



CITY OF NOVI
Administrative ePacket
March 13, 2025

Council Action/Attention

[Public Safety Bond Proposal Education - Walsh-Molloy](#)

[Plante Moran Realpoint Update](#)

[Compensated Absences and Firefighter Bonuses - Johnson](#)

Departmental Updates

[The Buzz Report](#)

For Your Information

[Oakland County Early Voting Recap Meeting](#)

MEMORANDUM



TO: VICTOR CARDENAS, CITY MANAGER
FROM: SHERYL WALSH-MOLLOY, DIRECTOR OF COMMUNICATIONS
SUBJECT: PUBLIC SAFETY BOND PROPOSAL EDUCATION
DATE: MARCH 11, 2025

As we prepare for the upcoming bond initiative, I would like to provide an overview of our comprehensive community education plan. Our approach is designed to ensure residents have clear, accurate, and accessible information about the bond proposal and its impact on our community.

We are implementing a multi-faceted education plan to inform residents through various channels to maximize outreach and understanding. This plan includes:

Public Meetings and Open Houses: We will host a series of in-person events to provide residents with opportunities to ask questions and hear directly from the City team.

- Public Information Meetings scheduled at the Police Department and Fire Stations 1, 2, 3 and 4
- Public Information Meetings to be held at Fox Run and Meadowbrook Commons
- State of the City Address being scheduled at Fox Run
- Novi Community Fest, June 5th
- Ambassador Academy Reunion

Printed Materials: Informational brochures and fact sheets will be shared throughout the community and distributed at local events, HOA meetings, the library, etc.

Digital Outreach: A web page is under development (cityofnovi.org/2025bond) which will share information regarding the proposal. We will utilize the website social media platforms, and email newsletters to share updates, answer common questions, and direct residents to this one all-encompassing information source.

Video and Visual Content: Informational videos and infographics will be created to simplify complex details and effectively convey the bond proposal.

Community Partnerships: We will visit local service organizations, attend homeowner association meetings, and meet with local business groups to extend our reach and ensure consistent information is shared.

Our goal is to equip residents with the information they need to make informed decisions while maintaining transparency and accessibility throughout the process. We will continue

to refine our strategy based on community feedback to ensure our outreach efforts are both effective and inclusive.

I am happy to discuss this plan further and welcome your insights as we move forward.

C:



City of Novi - Project Status Overview

Status Summary

Novi City Council Weekly Update #8

As of:

3/12/2025

Overall
Status

In progress

PMR Previous Activities (October 2024 – March 2025)

PMR Request for additional due diligence (1/27/25)

- ~~(Environmental reports; Geotechnical; Utilities; Legal Descriptions) for all three sites plus road construction work.~~ FS #4 budget to be created.

Facility Conditions Assessment (PMR deliverable - in progress, due April)

- FS #4 added

~~City Council Agenda Item – Approval to Proceed with Public Safety Millage Increase: 3/10/25~~ (PMR materials submitted on 3/3/25)

Education Plan (in progress)

Site Selection (PMR deliverable – in progress):

Upcoming Activities

Refine Cost Estimates (PMR – Complete for 3/10 Council meeting)

- FS #4 improvements to be identified with city per its request on 2/28/25

Royal Oak PD / W. Bloomfield FS Tour to be rescheduled

Education Plan

- PMR providing support for the City
- City landing webpage to go live 3/21/25

Request For Proposals

- PMR to begin drafting RFPs for A/E and CM

Areas for Discussion

PMR Meeting with City Administration – 3/10/25

- City / PMR to review Due Care Plan and strategize path forward

Site Due Diligence / Budget Items Checklist:

- Improvements to FS #4 added to project scope. Further refinement needed with City to determine FS #4 budget. \$2 million allowance has been budgeted

Fire Station #2 Site:

- PMR pursuing alternative sites and conducting test fits

Education Plan Roles and Responsibilities:

- City of Novi to lead all elements of the educational plan
- PMR will provide editorial support as needed upon request
- Webpage to go live 3/21/25 for State of the City
- PMR to provide Facility Assessment Executive Summary for site

Upcoming Administration Meeting: 3/24/25

After 3/24, future City/PMR meetings will occur monthly

MEMORANDUM



TO: VICTOR CARDENAS, CITY MANAGER
FROM: CARL JOHNSON, CFO
SUBJECT: COMPENSATED ABSENCES/FIRE BONUSES
DATE: MARCH 12, 2025

Mayor and Council –

Please see the following correspondence on some unplanned payouts due to retirements and employee separations.

- Victor

This memo provides an update regarding a significant number of employee contractual payouts for compensated absences and firefighter bonuses that have been incurred during the current fiscal year. Following the adoption of the original budget, Finance closely monitors the expenditure activity compared to the amended budget. Amendments are proactively prepared for Mayor and City Council's consideration to ensure expenditures stay within budget by the end of the fiscal year. These amendments are not driven by the need to spend additional revenues but are a necessary step to ensure compliance with the Michigan Budget Act, which prohibits departments from exceeding their budgets.

Once expenditure variances are identified, Finance explores potential unplanned revenues to offset these costs and avoid using fund balance. If unplanned revenues or reductions in other expenditures are not available, expenditure budgets must be amended using fund balance to maintain compliance, or the auditors will disclose a violation of the Budget Act. While departments are not considered over budget until the end of the fiscal year, amendments can be made until June 30.

Compensated Absences Payouts

During the budget process, Finance works with all departments, including Human Resources, to estimate the potential cost of retirements and employee separations for the upcoming fiscal year. These estimated payouts are included in the departmental personnel costs. However, through the first six months of the fiscal year, the City has seen a significant increase in retirements and payouts, particularly in public safety, where there are fewer caps on the number of hours earned and paid out. The original budgeted amounts were exhausted by December 30, 2024.

Approximately \$200,000 in payouts occurred in the first half of the fiscal year, and several additional retirements are expected before the end of the fiscal year, with an additional estimated \$100,000 in payouts. To ensure compliance with the Budget Act, the expenditure budgets will need to be amended. Future budgets will include increased estimates for these payouts to minimize the need for mid-year amendments.

Firefighter Recruitment Bonuses

In previous years, the City has provided recruiting/hiring bonuses to new firefighters to help address staffing shortages. Initially, these bonuses were set to expire on June 30, 2024, and no funding was allocated for them in the 2024/25 fiscal year budget. However,

during the second quarter review, it was discovered that the bonus program had been extended through December 31, 2024, resulting in approximately \$100,000 in expenditures for the first six months of the fiscal year. City Council approved a budget amendment to cover these costs during the January 27, 2025, meeting.

Currently, additional efforts are required to account for nearly \$50,000 in bonus payments made after December 31, 2024, due to the further extension of the bonus program through July 23, 2025. This will be the final extension, and no additional extensions will be granted beyond this date.

Additional Revenue to Offset Expenditure Variances

The projected increase in expenditures due to compensated absences payouts and firefighter recruitment bonuses will necessitate a budget amendment of approximately \$350,000. Finance has reviewed potential unplanned revenues to offset these costs. As in the second quarter, interest income continues to surpass expectations. For January and February 2025, realized interest income is approximately \$400,000 above budget and is projected to exceed the budget by approximately \$500,000 by the end of the quarter. If Mayor and Council choose, this additional revenue can be used to offset the payouts and bonuses outlined above

The above items will be included in the quarterly budget amendment for March 31, 2025, and will be presented to Mayor and City Council at the second meeting in April 2025.

