

AGENDA
CITY OF STEVENSON COUNCIL RETREAT
March 02, 2024
9:00 AM, Hegewald Center-West Meeting Room
710 SW Rock Creek Dr.
Stevenson, WA 98648

1. CALL TO ORDER/MEETING PURPOSE/OUTCOMES: Outcomes: Clarified Focus Areas for 2024-2027 Strategic Plan implementation and Clarified Strategies for 2024-2027 Strategic Plan Implementation.

2. WELCOME AND CONNECTION: Question for the Day: What is the conversation you most want to have at a strategic level for today's session?

3. GROUP PROCESS:

- a) **Strategic Planning:** Purpose, Overview of Process and History
- b) **Strategic Plan Status:** Successes, Review (attached or online at <https://city-stevenson-wa-clear.doc.cleargov.com/56/349/d>)
- c) **Assessment Outcome:** Review Survey Outcome (attached)
- d) **Context Mapping:** Environmental Scan (PEST)
- e) **Top Priorities:** Discussion on high level priorities that emerged in survey, comparison to 2022. Rate study Capital Improvement Program list included as requested at February 15th council meeting for discussion of Infrastructure/Utilities and Financial Health priorities.
- f) **Strategies:** Discuss top priority strategies as related to implementation of the strategic plan.

4. GENERAL DISCUSSION-Q&A

5. NEXT STEPS

6. WRAP UP/ADJOURNMENT - Mayor will adjourn the meeting.

=====

UPCOMING MEETINGS AND EVENTS:

- Monday, March 11th, 6pm, Planning Commission Meeting
- Thursday, March 21st, 6pm, Regular City Council Meeting
 - Public Hearings on:
 - Water and Sewer Rates and System Development Charges
 - Floodplain Management Ordinance per Updated FEMA Maps
 - Zoning Text Amendment Ordinance for Street Side Setback in the R2 and R3 Districts
- Monday, March 25th, 6pm, Special City Council Meeting



Stevenson City Council Strategic Plan 2022-2025



TABLE OF CONTENTS

Planning Process	4
City Council	5
Leadership Team	6
Mission, Vision and Values	7
SWOT Analysis	8
Plan Status and Progress	9
Focus Areas	10
Organizational Health and Sustainability	11
Internal Processes/Staffing Structure	12
Utility Clerk hire to backfill when Mary retires	13
Evaluate Org Chart-Add second WWTPO	14
Evaluate Org Chart-Add Planning and Public Works Assistant	15
Internal Processes/Emergency Planning	16
Water/Sewer emergency plans reviewed and updated	17
Skamania County Hazard Mitigation Plan incorporated in the next CIP	18
Fire Department Strategic Plan	19
Internal Processes/Resources, Training and Tools for Staff	20
CloudPermit System Implementation	21
Informed Consent Training	22
Asset Management and Work Order System	23
Evaluate need for additional tools and office equipment and/or office reconfiguratio	24
GIS Technology	25
ClearGov budgeting display tool	26
Financial Health	27
Review development and plan review fees for permits, establish fees for development	28
System Development Charge and Utility Rate Restructuring	29
Governance/Council Training	30
Hold monthly workshops with Council	31
Build and Maintain the Municipal Infrastructure	32
Equipment and Assets	33
Equipment and Fleet Management	34
New Public Works Building	35
New Fire Hall	36
Multimodal Transportation	37
Establish Parking Fee In-Lieu Program	38
Modify parking regulations (loading zones, restricted parking, time limits, etc.)	39
Safe Routes to School walking routes	40
Establish Parking Improvement Plan	41
Utilities (Maintenance and Growth)	42
2023 TIB Maintenance Grants-McEvoy Overlay & East side Chipseal	44
Loop Rd. Waterline	45
Wastewater Treatment Plant Improvements	46
Water Treatment Plant Improvements	47

Leavens Improvements	48
Lasher Corridor	49
Frank Johns South	50
Kanaka Underpass	51
Lakeview Paving	52
Rock Creek Bridge Replacement	53
Long Term Water Supply Evaluation	54
Columbia Avenue Realignment	55
Cascade Avenue Utility Improvements	56
Collection System Improvements-Phase I	57
Main D Extension	58
First Street Overlook	59
Collection System Improvements-Phase II	60
Identify, Plan and Prioritize Deferred Maintenance	61
Parks and Outdoor Space	62
Develop Shoreline Public Access Plan	63
Develop Parks Plan	64
Park Plaza	65
Improve Overall Parks and Recreation Activities in the City	66
Developments with Utility Partners (gas, electric, broadband, phone, etc.)	67
Develop a Broadband Plan	68
Develop Undergrounding Plan	69
Improve Land Use and Development Planning	70
Planning and Zoning Updates	71
Update Engineering Standards	72
Modify Parking Regulations (loading zones, restricted parking, time limits, etc.)	73
Establish Parking Fee In-Lieu Program	74
Establish Annexation Policy	75
Housing	76
Reduce System Development Charges	77
Workforce Housing	78
Zoning/Minimum Density Requirements	79
Explore Community Land Trust Program and Other Tools	80
Purchase Property for Land Trust or Other Tools Chosen	81
Strengthen Partnerships	82
Improve Partnership with Skamania County on Overall Public Safety	83
Align Zoning and Street Standards with Skamania County for Urban Growth Boundary	84
Coordinate Legislative Visits and Requests with Neighboring Agencies	85
Develop Carson Ridge Road (?)	86

Planning Process

In 2022, council met over three separate meetings (May 27, 28 and July 9, 2022) and came up with a new strategic plan to cover the next three years (2022-2025). The resulting plan is a living document and is reviewed and confirmed by the council at least annually to inform the creation of the following year's budget. Updates are provided quarterly to the council.

Minutes of the meetings can be found on the city website at <https://www.ci.stevenson.wa.us/meetings>.



City Council Members



Scott Anderson, Mayor



**Kristy McCaskell, Councilmember
#1**



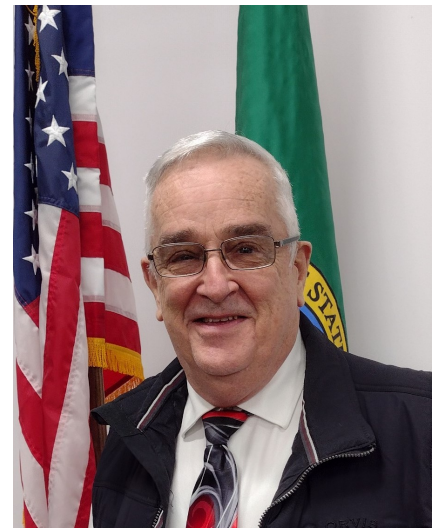
**Michael Johnson, Councilmember
#2**



Paul Hendricks, Councilmember #3



Annie McHale, Councilmember #4



Dave Cox, Councilmember #5

Leadership Team

Leana Kinley, City Administrator

Ben Shumaker, Community Development Director

Carolyn Sourek, Public Works Director



Mission and Vision

Our Vision

Those citizens have now spoken, and their vision for the future is to proudly look out their window, walk down their street, or return for a visit in 2030 and honestly say:

“Stevenson is a friendly, welcoming community that values excellent schools and a small-town atmosphere. The natural beauty is enjoyed by residents and visitors through a network of recreational opportunities. The strength of Stevenson’s economy is built upon high quality infrastructure and a vibrant downtown that provides for residents’ daily needs. Stevenson takes advantage of our unique location on the Columbia River by balancing jobs, commerce, housing, and recreation along the waterfront.”



Our Mission

Stevenson is committed to investing in improved infrastructure, stewardship, community & human development. We will adapt, evolve, and progress to maintain our resilient and inviting small-town feel in an agile/nimble and fiscally responsible way.



SWOT Analysis

The prioritized list of the SWOT analysis is below. More details on the analysis can be found in the minutes of the May 27-28th retreat meeting [here](#).

Strengths

- Commitment to excellence / quality environment / caring leadership (seeking what's best, truth, transparency, ethical)
- Staff/diversity
- Vibrant downtown
- Visionary

Weaknesses

- Staff retention
- Public opposition/critical interface/NIMBY
- Limited revenue generation diversity/lack of economic diversity
- Lack of modernization of operations/out of date
- Aging infrastructure

Opportunities

- Growth/development (waterfront, business expansion, etc.)
- Tourism/recreation
- Redistricting

Threats

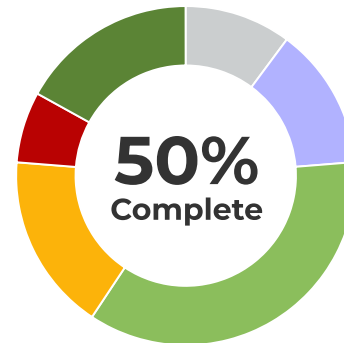
- Housing (affordable)
- Workforce issues
- Natural disaster/fire/pandemic
- Economic issues (fuel, inflation)

Plan Status and Progress

Staff have been working on the action items within the strategic plan since 2022. The Strategic Plan tool through ClearGov was implemented mid-2023.

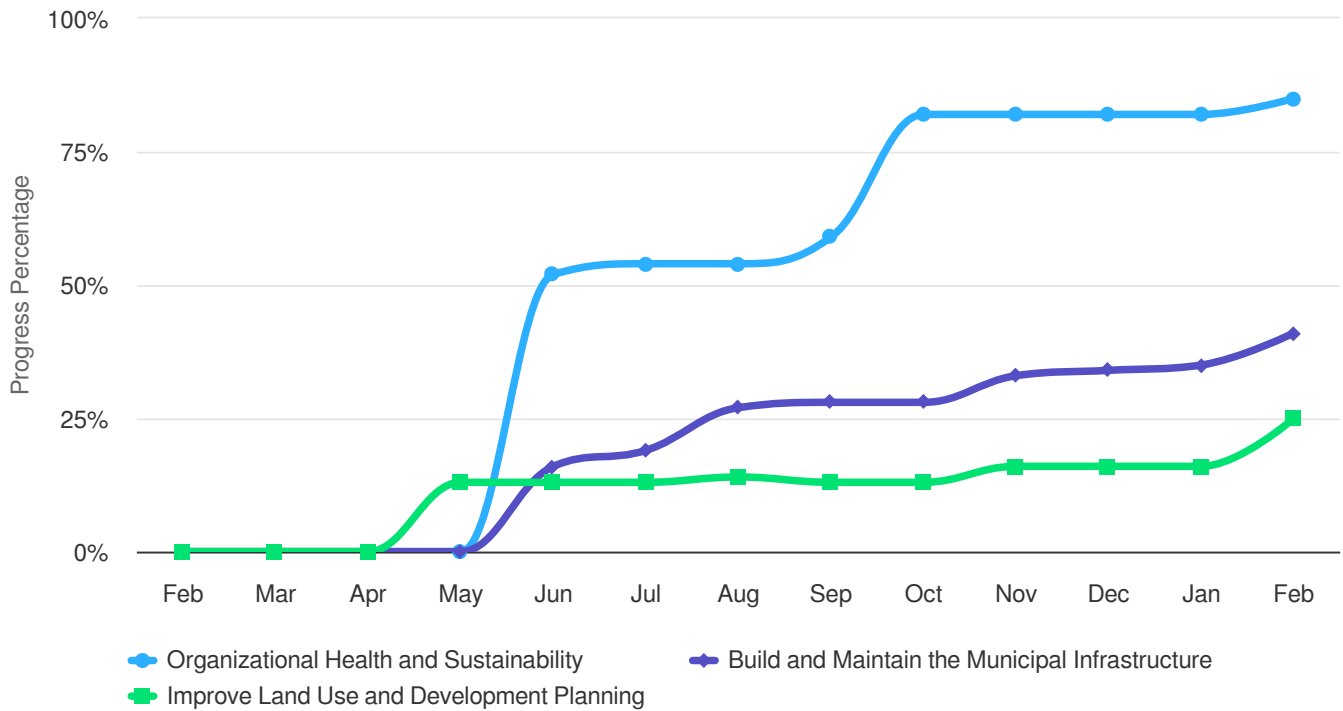
The biggest struggle with plan implementation is staff resources. While we have added a Planning and Public Works Assistant position to shift the workload from those positions, there remains more action items than available staff. The impact on the plan is delays in implementation or project delivery. As projects wrap up, staff and council will reassess action items for future implementation.

Overall Plan Status



- Complete
 - On Track
 - Minor Disruption
 - Major Disruption
 - Not Started
 - Future
- | | |
|------------------------|-------|
| 10 Action Items | (17%) |
| 21 Action Items | (36%) |
| 10 Action Items | (17%) |
| 4 Action Items | (7%) |
| 6 Action Items | (10%) |
| 8 Action Items | (14%) |

Focus Areas Progress Over Time



Focus Areas



Organizational Health and Sustainability

Overall Progress

85%



Strategies

5



Build and Maintain the Municipal Infrastructure

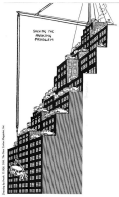
Overall Progress

41%



Strategies

5



Improve Land Use and Development Planning

Overall Progress

25%



Strategies

3

Focus Areas

Organizational Health and Sustainability













Overall Progress



- Complete
 - On Track
 - Minor Disruption
 - Major Disruption
 - Not Started
 - Future
- 7 Action Items (47%)**
 - 4 Action Items (27%)**
 - 4 Action Items (27%)**
 - 0 Action Items (0%)**
 - 0 Action Items (0%)**
 - 0 Action Items (0%)**

Strategies

- Complete
- On Track
- Minor Disruption
- Major Disruption
- Not Started
- Future

Internal Processes/Staffing Structure	Action Items 3	Progress  100%	Status 
Internal Processes/Emergency Planning	Action Items 3	Progress  83%	Status 
Internal Processes/Resources, Training and Tools for Staff	Action Items 6	Progress  82%	Status 
Financial Health	Action Items 2	Progress  60%	Status 
Governance/Council Training	Action Items 1	Progress  100%	Status 



Strategies

Internal Processes/Staffing Structure

Overall Progress  100%

Overall Status 


● Complete ● On Track ● Minor Disruption
● Major Disruption ● Not Started ● Future

Action Items

Utility Clerk hire to backfill when Mary retires

Last Update **09/1/2023**


Progress  100%

Status  Complete

Evaluate Org Chart-Add second WWTPO

Last Update **09/28/2023**


Progress  100%

Status  Complete

Evaluate Org Chart-Add Planning and Public Works Assistant

Last Update **06/27/2023**

Progress  100%







Status  Complete



Action Items

Utility Clerk hire to backfill when Mary retires

Status and Progress

Last Update 09/1/2023	Progress  100%	Status  Complete	Note Complete. Hired Kaitlyn Conrath.
Last Update 07/13/2023	Progress  100%	Status  Complete	Note Kaitlyn Conrath hired and starts July 17, 2023.
Last Update 06/27/2023	Progress  81%	Status  On Track	Note First review of applicants in process.




