CITY OF NORMAN, OK
CITY COUNCIL FINANCE COMMITTEE MEETING

Municipal Building, Executive Conference Room, 201 West Gray, Norman, OK 73069

Thursday, February 19, 2026 at 4:00 PM

AGENDA

AMENDED

It is the policy of the City of Norman that no person or groups of persons shall on the grounds of race, color, religion, ancestry, national origin, age, place of birth, sex, sexual orientation, gender identity or expression, familial status, marital status, including marriage to a person of the same sex, disability, relation, or genetic information, be excluded from participation in, be denied the benefits of, or otherwise subjected to discrimination in employment activities or in all programs, services, or activities administered by the City, its recipients, sub-recipients, and contractors. In the event of any comments, complaints, modifications, accommodations, alternative formats, and auxiliary aids and services regarding accessibility or inclusion, please call 405-366-5424, Relay Service: 711. To better serve you, five (5) business days' advance notice is preferred.

CALL TO ORDER

AGENDA ITEMS

1. DISCUSSION AND REVIEW OF OUTSIDE AGENCY REPORTS AND/OR REQUESTS FROM THE FOLLOWING:

    1. Social and Voluntary Services Commission
    2. Veteran's Day Parade Committee
    3. Center for Children and Families
    4. Firehouse Art Center
    5. Cleveland County Historical Museum
    6. Sooner Theatre
    7. Aging Services - Kiwanis Kruiser
    8. Performing Arts Studio (The Depot)
    9. Norman Economic Development Coalition
    10. Wildcard Oklahoma

2. DISCUSSION REGARDING PROPOSED INTERLOCAL AGREEMENT ESTABLISHING AND PARTICIPATING IN THE OKLAHOMA COOPERATIVE LIQUID ASSETS SECURITY SYSTEM AND RELATED CHANGES TO THE CITY'S INVESTMENT POLICY.

3. DISCUSSION REGARDING MONTHLY REVENUE AND EXPENDITURE REPORTS.

ADJOURNMENT

Outside Agency Requests

	Agency	FYE 2022 Budget	FYE 2023 Budget	FYE 2024 Budget	FYE 2025 Budget	FYE 2026 Budget	FYE 2027 Requests	Increase
	Social/Voluntary Services	$ 250,000	$ 225,000	$ 225,000	$ 250,000	**$ 275,000**	$ 275,000	$ -
	Veteran's Day Parade	$ 531	$ 530	$ 450	$ 500	$ 500	$ 500	$ -
	Center for Children & Families Inc.	$ 120,000	$ 120,000	$ 120,000	$ 150,000	$ 150,000	$ 150,000	$ -
**	Firehouse Art Center	$ 60,000	$ 60,000	$ 120,000	$ 120,000	$ 120,000	$ 150,000	$ 30,000
**	Historical Museum	$ 35,000	$ 41,500	$ 44,500	$ 44,500	**$ 50,000**	$ 50,000	$ -
**	Sooner Theatre	$ 65,274	$ 65,274	$ 65,274	$ 88,381	$ 88,381	$ 88,381	$ -
	Aging Services Inc. - Kiwanis Kruiser	$ 14,500	$ 14,500	$ 14,500	$ 14,500	$ 14,500	$ 14,500	$ -
**	Performing Arts Studio (Depot)- Hostess & custodial svcs.	$ 5,600	$ 5,600	$ 11,800	$ 50,700	**$ 56,400**	$ 67,000	$ 10,600
	Norman Music Festival	$ -	$ -	$ 10,000	$ 10,000	$ 10,000	$ 50,000	$ 40,000
	Norman Economic Development Council, Inc.	$ 125,000	$ 125,000	$ 125,000	$ 125,000	$ 125,000	$ 125,000	$ -
		$ 675,905	**$ 657,404**	**$ 736,524**	**$ 853,581**	**$ 889,781**		$ 80,600

**

City owned facility. City pays utilities and maintenance expenses.

New contract needed

Kiwanis
43801
43802
44803
44804
44802

* for FYE 26, note the utilities that are being paid on the agencies behalf and ask if they want us to continue paying that

The City of
NORMAN

201 West Gray • P.O. Box 370
Norman, Oklahoma 73069 • 73070

SOCIAL & VOLUNTARY SERVICES COMMISSION
Phone: 405-366-5404

February 1, 2026

To: City of Norman Finance Committee

Re: Social and Voluntary Service Committee

The Social and Voluntary Services Commission (SVSC) was founded in 1973 as an advisory body to the Norman City Council regarding the evaluation of social services. The SVSC Commission consists of nine members each serving a three-year term. The current members are Marc Bonge', Sandra Duncan, Scott Meier, Fallon Burleson, Heidi Smith, and Jennifer Newell. There are currently three positions that are vacant awaiting appointment by the Mayor. I currently serve as the vice -chair.

Within the Fiscal Year 2025-2026 City of Norman budget, funding for social service agencies was $275,000, an increase from $250,000 in 2024. To distribute these funds, a formal application process was held in which qualified interested agencies were required to apply. The application required information regarding the overall mission of the agency, specific project for which funding was being requested, financial information including budget summary and projected budget, copy of most recent audit, their 990 return for the prior year, and a copy of IRS tax exempt status letter. The application also required a list of the current board members and staff members of the agency.

In June of 2025, the Social and Voluntary Services Commission met to review the applications submitted by 32 Norman service agencies. The submitted applications totaled over $300,000 in requests for funding. Maximum award for the 2025/2026 application cycle was $10,000. During the review of each application, Commissioners discussed any questions or clarifications that were needed from the applicant. Staff obtained this information from the agencies and forwarded responses to the Commissioners.

After the initial meeting of the commission and prior to the funding meeting, each Commission member evaluated each of the applications independently and determined an appropriate funding level within the allowable total of $275,000. These results were provided to staff and compiled into a spreadsheet. At the funding meeting the Commission reviewed the compilation of budgets and discussed the criteria that the Commission members applied to each funding proposal. The Commission evaluated multiple subjects including but not limited to possibilities of duplications of efforts, past performance of the agency and potential for other funding sources.

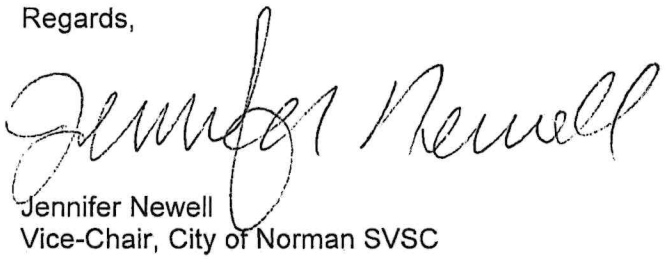
Agency project funding is administered on a reimbursement basis. Payments are made as invoices with appropriate documentation of project execution and receipts are received. Each of the funded agencies is visited a minimum of once during the fiscal year by Commission members. Commission Members have the option of in-person or virtual visits. During visits we inquire about future trends, any special challenges for the organizations and how partnerships with others doing work in this field can be established. The visits are not only to check for contract compliance in expending the funds awarded but also allow commissioners to assess possible needs in our community.

The pandemic had a profound effect on the Norman Non-Profit community. The rise in the cost of goods and services, due to the inflation costs of the last 18 months, has continued to increase programmatic needs. As individuals and established funders have experienced the contraction of the economy, less funding has been made available than in previous years. While understandable, this creates a scarcity of normal operating funds. As agencies can only spend funds on the projects and programs specifically funded this creates a Catch 22 effect. Agencies can have hundreds of thousands of programmatic dollars to spend but struggle to pay rent, utility and administrative costs that enable them to keep the doors open. The SVSC is a funder that allows for, has made known that general operational funding requests are welcome.

The Social and Voluntary Services Commission respectfully requests the consideration of a minimum of $275,000 in funding to be included within the City of Norman FYE27 Budget.

If you have any questions regarding the Social and Voluntary Services Commission, please do not hesitate to contact me at (405-620-4294) or Tara Reynolds, our City staff liaison.

Regards,



Jennifer Newell
Vice-Chair, City of Norman SVSC
3108 Lochinver Drive
Nerfer@att.net, 405-620-4294

Agency	Purpose	Awarded
Abbott House	Client Assistance	$5,000.00
ABLE	Fire sprinkler system	$10,000.00
Aging Services	Special Assistance, utilities, housekeeping	$7,500.00
Among Friends	Scholarships	$9,600.00
Antioch Church	Assistant Director salary for tutor program	$6,000.00
Assistance League	Operation School Bell shoes	$5,000.00
Beacon Project	food pantry program	$10,000.00
Big Brothers Big Sisters	21 matches	$10,000.00
Bridges	Student Utility Bills	$9,600.00
Care A Vans	Car, general liability, and payroll insurance	$10,000.00
CASA	Gas cards, gifts, meals, activities	$9,000.00
Catholic Charities	Sanctuary Day Shelter	$10,000.00
CCFI	Therapist Salaries	$10,000.00
City Care	Administrative & operational oversight	$10,000.00
Food & Shelter	Food/Operational Cost of Share Center	$10,000.00
Fostering Futures	Beds	$9,000.00
Full Circle	Scholarships	$8,500.00
Healthy Living Norman	Fitness Instructor Salaries	$3,500.00
HeartLine	211 Staff, software, outreach	$10,000.00
Infant Crises	Baby Mobile Program	$10,000.00
Legal Aid	Office rent	$10,000.00
Little Read Wagon	Books, activity books, reading glasses	$7,500.00
Loveworks	After school program salary, insurance	$7,992.00
McFarlin	Food pantry toilet paper	$9,360.00
Meals on Wheels	Meals	$10,000.00
Mission Norman	Scale, mailbox, warehouse position	$9,000.00
Salvation Army	Salaries	$10,000.00
Share & Grow	Zoom, prizes, equipment, location rentals, admin cost, office supplies	$1,000.00
St Francis	Storage Unit, deliveries	$9,948.00
Thunderbird Clubhouse	Staff healthcare	$10,000.00
Transition House	Apartment flooring	$7,500.00
Virtue Center	family support group/parenting classes for Family Pathways program	$10,000.00
Total		**$275,000.00**

Social & Voluntary Services Commission

Agency Letters

City Council provides annual funding to the Social & Voluntary Services Commission to award as grants to 501(c)3's serving Norman. This funding has a large impact on the agencies and our community.

City Care

City Care began in 1996 as a grassroots response to homelessness in Oklahoma City. What started with serving breakfast to neighbors in need has grown into a comprehensive continuum of care, including low-barrier shelters, complimentary transportation, street outreach, permanent supportive housing, and plans for a medical respite center. Our mission is to restore dignity through shelter, housing, and connection, ensuring that everyone has access to a safe place to sleep, regardless of their circumstances.

In partnership with the City of Norman, City Care assumed operations of Norman's low-barrier shelter in early 2025. The Cleveland County Point-in-Time Count recorded 216 people experiencing homelessness that January, over half of whom were unsheltered, and 40% of whom were chronically homeless. Since opening, our team has provided over 9,000 nights of rest to 282 unique guests, with 13 individuals successfully transitioning out of homelessness into permanent housing through the support of our Housing Navigation team.

The City of Norman has been a vital partner in this work, and we are honored to be among this year's Social Voluntary Services Commission (SVSC) grant recipients. This $10,000 award will support the essential leadership and operational infrastructure needed to continue serving some of Norman's most vulnerable residents. We respectfully ask the Council to consider continued and expanded investment in community-based service providers like City Care, whose shared mission is to meet the urgent and complex needs of our neighbors with dignity and compassion.

CASA
Court Appointed Special Advocates
FOR CHILDREN
SOUTH CENTRAL CASA OF OKLAHOMA



Every year, thousands of children in Oklahoma are removed from their homes because of evidence of abuse and neglect. They are uprooted from the only family they've known, taken out of school and away from friends. In short, their worlds are turned upside down. Going through the child welfare system is scary and no child should do it alone.

The mission of South Central CASA of Oklahoma is to recruit, screen, train, and support members of the community to advocate for the best interests of children who have been made wards of the court in Cleveland, McClain, and Garvin Counties.

CASA volunteers are appointed by judges to watch over and speak up for abused and neglected children to make sure they don't get lost in the overburdened legal and social service systems or languish in the foster care system. CASA volunteers stay with each child until he or she is placed in a safe, permanent home and the case is closed. For many abused children, their CASA volunteer is the one constant in their lives and often, the one adult who cares only for them.

The SVSC funds have had a tremendous impact for or our program over the years. Our CASA volunteers play a vital role in the court system, advocating for children and ensuring their voices are heard. They dedicate countless hours each month working with everyone involved in a case and visiting with children to help them reach a safe and permanent home as quickly as possible, all as volunteers.

Thanks to SVSC funding, we can support these dedicated individuals in meaningful ways. We provide gas cards to help them travel to visit children or transport them to visits with parents and siblings, counseling appointments, or other essential services. In 2024 alone, our volunteers drove over 41,000 miles on their own time to protect and support the children we serve.

These funds also allow us to offer small comforts and moments of joy to the children. Volunteers can take kids out for a treat, an ice cream at Braum's, a meal at McDonald's or Chick-fil-A, to help build trust and talk about their lives in a relaxed setting. We're also able to provide gift cards to places like HeyDay or local bowling alleys, giving siblings separated in placement the chance to reconnect and enjoy time together during sibling visits.

In addition, SVSC funds help us provide Christmas and birthday gifts to the children and celebrate two of the most important days in their lives: adoption day and reunification day. A simple card and a small gift make these milestones even more special. They are moments they remember and cherish for years to come.

We are so grateful for the support SVSC has provided. These funds make it possible for us to offer not only advocacy, but also compassion, connection, and joy to the children and families we serve.

Norman Care-A-Vans is building a community of support and care with unhoused folks in Norman, one ride at time. More than just a ride, our drivers develop relationships with riders by lending an ear to their stories, introducing them to services in the area, and offering material support such as home-cooked meals, camping supplies, and harm reduction kits. Our ultimate goal is not just to get our riders from point A to point B, but to build a world where we are all able to care for one another, no strings attached, no matter what.

SVSC's funds support our work by covering a significant portion of our insurance expenses. By helping us cover these costs, we have $10,000—mostly from small-dollar donors in our community—available to support our programs: free rides, free meals, and free life-saving supplies.



The Mission of Among Friends Activity Center is to provide a safe and friendly place for adults with disabilities to have fun, learn, and develop friendships, offering opportunities and hope for a better life. Among Friends accomplishes our Mission by providing our members a wide variety of daily activities consisting of games, music, movies, puzzles, group video games, arcade games, lifelong learning activities, fun group discussions, karaoke, dance party, cooking classes, interactive culture lessons, painting, arts & crafts, and exercise. Among Friends, via replicated annual research, finds on average 99% of families and 100% of members feel our organization has led to our people experiencing improved/maintained happiness and quality of life.

Among Friends is proud of our ability to be open for 35 hours a week at an affordable price point for most of our families. Our plans are the least expensive option available as similar agencies across the Oklahoma City metro want over two times our highest cost. Despite being one of the most affordable options available, 25% of members and their families need some form of scholarship. SVSC, for the last four years, have provided $9,600 to Among Friends to support our families who need help with membership dues.

Families being helped include a man who lives with his father who can no longer work due to medical conditions and his mother, who works when she can who is also battling her own major health issues. This member loves sports discussions and any board or dice game we offer. Another family involves a woman who lives with her single-mother aunt and her daughter who struggle to make ends meet. This member loves music, arts & crafts, and dancing with friends. Another family involves a man whose mom is a public-school

teacher. The scholarship for her son not only allows her son to keep his full days at Among Friends but also allows her to keep working knowing her son is in a safe environment. This member enjoys having conversations with anyone willing to talk to him. Another family on scholarship involves a mother and son who are on a very fixed small income. His scholarship allows him to video game with his “gamer bros” while also allowing him to participate in other games and social activities.

The picture provided with this document shows a party Among Friends hosted for a member on his birthday. Present were many members, OU students, and families of members. Six members pictured are on partial or full scholarship that is provided by SVSC. Without SVSC, these members at best would have limited days at Among Friends and at worst would return to the boredom, isolation, and depression they experienced before coming to Among Friends. Our organization has always turned those negative actions into positive emotions through shared experiences with their member friends. SVSC makes this possible for those members with limited financial means.

Healthy Living Norman

Healthy Living Norman's mission is to promote opportunities for physical activity, social engagement, and lifelong learning at Norman's Adult Wellness & Education Center. Thanks to support from organizations like the City of Norman's Social & Voluntary Services Commission, we are able to provide a wide variety of fitness and recreational activities, art and cooking classes, support groups, health presentations and screenings, and social events in a safe and welcoming environment.

Specifically, funding from the SVSC grant program helps us provide more than 275 senior adult fitness classes attended by more than 3350 people age 50 and older each month. Eighty-six percent of members surveyed said participating in group fitness classes helps them stay physically active.

Older adults are experiencing positive outcomes in physical activity, mental well-being, learning new skills, and connecting with others thanks to the programs and services offered at the wellness center. One member said, "It gets me out of the house and committed to staying physically fit after having been recently widowed. It's good for me mentally and physically."

We are dedicated to our role in being good stewards of the City of Norman's resources for the betterment of our community. Together, we are successfully supporting healthy aging and helping reduce isolation among older adults in Norman. We are thankful to the SVSC for the financial support to help sustain Healthy Living Norman's programming at the AWE.

A simple story time at Norman Sooner Wash to entertain children waiting with their parents was the catalyst for the July 2020 development of Little Read Wagon. In the past five years, LRW has evolved from that initial story time to numerous programs and services designed to deliver books directly to people who need them. Our target population includes all ages needing or wanting access to books. We seek out low income, disability, minority, rural, un-housed, urban, veteran, English language learner and senior citizen populations at all reading levels mindful as well of the need for materials for illiterate clients.

Little Read Wagon has given out 70,000 books as of June 30th; 2953 of those books were distributed at Sooner Wash. Stocking one bookshelf at Sooner Wash morphed into stocking book carts and bookshelves at multiple child-centered outlets and community partners. CCFI clients chose 4528 books to keep as their own, 250 books were donated to the teen library at Children's Recovery Center as well as 50 books to Bethesda in 2024. Book carts and free libraries are replenished as needed. One hundred fifty books were given to ReSTORE Habitat for Humanity to restock their free library. Community members hid 495 books in Norman parks for our #look4abook program. One hundred books were donated to a Kennedy fifth grade classroom and 150 books were chosen at Kennedy parent conferences. Little Read Wagon attends numerous free community events providing free choice book access to all attendees. Red Dirt Collective hosts four well attended Mutual Aid Fairs in Norman annually. Little Read Wagon participates in each distributing 1292 books last year. Lisa Gerard, our founder, offers story time as herself or dressed as a familiar book character at Norman Public libraries, Red Bud Farm School, Veterans Center, Food and Shelter, SunHive Collective and Baby Pantry events. LRW stocks book carts monthly at the consolidated Head Start program housed at Crossroads Youth and Family Services to encourage building at-home libraries for our youngest citizens. LRW delivered 1324 books to Head Start students in Cleveland County. A diverse group of people attend the events where LRW is present necessitating a large selection of titles and genres be available. Grandparents and parents look for books for children as well as themselves.

Many have shared their personal school struggles hoping that the books chosen will prevent their children from experiencing the same. Clients whose lives are difficult look for books that allow them to escape. Caregivers choose books for their clients who are unable to attend. Regular returning clients request books on specific topics. Children are delighted to choose their own books and are thrilled to learn they can keep their choices! Funding through the Social and Voluntary Services Commission has played a significant role allowing LRW to expand our programs and services. Our goal is to bridge the literacy gap

caused by poverty in Norman by encouraging a love for reading and thus learning. Consistent support from SVSC has allowed us to advance this goal.

ANTIOCH NORMAN

At Antioch Community Church of Norman, our mission is to work for the peace and prosperity of our city. The Snack and Study program is one of the most tangible ways we live this out—by providing a safe, welcoming space where vulnerable children can receive tutoring, encouragement, and a healthy meal at no cost to their families.

Each week, 60 Norman elementary students arrive after school to be greeted by caring volunteers who know them by name. They receive a healthy snack, one-on-one homework help, engaging activities, and a nutritious dinner. Beyond academics and nutrition, we provide winter coats and well-fitting shoes, ensuring children have what they need to feel safe and cared for.

When speaking with teachers at Kennedy Elementary, where most of our participants come from, teachers specifically reported that children in their classes were in need of personal attention and care from a safe adult, and tutoring support to help keep grades up. Snack and study is able to meet these needs for the students, working alongside teachers and parents to work on individual student goals.

The City of Norman's $6,000 grant will have a profound impact on the 2025-2026 school year. These funds will allow us to hire additional staff support, ensuring that we can maintain high standards for our program. Additional staff support will help us maintain high-quality meals, recruit and train specialized volunteers, and sustain personalized academic support.

We know that after-school hours are among the most vulnerable times for unsupervised children. Without this program, many of our students would be home alone, missing meals, and falling further behind in school. The City's investment has ensured that instead, they are thriving—nourished physically, academically, and emotionally.

On behalf of every child, parent, teacher, and volunteer touched by this program, we offer our deepest gratitude. Your support is more than financial—it's a statement that the City of Norman believes every child deserves safety, opportunity, and a chance to succeed. We are honored to partner with you in building a stronger, healthier community for all.

Thank you for your investment in Snack & Study.



THE MISSION

Meeting the Need of the Hungry and Homeless in Central Oklahoma

The Mission, formerly known as Mission Norman, exists to meet the needs of the hungry and homeless in our community. The Mission has two distinct programs: the Hope Food Pantry and the Positive Solutions Transitional Housing Program.

The Hope Food Pantry serves approximately 600 families per month. In July 2025, The Mission distributed approximately 97,750 pounds of food to our neighbors. Each family is given the opportunity to shop once each month to select the foods that their family prefers. The Mission also provides some education about healthy food choices, special topics for seniors, and information about other social services.

The Positive Solutions Transitional Housing Program provides rent-free housing for homeless families with children. The residents participate in case management meetings, family night activities, life skill-building meetings, and budgeting sessions. They are encouraged to save money so that they start from a strong position when they graduate from the program.

The SVSC grant money will have a tremendous impact on these programs. The grant will be used to provide equipment in the pantry warehouse so that we can adequately track the food coming in. The grant will also be used to provide sta□ing for the pantry to ensure that it runs e□iciently and delivers an exceptional client experience. Part of the grant money will be used to purchase a multi-box mailbox so that the transitional housing residents each have their own mailbox instead of needing to come into the main Mission building to get their mail.

The Mission is grateful to the City of Norman for allocating these funds to be used to meet the needs of hurting people. Thank you for trusting us to use these funds wisely.



Thunderbird Clubhouse is a community-based service organization that provides adults a holistic, relationship-based, and cost-effective way to recover from mental illness. The goal of Clubhouse is to provide a community for clients with mental illness, called members, to rediscover their talents, strengths and abilities. Clubhouse has five main programs: Employment, Housing, Education, Wellness, and Socialization.

Since the onset of COVID, Thunderbird Clubhouse has increased its programs and services and have taken on extra responsibilities to help people with housing insecurity in our community. However, much of the funding they received or will be receiving to expand services does not include funding for staffing costs. For this reason, Clubhouse is asking employees to do more or additional work, yet they do not have many resources to help fund overhead costs needed to do this work. Part of the promise that Clubhouse makes to their dedicated employees is the benefit of healthcare. Keeping one's self healthy is expensive, and Clubhouse does not want to leave their employees with the extra burden of healthcare costs or debts. Clubhouse could not carry out the mission of our agency without competent and devoted staff members. We appreciate the SVSC commission and the City of Norman for helping the members of Thunderbird Clubhouse with their recovery goals.

At Meals on Wheels of Norman, our mission is simple yet powerful: *to provide a nutritious meal to Norman's senior, disabled, or ill residents who are in need*. For more than 53 years, we have worked to ensure that some of the most vulnerable members of our community are not forgotten, going beyond food to deliver comfort, dignity, and connection.

One of the most important ways we fulfill this mission is through our **free meal program**. Currently, 64 clients receive meals at no cost, removing a barrier that might otherwise force them to choose between food, medicine, or other essentials. Each meal costs just $4.25 to prepare and deliver, but the value to those who receive it is immeasurable. For many, this service represents not only their only hot meal of the day, but also the peace of mind that someone will check in on them daily.

The impact of this program is both immediate and long-lasting:

- **Nutrition and health** – Every meal is designed to be balanced and nourishing, supporting the health of seniors and those living with disabilities or illness.
- **Independence and dignity** – By receiving meals at home, our clients can remain in their own homes longer, maintaining independence while reducing hospitalizations and health complications linked to food insecurity.
- **Connection and care** – Volunteers do more than deliver food. They offer a friendly face and a caring presence, helping to combat loneliness and isolation, which are as dangerous to health as poor nutrition.

The generosity of our community makes this work possible. Each dollar directly impacts lives here in Norman, ensuring no senior or vulnerable neighbor is left behind.

Meals on Wheels of Norman is not just about feeding people—it's about strengthening the fabric of our community. Every meal delivered represents hope, compassion, and the promise that someone cares.

NORMAN VETERANS COMMITTEE

P.O. BOX 370 NORMAN, OK 73070

January 14, 2026

Kim Coffman
Budget Manager
City of Norman
225 N. Webster
Norman, OK 73069

RE: City of Norman Veterans Day Parade Committee

We are requesting up to $500.00 to cover insurance for the 2026 City of Norman Veterans Day Parade/Static Event held at Reaves Park. The Veterans Day Committee has not yet determined the date, but it is likely to be November 8, 2026. Attached is the 2025 Insurance invoice, which was $395.07, but we want to be prepared in case the fees increase.

We appreciate the support you have provided to us over the last few years and hope that the City will be able to do this again for 2026.

We currently have approximately $7,448.66 in an account through the Norman Park Foundation. All funds were received as donations. For 2025, the only expense for the Norman Veterans Day Parade was event insurance ($395.07). All the refreshments were donated, and we did not have an airplane flyover due to the weather. Veterans continue to seek monetary donations each year to help defray the cost of expenses, as well as in-kind contributions from various restaurants to cover refreshments, and from printing services to cover the cost of posters.

Thank you in advance for considering our request.

Sincerely,

Roger Gallagher

Roger Gallagher, Chairman
Norman Veterans Committee
roger.j.gallagher@gmail.com
(405) 329-4395
2513 Woodsong Drive
Norman, OK 73071



205 S. Chickasaw
Pauls Valley, OK 73075
Phone: (405) 238-7331

Invoice # 4230	Page 1 of
Account Number	Date
NORMVET-01	10/10/2025
Balance Due On	
11/9/2025	
Amount Paid	Amount Due
	$395.07

Norman Veterans Day Committee
PO Box 370
Norman, OK 73070

EVENT Policy Number: QUOTING Effective: 11/9/2025 to 11/10/2025

Item #	Trans Eff Date	Due Date	Trans	Description	Amount
73307	11/9/2025	11/9/2025	NEWB	New EVENT- 2025-Veterans Day Parade 11/09/2025 Effect	$250.00
73308	11/9/2025	11/9/2025	AFEE	Agency Fee	$50.00
73309	11/9/2025	11/9/2025	CFEE	Company Fee for EVENT- 2025-Veterans Day Parade 11/09	$75.00
73310	11/9/2025	11/9/2025	SLTX	Surplus Lines Tax for EVENT- 2025-Veterans Day Parade 1	$19.50
73311	11/9/2025	11/9/2025	SLFE	Surplus Lines Fee for EVENT- 2025-Veterans Day Parade 1	$0.57

Total Invoice Balance: **$395.07**

City of Norman – Boys & Girls Club of Norman Annual Report

Empowering Youth

For more than twenty years, the City of Norman has provided substantial financial support to Center for Children and Families, Inc. (CCFI) for free or very low cost after school services for low-income youth residing in Norman. For 16 years, Neighborhood Centers services were provided on school sites in the Wilson/Longfellow and Kennedy/Irving neighborhoods. In July 2015 Boys & Girls Club of Norman (BGCN) was implemented to expand the number of youth served, increase hours of service to 20 hours over 5 days per week, and benefit from the program curricula, training, quality standards and other support provided by Boys & Girls Club of America.

In 1999, Neighborhood Centers was developed as a community collaboration to respond to high needs neighborhoods representing a significant percentage of the overall poverty and juvenile crime in the City of Norman. In subsequent years, a review of crime data from the Norman Police Department suggested that the implementation of Neighborhood Centers correlated with a significant and sustained decrease in juvenile arrests.

Boys & Girls Club of Norman's target population continues to be children and youth who reside in neighborhoods with high poverty and crime rates, many of whom have experienced relationship trauma such as domestic violence, child abuse or neglect. As a program of CCFI, BGCN is able to benefit from the expertise of CCFI professional staff and its 50 years of experience addressing the needs of families struggling with trauma. Most of the enrolled members come from Adams, Jefferson, Kennedy, and Wilson Elementary Schools, Irving, Alcott, Whittier, and Longfellow Middle Schools with a few from Norman High and Norman North High Schools. Norman Public Schools transports students from six of these school sites and Club members are able to walk from Longfellow Middle School. A Club site operates on location for students at Irving Middle School.

Melissa Klink serves as the CEO of CCFI overseeing multiple programs in the agency, including Boys & Girls Club of Norman. Her history in non-profit mental healthcare, helps drive the advocacy and trauma-informed work of the Club. The Boys & Girls Club is led by Executive Director Whitney Dunn. Whitney has extensive experience leading afterschool youth programming. In addition, we have a Teen Coordinator who is specifically responsible for implementing engaging programming for the 90+ teens currently enrolled in our program.

As BGCN is a program of CCFI, our members also have access to a highly qualified counseling team for individual services to heal complex trauma. The counseling team also works closely with BGCN staff on training in trauma-informed services and how to create a safe environment where every child can thrive. The trauma informed approach includes increased structure, lower youth to adult ratios and creative and individually tailored interventions to help youth resolve conflicts and learn to manage strong feelings without aggressive behavior.

The overall goals of BGCN prevention services are 1) safety and a sense of belonging 2) avoidance of crime, delinquency and other high-risk behaviors, 3) academic success, 4) healthy lifestyles and 5) character and leadership skills. As members arrive from school, the Regional Food Bank of Oklahoma supported Kids Cafe provides a healthy dinner. Following dinner, members have kid choice time to spend on the playground, the outdoor basketball court or the gym. In addition, members have access to an extensive library of books, a newly renovated art room, a brand new STEM lab, and many enrichment activities. Each day, Club members participate in Power Hour with staff and volunteer support to complete homework, engage in STEM projects and other interactive

academic enrichment activities. Other programming is offered using curricula provided through Boys & Girls Club of America such as Smart Moves, to promote self-awareness, healthy habits, decision making and goal setting and Career Launch, to promote job-readiness and career preparation for teens. Before members leave for home each day they receive a healthy snack.

In school year 2024-2025, Boys & Girls Club of Norman served a total of 216 club members, which included 168 youth at our main CCFI site and 48 youth at our Irving Middle School location. Over 1/3 of our Club members have an IEP or 504 learning plan and we are able to adapt academic success programming to help them succeed in and out of the classroom. Approximately 30% of our Club members also access counseling services at our organization to help them heal from complex trauma. In addition to individual counseling services, teens at Boys & Girls Club experienced group therapy, Making Sense of Your Worth, which had incredible results in self-esteem, confidence and improvement in self-worth.

Here are some of our recent outcomes that demonstrate supports at BGCN:

91% of members reported the club provides a safe and positive environment.
79% of BGCN members report they are building healthy supportive relationships with adults
85% of members feel a sense of belonging at the Club
100% of members participate in Academic Success programming
100% of members participate in Character & Leadership programming
25,098 meals and snacks were served to Club members, fighting youth food insecurity right here in our local community

CCFI is grateful for the many public and private partners who make financial and in-kind investments in Boys & Girls Club of Norman. These partnerships and their impact on children, youth and their families would not be possible without the steadfast commitment of the City of Norman. Partner organizations we work with include:

- **United Way of Norman**: United Way of Norman provides funding for BGCN and works to support the quality of youth development and out-of-school time services throughout the community.
- **Norman Public Schools:** Norman Public Schools allows BGCN members to utilize school buses, vans, and other resources at no cost to the program. Bus transportation is provided from four elementary schools and two middle schools daily throughout the school year. We also are on-site at Irving Middle School in the Recreation Center for afterschool programming.
- **University of Oklahoma:** BGCN serves as a practicum, internship, and volunteer site for many OU students. Approximately 100 OU students associated with a wide range of campus groups - including service organizations, fraternities and sororities - have volunteered with or worked to support the program. One specific group is Hispanic American Student Association which brings cultural programming each week to our members.
- **Mindful Resolutions:** Volunteers from Mindful Resolutions provide social emotional programming and conflict resolution skill building.
- **Bethesda:** Bethesda staff provide child sexual abuse prevention presentations to members and parents.
- **Regional Food Bank:** Regional Food Bank of Oklahoma provides dinner and snack daily during the school year to our members and lunch and snack during summer camp.

City of Norman – Boys & Girls Club of Norman Annual Report

Financial Information
Page 4 of this report is the FY 2025 and Estimated FY 2026 revenues and expenses for Boys & Girls Club of Norman. Both of these budgets reflect reductions in shared support staff and other expenses that are based on relative program size across the agency. The 2024 audited financial statements and 990s tax returns are attached.

Fees for Service: Boys & Girls Club of Norman charges member families twenty dollars per school year and twenty dollars for summer camp per child, with fee reductions and waivers available based on need. Membership fees represent 0.6% of our total program budget, less than 1%.

Actions to Generate Income: In addition to the City of Norman funding, operating costs for the Club are funded from OJJDP mentoring contracts, BGCA pass through dollars, United Way of Norman, foundation and corporate grants and small state contracts.

In addition to making personal financial contributions to the agency, the CCFI Board of Directors continues to seek supplementary funding sources to reduce the impact of a difficult fundraising and government contract climate. The Sustainable Funding Committee works closely with the Development and Communication Team to oversee the resource development process and find ways to diversify revenue for CCFI. All Board members participate in our annual end of year campaign by identifying and soliciting individual and corporate prospects. All Board members also assist in creating the resource development plan for the organization, seeking ways to generate new funds or enhance existing events.

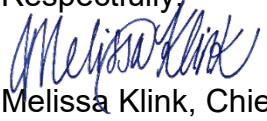
Fiscal Year 2027 Request
For FY 2026, the City of Norman generously provided $150,000 to support the Boys & Girls Club of Norman Partnership. **CCFI respectfully requests that the City of Norman continue its investment at $150,000 for FY 2027.**

This continued investment in BGCN will support the staffing levels required for the high need population served. A minimum 12:1 student to staff ratio is required to provide the high-quality, structured programming and additional support for students struggling with emotional and behavioral problems.

In addition, we are serving more members than ever before, with over half of our Club members being teens. It is crucial that we invest in our teens as they are rapidly approaching adulthood in our community. We recently completed renovations at our new Teen Center at Reaves Park, and will be hosting teen events starting in March 2026, with Spring Break camp starting at the newly renovated facility the same month.

We sincerely appreciate the ongoing support of the City of Norman and its dedication to improving the lives of children in our community.

Respectfully,



Melissa Klink, Chief Executive Officer
Center for Children and Families, Inc.

City of Norman – Boys & Girls Club of Norman Annual Report

Revenue	CY 25	Budget CY26
United Way	39,000	39,000
Donor Contributions	132,180	90,206
Foundations	53,900	94,000
City Fees & Grants	150,000	150,000
State & Federal Fees and Grants	79,794	49,000
Program Fees	3,301	3,321
Total Revenue	458,176	425,527
Expense		
Salary & Wages	301,440	275,762
Benefits	51,401	46,892
Total Salary & Benefits	352,841	322,654
Operating Expenses		
Professional Fees	37,559	13,009
Supplies	11,414	11,047
Telephone Expense	6,686	9,593
Postage and Shipping	-	40
Occupancy	33,012	31,060
Outside Printing & Artwork	3,028	2,030
Transportation	4,894	1,231
Conferences, Conventions & Meetings	2,656	2,688
Subscriptions and Licensure	12,721	12,659
Specific Assistance to Individ.	3,778	846
Rental, Maintenance of Equipment allocated	505	422
Insurance allocated	18,318	13,782
Equipment Acquisition allocated	1,930	-
Miscellaneous Expenses allocated	2,520	4,466
Total Operating Expense	139,021	102,873
Total Expenses	491,862	425,527
	(33,687)	-

FOR TAX YEAR 2024

CENTER FOR CHILDREN & FAMILIES INC

MICHAEL GREEN CPA

827 W LOCUST

Stilwell, OK 74960

(918)696-6298

MICHAEL GREEN CPA

827 W LOCUST
Stilwell, OK 74960
mg.cpa.office@gmail.com
Phone: (918)696-6298 | Fax: (918)696-4693

November 12, 2025

CENTER FOR CHILDREN & FAMILIES INC
210 S COCKREL AVE
Norman, OK 73071

Subject: Preparation of 2024 Tax Returns

CENTER FOR CHILDREN & FAMILIES INC:

Thank you for choosing MICHAEL GREEN CPA to assist with the 2024 taxes for CENTER FOR CHILDREN & FAMILIES INC. This letter confirms the terms of the engagement and outlines the nature and extent of the services we will provide.

We will prepare the 2024 federal and state income tax returns for CENTER FOR CHILDREN & FAMILIES INC. We will depend on management to provide the information we need to prepare complete and accurate returns. We may ask management to clarify some items but will not audit or otherwise verify the data submitted.

We will perform accounting services only as needed to prepare the tax returns. Our work will not include procedures to find defalcations or other irregularities. Accordingly, our engagement should not be relied upon to disclose errors, fraud, or other illegal acts, though it may be necessary for management to clarify some of the information submitted. We will inform management of any material errors, fraud, or other illegal acts we discover.

The law imposes penalties when taxpayers underestimate their tax liability. Call us if there are any concerns about such penalties.

Should we encounter instances of unclear tax law, or of potential conflicts in the interpretation of the law, we will outline the reasonable courses of action and the risks and consequences of each. We will ultimately adopt, on the behalf of CENTER FOR CHILDREN & FAMILIES INC, the alternative selected by management.

Our fee is based on the time required at standard billing rates plus out-of-pocket expenses. Invoices are due and payable upon presentation. All accounts not paid within thirty (30) days are subject to interest charges to the extent permitted by state law.

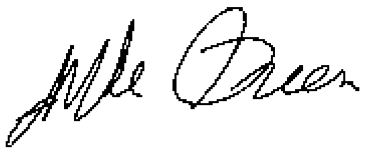
We will return the original records to management at the end of this engagement. Store these records, along with all supporting documents, in a secure location. We retain copies of your records and our work papers from your engagement for up to seven years, after which these documents will be destroyed.

If management has not selected to e-file the returns with our office, management will be solely responsible to file the returns with the appropriate taxing authorities. The tax matters representative should review all tax-return documents carefully before signing them. Our engagement to prepare the 2024 tax returns will conclude with the delivery of the completed returns to management, or with e-filed returns, with the tax matters representative's signature and our subsequent submittal of the tax return.

To affirm that this letter correctly summarizes the arrangements for this work, sign the enclosed copy of this letter in the space indicated and return it to us in the envelope provided.

Thank you for the opportunity to be of service. For further assistance with your tax return needs, contact our offic (918)696-6298.

Sincerely,



MICHAEL GREEN CPA
MICHAEL GREEN CPA

Accepted By:

_____
Officer

_____
Date

MICHAEL GREEN CPA

827 W LOCUST
Stilwell, OK 74960
mg.cpa.office@gmail.com
Phone: (918)696-6298 | Fax: (918)696-4693

November 12, 2025

CENTER FOR CHILDREN & FAMILIES INC
210 S COCKREL AVE
Norman, OK 73071

CENTER FOR CHILDREN & FAMILIES INC:

Enclosed is the 2024 federal return for a tax-exempt organization, prepared for CENTER FOR CHILDREN & FAMILIES INC from the information provided. The return will be e-filed with the IRS once we receive a signed Form 8879-TE, IRS e-file Signature Authorization for an Exempt Organization.

The federal return reflects neither a refund nor a balance due.

Thank you for the opportunity to be of service. For further assistance with the organization's tax return needs, contact our office at (918)696-6298.

Sincerely,

MICHAEL GREEN CPA
MICHAEL GREEN CPA

MICHAEL GREEN CPA

827 W LOCUST
Stilwell, OK 74960
mg.cpa.office@gmail.com
Phone: (918)696-6298 | Fax: (918)696-4693

November 12, 2025

CENTER FOR CHILDREN & FAMILIES INC
210 S COCKREL AVE
Norman, OK 73071

Your privacy is important to us. Read the following privacy policy.

We collect nonpublic personal information about you from various sources, including:

* Interviews regarding your tax situation

* Applications, organizers, or other documents that supply such information as your name, address, telephone number, Social Security Number, number of dependents, income, and other tax-related data

* Tax-related documents you provide that are required for processing tax returns, such as Forms W-2, 1099R, 1099-INT and 1099-DIV, and stock transactions

We do not disclose any nonpublic personal information about our clients or former clients to anyone, except as requested by our clients or as required by law.

We restrict access to personal information concerning you, except to our employees who need such information in order to provide products or services to you. We maintain physical, electronic, and procedural safeguards that comply with federal regulations to guard your personal information.

If you have any questions about our privacy policy, contact our office at (918)696-6298.

Sincerely,

MICHAEL GREEN CPA
MICHAEL GREEN CPA

MICHAEL GREEN CPA

827 W LOCUST
Stilwell, OK 74960
mg.cpa.office@gmail.com
Phone: (918)696-6298 | Fax: (918)696-4693

Customer Name	Customer Information	
CENTER FOR CHILDREN & FAMILIES INC 210 S COCKREL AVE Norman, OK 73071	Invoice #:	
	Date:	November 12, 2025
	Phone:	(405)364-1420
	E-mail:	

Your 2024 tax return was prepared by MICHAEL GREEN CPA.

Description		Fee
Federal And Supplemental Forms		
Form 990	Return of Org Exempt from Income Tax, page 1	
Form 990 pg 2	Return of Org Exempt from Income Tax, page 2	
Form 990 pg 3	Return of Org Exempt from Income Tax, page 3	
Form 990 pg 4	Return of Org Exempt from Income Tax, page 4	
Form 990 pg 5	Return of Org Exempt from Income Tax, page 5	
Form 990 pg 6	Return of Org Exempt from Income Tax, page 6	
Form 990 pg 7	Return of Org Exempt from Income Tax, page 7	
Form 990 pg 8	Return of Org Exempt from Income Tax, page 8	
Form 990 pg 9	Return of Org Exempt from Income Tax, page 9	
Form 990 pg 10	Return of Org Exempt from Income Tax, page 10	
Form 990 pg 11	Return of Org Exempt from Income Tax, page 11	
Form 990 pg 12	Return of Org Exempt from Income Tax, page 12	
Schedule A	Organization Exempt Under Sec 501(c)(3), page 1	
Schedule A pg 2	Organization Exempt Under Sec 501(c)(3), page 2	
Schedule A pg 3	Organization Exempt Under Sec 501(c)(3), page 3	
Schedule A pg 4	Organization Exempt Under Sec 501(c)(3), page 4	
Schedule A pg 5	Organization Exempt Under Sec 501(c)(3), page 5	
Schedule A pg 6	Organization Exempt Under Sec 501(c)(3), page 6	
Schedule A pg 7	Organization Exempt Under Sec 501(c)(3), page 7	
Schedule A pg 8	Organization Exempt Under Sec 501(c)(3), page 8	
Schedule B	Schedule of Contributors, page 1	
Schedule B pg 2	Schedule of Contributors, page 2	
Schedule B pg 3	Schedule of Contributors, page 3	
Schedule B pg 4	Schedule of Contributors, page 4	
Schedule D	Supplemental Financial Statement, page 1	
Schedule D pg 2	Supplemental Financial Statement, page 2	
Schedule D pg 3	Supplemental Financial Statement, page 3	
Schedule D pg 4	Supplemental Financial Statement, page 4	
Schedule D pg 5	Supplemental Financial Statement, page 5	
Schedule I	Grants and Other Assistance, page 1	
Schedule I pg 2	Grants and Other Assistance, page 2	
Schedule J	Compensation Information, page 1	
Schedule J pg 2	Compensation Information, page 2	

Schedule M	Non-Cash Contributions, page 1	
Schedule O	Supplemental Information, page 1	
Form 8879-TE	E-file Signature Authorization for Tax Exempt	
Wks Schedule A	Schedule A Worksheet - Excess 2% Contributors	
Overflow	Itemized Listing Attachment	
Overflow	Itemized Listing Attachment	
Overflow	Itemized Listing Attachment	
Overflow	Itemized Listing Attachment	
Overflow	Itemized Listing Attachment	
EF Notice	General Information for Electronic Filing	

Total Forms	**43**	**Forms Subtotal**	**0.00**
		Total Balance Due	**0.00**

Our records indicate an open balance on your account.
Please confirm with your records and reach out to our office @ 918-696-6298.

Thank you for your business!

Acknowledgement and General Information for Entities That File Returns Electronically

2024

Name(s) as shown on return

CENTER FOR CHILDREN & FAMILIES INC

Tax ID Number

-*3253

Entity address

210 S COCKREL AVE

Norman, OK 73071

Thank you for participating in IRS e-file.

1. [X] 2024 8868-01 income tax return for Federal was filed electronically.
The electronic filing services were provided by MICHAEL GREEN CPA .

2. [X] 8868-01 income tax return was accepted on 04-28-2025 using a Personal Identification Number (PIN) as an electronic signature. The entity entered a PIN or authorized the Electronic Return Originator (ERO) to enter or generate a PIN signature.
The submission ID assigned to this return is 7374482025118yya0tuy .

PLEASE DO NOT SEND A PAPER COPY OF ENTITY'S RETURN TO THE IRS. IF YOU DO, IT WILL DELAY THE PROCESSING OF THE RETURN.

CLIENT COPY

Item 1.

Form **990**

Department of the Treasury
Internal Revenue Service

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)
Do not enter social security numbers on this form as it may be made public.
Go to *www.irs.gov/Form990* for instructions and the latest information.

OMB No. 154
2024
Open to Public Inspection

A For the 2024 calendar year, or tax year beginning , 2024, and ending , 20

B Check if applicable:
- ☐ Address change
- ☐ Name change
- ☐ Initial return
- ☐ Final return/terminated
- ☐ Amended return
- ☐ Application pending

C Name of organization: CENTER FOR CHILDREN & FAMILIES INC
Doing business as:
Number and street (or P.O. box if mail is not delivered to street address): 210 S COCKREL AVE
Room/suite:
City or town, state or province, country, and ZIP or foreign postal code: Norman, OK 73071

D Employer identification number: 73-0933253
E Telephone number: (405)364-1420
G Gross receipts: $ 2,969,832

F Name and address of principal officer:

H(a) Is this a group return for subordinates? ☐ Yes ☒ No
H(b) Are all subordinates included? ☐ Yes ☐ No
If "No," attach a list. See instructions
H(c) Group exemption number

I Tax-exempt status: ☒ 501(c)(3) ☐ 501(c) ( ) (insert no.) ☐ 4947(a)(1) or ☐ 527

J Website: CCFINORMAN.ORG

K Form of organization: ☒ Corporation ☐ Trust ☐ Association ☐ Other
L Year of formation: 1969
M State of legal domicile: OK

Part I Summary

Activities & Governance

1 Briefly describe the organization's mission or most significant activities: To heal children, empower youth, and strengthen families because every child deserves to grow up safe, nutured and loved.

2 Check this box ☐ if the organization discontinued its operations or disposed of more than 25% of its net assets.

3	Number of voting members of the governing body (Part VI, line 1a)	3	16
4	Number of independent voting members of the governing body (Part VI, line 1b)	4	16
5	Total number of individuals employed in calendar year 2024 (Part V, line 2a)	5	0
6	Total number of volunteers (estimate if necessary)	6	18
7a	Total unrelated business revenue from Part VIII, column (C), line 12	7a	0
b	Net unrelated business taxable income from Form 990-T, Part I, line 11	7b	0

Revenue

		Prior Year	Current Year
8	Contributions and grants (Part VIII, line 1h)	2,894,094	2,693,882
9	Program service revenue (Part VIII, line 2g)	184,654	238,995
10	Investment income (Part VIII, column (A), lines 3, 4, and 7d)		3,722
11	Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	19,602	33,233
12	Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)	3,098,350	2,969,832

Expenses

13	Grants and similar amounts paid (Part IX, column (A), lines 1-3)	125,132	0
14	Benefits paid to or for members (Part IX, column (A), line 4)		0
15	Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)	2,212,259	2,337,522
16a	Professional fundraising fees (Part IX, column (A), line 11e)		0
b	Total fundraising expenses (Part IX, column (D), line 25) 253,402		
17	Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)	720,429	883,973
18	Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)	3,057,820	3,221,495
19	Revenue less expenses. Subtract line 18 from line 12	40,530	(251,663)

Net Assets or Fund Balances

		Beginning of Current Year	End of Year
20	Total assets (Part X, line 16)	4,077,706	3,800,409
21	Total liabilities (Part X, line 26)	181,368	236,321
22	Net assets or fund balances. Subtract line 21 from line 20	3,896,338	3,564,088

Part II Signature Block

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

Sign Here

MELISSA KLINK
Signature of officer — Date

MELISSA KLINK, CEO
Type or print name and title

Paid Preparer Use Only

Preparer's name	Preparer's signature	Date	Check ☒ if self-employed	PTIN
MICHAEL GREEN CPA		11-12-2025		P00333246

Firm's name: MICHAEL GREEN CPA — Firm's EIN:
Firm's address: 827 W LOCUST, Stilwell OK 74960 — Phone no. 918-696-6298

May the IRS discuss this return with the preparer shown above? See instructions ☐ Yes ☒ No

For Paperwork Reduction Act Notice, see the separate instructions. Form **990** (2

EEA

CLIENT Copy

Part III Statement of Program Service Accomplishments

Check if Schedule O contains a response or note to any line in this Part III . . . . . ☐

1 Briefly describe the organization's mission:

To heal children, empower youth, and strengthen families because every child deserves to grow up safe, nutured and loved.

