



CITY OF NOVI
Administrative ePacket
January 29, 2026

Council Action/Attention

[Plante Moran Realpoint Update](#)

[Plante Moran Realpoint RASIC & Governance Documents](#)

[Shockey Consulting Novi 2050 Strategic Plan Update](#)

[Data Center Presentation](#)

Departmental Updates

[Walled Lake Lake Level Concerns - Mikus](#)

[The Buzz Report](#)

For Your Information

[CapCon 2026: Early Bird Registration Ends Soon](#)



City of Novi - Project Status Overview

Status Summary

Novi City Council Weekly Update #50

As of:

1/28/2026

Overall
Status

In progress

PMR Previous Activities (October 2024 – January 2026)

PMR Procurement Activities

~~Four technology proposals received 1/20/26 and under evaluation.~~

Design

- Bi-weekly design meetings continue to occur on Mondays.
- 1/28 in-person design workshop was cancelled and is being rescheduled.

Other

- PMR met with FAC on 1/20/26 to discuss Governance documents. PMR revised governance documents and sent to City Manager on 1/28 for inclusion on a future Council agenda as a receive and file.
- ~~PMR and City met with PFM to discuss bond schedule on 1/16/26. The desired minimum bond proceeds to be issued in 2026 is \$25 million.~~

Upcoming Activities

Governance

- City Council's approvals consist of ~~1) Owner's Rep;~~ ~~2) A/E firm;~~ ~~3) CM firm (complete);~~ 4) Technology firm; 5) Governance Documents/Program budget; 6) Schematic design; 7) Design development; 8) Furniture vendor; 9) Contractor bid packages; 10) Change orders that exceed project contingency or program budget.
- Budget amendments will be submitted to the FAC for its approval; if approved, City Council will be informed about the amendment.

Design

- HED to coordinate Neighbors Meeting for the new FS 2 and FS 3 sites.
- Tentative Design Timeline:
 - Program Validation & Concept Design: Dec 2025 – March 2026 (City Council presentation in March)
 - Schematic Design: March 2026 – August 2026
 - Design Development: August 2026 – January 2027
 - Construction Documents: February 2027 – June 2027

Technology

- PMR has recommended interviews with Howell Design, Convergent and Commtech Design for the week of 2/9.

Other

- PMR to present revised budget to FAC for its approval in February

Areas for Discussion

Site Due Diligence / Budget Items Checklist:

- City / PMR to review Due Care Plan and strategize path forward.
- C. Boulard identifying potential woodlands issues with sites.

City of Novi Road Project

- Approx. \$20 million, which includes property acquisition and utilities (\$11.5 million "construction cost" for the road itself)
- PMR's assumption is that it is responsible for activities within the project sites, and that utilities are available at lot line; if not, City/OHM coordination needed with road project to ensure PSB and FS project sites are ready with utilities.
- City will be responsible for wetlands, contaminated soils and land clearing of the identified spoils pile at the Public Safety Building Site (if needed), and relocation and/or improvements of public utilities adjacent at Lee Begole Drive to facilitate the road improvements and PSB project.
- City planning on bidding road project in Spring 2026.
- Follow-up meetings between PMR, City, HED and OHM are currently being scheduled.

Procurement and Contracts

- One year of design leading to a package for bid in Fall 2026 and construction in 2027.
- Site work/land clearing to occur 3rd Quarter 2026 (some tree clearing and dirt removal is currently underway at PSB site)
- Fire Stations to be completed before PSB.
- PMR seeking approval of Technology Consultant in February, and Furniture, Fixtures and Equipment (FFE) in 1st Quarter 2026.

Other

- The next PMR Owner's Meeting with Novi will be on 2/2/26.
- City to tour Lansing Public Safety project with Christman on 2/17/26.

Public Safety Buildings Project (continued)

In addition to the activities reported by PMR, please see the additional updates:

Public Safety HQ Site

January 26, 2025



**CITY OF NOVI
PUBLIC SAFETY PROGRAM
PROJECT PROCEDURES
1.28.26 DRAFT**

Mayor and Council –

Please see the package of governance documents that will guide the City through the construction of the Public Safety Facilities. This has been revised by the FAC committee. If you have any questions/concerns, please let me know.

- Victor

Section A: LIMITS OF AUTHORITY & BUDGET RESPONSIBILITY

City of Novi will be responsible for the following budgets, costs and bidding requirements:

- a. Road improvements and public infrastructure costs
- b. Land purchases
- c. Legal fees and bond issuance expenses
- d. Furniture, fixtures and equipment
- e. Move Management Services

Budget Adjustments

All transfers between budget line items must be approved by the Finance and Administration Committee (“FAC”) so long as any transfer does not exceed the Novi City Council approved budget. Novi City Council will be informed of all transfers between budget line items after FAC approval.

Procurement Process

All Procurement shall comply with State Law, City of Novi (“CON”) Procurement Policy and with Section B: Procurement.

Professional Services:

1. CON City Administration will determine on a case-by-case basis which will take place: City Administration Approval, City Council (“CC”) Notification or City Council Approval, which will be required for new contracts and / or contract amendments based on the following minimum criteria:
 - a. Construction Managers, Architect/Engineers, Owner’s Representative, and all other Professional Services:
 - i. New Contracts:
 1. Less than \$25,000: Multiple Proposals and City Admin Approval
 2. Over \$25,000: CC Approval
 - ii. Contract Amendments and/or Change Orders within CC Approved Contingency: City Admin Approval
 - iii. Any Contract Amendments and / or Change Order (CO) that will result in an increase to the original CC approved project budget (Lump Sum Fee or Not-to-Exceed Cost + Contingency) or greater than CC approved contingency MUST be presented to and approved by the CC.

**CITY OF NOVI
PUBLIC SAFETY PROGRAM
PROJECT PROCEDURES
1.28.26 DRAFT**

FF&E / Technology Equipment:

1. CON City Administration will determine on a case-by-case basis which will take place: City Administration Approval with CC Notification or CC Approval, which will be required for new contracts and / or contract amendments based on the following minimum criteria:
 - a. Furniture, Fixtures, Equipment, Technology Equipment and all other FF&E:
 - i. New Contracts:
 1. Less than \$25,000: Multiple proposals and City Admin Approval
 2. Equal to, or greater than \$25,000: CC Approval
 - ii. Contract Amendments and/or Change Orders within CC Approved Contingency:
 1. Less than \$100,000: City Admin Approval
 2. Equal to, or greater than \$100,000: CC Approval
 - iii. Any Contract Amendments and / or Change Order (CO) that will result in an increase to the original CC approved project budget (Lump Sum Fee or Not-to-Exceed Cost + Contingency) MUST be presented to and approved by the CC.

Hard Construction:

1. CON City Administration will determine on a case-by-case basis which will take place: City Administration Approval with CC Notification or CC Approval, which will be required for new contracts and / or contract amendments based on the following minimum criteria:
 - a. All Hard Construction:
 - i. New Contracts:
 1. Less than \$25,000: City Admin Approval
 2. Equal to, or greater than \$25,000: CC Approval
 - ii. Contract Amendments, Potential Change Orders (PCO's) & Change Orders (CO's) within CC Approved Contingency:
 1. City Admin approval with FAC notification
 - iii. Any Contract Amendments, Potential Change Order (PCO), Change Order (CO) that will result in an increase to the original CC approved project budget (Lump Sum Fee or Not-to-Exceed Cost + Contingency) MUST be presented to and approved by the CC.
2. Roles and approval – in accordance with the Limits of Authority
3. Funding Source – CON shall make Plante Moran Realpoint (PMR) aware of all funding sources for the Program and shall work with their Legal Council to determine any and all

**CITY OF NOVI
PUBLIC SAFETY PROGRAM
PROJECT PROCEDURES
1.28.26 DRAFT**

restrictions on/or requirements of those funds and shall make PMR aware of those determinations. CON shall make PMR immediately aware of any potential changes to the planned funding sources.

Section B: PROCUREMENT

1. See Procurement Matrix (Exhibit A) for which firms need to be engaged.
2. During Procurement, CON and Legal Counsel, with support of PMR, will determine which method is appropriate based on market conditions.
 - a. Construction Manager as Constructor (CMc)
 - b. General Contractor (GC)
 - c. TBD
3. Professional Services Firms are procured via one of two methods as outlined in the table below:

Professional Services Procurement Methods (Includes Architect/Engineer, Construction Manager, Owners Representative, Technology Designer et. al)	
Method 1: Negotiated Proposals	Method 2: RFQ/RFP
1. Develop Form of Agreement / Contract (CON/PMR)	1. Develop Form of Agreement/Contract (CON/PMR)
2. Develop Scope / Schedule/Budget (CON Input)	2. Develop RFQ/RFP (Scope/Schedule/Budget – CON Input)
3. Contact Firm(s) / Solicit Proposals	3. Public Advertising (See Section B6 below) (if desired)
4. CON Evaluate Proposals / PMR Advise	4. Issue RFQ/RFP – CON Procurement
5. PMR Prepare Award Recommendation Letter(s)	5. Pre-Proposal meeting - CON Procurement (PMR Assist)
6. CON Negotiate/execute contract as required per stakeholder approval (PMR Assist)	6. Issue Addendum(s) – CON Procurement
7. PMR prepare award recommendation letter	7. CON to receive bids & publicly open (if desired)
8. CON Present to CC for Award (if applicable)	8. CON Evaluate Proposals / PMR Advise
9. CON fully execute contract	9. CON Negotiate/partially execute contract as required per stakeholder approval (PMR Assist)
10. CON issues PO(s) as required	10. PMR Prepare Award Recommendation Letter(s)
	11. CON provides documents to CC for approval
	12. CON CC Approval
	13. CON fully execute contract

