



PARKS & PUBLIC WORKS COUNCIL COMMITTEE & COMMITTEE OF THE WHOLE HYBRID MEETING

Wednesday, January 03, 2024, at 5:00 PM

Snoqualmie City Hall, 38624 SE River Street & Zoom

COMMITTEE MEMBERS

Chair: Ethan Benson

Councilmembers: Bryan Holloway and Jolyon Johnson

This meeting will be conducted in person and remotely using teleconferencing technology provided by Zoom.

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CALL TO ORDER & ROLL CALL

AGENDA APPROVAL

PUBLIC COMMENTS

MINUTES

- [1.](#) Approval of minutes dated December 5, 2023.

AGENDA BILLS

- [2.](#) **AB24-010:** Resolution Awarding 2025-2030 Utility Rate Study Contract

DISCUSSION

3. Capital Facilities and Utilities Element Recommendation
4. Water Reclamation Facility Phase 3 Project Update

ADJOURNMENT



PARKS & PUBLIC WORKS COUNCIL COMMITTEE & COMMITTEE OF THE WHOLE HYBRID MEETING MINUTES DECEMBER 5, 2023

This meeting was conducted in person and remotely using teleconferencing technology provided by Zoom

CALL TO ORDER

Chair Ethan Benson called the meeting to order at 5:00 pm.

Committee Members: Councilmembers Ethan Benson and Bryan Holloway.

CM Johnson's presence was excused unanimously.

Mayor Katherine Ross was also present.

City Staff:

Mike Chambless, City Administrator; Deana Dean, City Clerk; Luke Marusiak, Planning Commissioner; and Jimmie Betts, IT Support.

AGENDA APPROVAL – The agenda was approved as presented.

PUBLIC COMMENTS

MINUTES

1. The minutes from the November 21, 2023, meeting were approved as amended.

AGENDA BILLS

DISCUSSION

2. Comprehensive Plan – Transportation Element. Planning Commissioner Luke Marusiak, reviewed by PowerPoint presentation, the Transportation Element goals and policies for the 2044 Snoqualmie Comprehensive Plan. Committee questions and comments followed.

CM Johnson appeared remotely at 5:05 pm. Jeff Hamlin, Interim Parks & Public Works Director, appeared at 5:05 pm.

3. Community Center Update. Jeff Hamlin, Interim Parks & Public Works Director, provided a quick update reiterating what was discussed at the last Council meeting. Staff is ready to start on the design element phase of the project, reviewing options and costs, and are commencing a community engagement plan with a town hall meeting to solicit more community input. Staff will bring that to Council soon. Discussion followed.

4. The December 19, 2023, Parks & Public Works Committee meeting was cancelled.

ADJOURNMENT - The meeting was adjourned at 5:32 pm.

Minutes taken by Deana Dean, City Clerk.

Recorded meeting audio is available on the City website after the meeting.

Minutes approved at the _____ Parks & Public Works Committee Meeting.



BUSINESS OF THE CITY COUNCIL CITY OF SNOQUALMIE

AB24-010
January 8, 2024
Committee Report

Item 2.

AGENDA BILL INFORMATION

TITLE:	2025-2030 Utility Rate Study Consultant Contract	<input type="checkbox"/> Discussion Only
PROPOSED ACTION:	Move to approve Resolution XXXX awarding contract with Financial Consulting Solutions (FCS) Group for The City of Snoqualmie's Utility Rate Study 2025-2030	<input checked="" type="checkbox"/> Action Needed: <input type="checkbox"/> Motion <input type="checkbox"/> Ordinance <input checked="" type="checkbox"/> Resolution

REVIEW:	Department Director	Jeff Hamlin	12/21/2023
	Finance	Janna Walker	12/21/2023
	Legal	David Linehan	12/21/2023
	City Administrator	Mike Chambless	12/26/2023

DEPARTMENT:	Parks & Public Works		
	STAFF: Dylan Gamble, CIP Manager		
	COMMITTEE: Parks & Public Works		COMMITTEE DATE: January 3, 2024
	EXHIBITS: 1. Resolution XXXX 2. FCS Group Contract Routing Sheet 3. FCS Group Contract 4. 2023-28 CIP Excerpt		

AMOUNT OF EXPENDITURE	\$ 127,970
AMOUNT BUDGETED	\$ 100,000
APPROPRIATION REQUESTED	\$ 0

SUMMARY

INTRODUCTION

The proposed Agenda Bill and Resolution seeks to authorize the Mayor to contract with FCS Group to conduct the City of Snoqualmie's Utility Rate Study for 2025-2030.