Action Items

Evaluate Org Chart-Add second WWTPO

Status and Progress

Last Update
09/28/2023


Progress
 **100%**

Status
 Complete

Note
Cody Rosander Hired as WWTPO I

Last Update
06/27/2023

Progress
 **22%**

Status
 On Track

Note
Position description updated and job being posted on July 5th, 2023..




Action Items

Evaluate Org Chart-Add Planning and Public Works Assistant

Status and Progress

Last Update
06/27/2023

Progress
 **100%**

Status
 Complete

Note
Hired Tiffany Anderson mid-February.



Strategies

Internal Processes/Emergency Planning

Overall Progress  83%

Overall Status 


● Complete ● On Track ● Minor Disruption
● Major Disruption ● Not Started ● Future

Action Items

Water/Sewer emergency plans reviewed and updated

Last Update **10/24/2023**


Progress  50%

Status  On Track

Skamania County Hazard Mitigation Plan incorporated in the next CIP

Last Update **06/27/2023**


Progress  100%

Status  Complete

Fire Department Strategic Plan

Last Update **10/5/2023**

Progress  100%

Status  Complete

Action Items

Water/Sewer emergency plans reviewed and updated

Status and Progress

Last Update

10/24/2023

Progress



Status

● On Track

Note

Water Emergency Response Plan and Security Vulnerability Assessment reviewed and updated in August, 2022.

Last Update

09/28/2023

Progress



Status

● Not Started

Note

Need to locate current plans for review. Staff capacity is a challenge for advancing this task.

Action Items

Skamania County Hazard Mitigation Plan incorporated in the next CIP

Status and Progress

Last Update

06/27/2023

Progress



Status

 Complete

Note

Completed. Hazard Mitigation Plan projects included in the June 20th adoption of the CIP update.


Action Items

Fire Department Strategic Plan

Status and Progress

Last Update
10/5/2023

Progress
 **100%**

Status
 Complete

Note
Fire Department Strategic Plan completed. Implementation efforts underway.

Last Update
06/27/2023

Progress
 **86%**

Status
 Minor Disruption

Note
Consultant site-visit for department and community input completed mid-June. Joint City Council and Fire District 2 meeting held on June 22nd to review initial outcomes of the visit. Initial draft plan in staff review.

Strategies







Internal Processes/Resources, Training and Tools for Staff

Overall Progress  **82%**

Overall Status 

- Complete
- On Track
- Minor Disruption
- Major Disruption
- Not Started
- Future

Action Items

CloudPermit System Implementation	Last Update 02/26/2024	Progress  85%	Status ● On Track
Informed Consent Training	Last Update 10/24/2023	Progress  50%	Status ● Minor Disruption
Asset Management and Work Order System	Last Update 11/7/2023	Progress  86%	Status ● Minor Disruption
Evaluate need for additional tools and office equipment and/or office reconfiguration.	Last Update 02/26/2024	Progress  85%	Status ● On Track
GIS Technology	Last Update 11/7/2023	Progress  85%	Status ● Minor Disruption
ClearGov budgeting display tool	Last Update 10/24/2023	Progress  100%	Status ● Complete

Action Items

CloudPermit System Implementation

Status and Progress

Last Update
02/26/2024

Progress
 85%

Status
 On Track

Note
CloudPermit is fully online for Building Permits. Code Enforcement module is next with the goal of a summer completion date, followed by the Planning module completed by the end of the year.

Last Update
10/24/2023

Progress
 75%

Status
 Not Started

Note
Cloudpermit system is live for building permits. Staff is entering them to start and will transition to public use in the next few months as kinks are worked out. Next phase is the Planning and Code Enforcement modules for 2024.

Last Update
06/27/2023

Progress
 26%

Status
 Minor
Disruption

Note
Staff testing the City database, which was set-up on June 12th. County version ready to go live.

Action Items

Informed Consent Training

Status and Progress

Last Update
10/24/2023



Status
● Minor Disruption

Note
Staff has been sidetracked with other projects. Some training has been completed and access will be extended to complete over the winter months.

Last Update
06/27/2023



Status
● Minor Disruption

Note
Staff attended initial training. Ongoing training is more comprehensive than initially planned. Need to make time to continue and move forward with this training tool.



Action Items

Asset Management and Work Order System

Status and Progress

Last Update
11/7/2023



Status
● Minor Disruption

Note
Need to get through implementation by first getting all assets into GIS and identifying a path forward.

Last Update
09/28/2023



Status
● On Track

Note
Continue to configure and implement. Expected more support from Centricity. Staff capacity is a challenge for completion of configuration and implementation. Will be an ongoing project.

Last Update
06/27/2023



Status
● On Track

Note
Contracted with CityWorks, set-up is being completed and on-site training is scheduled for July 31-Aug 2.


Action Items

Evaluate need for additional tools and office equipment and/or office reconfiguration.

Status and Progress

Last Update
02/26/2024

Progress
 85%

Status
 On Track

Note
Desks for staff obtained to improve ergonomics. Cubicals are on their way in the spring, surplus from Insitu. Construction will wait until after digitization of records and space needs are determined.

Last Update
10/24/2023

Progress
 60%

Status
 Minor Disruption

Note
Contractor selected through small works roster process. Working on designs for remodeling entryway.

Last Update
06/27/2023

Progress
 49%

Status
 Minor Disruption

Note
Have revised office layout from consultant. Need to move forward with procurement of furniture and continue rearranging to accommodate additional staff.

Action Items

GIS Technology

Status and Progress

Last Update
11/7/2023



Status
● Minor Disruption

Note
Need to identify all assets and get them input into GIS system. QC still to be completed as well.

Last Update
09/28/2023



Status
● On Track

Note
GIS consultant staff support changed from Ruth to Grant. Configuration and support ongoing. Need to add buildings, stormwater, WWTP, WTP, and QC sewer and water.

Last Update
06/27/2023



Status
● On Track

Note
Contracted with FLO Analytics to migrate data, established ESRI account and tablets obtained for field work. Data validation ongoing and may coincide with CityWorks implementation.




Action Items

ClearGov budgeting display tool

Status and Progress

Last Update
10/24/2023

Progress
 **100%**

Status
 Complete

Note
Tool is being used and improvements will continue to be made. Use of the tool will be regularly evaluated to determine if it continues to meet the needs of the city.

Last Update
06/27/2023

Progress
 **85%**

Status
 Minor
Disruption

Note
Data validation complete and in to ClearGov for updates. Once complete will coordinate the publishing and advertising of the Transparency tool.



Strategies

Financial Health

Overall Progress 60%

Overall Status

- Complete
- On Track
- Minor Disruption
- Major Disruption
- Not Started
- Future

Action Items

Review development and plan review fees for permits, establish fees for development modification process from Engineering Standards.

Last Update **10/24/2023**

Progress 25%

Status
 ● On Track

System Development Charge and Utility Rate Restructuring

Last Update **02/26/2024**

Progress 95%

Status
 ● Minor Disruption



Action Items

Review development and plan review fees for permits, establish fees for development modification process from Engineering Standards.

Status and Progress

Last Update

10/24/2023

Progress



Status

● On Track

Note

Fees being reviewed. Potential revision by the end of 2024 for council consideration.

Action Items

System Development Charge and Utility Rate Restructuring

Status and Progress

Last Update
02/26/2024



Status
● Minor Disruption

Note
Rates are being reviewed by Council and approval of new rates is anticipated in the next couple of months.

Last Update
10/24/2023



Status
● On Track

Note
Consultant is working on presentation to council regarding the rate changes. This is in line with a November Public Hearing and possible adoption by the end of the year.

Last Update
06/27/2023



Status
● On Track







Note
Secured consultant FCS and they have all the data to do the analysis on updating SDCs and Rates. Starting with System Development Charges.

Strategies

Governance/Council Training

Overall Progress  100%

Overall Status 

-  Complete
-  On Track
-  Minor Disruption
-  Major Disruption
-  Not Started
-  Future

Action Items

Hold monthly workshops
with Council

Last Update **10/24/2023**

Progress  100%

Status  Complete







Action Items

Hold monthly workshops with Council

This can be used to cover topics for more in-depth discussion and for required trainings, such as the Public Records Act and Open Public Meetings Act.

Status and Progress

Last Update 10/24/2023	Progress  100%	Status  Complete	Note Council is holding regular monthly workshops in addition to council meetings. They have been to cover deep dives on specific topics and have been beneficial.
Last Update 06/27/2023	Progress  49%	Status  On Track	Note Informed Consent Training completed and regular monthly workshops occurring.

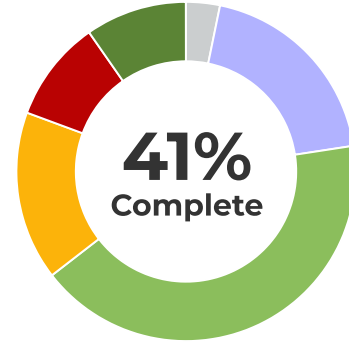


Focus Areas

Build and Maintain the Municipal Infrastructure



Overall Progress



- Complete
 - On Track
 - Minor Disruption
 - Major Disruption
 - Not Started
 - Future
- 3 Action Items** (10%)
 - 13 Action Items** (42%)
 - 5 Action Items** (16%)
 - 3 Action Items** (10%)
 - 1 Action Items** (3%)
 - 6 Action Items** (19%)

Strategies

- Complete
- On Track
- Minor Disruption
- Major Disruption
- Not Started
- Future

Strategy	Action Items	Progress	Status
Equipment and Assets	3	10%	On Track, Major Disruption
Multimodal Transportation	4	59%	On Track, Minor Disruption, Major Disruption, Not Started
Utilities (Maintenance and Growth)	18	39%	Complete, On Track, Minor Disruption, Major Disruption, Future
Parks and Outdoor Space	4	52%	On Track, Minor Disruption
Developments with Utility Partners (gas, electric, broadband, phone, etc.)	2	45%	Minor Disruption, Future

Strategies

Equipment and Assets

Overall Progress  10%

Overall Status 

- Complete
- On Track
- Minor Disruption
- Major Disruption
- Not Started
- Future

Action Items

Equipment and Fleet Management

Last Update
02/26/2024

Progress  15%

Status
● On Track

New Public Works Building

Last Update
02/26/2024

Progress  5%

Status
● On Track

New Fire Hall

Last Update
02/27/2024

Progress  10%









Status
● Major Disruption



Action Items

Equipment and Fleet Management





Status and Progress

<p>Last Update 02/26/2024</p>	<p>Progress  15%</p>	<p>Status  On Track</p>	<p>Note Funding agency and timeline identified for securing funding.</p>
<p>Last Update 01/26/2024</p>	<p>Progress  15%</p>	<p>Status  On Track</p>	<p>Note \$450k in 2024 budget for initial purchase with low interest loan. PW working to identify loader, sweeper, and fleet vehicle. Dump truck option with County.</p>
<p>Last Update 12/26/2023</p>	<p>Progress  15%</p>	<p>Status  On Track</p>	<p>Note Plan to come up to date on our equipment purchases in place. Identified obsolete equipment to be surplus and replaced (backhoe).</p>
<p>Last Update 11/7/2023</p>	<p>Progress  5%</p>	<p>Status  On Track</p>	<p>Note Plan identified to acquire functional equipment of which the maintenance required will not limit work to be completed. Acquisition and surplus schedule identified. Needed equipment will be purchased via low interest loan to get back on track.</p>

Action Items

New Public Works Building

Status and Progress

Last Update 02/26/2024	Progress  5%	Status ● On Track	Note RFQ for inventory and needs assessment required. Will draft and advertise after First Street project advertisements and awards.
Last Update 01/26/2024	Progress  5%	Status ● On Track	Note No change - RFQ for City Property Inventory and Needs Assessment being drafted.
Last Update 12/26/2023	Progress  3%	Status ● On Track	Note No change.
Last Update 11/7/2023	Progress  3%	Status ● On Track	Note Funding to complete feasibility study and conceptual design is in the 2024 budget.



Action Items

New Fire Hall

Status and Progress

Last Update
02/27/2024

Progress
 **10%**

Status
● Major
Disruption

Note
No additional updates, project remains stalled.

Last Update
06/27/2023

Progress
 **11%**

Status
● Major
Disruption

Note
Multiple studies have been conducted and property has been purchased. Initial estimates came in at \$6M and progress stalled. It is still a need.

Strategies

Multimodal Transportation

Overall Progress  **59%**

Overall Status 

- Complete
- On Track
- Minor Disruption
- Major Disruption
- Not Started
- Future

Action Items

Establish Parking Fee In-Lieu Program

Last Update
02/27/2024

Progress  **85%**

Status
● On Track

Modify parking regulations (loading zones, restricted parking, time limits, etc.)

Last Update
02/27/2024

Progress  **75%**

Status
● Minor Disruption

Safe Routes to School walking routes

Last Update

Progress  **0%**

Status
● Not Started

Establish Parking Improvement Plan

Last Update
02/26/2024

Progress  **75%**

Status
● Major Disruption



Action Items

Establish Parking Fee In-Lieu Program

Status and Progress

Last Update
02/27/2024



Status
● On Track

Note
As of Feb PC meeting, Parking Committee needs to schedule a meeting to define priorities then will present to PC. Working on Payment In-Lieu for on site, new construction & new businesses. Checking grants for upfront funds.

Last Update
06/27/2023



Status
● On Track

Note
A range of fees has been created and is awaiting a presentation and further discussion with council on how to proceed.

Action Items

Modify parking regulations (loading zones, restricted parking, time limits, etc.)

Status and Progress

Last Update
02/27/2024


Progress
 **75%**

Status
 Minor
Disruption

Note
Summer season and off-season parking dynamics measured. Parking improvement options identified, awaiting advisory committee recommendations. Discussion draft ordinances have been prepared but not circulated for Planning Commission review.

Last Update
06/27/2023

Progress
 **50%**

Status
 On Track

Note
Initial draft of proposed changes presented to council. Next steps include outreach to effected parties and the general public regarding changes before a second presentation to council with any changes.

Action Items

Safe Routes to School walking routes



Action Items

Establish Parking Improvement Plan

Status and Progress

Last Update
02/26/2024



Status
● Major Disruption

Note
Summer season and off-season parking dynamics measured. Parking Improvement options identified, awaiting advisory committee recommendations. Discussion draft ordinances have been prepared but not circulated for Planning Commission review.

Last Update
11/13/2023



Status
● Minor Disruption

Note
Accessible Parking Improvement Plan identified, awaiting committee review/recommendation. Curbside Parking Plan in process, awaiting committee review/recommendation.



