- Mariposa County Unified School District
- Jackson Rancheria Casino Resort (regional employer, though outside county)
- Sierra National Forest & California Dept. of Forestry

Economic Context

- **Tourism:** Yosemite National Park is the backbone of the local economy, drawing millions of visitors annually.
- **Agriculture:** Small-scale ranching, vineyards, and forestry.
- **Business Climate:** No business license requirement, supportive community, and rural charm attract entrepreneurs.
- **GDP:** ~\$1.1 billion (2023 estimate).

Mono County

Mono County has about **13,000 residents**, a **median age of 40.3**, and is **66% White with ~27% Hispanic**. Its economy is dominated by **hospitality/tourism, government, healthcare, construction, and retail**, with Mammoth Lakes ski resort and outdoor recreation as the primary drivers.

Demographics

Population Metrics

- Population: ~12,991 (2024)
- Density: ~4.3 people per square mile
- Median Age: 40.3 years
- 65.5% White (non-Hispanic)
- 26.7% Hispanic (various categories)
- ~2% Native American
- ~2% Asian
- ~4% multiracial

Economic Metrics

- Median Household Income: \$86,953
- Poverty Rate: ~11%
- Median household income: **\$86,953** (slightly below California’s \$96,334)
- Per capita income: **\$49,271**
- GDP: ~\$1.31 billion (2022)
- **Poverty Rate:** ~11% (slightly below California’s 12%)
- **Commute:** Average 17.5 minutes (shorter than state average of 29 minutes)

Key Industries

Mono County’s economy is shaped by its **tourism-heavy base**, federal land ownership, and small population.

Major Employment Sectors

Major Employment Sectors

- **Government (10.4%)** – County administration, schools, and federal land management
- **Healthcare & Social Assistance (8.5%)** – Clinics and rural health services

- **Construction (7.9%)** – Residential and infrastructure projects
- **Retail Trade (7.8%)** – Local shops and tourism-related retail
- **Education (7.6%)** – Schools and training programs
- **Entertainment/Arts/Recreation (7.2%)** – Cultural and recreational activities
- **Agriculture, Forestry, Fishing & Hunting (7.1%)** – Ranching, small-scale farming, and resource management
- **Professional/Scientific/Technical Services (5.6%)** – Environmental consulting, engineering, specialized contractors

Economic Context

- **GDP:** ~\$1.31 billion (2022), with **GDP per capita ~\$99,232**, higher than state average
- **Sector Contributions:** 71.2% service-providing, 19.3% government, 9.5% goods-producing.
- **Labor Force:** ~9,057 workers, unemployment ~4.1% (2024)
- **Tourism:** Mammoth Lakes is the only incorporated town and the economic hub, with ski resorts, outdoor recreation, and seasonal tourism dominating.
- **Agriculture:** Limited but present—cattle ranching, alfalfa, and small-scale farming.

Tuolumne County

Tuolumne County has about **54,900 residents**, a **median age of 48.8** (older than the state average), and is **79% White with ~13% Hispanic**. Its economy is driven by **healthcare, government, construction, retail, education, and tourism/recreation**, with Sierra Nevada outdoor tourism and correctional institutions as major anchors.

Demographics

Population Metrics

- Population: ~54,873 (2023)
- Density: ~24.7 people per square mile
- Median Age: 48.8 years
- 78.6% White (non-Hispanic)
- ~13.2% Hispanic (fastest-growing group)
- ~2% Black, ~1% Native American, ~1% Asian

Economic Metrics

- Median Household Income: \$72,259

- Poverty Rate: ~10.7%
- Median household income: **\$72,259**
- Per capita income: **\$41,372**
- GDP: ~\$3.28 billion (2023)
- **Poverty Rate:** ~10.7% (lower than California’s 12%)
- **Age Trends:** 65+ population grew from 20.6% in 2010 to 28.1% in 2022.

Key Industries

Tuolumne County’s economy reflects its rural character, tourism appeal, and reliance on public sector employment.

Major Employment Sectors

Major Employment Sectors

- **Government (11.2%)** – County offices, schools, and correctional institutions.
- **Construction (9.4%)** – Residential and infrastructure projects.
- **Retail Trade (9.1%)** – Local shops and tourism-related retail.
- **Education (7.6%)** – Columbia College, school districts.
- **Hospitality & Entertainment (7.1%)** – Lodging, restaurants, recreation.
- **Professional/Scientific/Technical Services (6.8%)** – Consulting, engineering, specialized contractors.
- **Administrative/Support Services (6.3%)** – Seasonal and service-related work.
- **Manufacturing (4.9%)** – Small-scale, often tied to local resources.
- **Agriculture, Forestry, Fishing & Hunting (4.5%)** – Ranching, timber, resource management.

Major Employers

- Adventist Health Sonora (hospital)
- Sierra Conservation Center (state prison)
- Columbia College (community college)
- Chicken Ranch Casino (tribal gaming)
- Dodge Ridge Mountain Resort (skiing)
- Sierra Pacific Industries (lumber)

- Hetch Hetchy Water & Power (utilities)
- Walmart, Safeway, Save Mart, Lowe's, Kohl's (retail)
- Tuolumne County Sheriff & Social Services (government)
- U.S. Forest Service (federal land management)

Economic Context

- **GDP:** ~\$3.28 billion (2023)
- **Sector Contributions:** Service-heavy, with healthcare, government, and tourism leading.
- **Tourism:** Yosemite gateway towns, Dodge Ridge ski area, and Sierra Nevada recreation are central.
- **Agriculture/Forestry:** Timber and ranching remain modest but historically important.

Appendix 2 Circular Economy – Biomass Market

Key Biomass Streams Relevant to Agriculture, Logging & Cattle

A. Agricultural Biomass

- Orchard pruning’s, vineyard waste, nut shells, crop residues.
- Can be converted into **biochar, biogas, bio-oil**, and soil amendments.
- Help reduce groundwater contamination from fertilizers by improving soil carbon and nutrient retention.

B. Logging & Forest Residue

- Forest thinning, sawmill waste, dead trees, undergrowth.
- Critical for wildfire prevention and rural job creation.
- Forest waste is a major feedstock for **pyrolysis and biorefineries**.

C. Cattle & Livestock Biomass

- Manure is a major source of methane but also a **high-value circular input**.
- Livestock systems “upcycle” non-edible ag byproducts into food and produce manure that becomes fertilizer or biogas.
Manure-to-energy systems (anaerobic digesters) are expanding across California dairies and cattle operations.

D. Water Treatment

- Limited and aging infrastructure
- Considerations - low-cost technology upgrades, better operations & monitoring, funding & capacity building,

Types of Circular-Economy Companies Active in California

Below are the **main categories** of companies operating in this space.

1. Biomass-to-Energy Companies

Convert agricultural and forest waste into:

- Biogas / Renewable Natural Gas (RNG)
- Bio-oil
- Biochar
- Electricity & heat

These companies often partner with:

- Logging contractors
- Cattle operations
- Almond, walnut, and vineyard growers

2. Pyrolysis & Biochar Producers

- Use forest and agricultural residues to produce **biochar** for soil carbon storage and water retention.
- Biochar is highlighted as a major carbon-negative pathway in California.

3. Anaerobic Digester & Manure-to-Energy Companies

- Works with cattle and dairy operations to convert manure into RNG.
- Support circular nutrient loops by returning digestate to fields as fertilizer.

4. Biorefineries

- Convert mixed biomass (forest, ag, urban) into fuels and chemicals.
- Identified as a major opportunity for **rural economic development**.

5. Circular Agriculture & Soil-Health Companies

- Focus on composting, nutrient recycling, and regenerative ag inputs.
- Often integrate livestock manure, crop residues, and biochar.

How These Industries Support Rural Communities

California research shows circular bioeconomy systems can:

- **Create new rural jobs** in biomass collection, processing, and transport.
- **Reduce wildfire risk** by monetizing forest waste.
- **Improve water quality** by reducing nitrate contamination from ag and livestock operations.
- **Increase farm and ranch profitability** through waste-to-value systems.
- **Support carbon-neutrality goals** by replacing fossil fuels with renewable biomass-based fuels.

Top Circular-Economy Champions in Central & Northern California

1. State Government Leaders Driving Circular Policy

- **CalRecycle – Statewide Circular Economy Lead**
 - CalRecycle is California’s primary government driver of circular-economy policy, reuse systems, and waste-to-value initiatives. They explicitly champion the shift from a “disposable economy” to a circular one.

2. Regional Circular-Economy Coalitions

BEAM Circular (Modesto / North San Joaquin Valley)
One of the strongest circular-bioeconomy organizations in California.
They work on:

- Orchard waste
- Nut shells
- Food waste
- Livestock manure
- Forest residues

They build public-private partnerships and help rural communities develop biomass-to-value industries. This is the closest thing California has to a circular-bioeconomy accelerator.

3. Who Champions Circular Principles in Rural Northern California?

Sierra Nevada Conservancy (SNC)

- Supports forest-residue utilization, biomass facilities, and wildfire-risk reduction.
- Funds for rural circular-economy projects tied to forest health.
- Active in Amador, Calaveras, El Dorado, Placer, Nevada, and beyond

Rural County Representatives of California (RCRC)

- Represents 40 rural counties.
- Runs the **Golden State Natural Resources** project (GSNR) to convert forest biomass into pellets.
- Strong advocate for rural circular-economy and forest-residue utilization

UC Agriculture & Natural Resources (UC ANR)

- Research and extension programs on manure-to-energy, biochar, composting, and regenerative ag.
- Works directly with farmers, ranchers, and rural counties

4. Businesses & Nonprofits Supporting Circular Biomass Systems

Biochar & Pyrolysis Companies (Northern & Central CA)

- Convert orchard waste, vineyard pruning’s, and forest residues into biochar.
- Support soil carbon, water retention, and wildfire-fuel reduction
Examples include:
 - *Pacific Biochar* (North Coast)
 - *Sonoma Biochar Initiative*

Manure-to-Energy / RNG Developers (Central Valley)

- Works with dairies and cattle operations.
- Build digesters and nutrient-recycling systems
Examples:
 - *California Bioenergy (CalBio)*
 - *Brightmark*
 - *Aemetis Biogas* (Stanislaus/Merced)

Forest-Residue & Biomass Utilization Firms

- Logging residue processors
- Small-scale biomass energy developers
- Wood-products innovators
Examples:
 - *GSNR (RCRC)*
 - *North Fork Community Power* (Sierra foothills)
 - *Mendocino Forest Products*

5. Who Are the Most Relevant for Amador / Sierra Foothills?

1. Sierra Nevada Conservancy (SNC)

Supports forest-biomass and rural circular-economy projects.

2. RCRC / GSNR

Major forest-residue circular-economy initiative with strong foothill presence.

3. CalRecycle

Statewide programs that fund rural circular infrastructure.

4. BEAM Circular

Closest major circular-bioeconomy hub (North San Joaquin Valley).

5. UC ANR

Local advisors for agriculture, cattle, and biomass reuse.

manufacture multiple downstream products at cost parity with mainstream synthetic alternatives. T runs on conventional corn sugar and sugarcane, and is also compatible with a broad range of upcycled sidestreams, including agricultural residues, crude glycerol, and dairy waste streams. Ruby Bio's product portfolio spans surfactants, food emulsifiers, drop-in oleochemical replacements, polyol sweeteners, and polymer performance additives, serving consumer care, food, and industrial markets.

Supercarb – Supercarb produces plastic-free performance fibers from upcycled biomass that are inherently flame-retardant, anti-odor, and fast-drying—eliminating the need for toxic finishing chemicals like PFAS, silver, and phosphorus. By embedding performance at the fiber level, Supercarb helps brands avoid costly chemical treatments and wastewater processing, unlocking up to \$13B in savings. The technology leverages abundant waste feedstocks, including seaweed and agricultural peel waste, positioning Supercarb to scale sustainably across the textile market.

Tastee Tape – Tastee Tape develops a biodegradable, food-safe, and cost-competitive flexible packaging film that enables food CPG brands to eliminate PFAS and comply with rapidly evolving sustainability regulations. Its patent-pending technology delivers equivalent performance at up to 4x lower cost than alternative bioplastics, removing a key barrier to adoption. The company has gained strong market validation with national exposure including The Tonight Show with Jimmy Fallon, CNN, NBC, and TIME's Best Inventions, signaling broad commercial and consumer interest.

About BEAM Circular

BEAM Circular is a nonprofit organization that serves as a hub for circular bioeconomy innovation, workforce development, and industry growth in California's agricultural heartland. BEAM Circular works with multi-sector partners across the Central Valley and beyond to develop bio-based solutions that transform waste into valuable products while creating local economic opportunities and addressing environmental challenges. For more information, visit www.beamcircular.org.

About gener8tor

gener8tor fosters innovation ecosystems through its accelerator programs, venture capital funds, and skills-based workforce initiatives. With a strong track record of supporting high-growth companies, gener8tor has expanded across the U.S. and internationally, building partnerships with governments, corporations, universities, and economic development organizations to drive entrepreneurship and economic impact. gener8tor operates accelerators across 45 cities, 25 states and 3 countries, working with more than 300 startups per year. To date, gener8tor has worked with more than 2,100 startups that have cumulatively gone on to raise more than \$2.9B in financing and employ more than 11,000 people.

Source

gener8tor, press release, 2026-03-11.

Supplier

BEAM CIRCULAR - BioCircular Valley

Fermeate

gener8tor

Krokos Bio

Ruby Bio

Supercarb
Tastee Tape

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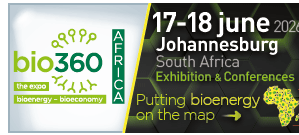
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BIOCATALYST

INDUSTRY & INNOVATION EXCHANGE

May 21, 2026
8:00 AM-6:00 PM

**Appellation Lodi - Wine
& Roses Resort and Spa**
2505 W. Turner Road
Lodi, CA 95242



Join innovators, investors, and industry leaders from across food, agriculture, and biomanufacturing for a deep dive into market trends and emerging opportunities shaping the rapidly-growing circular bioeconomy sector.

The full-day BioCatalyst program will include panel discussions, networking opportunities, demonstrations, and expert speakers discussing:

- Strategies for unlocking investment and deal flow in the bioeconomy
 - De-risking tech through shared infrastructure and public-private partnerships
 - Growing demand for circular feedstocks and bio-based materials, chemicals, and ingredients

BioCatalyst will also showcase the [2026 BEAM Circular Accelerator Cohort](#) in a live pitch session designed to connect startups with investors and industry partners.

Check out the [2025 Highlights Page](#) to get a glimpse of last year's BioCatalyst!

Register Now

Already registered?

Want to expand your time in Lodi and make deeper connections?

Join us ***the day before*** the main event for

BioCatalyst: *The Reserve Experience*

Enjoy an intimate, elevated journey through Lodi Wine Country. This one-of-a-kind experience is designed to facilitate meaningful conversation and highlight sustainable practices in the region.

Included:

- Private transportation departing from and returning to Appellation Lodi
- Farm-to-table lunch
- Four on-site wine tastings
- Behind-the-scenes facility tours
- Exclusive networking opportunities
- Paella dinner and paired drinks
- Live taping of [Manufacturing Happy Hour Podcast](#) featuring local manufacturing stakeholders including John Schneider of Stanislaus Food Products and Darin Miller of The Wine Group

Limited capacity – get your tickets today!

The Reserve Experience can be added to your conference registration at check-out.

Guests *MUST* be 21+

Date: May 20, 2026

Price: \$275

CBIO Collaborative Members receive 25% off.

Not able to come to BioCatalyst, but want to come to The Reserve Experience?
[Purchase tickets separately here.](#)

Register Now

Meet the 2026 Accelerator Cohort

Don't miss their live pitch session on May 21st!

Fermeate is a precision fermentation technology company using light-controlled optogenetic gene circuits to deliver software-like programmability of microbial metabolism. Its platform enables rapid, precise control of gene expression, improving yields, efficiency, and production economics across food, nutrition, chemicals, and fuels. Fermeate is actively partnering with multinational companies to enhance existing fermentation processes and unlock new value through the upcycling of underutilized feedstocks, including dairy side streams.



Krokos Bio is a biotechnology company developing a next-generation biomanufacturing platform for high-value botanical ingredients using plant cell culture and low-value agricultural side streams. By growing real plant cells in controlled bioreactors, Krokos Bio delivers consistent, year-round production with full-spectrum bioactivity—without dependence on farmland, seasonal harvests, or climate conditions. The company targets

botanicals that are expensive yield, and exposed to climate and geopolitical risk, offering a scalable solution to chronic supply chain volatility in the global botanical ingredients market.

Section 10, Item A.

Ruby Bio is a biomanufacturing company that uses naturally occurring yeast to convert low-cost and upcycled feedstocks into high-value, biodegradable, and non-toxic molecules. Its proprietary biosynthesis platform operates as a flexible biorefinery, valorizing a single fermentation process into multiple downstream products while achieving cost parity with mainstream synthetic ingredients and chemicals. The platform runs on conventional corn sugar and sugarcane, and is fully compatible with a broad range of upcycled sidestreams, including agricultural residues, crude glycerol, and food processing waste. Ruby Bio's product portfolio spans surfactants, food emulsifiers, drop-in oleochemical replacements, polyol sweeteners, and polymer performance additives, serving consumer care, food, and industrial markets.



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Tastee Tape is a packaging materials startup that has developed a biodegradable, food-safe, and cost-competitive flexible packaging film that enables food CPG brands to eliminate PFAS and comply with rapidly evolving sustainability regulations. Its patent-pending technology delivers equivalent performance at up to 5× lower cost than alternative bioplastics, removing a key barrier to adoption. The company has gained strong market validation with national exposure including The Tonight Show with Jimmy Fallon, CNN, NBC, and TIME's Best Inventions, signaling broad commercial and consumer interest.

Tastee Tape

Follow us on:



BEAM Circular Website

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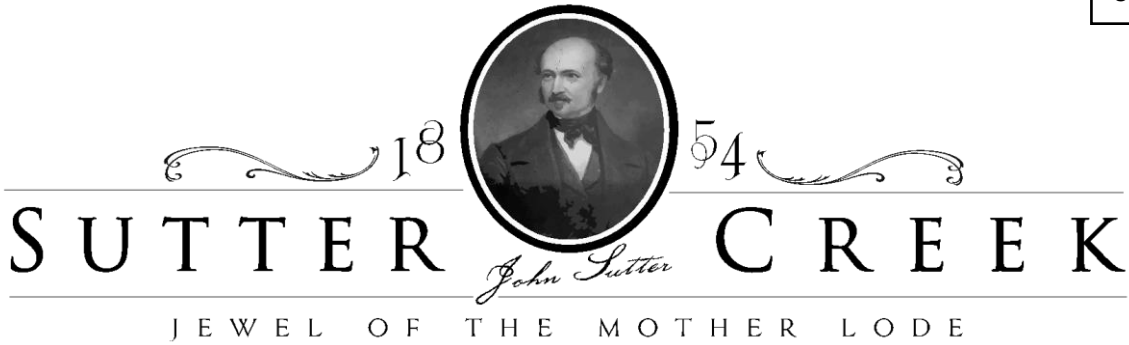
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**TO: THE HONORABLE MAYOR AND CITY COUNCIL
TOM DUBOIS, CITY MANAGER**

MEETING DATE: MAY 18, 2026

FROM: PAM CARONONGAN, CITY CLERK

SUBJECT CITY CLERK’S OFFICE - APRIL 2026 MONTHLY REPORT

AREAS OF RESPONSIBILITY

City Clerk

- Agendas and/or meeting cancellation notices and minutes created for City Council, Planning Commission, Design Review Committee, Amador County Regional Sanitation Authority (ARSA), and an administrative hearing.
- Provided filer assistance and coordinated efforts with FPPC. April 1, 2026 filing deadline completed with 100% compliance.
- Worked with staff at the Daily Ledger regarding the publication of notices.
- Ongoing work on edits / updates for the City website.
- 2 Meetings - City Council
- 6 Public Records Act (PRA) requests completed. 1 PRA requests currently open.

Human Resources

- Accepted applications for lifeguards for Summer Pool Season.

Risk Management

- 1 active Workers Compensation claim.
- Continued communications with Central San Joaquin Valley Risk Management Authority (CSJVRMA). Appointed by City Manager as Alternate representative for the City. Worked on two annual reports for the RMA with the Finance Supervisor for submission.
- Continued communications with PACE. Appointed by City Manager as representative / board member representing the City. Attended Board Meeting wherein PACE statistics for the previous quarter was shared with the Board and the General Membership.

Economic Development

- Continued brainstorming efforts with the City Manager regarding the City’s current and possible future economic development efforts.
- Met with the City Manager and consultant regarding ECS.
- Met with the City Manager, consultant, and Sunstone/USC Team regarding the team's economic development strategic plan.

Code Enforcement

- Accepted Code Enforcement-related communications/complaints. Addressed 1 complaint with the City Manager.

Marketing / Social Media / City Website

- Reviewed monthly content calendar.
- Met with City Manager and consultant regarding City’s marketing and social media efforts.
- Performed ongoing updates to City website.
- Worked with City Manager and Finance Supervisor in identifying bugs in the new City website prior to official release.

City of Sutter Creek						
City Treasurer's Report						
April 2026						
Receipts & Disbursements Report						
City's Checking Account						
Receipts						
	Deposits		\$ 445,414			
	Reversal of Bank Charges		-			
	Total			\$ 445,414		
Disbursements						
	Accounts Payable		\$ 230,098			
	Payroll & Benefits		126,224			
	Bank Charges		53			
	Total			\$ 356,375		
Net Amount of Investment Transfers				\$ -		
Recap of City Treasury					Market or	
Investments on Hand April 30, 2026					Withdrawal	
					Value	Rate of Return
	Bank of Marin Checking			\$ 1,427,084		0.01%
	Bank of Marin Money Market			\$ 12,554		3.87%
	Bank of Marin Money Market #2			\$ 2,057,201		3.87%
*	California State Treasurer's LAIF			\$ 1,810,181		3.98%
	Total			<u>\$ 5,307,020</u>		
	Total this month last year			\$ 5,220,329		
*	LAIF 1	\$ 66,559				
	LAIF 2	\$ 1,743,622				
The investment information provided in this report reflects the City's ability to meet expenditure requirements for the next six months. The investment portfolio is in compliance with the City's investment policy.				Victoria Runquist	05/08/26	



Staff Report

To: The Honorable Mayor and Members of City Council
 Tom DuBois, City Manager

Meeting Date: May 18, 2026

From: Frank Whitmore, PE City Engineer

Subject: April 2026 Monthly Report

The following is a status update of all projects WGA is currently working on:

1. **Building Inspections/Plan Check** – Continuing building inspections on Tuesdays and Thursdays or as needed. Building plan check is being performed on a continual basis as plans are submitted. For April 2026:

2	Plan checks were completed
22	Inspections were completed

2. **Encroachment Permit Review** – Encroachment permits are reviewed as needed when requested by the City’s Account Clerk, Holly Boehme. For April 2026:

3	Permit reviews were completed
0	Inspection was completed

A. **Central Valley Independent Network (CVIN)** – The applicants representatives met with the City of Sutter Creek and Amador City to discuss bid prices they received for the project. The bid prices were much higher than originally anticipated and the applicant’s representatives are checking with their bidders on alternative construction methods. If the alternative construction methods can reduce the construction costs significantly, the applicant will request an exception to the City Standards. It is unknown if or when work will start in Sutter Creek.

3. **Site Plan Review** – WGA received updated project plans for Valley View Commons Apartment Complex and will return comments to applicant the week of May 4th. Applicant has indicated that for funding purposes, work must commence by June 2026.

4. **Sutter Hill Road Asphalt Concrete Overlay Project** – Preliminary design is 100% completed. Project was advertised to bid on May 1, 2026 and the bid opening is scheduled for June 2, 2026.



TO: TOM DUBOIS, CITY MANAGER

MEETING DATE: MAY 18, 2026

FROM: MASON PETERS, FINANCE SUPERVISOR

SUBJECT: FINANCE DEPT. MAY 2026 REPORT

CITY HALL/FINANCE DEPARTMENT UPDATE

- Our office is working full force in preparation for the sale of pool passes. Onboarding lifeguards, getting paperwork created, establishing processes for intake of forms and applications, among other preparations. The whole city staff is working to make sure this pool season goes smoothly.
- We finalized our implementation of AP Automation in mid-April. Tyler Technologies will reach out to vendors on our behalf, and if the vendor is interested, they can enroll in EFT payments instead of physical checks, which makes the payment process nearly instantaneous and less subject to the risk of fraud. This campaigning effort will hopefully speed up our payment process and ensure checks clear more timely.
- The City held some great events in April - the Days of 49 Wagon Train and the Duck Race! Both events were a success, and we are looking forward to the events season to continue strong over the next few months with the Farmers Market, Trash to Treasures, Italian Picnic Parade, and more!
- I am continuing to work with Schneider Electric and Ridgeline as we keep moving forward with strategizing for the wastewater plant funding campaign. We are compiling historical data and collaborating to estimate growth factors as we create a long term forecast for the growth of our wastewater enterprise funds.
- I completed the Governmental Compensation in California report for 2025 this month - it is a state report that reports earnings for each position for a calendar year. I also completed our quarterly tax filings for payroll in April.
- We met with the Sierra Business Council to go over progress with the Entrepreneurship grant. We reviewed our grant budget and we discussed potential adjustments to best fit how we are utilizing the funds to encourage business growth and job opportunities within our community.

ACCOUNTS PAYABLE ACTIVITY

In April 2026, 79 warrants were issued, totaling \$230,098.19. For comparison, in April 2025, all warrants totaled \$317,358.21. Notably, we paid our 4th Quarter Workers Compensation payment to CSJVRMA and our annual property tax administration fees to the County.

ACCOUNTS RECEIVABLE ACTIVITY

In April 2026, we received:

- **Building Permits:**
 - In April 2026, we issued 8 building permits, totaling \$8,483.47. Compared to April 2025, we issued 15 permits and total revenue generated at that time was \$8,411.73. Some notable permits for April 2026 include a solar panel system installation, an ADU, and a pool.

- **Facility Rentals**
 - Auditorium - 3 renters, totalling \$1,615
 - Community Center - 3 renters, totalling \$555
 - Historic Grammar School - 5 renters, totalling \$1,312.50
 - Snack Shack - 0 renters

- **Sewer Billing**
 - Auto Pay Customers
 - Currently we are at 371 autopay customers. We are seeing consistent enrollment in the system each month. We continue to encourage customers to sign up for this service to speed up cashiering and minimize late payment penalties.

- **Transient Occupancy Tax**
 - For payments received in April 2026 (for March rentals), we received \$26,328.20. For comparison, in April 2025 (for March 2025 rental activity), we received \$27,536.39.

