4B DEVELOPMENT CORPORATION

MEETING AGENDA

SEPTEMBER 26, 2023, 6:00 PM

4B DEVELOPMENT CORPORATION REGULAR MEETING
HISTORIC CHURCH BUILDING - 403 N 7TH STREET, SANGER, TEXAS



CALL THE REGULAR MEETING TO ORDER AND ESTABLISH A QUORUM

INVOCATION AND PLEDGE

CITIZENS COMMENTS

This is an opportunity for citizens to address the Corporation on any matter. Comments related to public hearings will be heard when the specific hearing begins. Citizens are allowed 3 minutes to speak. Each speaker must complete the Speaker's Form and include the topic(s) to be presented. Citizens who wish to address the Corporation with regard to matters on the agenda will be received at the time the item is considered. The Corporation is not allowed to converse, deliberate or take action on any matter presented during citizen input.

CONSENT AGENDA

All items on the Consent Agenda will be acted upon by one vote without being discussed separately unless requested by a Board member to remove the item(s) for additional discussion. Any items removed from the Consent Agenda will be taken up for individual consideration.

1. Consideration and possible action on 4B minutes from 8/29/2023.

PUBLIC HEARING ITEMS

2. Conduct a Public Hearing on expenditures for conceptual renderings for a new downtown park in an amount not to exceed \$75,000.

ACTION ITEMS

3. Consider and possible action on expenditures for conceptual renderings for a new downtown park in an amount not to exceed \$75,000.

REPORTS

- 4. Financial Reports.
- Director's Report.

FUTURE AGENDA ITEMS

The purpose of this item is to allow the President and Board members to bring forward items they wish to discuss at a future meeting, A Board member may inquire about a subject for which notice has not been given. A statement of specific factual information or the recitation of existing policy may be given. Any deliberation shall be limited to a proposal to place the subject on an agenda for a subsequent meeting. Items may be placed on a future meeting agenda with a consensus of the Corporation or at the call of the President.

ADJOURN

NOTE: The Corporation reserves the right to adjourn into Executive Session as authorized by Texas Government Code, Section 551.001, et seq. (The Texas Open Meetings Act) on any item on its open meeting agenda in accordance with the Texas Open Meetings Act, including, without limitation Sections 551.071-551.087 of the Texas Open Meetings Act.

CERTIFICATION

I certify that a copy of this meeting notice was posted on the bulletin board at City Hall that is readily accessible to the general public at all times and was posted on the City of Sanger website on September 22, 2023, at 8:30 AM.

/s/Shani Bradshaw
Shani Bradshaw, Director of Economic Development

The Historical Church is wheelchair accessible. Request for additional accommodations or sign interpretation or other special assistance for disabled attendees must be requested 48 hours prior to the meeting by contacting the City Secretary's Office at 940.458.7930.

FROM: Shani Bradshaw, Director of Economic Development

AGENDA ITEM: Consideration and possible action on 4B minutes from 8/29/2023.

SUMMARY:

• 4B Board Minutes from 8/29/2023.

FISCAL INFORMATION:

Budgeted: NA Amount: NA GL Account: NA

RECOMMENDED MOTION OR ACTION:

Staff recommends approval.

ATTACHMENTS:

4B Minutes from 08/29/2023.

4B DEVELOPMENT CORPORATION

MEETING MINUTES

AUGUST 29, 2023, 6:00 PM



4B DEVELOPMENT CORPORATION REGULAR MEETING
DEVELOPMENT SERVICES BUILDING - 201 BOLIVAR STREET, SANGER, TEXAS 76266

CALL THE REGULAR MEETING TO ORDER AND ESTABLISH A QUORUM

As there was a quorum Jeff Springer called the meeting to order at 6:03 p.m.

BOARD MEMBERS PRESENT

| Board Member, Place 3 | Matt Fuller |
|-----------------------|----------------|
| Board Member, Place 5 | Jeff Springer |
| Board Member, Place 6 | Eddie Piercy |
| Board Member, Place 4 | Beverly Howard |
| Board Member, Place 7 | Carrie Bilyeu |

BOARD MEMBERS ABSENT

Board Member, Place 1 Guy Saenz Board Member, Place 2 John Payne

STAFF MEMBERS PRESENT:

Director of Economic Development Shani Bradshaw

CITIZENS COMMENTS

No citizens came forward to speak.

CONSENT AGENDA

1. Consideration and possible action on 4B minutes from 7/25/2023.

Board Member Bilyeu makes a motion to approve the consent agenda as shown. Board Member Piercy seconded the motion.

