



CITY OF NORMAN, OK
CITY COUNCIL FINANCE COMMITTEE MEETING
Municipal Building, Council Chambers, 201 West Gray, Norman, OK 73069
Thursday, September 21, 2023 at 4:00 PM

AGENDA

It is the policy of the City of Norman that no person or groups of persons shall on the grounds of race, color, religion, ancestry, national origin, age, place of birth, sex, sexual orientation, gender identity or expression, familial status, marital status, including marriage to a person of the same sex, disability, relation, or genetic information, be excluded from participation in, be denied the benefits of, or otherwise subjected to discrimination in employment activities or in all programs, services, or activities administered by the City, its recipients, sub-recipients, and contractors. In the event of any comments, complaints, modifications, accommodations, alternative formats, and auxiliary aids and services regarding accessibility or inclusion, please contact the ADA Technician at 405-366-5424, Relay Service: 711. To better serve you, five (5) business days' advance notice is preferred.

CALL TO ORDER

AGENDA ITEMS

1. INTRODUCTION OF FORVIS, LLC, AUDITORS FOR THE CITY OF NORMAN.
2. DISCUSSION REGARDING THE FYE 2023 BUDGET CLOSEOUT.
3. DISCUSSION REGARDING THE FYE 2025 BUDGET CALENDAR.
4. DISCUSSION REGARDING MONTHLY REVENUE AND EXPENDITURE REPORTS.

ADJOURNMENT

Planning Communication to the Finance Committee

City of Norman, Oklahoma

September 21, 2023

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Thank You for Selecting FORVIS

We are grateful for the opportunity to serve City of Norman, Oklahoma and gain insight into your operations. This communication provides useful information relevant to your role as those charged with governance of the entity, including summarized information required by professional standards, such as the planned scope and timing of the audit.

Our goal is to establish a foundation for effective two-way communication throughout the audit. We are available at your convenience to discuss this information and answer questions as we begin our audit.

Contacts During the Engagement

We understand the appropriate person in the governance structure with whom to communicate is:

- Mayor Larry Heikkila

Your audit leader for any questions or communications is:

- Joel Haaser | Joel.Haaser@forvis.com | 918.878.9103

FORVIS

FORVIS is a trademark of FORVIS, LLP, registration of which is pending with the U.S. Patent and Trademark Office

Overview & Responsibilities

Scope of Our Audit

Audit Standards & Materiality

Our Responsibilities

Your Responsibilities

Distribution Restriction

**Other Information
Accompanying the
Audited Financial
Statements**

FORV/S

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Matter	Description of Audit Area
<p>Scope of Our Audit</p>	<p>We have been engaged to audit the financial statements of City of Norman, Oklahoma for the year ended June 30, 2023.</p> <p>Please refer to our contract dated August 4, 2023 for additional information and the terms of our engagement.</p>
<p>Audit Standards & Materiality</p>	<p>We will conduct our audit in accordance with auditing standards generally accepted in the United States of America (GAAS); the standards applicable to financial statement audits contained in <i>Government Auditing Standards</i> (GAGAS), issued by the Comptroller General of the United States; and Title 2 U.S. <i>Code of Federal Regulations</i> (CFR) Part 200, <i>Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards</i> (Uniform Guidance).</p> <p>Those standards require that we plan and perform the audit of the financial statements to obtain reasonable rather than absolute assurance about whether the financial statements are free of material misstatement, whether caused by error or fraud, and the audit of compliance with the types of compliance requirements described in the U.S. Office of Management and Budget Compliance Supplement that are applicable to each major federal award program to obtain reasonable rather than absolute assurance about whether noncompliance having a direct and material effect on a major federal award program occurred. References to items that are material refer to misstatements, including omissions, that could, in our professional judgment, reasonably be expected to influence the economic decisions of users made on the basis of the financial statements.</p>

Matter	Description of Audit Area
Our Responsibilities	We are responsible for forming and expressing opinions about whether the financial statements that have been prepared by management, with your oversight, are prepared, in all material respects, in accordance with the applicable financial reporting framework.
Your Responsibilities	Our audit of the financial statements does not relieve you or management of your responsibilities.
Distribution Restriction	This communication is intended solely for the information and use of the City Council, Finance Committee and, if appropriate, management of the entity and is not intended to be and should not be used by anyone other than these specified parties.

Other Information Accompanying the Audited Financial Statements

Management is responsible for the other information included in the Annual Comprehensive Financial Report (ACFR). The other information comprises the information included in the ACFR but does not include the financial statements and our auditor's report thereon.

We will not subject such information to the auditing procedures applied in the audit of the financial statements and, accordingly, we will not express an opinion or provide any assurance on it. Our responsibility is to read the other information and consider whether a material inconsistency exists between the other information and the financial statements or whether there is an indication that the other information appears to be materially misstated or misleading. We will respond appropriately when we identify material inconsistencies or when we otherwise become aware that information appears to be materially misstated.

In the event we issue a disclaimer of opinion on the financial statements, our auditor's report will not make any reference to the ACFR or to any procedures that may have been performed.

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Drafts of the ACFR should be provided to us by November 20, 2023 in order to provide us with adequate time to read the documents for the purposes described above.

Planned Timing of the Engagement

We succeed in our engagements by collaborating with management through frequent communication. We require the assistance of management and staff to prepare supporting documents, schedules, and analysis and depend on those items to be ready no later than the dates that we mutually agree will meet your deadlines.

We expect to begin our audit on approximately October 16, 2023. We anticipate that our team will be performing activities both on site and remotely during these dates. We anticipate being on site the weeks of October 16 to November 10, 2023.

Draft financial statements are expected to be ready in November, and we will issue our report in December.

Planned Audit Scope

We welcome any input you may have regarding the information discussed below. We also welcome any insight you have related to any other risk areas or other significant risk areas you believe warrant particular attention.

Extent of Testing

An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements; therefore, our audit will involve judgment about the number of transactions to be examined and the areas to be tested.

An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

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Establishing Our Understanding

An audit also includes obtaining an understanding of the entity and its environment, including internal control, sufficient to assess the risks of material misstatement of the financial statements and to design the nature, timing, and extent of further audit procedures, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control over financial reporting. Accordingly, we will express no such opinion.

Communicating Deficiencies or Significant Matters

An audit is not designed to provide assurance on internal control or to identify deficiencies in internal control. However, during the audit, we will communicate internal control-related matters that are required to be communicated under professional standards.

We will also communicate significant matters arising during the audit of the financial statements that are relevant to you in overseeing the financial reporting process as required by professional standards.

Significant Risks of Material Misstatement

We have preliminarily identified the following areas of significant risks of material misstatement due to error or fraud and propose to address these areas as described:

Risk Area(s)	Audit Approach
Risk of management override of controls	Review accounting estimates for bias, review of journal entries, evaluate business rationale for unusual transactions
Improper revenue recognition	Confirm the entity's main sources of revenue and perform substantive procedures on material receivable accounts

Risk Area(s)	Audit Approach
Estimates of accrued liabilities	Review methodologies for significant estimates, compare prior year estimates to actual results, and review subsequent payments made

Other Procedures to Be Performed

We may also request written representations from the entity's attorneys as part of the engagement, and they may bill the entity for responding to this inquiry.

At the conclusion of our audit, we will require certain written representations from management about the financial statements and related matters.

We may identify additional significant risks as we complete our procedures.

Adoption of New Accounting and Auditing Standards

Below is a list of accounting and auditing standards the entity will be required to adopt for the year ended June 30, 2023 and beyond. Implementation of these standards may include selections of a transition method for the entity, election of certain practical expedients, and adoption of new policies. In addition, implementation of these standards may affect internal controls over financial reporting. We encourage you to communicate with management regularly regarding the policy elections made, recognition of new financial statement amounts, and disclosures upon transition. Additionally, details of the standards are included in the Attachments.

Recently Issued GASB Statements and Bulletins

- GASB Statement No. 91, *Conduit Debt Obligations* (effective for the entity's June 30, 2023 year-end)
- GASB Statement No. 94, *Public-Private and Public-Public Partnerships and Availability Payment Arrangements* (effective for the entity's June 2023 year-end)

- GASB Statement No. 96, *Subscription-Based Information Technology Arrangements* (effective for the entity's June 30, 2023 year-end)
- GASB Statement No. 99, *Omnibus 2022* (effective for the entity's June 30, 2024 year-end)
- GASB Statement No. 100, *Accounting Changes and Error Corrections – an amendment of GASB Statement No. 62* (effective for the entity's June 30, 2024 year-end)
- GASB Statement No. 101, *Compensated Absences* (effective for the entity's June 30, 2025 year-end)

Recently Issued Auditing Standards

- SAS No. 142, *Audit Evidence* (effective for the entity's June 30, 2023 year-end)
- SAS No. 143, *Auditing Accounting Estimates and Related Disclosures* (effective for the entity's June 30, 2024 year-end)
- SAS No. 144, *Amendments to AU-C Sections 501, 540, and 620 Related to the Use of Specialists and the Use of Pricing Information Obtained from External Information Sources* (effective for the entity's June 30, 2024 year-end)
- SAS No. 145, *Understanding the Entity and Its Environment and Assessing the Risks of Material Misstatement* (effective for the entity's June 30, 2024 year-end)
- SAS No. 146, *Quality Management for an Engagement Conducted in Accordance With Generally Accepted Auditing Standards*, & Statement on Quality Management Standards (SQMS) No. 1, *A Firm's System of Quality Management*, & SQMS No. 2, *Engagement Quality Review* (effective for the entity's June 30, 2026 year-end)
- SAS No. 147, *Inquiries of the Predecessor Auditor Regarding Fraud and Noncompliance With Laws and Regulations* (effective for the entity's June 30, 2024 year-end)
- SAS No. 148, *Amendment to AU-C Section 935*

- SAS No. 149, *Special Considerations – Audits of Group Financial Statements (Including the Work of Component Auditors and Audits of Referred-to Auditors)* & SQMS No. 3, *Amendments to QM Sections 10* (effective for the entity's June 30, 2027 year-end)

Consideration of Error or Fraud

One of the most common questions we receive from governing bodies is, "How do you address fraud in a financial statement audit?" Our responsibility, as it relates to fraud, in an audit of financial statements is addressed in auditing standards generally accepted in the United States of America.

Our audit approach includes such procedures as:

- Engagement team brainstorming
- Inquiries of management and others
- Reviewing accounting estimates for bias
- Considering the Risk that Management May Attempt to Present Disclosures to the Financial Statements in a Manner that May Obscure a Proper Understanding of the Matters Disclosed (for Example, by Using Unclear or Ambiguous Language)
- Evaluating Business Rationale for Significant Unusual Transactions
- Evaluating Business Rationale for Significant Transactions with Related Parties
- Incorporating an Element of Unpredictability Into the Audit Each Year

Attachments

Appendix A – Summary of Recently Issued GASB Statements and Bulletins

Appendix B – Summary of Recently Issued Auditing Standards

Appendix A

Summary of Recently Issued GASB Statements and Bulletins

GASB Statement No. 91, *Conduit Debt Obligations*

The primary objectives of Governmental Accounting Standards Board (GASB) Statement No. 91 are to provide a single method of reporting conduit debt obligations by issuers and eliminate diversity in practice associated with 1) commitments extended by issuers, 2) arrangements associated with conduit debt obligations, and 3) related note disclosures. GASB Statement No. 91 achieves those objectives by clarifying the existing definition of a conduit debt obligation, establishing that a conduit debt obligation is not a liability of the issuer, establishing standards for accounting and financial reporting of additional commitments and voluntary commitments extended by issuers and arrangements associated with conduit debt obligations, and improving required note disclosures.