Account	Name	Fiscal Budget	Beginning Balance	Total Activity	Ending Balance	Budget Remaining	% Remaining
Department: 000 - NonDepartmental							
Fund: 001 - GeneralFund							
Revenue							
001-000-70000	SecuredPropertytaxes	-725,000.00	-382,134.41	0.00	-382,134.41	-342,865.59	-47.29%
001-000-70001	UnsecuredPropertytaxes	-15,000.00	-11,162.63	0.00	-11,162.63	-3,837.37	-25.58%
001-000-70002	PropTax-CurrSupple(Co	-17,000.00	-10,912.18	0.00	-10,912.18	-6,087.82	-35.81%
001-000-70003	PropertyTaxinLieuofM	-326,000.00	-160,617.50	0.00	-160,617.50	-165,382.50	-50.73%
001-000-70004	UnsecuredSupplemental	0.00	-381.03	0.00	-381.03	381.03	0.00%
001-000-70006	Propertytaxes-Prior	0.00	-185.06	0.00	-185.06	185.06	0.00%
001-000-70008	DELINQUENTSUPPLEMENTAL	-2,100.00	-5,277.39	0.00	-5,277.39	3,177.39	151.30%
001-000-70009	DelinqtUnsecuredSupplem	0.00	-53.83	0.00	-53.83	53.83	0.00%
001-000-70100	UtilityUserstax	0.00	-890.68	-96.63	-987.31	987.31	0.00%
001-000-70300	TransientLodgingTaxes	-316,854.00	-229,926.58	-31,328.45	-261,255.03	-55,598.97	-17.55%
001-000-70400	Tax-Gen'lRetailSales	-484,654.00	-299,737.56	-33,454.62	-333,192.18	-151,461.82	-31.25%
001-000-70410	SalesTax-PublicSafety	-16,000.00	-10,636.61	-963.95	-11,600.56	-4,399.44	-27.50%
001-000-70420	Measure P Sales Tax	-484,654.00	-343,252.24	-34,206.30	-377,458.54	-107,195.46	-22.12%
001-000-71000	Tax,Franchise-Republic Waste	-69,987.00	-47,405.54	-6,257.78	-53,663.32	-16,323.68	-23.32%
001-000-71100	Tax,Franchise-Comcast	-27,000.00	-18,806.18	0.00	-18,806.18	-8,193.82	-30.35%
001-000-71200	Tax,Franchise-PG&E	-68,000.00	0.00	-62,484.85	-62,484.85	-5,515.15	-8.11%
001-000-71300	Tax,Transfer-RealProp	-20,000.00	-7,734.93	-3,282.69	-11,017.62	-8,982.38	-44.91%
001-000-72000	License-Business	-55,000.00	-60,587.00	-728.00	-61,315.00	6,315.00	11.48%
001-000-72105	Permit-Encroachments	-6,000.00	-14,262.50	-977.50	-15,240.00	9,240.00	154.00%
001-000-72110	Permit-Banner	-150.00	-100.00	-250.00	-350.00	200.00	133.33%
001-000-72115	Permit-GarageSale	-50.00	-15.00	0.00	-15.00	-35.00	-70.00%
001-000-72120	Permit/Licenses-Other	-2,300.00	-1,485.00	-500.00	-1,985.00	-315.00	-13.70%
001-000-72125	SignPermits	-1,000.00	-505.20	-13.00	-518.20	-481.80	-48.18%
001-000-72200	PlanningFees	-67,000.00	-45,557.91	-827.11	-46,385.02	-20,614.98	-30.77%
001-000-72205	ZoningApplicationFees	-150.00	0.00	0.00	0.00	-150.00	-100.00%
001-000-72210	Subdivisionfees	-5,500.00	0.00	0.00	0.00	-5,500.00	-100.00%
001-000-72215	Variance&ConditionalUs	-37,000.00	-14,755.64	0.00	-14,755.64	-22,244.36	-60.12%
001-000-72220	SitePlans	-37,000.00	-9,769.33	-4,000.00	-13,769.33	-23,230.67	-62.79%
001-000-72225	BuildingPermitFees	-120,000.00	-81,198.89	-4,559.60	-85,758.49	-34,241.51	-28.53%
001-000-73000	VehicleCodeFines	-5,000.00	-1,412.96	-70.84	-1,483.80	-3,516.20	-70.32%
001-000-74120	LeaseRevenue-CingularWi	-41,000.00	-38,574.32	-1,172.50	-39,746.82	-1,253.18	-3.06%
001-000-74200	Fees-PDServices	-350.00	-393.90	-53.00	-446.90	96.90	27.69%
001-000-74215	PoliceReport	-500.00	-465.00	-15.00	-480.00	-20.00	-4.00%
001-000-74225	CONCEALEDWEAPON	-400.00	-250.00	0.00	-250.00	-150.00	-37.50%
001-000-74230	P.D.&Legalrestitution	-1,200.00	0.00	0.00	0.00	-1,200.00	-100.00%

Detail vs Budget Report

Account	Name	Fiscal Budget	Beginning Balance	Total Activity	Ending Balance	Budget Remaining	% Remaining
001-000-74235	SpecialPoliceServices	-1,800.00	-1,600.00	-100.00	-1,700.00	-100.00	-5.56%
001-000-74400	CemeteryRevenues	-1,000.00	0.00	0.00	0.00	-1,000.00	-100.00%
001-000-74415	HistoricalGrammerSchool	-17,000.00	-9,507.50	-1,387.50	-10,895.00	-6,105.00	-35.91%
001-000-74420	CribbsField/SnackShack	0.00	-180.00	0.00	-180.00	180.00	0.00%
001-000-74425	Cribbs/SnackUtilities	-300.00	-50.00	0.00	-50.00	-250.00	-83.33%
001-000-74430	Fees-CommunityCtrUtil	-2,400.00	-2,375.00	-125.00	-2,500.00	100.00	4.17%
001-000-74435	Fees-CommunityCenter	-6,000.00	-6,640.00	-120.00	-6,760.00	760.00	12.67%
001-000-74440	Fees-AuditoriumUse	-8,000.00	-6,110.00	0.00	-6,110.00	-1,890.00	-23.63%
001-000-74445	Fees-AuditoriumUtilitie	-2,450.00	-2,250.00	0.00	-2,250.00	-200.00	-8.16%
001-000-74450	Fees-JazzerciseRentalIn	-10,350.00	-7,590.00	-900.00	-8,490.00	-1,860.00	-17.97%
001-000-74460	Basketball League Revenues	0.00	0.00	-5,382.60	-5,382.60	5,382.60	0.00%
001-000-75000	InterestEarnings	-25,000.00	-122,549.34	-24,026.15	-146,575.49	121,575.49	486.30%
001-000-75125	HomeownersPropertyTaxR	-5,250.00	-3,061.64	0.00	-3,061.64	-2,188.36	-41.68%
001-000-75135	OtherGrants	0.00	0.00	-7,219.30	-7,219.30	7,219.30	0.00%
001-000-75200	StateCopsGrant	-165,000.00	-188,081.95	-13,454.66	-201,536.61	36,536.61	22.14%
001-000-75205	ABC Police Grant	0.00	-782.04	0.00	-782.04	782.04	0.00%
001-000-77135	Income-Donations,Priva	-1,500.00	-1,145.38	0.00	-1,145.38	-354.62	-23.64%
	Revenue Totals:	-3,197,899.00	-2,150,369.85	-237,957.03	-2,388,326.88	-809,572.12	-25.32%
Expense							
001-000-40061	PERSUnfunded-NonDepartment	303,211.00	302,744.00	0.00	302,744.00	467.00	0.15%
	Expense Totals:	303,211.00	302,744.00	0.00	302,744.00	467.00	0.15%
	001 - GeneralFund Totals:	-2,894,688.00	-1,847,625.85	-237,957.03	-2,085,582.88	-809,105.12	
Fund: 003 - Streets/Sidewal							
Revenue							
003-000-75100	VehicleLicenseFee	-5,000.00	-4,042.20	0.00	-4,042.20	-957.80	-19.16%
003-000-75120	Grants-County,local,m	0.00	-1,000.00	0.00	-1,000.00	1,000.00	0.00%
003-000-75320	2107HighwayUserTax	-46,500.00	-35,132.30	-3,289.04	-38,421.34	-8,078.66	-17.37%
003-000-75321	2105HighwayUserTax	-16,500.00	-12,163.06	-1,248.35	-13,411.41	-3,088.59	-18.72%
003-000-75322	2106HighwayUserTax	-16,500.00	-12,927.65	-1,336.08	-14,263.73	-2,236.27	-13.55%
003-000-75323	2107-5HighwayUserTax	-1,000.00	-1,000.00	0.00	-1,000.00	0.00	0.00%
003-000-75325	RoadMaintenance&Rehabi	-71,000.00	-54,660.37	-5,804.09	-60,464.46	-10,535.54	-14.84%
	Revenue Totals:	-156,500.00	-120,925.58	-11,677.56	-132,603.14	-23,896.86	-15.27%
	003 - Streets/Sidewal Totals:	-156,500.00	-120,925.58	-11,677.56	-132,603.14	-23,896.86	-15.27%
Fund: 004 - CrestviewLgt/D							
Revenue							
004-000-74330	StreetLightingCharges	-2,650.00	0.00	-5,035.00	-5,035.00	2,385.00	90.00%
	Revenue Totals:	-2,650.00	0.00	-5,035.00	-5,035.00	2,385.00	90.00%
	004 - CrestviewLgt/D Totals:	-2,650.00	0.00	-5,035.00	-5,035.00	2,385.00	90.00%
Fund: 010 - SewerM&O							
Revenue							
010-000-74500	SewerServiceCharges	-2,967,587.00	-2,236,733.53	-246,738.25	-2,483,471.78	-484,115.22	-16.31%

Detail vs Budget Report

Account	Name	Fiscal Budget	Beginning Balance	Total Activity	Ending Balance	Budget Remaining	% Remaining
010-000-74505	SepticDumpingFee	-50,000.00	-36,625.99	-2,267.99	-38,893.98	-11,106.02	-22.21%
010-000-74510	ContractSewerRevAWA&	-223,120.00	-195,542.64	-10,708.00	-206,250.64	-16,869.36	-7.56%
010-000-75000	InterestEarnings	-16,000.00	0.00	0.00	0.00	-16,000.00	-100.00%
010-000-77115	EffluentDisposal	-156,068.00	-142,883.98	-12,511.99	-155,395.97	-672.03	-0.43%
010-000-77130	LateCharges	-40,000.00	-31,950.21	-6,950.68	-38,900.89	-1,099.11	-2.75%
010-000-78999	OperatingTransfersIn	-830,000.00	0.00	0.00	0.00	-830,000.00	-100.00%
Revenue Totals:		-4,282,775.00	-2,643,736.35	-279,176.91	-2,922,913.26	-1,359,861.74	-31.75%
010 - SewerM&O Totals:		-4,282,775.00	-2,643,736.35	-279,176.91	-2,922,913.26	-1,359,861.74	-31.75%
Fund: 011 - SewerWWTP							
Revenue							
011-000-75000	InterestEarnings	-7,000.00	0.00	0.00	0.00	-7,000.00	-100.00%
011-000-77115	SewerConnectionCharges	0.00	-82,995.12	0.00	-82,995.12	82,995.12	0.00%
Revenue Totals:		-7,000.00	-82,995.12	0.00	-82,995.12	75,995.12	1,085.64%
011 - SewerWWTP Totals:		-7,000.00	-82,995.12	0.00	-82,995.12	75,995.12	1,085.64%
Fund: 012 - SewerLineRep.							
Revenue							
012-000-75000	InterestEarnings	-7,000.00	0.00	0.00	0.00	-7,000.00	-100.00%
Revenue Totals:		-7,000.00	0.00	0.00	0.00	-7,000.00	-100.00%
012 - SewerLineRep. Totals:		-7,000.00	0.00	0.00	0.00	-7,000.00	-100.00%
Fund: 014 - SewerCapRes							
Revenue							
014-000-75000	InterestEarnings	-11,000.00	0.00	0.00	0.00	-11,000.00	-100.00%
Revenue Totals:		-11,000.00	0.00	0.00	0.00	-11,000.00	-100.00%
014 - SewerCapRes Totals:		-11,000.00	0.00	0.00	0.00	-11,000.00	-100.00%
Fund: 035 - TM-General							
Revenue							
035-000-74355	TrafficMitigationfee	0.00	-7,289.60	0.00	-7,289.60	7,289.60	0.00%
Revenue Totals:		0.00	-7,289.60	0.00	-7,289.60	7,289.60	0.00%
035 - TM-General Totals:		0.00	-7,289.60	0.00	-7,289.60	7,289.60	0.00%
Fund: 042 - AB1600							
Revenue							
042-000-74345	GENERALDEVELOPERIMPACT	-7,720.00	-10,073.54	0.00	-10,073.54	2,353.54	30.49%
042-000-75000	Income-InterestEarning	-1,000.00	0.00	0.00	0.00	-1,000.00	-100.00%
Revenue Totals:		-8,720.00	-10,073.54	0.00	-10,073.54	1,353.54	15.52%
042 - AB1600 Totals:		-8,720.00	-10,073.54	0.00	-10,073.54	1,353.54	15.52%
Fund: 073 - ParkImpactFee							
Revenue							
073-000-74360	PARKSREGIONALIMPACTFEE	-13,701.00	-51,950.06	0.00	-51,950.06	38,249.06	279.17%
073-000-75120	Grants - Local, Other	0.00	-112,500.00	-10,000.00	-122,500.00	122,500.00	0.00%

Detail vs Budget Report

Account	Name	Fiscal Budget	Beginning Balance	Total Activity	Ending Balance	Budget Remaining	% Remaining
Revenue Totals:		-13,701.00	-164,450.06	-10,000.00	-174,450.06	160,749.06	1,173.27%
073 - ParkImpactFee Totals:		-13,701.00	-164,450.06	-10,000.00	-174,450.06	160,749.06	1,173.27%
000 - NonDepartmental Totals:		-7,384,034.00	-4,877,096.10	-543,846.50	-5,420,942.60	-1,963,091.40	
Department: 001 - NonDepartmental1							
Fund: 001 - GeneralFund							
Revenue							
001-001-75200	Rents,Royalties&Commis	-3,900.00	-3,243.75	-361.25	-3,605.00	-295.00	-7.56%
Revenue Totals:		-3,900.00	-3,243.75	-361.25	-3,605.00	-295.00	-7.56%
001 - GeneralFund Totals:		-3,900.00	-3,243.75	-361.25	-3,605.00	-295.00	-7.56%
Fund: 010 - SewerM&O							
Revenue							
010-001-74500	SewerSvcChrgesAmadorC	-48,871.00	-21,337.75	-3,097.75	-24,435.50	-24,435.50	-50.00%
Revenue Totals:		-48,871.00	-21,337.75	-3,097.75	-24,435.50	-24,435.50	-50.00%
010 - SewerM&O Totals:		-48,871.00	-21,337.75	-3,097.75	-24,435.50	-24,435.50	-50.00%
001 - NonDepartmental1 Totals:		-52,771.00	-24,581.50	-3,459.00	-28,040.50	-24,730.50	-46.86%
Department: 101 - CityCouncil							
Fund: 001 - GeneralFund							
Expense							
001-101-40006	Sal/Wages-Elect-CityCouncil	15,120.00	10,533.60	1,260.00	11,793.60	3,326.40	22.00%
001-101-40050	FICA-CityCouncil	940.00	653.08	78.12	731.20	208.80	22.21%
001-101-40051	Medicare-CityCouncil	220.00	152.74	18.27	171.01	48.99	22.27%
001-101-40055	SUI-CityCouncil	250.00	8.45	0.00	8.45	241.55	96.62%
001-101-42015	Gen.Supplies-CityCouncil	150.00	51.72	0.00	51.72	98.28	65.52%
001-101-42756	Membership/Dues-CityCouncil	2,150.00	2,197.00	0.00	2,197.00	-47.00	-2.19%
Expense Totals:		18,830.00	13,596.59	1,356.39	14,952.98	3,877.02	20.59%
001 - GeneralFund Totals:		18,830.00	13,596.59	1,356.39	14,952.98	3,877.02	20.59%
Fund: 088 - CityCouncil							
Expense							
088-101-42760	Travel & Training - Council Contingency	0.00	1,145.92	0.00	1,145.92	-1,145.92	0.00%
Expense Totals:		0.00	1,145.92	0.00	1,145.92	-1,145.92	0.00%
088 - CityCouncil Totals:		0.00	1,145.92	0.00	1,145.92	-1,145.92	0.00%
101 - CityCouncil Totals:		18,830.00	14,742.51	1,356.39	16,098.90	2,731.10	14.50%
Department: 102 - CityClerk							
Fund: 001 - GeneralFund							
Expense							
001-102-40000	Salaries-CityClerk	39,975.00	27,286.67	3,728.38	31,015.05	8,959.95	22.41%
001-102-40015	VacationPayout-CityClerk	1,500.00	0.00	0.00	0.00	1,500.00	100.00%
001-102-40050	FICA-CityClerk	2,478.00	2,099.93	220.61	2,320.54	157.46	6.35%
001-102-40051	Medicare-CityClerk	580.00	488.64	51.59	540.23	39.77	6.86%

Detail vs Budget Report

Account	Name	Fiscal Budget	Beginning Balance	Total Activity	Ending Balance	Budget Remaining	% Remaining
001-102-40055	SUI-CityClerk	126.00	141.67	0.00	141.67	-15.67	-12.44%
001-102-40060	PERS-CityClerk	3,182.00	4,160.80	611.09	4,771.89	-1,589.89	-49.97%
001-102-40065	Health/LifeIns-CityClerk	14,939.00	13,878.14	1,421.75	15,299.89	-360.89	-2.42%
001-102-40070	WorkersComp.-CityClerk	3,612.00	2,823.00	941.00	3,764.00	-152.00	-4.21%
001-102-42015	Gen.Supplies-CityClerk	600.00	52.91	0.00	52.91	547.09	91.18%
001-102-42445	MUNICODEWEB-CityClerk	4,200.00	3,399.75	0.00	3,399.75	800.25	19.05%
001-102-42760	Travel,Conf,Trg-CityClerk	900.00	163.90	0.00	163.90	736.10	81.79%
001-102-42805	WaterUtilities-CityClerk	480.00	76.45	9.89	86.34	393.66	82.01%
001-102-42810	PG&EUtilities-CityClerk	720.00	275.18	73.13	348.31	371.69	51.62%
001-102-43650	Contracts-Other-CityClerk	600.00	0.00	0.00	0.00	600.00	100.00%
Expense Totals:		73,892.00	54,847.04	7,057.44	61,904.48	11,987.52	16.22%
001 - GeneralFund Totals:		73,892.00	54,847.04	7,057.44	61,904.48	11,987.52	16.22%
Fund: 003 - Streets/Sidewal							
Expense							
003-102-42805	WaterUtilities-CityClerk	0.00	1.80	1.98	3.78	-3.78	0.00%
Expense Totals:		0.00	1.80	1.98	3.78	-3.78	0.00%
003 - Streets/Sidewal Totals:		0.00	1.80	1.98	3.78	-3.78	0.00%
Fund: 010 - SewerM&O							
Expense							
010-102-40000	Salaries-CityClerk	16,656.00	12,199.87	1,275.56	13,475.43	3,180.57	19.10%
010-102-40015	VacationPayout-CityClerk	625.00	0.00	0.00	0.00	625.00	100.00%
010-102-40050	FICA-CityClerk	1,033.00	528.82	75.48	604.30	428.70	41.50%
010-102-40051	Medicare-CityClerk	242.00	123.73	17.67	141.40	100.60	41.57%
010-102-40055	SUI-CityClerk	53.00	71.59	0.00	71.59	-18.59	-35.08%
010-102-40060	PERS-CityClerk	1,326.00	1,046.44	209.08	1,255.52	70.48	5.32%
010-102-40065	Health/LifeIns-CityClerk	6,225.00	3,734.62	486.45	4,221.07	2,003.93	32.19%
010-102-40070	WorkersComp.-CityClerk	1,505.00	1,176.00	392.00	1,568.00	-63.00	-4.19%
010-102-42015	Gen.Supplies-CityClerk	250.00	16.38	0.00	16.38	233.62	93.45%
010-102-42445	MUNICODEWEB-CityClerk	1,750.00	0.00	0.00	0.00	1,750.00	100.00%
010-102-42760	Travel,Conf,Trg-CityClerk	375.00	54.63	0.00	54.63	320.37	85.43%
010-102-42805	WaterUtilities-CityClerk	200.00	40.27	3.95	44.22	155.78	77.89%
010-102-42810	PG&EUtilities-CityClerk	300.00	44.76	8.60	53.36	246.64	82.21%
010-102-43650	City Clerk - Contracts	250.00	0.00	0.00	0.00	250.00	100.00%
Expense Totals:		30,790.00	19,037.11	2,468.79	21,505.90	9,284.10	30.15%
010 - SewerM&O Totals:		30,790.00	19,037.11	2,468.79	21,505.90	9,284.10	30.15%
Fund: 080 - EffluentDisp.							
Expense							
080-102-40000	Salaries-CityClerk	9,994.00	8,994.84	765.31	9,760.15	233.85	2.34%
080-102-40015	VacationPayout-CityClerk	375.00	0.00	0.00	0.00	375.00	100.00%
080-102-40050	FICA-CityClerk	620.00	333.90	45.29	379.19	240.81	38.84%
080-102-40051	Medicare-CityClerk	145.00	78.08	10.58	88.66	56.34	38.86%
080-102-40055	SUI-CityClerk	32.00	43.24	0.00	43.24	-11.24	-35.13%

Detail vs Budget Report

Account	Name	Fiscal Budget	Beginning Balance	Total Activity	Ending Balance	Budget Remaining	% Remaining
080-102-40060	PERS-CityClerk	796.00	664.88	125.41	790.29	5.71	0.72%
080-102-40065	EmployeeBenefi-CityClerk	3,735.00	2,045.94	291.80	2,337.74	1,397.26	37.41%
080-102-40070	WorkersComp.-CityClerk	903.00	705.00	235.00	940.00	-37.00	-4.10%
080-102-42015	Gen.Supplies-CityClerk	150.00	16.38	0.00	16.38	133.62	89.08%
080-102-42445	MuniCodeWeb-CityClerk	1,050.00	0.00	0.00	0.00	1,050.00	100.00%
080-102-42760	City Clerk - Travel/Conferences/Training	225.00	54.63	0.00	54.63	170.37	75.72%
080-102-42805	WaterUtilities-CityClerk	120.00	30.85	3.95	34.80	85.20	71.00%
080-102-42810	PG&EUtilities-CityClerk	180.00	22.37	4.30	26.67	153.33	85.18%
080-102-43650	City Clerk - Contract Services	150.00	0.00	0.00	0.00	150.00	100.00%
Expense Totals:		18,475.00	12,990.11	1,481.64	14,471.75	4,003.25	21.67%
080 - EffluentDisp. Totals:		18,475.00	12,990.11	1,481.64	14,471.75	4,003.25	21.67%
102 - CityClerk Totals:		123,157.00	86,876.06	11,009.85	97,885.91	25,271.09	20.52%

Department: 103 - CityTreasurer

Fund: 001 - GeneralFund

Expense							
001-103-40005	Sal/Wages-Elect-CityTreasurer	2,250.00	1,567.50	187.50	1,755.00	495.00	22.00%
001-103-40050	FICA-CityTreasurer	140.00	97.22	11.63	108.85	31.15	22.25%
001-103-40051	Medicare-CityTreasurer	33.00	22.74	2.72	25.46	7.54	22.85%
001-103-40055	SUI-CityTreasurer	47.00	0.00	0.00	0.00	47.00	100.00%
Expense Totals:		2,470.00	1,687.46	201.85	1,889.31	580.69	23.51%
001 - GeneralFund Totals:		2,470.00	1,687.46	201.85	1,889.31	580.69	23.51%
103 - CityTreasurer Totals:		2,470.00	1,687.46	201.85	1,889.31	580.69	23.51%

Department: 104 - CityManager

Fund: 001 - GeneralFund

Expense							
001-104-40000	Salaries-CityManager	89,976.00	75,276.65	7,052.54	82,329.19	7,646.81	8.50%
001-104-40015	VacationPayout-CityManager	3,325.00	0.00	0.00	0.00	3,325.00	100.00%
001-104-40050	FICA-CITYMANAGER	5,579.00	4,394.54	427.35	4,821.89	757.11	13.57%
001-104-40051	Medicare-CITYMANAGER	1,305.00	1,363.28	99.93	1,463.21	-158.21	-12.12%
001-104-40055	SUI-CITYMANAGER	147.00	201.58	0.00	201.58	-54.58	-37.13%
001-104-40060	PERS-CITYMANAGER	6,091.00	5,536.08	551.84	6,087.92	3.08	0.05%
001-104-40065	Health/LifeIns-CITYMANAGER	17,429.00	17,889.73	1,542.91	19,432.64	-2,003.64	-11.50%
001-104-40070	WorkersComp.-CITYMANAGER	4,214.00	3,294.00	1,098.00	4,392.00	-178.00	-4.22%
001-104-42015	Gen.Supplies-CityManager	350.00	221.10	0.00	221.10	128.90	36.83%
001-104-42760	Travel,Conf,Trg-CityManager	875.00	814.50	698.06	1,512.56	-637.56	-72.86%
001-104-42805	WaterUtilities-CityManager	208.00	66.91	9.89	76.80	131.20	63.08%
001-104-42810	PG&EUtilities-CityManager	420.00	223.74	43.01	266.75	153.25	36.49%
001-104-42995	CONTINGENCY-CityManager	7,000.00	2,069.69	0.00	2,069.69	4,930.31	70.43%
001-104-43600	ProfServices-CityManager	2,625.00	10,837.16	3,068.75	13,905.91	-11,280.91	-429.75%
Expense Totals:		139,544.00	122,188.96	14,592.28	136,781.24	2,762.76	1.98%
001 - GeneralFund Totals:		139,544.00	122,188.96	14,592.28	136,781.24	2,762.76	1.98%

Detail vs Budget Report

Account	Name	Fiscal Budget	Beginning Balance	Total Activity	Ending Balance	Budget Remaining	% Remaining
Fund: 003 - Streets/Sidewal							
Expense							
003-104-40000	Salaries-CITYMANAGER	12,854.00	701.94	0.00	701.94	12,152.06	94.54%
003-104-40015	VACATIONPAYOUT-CITYMANAGER	475.00	0.00	0.00	0.00	475.00	100.00%
003-104-40050	FICA-CityManager	797.00	43.52	0.00	43.52	753.48	94.54%
003-104-40051	Medicare-CITYMANAGER	186.00	10.18	0.00	10.18	175.82	94.53%
003-104-40055	SUI-CityManager	21.00	0.00	0.00	0.00	21.00	100.00%
003-104-40060	PERS-CITYMANAGER	870.00	129.87	0.00	129.87	740.13	85.07%
003-104-40065	EmployeeBenefi-CityManager	2,490.00	2,490.00	62.50	2,552.50	-62.50	-2.51%
003-104-40070	WorkersComp.-CITYMANAGER	602.00	471.00	157.00	628.00	-26.00	-4.32%
003-104-42015	Gen.Supplies-CITYMANAGER	50.00	33.49	0.00	33.49	16.51	33.02%
003-104-42760	Travel,Conf,Trg-CityManager	125.00	141.09	134.61	275.70	-150.70	-120.56%
003-104-42805	WaterUtilities-CityManager	30.00	14.01	1.98	15.99	14.01	46.70%
003-104-42810	PG&EUtilities-CityManager	60.00	44.75	8.59	53.34	6.66	11.10%
003-104-42995	CONTINGENCY-CityManager	1,000.00	49.40	0.00	49.40	950.60	95.06%
003-104-43600	ProfServices-CityManager	375.00	282.93	10.00	292.93	82.07	21.89%
Expense Totals:		19,935.00	4,412.18	374.68	4,786.86	15,148.14	75.99%
003 - Streets/Sidewal Totals:		19,935.00	4,412.18	374.68	4,786.86	15,148.14	75.99%
Fund: 010 - SewerM&O							
Expense							
010-104-40000	Salaries-CITYMANAGER	89,976.00	57,784.52	4,605.70	62,390.22	27,585.78	30.66%
010-104-40015	VacationPayout-CityManager	3,325.00	0.00	0.00	0.00	3,325.00	100.00%
010-104-40050	FICA-CityManager	5,579.00	3,918.74	277.43	4,196.17	1,382.83	24.79%
010-104-40051	Medicare-CITYMANAGER	1,305.00	678.35	64.88	743.23	561.77	43.05%
010-104-40055	SUI-CityManager	147.00	101.55	0.00	101.55	45.45	30.92%
010-104-40060	PERS-CITYMANAGER	6,091.00	4,182.62	358.25	4,540.87	1,550.13	25.45%
010-104-40065	Health/LifeIns-CITYMANAGER	17,429.00	17,429.00	1,155.16	18,584.16	-1,155.16	-6.63%
010-104-40070	WorkersComp.-CityManager	4,214.00	3,294.00	1,098.00	4,392.00	-178.00	-4.22%
010-104-42015	Gen.Supplies-CityManager	350.00	66.98	0.00	66.98	283.02	80.86%
010-104-42760	Travel,Conf,Trg-CityManager	875.00	412.86	294.22	707.08	167.92	19.19%
010-104-42805	WaterUtilities-CityManager	208.00	30.80	3.95	34.75	173.25	83.29%
010-104-42810	PG&EUtilities-CityManager	420.00	89.51	17.21	106.72	313.28	74.59%
010-104-42995	CONTINGENCY-CityManager	7,000.00	426.80	0.00	426.80	6,573.20	93.90%
010-104-43600	ProfServices-CityManager	2,625.00	4,565.87	20.00	4,585.87	-1,960.87	-74.70%
Expense Totals:		139,544.00	92,981.60	7,894.80	100,876.40	38,667.60	27.71%
010 - SewerM&O Totals:		139,544.00	92,981.60	7,894.80	100,876.40	38,667.60	27.71%
Fund: 080 - EffluentDisp.							
Expense							
080-104-40000	Salaries-CityManager	64,269.00	40,192.58	3,160.16	43,352.74	20,916.26	32.54%
080-104-40015	VacationPayout-CityManager	2,375.00	0.00	0.00	0.00	2,375.00	100.00%
080-104-40050	FICA-CityManager	3,985.00	1,724.99	190.18	1,915.17	2,069.83	51.94%
080-104-40051	Medicare-CityManager	932.00	428.58	44.49	473.07	458.93	49.24%

Detail vs Budget Report

Account	Name	Fiscal Budget	Beginning Balance	Total Activity	Ending Balance	Budget Remaining	% Remaining
080-104-40055	SUI-CityManager	105.00	64.61	0.00	64.61	40.39	38.47%
080-104-40060	PERS-CityManager	4,351.00	1,956.26	245.57	2,201.83	2,149.17	49.39%
080-104-40065	EmployeeBenefi-CityManager	12,449.00	12,449.00	804.43	13,253.43	-804.43	-6.46%
080-104-40070	WorkersComp.-CityManager	3,010.00	2,352.00	784.00	3,136.00	-126.00	-4.19%
080-104-42015	Gen.Supplies-CityManager	250.00	66.98	0.00	66.98	183.02	73.21%
080-104-42760	Travel,Conf,Trg-CITYMANAGER	625.00	267.75	269.22	536.97	88.03	14.08%
080-104-42805	WaterUtilities-CityManager	149.00	29.87	3.95	33.82	115.18	77.30%
080-104-42810	PG&EUtilities-CityManager	300.00	89.51	17.21	106.72	193.28	64.43%
080-104-42995	CONTINGENCY-CityManager	5,000.00	246.99	0.00	246.99	4,753.01	95.06%
080-104-43600	ProfServices-CityManager	1,875.00	565.87	20.00	585.87	1,289.13	68.75%
Expense Totals:		99,675.00	60,434.99	5,539.21	65,974.20	33,700.80	33.81%
080 - EffluentDisp. Totals:		99,675.00	60,434.99	5,539.21	65,974.20	33,700.80	33.81%
104 - CityManager Totals:		398,698.00	280,017.73	28,400.97	308,418.70	90,279.30	22.64%

Department: 105 - Finance

Fund: 001 - GeneralFund

Expense

001-105-40000	Salaries-Finance	78,186.00	56,932.56	8,317.19	65,249.75	12,936.25	16.55%
001-105-40015	VACATIONPAYOUT-Finance	1,860.00	0.00	0.00	0.00	1,860.00	100.00%
001-105-40050	FICA-Finance	4,848.00	2,942.49	469.92	3,412.41	1,435.59	29.61%
001-105-40051	Medicare-Finance	1,134.00	1,037.50	109.91	1,147.41	-13.41	-1.18%
001-105-40055	SUI-Finance	307.00	387.79	61.49	449.28	-142.28	-46.35%
001-105-40060	PERS-Finance	4,868.00	2,845.46	458.08	3,303.54	1,564.46	32.14%
001-105-40065	Health/LifeIns-Finance	18,183.00	18,183.00	2,395.26	20,578.26	-2,395.26	-13.17%
001-105-40070	WorkersComp.-Finance	8,792.00	7,716.00	2,572.00	10,288.00	-1,496.00	-17.02%
001-105-42015	Gen.Supplies-Finance	9,129.00	3,623.93	313.36	3,937.29	5,191.71	56.87%
001-105-42435	NetworkSvcsCo-Finance	23,083.00	20,393.62	178.50	20,572.12	2,510.88	10.88%
001-105-42760	Travel,Conf,Trg-Finance	548.00	0.00	122.76	122.76	425.24	77.60%
001-105-42805	WaterUtilities-Finance	219.00	219.00	18.74	237.74	-18.74	-8.56%
001-105-42810	PG&EUtilities-Finance	2,373.00	2,515.67	0.00	2,515.67	-142.67	-6.01%
001-105-42955	PayChex&Bank-Finance	2,921.00	1,081.58	23.23	1,104.81	1,816.19	62.18%
001-105-43100	Audit&Acctg-Finance	14,788.00	7,455.50	0.00	7,455.50	7,332.50	49.58%
001-105-43600	ProfServices-Finance	1,826.00	0.00	0.00	0.00	1,826.00	100.00%
001-105-43650	Contracts-Other-Finance	730.00	900.00	150.00	1,050.00	-320.00	-43.84%
001-105-69400	O&MEquipment-Finance	1,826.00	0.00	0.00	0.00	1,826.00	100.00%
Expense Totals:		175,621.00	126,234.10	15,190.44	141,424.54	34,196.46	19.47%
001 - GeneralFund Totals:		175,621.00	126,234.10	15,190.44	141,424.54	34,196.46	19.47%