2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? . . . . . ☐ **Yes** ☒ **No**

If "Yes," describe these new services on Schedule O.

3 Did the organization cease conducting, or make significant changes in how it conducts, any program services? . . . . . ☐ **Yes** ☒ **No**

If "Yes," describe these changes on Schedule O.

4 Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported.

4a (Code: _____) (Expenses $ **1,178,264** including grants of $ _____) (Revenue $ _____)

Healing children through counseling and play therapy for children and youth who have experienced relationship trauma. children and youth received counseling.

4b (Code: _____) (Expenses $ **861,746** including grants of $ _____) (Revenue $ _____)

Strengthing families through parent education and support services for teen parents, new parents, divorcing parents, and families struggling with abuse and neglect issues. parents and children received family education and support.

4c (Code: _____) (Expenses $ **568,925** including grants of $ _____) (Revenue $ _____)

Empowering youth through enriching out-of-school time activities for youth from low-income neighborhoods. children and youth received enriching out-of-school time services.

4d Other program services (Describe on Schedule O.)

(Expenses $ including grants of $) (Revenue $)

4e Total program service expenses **2,608,935**

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Part IV Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? *If "Yes," complete Schedule A*	1	X	
2	Is the organization required to complete Schedule B, Schedule of Contributors? See instructions	2	X	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? *If "Yes," complete Schedule C, Part I*	3		X
4	**Section 501(c)(3) organizations.** Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? *If "Yes," complete Schedule C, Part II*	4		X
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Rev. Proc. 98-19? *If "Yes," complete Schedule C, Part III*	5		X
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? *If "Yes," complete Schedule D, Part I*	6		X
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? *If "Yes," complete Schedule D, Part II*	7		X
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? *If "Yes," complete Schedule D, Part III*	8		X
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability; serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? *If "Yes," complete Schedule D, Part IV*	9		X
10	Did the organization, directly or through a related organization, hold assets in donor-restricted endowments or in quasi-endowments? *If "Yes," complete Schedule D, Part V*	10	X	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X, as applicable.			
a	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? *If "Yes," complete Schedule D, Part VI*	11a	X	
b	Did the organization report an amount for investments - other securities in Part X, line 12, that is 5% or more of its total assets reported in Part X, line 16? *If "Yes," complete Schedule D, Part VII*	11b	X	
c	Did the organization report an amount for investments - program related in Part X, line 13, that is 5% or more of its total assets reported in Part X, line 16? *If "Yes," complete Schedule D, Part VIII*	11c		X
d	Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in Part X, line 16? *If "Yes," complete Schedule D, Part IX*	11d		X
e	Did the organization report an amount for other liabilities in Part X, line 25? *If "Yes," complete Schedule D, Part X*	11e	X	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? *If "Yes," complete Schedule D, Part X*	11f	X	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? *If "Yes," complete Schedule D, Parts XI and XII*	12a	X	
b	Was the organization included in consolidated, independent audited financial statements for the tax year? *If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional*	12b		X
13	Is the organization a school described in section 170(b)(1)(A)(ii)? *If "Yes," complete Schedule E*	13		X
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		X
b	Did the organization have aggregate revenues or expenses of more than $10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at $100,000 or more? *If "Yes," complete Schedule F, Parts I and IV*	14b		X
15	Did the organization report on Part IX, column (A), line 3, more than $5,000 of grants or other assistance to or for any foreign organization? *If "Yes," complete Schedule F, Parts II and IV*	15		X
16	Did the organization report on Part IX, column (A), line 3, more than $5,000 of aggregate grants or other assistance to or for foreign individuals? *If "Yes," complete Schedule F, Parts III and IV*	16		X
17	Did the organization report a total of more than $15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? *If "Yes," complete Schedule G, Part I.* See instructions	17		X
18	Did the organization report more than $15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? *If "Yes," complete Schedule G, Part II*	18		X
19	Did the organization report more than $15,000 of gross income from gaming activities on Part VIII, line 9a? *If "Yes," complete Schedule G, Part III*	19		X
20a	Did the organization operate one or more hospital facilities? *If "Yes," complete Schedule H*	20a		X
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		
21	Did the organization report more than $5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? *If "Yes," complete Schedule I, Parts I and II*	21		X

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Item 1.

Part IV Checklist of Required Schedules *(continued)*

			Yes	No
22	Did the organization report more than $5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? *If "Yes," complete Schedule I, Parts I and III*	22	X	
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? *If "Yes," complete Schedule J*	23	X	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than $100,000 as of the last day of the year, that was issued after December 31, 2002? *If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a*	24a		X
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	**Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations.** Did the organization engage in an excess benefit transaction with a disqualified person during the year? *If "Yes," complete Schedule L, Part I*	25a		X
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? *If "Yes," complete Schedule L, Part I*	25b		X
26	Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons? *If "Yes," complete Schedule L, Part II*	26		X
27	Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity (including an employee thereof) or family member of any of these persons? *If "Yes," complete Schedule L, Part III*	27		X
28	Was the organization a party to a business transaction with one of the following parties? (See the Schedule L, Part IV, instructions for applicable filing thresholds, conditions, and exceptions).			
a	A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? *If "Yes," complete Schedule L, Part IV*	28a		X
b	A family member of any individual described in line 28a? *If "Yes," complete Schedule L, Part IV*	28b		X
c	A 35% controlled entity of one or more individuals and/or organizations described in line 28a or 28b? *If "Yes," complete Schedule L, Part IV*	28c		X
29	Did the organization receive more than $25,000 in noncash contributions? *If "Yes," complete Schedule M*	29	X	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? *If "Yes," complete Schedule M*	30		X
31	Did the organization liquidate, terminate, or dissolve and cease operations? *If "Yes," complete Schedule N, Part I*	31		X
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? *If "Yes," complete Schedule N, Part II*	32		X
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? *If "Yes," complete Schedule R, Part I*	33		X
34	Was the organization related to any tax-exempt or taxable entity? *If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1*	34		X
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		X
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? *If "Yes," complete Schedule R, Part V, line 2*	35b		
36	**Section 501(c)(3) organizations.** Did the organization make any transfers to an exempt non-charitable related organization? *If "Yes," complete Schedule R, Part V, line 2*	36		X
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? *If "Yes," complete Schedule R, Part VI*	37		X
38	Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and 19? **Note:** All Form 990 filers are required to complete Schedule O	38	X	

Part V Statements Regarding Other IRS Filings and Tax Compliance

Check if Schedule O contains a response or note to any line in this Part V ☐

				Yes	No
1a	Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable	1a	8		
b	Enter the number of Forms W-2G included on line 1a. Enter -0- if not applicable	1b	64		
c	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?		1c	X	

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Part V Statements Regarding Other IRS Filings and Tax Compliance *(continued)*

				Yes	No
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return	2a	0		
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?		2b		
3a	Did the organization have unrelated business gross income of $1,000 or more during the year?		3a		X
b	If "Yes," has it filed a Form 990-T for this year? *If "No" to line 3b, provide an explanation on Schedule O*		3b		
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?		4a		X
b	If "Yes," enter the name of the foreign country _____ See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).				
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?		5a		X
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?		5b		X
c	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?		5c		
6a	Does the organization have annual gross receipts that are normally greater than $100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?		6a		X
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?		6b		
7	**Organizations that may receive deductible contributions under section 170(c).**				
a	Did the organization receive a payment in excess of $75 made partly as a contribution and partly for goods and services provided to the payor?		7a		X
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?		7b		
c	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?		7c		X
d	If "Yes," indicate the number of Forms 8282 filed during the year	7d			
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?		7e		X
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?		7f		X
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?		7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?		7h		
8	**Sponsoring organizations maintaining donor advised funds.** Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year?		8		
9	**Sponsoring organizations maintaining donor advised funds.**				
a	Did the sponsoring organization make any taxable distributions under section 4966?		9a		
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?		9b		
10	**Section 501(c)(7) organizations.** Enter:				
a	Initiation fees and capital contributions included on Part VIII, line 12	10a			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	10b			
11	**Section 501(c)(12) organizations.** Enter:				
a	Gross income from members or shareholders	11a			
b	Gross income from other sources. (Do not net amounts due or paid to other sources against amounts due or received from them.)	11b			
12a	**Section 4947(a)(1) non-exempt charitable trusts.** Is the organization filing Form 990 in lieu of Form 1041?		12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year	12b			
13	**Section 501(c)(29) qualified nonprofit health insurance issuers.**				
a	Is the organization licensed to issue qualified health plans in more than one state? **Note:** See the instructions for additional information the organization must report on Schedule O.		13a		
b	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans	13b			
c	Enter the amount of reserves on hand	13c			
14a	Did the organization receive any payments for indoor tanning services during the tax year?		14a		X
b	If "Yes," has it filed a Form 720 to report these payments? *If "No," provide an explanation on Schedule O*		14b		
15	Is the organization subject to the section 4960 tax on payment(s) of more than $1,000,000 in remuneration or excess parachute payment(s) during the year? If "Yes," see the instructions and file Form 4720, Schedule N.		15		X
16	Is the organization an educational institution subject to the section 4968 excise tax on net investment income? If "Yes," complete Form 4720, Schedule O.		16		X
17	**Section 501(c)(21) organizations.** Did the trust, or any disqualified or other person, engage in any activities that would result in the imposition of an excise tax under section 4951, 4952, or 4953? If "Yes," complete Form 6069.		17		

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Item 1.

Part VI Governance, Management, and Disclosure. *For each "Yes" response to lines 2 through 7b below, and for a response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions.*

Check if Schedule O contains a response or note to any line in this Part VI X

Section A. Governing Body and Management

				Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year	1a	16		
	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain on Schedule O.				
b	Enter the number of voting members included on line 1a, above, who are independent	1b	16		
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2			X
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors, trustees, or key employees to a management company or other person?	3			X
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4			X
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5			X
6	Did the organization have members or stockholders?	6			X
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a			X
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b			X
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:				
a	The governing body?	8a		X	
b	Each committee with authority to act on behalf of the governing body?	8b			X
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? *If "Yes," provide the names and addresses on Schedule O*	9			X

Section B. Policies *(This Section B requests information about policies not required by the Internal Revenue Code.)*

			Yes	No
10a	Did the organization have local chapters, branches, or affiliates?	10a		X
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? . . .	11a	X	
b	Describe on Schedule O the process, if any, used by the organization to review this Form 990.			
12a	Did the organization have a written conflict of interest policy? *If "No," go to line 13*	12a	X	
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? . .	12b	X	
c	Did the organization regularly and consistently monitor and enforce compliance with the policy? *If "Yes," describe on Schedule O how this was done*	12c	X	
13	Did the organization have a written whistleblower policy?	13	X	
14	Did the organization have a written document retention and destruction policy?	14	X	
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
a	The organization's CEO, Executive Director, or top management official	15a	X	
b	Other officers or key employees of the organization	15b		X
	If "Yes" to line 15a or 15b, describe the process on Schedule O. See instructions.			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a		X
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	16b		

Section C. Disclosure

17 List the states with which a copy of this Form 990 is required to be filed **Oklahoma**

18 Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (section 501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply.

X Own website X Another's website X Upon request ☐ Other *(explain on Schedule O)*

19 Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year.

20 State the name, address, and telephone number of the person who possesses the organization's books and records.

MELISSA KLINK (405)364-1420, 210 S COCKREL AVE, Norman, OK 73071

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Item 1.

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII . . . . . ☐

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
- List all of the organization's **current** key employees, if any. See the instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (box 5 of Form W-2, box 6 of Form 1099-MISC, and/or box 1 of Form 1099-NEC) of more than $100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than $100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than $10,000 of reportable compensation from the organization and any related organizations.

See the instructions for the order in which to list the persons above.

☐ Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

(A) Name and title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/ 1099-MISC/ 1099-NEC)	(E) Reportable compensation from related organizations (W-2/ 1099-MISC/ 1099-NEC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
(1) MELISSA KLINK CEO	40.00			X				86,426	0	0
(2) APRIL MADDRY BOARD MEMBER	1.00	X						0	0	0
(3) BABS HARMON BOARD MEMBER		X						0	0	0
(4) FRANCISCA JENSEN BOARD MEMBER		X						0	0	0
(5) LESLIE CHRISTOPHER BOARD MEMBER		X						0	0	0
(6) LISA PETERSON BOARD MEMBER		X						0	0	0
(7) MATT FIX BOARD MEMBER		X						0	0	0
(8) NATASHA GRAF BOARD MEMBER		X						0	0	0
(9) NIKKI HOWELL BOARD MEMBER		X						0	0	0
(10) QUY NGUYEN COMMUNITY OUTREACH COMMITEE CHAIR		X						0	0	0
(11) RYAN CLARK BOARD MEMBER		X						0	0	0
(12) SHAUN MENDEZ BOARD MEMBER		X						0	0	0
(13) ANDREA SPENCER-HILL SUSTAINABLE FUNDING COMMITTEE CHAIR				X				0	0	0
(14) JEANNE MILLER BOARD DEVELOPMENT & STAFF ENGAGEMEN				X				0	0	0

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Item 1.

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (c

(A) Name and title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/ 1099-MISC/ 1099-NEC)	(E) Reportable compensation from related organizations (W-2/ 1099-MISC/ 1099-NEC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
(15)JOHN DOWNS BOYS & GILRLS CLUB LIAISON				X				0	0	0
(16)MATTHEW WOODARD PRESIDENT-ELECT				X				0	0	0
(17)MONICA DIAZ PRESIDENT				X				0	0	0
(18)TYLER MONTGOMERY TREASURER				X				0	0	0
(19)SARAH JENSEN SCHETTLER IMMEDIATE PAST PRESIDENT AND SECRET							X	0	0	0
(20)										
(21)										
(22)										
(23)										
(24)										
(25)										
1b Subtotal								86,426		
c Total from continuation sheets to Part VII, Section A										
d Total (add lines 1b and 1c)								86,426	0	0

2 Total number of individuals (including but not limited to those listed above) who received more than $100,000 of reportable compensation from the organization 0

		Yes	No
3	Did the organization list any **former** officer, director, trustee, key employee, or highest compensated employee on line 1a? *If "Yes," complete Schedule J for such individual*	X	
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than $150,000? *If "Yes," complete Schedule J for such individual*		X
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? *If "Yes," complete Schedule J for such person*		X

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than $100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation

2 Total number of independent contractors (including but not limited to those listed above) who received more than $100,000 of compensation from the organization

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Item 1.

Part VIII Statement of Revenue

Check if Schedule O contains a response or note to any line in this Part VIII . . . . . ☐

				(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512–514
Contributions, Gifts, Grants and Other Similar Amounts	1a Federated campaigns	1a	115,188				
	b Membership dues	1b					
	c Fundraising events	1c					
	d Related organizations	1d					
	e Government grants (contributions)	1e	1,922,050				
	f All other contributions, gifts, grants, and similar amounts not included above	1f	656,644				
	g Noncash contributions included in lines 1a-1f	1g	$ 174,958				
	h **Total.** Add lines 1a-1f			2,693,882			
Program Service Revenue		Business Code					
	2a PROGRAM CLASS FEES	624100		238,995	238,995		
	b						
	c						
	d						
	e						
	f All other program service revenue						
	g **Total.** Add lines 2a-2f			238,995			
Other Revenue	3 Investment income (including dividends, interest, and other similar amounts)			3,722	3,722		
	4 Income from investment of tax-exempt bond proceeds						
	5 Royalties						
		(i) Real	(ii) Personal				
	6a Gross rents 6a						
	b Less: rental expenses 6b						
	c Rental income or (loss) 6c						
	d Net rental income or (loss)						
		(i) Securities	(ii) Other				
	7a Gross amount from sales of assets other than inventory 7a						
	b Less: cost or other basis and sales expenses 7b						
	c Gain or (loss) 7c						
	d Net gain or (loss)						
	8a Gross income from fundraising events (not including $ ____ of contributions reported on line 1c). See Part IV, line 18	8a					
	b Less: direct expenses	8b					
	c Net income or (loss) from fundraising events						
	9a Gross income from gaming activities. See Part IV, line 19	9a					
	b Less: direct expenses	9b					
	c Net income or (loss) from gaming activities						
	10a Gross sales of inventory, less returns and allowances	10a					
	b Less: cost of goods sold	10b					
	c Net income or (loss) from sales of inventory						
Miscellaneous Revenue		Business Code					
	11a OTHER	900099		33,233	33,233		
	b						
	c						
	d All other revenue						
	e **Total.** Add lines 11a-11d			33,233			
	12 **Total revenue.** See instructions			2,969,832	275,950	0	

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Item 1.

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

Check if Schedule O contains a response or note to any line in this Part IX . . . . . ☐

Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1 Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21				
2 Grants and other assistance to domestic individuals. See Part IV, line 22				
3 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16				
4 Benefits paid to or for members				
5 Compensation of current officers, directors, trustees, and key employees				
6 Compensation not included above to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)	88,288	79,459	3,532	5,297
7 Other salaries and wages	1,797,812	1,480,079	166,200	151,533
8 Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)				
9 Other employee benefits	451,422	373,064	38,334	40,024
10 Payroll taxes				
11 Fees for services (nonemployees):				
a Management				
b Legal				
c Accounting	11,305	9,952	481	872
d Lobbying				
e Professional fundraising services. See Part IV, line 17				
f Investment management fees				
g Other. (If line 11g amount exceeds 10% of line 25, column (A), amount, list line 11g expenses on Schedule O.)	69,140	56,265	10,524	2,351
12 Advertising and promotion	163		50	113
13 Office expenses	97,096	73,743	7,840	15,513
14 Information technology				
15 Royalties				
16 Occupancy	96,869	91,742	1,304	3,823
17 Travel	13,413	12,755	8	650
18 Payments of travel or entertainment expenses for any federal, state, or local public officials				
19 Conferences, conventions, and meetings	22,466	19,984	474	2,008
20 Interest	15,623	7,395	7,671	557
21 Payments to affiliates				
22 Depreciation, depletion, and amortization	110,981		110,981	
23 Insurance	65,428	60,515	973	3,940
24 Other expenses. Itemize expenses not covered above. (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A), amount, list line 24e expenses on Schedule O.)				
a EQUIPMENT	32,931	32,155	212	564
b PROGRAM MATERIALS AND SNACKS	67,315	52,181	134	15,000
c CLIENT SUPPORT SERVICES	99,616	99,598	7	11
d MISCELLANEOUS	10,669	6,642	3,682	345
e All other expenses	170,958	153,406	6,751	10,801
25 **Total functional expenses.** Add lines 1 through 24e	3,221,495	2,608,935	359,158	253,402
26 **Joint costs.** Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here ☐ if following SOP 98-2 (ASC 958-720)				

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Item 1.

Part X Balance Sheet

Check if Schedule O contains a response or note to any line in this Part X . . . . . ☐

				(A) Beginning of year		(B) End of year
Assets	1	Cash - non-interest-bearing		3,498	1	104,399
	2	Savings and temporary cash investments		252,747	2	78,641
	3	Pledges and grants receivable, net		229,418	3	114,329
	4	Accounts receivable, net		368,835	4	126,787
	5	Loans and other receivables from any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons			5	
	6	Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), and persons described in section 4958(c)(3)(B)			6	
	7	Notes and loans receivable, net			7	
	8	Inventories for sale or use		18,433	8	23,803
	9	Prepaid expenses and deferred charges		275	9	19,021
	10a	Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D	10a 3,922,486			
	b	Less: accumulated depreciation	10b 826,669	3,188,086	10c	3,095,817
	11	Investments - publicly traded securities			11	
	12	Investments - other securities. See Part IV, line 11			12	225,974
	13	Investments - program-related. See Part IV, line 11			13	
	14	Intangible assets		16,414	14	11,638
	15	Other assets. See Part IV, line 11			15	
	16	**Total assets.** Add lines 1 through 15 (must equal line 33)		4,077,706	16	3,800,409
Liabilities	17	Accounts payable and accrued expenses		163,654	17	223,626
	18	Grants payable			18	
	19	Deferred revenue			19	
	20	Tax-exempt bond liabilities			20	
	21	Escrow or custodial account liability. Complete Part IV of Schedule D			21	
	22	Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons			22	
	23	Secured mortgages and notes payable to unrelated third parties			23	
	24	Unsecured notes and loans payable to unrelated third parties			24	
	25	Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24). Complete Part X of Schedule D		17,714	25	12,695
	26	**Total liabilities.** Add lines 17 through 25		181,368	26	236,321
Net Assets or Fund Balances		**Organizations that follow FASB ASC 958, check here** ☒ **and complete lines 27, 28, 32, and 33.**				
	27	Net assets without donor restrictions		3,821,944	27	3,906,631
	28	Net assets with donor restrictions		74,394	28	(342,543)
		Organizations that do not follow FASB ASC 958, check here ☐ **and complete lines 29 through 33.**				
	29	Capital stock or trust principal, or current funds			29	
	30	Paid-in or capital surplus, or land, building, or equipment fund			30	
	31	Retained earnings, endowment, accumulated income, or other funds			31	
	32	Total net assets or fund balances		3,896,338	32	3,564,088
	33	Total liabilities and net assets/fund balances		4,077,706	33	3,800,409

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Part XI Reconciliation of Net Assets

Check if Schedule O contains a response or note to any line in this Part XI X

1	Total revenue (must equal Part VIII, column (A), line 12)	1	2,969,832
2	Total expenses (must equal Part IX, column (A), line 25)	2	3,221,495
3	Revenue less expenses. Subtract line 2 from line 1	3	(251,663)
4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	4	3,896,338
5	Net unrealized gains (losses) on investments	5	28,297
6	Donated services and use of facilities	6	
7	Investment expenses	7	
8	Prior period adjustments	8	(108,351)
9	Other changes in net assets or fund balances (explain on Schedule O)	9	(533)
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32, column (B))	10	3,564,088

Part XII Financial Statements and Reporting

Check if Schedule O contains a response or note to any line in this Part XII . . . . . ☐

			Yes	No
1	Accounting method used to prepare the Form 990: ☐ Cash ☒ Accrual ☐ Other _____ If the organization changed its method of accounting from a prior year or checked "Other," explain on Schedule O.			
2a	Were the organization's financial statements compiled or reviewed by an independent accountant? If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both. ☐ Separate basis ☐ Consolidated basis ☐ Both consolidated and separate basis	2a		X
b	Were the organization's financial statements audited by an independent accountant? If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both. ☒ Separate basis ☐ Consolidated basis ☐ Both consolidated and separate basis	2b	X	
c	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain on Schedule O.	2c	X	
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Uniform Guidance, 2 C.F.R. Part 200, Subpart F?	3a	X	
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why on Schedule O and describe any steps taken to undergo such audits	3b	X	

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SCHEDULE A (Form 990)

Department of the Treasury
Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Attach to Form 990 or Form 990-EZ.

Go to *www.irs.gov/Form990* for instructions and the latest information.

OMB No. 154

2024

Open to Public Inspection

Name of the organization	Employer identification number
CENTER FOR CHILDREN & FAMILIES INC	73-0933253

Part I Reason for Public Charity Status. (All organizations must complete this part.) See instructions.

The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.)

1 ☐ A church, convention of churches, or association of churches described in **section 170(b)(1)(A)(i).**

2 ☐ A school described in **section 170(b)(1)(A)(ii).** (Attach Schedule E (Form 990).)

3 ☐ A hospital or a cooperative hospital service organization described in **section 170(b)(1)(A)(iii).**

4 ☐ A medical research organization operated in conjunction with a hospital described in **section 170(b)(1)(A)(iii).** Enter the hospital's name, city, and state: _____

5 ☐ An organization operated for the benefit of a college or university owned or operated by a governmental unit described in **section 170(b)(1)(A)(iv).** (Complete Part II.)

6 ☐ A federal, state, or local government or governmental unit described in **section 170(b)(1)(A)(v).**

7 ☒ An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in **section 170(b)(1)(A)(vi).** (Complete Part II.)

8 ☐ A community trust described in **section 170(b)(1)(A)(vi).** (Complete Part II.)

9 ☐ An agricultural research organization described in **section 170(b)(1)(A)(ix)** operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or university: _____

10 ☐ An organization that normally receives (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions, subject to certain exceptions; and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See **section 509(a)(2).** (Complete Part III.)

11 ☐ An organization organized and operated exclusively to test for public safety. See **section 509(a)(4).**

12 ☐ An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in **section 509(a)(1)** or **section 509(a)(2)**. See **section 509(a)(3).** Check the box on lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g.

a ☐ **Type I.** A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. **You must complete Part IV, Sections A and B.**

b ☐ **Type II.** A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). **You must complete Part IV, Sections A and C.**

c ☐ **Type III functionally integrated.** A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). **You must complete Part IV, Sections A, D, and E.**

d ☐ **Type III non-functionally integrated.** A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization must generally satisfy a distribution requirement and an attentiveness requirement (see instructions). **You must complete Part IV, Sections A and D, and Part V.**

e ☐ Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization.

f Enter the number of supported organizations . . . . . .

g Provide the following information about the supported organization(s).

(i) Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1-10 above (see instructions))	(iv) Is the organization listed in your governing document? Yes	(iv) No	(v) Amount of monetary support (see instructions)	(vi) Amount of other support (see instructions)
(A)						
(B)						
(C)						
(D)						
(E)						
Total						

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Part II **Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)**
(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Section A. Public Support

Calendar year (or fiscal year beginning in)	(a) 2020	(b) 2021	(c) 2022	(d) 2023	(e) 2024	(f) Total
1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")	1,612,136	1,536,176	2,289,013	2,894,094	2,514,424	10,845,843
2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
3 The value of services or facilities furnished by a governmental unit to the organization without charge						
4 **Total.** Add lines 1 through 3	1,612,136	1,536,176	2,289,013	2,894,094	2,514,424	10,845,843
5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						
6 **Public support.** Subtract line 5 from line 4.						10,845,843

Section B. Total Support

Calendar year (or fiscal year beginning in)	(a) 2020	(b) 2021	(c) 2022	(d) 2023	(e) 2024	(f) Total
7 Amounts from line 4	1,612,136	1,536,176	2,289,013	2,894,094	2,514,424	10,845,843
8 Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources						
9 Net income from unrelated business activities, whether or not the business is regularly carried on						
10 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						
11 **Total support.** Add lines 7 through 10						10,845,843

12 Gross receipts from related activities, etc. (see instructions) **12**

13 **First 5 years.** If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and **stop here** . . . . . ☐

Section C. Computation of Public Support Percentage

14	Public support percentage for 2024 (line 6, column (f), divided by line 11, column (f))	**14**	100.00 %
15	Public support percentage from 2023 Schedule A, Part II, line 14	**15**	0.00 %

16a **33 1/3% support test - 2024.** If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and **stop here.** The organization qualifies as a publicly supported organization . . . . . ☒

b **33 1/3% support test - 2023.** If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and **stop here.** The organization qualifies as a publicly supported organization . . . . . ☐

17a **10%-facts-and-circumstances test - 2024.** If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the facts-and-circumstances test, check this box and **stop here.** Explain in Part VI how the organization meets the facts-and-circumstances test. The organization qualifies as a publicly supported organization . . . . . ☐

b **10%-facts-and-circumstances test - 2023.** If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the facts-and-circumstances test, check this box and **stop here.** Explain in Part VI how the organization meets the facts-and-circumstances test. The organization qualifies as a publicly supported organization . . . . . ☐

18 **Private foundation.** If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions . . . . . ☐

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Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Section A. Public Support

Calendar year (or fiscal year beginning in)	(a) 2020	(b) 2021	(c) 2022	(d) 2023	(e) 2024	(f) Total
1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")						
2 Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3 Gross receipts from activities that are not an unrelated trade or business under section 513						
4 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
5 The value of services or facilities furnished by a governmental unit to the organization without charge						
6 **Total.** Add lines 1 through 5						
7a Amounts included on lines 1, 2, and 3 received from disqualified persons . .						
b Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of $5,000 or 1% of the amount on line 13 for the year						
c Add lines 7a and 7b						
8 **Public support.** (Subtract line 7c from line 6.)						

Section B. Total Support

Calendar year (or fiscal year beginning in)	(a) 2020	(b) 2021	(c) 2022	(d) 2023	(e) 2024	(f) Total
9 Amounts from line 6						
10a Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources .						
b Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975						
c Add lines 10a and 10b						
11 Net income from unrelated business activities not included on line 10b, whether or not the business is regularly carried on						
12 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						
13 **Total support.** (Add lines 9, 10c, 11, and 12.)						

14 **First 5 years.** If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and **stop here** . . . . . ☐

Section C. Computation of Public Support Percentage

15	Public support percentage for 2024 (line 8, column (f), divided by line 13, column (f))	15	%
16	Public support percentage from 2023 Schedule A, Part III, line 15	16	%

Section D. Computation of Investment Income Percentage

17	Investment income percentage for **2024** (line 10c, column (f), divided by line 13, column (f)) . . .	17	%
18	Investment income percentage from **2023** Schedule A, Part III, line 17	18	%

19a **33 1/3% support tests - 2024.** If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization ☐

b **33 1/3% support tests - 2023.** If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3%, and line 18 is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization . . . . . ☐

20 **Private foundation.** If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions . .

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Part IV Supporting Organizations

(Complete only if you checked a box on line 12 of Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

			Yes	No
1	Are all of the organization's supported organizations listed by name in the organization's governing documents? *If "No," describe in* ***Part VI*** *how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.*	1		
2	Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? *If "Yes," explain in* ***Part VI*** *how the organization determined that the supported organization was described in section 509(a)(1) or (2).*	2		
3a	Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? *If "Yes," answer lines 3b and 3c below.*	3a		
b	Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? *If "Yes," describe in* ***Part VI*** *when and how the organization made the determination.*	3b		
c	Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? *If "Yes," explain in* ***Part VI*** *what controls the organization put in place to ensure such use.*	3c		
4a	Was any supported organization not organized in the United States ("foreign supported organization")? *If "Yes," and if you checked 12a or 12b in Part I, answer lines 4b and 4c below.*	4a		
b	Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? *If "Yes," describe in* ***Part VI*** *how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.*	4b		
c	Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? *If "Yes," explain in* ***Part VI*** *what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.*	4c		
5a	Did the organization add, substitute, or remove any supported organizations during the tax year? *If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in* ***Part VI****, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).*	5a		
b	**Type I or Type II only.** Was any added or substituted supported organization part of a class already designated in the organization's organizing document?	5b		
c	**Substitutions only.** Was the substitution the result of an event beyond the organization's control?	5c		
6	Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? *If "Yes," provide detail in* ***Part VI.***	6		
7	Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? *If "Yes," complete Part I of Schedule L (Form 990).*	7		
8	Did the organization make a loan to a disqualified person (as defined in section 4958) not described on line 7? *If "Yes," complete Part I of Schedule L (Form 990).*	8		
9a	Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? *If "Yes," provide detail in* ***Part VI****.*	9a		
b	Did one or more disqualified persons (as defined on line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? *If "Yes," provide detail in* ***Part VI****.*	9b		
c	Did a disqualified person (as defined on line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? *If "Yes," provide detail in* ***Part VI****.*	9c		
10a	Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? *If "Yes," answer line 10b below.*	10a		
b	Did the organization have any excess business holdings in the tax year? *(Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)*	10b		

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Part IV Supporting Organizations *(continued)*

			Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?			
a	A person who directly or indirectly controls, either alone or together with persons described on lines 11b and 11c below, the governing body of a supported organization?	**11a**		
b	A family member of a person described on line 11a above?	**11b**		
c	A 35% controlled entity of a person described on line 11a or 11b above? *If "Yes" to line 11a, 11b, or 11c, provide detail in* ***Part VI.***	**11c**		

Section B. Type I Supporting Organizations

			Yes	No
1	Did the governing body, members of the governing body, officers acting in their official capacity, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's officers, directors, or trustees at all times during the tax year? *If "No," describe in* ***Part VI*** *how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.*	**1**		
2	Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? *If "Yes," explain in* ***Part VI*** *how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised, or controlled the supporting organization.*	**2**		

Section C. Type II Supporting Organizations

			Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? *If "No," describe in* ***Part VI*** *how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).*	**1**		

Section D. All Type III Supporting Organizations

			Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?	**1**		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? *If "No," explain in* ***Part VI*** *how the organization maintained a close and continuous working relationship with the supported organization(s).*	**2**		
3	By reason of the relationship described on line 2, above, did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? *If "Yes," describe in* ***Part VI*** *the role the organization's supported organizations played in this regard.*	**3**		

Section E. Type III Functionally Integrated Supporting Organizations

1 *Check the box next to the method that the organization used to satisfy the Integral Part Test during the year* ***(see instructions)****.*

a ☐ The organization satisfied the Activities Test. *Complete* ***line 2*** *below.*

b ☐ The organization is the parent of each of its supported organizations. *Complete* ***line 3*** *below.*

c ☐ The organization supported a governmental entity. *Describe in* ***Part VI*** *how you supported a governmental entity (see instructions).*

			Yes	No
2	Activities Test. ***Answer lines 2a and 2b below.***			
a	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? *If "Yes," then in* ***Part VI identify those supported organizations and explain*** *how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.*	**2a**		
b	Did the activities described on line 2a, above, constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? *If "Yes," explain in* ***Part VI*** *the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.*	**2b**		
3	Parent of Supported Organizations. ***Answer lines 3a and 3b below.***			
a	Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? *If "Yes" or "No," provide details in* ***Part VI.***	**3a**		
b	Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each of its supported organizations? *If "Yes," describe in* ***Part VI*** *the role played by the organization in this regard.*	**3b**		

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Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations

1 ☐ Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970 *(explain in **Part VI**).* **See instructions.** All other Type III non-functionally integrated supporting organizations must complete Sections A through E.

Section A - Adjusted Net Income			(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	**1**		
2	Recoveries of prior-year distributions	**2**		
3	Other gross income (see instructions)	**3**		
4	Add lines 1 through 3.	**4**		
5	Depreciation and depletion	**5**		
6	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	**6**		
7	Other expenses (see instructions)	**7**		
8	**Adjusted Net Income** (subtract lines 5, 6, and 7 from line 4)	**8**		

Section B - Minimum Asset Amount			(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year):			
a	Average monthly value of securities	**1a**		
b	Average monthly cash balances	**1b**		
c	Fair market value of other non-exempt-use assets	**1c**		
d	**Total** (add lines 1a, 1b, and 1c)	**1d**		
e	**Discount** claimed for blockage or other factors *(explain in detail in **Part VI**)*:			
2	Acquisition indebtedness applicable to non-exempt-use assets	**2**		
3	Subtract line 2 from line 1d.	**3**		
4	Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount, see instructions).	**4**		
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	**5**		
6	Multiply line 5 by 0.035.	**6**		
7	Recoveries of prior-year distributions	**7**		
8	**Minimum Asset Amount** (add line 7 to line 6)	**8**		

Section C - Distributable Amount			Current Year
1	Adjusted net income for prior year (from Section A, line 8, column A)	**1**	
2	Enter 0.85 of line 1.	**2**	
3	Minimum asset amount for prior year (from Section B, line 8, column A)	**3**	
4	Enter greater of line 2 or line 3.	**4**	
5	Income tax imposed in prior year	**5**	
6	**Distributable Amount.** Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions).	**6**	

7 ☐ Check here if the current year is the organization's first as a non-functionally integrated Type III supporting organization (see instructions).

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Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations *(continued)*

Section D - Distributions			Current Year
1	Amounts paid to supported organizations to accomplish exempt purposes	1	
2	Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity	2	
3	Administrative expenses paid to accomplish exempt purposes of supported organizations	3	
4	Amounts paid to acquire exempt-use assets	4	
5	Qualified set-aside amounts (prior IRS approval required - *provide details in* ***Part VI***)	5	
6	Other distributions *(describe in* ***Part VI****).* See instructions.	6	
7	**Total annual distributions.** Add lines 1 through 6.	7	
8	Distributions to attentive supported organizations to which the organization is responsive *(provide details in* ***Part VI****).* See instructions.	8	
9	Distributable amount for 2024 from Section C, line 6	9	
10	Line 8 amount divided by line 9 amount	10	

Section E - Distribution Allocations (see instructions)		(i) Excess Distributions	(ii) Underdistributions Pre-2024	(iii) Distributable Amount for 2024
1	Distributable amount for 2024 from Section C, line 6			
2	Underdistributions, if any, for years prior to 2024 (reasonable cause required - *explain in* ***Part VI****).* See instructions.			
3	Excess distributions carryover, if any, to 2024			
a	From 2019			
b	From 2020			
c	From 2021			
d	From 2022			
e	From 2023			
f	**Total** of lines 3a through 3e			
g	Applied to underdistributions of prior years			
h	Applied to 2024 distributable amount			
i	Carryover from 2019 not applied (see instructions)			
j	Remainder. Subtract lines 3g, 3h, and 3i from line 3f.			
4	Distributions for 2024 from Section D, line 7: $			
a	Applied to underdistributions of prior years			
b	Applied to 2024 distributable amount			
c	Remainder. Subtract lines 4a and 4b from line 4.			
5	Remaining underdistributions for years prior to 2024, if any. Subtract lines 3g and 4a from line 2. For result greater than zero, *explain in* ***Part VI****.* See instructions.			
6	Remaining underdistributions for 2024. Subtract lines 3h and 4b from line 1. For result greater than zero, *explain in* ***Part VI****.* See instructions.			
7	**Excess distributions carryover to 2025**. Add lines 3j and 4c.			
8	Breakdown of line 7:			
a	Excess from 2020			
b	Excess from 2021			
c	Excess from 2022			
d	Excess from 2023			
e	Excess from 2024			

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Part VI **Supplemental Information.** Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.)

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Schedule B (Form 990)
(Rev. December 2024)
Department of the Treasury
Internal Revenue Service

Schedule of Contributors

Attach to Form 990, 990-EZ, or 990-PF.
Go to *www.irs.gov/Form990* for the latest information.

OMB No. 1545-0047

Name of the organization
CENTER FOR CHILDREN & FAMILIES INC

Employer identification number
73-0933253

Organization type (check one):

Filers of:	**Section:**
Form 990 or 990-EZ	☒ 501(c)(**3**) (enter number) organization
	☐ 4947(a)(1) nonexempt charitable trust **not** treated as a private foundation
	☐ 527 political organization
Form 990-PF	☐ 501(c)(3) exempt private foundation
	☐ 4947(a)(1) nonexempt charitable trust treated as a private foundation
	☐ 501(c)(3) taxable private foundation

Check if your organization is covered by the **General Rule** or a **Special Rule.**

Note: Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.

General Rule

☒ For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling $5,000 or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions.

Special Rules

☐ For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of **(1)** $5,000; or **(2)** 2% of the amount on (i) Form 990, Part VIII, line 1h; or (ii) Form 990-EZ, line 1. Complete Parts I and II.

☐ For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than $1,000 *exclusively* for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I (entering "N/A" in column (b) instead of the contributor name and address), II, and III.

☐ For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions *exclusively* for religious, charitable, etc., purposes, but no such contributions totaled more than $1,000. If this box is checked, enter here the total contributions that were received during the year for an *exclusively* religious, charitable, etc., purpose. Don't complete any of the parts unless the **General Rule** applies to this organization because it received *nonexclusively* religious, charitable, etc., contributions totaling $5,000 or more during the year . . . . . $ _____

Caution: An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990), but it **must** answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990).

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Schedule B (Form 990) (Rev. 12-2024)

Name of organization
CENTER FOR CHILDREN & FAMILIES INC

Employer identification number
73-0933253

Part I **Contributors** (see instructions). Use duplicate copies of Part I if additional space is needed.

(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1	OKLA DEPT OF HUMAN SERVICES PO BOX 25352 Oklahoma City, OK 73125	$ 183,984	Person [X] Payroll [ ] Noncash [ ] (Complete Part II for noncash contributions.)
2	OKLA DISTRICT ATTORNEY'S COUNCIL 421 N W 13TH ST STE 290 Oklahoma City, OK 73103	$ 30,000	Person [X] Payroll [ ] Noncash [ ] (Complete Part II for noncash contributions.)
3	OKLA DEPT OF EDUCATION 100 N E 10TH ST Oklahoma City, OK 73117-1299	$ 125,416	Person [X] Payroll [ ] Noncash [ ] (Complete Part II for noncash contributions.)
4	CITY OF NORMAN PO BOX 370 Norman, OK 73069	$ 197,435	Person [X] Payroll [ ] Noncash [ ] (Complete Part II for noncash contributions.)
5	COMMUNITIES FOUNDATION OF OK 801 N W 63RD STREET SUITE 200 Oklahoma City, OK 73116	$ 73,976	Person [X] Payroll [ ] Noncash [ ] (Complete Part II for noncash contributions.)
		$	Person [ ] Payroll [ ] Noncash [ ] (Complete Part II for noncash contributions.)

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Name of organization
CENTER FOR CHILDREN & FAMILIES INC

Employer identification number
73-0933253

Part II **Noncash Property** (see instructions). Use duplicate copies of Part II if additional space is needed.

(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		$	

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Item 1.

Name of organization

CENTER FOR CHILDREN & FAMILIES INC

Employer identification numb

73-0933253

Part III ***Exclusively*** **religious, charitable, etc., contributions to organizations described in section 501(c)(7), (8), or (10) that total more than $1,000 for the year from any one contributor.** Complete columns **(a)** through **(e) and** the following line entry. For organizations completing Part III, enter the total of *exclusively* religious, charitable, etc., contributions of **$1,000 or less** for the year. (Enter this information once. See instructions.) **$** _____

Use duplicate copies of Part III if additional space is needed.

(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held

(e) Transfer of gift

Transferee's name, address, and ZIP + 4	Relationship of transferor to transferee

(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held

(e) Transfer of gift

Transferee's name, address, and ZIP + 4	Relationship of transferor to transferee

(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held

(e) Transfer of gift

Transferee's name, address, and ZIP + 4	Relationship of transferor to transferee

(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held

(e) Transfer of gift

Transferee's name, address, and ZIP + 4	Relationship of transferor to transferee

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SCHEDULE D (Form 990)
(Rev. December 2024)
Department of the Treasury
Internal Revenue Service

Supplemental Financial Statements

Complete if the organization answered "Yes" on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.
Attach to Form 990.
Go to *www.irs.gov/Form990* for instructions and the latest information.

OMB No. 154

Open to Public Inspection

Name of the organization
CENTER FOR CHILDREN & FAMILIES INC

Employer identification number
73-0933253

Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts

Complete if the organization answered "Yes" on Form 990, Part IV, line 6.

		(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year		
2	Aggregate value of contributions to (during year)		
3	Aggregate value of grants from (during year)		
4	Aggregate value at end of year		

5 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? ☐ Yes ☐ No

6 Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit? ☐ Yes ☐ No

Part II Conservation Easements

Complete if the organization answered "Yes" on Form 990, Part IV, line 7.

1 Purpose(s) of conservation easements held by the organization (check all that apply).
- ☐ Preservation of land for public use (for example, recreation or education)
- ☐ Preservation of a historically important land area
- ☐ Protection of natural habitat
- ☐ Preservation of a certified historic structure
- ☐ Preservation of open space

2 Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year.

			Held at the End of the Tax Year
a	Total number of conservation easements	2a	
b	Total acreage restricted by conservation easements	2b	
c	Number of conservation easements on a certified historic structure included on line 2a	2c	
d	Number of conservation easements included on line 2c acquired after July 25, 2006, and not on a historic structure listed in the National Register	2d	

3 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year

4 Number of states where property subject to conservation easement is located

5 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? ☐ Yes ☐ No

6 Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year

7 Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year $

8 Does each conservation easement reported on line 2d above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)? ☐ Yes ☐ No

9 In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements.

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets

Complete if the organization answered "Yes" on Form 990, Part IV, line 8.

1a If the organization elected, as permitted under FASB ASC 958, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide in Part XIII the text of the footnote to its financial statements that describes these items.

b If the organization elected, as permitted under FASB ASC 958, to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items.

(i) Revenue included on Form 990, Part VIII, line 1 $

(ii) Assets included in Form 990, Part X $

2 If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under FASB ASC 958 relating to these items.

a Revenue included on Form 990, Part VIII, line 1 $

b Assets included in Form 990, Part X $

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Item 1.

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets *(con*

3 Using the organization's acquisition, accession, and other records, check any of the following that make significant use of its collection items (check all that apply).

a ☐ Public exhibition
b ☐ Scholarly research
c ☐ Preservation for future generations
d ☐ Loan or exchange program
e ☐ Other _____

4 Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII.

5 During the year, did the organization solicit or receive donations of art, historical treasures, or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection? . . . . . ☐ Yes ☐ No

Part IV Escrow and Custodial Arrangements

Complete if the organization answered "Yes" on Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

1a Is the organization an agent, trustee, custodian, or other intermediary for contributions or other assets not included on Form 990, Part X? . . . . . ☐ Yes ☐ No

b If "Yes," explain the arrangement in Part XIII and complete the following table.

		Amount
c Beginning balance	1c	
d Additions during the year	1d	
e Distributions during the year	1e	
f Ending balance	1f	

2a Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability? . . . . . ☐ Yes ☐ No

b If "Yes," explain the arrangement in Part XIII. Check here if the explanation has been provided in Part XIII . . . . . ☐

Part V Endowment Funds

Complete if the organization answered "Yes" on Form 990, Part IV, line 10.

	(a) Current year	(b) Prior year	(c) Two years back	(d) Three years back	(e) Four years back
1a Beginning of year balance	209,874	190,506	237,772	218,138	204,167
b Contributions					
c Net investment earnings, gains, and losses	28,077	30,882	(35,544)	30,790	23,481
d Grants or scholarships					
e Other expenditures for facilities and programs	11,966	11,502	11,710	11,145	9,510
f Administrative expenses	11	12	12	11	
g End of year balance	225,974	209,874	190,506	237,772	218,138

2 Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as:

a Board designated or quasi-endowment _____ %
b Permanent endowment _____ %
c Term endowment _____ %

The percentages on lines 2a, 2b, and 2c should equal 100%.

3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by:

		Yes	No
(i) Unrelated organizations?	3a(i)	X	
(ii) Related organizations?	3a(ii)		X
b If "Yes" on line 3a(ii), are the related organizations listed as required on Schedule R?	3b		

4 Describe in Part XIII the intended uses of the organization's endowment funds.

Part VI Land, Buildings, and Equipment

Complete if the organization answered "Yes" on Form 990, Part IV, line 11a. See Form 990, Part X, line 10.

Description of property	(a) Cost or other basis (investment)	(b) Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value
1a Land				
b Buildings				
c Leasehold improvements				
d Equipment	3,922,486		826,669	3,095,817
e Other				
Total. Add lines 1a through 1e. *(Column (d) must equal Form 990, Part X, line 10c, column (B))*				3,095,817

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Item 1.

Part VII Investments - Other Securities

Complete if the organization answered "Yes" on Form 990, Part IV, line 11b. See Form 990, Part X, line 12.

(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1) Financial derivatives		
(2) Closely held equity interests		
(3) Other		
(A) **INVESTMENTS IN ENDOWMENT FUNDS**	**225,974**	**FMV**
(B)		
(C)		
(D)		
(E)		
(F)		
(G)		
(H)		
Total. *(Column (b) must equal Form 990, Part X, line 12, col. (B))*	**225,974**	

Part VIII Investments - Program Related

Complete if the organization answered "Yes" on Form 990, Part IV, line 11c. See Form 990, Part X, line 13.

(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1)		
(2)		
(3)		
(4)		
(5)		
(6)		
(7)		
(8)		
(9)		
Total. *(Column (b) must equal Form 990, Part X, line 13, col. (B))*		

Part IX Other Assets

Complete if the organization answered "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 15.

(a) Description	(b) Book value
(1)	
(2)	
(3)	
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
Total. *(Column (b) must equal Form 990, Part X, line 15, col. (B))*	

Part X Other Liabilities

Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25.

1. (a) Description of liability	(b) Book value
(1) Federal income taxes	
(2) **lease payable**	**12,695**
(3)	
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
Total. *(Column (b) must equal Form 990, Part X, line 25, col. (B))*	**12,695**

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII ☒

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Item 1.