LEGISLATIVE HISTORY

In June of 2020, City of Snoqualmie Council approved an agreement with Financial Consulting Solutions (FCS) Group to conduct a Utility Rate Study and General Facilities Charges Update for the City's combined utility. Since the adoption of Ordinance 1248, the product of the 2021 Rate study effort, the City maintained the Utility Rates until December 31, 2023.

On December 11th, 2023 Snoqualmie City Council approved Ordinance 1284 amending Snoqualmie Municipal Code to increase the City's utility rates for Water, Storm water, and Waste water. This utility rate increase was approved to reduce the impacts that increased inflation and decreased rate revenue across all three utilities. Financial Consulting Solutions (FCS) Group was contracted to prepare a 2024 Fiscal Health Review on the City's utility rates and make a recommended rate change recommendation to address inflation and revenue impacts.

BACKGROUND

Staff conducted a request for proposal (RFP) for a consultant contract to review, analyses, and design a rate model for the City of Snoqualmie's utilities (Water, Stormwater, and Wastewater) as well as update the City's General Facility Charges (GFCs). The proposed work would review the years 2025-2030 for rate table review, but would conduct longer ranged reviews to capture accurate revenue and expense forecasts.

Two RFP proposals were received by the City and ranked by a City Staff review panel. After review and scoring, FCS Group was selected as the most appropriate and qualified candidate proposal. Snoqualmie City Council requested that a more immediate '2024' fiscal health review be conducted before a larger more comprehensive rate study. At this time the rate study was paused to conduct the '2024 Fiscal Health Review'. As a result of the approval of Ordinance 1248, this work was completed and the 2025-2030 Utility Rate Study Contract is being resumed.

ANALYSIS

A 2025-2023 Utility Rate study is encouraged to accurately capture future revenue and expenses related to the City's utilities. The existing utility rate study, and subsequent utility rates, do not capture an accurate forecast for the City's future growth goals, expected revenue sources, or forecasted expenditures. Staff recommends beginning the Utility rate study in 2024, for adoption and codification for the beginning of 2025.

BUDGET

Administration recommends approval of the contract with FCS Group in the amount of \$127,970 to complete the Utility Rate Study for 2025-2030. The City budgeted \$40,000 for the rate study in both Water Utility (#401) and Sewer Utility (#402), and \$20,000 within Stormwater Utility (#403), for a total of \$100,000, in the 2023-24 Biennial Budget. The three funds are currently encumbered by a contract of \$16,070, with \$6,428 applying to Water and Sewer Utilities, and \$3,214 applying to Stormwater Utility. When accounting for the value of this contract and the outstanding contract value for work performed for the 2024 utility rate study update, the FCS Group contract will exceed the appropriation level across the three funds by a combined total of \$44,040.

Utility Operations Services - Utility Rate Study

2023-2024 Amended Biennial Budget		
Beginning Budget	\$	100,000
Expenditures	\$	-
Outstanding Contract Value	\$	(16,070)
Current Available Budget	\$	83,930
Cost of FCS Contract	\$	(127,970)
Available Budget after Election Costs	\$	(44,040)

The 2023-24 Biennial Budget includes transfers from the Utility Operating funds (Water, Sewer, and Stormwater Utility) into the Utility Capital Fund (#417) totaling \$13,217,438. Administration proposes

decreasing these transfers out from each Utility Operating Fund in the amounts shown in the table below to fund the gap between the amounts budgeted and the expected cost of the contract. According to the 2023-28 Capital Improvement Plan (CIP) cash balance forecast, this decrease in transfers is not anticipated to slow project completion for the duration of the six-year CIP.