Buzz Report

March 13, 2025



Hot Topics:

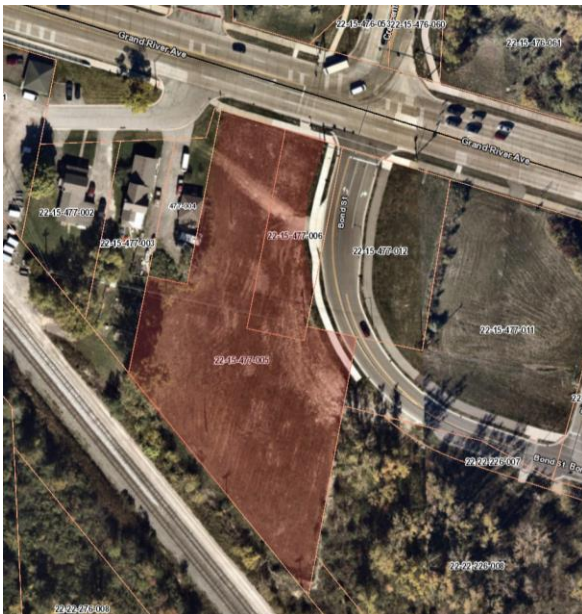
- **Shawood Lake Island Purchase**

The purchase agreement for the Island has been signed. Title paperwork is being worked on by the attorneys of both parties, and we are awaiting the property survey.

- **City Water Chlorine Concerns**

Last weekend (March 8-9), in the online community for Ring Camera owners, there was a question posed about a strong chlorine smell/taste for water, particularly in the north end. A few others commented on it as well, some that resided outside the City. However, the Department of Public Works Water & Sewer Division reported that Chlorine levels at the West Park storage facility were at 1.27 ppm, which is within the normal range. Residents who have issues are welcome to request a site visit for us to test the Chlorine residuals

- **Sanitary Sewer Interceptor Repair Project – Use of City Property**



As a result of the action [Council took on January 6th](#) to participate in the cost share to make improvements to portions of Huron Rouge interceptor, crews working on the project will be using the property at the corner of Bond and Grand River for the next year to assist in mobilization in conjunction with their project.

- **Taft Road Trees**

There has concern about the number of trees wrapped with yellow tape along Taft Rd between 9 Mile and 10 Mile. City Forester Keith Salowich spoke with Consumers Energy and it was confirmed that there was simply a miscommunication with the crew that was marking trees and they mistakenly wrapped far more trees than necessary. In reality, there are only a few very small trees that are at risk of being impacted, and that can likely be transplanted elsewhere. All the rest of the trees will be left alone and their crew will be removing the excess tape from those.

- **Open Skate Costs**

A resident has expressed concerns about the cost of ice skating at the Novi Ice Arena, stating that it is too expensive for families compared to rates in Farmington and Livonia. Despite multiple staff members explaining that the arena operates as an enterprise funding (its revenue covers

operational costs rather than being subsidized by taxpayer dollars), the resident remains dissatisfied and has indicated a desire to escalate the issue. While we are uncertain whether he will reach out to Council members, we wanted to make you aware of the concern.

- **GLWA Rate Increase**

News of a rate increase approved by the GLWA Board has hit the [newswires](#). The board ended up voting to approve a 5.9% average increase to wholesale water rates as opposed to the 7.73% originally proposed. Sewer rates will also increase by an average of 4.5%. Rate increases for Novi residents are presented to [City Council, normally in June or July](#) (prior to the August billing).

- **School Zone Signs** (Taft Road, south of 11 mile)

Per Council action at the February 24th meeting the school zone signs and lights were ordered and should arrive next week. They will be installed immediately upon receipt.

Development Project Updates:

Map of Development projects

- **Station Flats**

The planned project in between Target and Sam's has been scuttled and there are no proposals to continue with it in its current form

- **Camelot Parc/Avalon** by Village of Stonebrook

Town homes for sale with garages, fewer units (currently zoned under a special land use, which council will have a decision)

- **On the Border (Haggerty Road) Closed**

UPDATE - Per earlier updates please see the following [article about a chapter 11](#) filing by the corporate On the Border holding company.