**CITY OF NOVI
PUBLIC SAFETY PROGRAM
PROJECT PROCEDURES
1.28.26 DRAFT**

	14. CON to issue / PO(s) as required
End of Process	

4. Furniture Fixtures & Equipment (FF&E) / Technology Equipment are procured via one of three methods as outlined in the table below:

FF&E / Technology Equipment Procurement Methods		
Method 1: Purchase Directly (if below CON'S Policy Limits)	Method 2: Via a Consortium	Method 3: RFQ/RFP
1. Develop Form of Agreement/contract (CON/PMR) 2. Develop Scope/Schedule/Budget (CON/PMR) 3. Contact Firm(s) / Solicit Proposals 4. CON Evaluate Proposals / PMR Advise 5. CON issues PO(s) as required	1. Develop Scope/Schedule/Budget (CON/PMR) 2. Contact Firm(s) / Solicit Proposals 3. CON Evaluate Proposals (PMR Advise) 4. PMR Prepare Award Recommendation Letter(s) 5. CON Present to CC for Award (if Applicable) 6. CON Negotiate/partially execute contract as required per CC approval (PMR Assist) 7. CON CC Approval 8. CON fully executed contract 9. CON to issue PO(s) as required	1. Develop Form of Agreement/Contract (CON/PMR) 2. Develop RFQ/RFP (Scope/Schedule/Budget – CON Input) 3. CON Public Advertising (See Section B6 below) 4. Issue RFQ/RFP – CON Procurement 5. CON Pre-Proposal meeting (PMR Assist) 6. Issue Addendum(s) – CON Procurement 7. CON to receive bids & publicly open (if required) 8. CON Evaluate Proposals – PMR Advise 9. CON Negotiate/ partially execute contract as required per CC approval (PMR Assist) 10. PMR Prepare Award Recommendation Letter(s) 11. CON provides documents to CC for approval 12. CON CC Approval 13. CON fully execute contract 14. CON to issue PO(s) as required
End of Process		

**CITY OF NOVI
PUBLIC SAFETY PROGRAM
PROJECT PROCEDURES
1.28.26 DRAFT**

6. Hard Construction (via CMc, GC, or Design Prime) shall be procured via one of two methods as outlined in the table below:

Hard Construction Procurement Methods (Includes Abatement and Technology Construction)	
Method 1: Construction which is LESS than annually published by the State of Michigan competitive bid limit will follow CON Procurement Policy Limits: https://cityofnovi.org/media/bpsd5p5v/11142022_consentg.pdf	Method 2: Construction which EXCEEDS the annually published State of Michigan competitive bid limit must proceed as competitive bids following the stricter of the State of Michigan (MCL 380.1267) and the CON Procurement Policy Requirements.
1. Develop Form of Agreement/Contract (CON/PMR) 2. Develop Scope/Schedule/Budget (CON Input) 3. Contact Firm(s) / Solicit Proposals 4. CON Evaluate Proposals – PMR Advise 5. CON to issue PO(s) as required	1. Develop Form of Agreement/Contract - CON/PMR 2. Develop RFQ/RFP - CON/CM (PMR Assist) 3. Public Advertising (See Section B6 below) - CON w/ CM (PMR assist) 4. Issue RFQ/RFP - CM/CON (PMR assist) 5. Pre-Proposal meeting – CM (PMR Assist) 6. Issue Addendum(s) – CM/CON (PMR Assist) 7. Receive bids & publicly open CON w/ CM Assist 8. Evaluate Proposals – CM w/ CON input and PMR Advise 9. Negotiate/partially execute contract as required per CC approval – CON w/ CM & PMR Assist

**CITY OF NOVI
PUBLIC SAFETY PROGRAM
PROJECT PROCEDURES
1.28.26 DRAFT**

	10. Prepare Award Recommendation Letter(s) - CM / PMR 11. Provide documents to CC for approval – CON 12. CC Approval - CON 13. Fully execute contract – CON 14. Issue PO(s) as required – CON
End of Process	

6. Bid Advertising, Delivery and Selection:

- a. CON will post advertisement for bids as follows:
 - i. Advertise one time in a newspaper of general circulation in the area where the construction renovation / repair is to take place.
 - ii. Advertise for at least two-weeks on the Department of Michigan Management and Budget website on a website maintained for this purpose or post on a website designated by the Department of Michigan Management and Budget for this purpose
 - iii. Post the advertisement for bid on BidNet Direct (bidnetdirect.com)
- b. Public Advertisement must state the following information and must be reviewed by the CON (INSERT TITLE):
 - i. Time, date, and place at which proposals/bids are due. For construction bids the time, date, and place of the public meeting which all bids will be opened and read aloud by CON or its designee.
 - ii. The bid must be accompanied by the following documents:
 1. Familial Disclosure Statement: a sworn and notarized statement disclosing any familial relations that exists between CON or any employee of the bidder and any member of the Project Team
 2. Iran Disclosure Statement: a sworn and notarized statement disclosing any relationship that exists between CON or any employee of the bidder, and the country of Iran.
 3. Bid, Performance, and Payment Bond Requirements: upon award each bidder is required to have a 5% Bid Bond, 100% Performance, 100% Labor and Material (Payment) Bonds. The Performance and Payment Bond is provided by the Construction Manager or Prime Contractor.

**CITY OF NOVI
PUBLIC SAFETY PROGRAM
PROJECT PROCEDURES
1.28.26 DRAFT**

4. CON local preference resolution will be followed, if applicable
5. Additional Documents as otherwise required by law, or CON Procurement Policy
- c. CON will not consider or accept a late bid received after the date and time specified for bid submission.
- d. All bids are to be received at the CON Civic Center Building to the attention of the CON Facilities Department (authorized representation to be identified). Alternately, bidders may be directed to submit bids electronically, for which specific directions will be provided in the RFP for electronic only submissions.
- e. All construction bids will be public bid openings held at CON Civic Center Building or building designated by CON. A member of CON'S staff and PMR must be present.
- f. CON reserves the right, in its sole and absolute discretion, to accept or reject, in whole or in part, any or all proposals with or without cause. CON further reserves the right to waive any irregularity or informality in this RFP/Bid process, and the right to award the contract to a firm other than the firm submitting the lowest financial proposal (lowest bidder).
- g. PMR will review, evaluate, and recommend all awards to the CON CC via a written award recommendation letter. CON CC approval is required for any purchase equal to, or greater than the State of Michigan annual competitive bid limit.
 - i. The Recommendation must be within the general timing as outlined below in the reference schedule of meetings,
 1. Schedule of Meetings and Document Production for Project Team
 2. Schedule to be updated as needed based on CON CC Schedule guidelines
- h. For any / all vendors that bid services out on behalf of CON (e.g., construction managers, etc.) the above procedures shall apply. Coordinate with CON, as shall conformance with all applicable state laws and Project Team policies.

Section C: PURCHASE ORDERS / CONTRACTS / AGREEMENTS

1. Templates:
 - a. The following contract templates will be used (as modified and current year):
 - i. Construction Manager (CMc): AIA-A133 / AIA-A201
 - ii. General Contractor (GC): AIA – A101 / AIA – A201
 - iii. Architect (AE): AIA-B101 / AIA – A201
 - iv. Technology Designer: District Modified Template
 - v. Environmental Consultant: AIA-C103
 - vi. Materials Testing Services Consultant: AIA-C103

**CITY OF NOVI
PUBLIC SAFETY PROGRAM
PROJECT PROCEDURES
1.28.26 DRAFT**

- vii. Commissioning Agent: AIA C103
- viii. Building Envelope Consultant: AIA C103
- ix. Others: To be determined by CON Legal Counsel

2. Roles:

- a. Contracts will be drafted, reviewed, and approved as outlined below: Roles in contract draft, review and approval process:
 - i. Initial Draft: CON Legal Counsel
 - ii. Review Business Terms: PMR
 - iii. Review (Legal & Business Terms): CON and Legal Counsel
 - iv. Contract Negotiations: CON Legal Counsel and PMR
 - v. Vendor partially executes contract
 - vi. Approval: CON CC
 - vii. CON fully executes contract

3. Purchase Orders (POs) / Contract:

- a. Process:
 - i. **Prior to CC Approval**, Legal Counsel will lead the contract process detailed in item C2 above.
 - ii. **Prior to being issued**, all POs will be reviewed by (INSERT TITLE. I.E. Executive Director of Procurement) to ensure that all bidding procedures were followed, appropriate back-up is included and completed, and there are adequate unencumbered funds remaining. Verify Payee, amount, vendor, and other pertinent details.
 - 1. Contract awards and POs will contain appropriate contingency amounts when going to CC for approval.
 - iii. Upon CC approval, a copy of the Project Team resolution with all back-up documentation will be provided to the (INSERT TITLE. I.E. Office of Procurement), who will be responsible for creating the PO.
 - 1. A copy of the Project Team resolution, Project Number and PO will be sent to PMR.
 - iv. Upon receipt of the PO, the construction manager is now approved to issue subcontracts.
 - v. PMR will ensure that the PO number and project number is referenced on all payment applications / invoices submitted to the CON and review(s) of payment applications are completed with appropriate recommendations / signatures provided in accordance with Limits of Authority.