Strategies




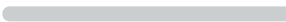
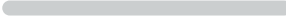

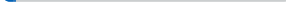




Utilities (Maintenance and Growth)

Overall Progress  **39%**





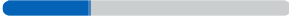


Overall Status 

- Complete
- On Track
- Minor Disruption
- Major Disruption
- Not Started
- Future

Action Items

2023 TIB Maintenance Grants-McEvoy Overlay & East side Chipseal	Last Update 02/26/2024	Progress  95%	Status ● Minor Disruption
Loop Rd. Waterline	Last Update 06/27/2023	Progress  100%	Status ● Complete
Wastewater Treatment Plant Improvements	Last Update 02/26/2024	Progress  85%	Status ● Major Disruption
Water Treatment Plant Improvements	Last Update 02/26/2024	Progress  0%	Status ● Future
Leavens Improvements	Last Update 02/26/2024	Progress  0%	Status ● Future
Lasher Corridor	Last Update 02/26/2024	Progress  0%	Status ● Future
Frank Johns South	Last Update 02/26/2024	Progress  5%	Status ● On Track
Kanaka Underpass	Last Update 02/26/2024	Progress  0%	Status ● Future
Lakeview Paving	Last Update 02/26/2024	Progress  52%	Status ● On Track
Rock Creek Bridge Replacement	Last Update 02/26/2024	Progress  0%	Status ● Future
Long Term Water Supply Evaluation	Last Update 02/26/2024	Progress  5%	Status ● On Track







Columbia Avenue Realignment	Last Update 02/26/2024	Progress  25%	Status ● On Track
Cascade Avenue Utility Improvements	Last Update 02/26/2024	Progress  17%	Status ● On Track
Collection System Improvements-Phase I	Last Update 07/13/2023	Progress  100%	Status ● Complete
Main D Extension	Last Update 07/13/2023	Progress  100%	Status ● Complete
First Street Overlook	Last Update 02/26/2024	Progress  30%	Status ● On Track
Collection System Improvements-Phase II	Last Update 02/26/2024	Progress  45%	Status ● On Track
Identify, Plan and Prioritize Deferred Maintenance	Last Update 02/26/2024	Progress  35%	Status ● Minor Disruption

Action Items

2023 TIB Maintenance Grants-McEvoy Overlay & East side Chipseal

Status and Progress

Last Update 02/26/2024	Progress  95%	Status ● Minor Disruption	Note Questions regarding reimbursement. Reached out to Vaughn @ TIB.
Last Update 11/7/2023	Progress  95%	Status ● On Track	Note Final reimbursement request made to TIB.
Last Update 09/28/2023	Progress  95%	Status ● On Track	Note All work complete and invoices received. Reimbursements requested.
Last Update 06/27/2023	Progress  74%	Status ● On Track	Note McEvoy Overlay has been completed. Prep work is in process for the chipsealing of east side streets.


Action Items

Loop Rd. Waterline

Status and Progress

Last Update
06/27/2023

Progress
 **100%**

Status
 Complete

Note
Project was designed in 2021-2022 and constructed in 2023. Replaced a section of AC pipe and cleaned up some valve clusters.

Action Items

Wastewater Treatment Plant Improvements

Status and Progress







<p>Last Update 02/26/2024</p>	<p>Progress</p>  <p>85%</p>	<p>Status</p> <p>● Major Disruption</p>	<p>Note</p> <p>Contractor is out of the ground, working on installing equipment and bringing it online.</p>
<p>Last Update 02/26/2024</p>	<p>Progress</p>  <p>85%</p>	<p>Status</p> <p>● Minor Disruption</p>	<p>Note</p> <p>Continuing...still waiting on delayed electrical equipment.</p>
<p>Last Update 01/26/2024</p>	<p>Progress</p>  <p>85%</p>	<p>Status</p> <p>● Major Disruption</p>	<p>Note</p> <p>Project continues. Contractor plans to largely demobilize in March while they wait on delayed electrical equipment.</p>
<p>Last Update 12/26/2023</p>	<p>Progress</p>  <p>70%</p>	<p>Status</p> <p>● Major Disruption</p>	<p>Note</p> <p>Construction continues. Schedule has been pushed to early 2025.</p>
<p>Last Update 11/7/2023</p>	<p>Progress</p>  <p>65%</p>	<p>Status</p> <p>● Major Disruption</p>	<p>Note</p> <p>Construction continues. Lead times on critical electrical and control equipment delays the project by 5 months. New proposed finish date in August 2024.</p>
<p>Last Update 09/28/2023</p>	<p>Progress</p>  <p>50%</p>	<p>Status</p> <p>● On Track</p>	<p>Note</p> <p>Project advances. Basins are poured and cured. Blower building and electrical in the works.</p>
<p>Last Update 06/27/2023</p>	<p>Progress</p>  <p>51%</p>	<p>Status</p> <p>● Major Disruption</p>	<p>Note</p> <p>Construction of the aeration basins is wrapping up and work is beginning on the Headworks. A major delay of a key relay switch pushed the project out to August of 2024.</p>



Action Items

Water Treatment Plant Improvements













Status and Progress

Last Update	Progress	Status	Note
02/26/2024	Progress  0%	Status ● Future	--
02/26/2024	Progress  0%	Status ● Future	--
11/7/2023	Progress  0%	Status ● Future	--
11/7/2023	Progress  10%	Status ● On Track	Note Backwash mechanism replacement complete. Hold for repainting in the Spring.
09/28/2023	Progress  5%	Status ● On Track	Note Backwash replacement quote received and accepted. Painting request for bids in the Spring for Summer work.
07/13/2023	Progress  0%	Status ● Not Started	Note --

Action Items

Leavens Improvements






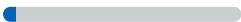
Status and Progress

Last Update	Progress	Status	Note
02/26/2024	Progress  0%	Status  Future	--
01/26/2024	Progress  0%	Status  Future	Note No change.
12/26/2023	Progress  0%	Status  Future	Note No change
11/7/2023	Progress  5%	Status  Future	Note No change
09/28/2023	Progress  3%	Status  On Track	Note No change
07/13/2023	Progress  5%	Status  On Track	Note Met with PUD to discuss undergrounding utilities and removing pole in the parking lane along Leavens ahead of, or at the same time as the street project takes place. Planned for 2025 construction pending TIB funding.

Action Items

Lasher Corridor





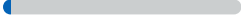







Status and Progress

Last Update 02/26/2024	Progress  0%	Status ● Future	Note Updates regarding funding for the Lasher Street project: House passed budget and this project is on a list they propose to fund.
Last Update 01/26/2024	Progress  0%	Status ● Future	Note No change.
Last Update 12/26/2023	Progress  0%	Status ● Future	Note No change
Last Update 11/7/2023	Progress  3%	Status ● Future	Note Lasher funding put off. Construct in 2027 per CIP.
Last Update 09/28/2023	Progress  5%	Status ● Minor Disruption	Note No change
Last Update 07/13/2023	Progress  5%	Status ● Minor Disruption	Note Initial grant application for part of the project was not successful. Staff will reapply in the next funding cycle and look at other options for project completion.

Action Items

Frank Johns South













Status and Progress

Last Update 02/26/2024	Progress  5%	Status  On Track	Note Still in Scoping/Preliminary Engineering phase. Still in Scoping/Preliminary Engineering phase.
Last Update 01/26/2024	Progress  5%	Status  On Track	Note Project with Grayling for next steps. Schedule in smartsheets.
Last Update 12/26/2023	Progress  3%	Status  Not Started	Note Discussed with Grayling next steps - survey, ROW, and public engagement are next steps.
Last Update 11/7/2023	Progress  3%	Status  Future	Note Funding in Fall 2024, Design in 2025/2026, Construction in 2027.
Last Update 09/28/2023	Progress  0%	Status  Not Started	Note No change
Last Update 07/13/2023	Progress  0%	Status  Not Started	Note --

Action Items

Kanaka Underpass

Status and Progress

Last Update	Progress	Status	Note
02/26/2024	Progress  0%	Status  Future	--
01/26/2024	Progress  0%	Status  Future	Note No change
12/26/2023	Progress  0%	Status  Future	Note No change
11/7/2023	Progress  0%	Status  Future	Note Funding 2025, Design 2026/2027, Construction 2027/2028
09/28/2023	Progress  5%	Status  On Track	Note BNSF has an easement request process which we will work towards once staff capacity improves.
07/13/2023	Progress  5%	Status  Major Disruption	Note Initial engineering stalled when no easement under the railroad tracks could be found, and the right of way is not on the original plat of the city. The property is owned by BNSF and the next step is to reach out and see if they have documentation.


Action Items

Lakeview Paving

Status and Progress

Last Update
02/26/2024


Progress
 52%

Status
 On Track

Note
Public outreach completed December 22, 2023. Moving forward with paving plan.

Last Update
11/7/2023

Progress
 50%

Status
 On Track

Note
Funding in 2024 budget. Next steps to reach out to neighborhood.

Last Update
09/28/2023


Progress
 50%

Status
 Minor Disruption

Note
Design complete and bid package available. Will be discussed for 2024 budget as the cost estimate is higher than could justify for 2023 budget amendment. Next step is to provide to neighborhood for comment.

Last Update
07/13/2023

Progress
 10%



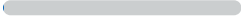
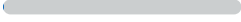

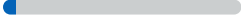
Status
 On Track

Note
Project engineered and estimated costs determined. Working to include in 2023 budget amendment to move forward.

Action Items

Rock Creek Bridge Replacement

Status and Progress









Last Update	Progress	Status	Note
02/26/2024	Progress  0%	Status ● Future	Note --
01/26/2024	Progress  5%	Status ● Future	Note No change.
12/26/2023	Progress  0%	Status ● Future	Note No change
11/7/2023	Progress  0%	Status ● Major Disruption	Note No change
09/28/2023	Progress  5%	Status ● Major Disruption	Note Funding application submitted based upon incorrect information regarding bridge condition and no funding received. This project will not advance.
07/13/2023	Progress  5%	Status ● Minor Disruption	Note Funding applied for and initially denied due to the condition of the bridge not meeting requirements. An on-site meeting with the funding agency is planned for August to review the condition of the bridge to determine need.



Action Items

Long Term Water Supply Evaluation

Status and Progress

<p>Last Update 02/26/2024</p>	<p>Progress  5%</p>	<p>Status  On Track</p>	<p>Note Working towards Engineering RFQ.</p>
<p>Last Update 11/7/2023</p>	<p>Progress  5%</p>	<p>Status  On Track</p>	<p>Note Funding for Well Assessment application complete and submitted. Static water level transducer to be installed in the well in early Nov as we await the results of the grant application.</p>
<p>Last Update 09/28/2023</p>	<p>Progress  5%</p>	<p>Status  On Track</p>	<p>Note Funding identified for well stress test and wellhead modeling. Hydrogeo analyses may inform opportunities for modifications to current well. Cost estimates for repair of Rock Creek Intake and Treatment Upgrades for Hegewald Well as Greyling Deliverab</p>
<p>Last Update 07/13/2023</p>	<p>Progress  10%</p>	<p>Status  On Track</p>	<p>Note Contracted with Grayling Engineering to evaluate repairs needed or if it needs to be replaced.</p>


Action Items

Columbia Avenue Realignment

Status and Progress

Last Update
02/26/2024


Progress
 25%

Status
 On Track

Note
Feasibility study submitted. Land acquisition in process.

Last Update
02/26/2024


Progress
 20%

Status
 On Track

Note
Advancing project forward with Funding Applications.

Last Update
10/24/2023


Progress
 20%

Status
 On Track

Note
Initial feasibility plan almost complete. Expected submission by the end of the year.

Last Update
07/13/2023

Progress
 15%













Status
 On Track

Note
Initial development feasibility is being reviewed to determine whether or not to move forward with the project.

Action Items

Cascade Avenue Utility Improvements

Status and Progress

<p>Last Update 02/26/2024</p>	<p>Progress  17%</p>	<p>Status  On Track</p>	<p>Note On call engineer developing SOW for design phase. Funding acquired and contract draft provided to City for review.</p>
<p>Last Update 02/26/2024</p>	<p>Progress  15%</p>	<p>Status  On Track</p>	<p>Note DAHP Determination - Letter Received 2/7/2024</p>
<p>Last Update 01/26/2024</p>	<p>Progress  15%</p>	<p>Status  On Track</p>	<p>Note Funding secured and in 2024 Budget - PWB. RFQ being drafted for consultant services - design with option to extend.</p>
<p>Last Update 11/7/2023</p>	<p>Progress  10%</p>	<p>Status  Minor Disruption</p>	<p>Note Funding with better terms be researched.</p>
<p>Last Update 09/28/2023</p>	<p>Progress  5%</p>	<p>Status  On Track</p>	<p>Note Funding received from Public Works Board - loan but not distressed. May decide not to accept and push project.</p>
<p>Last Update 07/13/2023</p>	<p>Progress  5%</p>	<p>Status  On Track</p>	<p>Note Funding applied for and awaiting decisions. Will know more at the end of August.</p>

Action Items

Collection System Improvements-Phase I

Status and Progress

Last Update

07/13/2023

Progress



Status

● Complete

Note

Project mostly complete. Final USDA on-site inspection for project close-out scheduled for August 17, 2023.




Action Items

Main D Extension

Status and Progress

Last Update
07/13/2023

Progress
 **100%**

Status
 Complete











Note
Project completed and retainage paid.



Action Items

First Street Overlook













Status and Progress

<p>Last Update 02/26/2024</p>	<p>Progress  30%</p>	<p>Status  On Track</p>	<p>Note Construction Engineer RFQ on website 2/16, first publication 2/21-Second 2/28. Notification of Successful bidder 3/25.</p>
<p>Last Update 01/26/2024</p>	<p>Progress  20%</p>	<p>Status  Minor Disruption</p>	<p>Note WSDOT paperwork efforts continue. WSP deliverables delayed to end of January.</p>
<p>Last Update 12/26/2023</p>	<p>Progress  15%</p>	<p>Status  On Track</p>	<p>Note Updated cost estimate received. Updated plans/specs due mid Jan. Communication with WSDOT ongoing. TIB funding contract in place.</p>
<p>Last Update 11/7/2023</p>	<p>Progress  12%</p>	<p>Status  On Track</p>	<p>Note Contract signed to complete design with WSP.</p>
<p>Last Update 09/28/2023</p>	<p>Progress  12%</p>	<p>Status  On Track</p>	<p>Note Proposal from WSP received for Final Design and Bid Support. Negotiations and Scope clarification in progress.</p>
<p>Last Update 07/13/2023</p>	<p>Progress  10%</p>	<p>Status  On Track</p>	<p>Note Major funding for project secured through WSDOT Transportation Alternatives Grant. Working on TIB funding and other sources to complete project. Engineering RFQ will be going out soon.</p>

Action Items

Collection System Improvements-Phase II







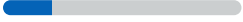

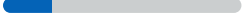

Status and Progress

<p>Last Update 02/26/2024</p>	<p>Progress  45%</p>	<p>Status  On Track</p>	<p>Note Contractor working on Fairgrounds PS. Planned completion is Oct 2024.</p>
<p>Last Update 01/26/2024</p>	<p>Progress  40%</p>	<p>Status  On Track</p>	<p>Note Construction kick off meetings. Will break ground at Fairgrounds PS last week in Jan. Schedule transition from Cascade PS first due to unforeseen stormwater culvert.</p>
<p>Last Update 12/26/2023</p>	<p>Progress  10%</p>	<p>Status  On Track</p>	<p>Note Due to start in Feb.</p>
<p>Last Update 11/7/2023</p>	<p>Progress  10%</p>	<p>Status  On Track</p>	<p>Note No change</p>
<p>Last Update 09/28/2023</p>	<p>Progress  10%</p>	<p>Status  On Track</p>	<p>Note Project awarded to Ajax NW. Preconstruction Meeting (#1) on 9/28/23. Target start date is end of January with completion October 2024.</p>
<p>Last Update 07/13/2023</p>	<p>Progress  10%</p>	<p>Status  On Track</p>	<p>Note Project out to bid. Construction anticipated to complete by October of 2024.</p>

