



# CITY OF NORMAN, OK NORMAN FORWARD SALES TAX CITIZEN FINANCIAL OVERSIGHT BOARD MEETING

Municipal Building, Executive Conference Room, 201 West Gray, Norman,  
OK 73069

Friday, November 14, 2025 at 3:30 PM

## AGENDA

*It is the policy of the City of Norman that no person or groups of persons shall on the grounds of race, color, religion, ancestry, national origin, age, place of birth, sex, sexual orientation, gender identity or expression, familial status, marital status, including marriage to a person of the same sex, disability, relation, or genetic information, be excluded from participation in, be denied the benefits of, or otherwise subjected to discrimination in employment activities or in all programs, services, or activities administered by the City, its recipients, sub-recipients, and contractors. In the event of any comments, complaints, modifications, accommodations, alternative formats, and auxiliary aids and services regarding accessibility or inclusion, please call 405-366-5424, Relay Service: 711. To better serve you, five (5) business days' advance notice is preferred.*

### ROLL CALL

### MINUTES

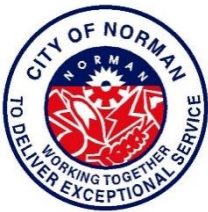
1. CONSIDERATION OF APPROVAL, REJECTION, AMENDMENT, POSTPONEMENT, AND/OR DISCUSSION OF MINUTES FROM SEPTEMBER 12, 2025

### REPORTS & ACTION ITEMS

2. CONSIDERATION OF APPROVAL, REJECTION, AMENDMENT, POSTPONEMENT, AND/OR DISCUSSION OF FINANCIAL REPORTS
3. CONSIDERATION OF APPROVAL, REJECTION, AMENDMENT, POSTPONEMENT, AND/OR DISCUSSION OF THE 2026 SCHEDULE OF MEETINGS
4. DISCUSSION OF NOMINATIONS FOR CFOB CHAIR AND VICE CHAIR FOR 2026. POSITIONS TO BE VOTED ON & FILLED AT THE NEXT CFOB MEETING.
5. CONSIDERATION OF APPROVAL, REJECTION, AMENDMENT, POSTPONEMENT, AND/OR DISCUSSION OF PREVIOUSLY APPROVED COUNCIL ACTIONS
6. AD HOC COMMITTEE LIAISON REPORTS
7. PROJECT MANAGER REPORTS
8. CONSIDERATION OF APPROVAL, REJECTION, AMENDMENT, POSTPONEMENT, AND/OR DISCUSSION OF UPDATED IMPLEMENTATION PLAN
9. CONSIDERATION OF APPROVAL, REJECTION, AMENDMENT, POSTPONEMENT, AND/OR DISCUSSION OF ANNUAL REPORT & PRO FORMA FINANCIAL PROJECTION

### MISCELLANEOUS COMMENTS

### ADJOURNMENT



# CITY OF NORMAN, OK NORMAN FORWARD SALES TAX CITIZEN FINANCIAL OVERSIGHT BOARD MEETING

Municipal Building, Executive Conference Room, 201 West Gray, Norman,  
OK 73069

Friday, September 12, 2025 at 3:30 PM

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## MINUTES

The Norman Forward Sales Tax Citizen Financial Oversight Board of the City of Norman, Cleveland County, State of Oklahoma, met in Regular Session at 201 West Gray, Norman, on Friday, September 12, 2025 at 3:30 PM and notice of the agenda of the meeting was posted at the Norman Municipal Building at 201 West Gray, and on the City website at least 24 hours prior to the beginning of the meeting.

### ROLL CALL

#### PRESENT

Chairman Andy Rieger  
Board Member Alva Brockus  
Board Member Cindy Rogers  
Board Member Erik Paulson  
Board Member Linda Price  
Board Member Zachary Simpson  
Board Member Christopher Housman

#### ABSENT

Board Member Andy Sherrer  
Board Member Shanon Buckingham

#### OTHERS

Anthony Francisco, Director of Finance  
Jacob Huckabaa, Finance Technician  
Dannielle Risenhoover, Admin. Tech. IV  
Jason Olsen, Director of Parks & Recreation  
Scott Sturtz, Director of Public Works  
Tim Miles, City Engineer  
Joseph Hill, Streets Program Manager

A quorum was declared. Member Housman was welcomed to the Board.

### MINUTES

1. CONSIDERATION OF APPROVAL, REJECTION, AMENDMENT AND/OR POSTPONEMENT OF MINUTES FROM JULY 11, 2025

Member Price made a motion to approve the minutes from the July 11, 2025 meeting. Member Brockus duly seconded the motion. Hearing no objections to the approval of the minutes from July 11, 2025, the motion passed with Member Rogers abstaining from the vote.

Items submitted for the record:

Forward Citizen Financial Oversight Board Minutes from July 11, 2025

## REPORTS & ACTION ITEMS

### 2. CONSIDERATION OF APPROVAL, REJECTION, AMENDMENT AND/OR POSTPONEMENT OF FINANCIAL REPORTS

Anthony Francisco gave the report. Francisco discussed the layout of the Financial Reports so new member Christopher Housman, was clear on the format. The Norman Forward sales tax revenue is 1.39% below the fiscal year projects and 9.96% below the original 2016 revenue projections. Use tax revenue is 17.49% above the fiscal year projections and 183.25% above the original 2016 revenue projections.

Francisco defined use tax as “a sales tax on the sales that happen from vendors, out of the state of Oklahoma, for delivery in Norman”. The City of Norman saw a significant increase in use tax after the state of South Dakota won the *South Dakota vs. Wayfair* case. The ruling required/requires out of state vendors to collect and remit sales tax where the product is being delivered. The exception to this is, the out-of-state vendor doesn’t have to collect city sales tax if they sell less than \$100,000 in product within the state. Francisco projects that the City is losing \$4 to \$5 million per year in use tax revenue because of this exception in use tax collection.

The combined sales and use tax revenues leave the overall revenues to be 0.45% above the fiscal year projections and 2.34% below the original revenue projections. “The variances from our revenue projections may hinder our ability to do the completion of all the projects,” Francisco said. “This Board is doing a really outstanding job of keeping track of that and monitoring things and making sure that we’re not overspending on any projects or that we’re not adding any projects that we may or may not have money to do.”

Francisco reviewed the Expenditure Report, highlighting the \$35,010,261.38 Central Library Project. “This Boards job was to make sure that each of these projects happens on time and hopefully under budget or on budget, and that project was a success from those terms,” Francisco said. “We’ve known that we’ve had some problems since the completion of that project that this Board is looking into and at least monitoring things. This Board does not have the purview to be involved in the court cases and all those things going on, but we’re certainly monitoring those things.”

The \$80,000.01 available in the Griffin Park Land Lease Fund will be available for other things since the City is no longer making lease payments on this property. The Board can make a recommendation to Council on how to appropriate these funds. The City’s previous lease payments on this property were credited toward the final sales price of the City’s purchase of this property.

Member Price made a motion to approve the Financial Reports and Member Paulson duly seconded the motion. The motion passed unanimously.

Items submitted for the record:

Norman Forward Citizen Financial Oversight Board Financial Reports

### 3. CONSIDERATION OF APPROVAL, REJECTION, AMENDMENT AND/OR POSTPONEMENT OF PREVIOUSLY APPROVED COUNCIL ACTIONS

The Board reviewed Council's approval of Contract K-2526-26, an interlocal agreement for purchase of real property with the Oklahoma Department of Mental Health and Substance Abuse Services Real Property Trust, totaling \$3,306,811.48; appropriation of Norman Forward Fund balance; and transfer of Norman Forward and capital project fund allocations as outlined in the provided staff report.

Items submitted for the record:

July 22, 2025, City Council Agenda Item #29

#### 4. AD HOC COMMITTEE LIAISON REPORTS

No Ad Hoc report was given. Saxon Park is the only active Ad Hoc Committee currently.

#### 5. PROJECT MANAGER REPORTS

Jason Olsen gave the update. According to Olsen, 95% of the design plans for Saxon Park are complete. He expects construction of the park to start in the spring of 2026. The final plat was recently approved to create Centurion Parkway, which runs through Saxon Park. The roadway will run east and west, connecting 36<sup>th</sup> Ave SE to John Saxon Blvd and Technology Place. "Our Streets Department is going to construct the roadway, basically to keep the costs down," City Engineer Tim Miles stated. "We intend to get started on the project in early November and hopefully by May we will be close to complete, if not complete." Anthony Francisco stated, "There is a cost split on how this is getting paid for. Norman Forward is basically paying for the part of Centurion Parkway that is within the boundaries of the park." It is currently believed that Norman Forward's portion of the roadway will cost around \$200,000. The funds will come out of the Norman Forward Traffic and Roadway Project. "There is \$175,000 left in the transportation and road section," Scott Sturtz, director of public works said. "So, it's getting close. That's something we'll work with our Finance Department and Anthony very closely on to figure out how we're going to be able to fill that gap." Francisco stated that there are more funds allocated to the Traffic and Roadway Project that have not been appropriated.

Once a land exchange takes place between the City of Norman and Norman Public Schools, a new playground will be placed at Northeast Lions Park. This land exchange will allow the City to place a playground in a more highly visible place to help prevent vandalism.

Conversations have been in progress with the Moore family and area landowners regarding the river trail parks. "That was the last project that we were going to start in Norman Forward. We're now towards the end of Norman Forward, so it's about time that we at least, hopefully, get land lined up," Olsen said. A \$2 million budget has been set for the initial river trail park under the assumption that the land for the park will be donated. By building a trail along the river, Olsen said, "It's possible to connect six or seven parks."

Bluestem Park, south of Cedar Lane Road on 24th Avenue SE, is now designed. "I would imagine that in the next year you will see significant progress or it open," Olsen said.

Signage at multiple parks is expected to be updated soon.

#### MISCELLANEOUS COMMENTS

Member Price asked about the plan for "Norman Forward II". Francisco replied, "There is a group of people meeting. I don't know anything that has been finalized about what might be

proposed or when. It's my preference that we pay for it with General Obligation (GO) Bonds instead of sales tax. If we didn't do any bonds, backed by that sales tax, we probably would have finished the library by now, we probably would have finished Westwood by now, but we would not have been able to do what is now the YFAC yet."

Jason Olsen added, "The Norman Forward group is Vernon McKown, Steve Gillis, and Judd Foster. They put together the group. They're using the Norman Forward I - same kind of process. It's a Norman resident led group. I don't think they're deciding upon the package. I think they want to get everything people are talking about down on paper and then figure out what is the most likely package to get passed."

The Norman Forward sales tax will end in 2030.

Repair of the Central Library is still being litigated. The cost of the repairs are unknown at this time, but some suspect that they will cost around \$5 million. Francisco told the Board that what they may want to consider is, "Will we be in a position, in the Norman Forward Fund, to upfront the cost of repairs while we wait for the legal process to play itself out?" A clear picture of the budget will be provided at the Board's November meeting.

## **ADJOURNMENT**

Member Brockus moved to adjourn the meeting which was duly seconded by Member Price. The motion passed unanimously, and the meeting adjourned at approximately 4:25 PM.

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Andy Rieger, Chair  
Norman Forward Sales Tax Citizen Financial Oversight Board

**NORMAN FORWARD SALES TAX REVENUE, VERSUS PROJECTION  
BY FISCAL YEAR**

**COMPARED TO 7/2015 PROJECTION**

*Item 2.*

MONTH	PROJECTED	ACTUAL	% VARIANCE	PRELIMINARY		
				ACTUAL	PROJECTION*	% VARIANCE
March, 2016	\$ 765,813	\$ 728,243	-4.91%	\$ 728,243	\$ 760,927	-4.30%
April, 2016	\$ 737,709	\$ 776,747	5.29%	\$ 776,747	\$ 733,003	5.97%
May, 2016	\$ 796,539	\$ 802,418	0.74%	\$ 802,418	\$ 791,458	1.38%
June, 2016	\$ 820,638	\$ 729,175	-11.15%	\$ 729,175	\$ 815,402	-10.57%
July, 2016	\$ 771,629	\$ 758,153	-1.75%	\$ 758,153	\$ 760,692	-0.33%
August, 2016	\$ 811,311	\$ 753,218	-7.16%	\$ 753,218	\$ 799,813	-5.83%
September, 2016	\$ 786,920	\$ 771,583	-1.95%	\$ 771,583	\$ 775,767	-0.54%
October, 2016	\$ 858,715	\$ 816,566	-4.91%	\$ 816,566	\$ 846,544	-3.54%
November, 2016	\$ 798,882	\$ 769,521	-3.68%	\$ 769,521	\$ 787,559	-2.29%
December, 2016	\$ 784,003	\$ 745,468	-4.92%	\$ 745,468	\$ 772,891	-3.55%
January, 2017	\$ 827,244	\$ 796,677	-3.70%	\$ 796,677	\$ 815,519	-2.31%
February, 2017	\$ 980,463	\$ 814,235	-16.95%	\$ 814,235	\$ 966,569	-15.76%
March, 2017	\$ 771,866	\$ 683,655	-11.43%	\$ 683,655	\$ 793,266	-13.82%
April, 2017	\$ 743,541	\$ 768,593	3.37%	\$ 768,593	\$ 764,155	0.58%
May, 2017	\$ 802,832	\$ 758,083	-5.57%	\$ 758,083	\$ 825,095	-8.12%
June, 2017	\$ 827,125	\$ 747,817	-9.59%	\$ 747,817	\$ 850,057	-12.03%
July, 2017	\$ 760,592	\$ 769,840	1.22%	\$ 769,840	\$ 792,140	-2.82%
August, 2017	\$ 798,825	\$ 736,344	-7.82%	\$ 736,344	\$ 855,817	-13.96%
September, 2017	\$ 788,843	\$ 755,105	-4.28%	\$ 755,105	\$ 845,123	-10.65%
October, 2017	\$ 845,645	\$ 800,169	-5.38%	\$ 800,169	\$ 905,977	-11.68%
November, 2017	\$ 787,013	\$ 757,642	-3.73%	\$ 757,642	\$ 843,162	-10.14%
December, 2017	\$ 772,904	\$ 705,659	-8.70%	\$ 705,659	\$ 828,046	-14.78%
January, 2018	\$ 816,503	\$ 829,421	1.58%	\$ 829,421	\$ 874,756	-5.18%
February, 2018	\$ 959,243	\$ 803,901	-16.19%	\$ 803,901	\$ 1,027,679	-21.78%
March, 2018	\$ 758,166	\$ 723,206	-4.61%	\$ 723,206	\$ 846,777	-14.59%
April, 2018	\$ 735,117	\$ 733,040	-0.28%	\$ 733,040	\$ 821,035	-10.72%
May, 2018	\$ 790,948	\$ 801,350	1.32%	\$ 801,350	\$ 883,391	-9.29%
June, 2018	\$ 811,552	\$ 777,694	-4.17%	\$ 777,694	\$ 906,403	-14.20%
July, 2018	\$ 732,971	\$ 792,168	8.08%	\$ 792,168	\$ 849,487	-6.75%
August, 2018	\$ 769,817	\$ 778,107	1.08%	\$ 778,107	\$ 892,189	-12.79%
September, 2018	\$ 748,752	\$ 753,875	0.68%	\$ 753,875	\$ 867,775	-13.13%
October, 2018	\$ 814,936	\$ 814,292	-0.08%	\$ 814,292	\$ 944,481	-13.78%
November, 2018	\$ 758,434	\$ 769,806	1.50%	\$ 769,806	\$ 878,997	-12.42%
December, 2018	\$ 744,837	\$ 755,617	1.45%	\$ 755,617	\$ 863,238	-12.47%
January, 2019	\$ 786,853	\$ 862,016	9.55%	\$ 862,016	\$ 911,933	-5.47%
February, 2019	\$ 924,409	\$ 801,472	-13.30%	\$ 801,472	\$ 1,071,356	-25.19%
March, 2019	\$ 730,634	\$ 686,081	-6.10%	\$ 686,081	\$ 882,765	-22.28%
April, 2019	\$ 708,422	\$ 770,033	8.70%	\$ 770,033	\$ 855,929	-10.04%
May, 2019	\$ 762,226	\$ 762,196	0.00%	\$ 762,196	\$ 920,936	-17.24%
June, 2019	\$ 782,081	\$ 809,526	3.51%	\$ 809,526	\$ 944,925	-14.33%
July, 2019	\$ 763,597	\$ 768,847	0.69%	\$ 768,847	\$ 887,108	-13.33%
August, 2019	\$ 800,628	\$ 761,846	-4.84%	\$ 761,846	\$ 930,129	-18.09%
September, 2019	\$ 778,646	\$ 788,095	1.21%	\$ 788,095	\$ 904,591	-12.88%
October, 2019	\$ 847,316	\$ 844,155	-0.37%	\$ 844,155	\$ 984,369	-14.24%
November, 2019	\$ 788,870	\$ 799,842	1.39%	\$ 799,842	\$ 916,469	-12.73%
December, 2019	\$ 774,718	\$ 812,104	4.83%	\$ 812,104	\$ 899,994	-9.77%
January, 2020	\$ 820,021	\$ 851,020	3.78%	\$ 851,020	\$ 952,659	-10.67%
February, 2020	\$ 958,070	\$ 819,751	-14.44%	\$ 819,751	\$ 1,113,036	-26.35%
March, 2020	\$ 758,559	\$ 720,227	-5.05%	\$ 720,227	\$ 918,709	-21.60%
April, 2020	\$ 738,133	\$ 747,531	1.27%	\$ 747,531	\$ 893,970	-16.38%
May, 2020	\$ 792,526	\$ 702,283	-11.39%	\$ 702,283	\$ 959,846	-26.83%
June, 2020	\$ 813,861	\$ 664,592	-18.34%	\$ 664,592	\$ 985,686	-32.58%
July, 2020	\$ 777,799	\$ 808,364	3.93%	\$ 808,364	\$ 925,809	-12.69%
August, 2020	\$ 814,405	\$ 850,341	4.41%	\$ 850,341	\$ 969,380	-12.28%
September, 2020	\$ 793,231	\$ 779,982	-1.67%	\$ 779,982	\$ 944,177	-17.39%
October, 2020	\$ 862,850	\$ 817,975	-5.20%	\$ 817,975	\$ 1,027,044	-20.36%
November, 2020	\$ 803,681	\$ 779,947	-2.95%	\$ 779,947	\$ 956,616	-18.47%
December, 2020	\$ 789,933	\$ 795,174	0.66%	\$ 795,174	\$ 940,251	-15.43%
January, 2021	\$ 835,910	\$ 865,704	3.56%	\$ 865,704	\$ 994,978	-12.99%