Section D: CHANGES TO THE SCOPE OF SERVICES

**CITY OF NOVI
PUBLIC SAFETY PROGRAM
PROJECT PROCEDURES
1.28.26 DRAFT**

All change orders will utilize an AIA-G701 form or similar. See sample below.

DRAFT AIA® Document G701™ – 2017

Change Order

PROJECT: <i>(Name and address)</i>	CONTRACT INFORMATION: Contract For: Date:	CHANGE ORDER INFORMATION: Change Order Number: Date:
OWNER: <i>(Name and address)</i>	ARCHITECT: <i>(Name and address)</i>	CONTRACTOR: <i>(Name and address)</i>

THE CONTRACT IS CHANGED AS FOLLOWS:

(Insert a detailed description of the change and, if applicable, attach or reference specific exhibits. Also include agreed upon adjustments attributable to executed Construction Change Directives.)

The original Contract Sum was	\$	0.00
The net change by previously authorized Change Orders	\$	0.00
The Contract Sum prior to this Change Order was	\$	0.00
The Contract Sum will be increased by this Change Order in the amount of	\$	0.00
The new Contract Sum including this Change Order will be	\$	0.00
The Contract Time will be increased by Zero (0) days.		
The new date of Substantial Completion will be		

NOTE: This Change Order does not include adjustments to the Contract Sum or Guaranteed Maximum Price, or the Contract Time, that have been authorized by Construction Change Directive until the cost and time have been agreed upon by both the Owner and Contractor, in which case a Change Order is executed to supersede the Construction Change Directive.

NOT VALID UNTIL SIGNED BY THE ARCHITECT, CONTRACTOR AND OWNER.

_____ ARCHITECT <i>(Firm name)</i>	_____ CONTRACTOR <i>(Firm name)</i>	_____ OWNER <i>(Firm name)</i>
_____ SIGNATURE	_____ SIGNATURE	_____ SIGNATURE
_____ PRINTED NAME AND TITLE	_____ PRINTED NAME AND TITLE	_____ PRINTED NAME AND TITLE
_____ DATE	_____ DATE	_____ DATE

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**CITY OF NOVI
PUBLIC SAFETY PROGRAM
PROJECT PROCEDURES
1.28.26 DRAFT**

Sections A, B and C are required to follow the Limits of Authority. All vendors are to comply with the terms and conditions of their Agreements regarding changes to the services of work.

A. Professional Services (AE / Tech Designer / Environmental / et al.) – See Exhibit B: Workflow

1. Changes in Scope of Services Resulting in Potential Change Order (PCO) for Construction:
 - a. Definition: Changes in the Scope of Services related to modification of Professional Services Agreement.
 - b. Process:
 - i. Need for Construction Documents change or added Services from by AE, Technology Designer, AHJ, or CON in writing.
 - ii. Vendor provides CON a proposal for professional fee(s) for the additional scope/change and sends to PMR in writing.
 - iii. PMR reviews and provides recommended course of action to CON in writing (see Exhibit B).
 - iv. CON directs course of action (approve, reject, or other) in writing (see Exhibit B).
 - v. If approved, vendor moves forward with Document changes and PMR starts the amendment process.
 - vi. Vendor transmits design changes to CM/contractor in writing.
 - vii. CM/contractor Submits PCO for the cost of the work electronically.

B. Vendors (FFE Vendor or Technology Equipment) - See Exhibit B: Workflow

1. Changes in scope resulting in a potential change order
 - a. Definition: A formal Change Order document that modifies the Terms and Conditions of the Agreement (e.g. terms, scope, schedule and / or budget).
 - b. Process:
 - i. Vendor creates a proposal and routes to the Designer for review, if applicable.
 1. Routing to be in accordance with Flowchart (see Exhibit B).
 - ii. Designer reviews and drafts Change order and routes to PMR
 - iii. PMR reviews CO and recommends and sends to CON (INSERT TITLE. I.E. Facilities).
 - iv. CON reviews and approves Change Order and issues PO
 - v. PMR enters executed CO into PMIS

C. Construction Manager / Contractors (Construction) - See Exhibit B: Workflow

1. Potential Change Order (PCO): Changes in Scope of Services

**CITY OF NOVI
PUBLIC SAFETY PROGRAM
PROJECT PROCEDURES
1.28.26 DRAFT**

- a. Definition: Changes in the Work due to: Field Issues; Design Changes or Issues; Requests for Information (RFI); Submittals; and/or Regulatory requirements. (Reason codes et.al, to be provided on CON approved PCO form)
- b. Process:
 - i. Need for Change in Capital Work may be identified by CMc/Contractor in writing by way of a Potential Change Order (PCO)
 - 1. AE / Consultant reviews PCO and either rejects or recommends and submits to PMR for review.
 - 2. PMR reviews, and either rejects or recommends CON for approval.
 - 3. CON either approves PCO or rejects PCO.
 - 4. AE/Consultant to process accepted PCO for inclusion into a Change Order.
 - 5. CM/Contractor to prepare PCO log and present at each OAC meeting.
 - 2. Change Order (CO) (see Exhibit B)
 - a. Definition: A single or multiple PCOs assembled into a formal Change Order document that modifies the Terms and Conditions of the Agreement (e.g. terms, scope, schedule and / or budget).
 - b. Process:
 - i. AE/Consultant or CM creates the Change Order (CO) and routes for review/ signatures in DocuSign.
 - 1. Routing to be in accordance with Flowchart (see Exhibit B)
 - ii. CON reviews and approves Change Order and modifies or issues a new PO
 - iii. PMR enters executed CO into PMIS
 - c. A Change Order Approval Flowchart is attached as Exhibit B

Section E: INVOICING - The Vendor Payment Approval (VPA) Process Flowchart - (Exhibit B) - provides a visual representation of the payment approval process for Vendor Payments. The VPA Process for invoices and payments are Outlined below:

- 1. Invoices and payments :
 - a. Invoices which require certification:
 - i. (Construction Manager, Design Prime Contractor, etc.) will submit invoices broken down by scope of work per project to the AE to certify

**CITY OF NOVI
PUBLIC SAFETY PROGRAM
PROJECT PROCEDURES
1.28.26 DRAFT**

- ii. Environmental Contractors will submit invoice to the Environmental Consultant to certify
 - iii. Technology Contractors will submit invoice to the appropriate Technology Designer / **CON Technology Department** to certify
 - b. The invoice, once certified, will be sent to PMR for review.
 - c. Other Professional Service providers and/or vendors not required to be certified will submit invoices directly to PMR for review.
 - d. Reviewing the Invoice:
 - i. The PMR Cost Accountant will review invoices for completeness and compliance; including waivers of lien, sworn statements, and PO balance and submit to the PMR Project Manager for review through the PMIS System.
 - ii. The PMR Project Manager will review the invoice for completeness and approved change orders and provide a recommendation to CON through the PMIS System.
 - e. CON will make payments to vendors per their internal procedures and will be responsible for the means and methods of payment to its vendors.
 - i. In the event that CON enters into any ACH arrangement related to the program, CON shall be responsible for the development, approval, implementation, and administration of the required ACH policies including the controls, verifications, and procedures related to the establishment of the ACH arrangement or execution of an ACH transaction.
 - ii. *PMR WILL NOT validate any ACH related information or recommendations regarding applications for payment (or any other actions related to vendor payment) and should not be relied upon by CON as an assumption of responsibility for its ACH policies.***
 - f. CON will submit monthly transaction reports which includes payments made to vendors.
 - i. PMR will review transactions and complete a cost reconciliation only.
 - g. Other Services or materials procured directly by CON will be processed according to their internal policies and procedures
2. Final Payment (Project Closeout)
- a. Definition: Construction Manager, Design Prime, Environmental and Technology Contractor or other vendors invoices which complete the remaining payments owed for the work complete including retention.

**CITY OF NOVI
PUBLIC SAFETY PROGRAM
PROJECT PROCEDURES
1.28.26 DRAFT**

- b. Procedures; follow the procedures above with the following additions:
 - i. The vendor(s) or construction manager(s) will collect, compile, and turn over all closeout documents as defined in the Construction Documents (such as O&M manuals, as-built drawings, warranties, punch-list items, etc.). to CON.
 - ii. PMR and CON will review for completeness.
 - iii. PMR will provide recommendation for payment and reference the PO number and indicate as Final Payment. This will include a review of all final waivers of lien, sworn statements, general releases, and consent of surety. A review of the final balance on the PO/contract will be addressed at this time
 - iv. CON will also review the final payment to ensure the amount does not exceed the balance on the PO/contract and to confirm CON is satisfied with the completion of the work performed and final documentation.