Fund: 003 - Streets/Sidewal

Expense

003-105-40000	Salaries-Finance	13,327.00	11,455.07	668.87	12,123.94	1,203.06	9.03%
003-105-40015	VACATIONPAYOUT-Finance	317.00	0.00	0.00	0.00	317.00	100.00%
003-105-40050	FICA-Finance	826.00	398.83	40.70	439.53	386.47	46.79%
003-105-40051	Medicare-Finance	193.00	93.33	9.51	102.84	90.16	46.72%

Detail vs Budget Report

Account	Name	Fiscal Budget	Beginning Balance	Total Activity	Ending Balance	Budget Remaining	% Remaining
003-105-40055	SUI-Finance	52.00	16.36	0.00	16.36	35.64	68.54%
003-105-40060	PERS-Finance	830.00	513.88	53.24	567.12	262.88	31.67%
003-105-40065	EmployeeBenefi-Finance	3,099.00	2,197.64	203.51	2,401.15	697.85	22.52%
003-105-40070	WorkersComp.-Finance	1,499.00	1,128.00	376.00	1,504.00	-5.00	-0.33%
003-105-42015	Gen.Supplies-Finance	1,556.00	576.35	56.70	633.05	922.95	59.32%
003-105-42435	NetworkSvcsCo-Finance	3,923.00	3,752.83	31.50	3,784.33	138.67	3.53%
003-105-42760	Travel,Conf,Trg-Finance	93.00	0.00	14.44	14.44	78.56	84.47%
003-105-42805	WaterUtilities-Finance	37.00	37.00	3.31	40.31	-3.31	-8.95%
003-105-42810	PG&EUtilities-Finance	405.00	425.39	0.00	425.39	-20.39	-5.03%
003-105-42955	PayChex&Bank-Finance	498.00	123.24	1.06	124.30	373.70	75.04%
003-105-43100	Audit&Acctg-Finance	2,521.00	1,209.00	0.00	1,209.00	1,312.00	52.04%
003-105-43600	ProfServices-Finance	311.00	0.00	0.00	0.00	311.00	100.00%
003-105-43650	Contracts-Other-Finance	124.00	0.00	100.00	100.00	24.00	19.35%
003-105-69400	O&MEquipment-Finance	311.00	0.00	0.00	0.00	311.00	100.00%
Expense Totals:		29,922.00	21,926.92	1,558.84	23,485.76	6,436.24	21.51%
003 - Streets/Sidewal Totals:		29,922.00	21,926.92	1,558.84	23,485.76	6,436.24	21.51%
Fund: 004 - CrestviewLgt/D							
Expense							
004-105-40000	Salaries-Finance	10,662.00	1,449.87	238.62	1,688.49	8,973.51	84.16%
004-105-40015	VacationPayout-Finance	254.00	0.00	0.00	0.00	254.00	100.00%
004-105-40050	FICA-Finance	661.00	89.36	14.52	103.88	557.12	84.28%
004-105-40051	Medicare-Finance	155.00	20.95	3.40	24.35	130.65	84.29%
004-105-40055	SUI-Finance	42.00	9.54	0.00	9.54	32.46	77.29%
004-105-40060	PERS-Finance	664.00	115.50	19.00	134.50	529.50	79.74%
004-105-40065	EmployeeBenefi-Finance	2,479.00	2,409.71	72.60	2,482.31	-3.31	-0.13%
004-105-40070	WorkersComp.-Finance	1,199.00	0.00	0.00	0.00	1,199.00	100.00%
004-105-42015	Gen.Supplies-Finance	1,245.00	436.39	0.00	436.39	808.61	64.95%
004-105-42435	NetworkSvcsCo-Finance	2,739.00	2,739.00	0.00	2,739.00	0.00	0.00%
004-105-42760	Travel,Conf,Trg-Finance	75.00	0.00	0.00	0.00	75.00	100.00%
004-105-42805	WaterUtilities-Finance	30.00	24.22	0.00	24.22	5.78	19.27%
004-105-42810	PG&EUtilities-Finance	324.00	0.00	0.00	0.00	324.00	100.00%
004-105-42955	PayChex&Bank-Finance	398.00	0.00	0.00	0.00	398.00	100.00%
004-105-43100	Audit&Acctg-Finance	2,017.00	1,007.50	0.00	1,007.50	1,009.50	50.05%
004-105-43600	ProfServices-Finance	249.00	0.00	0.00	0.00	249.00	100.00%
004-105-43650	Contracts-Other-Finance	100.00	0.00	0.00	0.00	100.00	100.00%
004-105-69400	O&MEquipment-Finance	249.00	0.00	0.00	0.00	249.00	100.00%
Expense Totals:		23,542.00	8,302.04	348.14	8,650.18	14,891.82	63.26%
004 - CrestviewLgt/D Totals:		23,542.00	8,302.04	348.14	8,650.18	14,891.82	63.26%
Fund: 010 - SewerM&O							
Expense							
010-105-40000	Salaries-Finance	87,071.00	57,515.39	4,638.60	62,153.99	24,917.01	28.62%
010-105-40015	VacationPayout-Finance	2,071.00	0.00	0.00	0.00	2,071.00	100.00%

Detail vs Budget Report

Account	Name	Fiscal Budget	Beginning Balance	Total Activity	Ending Balance	Budget Remaining	% Remaining
010-105-40050	FICA-Finance	5,398.00	4,044.52	269.48	4,314.00	1,084.00	20.08%
010-105-40051	Medicare-Finance	1,263.00	598.26	63.02	661.28	601.72	47.64%
010-105-40055	SUI-Finance	342.00	160.13	16.39	176.52	165.48	48.39%
010-105-40060	PERS-Finance	5,421.00	4,430.65	314.90	4,745.55	675.45	12.46%
010-105-40065	Health/LifeIns-Finance	20,249.00	19,493.47	1,421.76	20,915.23	-666.23	-3.29%
010-105-40070	WorkersComp.-Finance	9,791.00	7,716.00	2,572.00	10,288.00	-497.00	-5.08%
010-105-42015	Gen.Supplies-Finance	10,166.00	10,306.46	0.00	10,306.46	-140.46	-1.38%
010-105-42435	NetworkSvcsCo-Finance	24,365.00	26,644.04	0.00	26,644.04	-2,279.04	-9.35%
010-105-42450	MOMonlinefees-Finance	11,000.00	9,355.84	2,226.69	11,582.53	-582.53	-5.30%
010-105-42760	Travel,Conf,Trg-Finance	610.00	0.00	79.43	79.43	530.57	86.98%
010-105-42805	WaterUtilities-Finance	244.00	181.30	11.76	193.06	50.94	20.88%
010-105-42810	PG&EUtilities-Finance	2,643.00	1,551.09	387.73	1,938.82	704.18	26.64%
010-105-42955	PayChex&Bank-Finance	3,253.00	741.00	22.18	763.18	2,489.82	76.54%
010-105-43100	Audit&Acctg-Finance	16,469.00	8,261.50	0.00	8,261.50	8,207.50	49.84%
010-105-43600	ProfServices-Finance	2,033.00	0.00	0.00	0.00	2,033.00	100.00%
010-105-43650	Contracts-Other-Finance	813.00	0.00	150.00	150.00	663.00	81.55%
010-105-69400	O&MEquipment-Finance	2,033.00	0.00	0.00	0.00	2,033.00	100.00%
Expense Totals:		205,235.00	150,999.65	12,173.94	163,173.59	42,061.41	20.49%
010 - SewerM&O Totals:		205,235.00	150,999.65	12,173.94	163,173.59	42,061.41	20.49%
Fund: 080 - EffluentDisp.							
Expense							
080-105-40000	Salaries-Finance	24,877.00	6,503.37	1,008.73	7,512.10	17,364.90	69.80%
080-105-40015	VACATIONPAYOUT-Finance	592.00	0.00	0.00	0.00	592.00	100.00%
080-105-40050	FICA-Finance	1,542.00	401.49	61.36	462.85	1,079.15	69.98%
080-105-40051	Medicare-Finance	361.00	93.88	14.35	108.23	252.77	70.02%
080-105-40055	SUI-Finance	98.00	19.92	0.00	19.92	78.08	79.67%
080-105-40060	PERS-Finance	1,549.00	564.51	80.27	644.78	904.22	58.37%
080-105-40065	EmployeeBenefi-Finance	5,785.00	5,374.99	306.87	5,681.86	103.14	1.78%
080-105-40070	WorkersComp.-Finance	2,797.00	2,259.00	753.00	3,012.00	-215.00	-7.69%
080-105-42015	Gen.Supplies-Finance	2,905.00	1,623.15	286.58	1,909.73	995.27	34.26%
080-105-42435	NetworkSvcsCo-Finance	6,390.00	6,195.51	140.00	6,335.51	54.49	0.85%
080-105-42760	Travel,Conf,Trg-Finance	174.00	0.00	24.07	24.07	149.93	86.17%
080-105-42805	WaterUtilities-Finance	70.00	70.00	2.94	72.94	-2.94	-4.20%
080-105-42810	PG&EUtilities-Finance	755.00	339.44	33.72	373.16	381.84	50.57%
080-105-42955	PayChex&Bank-Finance	929.00	135.90	6.33	142.23	786.77	84.69%
080-105-43100	Audit&Acctg-Finance	4,705.00	2,216.50	0.00	2,216.50	2,488.50	52.89%
080-105-43600	ProfServices-Finance	581.00	0.00	0.00	0.00	581.00	100.00%
080-105-43650	Contracts-Other-Finance	232.00	0.00	100.00	100.00	132.00	56.90%
080-105-69400	O&MEquipment-Finance	581.00	0.00	0.00	0.00	581.00	100.00%
Expense Totals:		54,923.00	25,797.66	2,818.22	28,615.88	26,307.12	47.90%
080 - EffluentDisp. Totals:		54,923.00	25,797.66	2,818.22	28,615.88	26,307.12	47.90%
105 - Finance Totals:		489,243.00	333,260.37	32,089.58	365,349.95	123,893.05	25.32%

Detail vs Budget Report

Account	Name	Fiscal Budget	Beginning Balance	Total Activity	Ending Balance	Budget Remaining	% Remaining
Department: 106 - Police							
Fund: 001 - GeneralFund							
Expense							
001-106-40000	Salaries-PoliceDept	465,700.00	334,186.47	45,940.50	380,126.97	85,573.03	18.38%
001-106-40006	Overtime-PoliceDept	60,000.00	53,967.47	3,785.20	57,752.67	2,247.33	3.75%
001-106-40015	VacationPayout-PoliceDept	14,243.00	2,810.40	0.00	2,810.40	11,432.60	80.27%
001-106-40050	FICA-PoliceDept	30,981.00	24,177.48	3,043.16	27,220.64	3,760.36	12.14%
001-106-40051	Medicare-PoliceDept	7,246.00	5,659.68	711.72	6,371.40	874.60	12.07%
001-106-40055	SUI-PoliceDept	1,260.00	1,139.67	0.00	1,139.67	120.33	9.55%
001-106-40060	PERS-PoliceDept	85,542.00	53,110.05	7,358.76	60,468.81	25,073.19	29.31%
001-106-40065	Health/LifeIns-PoliceDept	113,880.00	71,685.40	9,900.12	81,585.52	32,294.48	28.36%
001-106-40070	WorkersComp.-PoliceDept	36,117.00	28,225.00	9,409.00	37,634.00	-1,517.00	-4.20%
001-106-42015	Gen.Supplies-PoliceDept	2,000.00	2,482.14	0.00	2,482.14	-482.14	-24.11%
001-106-42020	FUEL-PoliceDept	27,000.00	16,198.37	2,957.89	19,156.26	7,843.74	29.05%
001-106-42045	SpecialDepart-PoliceDept	1,750.00	1,947.48	0.00	1,947.48	-197.48	-11.28%
001-106-42095	Clothing-PoliceDept	2,000.00	1,108.86	0.00	1,108.86	891.14	44.56%
001-106-42096	SafetyEquip-PoliceDept	2,000.00	2,433.59	1,026.38	3,459.97	-1,459.97	-73.00%
001-106-42435	NetworkSvcsCo-PoliceDept	6,000.00	1,369.00	0.00	1,369.00	4,631.00	77.18%
001-106-42710	Communications-PoliceDept	5,000.00	4,177.51	594.66	4,772.17	227.83	4.56%
001-106-42760	Travel,Conf,Trg-PoliceDept	8,000.00	3,133.59	61.50	3,195.09	4,804.91	60.06%
001-106-42805	WaterUtilities-PoliceDept	500.00	454.56	36.74	491.30	8.70	1.74%
001-106-42810	PG&EUtilities-PoliceDept	7,000.00	4,726.35	421.44	5,147.79	1,852.21	26.46%
001-106-42850	VehicleMaintna-PoliceDept	18,000.00	11,172.44	0.00	11,172.44	6,827.56	37.93%
001-106-42930	AnimalControl-PoliceDept	34,000.00	18,104.94	862.14	18,967.08	15,032.92	44.21%
001-106-42935	Misc-Bookings-PoliceDept	150.00	150.00	0.00	150.00	0.00	0.00%
001-106-42940	Misc-Court/Invs-PoliceDept	100.00	0.00	0.00	0.00	100.00	100.00%
001-106-43700	Dispatching-PoliceDept	175,000.00	80,027.00	0.00	80,027.00	94,973.00	54.27%
Expense Totals:		1,103,469.00	722,447.45	86,109.21	808,556.66	294,912.34	26.73%
001 - GeneralFund Totals:		1,103,469.00	722,447.45	86,109.21	808,556.66	294,912.34	26.73%
Fund: 028 - PublicSafety							
Expense							
028-106-42015	Wellness Grant Supply Expenses	0.00	7,921.63	0.00	7,921.63	-7,921.63	0.00%
028-106-42760	Travel,Conf,Trg-PoliceDept	0.00	4,276.26	0.00	4,276.26	-4,276.26	0.00%
Expense Totals:		0.00	12,197.89	0.00	12,197.89	-12,197.89	0.00%
028 - PublicSafety Totals:		0.00	12,197.89	0.00	12,197.89	-12,197.89	0.00%
Fund: 042 - AB1600							
Expense							
042-106-69701	Machinery-&-PoliceDept	47,031.00	10,653.37	0.00	10,653.37	36,377.63	77.35%
Expense Totals:		47,031.00	10,653.37	0.00	10,653.37	36,377.63	77.35%
042 - AB1600 Totals:		47,031.00	10,653.37	0.00	10,653.37	36,377.63	77.35%
106 - Police Totals:		1,150,500.00	745,298.71	86,109.21	831,407.92	319,092.08	27.74%

Detail vs Budget Report

Account	Name	Fiscal Budget	Beginning Balance	Total Activity	Ending Balance	Budget Remaining	% Remaining
Department: 109 - Planning							
Fund: 001 - GeneralFund							
Expense							
001-109-40000	Salaries-Planning	0.00	112.50	112.50	225.00	-225.00	0.00%
001-109-40005	Sal/Wages-Elect-Planning	6,750.00	4,477.50	450.00	4,927.50	1,822.50	27.00%
001-109-40050	FICA-Planning	425.00	284.74	34.90	319.64	105.36	24.79%
001-109-40051	Medicare-Planning	100.00	66.50	8.15	74.65	25.35	25.35%
001-109-40055	SUI-Planning	130.00	3.73	0.00	3.73	126.27	97.13%
001-109-42015	Gen.Supplies-Planning	200.00	43.10	0.00	43.10	156.90	78.45%
001-109-42510	LAFCOExpense-Planning	6,000.00	5,732.00	0.00	5,732.00	268.00	4.47%
001-109-42750	PHNOTICES-Planning	3,000.00	1,213.88	373.56	1,587.44	1,412.56	47.09%
001-109-43450	Planner-Planning	30,000.00	21,486.00	0.00	21,486.00	8,514.00	28.38%
001-109-43650	Contracts-Other-Planning	7,996.00	7,996.00	0.00	7,996.00	0.00	0.00%
	Expense Totals:	54,601.00	41,415.95	979.11	42,395.06	12,205.94	22.35%
	001 - GeneralFund Totals:	54,601.00	41,415.95	979.11	42,395.06	12,205.94	22.35%
	109 - Planning Totals:	54,601.00	41,415.95	979.11	42,395.06	12,205.94	22.35%
Department: 110 - Building							
Fund: 001 - GeneralFund							
Expense							
001-110-42300	E&PReimbEngr.-BuildingDEPT	2,500.00	0.00	0.00	0.00	2,500.00	100.00%
001-110-43250	Engineering-BuildingRegula	2,000.00	0.00	0.00	0.00	2,000.00	100.00%
001-110-43300	PlanChk&Insp-BuildingDEPT	42,000.00	24,024.90	2,329.63	26,354.53	15,645.47	37.25%
	Expense Totals:	46,500.00	24,024.90	2,329.63	26,354.53	20,145.47	43.32%
	001 - GeneralFund Totals:	46,500.00	24,024.90	2,329.63	26,354.53	20,145.47	43.32%
	110 - Building Totals:	46,500.00	24,024.90	2,329.63	26,354.53	20,145.47	43.32%
Department: 111 - Engineering							
Fund: 001 - GeneralFund							
Expense							
001-111-42300	E&PReimbEngr.-Engineering	80,000.00	39,001.15	17,999.75	57,000.90	22,999.10	28.75%
001-111-43250	Engineering-Engineering	60,000.00	58,599.42	3,810.10	62,409.52	-2,409.52	-4.02%
001-111-43300	PlanChk&Insp-Engineering	4,000.00	4,535.70	391.35	4,927.05	-927.05	-23.18%
	Expense Totals:	144,000.00	102,136.27	22,201.20	124,337.47	19,662.53	13.65%
	001 - GeneralFund Totals:	144,000.00	102,136.27	22,201.20	124,337.47	19,662.53	13.65%
Fund: 010 - SewerM&O							
Expense							
010-111-42300	E&PReimbEngr.-Engineering	0.00	3,645.00	0.00	3,645.00	-3,645.00	0.00%
	Expense Totals:	0.00	3,645.00	0.00	3,645.00	-3,645.00	0.00%
	010 - SewerM&O Totals:	0.00	3,645.00	0.00	3,645.00	-3,645.00	0.00%
	111 - Engineering Totals:	144,000.00	105,781.27	22,201.20	127,982.47	16,017.53	11.12%
Department: 112 - Streets/Roads							

Detail vs Budget Report

Account	Name	Fiscal Budget	Beginning Balance	Total Activity	Ending Balance	Budget Remaining	% Remaining
Fund: 003 - Streets/Sidewal							
Expense							
003-112-40000	Salaries-Streets/Roads	59,862.00	50,575.11	9,133.74	59,708.85	153.15	0.26%
003-112-40006	Overtime-Streets/Roads	0.00	216.73	7.68	224.41	-224.41	0.00%
003-112-40015	VACATIONPAYOUT-Streets/Roads	2,091.00	179.50	0.00	179.50	1,911.50	91.42%
003-112-40050	FICA-Streets/Roads	3,711.00	3,058.45	523.00	3,581.45	129.55	3.49%
003-112-40051	Medicare-Streets/Roads	868.00	715.68	122.31	837.99	30.01	3.46%
003-112-40055	SUI-Streets/Roads	173.00	159.65	0.00	159.65	13.35	7.72%
003-112-40060	PERS-Streets/Roads	7,297.00	5,038.11	1,061.89	6,100.00	1,197.00	16.40%
003-112-40065	Health/LifeIns-Streets/Roads	17,617.00	19,500.31	3,552.28	23,052.59	-5,435.59	-30.85%
003-112-40070	WorkersComp.-Streets/Roads	4,969.00	3,882.00	1,294.00	5,176.00	-207.00	-4.17%
003-112-42015	Gen.Supplies-Streets/Roads	1,500.00	605.54	561.76	1,167.30	332.70	22.18%
003-112-42020	FUEL-Streets/Roads	5,000.00	2,524.46	319.05	2,843.51	2,156.49	43.13%
003-112-42095	Clothing-Streets/Roads	750.00	1,129.23	0.00	1,129.23	-379.23	-50.56%
003-112-42200	Patching-Streets/Roads	7,500.00	1,880.83	0.00	1,880.83	5,619.17	74.92%
003-112-42400	Signs-Streets/Roads	250.00	423.24	0.00	423.24	-173.24	-69.30%
003-112-42405	FloodControl-Streets/Roads	1,000.00	575.00	0.00	575.00	425.00	42.50%
003-112-42410	WeedControl-Streets/Roads	4,000.00	4,149.66	0.00	4,149.66	-149.66	-3.74%
003-112-42810	PG&EUilities-Streets/Roads	0.00	404.79	0.00	404.79	-404.79	0.00%
003-112-42815	StreetLights-Streets/Roads	42,000.00	28,892.29	3,157.80	32,050.09	9,949.91	23.69%
003-112-42850	VehicleMaintna-Streets/Roads	2,000.00	2,213.98	0.00	2,213.98	-213.98	-10.70%
003-112-42860	Street/Drain Repairs	19,500.00	71.14	637.28	708.42	18,791.58	96.37%
003-112-43650	Contracts-Other-Streets/Roads	0.00	4,800.00	0.00	4,800.00	-4,800.00	0.00%
003-112-69400	O&MEquipment-Streets/Roads	1,000.00	0.00	0.00	0.00	1,000.00	100.00%
003-112-69600	Improvements-Streets/Roads	42,500.00	2,395.44	0.00	2,395.44	40,104.56	94.36%
Expense Totals:		223,588.00	133,391.14	20,370.79	153,761.93	69,826.07	31.23%
003 - Streets/Sidewal Totals:		223,588.00	133,391.14	20,370.79	153,761.93	69,826.07	31.23%
112 - Streets/Roads Totals:		223,588.00	133,391.14	20,370.79	153,761.93	69,826.07	31.23%

Department: 113 - Parks&Recreation

Fund: 001 - GeneralFund

Account	Name	Fiscal Budget	Beginning Balance	Total Activity	Ending Balance	Budget Remaining	% Remaining
Expense							
001-113-40000	Salaries-Parks&Recreat	130,807.00	98,641.78	11,084.30	109,726.08	21,080.92	16.12%
001-113-40006	Overtime-Parks&Recreat	0.00	0.00	7.68	7.68	-7.68	0.00%
001-113-40015	VacationPayout-Parks&Recreat	4,458.00	286.27	0.00	286.27	4,171.73	93.58%
001-113-40050	FICA-Parks&Recreat	7,912.00	5,997.50	671.82	6,669.32	1,242.68	15.71%
001-113-40051	Medicare-Parks&Recreat	1,850.00	1,400.06	157.13	1,557.19	292.81	15.83%
001-113-40055	SUI-Parks&Recreat	370.00	386.29	37.05	423.34	-53.34	-14.42%
001-113-40060	PERS-Parks&Recreat	15,557.00	7,929.70	899.97	8,829.67	6,727.33	43.24%
001-113-40065	Health/LifeIns-Parks&Recreat	37,556.00	31,466.53	3,587.99	35,054.52	2,501.48	6.66%
001-113-40070	WorkersComp.-Parks&Recreat	10,593.00	8,280.00	2,760.00	11,040.00	-447.00	-4.22%
001-113-42015	Gen.Supplies-Parks&Recreat	1,580.00	1,402.52	5.86	1,408.38	171.62	10.86%
001-113-42020	FUEL-Parks&Recreat	7,000.00	5,675.47	1,594.37	7,269.84	-269.84	-3.85%
001-113-42030	Repair/Maint-Parks&Recreat	37,000.00	29,963.04	2,547.44	32,510.48	4,489.52	12.13%

Detail vs Budget Report

Account	Name	Fiscal Budget	Beginning Balance	Total Activity	Ending Balance	Budget Remaining	% Remaining
001-113-42057	Beautification-Parks&Recreat	4,000.00	2,973.61	1,005.56	3,979.17	20.83	0.52%
001-113-42095	Clothing-Parks&Recreat	750.00	909.18	0.00	909.18	-159.18	-21.22%
001-113-42205	Lease-Prkglot-Parks&Recreat	47,000.00	34,174.14	3,790.46	37,964.60	9,035.40	19.22%
001-113-42400	Signs-Parks & Recreat	250.00	423.24	0.00	423.24	-173.24	-69.30%
001-113-42410	WeedControl-Parks&Recreat	5,000.00	7,316.27	0.00	7,316.27	-2,316.27	-46.33%
001-113-42415	Restrooms-Parks&Recreat	500.00	121.66	0.00	121.66	378.34	75.67%
001-113-42425	Taxes/Fees/Lics-Parks&Recreat	500.00	185.77	0.00	185.77	314.23	62.85%
001-113-42435	NetworkSvcsCo-Parks&Recreat	1,000.00	595.60	153.90	749.50	250.50	25.05%
001-113-42436	Internet Services - Parks & Rec	0.00	461.70	0.00	461.70	-461.70	0.00%
001-113-42805	WaterUtilities-Parks&Recreat	26,000.00	28,105.05	1,843.15	29,948.20	-3,948.20	-15.19%
001-113-42810	PG&EUtilities-Parks&Recreat	42,000.00	41,020.74	3,242.14	44,262.88	-2,262.88	-5.39%
001-113-42850	VehicleMaintna-Parks&Recreat	1,500.00	1,395.10	270.11	1,665.21	-165.21	-11.01%
001-113-42860	O&MBlg/Structu-Parks&Recreat	5,000.00	6,180.50	0.00	6,180.50	-1,180.50	-23.61%
001-113-42865	Janitorial-Parks&Recreat	4,500.00	4,252.37	0.00	4,252.37	247.63	5.50%
001-113-43650	Basketball League Expenses	19,500.00	980.00	1,868.24	2,848.24	16,651.76	85.39%
001-113-44000	SmallEquipment-Parks&Recreat	0.00	0.00	0.00	0.00	0.00	0.00%
Expense Totals:		412,183.00	320,524.09	35,527.17	356,051.26	56,131.74	13.62%
001 - GeneralFund Totals:		412,183.00	320,524.09	35,527.17	356,051.26	56,131.74	13.62%
Fund: 042 - AB1600							
Expense							
042-113-69701	Machinery-&-Parks&Recreat	25,360.00	0.00	0.00	0.00	25,360.00	100.00%
Expense Totals:		25,360.00	0.00	0.00	0.00	25,360.00	100.00%
042 - AB1600 Totals:		25,360.00	0.00	0.00	0.00	25,360.00	100.00%
Fund: 059 - BuildingFacili							
Expense							
059-113-42810	PG&EUtilities-Parks&Recreat	0.00	1,714.01	0.00	1,714.01	-1,714.01	0.00%
Expense Totals:		0.00	1,714.01	0.00	1,714.01	-1,714.01	0.00%
059 - BuildingFacili Totals:		0.00	1,714.01	0.00	1,714.01	-1,714.01	0.00%
Fund: 073 - ParkImpactFee							
Expense							
073-113-69600	Improvements-Parks&Recreat	172,000.00	100,006.69	6,691.72	106,698.41	65,301.59	37.97%
Expense Totals:		172,000.00	100,006.69	6,691.72	106,698.41	65,301.59	37.97%
073 - ParkImpactFee Totals:		172,000.00	100,006.69	6,691.72	106,698.41	65,301.59	37.97%
113 - Parks&Recreation Totals:		609,543.00	422,244.79	42,218.89	464,463.68	145,079.32	23.80%
Department: 114 - SwimmingPool							
Fund: 001 - GeneralFund							
Expense							
001-114-40000	Salaries-SwimmingPool	0.00	0.00	676.96	676.96	-676.96	0.00%
001-114-40050	FICA-SwimmingPool	0.00	0.00	39.85	39.85	-39.85	0.00%
001-114-40051	Medicare-SwimmingPool	0.00	0.00	9.31	9.31	-9.31	0.00%
001-114-40060	PERS-SwimmingPool	0.00	0.00	88.01	88.01	-88.01	0.00%

Detail vs Budget Report

Account	Name	Fiscal Budget	Beginning Balance	Total Activity	Ending Balance	Budget Remaining	% Remaining
001-114-40065	HealthBenefits-SwimmingPool	0.00	0.00	200.35	200.35	-200.35	0.00%
001-114-42015	Gen.Supplies-SwimmingPool	250.00	308.02	0.00	308.02	-58.02	-23.21%
001-114-42025	Supplies-Chem-SwimmingPool	6,000.00	414.59	5,430.78	5,845.37	154.63	2.58%
001-114-42425	Taxes/Fees/Lics-SwimmingPool	1,000.00	439.00	0.00	439.00	561.00	56.10%
001-114-42860	O&MBlg/Structu-SwimmingPool	4,000.00	1,921.60	0.00	1,921.60	2,078.40	51.96%
001-114-43650	Contracts-Other-SwimmingPool	40,500.00	10,543.86	0.00	10,543.86	29,956.14	73.97%
001-114-69400	O&MEquipment-SwimmingPool	0.00	146.82	0.00	146.82	-146.82	0.00%
Expense Totals:		51,750.00	13,773.89	6,445.26	20,219.15	31,530.85	60.93%
001 - GeneralFund Totals:		51,750.00	13,773.89	6,445.26	20,219.15	31,530.85	60.93%
114 - SwimmingPool Totals:		51,750.00	13,773.89	6,445.26	20,219.15	31,530.85	60.93%

Department: 115 - Marketing

Fund: 001 - GeneralFund

Expense

001-115-42055	CommunityProm-Promotions	7,500.00	7,425.00	0.00	7,425.00	75.00	1.00%
001-115-42436	InternetServic-Promotions	8,600.00	3,500.00	1,000.00	4,500.00	4,100.00	47.67%
001-115-42745	Advertising-Promotions	1,000.00	1,337.89	150.00	1,487.89	-487.89	-48.79%
001-115-42756	Membership/Dues-Promotions	125.00	150.00	0.00	150.00	-25.00	-20.00%
Expense Totals:		17,225.00	12,412.89	1,150.00	13,562.89	3,662.11	21.26%
001 - GeneralFund Totals:		17,225.00	12,412.89	1,150.00	13,562.89	3,662.11	21.26%
115 - Marketing Totals:		17,225.00	12,412.89	1,150.00	13,562.89	3,662.11	21.26%