Action Items

Identify, Plan and Prioritize Deferred Maintenance

Status and Progress

<p>Last Update 02/26/2024</p>	<p>Progress  35%</p>	<p>Status  Minor Disruption</p>	<p>Note PWDept continues to work on configuration with CW staff and consultants.</p>
<p>Last Update 01/26/2024</p>	<p>Progress  25%</p>	<p>Status  Minor Disruption</p>	<p>Note City staff met with CityWorks management to discuss how to move project forward. PW staff dedicating time to advance GIS and Work Order setup.</p>
<p>Last Update 12/26/2023</p>	<p>Progress  25%</p>	<p>Status  Minor Disruption</p>	<p>Note Staff availability continues to be an issue. Plan identify to use some PW field staff to get through configuration and implementation.</p>
<p>Last Update 11/7/2023</p>	<p>Progress  20%</p>	<p>Status  Minor Disruption</p>	<p>Note GIS and Asset Management Software completion and implementation have stalled due to staff availability</p>
<p>Last Update 09/28/2023</p>	<p>Progress  20%</p>	<p>Status  On Track</p>	<p>Note PW Strategic Plan 80% complete. This effort used as a way to advance this task. Feedback provided to staff on the importance of this task. PW crew interested in support in this area. Asset Management software, when fully implemented, will be a tool.</p>

Strategies

Parks and Outdoor Space

Overall Progress  52%

Overall Status 

● Complete ● On Track ● Minor Disruption
● Major Disruption ● Not Started ● Future

Action Items

Develop Shoreline Public Access Plan

Last Update
02/27/2024

Progress  96%

Status
● On Track

Develop Parks Plan

Last Update
02/26/2024

Progress  95%

Status
● Minor Disruption

Park Plaza

Last Update
02/26/2024

Progress  10%

Status
● On Track

Improve Overall Parks and Recreation Activities in the City

Last Update
02/27/2024

Progress  5%

Status
● On Track




Action Items

Develop Shoreline Public Access Plan

Status and Progress

Last Update
02/27/2024

Progress
 **96%**

Status
 On Track

Note
Dec 2023 PC meeting commission approved the permit subject to conditions and findings of fact. Permit holder is negotiating the amt of pymt in lieu of public access and their proportionate share of project cost.

Last Update
08/2/2023

Progress
 **95%**

Status
 Minor Disruption

Note
Updated draft plan is available for public review and comment. SEPA threshold determination has been made. The Planning Commission will hold a public hearing in August whereafter a recommendation of approval could be made.

Last Update
06/27/2023

Progress
 **85%**

Status
 Minor Disruption

Note
The initial draft has been presented and is now undergoing revisions. The revised draft will be presented to council at the July 20th meeting.

Action Items

Develop Parks Plan

Status and Progress

Last Update
02/26/2024


Progress
 **95%**

Status
 Minor
Disruption

Note
Full Draft Plan is currently undergoing public review. SEPA threshold determination has been made. Direct outreach to agency partners and adjacent property owners is underway. Broad public outreach is occurring.

Last Update
11/13/2023


Progress
 **50%**

Status
 On Track

Note
Consultant retained. Public involvement and existing inventory work underway.

Last Update
06/27/2023

Progress
 **10%**

Status
 On Track

Note
The RFP for a consultant has been posted and responses are due June 28th. The goal is to have a consultant chosen and a contract presented to council for approval at the July 20th council meeting.

Attachments

- [Draft Parks, Recreation and Open Space \(PROS\) Plan](#)
- [Draft PROS Plan Appendices](#)




Action Items

Park Plaza

Status and Progress

Last Update
02/26/2024


Progress
 10%

Status
 On Track

Note
Scope of project narrowed to east of the existing stairs. Revised designs and second round of engagement on the project will take place late March/early April. Project continues to be coordinated with Skamania County to address public concerns.

Last Update
10/24/2023

Progress
 5%

Status
 On Track

Note
Kickoff meeting for phase 1 of the design held and plans are coming together for the public engagement portion for the revised design. The initial event will take place on December 1st at the Christmas in the Gorge tree lighting and parade.

Last Update
06/27/2023

Progress
 5%

Status
 Minor Disruption

Note
The RFQ for consultant services is published and responses are due July 12th. The goal is to have a shovel-ready project by the end of 2024 to meet Commerce grant deliverables.



Action Items

Improve Overall Parks and Recreation Activities in the City

This includes possibly adding a dog park, increase green space, support the pool and improving overall the parks in the city. Most of this will be addressed in the Parks Plan and no timeline is set for this Action item.

Status and Progress


Last Update

02/27/2024

Progress



Status

 On Track

Note

Parks Plan is on track. DCGW provided their comprehensive report. There will be more meetings to work on how to move the Parks Plan forward. Will update accordingly.

Strategies

Developments with Utility Partners (gas, electric, broadband, phone, etc.)

Overall Progress  45%

Overall Status 

● Complete ● On Track ● Minor Disruption
● Major Disruption ● Not Started ● Future

Action Items

Develop a Broadband Plan

Last Update
02/26/2024

Progress  90%

Status
● Minor Disruption

Develop Undergrounding Plan

Last Update
02/26/2024

Progress  0%

Status
● Future

Action Items

Develop a Broadband Plan

Status and Progress

Last Update
02/26/2024

Progress
 90%

Status
● Minor
Disruption

Note
Initial contacts with both incumbent and new fiber providers have been made. Awaiting possible legislative action related to the statewide deployment plan/match requirements.

Last Update
08/2/2023

Progress
 90%

Status
● On Track

Note
A countywide Broadband Rapid Design Study completed. The study recommends working with incumbent fiber providers to expand the system with fiber to the premises (FTTP) of Stevenson locations. Next steps are still being developed.

Last Update
06/27/2023

Progress
 13%

Status
● Major
Disruption





Note
The City is partnering with the County for a state-level consultant on Plan development. Unfortunately Stevenson does not qualify to be included in the study this time around and the County needs to lead the projects for funding.

Action Items

Develop Undergrounding Plan

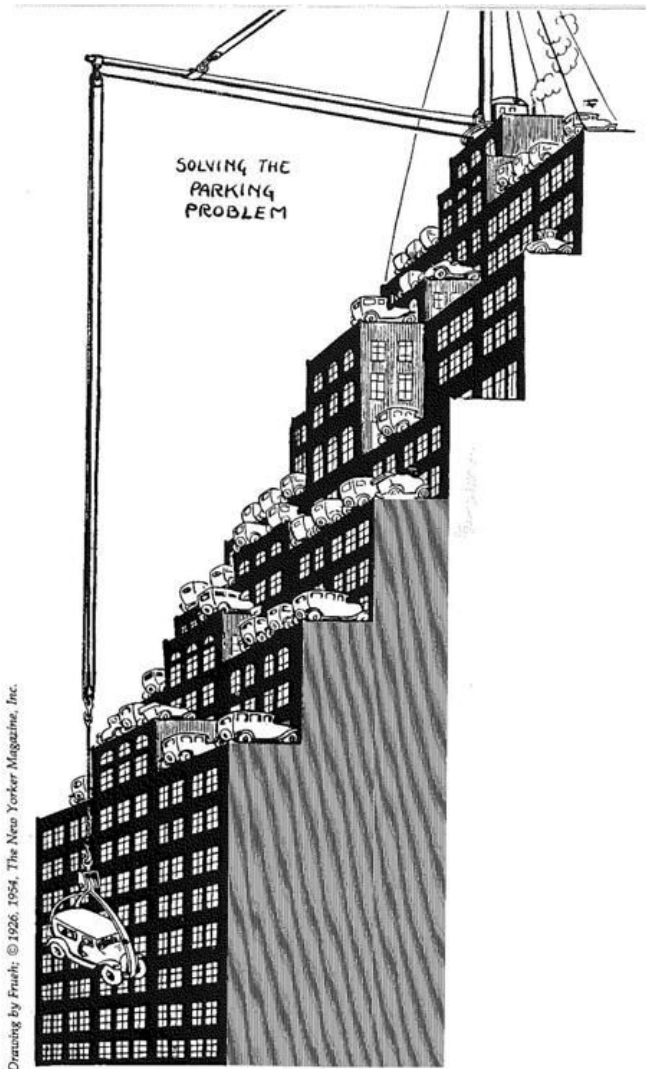
In discussions with Skamania PUD, the city needs to hire a consultant to establish a plan with associated costs for implementation in coordination with the PUD. The PUD cannot develop the plan.

Status and Progress

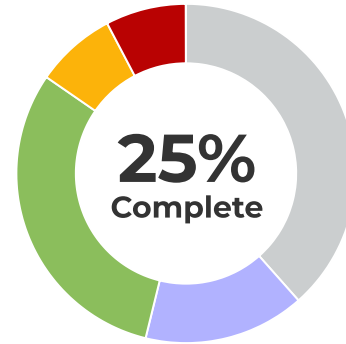
Last Update 02/26/2024	Progress  0%	Status  Future	Note Waiting for DNR grant notification.
Last Update 01/26/2024	Progress  0%	Status  Future	Note Grant application to DNR submitted for Utility Canopy Conflict to identify corridors with tree conflicts and identify concept level costs.

Focus Areas

Improve Land Use and Development Planning



Overall Progress



- Complete
 - On Track
 - Minor Disruption
 - Major Disruption
 - Not Started
 - Future
- 0 Action Items** (0%)
 - 4 Action Items** (31%)
 - 1 Action Items** (8%)
 - 1 Action Items** (8%)
 - 5 Action Items** (38%)
 - 2 Action Items** (15%)

Strategies

- Complete
- On Track
- Minor Disruption
- Major Disruption
- Not Started
- Future

Planning and Zoning Updates

Action Items **4**



Housing

Action Items **5**



Strengthen Partnerships

Action Items **4**



Strategies

Planning and Zoning Updates

Overall Progress  60%

Overall Status 

- Complete
- On Track
- Minor Disruption
- Major Disruption
- Not Started
- Future

Action Items

Update Engineering Standards

Last Update
02/27/2024

Progress  50%

Status
● On Track

Modify Parking Regulations (loading zones, restricted parking, time limits, etc.)

Last Update
02/27/2024

Progress  85%

Status
● On Track

Establish Parking Fee In-Lieu Program

Last Update
02/27/2024

Progress  65%

Status
● On Track

Establish Annexation Policy

Last Update
02/27/2024

Progress  41%










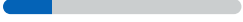



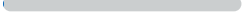

Status
● Minor Disruption



Action Items

Update Engineering Standards

Status and Progress

<p>Last Update 02/27/2024</p>	<p>Progress  50%</p>	<p>Status  On Track</p>	<p>Note Eng Stds are being updated. Updates for Chpts 1-7 have been added to calendar for completion and review.</p>
<p>Last Update 11/7/2023</p>	<p>Progress  10%</p>	<p>Status  Minor Disruption</p>	<p>Note Staff availability continues to stall this project.</p>
<p>Last Update 09/28/2023</p>	<p>Progress  10%</p>	<p>Status  Minor Disruption</p>	<p>Note Staff capacity has stalled progress on this project.</p>
<p>Last Update 06/6/2023</p>	<p>Progress  20%</p>	<p>Status  On Track</p>	<p>Note --</p>
<p>Last Update 06/6/2023</p>	<p>Progress  0%</p>	<p>Status  Not Started</p>	<p>Note --</p>
<p>Last Update 05/31/2023</p>	<p>Progress  20%</p>	<p>Status  On Track</p>	<p>Note Updating Status and Progress to reflect current situation.</p>
<p>Last Update 05/30/2023</p>	<p>Progress  20%</p>	<p>Status  Not Started</p>	<p>Note --</p>
<p>Last Update 05/30/2023</p>	<p>Progress  0%</p>	<p>Status  On Track</p>	<p>Note Selected City of Washougal Standards to modify to fit the City of Stevenson. First review of document for overall changes and direction has been completed. The next deliverable of a chapter reviewed for detail will be sent next week .</p>


Action Items

Modify Parking Regulations (loading zones, restricted parking, time limits, etc.)

Status and Progress

Last Update
02/27/2024


Progress
 85%

Status
 On Track

Note
As of PC meeting Feb 12, Parking Committee needs to schedule a meeting. Ready to present to the Commission once they decide priorities. Will know more by March meeting.

Last Update
10/24/2023


Progress
 80%

Status
 On Track

Note
A second parking study took place. The second review of a draft ordinance will be presented to council by the end of the year.

Last Update
05/30/2023

Progress
 75%

Status
 On Track

Note
Initial draft ordinance reviewed by Council in April 2023. A second council review is planned for July 20th.

Action Items

Establish Parking Fee In-Lieu Program

Status and Progress

Last Update
02/27/2024



Status
● On Track

Note
Parking Committee working on Payment in Lieu for onsite, new construction and new businesses. Looking into grants, or other ways to get funds upfront, and will look to include "No Action" items.

Last Update
05/30/2023



Status
● On Track

Note
The Parking Committee has met and is planning an additional survey in July to further identify the issue. Infrastructure for future improvements are being refined. Estimates are being prepared to present to council.

Action Items

Establish Annexation Policy

Status and Progress

Last Update
02/27/2024



Status
● Minor Disruption

Note
As per subcommittee lead, Jeff Breckel, Annexation Committee has not met. There are no updates. Was hoping sewer issues would be resolved, but they have not. Waiting on those decisions to move forward.

Last Update
11/13/2023



Status
● Minor Disruption

Note
Committee Created. Guidance on annexation method, area, financial indebtedness gathered. Guidance on utility services on hold.

Last Update
08/2/2023



Status
● Major Disruption

Note
Planning Commission subcommittee lead had scheduling conflicts in early 2023. Subcommittee activities resumed in July. A subcommittee draft policy is anticipated in August. The draft will be used to identify the appropriate public outreach strategy.

Last Update
05/30/2023



Status
● Major Disruption

Note
Planning Commission has added this to their yearly plan with an initial goal of completion mid-2023. Progress is delayed due to staff turnover at the County Planning Department.



Strategies






Housing

Overall Progress  16%

Overall Status 

- Complete
- On Track
- Minor Disruption
- Major Disruption
- Not Started
- Future

Action Items

Reduce System Development Charges	Last Update 02/26/2024	Progress  75%	Status ● On Track
Workforce Housing	Last Update 02/27/2024	Progress  0%	Status ● Not Started
Zoning/Minimum Density Requirements	Last Update 02/27/2024	Progress  5%	Status ● Future
Explore Community Land Trust Program and Other Tools	Last Update	Progress  0%	Status ● Not Started
Purchase Property for Land Trust or Other Tools Chosen	Last Update	Progress  0%	Status ● Not Started


Action Items

Reduce System Development Charges

Status and Progress

Last Update
02/26/2024

Progress
 **75%**

Status
 On Track

Note
System Development Charge updates include option for reduced costs for smaller homes. Currently awaiting further comment and adoption.