Part XI Reconciliation of Revenue per Audited Financial Statements With Revenue per Return

Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.

1	Total revenue, gains, and other support per audited financial statements			1	2,966,110
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:				
a	Net unrealized gains (losses) on investments	2a			
b	Donated services and use of facilities	2b			
c	Recoveries of prior year grants	2c			
d	Other (Describe in Part XIII.)	2d			
e	Add lines **2a** through **2d**			2e	
3	Subtract line **2e** from line **1**			3	2,966,110
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:				
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a			
b	Other (Describe in Part XIII.)	4b			
c	Add lines **4a** and **4b**			4c	
5	Total revenue. Add lines **3** and **4c.** *(This must equal Form 990, Part I, line 12.)*			5	2,966,110

Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return

Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.

1	Total expenses and losses per audited financial statements			1	
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:				
a	Donated services and use of facilities	2a			
b	Prior year adjustments	2b			
c	Other losses	2c			
d	Other (Describe in Part XIII.)	2d			
e	Add lines **2a** through **2d**			2e	
3	Subtract line **2e** from line **1**			3	
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:				
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a			
b	Other (Describe in Part XIII.)	4b			
c	Add lines **4a** and **4b**			4c	
5	Total expenses. Add lines **3** and **4c.** *(This must equal Form 990, Part I, line 18.)*			5	

Part XIII Supplemental Information

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

01. Part V, Line 4-Intended uses of endowment funds

ENDOWMENT DISTRIBUTIONS WILL BE USED TO COVER COSTS RELATED TO THE ORGANIZATIONS ON-GOING MISSION.

02. Part X, Line 2-Text in footnote regarding FIN 48 (ASC 740)

INCOME TAX STATUS - THE ORGANIZATION QUALIFIES AS AN ORGANIZATION EXEMPT FROM INCOME TAXES UNDER SECTION 501 (C) (3) OF THE INTERNAL REVENUE CODE AND IS SUBJECT TO A TAX ON INCOME FROM ANY UNRELATED BUSINESS, AS DEFINED BY SECTION 509 (A) (1) OF THE CODE. NO PROVISION FOR INCOME TAXES HAS BEEN RECORDED. THE ORGANIZATION HAS ADOPTED THE RECOGNITION REQUIREMENTS FOR UNCERTAIN INCOME TAX POSITIONS AS REQUIRED BY GENERALLY ACCEPTED ACCOUNTING PRINCIPLES. INCOME TAX BENEFITS ARE RECOGNIZED FOR INCOME TAX POSITIONS TAKEN OR EXPECTED TO BE TAKEN IN A TAX RETURN ONLY WHEN IT IS DETERMINED THAT THE INCOME TAX POSITION WILL MORE-LIKELY-THAN-NOT BE SUSTAINED UPON EXAMINATIONS BY TAXING AUTHORITIES. THE ORGANIZATION HAS ANALYZED TAX POSITIONS TAKEN FOR FILING WITH THE INTERNAL

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Part XIII Supplemental Information *(continued)*

REVENUE SERVICE

AND ALL STATE JURISDICTIONS WJERE IT OPERATES. THE ORGANIZATION BELIEVES THAT INCOME TAX FILING POSITIONS WILL BE SUSTAINED UPON EXAMINATION AND DOES NOT ANTICIPATE ANY ADJUSTMENTS THAT WOULD RESULT IN A MATERIAL ADVERSE EFFECT ON THE ORGANIZATION'S FINANCIAL CONDITION, RESULTS OF OPERATIONS, OR CASH FLOWS. ACCORDINGLY, THE ORGANIZATION HAS NOT RECORDED ANY RESERVES, OR RELATED ACCRUALS FOR INTEREST AND PENALTIES FOR UNCERTAIN INCOME TAX POSITIONS AT DECEMBER 31, 2024.

FEDERAL AND STATE INCOME TAX STATUTES DICTATE THAT TAX RETURNS FILED IN ANY OF THE PREVIOUS THREE REPORTING PERIODS REMAIN OPEN TO EXAMINATION. CURRENTLY, THE ORGANIZATION HAS NOT OPEN EXAMINATIONS WITH THE INTERNAL REVENUE SERVICE OR THE OKLAHOMA TAX COMMISSION.

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SCHEDULE I (Form 990)
(Rev. December 2024)
Department of the Treasury
Internal Revenue Service

Grants and Other Assistance to Organizations, Governments, and Individuals in the United States

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.
Attach to Form 990.
Go to *www.irs.gov/Form990* for instructions and the latest information.

OMB No. 154

Item 1.

Open to Public Inspection

Name of the organization

CENTER FOR CHILDREN & FAMILIES INC

Employer identification number

73-0933253

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Part I General Information on Grants and Assistance

1 Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? . . . . . ☒ Yes ☐ No

2 Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States.

Part II Grants and Other Assistance to Domestic Organizations and Domestic Governments.

Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any recipient that received more than $5,000. Part II can be duplicated if additional space is needed.

1	(a) Name and address of organization or government	(b) EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of noncash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of noncash assistance	(h) Purpose of grant or assistance
(1)								
(2)								
(3)								
(4)								
(5)								
(6)								
(7)								
(8)								
(9)								
(10)								

2 Enter total number of section 501(c)(3) and government organizations listed in the line 1 table . . . . . _____

3 Enter total number of other organizations listed in the line 1 table . . . . . _____

For Paperwork Reduction Act Notice, see the Instructions for Form 990.
EEA

Part III **Grants and Other Assistance to Domestic Individuals.** Complete if the organization answered "Yes" on Form 990, Part IV, line 22. Part III can be duplicated if additional space is needed.

	(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of noncash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of noncash assistance
1	FOOD AND HOUSEHOLD ITEMS				FMV	FOOD, RENTAL ASSISTANCE, GAS, ETC
2	DIAPERS WIPES AND FORMULA				FMV	DIAPERS WIPES FORMULA
3	HOLIDAY GIFTS				FMV	HOLIDAY GIFTS TO CLIENTS AND CHILDREN
4						
5						
6						
7						

Part IV **Supplemental Information.** Provide the information required in Part I, line 2; Part III, column (b); and any other additional information.

01. Monitoring procedures (Part I, line 2)

THE CLINICAL DIRECTOR AUTHORIZES EACH CASH GRANT MADE TO AN INDIVIDUAL. WITH THE EXCEPTION OF DIAPERS AND FORMULA, CASH OR IN-KIND GRANTS ARE MADE ONLY TO ACTIVE CLIENTS WITH LIMITED RESOURCES AND A SPECIFIC NEED THAT HAS BEEN VERIFIED BY THEIR COUNSELOR. DIAPERS AND FORMULA ARE GIVEN IN SMALL QUANTITIES ONCE PER MONTH.

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SCHEDULE J (Form 990)
(Rev. December 2024)
Department of the Treasury
Internal Revenue Service

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees
Complete if the organization answered "Yes" on Form 990, Part IV, line 23.
Attach to Form 990.
Go to *www.irs.gov/Form990* for instructions and the latest information.

OMB No. 1545-0047

Open to Public Inspection

Name of the organization
CENTER FOR CHILDREN & FAMILIES INC

Employer identification number
73-0933253

Part I Questions Regarding Compensation

			Yes	No
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items. ☐ First-class or charter travel ☐ Housing allowance or residence for personal use ☐ Travel for companions ☐ Payments for business use of personal residence ☐ Tax indemnification and gross-up payments ☐ Health or social club dues or initiation fees ☐ Discretionary spending account ☐ Personal services (such as maid, chauffeur, chef)			
b	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	**1b**		
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a?	**2**		
3	Indicate which, if any, of the following the organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III. ☒ Compensation committee ☐ Written employment contract ☐ Independent compensation consultant ☒ Compensation survey or study ☐ Form 990 of other organizations ☒ Approval by the board or compensation committee			
4	During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization:			
a	Receive a severance payment or change-of-control payment?	**4a**		X
b	Participate in or receive payment from a supplemental nonqualified retirement plan?	**4b**		X
c	Participate in or receive payment from an equity-based compensation arrangement?	**4c**		X
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.			
	Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.			
5	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of:			
a	The organization?	**5a**		X
b	Any related organization?	**5b**		X
	If "Yes" on line 5a or 5b, describe in Part III.			
6	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of:			
a	The organization?	**6a**		X
b	Any related organization?	**6b**		X
	If "Yes" on line 6a or 6b, describe in Part III.			
7	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments not described on lines 5 and 6? If "Yes," describe in Part III	**7**		X
8	Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III	**8**		X
9	If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)?	**9**		

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Part II **Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees.** Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

	(A) Name and Title		(B) Breakdown of W-2 and/or 1099-MISC and/or 1099-NEC compensation			(C) Retirement and other deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation in column (B) reported as deferred on prior Form 990
			(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation				
1	SARAH JENSEN SCHETTLER IMMEDIATE PAST PRESIDENT AND SECRET	(i)	0	0	0	0	0	0	0
		(ii)	0	0	0	0	0	0	0
2		(i)							
		(ii)							
3		(i)							
		(ii)							
4		(i)							
		(ii)							
5		(i)							
		(ii)							
6		(i)							
		(ii)							
7		(i)							
		(ii)							
8		(i)							
		(ii)							
9		(i)							
		(ii)							
10		(i)							
		(ii)							
11		(i)							
		(ii)							
12		(i)							
		(ii)							
13		(i)							
		(ii)							
14		(i)							
		(ii)							
15		(i)							
		(ii)							
16		(i)							
		(ii)							

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SCHEDULE M (Form 990)

Department of the Treasury
Internal Revenue Service

Noncash Contributions

Complete if the organizations answered "Yes" on Form 990, Part IV, line 29 or 30.
Attach to Form 990.
Go to *www.irs.gov/Form990* for instructions and the latest information.

OMB No. 154

2024

Open to Public Inspection

Name of the organization

CENTER FOR CHILDREN & FAMILIES INC

Employer identification number

73-0933253

Part I Types of Property

		(a) Check if applicable	(b) Number of contributions or items contributed	(c) Noncash contribution amounts reported on Form 990, Part VIII, line 1g	(d) Method of determining noncash contribution amounts
1	Art - Works of art				
2	Art - Historical treasures				
3	Art - Fractional interests				
4	Books and publications				
5	Clothing and household goods	X		170,958	FMV
6	Cars and other vehicles				
7	Boats and planes				
8	Intellectual property				
9	Securities - Publicly traded				
10	Securities - Closely held stock				
11	Securities - Partnership, LLC, or trust interests				
12	Securities - Miscellaneous				
13	Qualified conservation contribution - Historic structures				
14	Qualified conservation contribution - Other				
15	Real estate - Residential				
16	Real estate - Commercial				
17	Real estate - Other				
18	Collectibles				
19	Food inventory				
20	Drugs and medical supplies				
21	Taxidermy				
22	Historical artifacts				
23	Scientific specimens				
24	Archeological artifacts				
25	Other (_____)				
26	Other (_____)				
27	Other (_____)				
28	Other (_____)				

29	Number of Forms 8283 received by the organization during the tax year for contributions for which the organization completed Form 8283, Part V, Donee Acknowledgement	29	

			Yes	No
30a	During the year, did the organization receive by contribution any property reported on Part I, lines 1 through 28, that it must hold for at least 3 years from the date of the initial contribution, and which isn't required to be used for exempt purposes for the entire holding period?	30a		X
b	If "Yes," describe the arrangement in Part II.			
31	Does the organization have a gift acceptance policy that requires the review of any nonstandard contributions?	31		X
32a	Does the organization hire or use third parties or related organizations to solicit, process, or sell noncash contributions?	32a		X
b	If "Yes," describe in Part II.			
33	If the organization didn't report an amount in column (c) for a type of property for which column (a) is checked, describe in Part II.			

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SCHEDULE O (Form 990)
(Rev. December 2024)
Department of the Treasury
Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

Attach to Form 990 or Form 990-EZ.

Go to *www.irs.gov/Form990* for instructions and the latest information.

OMB No. 154

Open to Public Inspection

Name of the organization
CENTER FOR CHILDREN & FAMILIES INC

Employer identification number
73-0933253

01. Committee meeting documentation (Part VI, line 8b)
COMMITTEES ARE NOT AUTHORIZED TO ACT ON BEHALF OF THE BOARD.

02. Form 990 governing body review (Part VI, line 11)
THE FORM 990 IS DISTRIBUTED TO MEMBERS OF THE BOARD OF DIRECTORS WITH OPPORTUNITY FOR QUESTIONS PRIOR TO SUBMISSION.

03. Conflict of interest policy compliance (Part VI, line 12c)
PART VI, SECTION B, LINE 12(C) - ANNUAL BOARD MEMBER AGREEMENT SIGNED BY EACH BOARD MEMBER INCLUDES REFERENCE TO CONFLICT OF INTEREST POLICY AND A DISCLOSURE STATEMENT. IN ADDITION, THROUGHOUT THE YEAR, BOARD MEMBERS ARE REMINDED OF CONFLICT OF INTEREST POLICY AND THEIR OBLIGATION TO DISCLOSE CONFLICTS.

04. CEO, executive director, top management comp (Part VI, line 15a)
FOR THE EXECUTIVE DIRECTOR, THE FINANCE COMMITTEE PREPARES COMPARABILITY DATA AND THE BOARD DISCUSSES PERFORMANCE AND COMPENSATION IN CLOSED EXECUTIVE SESSION. THE BOARD THEN VOTES ON COMPENSATION IN OPEN SESSION AND DOCUMENTS THE RATIONALE. BOARD OFFICERS ARE NOT COMPENSATED.

05. Governing documents, etc., available to public (Part VI, line 19)
THE DOCUMENTS ARE AVAILABLE FOR REVIEW BY MEMBERS OF THE PUBLIC AT THE ORGANIZATION'S OFFICES, AND THE ORGANIZATION'S WEB SITE INCLUDES A STATEMENT INDICATION AVAILABILITY UPON REQUEST.

06. Explanation of other changes in net assets or fund balances (Part XI, line 9)
GAIN (LOSS) ON DISPOSITION OF ASSETS (533)

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Form **8879-TE**

Department of the Treasury
Internal Revenue Service

IRS E-file Signature Authorization for a Tax Exempt Entity

For calendar year 2024, or fiscal year beginning , 2024, and ending , 20

Do not send to the IRS. Keep for your records.
Go to *www.irs.gov/Form8879TE* for the latest information.

OMB No. 154

2024

Name of filer

CENTER FOR CHILDREN & FAMILIES INC

EIN or SSN

73-0933253

Name and title of officer or person subject to tax

MELISSA KLINK, CEO

Part I Type of Return and Return Information

Check the box for the return for which you are using this Form 8879-TE and enter the applicable amount, if any, from the return. Form 8038-CP and Form 5330 filers may enter dollars and cents. For all other forms, enter whole dollars only. If you check the box on line **1a, 2a, 3a, 4a, 5a, 6a, 7a, 8a, 9a,** or **10a** below, and the amount on that line for the return being filed with this form was blank, then leave line **1b, 2b, 3b, 4b, 5b, 6b, 7b, 8b, 9b,** or **10b,** whichever is applicable, blank (do not enter -0-). But, if you entered -0- on the return, then enter -0- on the applicable line below. **Do not** complete more than one line in Part I.

1a	**Form 990** check here	X	b	**Total revenue,** if any (Form 990, Part VIII, column (A), line 12)	1b	2,969,832
2a	**Form 990-EZ** check here		b	**Total revenue,** if any (Form 990-EZ, line 9)	2b	
3a	**Form 1120-POL** check here		b	**Total tax** (Form 1120-POL, line 22)	3b	
4a	**Form 990-PF** check here		b	**Tax based on investment income** (Form 990-PF, Part V, line 5)	4b	
5a	**Form 8868** check here		b	**Balance due** (Form 8868, line 3c)	5b	
6a	**Form 990-T** check here		b	**Total tax** (Form 990-T, Part III, line 4)	6b	
7a	**Form 4720** check here		b	**Total tax** (Form 4720, Part III, line 1)	7b	
8a	**Form 5227** check here		b	**FMV of assets at end of tax year** (Form 5227, Item D)	8b	
9a	**Form 5330** check here		b	**Tax due** (Form 5330, Part II, line 19)	9b	
10a	**Form 8038-CP** check here		b	**Amount of credit payment requested** (Form 8038-CP, Part III, line 22)	10b	

Part II Declaration and Signature Authorization of Officer or Person Subject to Tax

Under penalties of perjury, I declare that ☐ I am an officer of the above entity or ☐ I am a person subject to tax with respect to (name of entity) _____, (EIN) _____ and that I have examined a copy of the 2024 electronic return and accompanying schedules and statements, and, to the best of my knowledge and belief, they are true, correct, and complete. I further declare that the amount in Part I above is the amount shown on the copy of the electronic return. I consent to allow my intermediate service provider, transmitter, or electronic return originator (ERO) to send the return to the IRS and to receive from the IRS **(a)** an acknowledgement of receipt or reason for rejection of the transmission, **(b)** the reason for any delay in processing the return or refund, and **(c)** the date of any refund. If applicable, I authorize the U.S. Treasury and its designated Financial Agent to initiate an electronic funds withdrawal (direct debit) entry to the financial institution account indicated in the tax preparation software for payment of the federal taxes owed on this return, and the financial institution to debit the entry to this account. To revoke a payment, I must contact the U.S. Treasury Financial Agent at 1-888-353-4537 no later than 2 business days prior to the payment (settlement) date. I also authorize the financial institutions involved in the processing of the electronic payment of taxes to receive confidential information necessary to answer inquiries and resolve issues related to the payment. I have selected a personal identification number (PIN) as my signature for the electronic return and, if applicable, the consent to electronic funds withdrawal.

PIN: check one box only

☒ I authorize **MICHAEL GREEN CPA** to enter my PIN **16987** as my signature

ERO firm name

Enter five numbers, but do not enter all zeros

on the tax year 2024 electronically filed return. If I have indicated within this return that a copy of the return is being filed with a state agency(ies) regulating charities as part of the IRS Fed/State program, I also authorize the aforementioned ERO to enter my PIN on the return's disclosure consent screen.

☐ As an officer or person subject to tax with respect to the entity, I will enter my PIN as my signature on the tax year 2024 electronically filed return. If I have indicated within this return that a copy of the return is being filed with a state agency(ies) regulating charities as part of the IRS Fed/State program, I will enter my PIN on the return's disclosure consent screen.

Signature of officer or person subject to tax _____ Date **11-11-2025**

Part III Certification and Authentication

ERO's EFIN/PIN. Enter your six-digit electronic filing identification number (EFIN) followed by your five-digit self-selected PIN.

737448 55555

Do not enter all zeros

I certify that the above numeric entry is my PIN, which is my signature on the 2024 electronically filed return indicated above. I confirm that I am submitting this return in accordance with the requirements of **Pub. 4163,** Modernized e-File (MeF) Information for Authorized IRS e-file Providers for Business Returns.

ERO's signature _____ Date **11-12-2025**

ERO Must Retain This Form - See Instructions
Do Not Submit This Form to the IRS Unless Requested To Do So

For Privacy Act and Paperwork Reduction Act Notice, see the instructions. Form **8879-TE** (2024)

EEA

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990	Overflow Statement (This page is not filed with the return. It is for your records only.)	2024 Page 1

Name(s) as shown on return: CENTER FOR CHILDREN & FAMILIES INC

FEIN: 73-0933253

Overflow Statement

Description	Amount
RIGHT OF USE	$ 25,892
LESS ACCUMULATED AMORTIZATION	(14,254)
Total:	**$ 11,638**

Overflow Statement

Description	Amount
UNITED WAY	$ 52,594
PLEDGES RECEIVABLE	37,423
PLEDGES RECEIVABLE NET	24,312
Total:	**$ 114,329**

Overflow Statement

Description	Amount
RESTRICTED CASH	$ 78,641
Total:	**$ 78,641**

Overflow Statement

Description	Amount
BRINGING UP BABIES	$ (9)
DIVORCE SERVICES	19,996
PARENTING ASSISTANCE	1,994
COUNSELING SERVICES	32,970
BOYS & GIRLS CLUB OF NORMAN	194,013
CAPITAL CAMPAIGN	4,500
OTHER	403,180
Total:	**$ 656,644**

Overflow Statement

Description	Amount
UNITED WAY SERVICES	$ 115,188
Total:	**$ 115,188**

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990	Overflow Statement (This page is not filed with the return. It is for your records only.)	2024 Page 2

Name(s) as shown on return: CENTER FOR CHILDREN & FAMILIES INC

FEIN: 73-0933253

Overflow Statement

Description	Amount
IN KIND	$ 174,958
Total:	**$ 174,958**

Overflow Statement

Description	Amount
LEASE AMORITIZATION & INTEREST	$ 5,857
DEPRECIATION	105,124
Total:	**$ 110,981**

Overflow Statement

Description	Amount
GENERAL & ADMIN	$ 307
CAPITAL CAMPAIGN	7,364
Total:	**$ 7,671**

Overflow Statement

Description	Amount
COMMUNICATIONS	$ 749
DUES SUBSCRIPTIONS AND LICENSURE	6,050
OFFICE SUPPLIES	561
SUPPLIES OTHER	300
POSTAGE	1,369
PRINTING & ARTWORK	6,484
Total:	**$ 15,513**

Overflow Statement

Description	Amount
BANK SERVICE CHARGES	$ 3,837
COMMUNICATIONS	1,366
DUES SUBSCRIPTIONS AND LICENSURE	1,142
OFFICE SUPPLIES	762
SUPPLIES OTHER	(12)
POSTAGE	25
PRINTING & ARTWORK	720
Total:	**$ 7,840**

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990	Overflow Statement (This page is not filed with the return. It is for your records only.)	2024 Page 3

Name(s) as shown on return: CENTER FOR CHILDREN & FAMILIES INC

FEIN: 73-0933253

Overflow Statement

Description	Amount
BANK SERVICE CHARGES	$ 503
COMMUNICATIONS	18,452
DUES SUBSCRIPTIONS AND LICENSURE	27,083
OFFICE SUPPLIES	9,550
SUPPLIES OTHER	1,147
POSTAGE	710
PRINTING & ARTWORK	16,298
Total:	**$ 73,743**

Overflow Statement

Description	Amount
EQUIPMENT RENT & MAINTENANCE	$ 192
EQUIPMENT ACQUISITION	372
Total:	**$ 564**

Overflow Statement

Description	Amount
PROGRAM MATERIALS	$ 13,461
PROGRAM SNACKS	1,539
Total:	**$ 15,000**

Overflow Statement

Description	Amount
EQUIPMENT RENT & MAINTENANCE	$ 106
EQUIPMENT ACQUISITION	106
Total:	**$ 212**

Overflow Statement

Description	Amount
PROGRAM MATERIALS	$ 127
PROGRAM SNACKS	7
Total:	**$ 134**

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990	Overflow Statement (This page is not filed with the return. It is for your records only.)	2024 Page 4

Name(s) as shown on return: CENTER FOR CHILDREN & FAMILIES INC

FEIN: 73-0933253

Overflow Statement

Description	Amount
EQUIPMENT RENT & MAINTENANCE	$ 2,185
EQUIPMENT ACQUISITION	29,970
Total:	**$ 32,155**

Overflow Statement

Description	Amount
PROGRAM MATERIALS	$ 37,652
PROGRAM SNACKS	14,529
Total:	**$ 52,181**

Overflow Statement

Description	Amount
CONSULTANTS AND CONTRACT LABOR	$ 2,351
Total:	**$ 2,351**

Overflow Statement

Description	Amount
IN-KIND EXPENSES GOODS	$ 10,801
Total:	**$ 10,801**

Overflow Statement

Description	Amount
CONSULTANTS AND CONTRACT LABOR	$ 10,524
Total:	**$ 10,524**

Overflow Statement

Description	Amount
IN-KIND EXPENSES GOODS	$ 6,751
Total:	**$ 6,751**

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990	Overflow Statement (This page is not filed with the return. It is for your records only.)	2024 Page 5

Name(s) as shown on return: CENTER FOR CHILDREN & FAMILIES INC

FEIN: 73-0933253

Overflow Statement

Description	Amount
CONSULTANTS AND CONTRACT LABOR	$ 56,265
Total:	**$ 56,265**

Overflow Statement

Description	Amount
IN-KIND EXPENSES SPACE	$ 4,000
IN-KIND EXPENSES GOODS	149,406
Total:	**$ 153,406**

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Form 990 Worksheet

Schedule A, Line 5 - Excess 2% Limitation Contributors

(This page is not filed with the return. It is for your records only.)

2024

Name(s) as shown on return

CENTER FOR CHILDREN & FAMILIES INC

Tax ID Number

73-0933253

2% of the amount on Schedule A, Part II, line 11, column (f) **216,917**

Name	(a) 2020	(b) 2021	(c) 2022	(d) 2023	(e) 2024	(f) Total	(g) Excess contributions (col. (f) minus the 2% limitation)
OKLA DEPT OF HUMAN SERVICES					183,984	183,984	
OKLA DISTRICT ATTORNEY'S COUNCIL					30,000	30,000	
OKLA DEPT OF EDUCATION					125,416	125,416	
CITY OF NORMAN					197,435	197,435	
COMMUNITIES FOUNDATION OF OK					73,976	73,976	
Total							

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CENTER FOR CHILDREN & FAMILIES, INC

Norman, Oklahoma

ANNUAL FINANCIAL STATEMENTS

AND

INDEPENDENT AUDITOR'S REPORT

For the Year Ended December 31, 2024

MICHAEL W. GREEN
Certified Public Accountant
827 WEST LOCUST STREET
STILWELL, OK 74960
918-696-6298

CENTER FOR CHILDREN & FAMILIES, INC.
Norman, Oklahoma

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MICHAEL W. GREEN
Certified Public Accountant
827 WEST LOCUST STREET
STILWELL, OK 74960
918-696-6298

INDEPENDENT AUDITOR'S REPORT

To the Board of Directors
Center for Children & Families, Inc.
Norman, Oklahoma

Report on the Audit of the Financial Statements

Opinion

I have audited the accompanying financial statements of Center for Children & Families, Inc (a nonprofit organization) (the Organization), which comprise the statement of financial position as of December 31, 2024, and the related statements of activities, functional expenses, and cash flows for the year then ended, and the related notes to the financial statements.

In my opinion, the financial statements referred to above present fairly, in all material respects, the financial position of the Organization as of December 31, 2024, and the changes in net assets and its cash flows for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinion

I conducted my audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Governmental Auditing Standards*, issued by the Comptroller General of the United States. My responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of my report. I am required to be independent of the Organization, and to meet my other ethical responsibilities in accordance with the relevant ethical requirements relating to my audit. I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my audit opinion.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Organization's ability to continue as a going concern within one year after the date that the financial statements are available to be issued.

Auditor's Responsibilities for the Audit of the Financial Statements

My objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes my opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with generally accepted auditing standards will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements, including omissions, are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with generally accepted auditing standards, I:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or

error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.

- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Organization's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in my judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the Organization's ability to continue as a going concern for a reasonable period of time.

I am required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control related matters that I identified during the audit.

Report on Summarized Comparative Information

I did not previously audit the Organization's 2023 financial statements. The previous auditor expressed an unmodified audit opinion on those audited financial statements in their report dated May 15, 2024. In my opinion, the summarized comparative information presented herein as of and for the year ended December 31, 2023, is consistent, in all material respects, with the audited financial statements from which it has been derived.

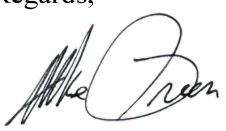
Supplementary Information

My audit was conducted for the purpose of forming an opinion on the financial statements as a whole. The accompanying schedule of expenditures of federal awards, as required by Title 2 *U.S. Code of Federal Regulations* Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance), is presented for purposes of additional analysis and is not a required part of the financial statements. In addition, the accompanying supplemental information, as listed in the preceding table of contents, is presented for purposes of additional analysis and is not a required part of the financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In my opinion, the schedule of expenditures of federal and state awards is fairly stated in all material respects in relation to the financial statements as a whole.

Other Reporting Required by *Government Auditing Standards and the Uniform Guidance*

In accordance with *Government Auditing Standards*, I have also issued my report dated September 25, 2025, on my consideration of the Organization's internal control over financial reporting and on my test of compliance with certain provisions of laws, regulations, contracts and grant agreements and other matters. The purpose of that report is solely to describe the scope of my testing of internal control over financial reporting and compliance and the results of that testing and not to provide an opinion on the effectiveness of the Organization's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Organization's internal control over financial reporting and compliance.

Regards,



Michael W. Green, CPA
Stilwell, Oklahoma
September 25, 2025

CENTER FOR CHILDREN & FAMILIES, INC.
Norman, Oklahoma

STATEMENT OF FINANCIAL POSITION

December 31, 2024
(With Comparative Totals for 2023)

	Without Donor Restrictions	With Donor Restrictions	2024 Total	2023 Total
ASSETS				
Current Assets:				
Cash and Cash Equivalents:				
Unrestricted Cash	$ 354,685	$ (250,286)	$ 104,399	$ 26,815
Restricted Cash	50,260	28,381	78,641	19,556
Unconditional Promises to Give:				
United Way Services Funding for 23-24	-	52,594	52,594	74,394
Pledges Receivable	37,423	-	37,423	130,529
Accounts Receivable	126,787	-	126,787	368,835
Inventory	23,803	-	23,803	18,433
Prepaid Expenses	19,021	-	19,021	275
Security Deposits	-	-	-	-
Total Current Assets	611,979	(169,311)	442,668	638,837
Noncurrent Assets:				
Investments	-	225,974	225,974	209,874
Pledges Receivable, net	-	24,312	24,312	24,495
Property & Equipment	3,922,486	-	3,922,486	3,913,833
Less: Accumulated Depreciation	(826,669)	-	(826,669)	(725,747)
Right of Use Assets	25,892	-	25,892	25,892
Less: Acumulated Amortization	(14,254)	-	(14,254)	(9,478)
Total Noncurrent Assets	3,107,455	250,286	3,357,741	3,438,869
TOTAL ASSETS	$ 3,719,434	$ 80,975	$ 3,800,409	$ 4,077,706
LIABILITIES AND NET ASSETS				
Current Liabilities:				
Accounts Payable	$ 104	$ -	$ 104	$ 112,646
Accrued Payroll Liabilities	1,702	-	1,702	940
Deferred Revenue	685	-	685	-
Lease Liability - Current Portion	5,740	-	5,740	5,037
Line of Credit - First United Bank	100,000	-	100,000	-
Total Current Liabilities	108,231	-	108,231	118,623
Noncurrent Liabilities:				
Lease Liability	6,955	-	6,955	12,677
Long-Term Debt	-	-	-	-
Liability for Compensated Absences	121,135	-	121,135	50,068
Total Noncurrent Liabilities	128,090	-	128,090	62,745
Total Liabilities	236,321	-	236,321	181,368
Net Assets:				
Without Donor Restrictions	3,906,631	-	3,906,631	3,821,944
With Donor Restrictions	-	(342,543)	(342,543)	74,394
Total Net Assets	3,906,631	(342,543)	3,564,088	3,896,338
TOTAL LIABILITIES AND NET ASSETS	$ 4,142,952	$ (342,543)	$ 3,800,409	$ 4,077,706

The accompanying notes and auditor's report are an integral part of this financial statements.

CENTER FOR CHILDREN & FAMILIES, INC.
Norman, Oklahoma

STATEMENT OF ACTIVITIES

For the Year Ended December 31, 2024
(With Comparative Totals for 2023)

	Without Donor Restrictions	With Donor Restrictions	2024 Total	2023 Total
REVENUE AND SUPPORT				
Grants and Contracts	$ 259,551	$ 1,487,541	$ 1,747,092	$ 1,945,789
Contributions:				
United Way Services	-	115,188	115,188	148,788
Bringing Up Babies	-	(9)	(9)	14,250
Divorce Services	-	19,996	19,996	20,000
Parenting Assistance	-	1,994	1,994	1,000
Counseling Services	-	32,970	32,970	140,750
Boys & Girls Club of Norman	-	194,013	194,013	81,210
Capital Campaign	-	4,500	4,500	2,500
Other	403,180	-	403,180	407,238
Program and Class Fees	-	238,995	238,995	184,654
Other Revenue	21,158	12,075	33,233	17,150
In-Kind	17,552	157,406	174,958	191,521
Net Assets Released From Restriction:				
Satisfaction of Time Restrictions - United Way	93,388	(93,388)	-	-
Satisfaction of Purpose Restrictions - Capital Acq.	7,364	(7,364)	-	-
Satisfaction of Program Restrictions	2,580,854	(2,580,854)	-	-
Total Revenues	3,383,047	(416,937)	2,966,110	3,154,850
EXPENSES				
Program Expense	2,608,935	-	2,608,935	2,751,578
General and Administrative Expenses	351,794	-	351,794	130,955
Capital Campaign	7,364	-	7,364	15,258
Fund Raising Expense	253,402	-	253,402	216,529
Total Expenses	3,221,495	-	3,221,495	3,114,320
Change in Net Assets Before Other Gains and Losses	161,552	(416,937)	(255,385)	40,530
Other Gains and Losses:				
Interest	3,722	-	3,722	5,789
Unrealized Gain (Loss) on Investments	28,297	-	28,297	19,368
Gain (Loss) on Disposition of Assets	(533)	-	(533)	-
Total Other Gains and Losses	31,486	-	31,486	25,157
Change in Net Assets	193,038	(416,937)	(223,899)	65,687
Net Assets, Beginning of Year	3,821,944	74,394	3,896,338	3,830,651
Prior Period Adjustment	(108,351)	-	(108,351)	-
Net Assets, as restated	3,713,593	74,394	3,787,987	3,830,651
Transfers	(423,518)	423,518	-	-
NET ASSETS, END OF YEAR	$ 3,906,631	$ (342,543)	$ 3,564,088	$ 3,896,338

The accompanying notes and auditor's report are an integral part of this financial statements.

CENTER FOR CHILDREN & FAMILIES, INC.
Norman, Oklahoma

STATEMENT OF FUNCTIONAL EXPENSES

For the Year Ended December 31, 2024
(With Comparative Totals for 2023)

	Program Services				Program Services						
	Divorce Services	Parents' Assistance	Bringing Up Babies	Counseling	Boys & Girls Club of Norman	Total Program Expenses	General and Admin. Expense	Capital Campaign	Fund Raising Expense	2024 Total	2023 Total
EXPENSES											
Salaries and Wages	$ 81,884	$ 103,276	$ 256,112	$ 782,293	$ 335,973	$ 1,559,538	$ 169,732	$ -	$ 156,830	$ 1,886,100	$ 1,755,707
Fringe Benefits and Taxes	25,430	34,152	65,428	181,176	66,878	373,064	38,334	-	40,024	451,422	456,552
Accounting	569	873	1,464	4,716	2,330	9,952	481	-	872	11,305	11,549
Advertising	-	-	-	-	-	-	50	-	113	163	-
Bank Service Charges	443	-	-	-	60	503	3,837	-	-	4,340	-
Client Support	1,592	2,281	80,940	11,928	2,857	99,598	7	-	11	99,616	48,130
Communications	1,060	1,032	2,592	8,255	5,513	18,452	1,366	-	749	20,567	21,310
Conferences, Conventions & Meetings	4,530	2,592	7,977	3,539	1,346	19,984	474	-	2,008	22,466	59,378
Consultants and Contract Labor	6,877	11,410	5,373	27,057	5,548	56,265	10,524	-	2,351	69,140	70,132
Depreciation Expense	-	-	-	-	-	-	105,124	-	-	105,124	92,608
Dues, Subscriptions & Licensure	1,403	1,249	6,123	8,514	9,794	27,083	1,142	-	6,050	34,275	54,198
Equipment Rent & Maintenance	127	188	318	1,037	515	2,185	106	-	192	2,483	2,900
Equipment Acquisition	3,680	5,640	10,404	1,045	9,201	29,970	106	-	372	30,448	29,291
Insurance	2,677	4,612	10,511	22,576	20,139	60,515	973	-	3,940	65,428	61,389
Interest	433	667	1,117	3,397	1,781	7,395	307	7,364	557	15,623	926
Legal Fees	-	-	-	-	-	-	-	-	-	-	-
Mileage & Travel	657	226	6,690	3,837	1,345	12,755	8	-	650	13,413	14,101
Miscellaneous	370	306	692	1,582	3,692	6,642	3,682	-	345	10,669	18,736
Occupancy	4,306	6,156	13,107	26,164	42,009	91,742	1,304	-	3,823	96,869	111,342
Office Supplies	1,140	1,684	3,287	2,217	1,222	9,550	762	-	561	10,873	12,509
Supplies - Other	16	22	88	531	490	1,147	(12)	-	300	1,435	10,915
Postage	40	62	107	336	165	710	25	-	1,369	2,104	3,194
Printing & Artwork	1,259	1,372	4,706	6,010	2,951	16,298	720	-	6,484	23,502	18,505
Program Materials	3,433	2,463	17,094	4,580	10,082	37,652	127	-	13,461	51,240	53,542
Program Snacks	1,538	1,849	3,087	3,162	4,893	14,529	7	-	1,539	16,075	11,063
Lease Amortization & Interest	-	-	-	-	-	-	5,857	-	-	5,857	4,822
In-Kind Expenses:											
Space	298	236	481	1,938	1,047	4,000	-	-	-	4,000	56,500
Goods	11,146	8,830	17,962	72,374	39,094	149,406	6,751	-	10,801	166,958	135,021
Professional Services	-	-	-	-	-	-	-	-	-	-	-
TOTAL EXPENSES	$ 154,908	$ 191,178	$ 515,660	$ 1,178,264	$ 568,925	$ 2,608,935	$ 351,794	$ 7,364	$ 253,402	$ 3,221,495	$ 3,114,320

The accompanying notes and auditor's report are an integral part of this financial statements.

CENTER FOR CHILDREN & FAMILIES, INC.
Norman, Oklahoma

STATEMENT OF CASH FLOWS

For the Year Ended December 31, 2024
(With Comparative Totals for 2023)

	2024 Total	2023 Total
Cash Flows Provided (Used) by Operating Activities		
Change in Net Assets Before Other Gains and Losses	$ (255,385)	$ 40,530
Adjustment to Reconcile Change in Net Assets to Net Cash Used by Operating Activities:		
Depreciation and Amortization	105,124	92,608
Lease Amortization & Interest	5,857	4,822
(Increase) Decrease in:		
Accounts Receivable	242,048	(120,814)
Pledges Receivable, net	25,017	11,819
Inventory	(5,370)	(4,416)
Prepaid Expense	(18,746)	(194)
Increase (Decrease) in:		
Accounts Payable	(112,542)	99,627
Accrued Liabilities	762	(1,050)
Compensated Absences	71,067	(1,928)
Deferred Revenue	685	-
Net Cash Provided (Used) by Operating Activities	58,517	121,004
Cash Flows Provided (Used) by Investing Activities		
(Acquisition) Disposition of Capital Assets	(4,451)	(483,704)
Interest on Deposits	3,722	5,789
(Increase) Decrease in Investments	(16,100)	-
Net Cash Provided (Used) by Investing Activities	(16,829)	(477,915)
Cash Flows Provided (Used) by Financing Activities		
Acquisition of Debt Principal	100,000	-
Payment of Debt Principal	-	-
Payment of Lease Principle	(5,019)	(1,933)
Net Cash Provided (Used) by Investing Activities	94,981	(1,933)
Increase (Decrease) in Cash	136,669	(358,844)
Cash and Cash Equivalents, Beginning of Year	46,371	405,215
CASH AND CASH EQUIVALENTS, END OF YEAR	$ 183,040	$ 46,371
Other Disclosures:		
Capitalized Interest Costs	$ -	$ -
Interest Expense	$ 16,704	$ 926

The accompanying notes and auditor's report are an integral part of this financial statements.

CENTER FOR CHILDREN & FAMILIES, INC.

Norman, Oklahoma

NOTES TO FINANCIAL STATEMENTS

December 31, 2024

NOTE 1: ORGANIZATION AND ACTIVITIES

Center for Children & Families, Inc. (a nonprofit organization) (the Organization) was incorporated as Juvenile Services, Inc. on August 18, 1969, for the purpose of supporting existing juvenile programs and to improve and expand services for juveniles in Cleveland County. In 1999, the Board of Directors voted to change the name of the organization from Juvenile Services, Inc. to Center for Children & Families, Inc. The programs currently supported by the organization are:

Divorce Services – Support and education for divorced, separated, or never married parents through classes, mediation, counseling and supervised visits and exchanges.

Parents Assistance – Provides support and education for parents struggling day-to-day with abuse, neglect and other related issues through specialized classes.

Counseling – Provides therapy, education and support to children and youth with histories of neglect and/or emotional abuse, and their parents, foster or adoptive caregivers.

Baby Pantry – Primarily stocked by the community, the Baby Pantry at the Organization provides formula, baby and toddler food, diapers, and other basic necessities to over 250 visitors each month.

Bringing Up Babies – Provides parent education, support and case management to teen and other at-risk new parents through home visits.

Boys & Girls Club of Norman - Provides youth development services in accordance with BGCA's policies to create positive outcomes in the lives of local youth with an emphasis in 1) academic success, 2) healthy lifestyles, and 3) character and leadership development.

The Organization is an independent agency funded by grants from the Department of Health, Department of Human Services, Department of Education, and District Attorneys Council contracts with governmental entities and donations from individuals, businesses, and other not-for-profit organizations.

NOTE 2: SIGNIFICANT ACCOUNTING POLICIES

Basis of Accounting – Financial statements have been prepared using the accrual basis of accounting. Under the accrual basis of accounting, contract funds are recognized as revenue when allowable expenses are incurred and a receivable represents that portion of the contract which the Organization has earned and/or requested, but not received. Medicaid receipts and contributions are recorded upon receipt. Expenses are recorded when a liability is incurred. Expenses incurred but not paid at year-end are represented by a liability on the statement of financial position. Grant funds received, but not yet expended for their specified purpose, are recognized as net assets with donor restrictions. Other revenue (i.e. donations) is recognized when received. Net asset balances represent cumulative revenue received over expenses incurred.

Basis of Presentation – The Organization's financial statement presentation follows the Financial Accounting Standards Board ASU 2016-14, *Not-for-Profit Entities* (Topic 958) – *Presentation of Financial Statements of Not-for-Profit Entities.* Accordingly, net assets of the Organization and changes therein are classified and reported as follows:

- Net assets with donor restrictions – net assets subject to donor-imposed restrictions

- Net assets without donor restrictions – net assets not subject to donor-imposed restrictions

Recognition of Donor Restrictions – Net assets were released from donor restrictions by incurring expenses satisfying the restricted purposes or by the occurrence of the passage of time or other events specified by donors.

Cash and Cash Equivalents – For purposes of the statement of cash flows, cash and cash equivalents include bank accounts and investments readily convertible to cash.

Bank balances at year end are categorized as follows to give an indication of the level of risk assumed by the organization.

	Category	Balance Per Bank
1)	Insured or collateralized with securities held by the organization or by its agent in the organization's name.	$ 225,275
2)	Collateralized with securities held by the pledging financial institution's trust department.	
3)	Uncollateralized	
	TOTAL	$ 225,275

Investments – Investments of the organization consist of the following:

With donor restrictions – Beneficial Interest in Assets Held by Others – the Organization has placed funds with the following foundations to be held in endowment funds.

Communities Foundation of Oklahoma	2024	2023
Balance, Beginning of Year	$ 1,104	$ 1,017
Interest and Dividends	34	30
Net Investment Income	60	121
Disbursements	(55)	(52)
Management Fees	(11)	(12)
Balance, End of Year	1,132	1,104
Oklahoma City Community Foundation		
Balance, Beginning of Year	208,770	189,489
Interest and Dividends	-	-
Net Investment Income	-	-
Disbursements	(11,966)	(11,578)
Management Fees	28,038	30,859
Balance, End of Year	224,842	208,770
Total Investments with Donor Restrictions	$ 225,974	$ 209,874

Investments in equity securities with readily determinable fair values are measured at fair value in the statement of financial position. Fair values are determined by reference to quoted market prices and other relevant information generated by market transactions. Investment income or loss (including gains and losses on investments, interest and dividends) is included in the statement of activities as increases or decreases in net assets without donor restrictions unless the income or loss is restricted by donor or law. Restricted gains and investment income whose restrictions are met in the same reporting period are reported as without donor restrictions.

Both the Communities Foundation of Oklahoma and the Oklahoma City Community Foundation also receive donations designated for the Organization by other donors. Both Foundations have been granted variance power and have the authority to distribute those donations as they see fit; therefore, those donations are not reflected in the Organization's financial statements. The corpus of the funds may not be withdrawn; however, income distributed to the organization by the funds may be used for any purpose. The interest in the endowment funds is recorded in the financial statements

in accordance with generally accepted accounting principles and relevant funding agreements. The market value of investments attributable to third-party donors held by the Community Foundation of Oklahoma equaled $2,905 and $2,837 at December 31, 2024 and 2023 respectively. The market value of investments attributable to third-party donors held by the Oklahoma City Community Foundation equaled $164,065 and $150,088 at December 31, 2024 and 2023 respectively.

Endowment Investment and Spending Policies – The Foundations have adopted investment and spending policies, approved by their respective Boards of Directors, for endowment assets that attempt to provide a predictable stream of funding to programs supported by its endowment while seeking to maintain the purchasing power of these endowment assets over the long-term. The Foundation's spending and investment policies work together to achieve this objective. The investment policy establishes an achievable return objective through diversification of asset classes. The primary objective of the investments will be to provide for long-term return growth of principle and income without undue exposure to risk enabling the Foundations to make grants on a continuing and reasonably consistent basis. Therefore, the focus is on consistent long-term capital appreciation, with income generation as a secondary consideration. The Foundations' target is a diversified asset allocation that will enable the foundations to achieve their long-term return objectives within prudent risk parameters.

Accounts Receivable – Accounts receivable consists of requests for advances and/or reimbursements to grantor and pass-through agencies for grant funds, as well as balances due from individuals and organizations for program fees.

Pledges Receivable – Pledges (promises to give) are recognized when the donor makes a promise to give to the Organization that is, in substance, unconditional. Contributions that are restricted by the donor are reported as increases in net assets without donor restrictions if the restrictions expire in the fiscal year in which the contributions are recognized. All other donor-restricted contributions are reported as increases in net assets with donor restrictions depending on the nature of the restrictions. When a restriction expires, net assets with donor restrictions are reclassified to net assets without donor restrictions.

Pledges receivable at December 31st were as follows:

Due In	2024	2023
One Year	$ 37,423	$ 130,529
Two - Five Years	50,663	53,845
Six - Ten Years	13,150	20,257
Thereafter	3,100	5,140
Less: Allowance for uncollectible amounts	(34,779)	(42,572)
Unamortized Discount	(7,822)	(12,175)
Total	$ 61,735	$ 155,024

Reserve for Uncollectible Pledges – The Organization uses the allowance method to determine uncollectible promises receivable. This reserve has been established to more accurately reflect the value of pledges receivable. Based on historical information and trend analysis, management established this reserve at 33% of total pledges receivable at December 31, 2024 and 21.5% of total pledges receivable at December 31, 2023. The reserve account equaled $34,779 on December 31, 2024 and $42,572 on December 31, 2023.

Property and Equipment – Acquisitions of property and equipment are stated at cost at date of acquisition or fair value at date of donation or contribution. Expenditures for maintenance and repairs are charged to expense as incurred. Assets costing $5,000 or more are capitalized using the straight-line method based on the estimated useful life of the asset.

Inventory – Inventories are stated at the lower of cost or market value and consist of diapers, formula and other items donated to be distributed to charitable beneficiaries at the Organization's discretion.

Cost Allocation – The financial statements report certain categories of expenses that are attributable to more than one program or supporting function. Therefore, these expenses require allocation on a reasonable basis that is consistently applied. Salaries and benefits are charged directly to the programs for which work has been done based on estimates of time and effort. Occupancy costs are allocated on a square footage basis and other costs such as supplies, printing, travel, etc. which cannot be specifically identified to a program or supporting function are

allocated to programs based on each program's direct salaries to total salaries expense. Allocation percentages are developed during the budget process.

Concentrations of Credit Risk – Financial instruments that potentially expose the Organization to concentrations of credit risk consist of cash, accounts receivable, and pledges receivable. Cash is deposited in high-quality financial institutions and accounts at each institution are insured by the Federal Deposit Insurance Corporation. Accounts receivable consists of billings made to grantor agencies for services rendered or under the terms of the various grants and contracts and are considered to be fully collectible. As previously discussed, the Organization has established a reserve for uncollectible pledges to more accurately report risks associated with its pledges receivable.

Use of Estimates – The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

Comparative Information – The financial statements include certain 2023 comparative information. With respect to the statement of activities, such prior information is not presented by net asset class. In the statement of functional expenses, 2023 expenses by object are presented in total rather than by function category. Accordingly, such information should be read in conjunction with the Organization's financial statements for the year ended December 31, 2023 from which the summarized information was derived.