	2023-2024 Biennial Budget
Available Budget / (Shortfall) after AB24-010	\$ (44,040)
Water Utility (#401)	\$ (15,626)
Sewer Utility (#402)	\$ (20,601)
Stormwater Utility (#403)	\$ (7,813)
Available Budget after AB24-010	\$ -

NEXT STEPS

If awarded, Staff will finalize the contract with FCS Group. The 2025-2030 Utility Rate Study work will begin with of data collection, analysis modeling. Expected Council review of proposed rate study materials in late Spring/Early Summer 2024.

PROPOSED ACTION

Motion to approve Resolution XXXX awarding contract with Financial Consulting Solutions (FCS) Group for The City of Snoqualmie's Utility Rate Study 2025-2030.

RESOLUTION NO. 16XX**A RESOLUTION OF THE CITY COUNCIL OF CITY OF SNOQUALMIE, WASHINGTON AWARDING A GENERAL SERVICES CONTRACT TO AND AUTHORIZING EXECUTION OF A GENERAL SERVICES CONTRACT WITH FINANCIAL CONSULTING SERVICES GROUP FOR 2025-2030 UTILITY RATE STUDY AND GENERAL SERVICES CHARGE UPDATE.**

WHEREAS, pursuant to Ordinance No. 448 as codified in Snoqualmie Municipal Code Section 1.08.010, the City of Snoqualmie has adopted the classification of non-charter code city, retaining the mayor-council plan of government as provided for in Chapter 35A.12 RCW; and

WHEREAS, on August 21, 2023, the City advertised the Request for Proposals to produce the City of Snoqualmie's 2025-2030 Utility Rate Study and General Facility Charges update ("the Project"); two qualified firms responded by the time the solicitation concluded on September 14, 2023; and

WHEREAS, upon review of the proposals, the City chose to select Financial Consulting Services Group to provide the requested planning services for the Project; and

WHEREAS, the City seeks to update the 2025-2030 Utility Rate Study and General Facility Charges in order to accurate charge rates for the forecasted expense; and

WHEREAS, City Staff recommends using Financial Consulting Services Group as the most qualified firm to work on the Project.

NOW, THEREFORE, BE IT HEREBY RESOLVED BY THE CITY COUNCIL OF THE CITY OF SNOQUALMIE AS FOLLOWS:

Section 1. Determination of Qualified Candidate and Proposal. Based on the foregoing recitals, which are hereby incorporated as findings of fact, Financial Consulting Services Group proposed and appropriate proposal for the Project.

Section 2. Award of General Service Contract. The contract for the Project is hereby awarded Financial Consulting Services Group in accordance with its proposal.

Section 3. Authorization for Contract Execution. The Mayor is authorized to execute a contract with Financial Consulting Services Group in substantially the form attached hereto as Exhibit A.

Passed by the City Council of the City of Snoqualmie, Washington, this 8th day of January 2024.

Katherine Ross, Mayor

Attest:

Deana Dean, City Clerk

Approved as to form:

David Linehan, Interim City Attorney



CITY OF SNOQUALMIE CONTRACT ROUTING SHEET

Item 2.

ORIGINATING DEPARTMENT INFO

Contract Name: 2025 – 2030 Utility Rate Study

Department: Parks & Public Works

Staff Person: Dylan Gamble

Date of Request: 1/8/2023

Date Due: 1/8/2023

Contract No: CS23-094

DOCUMENT TYPE

Professional Services Agreement

If other:

CONTRACTOR / VENDOR / CONSULTANT INFO

Name: FCS Group

Address: 7525 166th Avenue NE, Suite D-215, Redmond, WA 98052

Phone: 425-867-1802

Type of Person or Entity Partnership:

State where entity formed: WA

Debarred or Suspended: ☐ Yes ☒ No

Signature name: , Title Sergey Tarasov Contractor Email: (A valid Email is required for [L&I Tracking](#)) Sergey Tarasov
<SergeyT@fcsgroup.com>

Tax ID#: 91-1417946

[Snoqualmie Business Lic. #](#): NA

If none, date when application submitted:

Non Profit: ☐ Yes ☒ No

Completed W9 ☒ Yes ☐ No

SCOPE OF WORK - EXHIBIT A

- ☒ Attach a complete and detailed description of the services or scope of work, including completion date for each phase of work and location of work as EXHIBIT A to the contract. Additional exhibits may apply and should be included as needed.

TERM/COMPENSATION

Commencement Date ASAP

Completion Date: 12/31/2024

Contract Extension: ☐ Yes ☒ No

Total Compensation: \$16,070.00

Not to Exceed: \$16,070.00

(Include expenses and [sales tax](#), if any. If calculated on hourly labor charge, attach schedules of employees' titles and hourly rates)

Reimbursable Expenses: ☐ Yes ☒ No If yes, maximum dollar amount: \$

Certificate of Insurance Required: ☐ Yes ☒ No (If yes, certificate must be attached before agreement is signed)

PURCHASING & CONTRACTING REQUIREMENTS ([see Snoqualmie Municipal Code \(SMC\) §2.90 Contracts](#))

Procurement Category: General or Purchases Services (Other than A&E)

Selection Process/Procedure Used: Request for Proposals (RFP)

Approval Authority (Two approvers required): ☒ Staff ☐ Manager ☐ Director ☒ Mayor or City Admin. ☒ City Council

CONTRACT ROUTING & APPROVALS (INITIALED & DATED BY APPROVER)

Date Approved by City Council, if required: NA

- ☒ Director Name: Jeff Hamlin
- ☐ Finance – Janna Walker
- ☐ City Attorney: David Linehan

SIGNATURES COLLECTED

PROJECT TITLE 2024 Fiscal Health Review

Project Phase: Analysis

ACCOUNTING INFORMATION / OTHER NOTES

Applicable Account Codes & Descriptions:

401-18-019-534-10-41-095	Water Utility Rate Study
403-22-019-531-10-41-095	Storm Utility Rate Study
402-20-019-535-10-41-095	Sewer Utility Rate Study



CITY OF SNOQUALMIE
CONTRACT ROUTING SHEET

Item 2.

- ☐ Manager (if required):
☐ Director (if required):
☐ Mayor or City Administrator (if required):
- ☐ Signed original goes to Department/Project Lead
☐ *When sending out for signature, cc Deana Dean, City Clerk*

Exhibit A: Scope of Services

CITY OF SNOQUALMIE

UTILITY RATE STUDY & GFC UPDATE

The following approach would be used to perform a rate study (for water, sewer, and stormwater) and general facilities charge update for the City of Snoqualmie. The tasks noted below will be completed for each utility unless specifically noted otherwise.

TASK PLAN

TASK 1 | INITIAL PROJECT MEETING

An initial project meeting will be scheduled before the commencement of the project with the consultant and the City project team. Meeting participants would include a representative from departments that can address issues related to finance, engineering / operations, customer service and administration.

Deliverables

- Project schedule with key milestone review points.
- Schedule standing project team meetings.
- Establish communication protocol.
- Identify project deliverables.

TASK 2 | DATA COLLECTION

FCS GROUP will provide a data needs list encompassing historical and projected financial, operational, billing and planning information. The provided data will be reviewed, analyzed and validated for inclusion in the study process.

Task 2b | Customer Statistics Validation

A detailed customer billing statistics validation will be completed for each utility. Individual customer data including number of accounts and billed usage will be evaluated and validated against actual revenue collections. This revenue reconciliation will identify anomalies to be corrected prior to developing future projections of customer counts and use / demand under “normal” conditions. Validation of the customer statistics data set with customer demands and revenue generation is critical to the rate study as it establishes the foundation for all of the major analytical phases (revenue requirement, cost-of-service analysis, rate design).