Section F: REPORTING & COMMUNICATION (SEE SECTION 07 REPORTING PLAN IN PMP)

- 1. Reporting
 - a. Project Dashboards:
 - i. Audience: CON CC
 - ii. Frequency: Monthly
 - iii. Submission Date: TBD, discuss at next Owner Meeting.
 - iv. Submission Type: PDF via email
 - b. City Council Updates
 - i. Audience: CON CC
 - ii. Frequency: Weekly
 - iii. Submission Date: Wednesdays
 - iv. Submission Type: PDF via email
 - c. Change Order Logs
 - i. Audience: CON and CON CC
 - ii. Frequency: Weekly
 - iii. Submission Date: Wednesdays
 - iv. Submission Type: PDF via email
 - d. Cost to Complete - Purpose is to update on current and forecasted commitments vs. current budget:
 - i. Audience: TBD
 - ii. Frequency: Monthly

**CITY OF NOVI
PUBLIC SAFETY PROGRAM
PROJECT PROCEDURES
1.28.26 DRAFT**

- iii. Submission Date: TBD
- iv. Submission Type: Excel via email
- e. Cost Reconciliation Report:
 - i. Purpose: Confirm that CON accounting system and the Owner's Rep PMIS system match
 - ii. Audience: CON TBD
 - iii. Frequency: Quarterly
 - iv. Submission Date: TBD
 - v. Submission Type: Excel via email
- f. Fiscal Year End Reporting
 - i. Purpose: Support CON with fiscal year-end reporting
 - ii. Audience: CON TBD
 - iii. Frequency: Annually
 - iv. Submission Date:
 - v. Submission Type: via Email
- 2. Meetings and Attendees:
 - a. Internal Team Meeting:
 - i. Purpose: Provide a progress update to CON and notify administration of any issues.
 - ii. Frequency: TBD
 - iii. Attendees:
 - 1. PMR Project Manager / Project Director (Lead by PMR – PM)
 - 2. PMR Subconsultant Team Member Leads
 - 3. CON Administration
 - b. Owner Architect & Contractor (OAC) Meeting:
 - i. Purpose: Coordination meeting between CON, PMR, and Professional services.
 - ii. Frequency: TBD
 - iii. Attendees:
 - 1. AE and CM (Facilitator)
 - 2. CON Staff
 - 3. PMR Team
 - 4. Technology Designer
 - c. Business Ops Budget Meeting: Facilitated by CON
 - i. Purpose: Coordination meeting between CON and PMR
 - ii. Frequency: TBD
 - iii. Agenda:

**CITY OF NOVI
PUBLIC SAFETY PROGRAM
PROJECT PROCEDURES
1.28.26 DRAFT**

1. Outstanding Payment Applications / Invoices
 2. Outstanding Requisitions and POs
 3. Reconciliation
 4. CTC/Forecast
 5. Cash Flow-confirm spending is on schedule and bond fund sale schedule is appropriate
 6. Upcoming CON CC Agenda Items
- iv. Attendees:
1. CON
 2. PMR-PCA/ PM
- d. City Council Public Project Updates
- i. Purpose: Update CON CC and the public as to project status
 - ii. Frequency: Twice per year
 - iii. Attendees:
 1. CON CC / CON
 2. PMR Team
- e. FAC Meetings
- i. Purpose: Coordination meeting between FAC and PMR
 - ii. Frequency: Quarterly and as needed
 - iii. Attendees:
 1. FAC
 2. CON Staff
 3. PMR Team

Section G: Conflicts or Omission: anything not covered in the above governance document will follow the CON Procurement Policy and administrative procedures.

Exhibits:

Exhibit A: Procurement Matrix

Exhibit B: Flowcharts

Key

PMR	Plante Moran Realpoint
CC	Novi City Council
CMc	Construction Manager as Contractor

**CITY OF NOVI
PUBLIC SAFETY PROGRAM
PROJECT PROCEDURES
1.28.26 DRAFT**

CMa	Construction Manager as Adviser
CM	Construction Manager
GC	General Contractor
AE	Architect
RFQ/RFP	Request for Quote/Request for Purchase
PO	Purchase Order
FF&E	Furniture, Fixtures & Equipment
CO	Change Order
PCO	Potential Change Order
OAC	Owner Architect Contractor (Meetings)
PMIS	Project Management Information System
VPA	Vendor Payment Approval

1.28.2026

Responsible: The person or people who do the work to complete the task.
Approve: The person who approves the work once it's done and is the final decision-maker.
Support: The person who provides help and resources to the Responsible person.
Informed: People who need to be kept up-to-date on progress, but do not need to be consulted on decisions.
Consulted: People whose input is needed before a decision or action can be taken.

	CITY COUNCIL	NOTES	CITY ADMIN	PMR	ARCHITECT	CM
PROJECT FEASIBILITY STUDIES						
Prepare Conceptual Budget and Schedule			S	R		
Approve Conceptual Budget and Schedule	A		S	S		
PROGRAM ADMINISTRATION						
Approval of the Bond Sale	A		S	S		
Assist City in Overall Program Management	I		R	S		
Setup, maintain, and recommend Program Governance Documents	I		S	R		
Approve Program Governance Documents	A		S	S		
Weekly Updates to City Council	I		S	R		
Monthly Construction Summary Update (receive and file)	I		S	R		S
Quarterly Dashboard Presentations to City Council	I		S	R		
Lead CON/PMR Meetings			S	R		
PROPERTY DUE DILIGENCE						
Surveys and Geotechnical	I	These will be included as standard in the weekly status update.	R	S	S	
Public Roadway & Utility Infrastructure	I		R			
Flood Plains / Wetlands / Woodlands	I		R			
Permitting / Regulatory Requirements	I		R	S	S	S
Site Plan approval for new construction (with Planning Commission)	A		R	S	S	
PROJECT DELIVERY METHOD AND PROFESSIONAL TEAM PROCUREMENT						
Review and Recommendation of Project Delivery Method	I		S	R		
Approval of Project Delivery Method	A		S	S		
Develop Professional Services RFPs with analysis and Recommendations	I		S	R		
Approval of Professional Services Contracts of \$25,000+	A		S	S		
Approval of Professional Services Contracts less than \$25,000	I		A	S		
DESIGN PHASE SERVICES						
Assist and advise City through design process	I		I	R	S	
Monitor and Update Project Schedule and Budget	I		S	R	S	S
Presentation of the Schematic Design Document Package	I		I	S	R	
Approval of the Schematic Design Package	A			S	S	S
Presentation of the Design Development Document Package	I		I	S	R	
Approval of the Design Development Package	A			S	R	
Approval of Construction Drawings (90% complete with construction estimate for bid packages)	A		S	S	R	
ENGAGEMENT OF THE CONTRACTORS						
Contractor Bid Package, Bid Summary, and GMP Amendment Recommendations	I		S	S	S	R
Approval of Contractor Bid Packages and Guaranteed Maximum Price (GMP)	A		S	S	S	R
CONSTRUCTION PHASE SERVICES						
Attend Bi-Weekly Owner/architect/Construction Manager Meetings	I	These will be included as standard in the weekly status update.	S	S	R	R
Monitor Contractor's submittals, material procurement, and RFI's	I		S	S	R	R
Review payment applications, waivers, sworn statements for contract compliance	I		R	R	R	R
Setup and Maintain Project Files			I	R	S	R
Change Order Review			R	R	R	R
Change Order Approval over CC approved contingency	A		S	S	S	S
Change Order Approval - within council approved GMP	I	PMR will maintain and update a change order tracking document that Finance and Administration Committee approval required.	A	S	S	R
Approval of Transfers within budget line items that do not exceed CC approved budget	I		FAC: A	S	S	S
Monitor and Update Project Schedule and Budget	I	These will be included as standard in the weekly status update.	S	R	S	S
Expedite Project Close-Out activities	I		S	S	S	R
BUILDING ACTIVATION						
Activation Plan Development	I		S	R	S	S
Procurement of Furniture, Fixtures and Equipment (FFE) and Moving Services	I	These will be included as standard in the weekly status update.	R			
On-site Coordination during FFE Installation and Moving Services	I		R			