February, 2021	\$	972,244	\$	842,592	-13.34%	\$	842,592	\$	1,157,255	-27.18%
March, 2021	\$	771,573	\$	801,811	3.92%	\$	801,811	\$	957,430	-16.35%
April, 2021	\$	751,969	\$	733,759	-2.42%	\$	733,759	\$	933,104	-21.36%
May, 2021	\$	804,859	\$	929,299	15.46%	\$	929,299	\$	998,734	-6.95%
June, 2021	\$	825,105	\$	946,083	14.66%	\$	946,083	\$	1,023,857	-7.60%
July, 2021	\$	784,866	\$	976,078	24.36%	\$	976,078	\$	965,155	1.13%
August, 2021	\$	821,805	\$	986,400	20.03%	\$	986,400	\$	1,010,579	-2.39%
September, 2021	\$	800,438	\$	1,022,755	27.77%	\$	1,022,755	\$	984,304	3.91%
October, 2021	\$	870,690	\$	1,064,323	22.24%	\$	1,064,323	\$	1,070,693	-0.59%
November, 2021	\$	810,984	\$	965,607	19.07%	\$	965,607	\$	997,273	-3.18%
December, 2021	\$	790,508	\$	992,536	25.56%	\$	992,536	\$	972,093	2.10%
January, 2022	\$	860,624	\$	1,048,226	21.80%	\$	1,048,226	\$	1,058,316	-0.95%
February, 2022	\$	837,647	\$	1,029,877	22.95%	\$	1,029,877	\$	1,117,876	-7.87%
March, 2022	\$	797,106	\$	839,152	5.27%	\$	839,152	\$	1,021,865	-17.88%
April, 2022	\$	758,802	\$	931,510	22.76%	\$	931,510	\$	972,761	-4.24%
May, 2022	\$	812,172	\$	1,027,267	26.48%	\$	1,027,267	\$	1,041,180	-1.34%
June, 2022	\$	832,602	\$	1,061,513	27.49%	\$	1,061,513	\$	1,067,371	-0.55%
July, 2022	\$	985,918	\$	963,920	-2.23%	\$	963,920	\$	1,006,175	-4.20%
August, 2022	\$	1,032,318	\$	980,427	-5.03%	\$	980,427	\$	1,053,528	-6.94%
September, 2022	\$	1,005,479	\$	1,038,038	3.24%	\$	1,038,038	\$	1,026,137	1.16%
October, 2022	\$	1,093,726	\$	1,057,045	-3.35%	\$	1,057,045	\$	1,116,197	-5.30%
November, 2022	\$	1,018,726	\$	1,051,427	3.21%	\$	1,051,427	\$	1,039,657	1.13%
December, 2022	\$	1,001,298	\$	987,149	-1.41%	\$	987,149	\$	1,021,871	-3.40%
January, 2023	\$	1,059,578	\$	1,047,231	-1.17%	\$	1,047,231	\$	1,081,348	-3.16%
February, 2023	\$	1,232,391	\$	1,030,515	-16.38%	\$	1,030,515	\$	1,257,712	-18.06%
March, 2023	\$	978,026	\$	886,958	-9.31%	\$	886,958	\$	1,039,657	-14.69%
April, 2023	\$	953,177	\$	995,074	4.40%	\$	995,074	\$	972,761	2.29%
May, 2023	\$	1,020,235	\$	1,030,076	0.96%	\$	1,030,076	\$	1,041,197	-1.07%
June, 2023	\$	1,045,882	\$	960,987	-8.12%	\$	960,987	\$	1,067,371	-9.97%
July, 2023	\$	1,005,871	\$	1,020,459	1.45%	\$	1,020,459	\$	1,006,401	1.40%
August, 2023	\$	1,052,503	\$	957,439	-9.03%	\$	957,439	\$	1,053,066	-9.08%
September, 2023	\$	1,027,175	\$	975,085	-5.07%	\$	975,085	\$	1,027,725	-5.12%
October, 2023	\$	1,115,560	\$	1,056,267	-5.32%	\$	1,056,267	\$	1,116,157	-5.37%
November, 2023	\$	1,040,701	\$	1,031,132	-0.92%	\$	1,031,132	\$	1,041,258	-0.97%
December, 2023	\$	1,021,763	\$	995,608	-2.56%	\$	995,608	\$	1,022,310	-2.61%
January, 2024	\$	1,081,299	\$	1,065,861	-1.43%	\$	1,065,861	\$	1,081,878	-1.48%
February, 2024	\$	1,253,059	\$	1,014,214	-19.06%	\$	1,014,214	\$	1,253,730	-19.10%
March, 2024	\$	996,122	\$	894,213	-10.23%	\$	894,213	\$	1,039,013	-13.94%
April, 2024	\$	974,015	\$	997,624	2.42%	\$	997,624	\$	1,015,955	-1.80%
May, 2024	\$	1,041,665	\$	1,006,386	-3.39%	\$	1,006,386	\$	1,086,517	-7.38%
June, 2024	\$	1,065,540	\$	985,624	-7.50%	\$	985,624	\$	1,111,420	-11.32%
July, 2024	\$	1,027,658	\$	992,679	-3.40%	\$	992,679	\$	1,050,889	-5.54%
August, 2024	\$	1,072,597	\$	944,797	-11.92%	\$	944,797	\$	1,096,844	-13.86%
September, 2024	\$	1,047,783	\$	972,648	-7.17%	\$	972,648	\$	1,071,469	-9.22%
October, 2024	\$	1,137,875	\$	1,073,182	-5.69%	\$	1,073,182	\$	1,163,597	-7.77%
November, 2024	\$	1,062,639	\$	966,913	-9.01%	\$	966,913	\$	1,086,661	-11.02%
December, 2024	\$	1,042,891	\$	1,029,554	-1.28%	\$	1,029,554	\$	1,066,467	-3.46%
January, 2025	\$	1,103,957	\$	1,098,231	-0.52%	\$	1,098,231	\$	1,128,913	-2.72%
February, 2025	\$	1,273,906	\$	955,939	-24.96%	\$	955,939	\$	1,229,239	-22.23%
March, 2025	\$	1,014,849	\$	880,095	-13.28%	\$	880,095	\$	1,081,897	-18.65%
April, 2025	\$	995,344	\$	962,464	-3.30%	\$	962,464	\$	1,061,103	-9.30%
May, 2025	\$	1,062,993	\$	968,752	-8.87%	\$	968,752	\$	1,133,222	-14.51%
June, 2025	\$	1,086,284	\$	1,002,792	-7.69%	\$	1,002,792	\$	1,158,051	-13.41%
July, 2025	\$	1,028,893	\$	945,435	-8.11%	\$	945,435	\$	1,096,868	-13.81%
August, 2025	\$	1,071,673	\$	991,745	-7.46%	\$	991,745	\$	1,142,475	-13.19%
September, 2025	\$	1,048,085	\$	987,072	-5.82%	\$	987,072	\$	1,117,329	-11.66%
October, 2025	\$	1,138,612	\$	1,061,557	-6.77%	\$	1,061,557	\$	1,112,016	-4.54%
November, 2025	\$	1,062,471	\$	1,002,326	-5.66%	\$	1,002,326	\$	1,132,665	-11.51%
TOTAL	\$	104,372,238	\$	102,810,217	-1.50%	\$	102,810,217	\$	114,136,448	-9.92%

Item 2.

## CITY OF NORMAN

NORMAN FORWARD USE TAX REVENUE, VERSUS PROJECTION  
BY FISCAL YEAR

## COMPARED TO 7/2015 PROJECTION

					PRELIMINARY					
MONTH	PROJECTED		ACTUAL	% VARIANCE	ACTUAL	PROJECTION*	% VARIANCE			
March, 2016	\$	30,808	\$	40,786	32.39%	\$	40,786	\$	30,808	32.39%
April, 2016	\$	29,678	\$	34,397	15.90%	\$	34,397	\$	29,678	15.90%
May, 2016	\$	32,045	\$	42,640	33.06%	\$	42,640	\$	32,045	33.06%
June, 2016	\$	33,014	\$	39,837	20.67%	\$	39,837	\$	33,014	20.67%
July, 2016	\$	31,991	\$	38,889	21.56%	\$	38,889	\$	30,799	26.27%
August, 2016	\$	36,458	\$	42,717	17.17%	\$	42,717	\$	32,383	31.91%
September, 2016	\$	33,558	\$	30,445	-9.28%	\$	30,445	\$	31,409	-3.07%
October, 2016	\$	40,673	\$	33,293	-18.14%	\$	33,293	\$	34,275	-2.86%
November, 2016	\$	40,492	\$	39,065	-3.52%	\$	39,065	\$	31,887	22.51%
December, 2016	\$	37,649	\$	31,888	-15.30%	\$	31,888	\$	31,293	1.90%
January, 2017	\$	32,836	\$	43,537	32.59%	\$	43,537	\$	33,019	31.85%
February, 2017	\$	40,252	\$	41,610	3.37%	\$	41,610	\$	39,134	6.33%
March, 2017	\$	38,396	\$	33,061	-13.89%	\$	33,061	\$	32,118	2.94%
April, 2017	\$	32,550	\$	32,136	-1.27%	\$	32,136	\$	30,939	3.87%
May, 2017	\$	39,794	\$	45,568	14.51%	\$	45,568	\$	33,406	36.41%
June, 2017	\$	39,921	\$	41,863	4.87%	\$	41,863	\$	34,417	21.64%
July, 2017	\$	35,217	\$	44,497	26.35%	\$	44,497	\$	32,072	38.74%
August, 2017	\$	43,965	\$	47,476	7.99%	\$	47,476	\$	34,650	37.02%
September, 2017	\$	36,942	\$	46,945	27.08%	\$	46,945	\$	34,217	37.20%
October, 2017	\$	44,773	\$	55,550	24.07%	\$	55,550	\$	36,681	51.44%
November, 2017	\$	44,574	\$	49,820	11.77%	\$	49,820	\$	34,138	45.94%
December, 2017	\$	41,445	\$	45,477	9.73%	\$	45,477	\$	33,526	35.65%
January, 2018	\$	36,146	\$	66,771	84.72%	\$	66,771	\$	35,417	88.53%
February, 2018	\$	44,310	\$	48,593	9.67%	\$	48,593	\$	41,609	16.79%
March, 2018	\$	42,267	\$	54,993	30.11%	\$	54,993	\$	37,254	47.62%
April, 2018	\$	35,833	\$	50,955	42.20%	\$	50,955	\$	31,582	61.34%
May, 2018	\$	43,806	\$	60,102	37.20%	\$	60,102	\$	38,610	55.66%
June, 2018	\$	43,946	\$	47,518	8.13%	\$	47,518	\$	38,734	22.68%
July, 2018	\$	44,900	\$	46,670	3.94%	\$	46,670	\$	31,047	50.32%
August, 2018	\$	55,771	\$	58,648	5.16%	\$	58,648	\$	38,564	52.08%
September, 2018	\$	47,108	\$	68,843	46.14%	\$	68,843	\$	32,574	111.34%
October, 2018	\$	57,049	\$	76,256	33.67%	\$	76,256	\$	39,448	93.31%
November, 2018	\$	56,603	\$	65,295	15.36%	\$	65,295	\$	39,140	66.83%
December, 2018	\$	52,600	\$	71,304	35.56%	\$	71,304	\$	36,372	96.04%
January, 2019	\$	46,825	\$	81,467	73.98%	\$	81,467	\$	32,379	151.61%
February, 2019	\$	56,235	\$	92,097	63.77%	\$	92,097	\$	38,885	136.84%
March, 2019	\$	53,945	\$	72,451	34.31%	\$	72,451	\$	38,887	86.31%
April, 2019	\$	45,884	\$	62,630	36.50%	\$	62,630	\$	33,076	89.35%
May, 2019	\$	56,016	\$	77,315	38.02%	\$	77,315	\$	40,380	91.47%
June, 2019	\$	55,749	\$	68,615	23.08%	\$	68,615	\$	40,188	70.74%
July, 2019	\$	45,912	\$	77,599	69.02%	\$	77,599	\$	32,126	141.55%
August, 2019	\$	57,045	\$	72,567	27.21%	\$	72,567	\$	39,916	81.80%
September, 2019	\$	48,670	\$	80,983	66.39%	\$	80,983	\$	34,063	137.75%
October, 2019	\$	58,757	\$	86,518	47.25%	\$	86,518	\$	41,123	110.39%
November, 2019	\$	58,032	\$	79,115	36.33%	\$	79,115	\$	40,615	94.79%
December, 2019	\$	54,201	\$	83,721	54.46%	\$	83,721	\$	37,933	120.70%
January, 2020	\$	48,711	\$	88,427	81.53%	\$	88,427	\$	34,092	159.38%
February, 2020	\$	58,353	\$	124,509	113.37%	\$	124,509	\$	40,840	204.87%
March, 2020	\$	55,569	\$	73,615	32.47%	\$	73,615	\$	40,544	81.57%
April, 2020	\$	47,292	\$	78,218	65.40%	\$	78,218	\$	34,505	126.69%
May, 2020	\$	57,758	\$	96,559	67.18%	\$	96,559	\$	42,141	129.13%
June, 2020	\$	57,267	\$	105,049	83.44%	\$	105,049	\$	41,783	151.42%
July, 2020	\$	76,418	\$	108,470	41.94%	\$	108,470	\$	33,540	223.40%
August, 2020	\$	80,414	\$	111,849	39.09%	\$	111,849	\$	41,326	170.65%
September, 2020	\$	80,982	\$	111,950	38.24%	\$	111,950	\$	35,544	214.97%
October, 2020	\$	97,394	\$	123,541	26.85%	\$	123,541	\$	42,747	189.01%
November, 2020	\$	95,981	\$	111,548	16.22%	\$	111,548	\$	42,127	164.79%
December, 2020	\$	89,971	\$	133,159	48.00%	\$	133,159	\$	39,489	237.21%
January, 2021	\$	81,296	\$	142,435	75.21%	\$	142,435	\$	35,681	299.11%