Voting Yea: Board Member Fuller, Board Member Springer, Board Member Howard. Motion passes unanimously.

ACTION ITEMS

2. Consideration and possible action on Property Enhancement Incentive application for 1406 W. Chapman.

Board Member Piercy makes a motion to approve Chicken Express, Property Enhancement Application for 1406 West Chapman Drive for \$9,445.20. Board member Bilyeu seconds the motion.

Voting Yea: Board Member Fuller, Board Member Springer, Board Member Howard. Motion passes unanimously.

REPORTS

3. Financial Reports

Director Bradshaw goes over the financial report.

4. Director Report.

Director Bradshaw provides updates.

FUTURE AGENDA ITEMS

No future items were discussed.

ADJOURN

As there were no further items on the agenda Jeff Springer adjourned the meeting at 6:23 p.m.



FROM: Shani Bradshaw, Director of Economic Development

AGENDA ITEM: Conduct a Public Hearing on expenditures for conceptual renderings for a new

downtown park in an amount not to exceed \$75,000.

SUMMARY:

 The board has expressed the desire to initiate the design of undeveloped parkland in the Downtown area.

The board approved allocating \$75,000 to the 2023-2024 FY Budget for conceptual renderings.

 Notice of Public Hearing was published in the Denton Record-Chronicle on September 9, 2023, and September 16, 2023.

FISCAL INFORMATION:

Budgeted: Yes Amount: \$75,000 GL Account: NA

RECOMMENDED MOTION OR ACTION:

NA

ATTACHMENTS:

Notice of public hearing

NOTICE OF PUBLIC HEARING 4B SANGER TEXAS DEVELOPMENT CORPORATION

Notice is hereby given that a public hearing will be held by the 4B Sanger Texas Development Corporation in the Historic Church Building, 403 N 7th Street, Sanger, Texas at 6:00 p.m. on Tuesday, September 26, 2023, for the purpose of the following:

• Conceptual rendering for a new downtown park not to exceed the cost of \$75,000.

To learn more about this project, please contact the Economic Development Department at (940)458-9096 or via email at sbradshaw@sangertexas.org.



FROM: Shani Bradshaw, Director of Economic Development

AGENDA ITEM: Consider and possible action on expenditures for conceptual renderings for a

new downtown park in an amount not to exceed \$75,000.

SUMMARY:

 The board has expressed the desire to initiate the design of undeveloped parkland in the Downtown area.

- Notice of Public Hearing was published in the Denton Record-Chronicle on September 9, 2023, and September 16, 2023.
- Notice of Public Hearing was published in the Denton Record-Chronicle on September 9, 2023, and September 16, 2023.

FISCAL INFORMATION:

Budgeted: Yes Amount: \$75,000 GL Account: NA

RECOMMENDED MOTION OR ACTION:

 Staff recommends approval. (RECOMMENDED MOTION) – I make a motion to approve expenditures for conceptual renderings for a new downtown park in an amount not to exceed \$75,000.

ATTACHMENTS:

Notice of public hearing



FROM: Shani Bradshaw, Director of Economic Development

AGENDA ITEM: Financial Reports.

SUMMARY:

• Financial Reports for the period ending August 31, 2023.

Revenues and expenditures reflect activity from October 1, 2022, through August 31, 2023.

Sales Tax Collections for August 31, 2023.

FISCAL INFORMATION:

Budgeted: NA Amount: NA GL Account: NA

RECOMMENDED MOTION OR ACTION:

NA

ATTACHMENTS:

Monthly Financial Report – August 2023 Revenue Expense Report – August 2023 Sales Tax Report – August 2023

Sanger Texas Development Corporation Fund 4B August 31, 2023

| | | | Percent |
|-------------------------------|----------|---------|-----------|
| | Budget | Actual | of Budget |
| Revenue | | | |
| Sales Tax | 800,000 | 692,502 | 87% |
| Interest Income | 30,000 | 58,685 | 196% |
| Grants | <u></u> | 15,040 | |
| Total Revenue | 830,000 | 766,227 | 92% |
| Expenditures | | | |
| Salaries and Benefits | 60,500 | 54,502 | 90% |
| Transfer to Debt Service Fund | 227,500 | 227,500 | 100% |
| Supplies and Matterials | 38,750 | 30,062 | 78% |
| Maintenance and Operation | 800 | 723 | 90% |
| Contract Services | 15,000 | 11,168 | 74% |
| Grant Expenses | 50,000 | 10,000 | 20% |
| Capital Outlay | 479,000 | 276,910 | 58% |
| Total Expenditures | 871,550 | 610,865 | 70% |
| Revenues Over Expenditures | (41,550) | 155,362 | |
| Cash in Bank - Checking | | | 204,279 |
| Certificate of Deposit | | | 286,971 |
| Claim on Cash | | | 1,981,782 |
| Total Cash | | | 2,473,032 |