- **Porsche of Novi** – Grand River/Haggerty Road

UPDATE – A Temporary Certificate of Occupancy (TCO) has been issued for the 19,170 square foot, two-story Porsche car dealership (next to the Audi Sales Center)

- **El Car Wash # 2 will take over the Original \$6 Car Wash on Novi Road and 96**

- **Audi Sales Center** (Former Jaguar dealership) – 10 Mile/Haggerty Road

The former Jaguar dealership located at 24295 Haggerty Rd is in the process of being converted to an Audi Sales Center. Currently the renovation is in full swing, and recently was approved for its "rough" building inspection.

Estimated Completion Date: Mid-April 2025

- **Elm Creek PRO (Meadowbrook and 12 Mile development)**

The residential development [proposed by Toll Brothers](#) (two-phased 134-unit multiple-family townhome development) has been halted, and they will not be proceeding with construction. It would appear this is a result of a property dispute between the owners of the parcel.

- **Joann CLOSING**

The fabric and craft retailer Joann filed for bankruptcy for a second time in January and this Wednesday (2/19/25) announced plans to close approximately 500 of their stores across the nation, 37% of these closures are in the Great Lakes region. **Included** in the list of planned store closures is the longtime Novi location in West Oaks (next to Kohl's).

- **El Car Wash** (Former PNC Bank) – Grand River Ave/12 Mile Rd

The former PNC Bank located at 48648 Grand River Ave has been demolished and an El Car Wash will be being built on the site. The project has already received approvals from the Planning Commission (4/10/24) and Zoning Board of Appeals (5/14/24). Currently, a pre-construction meeting has been held and the building plans are in the final stages of review prior to permit issuance.

Estimated Completion Date: Fall 2025

- **Cantaritos Fiesta Mexican Restaurant** (Former Chili's Grill & Bar) – 8 Mile/Haggerty Road
The former Chili's location in the City's southeast corner is planned to soon become a new Mexican restaurant following necessary renovations and upgrades to the interior of the building. The restaurant also has a location in Royal Oak that opened in May 2023. The building plans for the renovation were recently submitted and undergoing review.

Estimated Completion Date: Late Spring or Summer 2025

- **Raising Cane's Chicken Fingers** (Former Wendy's) – Novi Rd/Grand River Ave
The Novi Wendy's location at 26245 Novi Rd recently closed as part of a company plan to shutter 140 locations nationwide. The Louisiana-based fast food chain Raising Cane's is planning to take over the space in the near future. Raising Cane's specializes in chicken fingers, crinkle-cut fries and Texas toast.

Estimated Completion Date: Currently Unknown (no submittals to date, project scope unclear)

- **Primrose School** (Former Whitehall nursing home) – 10 Mile/Novi Road
The former Whitehall nursing home at 43455 Ten Mile Rd has been demolished and Primrose School, a 13,586 square feet private preschool and daycare center, is currently being built on the former site. When completed, is estimated to be able to have 202 children during its peak hours.

The construction was previously limited only to foundation/flatwork while a hydrant was installed to make water available at the site. As of December 4th, the full building permit has been issued which will allow them to proceed with "vertical" construction.

Estimated Completion Date: Summer 2025

Frequently Asked Questions:

None at current

Early Voting Recap Meeting

Joseph Rozell, Director of Elections

Mayor and Council –

FYI only... Cortney is passing along this summary from the County Clerk, recapping early voting this past November. Ironically, Novi is site #6 in the data found enclosed.