February, 2021	\$	98,004	\$	176,811	80.41%	\$	176,811	\$	43,015	Item 2.
March, 2021	\$	91,837	\$	108,777	18.45%	\$	108,777	\$	42,021	158.86%
April, 2021	\$	78,673	\$	98,208	24.83%	\$	98,208	\$	35,998	172.82%
May, 2021	\$	96,119	\$	149,868	55.92%	\$	149,868	\$	43,980	240.76%
June, 2021	\$	95,612	\$	119,455	24.94%	\$	119,455	\$	43,748	173.05%
July, 2021	\$	110,203	\$	119,611	8.54%	\$	119,611	\$	34,966	242.08%
August, 2021	\$	135,784	\$	146,398	7.82%	\$	146,398	\$	43,082	239.81%
September, 2021	\$	116,785	\$	114,138	-2.27%	\$	114,138	\$	37,054	208.03%
October, 2021	\$	140,069	\$	145,812	4.10%	\$	145,812	\$	44,442	228.09%
November, 2021	\$	137,707	\$	153,849	11.72%	\$	153,849	\$	43,693	252.12%
December, 2021	\$	130,010	\$	138,224	6.32%	\$	138,224	\$	41,251	235.08%
January, 2022	\$	137,707	\$	182,045	32.20%	\$	182,045	\$	43,693	316.65%
February, 2022	\$	142,649	\$	184,069	29.04%	\$	184,069	\$	47,184	290.11%
March, 2022	\$	131,827	\$	131,545	-0.21%	\$	131,545	\$	43,605	201.68%
April, 2022	\$	113,094	\$	129,422	14.44%	\$	129,422	\$	37,408	245.97%
May, 2022	\$	139,141	\$	151,405	8.81%	\$	151,405	\$	46,024	228.97%
June, 2022	\$	137,393	\$	152,881	11.27%	\$	152,881	\$	45,445	236.40%
July, 2022	\$	128,988	\$	145,606	12.88%	\$	145,606	\$	36,435	299.63%
August, 2022	\$	158,097	\$	144,189	-8.80%	\$	144,189	\$	44,657	222.88%
September, 2022	\$	136,184	\$	153,101	12.42%	\$	153,101	\$	38,467	298.00%
October, 2022	\$	163,644	\$	173,940	6.29%	\$	173,940	\$	46,224	276.30%
November, 2022	\$	161,215	\$	149,464	-7.29%	\$	149,464	\$	45,538	228.22%
December, 2022	\$	151,983	\$	155,275	2.17%	\$	155,275	\$	42,930	261.69%
January, 2023	\$	139,943	\$	177,437	26.79%	\$	177,437	\$	39,529	348.88%
February, 2023	\$	167,778	\$	203,330	21.19%	\$	203,330	\$	47,392	329.04%
March, 2023	\$	153,836	\$	136,599	-11.20%	\$	136,599	\$	45,300	201.54%
April, 2023	\$	132,497	\$	144,849	9.32%	\$	144,849	\$	39,016	271.25%
May, 2023	\$	162,766	\$	172,850	6.20%	\$	172,850	\$	47,930	260.63%
June, 2023	\$	160,545	\$	157,095	-2.15%	\$	157,095	\$	47,276	232.29%
July, 2023	\$	134,433	\$	154,332	14.80%	\$	154,332	\$	38,064	305.46%
August, 2023	\$	163,774	\$	150,182	-8.30%	\$	150,182	\$	46,372	223.87%
September, 2023	\$	141,914	\$	172,612	21.63%	\$	172,612	\$	40,182	329.57%
October, 2023	\$	170,238	\$	173,844	2.12%	\$	173,844	\$	48,202	260.66%
November, 2023	\$	158,320	\$	171,201	8.14%	\$	171,201	\$	44,827	281.91%
December, 2023	\$	157,925	\$	204,440	29.45%	\$	204,440	\$	44,716	357.20%
January, 2024	\$	146,416	\$	224,411	53.27%	\$	224,411	\$	41,457	441.31%
February, 2024	\$	168,769	\$	216,389	28.22%	\$	216,389	\$	49,626	336.04%
March, 2024	\$	159,253	\$	146,156	-8.22%	\$	146,156	\$	47,008	210.92%
April, 2024	\$	137,953	\$	162,914	18.09%	\$	162,914	\$	40,721	300.08%
May, 2024	\$	169,320	\$	187,092	10.50%	\$	187,092	\$	49,980	274.34%
June, 2024	\$	157,246	\$	155,152	-1.33%	\$	155,152	\$	46,416	234.27%
July, 2024	\$	139,787	\$	167,743	20.00%	\$	167,743	\$	39,675	322.79%
August, 2024	\$	169,441	\$	167,789	-0.97%	\$	167,789	\$	48,092	248.90%
September, 2024	\$	147,951	\$	178,797	20.85%	\$	178,797	\$	41,992	325.79%
October, 2024	\$	176,599	\$	172,415	-2.37%	\$	172,415	\$	50,123	243.98%
November, 2024	\$	173,332	\$	162,581	-6.20%	\$	162,581	\$	49,196	230.48%
December, 2024	\$	164,970	\$	183,523	11.25%	\$	183,523	\$	46,823	291.95%
January, 2025	\$	153,872	\$	198,899	29.26%	\$	198,899	\$	43,673	355.43%
February, 2025	\$	182,805	\$	240,592	31.61%	\$	240,592	\$	51,885	363.71%
March, 2025	\$	164,764	\$	150,817	-8.46%	\$	150,817	\$	48,752	209.36%
April, 2025	\$	143,710	\$	156,171	8.67%	\$	156,171	\$	42,522	267.27%
May, 2025	\$	176,028	\$	190,612	8.29%	\$	190,612	\$	52,084	265.97%
June, 2025	\$	172,027	\$	156,898	-8.79%	\$	156,898	\$	50,901	208.24%
July, 2025	\$	140,329	\$	149,889	6.81%	\$	149,889	\$	41,522	260.99%
August, 2025	\$	169,043	\$	157,601	-6.77%	\$	157,601	\$	50,018	215.09%
September, 2025	\$	148,432	\$	187,772	26.50%	\$	187,772	\$	43,919	327.54%
October, 2025	\$	176,120	\$	179,083	1.68%	\$	179,083	\$	52,112	243.65%
November, 2025	\$	172,692	\$	189,632	9.81%	\$	189,632	\$	51,098	271.12%
TOTAL	\$	11,429,602	\$	13,387,646	17.13%	\$	13,387,646	\$	4,699,445	184.88%

## CITY OF NORMAN

## NORMAN FORWARD SALES + USE TAX REVENUE, VS. PROJECTION

## BY FISCAL YEAR

## COMPARED TO 7/2015 PROJECTION

MONTH	BY FISCAL YEAR			COMPARED TO 7/2015 PROJECTION		
	PROJECTED	ACTUAL	% VARIANCE	ACTUAL	PRELIMINARY PROJECTION*	% VARIANCE
March, 2016	\$ 796,621	\$ 769,029	-3.46%	\$ 769,029	\$ 791,736	-2.87%
April, 2016	\$ 767,387	\$ 811,144	5.70%	\$ 811,144	\$ 762,681	6.35%
May, 2016	\$ 828,584	\$ 845,058	1.99%	\$ 845,058	\$ 823,502	2.62%
June, 2016	\$ 853,652	\$ 769,012	-9.92%	\$ 769,012	\$ 848,417	-9.36%
July, 2016	\$ 803,620	\$ 797,042	-0.82%	\$ 797,042	\$ 791,491	0.70%
August, 2016	\$ 847,769	\$ 795,935	-6.11%	\$ 795,935	\$ 832,196	-4.36%
September, 2016	\$ 820,478	\$ 802,028	-2.25%	\$ 802,028	\$ 807,176	-0.64%
October, 2016	\$ 899,388	\$ 849,859	-5.51%	\$ 849,859	\$ 880,818	-3.51%
November, 2016	\$ 839,374	\$ 808,586	-3.67%	\$ 808,586	\$ 819,446	-1.33%
December, 2016	\$ 821,652	\$ 777,356	-5.39%	\$ 777,356	\$ 804,184	-3.34%
January, 2017	\$ 860,080	\$ 840,214	-2.31%	\$ 840,214	\$ 848,538	-0.98%
February, 2017	\$ 1,020,715	\$ 855,845	-16.15%	\$ 855,845	\$ 1,005,704	-14.90%
March, 2017	\$ 810,262	\$ 716,716	-11.55%	\$ 716,716	\$ 825,384	-13.17%
April, 2017	\$ 776,091	\$ 800,729	3.17%	\$ 800,729	\$ 795,095	0.71%
May, 2017	\$ 842,626	\$ 803,651	-4.63%	\$ 803,651	\$ 858,501	-6.39%
June, 2017	\$ 867,045	\$ 789,680	-8.92%	\$ 789,680	\$ 884,474	-10.72%
July, 2017	\$ 795,809	\$ 814,337	2.33%	\$ 814,337	\$ 824,212	-1.20%
August, 2017	\$ 842,790	\$ 783,821	-7.00%	\$ 783,821	\$ 890,467	-11.98%
September, 2017	\$ 825,785	\$ 802,051	-2.87%	\$ 802,051	\$ 879,340	-8.79%
October, 2017	\$ 890,418	\$ 855,719	-3.90%	\$ 855,719	\$ 942,658	-9.22%
November, 2017	\$ 831,588	\$ 807,462	-2.90%	\$ 807,462	\$ 877,300	-7.96%
December, 2017	\$ 814,349	\$ 751,136	-7.76%	\$ 751,136	\$ 861,572	-12.82%
January, 2018	\$ 852,650	\$ 896,192	5.11%	\$ 896,192	\$ 910,173	-1.54%
February, 2018	\$ 1,003,553	\$ 852,494	-15.05%	\$ 852,494	\$ 1,069,288	-20.27%
March, 2018	\$ 800,433	\$ 778,199	-2.78%	\$ 778,199	\$ 884,031	-11.97%
April, 2018	\$ 770,950	\$ 783,995	1.69%	\$ 783,995	\$ 852,618	-8.05%
May, 2018	\$ 834,754	\$ 861,452	3.20%	\$ 861,452	\$ 922,001	-6.57%
June, 2018	\$ 855,498	\$ 825,212	-3.54%	\$ 825,212	\$ 945,137	-12.69%
July, 2018	\$ 777,871	\$ 838,838	7.84%	\$ 838,838	\$ 880,534	-4.74%
August, 2018	\$ 825,587	\$ 836,755	1.35%	\$ 836,755	\$ 930,753	-10.10%
September, 2018	\$ 795,860	\$ 822,718	3.37%	\$ 822,718	\$ 900,350	-8.62%
October, 2018	\$ 871,985	\$ 890,548	2.13%	\$ 890,548	\$ 983,929	-9.49%
November, 2018	\$ 815,036	\$ 835,101	2.46%	\$ 835,101	\$ 918,136	-9.04%
December, 2018	\$ 797,437	\$ 826,921	3.70%	\$ 826,921	\$ 899,610	-8.08%
January, 2019	\$ 833,678	\$ 943,483	13.17%	\$ 943,483	\$ 944,312	-0.09%
February, 2019	\$ 980,644	\$ 893,570	-8.88%	\$ 893,570	\$ 1,110,241	-19.52%
March, 2019	\$ 784,579	\$ 758,532	-3.32%	\$ 758,532	\$ 921,652	-17.70%
April, 2019	\$ 754,306	\$ 832,663	10.39%	\$ 832,663	\$ 889,005	-6.34%
May, 2019	\$ 818,242	\$ 839,510	2.60%	\$ 839,510	\$ 961,316	-12.67%
June, 2019	\$ 837,830	\$ 878,142	4.81%	\$ 878,142	\$ 985,113	-10.86%
July, 2019	\$ 809,510	\$ 846,446	4.56%	\$ 846,446	\$ 919,234	-7.92%
August, 2019	\$ 857,673	\$ 834,413	-2.71%	\$ 834,413	\$ 970,045	-13.98%
September, 2019	\$ 827,316	\$ 869,078	5.05%	\$ 869,078	\$ 938,654	-7.41%
October, 2019	\$ 906,074	\$ 930,673	2.71%	\$ 930,673	\$ 1,025,491	-9.25%
November, 2019	\$ 846,902	\$ 878,957	3.78%	\$ 878,957	\$ 957,084	-8.16%
December, 2019	\$ 828,918	\$ 895,825	8.07%	\$ 895,825	\$ 937,927	-4.49%
January, 2020	\$ 868,733	\$ 939,447	8.14%	\$ 939,447	\$ 986,751	-4.79%
February, 2020	\$ 1,016,423	\$ 944,260	-7.10%	\$ 944,260	\$ 1,153,876	-18.17%
March, 2020	\$ 814,129	\$ 793,842	-2.49%	\$ 793,842	\$ 959,253	-17.24%
April, 2020	\$ 785,425	\$ 825,749	5.13%	\$ 825,749	\$ 928,475	-11.06%
May, 2020	\$ 850,284	\$ 798,842	-6.05%	\$ 798,842	\$ 1,001,987	-20.27%
June, 2020	\$ 871,128	\$ 769,641	-11.65%	\$ 769,641	\$ 1,027,469	-25.09%
July, 2020	\$ 854,217	\$ 916,834	7.33%	\$ 916,834	\$ 959,349	-4.43%
August, 2020	\$ 894,819	\$ 962,190	7.53%	\$ 962,190	\$ 1,010,706	-4.80%
September, 2020	\$ 874,213	\$ 891,932	2.03%	\$ 891,932	\$ 979,720	-8.96%
October, 2020	\$ 960,243	\$ 941,516	-1.95%	\$ 941,516	\$ 1,069,791	-11.99%