9-19-2023 08:35 AM

CITY OF SANGER PAGE: 1

REVENUE & EXPENSE REPORT (UNAUDITED)
AS OF: AUGUST 31ST, 2023

42 -4B CORPORATION FINANCIAL SUMMARY

% OF YEAR COMPLETED: 91.67

| | | CURRENT BUDGET | CURRENT PERIOD | YEAR TO DATE ACTUAL | TOTAL ENCUMBERED | BUDGET BALANCE | % YTD BUDGET |
|-----------------------------------|---|--------------------|-----------------------|--------------------------|---------------------|-------------------------|-----------------|
| REVENUE SUMMARY | | | | | | | |
| TAXES INTEREST | | 800,000 30,000 | 62,806.69 4,285.48 | 692,502.00 34,285.06 | 0.00 0.00 (| 107,498.00 4,285.06) | 86.56 114.28 |
| TOTAL REVENUES | | 830,000 | 67,092.17 | 726,787.06 | 0.00 | 103,212.94 | 87.56 |
| EXPENDITURE SUMMARY | | | | | | | |
| 74-TRANSFERS 76-4B FUND | | 227,500 644,050 | 0.00 8,699.63 | 227,500.00 373,365.10 | 0.00 78,413.21 | 0.00 192,271.69 | 100.00 70.15 |
| TOTAL EXPENDITURES | | 871,550 | 8,699.63 | 600,865.10 | 78,413.21 | 192,271.69 | 77.94 |
| REVENUE OVER/(UNDER) EXPENDITURES | (| 41,550) | 58,392.54 | 125,921.96 (| 78,413.21)(| 89,058.75) | 114.34- |

9-19-2023 08:35 AM

CITY OF SANGER PAGE: 2

REVENUE & EXPENSE REPORT (UNAUDITED)
AS OF: AUGUST 31ST, 2023

42 -4B CORPORATION FINANCIAL SUMMARY

% OF YEAR COMPLETED: 91.67

| REVENUES | CURRENT BUDGET | CURRENT PERIOD | YEAR TO DATE ACTUAL | TOTAL ENCUMBERED | BUDGET BALANCE | % YTD BUDGET |
|--|--------------------|------------------------|--------------------------|---------------------|--------------------------|-----------------|
| <u>TAXES</u> 00-4325 STATE SALES TAX TOTAL TAXES | 800,000 800,000 | 62,806.69 62,806.69 | 692,502.00 692,502.00 | 0.00 | 107,498.00 107,498.00 | 86.56 86.56 |
| INTEREST 00-4800 INTEREST INCOME TOTAL INTEREST | 30,000 30,000 | 4,285.48 4,285.48 | 34,285.06 34,285.06 | 0.00 (| 4,285.06) 4,285.06) | |
| TOTAL REVENUE | 830,000 | 67,092.17 | 726,787.06 | 0.00 | 103,212.94 | 87.56 |

9-19-2023 08:35 AM CITY OF SANGER PAGE: 3

REVENUE & EXPENSE REPORT (UNAUDITED)
AS OF: AUGUST 31ST, 2023

42 -4B CORPORATION

74-TRANSFERS % OF YEAR COMPLETED: 91.67

| DEPARTMENTAL EXPENDITURES | | CURRENT BUDGET | CURRENT PERIOD | YEAR TO DATE ACTUAL | TOTAL ENCUMBERED | BUDGET BALANCE | % YTD BUDGET |
|---------------------------|-----------------|-------------------|-------------------|------------------------|---------------------|-------------------|-----------------|
| 74-TRANSFERS | S | | | | | | |
| 74-7403 | TRANSFER TO DSF | 212,500 | 0.00 | 212,500.00 | 0.00 | 0.00 | 100.00 |
| 74-7499 | TRANSFER TO ISF | 15,000 | 0.00 | 15,000.00 | 0.00 | 0.00 | 100.00 |
| TOTAL 74 | -TRANSFERS | 227 , 500 | 0.00 | 227,500.00 | 0.00 | 0.00 | 100.00 |
| TOTAL 74-TI | RANSFERS | 227,500 | 0.00 | 227,500.00 | 0.00 | 0.00 | 100.00 |