Department: 140 - Cemetery

Fund: 001 - GeneralFund

Expense

001-140-40000	Salaries-Cemetery	0.00	464.42	428.72	893.14	-893.14	0.00%
001-140-40050	FICA-Cemetery	0.00	28.80	24.21	53.01	-53.01	0.00%
001-140-40051	Medicare-Cemetery	0.00	6.73	5.66	12.39	-12.39	0.00%
001-140-40060	PERS-Cemetery	0.00	57.45	57.64	115.09	-115.09	0.00%
001-140-40065	EmployeeBenefi-Cemetery	0.00	188.94	136.87	325.81	-325.81	0.00%
001-140-42030	REP/MAINT-FAC-Cemetery	0.00	735.30	0.00	735.30	-735.30	0.00%
001-140-42805	WaterUtilities-Cemetery	0.00	76.96	0.00	76.96	-76.96	0.00%
Expense Totals:		0.00	1,558.60	653.10	2,211.70	-2,211.70	0.00%
001 - GeneralFund Totals:		0.00	1,558.60	653.10	2,211.70	-2,211.70	0.00%
140 - Cemetery Totals:		0.00	1,558.60	653.10	2,211.70	-2,211.70	0.00%

Department: 145 - CrestViewLgt

Fund: 004 - CrestviewLgt/D

Expense

004-145-42815	StreetLights-CrestViewLgt	2,650.00	979.20	114.76	1,093.96	1,556.04	58.72%
Expense Totals:		2,650.00	979.20	114.76	1,093.96	1,556.04	58.72%
004 - CrestviewLgt/D Totals:		2,650.00	979.20	114.76	1,093.96	1,556.04	58.72%
145 - CrestViewLgt Totals:		2,650.00	979.20	114.76	1,093.96	1,556.04	58.72%

Detail vs Budget Report

Account	Name	Fiscal Budget	Beginning Balance	Total Activity	Ending Balance	Budget Remaining	% Remaining
Department: 151 - SewerTreatment							
Fund: 010 - SewerM&O							
Expense							
010-151-40000	Salaries-SewerTreatment	111,421.00	83,371.25	7,353.93	90,725.18	20,695.82	18.57%
010-151-40006	Overtime-SewerTreatment	10,000.00	7,707.66	107.56	7,815.22	2,184.78	21.85%
010-151-40015	VacationPayout-SewerTreatment	3,892.00	909.26	0.00	909.26	2,982.74	76.64%
010-151-40050	FICA-SewerTreatment	6,908.00	5,343.33	426.10	5,769.43	1,138.57	16.48%
010-151-40051	Medicare-SewerTreatment	1,616.00	1,251.32	99.68	1,351.00	265.00	16.40%
010-151-40055	SUI-SewerTreatment	323.00	227.76	0.00	227.76	95.24	29.49%
010-151-40060	PERS-SewerTreatment	13,583.00	10,670.72	1,024.98	11,695.70	1,887.30	13.89%
010-151-40061	PERSUnfunded-SewerTreatment	66,423.00	66,423.00	0.00	66,423.00	0.00	0.00%
010-151-40065	Health/LifeIns-SewerTreatment	32,790.00	28,161.15	2,456.37	30,617.52	2,172.48	6.63%
010-151-40070	WorkersComp.-SewerTreatment	9,249.00	7,227.00	2,409.00	9,636.00	-387.00	-4.18%
010-151-42015	Supplies-Lab-SewerTreatment	9,500.00	9,025.39	1,662.31	10,687.70	-1,187.70	-12.50%
010-151-42020	FUEL-SewerTreatment	6,000.00	3,412.55	610.42	4,022.97	1,977.03	32.95%
010-151-42025	Supplies-Chem-SewerTreatment	115,000.00	150,712.17	0.00	150,712.17	-35,712.17	-31.05%
010-151-42031	EquipmtMaint.-SewerTreatment	36,000.00	12,702.17	748.15	13,450.32	22,549.68	62.64%
010-151-42045	Sludge-SewerTreatment	60,000.00	38,890.33	1,738.84	40,629.17	19,370.83	32.28%
010-151-42095	Clothing-SewerTreatment	750.00	877.95	0.00	877.95	-127.95	-17.06%
010-151-42215	Rentals-Mach/Eq-SewerTreatment	15,000.00	31,218.59	0.00	31,218.59	-16,218.59	-108.12%
010-151-42425	Taxes/Fees/Lics-SewerTreatment	37,000.00	32,195.70	0.00	32,195.70	4,804.30	12.98%
010-151-42435	NetworkSvcsCo-SewerTreatment	3,000.00	0.00	32.04	32.04	2,967.96	98.93%
010-151-42436	InternetServic-SewerTreatment	1,000.00	506.91	0.00	506.91	493.09	49.31%
010-151-42710	Communications-SewerTreatment	500.00	439.03	0.00	439.03	60.97	12.19%
010-151-42756	Membership/Dues-SewerTreatment	900.00	821.00	0.00	821.00	79.00	8.78%
010-151-42760	Travel,Conf,Trg-SewerTreatment	2,000.00	2,005.99	1,568.13	3,574.12	-1,574.12	-78.71%
010-151-42805	WaterUtilities-SewerTreatment	12,000.00	13,002.75	1,180.99	14,183.74	-2,183.74	-18.20%
010-151-42810	PG&EUtilities-SewerTreatment	36,000.00	28,977.57	2,021.45	30,999.02	5,000.98	13.89%
010-151-42830	O&M-SewerPlt-SewerTreatment	25,000.00	24,072.89	600.05	24,672.94	327.06	1.31%
010-151-42850	VehicleMaintna-SewerTreatment	5,500.00	3,646.98	3,241.99	6,888.97	-1,388.97	-25.25%
010-151-43250	Engineering-SewerTreatment	50,000.00	80,154.75	2,805.00	82,959.75	-32,959.75	-65.92%
010-151-45100	PrincipalPymt-SewerTreatment	26,000.00	0.00	0.00	0.00	26,000.00	100.00%
010-151-45200	InterestExpens-SewerTreatment	18,300.00	9,135.00	0.00	9,135.00	9,165.00	50.08%
010-151-69600	Improvements-SewerTreatment	110,000.00	26,521.75	0.00	26,521.75	83,478.25	75.89%
010-151-69701	Machinery-&SewerTreatment	10,000.00	10,391.06	0.00	10,391.06	-391.06	-3.91%
Expense Totals:		835,655.00	690,002.98	30,086.99	720,089.97	115,565.03	13.83%
010 - SewerM&O Totals:		835,655.00	690,002.98	30,086.99	720,089.97	115,565.03	13.83%
Fund: 014 - SewerCapRes							
Expense							
014-151-69400	Equipment - Sewer Capital Reserve	0.00	200,000.00	4,133.75	204,133.75	-204,133.75	0.00%
Expense Totals:		0.00	200,000.00	4,133.75	204,133.75	-204,133.75	0.00%
014 - SewerCapRes Totals:		0.00	200,000.00	4,133.75	204,133.75	-204,133.75	0.00%

Detail vs Budget Report

Account	Name	Fiscal Budget	Beginning Balance	Total Activity	Ending Balance	Budget Remaining	% Remaining
151 - SewerTreatment Totals:		835,655.00	890,002.98	34,220.74	924,223.72	-88,568.72	-10.60%
Department: 152 - SewerCollection							
Fund: 010 - SewerM&O							
Expense							
010-152-40000	Salaries-SewerCollectio	101,208.00	60,196.99	3,999.40	64,196.39	37,011.61	36.57%
010-152-40015	VacationPayout-SewerCollectio	3,535.00	649.97	0.00	649.97	2,885.03	81.61%
010-152-40050	FICA-SewerCollectio	6,275.00	3,703.26	220.99	3,924.25	2,350.75	37.46%
010-152-40051	Medicare-SewerCollectio	1,468.00	866.34	51.69	918.03	549.97	37.46%
010-152-40055	SUI-SewerCollectio	293.00	148.42	0.00	148.42	144.58	49.34%
010-152-40060	PERS-SewerCollectio	12,338.00	6,712.65	453.94	7,166.59	5,171.41	41.91%
010-152-40061	PERSUnfunded-SewerCollectio	66,423.00	66,423.00	0.00	66,423.00	0.00	0.00%
010-152-40065	Health/LifeIns-SewerCollectio	29,784.00	19,312.78	1,214.12	20,526.90	9,257.10	31.08%
010-152-40070	WorkersComp.-SewerCollectio	8,401.00	6,566.00	2,188.00	8,754.00	-353.00	-4.20%
010-152-42015	Gen.Supplies-SewerCollectio	2,000.00	565.00	0.00	565.00	1,435.00	71.75%
010-152-42095	Clothing-SewerCollectio	750.00	989.02	0.00	989.02	-239.02	-31.87%
010-152-42215	Rentals-Mach/Eq-SewerCollectio	0.00	3,380.00	0.00	3,380.00	-3,380.00	0.00%
010-152-42425	Taxes/Fees/Lics-SewerCollectio	4,500.00	3,945.00	0.00	3,945.00	555.00	12.33%
010-152-42455	ComputerMaint.-SewerCollectio	8,000.00	16,037.00	0.00	16,037.00	-8,037.00	-100.46%
010-152-42830	O&M-SewerPlt-SewerCollectio	2,000.00	625.47	1,511.14	2,136.61	-136.61	-6.83%
010-152-42850	VehicleMaintna-SewerCollectio	2,500.00	2,094.46	240.19	2,334.65	165.35	6.61%
010-152-42860	O&MBlg/Structu-SewerCollectio	3,000.00	3,314.83	0.00	3,314.83	-314.83	-10.49%
010-152-43250	Engineering-SewerCollectio	16,000.00	20,707.50	0.00	20,707.50	-4,707.50	-29.42%
010-152-69400	O&MEquipment-SewerCollectio	2,000.00	6,982.95	0.00	6,982.95	-4,982.95	-249.15%
010-152-69600	Improvements-SewerCollectio	770,631.00	737,611.22	8,428.56	746,039.78	24,591.22	3.19%
010-152-69701	Machinery-&-SewerCollectio	0.00	6,160.28	0.00	6,160.28	-6,160.28	0.00%
Expense Totals:		1,041,106.00	966,992.14	18,308.03	985,300.17	55,805.83	5.36%
010 - SewerM&O Totals:		1,041,106.00	966,992.14	18,308.03	985,300.17	55,805.83	5.36%
152 - SewerCollection Totals:		1,041,106.00	966,992.14	18,308.03	985,300.17	55,805.83	5.36%
Department: 160 - Effluent							
Fund: 080 - EffluentDisp.							
Expense							
080-160-40000	Salaries-SewerARSA	107,519.00	85,086.58	6,089.54	91,176.12	16,342.88	15.20%
080-160-40006	Overtime-SewerARSA	10,000.00	12,118.24	30.74	12,148.98	-2,148.98	-21.49%
080-160-40015	VacationPayout-Effluent	3,756.00	415.34	0.00	415.34	3,340.66	88.94%
080-160-40050	FICA-SewerARSA	6,666.00	5,638.49	340.46	5,978.95	687.05	10.31%
080-160-40051	Medicare-SewerARSA	1,559.00	1,318.38	79.62	1,398.00	161.00	10.33%
080-160-40055	SUI-SewerARSA	311.00	216.79	0.00	216.79	94.21	30.29%
080-160-40060	PERS-SewerARSA	13,107.00	12,142.28	953.70	13,095.98	11.02	0.08%
080-160-40061	PERSUnfunded-Effluent	62,733.00	0.00	0.00	0.00	62,733.00	100.00%
080-160-40065	Health/LifeIns-SewerARSA	31,641.00	29,449.60	2,024.64	31,474.24	166.76	0.53%
080-160-40070	WorkersComp.-SewerARSA	8,925.00	6,975.00	2,325.00	9,300.00	-375.00	-4.20%
080-160-42016	Gen.Supplies-SewerARSA	1,600.00	578.43	0.00	578.43	1,021.57	63.85%

Detail vs Budget Report

Account	Name	Fiscal Budget	Beginning Balance	Total Activity	Ending Balance	Budget Remaining	% Remaining
080-160-42020	FUEL-SewerARSA	12,000.00	125.10	61.95	187.05	11,812.95	98.44%
080-160-42030	Repair/Maint-SewerARSA	15,000.00	2,571.02	307.88	2,878.90	12,121.10	80.81%
080-160-42405	FloodControl-SewerARSA	1,000.00	0.00	0.00	0.00	1,000.00	100.00%
080-160-42425	Taxes/Fees/Lics-SewerARSA	67,000.00	0.00	0.00	0.00	67,000.00	100.00%
080-160-42850	VehicleMaintna-SewerARSA	5,000.00	2,691.60	0.00	2,691.60	2,308.40	46.17%
080-160-42860	O&MBlg/Structu-SewerARSA	2,000.00	0.00	0.00	0.00	2,000.00	100.00%
080-160-42900	ARSA-SewerARSA	50,000.00	0.00	0.00	0.00	50,000.00	100.00%
080-160-43250	Engineering-SewerARSA	80,000.00	12,579.75	0.00	12,579.75	67,420.25	84.28%
080-160-43350	Speciallegal-SewerARSA	15,000.00	2,136.00	0.00	2,136.00	12,864.00	85.76%
080-160-69400	O&MEquipment-SewerARSA	35,000.00	0.00	0.00	0.00	35,000.00	100.00%
080-160-69600	Improvements-SewerARSA	825,000.00	613,149.00	0.00	613,149.00	211,851.00	25.68%
Expense Totals:		1,354,817.00	787,191.60	12,213.53	799,405.13	555,411.87	41.00%
080 - EffluentDisp. Totals:		1,354,817.00	787,191.60	12,213.53	799,405.13	555,411.87	41.00%
160 - Effluent Totals:		1,354,817.00	787,191.60	12,213.53	799,405.13	555,411.87	41.00%

Department: 172 - MonteVerdeMuseum

Fund: 001 - GeneralFund

Expense							
001-172-40000	Salaries-MonteVerdeMuse	0.00	0.00	108.88	108.88	-108.88	0.00%
001-172-40050	FICA-MonteVerdeMuse	0.00	0.00	5.90	5.90	-5.90	0.00%
001-172-40051	Medicare-MonteVerdeMuse	0.00	0.00	1.38	1.38	-1.38	0.00%
001-172-40060	PERS-MonteVerdeMuse	0.00	0.00	8.67	8.67	-8.67	0.00%
001-172-40065	EmployeeBenefi-MonteVerdeMuse	0.00	0.00	27.50	27.50	-27.50	0.00%
Expense Totals:		0.00	0.00	152.33	152.33	-152.33	0.00%
001 - GeneralFund Totals:		0.00	0.00	152.33	152.33	-152.33	0.00%
172 - MonteVerdeMuseum Totals:		0.00	0.00	152.33	152.33	-152.33	0.00%

Department: 610 - CentralServices

Fund: 001 - GeneralFund

Expense							
001-610-40065	Health/LifeIns-CentralServies	1,700.00	450.00	0.00	450.00	1,250.00	73.53%
001-610-42015	Gen.Supplies-CentralServies	800.00	5,859.71	801.55	6,661.26	-5,861.26	-732.66%
001-610-42030	Repair/Maint-CentralServies	400.00	28.86	0.00	28.86	371.14	92.79%
001-610-42031	EquipmtMaint.-CentralServies	400.00	165.88	15.95	181.83	218.17	54.54%
001-610-42435	NetworkSvcCo-CentralServies	12,000.00	12,165.01	0.00	12,165.01	-165.01	-1.38%
001-610-42436	InternetServic-CentralServies	4,000.00	2,796.14	0.00	2,796.14	1,203.86	30.10%
001-610-42710	Communications-CentralServies	2,000.00	3,474.92	391.52	3,866.44	-1,866.44	-93.32%
001-610-42755	RiskManagement-CentralServies	214,000.00	161,578.00	10,026.50	171,604.50	42,395.50	19.81%
001-610-42756	Membership/Dues-CentralServies	1,000.00	80.00	0.00	80.00	920.00	92.00%
001-610-43600	ProfServices-CentralServies	0.00	6,563.00	19,560.79	26,123.79	-26,123.79	0.00%
Expense Totals:		236,300.00	193,161.52	30,796.31	223,957.83	12,342.17	5.22%
001 - GeneralFund Totals:		236,300.00	193,161.52	30,796.31	223,957.83	12,342.17	5.22%

Fund: 010 - SewerM&O

Detail vs Budget Report

Account	Name	Fiscal Budget	Beginning Balance	Total Activity	Ending Balance	Budget Remaining	% Remaining
Expense							
010-610-40065	Health/LifeIns-CentralServies	1,275.00	0.00	0.00	0.00	1,275.00	100.00%
010-610-42015	Gen.Supplies-CentralServies	600.00	5,859.65	801.54	6,661.19	-6,061.19	-1,010.20%
010-610-42031	EquipmtMaint.-CentralServies	300.00	169.57	15.95	185.52	114.48	38.16%
010-610-42435	NetworkSvcsCo-CentralServies	12,000.00	9,758.07	1,825.69	11,583.76	416.24	3.47%
010-610-42436	InternetServic-CentralServies	3,000.00	2,642.72	0.00	2,642.72	357.28	11.91%
010-610-42710	Communications-CentralServies	1,500.00	3,323.35	391.52	3,714.87	-2,214.87	-147.66%
010-610-42755	RiskManagement-CentralServies	160,500.00	108,452.00	7,602.50	116,054.50	44,445.50	27.69%
010-610-42756	Membership/Dues-CentralServies	750.00	0.00	0.00	0.00	750.00	100.00%
010-610-69800	ComputerHardwr-CentralServies	300.00	0.00	0.00	0.00	300.00	100.00%
Expense Totals:		180,225.00	130,205.36	10,637.20	140,842.56	39,382.44	21.85%
010 - SewerM&O Totals:		180,225.00	130,205.36	10,637.20	140,842.56	39,382.44	21.85%
Fund: 080 - EffluentDisp.							
Expense							
080-610-40065	EmployeeBenefi-CentralServies	1,275.00	0.00	0.00	0.00	1,275.00	100.00%
080-610-42015	Gen.Supplies-CentralServies	600.00	0.00	0.00	0.00	600.00	100.00%
080-610-42031	EquipmtMaint.-CentralServies	300.00	0.00	0.00	0.00	300.00	100.00%
080-610-42435	NetworkSvcsCo-CentralServies	9,000.00	8,997.85	1,447.90	10,445.75	-1,445.75	-16.06%
080-610-42436	InternetServic-CentralServies	3,000.00	377.79	377.79	755.58	2,244.42	74.81%
080-610-42710	Communications-CentralServies	1,500.00	247.23	171.72	418.95	1,081.05	72.07%
080-610-42755	RiskManagement-CentralServies	160,500.00	115,727.00	7,276.00	123,003.00	37,497.00	23.36%
080-610-42756	Membership/Dues-CentralServies	750.00	0.00	0.00	0.00	750.00	100.00%
080-610-69800	ComputerHardwr-CentralServies	300.00	0.00	0.00	0.00	300.00	100.00%
Expense Totals:		177,225.00	125,349.87	9,273.41	134,623.28	42,601.72	24.04%
080 - EffluentDisp. Totals:		177,225.00	125,349.87	9,273.41	134,623.28	42,601.72	24.04%
610 - CentralServices Totals:		593,750.00	448,716.75	50,706.92	499,423.67	94,326.33	15.89%
Department: 613 - CityAttorney							
Fund: 001 - GeneralFund							
Expense							
001-613-43350	Speciallegal-LEGALSERVICES	27,500.00	22,513.75	12,848.63	35,362.38	-7,862.38	-28.59%
Expense Totals:		27,500.00	22,513.75	12,848.63	35,362.38	-7,862.38	-28.59%
001 - GeneralFund Totals:		27,500.00	22,513.75	12,848.63	35,362.38	-7,862.38	-28.59%
Fund: 010 - SewerM&O							
Expense							
010-613-43350	Speciallegal-LEGALSERVICES	5,500.00	5,500.00	2,172.62	7,672.62	-2,172.62	-39.50%
Expense Totals:		5,500.00	5,500.00	2,172.62	7,672.62	-2,172.62	-39.50%
010 - SewerM&O Totals:		5,500.00	5,500.00	2,172.62	7,672.62	-2,172.62	-39.50%
Fund: 080 - EffluentDisp.							
Expense							
080-613-43350	Legal-CityAttorney	27,500.00	11,338.75	0.00	11,338.75	16,161.25	58.77%

Detail vs Budget Report

Date Range: 0 Section 12, Item D. 6

Account	Name	Fiscal Budget	Beginning Balance	Total Activity	Ending Balance	Budget Remaining	% Remaining
	Expense Totals:	27,500.00	11,338.75	0.00	11,338.75	16,161.25	58.77%
	080 - EffluentDisp. Totals:	27,500.00	11,338.75	0.00	11,338.75	16,161.25	58.77%
	613 - CityAttorney Totals:	60,500.00	39,352.50	15,021.25	54,373.75	6,126.25	10.13%
	Report Total:	-218,222.00	448,043.84	-161,052.11	286,991.73	-505,213.73	

Fund Summary

Fund	Fiscal Budget	Beginning Balance	Total Activity	Ending Balance	Budget Remaining	% Remaining
001 - GeneralFund	-394,703.00	-78,346.14	-727.93	-79,074.07	-315,628.93	
003 - Streets/Sidewal	116,945.00	38,806.46	10,628.73	49,435.19	67,509.81	
004 - CrestviewLgt/D	23,542.00	9,281.24	-4,572.10	4,709.14	18,832.86	
010 - SewerM&O	-1,893,591.00	-605,710.26	-198,532.29	-804,242.55	-1,089,348.45	
011 - SewerWWTP	-7,000.00	-82,995.12	0.00	-82,995.12	75,995.12	1,085.64%
012 - SewerLineRep.	-7,000.00	0.00	0.00	0.00	-7,000.00	-100.00%
014 - SewerCapRes	-11,000.00	200,000.00	4,133.75	204,133.75	-215,133.75	
028 - PublicSafety	0.00	12,197.89	0.00	12,197.89	-12,197.89	0.00%
035 - TM-General	0.00	-7,289.60	0.00	-7,289.60	7,289.60	0.00%
042 - AB1600	63,671.00	579.83	0.00	579.83	63,091.17	
059 - BuildingFacili	0.00	1,714.01	0.00	1,714.01	-1,714.01	0.00%
073 - ParkImpactFee	158,299.00	-64,443.37	-3,308.28	-67,751.65	226,050.65	
080 - EffluentDisp.	1,732,615.00	1,023,102.98	31,326.01	1,054,428.99	678,186.01	39.14%
088 - CityCouncil	0.00	1,145.92	0.00	1,145.92	-1,145.92	0.00%
Report Total:	-218,222.00	448,043.84	-161,052.11	286,991.73	-505,213.73	

CLAIM ON CASH**BEGINNING
BALANCE****CURRENT
ACTIVITY**

Section 12, Item D.

<u>CLAIM ON CASH</u>	BEGINNING BALANCE	CURRENT ACTIVITY	Section 12, Item D.	
001-000-10001	General Fund - Claim On Cash	1,016,952.74	(15,686.49)	1,001,266.25
003-000-10001	Streets - Claim On Cash	7,642.51	(10,634.07)	(2,991.56)
004-000-10001	Crestview LD - Claim On Cash	(9,146.94)	332.10	(8,814.84)
007-000-10001	Cemetery - Claim On Cash	(191.90)	0.00	(191.90)
009-000-10001	HMGP Hazard Mitigation - Claim On Cash	1,266.49	0.00	1,266.49
010-000-10001	Sewer Operating - Claim On Cash	3,552,615.02	186,192.37	3,738,807.39
011-000-10001	Sewer WWTP Capital Reserve - Claim On Cash	218,543.08	0.00	218,543.08
012-000-10001	Sewer Collections Capital Reserve - Claim On Cash	631,375.17	0.00	631,375.17
014-000-10001	Sewer Capital Reserve - Claim On Cash	822,647.25	(4,133.75)	818,513.50
015-000-10001	Sewer Debt Service - Claim On Cash	(34,697.07)	0.00	(34,697.07)
017-000-10001	Monteverde Store - Claim On Cash	167.29	0.00	167.29
019-000-10001	Knights Foundry - Claim On Cash	2,982.12	0.00	2,982.12
023-000-10001	General Fixed Assets - Claim On Cash	(563,168.00)	0.00	(563,168.00)
024-000-10001	Long Term Debt - Claim On Cash	(2,000.00)	0.00	(2,000.00)
026-000-10001	COSC Com Fac - Claim On Cash	991.22	0.00	991.22
028-000-10001	Public Safety Wellness Grant - Claim On Cash	233.26	0.00	233.26
029-000-10001	Swimming Pool - Claim On Cash	(36,346.79)	0.00	(36,346.79)
030-000-10001	TM - Crest/Gopher - Claim On Cash	(77,709.52)	0.00	(77,709.52)
031-000-10001	TM - Sutter Hill - Claim on Cash	84,615.18	0.00	84,615.18
032-000-10001	TM - Crestview - Claim On Cash	(21,917.55)	0.00	(21,917.55)
033-000-10001	TM - Sutter Ione - Claim On Cash	(38,262.17)	0.00	(38,262.17)
034-000-10001	TM - Hwy 49/Bypass - Claim On Cash	63,131.43	0.00	63,131.43
035-000-10001	General Traffic Mitigation - Claim On Cash	259,112.95	0.00	259,112.95
036-000-10001	Regional Traffic Mitigation - Claim On Cash	9,591.93	(7,756.00)	1,835.93
037-000-10001	Parking in Lieu - Claim On Cash	67,930.91	0.00	67,930.91
038-000-10001	Fire Service - Claim On Cash	42,414.90	0.00	42,414.90
039-000-10001	General Fund Operating Reserve - Claim On Cash	387,226.51	0.00	387,226.51
042-000-10001	AB1600 Impact Fees - Claim On Cash	155,592.44	0.00	155,592.44
047-000-10001	Grants - Claim On Cash	56,471.58	0.00	56,471.58
048-000-10001	COVID-19 - Claim On Cash	1,248.41	0.00	1,248.41
050-000-10001	COPS Fast Prog - Claim On Cash	2,753.60	0.00	2,753.60
055-000-10001	SC Bridge Replacement - Claim On Cash	(253,806.00)	0.00	(253,806.00)
057-000-10001	CA HOME Grant - Claim On Cash	191,965.32	0.00	191,965.32
059-000-10001	Building Facilities - Claim On Cash	3,161.05	0.00	3,161.05
060-000-10001	Bypass Mitigation - Claim On Cash	91.72	0.00	91.72
073-000-10001	Park Impact Fees - Claim On Cash	167,450.73	3,308.28	170,759.01
080-000-10001	Effluent Disposal/ARSA - Claim On Cash	(1,914,601.28)	(31,349.74)	(1,945,951.02)
081-000-10001	Visitor Center - Claim On Cash	(0.13)	0.00	(0.13)
086-000-10001	General Fund Capital Reserve - Claim On Cash	75,006.17	0.00	75,006.17
087-000-10001	Refuse - Claim On Cash	3,490.33	0.00	3,490.33
088-000-10001	City Council - Claim On Cash	20,254.17	0.00	20,254.17
089-000-10001	Capital Improvement Plan - Claim On Cash	85,539.62	0.00	85,539.62
091-000-10001	Road Capital Improvement Plan - Claim On Cash	(483,270.11)	0.00	(483,270.11)
092-000-10001	Pension & Insurance Reserve - Claim On Cash	141,931.47	0.00	141,931.47
093-000-10001	Vehicle Capital Reserve - Claim On Cash	18,290.17	0.00	18,290.17
094-000-10001	Vacation Cashout Reserve - Claim On Cash	51,636.64	0.00	51,636.64
095-000-10001	General Operating Reserve - Claim On Cash	250,880.54	0.00	250,880.54
096-000-10001	General Capital Reserve - Claim On Cash	51,695.52	0.00	51,695.52

Check Report

By Check Number

Date Range: 04/01/2026 - 04/30/2026



Vendor Number	Vendor Name	Payment Date	Payment Type	Discount Amount	Payment Amount	Number
FAU02	Cody Faubert	04/03/2026	EFT	0.00	420.00	2
Payable #	Payable Type	Post Date	Payable Description	Discount Amount	Payable Amount	
#032926	Invoice	03/30/2026	Men's Basketball Week #2 Referee Services	0.00	420.00	
	001-113-43650		Basketball League Expens... Men's Basketball Week #2 Refer...		420.00	
FAU02	Cody Faubert	04/16/2026	EFT	0.00	420.00	3
Payable #	Payable Type	Post Date	Payable Description	Discount Amount	Payable Amount	
#041226	Invoice	04/12/2026	Week #3 Basketball Refeing	0.00	420.00	
	001-113-43650		Basketball League Expens... Week #3 Basketball Refeing		420.00	
FAU02	Cody Faubert	04/24/2026	EFT	0.00	420.00	4
Payable #	Payable Type	Post Date	Payable Description	Discount Amount	Payable Amount	
#042026	Invoice	04/20/2026	Week #4 Basketball Referee Services	0.00	420.00	
	001-113-43650		Basketball League Expens... Week #4 Basketball Referee Serv..		420.00	
ABS01	ABSO TECHNOLOGIES	04/16/2026	Regular	0.00	2,895.80	310859
Payable #	Payable Type	Post Date	Payable Description	Discount Amount	Payable Amount	
7060	Invoice	04/15/2026	IT Services	0.00	2,895.80	
	010-610-42435		NetworkSvcCo-CentralSe... IT Services		1,447.90	
	080-610-42435		NetworkSvcCo-CentralSe... IT Services		1,447.90	
PET09	AIMEE PETERSON	04/16/2026	Regular	0.00	750.00	310860
Payable #	Payable Type	Post Date	Payable Description	Discount Amount	Payable Amount	
09.25	Invoice	04/15/2026	Fall Planters on the bridge	0.00	550.00	
	001-113-42057		Beautification-Parks&Rec... Fall Planters on the bridge		550.00	
09.25.2026	Invoice	04/15/2026	Corn stalks for Main Street	0.00	200.00	
	001-113-42057		Beautification-Parks&Rec... Corn stalks for Main Street		200.00	
AMA28	Ama Co Auditor Controller	04/16/2026	Regular	0.00	19,560.79	310861
Payable #	Payable Type	Post Date	Payable Description	Discount Amount	Payable Amount	
2025-26 Prop Tax..	Invoice	04/15/2026	2025-26 Prop Tax Admin Costs	0.00	19,560.79	
	001-610-43600		ProfServices-CentralServi... 2025-26 Prop Tax Admin Costs		19,560.79	
AMA34	Ama Co Transp Commission	04/16/2026	Regular	0.00	7,756.00	310862
Payable #	Payable Type	Post Date	Payable Description	Discount Amount	Payable Amount	
FY26 Regional Tra..	Invoice	04/15/2026	Traffic Impact Mitigation Fee	0.00	7,756.00	
	036-000-25400		TM-CountyRegionalFeeSc Traffic Impact Mitigation Fee		7,756.00	
AMA15	Amador Co Animal Control	04/16/2026	Regular	0.00	862.14	310863
Payable #	Payable Type	Post Date	Payable Description	Discount Amount	Payable Amount	
March 2026 Ani...	Invoice	04/15/2026	Animal Control Services	0.00	862.14	
	001-106-42930		AnimalControl-PoliceDept Animal Control Services		862.14	
AMA02	Amador Water Agency	04/16/2026	Regular	0.00	3,137.17	310864