- Victor



Friday, February 28, 2025

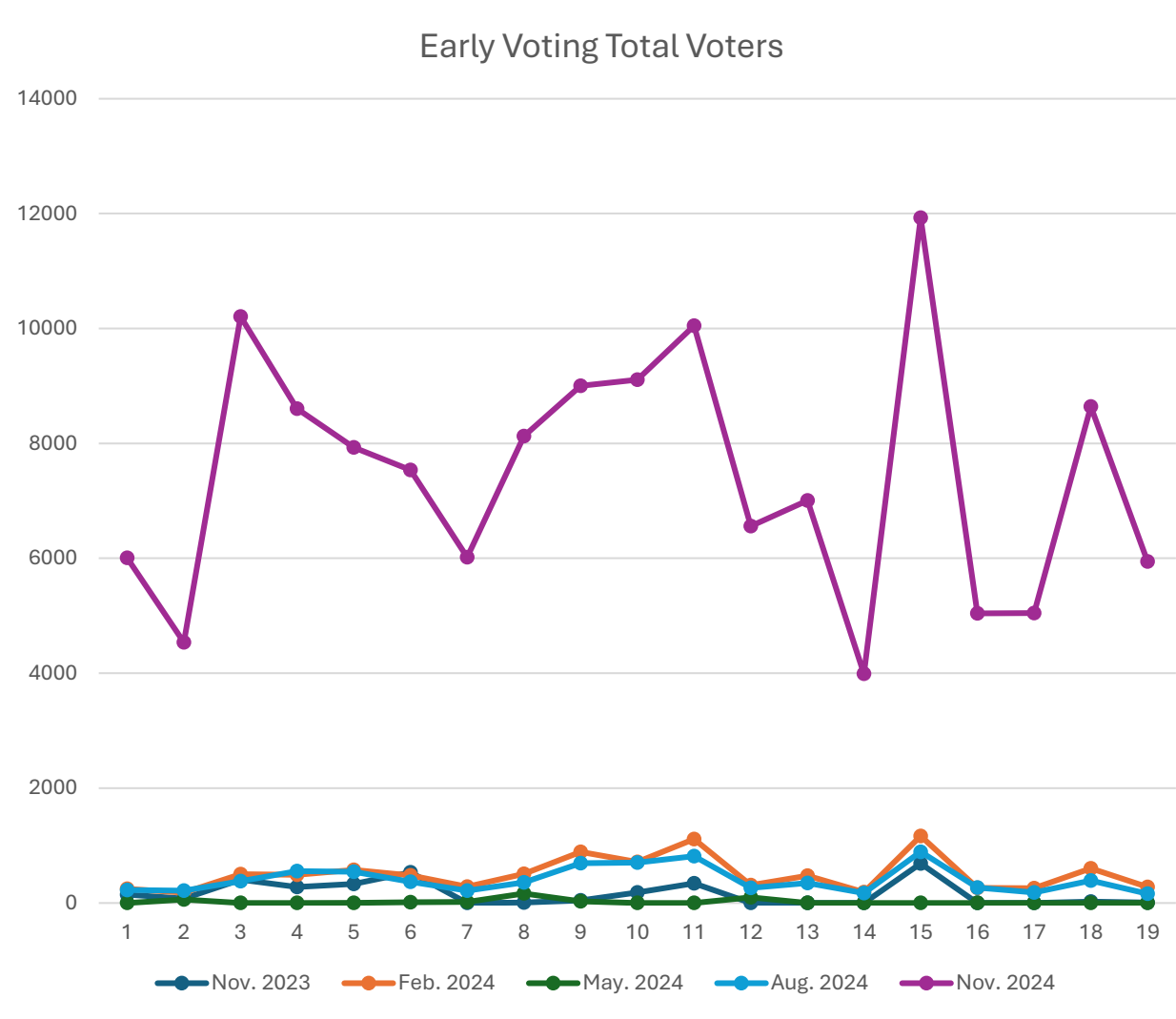
Lisa Brown, County Clerk/Register of Deeds

- **EV Agreements still in effect**
- **Updated EV License Agreements have been distributed**
- **12 Agreements returned so far**
 - Please get them signed and returned to our office as soon as possible
 - Once they are all returned, County Election Commission will approve and completed Agreements will be sent out
- **Only 1 change:**
 - Orion Municipal Complex → Great Lakes Athletic Club
 - All other 18 sites will remain the same

- **5 Elections so far with Early Voting:**
 - November 2023 (Pilot) - 13 Sites
 - February 2024 - **All 19 Sites**
 - May 2024 - 8 Sites
 - August 2024 - **All 19 Sites**
 - November 2024 - **All 19 Sites**

- The word is out on Early Voting...