Right of Use Leased Assets and Liabilities – Right to use leased assets and the related liabilities are recognized at the lease commencement date and represent the Company's right to use an underlying asset and lease obligations for the lease term. Right to use leased assets are measured at the initial value of the lease liability plus any payments made to the lessor before the commencement of the lease term, less any lease incentives received from the lessor at or before the commencement of the lease term, plus any initial direct costs necessary to place the lease asset into service. Right to use leased assets are amortized over the shorter of the lease term or the useful life of the underlying asset using the straight-line method. The amortization period varies among the leases.

Income Taxes and Uncertain Tax Positions

Income Tax Status – The Organization qualifies as an organization exempt from income taxes under Section 501(c)(3) of the *Internal Revenue Code* and is subject to a tax on income from any unrelated business, as defined by Section 509(a)(1) of the Code. From time to time, the Organization has unrelated business income related to contracts with the Oklahoma Department of Mental Health and Substance Abuse Services to provide consulting services to Griffin Memorial Hospital and Central Oklahoma Mental Health Center. Revenues totaling $0 were received for these services in 2024. No accrual has been made to accrue a liability for unrelated business income tax, as any amount due is considered to be immaterial to the financial statements.

The Organization has adopted the recognition requirements for uncertain income tax positions as required by generally accepted accounting principles. Income tax benefits are recognized for income tax positions taken or expected to be taken in a tax return only when it is determined that the income tax position will more-likely-than-not be sustained upon examinations by taxing authorities. The Organization has analyzed tax positions taken for filing with the Internal Revenue Service and all state jurisdictions where it operates. The Organization believes that income tax filing positions will be sustained upon examination and does not anticipate any adjustments that would result in a material adverse effect on the Organization's financial condition, results of operations, or cash flows. Accordingly, the Organization has not recorded any reserves, or related accruals for interest and penalties for uncertain income tax positions at December 31, 2024 and 2023.

Federal and state income tax statutes dictate that tax returns filed in any of the previous three reporting periods remain open to examination. Currently, the Organization has no open examinations with the Internal Revenue Service or the Oklahoma Tax Commission.

Subsequent Events

Management of the Organization has evaluated subsequent events through September 25, 2025, which is the date the financial statements were available to be issued.

NOTE 3: LIQUIDITY AND AVAILABILITY OF FINANCIAL ASSETS

The following reflects the Organization's financial assets as of the statement of financial position date, reduced by amounts not available for general use because of contractual or donor-imposed restrictions or board mandated restriction within one year of the statement of financial position date. Donor-restricted resources are available to support general expenditures to the extent that restrictions on those resources will be met by conducting the normal activities of the Organization's programs in the coming year.

	2024	2023
Financial assets at year end	$ 650,130	$ 854,498
Less those unavailable for general expenditures within one year:		
Pleadges Receivable - Due in more than one year, net	(24,312)	(24,495)
Donor Restricted – Cash	(78,641)	(19,556)
Donor Restricted – Investments	(225,974)	(209,874)
Board Designated Reserves:		
For Maintenance	(60,234)	(60,235)
For Unemployment	(3,812)	(3,812)
Retirement Forfeitures	-	(27)
Financial assets available to meet cash needs for general expenditures within one year	$ 257,157	$ 536,499

As part of the Organization's liquidity management, it invests cash in excess of daily requirements in short-term investments, typically, money market funds.

NOTE 4: PROPERTY AND EQUIPMENT

Activity related to property and equipment is identified below.

Description	Balance 2023	Additions	Retirements	Balance 2024
Building	$ 3,656,394	$ -	$ -	$ 3,656,394
Furniture and Fixtures	139,418	5,713	-	145,131
Office Equipment	12,209	-	-	12,209
Play Equipment	105,812	7,675	(4,735)	108,752
	3,913,833	13,388	(4,735)	3,922,486
Less Accumulated Depreciation	(725,747)	(105,124)	4,202	(826,669)
Net Property and Equipment	$ 3,188,086	$ (91,736)	$ (533)	$ 3,095,817

Current year depreciation expense equaled $105,124.

NOTE 5: FAIR VALUE MEASUREMENT

The definition of fair value for financial reporting, establishes a framework for measuring fair value, and requires additional disclosure about the use of fair value measurements in an effort to make the measurement of fair value more consistent and comparable.

Fair value is defined as the amount that would be received from the sale of an asset or paid for the transfers of a liability in an orderly transaction between market participants, i.e. an exit price. To estimate an exit price, a three-tier hierarchy is used to prioritize the inputs.

Level 1: Quoted Prices in active markets for identical securities.

Level 2: Other significant observable inputs (including quoted prices for similar securities, interest rates, prepayment spread and credit risk).

Level 3: Significant unobservable inputs (including the organization's own assumptions in determining the fair value of investments).

The fair value measurements and levels within the fair value hierarchy of those measurements for the assets reported at fair value on a recurring basis at December 31st are as follows:

Fiscal year ended December 31, 2024		Quoted Prices In Active Markets for Identical Assets	Other Significant Observable Inputs
Description	Fair Value	(Level 1)	(Level 2)
Investments:			
Communities Foundation of Oklahoma	$ 1,132	$ 1,132	$ -
Oklahoma City Community Foundation	224,842	224,842	-
Total Investments	$ 225,974	$ 225,974	$ -

Fiscal year ended December 31, 2023		Quoted Prices In Active Markets for Identical Assets	Other Significant Observable Inputs
Description	Fair Value	(Level 1)	(Level 2)
Investments:			
Communities Foundation of Oklahoma	$ 1,104	$ 1,104	$ -
Oklahoma City Community Foundation	208,770	208,770	-
Total Investments	$ 209,874	$ 209,874	$ -

NOTE 6: CONCENTRATIONS

The Organization derives a significant amount of its revenue from service contracts and grants from federal and state agencies. A significant reduction in the level of revenue from these agencies could have a material effect on the organization's programs, activities and operations.

NOTE 7: DONATED MATERIALS AND SERVICES

Donated materials and services are reflected as contributions at their estimated value on the date of receipt based on industry standards. The financial statements include the following in-kind donations:

Description	2024	2023
Space	$ 4,000	$ 56,500
Donated Good	166,958	135,021
Total	$ 170,958	$ 191,521

Many individuals volunteer their time and perform a variety of tasks that assist the Organization, but these services do not meet the criteria for recognition as contributed services. Volunteers provided 4,937 hours of non-professional services in 2024 and 1,536 hours in 2023.

NOTE 8: BOARD DESIGNATED NET ASSETS

Management has designated a portion of net assets without donor restrictions for the following uses:

Description	2024	2023
Operating Reserve	$ -	$ 204,000
Maintenance Reserve	60,234	60,235
Unemployment Reserve	3,812	3,812
Total	$ 64,046	$ 268,047

NOTE 9: CONTINGENCIES

In the normal course of operations, the Organization receives grant funds from various federal and state agencies. The grant programs are subject to audit by agents of the granting authority, the purpose of which is to ensure compliance with conditions precedent to the granting of the funds. Any liability for a reimbursement which may arise as the result of the audits of the grant funds is not believed to be material.

NOTE 10: COMPENSATED ABSENCES

The Organization recognizes its obligation relating to employees' rights to receive compensation for future absences attributable to services already rendered. Amounts accrued have been derived from the payroll system and estimated based on hours of leave accrued. The Organization's liability for compensated absences equaled $121,135 on December 31, 2024 and $50,068 on December 31, 2023.

NOTE 11: EMPLOYEE BENEFIT PLANS

IRC Section 125 Flexible Benefits Plan – The organization maintains a cafeteria plan under Section 125 of the Internal Revenue Code. The benefits offered are medical expense reimbursement and dependent care reimbursement. An employee is eligible to participate if he/she works a minimum of 20 hours per week and may become a participant on the first day of the month following 30 days of employment.

IRC Section 403(b) Plan – The Organization's basic employer contribution plan is an ERISA 403(b) defined contribution plan. Employees are eligible to participate if they work at least 20 hours per week. Eligibility, benefits, definitions and requirements are determined by the Plan Agreement.

The Board of Directors may provide a non-elective employer retirement contribution, based on available financial resources, by a percentage to be determined by the Board, of each employee's annual salary. The employer contribution is authorized by the Board of Directors as part of the annual budget process and, like all items within the budget, is subject to change at any time by the Board of Directors depending on the financial status and needs of the Center for Children and Families, Inc. Additionally, the employee may choose to contribute up to 2% of their annual wages to be eligible for up to 2% employer match. Employer contributions for the years ended December 31, 2024 and 2023 equaled $57,967 and $57,160 respectively.

NOTE 12: LEASES

The Organization leases certain equipment at various terms under long-term non-cancelable operating lease agreements. The determination of whether an arrangement is a lease is made at the lease's inception and includes any renewal options when the options are reasonably certain to be exercised.. Under ASC 842, a contract is (or contains) a lease if it conveys the right to control the use of an identified asset for a period of time in exchange for consideration. Control is defined under the standard as having both the right to obtain substantially all of the economic benefits from use of the asset and the right to direct the use of the asset. Management only reassesses its determination if the terms and conditions of the contract are changed.

Operating leases are included in operating lease right-of-use ("ROU") assets, other current liabilities, and operating lease liabilities in our statements of financial position. Finance leases are included in property and equipment, other current liabilities, and other long-term liabilities in our statements of financial position.

ROU assets represent our right to use an underlying asset for the lease term, and lease liabilities represent our obligation to make lease payments. Operating lease ROU assets and liabilities are recognized at the lease commencement date based on the present value of lease payments over the lease term. The Organization uses the implicit rate when it is readily determinable. Since most of the Organization's leases do not provide an implicit rate, to determine the present value of lease payments, management uses the Organization's incremental borrowing rate based on the information available at lease commencement. Operating lease ROU assets also includes any lease payments made and excludes any lease incentives. Lease expense for lease payments is recognized on a straight-line basis over the lease term. The Organization's lease terms may include options to extend or terminate the lease when it is reasonably certain that we will exercise the option.

The weighted-average discount rate is based on the discount rate implicit in the lease. The Company has elected the option to use the risk-free rate determined using a period comparable to the lease terms as the discount rate for

leases where the implicit rate is not readily determinable. The Company has applied the risk-free rate option to the building and office equipment classes of assets.

The Company has elected the short-term lease exemption for all leases with a term of 12 months or less for both existing and ongoing operating leases to not recognize the asset and liability for these leases. Lease payments for short-term leases are recognized on straight-line basis.

In January 2022, the Organization entered into an operating lease for equipment with terms of 60 payments at $324 per month.

In April 2022, the Organization entered into an operating lease for equipment with terms of 60 payments at $80 per month.

In August 2023, the Organization entered into an operating lease for equipment with terms of 60 payments at $40 per month.

Total lease payments for the year were $4,544 principle and $925 interest.

As of December 31, 2024 and 2023, the right-of-use (ROU) asset had a balance of $25,892 with Accumulated Amortization of ($14,254) and ($9,478) respectively, as shown in noncurrent assets on the statement of financial position; the lease liability is included in other current liabilities ($5,740) and ($5,037) respectively, and other long-term liabilities ($6,955) and ($12,677) respectively. The lease asset and liability were calculated utilizing the risk-free discount rate (5%), according to the Organization's elected policy. Lease amortization and interest for the years ended December 31, 2024 and 2023 equaled $5,857 and $4,822 respectively..

Maturities of operating lease liabilities were as follows:

Year Ending December 31:	2024	2023
2024	$ -	$ 5,752
2025	5,752	5,752
2026	5,752	5,752
2027	1,188	1,188
2028	480	480
Total Lease Payments	13,172	18,924
Less: Interest	(477)	(1,210)
Present Value of lease liabilities	12,695	17,714

The following summarizes the weighted-average remaining lease term and weighted-average discount rate:

Weighted-Average remaining lease term in years		
Operating Leases	2.25	3.25
Weighter-Average discount rate		
Operating Leases	5%	5%

CENTER FOR CHILDREN & FAMILIES, INC.
Norman, Oklahoma

SCHEDULE OF EXPENDITURES OF FEDERAL AND STATE AWARDS

For the Year Ended December 31, 2024

Program Title/Source	Identifying Number	CFDA No.	Additional Identifier	Expenditures
Federal Funding:				
U. S. Department of Justice				
Passed Through Oklahoma District Attorney's Council:	N/A			
VOCA Program		16.575		$ 184,614
Total U. S. Department of Justice				184,614
U.S. Department of Health & Human Services				
Passed through Oklahoma Dept. of Human Services	N/A			
Temporary Assistance for Needy Families		93.558		513,672
Community-Based Child Abuse Prevention		93.590		108,947
Access and Visitation Services		93.597		47,666
Maternal and Child Health Services Block Grant		93.994		49,221
Total U.S. Department of Health & Human Services				719,506
U.S. Department of Treasury				
Passed through Oklahoma Dept. of Education	LKTERYHRURN6			
Elementary and Secondary School Emergency Relief		21.027	COVID	125,416
Passed through Boys & Girls Club of Oklahoma				
American Rescue Plan Act		21.027	COVID	27,606
Passed through United Way of Norman				
American Rescue Plan Act		21.027	COVID	147,000
Total U. S. Department of Treasury				300,022
U.S. Department of Agriculture				
Pass through Regional Food Bank of Oklahoma	N/A			
Child and Adult Food Program		10.558		3,930
Total U. S. Department of Agriculture				3,930
TOTAL EXPENDITURES OF FEDERAL AWARDS				$ 1,208,072
State Funding:				
Oklahoma Department of Human Services				
Parent's Assistance Program:				
Child Abuse Prevention (24-25)				$ 40,272
Child Abuse Prevention (23-24)				46,825
Youth Mentoring Incentive Grant (23-24)				8,568
Total Oklahoma Department of Human Services				95,665
Oklahoma State Department of Health				
Choosing Childbirth				14,049
Child Abuse Prevention (24-25)				147,714
Child Abuse Prevention (23-24)				102,339
Total Oklahoma Department of Mental Health				264,102
Oklahoma Department of Mental Health				
Health & Fitness Grant (24-25)				2,573
Health & Fitness Grant (23-24)				4,810
Total Oklahoma Department of Mental Health				7,383
TOTAL EXPENDITURES OF STATE AWARDS				$ 367,150

The accompanying notes to the schedule of expenditures of federal and state awards are an integral part of this financial statements.

CENTER FOR CHILDREN & FAMILIES, INC.

Norman, Oklahoma

NOTES TO SCHEDULE OF EXPENDITURES OF FEDERAL AND STATE AWARDS

For the Year Ended December 31, 2024

NOTE 1: BASIS OF PRESENTATION

The accompanying schedule of expenditures of federal and state awards includes the federal grant activity of Center for Children & Families, Inc. and is presented on the accrual basis of accounting. The information in this schedule is presented in accordance with the requirements of Title 2 U.S. *Code of Federal Regulations* Part 200*, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance). Because the schedules only present a selected portion of the operations of the Organization, they are not intended to and do not present the financial position, changes in net assets, or cash flows of the Organization.

NOTE 2: CONTINGENT LIABILITIES

The organization participates in a number of federally assisted programs. These programs are audited in accordance with *Government Auditing Standards* and the *Single Audit Act Amendments of 1996,* if applicable, in accordance with the required levels of Federal Financial Assistance. Audits of prior years have not resulted in any significant disallowed costs; however, grantor agencies may provide for further examinations. Based on prior experience, management believes that further examinations would not result in any significant disallowed costs.

NOTE 3: RELATIONSHIP TO FEDERAL FINANCIAL REPORTS

Amounts reported in the accompanying schedule may not agree with the amounts reported in the related Federal financial reports filed with the grantor agencies because of accruals made in the schedule which will be included in future reports filed with agencies.

NOTE 4: INDIRECT COSTS

Center for Children & Families, Inc. has elected to use the 10 percent de minimis indirect cost rate as allowed under the *Uniform Guidance*.

NOTE 5: SUBRECIPIENTS

Center for Children & Families, Inc. has no subrecipients.

MICHAEL W. GREEN
Certified Public Accountant
827 WEST LOCUST STREET
STILWELL, OK 74960
918-696-6298

INDEPENDENT AUDITOR'S REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH *GOVERNMENT AUDITING STANDARDS*

To the Board of Directors
Center for Children & Families, Inc.
Norman, Oklahoma

I have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of Center for Children & Families, Inc. (a nonprofit organization) (the Organization), which comprise the statement of financial position as of December 31, 2024, and the related statements of activities, functional expenses, and cash flows for the year then ended, and the related notes to the financial statements, and have issued my report thereon dated September 25, 2025.

Report on Internal Control Over Financial Reporting

In planning and performing my audit of the financial statements, I considered the Organization's internal control over financial reporting (internal control) as a basis for designing audit procedures that are appropriate in the circumstances for the purpose of expressing my opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Organization's internal control. Accordingly, I do not express an opinion on the effectiveness of the Organization's internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct misstatements on a timely basis. A *material weakness* is a deficiency, or combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the Organization's financial statements will not be prevented, or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

My consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during my audit I did not identify any deficiencies in internal control that I consider to be material weaknesses. However, material weaknesses or significant deficiencies may exist that have not been identified.

Report on Compliance and Other Matters

As part of obtaining reasonable assurance about whether the Organization's financial statements are free of material misstatement, I performed tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements, noncompliance with which could have a direct and material effect on the financial statement. However, providing an opinion on compliance with those provisions was not an objective of my audit, and accordingly, I do not express such an opinion. The results of my tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

Purpose of This Report

The purpose of this report is solely to describe the scope of my testing of internal control and compliance, and the results of that testing, and not to provide an opinion on the effectiveness of the Organization's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Organization's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

Regards,



Michael W. Green, CPA
Stilwell, Oklahoma
September 25, 2025

MICHAEL W. GREEN
Certified Public Accountant
827 WEST LOCUST STREET
STILWELL, OK 74960
918-696-6298

INDEPENDENT AUDITOR'S REPORT ON COMPLIANCE FOR EACH MAJOR PROGRAM
AND ON INTERNAL CONTROL OVER COMPLIANCE REQUIRED BY THE UNIFORM GUIDANCE

To the Board of Directors
Center for Children & Families, Inc.
Durant, Oklahoma

Report on Compliance for Each Major Federal Program

Opinion on Each Major Federal Program

I have audited Center for Children & Families, Inc's (a nonprofit organization) (the Organization) compliance with the types of compliance requirements identified as subject to audit in the OMB *Compliance Supplement* that could have a direct and material effect on each of the Organization's major federal programs for the year ended December 31, 2024. The Organization's major federal programs are identified in the summary of auditor's results section of the accompanying schedule of findings and questioned costs.

In my opinion, the Organization complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on each of its major federal programs for the year ended December 31, 2024.

Basis for Opinion on Each Major Federal Program

I conducted my audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and the audit requirements of Title 2 U.S. *Code of Federal Regulations* Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance). My responsibilities under those standards and the Uniform Guidance are further described in the Auditor's Responsibilities for the Audit of Compliance section of my report.

I am required to be independent of the Organization and to meet my other ethical responsibilities, in accordance with relevant ethical requirements relating to my audit. I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my opinion on compliance for each major federal program. My audit does not provide a legal determination of the Organization's compliance with the compliance requirements referred to above.

Responsibilities of Management for Compliance

Management is responsible for compliance with the requirements referred to above and for the design, implementation, and maintenance of effective internal control over compliance with the requirements of laws, statutes, regulations, rules, and provisions of contracts or grant agreements applicable to the Organization's federal programs.

Auditor's Responsibilities for the Audit of Compliance

My objectives are to obtain reasonable assurance about whether material noncompliance with the compliance requirements referred to above occurred, whether due to fraud or error, and express an opinion on the Organization's compliance based on my audit. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with generally accepted auditing standards, *Government Auditing Standards*, and the Uniform Guidance will always detect material noncompliance when it exists. The risk of not detecting material noncompliance resulting from fraud is higher than for that resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Noncompliance with the compliance requirements referred

to above is considered material if there is a substantial likelihood that, individually or in the aggregate, it would influence the judgment made by a reasonable user of the report on compliance about the Organization's compliance with the requirements of each major federal program as a whole.

In performing an audit in accordance with generally accepted auditing standards, *Government Auditing Standards*, and the Uniform Guidance, I:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material noncompliance, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the Organization's compliance with the compliance requirements referred to above and performing such other procedures as I considered necessary in the circumstances.
- Obtain an understanding of the Organization's internal control over compliance relevant to the audit in order to design audit procedures that are appropriate in the circumstances and to test and report on internal control over compliance in accordance with the Uniform Guidance, but not for the purpose of expressing an opinion on the effectiveness of the Organization's internal control over compliance. Accordingly, no such opinion is expressed.

I am required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and any significant deficiencies and material weaknesses in internal control over compliance that I identified during the audit.

Report on Internal Control over Compliance

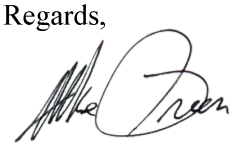
A *deficiency in internal control over compliance* exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal program on a timely basis. A *material weakness in internal control over compliance* is a deficiency, or a combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal program will not be prevented, or detected and corrected, on a timely basis. A *significant deficiency in internal control over compliance* is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

My consideration of internal control over compliance was for the limited purpose described in the Auditor's Responsibilities for the Audit of Compliance section above and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies in internal control over compliance and therefore, material weaknesses or significant deficiencies may exist that were not identified. Given these limitations, during my audit I did not identify any deficiencies in internal control over compliance that I consider to be material weaknesses, as defined above. However, material weaknesses or significant deficiencies in internal control over compliance may exist that were not identified.

My audit was not designed for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, no such opinion is expressed.

The purpose of this report on internal control over compliance is solely to describe the scope of my testing of internal control over compliance and the results of that testing based on the requirements of the Uniform Guidance. Accordingly, this report is not suitable for any other purpose.

Regards,



Michael Green, CPA
Stilwell, Oklahoma
September 25, 2025

CENTER FOR CHILDREN & FAMILIES, INC.

Norman, Oklahoma

SCHEDULE OF FINDINGS AND QUESTIONED COSTS

For the Year Ended December 31, 2024

Section 1 – Summary of Auditor's Results

Financial Statements:

Type of Auditor's Report Issued: Unmodified

Internal Control Over Financial Reporting:

Material Weakness(es) identified? __Yes _X__No

Significant deficiencies identified not considered to be material weaknesses? ___Yes _X__None Reported

Noncompliance material to financial statements noted? ___Yes _X__No

Federal Awards:

Internal Control Over Major Programs:

Material weakness(es) identified? ___Yes _X__No

Significant deficiencies identified not considered to be material weakness(es)? ___Yes _X__None Reported

Type of auditor's report issued on compliance for major programs: Unmodified

Any audit findings disclosed that are required to be reported in accordance with Uniform Guidance? ___Yes _X No

Dollar threshold used to distinguish between Type A and Type B programs $750,000

Auditee qualified as low-risk auditee? _X__Yes ___No

Identification of Major Programs:

CFDA #	PROGRAM TITLE
93.558	Temporary Assistance for Needy Families

Section II – Financial Statement Findings and Questioned Costs:

None reported.

Section III – Federal Awards Findings and Questioned Costs:

None reported.

CENTER FOR CHILDREN & FAMILIES, INC.

Norman, Oklahoma

STATUS OF PRIOR AUDIT FINDINGS

December 31, 2024

None reported.

FIREHOUSE
ART CENTER

The Norman Firehouse Art Center's

2025 Organization Annual Report

Fiscal Year: September 1, 2023 – August 31, 2024
City of Norman and Parks and Recreation Board

ANNUAL REPORT

01. Organization Mission Statement and Strategic Plan
02. Current Board of Directors, Staff, and Faculty
03. Narrative of Annual Activities
04. Financial Information and Budget
05. Other Sources of Income
06. How Past Funding was Used
07. Financial Statement and Tax Statements for the Past Year
08. New Requests for FYE 2026
09. Charges and Fees for Services Provided
10. Number of Participants
11. Board of Directors' Actions to Generate Income

ATTACHMENTS

Three-year Profit and Loss
Breakdown of Revenues by Category 23-24
Norman Firehouse Arts Center - Form 8868 2023
FY 23-24 Statement of Activity
FY 23-24 Statement of Financial Position
FY 24-25 Budget
Donation Acceptance 1
Donation Acceptance 2
Strategic Plan 2022

1. Organization Mission Statement and Strategic Plan

Mission Statement

The Norman Firehouse Art Center enriches our community by offering the highest quality visual arts education, experiences, and exhibitions.

Strategic Plan

Please refer to the attachment "Strategic Plan outline-priorities 2022" to view our strategic plan.

2. Current Board of Directors, Staff, and Faculty

BOARD MEMBERS
President: Kendall Hurley
Secretary: Allison Palmer
Treasurer: Tanya Ingels
Jordan Stringer
Dr. Jeff Buyten
Kaimee Kellis
Richard McKown
Ricci McManaman

STAFF
Executive Director/Curator: Andy Couch
Programs Coordinator: Dr. Nikki Krumwiede
Artist Coordinator: Casey Gilman
Communications Coordinator: Sammy Babb
Programs Assistant: Savannah Tallbear
Contract Accountant: Susan Barnes

LATINO CULTURAL COMMITTEE
Narciso Argüelles
Sam Wargin Grimaldo
Mariana Llanos

ADVISORY BOARD
Fred Schmidt
Glenda Hufnagel
Nancy McClellan
John Downs

FACULTY
Jewelry: Elyse Bogart
Glass: Chris Burnett
Ceramics: Katherine Gaff
Ceramics: Tim Sullivan
Drawing: Cody Wilson
Painting: Karis Chambers
Painting: Thomas Stotts
Embroidery: Darci Lenker
Printmaking: Eric Piper
Printmaking: Jenna Bryan
Sculpture: CJ Carter
Art Forces Instructor: Brendon "B" Williams
Children's Instructor: Deanna Wong
Children's Instructor: Jane Lawson
Children's Instructor: Lumen Miramontes
Children's Instructor: Anna McQuown
Children's Instructor: Kori Caparelli

3. Narrative of Annual Activities

Overview of Activities for FY 2023 – 2024

The Firehouse Art Center (Firehouse) is a community arts center in Norman, OK established in 1970 operating out of a city-owned building which previously served as a fire station. It houses professional visual arts studios and classrooms that provide children, teen, and adult education and enrichment programs, as well as a gallery and gift shop which are free to the public. We promote visual arts awareness and accessibility, provide art exhibitions, and offer opportunities that support local artists.

In a typical year, the Firehouse serves thousands of individuals through our visual arts programming. This includes offering in-house visual arts classes to children, teens, and adults through quarterly semesters. Classes are offered in a variety of mediums, including painting, drawing, printmaking, fiber, jewelry making, glass, sculpture, and ceramics.

The Firehouse's outreach programming strives to make arts education available to all individuals, regardless of age, ability, or socioeconomic status. We pursue this goal through accessibility programming for underserved communities, including the **Healing Studio** for adults with disabilities, **Firehouse Equality Club** in partnership with Norman Pride, and **Art Forces** for U.S. Military Veterans and active service members. The Firehouse also provides drawing instruction at the OKC Zoo through **ZOO Sketch**, as well as visual arts experiences at Norman festivals and school events to encourage visual arts learning, creative thinking, and self-expression. Finally, the Firehouse provides free art experiences and programming through the Firehouse Gallery, which presents three in-house exhibitions and three culturally relevant exhibitions each year. All accessibility and outreach programming is offered at no cost to the participants.

The Firehouse, along with granting partners the Oklahoma Arts Council, the Norman Arts Council, and Allied Arts, continues to build a cultural infrastructure to strengthen the arts in Norman and its surrounding communities. By offering equal access to educational, high-quality visual art opportunities for everyone, regardless of their socioeconomic background, the Firehouse is laying the groundwork for generations of individuals with the knowledge, appreciation, and personal investment in the arts to become advocates for the future of the arts in the state of Oklahoma.

Arts Education

The Firehouse offers in-house visual arts classes and workshops to hundreds of individuals each year. These classes are offered in a variety of mediums and developed for a wide range of artistic aptitudes and skill levels. The Firehouse's children's programming follows *Oklahoma Academic Standards for Fine Arts* guidelines. Children's classes are offered for ages 5-14 through our Art After School Program during the Winter, Spring, and Fall semesters and our Children's Summer Art Program during the Summer semester. This year, we also piloted our new **Fire Tots** program, where students ages 2-4 and their parents to learn the foundations of art together.



The Teen Program is designed to supplement the visual arts education available in Norman and area middle and high schools. These advanced classes and workshops focus on increasing technical study for ages 13 to 17 and encourage creativity and self-expression while setting high expectations for the development of technical visual arts skills.

Accessibility Programming

Healing Studio, an open studio environment for adults with varying degrees of cognitive, physical, and learning disabilities, is held at the Firehouse in 32 weekly sessions. Participants are introduced to visual arts principles and materials, art history, and methods of expression in a supportive environment.

Art Forces is a creative new Firehouse program which was begun in April 2023. This program, taught by a veteran instructor, offers veterans and active service members a welcoming environment to explore their creativity. These classes meet once per month and are offered at no cost to the participants.



A collaboration between Firehouse Art Center and Norman Pride, **Firehouse Equality Club** is a dynamic and inclusive community dedicated to promoting equality through the creative expression of visual arts. Meeting once a month, our club provides a welcoming space for all individuals, their families, and allies to come together, share experiences, and create art with a rotating roster of instructional artists.

Community Outreach Programming

In an effort to reach more underserved populations and engage more people with the visual arts, the Firehouse developed partnerships with Norman and metro area community organizations to facilitate free art activities at events and festivals. These events include the City of Norman Parks and Recreation's Outdoor Movie Series, International Festival, Juneteenth, and Earth Day, the University of Oklahoma's National Weather Festival, The Science Museum's Tinkerfest, Assistance League of Norman's May Fair, the Pioneer Library's Celebration! Culture, Community, and more. These events attract children and adults from a wide geographic base, encompassing an even broader area than that of participants in our in-house classes. The scope and range of programming implemented by the Firehouse is designed to ensure all individuals, regardless of age or socioeconomic status, are able to participate and engage with visual art.



ZOO Sketch, which meets monthly at the Oklahoma City Zoo & Botanical Gardens, is designed for individuals interested in drawing animals and nature from life. This program includes sessions on drawing techniques through live observations; participants can sketch their observations of animal behaviors, movements, and personalities with instruction from a Firehouse faculty member.

The **Firehouse Gallery and Gift Shop** are free to the public, promote visual arts awareness and community involvement, and provide visual arts exhibitions and opportunities that support local artists. The Firehouse's gift shop is unique to Norman, as all artists represented are Oklahoma-based and all items in the gift shop are original works of art.

The Firehouse Gallery offers an exciting exhibition calendar each year, presenting three in-house exhibitions and three culturally relevant exhibitions annually and providing free art experiences and programming to our community.



Building Improvements

In an effort to create a more functional, inviting space, the Firehouse has invested over $150,000 into improving our building. This included the creation of our new Pottery Patio. During the course of the project, the Firehouse's kiln yard, which previously functioned as a storage area, was renovated into a small outdoor event space with a functional gas kiln and space for our clay mixer. This area provides additional space to host guests during events and creates a welcoming atmosphere for students. Improvements also include the addition of a security and surveillance system that has already proven valuable in assisting the Norman Police Department.



The Firehouse is also working to make our building a local attraction through the creation of public art. During the past year, the Firehouse commissioned nine new public murals on our building and in the surrounding Lions Park, totaling $60,135 paid to mural artists. Our goal is to make our space colorful and inviting while showcasing the talent of Oklahoma artists.

Please refer to the attachments "Donation Acceptance 1" and "Donation Acceptance 2" to view the Firehouse's donations toward building improvements.

4. Financial Information and Budget

Please refer to the attachment "FY 23-24 Statement of Financial Position" to view our financial information.

Please refer to the attachment "FY 24-25 Budget" to view our budget.

5. Other Sources of Income

Please refer to the attachment "Breakdown of Revenues by Category 23-24" to view our other sources of income.

6. How Past Funding was Used

Please refer to the attachment “Three-year Profit and Loss” to view how past funding was used. Please request additional reports if more information is needed on how past funding was used.

7. Financial Statements and Tax Statements for the Past Year

Please refer to the attachment “FY 23-24 Statement of Activity” to view our financial statements for the past year.

Please refer to the attachment “Norman Firehouse Arts Center - Form 8868 2023” to view our tax statements for the past year.

8. New requests for Fiscal Year Ending 2026

Support from the City of Norman is essential to helping us fulfill our mission, especially in providing accessible visual arts programming for underserved groups, including adults with disabilities, veterans and active military, the elderly, and youth from disadvantaged socioeconomic backgrounds. The City has consistently provided operational support, which has been critical in sustaining our services to the Norman community.

For the fiscal year ending in 2026, the Firehouse Art Center is requesting $150,000 in operational funding. Last year, we made an investment of over $150,000 into our building. In partnership with the Parks and Rec Department, we led a series of renovations to create a more functional and welcoming space for our community. These improvements included the installation of nine public artworks, the addition of new equipment for our programs, and the implementation of a security and surveillance system that has already proven valuable in assisting the Norman Police Department. Despite our limited space, we’ve focused on making the Firehouse a more inviting place for our students and visitors. These upgrades were made possible through private donations, grants, and strong community partnerships.

Additionally, we’ve invested over $35,000 in supporting the Norman Public Schools (NPS) system. One of our highlights this year has been the launch of *Art Sparks*, a new program for 5th-grade students who don’t have access to visual arts education. Through a partnership with the University of Oklahoma, we also became a host site for the U.S. State Department’s Professional Fellows Exchange Program. This two-way global exchange promotes mutual understanding, enhances leadership skills, and builds sustainable partnerships between emerging leaders from the U.S. and abroad.

These initiatives reflect our ongoing commitment to enriching our community through arts and cultural exchange, and we are grateful for the City of Norman's continued support in helping us achieve our goals.

9. Charges and Fees for Services Provided

Children's Classes

- **Art After School:**
  $114.00 for 8 weeks/10 hours of visual arts education
- **Children's Summer Art Program:**
  $114.00 for 1 week/10 hours of visual arts education
  OR
  $228.00 for 2 weeks/20 hours of visual arts education
- **Youth and Teen Program:**
  $192.00-$219.00 for 8 weeks/16 hours of arts education

Adult Classes

- **Drawing:** $192.00 for 8 weeks/16 hours of lessons
- **Painting:** $192.00 for 8 weeks/16 hours of lessons
- **Printmaking:** $192.00 for 8 weeks/16 hours of lessons
- **Jewelry:** $258.00 for 8 week/24 hours of lessons
- **Glass:** $192.00 for 8 week/16 hours of lessons
- **Ceramics:** $219.00 for 8 week/16 hours of lessons

Classes may have additional material and/or technical fees.

Workshops

The Firehouse sometimes offers seasonal workshops on a quarterly basis; these workshops give new and returning students a taste of the mediums and techniques offered in the longer semesters. Prices for these workshops vary depending on their length and medium.

Adults with Disabilities

Healing Studio is free to participants through scholarships valued at $30 per weekly, two-hour session. The Firehouse provides up to 12 scholarships a week to individuals with varying degrees of cognitive, physical, and learning disabilities through the Healing Studio program. The weekly sessions provide a supportive, low stress environment for students to experiment with their own creative process.

Scholarships

- **18** scholarships were awarded to children and teens for 10 hours of visual arts classes.
    - Executive Director determines eligibility of each applicant.
    - **Art Stars scholarships** are awarded based on artistic aptitude.
    - **Needs-based scholarships** are offered upon request to students with free and reduced lunch qualification.
- **275** weekly Healing Studio scholarships were awarded to adults for 2-hour sessions.

10. Number of Participants

Age of Participants

- Children's Classes: 5-14
- Teen Classes: 13-17
- Adult Classes: 17 and up

Summary of Participants for FY 23-24

PROGRAMS	ATTENDANCE 22-23	ATTENDANCE 23-24
Gallery and Giftshop	947	2,072
Community Events	2,276	3,823
Community Arts Programming	**3,223 total attendees**	**5,895 total attendees**
Children's Art Classes	314	427
Teen Classes	21	37
Adult Classes	381	518
Workshops	21	79
Accessibility Programming	338	390
Arts Learning in the Community	**1,075 total students**	**1,451 total students**
TOTAL PARTICIPANTS	**4,298**	**7,346**

11. Board of Directors' Actions to Generate Income

The Board of Directors at the Firehouse Art Center review financial needs annually with the Executive Director with information provided by our accountant. This information leads to the development of a plan for the upcoming fiscal year. Each year, the Board and Executive Director identify the gap between income and expenses during the preparation of the fiscal year budget. The approach to closing that gap becomes part of the organizational plan for the coming fiscal year, and the Board of Directors takes full responsibility for those areas of funding that are within their ability. These have typically included sponsor/donor solicitation, enrollment promotion, and membership recruitment. For more information on our action plans, please refer to the attachment "Strategic Plan outline-priorities 2022."

Breakdown of Revenues by Category

	FY 24/25	% of Revenue
Grants & Contributions		
Indiv/Corp Donations	199,579.05	23.40%
Investment Income	12,580.58	1.50%
Other Revenues	11,234.06	1%
Grants/Government Support	306,248.06	36.00%
In-Kind Donations	77,300.00	9%
Special Events Income	5,871.19	0.60%
Total Grants & Contributions	**612,812.94**	**71.80%**
Charged Services Funding		
Membership Dues	21,822.00	2.70%
Class Tuition & Material Fees	191,811.57	22.50%
Gallery & Gift Shop Sales	25,859.42	3%
Total Charged Services Funding	**239,492.99**	**28.20%**
Total Income End of Fiscal Year	**$852,305.93**	**100%**

YTD Profit & Loss Comparison

September 2024 - August 2025

	Total		
	Sep 2024 - Aug 2025	Sep 2023 - Aug 2024 (PY)	Change
REVENUE			
4000 Contributions			
4002 Business/Corp./Fdns/Sponsors	172,120.00	67,609.82	104,510.18
4003 Individuals	16,459.05	3,623.96	12,835.09
4008 Donor Restricted Contributions	11,000.00	3,217.75	7,782.25
Total 4000 Contributions	**199,579.05**	**74,451.53**	**125,127.52**
4100 Investment Income			
4110 Endowment Income	12,580.58	12,617.83	-37.25
Total 4100 Investment Income	**12,580.58**	**12,617.83**	**-37.25**
4200 Support			
4201 City	120,000.00	120,000.00	0.00
4202 State Oklahoma Arts Council	36,958.00	36,958.00	0.00
4203 National		10,000.00	-10,000.00
4204 Norman Arts Council	26,700.00	22,119.00	4,581.00
4206 Allied Arts-Allocation	28,010.00	25,600.00	2,410.00
4208 Allied Arts-Grants	15,000.00	20,000.00	-5,000.00
4209 Other Support	79,580.06	-1,645.00	81,225.06
Total 4200 Support	**306,248.06**	**233,032.00**	**73,216.06**
4300 Memberships			
4302 General Public Members	18,322.00	6,550.00	11,772.00
4303 Board Members	3,500.00	600.00	2,900.00
Total 4300 Memberships	**21,822.00**	**7,150.00**	**14,672.00**
4400 Classes			
4401 Materials Income	19,274.26	14,205.51	5,068.75
4403 Tuition	183,389.83	156,907.70	26,482.13
4404 Cancellation Refunds	-10,852.52	-15,851.43	4,998.91
Total 4400 Classes	**191,811.57**	**155,261.78**	**36,549.79**
4500 Sales			
4501 Exhibition Events	1,095.00		1,095.00
4503 Gift Shop Sales	24,764.42	25,600.79	-836.37
Total 4500 Sales	**25,859.42**	**25,600.79**	**258.63**
4600 Special Events Income	5,871.19	5,288.00	583.19
4800 Other Revenues			
4801 Interest Income	4,044.64	2,613.59	1,431.05
4809 Unrealized Gain/Loss on Invest		13,725.98	-13,725.98
Total 4800 Other Revenues	**4,044.64**	**16,339.57**	**-12,294.93**
4850 In-Kind Revenues	77,300.00	108,300.00	-31,000.00
Total Revenue	**845,116.51**	**638,041.50**	**207,075.01**
COST OF GOODS SOLD			

	Total		
	Sep 2024 - Aug 2025	Sep 2023 - Aug 2024 (PY)	Change
5001 Cost of Goods Sold	1,653.91	1,397.20	256.71
Total Cost of Goods Sold	**1,653.91**	**1,397.20**	**256.71**
GROSS PROFIT	**843,462.60**	**636,644.30**	**206,818.30**
EXPENDITURES			
5100 Payroll Expenses			
5000 Salary Wages	277,413.02	207,314.16	70,098.86
5101 Benefits and Vacation	20,041.95	25,983.29	-5,941.34
5102 Taxes	22,957.23	17,133.16	5,824.07
Total 5100 Payroll Expenses	**320,412.20**	**250,430.61**	**69,981.59**
5300 Professional Services			
5301 Accounting	48,740.00	24,527.00	24,213.00
5303 Design		1,538.50	-1,538.50
5305 Artist Commission	19,416.50	17,257.03	2,159.47
5306 Instructor Fees	78,373.02	63,395.81	14,977.21
5308 Other Professional Fees	4,794.03	1,449.49	3,344.54
5310 Misc. Services	1,871.80	3,721.99	-1,850.19
Total 5300 Professional Services	**153,195.35**	**111,889.82**	**41,305.53**
5350 Travel			
5351 Business Meals	2,529.03	1,954.53	574.50
5352 Room & Board	1,608.97	769.49	839.48
5353 Transportation	3,690.91	1,531.61	2,159.30
5354 Conferences/Staff Retreat	9,645.38	7,653.44	1,991.94
Total 5350 Travel	**17,474.29**	**11,909.07**	**5,565.22**
5400 Supplies			
5401 Art Materials	20,788.07	14,630.68	6,157.39
5404 Office Supplies	5,999.36	5,208.78	790.58
5416 Health & Safety	292.17	616.46	-324.29
Total 5400 Supplies	**27,079.60**	**20,455.92**	**6,623.68**
5412 Exhibit Programming Expense	17,948.74	24,410.45	-6,461.71
5413 Exhibition Expense	6,477.20	4,354.21	2,122.99
5450 Postage	2,695.49	1,370.65	1,324.84
5500 Occupancy Expenses			
5501 Janitorial	8,314.10	7,187.64	1,126.46
5502 Copier	2,715.04	605.57	2,109.47
5503 Repairs and Maintenance	3,417.08	10,923.23	-7,506.15
5505 Telephone/Internet	2,343.32	1,775.80	567.52
5506 Security System	138.72	772.96	-634.24
5507 Rent	85.00	384.36	-299.36
5508 OG&E	4,134.57	3,555.46	579.11
5509 ONG	979.36	879.19	100.17
5510 Utilities	410.07	416.96	-6.89
Total 5500 Occupancy Expenses	**22,537.26**	**26,501.17**	**-3,963.91**

	Total		
	Sep 2024 - Aug 2025	Sep 2023 - Aug 2024 (PY)	Change
5600 Membership Discounts-Tuition	2,072.41	1,496.17	576.24
5601 Member Discount-Gift/Gallery	3,305.16	1,436.96	1,868.20
5630 Other Discounts	47.73	212.06	-164.33
5900 Printing	3,599.99	2,159.43	1,440.56
6000 Advertising	1,321.24	2,259.59	-938.35
6001 Marketing	2,818.12	3,572.89	-754.77
6004 Staff Appreciation	1,898.44	941.22	957.22
6010 Awards and Gifts	483.75	400.00	83.75
6015 Entertainment/Recruiting	807.69	819.99	-12.30
6017 Entertainment/Food	2,663.52	1,360.97	1,302.55
6020 Bank Service Charges	102.64		102.64
6021 Credit Card Fees	1,407.25	3,328.42	-1,921.17
6030 Insurance			
6032 Liability	9,607.59	8,264.50	1,343.09
6033 Workers' Compensation	1,437.42	811.64	625.78
Total 6030 Insurance	**11,045.01**	**9,076.14**	**1,968.87**
6150 City/Chamber Events	36.55	40.46	-3.91
6200 Special Events Expense	4,716.62	5,598.20	-881.58
6210 Dues and Subscriptions	2,324.17	2,101.55	222.62
6220 Equipment Acquisition	492.83		492.83
6230 Technology			
6231 Computer Equipment	250.12	499.10	-248.98
6232 Website & Software Expenses	4,064.94	6,416.74	-2,351.80
6233 Digital Cameras & Misc Equip		929.79	-929.79
Total 6230 Technology	**4,315.06**	**7,845.63**	**-3,530.57**
6400 Fundraising	6,606.16		6,606.16
6500 Depreciation	25,474.41	9,872.50	15,601.91
6660 In-Kind Expenses	77,300.00	78,300.00	-1,000.00
Total Expenditures	**720,658.88**	**582,144.08**	**138,514.80**
NET OPERATING REVENUE	**122,803.72**	**54,500.22**	**68,303.50**
NET REVENUE	**$122,803.72**	**$54,500.22**	**$68,303.50**

Balance Sheet Comparison

As of October 31, 2025

	As of Oct 31, 2025	As of Oct 31, 2024 (PY)	Total Change
ASSETS			
Current Assets			
Bank Accounts			
1000 Armstrong Bank	74,221.36	80,145.36	-5,924.00
1003 PayPal	48.51	0.00	48.51
1004 BancFirst Commercial Treasury	69,063.44	97,664.55	-28,601.11
1005 First United Acct	227,812.88	119,711.48	108,101.40
1250 Petty Cash Fund	330.63	242.04	88.59
Total Bank Accounts	**371,476.82**	**297,763.43**	**73,713.39**
Accounts Receivable			
1200 Accounts Receivable	26,482.93	100,130.97	-73,648.04
Total Accounts Receivable	**26,482.93**	**100,130.97**	**-73,648.04**
Other Current Assets			
1121 Inventory	1,015.06	5,714.10	-4,699.04
1225 Prepaid Insurance & Other Items	960.43	3,136.40	-2,175.97
Total Other Current Assets	**1,975.49**	**8,850.50**	**-6,875.01**
Total Current Assets	**399,935.24**	**406,744.90**	**-6,809.66**
Fixed Assets			
1305 Other Property and Equipment	137,166.77	115,147.80	22,018.97
1310 Leasehold Improvements	186,715.63	161,715.63	25,000.00
1315 Memorial Gardens	19,150.21	19,150.21	0.00
1350 Accumulated Depreciation	-92,503.04	-65,766.78	-26,736.26
Total Fixed Assets	**250,529.57**	**230,246.86**	**20,282.71**
Other Assets			
1400 Investments	185,579.10	178,389.68	7,189.42
Total Other Assets	**185,579.10**	**178,389.68**	**7,189.42**
TOTAL ASSETS	**$836,043.91**	**$815,381.44**	**$20,662.47**
LIABILITIES AND EQUITY			
Liabilities			
Current Liabilities			
Accounts Payable			
2000 Accounts Payable	2,717.24	8,694.01	-5,976.77
Total Accounts Payable	**2,717.24**	**8,694.01**	**-5,976.77**
Credit Cards			
2005 VISA Corporate Card	2,562.22	4,003.46	-1,441.24
Total Credit Cards	**2,562.22**	**4,003.46**	**-1,441.24**
Other Current Liabilities			
2100 Payroll Liabilities	531.98	3,259.91	-2,727.93
2110 Accrued Artists Commissions	571.68	423.80	147.88

	Total		
	As of Oct 31, 2025	As of Oct 31, 2024 (PY)	Change
2112 Accrued Other Liabilities	7,890.52	6,957.95	932.57
2195 Certificates-Gift	0.00	40.00	-40.00
2200 Sales Tax Payable	62.68	81.89	-19.21
Direct Deposit Payable	0.00	85.88	-85.88
Total Other Current Liabilities	**9,056.86**	**10,849.43**	**-1,792.57**
Total Current Liabilities	**14,336.32**	**23,546.90**	**-9,210.58**
Total Liabilities	**14,336.32**	**23,546.90**	**-9,210.58**
Equity			
3900 Net Assets Without Donor Restriction	855,109.91	731,285.58	123,824.33
3901 Net Assets with Donor Restriction	3,217.75	3,217.75	0.00
Net Revenue	-36,620.07	57,331.21	-93,951.28
Total Equity	**821,707.59**	**791,834.54**	**29,873.05**
TOTAL LIABILITIES AND EQUITY	**$836,043.91**	**$815,381.44**	**$20,662.47**

Norman Firehouse Art Center

Revised Budget FY 25-26

September 2025 - August 2026

	TOTAL
Revenue	
4000 Contributions	
4002 Business/Corp./Fdns/Sponsors	192,500.00
4003 Individuals	5,000.00
Total 4000 Contributions	**197,500.00**
4100 Investment Income	
4110 Endowment Income	12,500.00
Total 4100 Investment Income	**12,500.00**
4200 Support	
4201 City	120,000.00
4202 State Oklahoma Arts Council	37,000.00
4204 Norman Arts Council	26,700.00
4206 Allied Arts-Allocation	27,000.00
4208 Allied Arts-Grants	15,000.00
4209 Other Support	107,840.00
Total 4200 Support	**333,540.00**
4300 Memberships	
4302 General Public Members	15,000.00
Total 4300 Memberships	**15,000.00**
4400 Classes	
4401 Materials Income	15,000.00
4403 Tuition	180,000.00
4404 Cancellation Refunds	-15,000.00
Total 4400 Classes	**180,000.00**
4500 Sales	
4501 Exhibition Events	500.00
4503 Gift Shop Sales	25,000.00
Total 4500 Sales	**25,500.00**
4800 Other Revenues	
4801 Interest Income	4,500.00
Total 4800 Other Revenues	**4,500.00**
4850 In-Kind Revenues	77,300.00
Total Revenue	**$845,840.00**
Cost of Goods Sold	
5001 Cost of Goods Sold	1,000.00
Total Cost of Goods Sold	**$1,000.00**
GROSS PROFIT	**$844,840.00**
Expenditures	
5100 Payroll Expenses	
5000 Salary Wages	326,264.00

Norman Firehouse Art Center

Revised Budget FY 25-26

September 2025 - August 2026

	TOTAL
5101 Benefits and Vacation	17,600.00
5102 Taxes	27,154.00
Total 5100 Payroll Expenses	**371,018.00**
5300 Professional Services	
5301 Accounting	55,600.00
5303 Design	43,200.00
5305 Artist Commission	20,000.00
5306 Instructor Fees	80,000.00
5308 Other Professional Fees	4,500.00
5310 Misc. Services	1,500.00
Total 5300 Professional Services	**204,800.00**
5350 Travel	
5351 Business Meals	3,000.00
5352 Room & Board	1,500.00
5353 Transportation	5,500.00
5354 Conferences/Staff Retreat	10,000.00
Total 5350 Travel	**20,000.00**
5400 Supplies	
5401 Art Materials	19,000.00
5402 Art Sparks Materials	15,000.00
5404 Office Supplies	4,000.00
5416 Health & Safety	500.00
Total 5400 Supplies	**38,500.00**
5412 Exhibit Programming Expense	20,000.00
5413 Exhibition Expense	6,000.00
5450 Postage	2,200.00
5500 Occupancy Expenses	
5501 Janitorial	7,000.00
5502 Copier	1,000.00
5503 Repairs and Maintenance	3,300.00
5505 Telephone/Internet	2,000.00
5508 OG&E	3,500.00
5509 ONG	1,000.00
5510 Utilities	400.00
Total 5500 Occupancy Expenses	**18,200.00**
5600 Membership Discounts-Tuition	1,800.00
5601 Member Discount-Gift/Gallery	1,500.00
5630 Other Discounts	100.00
5900 Printing	3,500.00
5901 Printing-Art Sparks	2,500.00
6000 Advertising	3,300.00

Norman Firehouse Art Center

Revised Budget FY 25-26

September 2025 - August 2026

	TOTAL
6001 Marketing	5,000.00
6004 Staff Appreciation	1,500.00
6010 Awards and Gifts	500.00
6015 Entertainment/Recruiting	1,000.00
6017 Entertainment/Food	2,000.00
6021 Credit Card Fees	1,750.00
6030 Insurance	
6032 Liability	8,250.00
6033 Workers' Compensation	1,000.00
Total 6030 Insurance	**9,250.00**
6150 City/Chamber Events	200.00
6200 Special Events Expense	10,000.00
6210 Dues and Subscriptions	2,500.00
6230 Technology	
6231 Computer Equipment	500.00
6232 Website & Software Expenses	7,000.00
6233 Digital Cameras & Misc Equip	500.00
Total 6230 Technology	**8,000.00**
6400 Fundraising	6,600.00
6500 Depreciation	25,000.00
6660 In-Kind Expenses	77,300.00
6700 Miscellaneous Expense	822.00
Total Expenditures	**$844,840.00**
NET OPERATING REVENUE	**$0.00**
NET REVENUE	**$0.00**

7125 01/07/2026 9:20 AM

Form **990**

Department of the Treasury
Internal Revenue Service

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)
Do not enter social security numbers on this form as it may be made public.
Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-...
2024
Open to Public Inspection

A For the 2024 calendar year, or tax year beginning 09/01/24 , and ending 08/31/25

B Check if applicable:
- ☐ Address change
- ☐ Name change
- ☐ Initial return
- ☐ Final return/terminated
- ☐ Amended return
- ☐ Application pending

C Name of organization: NORMAN FIREHOUSE ART CENTER, INC

Doing business as:

Number and street (or P.O. box if mail is not delivered to street address): 444 S FLOOD AVE

Room/suite:

City or town, state or province, country, and ZIP or foreign postal code: NORMAN OK 73069

D Employer identification number: 23-7112097

E Telephone number: 405-329-4523

G Gross receipts: 711,283

F Name and address of principal officer:
ANDY TAYLOR COUCH
444 S FLOOD AVE
NORMAN OK 73069

H(a) Is this a group return for subordinates? ☐ Yes ☒ No

H(b) Are all subordinates included? ☐ Yes ☐ No
If "No," attach a list. See instructions

I Tax-exempt status: ☒ 501(c)(3) ☐ 501(c) ( ) (insert no.) ☐ 4947(a)(1) or ☐ 527

J Website: WWW.NORMANFIREHOUSE.COM

H(c) Group exemption number:

K Form of organization: ☒ Corporation ☐ Trust ☐ Association ☐ Other

L Year of formation: 1971

M State of legal domicile: OK

Part I Summary

1 Briefly describe the organization's mission or most significant activities:
THE NORMAN FIREHOUSE ART CENTER ENRICHES OUR COMMUNITY BY OFFERING CREATIVE VISUAL ARTS EDUCATION, EXPERIENCES, AND EXHIBITIONS.