Deliverables

- Validated customer statistics for rate revenue forecasting.
- Customer use profile development.
- Evaluate rate classifications.
- Allocation factor development.

TASK 3 | MODEL ARCHITECTURE

The financial planning cost of service rate model forms the framework and foundation of the rate study. The modeling toolset offers more than a rate study, it provides the City with a long-term financial plan for proactive financial management of each system. The toolset can easily be set-up to address each utility's needs on any multi-year period (e.g., 5/10/20+ year period).

The financial planning model will be a dynamic long-term tool that evolves with the City over time. All analyses will be contained in a single file (one file per utility). An introductory flow screen and user interface will enhance model navigation and “what if” scenarios allowing for various cost and policy alternatives to be simultaneously evaluated. We will work with the City to determine how the model is intended to be used, what answers need to be generated by the tool and what user interface will be most effective.

Deliverables

- A “nimble” rate-setting toolset for proactive financial management of each utility.
- User interface for easy navigation to key input areas.
- Scenario interface to test key variables.

TASK 4 | REVENUE REQUIREMENT ANALYSIS

This task establishes a sustainable, multi-year (10-year minimum) financial management plan that meets the projected total financial needs of each system through generation of sufficient, sustainable revenue. This task analyzes annual cash flow needs by identifying expenses incurred to operate and manage each system including; cost increases resulting from changes in staffing and/or enhanced programs or initiatives, existing contract cost arrangements, capital repair/ replacement needs, new and existing debt repayment obligations and fiscal policy achievement.

Alternative rate strategies and scenarios will be developed that may consider operational changes, capital prioritization, and overall asset management funding approaches for long term capital needs. These scenarios can be used to ultimately inform decision making and optimize proposed rate strategies.

Deliverables

- Fiscal policy evaluation.
- Determine total annual system obligations by utility.
- Identify the required rate strategy that will meet each system's total financial obligations.

- Evaluate capital projects and create funding a plan for each system.
- Ten-year rate strategy (2020-2029) easily expandable for a longer-term outlook.
- Base case and up to three (3) scenarios.
- Two (2) project team review meetings.

TASK 5 | COST OF SERVICE UPDATE (WATER & SEWER)

The cost of service (COSA) analysis establishes both (1) a defensible basis for assigning “cost shares,” and (2) “equity” for system customers based on industry standard methodologies that are tailored to the City’s unique water and sewer systems and customer characteristics. Due to the simplicity of the stormwater rate structure, a cost-of-service analysis is not performed for the service.

Deliverables

- Class based equity evaluation.
- Cost based unit costs.
- Evaluation of fixed and variable costs.
- COSA phase-in, if warranted.
- Review meeting.

TASK 6 | RATE DESIGN

Rate design determines how the target level of revenue will be generated (fixed v. variable charges) from each customer class. Rate design considers both the level (amount of revenue that must be generated) and structure (how the revenue will be collected, or bill assessed).

The rate design process in this study will aim to balance the priorities of the City while preserving revenue stability. Each developed rate design alternative should generate sufficient revenue to meet the revenue requirement’s forecast and begin to address any material inequities identified in the COSA findings. In addition, rate designs will be consistent with the City’s fiscal policies, billing system capabilities, and goals.

Task 6a | Reclaimed Water Rate Design

A reclaimed water rate design will be developed utilizing the sewer utility’s cost-of-service analysis’ unit costs. The reclaimed water rate will capture relevant expenses associated with operating and maintenance, general and administrative, capital and, if applicable, debt service. The rate structure will take into account the level of revenue to be recovered and the revenue recovery mechanism (e.g., fixed and variable charges). This task includes two (2) review meetings and up to three (3) alternative rate structure scenarios. This task also includes the development of a financial chapter for the reclaimed water comprehensive plan being completed for the City by a consulting engineer.

Deliverables

- Up to three (3) alternative customer class rate designs that align with the identified City priorities.
- Up to three (3) alternative reclaimed water rate design alternatives and two (2) review meetings.
- Customer class bill impacts.
- Neighboring utility bill comparisons.
- Two (2) project review meetings.
- Financial chapter in the reclaimed water system plan.