Site	2024 Voters Processed			
	First Hour		First Day	
	August	November	August	November
1	1	89	17	704
2	2	82	21	611
3	4	110	51	1036
4	5	83	48	851
5	10	72	46	694
6	2	89	28	761
7	1	104	30	768
8	6	105	27	886
9	4	93	74	872
10	15	70	92	822
11	4	86	85	910
12	5	103	32	824
13	9	113	36	845
14	5	80	15	518
15	8	99	81	999
16	3	80	13	663
17	3	82	17	687
18	1	121	29	1022
19	3	49	23	722



Early Voting Total Voters						
Region Sites	Nov. 2023	Feb. 2024	May. 2024	Aug. 2024	Nov. 2024	Total
1	146	245	0	224	6009	6624
2	75	180	62	213	4539	5069
3	408	504	0	382	10207	11501
4	279	490	0	556	8604	9929
5	330	577	2	542	7928	9379
6	531	482	11	371	7535	8930
7	0	285	20	213	6021	6539
8	6	507	165	357	8127	9162
9	47	887	29	694	9002	10659
10	182	715	0	702	9108	10707
11	342	1115	0	814	10047	12318
12	0	310	98	261	6560	7229
13	0	476	0	346	7005	7827
14	0	186	0	170	3988	4344
15	688	1166	0	892	11928	14674
16	0	264	0	269	5040	5573
17	0	258	0	182	5049	5489
18	23	600	0	390	8644	9657
19	8	281	5	161	5946	6401

- Early Voting Totals by Site Statewide:

Rank	EV Site	Total Voters	Rank	EV Site	Total Voters
1	Macomb Township Recreation Center	15,756	26	Clinton Township Civic Center	6,817
2	Sterling Heights Community Center	12,720	27	Kalamazoo County Expo Center	6,640
3	Shelby Township Early Voting Center	12,324	28	Oakland County Regional Site 12	6,560
4	Warren City Hall	12,141	29	Ottawa Hills High School (Grand Rapids)	6,386
5	Oakland County Regional Site 15	11,928	30	University of Michigan Museum of Art (Ann Arbor)	6,305
6	Summit on the Park (Canton)	10,507	31	Taylor City Hall	6,089
7	Oakland County Regional Site 3	10,207	32	Detroit Department of Elections	6,067
8	Oakland County Regional Site 11	10,047	33	Grand Rapids Public Schools University	6,065
9	Livonia Housing Commission South Office	9,997	34	Oakland County Regional Site 7	6,021
10	Oakland County Regional Site 10	9,108	35	Oakland County Regional Site 1	6,009
11	Portage Parks & Recreation Office	9,064	36	Oakland County Regional Site 19	5,946
12	Oakland County Regional Site 9	9,002	37	The Fetzer Center (Kalamazoo)	5,633
13	Oakland County Regional Site 18	8,644	38	Northwest Activities Center (Detroit)	5,617
14	St. Clair Shores City Hall	8,614	39	Calhoun County Early Voting Site	5,510
15	Oakland County Regional Site 4	8,604	40	Wayne County Comm. College NW (Detroit)	5,382
16	Westland City Hall	8,492	41	Flint City Hall	5,309
17	Kool Family Community Center (Battle Creek)	8,160	42	Oakland County Regional Site 17	5,049
18	Chesterfield Township Community Center	8,141	43	Oakland County Regional Site 16	5,040
19	Oakland County Regional Site 8	8,127	44	Foster Community Center (Lansing)	4,623
20	Chaldean Community Foundation (Sterling Heights)	8,054	45	Reo Elections Office (Lansing)	4,609
21	Oakland County Regional Site 5	7,928	46	St. Peter & Paul School (Grand Rapids)	4,584
22	Dearborn Ford Community & Performing Arts Center	7,555	47	Oakland County Regional Site 2	4,539
23	Oakland County Regional Site 6	7,535	48	Westgate Library (Ann Arbor)	4,113
24	Wyoming Public Library	7,029	49	Oakland County Regional Site 14	3,988
25	Oakland County Regional Site 13	7,005	50	Mallets Creek Library (Ann Arbor)	3,728