1.28.2026

PROCUREMENT MATRIX

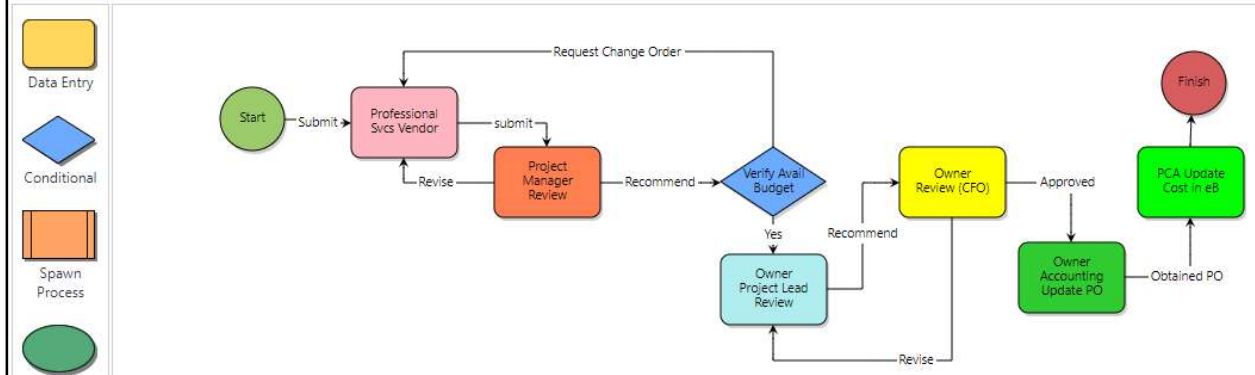
Client/Project Name

Procurement Schedule: <DATE>

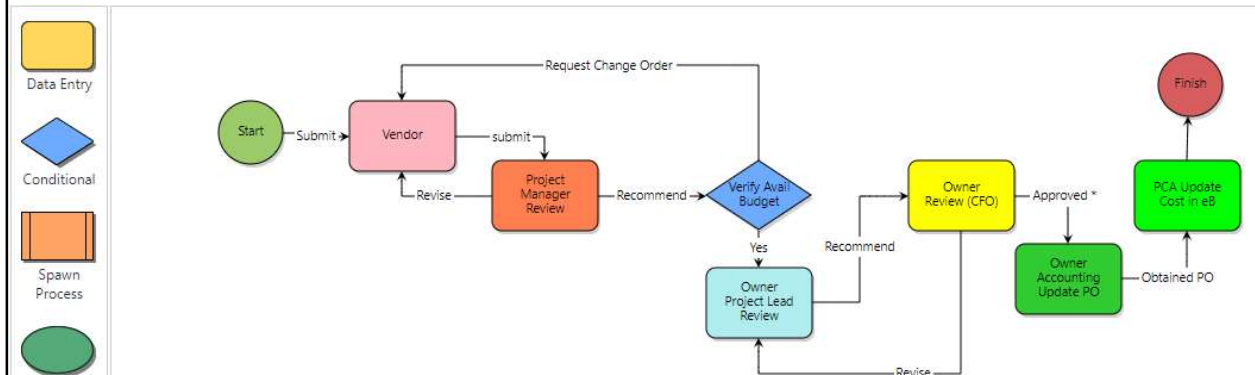
	Professional	Status	Procurement Type	RFP Lead	RFP Review	Contract Type	Contract Lead	Contract Review	RFP Target Issue Date	RFP Target Due Date	Interviews / Post-Bids Target Date	Recommend Target Date	Award Target Date	Final Amendment Date	Notes
1	Surveying Services	Pending	TBD	TBD	TBD	TBD	Staff Name	TBD							Notes section
2	Geotechnical Consultant														
3	Environmental Consultant														
4	Abatement Contractors														
5	Architect Engineer														
6	Technology Designer														
7	Construction Manager														
8	Material Testing Consultant														
9	Commissioning Agent														
10	Furniture, Fixtures, & Equipment														
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Governance Workflow Diagrams

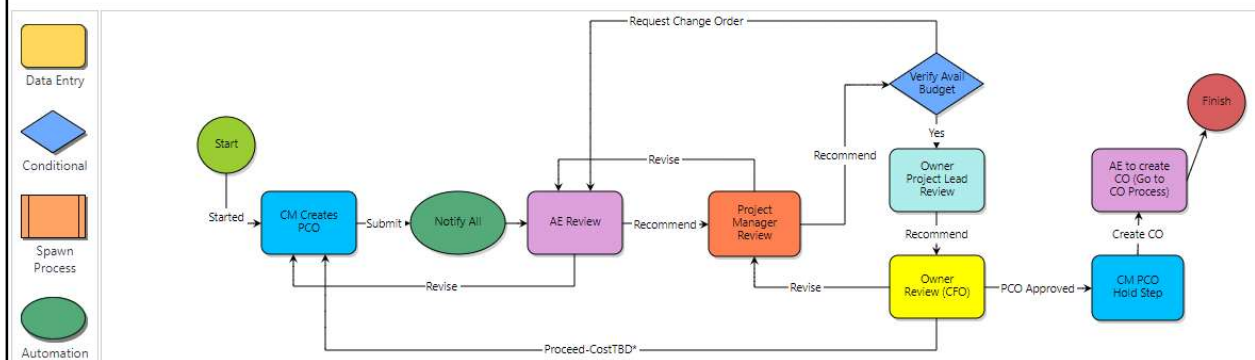
SAMPLE Change Order Request - Professional Services



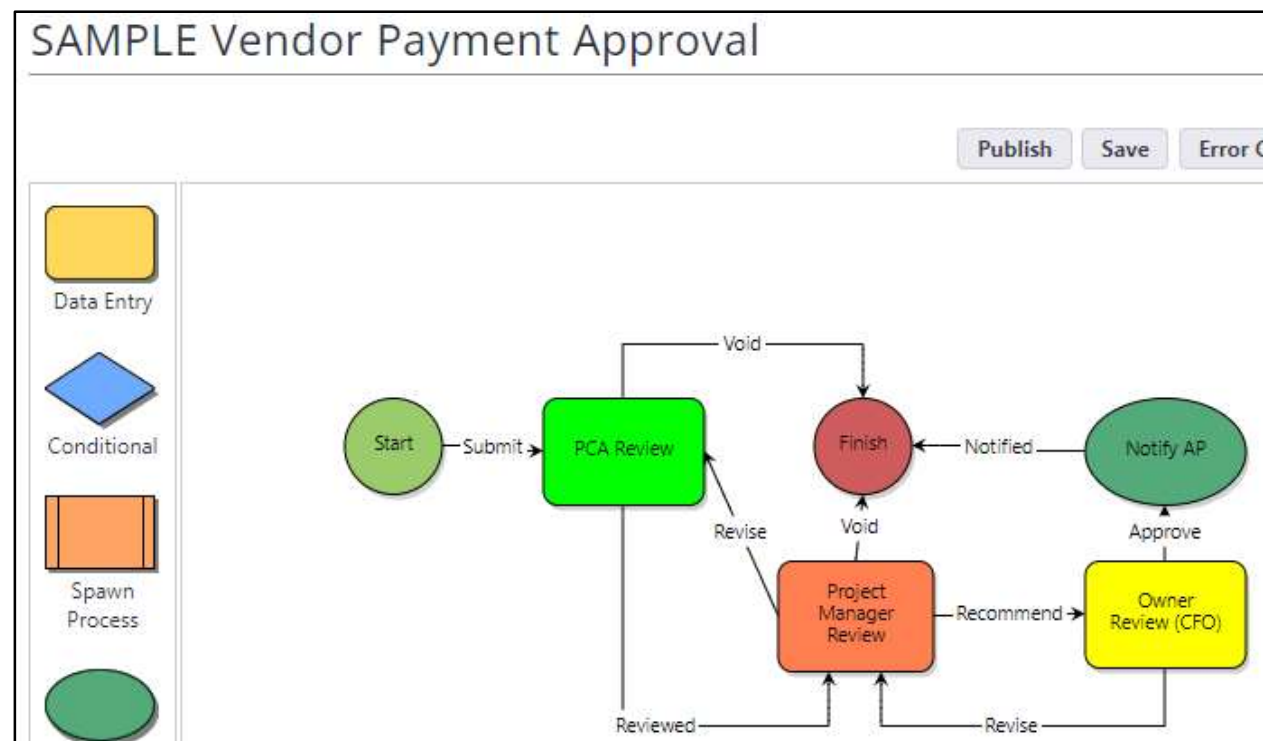
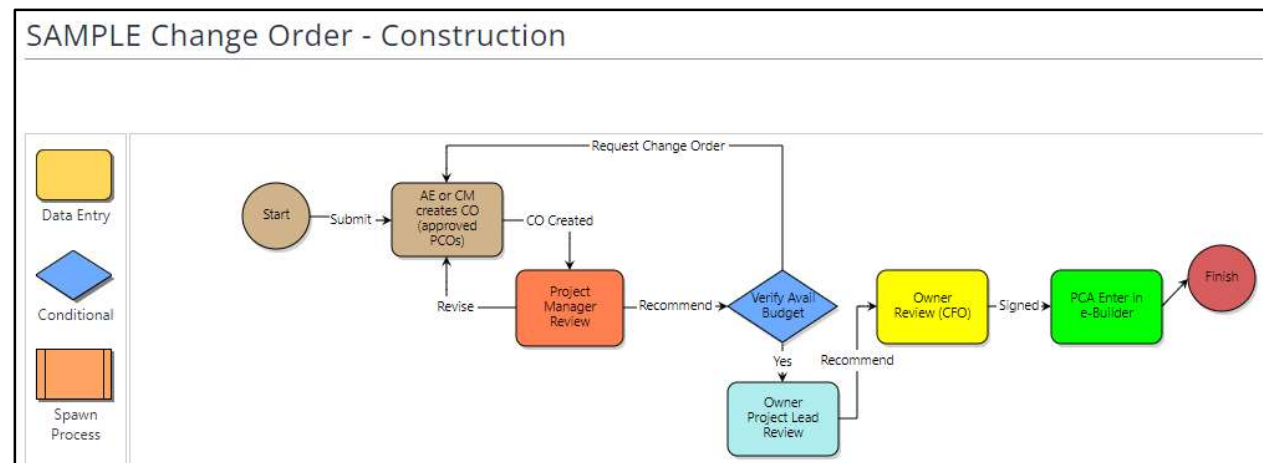
SAMPLE Change Order Request - FFE Tech Equipment



SAMPLE Potential Change Order - Construction (May Take Place Within A Meeting)



Governance Workflow Diagrams





City of Novi – Strategic Plan Status Update

As of: 1/29/2026

Launch	Discovery	Visioning	Scenarios / Strategies	Crafting the Plan
Completed	Underway	Mar-Apr	May-Jun	Jul-Oct

Recent Progress	Upcoming Efforts / Engagements
• Completed draft content for public-facing website • Conducted pre-workshop check-in with Long Range Strategic Planning Committee • Created communications matrix outlining which communication channels to utilize for various outreach/engagements • Shared updated process diagram • Reviewed roles and responsibilities of each project team and developed addendum to PM Memo with further detail • Finalized dates, times, and agendas for upcoming workshops: ○ Internal Project Team – 2/9 ○ LRSPC – 2/10	• Review environmental scan draft – draft to be shared with full council 2/5 with requests for feedback to be discussed during LRSPC workshop 2/10 • Engagement invitations and communications • Invitations to Sounding Board members • Draft Questionnaire for key stakeholders and general public • Digital engagement hub build-out (in-house)

Input Needed
• Finalized dates for all in-person events (workshops, presentations, pop-ups, plan reveal/celebration)



Electricity Demand, Data Centers, and Michigan's Energy Future

Affordability | Reliability | Energy Security

Mayor and Council –

Yesterday, the Michigan House of Representatives' Oversight – Corporate Subsidies and State Investments heard testimony on data centers from the [Heartland Institute](#), out of Chicago.