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Vendor Number	Vendor Name	Payment Date	Payment Type	Discount Amount	Payment Amount	Number
Payable #	Payable Type	Post Date	Payable Description	Discount Amount	Payable Amount	
	Account Number	Account Name	Item Description	Distribution Amount		
03112026	Invoice	04/15/2026	Water	0.00	3,137.17	
	001-102-42805	WaterUtilities-CityClerk	Water		9.89	
	001-104-42805	WaterUtilities-CityManag...	Water		9.89	
	001-105-42805	WaterUtilities-Finance	Water		18.74	
	001-106-42805	WaterUtilities-PoliceDept	Water		36.74	
	001-113-42805	WaterUtilities-Parks&Rec...	Water		213.46	
	001-113-42805	WaterUtilities-Parks&Rec...	Water		118.96	
	001-113-42805	WaterUtilities-Parks&Rec...	Water		171.47	
	001-113-42805	WaterUtilities-Parks&Rec...	Water		158.17	
	001-113-42805	WaterUtilities-Parks&Rec...	Water		76.96	
	001-113-42805	WaterUtilities-Parks&Rec...	Water		76.96	
	001-113-42805	WaterUtilities-Parks&Rec...	Water		76.96	
	001-113-42805	WaterUtilities-Parks&Rec...	Water		351.63	
	001-113-42805	WaterUtilities-Parks&Rec...	Water		200.14	
	001-113-42805	WaterUtilities-Parks&Rec...	Water		76.96	
	001-113-42805	WaterUtilities-Parks&Rec...	Water		321.48	
	003-102-42805	WaterUtilities-CityClerk	Water		1.98	
	003-104-42805	WaterUtilities-CityManag...	Water		1.98	
	003-105-42805	WaterUtilities-Finance	Water		3.31	
	010-102-42805	WaterUtilities-CityClerk	Water		3.95	
	010-104-42805	WaterUtilities-CityManag...	Water		3.95	
	010-105-42805	WaterUtilities-Finance	Water		11.76	
	010-151-42805	WaterUtilities-SewerTrea...	Water		902.10	
	010-151-42805	WaterUtilities-SewerTrea...	Water		278.89	
	080-102-42805	WaterUtilities-CityClerk	Water		3.95	
	080-104-42805	WaterUtilities-CityManag...	Water		3.95	
	080-105-42805	WaterUtilities-Finance	Water		2.94	

	Void	04/16/2026	Regular	0.00	0.00	310865
AME15	AMERICAN FIDELITY ASSURAN	04/16/2026	Regular	0.00	1,248.40	310866
Payable #	Payable Type	Post Date	Payable Description	Discount Amount	Payable Amount	
	Account Number	Account Name	Item Description	Distribution Amount		
INV0000693	Invoice	03/06/2026	Accident Premiums	0.00	149.91	
	001-000-20480	P/R-MedicalHealthPay.	Accident Premiums		149.91	
INV0000695	Invoice	03/06/2026	Cancer Premiums	0.00	84.25	
	001-000-20480	P/R-MedicalHealthPay.	Cancer Premiums		84.25	
INV0000700	Invoice	03/06/2026	Life Insurance Premiums	0.00	390.04	
	001-000-20480	P/R-MedicalHealthPay.	Life Insurance Premiums		390.04	
INV0000735	Invoice	03/20/2026	Accident Premiums	0.00	149.91	
	001-000-20480	P/R-MedicalHealthPay.	Accident Premiums		149.91	
INV0000737	Invoice	03/20/2026	Cancer Premiums	0.00	84.25	
	001-000-20480	P/R-MedicalHealthPay.	Cancer Premiums		84.25	
INV0000742	Invoice	03/20/2026	Life Insurance Premiums	0.00	390.04	
	001-000-20480	P/R-MedicalHealthPay.	Life Insurance Premiums		390.04	

AME14	AMERICAN FIDELITY HEALTH	04/16/2026	Regular	0.00	2,207.06	310867
Payable #	Payable Type	Post Date	Payable Description	Discount Amount	Payable Amount	
	Account Number	Account Name	Item Description	Distribution Amount		
INV0000697	Invoice	03/06/2026	HSA Contribution	0.00	100.00	
	001-000-20465	HSAPayable	HSA Contribution		100.00	
INV0000698	Invoice	03/06/2026	HSA Contribution	0.00	1,003.53	
	001-000-20465	HSAPayable	HSA Contribution		1,003.53	
INV0000739	Invoice	03/20/2026	HSA Contribution	0.00	100.00	
	001-000-20465	HSAPayable	HSA Contribution		100.00	
INV0000740	Invoice	03/20/2026	HSA Contribution	0.00	1,003.53	

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Vendor Number	Vendor Name	Payment Date	Payment Type	Discount Amount	Payment Amount	Number
	001-000-20465	04/16/2026	Regular	0.00	1,003.53	310868
AME08	American Tire Depot	04/16/2026	Regular	0.00	162.45	310868
Payable #	Payable Type	Post Date	Payable Description	Discount Amount	Payable Amount	
1193-8637774	Account Number	Account Name	Item Description	Distribution Amount		
	001-113-42850	04/15/2026	PW OIL CHANGE	0.00	162.45	
			VehicleMaintna-Parks&R...		162.45	
APS01	APS ENVIRONMENTAL INC	04/16/2026	Regular	0.00	3,400.00	310869
Payable #	Payable Type	Post Date	Payable Description	Discount Amount	Payable Amount	
40044821A	Account Number	Account Name	Item Description	Distribution Amount		
	010-152-69600	04/15/2026	cctv-Sewer Main Inspection	0.00	3,400.00	
			Improvements-SewerColl...		3,400.00	
AT&02	AT&T	04/16/2026	Regular	0.00	97.11	310870
Payable #	Payable Type	Post Date	Payable Description	Discount Amount	Payable Amount	
000024969275	Account Number	Account Name	Item Description	Distribution Amount		
	010-151-42435	04/15/2026	Cellular Communications	0.00	32.04	
			NetworkSvcCo-SewerTre...		32.04	
000024969278	001-106-42710	04/15/2026	Cellular Communications	0.00	65.07	
			Communications-PoliceD...		65.07	
BIG05	Big Brand Tire & Service	04/16/2026	Regular	0.00	107.66	310871
Payable #	Payable Type	Post Date	Payable Description	Discount Amount	Payable Amount	
1063-8839359	Account Number	Account Name	Item Description	Distribution Amount		
	001-113-42850	04/15/2026	OIL CHANGE PACKAGE	0.00	107.66	
			VehicleMaintna-Parks&R...		107.66	
BLU04	BlueTriton Brands Inc	04/16/2026	Regular	0.00	118.63	310872
Payable #	Payable Type	Post Date	Payable Description	Discount Amount	Payable Amount	
06C8720325362	Account Number	Account Name	Item Description	Distribution Amount		
	001-105-42015	03/30/2026	WATER DELIVERY	0.00	118.63	
	001-106-42015		Gen.Supplies-Finance		30.25	
	003-105-42015		Gen.Supplies-PoliceDept		59.31	
	080-105-42015		Gen.Supplies-Finance		5.34	
	080-105-42015		Gen.Supplies-Finance		4.75	
	080-105-42015		Gen.Supplies-Finance		18.98	
BRI04	BRITT GLOBAL INDUSTRIES L	04/16/2026	Regular	0.00	500.00	310873
Payable #	Payable Type	Post Date	Payable Description	Discount Amount	Payable Amount	
202603004	Account Number	Account Name	Item Description	Distribution Amount		
	001-105-43650	04/15/2026	Labor Special GL Extract for May 2025 -	0.00	500.00	
	003-105-43650		Contracts-Other-Finance		150.00	
	010-105-43650		Contracts-Other-Finance		100.00	
	080-105-43650		Contracts-Other-Finance		150.00	
			Contracts-Other-Finance		100.00	
CAL30	CALIFORNIA BUILDING STAND	04/16/2026	Regular	0.00	71.00	310874
Payable #	Payable Type	Post Date	Payable Description	Discount Amount	Payable Amount	
04.02.2026	Account Number	Account Name	Item Description	Distribution Amount		
	001-000-27400	04/15/2026	SB1473 Fees	0.00	71.00	
			DuetoStateDisabilityf		71.00	
CAM05	CAMPBELL CONSTRUCTION GEN	04/16/2026	Regular	0.00	5,665.84	310875
Payable #	Payable Type	Post Date	Payable Description	Discount Amount	Payable Amount	
3282	Account Number	Account Name	Item Description	Distribution Amount		
	010-152-69600	04/15/2026	LABOR PER MAN 3/4/26 SWAP PUMP #2	0.00	5,028.56	
			Improvements-SewerColl...		5,028.56	
C-0163856	003-112-42860	04/15/2026	DUMP TRAILER -TANDEM AXLE TR-10	0.00	177.59	
			Street/Drain Repairs		177.59	

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Vendor Number	Vendor Name	Payment Date	Payment Type	Discount Amount	Payment Amount	Number
C-016408	Invoice 003-112-42860	04/15/2026	6" ALTEC WOODCHIPPER DIESEL 48HP Street/Drain Repairs	0.00	310.16	
QM-0652	Invoice 003-112-42860	04/15/2026	Rip Rap 3x6 \$55.00 per unit \$55.00 per unit Street/Drain Repairs	0.00	149.53	
CEN02	Central S.J.Valley RiskMg	04/16/2026	Regular	0.00	55,615.00	310876
Payable #	Payable Type	Post Date	Payable Description	Discount Amount	Payable Amount	
INV0520	Invoice 001-102-40070 001-104-40070 001-105-40070 001-106-40070 001-113-40070 001-610-42755 003-104-40070 003-105-40070 003-112-40070 010-102-40070 010-104-40070 010-105-40070 010-151-40070 010-152-40070 010-610-42755 080-102-40070 080-104-40070 080-105-40070 080-160-40070 080-610-42755	04/15/2026	4th Quarter Workers' Compensation Progr... WorkersComp.-CityClerk WorkersComp.-CITYMAN... WorkersComp.-Finance WorkersComp.-PoliceDept WorkersComp.-Parks&Re... RiskManagement-Central... WorkersComp.-CITYMAN... WorkersComp.-Finance WorkersComp.-Streets/R... WorkersComp.-CityClerk WorkersComp.-CityMana... WorkersComp.-Finance WorkersComp.-SewerTre... WorkersComp.-SewerColl... RiskManagement-Central... WorkersComp.-CityClerk WorkersComp.-CityMana... WorkersComp.-Finance WorkersComp.-SewerAR... RiskManagement-Central...	0.00	55,615.00	
			Item Description	Distribution Amount		
			4th Quarter Workers' Compensa...	941.00		
			4th Quarter Workers' Compensa...	1,098.00		
			4th Quarter Workers' Compensa...	2,572.00		
			4th Quarter Workers' Compensa...	9,409.00		
			4th Quarter Workers' Compensa...	2,760.00		
			4th Quarter Workers' Compensa...	9,700.00		
			4th Quarter Workers' Compensa...	157.00		
			4th Quarter Workers' Compensa...	376.00		
			4th Quarter Workers' Compensa...	1,294.00		
			4th Quarter Workers' Compensa...	392.00		
			4th Quarter Workers' Compensa...	1,098.00		
			4th Quarter Workers' Compensa...	2,572.00		
			4th Quarter Workers' Compensa...	2,409.00		
			4th Quarter Workers' Compensa...	2,188.00		
			4th Quarter Workers' Compensa...	7,276.00		
			4th Quarter Workers' Compensa...	235.00		
			4th Quarter Workers' Compensa...	784.00		
			4th Quarter Workers' Compensa...	753.00		
			4th Quarter Workers' Compensa...	2,325.00		
			4th Quarter Workers' Compensa...	7,276.00		
	Void	04/16/2026	Regular	0.00	0.00	310877
CAR16	CHRISTIAN CARDONA	04/16/2026	Regular	0.00	1,000.00	310878
Payable #	Payable Type	Post Date	Payable Description	Discount Amount	Payable Amount	
13	Invoice 001-115-42436	04/15/2026	Monthly Social Media Management (April ... InternetServic-Promotions	0.00	500.00	
011	Invoice 001-115-42436	04/15/2026	Monthly Social Media Management InternetServic-Promotions	0.00	500.00	
COT01	COLE HUBER LLP	04/16/2026	Regular	0.00	6,169.25	310879
Payable #	Payable Type	Post Date	Payable Description	Discount Amount	Payable Amount	
2004642941	Invoice 001-613-43350 010-613-43350	04/15/2026	March 2026 Legal Services Speciallegal-LEGALSERVIC... Speciallegal-LEGALSERVIC...	0.00	6,169.25	
			March 2026 Legal Services	3,996.63		
			March 2026 Legal Services	2,172.62		
COR01	Corbin Willits Systems, I	04/16/2026	Regular	0.00	350.00	310880
Payable #	Payable Type	Post Date	Payable Description	Discount Amount	Payable Amount	
C603151	Invoice 001-105-42435 003-105-42435 080-105-42435 080-105-42435	04/15/2026	Financial Software NetworkSvcsCo-Finance NetworkSvcsCo-Finance NetworkSvcsCo-Finance NetworkSvcsCo-Finance	0.00	350.00	
			Financial Software	178.50		
			Financial Software	31.50		
			Financial Software	112.00		
			Financial Software	28.00		
DEP16	Dept of Toxic Substances	04/16/2026	Regular	0.00	352.25	310881

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Vendor Number	Vendor Name	Payment Date	Payment Type	Discount Amount	Payment Amount	Number
Payable #	Payable Type	Post Date	Payable Description	Discount Amount	Payable Amount	
	Account Number	Account Name	Item Description	Distribution Amount		
25SM3689	Invoice 001-111-42300	04/15/2026	Central Eureka Mine Project MGMT E&PReimbEngr.-Engineer... Central Eureka Mine Project M...	0.00	352.25 352.25	
DEP01	Dept. of Conservation	04/16/2026	Regular	0.00	268.22	310882
Q12026	Invoice 001-000-72225	04/15/2026	Strong Motion Fees Q1 2026 BuildingPermitFees Strong Motion Fees Q1 2026	0.00	268.22 268.22	
STA04	DIVISION OF THE STATE ARC	04/16/2026	Regular	0.00	217.30	310883
2024 + 2025 Fees	Invoice 001-000-27400 001-000-27400 001-000-27400 001-000-27400 001-000-27400 001-000-27400 001-000-27400	04/15/2026	Fees Collected with Business License DuettoStateDisabilityf Fees Collected with Business Lic... DuettoStateDisabilityf Fees Collected with Business Lic... DuettoStateDisabilityf Fees Collected with Business Lic... DuettoStateDisabilityf Fees Collected with Business Lic... DuettoStateDisabilityf Fees Collected with Business Lic... DuettoStateDisabilityf Fees Collected with Business Lic... DuettoStateDisabilityf Fees Collected with Business Lic...	0.00	217.30 52.10 32.00 41.60 30.30 42.00 17.30 2.00	
PET06	E. Peterson Company	04/16/2026	Regular	0.00	255.56	310884
MVSIGNMAR2026	Invoice 001-113-42057	04/15/2026	Monteverde Store Sign Replacement Beautification-Parks&Rec... Monteverde Store Sign Replace...	0.00	255.56 255.56	
FOR07	FORWARD, INC	04/16/2026	Regular	0.00	981.50	310885
4204-000068976	Invoice 010-151-42045	04/15/2026	SLUDGE Sludge-SewerTreatment SLUDGE	0.00	981.50 981.50	
JIN01	Gary Jinks	04/16/2026	Regular	0.00	3,018.75	310886
2026-3	Invoice 001-104-43600	04/15/2026	Entrepreneurship Grant Consulting ProfServices-CityManager Entrepreneurship Grant Consult...	0.00	3,018.75 3,018.75	
ALL10	GEORGE ALLEN	04/16/2026	Regular	0.00	233.58	310887
REIMBURSEMENT	Invoice 010-151-42850	04/15/2026	1986 GMC MEDIUM DUTY TRUCK 6.0L 366... VehicleMaintna-SewerTr... 1986 GMC MEDIUM DUTY TRUC...	0.00	233.58 233.58	
BOI02	Heidi A Boitano	04/16/2026	Regular	0.00	2,915.46	310888
04.01.2026	Invoice 001-113-42205	04/15/2026	Parking Lot Lease Lease-Prkglot-Parks&Recr... Parking Lot Lease	0.00	2,915.46 2,915.46	
HYD02	HYDROSCIENCE ENGINEERS, I	04/16/2026	Regular	0.00	2,805.00	310889
304002014	Invoice 010-151-43250	04/15/2026	Wastewater Design Phase Support Engine... Engineering-SewerTreat... Wastewater Design Phase Suppo..	0.00	2,805.00 2,805.00	
GUN03	Jack Gunselman	04/16/2026	Regular	0.00	301.75	310890

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Vendor Number	Vendor Name	Payment Date	Payment Type	Discount Amount	Payment Amount	Number
Payable #	Payable Type	Post Date	Payable Description	Discount Amount	Payable Amount	
	Account Number	Account Name	Item Description	Distribution Amount		
Basketball Scorek...	Invoice	04/15/2026	Basketball Scorekeeping	0.00	301.75	
	001-113-43650	Basketball League Expens...	Basketball Scorekeeping		301.75	
ACE03	JACKSON ACE HARDWARE & GA	04/16/2026	Regular	0.00	64.15	310891
Payable #	Payable Type	Post Date	Payable Description	Discount Amount	Payable Amount	
	Account Number	Account Name	Item Description	Distribution Amount		
March 2026 Stat...	Invoice	04/15/2026	Maintenance Supplies	0.00	64.15	
	001-113-42015	Gen.Supplies-Parks&Recr...	Maintenance Supplies		1.61	
	001-113-42015	Gen.Supplies-Parks&Recr...	Maintenance Supplies		4.25	
	010-151-42830	O&M-SewerPlt-SewerTre...	Maintenance Supplies		58.29	
ALL16	JOHN ALLEN CONSTRUCTION, INC.	04/16/2026	Regular	0.00	4,128.75	310892
Payable #	Payable Type	Post Date	Payable Description	Discount Amount	Payable Amount	
	Account Number	Account Name	Item Description	Distribution Amount		
2231	Invoice	04/15/2026	Retention 5% of total contract of \$82,575	0.00	4,128.75	
	073-113-69600	Improvements-Parks&Recr...	Retention 5% of total contract of..		4,128.75	
KEE01	KEENAN & ASSOCIATES/PACE	04/16/2026	Regular	0.00	20,589.03	310893
Payable #	Payable Type	Post Date	Payable Description	Discount Amount	Payable Amount	
	Account Number	Account Name	Item Description	Distribution Amount		
INV0000694	Invoice	03/06/2026	Medical Premiums	0.00	3,681.85	
	001-000-20480	P/R-MedicalHealthPay.	Medical Premiums		3,681.85	
INV0000721	Invoice	03/06/2026	Medical Premiums	0.00	459.70	
	001-000-20480	P/R-MedicalHealthPay.	Medical Premiums		459.70	
INV0000722	Invoice	03/06/2026	Medical Premiums	0.00	916.83	
	001-000-20480	P/R-MedicalHealthPay.	Medical Premiums		916.83	
INV0000723	Invoice	03/06/2026	Medical Premiums	0.00	459.70	
	001-000-20480	P/R-MedicalHealthPay.	Medical Premiums		459.70	
INV0000724	Invoice	03/06/2026	Medical Premiums	0.00	1,191.10	
	001-000-20480	P/R-MedicalHealthPay.	Medical Premiums		1,191.10	
INV0000725	Invoice	03/06/2026	Medical Premiums	0.00	1,191.09	
	001-000-20480	P/R-MedicalHealthPay.	Medical Premiums		1,191.09	
INV0000726	Invoice	03/06/2026	Medical Premiums	0.00	1,191.10	
	001-000-20480	P/R-MedicalHealthPay.	Medical Premiums		1,191.10	
INV0000727	Invoice	03/06/2026	Medical Premiums	0.00	1,191.08	
	001-000-20480	P/R-MedicalHealthPay.	Medical Premiums		1,191.08	
INV0000736	Invoice	03/20/2026	Medical Premiums	0.00	3,705.98	
	001-000-20480	P/R-MedicalHealthPay.	Medical Premiums		3,705.98	
INV0000763	Invoice	03/20/2026	Medical Premiums	0.00	459.70	
	001-000-20480	P/R-MedicalHealthPay.	Medical Premiums		459.70	
INV0000764	Invoice	03/20/2026	Medical Premiums	0.00	916.83	
	001-000-20480	P/R-MedicalHealthPay.	Medical Premiums		916.83	
INV0000765	Invoice	03/20/2026	Medical Premiums	0.00	459.70	
	001-000-20480	P/R-MedicalHealthPay.	Medical Premiums		459.70	
INV0000766	Invoice	03/20/2026	Medical Premiums	0.00	1,191.10	
	001-000-20480	P/R-MedicalHealthPay.	Medical Premiums		1,191.10	
INV0000767	Invoice	03/20/2026	Medical Premiums	0.00	1,191.09	
	001-000-20480	P/R-MedicalHealthPay.	Medical Premiums		1,191.09	
INV0000768	Invoice	03/20/2026	Medical Premiums	0.00	1,191.10	
	001-000-20480	P/R-MedicalHealthPay.	Medical Premiums		1,191.10	
INV0000769	Invoice	03/20/2026	Medical Premiums	0.00	1,191.08	
	001-000-20480	P/R-MedicalHealthPay.	Medical Premiums		1,191.08	
	Void	04/16/2026	Regular	0.00	0.00	310894

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Vendor Number	Vendor Name	Payment Date	Payment Type	Discount Amount	Payment Amount	Number
THO08	Landen Thomas	04/16/2026	Regular	0.00	301.75	310895
Payable #	Payable Type	Post Date	Payable Description	Discount Amount	Payable Amount	
	Account Number	Account Name	Item Description	Distribution Amount		
Basketball Scorek...	Invoice	04/15/2026	Basketball Scorekeeping	0.00	301.75	
	001-113-43650		Basketball League Expens...		301.75	
LED01	Ledger Dispatch	04/16/2026	Regular	0.00	373.56	310896
Payable #	Payable Type	Post Date	Payable Description	Discount Amount	Payable Amount	
	Account Number	Account Name	Item Description	Distribution Amount		
48475	Invoice	04/15/2026	Building Code Update Ordinance PH	0.00	175.76	
	001-109-42750		PHNOTICES-Planning		175.76	
48631	Invoice	04/15/2026	LHMP PH	0.00	87.68	
	001-109-42750		PHNOTICES-Planning		87.68	
48632	Invoice	04/15/2026	ORD 380 PH	0.00	110.12	
	001-109-42750		PHNOTICES-Planning		110.12	
LES02	LESLIE'S POOL SUPPLIES, I	04/16/2026	Regular	0.00	5,215.45	310897
Payable #	Payable Type	Post Date	Payable Description	Discount Amount	Payable Amount	
	Account Number	Account Name	Item Description	Distribution Amount		
03010-01-086606	Invoice	04/15/2026	Pool Supplies	0.00	5,215.45	
	001-114-42025		Supplies-Chem-Swimmin...		5,215.45	
PET08	Mason Peters	04/16/2026	Regular	0.00	240.70	310898
Payable #	Payable Type	Post Date	Payable Description	Discount Amount	Payable Amount	
	Account Number	Account Name	Item Description	Distribution Amount		
04.06.2026	Invoice	04/15/2026	March 2026 CSJVRMA Mileage reimburse...	0.00	240.70	
	001-105-42760		Travel,Conf,Trg-Finance		122.76	
	003-105-42760		Travel,Conf,Trg-Finance		14.44	
	010-105-42760		Travel,Conf,Trg-Finance		79.43	
	080-105-42760		Travel,Conf,Trg-Finance		24.07	
MCM02	MCMMASTER-CARR SUPPLY CO	04/16/2026	Regular	0.00	324.50	310899
Payable #	Payable Type	Post Date	Payable Description	Discount Amount	Payable Amount	
	Account Number	Account Name	Item Description	Distribution Amount		
61627405	Invoice	04/15/2026	WWTP Supplies	0.00	324.50	
	010-151-42830		O&M-SewerPlt-SewerTre...		324.50	
MUT01	MUTUAL OF OMAHA	04/16/2026	Regular	0.00	622.18	310900
Payable #	Payable Type	Post Date	Payable Description	Discount Amount	Payable Amount	
	Account Number	Account Name	Item Description	Distribution Amount		
INV0000701	Invoice	03/06/2026	LTD Premiums	0.00	188.41	
	001-000-20480		P/R-MedicalHealthPay.		188.41	
INV0000719	Invoice	03/06/2026	Short Term Disab Premiums	0.00	122.68	
	001-000-20480		P/R-MedicalHealthPay.		122.68	
INV0000743	Invoice	03/20/2026	LTD Premiums	0.00	188.41	
	001-000-20480		P/R-MedicalHealthPay.		188.41	
INV0000761	Invoice	03/20/2026	Short Term Disab Premiums	0.00	122.68	
	001-000-20480		P/R-MedicalHealthPay.		122.68	
NAP01	NAPA AUTO PARTS	04/16/2026	Regular	0.00	465.23	310901
Payable #	Payable Type	Post Date	Payable Description	Discount Amount	Payable Amount	
	Account Number	Account Name	Item Description	Distribution Amount		
STMT0326	Invoice	04/15/2026	Maintenance Supplies	0.00	465.23	
	010-151-42850		VehicleMaintna-SewerTr...		225.04	
	010-152-42850		VehicleMaintna-SewerCol...		240.19	
PEA01	PEACE OFFICERS RESEARCH A	04/16/2026	Regular	0.00	68.00	310902

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Vendor Number	Vendor Name	Payment Date	Payment Type	Discount Amount	Payment Amount	Number
Payable #	Payable Type	Post Date	Payable Description	Discount Amount	Payable Amount	
	Account Number	Account Name	Item Description	Distribution Amount		
INV0000711	Invoice	03/06/2026	POA Union Dues - Sutter Creek	0.00	34.00	
	001-000-20470		P/R-PORACDues		34.00	
INV0000753	Invoice	03/20/2026	POA Union Dues - Sutter Creek	0.00	34.00	
	001-000-20470		P/R-PORACDues		34.00	
PIT04	PITNEY BOWES GLOBAL FINAN	04/16/2026	Regular	0.00	240.60	310903
Payable #	Payable Type	Post Date	Payable Description	Discount Amount	Payable Amount	
	Account Number	Account Name	Item Description	Distribution Amount		
4414422-004019...	Invoice	04/15/2026	Lease Settlement Quote	0.00	240.60	
	001-105-42015		Gen.Supplies-Finance		122.71	
	003-105-42015		Gen.Supplies-Finance		21.65	
	080-105-42015		Gen.Supplies-Finance		19.25	
	080-105-42015		Gen.Supplies-Finance		76.99	
POR01	PORAC Legal Defense Fund	04/16/2026	Regular	0.00	76.00	310904
Payable #	Payable Type	Post Date	Payable Description	Discount Amount	Payable Amount	
	Account Number	Account Name	Item Description	Distribution Amount		
INV0000699	Invoice	03/06/2026	City of Sutter Creek Legal Defense Fund D...	0.00	38.00	
	001-000-20470		P/R-PORACDues		38.00	
INV0000741	Invoice	03/20/2026	City of Sutter Creek Legal Defense Fund D...	0.00	38.00	
	001-000-20470		P/R-PORACDues		38.00	
PRI08	PRINCIPAL LIFE INS. COMPA	04/16/2026	Regular	0.00	2,039.50	310905
Payable #	Payable Type	Post Date	Payable Description	Discount Amount	Payable Amount	
	Account Number	Account Name	Item Description	Distribution Amount		
INV0000696	Invoice	03/06/2026	Dental Premiums	0.00	913.56	
	001-000-20480		P/R-MedicalHealthPay.		913.56	
INV0000720	Invoice	03/06/2026	Vision Premiums	0.00	106.19	
	001-000-20480		P/R-MedicalHealthPay.		106.19	
INV0000738	Invoice	03/20/2026	Dental Premiums	0.00	913.56	
	001-000-20480		P/R-MedicalHealthPay.		913.56	
INV0000762	Invoice	03/20/2026	Vision Premiums	0.00	106.19	
	001-000-20480		P/R-MedicalHealthPay.		106.19	
REP01	REPUBLIC SERVICES #594	04/16/2026	Regular	0.00	757.34	310906
Payable #	Payable Type	Post Date	Payable Description	Discount Amount	Payable Amount	
	Account Number	Account Name	Item Description	Distribution Amount		
0594-000219292	Invoice	04/15/2026	Trash Service	0.00	149.04	
	010-151-42045		Sludge-SewerTreatment		149.04	
0594-000220306	Invoice	04/15/2026	Trash Service	0.00	608.30	
	010-151-42045		Sludge-SewerTreatment		608.30	
RID02	Ridgeline Municipal Strategies, LLC	04/16/2026	Regular	0.00	4,133.75	310907
Payable #	Payable Type	Post Date	Payable Description	Discount Amount	Payable Amount	
	Account Number	Account Name	Item Description	Distribution Amount		
25054-01	Invoice	04/15/2026	WWTP Funding Consulting Service	0.00	4,133.75	
	014-151-69400		Equipment - Sewer Capital..		4,133.75	
SEI01	SEIU Local 1021	04/16/2026	Regular	0.00	344.04	310908
Payable #	Payable Type	Post Date	Payable Description	Discount Amount	Payable Amount	
	Account Number	Account Name	Item Description	Distribution Amount		
INV0000717	Invoice	03/06/2026	City of Sutter Creek SEIU Dues	0.00	10.20	
	001-000-20490		P/R-S.C.EmployeesAsso		10.20	
INV0000718	Invoice	03/06/2026	SEIU Union Dues - Sutter Creek Local 1021	0.00	161.82	
	001-000-20490		P/R-S.C.EmployeesAsso		161.82	
INV0000759	Invoice	03/20/2026	City of Sutter Creek SEIU Dues	0.00	10.20	