CITY OF SANGER PAGE: 4
REVENUE & EXPENSE REPORT (UNAUDITED)

AS OF: AUGUST 31ST, 2023

42 -4B CORPORATION 76-4B FUND

| 용 | OF | YEAR | COMPLETED: | 91.67 |
|---|----|------|------------|-------|
| | | | | |

| DEPARTMENTA: | EPARTMENTAL EXPENDITURES | | CURRENT PERIOD | YEAR TO DATE ACTUAL | TOTAL ENCUMBERED | BUDGET BALANCE | % YTD BUDGET |
|--------------------|-------------------------------|------------------------|-------------------|------------------------|---------------------|-------------------|-----------------|
| F1 | AND DENDETED | | | | | | |
| 76-5110 | AND BENEFITS REGULAR SALARIES | 43,050 | 3,246.66 | 38,959.92 | 0.00 | 4,090.08 | 90.50 |
| 76-5110 | LONGEVITY PAY | 43 , 030 350 | 0.00 | 306.00 | 0.00 | 4,090.08 | 87.43 |
| 76-5128 | AUTO ALLOWANCE | 3,000 | 250.00 | 2,750.00 | 0.00 | 250.00 | 91.67 |
| 76-5129 | | 300 | 25.00 | 2,730.00 | 0.00 | 25.00 | 91.67 |
| 76-5129 76-5130 | CELL PHONE ALLOWANCE FICA | | 25.00 | | 0.00 | | 88.76 |
| 76-5130 | | 3,600 | | 3,195.47 | | 404.53 | |
| | RETIREMENT | 5,600 | 460.01 | 4,973.44 | 0.00 | 626.56 | 88.81 |
| 76-5150 | HEALTH INSURANCE | 4,200 | 353.72 | 3,892.51 | 0.00 | 307.49 | 92.68 |
| 76-5160 | WORKER'S COMPENSATION | 250 | 0.00 | 123.41 | 0.00 | 126.59 | 49.36 |
| 76-5170 | T W C | 150 | 0.00 | 25.75 | 0.00 | 124.25 | 17.17 |
| TOTAL 51 | -SALARIES AND BENEFITS | 60,500 | 4,601.14 | 54,501.50 | 0.00 | 5,998.50 | 90.09 |
| 52-SUPPLIES | AND MATERIALS | | | | | | |
| 76-5210 | OFFICE SUPPLIES | 500 | 38.99 | 287.65 | 0.00 | 212.35 | 57.53 |
| 76-5213 | COMPUTER HARDWARE | 1,500 | 225.00 | 989.85 | 609.81 (| 99.66) | 106.64 |
| 76-5214 | COMPUTER SOFTWARE | 3,500 | 0.00 | 2,000.00 (| 2,000.00) | 3,500.00 | 0.00 |
| 76-5215 | FOOD | 200 | 0.00 | 0.00 | 0.00 | 200.00 | 0.00 |
| 76-5220 | POSTAGE | 50 | 0.00 | 6.30 | 0.00 | 43.70 | 12.60 |
| 76-5226 | MARKETING & PROMOTION | 20,000 | 1,990.00 | 16,554.81 (| 1,078.11) | 4,523.30 | 77.38 |
| 76-5235 | DUES & SUBSCRIPTIONS | 8,000 | 1,782.50 | 8,173.18 | 0.00 (| 173.18) | 102.16 |
| 76-5240 | CONFERENCES & TRAINING | 5,000 | 0.00 | 2,050.01 | 0.00 | 2,949.99 | 41.00 |
| TOTAL 52 | -SUPPLIES AND MATERIALS | 38,750 | 4,036.49 | 30,061.80 (| 2,468.30) | 11,156.50 | 71.21 |
| 53-MATNTENAI | NCE AND OPERAT | | | | | | |
| 76-5332 | OFFICE MACHINE LEASE | 800 | 62.00 | 723.26 | 0.00 | 76.74 | 90.41 |
| | -MAINTENANCE AND OPERAT | 800 | 62.00 | 723.26 | 0.00 | 76.74 | 90.41 |
| | | | | | | | |
| 54-CONTRACT | | 1 000 | 0 00 | 0.00 | 0.00 | 1 000 00 | 0 00 |
| 76-5425 | LEGAL SERVICES | 1,000 | 0.00 | 0.00 | 0.00 | 1,000.00 | 0.00 |
| 76-5430 | PROFESSIONAL SERVICES | 13,000 | 0.00 | 5,088.33 (| 3,350.00) | 11,261.67 | 13.37 |
| 76-5450 | TECHNICAL SUPPORT | 1,000 | 0.00 | 0.00 | 0.00 | 1,000.00 | 0.00 |
| 76-5452 | WEBSITE | <u>0</u> | 0.00 | 6,080.00 (| 5,972.37) (| 107.63) | 0.00 |
| TOTAL 54 | -CONTRACT SERVICES | 13,000 | 0.00 | 11,168.33 (| 9,322.37) | 13,154.04 | 12.31 |
| 56-GRANT EXI | PENSES | | | | | | |
| 76-5603 | PROPERTY ENHANCEMENTS IN | 50,000 | 0.00 | 0.00 | 10,000.00 | 40,000.00 | 20.00 |
| TOTAL 56 | -GRANT EXPENSES | 50,000 | 0.00 | 0.00 | 10,000.00 | 40,000.00 | 20.00 |
| 61-CAPITAL (| OUTLAY | | | | | | |
| 76-6116 | PORTER PARK UPDATES | 349,000 | 0.00 | 276,910.21 | 80,203.88 (| 8,114.09) | 102.32 |
| 76-6117 | NEW DOWNTOWN PARK | 65,000 | 0.00 | 0.00 | 0.00 | 65,000.00 | 0.00 |
| 76-6118 | MIRACLE FIELD AT PORTER | 65,000 | 0.00 | 0.00 | 0.00 | 65,000.00 | 0.00 |
| TOTAL 61 | -CAPITAL OUTLAY | 479,000 | 0.00 | 276,910.21 | 80,203.88 | 121,885.91 | 74.55 |
| | | | | | | | |