In addition to the PowerPoint presentation by Cameron Sholty, the Institute's Director of Government Relations. Please see the [full video](#) of the testimony.

- Victor

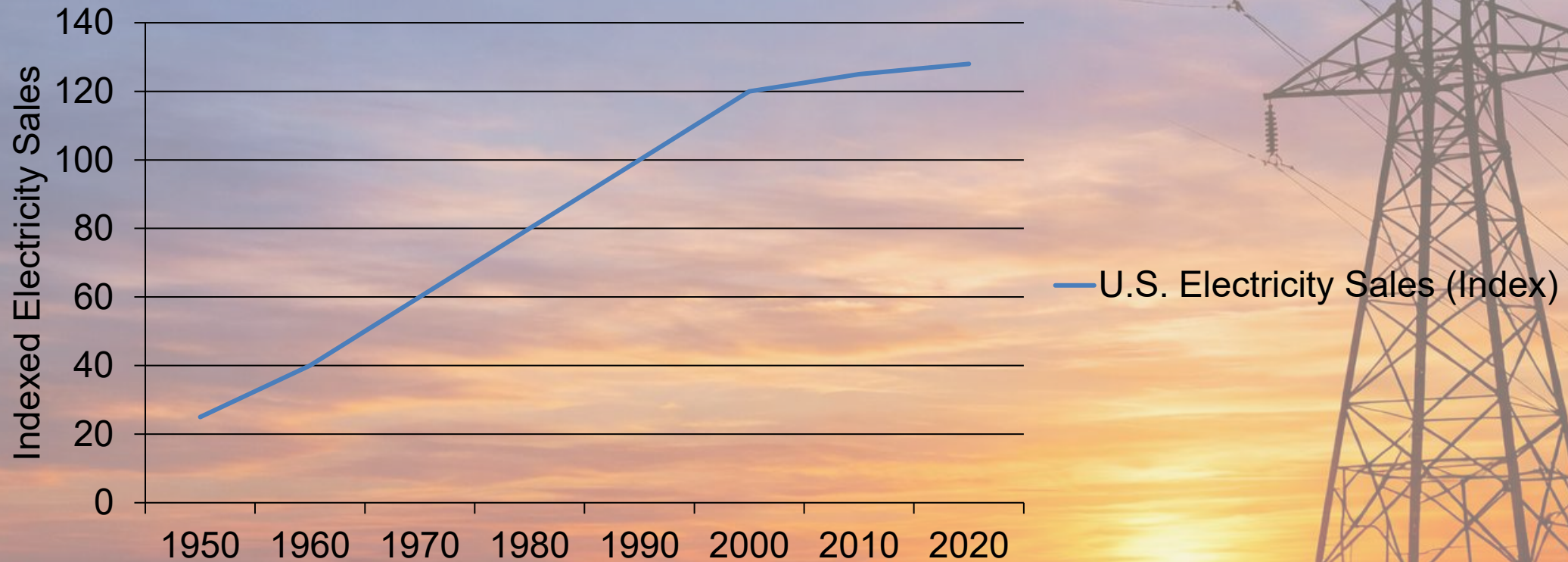
Why This Matters

- Electricity demand is rising after years of stagnation
- Data centers are driving large, concentrated new loads
- Policy choices today affect rates and reliability for decades

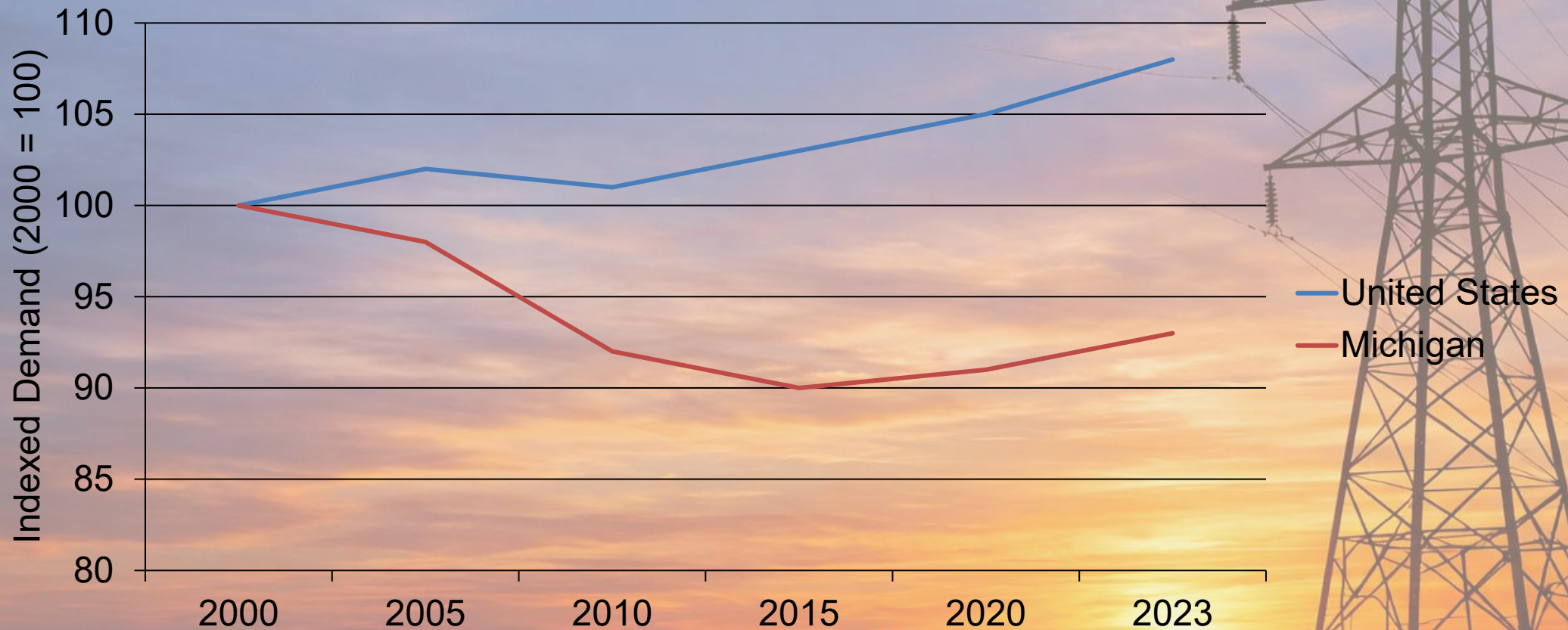


U.S. Electricity Demand – Long-Term Trend

U.S. Electricity Sales (Index)