Action Items

Workforce Housing

Status and Progress

Last Update
02/27/2024

Progress
 0%

Status
 Not Started

Note
Met with Lodge regarding workforce housing possibilities. They will reach out when ready to provide plans.

Action Items

Zoning/Minimum Density Requirements

Status and Progress

Last Update

02/27/2024

Progress



5%

Status

● Future

Note

Zoning/Density discussion opened during Feb 2024 PC meeting. Community Director provided report on res street side setback req and a periodic zoning use review. More to come.



Action Items

Explore Community Land Trust Program and Other Tools



Action Items

Purchase Property for Land Trust or Other Tools Chosen



Strategies

Strengthen Partnerships

Overall Progress  0%

Overall Status 

● Complete ● On Track ● Minor Disruption
● Major Disruption ● Not Started ● Future

Action Items

Improve Partnership with Skamania County on Overall Public Safety

Last Update

Progress

 0%

Status

● Not Started

Align Zoning and Street Standards with Skamania County for Urban Growth Boundary

Last Update

02/26/2024

Progress

 0%

Status

● Major Disruption

Coordinate Legislative Visits and Requests with Neighboring Agencies

Last Update

Progress

 0%

Status

● Not Started

Develop Carson Ridge Road (?)

Last Update

02/26/2024

Progress

 0%

Status

● Future

Action Items

Improve Partnership with Skamania County on Overall Public Safety

Action Items

Align Zoning and Street Standards with Skamania County for Urban Growth Boundary

Status and Progress

Last Update
02/26/2024

Progress
 0%

Status
● Major Disruption

Note
No update. Timeline still controlled by the County.

Last Update
05/30/2023

Progress
 0%

Status
● Major Disruption

Note
Progress has been stalled due to staff changes with Skamania County Public Works Director and within the Skamania County Planning Department. Timeline controlled by the County.

Action Items









Coordinate Legislative Visits and Requests with Neighboring Agencies



Action Items

Develop Carson Ridge Road (?)

Status and Progress

Last Update 02/26/2024	Progress  0%	Status  Future	Note No change.
Last Update 11/7/2023	Progress  0%	Status  Future	Note No change
Last Update 09/28/2023	Progress  0%	Status  Future	Note No change
Last Update 08/24/2023	Progress  0%	Status  Future	Note --

Strategic Planning Recalibration Survey Compilation

City of Stevenson

March 2024

City of Stevenson Strategic Planning Survey

PRIORITIES. What are the top three priorities that the City of Stevenson should focus on as an entity in the next 2 years?

1. Infrastructure – 5
2. Affordable Housing – 3
3. Process Improvement – 3

STRENGTHS: What are the top three strengths of the City of Stevenson?

Strengths are internal to the organization and include organizational capabilities, skills, resources, reputation, and recent successes.

1. Staff / Commitment to Excellence – 9
2. Vibrant Downtown – 3
3. Vision / Strategic Direction – 3

WEAKNESSES: What are the top three weaknesses of the City of Stevenson?

Weaknesses are also internal and are current organizational weaknesses, difficulties, gaps, shortcomings, issues, etc.

1. Communication / PR – 4
2. Aging Infrastructure – 3
3. Capacity / Focus on Priorities – 3

For the prior question (#3), do you have any specific recommendations for how to address these weaknesses?

- I believe the problems identified in #3 are due to an inability of the top management to properly perform their duties. I believe we need new leadership in two of the three top positions (City Manager and City Planner).
- Explore ways to increase/encourage inventory Encourage education diversity Continue to invest in infrastructure
- Appreciative inquiry. Asking him to always articulate his position, to say the quiet parts out loud, to show what’s underneath the front.
- Fast track GIS training for asset location / urgent needs Utilize some of the Sewer Committee recommendations.
- More regular communications on projects and topics the city is working on through the newspaper, Facebook, or quarterly flyers.
- Prioritize affordable housing, communicate more clearly and directly to residents what the city is doing
- Focus on PR, hiring outside firm to develop marketing and branding tools

OPPORTUNITIES: What are the top three opportunities for the City of Stevenson?

Opportunities are external and could be initiatives that benefit the organization, solve problems, or create new programs or services.

1. Partnerships / Collaboration – 5
2. Infrastructure – 3
3. Funding – 3

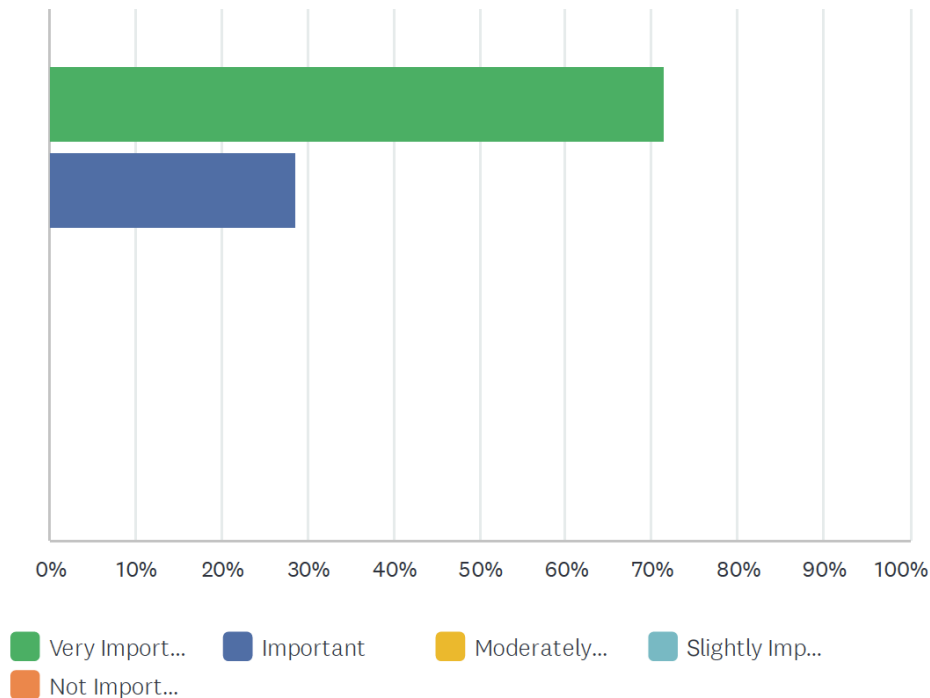
THREATS: What are the top three threats to the City of Stevenson?

Threats are also external and are possible developments in the near future that could impede, undermine, or even end the organization.

1. Economy – 6
2. Natural Disaster – 5

Focus Area I: Organizational Health and Sustainability

With the above-stated Focus Area in mind, please rate the importance of this *Strategy I* in the next 24 months: **Governance**

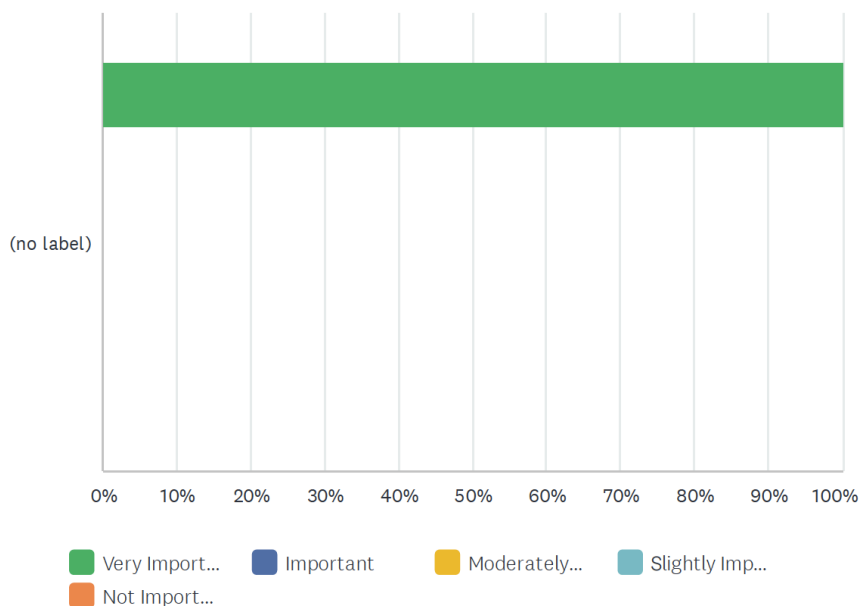


Comments

- We do not have a healthy organization at this time that has the trust of the majority of City residents.
- Allow the City manager to manage the affairs of the City. The Council should not dictate to the Manager on how to run the staff, this is micromanagement and is not workable nor in the purview of the Council. The Council enacts resolutions/ordinances and the Mayor/Manager ensure the day to day operations are run in an efficient manner.

Focus Area I: Organizational Health and Sustainability

With the above-stated Focus Area in mind, please rate the importance of this *Strategy II* in the next 24 months: **Financial Health**

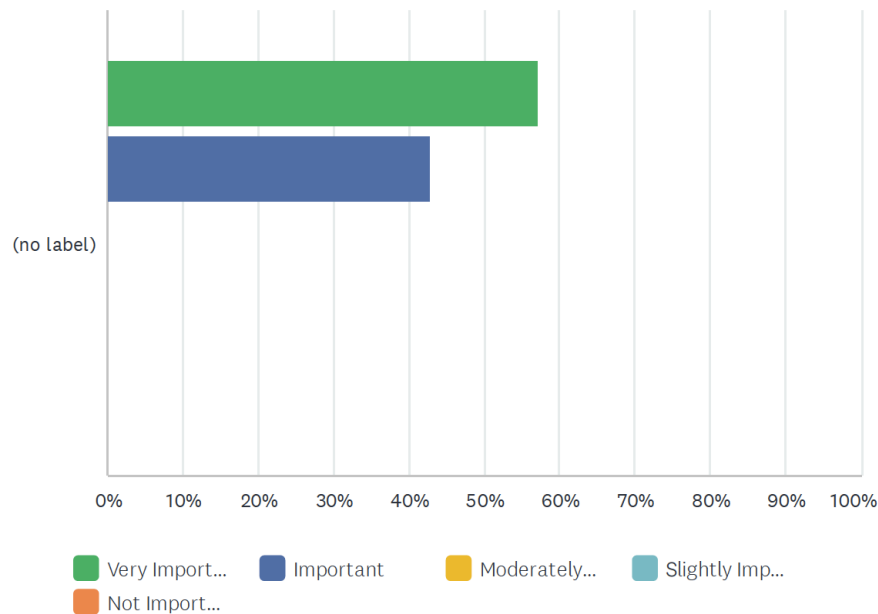


Comments

- As a City we are not spending all of our tax dollars wisely. For example, we spend way too much money on outside studies that then end up on a shelf. The Courthouse Plaza is a perfect example of this. So is the First Street Overlook Project (not supported by the majority of residents). Earmarking large amounts of money to pave driveways that people don't want paved, just because they are technically listed as "gravel" streets, is another example.
- Council needs a better understanding of revenue sources and how they affect expenditures. Grants, loans, end dates, what \$\$ can be used for, City assets (timber), and how all this plays out for the short term, and long term and can we somehow leverage these sources to reduce the economic impact on our citizens?

Focus Area I: Organizational Health and Sustainability

With the above-stated Focus Area in mind, please rate the importance of this *Strategy III* in the next 24 months: **Internal Processes**

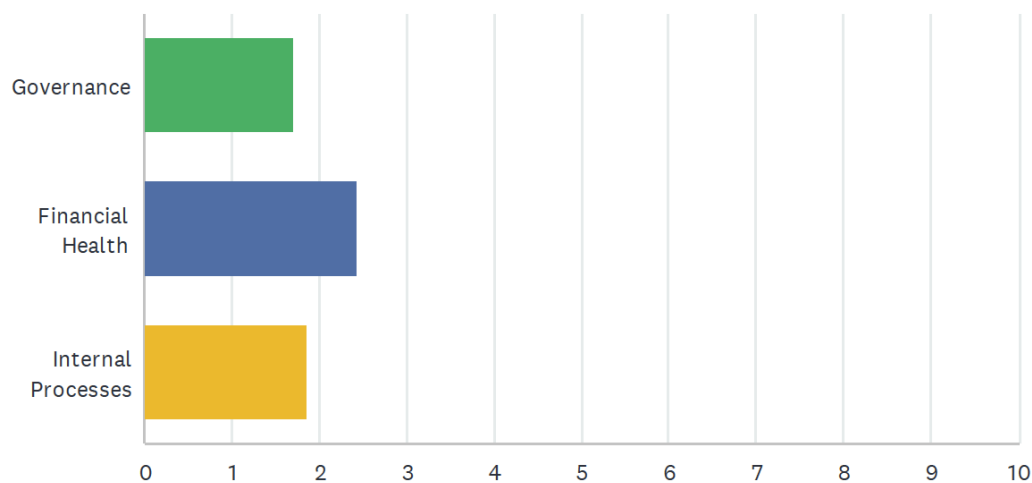


Comments

- I have heard many complaints about City Departments over the years; mainly dealing with the Planning Department. We need wholesale change in how all functions within this department operate.
- Efficient day to day operations are crucial to the overall effectiveness of the City. We should be providing those resources that allow staff to operate in the most efficient manner possible.