9-19-2023 08:35 AM

CITY OF SANGER PAGE: 5
REVENUE & EXPENSE REPORT (UNAUDITED)

AS OF: AUGUST 31ST, 2023

42 -4B CORPORATION 76-4B FUND

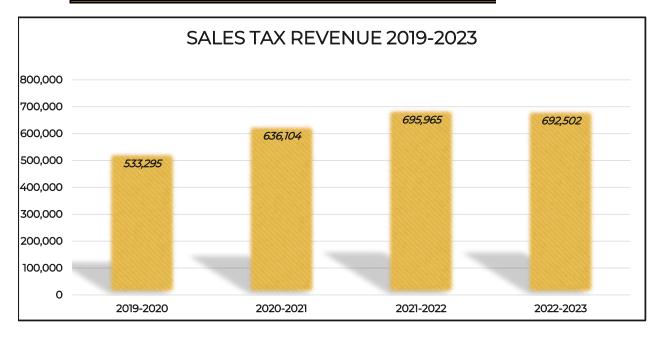
% OF YEAR COMPLETED: 91.67

| DEPARTMENTAL EXPENDITURES | CURRENT BUDGET | CURRENT PERIOD | YEAR TO DATE ACTUAL | TOTAL ENCUMBERED | BUDGET BALANCE | % YTD BUDGET |
|-----------------------------------|-------------------|-------------------|------------------------|---------------------|-------------------|-----------------|
| 74-TRANSFERS | | | | | | |
| TOTAL 76-4B FUND | 644,050 | 8,699.63 | 373,365.10 | 78,413.21 | 192,271.69 | 70.15 |
| TOTAL EXPENDITURES | 871 , 550 | 8,699.63 | 600,865.10 | 78,413.21 | 192,271.69 | 77.94 |
| REVENUE OVER/(UNDER) EXPENDITURES | (41,550) | 58,392.54 | 125,921.96 (| 78,413.21)(| 89,058.75) | 114.34- |