A conduit debt obligation is defined as a debt instrument having all of the following characteristics:

- There are at least three parties involved: 1) an issuer, 2) a third-party obligor, and 3) a debt holder or a debt trustee.
- The issuer and the third-party obligor are not within the same financial reporting entity.
- The debt obligation is not a parity bond of the issuer, nor is it cross-collateralized with other debt of the issuer.
- The third-party obligor or its agent, not the issuer, ultimately receives the proceeds from the debt issuance.
- The third-party obligor, not the issuer, is primarily obligated for the payment of all amounts associated with the debt obligation (debt service payments).

All conduit debt obligations involve the issuer making a limited commitment. Some issuers extend additional commitments or voluntary commitments to support debt service in the event the third party is, or will be, unable to do so.

An issuer should not recognize a conduit debt obligation as a liability. However, an issuer should recognize a liability associated with an additional commitment or a voluntary commitment to support debt service if certain recognition criteria are met. As long as a conduit debt obligation is outstanding, an issuer that has made an additional commitment should evaluate at least annually whether those criteria are met. An issuer that has made only a limited commitment should evaluate whether those criteria are met when an event occurs that causes the issuer to re-evaluate its willingness or ability to support the obligor's debt service through a voluntary commitment.

GASB Statement No. 91 also addresses arrangements—often characterized as leases—that are associated with conduit debt obligations. In those arrangements, capital assets are constructed or acquired with the proceeds of a conduit debt obligation and used by third-party obligors in the course of their activities. Payments from third-party obligors are intended to cover and coincide with debt service payments. During those arrangements, issuers retain the titles to the capital assets. Those titles may or may not pass to the obligors at the end of the arrangements.

Issuers should not report those arrangements as leases, nor should they recognize a liability for the related conduit debt obligations or a receivable for the payments related to those arrangements. In addition, the following provisions apply:

- If the title passes to the third-party obligor at the end of the arrangement, an issuer should not recognize a capital asset.

- If the title does not pass to the third-party obligor and the third party has exclusive use of the entire capital asset during the arrangement, the issuer should not recognize a capital asset until the arrangement ends.
- If the title does not pass to the third-party obligor and the third party has exclusive use of only portions of the capital asset during the arrangement, the issuer, at the inception of the arrangement, should recognize the entire capital asset and a deferred inflow of resources. The deferred inflow of resources should be reduced, and an inflow recognized, in a systematic and rational manner over the term of the arrangement.

GASB Statement No. 91 requires issuers to disclose general information about their conduit debt obligations, organized by type of commitment, including the aggregate outstanding principal amount of the issuers' conduit debt obligations and a description of each type of commitment. Issuers that recognize liabilities related to supporting the debt service of conduit debt obligations also should disclose information about the amount recognized and how the liabilities changed during the reporting period.

GASB Statement No. 91 is effective for reporting periods beginning after December 15, 2021 (effective for the entity's June 30, 2023 year-end). Earlier application is encouraged.

GASB Statement No. 94, Public-Private and Public-Public Partnerships and Availability Payment Arrangements

The primary objective of GASB Statement No. 94 is to improve financial reporting by addressing issues related to public-private and public-public partnership arrangements (PPP). As used in GASB Statement No. 94, a PPP is an arrangement in which a government (the transferor) contracts with an operator (a governmental or nongovernmental entity) to provide public services by conveying control of the right to operate or use a nonfinancial asset, such as infrastructure or other capital asset (the underlying PPP asset), for a period of time in an exchange or exchange-like transaction. Some PPPs meet the definition of a service concession arrangement (SCA), which GASB defines in GASB Statement No. 94 as a PPP in which 1) the operator collects and is compensated by fees from third parties; 2) the transferor determines or has the ability to modify or approve which services the operator is required to provide, to whom the operator is required to provide the services, and the prices or rates that can be charged for the services; and 3) the transferor is entitled to significant residual interest in the service utility of the underlying PPP asset at the end of the arrangement.

GASB Statement No. 94 also provides guidance for accounting and financial reporting for availability payment arrangements (APA). As defined in GASB Statement No. 94, an APA is an arrangement in which a government compensates an operator for services that may include designing, constructing, financing, maintaining, or operating an underlying nonfinancial asset for a period of time in an exchange or exchange-like transaction.

GASB Statement No. 94 is effective for reporting periods beginning after June 15, 2022 (effective for the entity's June 30, 2023 year-end). Earlier application is encouraged.

GASB Statement No. 96, Subscription-Based Information Technology Arrangements

GASB Statement No. 96 provides guidance on the accounting and financial reporting for subscription-based information technology arrangements (SBITA) for government end users (governments). GASB Statement No. 96: 1) defines a SBITA; 2) establishes that a SBITA results in a right-to-use subscription asset—an intangible asset—and a corresponding subscription liability; 3) provides the capitalization criteria for outlays other than subscription payments, including implementation costs of a SBITA; and 4) requires note disclosures regarding a SBITA. To the extent relevant, the standards for SBITAs are based on the standards established in GASB Statement No. 87, *Leases*, as amended.

A SBITA is defined as a contract that conveys control of the right to use another party's (a SBITA vendor's) information technology (IT) software, alone or in combination with tangible capital assets (the underlying IT assets), as specified in the contract for a period of time in an exchange or exchange-like transaction.

The subscription term includes the period during which a government has a noncancellable right to use the underlying IT assets. The subscription term also includes periods covered by an option to extend (if it is reasonably certain that the government or SBITA vendor will exercise that option) or to terminate (if it is reasonably certain that the government or SBITA vendor will not exercise that option).

Under GASB Statement No. 96, a government generally should recognize a right-to-use subscription asset—an intangible asset—and a corresponding subscription liability. A government should recognize the subscription liability at the commencement of the subscription term, which is when the subscription asset is placed into service. The subscription liability should be initially measured at the present value of subscription payments expected to be made during the subscription term. Future subscription payments should be discounted using the interest rate the SBITA vendor charges the government, which may be implicit, or the government's incremental borrowing rate if the interest rate is not readily determinable. A government should recognize amortization of the discount on the subscription liability as an outflow of resources (for example, interest expense) in subsequent financial reporting periods.

The subscription asset should be initially measured as the sum of 1) the initial subscription liability amount, 2) payments made to the SBITA vendor before commencement of the subscription term, and 3) capitalizable implementation costs less any incentives received from the SBITA vendor at or before the commencement of the subscription term. A government should recognize amortization of the subscription asset as an outflow of resources over the subscription term.

Activities associated with a SBITA, other than making subscription payments, should be grouped into the following three stages, and their costs should be accounted for accordingly:

- Preliminary Project Stage, including activities such as evaluating alternatives, determining needed technology, and selecting a SBITA vendor. Outlays in this stage should be expensed as incurred.
- Initial Implementation Stage, including all ancillary charges necessary to place the subscription asset into service. Outlays in this stage generally should be capitalized as an addition to the subscription asset.
- Operation and Additional Implementation Stage, including activities such as subsequent implementation activities, maintenance, and other activities for a government's ongoing operations related to a SBITA. Outlays in this stage should be expensed as incurred unless they meet specific capitalization criteria.

In classifying certain outlays into the appropriate stage, the nature of the activity should be the determining factor. Training costs should be expensed as incurred, regardless of the stage in which they are incurred.

If a SBITA contract contains multiple components, a government should account for each component as a separate SBITA or nonsubscription component and allocate the contract price to the different components. If it is not practicable to determine a best estimate for price allocation for some or all components in the contract, a government should account for those components as a single SBITA.

GASB Statement No. 96 provides an exception for short-term SBITAs. Short-term SBITAs have a maximum possible term under the SBITA contract of 12 months (or less), including any options to extend, regardless of their probability of being exercised. Subscription payments for short-term SBITAs should be recognized as outflows of resources.

GASB Statement No. 96 requires a government to disclose descriptive information about its SBITAs other than short-term SBITAs, such as the amount of the subscription asset, accumulated amortization, other payments not included in the measurement of a subscription liability, principal and interest requirements for the subscription liability, and other essential information.

GASB Statement No. 96 is effective for reporting periods beginning after June 15, 2022 (effective for the entity's June 30, 2023 year-end). Earlier application is encouraged.

GASB Statement No. 99, Omnibus 2022

The objectives of GASB Statement No. 99 are to enhance comparability in accounting and financial reporting and to improve the consistency of authoritative literature by addressing 1) practice issues that have been identified during implementation and application of certain GASB Statements and 2) accounting and financial reporting for financial guarantees. The practice issues addressed by GASB Statement No. 99 are as follows:

- Classification and reporting of derivative instruments within the scope of GASB Statement No. 53, *Accounting and Financial Reporting for Derivative Instruments*, that do not meet the definition of either an investment derivative instrument or a hedging derivative instrument
- Clarification of provisions in GASB Statement No. 87, *Leases*, as amended, related to the determination of the lease term, classification of a lease as a short-term lease, recognition and measurement of a lease liability and a lease asset, and identification of lease incentives
- Clarification of provisions in GASB Statement No. 94, *Public-Private and Public-Public Partnerships and Availability Payment Arrangements*, related to (a) the determination of the public-private and public-public partnership (PPP) term and (b) recognition and measurement of installment payments and the transfer of the underlying PPP asset
- Clarification of provisions in GASB Statement No. 96, *Subscription-Based Information Technology Arrangements*, related to the subscription-based information technology arrangement (SBITA) term, classification of a SBITA as a short-term SBITA, and recognition and measurement of a subscription liability
- Extension of the period during which the London Interbank Offered Rate (LIBOR) is considered an appropriate benchmark interest rate for the qualitative evaluation of the effectiveness of an interest rate swap that hedges the interest rate risk of taxable debt
- Accounting for the distribution of benefits as part of the Supplemental Nutrition Assistance Program (SNAP)
- Disclosures related to nonmonetary transactions
- Pledges of future revenues when resources are not received by the pledging government
- Clarification of provisions in GASB Statement No. 34, *Basic Financial Statements—and Management's Discussion and Analysis—for State and Local Governments*, as amended, related to the focus of the government-wide financial statements
- Terminology updates related to certain provisions of GASB Statement No. 63, *Financial Reporting of Deferred Outflows of Resources, Deferred Inflows of Resources, and Net Position*
- Terminology used in GASB Statement No. 53 to refer to resource flows statements.

The requirements of GASB Statement No. 99 are effective as follows:

- The requirements related to extension of the use of LIBOR, accounting for SNAP distributions, disclosures of nonmonetary transactions, pledges of future revenues by pledging governments, clarification of certain provisions in GASB Statement No. 34, as amended, and terminology updates related to GASB Statement No. 53 and GASB Statement No. 63 are effective upon issuance (effective for the entity's June 30, 2022 year-end).
- The requirements related to leases, PPPs, and SBITAs are effective for fiscal years beginning after June 15, 2022 and all reporting periods thereafter (effective for the entity's June 30, 2023 year-end).
- The requirements related to financial guarantees and the classification and reporting of derivative instruments within the scope of GASB Statement No. 53 are effective for fiscal years beginning after June 15, 2023 and all reporting periods thereafter (effective for the entity's June 30, 2024 year-end).

GASB Statement No. 100, Accounting Changes and Error Corrections – an amendment of GASB Statement No. 62

The primary objective of GASB Statement No. 100 is to enhance accounting and financial reporting requirements for accounting changes and error corrections to provide more understandable, reliable, relevant, consistent, and comparable information for making decisions or assessing accountability.

GASB Statement No. 100 defines accounting changes as changes in accounting principles, changes in accounting estimates, and changes to or within the financial reporting entity and describes the transactions or other events that constitute those changes. As part of those descriptions, for 1) certain changes in accounting principles and 2) certain changes in accounting estimates that result from a change in measurement methodology, a new principle or methodology should be justified on the basis that it is preferable to the principle or methodology used before the change. That preferability should be based on the qualitative characteristics of financial reporting—understandability, reliability, relevance, timeliness, consistency, and comparability. GASB Statement No. 100 also addresses corrections of errors in previously issued financial statements.