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Vendor Number	Vendor Name	Payment Date	Payment Type	Discount Amount	Payment Amount	Number
	001-000-20490		P/R-S.C.EmployeesAsso		10.20	
INV0000760	Invoice	03/20/2026	SEIU Union Dues - Sutter Creek Local 1021	0.00	161.82	
	001-000-20490		P/R-S.C.EmployeesAsso		161.82	
SIE28	Sierra Tire Co	04/16/2026	Regular	0.00	1,471.73	310909
Payable #	Payable Type	Post Date	Payable Description	Discount Amount	Payable Amount	
	Account Number		Account Name		Distribution Amount	
3314	Invoice	04/15/2026	2008 Dodge Ram New Tires	0.00	1,471.73	
	010-151-42850		VehicleMaintna-SewerTr...		1,471.73	
			2008 Dodge Ram New Tires			
STE12	STEINS AUTO CARE	04/16/2026	Regular	0.00	1,311.64	310910
Payable #	Payable Type	Post Date	Payable Description	Discount Amount	Payable Amount	
	Account Number		Account Name		Distribution Amount	
031173	Invoice	04/15/2026	2022 Dodge Ram 3500 Yearly Inspection	0.00	673.59	
	010-151-42850		VehicleMaintna-SewerTr...		673.59	
			2022 Dodge Ram 3500 Yearly In...			
031184	Invoice	04/15/2026	2008 Dodge 2500 Yearly Inspection	0.00	638.05	
	010-151-42850		VehicleMaintna-SewerTr...		638.05	
			2008 Dodge 2500 Yearly Inspect...			
SUT32	Sutter Creek Visitor Cent	04/16/2026	Regular	0.00	150.00	310911
Payable #	Payable Type	Post Date	Payable Description	Discount Amount	Payable Amount	
	Account Number		Account Name		Distribution Amount	
04032026	Invoice	04/15/2026	76 Main Street History Banners	0.00	150.00	
	001-115-42745		Advertising-Promotions		150.00	
			76 Main Street History Banners			
DUB01	Tom Dubois	04/16/2026	Regular	0.00	1,250.00	310912
Payable #	Payable Type	Post Date	Payable Description	Discount Amount	Payable Amount	
	Account Number		Account Name		Distribution Amount	
April2026	Invoice	04/15/2026	Housing Stipend April 2026	0.00	1,250.00	
	001-104-40065		Health/LifeIns-CITYMAN...		437.50	
	003-104-40065		EmployeeBenefi-CityMan...		62.50	
	010-104-40065		Health/LifeIns-CITYMAN...		437.50	
	080-104-40065		EmployeeBenefi-CityMan...		312.50	
			Housing Stipend April 2026			
UPC01	UP COUNTRY POOL CENTER	04/16/2026	Regular	0.00	215.33	310913
Payable #	Payable Type	Post Date	Payable Description	Discount Amount	Payable Amount	
	Account Number		Account Name		Distribution Amount	
55847	Invoice	04/15/2026	Pool Supplies	0.00	215.33	
	001-114-42025		Supplies-Chem-Swimmin...		215.33	
			Pool Supplies			
USA01	USA BlueBook	04/16/2026	Regular	0.00	1,609.29	310914
Payable #	Payable Type	Post Date	Payable Description	Discount Amount	Payable Amount	
	Account Number		Account Name		Distribution Amount	
INV00994225	Invoice	04/15/2026	WWTP Supplies	0.00	782.95	
	010-152-42830		O&M-SewerPlt-SewerColl...		782.95	
			WWTP Supplies			
INV00995268	Invoice	04/15/2026	WWTP Supplies	0.00	748.15	
	010-151-42031		EquipmtMaint.-SewerTre...		748.15	
			WWTP Supplies			
INV01008445	Invoice	04/15/2026	WWTP Supplies	0.00	78.19	
	010-152-42830		O&M-SewerPlt-SewerColl...		78.19	
			WWTP Supplies			
VIO01	VIOLICH/SORACCO	04/16/2026	Regular	0.00	875.00	310915
Payable #	Payable Type	Post Date	Payable Description	Discount Amount	Payable Amount	
	Account Number		Account Name		Distribution Amount	
04.01.2026	Invoice	04/15/2026	Parking Lot Lease	0.00	875.00	
	001-113-42205		Lease-Prkglot-Parks&Recr...		875.00	
			Parking Lot Lease			
WAY02	WAYNE'S LOCKSMITH SERVICE	04/16/2026	Regular	0.00	731.77	310916

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Vendor Number	Vendor Name	Payment Date	Payment Type	Discount Amount	Payment Amount	Number
Payable #	Payable Type	Post Date	Payable Description	Discount Amount	Payable Amount	
	Account Number	Account Name	Item Description	Distribution Amount		
i16034	Invoice 073-113-69600	04/15/2026	Bryson Park Bathroom Lock Improvements-Parks&Rec...	0.00	304.18	
i16080	Invoice 073-113-69600	04/15/2026	Bryson Park Bathroom Lock Improvements-Parks&Rec...	0.00	427.59	
WEB01	Weber, Ghio & Assoc, Inc.	04/16/2026	Regular	0.00	20,320.10	310917
February 2026 En...	Invoice 001-110-43300 001-111-42300 001-111-42300 001-111-42300 001-111-43250 001-111-43250 001-111-43250 001-111-43300 001-111-43300 073-113-69600	04/15/2026	February 2026 Engineering Services PlanChk&Insp-BuildingDE... E&PReimbEngr.-Engineer... E&PReimbEngr.-Engineer... E&PReimbEngr.-Engineer... Engineering-Engineering Engineering-Engineering Engineering-Engineering PlanChk&Insp-Engineering Improvements-Parks&Rec...	0.00	20,320.10	
WEL06	WELLS FARGO FINANCIAL LEA	04/16/2026	Regular	0.00	239.25	310918
50368096934	Invoice 001-105-42015 003-105-42015 080-105-42015 080-105-42015 080-105-42015	04/15/2026	Lease Gen.Supplies-Finance Gen.Supplies-Finance Gen.Supplies-Finance Gen.Supplies-Finance Gen.Supplies-Finance	0.00	239.25	
WIZ01	WIZIX TECHNOLOGY GROUP, I	04/16/2026	Regular	0.00	31.90	310919
04062026	Invoice 001-610-42031 010-610-42031	04/15/2026	Printer Usage Fees EquipmtMaint.-CentralSe... EquipmtMaint.-CentralSe...	0.00	31.90	
AMA08	Amador Co Sheriff's Dept	04/21/2026	Regular	0.00	431.95	310920
03132026	Invoice 001-106-42710	04/15/2026	MDT February 2026 Communications-PoliceD...	0.00	431.95	
COT01	COLE HUBER LLP	04/21/2026	Regular	0.00	8,852.00	310921
2004643515	Invoice 001-613-43350	04/16/2026	Legal Services Speciallegal-LEGALSERVIC...	0.00	8,852.00	
HAU02	HAUGE BRUECK ASSOCIATES,	04/21/2026	Regular	0.00	5,556.00	310922
2067	Invoice 001-111-42300 001-111-42300 001-111-42300 001-111-42300	04/16/2026	Planning Services E&PReimbEngr.-Engineer... E&PReimbEngr.-Engineer... E&PReimbEngr.-Engineer... E&PReimbEngr.-Engineer...	0.00	5,556.00	
HUN04	HUNT & SONS, INC	04/21/2026	Regular	0.00	5,543.68	310923

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Vendor Number	Vendor Name	Payment Date	Payment Type	Discount Amount	Payment Amount	Number
Payable #	Payable Type	Post Date	Payable Description	Discount Amount	Payable Amount	
	Account Number	Account Name	Item Description	Distribution Amount		
13436	Invoice	04/15/2026	Fuel	0.00	2,281.86	
	001-106-42020	FUEL-PoliceDept	Fuel		1,100.43	
	001-113-42020	FUEL-Parks&Recreat	Fuel		701.22	
	003-112-42020	FUEL-Streets/Roads	Fuel		296.97	
	010-151-42020	FUEL-SewerTreatment	Fuel		165.45	
	080-160-42020	FUEL-SewerARSA	Fuel		17.79	
26301	Invoice	04/15/2026	Fuel	0.00	3,261.82	
	001-106-42020	FUEL-PoliceDept	Fuel		1,857.46	
	001-113-42020	FUEL-Parks&Recreat	Fuel		893.15	
	003-112-42020	FUEL-Streets/Roads	Fuel		22.08	
	010-151-42020	FUEL-SewerTreatment	Fuel		444.97	
	080-160-42020	FUEL-SewerARSA	Fuel		44.16	
MEY01	JOHN M MEYER, PH.D	04/21/2026	Regular	0.00	400.00	310924
Payable #	Payable Type	Post Date	Payable Description	Discount Amount	Payable Amount	
	Account Number	Account Name	Item Description	Distribution Amount		
STEVENS_EVAL	Invoice	04/15/2026	Kristina Stevens Psych Eval	0.00	400.00	
	001-106-40065	Health/LifeIns-PoliceDept	Kristina Stevens Psych Eval		400.00	
LEN01	LENSLOCK INC.	04/21/2026	Regular	0.00	106.34	310925
Payable #	Payable Type	Post Date	Payable Description	Discount Amount	Payable Amount	
	Account Number	Account Name	Item Description	Distribution Amount		
577402977	Invoice	04/15/2026	Body Cam Services	0.00	106.34	
	001-106-42096	SafetyEquip-PoliceDept	Body Cam Services		106.34	
HAL07	Bill Hale	04/27/2026	Regular	0.00	650.00	310926
Payable #	Payable Type	Post Date	Payable Description	Discount Amount	Payable Amount	
	Account Number	Account Name	Item Description	Distribution Amount		
ReimbApr2026	Invoice	04/23/2026	Reimburse Resident for Sewer Backup	0.00	650.00	
	010-152-42830	O&M-SewerPlt-SewerColl...	Reimburse Resident for Sewer B...		650.00	
STO10	COREY STONE	04/27/2026	Regular	0.00	301.00	310927
Payable #	Payable Type	Post Date	Payable Description	Discount Amount	Payable Amount	
	Account Number	Account Name	Item Description	Distribution Amount		
PerDiemApr2026	Invoice	04/23/2026	Meals Per Diem for WWTP Expo in Tahoe	0.00	301.00	
	010-151-42760	Travel,Conf,Trg-SewerTre...	Meals Per Diem for WWTP Expo ...		301.00	
JOL01	JEFFERY JOLLEY	04/27/2026	Regular	0.00	301.00	310928
Payable #	Payable Type	Post Date	Payable Description	Discount Amount	Payable Amount	
	Account Number	Account Name	Item Description	Distribution Amount		
PerDiemApril2026	Invoice	04/23/2026	Meals Per Diem for WWTP Expo in Tahoe	0.00	301.00	
	010-151-42760	Travel,Conf,Trg-SewerTre...	Meals Per Diem for WWTP Expo ...		301.00	
ACC03	ACC BUSINESS	04/17/2026	Virtual Payment	0.00	755.58	APA000001
Payable #	Payable Type	Post Date	Payable Description	Discount Amount	Payable Amount	
	Account Number	Account Name	Item Description	Distribution Amount		
3010553118	Invoice	04/15/2026	City Internet Services	0.00	755.58	
	010-610-42435	NetworkSvcCo-CentralSe...	City Internet Services		377.79	
	080-610-42436	InternetServic-CentralServ..	City Internet Services		377.79	
ALP01	ALPHA ANALYTICAL LABORATO	04/17/2026	Virtual Payment	0.00	1,621.00	APA000002
Payable #	Payable Type	Post Date	Payable Description	Discount Amount	Payable Amount	
	Account Number	Account Name	Item Description	Distribution Amount		
#6039123	Invoice	04/15/2026	Lab Analysis	0.00	1,621.00	
	010-151-42015	Supplies-Lab-SewerTreat...	Lab Analysis		65.00	
	010-151-42015	Supplies-Lab-SewerTreat...	Lab Analysis		1,556.00	
CIN02	AT&T Mobility	04/17/2026	Virtual Payment	0.00	269.36	APA000003

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Date Range 16

Vendor Number	Vendor Name	Payment Date	Payment Type	Discount Amount	Payment Amount	Number
Payable #	Payable Type	Post Date	Payable Description	Discount Amount	Payable Amount	
	Account Number	Account Name	Item Description	Distribution Amount		
287257252969X...	Invoice	04/15/2026	Cellular Service	0.00	269.36	
	001-106-42710		Communications-PoliceD...		97.64	
	080-610-42710		Communications-Central...		171.72	
COM16	COMCAST BUSINESS	04/17/2026	Virtual Payment	0.00	153.90	APA000004
Payable #	Payable Type	Post Date	Payable Description	Discount Amount	Payable Amount	
	Account Number	Account Name	Item Description	Distribution Amount		
April Internet Ser...	Invoice	04/15/2026	April Internet Service	0.00	153.90	
	001-113-42435		NetworkSvcCo-Parks&Re...		153.90	
LOW01	LOWE'S BUSINESS ACCOUNT	04/17/2026	Virtual Payment	0.00	2,301.29	APA000005
Payable #	Payable Type	Post Date	Payable Description	Discount Amount	Payable Amount	
	Account Number	Account Name	Item Description	Distribution Amount		
March 2026	Invoice	04/15/2026	Maintenance Supplies March 2026	0.00	2,301.29	
	001-113-42030		Repair/Maint-Parks&Recr...		554.27	
	001-113-42030		Repair/Maint-Parks&Recr...		8.17	
	001-113-42030		Repair/Maint-Parks&Recr...		651.95	
	003-112-42015		Gen.Supplies-Streets/Roa...		561.76	
	010-151-42830		O&M-SewerPlt-SewerTre...		217.26	
	080-160-42030		Repair/Maint-SewerARSA		307.88	
NAT09	NATIONWIDE	04/17/2026	Virtual Payment	0.00	653.00	APA000006
Payable #	Payable Type	Post Date	Payable Description	Discount Amount	Payable Amount	
	Account Number	Account Name	Item Description	Distribution Amount		
03092026	Invoice	04/15/2026	Surety Bond CA Govt EE Theft Policy	0.00	653.00	
	001-610-42755		RiskManagement-Central...		326.50	
	010-610-42755		RiskManagement-Central...		326.50	
PAC02	PG&E (Electric,Gas)	04/17/2026	Virtual Payment	0.00	6,278.53	APA000007
Payable #	Payable Type	Post Date	Payable Description	Discount Amount	Payable Amount	
	Account Number	Account Name	Item Description	Distribution Amount		
03292026	Invoice	04/15/2026	Electric + Gas Utilities	0.00	6,278.53	
	001-102-42810		PG&EUilities-CityClerk		73.13	
	001-104-42810		PG&EUilities-CityManager		43.01	
	001-106-42810		PG&EUilities-PoliceDept		421.44	
	001-113-42810		PG&EUilities-Parks&Recr...		490.70	
	001-113-42810		PG&EUilities-Parks&Recr...		102.36	
	001-113-42810		PG&EUilities-Parks&Recr...		57.86	
	001-113-42810		PG&EUilities-Parks&Recr...		463.63	
	001-113-42810		PG&EUilities-Parks&Recr...		82.17	
	001-113-42810		PG&EUilities-Parks&Recr...		1,966.73	
	001-113-42810		PG&EUilities-Parks&Recr...		78.69	
	003-104-42810		PG&EUilities-CityManager		8.59	
	010-102-42810		PG&EUilities-CityClerk		8.60	
	010-104-42810		PG&EUilities-CityManager		17.21	
	010-105-42810		PG&EUilities-Finance		37.93	
	010-105-42810		PG&EUilities-Finance		134.86	
	010-105-42810		PG&EUilities-Finance		214.94	
	010-151-42810		PG&EUilities-SewerTrea...		1,672.40	
	010-151-42810		PG&EUilities-SewerTrea...		128.85	
	010-151-42810		PG&EUilities-SewerTrea...		10.15	
	010-151-42810		PG&EUilities-SewerTrea...		12.55	
	010-151-42810		PG&EUilities-SewerTrea...		25.30	
	010-151-42810		PG&EUilities-SewerTrea...		88.75	
	010-151-42810		PG&EUilities-SewerTrea...		83.45	
	080-102-42810		PG&EUilities-CityClerk		4.30	
	080-104-42810		PG&EUilities-CityManager		17.21	
	080-105-42810		PG&EUilities-Finance		33.72	

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Vendor Number	Vendor Name	Payment Date	Payment Type	Discount Amount	Payment Amount	Number
PAC01	PG&E (Lighting District)	04/17/2026	Virtual Payment	0.00	3,272.56	APA000008
Payable #	Payable Type	Post Date	Payable Description	Discount Amount	Payable Amount	
FEB2026	Account Number	Account Name	Item Description	Distribution Amount		
	Invoice	04/15/2026	City Lighting Invoices	0.00	3,272.56	
	003-112-42815		StreetLights-Streets/Roads		158.10	
	003-112-42815		StreetLights-Streets/Roads		166.79	
	003-112-42815		StreetLights-Streets/Roads		147.53	
	003-112-42815		StreetLights-Streets/Roads		2,246.20	
	003-112-42815		StreetLights-Streets/Roads		58.18	
	003-112-42815		StreetLights-Streets/Roads		381.00	
	004-145-42815		StreetLights-CrestViewLgt		114.76	
QUA03	QUADIENT LEASING USA, INC.	04/17/2026	Virtual Payment	0.00	176.79	APA000009
Payable #	Payable Type	Post Date	Payable Description	Discount Amount	Payable Amount	
Q2274856	Account Number	Account Name	Item Description	Distribution Amount		
	Invoice	04/15/2026	Mail Machine Lease	0.00	176.79	
	001-105-42015		Gen.Supplies-Finance		90.16	
	003-105-42015		Gen.Supplies-Finance		15.91	
	080-105-42015		Gen.Supplies-Finance		56.57	
	080-105-42015		Gen.Supplies-Finance		14.15	

Bank Code AP-Sutter Creek Summary

Payment Type	Payable Count	Payment Count	Discount	Payment
Regular Checks	115	67	0.00	213,356.18
Manual Checks	0	0	0.00	0.00
Voided Checks	0	3	0.00	0.00
Bank Drafts	0	0	0.00	0.00
EFT's	3	3	0.00	1,260.00
Virtual Payments	9	9	0.00	15,482.01
	127	82	0.00	230,098.19

All Bank Codes Check Summary

Payment Type	Payable Count	Payment Count	Discount	Payment
Regular Checks	115	67	0.00	213,356.18
Manual Checks	0	0	0.00	0.00
Voided Checks	0	3	0.00	0.00
Bank Drafts	0	0	0.00	0.00
EFT's	3	3	0.00	1,260.00
	127	82	0.00	230,098.19

Fund Summary

Fund	Name	Period	Amount
999	Pooled Cash	4/2026	230,098.19
			230,098.19



STAFF REPORT

TO: THE HONORABLE MAYOR AND MEMBERS OF THE CITY COUNCIL
MEETING DATE: MAY 18, 2026
FROM: TAYLERED MARKETING
SUBJECT: APRIL 2026 MONTHLY REPORT - SOCIAL MEDIA DATA ANALYSIS

Executive Summary — Social Media Performance Report

City of Sutter Creek | April 2026

The City of Sutter Creek’s social media presence continued to experience strong growth and engagement throughout April 2026 across both Instagram and Facebook platforms. Content strategy remained focused on community storytelling, tourism promotion, historic charm, local events and lifestyle-driven visuals that showcase the character of Sutter Creek. Combined platform performance demonstrated continued success in increasing visibility, strengthening community engagement and attracting new audiences beyond existing followers.

Instagram Performance Highlights

During April 2026, the City’s Instagram account generated 26,634 total views, with 63.8% of views coming from non-followers, indicating strong success in reaching new audiences and increasing awareness of Sutter Creek as a destination community.

Additional Instagram highlights included:

- 2,693 accounts reached (+38.6%)
- 780 followers total
- 38 new followers gained
- 3.6% follower growth

Content Performance

Top-performing content focused heavily on:

- Historic tourism experiences
- Downtown shopping
- Community events
- Lifestyle and destination storytelling

Highest-performing posts included:

- “49 Days of Wagon Train” Reel — 13K views
- Downtown mural/shopping feature — 12K views
- Shopping lifestyle Reel — 9.2K views
- Historic downtown carriage content — 7.6K views

Instagram Engagement

- 472 likes
- 97 shares
- 10 saves
- 121 profile activities
- 119 profile visits

Instagram Audience Demographics

The Instagram audience continues to align strongly with the City’s target tourism and visitor demographic:

- 79.4% women
- Largest age groups:
 - Ages 35–44: 24.5%
 - Ages 45–54: 24.2%
 - Ages 55–64: 21.6%

Top audience locations included:

1. Sutter Creek
2. Pine Grove
3. Jackson
4. Ione
5. Stockton

Facebook Performance Highlights

The City’s Facebook page also demonstrated significant month-over-month growth during April 2026, reinforcing Facebook’s continued importance as a community engagement and informational platform.

Facebook Analytics

Over the last 28 days, Facebook performance included:

- 32,108 total views (+51%)
- 1,877 engagements (+48%)
- 28 net new followers (+27%)

Top Performing Facebook Content

Top-performing Facebook content centered around:

- Community snapshots and local event coverage
- Seasonal city updates
- Tourism and lifestyle visuals
- Informational city announcements

Highest-performing posts included:

- Historic carriage and downtown imagery — 6,472 views
- Pool season announcement — 4,907 views

Video-based informational content also performed strongly for follower growth, particularly:

- “Sutter Creek Scoop” with City Manager
- “Quick City Update” videos

These types of direct-to-community informational videos generated the highest net follower growth on Facebook during the reporting period.

Facebook Audience Demographics

Facebook audience demographics indicate strong engagement among established community members and long-term residents:

- 74% women
- 26% men

Largest audience age groups:

- Ages 65+: 32.8%
- Ages 55–64: 24.5%
- Ages 45–54: 20.5%

Top audience locations included:

1. Sutter Creek — 31.7%
2. Jackson — 20.6%
3. Pine Grove — 11.5%

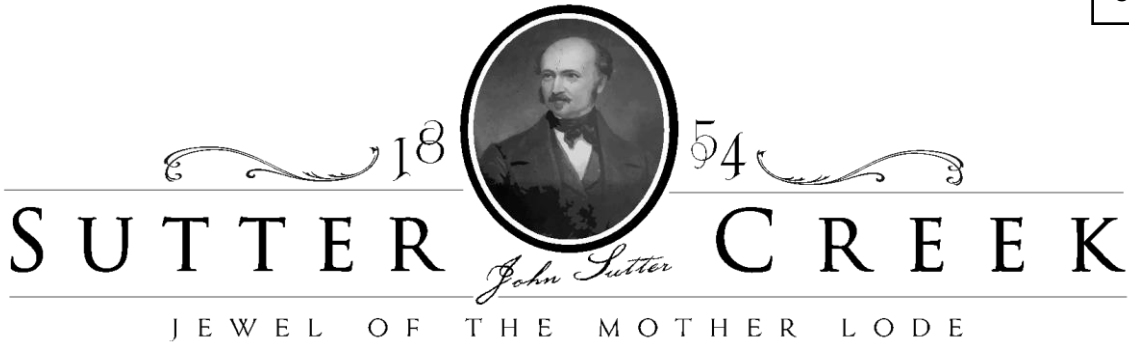
Overall Observations

April 2026 analytics demonstrate continued momentum in positioning Sutter Creek as a vibrant, engaging, and community-centered destination online.

Key takeaways from April performance include:

- Strong growth in non-follower reach and visibility
- Increased engagement across both platforms
- High-performing tourism and lifestyle content
- Continued success with historic visuals and local storytelling
- Positive response to informational video updates from City leadership
- Strong engagement from women ages 35+ across both platforms

Overall, the City’s social media strategy continues to successfully balance tourism promotion, resident engagement, event marketing and community storytelling while increasing visibility and strengthening audience connection to Sutter Creek.



**TO: THE HONORABLE MAYOR AND MEMBERS OF CITY COUNCIL
TOM DUBOIS, CITY MANAGER**

MEETING DATE: MAY 18, 2026

FROM: ERIN VENTURA, CONTRACT PLANNER

SUBJECT PLANNING DEPARTMENT MONTHLY REPORT - APRIL 2026

Executive Summary

Planning Commission

- No meeting due to lack of items

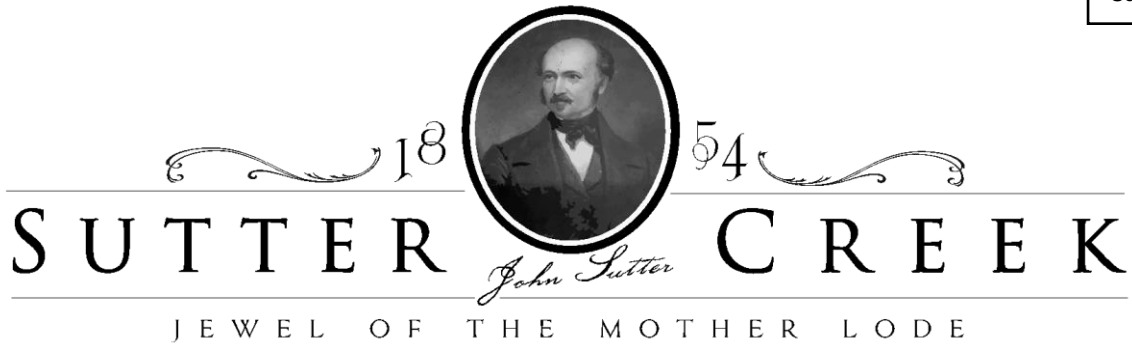
Design Review Committee

- No meeting due to lack of items

Detailed Summary

Additional Projects

- Received an application for an industrial project on Sweet Pea Way.
- Short Term Rental: Staff has been working on revising the ordinance for Planning Commission’s review
- Staff is working on revising the ADU ordinance in compliance with State Law.
- Sutter Creek Ranch: The City is working with the applicant on outstanding issues. Comments have been sent back to the applicant.
- Tree Preservation Ordinance: staff has been working on drafting an ordinance for Planning Commission discussion.



**TO: THE HONORABLE MAYOR AND CITY COUNCIL
TOM DUBOIS, CITY MANAGER**

DATE: MAY 18, 2026

FROM: JIM O'CONNELL, CHIEF OF POLICE

SUBJECT: APRIL 2026 POLICE DEPARTMENT MONTHLY REPORT

April 2026 Department Statistics

	April 2026	March 2026	Change
Calls For Service	83	106	↓ 23
Traffic Stops	127	155	↓ 28
Officer Initiated Incidents	614	600	↑ 14
Business Checks	441	390	↑ 51
Vehicle/Pedestrian Checks	18	21	↓ 3
Total Officer Reports	30	28	↑ 2
Arrests	12	13	↓ 1
Moving Citations	18	29	↓ 11
Parking Citations	1	0	↑ 1
TOTAL	1,344	1,341	↑ 4

Calls For Service



83

Traffic Stops



127

Arrests



12

Officer Reports



30

Volunteer Contributions:

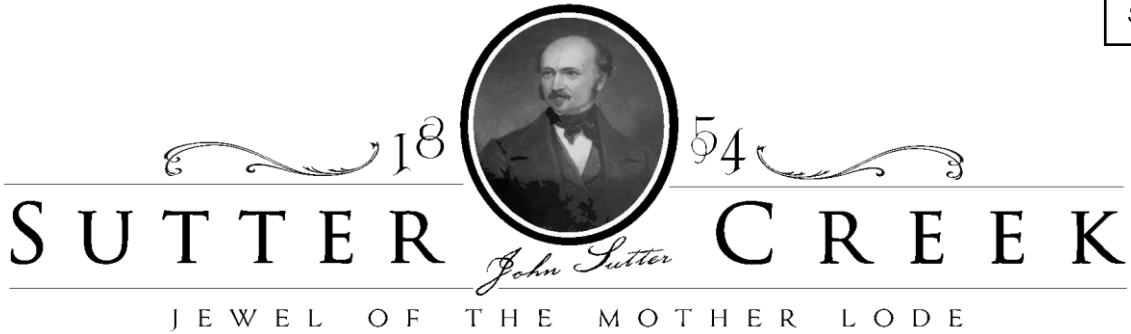
During the month of April, our dedicated volunteers provided 16 hours of service to the community. Our volunteers have been assisting with evidence tasks and being a liaison with the Department of Justice.

Community Engagement:

SCPD Officers continue to conduct regular foot patrol downtown on each of their respective shifts. Officers also spend regular time on our school campuses. In April SCPD assisted with traffic control and escort for the Kit Carson Mountain Men Wagon Train and were on hand at the Sutter Creek Duck Race.

Notable Incidents:

SCPD made four DUI arrests in April. One driver attempted to flee from our officer but was apprehended safely after a short pursuit. Also in April, officers contacted a subject in the Sutter Hill area who provided a false name, after investigating our officer determined the subject was a wanted parolee out of Stockton who was also in possession of methamphetamine.



STAFF REPORT

**TO: THE HONORABLE MAYOR AND MEMBERS OF CITY COUNCIL
TOM DUBOIS, CITY MANAGER**

MEETING DATE: MAY 18, 2026

FROM: DAN LAFONTAINE, PUBLIC WORKS DIRECTOR

SUBJECT: PUBLIC WORKS DEPARTMENT - APRIL 2026 MONTHLY REPORT

Objective: The objective of this staff report is to provide a monthly status update regarding activities within the Public Works Department.