2 Check this box ☐ if the organization discontinued its operations or disposed of more than 25% of its net assets.

3 Number of voting members of the governing body (Part VI, line 1a)	3	11
4 Number of independent voting members of the governing body (Part VI, line 1b)	4	11
5 Total number of individuals employed in calendar year 2024 (Part V, line 2a)	5	9
6 Total number of volunteers (estimate if necessary)	6	17
7a Total unrelated business revenue from Part VIII, column (C), line 12	7a	0
b Net unrelated business taxable income from Form 990-T, Part I, line 11	7b	0

	Prior Year	Current Year
8 Contributions and grants (Part VIII, line 1h)	343,013	483,697
9 Program service revenue (Part VIII, line 2g)	186,616	198,777
10 Investment income (Part VIII, column (A), lines 3, 4, and 7d)	15,232	4,045
11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	5,288	3,775
12 Total revenue – add lines 8 through 11 (must equal Part VIII, column (A), line 12)	550,149	690,294
13 Grants and similar amounts paid (Part IX, column (A), lines 1–3)		5,000
14 Benefits paid to or for members (Part IX, column (A), line 4)		0
15 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5–10)	250,431	320,411
16a Professional fundraising fees (Part IX, column (A), line 11e)		0
b Total fundraising expenses (Part IX, column (D), line 25) 0		
17 Other expenses (Part IX, column (A), lines 11a–11d, 11f–24e)	253,414	317,080
18 Total expenses. Add lines 13–17 (must equal Part IX, column (A), line 25)	503,845	642,491
19 Revenue less expenses. Subtract line 18 from line 12	46,304	47,803

	Beginning of Current Year	End of Year
20 Total assets (Part X, line 16)	821,307	1,722,387
21 Total liabilities (Part X, line 26)	81,276	46,312
22 Net assets or fund balances. Subtract line 21 from line 20	740,031	1,676,075

Part II Signature Block

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

Sign Here

Signature of officer: ANDY TAYLOR COUCH — Date: 01/07/26

Type or print name and title: ANDY TAYLOR COUCH EXECUTIVE DIRECTOR

Paid Preparer Use Only

Preparer's name	Preparer's signature	Date	Check ☐ if self-employed	PTIN
REBECCA MOLLMAN	REBECCA MOLLMAN	01/07/26		P01842983

Firm's name: PETERS & CHANDLER, P.C. — Firm's EIN: 73-1078673

Firm's address: 6801 BROADWAY EXT STE 105 OKLAHOMA CITY, OK 73116-9068 — Phone no: 405-843-9371

May the IRS discuss this return with the preparer shown above? See instructions ☒ Yes ☐ No

For Paperwork Reduction Act Notice, see the separate instructions.

DAA

Form 990 (2024)

Form 990 (2024) **NORMAN FIREHOUSE ART CENTER, INC 23-7112097**

Item 1.

Part III Statement of Program Service Accomplishments

Check if Schedule O contains a response or note to any line in this Part III ☒

1 Briefly describe the organization's mission:

THE NORMAN FIREHOUSE ART CENTER ENRICHES OUR COMMUNITY BY OFFERING CREATIVE VISUAL ARTS EDUCATION, EXPERIENCES, AND EXHIBITIONS.

2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? ☐ Yes ☒ No

If "Yes," describe these new services on Schedule O.

3 Did the organization cease conducting, or make significant changes in how it conducts, any program services? ☐ Yes ☒ No

If "Yes," describe these changes on Schedule O.

4 Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported.

4a (Code:) (Expenses $ **58,746** including grants of $) (Revenue $ **33,759**)

IN A TYPICAL YEAR, THE FIREHOUSE OFFERS IN-HOUSE VISUAL ARTS CLASSES TO 560 CHILDREN THROUGH QUARTERLY CLASS SEMESTERS. CHILDREN'S CLASSES ARE OFFERED FOR AGES 2-14 THROUGH OUR ART AFTER SCHOOL PROGRAM DURING THE WINTER, SPRING, AND FALL SEMESTERS, AND OUR CHILDREN'S SUMMER ART PROGRAM DURING THE SUMMER SEMESTER. THE FIREHOUSE ALSO OFFERS OUR 5TH GRADE ART PROGRAM, ART SPARKS, IN PARTNERSHIP WITH NORMAN PUBLIC SCHOOLS. THIS PROGRAM PROVIDES 5TH GRADE STUDENTS WITH IN-CLASS PRE AND POST VISITS WITH AN ART EDUCATOR AND A FIELD TRIP TO THE FIREHOUSE. THESE PROGRAMS PLAY A VITAL ROLE IN THE NORMAN COMMUNITY, AS NORMAN'S PRIMARY SCHOOLS HAVE NO DEDICATED ART INSTRUCTORS.

4b (Code:) (Expenses $ **178,898** including grants of $) (Revenue $ **158,052**)

SEE SCHEDULE O

4c (Code:) (Expenses $ **69,536** including grants of $) (Revenue $ **3,775**)

THE FIREHOUSE PROVIDES FREE ART EXPERIENCES AND PROGRAMMING THROUGH THE FIREHOUSE GALLERY, WHICH PRESENTS THREE IN-HOUSE EXHIBITIONS AND THREE CULTURALLY RELEVANT EXHIBITIONS EACH YEAR. THE FIREHOUSE ALSO PROVIDES OPPORTUNITIES FOR ARTISTS THROUGH ART SALES IN OUR PERMANENT GIFT SHOP, WHICH FEATURES WORK BY A ROTATING LIST OF OVER 50 LOCAL ARTISTS. THE GALLERY AND GIFT SHOP ARE FREE TO THE PUBLIC AND SERVE OVER 2,000 VISITORS EACH YEAR.

4d Other program services (Describe on Schedule O.)
(Expenses $ **18,976** including grants of $ **5,000**) (Revenue $ **6,966**)

4e Total program service expenses **326,156**

Form 990 (2024) **NORMAN FIREHOUSE ART CENTER, INC 23-7112097**

Item 1.

Part IV Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? *If "Yes," complete Schedule A*	1	X	
2	Is the organization required to complete Schedule B, Schedule of Contributors? See instructions	2	X	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? *If "Yes," complete Schedule C, Part I*	3		X
4	**Section 501(c)(3) organizations.** Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? *If "Yes," complete Schedule C, Part II*	4		X
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Rev. Proc. 98-19? *If "Yes," complete Schedule C, Part III*	5		X
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? *If "Yes," complete Schedule D, Part I*	6		X
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? *If "Yes," complete Schedule D, Part II*	7		X
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? *If "Yes," complete Schedule D, Part III*	8		X
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability; serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? *If "Yes," complete Schedule D, Part IV*	9		X
10	Did the organization, directly or through a related organization, hold assets in donor-restricted endowments or in quasi-endowments? *If "Yes," complete Schedule D, Part V*	10	X	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X, as applicable.			
a	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? *If "Yes," complete Schedule D, Part VI*	11a	X	
b	Did the organization report an amount for investments—other securities in Part X, line 12, that is 5% or more of its total assets reported in Part X, line 16? *If "Yes," complete Schedule D, Part VII*	11b		X
c	Did the organization report an amount for investments—program related in Part X, line 13, that is 5% or more of its total assets reported in Part X, line 16? *If "Yes," complete Schedule D, Part VIII*	11c		X
d	Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in Part X, line 16? *If "Yes," complete Schedule D, Part IX*	11d	X	
e	Did the organization report an amount for other liabilities in Part X, line 25? *If "Yes," complete Schedule D, Part X*	11e		X
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? *If "Yes," complete Schedule D, Part X*	11f	X	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? *If "Yes," complete Schedule D, Parts XI and XII*	12a	X	
b	Was the organization included in consolidated, independent audited financial statements for the tax year? *If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional*	12b		X
13	Is the organization a school described in section 170(b)(1)(A)(ii)? *If "Yes," complete Schedule E*	13		X
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		X
b	Did the organization have aggregate revenues or expenses of more than $10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at $100,000 or more? *If "Yes," complete Schedule F, Parts I and IV*	14b		X
15	Did the organization report on Part IX, column (A), line 3, more than $5,000 of grants or other assistance to or for any foreign organization? *If "Yes," complete Schedule F, Parts II and IV*	15		X
16	Did the organization report on Part IX, column (A), line 3, more than $5,000 of aggregate grants or other assistance to or for foreign individuals? *If "Yes," complete Schedule F, Parts III and IV*	16		X
17	Did the organization report a total of more than $15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? *If "Yes," complete Schedule G, Part I.* See instructions	17		X
18	Did the organization report more than $15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? *If "Yes," complete Schedule G, Part II*	18		X
19	Did the organization report more than $15,000 of gross income from gaming activities on Part VIII, line 9a? *If "Yes," complete Schedule G, Part III*	19		X
20a	Did the organization operate one or more hospital facilities? *If "Yes," complete Schedule H*	20a		X
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		
21	Did the organization report more than $5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? *If "Yes," complete Schedule I, Parts I and II*	21		

Part IV Checklist of Required Schedules *(continued)*

			Yes	No
22	Did the organization report more than $5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? *If "Yes," complete Schedule I, Parts I and III*	22		X
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? *If "Yes," complete Schedule J*	23		X
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than $100,000 as of the last day of the year, that was issued after December 31, 2002? *If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a*	24a		X
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	**Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations.** Did the organization engage in an excess benefit transaction with a disqualified person during the year? *If "Yes," complete Schedule L, Part I*	25a		X
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? *If "Yes," complete Schedule L, Part I*	25b		X
26	Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons? *If "Yes," complete Schedule L, Part II*	26		X
27	Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity (including an employee thereof) or family member of any of these persons? *If "Yes," complete Schedule L, Part III*	27		X
28	Was the organization a party to a business transaction with one of the following parties? (See the Schedule L, Part IV, instructions for applicable filing thresholds, conditions, and exceptions).			
a	A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? *If "Yes," complete Schedule L, Part IV*	28a		X
b	A family member of any individual described in line 28a? *If "Yes," complete Schedule L, Part IV*	28b		X
c	A 35% controlled entity of one or more individuals and/or organizations described in line 28a or 28b? *If "Yes," complete Schedule L, Part IV*	28c		X
29	Did the organization receive more than $25,000 in noncash contributions? *If "Yes," complete Schedule M*	29		X
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? *If "Yes," complete Schedule M*	30		X
31	Did the organization liquidate, terminate, or dissolve and cease operations? *If "Yes," complete Schedule N, Part I*	31		X
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? *If "Yes," complete Schedule N, Part II*	32		X
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? *If "Yes," complete Schedule R, Part I*	33		X
34	Was the organization related to any tax-exempt or taxable entity? *If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1*	34		X
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		X
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? *If "Yes," complete Schedule R, Part V, line 2*	35b		
36	**Section 501(c)(3) organizations.** Did the organization make any transfers to an exempt non-charitable related organization? *If "Yes," complete Schedule R, Part V, line 2*	36		X
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? *If "Yes," complete Schedule R, Part VI*	37		X
38	Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and 19? **Note:** All Form 990 filers are required to complete Schedule O.	38	X	

Part V Statements Regarding Other IRS Filings and Tax Compliance

Check if Schedule O contains a response or note to any line in this Part V ☐

				Yes	No
1a	Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable	1a	29		
b	Enter the number of Forms W-2G included on line 1a. Enter -0- if not applicable	1b	0		
c	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	1c			

Form 990 (2024) **NORMAN FIREHOUSE ART CENTER, INC 23-7112097**

Item 1.

Part V Statements Regarding Other IRS Filings and Tax Compliance *(continued)*

				Yes	No
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return	2a	9		
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b		X	
3a	Did the organization have unrelated business gross income of $1,000 or more during the year?	3a			X
b	If "Yes," has it filed a Form 990-T for this year? *If "No" to line 3b, provide an explanation on Schedule O*	3b			
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a			X
b	If "Yes," enter the name of the foreign country See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).				
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a			X
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b			X
c	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5c			
6a	Does the organization have annual gross receipts that are normally greater than $100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?	6a			X
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b			
7	**Organizations that may receive deductible contributions under section 170(c).**				
a	Did the organization receive a payment in excess of $75 made partly as a contribution and partly for goods and services provided to the payor?	7a			X
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b			
c	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c			X
d	If "Yes," indicate the number of Forms 8282 filed during the year	7d			
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e			X
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f			X
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g			X
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h			X
8	**Sponsoring organizations maintaining donor advised funds.** Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year?	8			
9	**Sponsoring organizations maintaining donor advised funds.**				
a	Did the sponsoring organization make any taxable distributions under section 4966?	9a			
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b			
10	**Section 501(c)(7) organizations.** Enter:				
a	Initiation fees and capital contributions included on Part VIII, line 12	10a			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	10b			
11	**Section 501(c)(12) organizations.** Enter:				
a	Gross income from members or shareholders	11a			
b	Gross income from other sources. (Do not net amounts due or paid to other sources against amounts due or received from them.)	11b			
12a	**Section 4947(a)(1) non-exempt charitable trusts.** Is the organization filing Form 990 in lieu of Form 1041?	12a			
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year	12b			
13	**Section 501(c)(29) qualified nonprofit health insurance issuers.**				
a	Is the organization licensed to issue qualified health plans in more than one state? **Note:** See the instructions for additional information the organization must report on Schedule O.	13a			
b	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans	13b			
c	Enter the amount of reserves on hand	13c			
14a	Did the organization receive any payments for indoor tanning services during the tax year?	14a			X
b	If "Yes," has it filed a Form 720 to report these payments? *If "No," provide an explanation on Schedule O*	14b			
15	Is the organization subject to the section 4960 tax on payment(s) of more than $1,000,000 in remuneration or excess parachute payment(s) during the year? If "Yes," see instructions and file Form 4720, Schedule N.	15			X
16	Is the organization an educational institution subject to the section 4968 excise tax on net investment income? If "Yes," complete Form 4720, Schedule O.	16			X
17	**Section 501(c)(21) organizations.** Did the trust, any disqualified or other person, engage in any activities that would result in the imposition of an excise tax under section 4951, 4952, or 4953? If "Yes," complete Form 6069.	17			

Form 990 (2024) **NORMAN FIREHOUSE ART CENTER, INC 23-7112097**

Item 1.

Part VI **Governance, Management, and Disclosure.** *For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions.*

Check if Schedule O contains a response or note to any line in this Part VI X

Section A. Governing Body and Management

				Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year	1a	11		
	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain on Schedule O.				
b	Enter the number of voting members included on line 1a, above, who are independent	1b	11		
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2			X
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors, trustees, or key employees to a management company or other person?	3			X
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4			X
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5			X
6	Did the organization have members or stockholders?	6			X
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a			X
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b			X
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:				
a	The governing body?	8a		X	
b	Each committee with authority to act on behalf of the governing body?	8b		X	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? *If "Yes," provide the names and addresses on Schedule O*	9			X

Section B. Policies *(This Section B requests information about policies not required by the Internal Revenue Code.)*

			Yes	No
10a	Did the organization have local chapters, branches, or affiliates?	10a		X
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	X	
b	Describe on Schedule O the process, if any, used by the organization to review this Form 990.			
12a	Did the organization have a written conflict of interest policy? *If "No," go to line 13*	12a	X	
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	X	
c	Did the organization regularly and consistently monitor and enforce compliance with the policy? *If "Yes," describe on Schedule O how this was done*	12c	X	
13	Did the organization have a written whistleblower policy?	13	X	
14	Did the organization have a written document retention and destruction policy?	14	X	
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
a	The organization's CEO, Executive Director, or top management official	15a	X	
b	Other officers or key employees of the organization	15b		X
	If "Yes" to line 15a or 15b, describe the process on Schedule O. See instructions.			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a		X
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	16b		

Section C. Disclosure

17 List the states with which a copy of this Form 990 is required to be filed **OK**

18 Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (section 501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply.

☐ Own website ☐ Another's website ☒ Upon request ☐ Other *(explain on Schedule O)*

19 Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year.

20 State the name, address, and telephone number of the person who possesses the organization's books and records.

THE ORGANIZATION 444 S FLOOD AVE

NORMAN OK 73069 405-329-

Form 990 (2024) **NORMAN FIREHOUSE ART CENTER, INC 23-7112097**

Item 1.

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII ☐

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
- List all of the organization's **current** key employees, if any. See instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (box 5 of Form W-2, box 6 of Form 1099-MISC, and/or box 1 of Form 1099-NEC) of more than $100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than $100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than $10,000 of reportable compensation from the organization and any related organizations.

See the instructions for the order in which to list the persons above.

☐ Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

(A) Name and title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/ 1099-MISC/ 1099-NEC)	(E) Reportable compensation from related organizations (W-2/ 1099-MISC/ 1099-NEC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
(1) **KENDALL HURLEY**	2.00									
CHAIR	0.00	X		X				0	0	0
(2) **ALLISON PALMER**	6.00									
SECRETARY	0.00	X		X				0	0	0
(3) **TANYA INGELS**	2.00									
TREASURER	0.00	X		X				0	0	0
(4) **DR JEFF BUYTEN**	2.00									
TRUSTEE	0.00	X						0	0	0
(5) **DOUG CASEBEER**	2.00									
TRUSTEE	0.00	X						0	0	0
(6) **JOHN DOWNS**	4.00									
TRUSTEE	0.00	X						0	0	0
(7) **GLENDA HUFNAGEL**	2.00									
TRUSTEE	0.00	X						0	0	0
(8) **KAIMEE KELLIS**	2.00									
TRUSTEE	0.00	X						0	0	0
(9) **RICCI MCMANAMAN**	2.00									
TRUSTEE	0.00	X						0	0	0
(10) **RICHARD MCKOWN**	2.00									
TRUSTEE	0.00	X						0	0	0
(11) **JORDAN STRINGER**	2.00									
TRUSTEE	0.00	X						0	0	0

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees *(continued)*

Item 1.

(A) Name and title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/ 1099-MISC/ 1099-NEC)	(E) Reportable compensation from related organizations (W-2/ 1099-MISC/ 1099-NEC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
(12) ANDY TAYLOR COUCH	50.00									
EXECUTIVE DIRECTOR	0.00			X				91,992	0	6,295
(13)										
(14)										
(15)										
(16)										
(17)										
(18)										
(19)										
1b Subtotal								91,992		6,295
c Total from continuation sheets to Part VII, Section A										
d Total (add lines 1b and 1c)								91,992		6,295

2 Total number of individuals (including but not limited to those listed above) who received more than $100,000 of reportable compensation from the organization **0**

		Yes	No
3 Did the organization list any **former** officer, director, trustee, key employee, or highest compensated employee on line 1a? *If "Yes," complete Schedule J for such individual*	3		X
4 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than $150,000? *If "Yes," complete Schedule J for such individual*	4		X
5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? *If "Yes," complete Schedule J for such person*	5		X

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than $100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation

2 Total number of independent contractors (including but not limited to those listed above) who received more than $100,000 of compensation from the organization **0**

Form 990 (2024) **NORMAN FIREHOUSE ART CENTER, INC 23-7112097**

Item 1.

Part VIII Statement of Revenue

Check if Schedule O contains a response or note to any line in this Part VIII ☐

				(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512-514
Contributions, Gifts, Grants and Other Similar Amounts	1a Federated campaigns	1a					
	b Membership dues	1b	21,822				
	c Fundraising events	1c					
	d Related organizations	1d					
	e Government grants (contributions)	1e	61,483				
	f All other contributions, gifts, grants, and similar amounts not included above	1f	400,392				
	g Noncash contributions included in lines 1a-1f	1g	$ 12,300				
	h **Total.** Add lines 1a–1f			483,697			
Program Service Revenue		Business Code					
	2a CLASSES	611600		191,811	191,811		
	b SPECIAL EVENTS	611600		6,966	6,966		
	c						
	d						
	e						
	f All other program service revenue						
	g **Total.** Add lines 2a–2f			198,777			
Other Revenue	3 Investment income (including dividends, interest, and other similar amounts)			4,045			4,045
	4 Income from investment of tax-exempt bond proceeds						
	5 Royalties						
		(i) Real	(ii) Personal				
	6a Gross rents 6a						
	b Less: rental expenses 6b						
	c Rental inc. or (loss) 6c						
	d Net rental income or (loss)						
		(i) Securities	(ii) Other				
	7a Gross amount from sales of assets other than inventory 7a						
	b Less: cost or other basis and sales exps. 7b						
	c Gain or (loss) 7c						
	d Net gain or (loss)						
	8a Gross income from fundraising events (not including $ of contributions reported on line 1c). See Part IV, line 18	8a					
	b Less: direct expenses	8b					
	c Net income or (loss) from fundraising events						
	9a Gross income from gaming activities. See Part IV, line 19	9a					
	b Less: direct expenses	9b					
	c Net income or (loss) from gaming activities						
	10a Gross sales of inventory, less returns and allowances	10a	24,764				
	b Less: cost of goods sold	10b	20,989				
	c Net income or (loss) from sales of inventory			3,775	3,775		
Miscellaneous Revenue		Business Code					
	11a						
	b						
	c						
	d All other revenue						
	e **Total.** Add lines 11a–11d						
	12 **Total revenue.** See instructions			690,294	202,552	0	4,045

Form 990 (2024) **NORMAN FIREHOUSE ART CENTER, INC 23-7112097**

Item 1.

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

Check if Schedule O contains a response or note to any line in this Part IX ☐

Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1 Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21	5,000	5,000		
2 Grants and other assistance to domestic individuals. See Part IV, line 22				
3 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16				
4 Benefits paid to or for members				
5 Compensation of current officers, directors, trustees, and key employees	91,992	36,797	55,195	
6 Compensation not included above to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)				
7 Other salaries and wages	185,421	74,168	111,253	
8 Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)				
9 Other employee benefits	20,041	8,016	12,025	
10 Payroll taxes	22,957	9,183	13,774	
11 Fees for services (nonemployees):				
a Management				
b Legal				
c Accounting	48,740	19,496	29,244	
d Lobbying				
e Professional fundraising services. See Part IV, line 17				
f Investment management fees				
g Other. (If line 11g amount exceeds 10% of line 25, column (A), amount, list line 11g expenses on Schedule O.)	6,666	4,382	2,284	
12 Advertising and promotion	4,120	1,648	2,472	
13 Office expenses	12,913	5,165	7,748	
14 Information technology				
15 Royalties				
16 Occupancy	34,347	13,739	20,608	
17 Travel	17,474	1,001	16,473	
18 Payments of travel or entertainment expenses for any federal, state, or local public officials				
19 Conferences, conventions, and meetings				
20 Interest				
21 Payments to affiliates				
22 Depreciation, depletion, and amortization	25,487	3,490	21,997	
23 Insurance	11,046	4,419	6,627	
24 Other expenses. Itemize expenses not covered above. (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A), amount, list line 11g expenses on Schedule O.)				
a INSTRUCTOR FEES	78,418	78,418		
b SUPPLIES	32,402	25,905	6,497	
c EXHIBIT EXPENSES	24,426	22,869	1,557	
d MISCELLANEOUS	7,830	3,921	3,909	
e All other expenses	13,211	8,539	4,672	
25 Total functional expenses. Add lines 1 through 24e	642,491	326,156	316,335	0
26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here ☐ if following SOP 98-2 (ASC 958-720)				

Form 990 (2024) **NORMAN FIREHOUSE ART CENTER, INC 23-7112097**

Item 1.

Part X Balance Sheet

Check if Schedule O contains a response or note to any line in this Part X ☐

			(A) Beginning of year		(B) End of year
Assets	1	Cash—non-interest-bearing	42,089	1	74,996
	2	Savings and temporary cash investments	248,649	2	323,126
	3	Pledges and grants receivable, net	143,119	3	60,989
	4	Accounts receivable, net		4	
	5	Loans and other receivables from any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons		5	
	6	Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), and persons described in section 4958(c)(3)(B)		6	
	7	Notes and loans receivable, net		7	
	8	Inventories for sale or use	2,587	8	1,017
	9	Prepaid expenses and deferred charges	10,978	9	7,041
	10a	Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D — 10a: 339,121			
	b	Less: accumulated depreciation — 10b: 87,601	195,495	10c	251,520
	11	Investments—publicly traded securities	178,390	11	185,579
	12	Investments—other securities. See Part IV, line 11		12	
	13	Investments—program-related. See Part IV, line 11		13	
	14	Intangible assets		14	
	15	Other assets. See Part IV, line 11		15	818,119
	16	**Total assets.** Add lines 1 through 15 (must equal line 33)	821,307	16	1,722,387
Liabilities	17	Accounts payable and accrued expenses	53,675	17	11,413
	18	Grants payable		18	
	19	Deferred revenue	27,601	19	34,899
	20	Tax-exempt bond liabilities		20	
	21	Escrow or custodial account liability. Complete Part IV of Schedule D		21	
	22	Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons		22	
	23	Secured mortgages and notes payable to unrelated third parties		23	
	24	Unsecured notes and loans payable to unrelated third parties		24	
	25	Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24). Complete Part X of Schedule D		25	
	26	**Total liabilities.** Add lines 17 through 25	81,276	26	46,312
Net Assets or Fund Balances		**Organizations that follow FASB ASC 958, check here** ☒ **and complete lines 27, 28, 32, and 33.**			
	27	Net assets without donor restrictions	593,694	27	702,865
	28	Net assets with donor restrictions	146,337	28	973,210
		Organizations that do not follow FASB ASC 958, check here ☐ **and complete lines 29 through 33.**			
	29	Capital stock or trust principal, or current funds		29	
	30	Paid-in or capital surplus, or land, building, or equipment fund		30	
	31	Retained earnings, endowment, accumulated income, or other funds		31	
	32	Total net assets or fund balances	740,031	32	1,676,075
	33	Total liabilities and net assets/fund balances	821,307	33	1,722,387

Form 990 (2024) **NORMAN FIREHOUSE ART CENTER, INC 23-7112097**

Item 1.

Part XI Reconciliation of Net Assets

Check if Schedule O contains a response or note to any line in this Part XI ☐

1	Total revenue (must equal Part VIII, column (A), line 12)	1	690,294
2	Total expenses (must equal Part IX, column (A), line 25)	2	642,491
3	Revenue less expenses. Subtract line 2 from line 1	3	47,803
4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	4	740,031
5	Net unrealized gains (losses) on investments	5	15,437
6	Donated services and use of facilities	6	-64
7	Investment expenses	7	
8	Prior period adjustments	8	872,868
9	Other changes in net assets or fund balances (explain on Schedule O)	9	
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32, column (B))	10	1,676,075

Part XII Financial Statements and Reporting

Check if Schedule O contains a response or note to any line in this Part XII ☐

			Yes	No
1	Accounting method used to prepare the Form 990: ☐ Cash ☒ Accrual ☐ Other _____ If the organization changed its method of accounting from a prior year or checked "Other," explain on Schedule O.			
2a	Were the organization's financial statements compiled or reviewed by an independent accountant? If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both. ☐ Separate basis ☐ Consolidated basis ☐ Both consolidated and separate basis	2a		X
b	Were the organization's financial statements audited by an independent accountant? If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both. ☒ Separate basis ☐ Consolidated basis ☐ Both consolidated and separate basis	2b	X	
c	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain on Schedule O.	2c	X	
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Uniform Guidance, 2 C.F.R. Part 200, Subpart F?	3a		X
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why on Schedule O and describe any steps taken to undergo such audits	3b		

SCHEDULE A (Form 990)

Department of the Treasury
Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Attach to Form 990 or Form 990-EZ.

Go to *www.irs.gov/Form990* for instructions and the latest information.

OMB No. 15

2024

Open to Public Inspection

Item 1.

Name of the organization

NORMAN FIREHOUSE ART CENTER, INC

Employer identification number

23-7112097

Part I Reason for Public Charity Status. (All organizations must complete this part.) See instructions.

The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.)

1 ☐ A church, convention of churches, or association of churches described in **section 170(b)(1)(A)(i).**

2 ☐ A school described in **section 170(b)(1)(A)(ii).** (Attach Schedule E (Form 990).)

3 ☐ A hospital or a cooperative hospital service organization described in **section 170(b)(1)(A)(iii).**

4 ☐ A medical research organization operated in conjunction with a hospital described in **section 170(b)(1)(A)(iii).** Enter the hospital's name, city, and state:

5 ☐ An organization operated for the benefit of a college or university owned or operated by a governmental unit described in **section 170(b)(1)(A)(iv).** (Complete Part II.)

6 ☐ A federal, state, or local government or governmental unit described in **section 170(b)(1)(A)(v).**

7 ☒ An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in **section 170(b)(1)(A)(vi).** (Complete Part II.)

8 ☐ A community trust described in **section 170(b)(1)(A)(vi).** (Complete Part II.)

9 ☐ An agricultural research organization described in **section 170(b)(1)(A)(ix)** operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or university:

10 ☐ An organization that normally receives (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions, subject to certain exceptions; and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See **section 509(a)(2).** (Complete Part III.)

11 ☐ An organization organized and operated exclusively to test for public safety. See **section 509(a)(4).**

12 ☐ An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in **section 509(a)(1)** or **section 509(a)(2).** See **section 509(a)(3).** Check the box on lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g.

a ☐ **Type I.** A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. **You must complete Part IV, Sections A and B.**

b ☐ **Type II.** A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). **You must complete Part IV, Sections A and C.**

c ☐ **Type III functionally integrated.** A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). **You must complete Part IV, Sections A, D, and E.**

d ☐ **Type III non-functionally integrated.** A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). **You must complete Part IV, Sections A and D, and Part V.**

e ☐ Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization.

f Enter the number of supported organizations

g Provide the following information about the supported organization(s).

(i) Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1–10 above (see instructions))	(iv) Is the organization listed in your governing document? Yes	(iv) No	(v) Amount of monetary support (see instructions)	(vi) Amount of other support (see instructions)
(A)						
(B)						
(C)						
(D)						
(E)						
Total						

Schedule A (Form 990) 2024 **NORMAN FIREHOUSE ART CENTER, INC 23-7112097**

Item 1.

Part II **Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)**
(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Section A. Public Support

Calendar year (or fiscal year beginning in)	(a) 2020	(b) 2021	(c) 2022	(d) 2023	(e) 2024	(f) Total
1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")	273,926	195,948	241,385	343,013	483,697	1,537,969
2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
3 The value of services or facilities furnished by a governmental unit to the organization without charge						
4 **Total.** Add lines 1 through 3	273,926	195,948	241,385	343,013	483,697	1,537,969
5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						
6 Public support. Subtract line 5 from line 4						1,537,969

Section B. Total Support

Calendar year (or fiscal year beginning in)	(a) 2020	(b) 2021	(c) 2022	(d) 2023	(e) 2024	(f) Total
7 Amounts from line 4	273,926	195,948	241,385	343,013	483,697	1,537,969
8 Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources	12,073	12,641	13,378	15,232	4,045	57,369
9 Net income from unrelated business activities, whether or not the business is regularly carried on						
10 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)					3,775	3,775
11 **Total support.** Add lines 7 through 10						1,599,113

12 Gross receipts from related activities, etc. (see instructions) 12 223,541

13 **First 5 years.** If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and **stop here** ☐

Section C. Computation of Public Support Percentage

14 Public support percentage for 2024 (line 6, column (f), divided by line 11, column (f)) ..... 14 96.18 %

15 Public support percentage from 2023 Schedule A, Part II, line 14 ..... 15 94.94 %

16a **33 1/3% support test — 2024.** If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and **stop here.** The organization qualifies as a publicly supported organization ..... ☒

b **33 1/3% support test — 2023.** If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and **stop here.** The organization qualifies as a publicly supported organization ..... ☐

17a **10%-facts-and-circumstances test — 2024.** If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the facts-and-circumstances test, check this box and **stop here.** Explain in Part VI how the organization meets the facts-and-circumstances test. The organization qualifies as a publicly supported organization ..... ☐

b **10%-facts-and-circumstances test — 2023.** If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the facts-and-circumstances test, check this box and **stop here.** Explain in Part VI how the organization meets the facts-and-circumstances test. The organization qualifies as a publicly supported organization ..... ☐

18 **Private foundation.** If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions ..... ☐

Schedule A (Form 990) 2024 **NORMAN FIREHOUSE ART CENTER, INC 23-7112097**

Item 1.

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Section A. Public Support

Calendar year (or fiscal year beginning in)	(a) 2020	(b) 2021	(c) 2022	(d) 2023	(e) 2024	(f) Total
1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")						
2 Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3 Gross receipts from activities that are not an unrelated trade or business under section 513						
4 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
5 The value of services or facilities furnished by a governmental unit to the organization without charge						
6 **Total.** Add lines 1 through 5						
7a Amounts included on lines 1, 2, and 3 received from disqualified persons						
b Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of $5,000 or 1% of the amount on line 13 for the year						
c Add lines 7a and 7b						
8 **Public support.** (Subtract line 7c from line 6.)						

Section B. Total Support

Calendar year (or fiscal year beginning in)	(a) 2020	(b) 2021	(c) 2022	(d) 2023	(e) 2024	(f) Total
9 Amounts from line 6						
10a Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources						
b Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975						
c Add lines 10a and 10b						
11 Net income from unrelated business activities not included on line 10b, whether or not the business is regularly carried on						
12 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						
13 **Total support.** (Add lines 9, 10c, 11, and 12.)						

14 **First 5 years.** If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and **stop here** ☐

Section C. Computation of Public Support Percentage

15	Public support percentage for 2024 (line 8, column (f), divided by line 13, column (f))	15	%
16	Public support percentage from 2023 Schedule A, Part III, line 15	16	%

Section D. Computation of Investment Income Percentage

17	Investment income percentage for **2024** (line 10c, column (f), divided by line 13, column (f))	17	%
18	Investment income percentage from **2023** Schedule A, Part III, line 17	18	%

19a **33 1/3% support tests — 2024.** If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization ☐

b **33 1/3% support tests — 2023.** If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3%, and line 18 is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization ☐

20 **Private foundation.** If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions ☐

Part IV Supporting Organizations

(Complete only if you checked a box on line 12 on Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

			Yes	No
1	Are all of the organization's supported organizations listed by name in the organization's governing documents? *If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.*	1		
2	Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? *If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2).*	2		
3a	Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? *If "Yes," answer lines 3b and 3c below.*	3a		
b	Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? *If "Yes," describe in Part VI when and how the organization made the determination.*	3b		
c	Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? *If "Yes," explain in Part VI what controls the organization put in place to ensure such use.*	3c		
4a	Was any supported organization not organized in the United States ("foreign supported organization")? *If "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.*	4a		
b	Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? *If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.*	4b		
c	Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? *If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.*	4c		
5a	Did the organization add, substitute, or remove any supported organizations during the tax year? *If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).*	5a		
b	**Type I or Type II only.** Was any added or substituted supported organization part of a class already designated in the organization's organizing document?	5b		
c	**Substitutions only.** Was the substitution the result of an event beyond the organization's control?	5c		
6	Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? *If "Yes," provide detail in Part VI.*	6		
7	Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? *If "Yes," complete Part I of Schedule L (Form 990).*	7		
8	Did the organization make a loan to a disqualified person (as defined in section 4958) not described on line 7? *If "Yes," complete Part I of Schedule L (Form 990).*	8		
9a	Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? *If "Yes," provide detail in Part VI.*	9a		
b	Did one or more disqualified persons (as defined on line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? *If "Yes," provide detail in Part VI.*	9b		
c	Did a disqualified person (as defined on line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? *If "Yes," provide detail in Part VI.*	9c		
10a	Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? *If "Yes," answer line 10b below.*	10a		
b	Did the organization have any excess business holdings in the tax year? *(Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)*	10b		

Part IV Supporting Organizations *(continued)*

			Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?			
a	A person who directly or indirectly controls, either alone or together with persons described on lines 11b and 11c below, the governing body of a supported organization?	11a		
b	A family member of a person described on line 11a above?	11b		
c	A 35% controlled entity of a person described on line 11a or 11b above? *If "Yes" to line 11a, 11b, or 11c, provide detail in Part VI.*	11c		

Section B. Type I Supporting Organizations

			Yes	No
1	Did the governing body, members of the governing body, officers acting in their official capacity, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's officers, directors, or trustees at all times during the tax year? *If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.*	1		
2	Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? *If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised, or controlled the supporting organization.*	2		

Section C. Type II Supporting Organizations

			Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? *If "No," describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).*	1		

Section D. All Type III Supporting Organizations

			Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?	1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s), or (ii) serving on the governing body of a supported organization? *If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s).*	2		
3	By reason of the relationship described on line 2, above, did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? *If "Yes," describe in Part VI the role the organization's supported organizations played in this regard.*	3		

Section E. Type III Functionally Integrated Supporting Organizations

1 *Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions).*

- a ☐ The organization satisfied the Activities Test. *Complete line 2 below.*
- b ☐ The organization is the parent of each of its supported organizations. *Complete line 3 below.*
- c ☐ The organization supported a governmental entity. *Describe in Part VI how you supported a governmental entity (see instructions).*

			Yes	No
2	Activities Test. *Answer lines 2a and 2b below.*			
a	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? *If "Yes," then in Part VI identify those supported organizations and explain* how these activities directly furthered their exempt purposes, *how the organization was responsive to each of its supported organizations, and how the organization determined that these activities constituted substantially all of its activities.*	2a		
b	Did the activities described on line 2a, above, constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? *If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.*	2b		
3	Parent of Supported Organizations. *Answer lines 3a and 3b below.*			
a	Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? *If "Yes" or "No," provide details in Part VI.*	3a		
b	Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each of its supported organizations? *If "Yes," describe in Part VI the role played by the organization in this regard.*	3b		

Schedule A (Form 990) 2024 **NORMAN FIREHOUSE ART CENTER, INC 23-7112097**

Item 1.

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations

1 ☐ Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970 (*explain in Part VI*). **See instructions.** All other Type III non-functionally integrated supporting organizations must complete Sections A through E.

Section A – Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1 Net short-term capital gain	**1**		
2 Recoveries of prior-year distributions	**2**		
3 Other gross income (see instructions)	**3**		
4 Add lines 1 through 3.	**4**		
5 Depreciation and depletion	**5**		
6 Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	**6**		
7 Other expenses (see instructions)	**7**		
8 **Adjusted Net Income** (subtract lines 5, 6, and 7 from line 4)	**8**		

Section B – Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1 Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year):			
a Average monthly value of securities	**1a**		
b Average monthly cash balances	**1b**		
c Fair market value of other non-exempt-use assets	**1c**		
d **Total** (add lines 1a, 1b, and 1c)	**1d**		
e **Discount** claimed for blockage or other factors *(explain in detail in Part VI)*:			
2 Acquisition indebtedness applicable to non-exempt-use assets	**2**		
3 Subtract line 2 from line 1d.	**3**		
4 Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount, see instructions).	**4**		
5 Net value of non-exempt-use assets (subtract line 4 from line 3)	**5**		
6 Multiply line 5 by 0.035.	**6**		
7 Recoveries of prior-year distributions	**7**		
8 **Minimum Asset Amount** (add line 7 to line 6)	**8**		

Section C – Distributable Amount			Current Year
1 Adjusted net income for prior year (from Section A, line 8, column A)	**1**		
2 Enter 0.85 of line 1.	**2**		
3 Minimum asset amount for prior year (from Section B, line 8, column A)	**3**		
4 Enter greater of line 2 or line 3.	**4**		
5 Income tax imposed in prior year	**5**		
6 **Distributable Amount.** Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions).	**6**		

7 ☐ Check here if the current year is the organization's first as a non-functionally integrated Type III supporting organization (see instructions).

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations *(continued)*

Section D – Distributions			Current Year
1	Amounts paid to supported organizations to accomplish exempt purposes	1	
2	Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity	2	
3	Administrative expenses paid to accomplish exempt purposes of supported organizations	3	
4	Amounts paid to acquire exempt-use assets	4	
5	Qualified set-aside amounts (prior IRS approval required—*provide details in Part VI*)	5	
6	Other distributions (*describe in Part VI*). See instructions.	6	
7	**Total annual distributions.** Add lines 1 through 6.	7	
8	Distributions to attentive supported organizations to which the organization is responsive (*provide details in Part VI*). See instructions.	8	
9	Distributable amount for 2024 from Section C, line 6	9	
10	Line 8 amount divided by line 9 amount	10	

Section E – Distribution Allocations (see instructions)		(i) Excess Distributions	(ii) Underdistributions Pre-2024	(iii) Distributable Amount for 2024
1	Distributable amount for 2024 from Section C, line 6			
2	Underdistributions, if any, for years prior to 2024 (reasonable cause required–*explain in Part VI*). See instructions.			
3	Excess distributions carryover, if any, to 2024			
a	From 2019			
b	From 2020			
c	From 2021			
d	From 2022			
e	From 2023			
f	**Total** of lines 3a through 3e			
g	Applied to underdistributions of prior years			
h	Applied to 2024 distributable amount			
i	Carryover from 2019 not applied (see instructions)			
j	Remainder. Subtract lines 3g, 3h, and 3i from line 3f.			
4	Distributions for 2024 from Section D, line 7: $			
a	Applied to underdistributions of prior years			
b	Applied to 2024 distributable amount			
c	Remainder. Subtract lines 4a and 4b from line 4.			
5	Remaining underdistributions for years prior to 2024, if any. Subtract lines 3g and 4a from line 2. For result greater than zero, *explain in Part VI.* See instructions.			
6	Remaining underdistributions for 2024. Subtract lines 3h and 4b from line 1. For result greater than zero, *explain in Part VI.* See instructions.			
7	**Excess distributions carryover to 2025.** Add lines 3j and 4c.			
8	Breakdown of line 7:			
a	Excess from 2020			
b	Excess from 2021			
c	Excess from 2022			
d	Excess from 2023			
e	Excess from 2024			

Part VI **Supplemental Information.** Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.)

PART II, LINE 10 - OTHER INCOME DETAIL

GIFT SHOP	**$ 3,775**

Schedule B
(Form 990)
(Rev. December 2024))
Department of the Treasury
Internal Revenue Service

Schedule of Contributors

Attach to Form 990, 990-EZ, or 990-PF.
Go to *www.irs.gov/Form990* for the latest information.

Item 1.

OMB No. 1545-0047

Name of the organization

NORMAN FIREHOUSE ART CENTER, INC

Employer identification number

23-7112097

Organization type (check one):

Filers of:	**Section:**
Form 990 or 990-EZ	[X] 501(c)(**3**) (enter number) organization
	[ ] 4947(a)(1) nonexempt charitable trust **not** treated as a private foundation
	[ ] 527 political organization
Form 990-PF	[ ] 501(c)(3) exempt private foundation
	[ ] 4947(a)(1) nonexempt charitable trust treated as a private foundation
	[ ] 501(c)(3) taxable private foundation

Check if your organization is covered by the **General Rule** or a **Special Rule.**
Note: Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.

General Rule

[ ] For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling $5,000 or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions.

Special Rules

[X] For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33$^{1}/_{3}$% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of **(1)** $5,000; or **(2)** 2% of the amount on (i) Form 990, Part VIII, line 1h; or (ii) Form 990-EZ, line 1. Complete Parts I and II.

[ ] For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than $1,000 *exclusively* for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I (entering "N/A" in column (b) instead of the contributor name and address), II, and III.

[ ] For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions *exclusively* for religious, charitable, etc., purposes, but no such contributions totaled more than $1,000. If this box is checked, enter here the total contributions that were received during the year for an *exclusively* religious, charitable, etc., purpose. Don't complete any of the parts unless the **General Rule** applies to this organization because it received *nonexclusively* religious, charitable, etc., contributions totaling $5,000 or more during the year . . . . . $ . . . . . .

Caution: An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990), but it **must** answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990).

Item 1.