GASB Statement No. 100 prescribes the accounting and financial reporting for 1) each type of accounting change and 2) error corrections. GASB Statement No. 100 requires that (a) changes in accounting principles and error corrections be reported retroactively by restating prior periods, (b) changes to or within the financial reporting entity be reported by adjusting beginning balances of the current period, and (c) changes in accounting estimates be reported prospectively by recognizing the change in the current period. The requirements of GASB Statement No. 100 for changes in accounting principles apply to the implementation of a new pronouncement in absence of specific transition provisions in the new pronouncement. GASB Statement No. 100 also requires that the aggregate amount of adjustments to and restatements of beginning net position, fund balance, or fund net position, as applicable, be displayed by reporting unit in the financial statements.

GASB Statement No. 100 requires disclosure in notes to financial statements of descriptive information about accounting changes and error corrections, such as their nature. In addition, information about the quantitative effects on beginning balances of each accounting change and error correction should be disclosed by reporting unit in a tabular format to reconcile beginning balances as previously reported to beginning balances as restated.

Furthermore, GASB Statement No. 100 addresses how information that is affected by a change in accounting principle or error correction should be presented in required supplementary information (RSI) and supplementary information (SI). For periods that are earlier than those included in the basic financial statements, information presented in RSI or SI should be restated for error corrections, if practicable, but not for changes in accounting principles.

The requirements of GASB Statement No. 100 are effective for accounting changes and error corrections made in fiscal years beginning after June 15, 2023 and all reporting periods thereafter (effective for the entity's June 30, 2024 year-end). Earlier application is encouraged.

GASB Statement No. 101, Compensated Absences

The objective of GASB Statement No. 101 is to better meet the information needs of financial statement users by updating the recognition and measurement guidance for compensated absences. That objective is achieved by aligning the recognition and measurement guidance under a unified model and by amending certain previously required disclosures.

GASB Statement No. 101 requires that liabilities for compensated absences be recognized for 1) leave that has not been used and 2) leave that has been used but not yet paid in cash or settled through noncash means. A liability should be recognized for leave that has not been used if (a) the leave is attributable to services already rendered, (b) the leave accumulates, and (c) the leave is more likely than not to be used for time off or otherwise paid in cash or settled through noncash means. Leave is attributable to services already rendered when an employee has performed the services required to earn the leave. Leave that accumulates is carried forward from the reporting period in which it is earned to a

future reporting period during which it may be used for time off or otherwise paid or settled. In estimating the leave that is more likely than not to be used or otherwise paid or settled, a government should consider relevant factors, such as employment policies related to compensated absences and historical information about the use or payment of compensated absences. However, leave that is more likely than not to be settled through conversion to defined benefit postemployment benefits should not be included in a liability for compensated absences.

GASB Statement No. 101 requires that a liability for certain types of compensated absences—including parental leave, military leave, and jury duty leave—not be recognized until the leave commences. GASB Statement No. 101 also requires that a liability for specific types of compensated absences not be recognized until the leave is used.

GASB Statement No. 101 also establishes guidance for measuring a liability for leave that has not been used, generally using an employee's pay rate as of the date of the financial statements. A liability for leave that has been used but not yet paid or settled should be measured at the amount of the cash payment or noncash settlement to be made. Certain salary-related payments that are directly and incrementally associated with payments for leave also should be included in the measurement of the liabilities.

With respect to financial statements prepared using the current financial resources measurement focus, GASB Statement No. 101 requires that expenditures be recognized for the amount that normally would be liquidated with expendable available financial resources.

GASB Statement No. 101 amends the existing requirement to disclose the gross increases and decreases in a liability for compensated absences to allow governments to disclose only the net change in the liability (as long as they identify it as a net change). In addition, governments are no longer required to disclose which governmental funds typically have been used to liquidate the liability for compensated absences.

The requirements of GASB Statement No. 101 are effective for fiscal years beginning after December 15, 2023 and all reporting periods thereafter (effective for the entity's June 30, 2025 year-end). Earlier application is encouraged.

Appendix B

Summary of Recently Issued Auditing Standards

SAS No. 142, *Audit Evidence*

Statement on Auditing Standards (SAS) No. 142 explains what constitutes audit evidence in an audit of financial statements and sets out attributes of information that are taken into account by the auditor when evaluating information to be used as audit evidence. Taking these attributes into account assists the auditor in maintaining professional skepticism.

The application of SAS No. 142 assists the auditor in fulfilling the auditor's responsibilities in other AU-C sections. SAS No. 142 should be read in conjunction with other AU-C sections, including those that address the auditor's responsibilities to identify and assess the risks of material misstatement, design and implement responses to the risks of material misstatement identified and assessed by the auditor, and form an opinion on the financial statements. In particular, AU-C Section 330, *Performing Audit Procedures in Response to Assessed Risks and Evaluating the Audit Evidence Obtained*, requires the auditor to conclude whether sufficient appropriate audit evidence has been obtained and thereby provides a basis for the auditor's opinion.

The auditor's overall conclusion in accordance with AU-C Section 330 about whether sufficient appropriate audit evidence has been obtained is a matter of professional judgment. Evaluating information to be used as audit evidence in accordance with SAS No. 142 assists the auditor in making that conclusion. The auditor's evaluation of information to be used as audit evidence is not a formulaic exercise and is dependent on the degree to which the attributes of information to be used as audit evidence influence the auditor's evaluation.

SAS No. 142 is effective for audits of financial statements for periods ending on or after December 15, 2022.

SAS No. 143, *Auditing Accounting Estimates and Related Disclosures*

SAS No. 143 addresses the auditor's responsibilities relating to accounting estimates, including fair value accounting estimates and related disclosures, in an audit of financial statements. Specifically, it includes requirements and guidance that refer to or expand on how AU-C Section 315, *Understanding the Entity and Its Environment and Assessing the Risks of Material Misstatement*; AU-C Section 330, *Performing Audit Procedures in Response to Assessed Risks and Evaluating the Audit Evidence Obtained*; AU-C Section 450, *Evaluation of Misstatements Identified During the Audit*; and AU-C Section 500, *Audit Evidence*, and other relevant AU-C sections are to be applied with regard to accounting estimates and related disclosures. It also includes requirements and guidance related to the evaluation of misstatements of accounting estimates and related disclosures and indicators of possible management bias.

Accounting estimates vary widely in nature and are required to be made by management when the monetary amounts cannot be directly observed. The measurement of these monetary amounts is subject to estimation uncertainty, which reflects inherent limitations in knowledge or data. These limitations give rise to inherent subjectivity and variation in the measurement outcomes. The process of making accounting estimates involves selecting and applying a method using assumptions and data, which requires judgment by management and can give rise to complexity in measurement. The effects of complexity, subjectivity, or other inherent risk factors on the measurement of these monetary amounts affects their susceptibility to misstatement.

Although SAS No. 143 applies to all accounting estimates, including fair value accounting estimates, the degree to which an accounting estimate is subject to estimation uncertainty will vary substantially. The nature, timing, and extent of the risk assessment and further audit procedures required by SAS No. 143 will vary in relation to the estimation uncertainty and the assessment of the related risks of material misstatement. For certain accounting estimates, estimation uncertainty may be very low, based on their nature, and the complexity and subjectivity involved in making them may also be very low. For such

accounting estimates, the risk assessment procedures and further audit procedures required by SAS No. 143 would not be expected to be extensive. When estimation uncertainty, complexity, or subjectivity are very high, such procedures would be expected to be much more extensive. SAS No. 143 contains guidance on how the requirements of SAS No. 143 can be scaled.

AU-C Section 315 requires the auditor to assess the risk of material misstatement at the relevant assertion level. For this purpose, SAS No. 143 requires inherent risk and control risk to be assessed separately for accounting estimates. Depending on the nature of a particular accounting estimate, the susceptibility of an assertion to a misstatement that could be material may be subject to or affected by estimation uncertainty, complexity, subjectivity, or other inherent risk factors and the inter-relationship among them. As explained in AU-C Section 200, *Overall Objectives of the Independent Auditor and the Conduct of an Audit in Accordance with Generally Accepted Auditing Standards*, inherent risk is higher for some assertions and related classes of transactions, account balances, and disclosures than for others. Accordingly, the assessment of inherent risk depends on the degree to which the inherent risk factors affect the likelihood or magnitude of misstatement and varies on a scale that is referred to in SAS No. 143 as the spectrum of inherent risk. In assessing control risk, the auditor takes into account whether the auditor's further audit procedures contemplate planned reliance on the operating effectiveness of controls. If the auditor does not perform tests of controls, the auditor's assessment of the risk of material misstatement at the relevant assertion level cannot be reduced for the effective operation of controls with respect to the particular assertion.

SAS No. 143 refers to relevant requirements in AU-C Sections 315 and 330 and provides related guidance to emphasize the importance of the auditor's decisions about controls relating to accounting estimates, including decisions about whether:

- There are controls relevant to the audit for which the auditor is required to evaluate their design and determine whether they have been implemented
- To test the operating effectiveness of relevant controls

SAS No. 143 emphasizes that the auditor's further audit procedures (including, when appropriate, tests of controls) need to be responsive to the reasons for the assessed risks of material misstatement at the relevant assertion level, taking into account the effect of one or more inherent risk factors and the auditor's assessment of control risk.

The exercise of professional skepticism in relation to accounting estimates is affected by the auditor's consideration of inherent risk factors, and its importance increases when accounting estimates are subject to a greater degree of estimation uncertainty or are affected to a greater degree by complexity, subjectivity, or other inherent risk factors. Similarly, the exercise of professional skepticism is important when there is greater susceptibility to misstatement due to management bias or fraud.

SAS No. 143 requires the auditor to evaluate, based on the audit procedures performed and the audit evidence obtained, whether the accounting estimates and related disclosures are reasonable in the context of the applicable financial reporting framework or are misstated. For purposes of SAS No. 143, reasonable, in the context of the applicable financial reporting framework, means that the relevant requirements of the applicable financial reporting framework have been applied appropriately, including those that address the following:

- The development of the accounting estimate, including the selection of the method, assumptions, and data in view of the nature of the accounting estimate and the facts and circumstances of the entity
- The selection of management's point estimate
- The disclosures about the accounting estimate, including disclosures about how the accounting estimate was developed and that explain the nature, extent, and sources of estimation uncertainty

SAS No. 143 is effective for audits of financial statements for periods ending on or after December 15, 2023.

SAS No. 144, Amendments to AU-C Sections 501, 540, and 620 Related to the Use of Specialists and the Use of Pricing Information Obtained from External Information Sources

SAS No. 144 addresses specific considerations by the auditor in obtaining sufficient appropriate audit evidence, in accordance with Section 330, *Performing Audit Procedures in Response to Assessed Risks and Evaluating the Audit Evidence Obtained*; Section 500A, *Audit Evidence*; Section 540, *Auditing Accounting Estimates and Related Disclosures*; and other relevant AU-C sections, regarding certain aspects of (a) investments in securities and derivative instruments; (b) inventory; (c) litigation, claims, and assessments involving the entity; (d) segment information in an audit of financial statements; and (e) use of management’s specialists.

SAS No. 144 is effective for audits of financial statements for periods ending on or after December 15, 2023.