Trends

- Statewide Data November 2024:

	Total Turnout	Early Voting Turnout	Percentage
State	5,691,235	1,214,391	21%
Oakland	777,890	153,585	20%
Wayne	863,531	175,027	20%

- **Turnout Percentages from 2022 to 2024:**

	November 2022 Election		November 2024 Election	
Turnout	635,275		777,890	
Precinct	350,864	55%	271,014	35%
Absentee	284,411	45%	353,291	45%
Early Voting			153,585	20%

County Staffing

- **Previously operated with 5 County Contacts in November 2024**
- **Hired new staff member, so going forward we'll have 6 County Contacts**
 - Less sites per person, so more availability
- **County Hotline to be made available to facility staff at EV Sites (specifically Libraries)**
 - Voters calling EV Sites directly will be forwarded to County

Procedural Updates

- **To assist with canvassing and auditing EV Sites...**
- **List of Voters will need to be printed each day**
 - Some sites did this, but previous instruction was to print it all on Day 9
 - Report proved to be too long in November 2024
- **After workers remove the ballots and sort them at the end of each day, they should now be bundled with a rubber band**
 - 9 different bundles by the end of EV in each jurisdiction's bag
 - Place post it note with date on each bundle

- **Previous Allotments:**
 - **2 Scans per site**
 - **2 Ballot on Demands/2 Printers per site/2 EPBs per site**
*Rochester Hills Site had 3 Scans/BODs/Printers/EPBs
 - **1 VAT per site**
 - **20 Booths per site**
**Sometimes less depending on space

- **Purchasing More Equipment for 2026:**
 - **Scans/VATs to remain the same, no changes**
 - **1 more BOD & Printer per site**
 - **1 more EPB per site**
 - For now, going to stick with State provided EPB
 - **20 More Booths per site**
 - Already purchased and in stock

Equipment

- **11 New Generators purchased to cover sites that do not already have one**
- **Pens to be tied to voting booths**
- **More pens, apps to vote, secrecy sleeves, blank ballot stock**
 - The items we were running out of all week in November!
- **Still will provide pre-printed ballot stock in case of an outage**
- **MiFi device has proven successful**

- **More workers needed for November even year elections:**
 - Previous Allotment: 7 Workers per Site
 - Proposed Change: 10 Workers per Site
- **Proposed Pay Rate Change:**
 - Workers: \$160 → \$180
 - Chairs: \$180 → \$200
- **Feedback**
- **If you have any workers you'd like to work an EV Site, please send them our way - 2025 is a good year to onboard!**

Line Manager Role

- **Election inspectors will take on an additional role of managing the line (and wear a bright vest to identify themselves)**
 - Direct voters/answer questions
 - Take out their ID
 - Fill out App to Vote while waiting in line
 - Ensure they're filled out correctly
- **Small clip boards will be ordered and placed in each site's equipment bin going forward**
- **This was used effectively at some sites during November's election**