Collection System Status:

CIP work

- Flow meters have been installed in 9 locations around town in the collection system manholes. RH Borden installed flow meters at 6 locations on February 17 and 18, 2026. Smart cover flow meters were installed at 3 locations on March 9, 2026. Due to the late April/May storms the flow meters gathered a lot of very important flow data (after ground saturation). This data is vital to the design of the new WWTP to help reduce costs. The WWTP operators have said that during the storm on April 1 and 2, 2026 we saw over 3-inches of rain in 36 hours. During that timeframe, the flow to the plant was recorded at a maximum of 1,700 gpm (down from 2000+ gpm). This indicates that our I/I reduction projects are having a positive impact on the plant flow and should translate into capital and operational savings with the new plant.
- On May 6, 2026, a team of public works staff and Schneider staff are scheduled to tour Rammco to better understand their operation and discuss operation of the site with the operators.
- Staff have identified 6 project areas of the collection system (based on flow meter data collected in 2024) for I/I projects in 2026. We have identified 3 critical projects (cost estimates are at 500K) to further combat I/I and 3 operational projects (cost estimates are at 300K) that would reduce our operations budget (responding to Sanitary Sewer Overflows). Based on the initial meetings with council and budget projections we assume that the collection system will have approximately 500K to spend on capital projects and the 3 critical projects will be included for 2026. The project locations are below:
 - Area A - Replace 600-feet of 6-inch line (P-132) from City Hall to Walser by open cut
 - Area B - Repair 10-foot gap of 6-inch pipe in the line from MH-97 to MH-99A on Gopher Flat
 - Area C - Partial Replacement of creek line 400-feet (200-feet open cut and 200-feet pipe bursting)

SSMP Activity

Calls for service.

- 4/06/2026 - 440 Hwy 49. City main plugged and spilled, cleared line and remediated spill

Sewer System Cleaning and Maintenance.

- In April 2026 there were 2,933 Lineal feet of pipe cleaned. The total footage cleaned for the calendar year 2026 is 7,510 ft vs 14,676 feet in 2025.

Wastewater Treatment Plant Status:

The WWTP met all the effluent quality discharge requirements for the month of March 2026.

Table 1. Monthly Status of required reporting constituents.

Constituent	Monthly Results	Monthly Limits
Monthly Influent Flow	16.128 MG 0.315 MGD daily avg	0.48 mgd ¹
Effluent BOD, mg/L	<0.5 mg/L	30 mg/l
Effluent Settleable Matter, mL/L	< 0.1 ml/L	0.5 ml/l
Effluent TSS, mg/L	7.4 mg/L	30 mg/l
Total Coliform, MPN	< 1.8 MPN	23 MPN
Sludge Wasted	28,236 gallons	
Rain	9.07 in.	23.31 in. YTD –24.15” Last YTD

¹ The 0.48 MGD is daily dry weather flow (May through October).

Plant Compliance Issues: The monthly March 2026 report was electronically submitted to the Regional Water Quality Control Board.

Operational Strategy Modifications:

- The rag bin was hauled on April 7, 2026
- We continued normal sludge wasting in April with 28K gallons dewatered.
- The new Aerator has been received at the WWTP. The E-pond weeds have mostly died and are starting to break and sink. Operators tried to use the aluminum boat to remove weeds but the boat couldn't move through the top sludge layer. Operators put on waders and walked the pond removing all of the cat-tails and large floating islands. Operators will return to remove more weed islands as needed before the aerator can be installed.
- During the last week of April, operators attended the annual EXPO conference for California Rural Water to brush up on wastewater math and attend talks on current trends in wastewater treatment.
- WWTP design meetings are being held every other week. On April 21, 2026 an alternatives analysis was held to discuss the placement and technology of the plant. Two locations were discussed but due to the extra work required in the flood plain zone an elevated location was chosen to stay out of the FEMA flood zone. MBR was the chosen treatment technology and a discussion was held about a package plant vs a concrete tank

plant. Ultimately, due to the limitations of the package plant wall tank height a concrete plant scored higher and is the most likely alternative. Two vendors are being considered for the MBR plant and will be vetted in the coming month. The team continues to hold bi-weekly meetings and on July 2, 2026 a meeting will be held to discuss the project estimated cost, scope and supply and a preliminary schedule.

Effluent Disposal

- The City opened our valve to begin sending wastewater to Ione on April 1, 2026. The plan was for ARSA to dispose of wastewater for one month and then Ione switch to CDCR wastewater. Due to all the late rains this month, the golf course has not needed to be watered therefore no water has been sent to the golf course from either municipality to date. Wastewater will be sent from each jurisdiction for a few months to ensure that both parties are able to dispose of all their wastewater. Currently (as of April 21) the reservoirs have around 310 acre-feet in the ARSA system. We continue to send around 125 gallons per minute from Henderson down the system to Preston and ultimately the Ione golf course. The low flows keep pressure in the water troughs (keeps them from clogging due to low pressure) while holding the majority of the water in Henderson.
- *Henderson Underdrain* – Hydrosiences is currently preparing a technical memo to address DSOD concerns about the underdrain project. In the letter ARSA will ask for the project to be closed without a liner and ROV monitoring. If DSOD accepts this tech memo, Hydrosiences will prepare a final design request for the modifications. The letter should go out in the beginning of May.
- The City is looking into the method to install the longer flow meter into the bowers irrigation system. This will be installed as soon as time allows.
- Ongoing maintenance of the cattle water troughs along the pipeline are occurring.
- Daily flow checks and level readings
- Weed and rodent abatement at the three reservoirs.
- Send weekly updates to the Regional Board on reservoir levels and volumes.

Service Requests

Responded to **twenty (20)** service requests in April:

- Seven were for streets issues
- Five were for facilities issues
- Two were for park issues
- One was for a sewer issue
- One was for a cemetery issue
- Four were for tree issues

Streets and City Right of Way.

- The City engineer is complete with the new design work on the Old Sutter Hill Road overlay project. The Sutter Hill Overlay project contains an overlay of old Sutter Hill Road and an

additive alternative to reconstruct three sections of the road. If bids come in low enough we will add the alternative portion to the contract to fortify the road (essentially increasing the lifespan of the road). The bid package was released on Friday May 1, 2026. The bid schedule is shown below:

Sutter Hill Road - phase of project	Date
Advertise Bid in paper and plan rooms	May 1, 2026 (Friday)
Mandatory Pre-Bid Meeting	May 14, 2026 (Thursday)
Open Bids	June 2, 2026 (Tuesday)
Award - Board Meeting	June 15, 2026 (Monday)
Begin Construction	August 2026

Once the construction is finished the moratorium will go into effect on the road for five (5) years. Notices are going out to all affected parties to ensure they are aware of the no dig policy.

- Plans are in effect to do further cleaning of brush on Old Sutter Hill Road by the PW team with the boom truck from the City of Jackson. It is anticipated that the road will be closed for a few days between May 18 and May 20, 2026. PW crew will remove all accessible leaning trees (the ones that Calfire would not drop due to liability concerns). The PW team will work with the Amador Fire Protection Services to remove the trees from the road to either of the growing burn piles.
- On May 4, 2026, a walkthrough was conducted with the City and AWA to review the paving on Broadway, Borgh, and Eureka. The City is currently preparing a punch list to give to AWA on those paving areas. The sidewalk and stem wall were replaced on Broad and Broadway eliminating a tripping hazard.
- On April 13, 2026, Volcano met with the City to inform us that the bids to install fiber through town came in over engineering estimates affecting the ability to install in town. Volcano informed the City that they have two options: Ask for a variance from the current paving standards to use microtrenching or bypass Sutter Creek and install on Hwy 49. The City engineer is gathering information on the variance and will present options to council.
- On March 20, 2026, Public works staff filled potholes on Randolph street. About one-half yard of asphalt patch mix was used to fill in the intersection and potholes.
- During April confirmation samples were taken from Elm Street and tested positive for free and total chlorine. Discussions between AWA and the City are being conducted to get a field visit to determine the best course of action. AWA is currently scheduling the meeting.
- Potholes - Church Street, Main Street, and Judy Drive. April brought many showers every few weeks that caused most of our pothole repairs to dislodge and need further repair. We

have been trying out new mixes of asphalt patch. We found a very good patch mix that the county uses but it's very expensive (\$75/bag). We will reserve that for repeat offenders. Pictured below of a very large pothole on Ridge road that we filled.



Ridge Road (Pothole first notice and fixed)

- On April 27, graffiti was noticed on a curb across from the Auditorium on Main street. The graffiti was removed within a few days.



Parks and Facilities

- On April 7 and 9, 2026 the Calfire crew was in town working on the minehead and the top of Old Sutter Hill Road. April marks the beginning of the fire season for Calfire so our days of work crews will be limited and sporadic until we get more rain or the fire season ends.
- On April 14, 2026 a large oak tree partially fell down at 115 Rayland. The tree was located in a drainage easement ditch and on its way down hit three other trees that kept the tree partially in the air. On April 18, 2026, Loggin' Logan Tree Service was called in on an emergency basis to drop the tree all the way to the ground and to begin cutting up the massive logs. We can't thank Logan enough for him and his team's fast response and excellent work to eliminate the emergency. Now that the tree has been fully dropped we can wait for the Calfire crew to have the ability to come in and cut up further and haul away. Due to the season it may be a few months before we see any further action. See some pictures of the before and after below:



Large tree that fell onto other trees @ 115 Rayland Drive



Tree dropped to ground and partially bucked up

- Public works is beginning to repair the sprinkler system at Bryson park. Three of the sprinkler heads have been damaged along with a leak near the basketball court. All lines will be repaired prior to watering season.
- The drinking fountain in Minnie Provis park was found to be nonoperational due to the PFAS filter becoming clogged and the push button breaking. Spare parts have been ordered and will be installed as soon as they arrive.
- At the Minnie Provis bathrooms, new mirrors were purchased and installed in both the mens and womens bathrooms prior to the duck race.



- In April the Monteverde store directional sign was reinstalled on Randolph St.
- On January 27, 2026, A-1 leak detection was onsite to help Public works determine the location of the water leak at the Center park. The technician could not find a “smoking gun” during his inspection. Public works recently became aware that until this leak can be stopped the drinking fountain at miners bend will be non-operational. Public works installed stub-ups and gauges and tried to locate the source of the leak. Due to the leak being bigger than expected, the gauges that were bought were not sensitive enough to determine the location of the leak. Smaller gauges (0-10 psi) will be procured and another attempt to locate the leak will be initiated in May.
- On April 7, 2026 a grave was reported as being caved in. Upon inspection it was determined that a sink hole had developed in the grave that needed to be filled in. Public works filled in the grave and a few others in the Cemetery.



I am strongly opposed to the City of Sutter Creek's consideration of amending its existing City Ordinance to allow the creation of a marijuana dispensary within the city limits and would be the only one allowed in the county. My opposition is based on my research and professional training and experience which produced the following facts:

FACT: In the 1970's, marijuana's psychoactive THC potency levels averaged 1-3%. Today, Indoor cultivation and breeding have increased THC potency to 15-30%. Products like marijuana-based oils, waxes and vapes can now contain THC at 50%-90%.

FACT: The California Department of Cannabis Control stated in 2024 that human brain activity develops until age 25 and that daily cannabis use, near-daily cannabis use, or higher potency use has been linked to schizophrenia, depression, and suicide.

FACT: San Diego County reported in 2022 that 43% of all suicides among persons age 25 and under involved THC in their systems at time of death.

FACT: The California State Auditor reported accidental ingestion of THC by infants and children resulted in significant increases in Emergency Room visits. Children under 5 were the most vulnerable with ER ingestion cases increasing 1,477.7% from November 2016 to 2023. National Poison Control calls for children 0-12 years for THC edible exposure jumped 752% between 2018 and 2023.

FACT: A 2021 report noted that 33% of fatal accidents in Mendocino County and 24% in Santa Cruz County involved positive tested marijuana drivers. Nationwide, a 2025 study by the American College of Surgeons noted that 40% of deceased drivers tested positive for active THC.

FACT: California's Recreational Marijuana laws allow people 21 years and older to legally purchase 1 ounce of marijuana DAILY for recreational use.

Annual Medical Marijuana Recommendation cards can be purchased online for under \$100 after a brief online consultation with a doctor allowing DAILY purchases of 8 ounces or more.

FACT: California law also allows 18-20-year-olds to obtain an online Medical Recommendation for DAILY purchases for up to 8 ounces or more. The familyrecoverycenter.org reports that 8 ounces of marijuana can produce over 600 cigarette size joints with a current street value of an ounce going for \$100-\$200 in CA.

FACT: A 2019 Addictions, Drug, and Alcohol Institute report stated that THC and CBD can react negatively with many common and critical prescription drugs by either magnifying or negating their intended effect.

Examples include Anti-anxiety, anti-depressant, anti-psychotic, pain, high blood pressure, cholesterol, and blood thinning medications.

FACT: A UC San Diego Health study highlighted a 1,808% increase in cannabis related ER visits for Californians aged 65 and older between 2005 and 2019.

Based on the above facts, a marijuana dispensary in Sutter Creek will also impact other city and county agency resources in Amador County, such as medical first responders, Sutter Amador Hospital, other police departments, CHP, the Sheriff's office, and county mental health services, without any financial compensation.

A marijuana dispensary may provide some financial boost to the City of Sutter Creek; however, in my opinion, the negative community health and socio-economic impacts far outweigh any projected gain.

Martin Ryan

Sutter Creek


PLEASE add my comments to the official record regarding the City of Sutter Creek's pending Embarc Dispensary development consideration.

April 20, 2026



ClinicalKey

Section 12, Item 1.

Please add this to the official record of correspondence development agreements
JOURNAL OF ADOLESCENT Health,

FULL TEXT ARTICLE

Local Cannabis Policy and Cannabis Use by California High School Students Before and After Statewide Retail Legalization

Source

(<https://cdn.clinicalkey.com/rss/issue/1054139X.xml>)

any J. Simard, M.P.H.; Alisa A. Padon, Ph.D., M.B.E.; Lynn D. Silver, M.D., M.P.H.; David S. Timberlake, Ph.D.; Kelly C. g-Wolff, Ph.D., M.P.H.

Journal of Adolescent Health, January 01, 2026, Volume 78, Issue 1, Pages 69-77, Copyright © 2025 Society for Adolescent Health and Medicine

THIS PEER REVIEWED STUDY REVEALED

Abstract "ANY and frequent cannabis use among youth was markedly lower where all cannabis retail sales were banned both before and after state retail legalization"

Although most US states with legalized recreational cannabis retail (RCR) allow some degree of local control, the impact of local policy on cannabis use has seldom been studied. Changes in self-reported cannabis use by California 11th graders pre- and post-RCR legalization (January 2018) were examined, overall and by local policy.

Methods

Adjusted interrupted time-series multilevel models assessed changes in past 30-day cannabis use post-RCR and tested whether such changes differed by local city and county allowance of storefront and delivery cannabis sales. Cross-sectional data from the 2015/2016 to 2019/2020 California Healthy Kids Surveys were analyzed (n = 377,205).

Reviewed + Submitted by
Mark Fargan D.O. FAMILY PRACTITIONER
PINE GROVE, CA 4/20/2025

Regulation

ny past 30-day cannabis use increased after legalization (odds ratio [OR] [Δ level]: 1.06, $p=.013$) among all jurisdictions except for those allowing medical delivery only—which decreased—and then slowly declined (OR [Δ slope]: 0.97, $p=.001$) among all jurisdictions except for those newly allowing storefronts and delivery retail, where elevated rates persisted. Pre-RCR legalization odds of frequent use decreased, whereas post-RCR, they increased through spring 2020 (OR [Δ level]: 1.30, $p<.001$; OR [Δ slope]: 1.13, $p<.001$) with no differential changes by local policy. Odds of recent cannabis use and frequent cannabis use were lower in retail-banning jurisdictions without pre-RCR medical sales compared to those allowing storefronts.

Discussion

Frequent cannabis use among California 11th graders increased post-RCR legalization. After an increase in any 30-day use, use in retail-banning jurisdictions declined, whereas rates in jurisdictions newly permitting storefronts and delivery remained raised. Lower cannabis use in retail-banning jurisdictions pre-RCR suggests pre-existing norms potentially spurred local policies.

Implications and Contribution

Studies evaluating the health impacts of cannabis legalization policy have been limited by often ignoring the policy variation within legalizing states. This study identified differential rates of recent and frequent youth use by local policy pre-statewide and post-statewide recreational cannabis retail legalization and highlighted increases in the frequent use post-legalization.

One of the greatest concerns of legalizing recreational cannabis retail (RCR) is the potential impact on youth use and subsequent harms. The human brain continues to mature until the mid-twenties ¹, and individuals who initiate and use cannabis frequently in adolescence are uniquely susceptible to adverse health effects such as impairment of memory ², risk of cannabis use disorder ³, and psychotic disorders ⁴. Legal cannabis retail markets may increase the likelihood of youth using cannabis via greater visibility and accessibility of cannabis and exposure to youth-appealing advertising ⁵. Research has found that state legalization is associated with an increased use among young adults nationally ⁶, but findings are mixed among adolescents ^{7,8}.

Few studies account for local policies⁹, which directly shape the environments in

Section 12, Item 1.

live and may have a more immediate impact on the availability and use of cannabis than state laws^{10,11}.

_____ctions retain discretion to allow or prohibit cannabis retail sales. One study found that 1 year after recreational sales were legalized in January 2018, 263 (49%) of California's 539 local jurisdictions allowed medical and/or recreational cannabis sales within their borders¹², whether by storefronts or by delivery businesses within or outside their jurisdiction. By January 2024, it was estimated that 320 (59%) allowed sales, covering 67% of California residents¹³.

A large cross-sectional study of California teens found lower rates of any cannabis use and problem use in jurisdictions that banned storefront and delivery retail compared to those that allowed them¹⁴. However, the study did not account for pre-state legalization trends in youth use. Those few studies that examined adolescent cannabis use pre-statewide and post-statewide policy, along with local regulation, have reported mixed findings^{15,16,17}. In a repeated cross-sectional study of Oregon adolescents, Paschall and Grube reported downward trends in 30-day use pre-state legalization (2010–2014) that attenuated at the same rate 1 and 3 years post-state legalization (2016, 2018) regardless of whether the adolescent's county allowed or banned recreational cannabis sales¹⁵. Using the cross-sectional Healthy Kids Colorado Survey, Brooks-Russell et al. saw no effect of state retail legalization (January 1, 2014) on adolescent cannabis use, regardless of whether their local municipality allowed recreational sales¹⁶. Rusby et al. assessed cannabis use among eighth and ninth graders in Oregon pre- and post-state retail legalization. They found no association between state legalization and cannabis initiation. However, among current users, the frequency of use increased after state legalization, and the rate of increase was greater in jurisdictions that banned local sales than those in jurisdictions that legalized¹⁷. Studies may have been limited by absence of measures of pre-existing medical sales before state recreational legalization and using dichotomous measures of state and local policy (i.e., allowed/ban)^{9,15,16,17} rather than characterizing the type of retail allowed (e.g., storefront vs. delivery). These variations in local policy may modify the impact of cannabis legalization on adolescent cannabis use.

In this study, we built on the current literature by using a nuanced characterization of local cannabis policy that accounted for whether medical cannabis sales were allowed pre-state RCR, types of retail allowed locally, and policy consistency over time. We examined changes in any recent and frequent cannabis use among California 11th graders before and after statewide RCR legalization and tested whether changes differed according to the local policy profile of their school's jurisdiction.

Methods

Data source

Data originated from the 2015/16 through 2021/22 waves of the California Healthy Kids Survey (CHKS) for secondary students, an annual cross-sectional survey of 7th, 9th, and 11th grade students by the California Department of Education¹⁸. Survey years were chosen to investigate changes in use before and after state legalization of RCR (January 1, 2018), which occurred 1 year after legalization of possession and personal cultivation in late 2016. Students' participation was voluntary, anonymous, and required parental consent. In the 2019/2020 school year, no surveys were administered after March 13, 2020, when most on-site education was suspended due to the COVID-19 pandemic, resulting in lower participation and a younger-than-average sample. The Public Health Institute Institutional Review Board qualified this research as exempt under category four per 45 CFR 46.104.

Measures

Cannabis use

Students were asked how many days in the past 30 days they used “marijuana (pot, weed, grass, hash, or bud)” in 2015/16–2016/17 and “marijuana (smoke, vape, eat, or drink)” for years 2017/18–2021/22. Options were 0, 1, 2, 3–9, 10–19, and 20–30. Any recent cannabis use was operationalized as at least 1 day and frequent use as 20–30 days^{16,19}.

Local policy profiles

Local cannabis retail policies and their effective dates were collected annually (2018–2022) for all 539 California jurisdictions—482 incorporated cities and 57 county unincorporated areas—using Fyllo's CannaRegs Regulatory Database (discontinued in 2023)²⁰, municipal codes, and direct outreach to jurisdiction staff (last updated September 4, 2024)^{12,21}. California Department of Tax and Fee Administration sales data (2014–2017) were used to identify jurisdictions with active medical retailers before 2018²².

Jurisdictions were categorized into policy profiles based on pre-2018 medical cannabis sales and, for each year post-state legalization, whether storefront and/or delivery retail was allowed for recreational and/or medical use. To focus on jurisdictions with stable policy environments, we excluded those that changed legal retail status after January 2018 ($n = 123$) or altered the allowed use type after January 2018 ($n = 58$). We also excluded policy profiles containing solely one

jurisdiction or lacking data for at least one survey term ($n = 12$). The 6 resulting profiles were (always) restrictive, newly restrictive, always permissive, newly permissive, (newly) delivery-only, and (newly) medical delivery-only. Notably, from January 2019 to November 2020, state law permitted cannabis delivery statewide regardless of local law²³, meaning even restrictive locations potentially had legal access during that period.

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Table 1

Local policy profiles descriptions

Local policy profile (included in analysis)	Medical cannabis sales 2014–2017	Recreational (R) and medical (M) cannabis policies 2018–2022 ^a		Number of jurisdictions in California ($n = 539$)
		Storefronts policy	Delivery policy	
Always restrictive	No	R and M banned	R and M banned	218
Newly restrictive	Yes	R and M banned	R and M banned	11
Always permissive	Yes	R and M allowed	R and M allowed	24
Newly permissive	No	R and M allowed	R and M allowed	27
Newly delivery-only	No	R and M banned	R and M allowed	47
Newly medical delivery-only	No	R and M banned	M allowed only	19

We merged local policy data with the CHKS dataset based on school addresses obtained from the California Department of Education²⁴.

Sociodemographics

Individual-level gender, sexual orientation, race and ethnicity, and parental education were obtained from CHKS. School socioeconomic environment was measured using the percentage of students qualifying for free or reduced-price meals (FRPM)²⁵. Jurisdiction population density (people per kilometers squared) was derived from the 2020 census²⁶ (See Supplemental Text 1).

Survey administration term

The term (0 = fall, 1 = spring) served as a proxy for age—students were older in the spring term—and to control for non-linear use trends. Time was coded based on year and survey administration term, centered at fall 2015 (0 = fall 2015, ..., 9 = spring 2020).

Period of study and final analytic sample

Analysis of the effects was restricted to data collected before pandemic school year 2020/21 (Justification for exclusion of 2020/21 and 2021/22 survey waves is provided in Supplementary Text 2 and Supplementary Figure 1). The sample of 11th graders who participated in CHKS between 2015/16 and 2019/20 was 661,360. After excluding students in jurisdictions not classified into a defined local policy profile ($n = 226,793$), missing term data ($n = 8,513$), from schools reporting only 1 year of data ($n = 23,271$), or missing use information ($n = 21,618$) or FRPM data ($n = 616$), the final analytic sample included 377,205 students, 553 schools, and 233 jurisdictions (57.0% of 11th graders in the CHKS sample).

Statistical analysis

Descriptive statistics were calculated overall and by local policy profile. Significant differences across policy profiles were assessed using omnibus chi-squared tests for categorical variables and analysis of variance for population density. In addition, we investigated significant pairwise differences between the restrictive policy sample and each policy profile separately. For categorical variables, we used the “comparing cells” method²⁷ with Bonferroni adjustment for multiple comparisons. For population density, we used the Tukey multiple comparison test.

We examined the effect of the State of California's 2018 legalization of RCR on any recent cannabis use and frequent use among 11th graders using an interrupted time-series (ITS) framework²⁸ and multilevel generalized linear models, accounting for nonindependence between students in the same schools (model 1). We adjusted for policy profile, survey administration term, and all other individual-, school-, and jurisdiction-level characteristics.

Model 1 can be represented as follows, where i = student and j = school:

$$\ln(E[y_{ij}]) = \beta_0 + \beta_1 \text{Time} + \beta_2 \text{Post - RCR} + \beta_3 \text{Post - RCR Slope} + \beta_4 \text{Newly Restrictive}_j + \beta_5 \text{Always Perm}_j$$

Time accounts for secular trend, post-RCR is a dummy variable indicating whether the survey term was before or after the state RCR legalization (0 = fall 2015-fall 2017, 1 = spring 2018-spring 2020), and post-RCR slope indicates the number of school terms after state legalization (0 = fall 2015-spring 2018, 1 = fall 2018, ..., 4 = spring 2020). Local policy profiles are dummy variables (reference = always restrictive). Z_{ij} represents the covariates, b_{0j} the random intercept, and ε_{ij} the random error. Significance of coefficients was determined using Z-tests (Supplemental Text 3).

We assumed level and slope changes in cannabis use²⁸, hypothesizing that RCR, starting January 1, 2018, could elicit an immediate, significant increase in use due to the market's novelty and advertising and that this could be followed by either a gradual increase in use, as popularity and retail infrastructure grew, or a gradual decrease, as novelty waned and other cannabis policies

such as advertising restrictions and local tax adoption, were implemented. Sensitivity checks for diversions from the hypothesized slope change—occurring after state regulations allowed delivery statewide in January 2019, for example—by relaxing the assumption that year trend after RCR using a model that operationalizes post-RCR changes as time-specific dummy variables similar to a difference-in-difference (DID) approach (Supplemental Text 4).

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To assess whether changes in cannabis use among 11th graders post-state RCR differed based on the local policy profile of the jurisdiction of the student's school, we added interactions between policy profiles and post-RCR and post-RCR slope variables (model 2, Supplemental Text 3). For the DID sensitivity model, interactions between policy profiles and post-RCR term dummy variables were added (Supplemental Text 4). The linear combination of main and interaction coefficients and Z-tests were calculated to determine the extent to which significant interactions amplified, attenuated, or reversed the main effect's direction.

To aid interpretation, we predicted individual-level probabilities of any and frequent use using model 2, taking both fixed and random effects into consideration, and averaged probabilities by policy profile. Preliminary analyses found that participant demographics varied over time; to balance representation for the entire period, probabilities were predicted for all participants at each time point, irrespective of survey administration term, and then averaged by policy profile.

All statistical analyses were conducted using Stata/SE 19.5 (Stata Corp, College Station, TX).

Results

Table 2 presents sample characteristics. Of 377,205 students, about half (52.8%) attended schools in restrictive policy jurisdictions, 12.8% in newly restrictive, 19.1% in permissive, 5.1% in newly permissive, 6.0% in delivery-only, and 4.2% in medical delivery-only. All individual-, school-, and jurisdiction-level characteristics differed significantly across policy profiles. Restrictive jurisdictions had a significantly higher percentage of White and Asian students but lower percentage of Latinx students compared to all other policy profiles except for delivery-only jurisdictions, which had a lower percentage of Asian students but a higher percentage of White students than restrictive jurisdictions. Restrictive jurisdictions had a lower percentage of Black students than permissive and newly permissive jurisdictions. Students in restrictive jurisdictions were more likely to have parents who graduated from college compared to students in all other jurisdictions except for those in delivery-only jurisdictions, where rates were higher. On average, those in restrictive jurisdictions were more likely to have a low school FRPM percentage compared to those in newly restrictive, permissive, and newly permissive jurisdictions and less likely compared to delivery-only jurisdictions. Students in always restrictive and always permissive jurisdictions were more likely to attend school in a more densely populated jurisdiction than those in all other policy profiles.