SAS No. 145, Understanding the Entity and Its Environment and Assessing the Risks of Material Misstatement

The Auditing Standards Board (ASB) has issued SAS No. 145, to supersede SAS No. 122, as amended, Section 315 of the same title, and to amend various AU-C sections in AICPA *Professional Standards*. SAS No. 145, for example, enhances the following:

- Requirements and guidance related to the auditor’s risk assessment, in particular, obtaining an understanding of the entity’s system of internal control and assessing control risk
- Guidance that addresses the economic, technological, and regulatory aspects of the markets and environment in which entities and audit firms operate

SAS No. 145 also includes, among other things, the following:

- Revised requirements to evaluate the design of certain controls within the control activities component, including general IT controls, and to determine whether such controls have been implemented.
- New requirement to separately assess inherent risk and control risk
- New requirement to assess control risk at the maximum level such that, if the auditor does not plan to test the operating effectiveness of controls, the assessment of the risk of material misstatement is the same as the assessment of inherent risk
- A revised definition of significant risk
- New guidance on scalability
- New guidance on maintaining professional skepticism
- A new “stand-back” requirement intended to drive an evaluation of the completeness of the auditor’s identification of significant classes of transactions, account balances, and disclosures
- Revised requirements relating to audit documentation
- A conforming amendment to perform substantive procedures for each relevant assertion of each significant class of transactions, account balance, and disclosure regardless of the assessed level of control risk (rather than for all relevant assertions related to each material class of transactions, account balance, and disclosure irrespective of the assessed risks of material misstatement, as previously required)

SAS No. 145 does not fundamentally change the key concepts underpinning audit risk, which is a function of the risks of material misstatement and detection risk. Rather, SAS No. 145 clarifies and enhances certain aspects of the identification and assessment of the risks of material misstatement to drive better risk assessments and, therefore, enhance audit quality.

SAS No. 145 becomes effective for audits of financial statements for periods ending on or after December 15, 2023.

SAS No. 146, *Quality Management for an Engagement Conducted in Accordance With Generally Accepted Auditing Standards*, & Statement on Quality Management Standards (SQMS) No. 1, *A Firm’s System of Quality Management*, & SQMS No. 2, *Engagement Quality Review*

The ASB has issued the following quality management (QM) standards (collectively, the QM standards):

- SQMS No. 1, *A Firm’s System of Quality Management*
- SQMS No. 2, *Engagement Quality Reviews*
- SAS No. 146, *Quality Management for an Engagement Conducted in Accordance With Generally Accepted Auditing Standards*
- Statement on Standards for Accounting and Review Services (SSARS) No. 26, *Quality Management for an Engagement Conducted in Accordance With Statements on Standards for Accounting and Review Services*

SQMS No.1 supersedes Statement on Quality Control Standards (SQCS) No. 8, *A Firm’s System of Quality Control* (QC Section 10), and SAS No. 146 supersedes SAS No. 122, *Statements on Auditing Standards: Clarification and Recodification*, as amended, Section 220, *Quality Control for an Engagement Conducted in Accordance With Generally Accepted Auditing Standards* (AU-C Section 220).

The biggest change reflected in the new QM standards is the introduction of a risk-based approach to achieving quality objectives, which helps firms identify and address risks specific to their practice and creates a more scalable approach to quality for all firms.

The QM standards, among other things, do the following:

- Increase firm leadership responsibilities and accountability and improve firm governance
- Introduce a risk-based approach focused on achieving quality objectives
- Address technology, networks, and the use of external service providers
- Increase focus on the continual flow of information and appropriate communication, internally and externally
- Promote proactive monitoring of quality management systems and timely and effective remediation of deficiencies
- Clarify and strengthen requirements for a more robust engagement quality review (EQR)
- Enhance the engagement partner’s (EP) responsibility for audit engagement leadership and audit quality

Systems of quality management in compliance with SQMS No. 1 are required to be designed and implemented by December 15, 2025, and the evaluation of such is required to be performed within one year following December 15, 2025.

SQMS No. 2 is effective for:

- Audits or reviews of financial statements for periods beginning on or after December 15, 2025, and
- other engagements in the firm’s accounting and auditing practice beginning on or after December 15, 2025. An engagement in the firm’s accounting and auditing practice begins when an engagement letter or other agreement to perform attest services is signed, or when the firm begins to perform the engagement—whichever is earlier.

SAS No. 146 is effective for engagements conducted in accordance with generally accepted auditing standards for periods beginning on or after December 15, 2025.

SAS No. 147, *Inquiries of the Predecessor Auditor Regarding Fraud and Noncompliance With Laws and Regulations*

The ASB has issued SAS No. 147, *Inquiries of the Predecessor Auditor Regarding Fraud and Noncompliance With Laws and Regulations*, to require an auditor, once management authorizes the predecessor auditor to respond to inquiries from the auditor, to inquire of the predecessor auditor regarding identified or suspected fraud or noncompliance with laws or regulation (NOCLAR). SAS No. 147 amends SAS No. 122, *Statements on Auditing Standards: Clarification and Recodification*, as amended, Section 210, *Terms of Engagement* (AICPA, *Professional Standards*, AU-C Section 210).

The amendments to AU-C Section 210 are effective for audits of financial statements for periods beginning on or after June 30, 2023.

SAS No. 148, *Amendment to AU-C Section 935*

AU-C Section 935, *Compliance Audits*, addresses the application of generally accepted auditing standards (GAAS) to a compliance audit. AU-C Sections 200–900 address audits of financial statements as well as other kinds of engagements. Generally, these AU-C sections can be adapted to the objectives of a compliance audit. However, certain AU-C sections, or portions thereof, are not applicable to a compliance audit because (a) they are not relevant to a compliance audit environment; (b) the procedures and guidance would not contribute to meeting the objectives of a compliance audit; or (c) the subject matter is specifically covered in AU-C Section 935. These AU-C sections, or specified requirements thereof, are identified in the appendix to AU-C Section 935, “AU-C Sections That Are Not Applicable to Compliance Audits” (the appendix).

SAS No. 148 amends AU-C Section 935 to update the appendix and conform AU-C Section 935 to reflect the issuance of the following SASs:

- SAS No. 142, *Audit Evidence (AU-C Section 500)*
- SAS No. 145, *Understanding the Entity and Its Environment and Assessing the Risks of Material Misstatement (AU-C Section 315)*

The ASB has determined that no amendment is necessary to AU-C Section 935 to reflect the issuance of the following SASs:

- SAS No. 143, *Auditing Accounting Estimates and Related Disclosures (AU-C Section 540)*
- SAS No. 144, *Amendments to AU-C Sections 501, 540, and 620 Related to the Use of Specialists and the Use of Pricing Information Obtained From External Information Sources*

SAS No. 143 is codified in AU-C Section 540, which is listed in the appendix as not applicable in its entirety to a compliance audit. SAS No. 144 amends only certain application material that is not relevant to AU-C Section 935.

SAS No. 149, *Special Considerations – Audits of Group Financial Statements (Including the Work of Component Auditors and Audits of Referred-to Auditors)* & SQMS No. 3, *Amendments to QM Sections 10*

The ASB has issued SAS No. 149, *Special Considerations – Audits of Group Financial Statements (Including the Work of Component Auditors and Audits of Referred-to Auditors)*.

SAS No. 149 supersedes SAS No. 122, *Statement on Auditing Standards: Clarification and Recodification*, as amended, Section 600, *Special Considerations – Audits of Group Financial Statements (Including the Work of Component Auditors)* (AU-C Section 600).

The most significant change introduced by SAS No. 149 is that it provides a risk-based approach to planning and performing a group audit. Extant AU-C Section 600 focused on the identification of significant components at which to perform audit work. In SAS No. 149, the group auditor uses professional judgment in determining the components at which to perform procedures that respond to assessed risks. SAS No. 149 also better aligns the standard with other recently issued SASs and clarifies the interaction between the SAS and other AU-C sections.

The ASB has also issued SQMS No. 3, *Amendments to QM Sections 10, A Firm's System of Quality Management, and 20, Engagement Quality Reviews*. The amendments to QM Sections 10 and 20 conform certain terms to language used in SAS No. 149 and provide guidance on differentiating between a resource and an information source.

SAS No. 149 is effective for audits of group financial statements for periods ending on or after December 15, 2026.

SQMS No. 3 is effective concurrently with the effective dates provided in QM Sections 10 and 20.



BUDGET CALENDAR

Fiscal Year Ending 2025

Item 3.

- September** 21 Finance Committee meeting to discuss budget process for FYE 2025
- November** 13 Fleet Ranking Committee reviews vehicle replacements
21 Council Work Session on Capital Budget to identify Council priorities
24 I.T. critical computer replacement list due
- December** 1 **"Budget Kick-Off" - Distribute budget request forms & base budgets to department representatives**
8 Fleet sends out vehicle list for replacement recommendations
15 Fleet vehicle **REPLACEMENT** requests due to Finance
- January** 1-5 Budget Staff meets with individual departments as requested
Send out Outside Agency Letters requesting funding
12 Finance/City Manager begin review of reserve/budget policies
31 All Budget Requests and Base Budget Adjustment Requests due to Budget
Last day to make changes to Base Budgets
- February** 2 Revenue projections due to Accounting
12 Preliminary Fund Summaries due
6 Council Retreat - Capital Budget (midpoint evaluations for CIP proposals)
15 Council Finance Committee Meeting on Mid-Year Amendments/Adjustments/
Outside Agency Funding Requests
19 Fleet Capital Equipment/Vehicle recommendations due to Budget
Personnel Adj. recommendations due to Budget from Human Resources
Health Insurance recommendation
23 All Capital Project Requests & Schedules Due to Budget (Recurring Projects, Existing Projects with new funding requests, New Project Requests)

26 Updated Dept./Div. Summary forms, Performance Measurement forms, and Org Charts due
Send out inter-city surveys and notices to NCVB and NAC
- March** 1 Management Team Budget Retreat to prioritize and rank department requests
4-8 City Manager review of all Funds
City Manager meets with department heads to review budget
11 Finance begins compilation of budget data
22 City Manager wrap up and proposal of budget
Last day to make changes / additions to operating budget
Meet w/ NPS for SRO Program costing for FY25
- April** 9 Preliminary Budget to Print Shop
11 Council & Staff receive preliminary budget document
Publish Budget Summary in newspaper announcing Public Hearing
16 Council Study Session - Overview, General Fund and Special Revenue Funds
23 1st Public Hearing at Council Meeting
- May** 7 **Council Study Session for Capital Funds**
11 Publish Budget Summary in newspaper announcing Public Hearing
21 Council Study Session for Enterprise Funds
28 2nd Public Hearing at Council meeting
- June** 4 **Council Study Session (if necessary)**
11 Council considers budget for adoption
21 Final Budget to Print Shop for printing/binding
28 File budget with Excise Board & State Auditor
- July** 1 Beginning of Fiscal Year Ending 2025

Note: The above dates are preliminary and may change.