TASK 7 | GENERAL FACILITIES CHARGE (GFC) UPDATE

A general facilities charge (GFC) is a one-time charge imposed as a condition of service on new development or on expanded connection to the system. The charge represents a prorated share of the capital investment made to provide system capacity. There are a variety of approaches that are used in the industry to establish a defensible GFC. While the City has some flexibility to define an equitable share of system costs, it is important that the City follow a rational approach to consistently determine and implement cost based GFCs.

The City is authorized to assess fees and charges under Section 35.92.025 of the Revised Code of Washington (RCW). The RCW has limited language specifying the methodology to be used for calculation of GFCs for Cities, offering minimal guidance. In general, each connection shall bear a proportional share of the cost of the system capacity required. The GFC developed shall reflect an updated inventory of existing system assets, the most recent approved capital improvement program costs related to growth, and current expectations for future population/ customer capacity.

The GFC will reflect existing and future capital costs associated with providing service to new connections as identified in the City's current draft Water and Sewer System Plan planning documents. The GFC calculation will provide the maximum allowable charge. The results of the GFC will be incorporated into the revenue requirement as revenue from these fees will help off-set capital costs. The City may consider phasing-in charges should there be significant increases or if other policy-related issues are being considered such as economic development.

Deliverables

- Calculated maximum allowable GFC for each system, and phase-in if warranted.
- Schedule of fees.
- Review meeting.

TASK 8 | IMPLEMENTATION & EDUCATION

The success of a rate study relies on an open and involved process for informing and educating the City Council, Committee and customers on the rate study process and to clearly define the cost basis for the fees imposed on customers by linking the financial requirements to costs. We propose six (6) internal project meetings at key milestones with City staff to review key assumptions and outcomes.

These meetings may be scheduled as onsite or an interactive conference call depending on budget constraints.

In addition to the project review meetings, it will be critical to present findings, education and implementation information and recommendations to the City Council, Finance and / or Public Works Committee and the public. These meetings are meant to familiarize the decision makers with the process, gain input on key priorities and objectives, and allow sufficient time for presentation of findings and to incorporate their feedback and input in development of the final recommendations.

The RFP did not identify a number of total meetings to be included in the scope of services. Based on our history working with the City, and additional input received from our follow up questions, we propose attendance at five (5) meetings with the City Council / Committee / Public.

The most recent rate study completed in 2020 included ten (10) Council and Committee meetings. Based on input received from our follow-up questions, an additional five (5) meetings will be budgeted as part of a contingency, only accessible, if necessary, by written authorization from the City.

TASK 8 | DOCUMENTATION

A written draft and final report documenting the rate study process, methodology, key assumptions, results and recommendations will be provided. The electronic model will provide the technical exhibits.

Deliverables

- An electronic copy of the draft report.
- An electronic reproducible copy of the final report.
- A copy of the Excel based model for each utility.

MANAGEMENT CONTINGENCY

This scope includes a budget contingency for any unanticipated tasks, which may include, but are not limited to the development of additional rate strategies, alternative rate designs and additional meetings / presentations. This portion of the budget will only be accessible through written authorization.

Exhibit B: Compensation

The total compensation to be paid to FCS GROUP, including services and expenses, shall not exceed \$127,970.



2023-2028 Capital Improvement Plan Statement of Utilities CIP Sources, Uses, and Cash Balance¹

Item 2.