Name of organization
NORMAN FIREHOUSE ART CENTER, INC

Employer identification number
23-7112097

Part I **Contributors** (see instructions). Use duplicate copies of Part I if additional space is needed.

(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1	ALLIED ARTS FOUNDATION 1015 N BROADWAY, STE 200 OKLAHOMA CITY OK 73102	$ 43,010	Person [X] Payroll [ ] Noncash [ ] (Complete Part II for noncash contributions.)
2	CITY OF NORMAN 201 W GRAY NORMAN OK 73069	$ 120,000	Person [X] Payroll [ ] Noncash [ ] (Complete Part II for noncash contributions.)
3	COMMUNITY FOUNDATION OF OKLAHOMA PO BOX 21210 OKLAHOMA CITY OK 73156	$ 120,000	Person [X] Payroll [ ] Noncash [ ] (Complete Part II for noncash contributions.)
4	FIRST UNITED BANK 801 12TH AVE NE NORMAN OK 73071	$ 11,000	Person [X] Payroll [ ] Noncash [ ] (Complete Part II for noncash contributions.)
5	MCCASLAND FOUNDATION PO BOX 1702 DUNCAN OK 73534	$ 10,000	Person [X] Payroll [ ] Noncash [ ] (Complete Part II for noncash contributions.)
6	NORMAN ARTS COUNCIL 210 E MAIN STE 223 NORMAN OK 73069	$ 26,700	Person [X] Payroll [ ] Noncash [ ] (Complete Part II for noncash contributions.)

Item 1.

Name of organization
NORMAN FIREHOUSE ART CENTER, INC

Employer identification number
23-7112097

Part I **Contributors** (see instructions). Use duplicate copies of Part I if additional space is needed.

(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
7	OKLAHOMA ARTS COUNCIL PO BOX 52001-2001 OKLAHOMA CITY OK 73152-2001	$ 74,523	Person [X] Payroll [ ] Noncash [ ] (Complete Part II for noncash contributions.)
8	THE KIRKPATRICK FAMILY FUND PO BOX 1146 OKLAHOMA CITY OK 73101	$ 15,000	Person [X] Payroll [ ] Noncash [ ] (Complete Part II for noncash contributions.)
		$	Person [ ] Payroll [ ] Noncash [ ] (Complete Part II for noncash contributions.)
		$	Person [ ] Payroll [ ] Noncash [ ] (Complete Part II for noncash contributions.)
		$	Person [ ] Payroll [ ] Noncash [ ] (Complete Part II for noncash contributions.)
		$	Person [ ] Payroll [ ] Noncash [ ] (Complete Part II for noncash contributions.)

SCHEDULE D (Form 990)
(Rev. December 2024)
Department of the Treasury
Internal Revenue Service

Supplemental Financial Statements

Complete if the organization answered "Yes" on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.
Attach to Form 990.
Go to *www.irs.gov/Form990* for instructions and the latest information.

OMB No.

Item 1.

Open to Public Inspection

Name of the organization

NORMAN FIREHOUSE ART CENTER, INC

Employer identification number

23-7112097

Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts

Complete if the organization answered "Yes" on Form 990, Part IV, line 6.

		(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year		
2	Aggregate value of contributions to (during year)		
3	Aggregate value of grants from (during year)		
4	Aggregate value at end of year		

5 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? ☐ Yes ☐ No

6 Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit? ☐ Yes ☐ No

Part II Conservation Easements

Complete if the organization answered "Yes" on Form 990, Part IV, line 7.

1 Purpose(s) of conservation easements held by the organization (check all that apply).

☐ Preservation of land for public use (for example, recreation or education)
☐ Preservation of a historically important land area
☐ Protection of natural habitat
☐ Preservation of a certified historic structure
☐ Preservation of open space

2 Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year.

			Held at the End of the Tax Year
a	Total number of conservation easements	2a	
b	Total acreage restricted by conservation easements	2b	
c	Number of conservation easements on a certified historic structure included on line 2a	2c	
d	Number of conservation easements included on line 2c acquired after July 25, 2006, and not on a historic structure listed in the National Register	2d	

3 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year

4 Number of states where property subject to conservation easement is located

5 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? ☐ Yes ☐ No

6 Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conversation easements during the year

7 Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year $

8 Does each conservation easement reported on line 2d above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)? ☐ Yes ☐ No

9 In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements.

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets

Complete if the organization answered "Yes" on Form 990, Part IV, line 8.

1a If the organization elected, as permitted under FASB ASC 958, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide in Part XIII the text of the footnote to its financial statements that describes these items.

b If the organization elected, as permitted under FASB ASC 958, to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items.

(i) Revenue included on Form 990, Part VIII, line 1 $

(ii) Assets included in Form 990, Part X $

2 If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under FASB ASC 958 relating to these items.

a Revenue included on Form 990, Part VIII, line 1 $

b Assets included in Form 990, Part X $

Schedule D (Form 990) (Rev. 12-2024) **NORMAN FIREHOUSE ART CENTER, INC 23-7112097**

Item 1.

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets *(continued)*

3 Using the organization's acquisition, accession, and other records, check any of the following that make significant use of its collection items (check all that apply).

- a ☐ Public exhibition
- b ☐ Scholarly research
- c ☐ Preservation for future generations
- d ☐ Loan or exchange program
- e ☐ Other

4 Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII.

5 During the year, did the organization solicit or receive donations of art, historical treasures, or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection? ☐ Yes ☐ No

Part IV Escrow and Custodial Arrangements

Complete if the organization answered "Yes" on Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

1a Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X? ☐ Yes ☐ No

b If "Yes," explain the arrangement in Part XIII and complete the following table.

		Amount
c Beginning balance	1c	
d Additions during the year	1d	
e Distributions during the year	1e	
f Ending balance	1f	

2a Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability? ☐ Yes ☐ No

b If "Yes," explain the arrangement in Part XIII. Check here if the explanation has been provided in Part XIII ☐

Part V Endowment Funds

Complete if the organization answered "Yes" on Form 990, Part IV, line 10.

	(a) Current year	(b) Prior year	(c) Two years back	(d) Three years back	(e) Four years back
1a Beginning of year balance	90,406	83,517	81,762	95,696	82,137
b Contributions					
c Net investment earnings, gains, and losses	12,074	11,969	6,752	-9,037	18,271
d Grants or scholarships					
e Other expenditures for facilities and programs	4,335	4,249	4,199	4,010	3,841
f Administrative expenses	910	831	798	887	871
g End of year balance	97,235	90,406	83,517	81,765	95,696

2 Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as:

- a Board designated or quasi-endowment ____ %
- b Permanent endowment 100.00 %
- c Term endowment ____ %

The percentages on lines 2a, 2b, and 2c should equal 100%.

3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by:

		Yes	No
(i) Unrelated organizations?	3a(i)	X	
(ii) Related organizations?	3a(ii)		X
b If "Yes" on line 3a(ii), are the related organizations listed as required on Schedule R?	3b		

4 Describe in Part XIII the intended uses of the organization's endowment funds.

Part VI Land, Buildings, and Equipment

Complete if the organization answered "Yes" on Form 990, Part IV, line 11a. See Form 990, Part X, line 10.

Description of property	(a) Cost or other basis (investment)	(b) Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value
1a Land				
b Buildings		19,150	19,150	
c Leasehold improvements		186,716	25,547	161,169
d Equipment				
e Other		133,255	42,904	90,351
Total. Add lines 1a through 1e. *(Column (d) must equal Form 990, Part X, line 10c, column (B))*				251,520

Schedule D (Form 990) (Rev. 12-2024)

DAA

Schedule D (Form 990) (Rev. 12-2024) **NORMAN FIREHOUSE ART CENTER, INC 23-7112097**

Item 1.

Part VII Investments – Other Securities

Complete if the organization answered "Yes" on Form 990, Part IV, line 11b. See Form 990, Part X, line 12.

(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1) Financial derivatives		
(2) Closely held equity interests		
(3) Other		
(A)		
(B)		
(C)		
(D)		
(E)		
(F)		
(G)		
(H)		
Total. *(Column (b) must equal Form 990, Part X, line 12, col. (B))*		

Part VIII Investments – Program Related

Complete if the organization answered "Yes" on Form 990, Part IV, line 11c. See Form 990, Part X, line 13.

(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1)		
(2)		
(3)		
(4)		
(5)		
(6)		
(7)		
(8)		
(9)		
Total. *(Column (b) must equal Form 990, Part X, line 13, col. (B))*		

Part IX Other Assets

Complete if the organization answered "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 15.

	(a) Description	(b) Book value
(1)	IN-KIND LEASE RECEIVABLE	5,638,750
(2)	DISCOUNT ON IN-KIND LEASE RECEIVABLE	-4,820,631
(3)		
(4)		
(5)		
(6)		
(7)		
(8)		
(9)		
Total. *(Column (b) must equal Form 990, Part X, line 15, col. (B))*		818,119

Part X Other Liabilities

Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25.

1.	(a) Description of liability	(b) Book value
(1)	Federal income taxes	
(2)		
(3)		
(4)		
(5)		
(6)		
(7)		
(8)		
(9)		
Total. *(Column (b) must equal Form 990, Part X, line 25, col. (B))*		

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII

Part XI Reconciliation of Revenue per Audited Financial Statements With Revenue per Return

Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.

1	Total revenue, gains, and other support per audited financial statements			1	803,167
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:				
a	Net unrealized gains (losses) on investments	2a	15,437		
b	Donated services and use of facilities	2b	97,436		
c	Recoveries of prior year grants	2c			
d	Other (Describe in Part XIII.)	2d			
e	Add lines 2a through 2d			2e	112,873
3	Subtract line 2e from line 1			3	690,294
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:				
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a			
b	Other (Describe in Part XIII.)	4b			
c	Add lines 4a and 4b			4c	
5	Total revenue. Add lines 3 and 4c. *(This must equal Form 990, Part I, line 12.)*			5	690,294

Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return

Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.

1	Total expenses and losses per audited financial statements			1	739,991
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:				
a	Donated services and use of facilities	2a	97,500		
b	Prior year adjustments	2b			
c	Other losses	2c			
d	Other (Describe in Part XIII.)	2d			
e	Add lines 2a through 2d			2e	97,500
3	Subtract line 2e from line 1			3	642,491
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:				
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a			
b	Other (Describe in Part XIII.)	4b			
c	Add lines 4a and 4b			4c	
5	Total expenses. Add lines 3 and 4c. *(This must equal Form 990, Part I, line 18.)*			5	642,491

Part XIII Supplemental Information

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

PART V, LINE 4 - INTENDED USES FOR ENDOWMENT FUNDS
THE INTENDED USE OF THE ENDOWMENT FUNDS IS TO PROVIDE ADDITIONAL FUNDING FOR THE ORGANIZATION'S PROGRAMS AND ACTIVITIES AS NEEDED.

PART X - FIN 48 FOOTNOTE
THE CENTER BELIEVES THAT IT HAS APPROPRIATE SUPPORT FOR ANY TAX POSITIONS TAKEN, AND AS SUCH, DOES NOT HAVE ANY UNCERTAIN TAX POSITIONS THAT ARE MATERIAL TO THE FINANCIAL STATEMENTS.

Part XIII Supplemental Information *(continued)*

Item 1.

SCHEDULE O (Form 990)
(Rev. December 2024)
Department of the Treasury
Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

Attach to Form 990 or Form 990-EZ.
Go to *www.irs.gov/Form990* for instructions and the latest information.

OMB No. 1545-0047

Open to Public Inspection

Name of the organization
NORMAN FIREHOUSE ART CENTER, INC

Employer identification number
23-7112097

FORM 990, PART III, LINE 4B - SECOND ACCOMPLISHMENT
THE FIREHOUSE OFFERS ADULT VISUAL ARTS CLASSES AND WORKSHOPS TO APPROXIMATELY 780 INDIVIDUALS EACH YEAR. CLASSES ARE OFFERED IN A VARIETY OF MEDIUMS, INCLUDING PAINTING, DRAWING, JEWELRY MAKING, GLASS, PRINTMAKING, PHOTOGRAPHY, AND CERAMICS. THE FIREHOUSE'S ACCESSIBILITY PROGRAMMING REACHES AN ADDITIONAL 450 INDIVIDUALS AND INCLUDES THE HEALING STUDIO FOR ADULTS WITH DISABILITIES, HEALING OUTREACH FOR INDIVIDUALS AT ASSISTED LIVING HOMES, FIREHOUSE EQUALITY CLUB FOR 2SLGBTQIA+ INDIVIDUALS AND THEIR FAMILIES, AND ART FORCES FOR U.S. MILITARY VETERANS AND ACTIVE SERVICE MEMBERS. THE FIREHOUSE ALSO PROVIDES VISUAL ARTS EXPERIENCES THROUGH OUTREACH AT OKC METRO EVENTS TO ENCOURAGE VISUAL ARTS LEARNING, CREATIVE THINKING, AND SELF-EXPRESSION, REACHING OVER 22,000 INDIVIDUALS ANNUALLY.

FORM 990, PART III, LINE 4D - ALL OTHER ACCOMPLISHMENTS
COMMUNITY EVENTS/OTHER

FORM 990, PART VI, LINE 11B - ORGANIZATION'S PROCESS TO REVIEW FORM 990
THE RETURN IS REVIEWED AND APPROVED BY THE ORGANIZATION'S EXECUTIVE DIRECTOR, ACCOUNTANT, AND THE BOARD OFFICERS.

FORM 990, PART VI, LINE 12C - ENFORCEMENT OF CONFLICTS POLICY
OFFICERS, DIRECTORS, AND KEY EMPLOYEES ARE REQUIRED TO DISCLOSE ON AN ONGOING BASIS ANY KNOWN OR POTENTIAL CONFLICTS OF INTEREST. FAILURE TO DISCLOSE WILL RESULT IN DISCIPLINARY OR CORRECTIVE ACTION.

FORM 990, PART VI, LINE 15A - COMPENSATION PROCESS FOR TOP OFFICIAL
THE BOARD OF DIRECTORS FOR THE FIREHOUSE DID A COMPARATIVE STUDY FOR THE EXECUTIVE DIRECTOR'S SALARY, LOOKING AT JOB DESCRIPTIONS, RESPONSIBILITIES AND RELATIVE BUDGET SIZE. THROUGH THIS STUDY, THEY DETERMINED THE CURRENT COMPENSATION.

FORM 990, PART VI, LINE 19 - GOVERNING DOCUMENTS DISCLOSURE EXPLANATION
THE ORGANIZATION MAKES ITS GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICY, AND FINANCIAL STATEMENTS AVAILABLE TO THE PUBLIC UPON REQUEST.

Federal Statements

Taxable Interest on Investments

Description	Amount	Unrelated Business	Exclusion Code	Postal Code	Acquired after 6/30/75	US Obs ($ or %)
	$ 4,045		14			
TOTAL	$ 4,045					

Federal Statements

Form 990, Part IX, Line 11g - Other Fees for Service (Non-employee)

Description	Total Expenses	Program Service	Management & General	Fund Raising
OTHER FEES	$ 6,666	$ 4,382	$ 2,284	$
TOTAL	$ 6,666	$ 4,382	$ 2,284	$ 0

Form 990, Part IX, Line 24e - All Other Expenses

Description	Total Expenses	Program Service	Management & General	Fund Raising
DISCOUNTS	$ 5,425	$ 5,425	$	$
TECHNOLOGY	4,315	1,726	2,589	
MEALS AND ENTERTAINMENT	3,471	1,388	2,083	
TOTAL	$ 13,211	$ 8,539	$ 4,672	$ 0

Federal Statements

Schedule A, Part II, Line 1(e)

Description	Amount
MEMBERSHIP DUES AND ASSESSMENTS	$ 21,822
GOVERNMENT GRANTS OR CONTRIBUTIONS	61,483
IN-KIND CONTRIBUTIONS	12,300
CONTRIBUTIONS	388,092
TOTAL	$ 483,697

Schedule A, Part II, Line 8(e)

Description	Amount
	$ 4,045
TOTAL	$ 4,045

Schedule A, Part II, Line 12 - Current year

Description	Amount
CLASSES	$ 191,811
SPECIAL EVENTS	6,966
GIFT SHOP	24,764
TOTAL	$ 223,541

Norman Firehouse Art Center, Inc.

Profit and Loss

September 2022 - August 2025

	SEP 2022 - AUG 2023	SEP 2023 - AUG 2024	SEP 2024 - AUG 2025
Revenue			
4000 Contributions			
4002 Business/Corp./Fdns/Sponsors	13,400.00	67,609.82	172,120.00
4003 Individuals	6,377.22	3,623.96	16,459.05
4008 Donor Restricted Contributions	2,000.00	3,217.75	11,000.00
Total 4000 Contributions	**21,777.22**	**74,451.53**	**199,579.05**
4100 Investment Income			
4110 Endowment Income	10,961.08	12,617.83	12,580.58
Total 4100 Investment Income	**10,961.08**	**12,617.83**	**12,580.58**
4200 Support			
4201 City	120,000.00	120,000.00	120,000.00
4202 State Oklahoma Arts Council	34,219.00	36,958.00	36,958.00
4203 National		10,000.00	
4204 Norman Arts Council	23,625.00	22,119.00	26,700.00
4206 Allied Arts-Allocation	19,391.49	25,600.00	28,010.00
4208 Allied Arts-Grants	15,000.00	20,000.00	15,000.00
4209 Other Support	7,372.00	-1,645.00	79,580.06
Total 4200 Support	**219,607.49**	**233,032.00**	**306,248.06**
4300 Memberships			
4302 General Public Members	15,400.00	6,550.00	18,322.00
4303 Board Members	2,700.00	600.00	3,500.00
Total 4300 Memberships	**18,100.00**	**7,150.00**	**21,822.00**
4400 Classes			
4401 Materials Income	9,512.51	14,205.51	19,274.26
4403 Tuition	110,755.99	156,907.70	183,389.83
4404 Cancellation Refunds	-6,689.25	-15,851.43	-10,852.52
Total 4400 Classes	**113,579.25**	**155,261.78**	**191,811.57**
4500 Sales			
4501 Exhibition Events	2,600.00		1,095.00
4503 Gift Shop Sales	18,053.43	25,600.79	24,764.42
Total 4500 Sales	**20,653.43**	**25,600.79**	**25,859.42**
4600 Special Events Income		5,288.00	5,871.19
4800 Other Revenues			
4801 Interest Income	2,417.17	2,613.59	4,044.64
4807 Other Misc. Revenue	221.72		
4809 Unrealized Gain/Loss on Invest	5,998.66	13,725.98	7,189.42
Total 4800 Other Revenues	**8,637.55**	**16,339.57**	**11,234.06**
4850 In-Kind Revenues	77,300.00	108,300.00	77,300.00
Total Revenue	**$490,616.02**	**$638,041.50**	**$852,305.93**

Norman Firehouse Art Center, Inc.

Profit and Loss

September 2022 - August 2025

	SEP 2022 - AUG 2023	SEP 2023 - AUG 2024	SEP 2024 - AUG 2025
Cost of Goods Sold			
5001 Cost of Goods Sold	274.78	1,397.20	5,631.54
Total Cost of Goods Sold	**$274.78**	**$1,397.20**	**$5,631.54**
GROSS PROFIT	**$490,341.24**	**$636,644.30**	**$846,674.39**
Expenditures			
5100 Payroll Expenses			
5000 Salary Wages	186,558.25	207,314.16	277,413.02
5101 Benefits and Vacation	17,623.74	25,983.29	20,041.95
5102 Taxes	15,643.75	17,133.16	22,957.23
Total 5100 Payroll Expenses	**219,825.74**	**250,430.61**	**320,412.20**
5300 Professional Services			
5301 Accounting	23,721.00	24,527.00	48,740.00
5303 Design	5,935.04	1,538.50	
5305 Artist Commission	8,439.29	17,257.03	19,334.60
5306 Instructor Fees	34,678.80	63,395.81	78,418.02
5308 Other Professional Fees	3,504.80	1,449.49	4,794.03
5309 Programming Assistants	-20.00		
5310 Misc. Services	983.00	3,721.99	1,871.80
Total 5300 Professional Services	**77,241.93**	**111,889.82**	**153,158.45**
5350 Travel			
5351 Business Meals	20.87	1,954.53	2,529.03
5352 Room & Board		769.49	1,608.97
5353 Transportation	550.98	1,531.61	3,690.91
5354 Conferences/Staff Retreat	1,247.41	7,653.44	9,645.38
Total 5350 Travel	**1,819.26**	**11,909.07**	**17,474.29**
5400 Supplies			
5401 Art Materials	9,982.48	14,630.68	20,788.07
5404 Office Supplies	4,706.54	5,208.78	5,999.36
5416 Health & Safety		616.46	292.17
Total 5400 Supplies	**14,689.02**	**20,455.92**	**27,079.60**
5412 Exhibit Programming Expense	20,288.05	24,410.45	17,948.74
5413 Exhibition Expense		4,354.21	6,477.20
5450 Postage	905.77	1,370.65	2,695.49
5500 Occupancy Expenses			
5501 Janitorial	7,124.16	7,187.64	8,314.10
5502 Copier	327.16	605.57	2,715.04
5503 Repairs and Maintenance	867.44	10,923.23	5,642.08
5505 Telephone/Internet	1,671.12	1,775.80	2,343.32
5506 Security System	1,345.63	772.96	138.72
5507 Rent	1,063.33	384.36	85.00
5508 OG&E	2,859.01	3,555.46	4,134.57
5509 ONG	1,030.09	879.19	979.36

Norman Firehouse Art Center, Inc.

Profit and Loss

September 2022 - August 2025

	SEP 2022 - AUG 2023	SEP 2023 - AUG 2024	SEP 2024 - AUG 2025
5510 Utilities	1,465.75	416.96	410.07
Total 5500 Occupancy Expenses	**17,753.69**	**26,501.17**	**24,762.26**
5600 Membership Discounts-Tuition	1,845.20	1,496.17	2,072.41
5601 Member Discount-Gift/Gallery	436.66	1,436.96	3,305.16
5630 Other Discounts	572.64	212.06	47.73
5900 Printing	2,581.77	2,159.43	3,599.99
6000 Advertising	1,680.88	2,259.59	1,321.24
6001 Marketing	2,353.34	3,572.89	2,798.13
6004 Staff Appreciation		941.22	1,898.44
6010 Awards and Gifts	259.07	400.00	483.75
6015 Entertainment/Recruiting	315.00	819.99	807.69
6017 Entertainment/Food	3,599.43	1,360.97	2,663.52
6020 Bank Service Charges	72.92		112.94
6021 Credit Card Fees	4,895.15	3,328.42	1,407.25
6030 Insurance			
6032 Liability	7,740.47	8,264.50	9,607.59
6033 Workers' Compensation	1,748.16	811.64	1,437.42
Total 6030 Insurance	**9,488.63**	**9,076.14**	**11,045.01**
6150 City/Chamber Events		40.46	36.55
6200 Special Events Expense	1,703.04	5,598.20	4,716.62
6210 Dues and Subscriptions	2,614.68	2,101.55	2,324.17
6220 Equipment Acquisition	1,550.76		492.83
6230 Technology			
6231 Computer Equipment	105.86	499.10	250.12
6232 Website & Software Expenses	2,488.16	6,416.74	4,064.94
6233 Digital Cameras & Misc Equip		929.79	
Total 6230 Technology	**2,594.02**	**7,845.63**	**4,315.06**
6400 Fundraising			6,606.16
6500 Depreciation	6,356.22	9,872.50	25,487.18
6660 In-Kind Expenses	77,300.00	78,300.00	77,300.00
Total Expenditures	**$472,742.87**	**$582,144.08**	**$722,850.06**
NET OPERATING REVENUE	**$17,598.37**	**$54,500.22**	**$123,824.33**
NET REVENUE	**$17,598.37**	**$54,500.22**	**$123,824.33**

Breakdown of Revenues by Category

	FY 23/24	% of Revenue
Grants & Contributions		
Indiv/Corp Donations	74,451.53	11.60%
Investment Income	12,617.83	1.90%
Other Revenues	6,256.59	1%
Grants/Government Support	257,587.75	40.40%
In-Kind Donations	77,300.00	12%
Funds Released from Restriction	25,000.00	3.80%
Total Grants & Contributions	**453,213.70**	**70.70%**
Charged Services Funding		
Membership Dues	7,150.00	1.10%
Class Tuition & Material Fees	155,261.78	24.20%
Gallery & Gift Shop Sales	25,600.79	4%
Total Charged Services Funding	**188,012.57**	**29.30%**
Total Income End of Fiscal Year	**$641,226.27**	**100%**

CITY OF NORMAN, OK

STAFF REPORT

MEETING DATE: 06/25/2024

REQUESTER: Jason Olsen, Director of Parks and Recreation

PRESENTER: Jason Olsen, Director of Parks and Recreation

ITEM TITLE: CONSIDERATION OF THE ACCEPTANCE, REJECTION, AMENDMENT, AND/OR POSTPONEMENT OF A DONATION IN THE AMOUNT OF $120,652, FOR PATIO RENOVATIONS AND SECURITY UPGRADES AT THE NORMAN FIREHOUSE ARTS CENTER, LOCATED AT 444 SOUTH FLOOD AVENUE.

SH|NP 9|D

BACKGROUND:

The Norman Firehouse Arts Center approached the City of Norman regarding a patio renovation project and an upgrade of the security system at the City-owned facility within Lion's Park at 444 South Flood Avenue. The donation is valued at $120,652 with grants from the Kirkpatrick Family Fund, ARPA funds from the Oklahoma Arts Council, Firehouse Art Center, Zarrow Family Foundation, and the City of Norman Parks and Recreation Department.

The Norman Board of Park Commissioners recommended on June 6, 2024, that the City Council accept this donation for a patio renovation and upgrades to the security system at the Firehouse Art Center.

DISCUSSION:

Chapter 12, Section 12-110 states that the City Council must first accept any item donated to the City with a value above $250. Furthermore, Chapter 2, Section 2-311 states that "the City shall accept all donations of public art, as defined herein, that are made in accordance with article I, section 4 of the Charter. . ." Article I, Section 4 of the City Charter allows the City to "receive bequests, gifts, and donations of all kinds of property in fee simple or trust for charitable or public purposes and perform all acts necessary to carry out the purposes of such bequests, gifts, donations or trusts, with power to manage, sell, lease or otherwise dispose of same in accordance with the terms of the bequest, gift, donation, or trust."

Project 1: Kirkpatrick Pottery Patio and Security System

The Kirkpatrick Pottery Patio and Security System funding will consist of a $10,000 grant from the Kirkpatrick Family Fund, a $74,152 grant from the American Rescue Plan Act Funds from the Oklahoma Arts Council, a $11,500 Firehouse Arts Center Cash Contribution from the remaining grant funds from the Zarrow Family Foundation, and in-kind donation of $25,000 from Parks and Rec for project management and concrete.

The project will entail renovating the Firehouse Art Center kiln yard, which currently functions as a storage area, into a small outdoor event space with a functional gas kiln and space for the newly acquired clay mixer. The renovations will include replacing the outer wall and roof of the kiln yard, adding an outdoor gas kiln and an entry door, and commissioning murals for the outer wall. This new area will provide additional space to host guests during events and create a welcoming atmosphere for students.

The renovation of the kiln yard will also include concrete work to repair the walkway to one of the main entrances. These repairs would make the kiln yard and outdoor walkways around the building safer and more accessible. In addition to the new Pottery Patio, the Firehouse plans to install a new security system with eighteen indoor and outdoor cameras. The update to the security system will increase the safety for faculty and students attending Firehouse classes after hours. The security improvements will also make it safer for the Firehouse to commission public art outside the building and display artwork more securely in the gallery and gift shop.

Project 2: Flood Avenue Patio

The Firehouse Art Center Board of Directors has voted to approve an allocation of $25,000 to develop a patio on Flood Avenue in front of the original Firehouse entrance. The City has agreed to assist with the concrete for the patio and the construction that needs to take place to add a new garage door.

This is a $120,652 donation to the Firehouse Art Center building at 444 South Flood Avenue.

RECOMMENDATION:

Staff recommends acceptance of the donation valued at $120,652 for the renovation of the Patio Areas and an upgraded Security System at the Firehouse Art Center.

CITY OF NORMAN, OK

STAFF REPORT

MEETING DATE: 08/13/2024

REQUESTER: Jason Olsen, Director of Parks and Recreation

PRESENTER: Jason Olsen, Director of Parks and Recreation

ITEM TITLE: CONSIDERATION OF THE ACCEPTANCE, REJECTION, AMENDMENT, AND/OR POSTPONEMENT OF A DONATION IN THE AMOUNT OF $23,855.00 FOR A MURAL TO BE PAINTED ON THE SOUTH EXTERIOR WALL AT THE NORMAN FIREHOUSE ARTS CENTER, LOCATED AT 444 SOUTH FLOOD AVENUE

SH/MP 9/0

BACKGROUND:

The Norman Firehouse Arts Center approached the City of Norman Parks and Recreation Department regarding a mural on the facility's south exterior wall in Lion's Park at 444 South Flood Avenue. The public art donation is valued at $23,855 and is commissioned by the Firehouse Art Center Board of Directors.

In August of 2023, the City Council approved a separate mural painted on the exterior of the west side of the Firehouse Art Center. The mural is now known as "Huichol Boy" and was completed in October 2023.

The Norman Board of Park Commissioners unanimously recommended on August 6, 2024, that the City Council accept this donation for a mural on the south exterior wall at the Firehouse Art Center.

DISCUSSION:

Chapter 12, Section 12-110 states that the City Council must first accept any item donated to the City with a value above $250. Furthermore, Chapter 2, Section 2-311 states that "the City shall accept all donations of public art, as defined herein, that are made in accordance with article I, section 4 of the Charter. . ." Article I, Section 4 of the City Charter allows the City to "receive bequests, gifts, and donations of all kinds of property in fee simple or trust for charitable or public purposes and perform all acts necessary to carry out the purposes of such bequests, gifts, donations or trusts, with power to manage, sell, lease or otherwise dispose of same in accordance with the terms of the bequest, gift, donation, or trust."

Project: Mural on the South Wall of Firehouse Art Center

The Firehouse Art Center has commissioned Carlos Barboza to produce a mural on the South Wall of our building at 444 South Flood Avenue, Norman, OK 73069. The mural will pay homage to the building's history as a Firestation and its current use as an art facility for the City of Norman. The installation would take approximately 14 days to complete (weather permitting). He will use the best quality enamel spray paint in the market (Montana Gold) to ensure the art remains vibrant and long-lasting. Also, he will be applying a clear-coat UV/Graffiti application to preserve the mural. The Parks and Recreation Department would assist by loaning their lift to complete the mural. In total, this donation is $23,855.00.

This is a $23,855.00 Public Art donation at the Firehouse Art Center building at 444 South Flood Avenue.

RECOMMENDATION:

Staff recommends acceptance of the Public Art donation valued at $23,855.00 for a Mural to be Painted on the Southside of the Firehouse Art Center.

YTD Profit & Loss Comparison

September 2023 - August 2024

	Total		
	Sep 2023 - Aug 2024	Sep 2022 - Aug 2023 (PY)	Change
REVENUE			
4000 Contributions			
4002 Business/Corp./Fdns/Sponsors	67,609.82	13,400.00	54,209.82
4003 Individuals	3,623.96	6,377.22	-2,753.26
4008 Donor Restricted Contributions	3,217.75	2,000.00	1,217.75
Total 4000 Contributions	**74,451.53**	**21,777.22**	**52,674.31**
4100 Investment Income			
4110 Endowment Income	12,617.83	10,961.08	1,656.75
Total 4100 Investment Income	**12,617.83**	**10,961.08**	**1,656.75**
4200 Support			
4201 City	120,000.00	120,000.00	0.00
4202 State Oklahoma Arts Council	36,958.00	34,219.00	2,739.00
4203 National	10,000.00		10,000.00
4204 Norman Arts Council	45,029.75	23,625.00	21,404.75
4206 Allied Arts-Allocation	25,600.00	19,391.49	6,208.51
4208 Allied Arts-Grants	20,000.00	15,000.00	5,000.00
4209 Other Support	0.00	7,372.00	-7,372.00
Total 4200 Support	**257,587.75**	**219,607.49**	**37,980.26**
4300 Memberships			
4302 General Public Members	6,550.00	15,400.00	-8,850.00
4303 Board Members	600.00	2,700.00	-2,100.00
Total 4300 Memberships	**7,150.00**	**18,100.00**	**-10,950.00**
4400 Classes			
4401 Materials Income	14,205.51	9,512.51	4,693.00
4403 Tuition	156,907.70	110,755.99	46,151.71
4404 Cancellation Refunds	-15,851.43	-6,689.25	-9,162.18
Total 4400 Classes	**155,261.78**	**113,579.25**	**41,682.53**
4500 Sales			
4501 Gallery Sales		2,600.00	-2,600.00
4503 Gift Shop Sales	25,600.79	18,053.43	7,547.36
Total 4500 Sales	**25,600.79**	**20,653.43**	**4,947.36**
4600 Special Events Income	3,643.00		3,643.00
4800 Other Revenues			
4801 Interest Income	2,613.59	2,417.17	196.42
4807 Other Misc. Revenue		221.72	-221.72
4809 Unrealized Gain/Loss on Invest		5,998.66	-5,998.66
Total 4800 Other Revenues	**2,613.59**	**8,637.55**	**-6,023.96**
4850 In-Kind Revenues	77,300.00	77,300.00	0.00
4999 Funds Released from Restriction	25,000.00		25,000.00

Total

	Sep 2023 - Aug 2024	Sep 2022 - Aug 2023 (PY)	Change
Total Revenue	**641,226.27**	**490,616.02**	**150,610.25**
COST OF GOODS SOLD			
5001 Cost of Goods Sold	1,397.20	274.78	1,122.42
Total Cost of Goods Sold	**1,397.20**	**274.78**	**1,122.42**
GROSS PROFIT	**639,829.07**	**490,341.24**	**149,487.83**
EXPENDITURES			
5000 Salary Wages	207,314.16	186,558.25	20,755.91
5100 Payroll Expenses			
5101 Benefits and Vacation	19,025.34	17,623.74	1,401.60
5102 Taxes	17,133.16	15,643.75	1,489.41
Total 5100 Payroll Expenses	**36,158.50**	**33,267.49**	**2,891.01**
5300 Professional Services			
5301 Accounting	22,252.00	23,721.00	-1,469.00
5303 Design	1,538.50	5,935.04	-4,396.54
5305 Artist Commission	17,524.83	8,439.29	9,085.54
5306 Instructor Fees	63,910.81	34,678.80	29,232.01
5308 Other Professional Fees	1,449.49	3,504.80	-2,055.31
5309 Programming Assistants		-20.00	20.00
5310 Misc. Services	3,721.99	983.00	2,738.99
Total 5300 Professional Services	**110,397.62**	**77,241.93**	**33,155.69**
5350 Travel			
5351 Business Meals	2,355.74	20.87	2,334.87
5352 Room & Board	769.49		769.49
5353 Transportation	2,282.01	550.98	1,731.03
5354 Conferences/Staff Retreat	7,910.04	1,247.41	6,662.63
Total 5350 Travel	**13,317.28**	**1,819.26**	**11,498.02**
5400 Supplies			
5401 Art Materials	14,941.74	9,982.48	4,959.26
5404 Office Supplies	5,208.78	4,706.54	502.24
5416 Health & Safety	616.46		616.46
Total 5400 Supplies	**20,766.98**	**14,689.02**	**6,077.96**
5412 Exhibit Programming Expense	15,682.32	20,288.05	-4,605.73
5413 Exhibition Expense	6,411.12		6,411.12
5450 Postage	2,461.30	905.77	1,555.53
5500 Occupancy Expenses			
5501 Janitorial	7,187.64	7,124.16	63.48
5502 Copier	605.57	327.16	278.41
5503 Repairs and Maintenance	10,923.23	867.44	10,055.79
5505 Telephone/Internet	1,775.80	1,671.12	104.68
5506 Security System	772.96	1,345.63	-572.67
5507 Rent	384.36	1,063.33	-678.97
5508 OG&E	3,555.46	2,859.01	696.45

	Total		
	Sep 2023 - Aug 2024	Sep 2022 - Aug 2023 (PY)	Change
5509 ONG	879.19	1,030.09	-150.90
5510 Utilities	416.96	1,465.75	-1,048.79
Total 5500 Occupancy Expenses	**26,501.17**	**17,753.69**	**8,747.48**
5600 Membership Discounts-Tuition	1,496.17	1,845.20	-349.03
5601 Member Discount-Gift/Gallery	1,436.96	436.66	1,000.30
5630 Other Discounts	147.29	572.64	-425.35
5900 Printing	2,217.17	2,581.77	-364.60
6000 Advertising	2,681.54	1,680.88	1,000.66
6001 Marketing	3,572.89	2,353.34	1,219.55
6004 Staff Appreciation	941.22		941.22
6010 Awards and Gifts	400.00	259.07	140.93
6015 Entertainment/Recruiting	855.15	315.00	540.15
6017 Entertainment/Food	1,460.10	3,599.43	-2,139.33
6020 Bank Service Charges		72.92	-72.92
6021 Credit Card Fees	3,370.42	4,895.15	-1,524.73
6030 Insurance			
6032 Liability	8,264.50	7,740.47	524.03
6033 Workers' Compensation	811.64	1,748.16	-936.52
Total 6030 Insurance	**9,076.14**	**9,488.63**	**-412.49**
6150 City/Chamber Events	40.46		40.46
6200 Special Events Expense	6,098.20	1,703.04	4,395.16
6210 Dues and Subscriptions	2,101.55	2,614.68	-513.13
6220 Equipment Acquisition		1,550.76	-1,550.76
6230 Technology			
6231 Computer Equipment	499.10	105.86	393.24
6232 Website & Software Expenses	6,416.74	2,488.16	3,928.58
6233 Digital Cameras & Misc Equip	929.79		929.79
Total 6230 Technology	**7,845.63**	**2,594.02**	**5,251.61**
6500 Depreciation	7,185.76	6,356.22	829.54
6660 In-Kind Expenses	77,300.00	77,300.00	0.00
Total Expenditures	**567,237.10**	**472,742.87**	**94,494.23**
NET OPERATING REVENUE	**72,591.97**	**17,598.37**	**54,993.60**
NET REVENUE	**$72,591.97**	**$17,598.37**	**$54,993.60**

Balance Sheet Comparison

As of August 31, 2024

			Total
	As of Aug 31, 2024	As of Aug 31, 2023 (PY)	Change
ASSETS			
Current Assets			
Bank Accounts			
1000 Armstrong Bank	173,665.49	318,533.01	-144,867.52
1001 Arvest Bank Money Market Acct.	0.00	20,720.33	-20,720.33
1003 PayPal	48.51	252.25	-203.74
1004 BancFirst Business Essentials Acct	41,808.82		41,808.82
1005 First United Acct	70,376.04	107,257.05	-36,881.01
1010 Valliance Money Market Acct	0.00	20,460.42	-20,460.42
1250 Petty Cash Fund	230.85	252.80	-21.95
Total Bank Accounts	**286,129.71**	**467,475.86**	**-181,346.15**
Accounts Receivable			
1200 Accounts Receivable	121,000.00	5,875.00	115,125.00
Total Accounts Receivable	**121,000.00**	**5,875.00**	**115,125.00**
Other Current Assets			
1121 Inventory	2,587.47	2,132.70	454.77
1225 Prepaid Insurance & Other Items	10,980.36	3,690.93	7,289.43
Total Other Current Assets	**13,567.83**	**5,823.63**	**7,744.20**
Total Current Assets	**420,697.54**	**479,174.49**	**-58,476.95**
Fixed Assets			
1301 Art Murals	43,360.00		43,360.00
1305 Other Property and Equipment	90,625.65	38,319.98	52,305.67
1310 Leasehold Improvements	78,855.63	20,928.63	57,927.00
1315 Memorial Gardens	19,150.21	19,150.21	0.00
1350 Accumulated Depreciation	-59,426.46	-52,240.70	-7,185.76
Total Fixed Assets	**172,565.03**	**26,158.12**	**146,406.91**
Other Assets			
1400 Investments	164,663.70	164,663.70	0.00
Total Other Assets	**164,663.70**	**164,663.70**	**0.00**
TOTAL ASSETS	**$757,926.27**	**$669,996.31**	**$87,929.96**
LIABILITIES AND EQUITY			
Liabilities			
Current Liabilities			
Accounts Payable			
2000 Accounts Payable	36,842.91	2,971.54	33,871.37
Total Accounts Payable	**36,842.91**	**2,971.54**	**33,871.37**
Credit Cards			
2005 VISA Corporate Card	4,368.41	1,062.67	3,305.74
Total Credit Cards	**4,368.41**	**1,062.67**	**3,305.74**

	As of Aug 31, 2024	As of Aug 31, 2023 (PY)	Total Change
Other Current Liabilities			
2100 Payroll Liabilities	2,786.40	1,649.28	1,137.12
2110 Accrued Artists Commissions	450.45	509.93	-59.48
2112 Accrued Other Liabilities	0.00	400.00	-400.00
2120 Deferred Tuition & Other	27,601.44	24,592.00	3,009.44
2195 Certificates-Gift	0.00	500.00	-500.00
2200 Sales Tax Payable	56.58	82.78	-26.20
Total Other Current Liabilities	**30,894.87**	**27,733.99**	**3,160.88**
Total Current Liabilities	**72,106.19**	**31,768.20**	**40,337.99**
Total Liabilities	**72,106.19**	**31,768.20**	**40,337.99**
Equity			
3900 Net Assets Without Donor Restriction	613,228.11	595,629.74	17,598.37
3901 Net Assets with Donor Restriction	0.00	25,000.00	-25,000.00
Net Revenue	72,591.97	17,598.37	54,993.60
Total Equity	**685,820.08**	**638,228.11**	**47,591.97**
TOTAL LIABILITIES AND EQUITY	**$757,926.27**	**$669,996.31**	**$87,929.96**

Norman Firehouse Art Center, Inc.
Approved Budget FY 24-25

	FY 24-25 Approved Budget
Revenue	
4000 Contributions	
4002 Business/Corp./Fdns/Sponsors	$ 102,034.00
4003 Individuals	$ 20,000.00
Total 4000 Contributions	**$ 122,034.00**
4100 Investment Income	
4110 Endowment Income	$ 12,500.00
Total 4100 Investment Income	**$ 12,500.00**
4200 Support	
4201 City	$ 150,000.00
4202 State Oklahoma Arts Council	$ 37,000.00
4203 National Endowment of the Arts	$ -
4204 Norman Arts Council	$ 22,000.00
4206 Allied Arts-Allocation	$ 25,600.00
4208 Allied Arts-Grants	$ 15,000.00
4209 Other Support	$ 2,500.00
Total 4200 Support	**$ 252,100.00**
4300 Memberships	
4302 General Public Members	$ 5,000.00
4303 Board Members	$ 2,000.00
Total 4300 Memberships	**$ 7,000.00**
4400 Classes	
4401 Materials Income	$ 15,000.00
4403 Tuition	$ 175,000.00
4404 Cancellation Refunds	$ (15,000.00)
Total 4400 Classes	**$ 175,000.00**
4500 Sales	
4501 Gallery Sales	
4503 Gift Shop Sales	$ 30,000.00
Total 4500 Sales	**$ 30,000.00**
4800 Other Revenues	
4801 Interest Income	$ 3,000.00
4807 Other Misc. Revenue	
Total 4800 Other Revenues	**$ 3,000.00**
4850 In-Kind Revenues	$ 77,300.00
4999 Funds Released from Restriction	
Total Revenue	**$ 678,934.00**
Cost of Goods Sold	
5001 Cost of Goods Sold	
Total Cost of Goods Sold	**$ -**
Gross Profit	**$ 678,934.00**

Expenditures	
5000 Salary Wages	$ 286,050.00
5100 Payroll Expenses	
5101 Benefits and Vacation	$ 19,000.00
5102 Taxes	$ 24,784.00
Total 5100 Payroll Expenses	**$ 43,784.00**
5300 Professional Services	
5301 Accounting	$ 31,000.00
5303 Design	$ 2,000.00
5305 Artist Commission	$ 21,000.00
5306 Instructor Fees	$ 65,000.00
5308 Other Professional Fees	$ 2,500.00
5310 Misc. Services	$ 19,000.00
Total 5300 Professional Services	**$ 140,500.00**
5350 Travel	
5351 Business Meals	$ 2,500.00
5352 Room & Board	$ 1,000.00
5353 Transportation	$ 2,500.00
5354 Conferences/Staff Retreat	$ 8,000.00
Total 5350 Travel	**$ 14,000.00**
5400 Supplies	
5401 Art Materials	$ 14,500.00
5404 Office Supplies	$ 2,500.00
5416 Health & Safety	$ 500.00
Total 5400 Supplies	**$ 17,500.00**
5412 Exhibit Programming Expense	$ 20,000.00
5413 Exhibition Expenses	$ 4,000.00
5450 Postage	$ 2,500.00
5500 Occupancy Expenses	
5501 Janitorial	$ 7,000.00
5502 Copier	$ 350.00
5503 Repairs and Maintenance	$ 500.00
5505 Telephone/Internet	$ 2,000.00
5506 Security System	$ 2,500.00
5507 Rent	$ -
5508 OG&E	$ 3,500.00
5509 ONG	$ 1,000.00
5510 Utilities	$ 500.00
Total 5500 Occupancy Expenses	**$ 17,350.00**
5600 Membership Discounts-Tuition	$ 1,500.00
5601 Member Discount-Gift/Gallery	$ 1,000.00
5630 Other Discounts	$ 150.00
5900 Printing	$ 2,000.00
6000 Advertising	$ 3,500.00
6001 Marketing	$ 5,000.00
6004 Staff and Faculty Appreciation	$ 1,000.00
6010 Awards and Gifts	$ 500.00
6015 Entertainment/Recruiting	$ 1,000.00

6017 Entertainment/Food	$	1,000.00
6021 Credit Card Fees	$	3,000.00
6030 Insurance		
6032 Liability	$	8,250.00
6033 Workers' Compensation	$	850.00
Total 6030 Insurance	**$**	**9,100.00**
6150 City/Chamber Events	$	200.00
6200 Special Events Expense	$	3,000.00
6210 Dues and Subscriptions	$	2,500.00
6230 Technology		
6231 Computer Equipment	$	500.00
6232 Website & Software Expenses	$	7,500.00
6233 Digital Cameras & Misc Equip	$	500.00
Total 6230 Technology	**$**	**8,500.00**
6400 Fundraising	$	5,400.00
6500 Depreciation	$	7,500.00
6660 In-Kind Expenses	$	77,300.00
6700 Miscellaneous Expense	$	100.00
Total Expenditures	**$**	**678,934.00**
Net Operating Revenue	**$**	**-**

Form **8868** (Rev. January 2024)

Department of the Treasury
Internal Revenue Service

Application for Extension of Time To File an Exempt Organization Return or Excise Taxes Related to Employee Benefit Plans

File a separate application for each return.
Go to *www.irs.gov/Form8868* for the latest information.

OMB No. *Item 1.*

Electronic filing *(e-file).* You can electronically file Form 8868 to request up to a 6-month extension of time to file any of the forms listed below except for Form 8870, Information Return for Transfers Associated With Certain Personal Benefit Contracts. An extension request for Form 8870 must be sent to the IRS in a paper format (see instructions). For more details on the electronic filing of Form 8868, visit *www.irs.gov/e-file-providers/e-file-for-charities-and-non-profits*.

Caution: If you are going to make an electronic funds withdrawal (direct debit) with this Form 8868, see Form 8453-TE and Form 8879-TE for payment instructions.

All corporations required to file an income tax return other than Form 990-T (including 1120-C filers), partnerships, REMICs, and trusts must use Form 7004 to request an extension of time to file income tax returns.

Part I — Identification

Type or Print

File by the due date for filing your return. See instructions.

Name of exempt organization, employer, or other filer, see instructions.	Taxpayer identification number (TIN)
NORMAN FIREHOUSE ART CENTER, INC.	23-7112097

Number, street, and room or suite no. If a P.O. box, see instructions.
444 SOUTH FLOOD

City, town or post office, state, and ZIP code. For a foreign address, see instructions.
NORMAN OK 73069

Enter the Return Code for the return that this application is for (file a separate application for each return) 01

Application Is For	Return Code	Application Is For	Return Code
Form 990 or Form 990-EZ	01	Form 4720 (other than individual)	09
Form 4720 (individual)	03	Form 5227	10
Form 990-PF	04	Form 6069	11
Form 990-T (sec. 401(a) or 408(a) trust)	05	Form 8870	12
Form 990-T (trust other than above)	06	Form 5330 (individual)	13
Form 990-T (corporation)	07	Form 5330 (other than individual)	14
Form 1041-A	08		

- After you enter your Return Code, complete either Part II or Part III. Part III, including signature, is applicable only for an extension of time to file Form 5330.
- If this application is for an extension of time to file Form 5330, you must enter the following information.
  Plan Name . . . . . .
  Plan Number . . . . . .
  Plan Year Ending (MM/DD/YYYY)

Part II — Automatic Extension of Time To File for Exempt Organizations (see instructions)

THE ORGANIZATION
444 SOUTH FLOOD

The books are in the care of NORMAN OK 73069

Telephone No. 405-329-4523 Fax No. . . . . .