**SUMMARY OF MAJOR GENERAL FUND REVENUE SOURCES
VS. BUDGET, FYE 2024 - AS OF AUGUST 31, 2023**

MAJOR REVENUE SOURCE	TOTAL BUDGET	PROJECTED TO DATE	Current Month Collections	COLLECTED TO DATE	% Var. From Proj To Date	Prior FY To Date	% Var. From Prior FYTD
Sales Tax	55,179,654	8,904,893	4,404,217	9,098,329	2.17%	8,943,995	1.73%
Use Tax	12,480,000	1,951,123	901,090	1,827,081	-6.36%	1,738,769	5.08%
Franchise Taxes/Fees	7,153,746	1,251,383	900,968	1,528,922	22.18%	1,562,022	-2.12%
Licenses and Permits	1,001,487	129,744	112,477	188,393	45.20%	141,636	33.01%
Shared (Other) Taxes	2,471,999	412,000	211,858	352,263	-14.50%	366,759	-3.95%
Fines and Forfeitures	1,173,645	195,608	137,582	249,387	27.49%	148,996	67.38%
Investment/Interest Income	193,214	32,202	40,940	82,637	156.62%	20,801	297.27%
TOTAL: General Fund (Major)	79,653,745	12,876,952	6,709,131	13,327,013	3.50%	12,922,977	3.13%

**SUMMARY OF MAJOR CAPITAL PROJECT FUND REVENUE SOURCES
VS. BUDGET, FYE 2024 - AS OF AUGUST 31, 2023**

MAJOR REVENUE SOURCE	TOTAL BUDGET	PROJECTED TO DATE	Current Month Collections	COLLECTED TO DATE	% Var. From Proj To Date	Prior FY To Date	% Var. From Prior FYTD
Sales Tax	17,169,150	2,770,757	1,340,414	2,769,057	-0.06%	2,722,085	1.73%
Investment/Interest Income	700,000	116,667	240,650	462,699	296.60%	55,172	738.65%
TOTAL: Capital Fund (Major)	17,869,150	2,887,424	1,581,064	3,231,755	11.93%	2,777,257	16.37%

**SUMMARY OF MAJOR NORMAN FORWARD FUND REVENUE SOURCES
VS. BUDGET, FYE 2024 - AS OF AUGUST 31, 2023**

MAJOR REVENUE SOURCE	TOTAL BUDGET	PROJECTED TO DATE	Current Month Collections	COLLECTED TO DATE	% Var. From Proj To Date	Prior FY To Date	% Var. From Prior FYTD
Sales Tax	12,675,272	2,045,535	957,439	1,977,898	-3.31%	1,944,347	1.73%
Use Tax	1,890,533	295,566	150,182	304,514	3.03%	289,795	5.08%
Investment/Interest Income	15,000	2,500	66,836	103,252	4030.10%	73,289	40.88%
TOTAL: Capital Fund (Major)	14,580,805	2,343,601	1,174,456	2,385,664	1.79%	2,307,430	3.39%

**SUMMARY OF MAJOR ROOM TAX FUND REVENUE SOURCES
VS. BUDGET, FYE 2024 - AS OF AUGUST 31, 2023**

MAJOR REVENUE SOURCE	TOTAL BUDGET	PROJECTED TO DATE	Current Month Collections	COLLECTED TO DATE	% Var. From Proj To Date	Prior FY To Date	% Var. From Prior FYTD
Hotel/Motel Room Tax	3,439,166	573,194	251,061	452,834	-21.00%	355,934	27.22%
Investment/Interest Income	2,500	417	2,308	4,713	1031.12%	1,232	282.44%
TOTAL: Room Tax Fund	3,441,666	573,611	253,369	457,547	-20.23%	357,166	28.10%

**SUMMARY OF MAJOR WESTWOOD FUND REVENUE SOURCES
VS. BUDGET, FYE 2024 - AS OF AUGUST 31, 2023**

MAJOR REVENUE SOURCE	TOTAL BUDGET	PROJECTED TO DATE	Current Month Collections	COLLECTED TO DATE	% Var. From Proj To Date	Prior FY To Date	% Var. From Prior FYTD
Golf Green	585,000	145,746	60,417	119,055	-18.31%	132,773	-10.33%
Golf Driving Range	145,000	35,341	16,500	29,471	-16.61%	32,863	-10.32%
Golf Carts	333,000	86,149	33,328	62,723	-27.19%	71,628	-12.43%
Swimming Pool	805,000	334,734	66,501	222,507	-33.53%	212,582	4.67%
TOTAL: Westwood Fund (Major)	1,868,000	601,970	176,745	433,756	-27.94%	449,846	-3.58%

**SUMMARY OF MAJOR WATER FUND REVENUE SOURCES
VS. BUDGET, FYE 2024 - AS OF AUGUST 31, 2023**

MAJOR REVENUE SOURCE	TOTAL BUDGET	PROJECTED TO DATE	Current Month Collections	COLLECTED TO DATE	% Var. From Proj To Date	Prior FY To Date	% Var. From Prior FYTD
User Fees-Residential	18,689,024	4,206,283	1,786,297	3,281,556	-21.98%	4,870,479	-32.62%
User Fees-Commercial	3,079,905	513,318	259,877	508,290	-0.98%	588,929	-13.69%
User Fees-Industrial	354,731	59,122	19,081	39,952	-32.42%	41,973	-4.82%
User Fees-Institutional	983,064	163,844	55,279	128,771	-21.41%	(36,046)	-457.24%
Connection Fees	832,320	138,720	92,337	102,837	-25.87%	89,169	15.33%
Capital Improvement Charges	1,421,791	236,965	129,758	257,643	8.73%	389,675	-33.88%
Investment/Interest Income	120,000	20,000	111,472	196,851	884.26%	59,606	230.25%
TOTAL: Water Fund (Major)	25,480,835	5,338,251	2,454,101	4,515,900	-15.40%	6,003,786	-24.78%

**SUMMARY OF MAJOR WATER RECLAMATION FUND REVENUE SOURCES
VS. BUDGET, FYE 2024 - AS OF AUGUST 31, 2023**

MAJOR REVENUE SOURCE	TOTAL BUDGET	PROJECTED TO DATE	Current Month Collections	COLLECTED TO DATE	% Var. From Proj To Date	Prior FY To Date	% Var. From Prior FYTD
User Fees-Residential	8,249,163	1,374,861	700,575	1,393,330	1.34%	1,397,823	-0.32%
User Fees-Commercial	1,437,666	239,611	223,512	437,300	82.50%	323,793	35.06%
User Fees-Industrial	177,414	29,569	9,014	19,092	-35.43%	24,230	-21.21%
User Fees-Institutional	1,076,897	179,483	62,501	65,214	-63.67%	166,247	-60.77%
Capital Improvement Charges	849,216	141,536	78,720	155,965	10.19%	60,886	156.16%
Investment/Interest Income	50,000	8,333	21,373	39,324	371.89%	14,857	164.69%
TOTAL: Water Reclamation Fund (Major)	11,840,356	1,973,393	1,095,695	2,110,225	6.93%	1,987,836	6.16%

**SUMMARY OF MAJOR SEWER MAINTENANCE FUND REVENUE SOURCES
VS. BUDGET, FYE 2024 - AS OF AUGUST 31, 2023**

MAJOR REVENUE SOURCE	TOTAL BUDGET	PROJECTED TO DATE	Current Month Collections	COLLECTED TO DATE	% Var. From Proj To Date	Prior FY To Date	% Var. From Prior FYTD
Sewer Maintenance Fee	3,123,871	516,585	273,542	543,260	5.16%	537,199	1.13%
TOTAL: Sewer Maintenance Fund (Major)	3,123,871	516,585	273,542	543,260	5.16%	537,199	1.13%

**SUMMARY OF MAJOR NEW DEVELOPMENT EXCISE FUND REVENUE SOURCES
VS. BUDGET, FYE 2024 - AS OF AUGUST 31, 2023**

MAJOR REVENUE SOURCE	TOTAL BUDGET	PROJECTED TO DATE	Current Month Collections	COLLECTED TO DATE	% Var. From Proj To Date	Prior FY To Date	% Var. From Prior FYTD
WW Excise Tax (Residential)	1,100,000	185,228	95,582	114,838	-38.00%	90,169	27.36%
WW Excise Tax (Commercial)	300,000	50,000	41,751	43,131	-13.74%	9,502	353.89%
TOTAL: New Development Excise Fund (Major)	1,400,000	235,228	137,333	157,969	-32.84%	99,671	58.49%

**SUMMARY OF MAJOR SANITATION FUND REVENUE SOURCES
VS. BUDGET, FYE 2024 - AS OF AUGUST 31, 2023**

MAJOR REVENUE SOURCE	TOTAL BUDGET	PROJECTED TO DATE	Current Month Collections	COLLECTED TO DATE	% Var. From Proj To Date	Prior FY To Date	% Var. From Prior FYTD
User Fees-Residential	8,472,890	1,412,148	645,761	1,285,618	-8.96%	1,215,998	5.73%
User Fees-Commercial	3,873,667	645,611	389,676	748,937	16.00%	727,668	2.92%
User Fees-Industrial	176,198	29,366	-	-	-100.00%	-	#DIV/0!
User Fees-Institutional	512,551	85,425	62,240	93,289	9.21%	47,863	94.91%
User Fees-Transfer Station	631,889	105,315	114,037	244,749	132.40%	266,602	-8.20%
User Fees - Recycling	1,302,696	217,116	103,565	206,747	-4.78%	203,370	1.66%
Recycled Material Sales	230,883	38,481	-	9,933	-74.19%	36,703	-72.94%
Investment/Interest Income	300,000	50,000	33,082	63,017	26.03%	27,011	133.30%
TOTAL: Sanitation Fund (Major)	15,500,774	2,583,462	1,348,359	2,652,290	2.66%	2,525,215	5.03%

**SUMMARY OF MAJOR FUND EXPENDITURES VS. BUDGET
VS. BUDGET, FYE 2024 - AS OF AUGUST 31, 2023**

FUND	TOTAL BUDGET	PROJECTED TO DATE *	Current Month Expended	EXPENDED TO DATE	% Var. From Proj To Date	Prior FY To Date	% Var. From Prior FYTD
General Fund	113,733,986	18,955,664	10,992,621	18,215,955	-3.90%	17,002,911	7.13%
Capital Fund	88,508,892	14,751,482	2,850,329	3,794,545	-74.28%	5,423,519	-30.04%
Norman Forward Fund	33,357,478	5,559,580	7,613,781	7,694,135	38.39%	8,482,577	-9.29%
Westwood Fund	2,788,650	464,775	463,762	844,901	81.79%	763,418	10.67%
Water Fund	74,347,099	12,391,183	1,995,157	2,693,198	-78.27%	2,841,283	-5.21%
Water Reclamation Fund	42,482,851	7,080,475	1,203,171	1,597,783	-77.43%	1,745,404	-8.46%
Sanitation Fund	24,640,113	4,106,685	1,370,817	1,817,584	-55.74%	1,848,553	-1.68%
	(Adjusted Budget)						

* Based on historical collection patterns (where known), or based on proportion of the fiscal year elapsed.

**GENERAL FUND:
As of August 31, 2023**

	Original Budget - Annual	Adjusted budget - Annual	YTD Actual - 2 Month	Unencumb Balance
Beginning Fund Balance	17,897,817	17,897,817	\$ 19,490,025	
REVENUES:				
Revenue	98,217,362	98,217,362	14,472,795	
Transfers In	6,840,524	6,840,524	1,140,087	
Total Revenue	<u>105,057,886</u>	<u>105,057,886</u>	<u>15,612,882</u>	
EXPENDITURES:				
Salary / Benefits	69,197,181	69,147,697	13,111,849	56,035,848
Supplies / Materials	7,768,261	8,482,971	723,354	6,957,908
Services / Maintenance	15,461,692	17,353,693	3,131,488	11,259,430
Internal Services	5,225,053	5,225,053	523,781	4,701,272
Capital Equipment	7,867,471	11,423,851	622,869	5,323,554
Transfers Out	2,100,721	2,100,721	102,616	1,998,105
Employee Turnover Savings	(800,000)	(800,000)		
Supplies/Materials/Svs/Maint Savings	-	-		
Total Expenditures	<u>106,820,379</u>	<u>112,933,986</u>	<u>18,215,957</u>	<u>86,276,117</u>
Net Difference	<u>(1,762,493)</u>	<u>(7,876,100)</u>	<u>(2,603,075)</u>	
Ending Fund Balance	<u>\$ 16,135,324</u>	<u>\$ 10,021,717</u>	<u>\$ 16,886,950</u>	