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Sample characteristics by local policy profile (fall 2015-spring 2020 school terms)

	Total ^a		Always restrictive		Newly restrictive		Always permissive		Newly permissive		Newly delivery-on	
	Count	Pct.	Count	Pct.	Count	Pct.	Count	Pct.	Count	Pct.	Count	Pct.
Local jurisdictions	233	100	145	62.2	9	3.9	20	8.6	22	5.6	25	10.7
Schools	553	100	245	44.3	50	9.0	176	31.8	31	5.6	31	5.6
Students	377,205	100	199,328	52.8	48,202	12.8	72,189	19.1	19,056	5.1	22,720	6.0
Gender												
Male	184,167	48.8	97,385	48.9	23,694	49.2	34,876	48.3	9,256	48.6	11,202	49.0
Female	189,035	50.1	99,909	50.1	24,113	50.0	36,414	50.4	9,563	50.2	11,282	49.0
Missing/other	4,003	1.1	2,034	1.0	395	0.8	899	1.2	237	1.2	236	1.0
Sexual orientation												
Heterosexual/straight	296,303	78.6	155,381	78.0	38,898	80.7 _b	56,170	77.8	15,034	78.9	17,892	78.0
Gay, lesbian, bisexual	29,418	7.8	14,847	7.4	3,838	8.0	6,200	8.6 _b	1,700	8.9 _b	1,742	7.8
Not sure/other	17,396	4.6	9,000	4.5	2,133	4.4	3,597	5.0	894	4.7	1,126	5.0
Declined/not answered	34,088	9.0	20,100	10.1	3,333	6.9 _b	6,222	8.6 _b	1,428	7.5 _b	1,960	8.6 _b
Race and ethnicity												
Non-Hispanic/Latinx												
White	90,172	23.9	55,056	27.6	9,276	19.2 _b	11,000	15.2 _b	3,200	16.8 _b	7,850	34.0 _b
American Indian/Alaska Native	2,200	0.6	1,244	0.6	285	0.6	365	0.5	143	0.8	101	0.4
Asian	53,041	14.1	31,411	15.8	5,607	11.6 _b	8,825	12.2 _b	2,255	11.8 _b	2,886	12.6 _b
Black	13,127	3.5	5,852	2.9	1,733	3.6	3,734	5.2 _b	1,057	5.5 _b	390	1.6 _b

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delivery-on

Reading assistant	Total	Always restrictive		Newly restrictive		Always permissive		Newly permissive		Section 12, Item 1. delivery-on		
	it	Pct.	Count	Pct.	Count	Pct.	Count	Pct.	Count	Pct.	Count	Pct.
Native Hawaiian/Pacific Islander	5,715	1.5	3,271	1.6	457	0.9 _b	1,028	1.4	473	2.5	250	1.
Multiracial	28,198	7.5	16,111	8.1	3,164	6.6 _b	4,447	6.2 _b	1,514	7.9	1,828	8.
Hispanic/Latinx	182,746	48.4	85,346	42.8	27,420	56.9 _b	42,387	58.7 _b	10,297	54.0 _b	9,300	40.
Missing	2,006	0.5	1,037	0.5	260	0.5	403	0.6	117	0.6	115	0.
Parents' education												
Graduated from college	159,707	42.3	95,574	47.9	17,999	37.3 _b	21,275	29.5 _b	6,054	31.8 _b	12,201	53 _b
Attended college	54,380	14.4	29,898	15.0	6,990	14.5	9,355	13.0 _b	3,217	16.9 _b	2,697	11 _b
Graduated from high school	63,200	16.8	31,186	15.6	9,120	18.9 _b	13,518	18.7 _b	3,821	20.1 _b	2,859	12 _b
Did not finish high school	60,508	16.0	24,898	12.5	8,801	18.3 _b	17,560	24.3 _b	3,591	18.8 _b	3,004	13
Don't know/missing	39,410	10.4	17,772	8.9	5,292	11.0 _b	10,481	14.5 _b	2,373	12.5 _b	1,959	8.
Percentage school qualifying for free/reduced price meals												
0%–25%	89,702	23.8	57,495	28.8	11,160	23.2 _b	6,479	9.0 _b	760	4.0 _b	9,510	41 _b
26%–50%	103,762	27.5	64,239	32.2	6,624	13.7 _b	16,090	22.3 _b	5,358	28.1 _b	6,610	29 _b
51%–75%	89,152	23.6	46,522	23.3	11,837	24.6	15,603	21.6 _b	8,924	46.8 _b	2,497	11 _b
76%–100%	94,589	25.1	31,072	15.6	18,581	38.5 _b	34,017	47.1 _b	4,014	21.1 _b	4,103	18 _b
Jurisdiction population density (people per kilometers squared)												

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delivery-on

Reading assistant	Total ^a	Always restrictive		Newly restrictive		Always permissive		Newly permissive		Newly delivery-on		
	it	Pct.	Count	Pct.	Count	Pct.	Count	Pct.	Count	Pct.	Count	Pct.
Mean (SE)	4,944.2 (0.0)		4,752.7 (6.9)		4,643.5 (20.6) ^c		6,932.5 (13.6) ^c		4,047.3 (16.7) ^c		4,056.8 (19.4) ^c	
School term												
Fall	155,840	41.3	94,276	47.3	17,272	35.8 _b	16,270	22.5 _b	6,612	34.7 _b	12,781	56 _b
Spring	221,365	58.7	105,052	52.7	30,930	64.2 _b	55,919	77.5 _b	12,444	65.3 _b	9,939	45 _b

California Healthy Kids Survey, 2015/16–2019/2020. Local policy profiles: always restrictive had no medical sales pre-2018 and banned all cannabis retail sales (recreational and medical, storefronts, and delivery) each year post-state recreational retail legalization (RCR; 2018–2022); newly restrictive had medical sales pre-2018 but banned all cannabis retail sales each year post-RCR; always permissive had pre-2018 medical cannabis sales and allowed all retail each year post-RCR; newly permissive had no pre-2018 medical sales but allowed all retail each year post-RCR; newly delivery-only had no medical sales pre-2018 and allowed only sales by delivery of cannabis (recreational and medical) each year post-RCR; and newly medical delivery-only had no medical sales pre-2018 and allowed only sales by delivery of medical cannabis each year post-RCR.

Any recent use

Before state RCR in January 2018, overall odds of any recent cannabis use were stable over time (2015–2017; odds ratio [OR] [time] = 0.99, 95% confidence interval [CI]: 0.98, 1.00; Table 3, model 1). There was a significant increase in the odds of any use in the term immediately after state RCR (OR [post-RCR] = 1.05, 95% CI: 1.01, 1.10), but odds of use began a statistically significant, albeit slow, decline between spring 2018 and spring 2020 (OR [post-RCR slope] = 0.97, 95% CI: 0.96, 0.99). On average, the odds of any use among students in the permissive (OR = 1.17, 95% CI: 1.07, 1.28), newly permissive (OR = 1.23, 95% CI: 1.05, 1.45), and delivery-only (OR = 1.38, 95% CI: 1.18, 1.61) jurisdictions were significantly greater than those in the restrictive jurisdictions over the entire study period.



Table 3

Change in any and frequent past 30-day use by 11th graders pre- and post-state recreational cannabis retail legalization (fall 2015–spring 2020)

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	Any recent use		Frequent use	
	Model 1	Model 2	Model 1	Model 2
Time	OR (95% CI)	OR (95%CI)	OR (95% CI)	OR (95% CI)
	0.99 (0.98,1.00)	0.99 (0.98,1.00)	0.94*** (0.92,0.96)	0.94*** (0.92,0.96)
Post-RCR	1.05* (1.01,1.10)	1.06* (1.01,1.12)	1.30*** (1.20,1.41)	1.34*** (1.21,1.48)
Post-RCR slope	0.97*** (0.96,0.99)	0.97*** (0.95,0.99)	1.13*** (1.10,1.16)	1.12*** (1.08,1.15)
Local policy profile				
Always restrictive				
Newly restrictive	0.91 (0.80,1.03)	0.88 † (0.77,1.00)	0.93 (0.80,1.09)	0.88 (0.74,1.04)
Always permissive	1.17*** (1.07,1.28)	1.20*** (1.10,1.32)	1.19** (1.07,1.34)	1.24*** (1.09,1.41)
Newly permissive	1.23* (1.05,1.45)	1.20* (1.01,1.41)	1.30** (1.07,1.59)	1.26* (1.01,1.56)
Newly delivery-only	1.38*** (1.18,1.61)	1.33*** (1.13,1.56)	1.14 (0.94,1.38)	1.15 (0.93,1.41)
Newly medical delivery-only	1.01 (0.83,1.23)	1.10 (0.90,1.35)	0.92 (0.72,1.18)	1.00 (0.77,1.29)
Local policy profile interactions				
Post-RCR × newly restrictive		1.06 (0.98,1.15)		1.08 (0.92,1.27)
Post-RCR × always permissive		0.97 (0.90,1.04)		0.92 (0.80,1.06)
Post-RCR × newly permissive		0.97 (0.87,1.08)		0.97 (0.80,1.19)
Post-RCR × newly delivery-only		1.02 (0.92,1.13)		0.87 (0.71,1.07)
Post-RCR × newly medical delivery-only		0.84** (0.74,0.96)		0.88 (0.68,1.14)
Post-RCR slope × newly restrictive		1.01 (0.97,1.04)		1.02 (0.96,1.09)
Post-RCR slope × permissive		0.99 (0.96,1.01)		1.01 (0.96,1.06)
Post-RCR slope × newly permissive		1.06** (1.02,1.10)		1.06 (0.99,1.13)
Post-RCR slope × newly delivery-only		1.04 † (1.00,1.08)		1.07 † (0.99,1.15)

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	Any recent use		Frequent use	
	Model 1	Model 2	Model 1	Model 2
	OR (95% CI)	OR (95%CI)	OR (95% CI)	OR (95% CI)
Post-RCR slope × newly medical delivery-only		1.00 (0.95,1.05)		0.99 (0.89,1.09)

Bold font indicates significance. N = 377,205. Interrupted time-series multilevel model results estimating change in any (1+ days) and frequent cannabis use (20+ days) in past 30 days by California 11th graders pre- and post-state recreational cannabis retail legalization, overall and by local policy profile (fall 2015-spring 2020). All models adjusted for gender, sexual orientation, race and ethnicity, parent's education, percentage school qualifying for free/reduced price meals, jurisdiction population density, and school term (fall/spring). Odds Ratios for control variables can be found in Supplementary Table 2. Time indicates school term since fall 2015. Post-RCR is a dummy variable indicating whether the survey term was pre- or post-state recreational cannabis retail legalization (RCR; January 1, 2018) and post-RCR slope indicates the number of school terms post-retail legalization. Local policy profiles: always restrictive had no medical sales pre-2018 and banned all cannabis retail sales (recreational and medical, storefronts and delivery) each year post-state recreational retail legalization (RCR; 2018–2022); newly restrictive had medical sales pre-2018 but banned all cannabis retail sales each year post-RCR; always permissive had pre-2018 medical cannabis sales and allowed all retail each year post-RCR; newly permissive had no pre-2018 medical sales but allowed all retail each year post-RCR; newly delivery-only had no medical sales pre-2018 and allowed only sales by delivery of cannabis (recreational and medical) each year post-RCR; and newly medical delivery-only had no medical sales pre-2018 and allowed only sales by delivery of medical cannabis each year post-RCR.

† <0.10, *<0.05, **<0.01, ***<0.001.

In the interaction model (model 2), the increase in odds of any use in the term immediately after state RCR was significant (OR [post-RCR] = 1.06, 95% CI: 1.01, 1.12; Table 3 , model 2; Figure 1) for all but the medical delivery-only jurisdictions. The significant interaction between post-RCR and the medical delivery-only policy profile (OR = 0.84, 95% CI: 0.74, 0.96) attenuated the effect of post-RCR to the null (*p* =.089), meaning that immediately after retail legalization, there was no change in any use for those in the medical delivery-only jurisdictions. In the subsequent terms, there was a slight decrease in use (OR [post-RCR slope] = 0.97, 95% CI: 0.95, 0.99), but the post-RCR interactions results suggest that the decrease occurred in all policy profiles except for newly permissive. Specifically, there was a significant interaction between post-RCR slope and the newly permissive policy profile (OR = 1.06, 95% CI: 1.02, 1.10,) which attenuated the post-RCR slope effect to the null (*p* value =.121), meaning that after the initial increase in spring 2018, the odds of any recent use among students in newly permissive jurisdictions remained elevated between fall 2018 and spring 2020. There was also an attenuating, although only marginally significant, interaction between post-RCR slope and the delivery-only policy profile (OR = 1.04, 95% CI: 1.00, 1.08, *p* =.070) (Supplemental Table 1 for output including covariates).

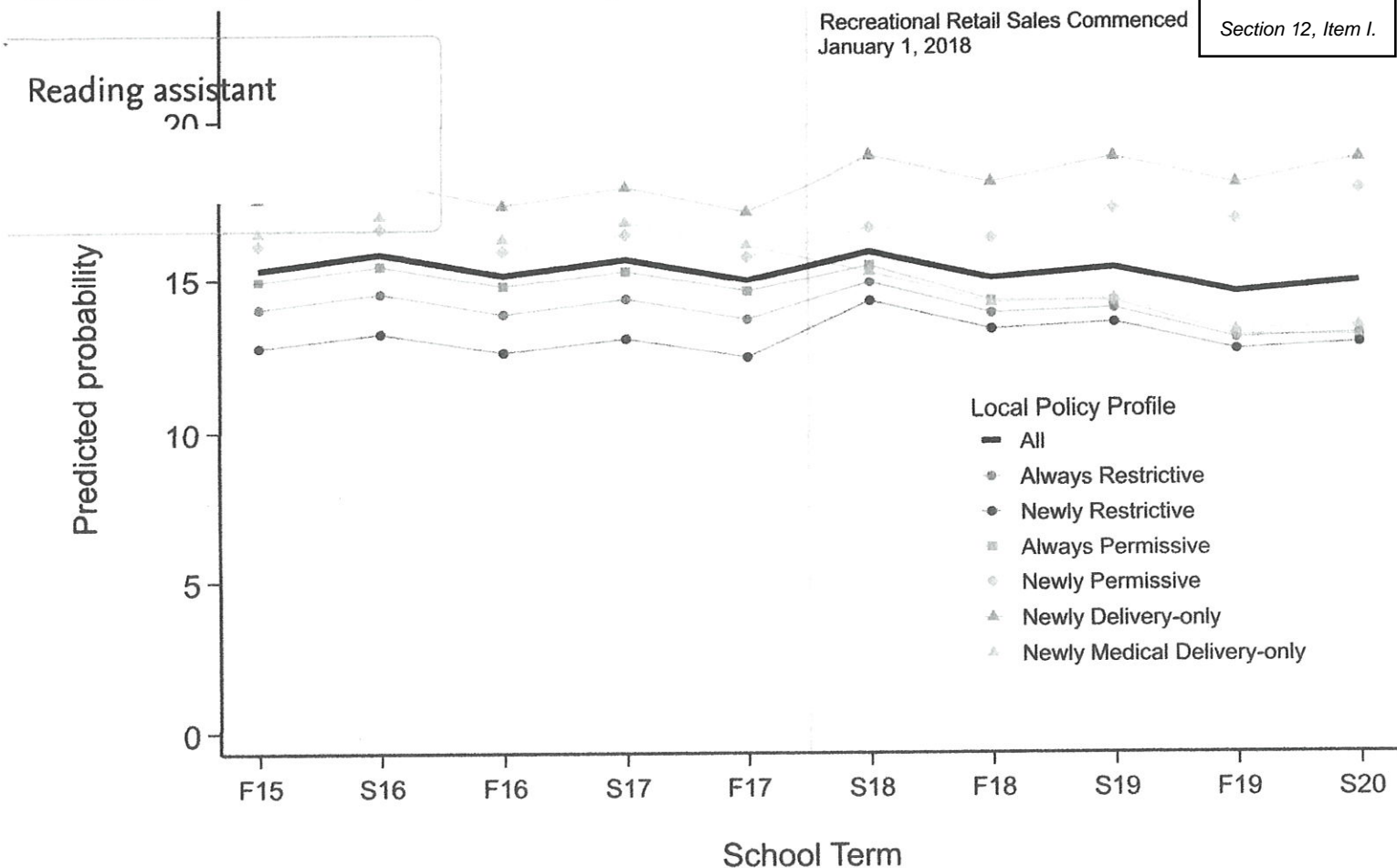


FIGURE 1

Predicted probability of any past 30-day cannabis use by California 11th graders pre- and post-state recreational cannabis retail legalization, by local policy profile (fall 2015–spring 2020). Probabilities were predicted from multilevel model 2, which was adjusted for gender, sexual orientation, race and ethnicity, parents' education, percentage of school qualifying for free or reduced meals, jurisdiction population density, and school term. Table 3 presents statistical significance of changes pre-RCR and post-RCR and differences in these changes across local policy profiles. F = fall school term, S = spring school term. Local policy profiles: always restrictive had no medical sales pre-2018 and banned all cannabis retail sales (recreational and medical, storefronts and delivery) each year post-state recreational retail legalization (RCR; 2018–2022); newly restrictive had medical sales pre-2018 but banned all cannabis retail sales each year post-RCR; always permissive had pre-2018 medical cannabis sales and allowed all retail each year post-RCR; newly permissive had no pre-2018 medical sales but allowed all retail each year post-RCR; newly delivery-only had no medical sales pre-2018 and allowed only sales by delivery of cannabis (recreational and medical) each year post-RCR; and newly medical delivery-only had no medical sales pre-2018 and allowed only sales by delivery of medical cannabis each year post-RCR.

Frequent use

odds of frequent use decreased over time (OR [time] = 0.94, 95% CI: 0.92, 0.96, *p* < .001). This was followed by a significant increase in odds of frequent use in the term immediately after state RCR began (OR [post-RCR] = 1.30, 95% CI: 1.20, 1.41), and the odds of frequent use continued to significantly increase between spring 2018 and spring 2020 (OR [post-RCR slope] = 1.13, 95% CI: 1.10, 1.16). Pre-RCR and post-RCR the odds of frequent use among students in the permissive (OR = 1.19, 95% CI: 1.07, 1.34) and the newly permissive jurisdictions (OR = 1.30, 95% CI: 1.07, 1.59) were greater compared to those in the restrictive jurisdictions. Nonsignificant interactions between each policy profile and post-RCR and post-RCR slope (model 2, Figure 2) indicated that changes in frequent use after state RCR legalization did not differ by local policy profile.

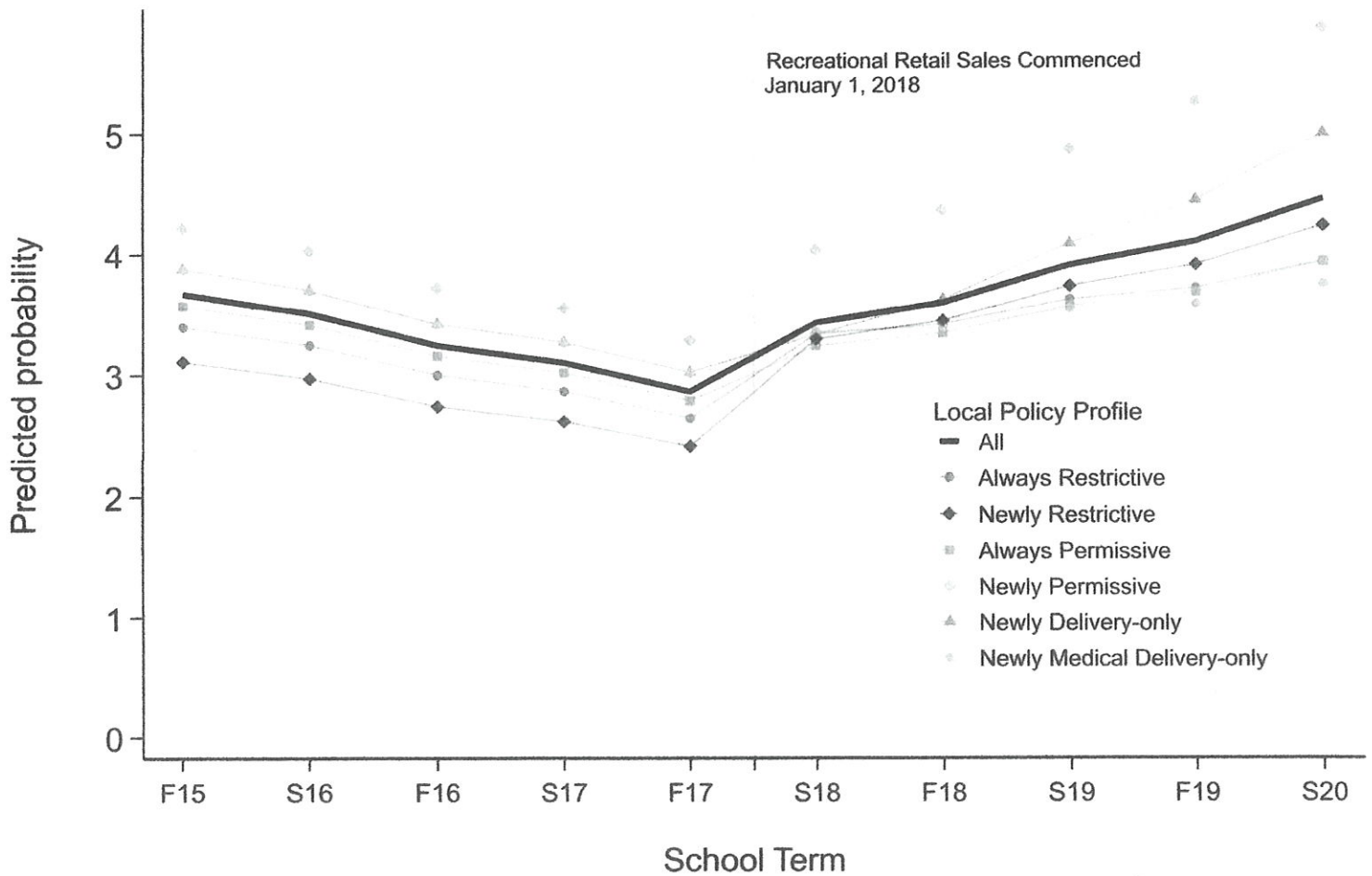


FIGURE 2

Predicted probability of frequent cannabis use (20+ days) in past 30 days by California 11th graders pre- and post-state recreational cannabis retail legalization, by local policy profile (fall 2015–spring 2020). Probabilities predicted from multilevel model 2, which was adjusted for gender, sexual orientation, race and ethnicity, parents' education, percentage of school qualifying for free or reduced meals, jurisdiction population density, and school term. Table 3 presents statistical significance of changes pre-RCR and post-RCR and differences in these changes across local policy profiles. F = fall school term, S = spring school term. Local policy profiles: always

restrictive had no medical sales pre-2018 and banned all cannabis retail sales (recreational and medical storefronts and delivery each year poststate RCR (2018–2022)); newly restrictive had medical sales pre-2018 but banned all cannabis retail sales each year post-RCR; always permissive banned all medical sales pre-2018 but allowed all retail each year post-RCR; newly permissive had no pre-2018 medical sales but allowed all retail each year post-RCR; newly delivery-only had no medical sales pre-2018 and allowed only sales by delivery of cannabis (recreational and medical) each year post-RCR; and newly medical delivery-only had no medical sales pre-2018 and allowed only sales by delivery of medical cannabis each year post-RCR.

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Sensitivity analyses

The DID models, which relaxed the assumption that post-RCR changes followed a linear pattern, yielded consistent results to the main models with respect to frequent use (Supplemental Table 2) but supported slightly alternative trajectories of any recent use after state retail legalization. Findings from the DID interaction model suggested a more gradual increase in odds of any use than the ITS model. In the first term post-RCR, there was a nonsignificant increase in odds of any use post-RCR among restrictive, permissive, newly permissive, and delivery-only jurisdictions (OR [post-RCR 1] = 1.02, 95% CI: 0.96,1.08) and a significant increase in odds in newly restrictive jurisdictions, as evidenced by the significant interaction between post-RCR term 1 and the newly restrictive policy profile (OR = 1.11, 95% CI: 1.01,1.21). In the second term post-RCR (fall 2018), however, there was a significant increase in odds of any use (OR [post-RCR term 2] = 1.08, 95% CI: 1.01, 1.16) for all policy profiles except newly restrictive jurisdictions. Like in the ITS model, the interaction between the medical delivery-only policy profile and one term post-RCR had an attenuating effect on odds of any use (OR [post-RCR term 1 × medical delivery-only] = 0.79, 95% CI: 0.67, 0.93), but it yielded a significant decrease in odds of use among students in medical delivery-only jurisdictions rather than a null effect. Similar to the ITS model results, the increase in odds of any use was followed by a significant decrease in odds among students in restrictive, newly restrictive, and permissive jurisdictions in spring 2020 (OR [post-RCR term 5] = 0.87, 95% CI: 0.79, 0.96) and from spring 2019 to spring 2020 among students in medical delivery-only jurisdictions. In contrast, in spring 2020, the odds of any recent use for students in newly permissive jurisdictions were significantly higher (OR [post-RCR term 5 × newly permissive] = 1.35, 95% CI: 1.16, 1.57) and not significantly different than pre-RCR odds for students in delivery-only jurisdictions (OR [post-RCR term 5 × delivery-only] = 1.22, 95% CI: 1.01, 1.47). Both the newly restrictive and delivery-only jurisdictions had higher odds of any use in spring 2019—3 terms post-RCR and one term after statewide regulations that allowed delivery in every jurisdiction—than pre-RCR trends (OR [post-RCR term 3 × newly restrictive] = 1.22, 95% CI: 1.10, 1.35; OR [post-RCR term 3 × delivery-only] = 1.24, 95% CI: 1.03, 1.49).

Discussion

Among 11th graders increased shortly following the opening of the RCR market in the State of California in all but medical delivery-only jurisdictions. This was followed by a slight downward trend for all but newly permissive and newly delivery-only jurisdictions. In contrast, previously declining patterns of frequent use reversed following RCR legalization, regardless of local allowance of storefronts or delivery. Odds of frequent use began rising immediately after state legal retail sales began and continued on an upward trajectory until spring 2020. The opposing trajectories of any and frequent use are consistent with a recent national study, which found a significantly lower likelihood of use overall but increased frequency of cannabis use among current adolescent users after RCR legalization⁸.

Increases in adolescent frequent users are of deep concern since young frequent users are more likely to develop significant adverse health effects^{29,30}, including cannabis dependence³, which may continue into adulthood. The growing diversification of cannabis products since states began legalizing recreational retail sales and notably the proliferation of high potency cannabis products³¹ including vapes, dabs, and pre-rolls infused with tetrahydrocannabinol concentrates^{31,32} and flavored products with appeal to youth³³, may be contributing to the increases in frequent use.

Although the increase in recent use among jurisdictions following state RCR legalization may be due to the novelty of new state legalization, the increase was subsequently mitigated among always restrictive, newly restrictive, and always permissive policy profiles. However, our findings suggest that the higher odds of use persisted among jurisdictions newly allowing recreational and medical storefronts and, to a lesser extent, among jurisdictions newly allowing recreational and medical delivery only. Before RCR, use rates among students in newly permissive and newly delivery-only jurisdictions were roughly as high as among students in always permissive jurisdictions. Thus, the difference in use trajectory post-RCR may have been driven by the relative increase in cannabis access and marketing compared to what youth were exposed to before local legalization, as opposed to a novelty effect. It may also be possible that newly permissive and newly delivery-only jurisdictions had less mature local regulatory systems than jurisdictions that had medical sales before state RCR. We have previously shown that there is a relative lack of regulations in delivery-only jurisdictions compared to those that allowed storefronts, such as requiring local licensing of delivery businesses and collecting licensing fees to fund compliance checks, restricting marketing to avoid youth seeing ads and encouraging youth to use, and passing a local tax^{13,21}, which can increase prices and decrease access among youth, who are especially price sensitive³⁴. Home delivery risks increasing youth access due to unsupervised and less stringent age verification requirements versus a storefront retailer^{35,36}. Research is needed to investigate how the variation in these other policies impacts differences in use trajectories.

Unlike in the other jurisdictions, any use by 11th graders in jurisdictions that newly

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only medical cannabis delivery sales, did not increase immediately after statewide retail legalization and decreased in the terms following. This is consistent with previous studies that cannabis retail markets have lower impact on youth use compared to only cannabis delivery markets may cultivate different retail, marketing, and normative environments. For example, limiting points of sale and the number of adults who can buy locally could decrease exposure to cannabis use among youth, and marketing with health claims is not appealing to youth ³⁸.

Main analyses showed that both before and after state RCR implementation, the odds of any recent use of cannabis were lower in jurisdictions that banned all forms of retail compared to those that continuously allowed after 2018—with the exception of jurisdictions newly allowing medical delivery only—which is consistent with previous findings ^{15,16,17}. Our findings suggest that the differential rates of youth use across California were largely established before state recreational sales began, at least by fall 2015. Both behaviors and local policies may reflect predating local social norms. The phenomenon of low use rates preceding the passage of restrictive policies has been seen with tobacco control, such as the finding that local flavored e-cigarette bans were more common where e-cigarette use rates were already low ³⁹. Our findings underscore that cross-sectional studies of policy impacts on use rates cannot be interpreted in isolation from the pre-existing community behavioral norms, which may themselves spur local policy change.

We identified significant differences in sociodemographics across policy profiles, and we have previously described how adoption of local cannabis policies in California varied by sociodemographics, such as neighborhood deprivation and race and ethnicity ⁴⁰. Research should further explore patterns in local policy adoption, the role local policies may play in cannabis disparities, and the intersecting sociopolitical, historical, and economic contexts that may have given rise to both norms and local cannabis policies.

This study has several strengths. It is the first study to investigate the potential differential impact of state and local cannabis retail legalization on youth cannabis use using a nuanced multicategory measure of local policy; it also includes a large sample of both students and schools, a pre-legalization and post-legalization timeframe, and detailed information on respondents.

Several limitations do apply. Local policy variation goes beyond the profiles examined. It can regulate, for example, retailer density, taxation, products, and marketing, all of which may influence youth use of cannabis yet were not studied here ^{14,41}. This study assessed only the policy environment of schools and not homes. Furthermore, exposure across profiles from neighboring jurisdictions may have influenced behavior. In a large study of California teens in 2021, although half lived where cannabis storefronts were prohibited, the median drive time from home to the nearest storefront was still only 10 minutes ¹⁴. Similarly, a short-lived (January 2019–November 2020) statewide policy that allowed licensed cannabis delivery to every jurisdiction ²³

may have influenced youth use behavior. Findings from the sensitivity analyses show that of any use increased in the term directly after this policy was instituted in both newly restrictive and newly delivery-only jurisdictions, a portion of which had allowed delivery only from their jurisdiction before the policy, but no changes were seen in always restrictive jurisdictions or other policy profiles.

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The survey cannabis question changed after 2016/2017, possibly influencing the increase in use in spring 2018. However, if question change was the main driver of reported use, we would expect a level increase and not a slope change in subsequent terms, which was not the case.

Determining which jurisdictions allowed medical sales pre-2018 based on tax data due to absence of state licensing may underestimate exposure, leading to overclassification of newly permissive jurisdictions and underclassification of always restrictive jurisdictions. Findings cannot be generalized to jurisdictions with local policy profiles outside the 6 we examined, such as those that newly banned or allowed retail sales or transitioned between types of retail allowed during 2018–2022. In addition, the study did not consider actual retail infrastructure, which may further differentiate use trajectories after RCR by local policy profile. The impact of pandemic school closures limited evaluation to only 5 terms post-RCR legalization, and broad policy and market changes may take more time before full effects on behavior are evident. The limited number of time points in the analysis reduces power²⁸. The repeated cross-sectional design limits causal inference.

Conclusion

Given the extensive use of local control in state cannabis policy, the examination of how variation in these policies impact youth use is valuable. Among 11th graders, there was an increase in any recent cannabis use following California's 2018 legalization of recreational retail sales with the exception of newly medical delivery-only jurisdictions where rates declined. Elevated rates continued among newly permissive and, to a lesser extent, newly delivery-only jurisdictions. Frequent use of cannabis, which had been declining pre-RCR, increased immediately and continued to increase following state legalization. Any and frequent cannabis use among youth was markedly lower where all cannabis retail sales were banned both before and after state retail legalization, compared to where storefront sales were allowed. Increases in cannabis frequent use in adolescents post-legalization represents a concerning population health trend.

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Supplementary Data

Supplementary Material (/ui/service/content/url?section=static%2fimage&eid=1-s2.0-S1054139X25004173&path=1054139X%2FS1054139X25X00148%2FS1054139X25004173%2Fmmc1.docx)

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