Focus Area I: Organizational Health and Sustainability

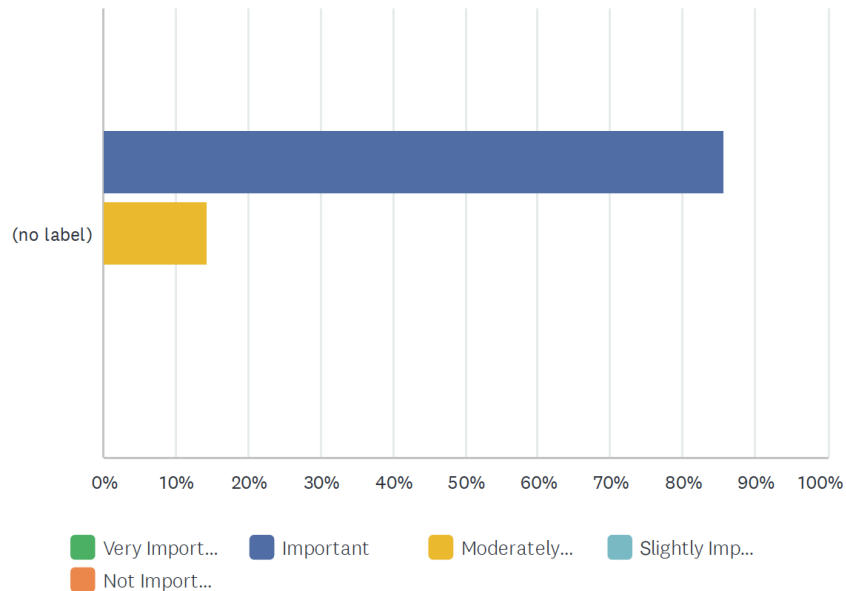
Please rank the following Strategies in order of importance relative to the **Focus Area I**. (1 being the most important, 3 being the least important)



	1	2	3	TOTAL	SCORE
Governance	14.29% 1	42.86% 3	42.86% 3	7	1.71
Financial Health	57.14% 4	28.57% 2	14.29% 1	7	2.43
Internal Processes	28.57% 2	28.57% 2	42.86% 3	7	1.86

Focus Area II: Infrastructure

With the above-stated Focus Area in mind, please rate the importance of this *Strategy I* in the next 24 months: **Equipment & Assets**

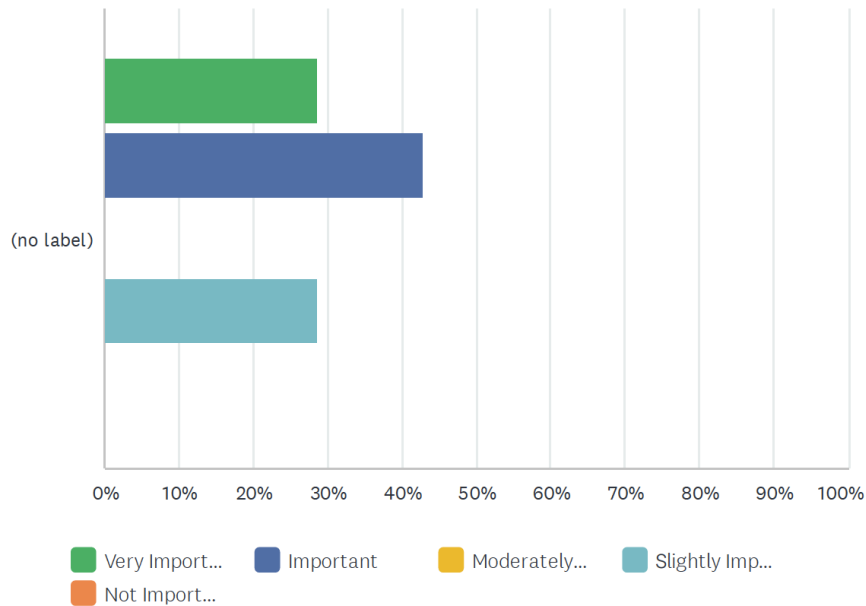


Comments

- This may come down to what we can afford.
- It is imperative that we utilize our resources in the most efficient way possible, keeping in mind that we do not have a "cash cow" for expenses. We need to tighten our belt so to speak and really scrutinize our expenditures in the coming 24 months.

Focus Area II: Infrastructure

With the above-stated Focus Area in mind, please rate the importance of this *Strategy II* in the next 24 months: **Multimodal Transportation**

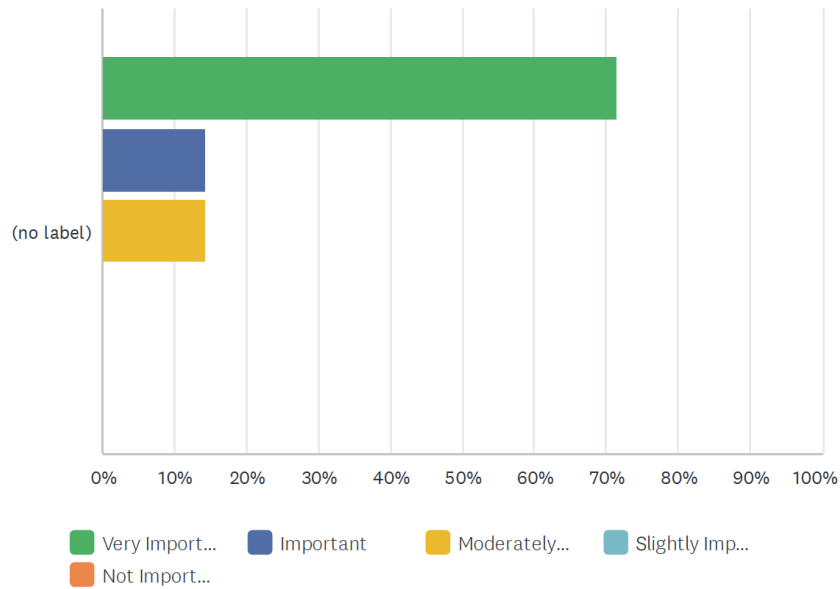


Comments

- The traffic flow/pedestrian safety issue is very critical at this time. We need to discuss options for better pedestrian safety, especially in the late afternoon/early evening hours as the sun is setting. Possibly flashing pedestrian signage, lower speed limit....

Focus Area II: Infrastructure

With the above-stated Focus Area in mind, please rate the importance of this *Strategy III* in the next 24 months: **Utilities (Maintenance of Current & New Growth)**

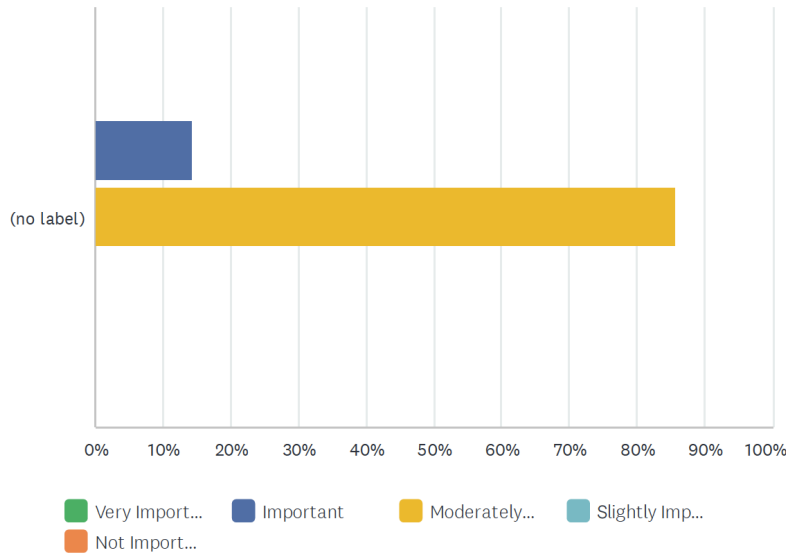


Comments

- I rely heavily upon the expertise of our Planning Commission. Our expansion of our infrastructure to the City limits is crucial for control of growth in the City.

Focus Area III: Infrastructure

With the above-stated Focus Area in mind, please rate the importance of this *Strategy IV* in the next 24 months: **Parks and Outdoor Spaces**

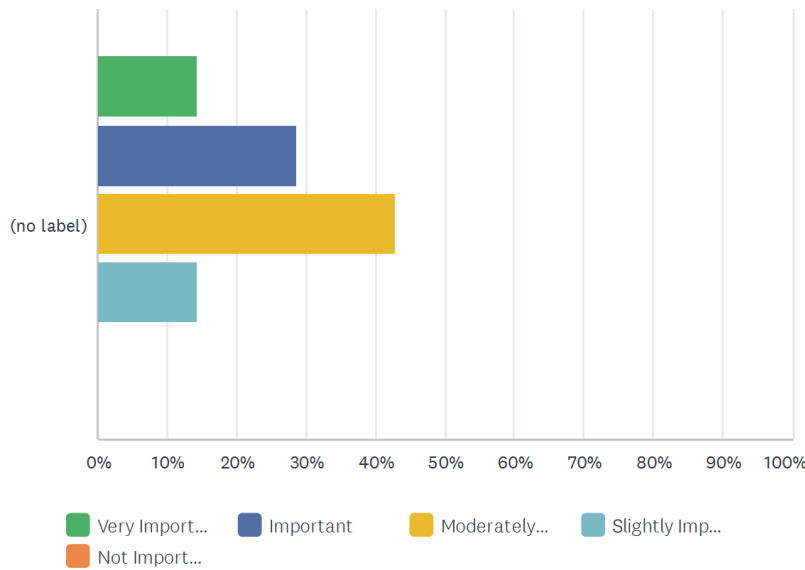


Comments

- The City has done a poor job of maintaining the few parks it already owns. Fortunately we have many natural outdoor spaces to enjoy all up and down the gorge.
- We are on the right path with our new parks plan, maybe include something for the Youth, such as a skate park/basketball area in the Gropper Park area by the High School.
- Do not want to lose momentum with Parks Plan and efforts to partner with other agencies and organizations in the community

Focus Area III: Infrastructure

With the above-stated Focus Area in mind, please rate the importance of this *Strategy V* in the next 24 months: **Developments with Utilities Partners (gas, electric, broadband, phone)**

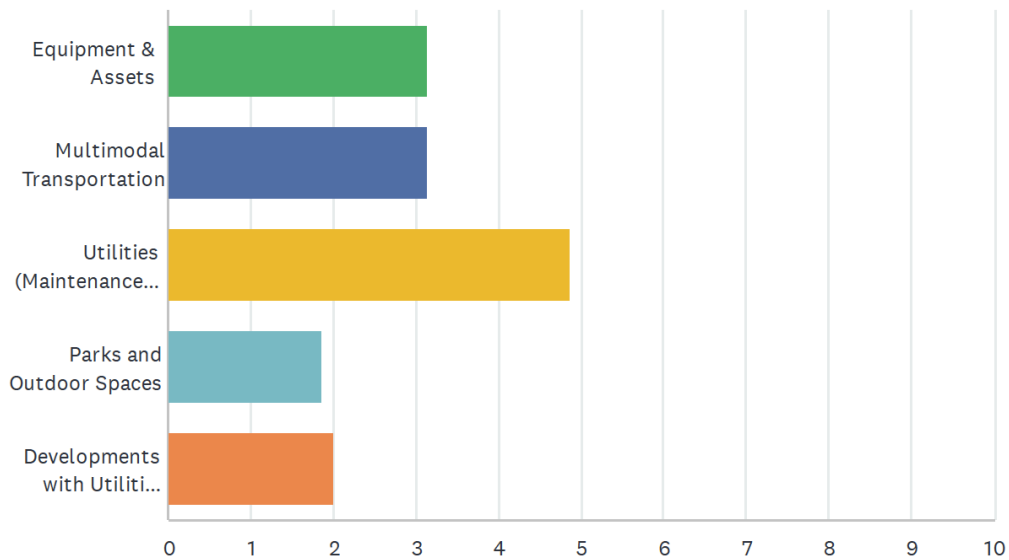


Comments

- Fortunately our utility partners provide this service, alleviating the need for the City to do so.
- I would like to see more collaboration between agencies, especially face to face meetings on ideas about where the different agencies are headed with upcoming projects. Sharing of information is crucial to the overall planning of the future of the City.

Focus Area II: Infrastructure

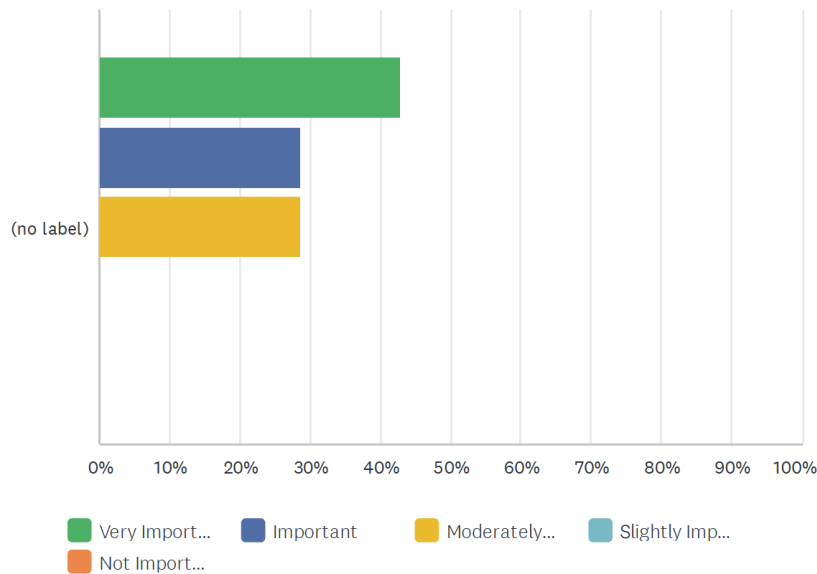
Please rank the following Strategies in order of importance relative to the **Focus Area II: Infrastructure**. (1 being the most important, 5 being the least important)



	1	2	3	4	5	TOTAL	SCORE
Equipment & Assets	0.00% 0	42.86% 3	28.57% 2	28.57% 2	0.00% 0	7	3.14
Multimodal Transportation	14.29% 1	28.57% 2	28.57% 2	14.29% 1	14.29% 1	7	3.14
Utilities (Maintenance of Current & New Growth)	85.71% 6	14.29% 1	0.00% 0	0.00% 0	0.00% 0	7	4.86
Parks and Outdoor Spaces	0.00% 0	0.00% 0	14.29% 1	57.14% 4	28.57% 2	7	1.86
Developments with Utilities Partners (gas, electric, broadband, phone)	0.00% 0	14.29% 1	28.57% 2	0.00% 0	57.14% 4	7	2.00

Focus Area III: Intentional Development

With the above-stated Focus Area in mind, please rate the importance of this *Strategy I* in the next 24 months: **Partnerships**

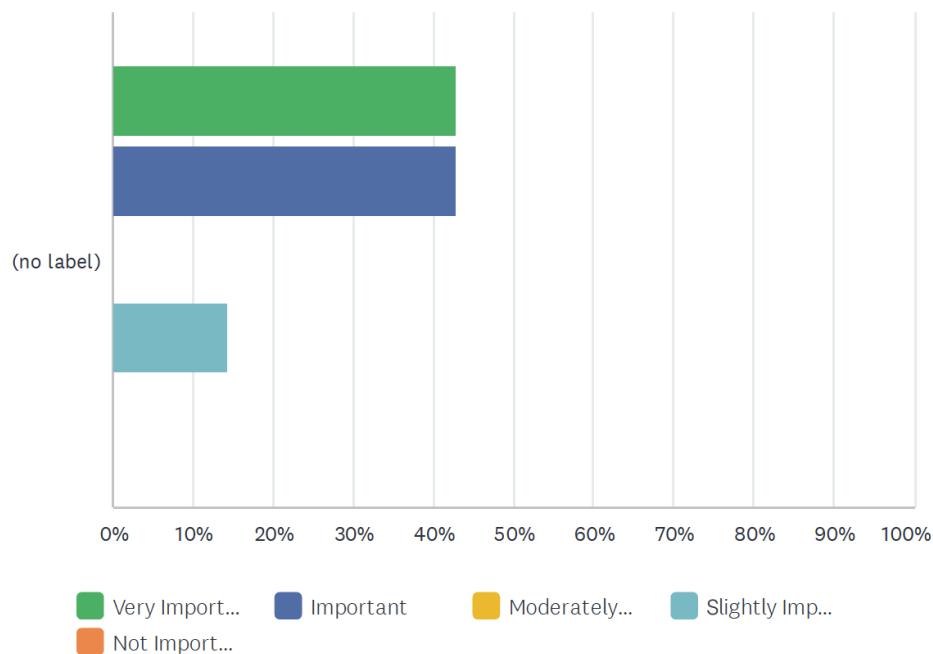


Comments

- We need to rebuild trust with our partners at the School District, the Port, and the County.
- Partnership collaboration both from a fiscal standpoint and from an infrastructure standpoint would greatly benefit the City with the ability to gain insight into the many complex issues a particular project may present.