**RAINY DAY FUND:
As of August 31, 2023**

	<u>Original Budget - Annual</u>	<u>Adjusted budget - Annual</u>	<u>YTD Actual - 2 Month</u>
Beginning Fund Balance	\$ 4,484,630	\$ 4,484,630	\$ 4,517,988
REVENUES:			
Revenue	50,000	50,000	24,481
Transfers In	-	-	-
Total Revenue	<u>50,000</u>	<u>50,000</u>	<u>24,481</u>
EXPENDITURES:			
Transfers Out	-	-	-
Total Expenditures	<u>-</u>	<u>-</u>	<u>-</u>
Net Difference	<u>50,000</u>	<u>50,000</u>	<u>24,481</u>
Ending Fund Balance	<u>\$ 4,534,630</u>	<u>\$ 4,534,630</u>	<u>\$ 4,542,469</u>
Rainy Day Target - 4%			3,918,929

PUBLIC SAFETY SALES TAX FUND:
As of August 31, 2023

	Original Budget - Annual	Adjusted budget - Annual	YTD Actual - 2 Month	Unencumb Balance
Beginning Fund Balance	\$ 2,215,026	\$ 2,215,026	\$ 7,763,338	
REVENUES:				
Revenue	15,277,678	15,277,678	2,313,548	
Transfers In	-	-	-	
Total Revenue	<u>15,277,678</u>	<u>15,277,678</u>	<u>2,313,548</u>	
EXPENDITURES:				
Salary / Benefits	10,688,556	10,688,556	1,953,623	8,734,933
Supplies / Materials	613,719	753,298	109,655	525,513
Services / Maintenance	372,018	405,825	92,157	276,509
Internal Services	667,931	667,931	82,838	585,093
Capital Equipment	2,423,714	4,839,328	1,626,784	1,685,332
Capital Project	-	4,317,126	636,445	-
Debt Service	2,381,075	2,381,075	125	2,380,950
Transfers Out	-	-	-	-
Total Expenditures	<u>17,147,013</u>	<u>24,053,139</u>	<u>4,501,627</u>	<u>14,188,330</u>
Net Difference	<u>(1,869,335)</u>	<u>(8,775,461)</u>	<u>(2,188,079)</u>	
Ending Fund Balance	<u>\$ 345,691</u>	<u>\$ (6,560,435)</u>	<u>\$ 5,575,259</u>	

ROOM TAX FUND:
As of August 31, 2023

	Original Budget - Annual	Adjusted budget - Annual	YTD Actual - 2 Month	Unencumb Balance
Beginning Fund Balance	\$ 529,926	\$ 529,926	\$ 1,028,971	
REVENUES:				
Revenue	3,441,666	3,441,666	510,525	
Transfers In	-	-	-	
Total Revenue	<u>3,441,666</u>	<u>3,441,666</u>	<u>510,525</u>	
EXPENDITURES:				
Services / Maintenance	2,784,000	2,784,000	696,000	1,958,000
Internal Services	137,667	137,667	9,157	128,510
Capital Projects	175,000	183,249	-	183,211
Debt Service	429,578	429,578	104	429,474
Transfers Out	-	-	-	-
Total Expenditures	<u>3,526,245</u>	<u>3,534,494</u>	<u>705,261</u>	<u>2,699,195</u>
Net Difference	<u>(84,579)</u>	<u>(92,828)</u>	<u>(194,736)</u>	
Ending Fund Balance	<u>\$ 445,347</u>	<u>\$ 437,098</u>	<u>\$ 834,235</u>	

WESTWOOD FUND:
As of August 31, 2023

	Original Budget - Annual	Adjusted budget - Annual	YTD Actual - 2 Month	Unencumb Balance
Beginning Fund Balance	\$ 30,847	\$ 30,847	\$ 193,674	
REVENUES:				
Revenue	2,561,781	2,561,781	667,484	
Transfers In	204,289	204,289	18,483	
Total Revenue	<u>2,766,070</u>	<u>2,766,070</u>	<u>685,967</u>	
EXPENDITURES:				
Salary / Benefits	1,606,235	1,606,235	629,111	977,124
Supplies / Materials	612,892	619,210	94,766	471,264
Services / Maintenance	259,783	301,768	111,672	101,108
Internal Services	77,775	77,775	9,352	68,423
Capital Equipment	125,897	125,897	-	50,820
Capital Projects	-	57,765	-	57,617
Debt Service	-	-	-	-
Transfers Out	-	-	-	-
Employee Turnover Savin	(36,718)	(36,718)		
Supplies/Materials/Svs/Ma	(36,718)	(36,718)		
Total Expenditures	<u>2,609,146</u>	<u>2,715,214</u>	<u>844,901</u>	<u>1,726,356</u>
Net Difference	<u>156,924</u>	<u>50,856</u>	<u>(158,934)</u>	
Ending Fund Balance	<u>\$ 187,771</u>	<u>\$ 81,703</u>	<u>\$ 34,740</u>	

**WATER FUND:
As of August 31, 2023**

	Original Budget - Annual	Adjusted budget - Annual	YTD Actual - 2 Month	Unencumb Balance
Beginning Fund Balance	\$ 4,694,259	\$ 4,694,259	\$ 49,373,934	
REVENUES:				
Revenue	24,902,936	27,902,936	4,820,045	
Transfers In	-	-	-	
Total Revenue	<u>24,902,936</u>	<u>27,902,936</u>	<u>4,820,045</u>	
EXPENDITURES:				
Salary / Benefits	5,069,774	5,088,774	977,012	4,111,762
Supplies / Materials	3,352,012	3,491,119	545,789	1,150,078
Services / Maintenance	3,374,667	3,403,799	432,149	2,750,948
Internal Services	401,240	401,240	38,116	363,124
Cost Allocation	2,187,651	2,187,651	130,371	2,057,280
Capital Equipment	351,175	410,169	19,543	286,306
Capital Projects	8,112,000	52,626,326	285,929	45,577,083
Debt Service	5,611,585	5,611,585	44,501	5,567,084
Transfers Out	1,126,436	1,126,436	187,739	938,697
Employee Turnover Savings	(76,047)	(76,047)		
Total Expenditures	<u>29,510,493</u>	<u>74,271,052</u>	<u>2,661,149</u>	<u>62,802,362</u>
Net Difference	<u>(4,607,557)</u>	<u>(46,368,116)</u>	<u>2,158,896</u>	
Ending Fund Balance	<u>\$ 86,702</u>	<u>\$ (41,673,857)</u>	<u>\$ 51,532,830</u>	

**WATER RECLAMATION FUND:
As of August 31, 2023**

	Original Budget - Annual	Adjusted budget - Annual	YTD Actual - 2 Month	Unencumb Balance
Beginning Fund Balance	\$ 403,589	\$ 403,589	\$ 7,309,707	
REVENUES:				
Revenue	12,672,855	12,672,855	2,368,547	
Transfers In	-	-	-	
Total Revenue	<u>12,672,855</u>	<u>12,672,855</u>	<u>2,368,547</u>	
EXPENDITURES:				
Salary / Benefits	3,847,024	3,847,024	727,470	3,119,554
Supplies / Materials	745,728	809,325	68,172	681,021
Services / Maintenance	1,600,367	1,597,311	164,712	1,187,497
Internal Services	300,811	300,811	32,228	268,583
Cost Allocation	2,205,987	2,205,987	128,791	2,077,196
Capital Equipment	68,500	205,506	7,235	55,392
Capital Projects	1,325,000	7,300,124	264,188	4,754,299
Debt Service	2,257,294	2,257,294	-	2,257,294
Transfers Out	615,334	615,334	102,556	512,778
Employee Turnover Savings	(57,705)	(57,705)		
Total Expenditures	<u>12,908,340</u>	<u>19,081,011</u>	<u>1,495,352</u>	<u>14,913,614</u>
Net Difference	<u>(235,485)</u>	<u>(6,408,156)</u>	<u>873,195</u>	
Ending Fund Balance	<u>\$ 168,104</u>	<u>\$ (6,004,567)</u>	<u>\$ 8,182,902</u>	

SEWER MAINTENANCE FUND:
As of August 31, 2023

	Original Budget - Annual	Adjusted budget - Annual	YTD Actual - 2 Month	Unencumb Balance
Beginning Fund Balance	\$ 1,886,283	\$ 1,886,283	\$ 16,765,457	
REVENUES:				
Revenue	3,123,871	3,123,871	632,677	
Transfers In	-	-	-	
Total Revenue	<u>3,123,871</u>	<u>3,123,871</u>	<u>632,677</u>	
EXPENDITURES:				
Salary / Benefits	91,883	91,883	11,401	80,483
Supplies / Materials	3,082	3,082	148	2,934
Services / Maintenance	4,725	4,725	547	4,177
Internal Services	1,031	1,031	-	1,031
Cost Allocation	-	-	-	-
Capital Equipment	-	-	-	-
Capital Projects	2,800,000	16,442,767	-	14,954,666
Transfers Out	-	-	-	-
Audit Adjustments	-	-	-	-
Employee Turnover Savings	-	-	-	-
Total Expenditures	<u>2,900,721</u>	<u>16,543,488</u>	<u>12,096</u>	<u>15,043,291</u>
Net Difference	<u>223,150</u>	<u>(13,419,617)</u>	<u>620,581</u>	
Ending Fund Balance	<u>\$ 2,109,433</u>	<u>\$ (11,533,334)</u>	<u>\$ 17,386,038</u>	

NEW DEVELOPMENT EXCISE FUND:
As of August 31, 2023

	Original Budget - Annual	Adjusted budget - Annual	YTD Actual - 2 Month	Unencumb Balance
Beginning Fund Balance	\$ 4,568,028	\$ 4,568,028	\$ 5,723,289	
REVENUES:				
Revenue	1,470,000	1,470,000	185,446	
Transfers In	-	-	-	
Total Revenue	<u>1,470,000</u>	<u>1,470,000</u>	<u>185,446</u>	
EXPENDITURES:				
Services / Maintenance	-	-	-	-
Capital Projects	2,000,000	4,897,505	68,520	4,774,908
Debt Service	1,903,141	1,903,141	-	1,903,141
Transfers Out	-	-	-	-
Audit Adjustments	-	-	-	-
Total Expenditures	<u>3,903,141</u>	<u>6,800,646</u>	<u>68,520</u>	<u>6,678,049</u>
Net Difference	<u>(2,433,141)</u>	<u>(5,330,646)</u>	116,926	
Ending Fund Balance	<u>\$ 2,134,887</u>	<u>\$ (762,618)</u>	<u>\$ 5,840,215</u>	

**SANITATION FUND:
As of August 31, 2023**

	Original Budget - Annual	Adjusted budget - Annual	YTD Actual - 2 Month	Unencumb Balance
Beginning Fund Balance	\$ 6,386,020	\$ 6,386,020	\$ 12,675,597	
REVENUES:				
Revenue	16,645,823	16,645,823	2,929,101	
Transfers In	-	-	-	
Total Revenue	<u>16,645,823</u>	<u>16,645,823</u>	<u>2,929,101</u>	
EXPENDITURES:				
Salary / Benefits	4,886,633	4,886,633	1,019,235	3,867,398
Supplies / Materials	1,449,065	1,456,454	124,324	1,323,830
Services / Maintenance	4,922,470	4,927,412	417,028	4,502,848
Internal Services	1,191,946	1,191,946	55,299	1,136,647
Cost Allocation	2,116,952	2,116,952	129,043	1,987,909
Capital Equipment	3,479,713	7,038,738	51,122	3,260,613
Capital Projects	850,000	3,021,978	-	2,828,692
Debt Service	-	-	-	-
Transfers Out	-	-	-	-
Total Expenditures	<u>18,896,779</u>	<u>24,640,113</u>	<u>1,796,051</u>	<u>18,907,937</u>
Net Difference	<u>(2,250,956)</u>	<u>(7,994,290)</u>	<u>1,133,050</u>	
Ending Fund Balance	<u>\$ 4,135,064</u>	<u>\$ (1,608,270)</u>	<u>\$ 13,808,647</u>	