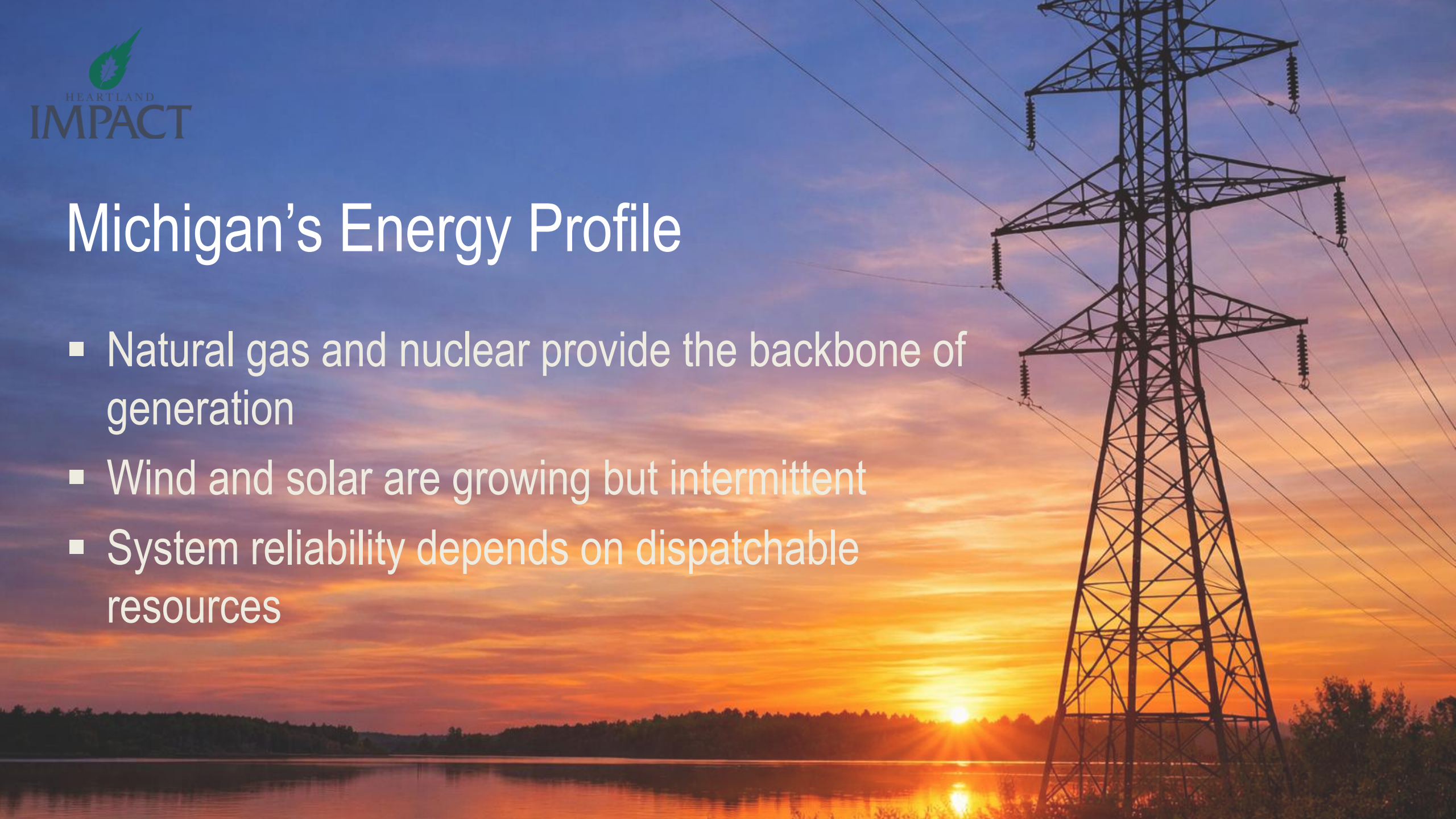


Michigan vs. U.S. Electricity Demand



Michigan's Energy Profile

- Natural gas and nuclear provide the backbone of generation
- Wind and solar are growing but intermittent
- System reliability depends on dispatchable resources



Grid Governance in Michigan

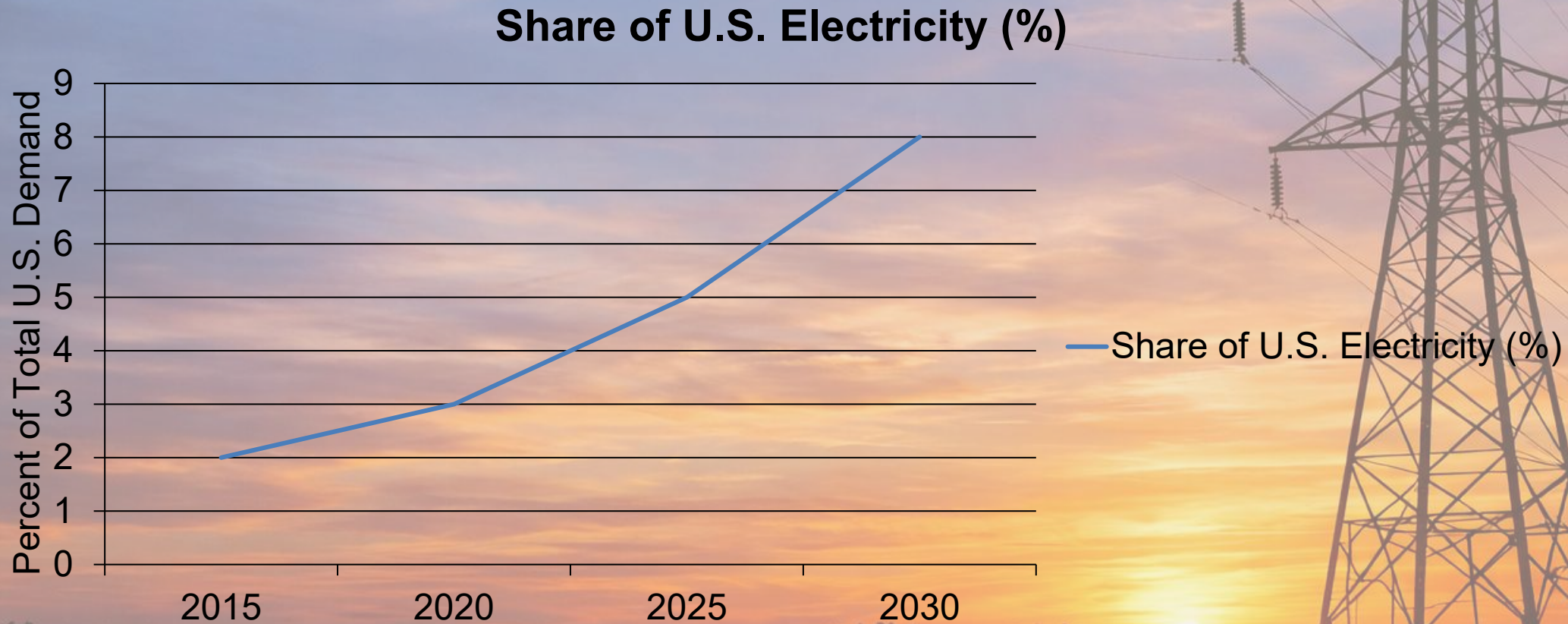
- Vertically integrated utilities (DTE, Consumers Energy)
- Rates overseen by the Michigan Public Service Commission
- Regional reliability and planning through MISO

What Are Data Centers?

- Facilities powering cloud computing, AI, and digital services
- Operate 24/7 with extremely high reliability requirements
- Electric load comparable to mid-sized cities



Projected Growth of Data Center Electricity Use



Economic Benefits

- Large capital investment during construction
- Expanded local and state tax base
- Limited permanent employment relative to energy use



Risks and Downsides

- Expensive grid and transmission upgrades
- Risk of cost shifting to residential ratepayers
- Reliability stress from concentrated demand



State Policy Responses

- Cost-causation principles
- Special large-load tariffs
- Minimum usage commitments and exit fees



Why an Act 462–Style Framework for Michigan

- Affordability through full-system cost analysis
- Reliability through dispatchable resource planning
- Energy security through domestic sourcing

Key Takeaways

- Michigan can welcome growth responsibly
- Clear rules protect consumers
- Affordability, reliability, and security must guide policy



MEMORANDUM

Mayor and Council –

TO: VICTOR CARDENAS, CITY MANAGER
FROM: MEGAN MIKUS, DEPUTY DIRECTOR OF PUBLIC WORKS
SUBJECT: WALLED LAKE LAKE LEVEL CONCERNS
DATE: JANUARY 29, 2026

Due to the public comment received by City Council at your January 10th meeting, the following memo outlines the process to change the level of Walled Lake.

- Victor

There were requests by some public commenters at the January 10, 2026, City Council Meeting to review the legal lake level of Walled Lake that was established in 1984 because they believe it should be higher.

The Walled and Shawood Lakes level district was established in the early 1980s. The Walled Lake-Shawood Lake level study was completed in 1984, and the lake level structure was built thereafter. The lake level control structure is located at the southwest corner of Walled Lake. The Water Resources Commissioner's Office (WRC) maintains the structure and the lake level through operation of the control structure. The Cities pay annual assessments for maintenance and operations, based on a 1983 agreement between Cities of Novi and Walled Lake. Novi is responsible for 88% of the costs, while Walled Lake is responsible for 12%.

General information about the lake level maintenance can be found on the WRC's page: <https://www.oakgov.com/government/water-resources-commissioner/stormwater/lakes-watersheds/lake-level-information>

To request a new lake level study would require a petition of two-thirds of the lakefront property owners. Should the petition be successful, the WRC would hire experts to gather data and to conduct a new lake level study. The Cities would be 100% responsible for the study costs; a high-level cost estimate is approximately \$100K. After completing the study, a hearing date is set in circuit court to review the lake-level study and its recommendations. A new study could recommend a lower, the same, or a higher lake level. The legal proceedings and additional investigations that may be required during the process could cost several hundreds of thousands of dollars. In addition to the base study, a new Flood Insurance Map (FIS) would need to be created. This FIS would be an additional cost of around \$100K. The WRC does not recommend this process due to the high costs and unknown outcomes.

Further details on how a legal lake level is established can be found here:

<https://www.michigan.gov/-/media/Project/Websites/egle/Documents/Programs/WRD/Dam-Safety/legal-lake-levels.pdf?rev=721b3fa3422e405c8d8ce359e0502268>

In summary, if enough property owners were to petition for a new lake level study, it would be several years and several hundreds of thousands of dollars to have the lake level re-

evaluated. The desired outcome of the commenters is not guaranteed (a higher lake level). While a higher lake level during the summer may have recreational boating benefits, it may have negative impacts to property (flooding) or to the ecosystem (covering habitats for wildlife or destruction of wetlands).

In the fall, the WRC installed new sensors at the lake level structure, which allows the maintenance staff to remotely check the levels. These sensors provide WRC staff with data to be more responsive to changes in the lake level. If anyone has concerns about the lake level structure or the lake level, they can contact the WRC Construction Drain Maintenance Unit at 248-858-1105.

Buzz Report

January 29, 2026



Hot Topics:

- **Michigan athletes prepare for Winter Olympics**

The Novi Ice arena was the site of a special send-off this past Monday (1/26) for the two Ice Dancers headed to the 2026 Winter Olympics in Milan and Cortina, Italy. A Local 4 "Click on Detroit" report can be found on YouTube [HERE](#).

- **Tree Removals on 14 Mile Rd**

We have received some resident concern regarding the Great Lakes Water Authority (GLWA) has marked a large number of large trees in the County Right-of-Way along the south side of 14 Mile Road west of M-5 for removal as part of the upcoming water main project. GLWA has indicated that they plan to replace the trees *in accordance with the [Novi Woodland Protection Ordinance](#)* as part of their overall restoration work in the spring.