Focus Area I: Intentional Development

With the above-stated Focus Area in mind, please rate the importance of this *Strategy II* in the next 24 months: **Housing**

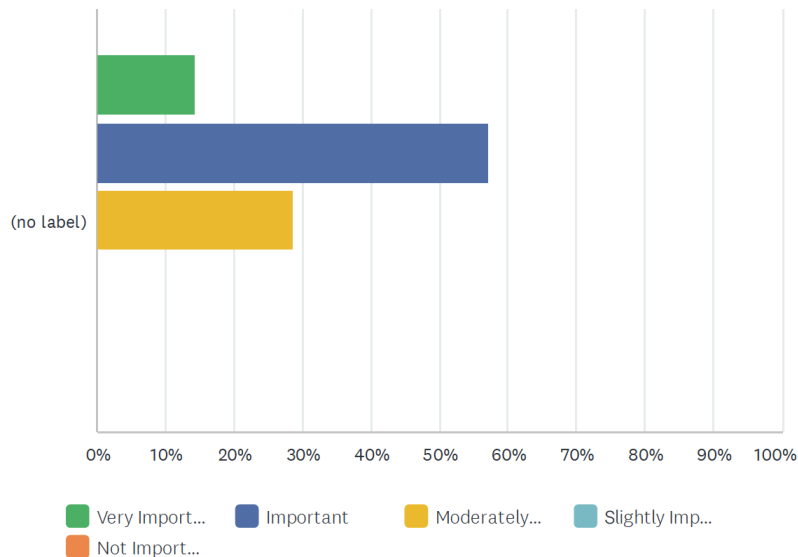


Comments

- Housing, especially affordable housing, is a hot topic. Finding a balance between funding sources, developer incentives, etc need to be discussed.
- Doesn't feel there is much the City is able to do to assist this goal moving forward. Should develop what success looks like.

Focus Area III: Intentional Development

With the above-stated Focus Area in mind, please rate the importance of this *Strategy III* in the next 24 months: **Planning and Zoning**

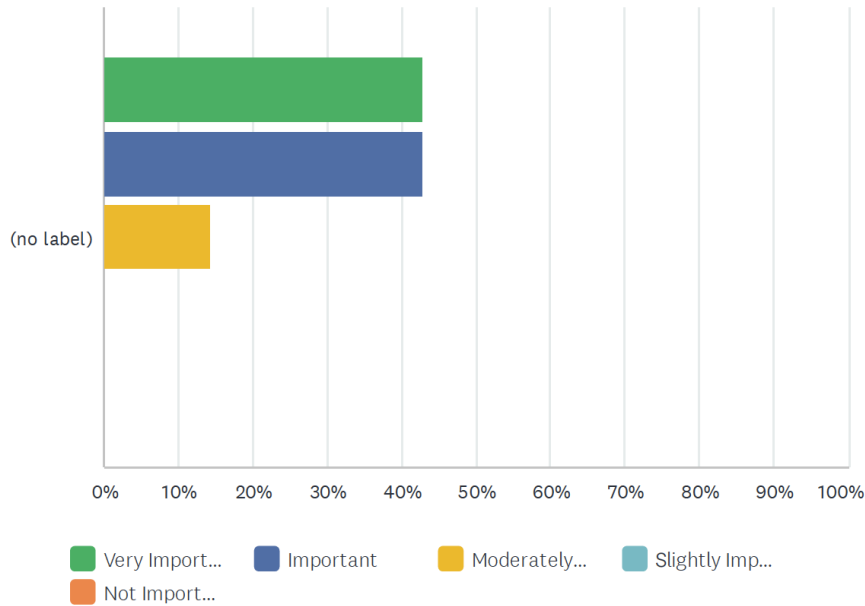


Comments

- We might be better off if we turned all Planning functions over to the County. As far as zoning, the City doesn't have a good track record with figuring out what zones should be where.
- I really appreciate all the work that our Planner does to move us forward as we continue to grow in our little community. He really gives very credible counsel to our Planning Commission and the City Council on land use issues we are facing.

Focus Area III: Intentional Development

With the above-stated Focus Area in mind, please rate the importance of this *Strategy IV* in the next 24 months: **Strategic Land Use & Development**

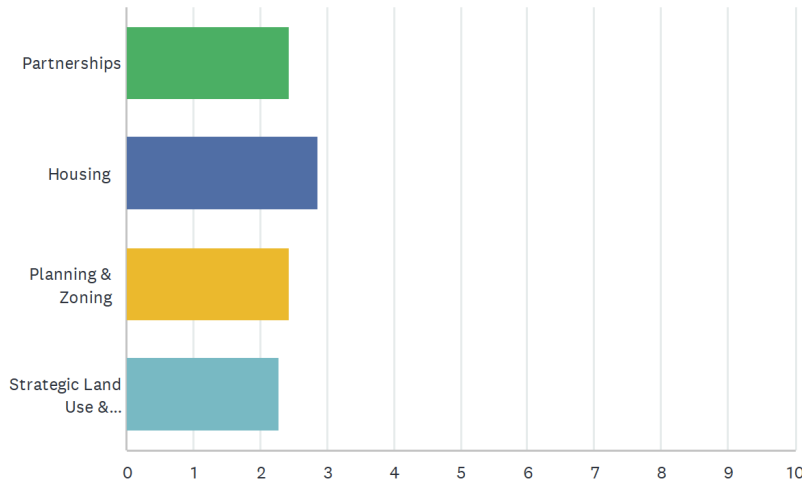


Comments

- Again, I rely heavily upon our Planning Commission to do our "heavy work". Especially as we are looking at affordable housing, and other land use issues, and how it impacts our overall development strategies.

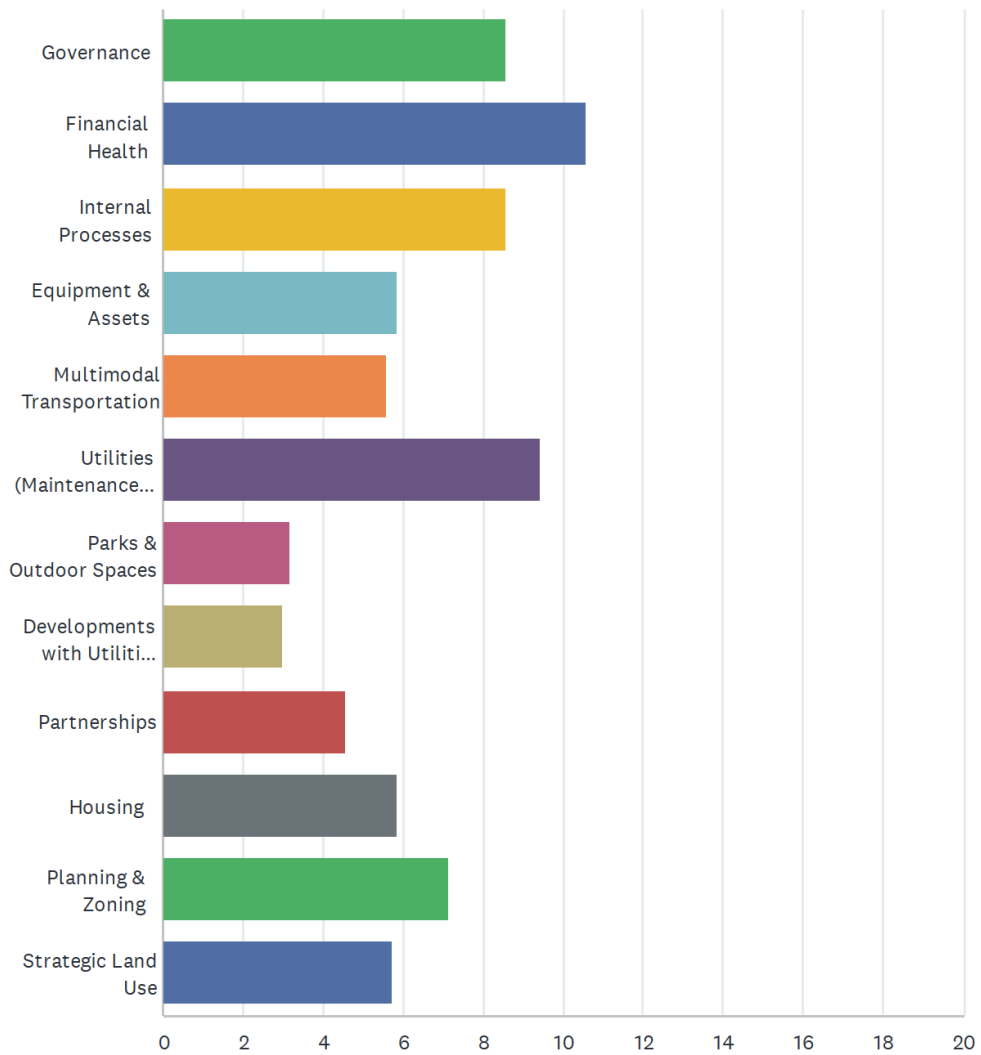
Focus Area III: Intentional Development

Please rank the following Strategies in order of importance relative to the **Focus Area III**. (1 being the most important, 4 being the least important)



	1	2	3	4	TOTAL	SCORE
Partnerships	28.57% 2	14.29% 1	28.57% 2	28.57% 2	7	2.43
Housing	28.57% 2	42.86% 3	14.29% 1	14.29% 1	7	2.86
Planning & Zoning	14.29% 1	28.57% 2	42.86% 3	14.29% 1	7	2.43
Strategic Land Use & Development	28.57% 2	14.29% 1	14.29% 1	42.86% 3	7	2.29

Please rank all of the Strategies in order of importance. (1 being the most important, 12 being the least important)



	1	2	3	4	5	6	7	8	9	10	11
Governance	0.00% 0	28.57% 2	28.57% 2	0.00% 0	28.57% 2	0.00% 0	0.00% 0	0.00% 0	0.00% 0	0.00% 0	14.29% 1
Financial Health	42.86% 3	14.29% 1	28.57% 2	0.00% 0	0.00% 0	14.29% 1	0.00% 0	0.00% 0	0.00% 0	0.00% 0	0.00% 0
Internal Processes	14.29% 1	14.29% 1	0.00% 0	42.86% 3	0.00% 0	0.00% 0	14.29% 1	0.00% 0	14.29% 1	0.00% 0	0.00% 0
Equipment & Assets	0.00% 0	0.00% 0	14.29% 1	14.29% 1	0.00% 0	0.00% 0	28.57% 2	14.29% 1	0.00% 0	14.29% 1	14.29% 1
Multimodal Transportation	0.00% 0	0.00% 0	0.00% 0	0.00% 0	14.29% 1	14.29% 1	28.57% 2	28.57% 2	0.00% 0	0.00% 0	14.29% 1
Utilities (Maintenance of Current & New Growth)	14.29% 1	28.57% 2	0.00% 0	14.29% 1	28.57% 2	14.29% 1	0.00% 0	0.00% 0	0.00% 0	0.00% 0	0.00% 0
Parks & Outdoor Spaces	0.00% 0	0.00% 0	0.00% 0	0.00% 0	0.00% 0	0.00% 0	0.00% 0	14.29% 1	42.86% 3	14.29% 1	0.00% 0
Developments with Utilities Partners (gas, electric, broadband, phone)	0.00% 0	0.00% 0	0.00% 0	0.00% 0	0.00% 0	28.57% 2	0.00% 0	0.00% 0	0.00% 0	14.29% 1	0.00% 0
Partnerships	0.00% 0	0.00% 0	0.00% 0	14.29% 1	0.00% 0	0.00% 0	0.00% 0	42.86% 3	14.29% 1	0.00% 0	28.57% 2
Housing	14.29% 1	0.00% 0	14.29% 1	0.00% 0	0.00% 0	0.00% 0	14.29% 1	0.00% 0	14.29% 1	42.86% 3	0.00% 0
Planning & Zoning	14.29% 1	14.29% 1	0.00% 0	0.00% 0	28.57% 2	0.00% 0	14.29% 1	0.00% 0	0.00% 0	14.29% 1	14.29% 1
Strategic Land Use	0.00% 0	0.00% 0	14.29% 1	14.29% 1	0.00% 0	28.57% 2	0.00% 0	0.00% 0	14.29% 1	0.00% 0	14.29% 1

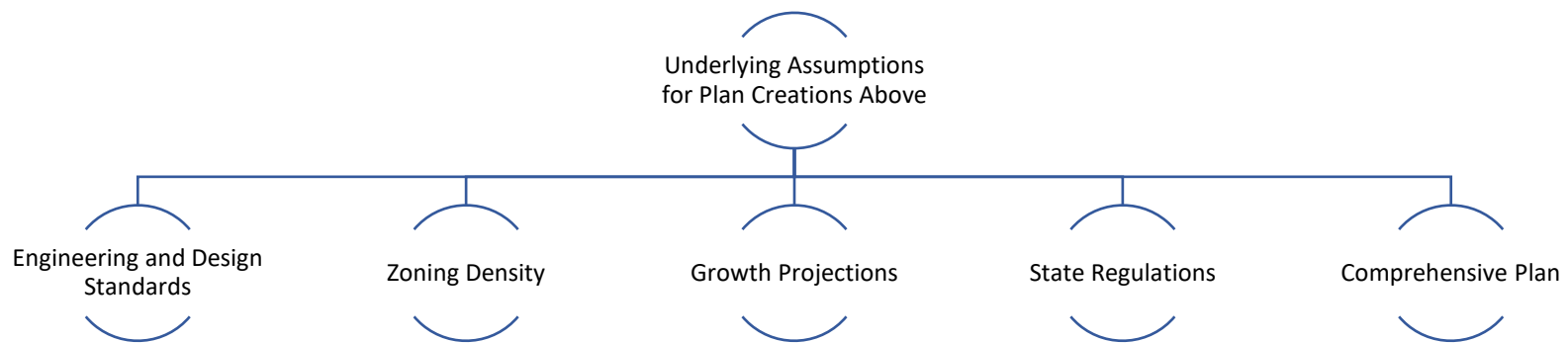
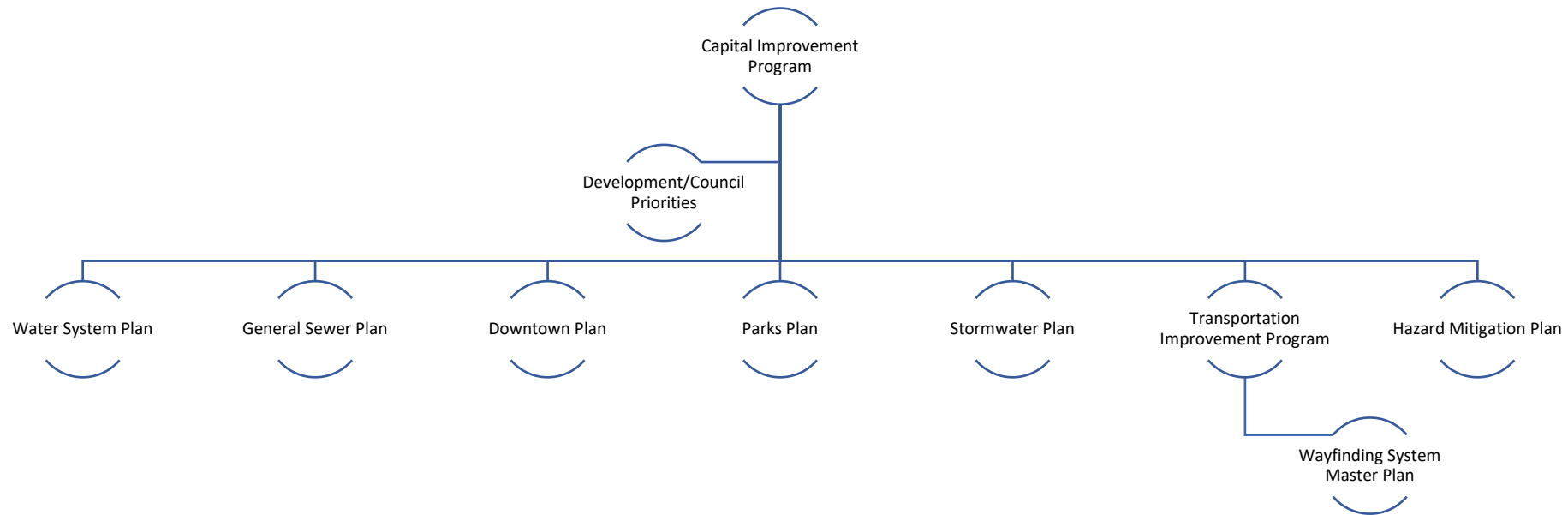
Please provide any additional comments.