CAPITAL FUND:
As of August 31, 2023

	Original Budget - Annual	Adjusted budget - Annual	YTD Actual - 2 Month	Unencumb Balance
	\$ 25,614,314	\$ 25,614,314	\$ 87,815,209	
REVENUES:				
Revenue	17,869,150	17,869,150	3,238,323	
Transfers In	1,391,635	1,391,635	-	
Total Revenue	<u>19,260,785</u>	<u>19,260,785</u>	<u>3,238,323</u>	
EXPENDITURES:				
Salary / Benefits	1,418,610	1,418,610	300,529	1,118,081
Supplies / Materials	-	-	-	-
Services / Maintenance	16,499	16,499	251	16,248
Internal Services	378	378	168	210
Capital Equipment	-	-	-	-
Capital Projects	22,514,475	82,205,060	2,694,155	62,184,652
Debt Service	-	71,693	-	71,693
Transfers Out	4,796,653	4,796,653	799,442	3,997,211
Total Expenditures	<u>28,746,615</u>	<u>88,508,893</u>	<u>3,794,545</u>	<u>67,388,095</u>
Net Difference	<u>(9,485,830)</u>	<u>(69,248,108)</u>	<u>(556,222)</u>	
Ending Fund Balance	<u>\$ 16,128,484</u>	<u>\$ (43,633,794)</u>	<u>\$ 87,258,987</u>	

NORMAN FORWARD SALES TAX FUND:
As of August 31, 2023

	Original Budget - Annual	Adjusted budget - Annual	YTD Actual - 2 Month	Unencumb Balance
	\$ 610,037	\$ 610,037	\$ 18,486,015	
REVENUES:				
Revenue	17,259,100	17,259,100	2,385,664	
Transfers In	-	-	-	
Total Revenue	<u>17,259,100</u>	<u>17,259,100</u>	<u>2,385,664</u>	
EXPENDITURES:				
Salary / Benefits	-	-	-	-
Supplies / Materials	-	-	-	-
Services / Maintenance	-	78,389	20,030	-
Internal Services	-	-	-	-
Capital Projects	5,042,767	23,267,180	2,800,619	6,833,082
Debt Service	9,598,911	9,598,911	4,804,654	4,794,257
Transfers Out	412,998	412,998	68,833	344,165
Total Expenditures	<u>15,054,676</u>	<u>33,357,478</u>	<u>7,694,136</u>	<u>11,971,504</u>
Net Difference	<u>2,204,424</u>	<u>(16,098,378)</u>	<u>(5,308,472)</u>	
Ending Fund Balance	<u>\$ 2,814,461</u>	<u>\$ (15,488,341)</u>	<u>\$ 13,177,543</u>	

**SUMMARY OF MAJOR GENERAL FUND EXPENDITURES VS. BUDGET
VS. BUDGET, FYE 2024 - AS OF AUGUST 31, 2023**

Item 4.

DEPARTMENT	TOTAL BUDGET	PROJECTED TO DATE *	EXPENDED TO DATE	% Var. From Proj To Date
City Council				
<i>Salaries & Benefits</i>	152,180	25,363	2,019	-92.04%
<i>Supplies & Materials</i>	18,111	3,019	558	-81.51%
<i>Services & Maintenance</i>	1,598,334	266,389	309,528	16.19%
<i>Internal Services</i>	26,618	4,436	1,744	-60.68%
<i>Capital Equipment</i>	3,900	650	-	-100.00%
Total	1,799,143	299,857	313,849	4.67%
City Manager				
<i>Salaries & Benefits</i>	1,556,582	259,430	264,888	2.10%
<i>Supplies & Materials</i>	157,476	26,246	6,407	-75.59%
<i>Services & Maintenance</i>	1,545,660	257,610	183,373	-28.82%
<i>Internal Services</i>	94,395	15,733	3,297	-79.05%
<i>Capital Equipment</i>	545,699	90,950	56,400	-37.99%
Total	3,899,812	649,969	514,364	-20.86%
City Clerk				
<i>Salaries & Benefits</i>	598,081	99,680	106,435	6.78%
<i>Supplies & Materials</i>	4,228	705	847	20.15%
<i>Services & Maintenance</i>	794,977	132,496	111,908	-15.54%
<i>Internal Services</i>	161,271	26,879	9,511	-64.62%
<i>Capital Equipment</i>	2,000	333	-	-100.00%
Total	1,560,557	260,093	228,700	-12.07%
Municipal Court				
<i>Salaries & Benefits</i>	1,196,971	199,495	226,630	13.60%
<i>Supplies & Materials</i>	20,113	3,352	1,113	-66.80%
<i>Services & Maintenance</i>	56,916	9,486	5,852	-38.31%
<i>Internal Services</i>	45,375	7,563	4,417	-41.59%
<i>Capital Equipment</i>	-	-	-	0.00%
Total	1,319,375	219,896	238,012	8.24%
Legal				
<i>Salaries & Benefits</i>	1,274,521	212,420	228,185	7.42%
<i>Supplies & Materials</i>	11,498	1,916	1,713	-10.61%
<i>Services & Maintenance</i>	295,177	49,196	34,191	-30.50%
<i>Internal Services</i>	39,210	6,535	3,050	-53.33%
<i>Capital Equipment</i>	5,650	942	2,098	122.75%
Total	1,626,056	271,009	269,237	-0.65%

**SUMMARY OF MAJOR GENERAL FUND EXPENDITURES VS. BUDGET
VS. BUDGET, FYE 2024 - AS OF AUGUST 31, 2023**

Item 4.

DEPARTMENT	TOTAL BUDGET	PROJECTED TO DATE *	EXPENDED TO DATE	% Var. From Proj To Date
I.T.				
<i>Salaries & Benefits</i>	2,233,213	372,202	415,509	11.64%
<i>Supplies & Materials</i>	63,335	10,556	2,086	-80.24%
<i>Services & Maintenance</i>	1,888,034	314,672	637,879	102.71%
<i>Internal Services</i>	36,189	6,032	4,307	-28.59%
<i>Capital Equipment</i>	593,786	98,964	210,234	112.43%
Total	4,814,557	802,426	1,270,016	58.27%
Finance				
<i>Salaries & Benefits</i>	2,087,071	347,845	400,855	15.24%
<i>Supplies & Materials</i>	27,420	4,570	816	-82.14%
<i>Services & Maintenance</i>	1,155,621	192,604	116,166	-39.69%
<i>Internal Services</i>	382,674	63,779	26,581	-58.32%
<i>Capital Equipment</i>	8,855	1,476	-	-100.00%
Total	3,661,641	610,274	544,417	-10.79%
Human Resources				
<i>Salaries & Benefits</i>	988,859	164,810	145,758	-11.56%
<i>Supplies & Materials</i>	56,483	9,414	2,592	-72.47%
<i>Services & Maintenance</i>	466,042	77,674	20,465	-73.65%
<i>Internal Services</i>	58,064	9,677	3,536	-63.46%
<i>Capital Equipment</i>	29,877	4,980	-	-100.00%
Total	1,599,325	266,554	172,350	-35.34%
Planning				
<i>Salaries & Benefits</i>	3,761,840	626,973	703,497	12.21%
<i>Supplies & Materials</i>	50,841	8,474	3,694	-56.41%
<i>Services & Maintenance</i>	466,047	77,675	25,390	-67.31%
<i>Internal Services</i>	208,155	34,693	18,085	-47.87%
<i>Capital Equipment</i>	23,500	3,917	-	-100.00%
Total	4,510,383	751,731	750,665	-0.14%
Public Works				
<i>Salaries & Benefits</i>	9,965,774	1,660,962	1,766,335	6.34%
<i>Supplies & Materials</i>	5,476,901	912,817	438,625	-51.95%
<i>Services & Maintenance</i>	3,913,939	652,323	415,155	-36.36%
<i>Internal Services</i>	1,234,048	205,675	119,632	-41.83%
<i>Capital Equipment</i>	4,058,574	676,429	82,425	-87.81%
Total	24,649,236	4,108,206	2,822,171	-31.30%

**SUMMARY OF MAJOR GENERAL FUND EXPENDITURES VS. BUDGET
VS. BUDGET, FYE 2024 - AS OF AUGUST 31, 2023**

DEPARTMENT	TOTAL BUDGET	PROJECTED TO DATE *	EXPENDED TO DATE	% Var. From Proj To Date
Police				
<i>Salaries & Benefits</i>	22,646,322	3,774,387	4,450,326	17.91%
<i>Supplies & Materials</i>	1,302,850	217,142	150,650	-30.62%
<i>Services & Maintenance</i>	2,396,775	399,463	561,045	40.45%
<i>Internal Services</i>	1,512,558	252,093	155,688	-38.24%
<i>Capital Equipment</i>	2,319,093	386,516	80,004	-79.30%
Total	30,177,598	5,029,600	5,397,712	7.32%
Fire				
<i>Salaries & Benefits</i>	17,468,042	2,911,340	3,400,291	16.79%
<i>Supplies & Materials</i>	466,041	77,674	37,153	-52.17%
<i>Services & Maintenance</i>	549,497	91,583	117,589	28.40%
<i>Internal Services</i>	923,599	153,933	125,585	-18.42%
<i>Capital Equipment</i>	2,181,412	363,569	117,160	-67.78%
Total	21,588,591	3,598,099	3,797,778	5.55%
Parks & Recreation**				
<i>Salaries & Benefits</i>	5,218,241	869,707	1,001,123	15.11%
<i>Supplies & Materials</i>	827,674	137,946	77,100	-44.11%
<i>Services & Maintenance</i>	2,226,672	371,112	592,947	59.78%
<i>Internal Services</i>	502,897	83,816	48,349	-42.32%
<i>Capital Equipment</i>	1,651,506	275,251	74,548	-72.92%
Total	10,426,990	1,737,832	1,794,068	3.24%
General Fund				
<i>Salaries & Benefits</i>	69,147,697	11,524,616	13,111,849	13.77%
<i>Supplies & Materials</i>	8,482,971	1,413,829	723,354	-48.84%
<i>Services & Maintenance</i>	17,353,691	2,892,282	3,131,488	8.27%
<i>Internal Services</i>	5,225,053	870,842	523,781	-39.85%
<i>Capital Equipment</i>	11,423,852	1,903,975	622,869	-67.29%
<i>Interfund Transfers</i>	2,100,721	350,120	102,616	-70.69%
Total	113,733,985	18,955,664	18,215,955	-3.90%

(Adjusted Budget)

* Based on proportion of the fiscal year elapsed.