November, 2020	\$	899,663	\$	891,495	-0.91%	\$	891,495	\$	998,743	-10.74%
December, 2020	\$	879,903	\$	928,333	5.50%	\$	928,333	\$	979,740	-5.25%
January, 2021	\$	917,206	\$	1,008,139	9.91%	\$	1,008,139	\$	1,030,659	-2.19%
February, 2021	\$	1,070,248	\$	1,019,403	-4.75%	\$	1,019,403	\$	1,200,270	-15.07%
March, 2021	\$	863,410	\$	910,587	5.46%	\$	910,587	\$	999,451	-8.89%
April, 2021	\$	830,642	\$	831,967	0.16%	\$	831,967	\$	969,102	-14.15%
May, 2021	\$	900,977	\$	1,079,167	19.78%	\$	1,079,167	\$	1,042,714	3.50%
June, 2021	\$	920,717	\$	1,065,538	15.73%	\$	1,065,538	\$	1,067,605	-0.19%
July, 2021	\$	895,069	\$	1,095,689	22.41%	\$	1,095,689	\$	1,000,121	9.56%
August, 2021	\$	957,588	\$	1,132,798	18.30%	\$	1,132,798	\$	1,053,661	7.51%
September, 2021	\$	917,223	\$	1,136,893	23.95%	\$	1,136,893	\$	1,021,359	11.31%
October, 2021	\$	1,010,759	\$	1,210,135	19.73%	\$	1,210,135	\$	1,115,135	8.52%
November, 2021	\$	948,691	\$	1,119,456	18.00%	\$	1,119,456	\$	1,040,965	7.54%
December, 2021	\$	920,518	\$	1,130,760	22.84%	\$	1,130,760	\$	1,013,343	11.59%
January, 2022	\$	998,331	\$	1,230,271	23.23%	\$	1,230,271	\$	1,102,008	11.64%
February, 2022	\$	980,297	\$	1,213,946	23.83%	\$	1,213,946	\$	1,165,061	4.20%
March, 2022	\$	928,933	\$	970,697	4.50%	\$	970,697	\$	1,065,470	-8.89%
April, 2022	\$	871,896	\$	1,060,932	21.68%	\$	1,060,932	\$	1,010,169	5.03%
May, 2022	\$	951,313	\$	1,178,672	23.90%	\$	1,178,672	\$	1,087,204	8.41%
June, 2022	\$	969,995	\$	1,214,394	25.20%	\$	1,214,394	\$	1,112,816	9.13%
July, 2022	\$	1,114,906	\$	1,109,525	-0.48%	\$	1,109,525	\$	1,042,609	6.42%
August, 2022	\$	1,190,415	\$	1,124,616	-5.53%	\$	1,124,616	\$	1,098,185	2.41%
September, 2022	\$	1,141,663	\$	1,191,139	4.33%	\$	1,191,139	\$	1,064,605	11.89%
October, 2022	\$	1,257,369	\$	1,230,985	-2.10%	\$	1,230,985	\$	1,162,421	5.90%
November, 2022	\$	1,179,941	\$	1,200,891	1.78%	\$	1,200,891	\$	1,085,194	10.66%
December, 2022	\$	1,153,281	\$	1,142,424	-0.94%	\$	1,142,424	\$	1,064,801	7.29%
January, 2023	\$	1,199,521	\$	1,224,668	2.10%	\$	1,224,668	\$	1,120,877	9.26%
February, 2023	\$	1,400,169	\$	1,233,845	-11.88%	\$	1,233,845	\$	1,305,103	-5.46%
March, 2023	\$	1,131,862	\$	1,023,557	-9.57%	\$	1,023,557	\$	1,084,957	-5.66%
April, 2023	\$	1,085,674	\$	1,139,923	5.00%	\$	1,139,923	\$	1,011,777	12.67%
May, 2023	\$	1,183,002	\$	1,202,926	1.68%	\$	1,202,926	\$	1,089,127	10.45%
June, 2023	\$	1,206,427	\$	1,118,082	-7.32%	\$	1,118,082	\$	1,114,647	0.31%
July, 2023	\$	1,140,303	\$	1,174,791	3.02%	\$	1,174,791	\$	1,044,465	12.48%
August, 2023	\$	1,216,277	\$	1,107,621	-8.93%	\$	1,107,621	\$	1,099,438	0.74%
September, 2023	\$	1,169,090	\$	1,147,697	-1.83%	\$	1,147,697	\$	1,067,907	7.47%
October, 2023	\$	1,285,798	\$	1,230,111	-4.33%	\$	1,230,111	\$	1,164,359	5.65%
November, 2023	\$	1,199,021	\$	1,202,333	0.28%	\$	1,202,333	\$	1,086,086	10.70%
December, 2023	\$	1,179,688	\$	1,200,048	1.73%	\$	1,200,048	\$	1,067,026	12.47%
January, 2024	\$	1,227,714	\$	1,290,272	5.10%	\$	1,290,272	\$	1,123,334	14.86%
February, 2024	\$	1,421,828	\$	1,230,603	-13.45%	\$	1,230,603	\$	1,303,355	-5.58%
March, 2024	\$	1,155,375	\$	1,040,369	-9.95%	\$	1,040,369	\$	1,086,021	-4.20%
April, 2024	\$	1,111,968	\$	1,160,538	4.37%	\$	1,160,538	\$	1,056,675	9.83%
May, 2024	\$	1,210,985	\$	1,193,478	-1.45%	\$	1,193,478	\$	1,136,497	5.01%
June, 2024	\$	1,222,786	\$	1,140,776	-6.71%	\$	1,140,776	\$	1,157,836	-1.47%
July, 2024	\$	1,167,445	\$	1,160,422	-0.60%	\$	1,160,422	\$	1,090,564	6.41%
August, 2024	\$	1,242,038	\$	1,112,586	-10.42%	\$	1,112,586	\$	1,144,936	-2.83%
September, 2024	\$	1,195,734	\$	1,151,445	-3.70%	\$	1,151,445	\$	1,113,462	3.41%
October, 2024	\$	1,314,473	\$	1,245,597	-5.24%	\$	1,245,597	\$	1,213,720	2.63%
November, 2024	\$	1,235,971	\$	1,129,494	-8.61%	\$	1,129,494	\$	1,135,857	-0.56%
December, 2024	\$	1,207,861	\$	1,213,077	0.43%	\$	1,213,077	\$	1,113,289	8.96%
January, 2025	\$	1,257,829	\$	1,297,130	3.12%	\$	1,297,130	\$	1,172,586	10.62%
February, 2025	\$	1,456,711	\$	1,196,531	-17.86%	\$	1,196,531	\$	1,281,124	-6.60%
March, 2025	\$	1,179,613	\$	1,030,912	-12.61%	\$	1,030,912	\$	1,130,648	-8.82%
April, 2025	\$	1,139,054	\$	1,118,635	-1.79%	\$	1,118,635	\$	1,103,625	1.36%
May, 2025	\$	1,239,021	\$	1,159,364	-6.43%	\$	1,159,364	\$	1,185,306	-2.19%
June, 2025	\$	1,258,311	\$	1,159,690	-7.84%	\$	1,159,690	\$	1,208,952	-4.07%
July, 2025	\$	1,169,221	\$	1,095,324	-6.32%	\$	1,095,324	\$	1,138,390	-3.78%
August, 2025	\$	1,240,716	\$	1,149,346	-7.36%	\$	1,149,346	\$	1,192,493	-3.62%
September, 2025	\$	1,196,518	\$	1,174,844	-1.81%	\$	1,174,844	\$	1,161,248	1.17%
October, 2025	\$	1,314,733	\$	1,240,640	-5.64%	\$	1,240,640	\$	1,164,128	6.57%
November, 2025	\$	1,235,164	\$	1,191,957	-3.50%	\$	1,191,957	\$	1,183,763	0.69%
TOTAL	\$	115,801,839	\$	116,197,863	0.34%	\$	116,197,863	\$	118,835,893	-2.22%

**Professional Services/Consultant (51110111-44002/44003)**

	<b>Budget</b>	<b>Revised Budget</b>
<b>Total Current Budget</b>	1,747,655.00	3,718,208.14
<b>Total</b>		<u>(3,625,499.39)</u>
<b>Balance</b>		<u>92,708.75</u>

**NFB001 Griffin Park Soccer Complex**

	<b>Budget</b>	<b>Revised Budget</b>
<b>Total Current Budget</b>	11,000,000.00	12,971,613.00
<b>Total</b>		<u>(12,922,946.53)</u>
<b>Balance</b>		<u>48,666.47</u>

**NFP102 Griffin Park Regrading (Paygo)**

	<b>Budget</b>	<b>Revised Budget</b>
<b>Total Current Budget</b>	217,416.00	217,416.00
<b>Total</b>		<u>(217,416.00)</u>
<b>Balance</b>		<u>-</u>

**NFB002 Indoor Aquatics Facility**

	<b>Budget</b>	<b>Revised Budget</b>
<b>Total Current Budget</b>	14,000,000.00	15,341,218.36
<b>Total</b>		<u>(15,296,392.27)</u>
<b>Balance</b>		<u>44,826.09</u>

**NFB003 Indoor Sports Facility**

	<b>Budget</b>	<b>Revised Budget</b>
<b>Total Current Budget</b>	8,500,000.00	12,082,670.00
<b>Total</b>		<u>(12,082,670.00)</u>
<b>Balance</b>		<u>-</u>

**NFP110 Young Family Athletic Center Pay-Go**

	<b>Budget</b>	<b>Revised Budget</b>
Total Current Budget	1,200,000.00	23,045,078.00
Total		<u>(21,009,538.59)</u>
Balance		<u>2,035,539.41</u>

**NFB005 Community Sports Park Development**

	<b>Budget</b>	<b>Revised Budget</b>
Total Current Budget	2,500,000.00	2,500,000.00
Total		<u>(2,467,945.76)</u>
Balance		<u>32,054.24</u>

**NFB006 Reaves Park Baseball Complex**

	<b>Budget</b>	<b>Revised Budget</b>
Total Current Budget	10,000,000.00	10,000,000.00
Total		<u>(9,987,746.32)</u>
Balance		<u>12,253.68</u>

**NFB007 Westwood Tennis Center Addition**

	<b>Budget</b>	<b>Revised Budget</b>
Total Current Budget	1,000,000.00	1,801,278.00
Total		<u>(1,801,276.84)</u>
Balance		<u>1.16</u>

**NFB008 James Garner/Acres Intersection**

	<b>Budget</b>	<b>Revised Budget</b>
Total Current Budget	2,700,000.00	2,951,393.00
Total		<u>(2,951,393.47)</u>
Balance		<u>(0.47)</u>

**NFP109 James Garner: Flood-Acres**

	<b>Budget</b>	<b>Revised Budget</b>
<b>Total Current Budget</b>	6,000,000.00	3,199,889.00
<b>Total</b>		<u>(2,905,289.94)</u>
<b>Balance</b>		<u>294,599.06</u>

**NFB016 Library - New Central Branch**

	<b>Budget</b>	<b>Revised Budget</b>
<b>Total Current Budget</b>	39,000,000.00	35,014,495.00
<b>Total</b>		<u>(35,010,261.38)</u>
<b>Balance</b>		<u>4,233.62</u>

**NFB017 Library - New East Branch**

	<b>Budget</b>	<b>Revised Budget</b>
<b>Total Current Budget</b>	5,100,000.00	5,100,000.00
<b>Total</b>		<u>(4,794,304.38)</u>
<b>Balance</b>		<u>305,695.62</u>

**NFB018 Westwood Swim Complex Replacement**

	<b>Budget</b>	<b>Revised Budget</b>
<b>Total Current Budget</b>	12,000,000.00	12,000,000.00
<b>Total</b>		<u>(11,763,799.65)</u>
<b>Balance</b>		<u>236,200.35</u>

**NFB019 Andrews Park Development**

	<b>Budget</b>	<b>Revised Budget</b>
<b>Total Current Budget</b>	1,500,000.00	1,499,099.00
<b>Total</b>		<u>(1,493,250.75)</u>
<b>Balance</b>		<u>5,848.25</u>

**NFP120 Traffic & Road Improvements**

	<b>Budget</b>	<b>Revised Budget</b>
<b>Total Current Budget</b>	500,000.00	947,131.34
<b>Total</b>		<u>(947,131.34)</u>
<b>Balance</b>		<u><u>-</u></u>

**NFP100 Public Arts Projects (Paygo)**

	<b>Budget</b>	<b>Revised Budget</b>
<b>Total Current Budget</b>	1,200,000.00	1,143,192.11
<b>Total</b>		<u>(1,122,191.29)</u>
<b>Balance</b>		<u><u>21,000.82</u></u>

**NFP101 Neighborhood Park Improvement (Paygo)**

	<b>Budget</b>	<b>Revised Budget</b>
<b>Total Current Budget</b>	6,500,000.00	4,037,739.25
<b>Total</b>		<u>(2,849,542.47)</u>
<b>Balance</b>		<u><u>1,188,196.78</u></u>

**NFP103 Griffin Park Land Lease/Purchase (Paygo)**

	<b>Budget</b>	<b>Revised Budget</b>
<b>Total Current Budget</b>	10,000,000.00	3,386,811.49
<b>Total</b>		<u>(3,306,811.48)</u>
<b>Balance</b>		<u><u>80,000.01</u></u>

**NFP104 New Neighborhood Park Dev (Paygo)**

	<b>Budget</b>	<b>Revised Budget</b>
<b>Total Current Budget</b>	2,000,000.00	1,640,000.00
<b>Total</b>		<u>(1,139,290.31)</u>
<b>Balance</b>		<u><u>500,709.69</u></u>

**NFP105 Ruby Grant Park Developmt (Paygo)**

	<b>Budget</b>	<b>Revised Budget</b>	
Total Current Budget	6,150,000.00	6,150,000.00	
Total			<u>(6,146,426.19)</u>
Balance			<u><u>3,573.81</u></u>

**NFP106 Saxon Park Development (Paygo)**

	<b>Budget</b>	<b>Revised Budget</b>	
Total Current Budget	2,000,000.00	1,288,317.00	
Total			<u>(121,471.99)</u>
Balance			<u><u>1,166,845.01</u></u>

**NFP107 New Trail Dev-Legacy System (Paygo)**

	<b>Budget</b>	<b>Revised Budget</b>	
Total Current Budget	2,000,000.00	429,459.00	
Total			<u>(429,459.00)</u>
Balance			<u><u>-</u></u>

**NFP108 Senior Citizens Center (Paygo)**

	<b>Budget</b>	<b>Revised Budget</b>	
Total Current Budget	-	1,081,076.00	
Total			<u>(1,081,075.28)</u>
Balance			<u><u>0.72</u></u>

**NFP111 Senior Citizens Center (Paygo)**

	<b>Budget</b>	<b>Revised Budget</b>	
Total Current Budget	-	13,099,445.68	
Total			<u>(13,073,346.12)</u>
Balance			<u><u>26,099.56</u></u>

**NFP112 Flood Ave Multimodal Path Norman Forward**

	<b>Budget</b>	<b>Revised Budget</b>
<b>Total Current Budget</b>	-	1,082,224.00
		<hr/>
<b>Total</b>		(1,082,224.00)
		<hr/>
<b>Balance</b>		<hr/> <hr/>

**NORMAN FORWARD  
FINAL PROJECT COST COMPARISON**

<b>PROJECT</b>	<b>Original Budget</b>	<b>Revised Budget</b>	<b>Actual Cost</b>	<b>Variance: Original Budget</b>	<b>Variance: Revised Budget</b>
Westwood Tennis Center	\$ 1,000,000	\$ 1,801,278	\$ 1,801,277	\$ (801,277)	\$ 1.16
James Garner: Flood to Acres	\$ 8,700,000	\$ 6,151,282	\$ 5,856,683	\$ 2,843,317	\$ 294,598.59
Central Branch Library	\$ 39,000,000	\$ 35,014,495	\$ 35,010,261	\$ 3,989,739	\$ 4,233.62
East Branch Library	\$ 5,100,000	\$ 5,100,000	\$ 4,794,304	\$ 305,696	\$ 305,695.62
Westwood Swim Complex	\$ 12,000,000	\$ 12,000,000	\$ 11,763,800	\$ 236,200	\$ 236,200.35
Andrews Park	\$ 1,500,000	\$ 1,499,099	\$ 1,493,251	\$ 6,749	\$ 5,848.25
Griffin Park Soccer Complex (Phase 1)*	\$ 11,000,000	\$ 13,189,029	\$ 13,140,363	\$ (2,140,363)	\$ 48,666.47
Griffin Park Land Purchase	\$ 10,000,000	\$ 3,386,811	\$ 3,306,811	\$ 6,693,189	\$ 80,000.01
Ruby Grant Park (Phase 1)	\$ 6,150,000	\$ 6,150,000	\$ 6,146,426	\$ 3,574	\$ 3,573.81
Professional Services (ADG)	\$ 1,747,655	\$ 3,718,208	\$ 3,625,499	\$ (1,877,844)	\$ 92,708.75
Community Sports Park (Phase 1)	\$ 2,500,000	\$ 2,500,000	\$ 2,467,946	\$ 32,054	\$ 32,054.24
Reaves Park Complex (Phase 1)	\$ 10,000,000	\$ 10,000,000	\$ 9,987,746	\$ 12,254	\$ 12,253.68
Senior (AWE) Center		\$ 14,180,522	\$ 14,154,421	\$ (14,154,421)	\$ 26,100.28
Young Family Athletic Center (Phase 1)*	\$ 22,500,000	\$ 50,468,966	\$ 48,388,601	\$ (25,888,601)	\$ 2,080,365.50
Public Art Installations*	\$ 1,200,000	\$ 1,143,192	\$ 1,122,191	\$ 77,809	\$ 21,000.82
Flood Avenue Multi-Modal Path (Trail)		\$ 1,082,224	\$ 1,082,224	\$ (1,082,224)	\$ -
<b>*NEAR FINAL</b>					

2026 CALENDAR YEAR

SCHEDULE OF REGULAR MEETINGS

Norman Forward Sales Tax Citizen Financial Oversight Board

Name of Board/Commission/Committee

Monthly Planner	
Municode Calendar	
Meeting Room Calendar	

Please enter the date of the meeting in the DATE column or type in the following:  
 "Meetings scheduled as Needed" in the DATE column.