- There is a tension between community desires. They want things to be affordable. There are not enough people to spread costs out so things are affordable. They don't want more people. Things become even less affordable. The community wants things to be more affordable, etc. etc. etc.
- I think it is key that the Council truly understand what revenue sources we have available, how they are impacted by dedicated expenditures, timelines (payment due dates), matching funds, etc. and how we equitably and responsibly attach City expenditures to those sources.

Strategic Planning Prioritization

The initial drafting of the Strategic Plan for the City of Stevenson included a detailed prioritization of strategies and work plan items by Council in order to inform the timeline and resources (staff and budget) for the plan. Below is a comparison of the priorities in 2022 and from the survey conducted in 2024 in order of priority by Strategies.

2022 Strategic Planning Prioritization (Ranked Order of Importance)	2024 Strategic Planning Prioritization (Ranked Order of Importance)
<ol style="list-style-type: none"> 1. Internal Processes 2. Utilities (Maintenance of Current & New Growth) 3. Planning & Zoning 4. Developments with Utilities Partners (gas, electric, broadband, phone) 5. Parks & Outdoor Spaces 6. Housing 7. Governance 8. Multimodal Transportation 9. Partnerships 10. Strategic Land Use & Development 11. Financial Health 12. Equipment & Assets 	<ol style="list-style-type: none"> 1. Financial Health 2. Utilities (Maintenance of Current & New Growth) 3. Governance 4. Internal Processes 5. Planning & Zoning 6. Housing 7. Strategic Land Use & Development 8. Equipment & Assets 9. Multimodal Transportation 10. Partnerships 11. Parks & Outdoor Spaces 12. Developments with Utilities Partners (gas, electric, broadband, phone)



Project Name	Description	Unescalated Capital Cost													
		2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036
Water Treatment Plant (Painting)	Interior of the Water Treatment Plant has evidence of corrosion due to wet environment. In order to maintain the longevity of the building, the interior of the plant needs to be painted. (The results of the Long Term Water Supply Study may determine whether this project is advanced.)	\$ 12,000	\$ 140,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Long Term Water Supply Study	There are issues drawing water at the Rock Creek Intake. This study will determine if the well could suffice as a long term source. The outcome would determine if money should be invested on (1) replacing or rehabilitating Rock Creek Intake, or (2) constructing infrastructure to treat the well water for permanent use. Hegewald Well treatment identified as project 3 on page 93 of the Water System Plan.	-	400,000	300,000	-	-	-	-	-	-	-	-	-	-	
Church Reservoir Transmission	The project involves the replacement of the six-inch reservoir transmission main routed along School Street and Russell Avenue. This line is undersized to provide existing and future fire flow goals to the commercial district. Replacing the six-inch main with, at a minimum, an eight-inch main will improve fire flow capabilities to the downtown commercial area. Total length is approximately 1,450 feet. Project 7 on page 94 of the Water System Plan.	-	-	-	425,000	-	-	-	-	-	-	-	-	-	
School St. Waterline Replacement	2) replacing approximately 1,300 feet of six-inch AC mains with eight-inch ductile iron on Upper School Street between Hot Springs Alameda Road and Kanaka Creek Road, section 6.4.1 Leak Reduction Program, page 98.	-	-	-	250,000	-	-	-	-	-	-	-	-	-	
Frank Johns South	The first project is the construction of a new PRV station intertie with PZ 3. The PRV would replace a closed valve on Frank Johns Road near Gale Street. Addition of an intertie in this location increases available fire flow to the Frank Johns and Loop Road areas. The second project is the replacement of undersized AC water mains in Frank Johns Road from Gale Street to Loop Road. Replacing the six-inch water main with an eight-inch main increases available fire flow to the Frank Johns and Loop Road areas. Total length is approximately 900 feet. The third project is the replacement of undersized AC water mains in Frank Johns Road from Loop Road to just north of Highway 14. Replacing the six-inch water main with an eight-inch main satisfies available fire flow to the lower reaches of Frank Johns Road. Total length is approximately 1,000 feet.	-	-	-	-	283,000	-	-	-	-	-	-	-	-	
Frank Johns PRV	In addition to the projects described above and described in the Water System Plan, it is recommended that the remaining AC water mains in the zone be upsized to eight-inch when they are replaced as part of the City's AC pipe replacement program. Opportunities to transfer lower elevation portions of this area to PZ 1 should be explored as new development is proposed east of the downtown area. Project 8 on page 94 of the Water System Plan.	-	-	-	-	157,000	-	-	-	-	-	-	-	-	
Frank Johns North	As part of the dig once practice, the Main D phase 2 will complete the project outlined in the General Sewer Plan 5.2.1 (Project S-04) page 79: extend Sewer Main D north along East Loop Road and Frank Johns Road to provide an available sewer to connect to for properties currently on septic. Spur lines will be provided to serve properties on Thomas Street, Jordan Street, Carrick Road, and Gale Street. It would also allow for future extension north on Frank Johns Road beyond current city limits to serve new development after annexation. The project consists of installing 3,500 feet of 8-inch sewer pipe. It will provide possible sewer connection for 31 properties currently on septic as well as future service to undeveloped properties located near the line.	-	-	-	-	237,000	-	-	-	-	-	-	-	-	
Main D Extension (phase 2)		-	-	-	-	1,230,000	-	-	-	-	-	-	-	-	
Cascade Interceptor Phase 2 (MH CI-4 to 12)	This portion of the existing 12-inch Cascade Interceptor is undersized for year 2040 peak flows. It starts at MH CI-4 and continues upstream to MH CI-12 at the intersection of Russell Avenue and Railroad Street. The project consists of replacing 1,650 feet of 12-inch sewer pipe with new 18-inch pipe. This is project 5.1.3 (Project S-03) in the General Sewer Plan-page 77.	-	-	-	-	1,050,000	-	-	-	-	-	-	-	-	

Project Name	Description	Unescalated Capital Cost													
		2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036
SW Atwell Rd	The project is the replacement of undersized AC waterlines along SW Atwell Road between Rock Creek Drive. Replacement of this four-inch main with an eight-inch main will increase available fire flow to this area thereby meeting the 2,000 gpm fire flow goal. Total length is approximately 1,000 feet. Identified in project 7 on page 94 of the Water System Plan.	-	-	-	-	-	-	-	263,000	-	-	-	-	-	-
NE Major St (water)	Replacement of an undersized AC water main in Hillcrest Avenue and NE Major Street. Replacing the four-inch water main with an eight-inch main satisfies available fire flow to the lower reaches of NE Major Street. Total length is approximately 500 feet. Project 9 in the Water System Plan-page 95. Per dig-once practice, will plan to add sewer to the area to maximize infrastructure improvement funding.	-	-	-	-	-	132,000	-	-	-	-	-	-	-	
Sheppard-Major-Loop (WW Extension not estimated)		-	-	-	-	-	-	-	-	-	-	-	-	-	
Vancouver West Waterline (not on plan)	Upsize and extend water mainline along Vancouver from Lasher to Rock Creek Dr. Add fire hydrant to meet standards for minimum distance between. Project driven by development and to replace an existing section of 4" AC line (Section 6.4 Ongoing Pipe Replacement on page 97 of the Water System Plan). Opportunity to remove connection through the County property and invest in future looping.	-	-	-	-	-	385,000	-	-	-	-	-	-		
Cascade Ave Water	The existing 8-inch sewer in Cascade Avenue, east of Russell Avenue between MH CI-13 and CI-15 is undersized for existing and future peak flows. This line should be upsized prior to any capacity upgrades to the Kanaka Pump Station. The project consists of replacing 920 feet of 8-inch sewer pipe with new 12-inch pipe. (project 5.1.1 S-01 in the General Sewer Plan page 77) Section 6.4 - Ongoing Pipe Replacement and 6.4.1 Leak Reduction Program focuses on replacement of outdated water mains (page 97-98). Cascade Avenue is an AC line and with the dig once practice there is a cost savings to having the projects done at the same time.	-	50,000	1,000,000	-	-	-	-	-	-	-	-	-		
Cascade Avenue Sewer (8-12")		-	50,000	1,000,000	-	-	-	-	-	-	-	-	-		
Ryan Allen Waterline & Rock Creek PRV	The project is the replacement of undersized AC waterlines along Rock Creek Drive between Ryan Allen Road and Monda Road and along Rock Creek Drive from Monda Road to the intersection with the water main from the Angel Heights PRV. Replacement of these six-inch mains with eight-inch mains will increase available fire flow to this area thereby meeting the 2,000 gpm fire flow goal for future commercial development. Total length is approx. 1,430 feet. Per dig-once practice, will plan to add sewer to the area to save costs. Identified in project 7 on page 94 of the Water System Plan. Also the first is the relocation of the existing pressure reducing station near the Interpretive Center to restructure the service zone for this area. Relocating this pressure reducing station from Rock Creek Drive to just north of the intersection of Ryan Allen Road and Foster Creek Road will benefit this area by transferring existing waterlines on both roads from PZ 2 to PZ 1.-project 12 on page 95 of the Water System Plan. And section 6.4.1 Leak Reduction Program-page 98 in the Water System Plan outlines: 1) replacing approximately 2,000 feet of six-inch AC mains with eight-inch ductile iron on Ryan Allen Road between Foster Creek Road and SW Rock Creek Drive	-	-	-	-	-	-	644,000	-	-	-	-	-		
Rock Creek Drive		-	-	-	-	-	-	375,000	-	-	-	-	-		
Ryan Allen (WW)-Waterline		-	-	-	-	-	-	500,000	-	-	-	-	-		
West-End Looping	A second improvement for PZ 2 is to provide looping at the west end of the system by extending the 12-inch water mains adjacent to Skamania Lodge to the proposed PZ 1 waterline extension at the west end of the system. This improvement will require the installation of a pressure reducing valve to connect the two zones. Total length is approximately 2,500 feet. Project 12 on page 95 of the Water System Plan.	-	-	-	-	-	-	657,000	-	-	-	-	-		

Project Name	Description	Unescalated Capital Cost													
		2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036
Maple Way East	The first project includes an extension of an eight-inch main north on Maple Way Road from the intersection with Gropper, and an extension of eight-inch main along West Loop Road. Total length of pipe is approximately 5,700 feet. The second project is a eight-inch main on Maple Way Road between West Loop and Kanaka Creek Road that will provide the backbone for future development. Total length of pipe is approximately 1,700 feet. Identified as project 13 in the Water System Plan-pg 96.	-	-	-	-	-	-	1,323,000	-	-	-	-	-	-	-
Maple Way West		-	-	-	-	-	-	412,000	-	-	-	-	-	-	-
Zone 4 Predesign	A single project is identified for Zone 4 and will be dependent upon development extending into this higher elevation area. This project includes construction of a 500,000-gallon reservoir, booster pump station, PRV intertie, and extension of a 12-inch water main north along Kanaka Creek Road to the future PZ 4 reservoir site. Total length of pipe is assumed to be approximately 4,600 feet for cost estimating purposes. Because this is outside of the Retail Service Area, a water system plan amendment will be needed to expand the boundary. Project 14 in the Water System Plan, page 96.	-	-	-	-	-	-	75,000	-	-	-	-	-	-	
Zone 4 Improvements		-	-	-	-	-	-	4,038,000	-	-	-	-	-	-	
Water System Plan	Required by law to update the Water System Plan every 10 years. Also identified as project 10 on page 95 of the Water System Plan.	-	-	-	-	200,000	-	-	-	-	-	-	-	-	
GSP update	Majority of projects in current Plan will be completed by 2025. Additional phases of WWTP upgrades and sewer line extensions need to be reviewed and planned for with updated cost estimates.	-	75,000	-	-	-	-	-	-	-	-	-	-	-	
Foster Creek Rd-by int. w/Rock Creek Dr. (WW Ext.not estimated)(S-06)	Section 5.2 - Extensions to unsewered areas (page 77) of the General Sewer Plan and 5.2.4 Other Extension Projects (page 79)	-	-	-	-	-	-	200,000	-	-	-	-	-	-	
WW Line Extensions	Section 5.2 - Extensions to unsewered areas (page 77) of the General Sewer Plan-change due to change in policy being discussed.	-	150,000	-	-	-	-	-	-	-	-	-	-	-	
Ryan Allen (WW)to Hollstrom	This project will extend sewer closer to properties within city limits that are currently on septic to allow conversion to the sewer system. The new sanitary sewer will start from the intersection of Ryan Allen Road and Iman Cemetery Road, continue east to Foster Creek Road, and then continue north to the intersection of Foster Creek Road and Hollstrom Road. Spur lines will be provided to serve properties on Lakeview Road and SW Jayden Lane. The project consists of installing 4,000 feet of 8-inch sewer pipe. It will provide a possible sewer connection to 24 properties currently on septic as well as future service to undeveloped properties located near the line. Project 5.2.3 (Project S-06) in the General Sewer Plan-page 79.	-	-	-	-	-	-	-	-	-	-	-	-	1,525,000	

- Water Project
- Combined Water/Sewer project
- Sewer Project