- If the organization does not have an office or place of business in the United States, check this box . . . . . ☐
- If this is for a Group Return, enter the organization's four-digit Group Exemption Number (GEN) _____. If this is for the whole group, check this box . . . ☐. If it is for part of the group, check this box . . . . ☐ and attach a list with the names and TINs of all members the extension is for.

1 I request an automatic 6-month extension of time until 07/15/25, to file the exempt organization return for the organization named above. The extension is for the organization's return for:

☐ calendar year _____ or

☒ tax year beginning 09/01/23, and ending 08/31/24.

2 If the tax year entered in line 1 is for less than 12 months, check reason: ☐ Initial return ☐ Final return ☐ Change in accounting period

3a	If this application is for Forms 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less any nonrefundable credits. See instructions.	3a	$ 0
b	If this application is for Forms 990-PF, 990-T, 4720, or 6069, enter any refundable credits and estimated tax payments made. Include any prior year overpayment allowed as a credit.	3b	$ 0
c	**Balance due.** Subtract line 3b from line 3a. Include your payment with this form, if required, by using EFTPS (Electronic Federal Tax Payment System). See instructions.	3c	$ 0

For Privacy Act and Paperwork Reduction Act Notice, see instructions. Form **8868** (Rev.

DAA

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Part III — Extension of Time To File Form 5330 (see instructions)

1 I request an extension of time until . . . . . , 20 . . . . . , to file Form 5330.

You may be approved for up to a 6-month extension to file Form 5330, after the normal due date of Form 5330.

a	Enter the Code section(s) imposing the tax.	**1a**		
b	Enter the payment amount attached.	**1b**	**$**	
c	For excise taxes under section 4980 or 4980F of the Code, enter the reversion/amendment date (MM/DD/YYYY).	**1c**		

2 State in detail why you need the extension.

. . . . . .

Under penalties of perjury, I declare that to the best of my knowledge and belief, the statements made on this form are true, correct, and complete, and that I am authorized to prepare this application.

Signature **Date**

FIREHOUSE
ART CENTER

Strategic Plan
Planning Document

Board of Directors Meeting
November 6, 2022

Overview

The following is a **Strategic Plan** for review and discussion. The Strategic Plan when flushed out and adopted becomes a road map for the Firehouse for the next 5 years. It is a dynamic document which means that it is not cast in stone, but instead is reviewed annually to see if there are any course adjustments to make. The annual review is also an opportunity to reflect on our progress and accomplishments.

Our immediate task is to:

1. **Review, refine, and adopt the Goals identified.**
2. **Review, refine, and adopt the Objectives identified.**
3. **Prioritize the Objectives that are most important to be accomplished by year.**
4. **Break down the top Objectives and identify the Tactics and Action Plan for year 1.**

Reference Documents previously distributed.

Strategic Planning Overview
SWOT Process Analysis

Firehouse Vision
Enhancing our community through the visual arts

Firehouse Mission
The Norman Firehouse Art Center enriches our community by offering the highest quality visual arts education, experiences, and exhibitions.

1. **Goal 1: Annual Funding**
   Develop an approach to annual funding that creates income from every current and potential new funding source to exceed a balanced annual budget for Firehouse programs and operations.

   a. Objective 1 Identify all the areas of established and potential income

      i. Strategy 1: Maintain relationships and excellence in grant writing quality with existing granting organization.

      ii. Strategy 2: Develop relationships with new foundations and explore additional local/regional grant opportunities.

      iii. Strategy 3: Create lucrative partnerships that serve the museum's mission and grow our audiences.

   b. Objective 2 Increase memberships and upgrade membership levels

      i. Strategy 1: Establish a required membership recruitment goal for each board member to achieve.

      ii. Strategy 2: Research other non-profit membership levels and offerings to upgrade levels of membership.

      iii. Strategy 3: Write a dedicated plan with achievable outcomes and incentives to increase membership through marketing opportunities.

   c. Objective 3 Increase the number of Corporate Sponsors/Donors

      i. Strategy 1: Assess our current impact and cost related to programs and offerings that need sponsorship to underwrite the cost.

      ii. Strategy 2: Identify creative sponsorship opportunities that will entice potential donors.

iii. *Strategy 3:Plan new offerings that will give corporate representation in building and marketing incentives through programming.*

d. Objective 4 Increase class enrollment to achieve profitable course offerings

i. *Strategy 1: Recruit new faculty to develop relevant offerings that will attract broader audiences.*

ii. *Strategy 2: Expand our offerings beyond our current enrollment schedule and model.*

iii. *Strategy 3: Learn from other art organizations about future curriculum and offerings that are in high demand and are rising in popularity.*

e. Objective 5 Identify and Plan fundraising events to support programs

i. *Strategy 1: Develop signature fundraising event that includes the following:*
    a. *Art Auction*
    b. *Annual Dinner*
    c. *Award Ceremony*
    d. *In-kind support from major partners*

ii. *Strategy 2: Create new partnerships with specific non-profits and develop joint fundraising events, and new programs. Become relevant to other non-profit audiences, become relevant to new donors.*

iii. *Strategy 3: Hold fundraising events that allow participants and students to be involved to facilitate participation with a current or an existing audience. i.e., Winter Chili Bowl with bowls made from Firehouse classes.*

f. Objective 6 Pursue new and grow existing endowments

i. *Strategy 1: Established a Planned Giving procedure to gain funds from future estates and existing individual donor estates.*

ii. *Strategy 2: Provide opportunities for existing individual endowment donors to engage with the organization in order to maintain and grow relationships.*

iii. *Strategy 3: Development endowments to fund major annual expenses. i.e., payroll, The Wylodean and Bill Saxon Executive Director and Curator*

g. Objective 8 Other revenues; Giftshop, City of Norman, Experiences

   i. *Strategy 1: Continue to develop relationship with the City of Norman*

   ii. *Strategy 2: Assess the revenue made in the gift shop. Make changes to consignment artists and wholesale offerings to increase revenue and make better use of space.*

   iii. *Strategy 3: Develop revenue generating experiences that utilize our unique network of relations. i.e. Travel Programs*

2. **Goal 2: Firehouse Board of Directors Recruitment**
Strengthen and increase board effectiveness through growing the size and diversity, educating members on Firehouse and non-profit operations and developing a culture of involvement.

   a. Objective 1 Board Member Recruitment/Retention; the board needs to grow in size and retain the members it has.

      i. *Strategy 1: Assess current board strengths, diversity and size*
         Tactic 1; have current board members identify their respective strengths and diversity
            Action 1; utilize current matrix and have board members fill out
               Collect information for upcoming board meeting (TBD)
            Action 2; summarize collective board strengths/diversity in a single matrix
               Summarize information for upcoming board meeting (TBD)
         Tactic 2; Identify desired board strengths, areas of diversity and size
            Action 1; have the board collectively discuss and develop a consensus on strengths, diversity and size
               Have discussions at upcoming board meeting (TBD)
      ii. *Strategy 2: Solicit Candidates; actively seek out candidates, make contact and explore their interest*
         Tactic 1; Create a board member position document for use in soliciting candidates (sim. to position open, taking applications for, emphasize strengths)

Tactic 2; identify sources of where to find candidates; community organizations, leadership programs, personal contact lists and networks
Tactic 3; from sources identified, identify potential candidates that can help achieve the desired list of strengths, diversity and size from a.i.T2.A1.

iii. *Strategy 3: Active Solicitation*
Tactic 1; Review protocol for new member solicitation
A1; Review at upcoming board meeting (TBD)
Tactic 2; Pair sponsor/mentors and candidates
Tactic 3; Approach potential candidates in informal setting
Tactic 4; Candidate interviews; Exec, Dir, Board Pres., Sponsor
Tactic 5; Board Approval

iv. *Strategy 4: Board Member Retention*
Tactic 1; Mentoring Program
Tactic 2; Board communication

b. Objective 2 Knowledge Development; work towards an informed and knowledgeable board regarding understanding of non-profits and Firehouse operations

i. *Strategy 1: Identify important areas of board knowledge*

ii. *Strategy 2: Develop a path for learning*

iii. *Strategy 3: Conduct educational learning lessons*

iv. *Strategy 4: Develop an understanding of board responsibilities*

c. Objective 3 Board Engagement; create a culture of engagement and accountability

i. *Strategy 1: Identify those areas of opportunity for engagement*

ii. *Strategy 2: Define the Firehouse culture*

iii. *Strategy 3: Expand requirements and commitments*

3. **Goal 3: Relevancy**
Plan a unique series of community programs, and events that will provide an opportunity to reintroduce the Firehouse brand and legacy and set the stage for the future partnerships. By developing new community-based partnerships, the

Firehouse will grow by providing relevant experiences for communities of interest and new audiences.

a. Objective 1 Define what is relevant and irrelevant in our community

i. Strategy 1: Survey current faculty, staff, students, and community to understand the overall opinion.

ii. Strategy 2: Assess attendance from current and previous programs, events, and classes.

iii. Strategy 3: Collect data from other community events and programs to determine what is relevant.

b. Objective 2 Identify Communities of Interests

i. Strategy 1: Plan potential partnerships with cultural groups that share our commitment to education, DEI culture, and health and wellness.

ii. Strategy 2: Observing other arts organizations and their relevant partnerships.

iii. Strategy 3: Appealing to multiple new or previous audiences. i.e., potters, pet owners, park enthusiasts, etc.

c. Objective 3 Establish Firehouse Values

i. Strategy 1: Determine values through focus groups comprised of faculty, staff, board, and community members.

ii. Strategy 2: Create opportunities to develop shared values with our current and future audiences.

iii. Strategy 3: Growing our future audiences through our values and new partnerships.

Cleveland County Historical Society
Moore-Lindsay Historical House Museum
508 N. Peters Avenue • Norman, OK 73069
405-321-0156 • mlhhmuseum@gmail.com
www.normanmuseum.org • www.clevelandcountyhistoricalsociety.com

FY 2024-25 Annual Report

prepared August 2025

Board of Directors

Riley Million
President

John Hughes
Vice-President

Ashley Evans
Treasurer

Carley Veal
Secretary

Barbara Million
Historian

Malia Bennett

Dawn Jackson

Robertson Million

Mae D. Cox
Board Member Emeritus

Vernon Maddux
Board Member Emeritus

Sue Schrems
Board Member Emeritus

James Briggs
Ex-officio, City Staff

Staff

Amy Pence
Museum Manager

The Moore-Lindsay Historical House Museum (MLHHM) celebrated 50 years of serving as Norman's local history museum in May 2025. The museum opened in 1975 as the Norman-Cleveland County Historical Museum, the result of a collaboration between the City of Norman and the Cleveland County Historical Society (CCHS). The museum is housed in a beautiful Victorian-style home that was built in 1899 and is a prime example of the success that middle-class families found in Oklahoma Territory. The Historical Society is proud to continue to serve as stewards of the historical house, which is listed on the National Register of Historic Places.



CCHS Mission Statement

The Cleveland County Historical Society seeks to research, preserve, and publicize the history of Cleveland County and its people.



MLHHM Mission Statement

The Moore-Lindsay House seeks to curate a welcoming, engaging, and educational experience of the history of Norman, Cleveland County, and Oklahoma Territory.



Organizational Goals

Organization

Enhance operational efficiency, improve accessibility, and maximize the potential of the museum's physical spaces by reassessing current usage, improving organization, and repurposing under-used areas.

Exposure

Attract visitors, especially those from out-of-state, by promoting the museum as a must-see local attraction, highlighting the unique history of Cleveland County, and offering tailored experiences for visiting families, in order to increase tourism engagement, boost attendance, and expand its regional reach.

Community Engagement

Grow a dedicated volunteer base and recruit high-performing board members by promoting meaningful opportunities to support the museum's mission through education, events, preservation, and daily operations.

Professional Cooperation

Partner with other museums, schools, and cultural institutions to create collaborative educational experiences, share resources, expand audiences, and cross-promote events. These partnerships will enhance the museum's offerings, entice new audiences, and foster long-term relationships between the museum and other educational and cultural institutions.

For more information, view our full strategic plan at www.normanmuseum.org/strategicplan.

Programming

In FY 24-25, the Moore-Lindsay Historical House Museum (MLHHM) and Cleveland County Historical Society (CCHS) have continued to create a quality visitor experience and pursue the mission of presenting, preserving, and publicizing Cleveland County's history. **Throughout the past year, the museum has presented two exhibits, three micro-exhibits, ten events, sixteen children's camps or workshops, and twelve educational workshops for adults. Additionally, we have hosted fifteen on-demand educational programs (field trips, educational group tours, and private workshops).**

Exhibits

- 2024 Annual Exhibit: "Roots & Branches"
- 2025 Annual Exhibit: "History & Heritage"

Micro-Exhibits

- Halloween 2024: "Paranormal Norman"
- Christmas 2024: "Traditions in Oklahoma"
- Valentines 2025: "The Language of Flowers"

Events

- Murder at Teatime
- Trick-or-Treat at the Moore-Lindsay House
- Annual Christmas Open House
- 50th Anniversary Celebration
- 6 Paranormal Investigations

Education & Outreach

- Children's Summer History Camp Series (11 sessions)
- Children's Victorian Valentines Workshop
- Children's Spring Break History Camp Series (4 sessions)
- 4 Handmade Soap Workshops
- 6 Embroidery Workshops
- 2 Watercolor Workshops
- On-demand programming: 17 field trips, educational group tours, private workshops, community meetings, and outreach events

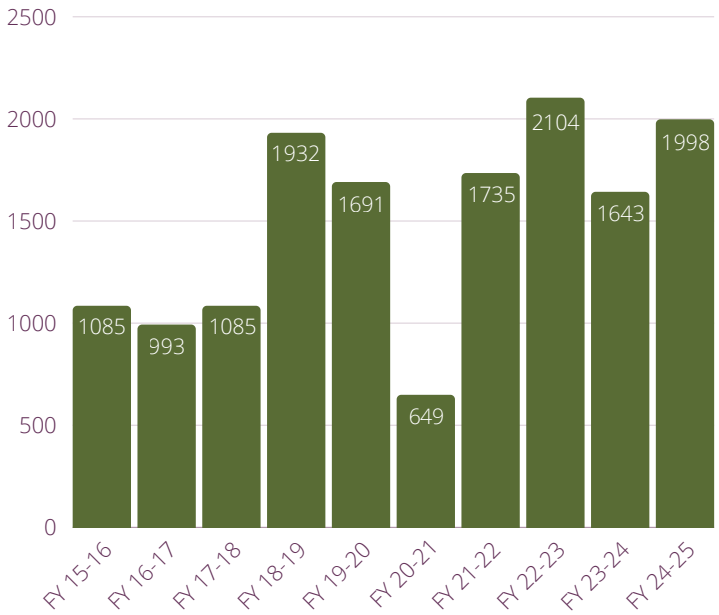
Coming in FY 25-26

Museum staff has planned 5 exhibits or micro-exhibits, 10 events, and 35 Education & Outreach programs and in FY 25-26. Staff will also conduct On-Demand Education & Outreach as requested by local schools, homeschool groups, clubs, and other organizations; 20-30 such programs are expected in this fiscal year.

Participants

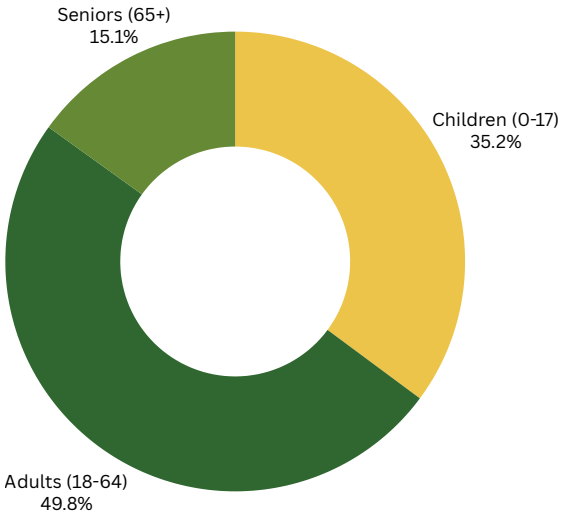
In FY 24-25 the Moore-Lindsay House welcomed 2000 visitors. The museum benefitted from the assistance of 22 volunteers and 1 intern, with a total of 333 work hours donated.

Visitor Numbers

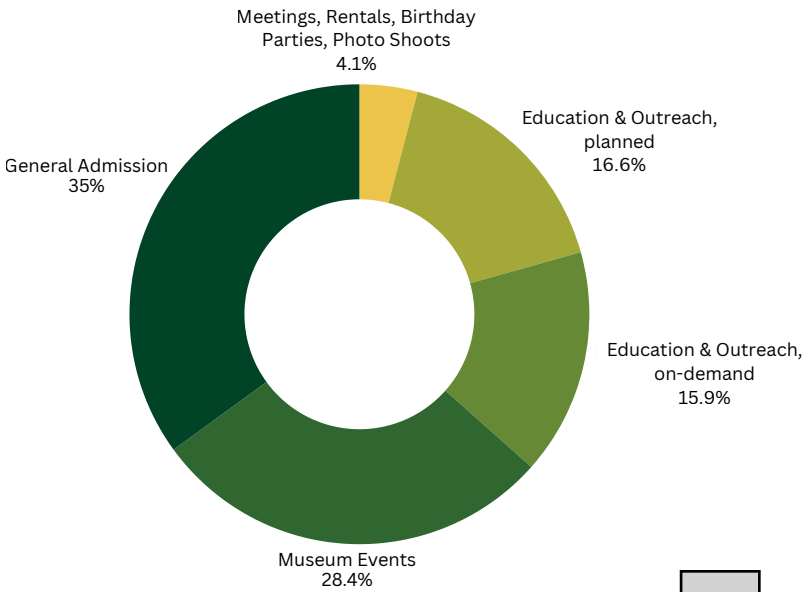




Visitor Ages



Attendance Reasons



Fees & Income

Museum Admission:
- Adults & Teens: $5
- Children 12 & under: free

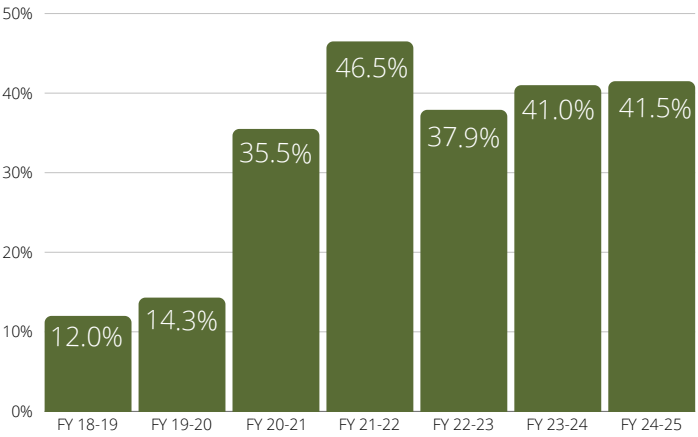
Children's workshops & camps: $10
Adult workshops: varied, $20-50
Photographer Fees: $50/hour
Rental Fee: $50/hour
Birthday Party Package: $150

The MLHHM charges a $5 admission fee for museum visitors over the age of 12. In order to keep the museum as accessible as possible, admission is free for children, SNAP card holders, and CCHS members. Additionally, admission is free for everyone on the first Friday of every month, and the MLHHM is a Blue Star Museum, providing free admission for active service military and their families in the summer. MLHHM camps and workshops are priced at $10 per person for children's classes and $20-50 per person for adult programming.

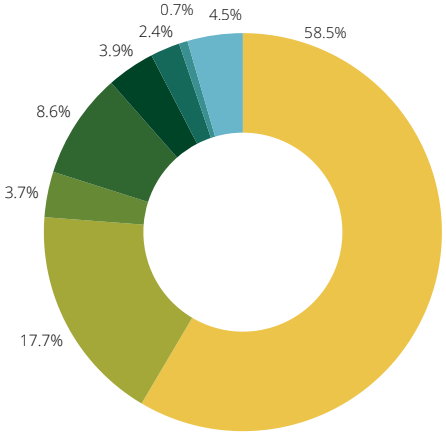
Additional income sources include the museum gift shop, grants, royalties on CCHS books, fundraisers, and grants. The historical house can be rented by photographers for use as a photography set, the property can be rented out for small events, and the museum also offers a birthday party package; all of these offerings bring in supplemental funds to support museum programming.

CCHS continues to seek additional fundraising and grant opportunities to support the museum's operations. In FY 24-25, CCHS was honored to receive a $2000 sponsorship from OEC, and we have applied for up to $10,000 in funding for FY25-26 from OEC's Operating Round-Up. The MLHHM is proud to be the recipient of a FY 25-26 & FY 26-27 general support grant from the Norman Arts Council for $26,000.00.

Percentage of Expenditures Paid By Non-City Funds FY 18-19 - FY 24-25



Percentage of Total Expenditure Paid By Income Source, FY 24-25

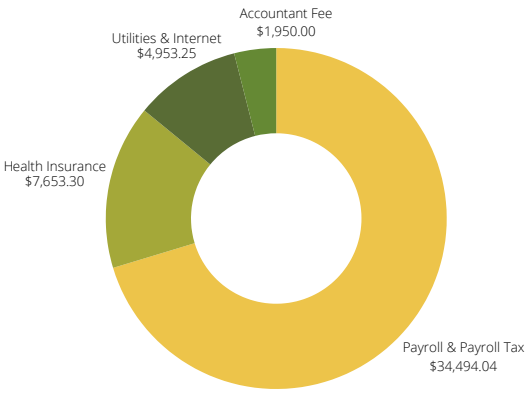


- City of Norman Grant Funds - 58.5%
- Other Grants - 17.7%
- Admission Fees - 3.7%
- Camp, Workshop, & Tea Party Enrollment Fees - 8.6%
- Gift Shop, Book Sales, Membership Dues, & Book Royalties - 3.9%
- Donations - 2.4%
- Rentals, Photographer Fees, & Birthday Parties - 0.7%
- Investments & Endowments, Sponsorships, Etc. - 4.5%

Use of FY 24-25 City Funds

In FY 24-25, CCHS received $44,500 from the City of Norman. These funds are used to pay for the basic necessities of running the museum: the museum manager's salary and health insurance, the assistant manager's hourly wage, the cost of utilities and internet for the building, and fees for the accountant who handles museum payroll and taxes. This frees up funding from other sources to cover the costs of museum programming and necessary supplies. These items totaled $49,050.59 in FY24-25; expenses in excess of the amount of the FY 24/25 city grant were paid from CCHS operating funds. At this time, it would be impossible to continue operating the museum without this essential funding.

FY 24-25 City Grant Funds



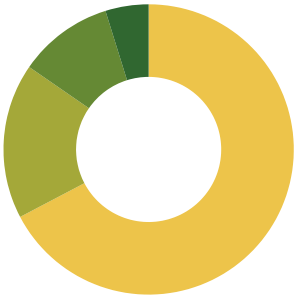
Funding Request for FY 26-27

CCHS has proudly served as guardian of the Moore-Lindsay Historical House Museum since 1974, with the support of an annual grant from the City. Museum staff is extremely grateful for this grant and is committed to using these funds to expand the positive effects that the museum has on Norman via community-responsive programming, policies focusing on equity, exhibits featuring diversity, and outreach to local schools and community groups to assess their educational needs and offer assistance.

CCHS humbly requests $50,0000 from the City of Norman for FY 2026-27.

Projected Use of FY 25-26 City Funds

Payroll & Payroll Taxes: $35,000
Health Insurance: $9,000
Utilities & Internet: $5,500
Accountant Fees: $2,500
Total: $52,000





CCHS FY 24-25 Financial Statement

Funds Balance Report

Account	Beginning of FY24-25	End of FY24-25
Unrestricted Assets		
City of Norman Grant Fund	$9,720.75	$9,575.58
CCHS Operating Fund	$3,716.50	$5,208.97
NAC Grant Fund	$5,461.02	$2,532.59
Insurance Fund	$2,351.98	$3,422.37
CCHS Books Account	$1,254.92	$1,258.68
PayPal	$0.00	$68.62
Total Unrestricted Assets	**$22,505.17**	**$22,066.81**
Restricted Assets		
Carpenter's Lace Restoration Fund	$1,095.41	$1,095.41
CD	$50,000.00	$52,605.92
OCCF Endowment Fund	$23,301.58	$24,530.29
Total Restricted Assets	**$74,396.99**	**$78,231.62**
Total Assets	$96,902.16	$100,298.43



CCHS FY 24-25 Financial Statement, Cont'd

FY 2024-25 Income

City of Norman Grant Funds	$44,500.00
Other Grants	$13,503.00
Admission Fees	$2,854.35
Camp, Workshop, & Tea Party Enrollment Fees	$6,631.14
Gift Shop, Book Sales & Royalties, Member Dues	$3,055.61
Donations	$1,850.51
Rentals, Photographer Fees, & Birthday Parties	$550.00
Investments & Endowments, Sponsorships, Etc.	$4,437.30
Total Income	$77,381.91

FY 2024-25 Expenses

Payroll & Payroll Taxes	$34,994.04
Insurance Policies	$9,030.30
Contract Labor	$6,608.74
Utilities & Internet	$5,727.59
Supplies	$3,110.79
Programming	$6,492.02
Professional Development	$1,477.36
Gift Shop	$1,827.50
Marketing	$4,274.84
Website & Software	$730.05
Banking & Transaction Fees	$513.63
Off-site Storage	$1,053.09
Miscellaneous	$275.47
Total Expenses	$76,115.41

Budget Shortfall or Overage:	overage $1,266.50



FY 2025-26 Budget

Projected Income

City of Norman Grant Funds	$44,500
Other Grants	$23,350
Admission Fees	$3,000
Camp, Workshop, & Tea Party Enrollment Fees	$8,000
Gift Shop, Book Sales & Royalties, Member Dues	$3,000
Donations	$2,500
Rentals, Photographer Fees, & Birthday Parties	$500
Investments & Endowments, Sponsorships, Etc.	$4,000
Total Income	**$88,850**

Projected Expenses

Payroll & Payroll Taxes	$34,000
Insurance Policies	$12,000
Contract Labor	$8,000
Utilities & Internet	$5,500
Supplies	$5,000
Programming	$10,000
Professional Development	$1,500
Gift Shop	$2,000
Marketing	$6,000
Website & Software	$2,500
Banking & Transaction Fees	$750
Off-site Storage	$1,200
Miscellaneous	$300
Total Expenses	**$88,750**

Projected Budget Shortfall or Overage:	overage $100



Board of Directors

Voting Board Members

Riley Million - President
Term Ends Feb. 2026
312 S. Mercedes Dr., Norman, OK 73069
405-546-8426 skatoad1@netscape.net

John Hughes - Vice President
Term Ends Feb. 2026
602 N. Jones Ave., Norman, OK 73069
281-910-7974 jchfenris@gmail.com

Carley Veal - Secretary
Term Ends Feb. 2026
514 Boulder Ct., Norman, OK 73072
405-501-8139 carleyveal@gmail.com

Ashley Evans - Treasurer
Term Ends Feb. 2026
4116 Beechwood Dr., Norman, OK 73072
501-513-7081 catladyevans@gmail.com

Barbara Million - Historian
Term Ends Feb. 2026
409 Foreman Ave., Norman, OK 73069
405-364-6747 beelermillion@gmail.com

Malia Bennett
No Term Limit
13168 Eastridge Dr., OKC, OK 73170
405-514-8394 maliakatherinebennett@gmail.com

Dawn Jackson
No Term Limit
6211 Crooked Oak Dr., Norman, OK 73026
405-410-8851 dawnweatherwax@yahoo.com

Robertson Million
No Term Limit
1100 Oak Tree Ave., Norman, OK 73072
405-546-8425 robomillion@yahoo.com

Non-Voting Board Members

Amy Pence - Museum Manager
Ex-Officio, no term limit
1624 Oriole Dr., Norman, OK 73071
405-342-0361 mlhhmuseum@gmail.com

Vacant - Museum Asst. Mngr.
Ex-Officio, no term limit

James Briggs - City of Norman
Ex-Officio, no term limit
225 N. Webster Ave., Norman, OK 73069
405-366-5480 james.briggs@normanok.gov

Mae Cox - Emeritus Member
Lifetime Position
922 Barbour Ave., Norman, OK 73069
405-321-1617 mae@coxok.com

Sue Schrems - Emeritus Member
Lifetime Position
1128 Riviera Dr., Norman, OK 73072
405-420-1356 sschrems1@gmail.com

Vernon Maddux - Emeritus Member
Lifetime Position
3210 N. Northshore Blvd., Wichita, KS 67205
405-669-7597 vmadd@sbcglobal.net

Record Maintenance & Expenditure Authorization

Financial Record Maintenance:

- Ashley Evans, CCHS Board Treasurer
  - maintains records of bank accounts, investments, & CCHS income and expenses
- Amy Pence, Museum Manager
  - maintains records of grant funds, gift shop funds, donations, PayPal account, & MLHHM income and expenses
- Heather Koonce, CCHS Accountant
  - oversees and verifies all financial recordkeeping, handles payroll and state and federal taxes

Expenditure Approval:

- Board of Directors, by majority vote
  - any expenses of any amount
- Executive Committee, by majority vote
  - comprised of President, Vice President, and Treasurer
  - any single expense up to $300
- Riley Million, CCHS Board President
  - any single expense up to $150
- Ashley Evans, CCHS Board Treasurer
  - any single expense up to $150
- Amy Pence, Museum Manager
  - any single expense up to $100
  - any size expenditure of grant funds, following board-approved budget for said grant





2024 Form-990-EZ

Form **990-EZ**

Department of the Treasury
Internal Revenue Service

Short Form
Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)
Do not enter social security numbers on this form, as it may be made public.
Go to *www.irs.gov/Form990EZ* for instructions and the latest information.

OMB No. 1545-0047

2024

Open to Public Inspection

A For the 2024 calendar year, or tax year beginning , 2024, and ending , 20

B Check if applicable:
- ☐ Address change
- ☐ Name change
- ☐ Initial return
- ☐ Final return/terminated
- ☐ Amended return
- ☐ Application pending

C Name of organization
CLEVELAND COUNTY HISTORICAL SOCIETY

Number and street (or P.O. box if mail is not delivered to street address) | Room/suite
508 NORTH PETERS AVENUE

City or town, state or province, country, and ZIP or foreign postal code
NORMAN, OK 73069

D Employer identification number
73-1051970

E Telephone number

F Group Exemption Number

G Accounting Method: ☒ Cash ☐ Accrual Other (specify):

H Check ☒ if the organization is **not** required to attach Schedule B (Form 990).

I **Website:**

J **Tax-exempt status** (check only one) - ☒ 501(c)(3) ☐ 501(c) ( ) (insert no.) ☐ 4947(a)(1) or ☐ 527

K Form of organization: ☒ Corporation ☐ Trust ☐ Association ☐ Other:

L Add lines 5b, 6c, and 7b to line 9 to determine gross receipts. If gross receipts are $200,000 or more, or if total assets (Part II, column (B)) are $500,000 or more, file Form 990 instead of Form 990-EZ . . . . . $ 66,299

Part I Revenue, Expenses, and Changes in Net Assets or Fund Balances (see the instructions for Part I)

Check if the organization used Schedule O to respond to any question in this Part I . . . . . ☒

Revenue	1	Contributions, gifts, grants, and similar amounts received		1	58,029
	2	Program service revenue including government fees and contracts		2	
	3	Membership dues and assessments		3	215
	4	Investment income		4	35
	5a	Gross amount from sale of assets other than inventory	5a		
	b	Less: cost or other basis and sales expenses	5b		
	c	Gain or (loss) from sale of assets other than inventory (subtract line 5b from line 5a)		5c	
	6	Gaming and fundraising events:			
	a	Gross income from gaming (attach Schedule G if greater than $15,000)	6a		
	b	Gross income from fundraising events (not including $ of contributions from fundraising events reported on line 1) (attach Schedule G if the sum of such gross income and contributions exceeds $15,000)	6b		
	c	Less: direct expenses from gaming and fundraising events	6c		
	d	Net income or (loss) from gaming and fundraising events (add lines 6a and 6b and subtract line 6c)		6d	
	7a	Gross sales of inventory, less returns and allowances	7a		
	b	Less: cost of goods sold	7b		
	c	Gross profit or (loss) from sales of inventory (subtract line 7b from line 7a)		7c	
	8	Other revenue (describe in Schedule O)		8	8,020
	9	**Total revenue.** Add lines 1, 2, 3, 4, 5c, 6d, 7c, and 8		9	66,299
Expenses	10	Grants and similar amounts paid (list in Schedule O)		10	
	11	Benefits paid to or for members		11	
	12	Salaries, other compensation, and employee benefits		12	43,420
	13	Professional fees and other payments to independent contractors		13	7,093
	14	Occupancy, rent, utilities, and maintenance		14	2,731
	15	Printing, publications, postage, and shipping		15	232
	16	Other expenses (describe in Schedule O)		16	15,825
	17	**Total expenses.** Add lines 10 through 16		17	69,301
Net Assets	18	Excess or (deficit) for the year (subtract line 17 from line 9)		18	(3,002)
	19	Net assets or fund balances at beginning of year (from line 27, column (A)) (must agree with end-of-year figure reported on prior year's return)		19	112,193
	20	Other changes in net assets or fund balances (explain in Schedule O)		20	
	21	Net assets or fund balances at end of year. Combine lines 18 through 20		21	109,191

For Paperwork Reduction Act Notice, see the separate instructions. Form **990-EZ** (2024)
EEA

Part II **Balance Sheets** (see the instructions for Part II)

Check if the organization used Schedule O to respond to any question in this Part II X

		(A) Beginning of year		(B) End of year
22	Cash, savings, and investments	107,132	22	105,755
23	Land and buildings	0	23	0
24	Other assets (describe in Schedule O)	6,510	24	5,076
25	**Total assets**	113,642	25	110,831
26	**Total liabilities** (describe in Schedule O)	1,449	26	1,640
27	**Net assets or fund balances** (line 27 of column (B) **must** agree with line 21)	112,193	27	109,191

Part III **Statement of Program Service Accomplishments** (see the instructions for Part III)

Check if the organization used Schedule O to respond to any question in this Part III . . . . . ☐

What is the organization's primary exempt purpose? TO PRESERVE HISTORICAL STUDY

Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. In a clear and concise manner, describe the services provided, the number of persons benefited, and other relevant information for each program title.

Expenses (Required for section 501(c)(3) and 501(c)(4) organizations; optional for others.)

28 TO PROMOTE KNOWLEDGE AND INTEREST IN HISTORICAL STUDY OF CLEVELAND COUNTY OKLAHOMA

(Grants $) If this amount includes foreign grants, check here . . . . . ☐ 28a 69,301

29

(Grants $) If this amount includes foreign grants, check here . . . . . ☐ 29a

30

(Grants $) If this amount includes foreign grants, check here . . . . . ☐ 30a

31 Other program services (describe in Schedule O) . . . . . .

(Grants $) If this amount includes foreign grants, check here . . . . . ☐ 31a

32 **Total program service expenses** (add lines 28a through 31a) 32 69,301

Part IV **List of Officers, Directors, Trustees, and Key Employees** (list each one even if not compensated-see the instructions for Part IV)

Check if the organization used Schedule O to respond to any question in this Part IV . . . . . ☐

(a) Name and title	(b) Average hours per week devoted to position	(c) Reportable compensation (Forms W-2/1099-MISC/ 1099-NEC) (if not paid, enter -0-)	(d) Health benefits, contributions to employee benefit plans, and deferred compensation	(e) Estimated amount of other compensation
John Hughes Vice President	5.00	0	0	0
Carley Veal Secretary	5.00	0	0	0
Sue Schrems Treasurer	5.00	0	0	0
Riley Million President	5.00	0	0	0
Barbara Million Historian	5.00	0	0	0

Part V **Other Information** (Note the Schedule A and personal benefit contract statement requirements in the instructions for Part V.) Check if the organization used Schedule O to respond to any question in this Part V . . . . . ☐

				Yes	No
33	Did the organization engage in any significant activity not previously reported to the IRS? If "Yes," provide a detailed description of each activity in Schedule O	33			X
34	Were any significant changes made to the organizing or governing documents? If "Yes," attach a conformed copy of the amended documents if they reflect a change to the organization's name. Otherwise, explain the change on Schedule O. See instructions	34			X
35a	Did the organization have unrelated business gross income of $1,000 or more during the year from business activities (such as those reported on lines 2, 6a, and 7a, among others)?	35a			X
b	If "Yes," to line 35a, has the organization filed a Form 990-T for the year? If "No," provide an explanation in Schedule O	35b			
c	Was the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization subject to section 6033(e) notice, reporting, and proxy tax requirements during the year? If "Yes," complete Schedule C, Part III	35c			X
36	Did the organization undergo a liquidation, dissolution, termination, or significant disposition of net assets during the year? If "Yes," complete applicable parts of Schedule N	36			X
37a	Enter amount of political expenditures, direct or indirect, as described in the instructions	37a			
b	Did the organization file **Form 1120-POL** for this year?	37b			X
38a	Did the organization borrow from, or make any loans to, any officer, director, trustee, or key employee; **or** were any such loans made in a prior year and still outstanding at the end of the tax year covered by this return?	38a			X
b	If "Yes," complete Schedule L, Part II, and enter the total amount involved	38b			
39	Section 501(c)(7) organizations. Enter:				
a	Initiation fees and capital contributions included on line 9	39a			
b	Gross receipts, included on line 9, for public use of club facilities	39b			
40a	Section 501(c)(3) organizations. Enter amount of tax imposed on the organization during the year under: section 4911: _____ ; section 4912: _____ ; section 4955: _____				
b	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in any section 4958 excess benefit transaction during the year, or did it engage in an excess benefit transaction in a prior year that has not been reported on any of its prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	40b			X
c	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Enter amount of tax imposed on organization managers or disqualified persons during the year under sections 4912, 4955, and 4958 _____				
d	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Enter amount of tax on line 40c reimbursed by the organization _____				
e	All organizations. At any time during the tax year, was the organization a party to a prohibited tax shelter transaction? If "Yes," complete Form 8886-T	40e			X
41	List the states with which a copy of this return is filed: OK				
42a	The organization's books are in care of: Sue Schrems Telephone no. 405-364-9647 Located at: 508 NORTH PETERS AVENUE, NORMAN, OK ZIP + 4 73069				
b	At any time during the calendar year, did the organization have an interest in or a signature or other authority over a financial account in a foreign country (such as a bank account, securities account, or other financial account)? If "Yes," enter the name of the foreign country: _____ See the instructions for exceptions and filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).	42b			X
c	At any time during the calendar year, did the organization maintain an office outside the United States? If "Yes," enter the name of the foreign country: _____	42c			X
43	Section 4947(a)(1) nonexempt charitable trusts filing Form 990-EZ in lieu of **Form 1041** - Check here ☐ and enter the amount of tax-exempt interest received or accrued during the tax year	43			
				Yes	No
44a	Did the organization maintain any donor advised funds during the year? If "Yes," Form 990 must be completed instead of Form 990-EZ	44a			X
b	Did the organization operate one or more hospital facilities during the year? If "Yes," Form 990 must be completed instead of Form 990-EZ	44b			X
c	Did the organization receive any payments for indoor tanning services during the year?	44c			X
d	If "Yes," to line 44c, has the organization filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O	44d			
45a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	45a			X
b	Did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," Form 990 and Schedule R may need to be completed instead of Form 990-EZ. See instructions	45b			X

			Yes	No
46	Did the organization engage, directly or indirectly, in political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	46		X

Part VI Section 501(c)(3) Organizations Only

All section 501(c)(3) organizations must answer questions 47-49b and 52, and complete the tables for lines 50 and 51.

Check if the organization used Schedule O to respond to any question in this Part VI ☐

			Yes	No
47	Did the organization engage in lobbying activities or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	47		X
48	Is the organization a school as described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	48		X
49a	Did the organization make any transfers to an exempt non-charitable related organization?	49a		X
b	If "Yes," was the related organization a section 527 organization?	49b		

50 Complete this table for the organization's five highest compensated employees (other than officers, directors, trustees, and key employees) who each received more than $100,000 of compensation from the organization. If there is none, enter "None."

(a) Name and title of each employee	(b) Average hours per week devoted to position	(c) Reportable compensation (Forms W-2/1099-MISC/ 1099-NEC)	(d) Health benefits, contributions to employee benefit plans, and deferred compensation	(e) Estimated amount of other compensation
NONE				

f Total number of other employees paid over $100,000 _____

51 Complete this table for the organization's five highest compensated independent contractors who each received more than $100,000 of compensation from the organization. If there is none, enter "None."

(a) Name and business address of each independent contractor	(b) Type of service	(c) Compensation
NONE		

d Total number of other independent contractors each receiving over $100,000 _____

52 Did the organization complete Schedule A? **Note:** All section 501(c)(3) organizations must attach a completed Schedule A ☒ Yes ☐ No

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

Sign Here

Sue Schrems
Signature of officer — Date

Sue Schrems, Treasurer
Type or print name and title

Paid Preparer Use Only

Print/Type preparer's name	Preparer's signature	Date	Check ☒ if self-employed	PTIN
Heather Koonce	Heather Koonce	05-15-2025		P01307148

Firm's name Heather Koonce CPA — Firm's EIN

Firm's address 4500 Watkins Road
Norman OK 73072-1537 — Phone no. 405-245-2247

May the IRS discuss this return with the preparer shown above? See instructions ☒ Yes ☐ No

Thank you for 50 years of support of

the Moore-Lindsay Historical House Museum

We are proud to be a part of Norman's thriving arts and humanities community.

We are so grateful for the support provided by the City of Norman, and we are so lucky to be in a city that recognizes the value of the arts and humanities in building quality of life for its citizens.



THE SOONER THEATRE OF NORMAN, INC.

ANNUAL REPORT FY 2024-25





LOOKING BACK, PLANNING AHEA

This report highlights our most recent completed Fiscal Year, beginning July 1, 2024 and ending June 30, 2025, based on the date it is due to the City of Norman (February 2026).

THE NUMBERS TELL THE STORY

Last year, the City of Norman invested $88,381 in funding for salaries at The Sooner Theatre. This amount represented 6.8% of our total budget in FY '25, which was $1,290,966 and 26.4% of our contributed income, which for FY 2025 was $333,911.

We are incredibly grateful to the City of Norman for the municipal funding, and we want you to know how proud we are to be stewards of The Sooner Theatre building.

More than 13,800 audience members attended Sooner Theatre events in person during FY '25. They spent, on average, $49.36 per person in our community, with an economic impact of $681,000. That number does not include audiences who viewed Sooner Theatre messaging online or through our social media channels, which was estimated at 166,800. In addition, parents of the hundreds of students enrolled at The Studio of The Sooner Theatre contribute to the economic impact created by The Sooner Theatre by purchasing dance clothes, dance shoes, makeup, hair and wig products and anything else needed. They also frequent restaurants and coffee shops in downtown Norman each week while they wait for students. And, the theatre purchases lumber, fabric and supplies locally to build every set and costume for every show. **Last year, we saw 1298 enrolled in more than 70 camps and classes** at The Studio of The Sooner Theatre **and gave $68,715 back in scholarships for tuition to 334 students** who could otherwise not afford to participate.

According to the Norman Economic Development Coalition, the input from our salary base and contracted instructors, shows **an economic impact of nearly $3,000,000.00** in the community annually. We are so proud of the impact we make on the Norman community and on communities surrounding Norman. And, we are extremely grateful for community leaders who understand the impact the arts have on our community!

THE SOONER THEATRE OF NORMAN

The Sooner Theatre is listed on the National Registry of Historic Places and is truly a Norman landmark. The theater building is owned by the City of Norman. The Board and Staff of The Sooner Theatre of Norman Inc., are proud "stewards" of the management and activities of the facility, and have made significant investments of time, effort and resources to assure the survival of The Sooner - Norman's Premier Performing Arts Venue and Academy.

OUR MISSION

The mission of The Sooner Theatre is to change lives, offer diverse perspectives and create a cultural connection to the community through the performing arts and arts education.

OUR VISION STATEMENT

Our vision is to create a space for instilling creativity and passion for the arts, while providing a place for students to find their voices. We promote inclusion and healing through the arts and elevate the quality of life by providing diverse performing arts opportunities for all ages in our community.

OUR FUNCTION STATEMENTS

PRESENT quality theatrical productions
PROVIDE quality performing arts instruction for students ages 3-18
PROVIDE a quality venue for the presentation of cultural, artistic, educational and community development activities that improve the quality of life for our citizens and to SERVE as an historic anchor for the development of partnerships with other arts and business entities to create a revitalized, downtown arts district for Norman.

ACCESSIBILITY MATTERS

We are continuously working with the city on ensuring arts are accessible to all, and realize that many of our issues around mobile accessibility in the theater are challenges the city is working with us to address. We have spoken to the City of Norman about getting hearing assisted devices and we can print or email large-print programs on request for those with vision impairment. We also work with groups whose clients may be from under-served populations, including the United Way, Transition House, Norman Public Schools and others. We send information on programming and scholarships to all public elementary schools for distribution to all families in the Norman Public Schools. Theatre doesn't work if we cannot tell stories with ALL types of people and characters to and for ALL people.





THE SOONER THEATRE BOARD OF DIRECTORS

President, Dorion Billups, University of Oklahoma
Vice President, Anne Cape, McAfee & Taft
Treasurer, Stephanie Keller, Eide Bailly
Secretary, Kristi Pate, Retired educator
Jen Berge, Chicago Title
Tiffany Bodenhamer, American Fidelity
Kerri Brackin, Oil & Gas
Ta'Nia Gaines,, Eide Bailly
Debbie Kelleher, Retired Educator
Jerry Lessley, University of Oklahoma
Savannah Simpson, First United Bank
Susan Vassilakos, Community Volunteer
Sarah Williams, Non-Profit Data Consultant
Vicki Worster, Total Compliance

Advisory Members

Jason Olsen, City of Norman
Mark Ledbetter, Armstrong Bank
Tom Cooper, Vision Bank
Chuck Thompson, Armstrong Bank



SOONER THEATRE STAFF

Jennifer Heavner Baker, Executive Director
Erin Stevens, Business Manager
Nicki Kraisky, Business Manager (part-time)
Nancy Coggins, PR & Development Director
Meghan Martens, House Manager and Social Media Coordinator
Tish Willis, Studio Manager
Brandon Adams, Artistic Director
Production Manager position - open

STAFFING

Our mission, function and program direction have, each year, been approved by the City administration, and Municipal money has been provided for The Sooner to have a firm "base" for staffing the facility, and on which to build its activities. According to Theatre

Facts, A Report on Practices and Performances in the American Nonprofit Theatre, a ty theatre our size, with a similar County population, and the same amount of programming will have 10 full time employees. Our current staff manages both The Sooner Theatre and The Studio of The Sooner Theatre with 6 full-time and 1 part-time employees. We also utilize the Federal Work Study program at OU, when the opportunity arises. The Sooner Theatre utilizes contract labor for teachers, directors, choreographers, music directors, musicians and accompanists.

USE OF PAST CITY OF NORMAN FUNDING

Salaries 2003/2004 **$86,847.27**
Salaries 2004/2005 **$94,534.36**
Salaries 2005/2006 **$108,541.76**
Salaries 2006/2007 **$141,000.00**
Salaries 2007-2008 **$146,473.00**
Salaries 2008-2009 **$187,202.00**
Salaries 2009-2010 **$184,516.00**
Salaries 2010-2011 **$190,950.00**
Salaries 2011-2012 **$194,600.00**
Salaries 2012-2013 **$168,832.83**
Salaries 2013-2014 **$197,617.35**
Salaries 2014-2015 **$197,425.55**
Salaries 2015-2016 **$195,934.77**
Salaries 2016-2017 **$205,467.27**
Salaries 2017-2018 **$235,314.47**
Salaries 2018-2019 **$243,693.22**
Salaries 2019-2020 **$254,486.07**
Salaries 2020-2021 **$243,408**
Salaries 2021-2022 **$253,017**
Salaries 2022-2023 **$275,071**
Salaries 2023-2024 **$310,990**
Salaries 2024-2025 **$367,021**

The Municipal money we received in the amount of **$88,318** in FY 2025 was approximately **24%** of our payroll expenses (FY 2025).

Because we receive this money from the City of Norman, we are able to allocate other funding in our budget to programming that supports under-served populations in our community, including scholarships provided to students who otherwise would be unable to participate in performing arts programs due to cost, training instructors to provide specialized instruction for special needs students, and to participate in partnerships with community groups including CCFI and Assistance League to identify and give access to underserved populations.

The Sooner Theatre's **earned revenue includes tickets to productions, tuition for classes** at our Studio, as well as rentals and concession sales. **Percentage of total budget** ($1,290,966) from **ticketing was 23.2%**, **tuition revenue was 43.7%**, **rentals and concessions is 3.5%,** and **contributed revenue donations/fundraisers was 35%** of our total budget.