DATE		TIME		Physical Location
01-09-26		3:30 PM – 4:30 PM		Municipal Complex, Executive Conference Room, 201 W. Gray St., Norman, OK
03-13-26		3:30 PM – 4:30 PM		Municipal Complex, Executive Conference Room, 201 W. Gray St., Norman, OK
05-08-26		3:30 PM – 4:30 PM		Municipal Complex, Executive Conference Room, 201 W. Gray St., Norman, OK
07-10-26		3:30 PM – 4:30 PM		Municipal Complex, Executive Conference Room, 201 W. Gray St., Norman, OK
09-11-26		3:30 PM – 4:30 PM		Municipal Complex, Executive Conference Room, 201 W. Gray St., Norman, OK
11-13-26		3:30 PM – 4:30 PM		Municipal Complex, Executive Conference Room, 201 W. Gray St., Norman, OK

To be completed by person filing notice:

Name:

Dannielle Risenhoover

City of Norman Finance Dept.

Address:

225 N. Webster Ave.

Norman, OK 73069

Phone No.:

405-366-5413

Filed in the office of the Municipal Clerk at \_\_\_\_\_ a.m. /p.m. on \_\_\_\_\_

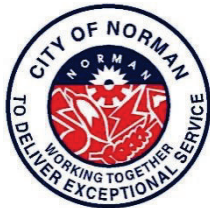
Signed: \_\_\_\_\_

City Clerk

\*Must be filed prior to December 15, 2025

**File Attachments for Item:**

31. CONSIDERATION OF ADOPTION, REJECTION, AMENDMENT, AND/OR POSTPONEMENT OF RESOLUTION R-2526-61: A RESOLUTION OF THE COUNCIL OF THE CITY OF NORMAN, OKLAHOMA, AND THE NORMAN MUNICIPAL AUTHORITY TRANSFERRING \$725,537.91 TO TECHNOLOGY PLACE STREET EXTENSION FROM VARIOUS PROJECTS AS OUTLINED IN THE STAFF REPORT FOR THE SAXON INDUSTRIAL PARK IMPROVEMENT PROJECT.



## CITY OF NORMAN, OK STAFF REPORT

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**MEETING DATE:** 10/14/2025

**REQUESTER:** Joseph Hill, Streets Program Manager

**PRESENTER:** Scott Sturtz, Director of Public Works

**ITEM TITLE:** CONSIDERATION OF ADOPTION, REJECTION, AMENDMENT, AND/OR POSTPONEMENT OF RESOLUTION R-2526-61: A RESOLUTION OF THE COUNCIL OF THE CITY OF NORMAN, OKLAHOMA, AND THE NORMAN MUNICIPAL AUTHORITY TRANSFERRING \$725,537.91 TO TECHNOLOGY PLACE STREET EXTENSION FROM VARIOUS PROJECTS AS OUTLINED IN THE STAFF REPORT FOR THE SAXON INDUSTRIAL PARK IMPROVEMENT PROJECT.

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### BACKGROUND:

The City of Norman and Norman Economic Development Coalition (NEDC) have been collaborating since 2015 in support of an economic development project in Saxon Industrial Park, intended to make approximately 47.43 acres available for industrial development. This project was originally intended to capitalize on federal funds to expand the City infrastructure in this industrial area to allow for expansion of existing businesses and/or promote new businesses.

NEDC in coordination with SMC Consulting, P.C. (SMC) developed a Preliminary Plat for approximately 47.43 acres of land generally located south of State Highway 9 and between Technology Place and Saxon Park. The Preliminary Plat passed through Planning Commission in May of 2020 and was approved by Council in April of 2020.

In April of 2020, City Council approved Contract K-1920-121 with SMC Consulting P.C. for preparation of the Final Plat and detailed engineering plans for public infrastructure for the Saxon Industrial Park Project. The purpose of this plat was to subdivide 47.43 acres into five parcels and put the infrastructure in place for industrial development of these parcels. Planned street improvements include a new east-west street that begins at the south end of Technology Place and will continue east to 36<sup>th</sup> Avenue SE at the current Saxon Park entrance. This new street will also intersect with John Saxon Boulevard providing connectivity for both emergency and truck access within the industrial park. Water, sewer and stormwater improvements were also designed to serve the project.

The Final Plat for this project was approved by City Council on August 26, 2025.

## DISCUSSION:

This project was initially intended to be funded by an Economic Development Authority grant, an ODOT Industrial Road Program grant and a City share, in partnership with the Norman Economic Development Coalition (NEDC). After several attempts to secure funding for this improvement, staff received direction to identify alternative means to complete the project. Public Works staff has identified the opportunity to construct this project utilizing in-house, Public Works Department staff, with the exception of some subcontract work that will come with utility installation, subgrade stabilization and curb installation. It is recommended that the project be funded from the Capital Sales Tax Fund for the portions within Saxon Industrial Park, and from the Norman Forward Fund for the portions within Saxon Community Park.

The estimated cost for construction on this project is \$1,700,000. This estimate includes storm water infrastructure, roadway construction, striping and signage. This estimate excludes future installation of sanitary sewer or waterline improvements which will be funded through the Norman Utilities Authority. Funding to begin work on this project has been identified in the transfer table below; with \$550,169.25 (75.9%) proposed to be re-allocated from Capital Sales Tax/Street Maintenance projects and \$175,368.66 (24.1%) proposed to be allocated from the Norman Forward Fund, Traffic and Roadway project:

Project #	Account From:	Account To:	Total:
SC0748	Street Maintenance, Construction (50595511-46101)	Street Extension, Construction (Account 50593357-46101; Project TR0120)	\$123,450.00
SC0749	Construction (50595511-46101)	50593357-46101; TR0120	\$144,865.48
SC0751	Materials 50595511-46301	50593357-46101; TR0120	\$55,568.22
SC0752	Materials 50595511-46301	50593357-46101; TR0120	\$97,551.32
SC0671	Construction (50597718-46101)	50593357-46101; TR0120	\$78,734.23
SC0726	Construction (50590051-46101)	50593357-46101; TR0120	\$50,000.00
NFP120	51594405-46101	50593357-46101; TR0120	\$171,641.00
NFP120	51590405-46201	50593357-46101; TR0120	\$3,727.66
		Total:	\$725,537.91

The Technology Place Street Extension project (TR0120) currently has \$412,791.17 available: \$373,500 in Construction (46101) and \$39,291.17 in Design (46201). With the proposed transfers into the Construction account, the project will have funding in the amount of \$1,138,329.08 to move forward with initial construction to include but not limited to clearing of the site, rough grading of roadway, installation of stormwater infrastructure and concrete curb installation. Additional funding may be needed in order to complete the project in full. If additional funding is needed, project staff will work with the Finance Department to identify possible funding sources or submit for additional project funding via the FYE 2027 budget process.

## RECOMMENDATION:

Staff recommends approval of Resolution R-2526-61 transferring funds as outlined in the staff report for the construction of the Technology Place street extension in Saxon Industrial Park and Saxon Community Park.

# Resolution

R-2526-61

## A RESOLUTION OF THE COUNCIL OF THE CITY OF NORMAN, OKLAHOMA, AND THE NORMAN MUNICIPAL AUTHORITY TRANSFERRING \$725,537.91 TO TECHNOLOGY PLACE STREET EXTENSION FROM VARIOUS PROJECTS FOR THE SAXON INDUSTRIAL PARK IMPROVEMENT PROJECT.

- § 1. WHEREAS, the Saxon Industrial Park Improvement Project was initially intended to be funded by an Economic Development Authority grant, an ODOT Industrial Road Program grant and a City share, in partnership with the Norman Economic Development Coalition (NEDC); and
- § 2. WHEREAS, planned street improvements include a new east-west street that begins at the south end of Technology Place and will continue east to 36<sup>th</sup> Avenue SE at the current Saxon Park entrance and intersect with John Saxon Boulevard providing connectivity for both emergency and truck access within the industrial park; and
- § 3. WHEREAS, after several attempts to secure funding for this improvement, Staff received direction to identify alternative means to complete the project.

NOW, THEREFORE, BE IT RESOLVED BY THE NORMAN MUNICIPAL AUTHORITY:

- § 4. That the following transfers be made for the reasons stated above:

Project #	Account From:	Account To:	Total:
SC0748	Street Maintenance, Construction (50595511-46101)	Street Extension, Construction (Account 50593357-46101; Project TR0120)	\$123,450.00
SC0749	Construction (50595511-46101)	50593357-46101; TR0120	\$144,865.48
SC0751	Materials 50595511-46301	50593357-46101; TR0120	\$55,568.22
SC0752	Materials 50595511-46301	50593357-46101; TR0120	\$97,551.32
SC0671	Construction (50597718-46101)	50593357-46101; TR0120	\$78,734.23
SC0726	Construction (50590051-46101)	50593357-46101; TR0120	\$50,000.00
NFP120	51594405-46101	50593357-46101; TR0120	\$171,641.00
NFP120	51590405-46201	50593357-46101; TR0120	\$3,727.66
		Total:	\$725,537.91

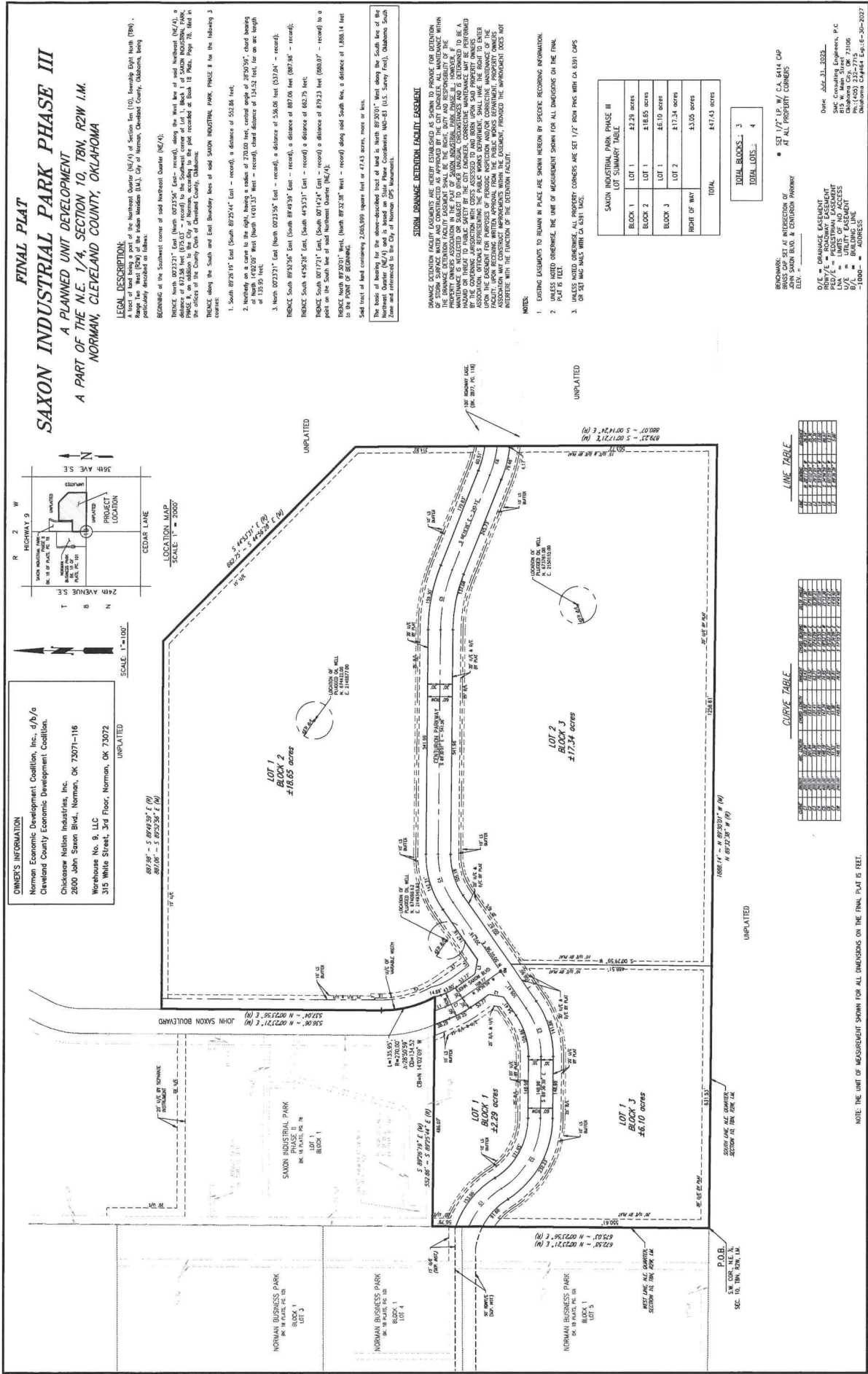
PASSED AND ADOPTED this 14<sup>th</sup> day of October, 2025.

ATTEST:

Chairman

Secretary





NOTE: THE UNIT OF MEASUREMENT SHOWN FOR ALL DIMENSIONS ON THE FINAL PLAT IS FEET.

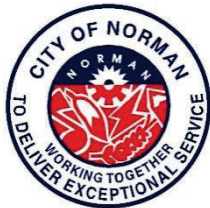


## Saxon Industrial Park Project Location Map



**File Attachments for Item:**

31. CONSIDERATION OF ADOPTION, REJECTION, AMENDMENT, AND/OR POSTPONEMENT OF RESOLUTION R-2526-63: A RESOLUTION OF THE COUNCIL OF THE CITY OF NORMAN, OKLAHOMA REQUESTING \$815,111.20 IN ACOG AIR QUALITY GRANT FUNDING FOR THE CONSTRUCTION OF A ROUNDABOUT AT THE JAMES GARNER AVENUE INTERSECTION WITH ACRES STREET IN NORMAN.



## CITY OF NORMAN, OK STAFF REPORT

**MEETING DATE:** October 28, 2025

**REQUESTER:** Katherine Coffin

**PRESENTER:** David Riesland, Transportation Engineer

**ITEM TITLE:** CONSIDERATION OF ADOPTION, REJECTION, AMENDMENT, AND/OR POSTPONEMENT OF RESOLUTION R-2526-63: A RESOLUTION OF THE COUNCIL OF THE CITY OF NORMAN, OKLAHOMA REQUESTING \$815,111.20 IN ACOG AIR QUALITY GRANT FUNDING FOR THE CONSTRUCTION OF A ROUNDABOUT AT THE JAMES GARNER AVENUE INTERSECTION WITH ACRES STREET IN NORMAN.