Economic Development Sales Tax Report

| Month | 2019-2020 | Total | 2020-2021 | Total | 2021-2022 | Total | 2022-2023 | Total |
|--------|-----------|---------|-----------|---------|-----------|---------|-----------|-----------|
| OCT | 41,961 | 41,961 | 52,602 | 52,602 | 50,303 | 55,222 | 65,621 | 65,621 |
| NOV | 42,075 | 84,036 | 50,054 | 102,656 | 55,222 | 105,525 | 61,751 | 127,372 |
| DEC | 44,092 | 128,128 | 52,405 | 155,061 | 48,145 | 153,670 | 72,220 | 199,591 |
| JAN | 27,585 | 155,713 | 44,941 | 200,002 | 56,155 | 209,825 | 61,974 | 261,565 |
| FEB | 70,059 | 225,772 | 62,144 | 262,146 | 76,753 | 286,579 | 71,749 | 333,314 |
| MAR | 40,966 | 266,738 | 49,700 | 311,846 | 57,471 | 344,049 | 52,565 | 385,879 |
| APR | 35,736 | 302,474 | 48,180 | 360,026 | 44,446 | 388,495 | 54,627 | 440,506 |
| MAY | 41,692 | 344,166 | 63,691 | 423,717 | 64,395 | 452,890 | 67,275 | 507,780 |
| JUN | 50,482 | 394,647 | 47,099 | 470,816 | 65,968 | 518,858 | 60,186 | 567,966 |
| JUL | 49,189 | 443,837 | 50,290 | 521,106 | 56,987 | 575,845 | 61,729 | 629,695 |
| AUG | 47,386 | 491,222 | 62,523 | 583,629 | 68,209 | 644,054 | 62,807 | 692,502 |
| SEP | 42,073 | 553,295 | 52,474 | 636,104 | 51,911 | 695,965 | | |
| TOTAL | 533,295 | 533,295 | 636,104 | 636,104 | 695,965 | 695,965 | 692,502 | |
| BUDGE: | 385,000 | 148,295 | 462,500 | 173,604 | 600,000 | 95,965 | 800,000 | (800,000) |

| | August | | Year To Date | | | |
|-----------|-----------|--------|--------------|------------|--------|--|
| Actual | Actual | % | Actual | Actual | % | |
| 2022 | 2023 | Change | 2022 | 2023 | Change | |
| \$ 68,209 | \$ 62,807 | 7.92% | \$ 644,054 | \$ 692,502 | 7.52% | |



FROM: Shani Bradshaw, Director of Economic Development

AGENDA ITEM: Director's Report.

SUMMARY:

- Business Growth Updates
- Marketing / Networking
- Property Enhancement Grant Program Update
- Downtown Park Project
- Miracle League / Porter Park Project
- Other Updates
- Important Dates

FISCAL INFORMATION:

Budgeted: NA Amount: NA GL Account: NA

RECOMMENDED MOTION OR ACTION:

NA

ATTACHMENTS:

Director's Report



DIRECTOR'S REPORT SEPTEMBER 2023

Business Growth and Development Updates:

- Uptown Creamery coming soon in Downtown
- QuikTrip opened
- Starbucks opened
- Property at Church Street and Stemmons Service Road
 - o Medical Office
 - Platting Process
- Property north of the Trail Dust Steakhouse
 - o 1 Developer Meeting
 - o Future Retail Site

Marketing/Networking:

- Quarterly Economic Development Newsletter will be distributed in October.
- Business Spotlight Video
 - Gypsy Cowgirl
 - o Gibson Insurance
 - Silver Lining
 - o McDonald's

• Property Enhancement Grant Program:

- 6 Applications Received
- Total Grants \$47,485
- Total Project Investment: \$325,674

• Downtown Park Project:

- Notice was posted seeking proposals for downtown conceptual plans
- Responses were opened on September 19, 2023
- Only 1 proposal was received

• Miracle League/Porter Park 2 Project:

- Membership fee and application were submitted
- Staff has received the Miracle League Packet and it is being reviewed
- Staff and board member Fuller attended Miracle League kick-off in Denton on Saturday, September 16, 2023
- Responses were opened on September 19, 2023
- Only 1 proposal was received

• Other Updates:

Attended

- Coffee with the City Manager and Coffee with a Cop
- City Showcase was held on Thursday, September 14th
- Attended the IEDC Annual Conference in Dallas
- Attended the DFW N. Central TX Industrial Conference
- Sanger Education Foundation Lunch with the City.
 - a. Economic Development Sponsored event



DIRECTOR'S REPORT SEPTEMBER 2023

b. Invited 24 Guest, including commercial real estate brokers and developers

2023 Important Dates

- October 1, 2023 City Council Meeting
- October 3, 2023 4A Board Meeting
- October 11, 2023 Business over breakfast
- October 11-13 TEDC Annual Conference in Houston
- October 16, 2023 City Council Meeting
- October 25, 2023 Chamber Business Luncheon
- October 28, 2023 Sanger Sellabration