- ~~**Emergency Assistance Food Distribution**~~

~~The City of Novi serves as a front-line distribution site for emergency food assistance through organizations like Focus: HOPE and the USDA's TEFAP (The Emergency Food Assistance Program). Food assistance programs overall have been significantly impacted by the recent federal government shutdown. Staffing reductions, transportation disruptions, and delivery delays have slowed operations. In addition, the federally allocated program budget has decreased, despite rising food costs and increased community need. As a result, sites (including Novi) are receiving fewer food items per distribution. This is a widespread issue affecting all participating locations.~~

- ~~**Eight Mile Bridge over CSX Railroad**~~

~~City staff recently attended a virtual pre-construction conference with the Wayne County Department of Public Services (WCDPS) and their contractor, E. C. Korneffel Company, regarding the \$3M bridge deck replacement project on 8 Mile Road over the CSX Railroad. The tentative schedule is to close the bridge completely on March 2, 2026, and to reopen for traffic on August 15, 2026 (5 ½ months). Access from Novi Road and to Brickscape Drive will remain open throughout the construction.~~

Community and Economic Development Project Updates:

[Map of Development projects](#)

Economic Development Efforts

This week, staff met with the following companies:

For the week of January 26th, no meetings were scheduled

- **KML Computer Service - 24371 Catherine Industrial Dr.**

<https://kmlcs.com/>

KML Computer Services helps small businesses make more money and be more profitable by assisting them with their technology. This allows the business owner to do their job and not become imprisoned by that technology. KML relieves the burden of dealing with technology day to day and allows them to focus on what they do best – running their business.

- **Daifuku - 30100 Cabot Dr**

<https://www.daifuku.com/>

Daifuku is the world's leading provider of automated material handling solutions. They design, manufacture, install, and service logistics systems and equipment for various industries, including manufacturing, distribution, semiconductors, and airports.

- **KPIT - 21333 Haggerty Rd #100 (full first floor)**

<https://www.kpit.com/>

200 employees here in Novi. KPIT is reimagining the future of mobility, forging ahead with group companies and partners to shape a world that is cleaner, smarter, and safer. With over 25 years of specialized expertise in Mobility, KPIT is accelerating the transformation towards Software and AI-Defined Vehicles through its advanced solutions, platforms, and products—propelled by mobility-infused AI frameworks, software craftsmanship, and systems integration mastery. Fueled by 2000+ vehicle production programs and powering 20+ million vehicles on the road with KPIT software, our experience is unmatched. At the same time, they push boundaries, developing solutions that enable Mobility OEMs to innovate at speed and scale.

- **Harman - 30001 Cabot Dr**

<https://www.harman.com/>

At the recent Harman Tech Showcase event they stated 1,000 employees, and have previously reported over 800 employees for our 2024/25 Audit. HARMAN designs and manufactures consumer and professional audio products, automotive electronics and audio systems -- but they also do so much more. They are engineering the future of connectivity—where every interaction is smarter, faster, and more immersive. In Novi, their base of operations in North American they concentrate on their automotive infotainment system.

A video what they presented on last year is similar to what staff saw is [here](#)

- **Paradise Entertainment Resort**

Many staff members and Council members have received a correspondence from Chief David Tomby regarding a potential substantial development that would include an Amphitheater/ Convention Center, two luxury hotels attached to the opposite sides of the amphitheater, and a modest-sized "Virtual Theme Park. Chief Tomby says he has been

working with the Whitmer Administration for the last 7 years and needs to get the project across the line prior to the Governor's term ending. The land he has identified in Novi is in the Haggerty Corporate park where the zoning is not conducive and has some significant wetland implications. All of this has been shared with Chief Tomby this week. If you have any questions regarding this matter, please reach out to Victor.

- **The Bond**

A development called The Bond, located at the SW quadrant of Grand River and Novi Road, planning on 329 apartments, is no more. The developer informed the City that they do not plan to proceed with the construction of the approved plan.

- **Former Bar Louie**

The space recently vacated by Bar Louie is set to become a new revolving sushi restaurant, called Supra Revolving Sushi. The developers of this space continue to work with Community Development personnel to obtain the necessary permits for this new use, currently non-structural interior demolition only is approved and underway. No timeline for when they plan to open.

- **Central Park South – Beck Road, South of Grand River Ave**

The former Central Park Estates project has been redesigned and is being treated as a new project by planning. New multiple-family development with 106 units in a single 5-story building. The site improvements include parking on the first level of part of the building, garages, and related open spaces. Undergoing preliminary plan review.

- **Providence Meadows – Grand River Ave, West of Providence Parkway**

Proposed rezoning of 31 acres from Light Industrial to High Density Multiple Family to develop 161 townhome units. Next steps will be initial PRO Plan consideration by ~~Planning Commission~~ and City Council. At the January 14th Planning Commission meeting this project received initial feedback (no votes were taken) and will come before Council soon for their initial input (again, *not* for action, just initial feedback).

- **Grand-Beck Development – Grand River east of Beck Road**

Fuel station, convenience store, and Clean Express car wash to be built on a vacant parcel. Preliminary Site Plan has been approved by the Planning Commission. Next steps are Zoning Board of Appeals for building height and loading zone variance, then Final Site Plan submittal. Estimated Completion Date: Unknown

- **Taft Knolls III – Taft Rd, north of 10 Mile Rd**

The Site plan for a Single-Family Residential Development of 13 new homes is now under construction. <https://cityofnovi.org/media/ryra1v4p/241211jsp19-34.pdf>

- **Culvers** - Novi Road and West Oaks
Now Open

- **North Eight Kitchen & Cocktails** (Former Border Cantina) – Novi Road north of Eight Mile
New restaurant by the owners of Benstein Grille in Commerce. Modified site plan with building additions and remodel has been approved by Planning Commission and Zoning Board. Interior Demolition work has commenced as of September. A Foundation-only permit has been issued for the exterior additions.
Estimated Completion Date: Unknown

- **Novi 10 (10 Mile and Novi Road)**

Similarly, the applicant for the proposed development at 10 Mile and Novi Road has also returned with a revised concept for their proposal. **Preliminary approval was approved by City Council** <https://cityofnovi.org/media/y4nju5wg/241216matter5.pdf>
<https://eweb.cityofnovi.org/media/5hinzgyn/251016pro.pdf>

- **Novi Acres (FKA Station Flats)**

The owners of the property in between Target and Sam's recently submitted a new Preliminary Site Plan, under the new name of Novi Acres. The previously planned project, known as Station Flats, has been scuttled.

- **Camelot Parc/Avalon** by Village of Stonebrook

Townhomes for sale with garages, fewer units (currently zoned PSLR so a special land use approval will come before council for a decision). A memo was included in the 11/20/25 Packet.

- **El Car Wash** (Former PNC Bank) – Grand River Ave/12 Mile Rd
Complete and now open.

- **El Car Wash # 2** (former Original \$6 Car Wash) - Novi Road and 96
Permits have been issued

- **Cantaritos Fiesta Mexican Restaurant** (Former Chili's Grill & Bar) – 8 Mile/Haggerty Road
The former Chili's location in the City's southeast corner is planned to soon become a new Mexican restaurant following necessary renovations and upgrades to the interior of the building. *Estimated Completion Date:* Winter/early spring 2026

- **Raising Cane's Chicken Fingers** (Former Wendy's) – Novi Rd/Grand River Ave
The Louisiana-based fast food chain Raising Cane's is planning to take over the space in the near future. Planning Commission and Zoning Board of Appeals case are both now complete, finishing up final site plan. Anticipating a 2026 start and completion later in the year.
Estimated Completion Date: **Late 2026**

- **Primrose School** (Former Whitehall nursing home) – 10 Mile/Novi Road
The former Whitehall nursing home at 43455 Ten Mile Rd has been demolished and Primrose School, a 13,586 square feet private preschool and daycare center, is **now completed**.

- **Transformco (Former Sears at Twelve Oaks)**
Spaces for [a Dicks House of Sport, Round 1 Arcade and Bowling, and Primark](#). Nearly all the external work has been completed. A Revised Structural package has been received for review. *Estimated Completion Date:* **Spring/Summer 2026**

Ordinance Enforcement Updates:

- **121 Faywood:** Permits have been issued with conditions
- **DICE (24555 Novi Rd):** Community Development continues to work with them to clean up graffiti on the back of the building. Their plans for a car wash are set to expire very soon.
- **11/11 Burger and Crispy Chicken (Grand River/Haggerty)** has closed; the new business has painted its half of the building without façade approval. Community Development is addressing the matter accordingly.

Frequently Asked Questions:

None at current



Mayor and Council –

If you're interested in participating in the 2026 MML Capital Convention, please let me know.

- Victor

Join us again for a banner year at CapCon!

March 10–11 | Lansing Center

Time flies when you're in public service, but not to worry — you still have a few days left to take advantage of our [special early bird registration rates](#) for the legislative event of the year: [CapCon 2026!](#)

It'll be an invigorating and busy day and a half, with sessions including:

- The Next Chapter: Hear From the 2026 Michigan Gubernatorial Candidates
- The League Legislative Team Breaks It Down
- Legislator of the Year Awards
- Turning Data into Decisions: The Power of Data-Driven Storytelling
- Get Housing Ready: Zoning Best Practices for Every Community
- Strategic Asset Management for Smaller Communities
- Lobbying 2.0 and 3.0
- ...and much more!

Don't miss out—early bird registration ends January 30!

[Register](#)

[Registration](#)

[Event](#)

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