### BACKGROUND:

The Federal Air Quality Grant Program Funds, a part of the Congestion Mitigation and Air Quality Program, as administered through the Association of Central Oklahoma Governments (ACOG) will be available in a 2025 Call for Projects. ACOG is making up to \$4,000,000 available to fund congestion mitigation projects such as sidewalks and bicycle lanes. Eligible entities can submit projects for consideration at a minimum size of \$50,000 up to a maximum size of \$1,000,000. In this Call for Projects, ACOG will coordinate a regional evaluation process to identify projects eligible for this federal funding. Individual projects are rated and compared to one another using a pre-established set of criteria.

### DISCUSSION:

By the end of October 2025, staff will submit a project to convert the existing north/south STOP controlled intersection of Acres Street at James Garner Avenue to a roundabout. This intersection has been problematic ever since the portion of James Garner Avenue was opened to Flood Avenue. The location of the BNSF Railroad crossing just east of the intersection makes it challenging to implement many solutions without compromising the integrity of the City's Railroad Quiet Zone. A roundabout has risen to the top as the best solution to address the traffic issues at this intersection. To be eligible, each submitted project must have a programming resolution submitted for the project with a cost that matches the most recent cost estimate and, if approved, will be submitted to ACOG as part of the project application. A conceptual layout of a future roundabout is attached.

While the most recent cost estimate indicates the anticipated construction cost to be \$1,018,889, grant funding totaling \$815,111.20 (80%) is being sought through the ACOG Air Quality Grant Program. This would mean that a total of \$203,777.80 (20%) will represent the local match. The existing Norman Forward Fund, James Garner Avenue, Phase 2 Construction (Account

51594405- 46101; Project NFP109) currently has \$286,398.65 in available funds that can provide the local match should the grant application be successful.

**RECOMMENDATION:**

Staff recommends approval of Resolution R-2526-63 (Construction of a Roundabout at the James Garner Avenue Intersection with Acres Street in Norman) requesting \$815,111.20 in ACOG Air Quality Grant Funding for eighty percent (80%) of the estimated construction cost.

# Resolution

R-2526-63

**A RESOLUTION OF THE COUNCIL OF THE CITY OF NORMAN, OKLAHOMA, REQUESTING \$815,111.20 IN ACOG AIR QUALITY GRANT FUNDING FOR THE CONSTRUCTION OF A ROUNDABOUT AT THE JAMES GARNER AVENUE INTERSECTION WITH ACRES STREET IN NORMAN.**

- § 1. WHEREAS, Federal Air Quality Grant Program funds have been made available through the Association of Central Oklahoma Governments for the construction of eligible urban projects; and
- § 2. WHEREAS, the Council of the City of Norman has selected an eligible improvement project described as follows:

**Construction of a Roundabout at the James Garner Avenue Intersection with Acres Street in Norman**

- § 3. WHEREAS, the engineer's preliminary estimate of total construction cost is \$1,018,889 and Federal participation under the terms of the current Federal Transportation Funding bill, relating to Air Quality Grant Funding is hereby requested in the amount of \$815,111.20 or 80% of the construction cost.
- § 4. WHEREAS, the City of Norman will prepare detailed plans, specifications. and estimates; and
- § 5. WHEREAS, the City of Norman agrees to provide satisfactory maintenance after completion; and
- § 6. WHEREAS, the City of Norman agrees to provide, at its sole cost, all required right-of-way necessary and to relocate any utilities required/affected by this project; and
- § 7. WHEREAS, the City of Norman agrees to become jointly responsible, with the Oklahoma Department of Transportation and the contractor as co-applicants, for meeting all Environmental Protection Agency (E.P.A.) requirements for storm water runoff from this project. Further, if required, the City agrees to file jointly with the Department and the contractor, the general National Pollutant Discharge Elimination System (N.P.D.E.S.) permit with the E.P.A. which authorizes the storm water discharges associated with activity from the construction site identified in this resolution.



R-2526-63

NOW, THEREFORE, BE IT RESOLVED BY THE COUNCIL OF THE CITY OF NORMAN, OKLAHOMA:

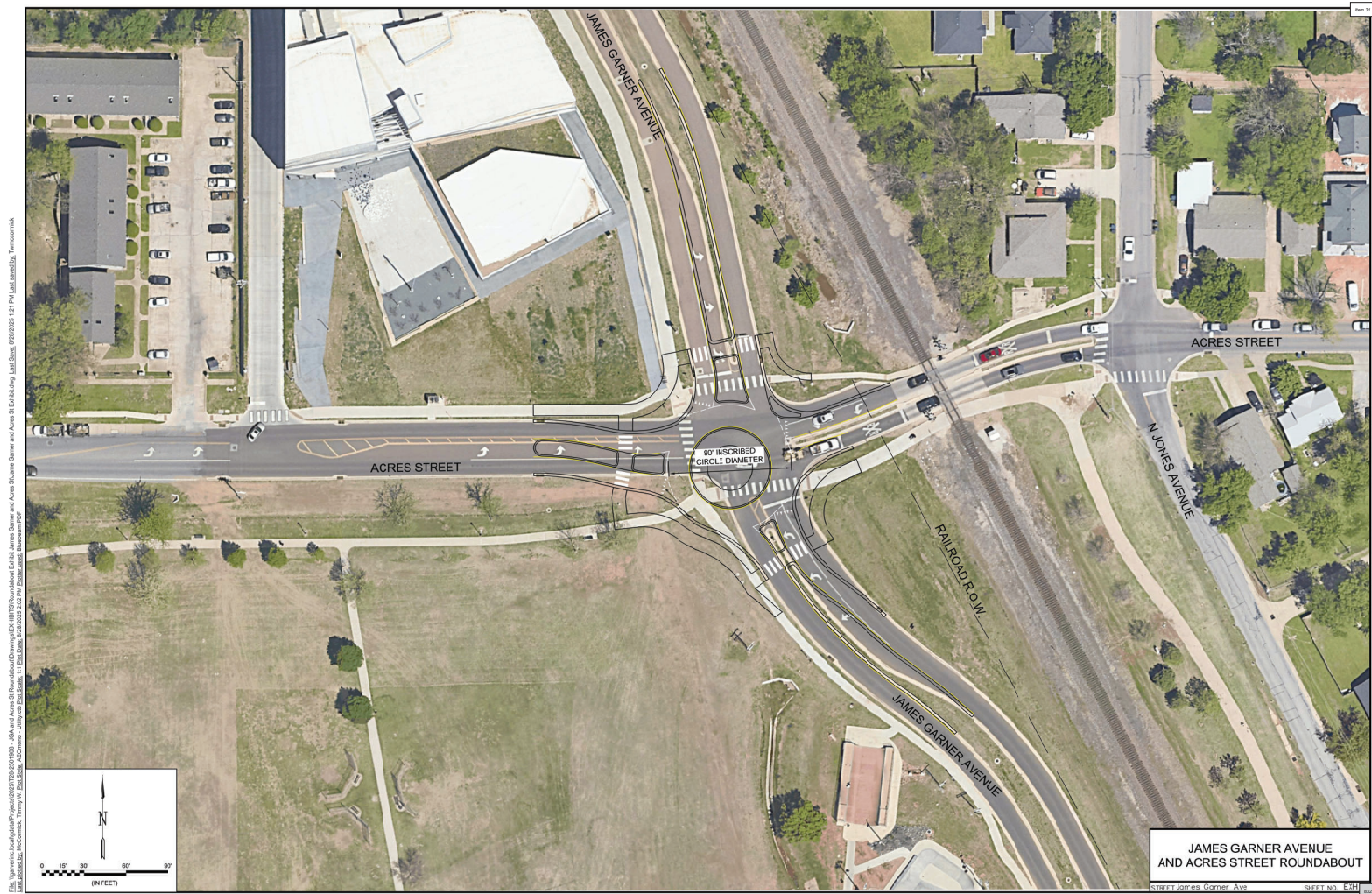
- § 8. That the Association of Central Oklahoma Governments is hereby requested to concur in the selection and approval of this project for construction.

PASSED AND ADOPTED THIS \_\_\_\_\_ day of \_\_\_\_\_, 2025.

\_\_\_\_\_  
Mayor, Stephen T. Holman

ATTEST:

\_\_\_\_\_  
City Clerk





Griffin Park Soccer Complex Mural



Bentley Park

# **NORMAN FORWARD Implementation Plan**

## **May 2016**

Revised 11/2025

# NORMAN FORWARD

## Implementation Plan

### I. Executive Summary

NORMAN FORWARD is designed to improve the quality of life in Norman through renovating, expanding, constructing, and funding projects including multiple recreational facilities, libraries, parks, athletic venues, public art, trails, and swim complexes. NORMAN FORWARD also includes traffic improvements and an extension of the existing James Garner Avenue. A citizen-initiated proposal, NORMAN FORWARD will enhance the Norman community for generations to come.

Funded through a 15-year earmarked sales tax, NORMAN FORWARD includes 12 projects spanning the entire city at an estimated cost of \$148 million. It also includes other program expenses at an estimated cost of \$55.4 million. Sales tax collections began on January 1, 2016 and will continue for 15 years.

The NORMAN FORWARD program includes:

- Canadian River Park
- Central Branch Library
- East Branch Library
- Griffin Land Acquisition
- Indoor Aquatic Center
- Indoor Multi-Sport Facility
- James Garner Avenue Extension
- Parks Projects
  - Westwood Tennis Center
  - Saxon Park
  - Ruby Grant Park
  - Andrews Park
  - Existing Neighborhood Park Renovations
  - New Neighborhood Park Development
  - New Trail Development
- Senior Citizens Center
- Sports Complex Projects
  - Reaves Park
  - Softball & Football Complex
  - Griffin Park Soccer Complex
- Traffic Improvements
- Westwood Family Aquatic Center

The City is moving forward with the projects and the Implementation Plan is guiding the process. The Implementation Plan is a document to be reviewed and recommended by the NORMAN FORWARD Citizen Financial Oversight Board and adopted by the City Council, which outlines the scopes of work, conceptual budgets, and the order in which the projects or phases of projects will commence. The Implementation Plan is a living document which will be reviewed, re-evaluated, and re-adopted from time to time as projects progress and plans become realities.

As of this writing, ten of the major NORMAN FORWARD projects have been completed, or are nearing completion:

- The East Branch Library
- The Central Branch Library
- The Westwood Family Aquatic Center
- The Westwood Tennis Center
- The Ruby Grant Park (Phase I)
- The Andrews Park Redevelopment
- Reaves Park
- Adult Wellness and Education Center (Senior Citizens Center)
- Young Family Athletic Center (Indoor Sports & Aquatic Facility)
- Griffin Park
- James Garner Phases I & II

Several other NORMAN FORWARD projects are partially completed (progressing in stages) or nearing construction phases. Neighborhood Park renovation projects have been completed at Oakhurst, Sonoma, Prairie Creek, Rotary, Sequoyah Trail, Vineyard, Cherry Creek, Tull's, Sunrise, and Falls-Lakeview Parks. Upcoming Park renovation locations include NE Lions, Eagle Cliff, Sutton Place, Oaktree, Kiwanis, Springbrook, and Chisolm's Cattle Trail Parks. New Park construction at Songbird Park has been completed as well as construction at the new Bentley Park. Construction will begin on the park formally named Links Park, now called Bluestem Park, located south of Cedar Lane Road on 24<sup>th</sup> Avenue SE. The NORMAN FORWARD program is already transforming the quality of life in Norman.

In February 2016, ADG, P.C. was hired as the program manager for the NORMAN FORWARD program. Since that time, ADG has attended meetings, conducted research, and analyzed data to prepare the Implementation Plan. The information in the Implementation Plan is based on currently available information as well as certain assumptions made based on anticipated requirements.

## II. Background

### **The History of NORMAN FORWARD**

The NORMAN FORWARD initiative came to City Council from community groups, stakeholders, and residents, who prepared an initial program scope using analysis and information from master plans for the libraries and parks, recreational planning professionals, traffic professionals, and research firms.

Beginning in the spring of 2015, Norman City Council began a series of Council conferences and additional public meetings to refine the program scope, financing, and funding opportunities for NORMAN FORWARD. Priority projects are included from the 2014 *Library Master Plan Update*, the 2009 *Norman Parks & Recreation Master Plan*, and additional projects designed to provide recreational and educational opportunities for Norman residents.

The program is intended to improve the quality of life for all Norman residents and visitors by providing public projects and programming that contribute to better health, more active lifestyles, intellectual and arts pursuits, and improved traffic safety. The program is funded by a 15-year, one-half percent earmarked sales tax.

On August 11, 2015, City Council voted unanimously to approve NORMAN FORWARD Ordinance O-1516-5 and Resolution R-1516-14 that called for an election to take place on October 13, 2015, to ask Norman voters to consider a temporary sales tax increase to provide funding for the projects.

The temporary one-half percent (1/2%) sales tax was approved by 72% of Norman voters. The authorized sales tax increase began on January 1, 2016.

### **Public Involvement**

The NORMAN FORWARD Citizen Financial Oversight Board (CFOB) was created by Council resolution (R-1516-75) on December 22, 2015 to review the finances of the NORMAN FORWARD program. Their tasks include:

- Review actual and projected NORMAN FORWARD Sales Tax (NFST) revenues;
- Recommend mix of project financing including pay as you go ("paygo") and debt financing;
- Review pace and sequencing of construction of projects;
- Review Council actions related to expenditures of NFST monies;

- Recommend strategies for long term operations and maintenance of facilities;
- Report to Council from time to time as warranted and to provide an annual report to City Council;
- Perform such other duties related to NORMAN FORWARD as the City Council directs by motion or resolution;
- Assign one CFOB member to serve with and act as a liaison to certain advisory committees that Council may form from time to time regarding specific NORMAN FORWARD projects.

The Oversight Board consists of nine members, appointed by the Mayor and confirmed by City Council. Members are from various wards and have backgrounds and experience in accounting, banking, construction, auditing, advertising, operations, and law. Two ex-officio members are part of the Board, including the Mayor (or designee) and City Manager (or designee).

Ad hoc advisory groups were appointed by the Mayor to provide additional citizen input specific to each major NORMAN FORWARD project and to City Council. One member of the Oversight Board serves on each ad hoc advisory group. Ad hoc groups have five to eleven members each. Ex-officio members include the City Manager (or designee), a CFOB member, a Park Board Member, and may include a member, or members, of specific stakeholder groups.

All Oversight Board and ad hoc advisory group meetings are open to the public and shall comply with the Oklahoma Open Meetings Act. The public is invited to attend meetings and provide input and comments to the ad hoc advisory groups and Oversight Board.

### **Process**

The NORMAN FORWARD Implementation Plan sets the overall guidelines for program scope, project scheduling, and individual construction budgets. Site selection and land acquisition, if applicable, will be required prior to the start of design for most projects.

Certain sites may require demolition, site clearing, or other preparatory steps. Environmental testing will also be performed, as needed, prior to building design, and if necessary, environmental remediation will be completed.

The City will solicit Requests for Qualifications (RFQ) from consultants, such as architects and engineers. Responses to RFQs will be reviewed using the City's consultant selection process.

Documents produced by each consultant will undergo peer reviews conducted by the City staff and Program Manager. The purpose of these reviews is to monitor

consultant plans and specifications for conformance with the design intent and the allocated budget. At selected phases of the design process, the ad hoc advisory groups and the Citizens Financial Oversight Board may receive presentations from consultants in order to review the designs.

Once the final design of a project has been approved, the City will utilize its standard competitive bidding process to solicit and award construction contracts. "Construction Manager at Risk" processes may be used, combining several of the design, bidding and construction phases, for certain projects. The architects and/or engineers will review construction progress, and the Program Manager will provide additional field observation for conformance with construction documents. Throughout the process, the City staff and Program Manager will provide outreach to citizens through communication on the status of each project.