ESTIMATED BEGINNING UTILITIES CIP CASH BALANCE²

	2023	2024	2025	2026	2027	2028	TOTAL
Total Beginning Utilities CIP Cash Balance =	\$ 19,400,000	\$ 21,282,443	\$ 15,499,586	\$ 12,430,840	\$ 8,082,704	\$ 9,728,904	

ESTIMATED SOURCES

Charges for Goods and Services

Utility Fees ("Rates") ³	\$ 6,615,000	\$ 7,200,000	\$ 7,570,000	\$ 8,075,000	\$ 7,980,000	\$ 8,570,000	\$ 46,010,000
Total Charges for Goods and Services =	\$ 6,615,000	\$ 7,200,000	\$ 7,570,000	\$ 8,075,000	\$ 7,980,000	\$ 8,570,000	\$ 46,010,000

Grants

Grants	\$ 290,500	\$ 1,518,500	\$ 941,000	\$ -	\$ -	\$ -	\$ 2,750,000
Total Grants =	\$ 290,500	\$ 1,518,500	\$ 941,000	\$ -	\$ -	\$ -	\$ 2,750,000

Other Increases

General Facilities Charges	\$ 3,230,000	\$ 3,410,000	\$ 1,670,000	\$ 1,740,000	\$ 1,810,000	\$ 1,890,000	\$ 13,750,000
Contributions in Aid of Construction (CIAC)	\$ 237,943	\$ 2,644,643	\$ 4,355,254	\$ 834,864	\$ 986,200	\$ 1,287,500	\$ 10,346,404
Total Other Increases =	\$ 3,467,943	\$ 6,054,643	\$ 6,025,254	\$ 2,574,864	\$ 2,796,200	\$ 3,177,500	\$ 24,096,404

TOTAL SOURCES = \$ 10,373,443 \$ 14,773,143 \$ 14,536,254 \$ 10,649,864 \$ 10,776,200 \$ 11,747,500 \$ 72,856,404

ESTIMATED USES

Capital Programs

Utility Main & Drainage System Replacement Program	\$ 987,000	\$ 2,134,000	\$ 2,204,000	\$ 2,279,000	\$ 2,472,000	\$ 2,687,000	\$ 12,763,000
Urban Forestry Improvement Program	\$ 211,000	\$ 237,000	\$ 258,000	\$ 280,000	\$ 301,000	\$ 323,000	\$ 1,610,000
Stormwater Pond Improvement Program	\$ 53,000	\$ 56,000	\$ 58,000	\$ 60,000	\$ 62,000	\$ 65,000	\$ 354,000
Total Capital Programs =	\$ 1,251,000	\$ 2,427,000	\$ 2,520,000	\$ 2,619,000	\$ 2,835,000	\$ 3,075,000	\$ 14,727,000

Capital Projects

Pressure Zone Conversions Project	\$ -	\$ 27,000	\$ 204,000	\$ -	\$ -	\$ -	\$ 231,000
Pressure Reducing Valve (PRV) Stations Project	\$ 84,000	\$ 237,000	\$ -	\$ -	\$ -	\$ -	\$ 321,000
1040 Zone Booster Pump Station Improvement Project	\$ 38,000	\$ 394,000	\$ -	\$ -	\$ -	\$ -	\$ 432,000
705 Zone Booster Pump Station Improvement Project	\$ -	\$ -	\$ 54,000	\$ 521,000	\$ -	\$ -	\$ 575,000
South Wellfield Improvement Project	\$ -	\$ -	\$ 258,000	\$ 2,600,000	\$ -	\$ -	\$ 2,858,000
1040 Zone Reservoir Addition Project	\$ 38,000	\$ 394,000	\$ -	\$ -	\$ -	\$ 5,000,000	\$ 5,432,000
Canyon Springs Improvement Project	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,253,000	\$ 1,253,000
Railroad Place Lift Station Improvement Project	\$ 106,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 106,000
Eagle Lake Water Reclamation Basin Improvement Project	\$ 106,000	\$ 215,000	\$ 1,828,000	\$ 1,183,000	\$ -	\$ -	\$ 3,332,000
SR 202 Drainage Improvement Project	\$ -	\$ -	\$ 892,000	\$ 1,726,000	\$ -	\$ -	\$ 2,618,000
Leitz Street Drainage Improvement Project	\$ -	\$ -	\$ -	\$ 132,000	\$ -	\$ -	\$ 132,000
Ridge Street Drainage Improvement Project	\$ -	\$ 166,000	\$ 170,000	\$ -	\$ -	\$ -	\$ 336,000
Kimball Creek Riparian Restoration Project	\$ 79,000	\$ 161,000	\$ 161,000	\$ 1,075,000	\$ 900,000	\$ -	\$ 2,376,000
Total Capital Projects =	\$ 451,000	\$ 1,594,000	\$ 3,567,000	\$ 7,237,000	\$ 900,000	\$ 6,253,000	\$ 20,002,000