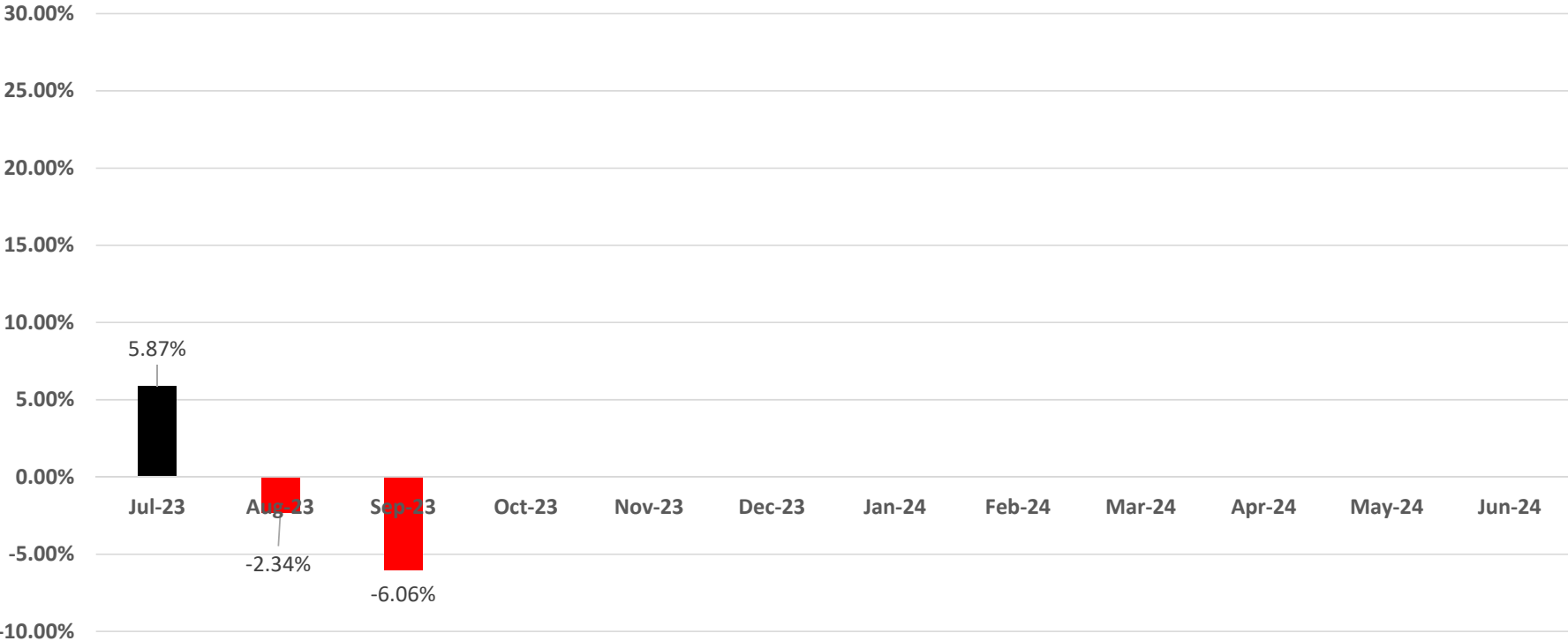
** Includes Sooner Theatre, Santa Fe Depot, Firehouse Art Center & Historical Museum

Expenses do not include encumbrances

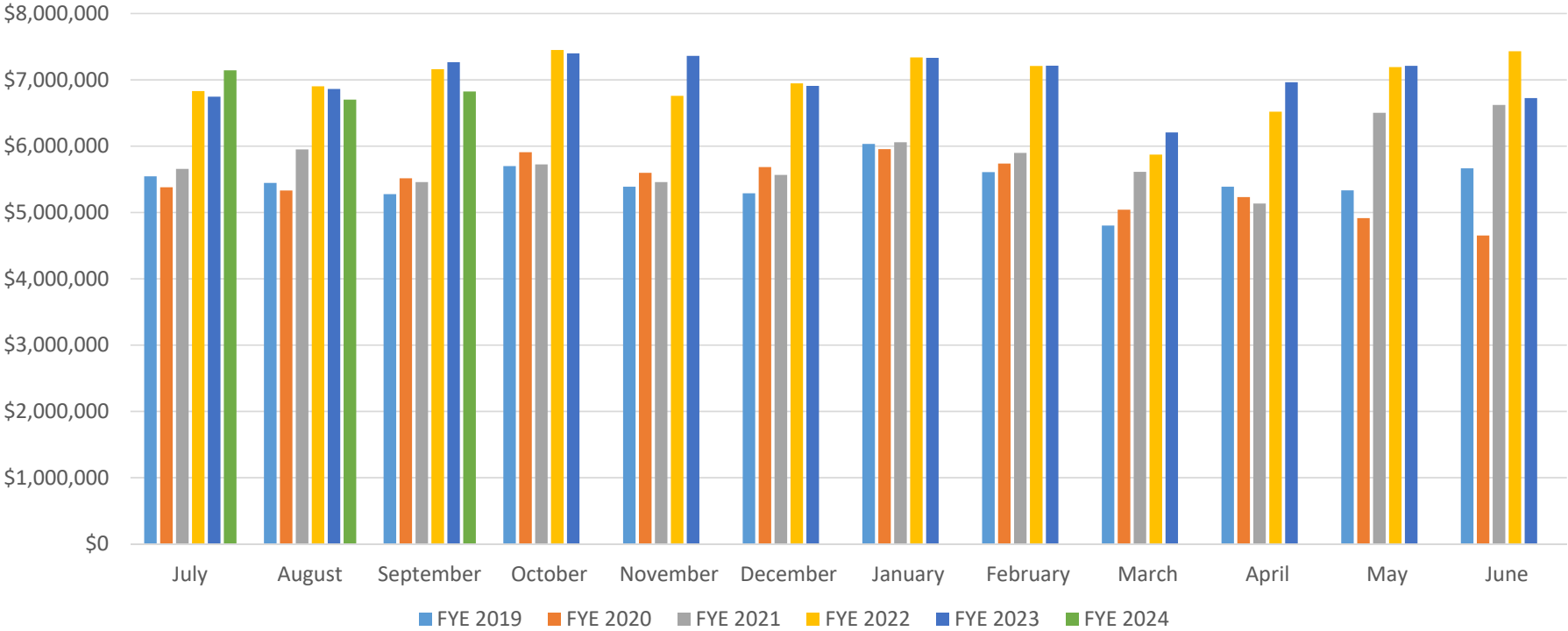
Appropriations from Fund Balance FY24

Fund	Gaining Account	Amount	Agenda Date	Item No.	Project No.	Description
Special Grants Fund						
22-29000	22440146-44009	13,225.00	7/25/2023	18		Certified Local Govt Grant for development & support of local historic programs
22-29000	22440146-44604	2,700.00	7/25/2023	18		Certified Local Govt Grant for development & support of local historic programs
22-29000	22440146-44701	1,000.00	7/25/2023	18		Certified Local Govt Grant for development & support of local historic programs
22-29000	22440146-44821	800.00	7/25/2023	18		Certified Local Govt Grant for development & support of local historic programs
22-29000	22440146-43001	500.00	7/25/2023	18		Certified Local Govt Grant for development & support of local historic programs
22-29000	22440146-44601	150.00	7/25/2023	18		Certified Local Govt Grant for development & support of local historic programs
Public Transportation & Parking Fund						
279-364238	27550277-44766	121,130.20	8/8/2023	9		expansion of microtransit pilot program
Westwood Park Fund						
29-29000	29970133-44299	32,778.00	7/11/2023	39		Emergency leak repair at WW Family Aquatic Center
Water Fund						
31-29000	31993388-46201	480,000.00	7/25/2023	22	WA0385	design component of Water Hydraulic Modeling portion of City of Norman Master Plan
31-29000	31996683-46101	1,700,000.00	8/8/2023	10	WA0352-CONST	Southlake Waterline Replacement Project
Risk Management Fund						
43-29000	43330104-44798	210,081.08	8/8/2023	5		Repairs and remediation of Fire Training Center
43-29000	10550223-43212	55,023.22	8/22/2023	32		reimbursements from insurance companies due to accidents to repair damaged traffic signal equipment
43-29000	10550223-43213	1,122.94	8/22/2023	32		reimbursements from insurance companies due to accidents to repair damaged traffic signal equipment
Capital Fund Balance						
50-29000	50593393-46101	150,000.00	7/25/2023	15	BP0574	Street Maintenance Bond Program-Urban Concrete Pavement-FYE2024 locations-Hall Park
50-29000	50593393-46101	88,325.00	7/25/2023	15	BP0567	Street Maintenance Bond Program-Urban Concrete Pavement-FYE2024 locations-Colonial Estates
50-29000	50593393-46101	5,280.00	7/25/2023	16	BP0571	Street Maintenance Bond Program-Urban Concrete Pavement-FYE2024 locations-Edgemere Addition
50-29000	50593399-46101	46,990.51	8/22/2023	25	BP0605	Asphalt Preventive Maintenance program FY24
50-29000	50593399-46101	27,729.54	8/22/2023	25	BP0606	Asphalt Preventive Maintenance program FY24
50-29000	50593399-46101	93,441.65	8/22/2023	25	BP0607	Asphalt Preventive Maintenance program FY24
50-29000	50593399-46101	11,059.56	8/22/2023	25	BP0608	Asphalt Preventive Maintenance program FY24
50-29000	50930149-47001	71,692.50	8/22/2023	29		To purchase fitness equipment for the Adult Wellness & Education Center
Community Park Development Fund						
52-29000	52790074-46101	43,967.00	8/8/2023	14	PC0019-CONST	Sutton Wilderness park trail upgrade & parking lot addition

Norman Sales Tax % Change from Prior Year, Fiscal Year Ending 2024



Norman Unrestricted Sales Tax, FYE 2019-2024



City Comparison for Sales Tax collections - July 2023

City	Change from July 2022	Year-to-date % Change
Norman	5.87%	5.87%
OKC	4.43%	4.43%
Moore	-4.38%	-4.38%
Edmond	5.64%	5.64%
Midwest City	4.84%	4.84%
Tulsa	5.18%	5.18%
Lawton	0.21%	0.21%
State of OK	2.38%	2.38%

City Comparison for Sales Tax collections - January 2024

City	Change from Jan 2023	Year-to-date % Change
Norman		
OKC		
Moore		
Edmond		
Midwest City		
Tulsa		
Lawton		
State of OK		

City Comparison for Sales Tax collections - August 2023

City	Change from Aug 2022	Year-to-date % Change
Norman	-2.34%	1.73%
OKC	4.91%	4.67%
Moore	-1.82%	-3.11%
Edmond	-2.76%	1.34%
Midwest City	7.39%	6.12%
Tulsa	2.33%	3.74%
Lawton	6.45%	3.33%
State of OK	3.59%	2.99%

City Comparison for Sales Tax collections - February 2024

City	Change from Feb 2023	Year-to-date % Change
Norman		
OKC		
Moore		
Edmond		
Midwest City		
Tulsa		
Lawton		
State of OK		

City Comparison for Sales Tax collections - September 2023

City	Change from Sep 2022	Year-to-date % Change
Norman	-6.06%	-0.99%
OKC	-0.66%	2.86%
Moore	-5.68%	-3.97%
Edmond	-5.77%	-1.19%
Midwest City	-14.96%	-1.73%
Tulsa	4.90%	4.12%
Lawton	11.81%	6.12%
State of OK	-0.06%	1.98%

City Comparison for Sales Tax collections - March 2024

City	Change from Mar 2023	Year-to-date % Change
Norman		
OKC		
Moore		
Edmond		
Midwest City		
Tulsa		
Lawton		
State of OK		

City Comparison for Sales Tax collections - October 2023

City	Change from Oct 2022	Year-to-date % Change
Norman		
OKC		
Moore		
Edmond		
Midwest City		
Tulsa		
Lawton		
State of OK		

City Comparison for Sales Tax collections - April 2024

City	Change from Apr 2023	Year-to-date % Change
Norman		
OKC		
Moore		
Edmond		
Midwest City		
Tulsa		
Lawton		
State of OK		

City Comparison for Sales Tax collections - November 2023

City	Change from Nov 2022	Year-to-date % Change
Norman		
OKC		
Moore		
Edmond		
Midwest City		
Tulsa		
Lawton		
State of OK		

City Comparison for Sales Tax collections - May 2024

City	Change from May 2023	Year-to-date % Change
Norman		
OKC		
Moore		
Edmond		
Midwest City		
Tulsa		
Lawton		
State of OK		

City Comparison for Sales Tax collections - December 2023

City	Change from Dec 2022	Year-to-date % Change
Norman		
OKC		
Moore		
Edmond		
Midwest City		
Tulsa		
Lawton		
State of OK		

City Comparison for Sales Tax collections - June 2024

City	Change from June 2023	Year-to-date % Change
Norman		
OKC		
Moore		
Edmond		
Midwest City		
Tulsa		
Lawton		
State of OK		