FORM NO. 676 (05/24)
PRINTING SYSTEMS • 1-800-85-12345

EARLY VOTING - BOD	ELECTION INSPECTOR COMPLETES
Application to Vote – Poll List Picture Identification Requirement: All Michigan voters must show a Michigan driver's license, a Michigan personal identification card or some other acceptable form of picture identification before voting. A voter who is unable to show picture identification can vote after signing an affidavit attesting that the voter is not in possession of picture identification.	☐ ABSENT VOTER BALLOT SURRENDERED ☐ ABSENT VOTER BALLOT VOTED Absent Ballot No. _____ ☐ Verified
Election Date _____	Jurisdiction _____
Early Voting Date _____	Precinct _____ Style _____
	Voter No. _____ (POLL BOOK)
	ELECTION INSPECTOR INITIALS ► _____
	☐ ID AFFIDAVIT ON REVERSE COMPLETED
PRINT NAME: _____ DATE OF BIRTH: ____/____/____	
RESIDENCE ADDRESS: _____	
I certify that I am a United States citizen and a registered and qualified elector in this precinct, and hereby make application to vote at this election.	
SIGN HERE  SIGNATURE OF VOTER _____	



Site Supervisor Expectations

- **Opening the Site**
 - Ensure equipment is running correctly, workers are taking oaths, polls are opened on time, etc.
- **Monitoring throughout the day**
 - Call or text the Chair if you haven't heard from them in a while
- **Closing the Site**
 - Ensure LOV is printed, ballots sorted/bundled, equipment powered off, etc.
- **If you sign up to be the Site Supervisor for a day, please make yourself available**
 - You still don't have to be present all day
 - Shouldn't be passing your responsibilities off to other clerks/staff

Upcoming 2025 Elections

- **May 2025 Election - 4 Sites Open**
 - Site 1 (3 Precincts)
 - Site 2 (7 Precincts)
 - Site 3 (5 Precincts)
 - Site 11 (5 Precincts)
- **Central Site to be closed in May & August this year**
 - Notices will be mailed to all voters informing them their only option for EV is the Regional Site
- **August 2025 - TBD**
- **November 2025 - City Elections & any proposals**

Prior Early Voting Expenses

August 2024 Election - Early Voting				
Staffing, Regional Site, &				
Site Number	Local Jurisdiction	Publication Costs	Central Site Cost	Total Cost
Site 1	Berkley	\$682.34	\$60.18	\$742.52
	Huntington Woods	\$682.34	\$60.18	\$742.52
	Oak Park	\$682.34	\$60.18	\$742.52
	Pleasant Ridge	\$682.34	\$60.18	\$742.52
Site 17	Independence Township	\$1,387.80	\$60.18	\$1,447.98
	Clarkston	\$1,387.80	\$60.18	\$1,447.98

Future Early Voting Expenses

August 2026 Election - Early Voting				
Staffing, Regional Site, &				
Site Number	Local Jurisdiction	Publication Costs	Central Site Cost	Total Cost
Site 1	Berkley	\$3,080.00	\$256.00	\$3,336.00
	Huntington Woods	\$3,080.00	\$256.00	\$3,336.00
	Oak Park	\$3,080.00	\$256.00	\$3,336.00
	Pleasant Ridge	\$3,080.00	\$256.00	\$3,336.00
Site 17	Independence Township	\$5,960.00	\$256.00	\$6,216.00
	Clarkston	\$5,960.00	\$256.00	\$6,216.00
November 2026 Election - Early Voting				
Staffing, Regional Site, &				
Site Number	Local Jurisdiction	Publication Costs	Central Site Cost	Total Cost
Site 1	Berkley	\$4,295.00	\$364.00	\$4,659.00
	Huntington Woods	\$4,295.00	\$364.00	\$4,659.00
	Oak Park	\$4,295.00	\$364.00	\$4,659.00
	Pleasant Ridge	\$4,295.00	\$364.00	\$4,659.00
Site 17	Independence Township	\$8,390.00	\$364.00	\$8,754.00
	Clarkston	\$8,390.00	\$364.00	\$8,754.00

- **Feedback**
- **Questions**