Capital Projects Awaiting Grant Approval or Other Sources

Sandy Cove Park Riverbank Restoration & Outfall Project (CP ⁴ = \$2,750,000)	\$ 581,000	\$ 3,037,000	\$ 1,882,000	\$ -	\$ -	\$ -	\$ 5,500,000
Total Capital Projects Awaiting Grant Approval or Other Sources =	\$ 581,000	\$ 3,037,000	\$ 1,882,000	\$ -	\$ -	\$ -	\$ 5,500,000

Capital Projects with Estimated Developer Contributions (CIAC)

SR 202 Bridge Utility Main Replacement Project (CP = \$3,523,500)	\$ -	\$ -	\$ 84,000	\$ 634,000	\$ 1,262,000	\$ 1,935,000	\$ 3,915,000
599 Zone Reservoir Addition Project (CP = \$2,058,500)	\$ -	\$ -	\$ 48,000	\$ 161,000	\$ 1,720,000	\$ 2,188,000	\$ 4,117,000
Source of Supply Improvement Project (CP = \$1,819,300)	\$ 686,000	\$ 129,000	\$ 129,000	\$ 1,290,000	\$ -	\$ -	\$ 2,234,000
Snoqualmie Mill Water Main Loop Project (CP = \$2,040,900)	\$ 158,000	\$ 409,000	\$ 5,591,000	\$ 645,000	\$ -	\$ -	\$ 6,803,000
Water Reclamation Facility Improvements - Phase 3 (CP = \$10,910,396)	\$ 2,805,000	\$ 10,552,000	\$ 1,373,000	\$ -	\$ -	\$ -	\$ 14,730,000
Total Capital Projects with Estimated Developer Contributions (CIAC) =	\$ 3,649,000	\$ 11,090,000	\$ 7,225,000	\$ 2,730,000	\$ 2,982,000	\$ 4,123,000	\$ 31,799,000

Information Technology (IT) Project Contributions

Enterprise Resource Planning System Replacement Project	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 150,000
Total IT Project Contributions =	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 150,000

Debt Service

Debt Service	\$ 2,409,000	\$ 2,408,000	\$ 2,411,000	\$ 2,412,000	\$ 2,413,000	\$ 2,010,000	\$ 14,063,000
Total Debt Service =	\$ 2,409,000	\$ 2,408,000	\$ 2,411,000	\$ 2,412,000	\$ 2,413,000	\$ 2,010,000	\$ 14,063,000
TOTAL USES =	\$ 8,491,000	\$ 20,556,000	\$ 17,605,000	\$ 14,998,000	\$ 9,130,000	\$ 15,461,000	\$ 86,241,000

ESTIMATED ENDING NON-UTILITIES CIP CASH BALANCE

Total Ending Utilities CIP Cash Balance =	\$ 21,282,443	\$ 15,499,586	\$ 12,430,840	\$ 8,082,704	\$ 9,728,904	\$ 6,015,404	
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¹ The Administration intends to at least commence every capital program or project included in this statement. However, this assumes that project management is properly and fully staffed during the biennium. If there are any complications, such as a Project Engineer leaving the City or operational burdens that require the full effort of employees that manage both projects and operations, then the Administration will need to further prioritize the CIP list.

² The estimated beginning cash balance is preliminary and subject to change.

³ Council has adopted a utility rate schedule through 2026. This CIP assumes that Council will approve utility rate increases for 2027 and 2028 consistent with the previous six-year period (3.07% for a resident with an average monthly bill).

⁴ CP = City portion of project funding.