### **Communication**

As with any large, capital improvement program, communication with the public is critical for the success of NORMAN FORWARD. In addition to the high level of citizen participation through the Citizens Financial Oversight Board and the ad hoc advisory groups, ongoing communication and information will be made available to the public through various avenues and outlets.

Communication methods include but are not limited to:

- Promotion and updates via print media, television, social media outlets including Facebook and Twitter
- Updates and promotion in partnership with the Norman Chamber of Commerce via the Chamber's newsletter and website
- Routine press releases about public meetings, surveys, and other updates sent to various outlets including the *Norman Transcript* and Norman News
- Updates in the City Manager's weekly report to City Council, which is also sent to the *Norman Transcript*, posted to the City Manager's webpage, and promoted on Facebook
- Updates in the City Manager's report at City Council meetings; videos from these updates are posted to the City Manager's webpage, promoted on Facebook, and uploaded to YouTube
- Routine updates to the NORMAN FORWARD website
- Branded NORMAN FORWARD construction signs
- Public construction groundbreakings and ribbon-cuttings
- Open houses, videos, and tours of projects in-progress
- Meetings posted on government access television
- Inclusion in the City of Norman Annual Report

### **Implementation Plan Development**

The information in the Implementation Plan and Project Timeline is based on currently available information as well as certain assumptions made based on anticipated requirements. The Project Timeline, scope of work, and budgets are subject to change, as directed by Council, as the planning process progresses and more information becomes available.

Project budgets may include: conceptual estimates of consulting, architectural, and engineering services; other pre-construction costs such as environmental investigation, remediation, and geotechnical and construction testing, where required; infrastructure; land acquisition; and construction and project contingency.

The construction budgets are based on information from a number of sources including local and national cost estimating firms, industry consultants, and data from the City of Norman. Construction budgets are conceptual and are derived from anticipated scopes of work needed for complete projects. Actual project costs vary from initial cost estimates depending on final work scopes, the bidding climate at the time of bid, inflation and other factors impacting the economy.

### **Debt vs. Pay-As-You-Go Financing**

The Council and the citizen's Financial Oversight Board have adopted an anticipated mix of projects to be financed on a pay-as-you-go basis, versus projects to be financed through the issuance of debt to enable the projects to proceed in advance of the actual revenues being collected to pay for the projects. Generally speaking, the following major projects were paid for through up-front debt financing:

Central and East Branch Libraries  
 Westwood Family Aquatic Center and Tennis Center Improvements  
 Griffin Park Soccer Complex  
 Reaves Park Baseball/Softball Complex  
 Indoor Aquatic Facilities (Young Family Athletic Center)  
 Indoor Multi-Sport Facility (Young Family Athletic Center)  
 Adult Football/Softball Complex

In order to coincide with the construction schedules of the projects, it is anticipated that there will be three separate NORMAN FORWARD debt issuances. These issuances have been made:

- Norman Municipal Authority Sales Tax Revenue Note, Series 2015B (dated December, 17, 2015) - \$43,600,000
- Norman Municipal Authority Sales Tax Revenue Note, Series 2017 (dated June 27, 2017) - \$30,950,000
- Norman Municipal Authority Sales Tax Revenue Note, Series 2020 (dated December 17, 2020) - \$22,250,000

The bonds (notes) will be repaid from Norman Forward Sales and Use Tax revenue. An additional pledge of the City's Capital Sales Tax was made to provide additional security for bond holders, but it is not envisioned that Capital Sales Tax will actually be used to repay the Norman Forward debt.

The amount of debt that was actually issued was significantly below the originally anticipated amount, resulting in over \$20 million in projected interest savings to the Norman Forward program:

### NORMAN FORWARD Debt Issuances Projected vs. Actual

ANTICIPATED Issue Date	ACTUAL Issue Date	TITLE of ISSUANCE	ANTICIPATED Face Amount	ACTUAL Face Amount	ANTICIPATED Prin. & Interest	ACTUAL Prin. & Interest
12/2015	12/2015	NMA 2015B Tax Notes	\$ 43,160,000	\$ 43,160,000	\$ 54,753,718	\$ 53,266,208
5/2017	6/2017	NMA 2017 Tax Notes	\$ 30,950,000	\$ 30,950,000	\$ 37,619,453	\$ 36,333,458
12/2017	12/2020	NMA 2020 Tax Notes	<u>\$ 34,200,000</u>	<u>\$ 22,250,000</u>	<u>\$ 46,157,750</u>	<u>\$ 25,927,517</u>
		TOTAL	\$108,310,000	\$ 98,360,000	\$138,530,921	\$115,527,183

The other NORMAN FORWARD projects and related operational costs are anticipated to be paid for on a pay-as-you-go basis, with the projects timed to meet cash flow availability schedules over the tenure of the NORMAN FORWARD sales tax collections.

### III. The Projects

The projects, their respective published budgets, and current estimates are:

Project	Original Norman Forward Budget	Revised Budget	Current Estimate
<b>Canadian River Park</b>	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000
<b>Central Branch Library</b>	\$ 39,000,000	\$ 39,000,000	\$ 35,010,261 *
<b>East Branch Library</b>	\$ 5,100,000	\$ 5,100,000	\$ 4,794,304 *
<b>Griffin Land Acquisition</b>	\$ 10,000,000	\$ 2,400,000	\$ 2,400,000 *
<b>Young Family Athletic Center</b>	\$ 22,500,000	\$ 50,468,966	\$ 50,468,966
Indoor Aquatic Center	\$ 14,000,000	\$ 15,341,218	\$ 15,341,218
Indoor Multi Sport Facility	\$ 8,500,000	\$ 12,082,670	\$ 12,082,670
<b>James Garner Avenue Extension</b>	\$ 6,000,000	\$ 11,472,905	\$ 11,472,905
<b>Parks Projects</b>	\$ 25,500,000	\$ 25,251,278	\$ 24,711,370
Westwood Tennis Center	\$ 1,000,000	\$ 1,801,278	\$ 1,801,277 *
Saxon Park	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000
Ruby Grant Park	\$ 6,000,000	\$ 6,150,000	\$ 6,146,426 *
Andrews Park	\$ 2,000,000	\$ 2,000,000	\$ 1,463,667 *
Existing Neighborhood Park Renovate	\$ 6,500,000	\$ 6,500,000	\$ 6,500,000
New Neighborhood Park Developme	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000
New Trail Development	\$ 6,000,000	\$ 4,800,000	\$ 4,800,000
<b>Senior Citizens Center</b>	\$ -	\$ 14,180,521	\$ 14,180,521
<b>Sports Complex Projects</b>	\$ 23,500,000	\$ 25,689,029	\$ 25,689,029
Reaves Park	\$ 10,000,000	\$ 10,000,000	\$ 10,000,000
Softball & Football Complex	\$ 2,500,000	\$ 2,500,000	\$ 2,500,000
Griffin Park Soccer Complex	\$ 11,000,000	\$ 13,189,029	\$ 13,189,029
<b>Traffic Improvements</b>	\$ 2,700,000	\$ 2,700,000	\$ 2,700,000
<b>Westwood Family Aquatic Center</b>	\$ 12,000,000	\$ 12,000,000	\$ 11,763,800 *
<b>Total</b>	<b>\$ 148,300,000</b>	<b>\$ 176,082,178</b>	<b>\$ 171,010,635</b>

\* Final Cost

Components of each project budget may include: consulting, architectural, and engineering services; other pre-construction costs such as environmental investigation, remediation, and geotechnical and construction testing, where required; infrastructure; land acquisition; and construction and project contingency. Supplemental revenue from some projects are discussed in project discussions, which follow.

Potential impacts to project budgets include, but are not limited to:

- Fluctuation in sales tax revenue
- Changes in project scopes of work
- Inflation or other uncontrollable increases in cost of construction materials
- Unforeseen circumstances
- Supplemental revenue

## Canadian River Park

### *Description*

There is potential for a park area south of Lindsey Street and west of I-35 along the Canadian River. Possibilities for development include wildlife and plant life refuges, trail facilities, and other enhancements.

### *Scope*

If land can be reasonably acquired, a park area would be developed south of Lindsey Street, west of I-35. Other sites along the Canadian River Floodway in South and West Norman with access to existing park land are being considered.

*Published Budget* \$2,000,000

### *Preliminary Estimated Budget*

Land Acquisition / Site Prep / Infrastructure	\$205,000
A&E / Design / Testing	\$175,000
Construction & FFE	\$1,480,000
Project Contingency	\$140,000
<b>Total Project Budget</b>	<b>\$2,000,000</b>

### *Timing*

Architecture, engineering, and site preparation are contingent upon resolution of land transfer legalities. The ability of the City to acquire land originally contemplated for this project involves resolution of legal complexities related to current ownership and transfer rights. This project is contemplated to move forward in the last half of the program.

## Central Branch Library

### *Description*

The November 2014 *Library Master Plan Update* recommended construction of library branches as part of the Pioneer Library System (PLS). PLS is a multi-county library system serving Cleveland, McClain, and Pottawatomie counties in central Oklahoma. Each library in PLS's service area is a partnership between the library system and the city where it is located; the city provides and maintains the facility and PLS provides library staff, collections, and programming.

The new Norman Central Branch Library includes public meeting rooms, learning space, a local history collection, free wireless internet, access to technology, and programming for all ages.

### Scope

The new Norman Central Branch Library relocated the existing library to a more spacious and modern facility. This branch is the main branch of both Norman and the Pioneer Library System and is approximately 82,000 square feet. The location is north of Andrews Park on City-owned land, primarily the site of the former Rhodes granary.

*Published Budget* \$39,000,000

*Final Expenditures* \$35,010,261

### Timing

The Central Branch Library opened in November, 2019 and is providing services.

In November of 2023, officials were made aware of mold detected within the Central Library. The facility has remained closed to allow for mold remediation and the City of Norman has filed a lawsuit for Breach of Contract against multiple parties. The litigation is ongoing as of 11/2025.



## East Branch Library

### *Description*

As the population in Norman has expanded east and west, so has the demand for library services on the east and west sides of the city. The Norman West branch opened in late 2013 and the East Branch Library expands library services to residents on the east side of the city.

The new East Branch Library opened in 2018 and includes public meeting space, free wireless internet, access to technology, and programming for all ages.

### *Scope*

The Norman East Branch Library is approximately 12,500 square feet and located adjacent to Fire Station 9 at the intersection of Alameda and Ridge Lake Boulevard.

### *Published Budget*

\$5,100,000

### *Final Expenditures*

\$4,794,304

### *Timing*

The East Branch Library opened in July, 2018 and is providing services.



## Griffin Land Acquisition

### Description

2014 Oklahoma legislation authorizes the Oklahoma Department of Mental Health and Substance Abuse Services (ODMHSAS) to sell or dispose of the Griffin property, including the current Sutton Wilderness Park, Griffin Park and Frances Cate Park. The property was proposed to be acquired by the City using NORMAN FORWARD funds, to permanently house the Griffin Park Soccer Complex and Sutton Wilderness.

### Project Activities

In negotiations with the ODMHSAS, it was determined to be mutually beneficial for the City to enter into long-term leases with the ODMHSAS for the Griffin Soccer Complex land, and to maintain an existing lease for the Sutton Wilderness land. The lease agreement (Contract K-1718-136, approved on November 27, 2018) gave the City control of the property for up to a 30-year period, at which time the City had a purchase option for the land. Rental payments of \$80,000 per year, paid with Norman Forward funds, applied to the ultimate purchase of the land. The Frances Cate Park land was not included in the negotiated lease for the Griffin Soccer Complex site.

The allocation of Norman Forward funds to the Griffin Land Acquisition project was reduced by the City Council from \$10,000,000 to \$2,400,000 (30 payments of \$80,000) by Resolution R-1819-110 (approved May 14, 2019) and the remaining \$7,600,000 budget was re-allocated to a Norman Forward Senior Citizen's project. On July 22, 2025, Norman City Council approved a purchase with the State of Oklahoma for the Griffin Soccer Complex in the area north of E Robinson and west of 12<sup>th</sup> Avenue NE. The final purchase price was \$3,306,811 with a large portion funded through the remaining Griffin Land Acquisition allocation as well as savings from other City projects not related to or funded by the Norman Forward sales tax.

<i>Published Budget</i>	<i>\$10,000,000</i>
-------------------------	---------------------

The identified properties to be acquired are:

- |                                    |                  |
|------------------------------------|------------------|
| ▪ Griffin Park & Sutton Wilderness | 322.2 acres      |
| ▪ Francis Cate Park                | up to 14.5 acres |

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Total Anticipated Land Acquisition	336.7 acres
------------------------------------	-------------

### Budget

Land Acquisition	\$10,000,000
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<i>Updated Cost Estimate</i>	<i>\$ 2,400,000</i>
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### Timing

On 7/22/2025, Norman City Council approved the purchase of the Griffin Soccer Complex property.



## Indoor Multi-Sport and Aquatic Center (Young Family Athletic Center)

### Description

The combined Indoor Multi-Sport and Aquatic Center was named the “Young Family Athletic Center” after Norman native, NBA All-Star and University of Oklahoma alumnus Trae Young. The aquatic portion of the building features two pools: an 8-lane 25-meter competition pool with spectator seating and a 4-lane 25-meter pool used as a warm up pool during swim competitions. The Multi-Sport portion houses 8 basketball courts with 12 volleyball courts. Other Young Family Athletic Center amenities include concessions, a small retail space, administrative offices, tournament and team breakout rooms, lighted outdoor pickleball courts and fitness facilities, public restrooms, and other standard support areas.



### Scope

The Young Family Athletic Center is adjacent to a major retail and hotel lodging district, attracting regional tournaments and meets which will draw participants and their families from throughout the state of Oklahoma and the central U.S.

Supplemental funds were allocated from: Norman Forward project savings; Norman Municipal Authority Revenue Bonds secured by Norman Room Tax revenue; University North Park Tax Increment Finance moneys; and a donation from the Trae Young Family Foundation, believed to be the largest private donation in Norman's history. Norman Regional Health System also made a contribution for clinical operations within the facility.

### *YFAC Funding Sources*

Norman Forward	\$29,928,492
James Garner Transfer	\$1,500,000
Room Tax Bond	\$3,801,683
Norman Forward Trails Project	\$1,200,000
NF Road Improvements	\$338,000
UNP TIF Fund	\$2,734,791
Trae Young Family Foundation	\$4,000,000
Norman Regional Health System	\$6,966,000
<i>Total Budget</i>	<i>\$50,468,966</i>

### *Estimated Budget*

Land Acquisition / Site Prep / Infrastructure	\$163,000
A&E / Design / Testing	\$2,425,475
Construction & FFE	\$47,456,674
Project Contingency	\$423,817
<i>Total Project Budget</i>	<i>\$50,468,966</i>

### *Timing*

The Young Family Athletic Center held its ribbon cutting ceremony in February of 2024 and is now open and is providing services. The City of Norman is operating the facility internally.

## **James Garner Avenue Extension**

### *Description*

The James Garner Avenue Extension is a north/south roadway to more efficiently carry motorists between downtown Norman and north Norman/south Oklahoma City metropolitan area. The extension will effectively create an updated entrance to the city from the north.

### Scope

The extension project will extend James Garner Avenue from Acres Street, over the Robinson Street underpass, connecting to Flood Avenue. The project includes public art enhancements in commemoration of Norman native, multiple EMMY Award winning, Hall of Fame actor James Garner. The James Garner Avenue Extension intersects Flood Avenue with a modern roundabout north of Robinson Street that features a public art piece "Revolutions". A future safety enhancement, the construction of a second roundabout at the intersection of Acres Street and James Garner Avenue, is being considered.

<i>Published Budget</i>	\$6,000,000
<i>Railroad Quiet Zone Funds</i>	\$500,000
<i>Norman Utilities Authority</i>	\$43,617
<i>Additional Norman Forward Fund Balance</i>	\$151,281
<i>FHWA Funds</i>	\$4,825,733

### Budget

<i>"Phase I" Actual Cost</i>	\$1,947,283
<i>"Phase II" Land Acquisition / Site Prep / Infrastructure</i>	\$102,934
<i>"Phase II" A&amp;E / Design / Testing</i>	\$1,402,140
<i>"Phase II" Construction &amp; FFE</i>	\$7,820,546
<i>"Phase II" Public Art</i>	\$200,000
<b>Total Project Budget</b>	<b>\$11,472,905</b>

### Timing

The James Garner Extension project was broken into "phases". This was done to accommodate the first phase being completed in conjunction with the opening of the Central Branch Library. The first phase, from just south of Acres Street in the City Municipal Complex to the Central Library parking lot, has been completed. The second Phase, extending north of Robinson Street and connected to Flood Avenue, is also complete. City Staff secured \$4.8 million of Federal funds for this project.



## Parks Projects

### Description

Parks all across Norman will be enhanced by NORMAN FORWARD. Additionally, new parks and trails will be developed. Plans from the Parks Master Plan will be reviewed to make sure they are still relevant to neighborhood needs.

### Scope

The identified parks projects are:

- Westwood Tennis Center: conversion of two existing outdoor courts to indoor and construction of two new outdoor courts with lighting. This project has been completed (Budget: \$1,801,277; Final Cost: \$1,801,277).
- Saxon Park: develop Phase II of the Saxon Park Master Plan to include additional parking, fencing, furnishings, play area, restrooms, and event shelter (Budget: \$2,000,000).
- Ruby Grant Park: develop Phase I of the Ruby Grant Park Master Plan with utility infrastructure improvements, signage, parking, trails, practice fields, pavilion, and pedestrian lighting. This project has been completed. (Budget: \$6,000,000; Final Cost: \$6,146,426) (\$150,000 appropriated from Community Park Land Fund balance).
- Andrews Park: skate park expansion, amphitheater seating shade, landscaping, and splash pad enhancement. This project has been completed. (Budget: \$2,000,000; Final Cost: \$1,463,667).
- Existing Neighborhood Park Renovations: as per revisited 2009 Parks Master Plan recommendations. Renovations have been completed at seven parks, and more are planned to be undertaken throughout the Norman Forward life (Budget: \$6,500,000).
- New Neighborhood Park Development – the first new neighborhood park, “Songbird Park” is complete as well as the new “Bentley Park” in the Summit Valley/Bellatona neighborhood. Three more will be undertaken throughout the Norman Forward life at Southlake, Links, and Redlands. (Budget: \$2,000,000).
- New Trail Development: complete initial loop routing of Legacy Trail (Budget: \$4,800,000). A major trail project, along Flood Avenue between Robinson and Tecumseh Street, was completed in 2025 (Cost: \$1,611,683), Including \$386,484 in Federal matching funds.

*Published Budget* \$25,500,000

*Preliminary Estimated Budget*

Land Acquisition / Site Prep / Infrastructure	\$1,440,000
A&E / Design / Testing	\$1,240,000
Construction & FFE	\$21,831,278
Project Contingency	\$1,740,000
<b>Total Project Budget</b>	<b>\$25,251,278</b>

*Timing*

Further park and trail improvement projects will be undertaken on a yearly basis throughout the life of NORMAN FORWARD.

### **Adult Wellness and Education (Senior Citizens) Center**

*Description*

The City Council began working on the Senior Citizens Center location issue early in 2016 and adopted Resolution R-1516-77, narrowing the Senior Citizens Center location options to the Existing Library site, a site in Andrews Park, and a site adjacent to the new Central Branch Library site.

After further consideration and considering the endorsement of the NORMAN FORWARD Senior Center Ad Hoc Committee, the Reaves Park Ad Hoc Committee, the Norman Senior Association, and representatives of the Medieval Fair, the Council adopted Resolution R-1819-110, which formally selected Reaves Park as the site for the Senior Center. Resolution R-1819-110 also re-programmed \$7,600,000 in funds from the Griffin Park Land Acquisition project to the Senior Citizens Center project.

In August 2021, Council approved a memorandum of understanding (Contract K-2122-35) with the Norman Regional Health System to move the location of the Senior Center to Norman Regional's Porter Campus. The scope of the project was also expanded from a recreational center to a wellness center. The newly renamed "Adult Wellness and Education Center" is a part of Norman Regional's planned Porter Health Village.

The now completed facility includes an indoor walking track and multiple fitness areas with locker rooms; multipurpose and art specific classrooms as well as lounge areas; a full kitchen for events and programming; outdoor pickleball courts; and a lap pool.

Published Norman Forward Budget	\$0; Amended to \$7,600,000
CARES Act Funding	\$4,800,000
Capital Fund	\$243,000
General Fund	\$1,197,277

Preliminary Estimated Budget	
Land Acquisition/Site Prep/Infrastructure	\$427,551
A&E / Design / Testing	\$832,000
Construction & FFE	\$12,439,974
Project Contingency	\$480,996
Total Project Budget	\$14,180,521

### Timing

The Adult Wellness and Education Center opened in November of 2023 and is currently providing services. The Facility is being operated independently by Healthy Living & Fitness Inc., a non-profit organization.



## Sports Complex Projects

### Description

Renovations and new construction are planned for sports complexes in multiple locations. These facilities will allow expanded space for youth soccer, youth and adult softball, adult flag football and youth football.

### Scope

Due to financial reasons, the adult softball and youth football facility will no longer be a standalone complex. The expanded adult softball programs will be at Reaves Park and youth football will be at Ruby Grant Park. The identified sports complex projects are:

- Reaves Park: additional youth baseball/softball fields with lighting, restrooms, concessions, and additional parking (Budget: \$10,000,000; + \$1,250,000 for adult softball).
- Ruby Grant Park: multi-field football complex with lighting, restrooms, concessions, and parking (Budget \$1,250,000).
- Griffin Park: new outdoor soccer fields with lighting and parking. (\$13,198,029).

*Published Budget* \$23,500,000

*Preliminary Estimated Budget*

Land Acquisition / Site Prep / Infrastructure	\$1,800,000
A&E / Design / Testing	\$1,880,000
Construction & FFE	\$20,599,029
Project Contingency	\$1,410,000
<b>Total Project Budget</b>	<b>\$25,689,029</b>

*Timing*

Reconstruction of the 22 soccer fields at the Griffin Park Soccer Complex is complete. The new Parks Maintenance Facility has been completed and is relocated from Reaves Park to the City Maintenance Complex ("North Base"). Relocation of the Parks Maintenance Facility made land available for the expansion of baseball and softball fields at Reaves Park, which has been completed. Relocated youth football (Ruby Grant) and adult softball (Reaves) facilities, originally planned at a new stand-alone site, are complete.



## Traffic Improvements

### Description

NORMAN FORWARD includes infrastructure improvements for the city that will improve traffic flow and safety at various locations related to NORMAN FORWARD projects.

### Scope

Planned projects include traffic analysis, street and storm water improvements, and traffic signals at various locations. Related NORMAN FORWARD projects are access to the Young Family Athletic Center (Trae Young Way), Griffin Park, and Reaves Park.

*Published Budget* \$2,700,000

### Preliminary Estimated Budget

Land Acquisition / Site Prep / Infrastructure	\$270,000
A&E / Design / Testing	\$216,000
Construction & FFE	\$2,025,000
Project Contingency	\$189,000
<b>Total Project Budget</b>	<b>\$2,700,000</b>

### Timing

Architecture, engineering, land acquisition, and site preparation are scheduled to begin throughout the program based on specified sites. This project is scheduled to be completed as needed for individual project sites during construction phases. Access improvements for the Griffin Soccer Complex on Robinson Street and 12<sup>th</sup> Avenue (\$449,578) are complete. Access improvements to the YFAC (\$304,499), including Trae Young Drive, are complete. Access roads to serve Saxon Park are under design.

## Westwood Family Aquatic Center

### Description

The Westwood Family Aquatic Center project has constructed an updated, modern outdoor aquatic center. Features include a lazy river, slides, water sprays, a 50-meter lap pool, shaded shallow areas, a new bathhouse, concession areas, and additional parking. The new outdoor Aquatic Center opened in the summer of 2018 and has been enjoyed by thousands of visitors.

### Scope

Based on the current budget, the pool will have approximately 18,000 square feet of water surface area and include a variety of features that have been determined through public input are also part of this project.

<i>Published Budget</i>	<i>\$12,000,000</i>
<i>Final Cost</i>	<i>\$11,763,800</i>

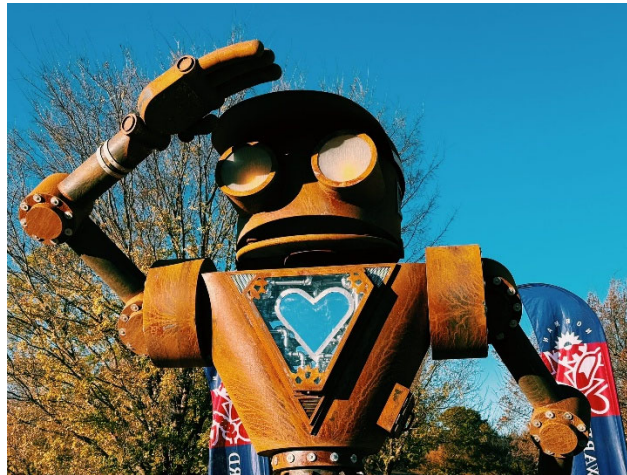


## Other Projected Program Expenses

▪ Public Art	\$1,200,000
▪ Park Maintenance Staff	\$3,009,925
▪ Senior Center Staff	\$0
▪ Facility Maintenance Staff	\$1,562,753
▪ Capital Equipment	\$425,000
▪ Aquatic Center Operating Subsidy	\$0
▪ Project Oversight	\$3,312,000
▪ Westwood Pool/Tennis Replacement	\$455,000
▪ Facility Maintenance Contract	\$210,000
▪ Interest and Debt Service Cost	\$20,962,256
<b>Total Other Program Expenses Budget</b>	<b>\$31,136,934</b>

Projects identified for Public Art include:

- Central Branch Library ("Unbound")
- East Branch Library ("Prairie Wind")
- Westwood Family Aquatic Center and Westwood Tennis Center ("Splash")
- Young Family Athletic Center ("Elevate the Game")
- Reaves Park ("Mechan 14")
- Saxon Park
- James Garner Avenue Extension ("Revolutions")
- Adult Wellness and Education Center ("Onwards")
- Griffin Park ("Scissortail")



## IV. Project Timeline

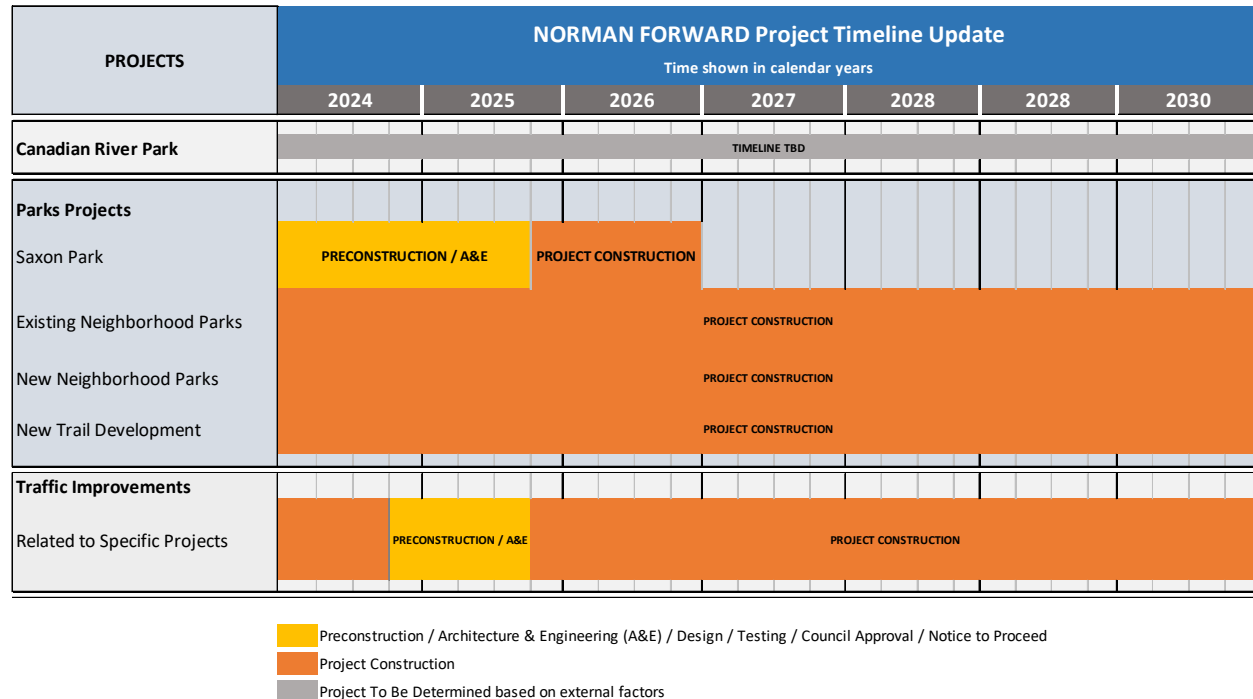
As part of the Implementation Plan, steps were taken to determine the order in which the projects, or phases of projects, would take place in the program. To complete this task, the Program Manager attended Citizens Financial Oversight Board meetings, ad hoc advisory group meetings, and worked with City Staff. City Staff provided budget information critical to project sequencing. The goal is to create a logical project progress schedule within the constraints of the funding structure. Individual project's schedules are updated in their discussions above.

Potential impacts to the overall NORMAN FORWARD project timeline include, but are not limited to:

- Fluctuation in sales tax revenue
- Changes in project scopes of work
- Inflation or other increases in cost of project construction
- Other unforeseen circumstances

The chart below is updated to reflect changing time schedules for the various projects as the overall Norman Forward program moves forward.

### Project Timeline



## V. Conclusion

This Implementation Plan includes an introduction and history of the NORMAN FORWARD program, project descriptions, scopes of work, budgets, project phasing, and the Project Timeline. The original Implementation Plan was adopted by the City Council on June 28, 2016 (Resolution R-1516-130) and minor updates have been approved periodically by the Citizen's Financial Oversight Board (CFOB). At various points in time as significant projects are completed or changes are made, amended Implementation Plan documents will be re-submitted for Council consideration. On the recommendation of the CFOB, the Implementation Plan was formally amended on October 8, 2019 by Resolution R-1920-44 and again on April 12, 2022 by Resolution R-2122-110. The last update to the Implementation plan was in June of 2024.

Upon the recommendation of the Citizens Financial Oversight Board and final approval by City Council, City Staff will implement and administer the 15-year plan. The Program Manager assisted City staff with programming, cost estimating, design review, and construction observation on projects outlined by their contract with the City.

This document is based on currently available information as well as certain assumptions made based on anticipated requirements. It may be further amended by City Council as new information arises or other changes occur over the 15-year life of the quality-of-life program.

## Additional Information

### **NORMAN FORWARD, City of Norman**

<https://www.normanok.gov/your-government/projects-initiatives/norman-forward>

### **“Norman Voters Approve Sales Tax Increase”**

<http://journalrecord.com/2015/10/14/voters-approve-sales-tax-increase/>

### **2009 Parks and Recreation Master Plan, City of Norman**

<https://www.normanok.gov/sites/default/files/documents/2020-05/ParksMasterPlan1.pdf>

### **Young Family Athletic Center**

<https://www.normanok.gov/residents-visitors/parks-recreation/young-family-athletic-center>

### **Senior Wellness Center**

<https://www.normanok.gov/residents-visitors/parks-recreation/senior-wellness-center>