THEATRE ACTIVITY

Our programs serve **quality of life** needs in the areas of culture, education, theatre and music for an increasing number of citizens. Our product tells what we stand for, what we want to offer the community and how well we know our business. At The Sooner Theatre, we host professional artists to first-timers and foster performers from 3 years old on up. Our presentations reflect our mission, our image and ultimately, they determine our survival. We embrace the fact that we are not just "Community Theatre" but "Theatre for the

Community". **More than 13,800** people walked through our doors last year and we were able to track ticket sales to **116 Oklahoma zip codes and 35 out-of-state**! We hope you agree that The Sooner Theatre grants a major return for the City's investment.

In 2002, our Board of Directors approved a programming portfolio consisting of **seven initiatives**.



1. THE MAIN EVENT SERIES is The Sooner Theatre's concert series.
Currently not available due to limited booking dates at theatre

2. SOONER STAGE PRESENTS is The Sooner Theatre's self-produced theatrical series.
2024-2025 Season: Into The Woods, A Christmas Story
Tickets to Sooner Stage Presents Theatrical productions range from $12.50-$35 dependent on discounts.



3. THE STUDIO OF THE SOONER THEATRE is The Sooner Theatre's performing arts academy. The Sooner Theatre's Theatre Arts Education program impacts hundreds of children ages 3-18 each year by providing outstanding performing arts education in a warm and welcoming environment. Year-round classes follow the Norman Public Schools schedule. Fall classes begin in September and offer cumulative learning concluding in April. Summer camps are held in June and July.

The Sooner Theatre's education program began in 2003 with one summer camp production that served 31 children. **Our total enrollment in 2024-2025 was 1298 (up 62% in the last four years) from across the metro area.** The program has evolved into a year-round performing arts school with training in the areas of musical theatre, acting, voice, and dance, as well as troupes that perform at various events throughout the community. We also make it a point to bring in experts in our industry to present Master Classes to our students, and have hosted Broadway performers, National Tour performers, TV personalities, Broadway casting directors, and many others.



Studio students have been seen in many regional productions, including the OKC Philharmonic's *The Christmas Show*, OU productions, singing for the Thunder and Texas Motor Speedway, in many commercials and films and on hit Nickelodeon and Netflix series! Sooner Theatre students were also chosen as the munchkins in the National Tour of The Wizard of Oz, Winthrop in The



Music Man in Concert with Shirley Jones, and Studio students were featured as walk-on roles in the Broadway tours of both Camelot and Waitress.

In January of FY'25, **Studio of The Sooner Theatre students attended the Junior Theatre Festival** in Atlanta for the tenth year, where our students were adjudicated and attended workshops with 7000 theatre students from across the country. **They were awarded Outstanding Performance at the Festival and performed a song from their adjudication with all 7000 attendees from the United States, United Kingdom, China, New Zealand and Australia!** One of their adjudicators stated, "There must be some 'secret sauce' at that theater in Norman, Oklahoma, we hope you share it with everyone!" They were impressed with all aspects of our students' performance, from skill level, to acting abilities to choreography and so much more!





BEYOND THE STAGE

There is no question that the productions of The Sooner Theatre are magical. The lights, the sound, the costumes, the sets and the talent we are lucky enough to work with - both community theatre and our youth educational productions. But, you might not be aware of all the things that happen ***Beyond The Stage***.

Scholarships

Last fiscal year, The Studio of The Sooner Theatre **gave $68,715 in scholarships** to 334 students who could otherwise not afford to participate in performing arts classes and camps. That is a 157% increase in scholarship awards over the previous fiscal year. This includes awardees of the Laurie McReynolds Memorial Scholarship, which we award by working with local non-profits, counselors and principals at Norman Public Schools elementary schools. This scholarship is awarded to a student from a diverse or under served background chosen because of either their need for assistance, potential talent or passion for the arts, or because the student could use some help finding his or her voice.

Special Needs Classes



We are excited to offer classes for special needs students. Our **Sooner Spotlights** class pairs middle and high school-age students with special needs with a student from The Studio's ambassador performance troupes to learn songs and dances. We also have a class whose name says it all - **Sooner Legends**! This group of teens and adults with Down syndrome will change your outlook on life. They are the most joyful, excited group of people you will ever meet. And, they can DANCE! **We serve many other differently-abled students in our regular classes including those on the spectrum, hearing disabled, vision disabled and mobility limited students.**

Tuition for Studio camps and classes ranges from $150 for a one-week summer camp to $680 for a school year production class. **We normally give back approx. 20% of our annual tuition** revenue in scholarships. For fiscal year 2025, total tuition revenue was $561,289, and **scholarships given totaled $68,715, which funded 334 instances of tuition and/or fees** over the last year, which is actually 12% of our tuition revenue return as scholarships.

4. SPECIAL EVENTS



We held our highly anticipated Murder Mystery fundraiser in 2024-25, and were so excited to have audiences and performers back to help support the theatre! Murder Mystery is our annual fundraising dinner and show written, directed by and starring volunteers in our community. Murder Mystery 2025 raised $71,196 for The theatre's operations and programs. The Voice of The Heartland, our other fundraising event is a bi-annual vocal competition featuring talented singers from around the region. In FY 2025, that event raised $47,420 for the Studio's programs.

5. RENTAL ACTIVITIES

Community organizations and individuals have the opportunity to rent the theatre for their activities, meetings or performances on the rare occurrences we have available dates on our calendar.. Our rental revenue for 2024-25 was $9,100 mainly due to a lack of available dates for rentals on our calendar in both the theatre and Studio spaces.



Rental rates are approximately $800-$1000 per day for use of the theatre. We also rent the Studio event space for $300-$1200 per day.

Example of community rentals

- Various Community Churches
- Hispanic Flamenco Ballet
- Julia's Academy of International Dance
- Norman Chamber of Commerce
- Various Weddings & Engagements
- Pageants
- Norman Music Festival
- Various Dance Recitals
- Transition House's June Bug Jam
- Norman Police Academy
- OU School of Musical Theatre

6. SOONER CINEMA is The Sooner Theatre's film and video offerings.

We do not offer a film series at this time, we but normally host several events each year that do show films, including Norman Music Festival, Norman Film Festival, Moore-Norman Technology Center's Red Carpet Film Festival and Earth Rebirth Film Festival (as our production schedule allows).

7. OUTREACH AND DEVELOPMENT is our program designed to "give back". In addition to our programming, The Sooner is deeply rooted in the community.

Our Outreach and Development includes:

Partnering with United Way's Celebrity Sing, Citizen's Advisory Council, Norman Convention and Visitors Bureau, The Norman Public School's Gifted Council and the Norman Arts Council. We are represented at the Norman Downtowner's Association, Norman Arts Council's Roundtable, Norman Rotary, the United Way Cabinet, Assistance League, Norman Public Schools PTA, Norman Chamber of Commerce Board and several other organizations.

Our Studio Ambassador Performance Troupes, made up of 3rd-12th grade students, also perform regularly in the community. These troupes and soloists have performed for thousands of audience members at various events including: The Norman Music Festival, The Rodeo Opry, The OKC Thunder, OKC Arts Council's Opening Night, OKC Festival of the Arts, The State Fair of Oklahoma, Holiday Open Houses for the Norman Assistance League, Public School assemblies, Devon Arts Day, the 2009 Mayor's Convention, NAC Arts Explosion, The OKC Philharmonic, Allied Arts, The 100th Anniversary of the Depot, Norman Music Festival, Kids for Kids Sake, Earth Day, Texas Motor Speedway, the Andy Roddick Tennis Exposition, Norman's Centennial Follies, Lyric Theatre, Jewel Box Theatre, University of Central Oklahoma, OMEA All State Chorus, Oklahoma City's Centennial Parade, Norman Christmas Parade, Norman Public Schools, Oklahoma Summer Arts Institute, Norman Chamber of Commerce, May Fair, June Bug Jam, The Chocolate Festival, OEC's Annual Meeting and many more!

We also participate as in-kind donors for community events to include:

- Assistance League
- Community After School Program
- Norman Arts Council
- Toby Keith Foundation
- Le Tour de Vin
- United Way of Norman
- Meals on Wheels
- Among Friends ...an Activity Center for Adults with Special Needs
- Norman Regional Hospital
- Blanchard, Purcell, Lexington, Washington and other Public School Systems
- Oklahoma Statewide Independent Living Council
- Cleveland County Family YMCA
- Travelers Aid and Homeless Assistance Center
- Norman Public Schools
- Norman Chamber of Commerce
- Meals on Wheels
- United Ministries
- University of Oklahoma
- Oklahoma Youth Orchestra
- Big Brothers Big Sisters
- Cleveland County CASA

You can see the growth our educational programming has had over especially the last few years. Because of such rapid and expansive growth, we have had to focus both staff and physical resources toward that program, but all initiatives are very important to our organization.

AWARDS AND HONORS

- Jennifer Baker was awarded the Governor's Arts Award in Education for her impact on this community and state in January 2026
- The Sooner Theatre is **one of three** Norman arts organizations who are current Allied Arts member agencies.
- The Sooner Theatre was the **first (and only, so far) arts organization** to have been awarded the Norman Rotary Clubs' Le Tour De Vin grant and the Impact Oklahoma grant funding capital projects.
- In August 2020, The Sooner Theatre was named as the Oklahoma Center for Non-profits' **ONE Award winner for Arts and Humanities**.

OTHER SOURCES OF INCOME

In addition to the Municipal money, our other sources of income are from our annual Murder Mystery and Voice Of The Heartland Fundraisers, Corporate Sponsorships, Business and personal donations, program advertising, grants from foundations and other granting organizations, ticket revenues from performances, tuition revenue from our camps and classes and rental fees, both at the theatre and Studio.

Total earned revenue for FY 2025 was $938,699, which accounted for 73% of our budget. Contributed (donated) income made up the remaining 27% of the budget.

"What we put on the stage is not only what the public sees – it is



Thank you for all you do to support the programs, productions, concerts and events of The Sooner Theatre!

We are very fortunate to live in a community who understands the value and the impact of the arts on its citizens.

We could not do what we do without you!

Balance Sheet

oldSooner Theatre of Norman, Inc
As of June 30, 2025

Distribution account	Total
Assets	
Current Assets	
Bank Accounts	
1000 Armstrong Bank-Operations	179,260.53
1001 Armstrong Bank Payroll	2,964.49
1002 Sooner Theatre STARS	31,061.55
1003 Studio Capital Campaign	51,716.86
102 Petty Cash (deleted)	650.00
Total for Bank Accounts	**$265,653.43**
Accounts Receivable	
1100 Accounts Receivable	$0.00
1100.1 Allowance for Bad Debt	0.00
1200 Pledges Receivable	$0.00
1100.3 Discount on Contributions	0.00
Total for 1200 Pledges Receivable	**$0.00**
Total for 1100 Accounts Receivable	**$0.00**
Total for Accounts Receivable	**$0.00**
Other Current Assets	
101 Undeposited Funds	0.00
1102 Other Accounts Receivable	$0.00
1102.2 Dep.Insurance-Coggins& Willis	0.00
1102.3 Tish Willis-Insurance	0.00
Total for 1102 Other Accounts Receivable	**$0.00**
125 Returned Check	0.00
1300.1 Prepaid Expenses FY25	0.00
1300.2 Prepaid Expenses FY26	36,806.71
1300.3 Prepaid Expenses FYE27	6,127.61
1300 Prepaid Expenses	$0.00

Balance Sheet

oldSooner Theatre of Norman, Inc
As of June 30, 2025

Distribution account	Total
Summer Series Payments END 2001	0.00
Total for 1300 Prepaid Expenses	**$0.00**
1400 Inventory	0.00
1903 Prior Period Adjustment PPA	0.00
Total for Other Current Assets	**$42,934.32**
Total for Current Assets	**$308,587.75**
Fixed Assets	
1500 Building Improvements	171,841.90
1501 Furniture & Fixtures	6,837.02
1502 Equipment	60,059.79
1503 Sound Equipment	161,360.79
1504 Light Equipment	138,168.27
1505 Computer Equipment	35,521.88
1515 The Studio at the Sooner	
1515.1 Furniture & Fixtures	9,681.43
1515.2 Equipment	34,648.87
1515.3 Leasehold Improvements	0.00
Total for 1515 The Studio at the Sooner	**$44,330.30**
1520 110 East Main St.	$0.00
1520.1 Building	1,723,753.49
1520.2 Furniture & Fixtures	24,428.16
1520.3 Equipment	7,686.11
1520.4 Leasehold Improvements	0.00
Total for 1520 110 East Main St.	**$1,755,867.76**
1599 Accumulated Depreciation	-557,614.21
Total for Fixed Assets	**$1,816,373.50**
Other Assets	
1900 Community Foundation Deposit	1,573.88

Balance Sheet

oldSooner Theatre of Norman, Inc
As of June 30, 2025

Distribution account	Total
1902.1 PPA-With Donor Restrictions	0.00
831.01 In-Kind With Time Restrictions	0.00
Total for Other Assets	**$1,573.88**
Total for Assets	**$2,126,535.13**
Liabilities and Equity	
Liabilities	
Current Liabilities	
Accounts Payable	
2000 Accounts Payable	$0.00
2000.1 Payroll Payable	0.00
Total for 2000 Accounts Payable	**$0.00**
201 Studio Hail Storm Payable (deleted)	526.63
Total for Accounts Payable	**$526.63**
Other Current Liabilities	
201.01 Pageant 05 (deleted)	0.00
2050 Accrued Wages Payable	0.00
2052 Accrued Interest Payable	0.00
2100 Payroll Liabilities	$0.04
221 Federal W/H Tax Payable	0.00
222 State W/H Tax Payable	0.00
223 FICA-Employee	0.00
224 FICA-Employer	0.00
226 State Unemployement Tax Payable	0.00
Total for 2100 Payroll Liabilities	**$0.04**
2500 Sales Tax Payable	0.00
2804 Discount Reno Loan #0410	0.00
2805 Discount Loan 0416	0.00
299 Current Portion of LT Debt	0.00

Balance Sheet

oldSooner Theatre of Norman, Inc
As of June 30, 2025

Distribution account	Total
991 Release of Donor Restrictions	0.00
Gift Certificates Payable	0.00
Total for Other Current Liabilities	**$0.04**
Total for Current Liabilities	**$526.67**
Long-term Liabilities	
250 First American - Consolidation (deleted)	0.00
2801 Republic Bank-Loan # 75020415	959,601.53
2802 Republic Bank- Loan-75020416	0.00
2803 Republic - Reno Loan #0410	0.00
Deferred Income LAST 2023	0.00
Total for Long-term Liabilities	**$959,601.53**
Total for Liabilities	**$960,128.20**
Equity	
3000 Opening Bal Equity	0.00
369 Net Assets - Unrestricted	31,529.71
3999 Retained Earnings	1,053,435.82
Net Income	81,441.40
Total for Equity	**$1,166,406.93**
Total for Liabilities and Equity	**$2,126,535.13**

Profit and Loss

oldSooner Theatre of Norman, Inc
July, 2024-June, 2025

Distribution account	Total
Income	
4000 Ticket Sales	$275,147.43
4000.1 music man income	24,422.00
Total for 4000 Ticket Sales	**$299,569.43**
4050 The Studio Revenue	$2,504.53
4050.1 Studio Tuition	561,289.31
4050.9 Misc Studio Income	508.00
Total for 4050 The Studio Revenue	**$564,301.84**
4100 Advertising and Sponsorships	7,967.22
4200 Sweet Shoppe	30,293.06
4250 Rental Income1	$7,600.00
4250.1 Rental Income	1,500.00
Total for 4250 Rental Income1	**$9,100.00**
4350 STARS	29,936.21
4600 Fundraiser Income	
4600.1 Murder Mystery Fundraiser	71,196.30
4600.2 VOTH Fundraiser	47,420.30
Total for 4600 Fundraiser Income	**$118,616.60**
4900 Misc Income	$2,032.00
4900.1 Services	-4,500.00
Total for 4900 Misc Income	**-$2,468.00**
Total for Income	**$1,057,316.36**
Cost of Goods Sold	
5010 Sweet Shoppe-COGS	18,819.94
Total for Cost of Goods Sold	**$18,819.94**
Gross Profit	**$1,038,496.42**
Expenses	
6000 Marketing1	80,763.71

Profit and Loss

oldSooner Theatre of Norman, Inc
July, 2024-June, 2025

Distribution account	Total
6010 Hospitality	11,638.98
6020 Accounting Fees1	640.00
6030 Bank and Credit Card Fees	$201.30
6030.1 Loan 75020415 Interest Expense	65,825.74
6030.4 SafeSave Processing Fees	19,981.62
Total for 6030 Bank and Credit Card Fees	**$86,008.66**
6040 Contract Labor1	7,430.00
6050 Studio Expenses	$29,376.27
6050.1 Studio Instructors / contract labor	102,087.03
6050.2 Supplies studio	3,430.43
6050.5 Studio CC processing and bank fees	4,713.15
6050.6 Miscellaneous studio	1,334.42
6050.7 Repairs & Maintenance studio	17,845.13
6050.8 Rent studio	2,070.00
6050.9 Show Hospitality	1,028.57
Total for 6050 Studio Expenses	**$161,885.00**
6051 Dues and Licenses1	8,969.89
6060 Insurance1	40,441.51
6070 Custodial Expenses	
6070.1 Custodial Services Contract Labor	5,650.00
6070.3 Cleaning & Paper Supplies	3,822.79
Total for 6070 Custodial Expenses	**$9,472.79**
6080 Salaries	367,020.63
6110 Office Supplies1	$10,584.11
6111 Mailing and Postage	255.49
Total for 6110 Office Supplies1	**$10,839.60**
6120 Technical Supplies1	9,938.63
6130 Professional Fees1	8,250.00

Profit and Loss

oldSooner Theatre of Norman, Inc

July, 2024-June, 2025

Distribution account	Total
6135 Education Trip Costs1	
6135.1 NYC trip expenses	1,059.50
6135.2 JTF expenses	76,209.03
Total for 6135 Education Trip Costs1	**$77,268.53**
6141 Equipment Rental1	8,908.08
6150 Repairs & Maintenance	$6,291.97
6150.1 Security Services	760.00
Total for 6150 Repairs & Maintenance	**$7,051.97**
6160 Telephone & Internet	12,893.92
6170 Utilities	
6170.1 Utilities	7,625.37
6170.2 Utilities for Studio	13,003.00
Total for 6170 Utilities	**$20,628.37**
6200 Show Costs	$194,844.61
6200.1 Show Purchases Props, Sets & Materials	1,459.53
6200.2 Show Costume Purchases	1,275.94
6200.3 Show & Music Licensing Fees	3,543.20
6200.lb show costs for legally blonde for fy 26	300.00
6200.mm music man expenses	26,563.78
Total for 6200 Show Costs	**$227,987.06**
6300 Community Outreach1	275.00
6350 STARS Expenses	35,038.70
648 Dues and Licenses	
6051.2 Software Website	170.00
Total for 648 Dues and Licenses	**$170.00**
6600 Fundraiser Expenses	
6600.1 Murder Mystery Expenses	26,916.73
6600.2 VOTH Expenses	16,545.29

Profit and Loss

oldSooner Theatre of Norman, Inc
July, 2024-June, 2025

Distribution account	Total
Total for 6600 Fundraiser Expenses	**$43,462.02**
6700 Non-Profit Training & Expenses, Professional Development	3,203.02
6900 Miscellaneous Expenses1	24,140.41
Tax-Other	425.42
Unapplied Cash Bill Payment Expense	0.00
Total for Expenses	**$1,264,751.90**
Net Operating Income	**-$226,255.48**
Other Income	
6400 Donations	
6400.1 Individual Giving Donations	52,148.90
Total for 6400 Donations	**$52,148.90**
6420 Interest Income1	1,512.36
6450 Grant Income1	$170,804.12
6450.4 Other Foundations Grants	29,360.00
Total for 6450 Grant Income1	**$200,164.12**
859.66 Voice of the Heartland Fundrais	-$1,000.00
859.6 Voice of the Heartland-Finals	0.00
Total for 859.66 Voice of the Heartland Fundrais	**-$1,000.00**
863 Tax Refund	81,086.04
Total for Other Income	**$333,911.42**
Other Expenses	
6520 Sales Tax1	26,214.54
Total for Other Expenses	**$26,214.54**
Net Other Income	**$307,696.88**
Net Income	**$81,441.40**


SOONER TH

Contract #K-1314-33 (not to exceed $14,500)

With Aging Services Inc. for the Operation of the Kiwanis Kruiser Transportation Program for Senior Adults and Adults with Disabilities

FY25 ANNUAL REPORT as of 6/30/25

Aging Services Inc./ASI appreciates the support from the City of Norman for the operation of the Kiwanis Kruiser Transportation Program for senior adults and adults with disabilities. For many years, the support from the City of Norman which covers gasoline and repair expenses has been an integral component of the ASI transportation program.

Aging Services Inc. tracks the number of one way rides and the number of unduplicated individuals served by the Kiwanis Kruiser Transportation Program. ASI then tracks the number of senior adults served separately from the number of individuals with disabilities who are provided rides by this service.

- From 07/01/24 through 06/30/25(**FY25 Year End)**, the Kiwanis Kruiser provided a total of **3,055 one way rides to a pool of 1,358 senior adults and 170 adults with disabilities.**
- From 07/01/23 through 06/30/24 (**FY24 Year End)**, the Kiwanis Kruiser provided a total of **2,054 one way rides to a pool of 985 senior adults and 44 adults with disabilities.**
- From 07/01/22 through 6/30/23 (**FY23 Year End)**, the Kiwanis Kruiser provided a total of **3,072 one way rides to a pool of 1,459 senior adults and 1 adult with disabilities.**

A 2023 Ford Star craft Alllstar 11 passenger bus was used to provide these services. The bus was acquired through the federally funded 5310 program which was administered by ODOT (Office of Mobility and Public Transit Division).

The Norman Chapter of the Kiwanis Club has been unable to continue their monthly stipend to support these services this year.

Rides are provided on a donation basis with a suggested donation for a one-way ride of $2.50. No one is denied a ride whether or not a donation is made because it is a stipulation

of the Older Americans Act/Title III grant. During the first six months of this fiscal year, the Kruiser riders donated a total of **$2,162.47** for the rides that were provided. These donations covered **1%** of the cost to operate this service during FY23-24 fiscal year. It should be noted that most Kiwanis Kruiser riders are living on a fixed income and at least **71%** of riders are at or below the federal poverty guidelines given their monthly income level.

ASI provided Kiwanis Kruiser riders with a Satisfaction Survey in April of 2025. The majority of the riders who responded to the survey questions reported the following:

- Most riders are females who still live in their own home.
- Most riders are at least 60 years of age or older.
- Most riders feel the Kiwanis Kruiser Transportation Service is an extremely important service because it is door to door and the bus driver helps them.
- Most riders stated that the driver went above and beyond for them, that he was so very kind, helpful, and professional.
- Most riders stated that the service helps them get out of the house more often and enhances their ability to continue to live independently and less lonely lives.
- Most riders felt that the service was excellent, convenient, and very helpful in getting them to the places they need for appointments or shopping.
- The most frequently requested rides were for medical appointments and grocery shopping opportunities.
- There has been a continued increase in the use of the wheelchair ramp for riders in the past year.

ASI holds a contract with OK Department of Human Services to provide ADvantage Case Management Services. ASI also holds a contract to provide ADvantage Meals in Cleveland County. Income from these contracts is used to make up the difference between the budget and actual expenses, but these funds are also needed to help with expenses of other programs and services provided. Therefore, the Aging Services Inc. Board of Directors has been working to develop new fund raising efforts to help fund our much needed programs and services for senior adults in our community. The ASI Board of Directors conducted 1 fundraiser thus far this year: A Chili Cook-off event with Basket Bidding. We

raised $4,419 at this event. Another fundraising event is planned for May 2026. ASI also is always looking for grant opportunities related to transportation.

We have been incredibly thankful for the contract that we have had with the City of Norman this year. They have fixed so much on our "carry over" vehicle that it almost is like a new vehicle. **Aging Services Inc. respectfully requests consideration of a continuation of this contract at a rate not to exceed $14,500 for FY25/26. It is hoped that the City will find that the service is of great enough importance to continue the funding to cover our gasoline and normal repair expenses. We are grateful that we have a new vehicle that cuts back on repair expenses we have had in the past. Aging Services Inc. appreciates the support of the City of Norman in this endeavor.**

Respectfully submitted,

Tammy C. Vaughn
Executive Director

the DEPOT
200 S. Jones Avenue, Norman, OK, 73069 | (405) 307-9320
www.normandepot.org | office@normandepot.org

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Report to City of Norman Finance Committee
February 5, 2026

The Depot is thrilled to continue its partnership with the City of Norman to care for the Historic Santa Fe Depot and to enrich our community with plans for expansion to meet the growing needs of our downtown district. According to the FY2025 City of Norman Budget the mission of this division is as follows:

The Norman Depot shall be available for use by the entire community. As stated in the lease of land 6(a): "The City of Norman agrees to preserve the Depot as an historical landmark and will utilize the building in such a manner as to benefit the entire community – restricted for public use."

Further, in the description of its use:
The City will maintain the building and grounds and make the building available to the community on a rental reservation basis. The building is also made available to morning and evening Amtrak passengers.

The Depot has proudly fulfilled this portion of the city's mission for this building for over 20 years. Offering:

- Daily AMTRAK waiting room services 365 per year for nearly 8,000 AMTRAK passengers annually.
- AMTRAK Information services to walk-in customers, phone calls and web inquiries with informed and helpful staff and printed materials.
- A welcoming space for community members and organizations to rent for meetings, gatherings, weddings, parties and events. We provide reduced or free space whenever possible to arts organizations, nonprofits, parades and festivals including the Norman Music Festival, Oklahoma Storyworks, Songwriters Association of Norman, Sierra Club, Mardi Gras Parade, Pride Parade, Jacobsen House, Norman Next, Downtowners Association, Norman Arts Council Roundtable and may others.

In addition, The Depot is a multidisciplinary arts organization featuring programming for our community, producing:

- Depot Gallery - A fine art sales gallery featuring the best of Oklahoma visual artists and a regular stop on Norman's 2nd Friday Art Walks.
- Depot Concerts - Our intimate listening room setting is perfect for local and touring musicians and features singer/songwriters, jazz, blues, world music, and other genres.
- Depot Comedy - Comedy special events highlighting local and touring comedy acts.
- Depot Poetry - Quarterly poetry evenings curated by renowned Oklahoma poet, author, actor and director Paul Austin
- Summer Breeze Concert Series - Our city's most beloved summer arts activity this series presents 8 concerts in Lion's Park where approximately 2,000 community members bring their picnic to the park and we bring the band.

the DEPOT
200 S. Jones Avenue, Norman, OK, 73069 | (405) 307-9320
www.normandepot.org | office@normandepot.org

In the 24-25 fiscal year the Depot was awarded $50,700. This funding was allocated as follows:
$18,100 - Staff for office hours (8am to 2pm Wed - Sat) to handle AMTRAK and weekend rental requests,
$ 3,200 - Cleaning and preparation of the Depot for AMTRAK waiting room hours and community events
$ 2,800 - Paper goods and supplies for AMTRAK waiting room
$ 685 - Security/Alarm services
$ 800 - Bi-annual window cleaning
$ 1,200 - Outdoor banner/signage printing
$26,715 - Partial salary support for staff of the Depot charged with managing the facility and hourly staff, coordinating and reporting to the city regarding events, facilities issues, AMTRAK, building maintenance and care.
$50,700 - TOTAL ALLOCATION FOR 24-25

REQUEST FOR 2026-2027: $67,000 ($56,400 received in 2025-2026)
We respectfully request a small increase to the City of Norman's annual operating stipend for The Depot in recognition of our year-round public service to the community. While we appreciate the City's continued support, The Depot currently receives less than half the funding of comparable cultural organizations such as the Firehouse Art Center and the Sooner Theatre, both of which operate as revenue-generating private arts schools. The Depot's work prioritizes free or low-cost access, emerging artists, and community-driven programming that directly aligns with the City's goals for inclusivity and cultural vitality. An increased stipend would represent a more equitable investment of public funds and help ensure the long-term sustainability of this community resource so we can:

- Fulfill the agreement between the City of Norman/AMTRAK to provide services to train customers 365 days/ year,
- Facilitate the use of the Depot by our community for events.
- Ensure our continued ability to operate, grow and serve our community.

REQUEST DETAIL:
$31,000 - Staffing for office hours (8am to 2pm Wed - Sat) to handle expanded hours for AMTRAK and weekend rental requests, staff hours for cleaning and preparation of the Depot for AMTRAK waiting room hours and community events and facilities management/liaison with the City of Norman

$ 700 - Security/Alarm services
$ 800 - Bi-annual window cleaning
$ 2,500 - Outdoor banner/signage printing
$ 3,200 - Weekly janitorial services for AMTRAK waiting room
$ 3,000 - supplies and paper goods for the Amtrak waiting room and community events.
$25,800 - Salary/Benefits support for staff of the Depot charged with managing the facility, coordinating and reporting to the city regarding events, facilities issues, AMTRAK, building maintenance and care, coordinating AMTRAK waiting room volunteers and services.

We are proud to be a vital community partner.

- The Depot provides not only its own arts programming, but coordinates with the City of Norman, AMTRAK, ODOT, other arts organizations, parades, festivals and events to offer services and make The Depot available for all in our community who have need of it making us a vital downtown hub.
- The stages we own are loaned to the city and other organizations for city celebrations like Earth Day, Brewtowberfest, and others.
- Our facility is used by civic and arts organizations who desire space at little or no cost providing a community-based gathering space and fulfilling our agreement with the city and our mission as an organization.

the DEPOT
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REVENUE GENERATED TO COVER ADMINISTRATIVE COSTS:

RENTAL REVENUE(24-25): **$37,146**

The Depot is made available to the public for rental at the following rates.

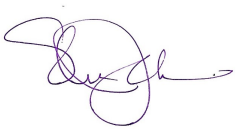
$150/hour Friday/Saturday/Sunday
$100/hour Monday-Thursday
Rentals are a minimum of two hours and incur an additional $60 cleaning fee.

Rental revenue covered 28% of our administrative overhead. Commissions on art shown from our Gallery Shows covered another 8%, and the other administrative costs are covered by grants, membership, corporate and individual giving, and fundraisers with revenue over $70k.

The Depot is an anchor for the arts in Downtown Norman expanding to include arts markets, street festivals and more outside the planned hotel Downtown, we have opened our Whistle Stop Shop for small arts purchases and Norman -themed merchandise, and we are a home for our community events, parades and sister arts organizations. The funding from the City of Norman that covers the AMTRAK costs gives us the flexibility to fully serve as Norman's own Grand Central Station as we prepare for the growth and potential increased rail travel and we hope to further incentivise visitors to our fabulous community.

As requested, attached you will find a year-end financial report for the most recently completed fiscal year. Please feel free to contact me with any questions you may have, or for any other information you require. Thank you again to the City of Norman for their continued support for the Historic Santa Fe Depot. We are so grateful for the ability to serve our community and create programming to work toward a vision of "A Community Connected Through Shared Artistic Experiences" We appreciate the partnership, and your support.

On behalf of the board and staff of The Depot,



Shari Jackson
Executive Director
The Depot
shari@normandepot.org
405-830-9771

The Performing Arts Studio, Inc. (dba The Depot)

Budget vs. Actuals: Budget_FY26_P&L - FY26 P&L Classes

July 2024 - June 2025

	TOTAL	
	ACTUAL	BUDGET
Revenue		
Grants	13,376.00	83,400.00
City of Norman (Amtrack) (deleted)	50,700.00	
Kirkpatrick Foundation (deleted)	5,000.00	
Norman Arts Council (NAC) (deleted)	13,496.00	
Oklahoma Arts Council (OAC) (deleted)	260.76	
Total Grants	**82,832.76**	**83,400.00**
Membership Dues		0.00
Annual Membeship	7,358.00	7,358.00
Monthly Membership	3,329.55	3,329.55
Total Membership Dues	**10,687.55**	**10,687.55**
Program Support		0.00
Corporate/Individual Partnership	33,840.00	40,500.00
Donations (cash/text)	6,652.00	7,741.96
General Donations (deleted)	1,090.00	
Monthly Partnerships	6,278.00	6,278.00
Total Program Support	**47,860.00**	**54,519.96**
Rental Fees	34,126.94	36,030.00
Janitor Fees	3,600.00	4,200.00
Rental Deposit	13,135.00	15,000.00
Total Rental Fees	**50,861.94**	**55,230.00**
Sales	75.00	0.00
Art Sales	11,850.68	11,850.68
Boutique Sales	1,599.71	2,762.00
Depot Merchandise Sales	1,316.82	1,701.00
Discount Income	-110.00	0.00
Ticket Sales	13,017.64	14,658.35
Total Sales	**27,749.85**	**30,972.03**
Tuition	1,045.00	1,600.00
Vendor Fee	0.00	0.00
Total Revenue	**$221,037.10**	**$236,409.54**
Cost of Goods Sold		
Cost of Goods Sold	2,100.03	1,147.00
Total Cost of Goods Sold	**$2,100.03**	**$1,147.00**
GROSS PROFIT	**$218,937.07**	**$235,262.54**
Expenditures		
Accounting Fees	5,545.00	6,295.00
Bank Fees	22.95	22.95
Contract Services	2,161.88	7,080.00
Deposit refund	13,715.00	13,715.00
Facility Maintenance	250.00	250.00
Insurance		0.00

The Performing Arts Studio, Inc. (dba The Depot)

Budget vs. Actuals: Budget_FY26_P&L - FY26 P&L Classes

July 2024 - June 2025

	TOTAL	
	ACTUAL	BUDGET
Health Insurance	12,133.62	12,000.00
Liability/D&O Insurance	4,336.00	4,500.00
Total Insurance	**16,469.62**	**16,500.00**
Memberships	529.66	529.66
Payroll Expenses	0.00	0.00
Director's Salary (deleted)	30,083.36	
Salaries	29,149.99	90,000.00
Taxes	7,099.16	7,099.16
Wages	32,220.81	16,920.00
Total Payroll Expenses	**98,553.32**	**114,019.16**
Postage	5,580.00	2,384.07
Printing	5,526.68	5,526.68
Program Costs		0.00
Advertising	92.10	92.10
Artist Commissions (65%)	9,902.70	9,912.54
Artist Fees	27,738.25	28,498.65
Equipment Rental	4,231.92	4,147.20
Lodging	464.67	800.00
Meals	665.67	2,229.49
Permit	381.68	381.68
Refreshments (deleted)	1,207.92	
Sound/Technical Services	12,275.00	6,975.00
Total Program Costs	**56,959.91**	**53,036.66**
QuickBooks Payments Fees	710.09	2,206.56
Square Fees (deleted)	1,548.08	
Subscriptions	149.00	2,496.00
Supplies	234.65	2,700.00
Office (deleted)	3,766.97	
Total Supplies	**4,001.62**	**2,700.00**
Utilities	578.08	578.08
Alarm/Security	684.86	684.86
Electric	1,212.71	1,212.71
Software/Apps (deleted)	3,208.53	
Telecommunications	2,982.54	2,982.54
Total Utilities	**8,666.72**	**5,458.19**
Total Expenditures	**$220,389.53**	**$232,219.93**
NET OPERATING REVENUE	**$ -1,452.46**	**$3,042.61**
NET REVENUE	**$ -1,452.46**	**$3,042.61**

Statement of Financial Position

The Performing Arts Studio, Inc. (dba The Depot)

As of June 30, 2025

DISTRIBUTION ACCOUNT	TOTAL
Assets	
Current Assets	
Bank Accounts	
Armstrong Checking	6,179.45
PayPal Bank	0.00
Petty Cash	100.00
Total for Bank Accounts	**$6,279.45**
Accounts Receivable	
Accounts Receivable	17,511.00
Total for Accounts Receivable	**$17,511.00**
Other Current Assets	
Inventory Asset	0.00
Payroll Refunds	0.00
PrePaid Expenses	0.00
Undeposited Funds	0.00
Total for Other Current Assets	**$0.00**
Total for Current Assets	**$23,790.45**
Fixed Assets	
Furniture and Equipment	$33,671.74
Less Accumulated Depreciation	-9,546.00
Total for Furniture and Equipment	**$24,125.74**
Total for Fixed Assets	**$24,125.74**
Total for Assets	**$47,916.19**
Liabilities and Equity	
Liabilities	
Current Liabilities	
Accounts Payable	
Accounts Payable	0.00
Total for Accounts Payable	**$0.00**
Other Current Liabilities	
Deferred Income	0.00
Direct Deposit Payable	0.00
Health Insurance Liability	0.00
OK Sales Tax	881.57
Payroll Liabilities	$0.00
Federal Taxes (941/944)	0.00
OK Income Tax	0.00
OK Unemployment Tax	0.00

Statement of Financial Position

The Performing Arts Studio, Inc. (dba The Depot)

As of June 30, 2025

DISTRIBUTION ACCOUNT	TOTAL
Total for Payroll Liabilities	**$0.00**
Sales Tax Agency Payable	$0.00
Oklahoma Tax Commission Payable	0.00
Total for Sales Tax Agency Payable	**$0.00**
Total for Other Current Liabilities	**$881.57**
Total for Current Liabilities	**$881.57**
Total for Liabilities	**$881.57**
Equity	
Opening Balance Equity	0.00
Unrestricted Net Assets	48,487.08
Net Income	-1,452.46
Total for Equity	**$47,034.62**
Total for Liabilities and Equity	**$47,916.19**

Fowler AUTOMOTIVE PRESENTS NMF FREE. ORIGINAL. OKLAHOMA.

WWW.NORMANMUSICFESTIVAL.COM

The Norman Music Alliance is requesting $50,000 in funding from the City of Norman to help support safety and infrastructure costs for the 2027 Norman Music Festival, NMF is the largest music festival in the state of Oklahoma. Now in its 18th year, this annual event is held in the downtown Walker Arts District. It is a signifacant economic driver with estimated generated economic activity of nearly $3.5 million on NMF weekend. This calculation is based on attendance of over 70,000 individuals during the festival's three-day run, along with visit-spend metrics from Visit Norman and Americans for the Arts. Not only does our festival have a significant economic impact on the City of Norman and the Walker Arts District, it remains free to the community with the support of generous sponsors such as the Norman Arts Council, Fowler Automotive, The Garage/Winston/Pub W, Oklahoma Arts Council and other local partners.

In 2024, we had visitors from 8 states, signed our first national sponsors, and booked a grammy-nominated headliner (before the 2024 festival was cut short due to severe weather, resulting in a loss of approximately$15k for the year. As always, NMF weathers the storms thrown at us to return bigger and stronger than ever. We received $54k in ARPA funding through the Oklahoma Arts Council and have created new fundraising opportunities that ensure that we stay cash positive and able to continue. Our festival now counts the Oklahoma Film and Music Office, ACM@UCO and the University of Oklahoma among our artistic partners as we endeavor to strengthen the music industry in Oklahoma with Norman as its hub.

We will again be hosting industry panels here in our hometown to continue the conversation about how to support and retain the creatives in our state whose artistry and economy add so much to ours. Funding from the City of Norman would show that our city is behind our efforts and a strategic partner in these endeavors. To be clear, we are asking for assistance with the public safety and logistics portions of our festival to continue to provide the level of care to our beautiful downtown neceesary to contain an event like this one.

Thank you for your consideration of our request.
ON BEHALF OF THE STAFF AND BOARD OF DIRECTORS
FOR THE NORMAN MUSIC ALLIANCE

CURRENT ALLOCATION AND REQUEST

SERVICES	ACTUAL COST	25-26 ALLOCATION	26-27 REQUEST
CONTRACTED SANITATION:	$9,080	$7,500	$9,080
ELECTRICIAN:	$1,300	$0.00	$1,300
GENERATORS:	$6,700	$0.00	$6,700
PERIMETER FENCING:	$3,700	$0.00	$3,700
PORTABLE TOILETS:	$3,900	$0.00	$3,900
STREET CLOSURE/BARRIER PLACEMENT:	$1,100	$1,100	$1,100
CITY OF NORMAN SANITATION:	$1,300	$1,300	$1,300
TOTAL:	$27,080	$10,000	$27,080

ADDITIONAL FUNDING REQUEST | STAFFING/ADMINISTRATIVE: $22,920
(TO SUPPORT SUSTAINABLE STAFFING FOR THE FESTIVAL)



TOTAL FUNDING REQUEST | $50,000
(THIS WOULD PROBABLY GET YOU A FREE T-SHIRT AND/OR THE CITY'S NAME ON A STAGE)

Fowler AUTOMOTIVE PRESENTS NMF FREE. ORIGINAL. OKLAHOMA.

WWW.NORMANMUSICFESTIVAL.COM

SOURCES OF INCOME

REVENUE SOURCE	REVENUE GENERATED	REVENUE PERCENTAGE
CORPORATE & INDIVIDUAL SPONSORS:	$130,000	50%
GRANTS:	$34,250	13.2%
CITY OF NORMAN SUPPORT:	$0	0%
*VIP PASSES:	$15,000	5.7%
*CONCESSIONS & MERCH:	$11,000	4.2%
*VENDOR FEES:	$65,000	25%
*FUNDRAISERS:	$5,000	1.9%
TOTAL:	$260,250	100%

*FEE-FOR-SERVICE REVENUE TOTAL:
$91,000 / 35% OF REVENUE GENERATED

HOW ARE WE GENERATING THIS REVENUE?

ADDING REVENUE STREAMS WITH EXPANDED CONCESSIONS AND MERCH.

WORKING HARD ON DEVELOPING YEAR-ROUND FUNDRAISING PARTIES.

ACTIVELY SEEKING MULTI-YEAR, NATIONAL-LEVEL PARTNERS.

SEE YOU IN APRIL!

Fowler AUTOMOTIVE PRESENTS NMF FREE. ORIGINAL. OKLAHOMA.

Statement of Financial Position

Norman Music Alliance

As of June 30, 2025

Distribution account	Total
Assets	
Current Assets	
Bank Accounts	
First United Checking x5645	6,847.56
OBRP Trust account	0.00
PayPal Bank	80.80
Petty Cash	0.00
Republic Checking	0.00
Republic Money Market	0.00
Total for Bank Accounts	**$6,928.36**
Accounts Receivable	
11100 Accounts Receivable	23,666.00
Total for Accounts Receivable	**$23,666.00**
Other Current Assets	
12000 Undeposited Funds	0.00
Prepaid Expenses	0.00
Uncategorized Asset	0.00
Total for Other Current Assets	**$0.00**
Total for Current Assets	**$30,594.36**
Total for Assets	**$30,594.36**
Liabilities and Equity	
Liabilities	
Current Liabilities	
Accounts Payable	
Accounts Payable (A/P)	0.00
Total for Accounts Payable	**$0.00**
Other Current Liabilities	
24000 Payroll Liabilities	$0.00

Statement of Financial Position

Norman Music Alliance

As of June 30, 2025

Distribution account	Total
Federal Taxes (941/944)	0.00
OK Income Tax	0.00
OK Unemployment Tax	0.00

Statement of Financial Position

Norman Music Alliance

As of June 30, 2025

Distribution account	Total
Total for 24000 Payroll Liabilities	**$0.00**
25000 Republic LOC	0.00
Deferred Revenue	0.00
Direct Deposit Payable	0.00
First United Line of Credit	0.00
First United LOC (2)	9,368.33
Holding Account Liability	0.00
OK Sales Tax Payable	0.00
Total for Other Current Liabilities	**$9,368.33**
Total for Current Liabilities	**$9,368.33**
Total for Liabilities	**$9,368.33**
Equity	
30000 Opening Balance Equity	0.00
32000 Unrestricted Net Assets	-33,040.91
Net Income	54,266.94
Total for Equity	**$21,226.03**
Total for Liabilities and Equity	**$30,594.36**

Statement of Activity

Norman Music Alliance
July, 2024-June, 2025

Distribution account	Total
Income	
43300 Grant Income	
43330 Foundation and Trust Grants	8,000.00
44500 Government Grants	
44530 NAC Grant (deleted)	30,000.00
44540 State Grants (deleted)	58,672.72
Total for 44500 Government Grants	**$88,672.72**
Total for 43300 Grant Income	**$96,672.72**
43400 Direct Public Support	
43410 Corporate Patnership	110,591.00
43420 Special Event Contrubitions	10,000.00
43450 Individual Donations	15,433.14
47230 Membership/VIP	18,011.31
Concessions Partnership	1,443.00
Total for 43400 Direct Public Support	**$155,478.45**
46400 Other Types of Income	
46430 Miscellaneous Revenue	7,521.60
Total for 46400 Other Types of Income	**$7,521.60**
47200 Program Income	
47210 Vendor Fees	56,650.00
47250 Concessions Sales	142.00
47260 Merchandise	13,347.76
Total for 47200 Program Income	**$70,139.76**
Sales	0.00
Total for Income	**$329,812.53**
Cost of Goods Sold	
50000 Cost of Goods Sold	$2,794.59
Merchandise Printing	8,854.50

Statement of Activity

Norman Music Alliance

July, 2024-June, 2025

Distribution account	Total
Total for 50000 Cost of Goods Sold	**$11,649.09**
Total for Cost of Goods Sold	**$11,649.09**
Gross Profit	**$318,163.44**
Expenses	
60900 Program Costs	
60910 Permits	982.40
62120 Artist Fees	57,292.00
62840 Equip Rental and Maintenance	96,590.05
62890 Rent Expense	2,500.00

Statement of Activity

Norman Music Alliance
July, 2024-June, 2025

Distribution account	Total
65030 Printing	2,142.30
65040 Supplies	2,581.58
68300 Travel and Lodging	
68320 Travel (deleted)	536.74
Total for 68300 Travel and Lodging	**$536.74**
68330 Food and Beverage Hospitality	300.00
Advertising	634.20
Total for 60900 Program Costs	**$163,559.27**
62150 Outside Contract Services	32,197.54
62800 Facilities and Equipment (deleted)	
62840 Travel and Lodging (deleted)	0.00
Total for 62800 Facilities and Equipment (deleted)	**$0.00**
65000 Operations	
62110 Accounting	2,945.00
65010 Memberships/Subscriptions	3,954.23
65020 Postage/Mailing	391.60
65050 Tech Subscriptions	1,028.92
65060 Insurance	22,308.00
65070 Banking fees	1,178.25
65071 Interest Expense	4,851.24
Total for 65000 Operations	**$36,657.24**
65100 Other Types of Expenses	500.00
66000 Payroll Expenses	
Salaries and Wages	27,000.00
Taxes	2,065.50
Total for 66000 Payroll Expenses	**$29,065.50**
PayPal Fees	388.48
QuickBooks Payments Fees	1,528.47

Statement of Activity

Norman Music Alliance

July, 2024-June, 2025

Distribution account	Total
Total for Expenses	**$263,896.50**
Net Operating Income	**$54,266.94**
Net Other Income	
Net Income	**$54,266.94**

CITY OF NORMAN, OK

STAFF REPORT

MEETING DATE: 02/19/2026

REQUESTER:

PRESENTER:

ITEM TITLE: DISCUSSION REGARDING PROPOSED INTERLOCAL AGREEMENT ESTABLISHING AND PARTICIPATING IN THE OKLAHOMA COOPERATIVE LIQUID ASSETS SECURITY SYSTEM AND RELATED CHANGES TO THE CITY'S INVESTMENT POLICY.

BACKGROUND:

Oklahoma law provides guidelines for the investment of municipal funds within the state and directs municipalities to adopt formal investment policies. 62 O.S. §348. Article IV, Section 1 of the City Charter authorizes the Finance Director to invest City funds pursuant to the policies adopted by Council. Council has long adopted an investment policy to guide the investment decisions of the Finance Director. Senate Bill 957 was adopted in the last legislative session. Effective November 1, 2025, political subdivisions, including cities and public trusts, can now purchase or invest in additional types of securities, including but not limited to, qualified pooled investment programs governed by interlocal cooperative agreements.

Oklahoma Cooperative Liquid Assets Security System ("OK CLASS") was created to "provide the opportunity for political subdivisions to conveniently invest funds on a cooperative basis in short-term investments that are carefully selected and aim to provide safety and liquidity while prioritizing yields." (OK CLASS Mission, https://oklahomaclass.com) In order to join OK CLASS, the City must adopt an Interlocal Agreement. Interlocal Agreements are authorized by state law to allow public agencies to jointly exercise its powers, privileges or authority. 74 O.S. 1004.

In order to participate in OK CLASS, the Investment Policy for the City and its public trusts (not including the Norman Regional Hospital Authority) must be amended to reflect the provisions in Senate Bill 957. The City and each public trust must also adopt a resolution approving the Interlocal Agreement. The Interlocal Agreement contains all of the terms required by law and has previously been approved by the Attorney General. The Agreement sets out the initial board members and provides for elections for successors. The Board of Directors of OK CLASS is responsible for the general investment policy and program, but may appoint, employ or contract with any other person deemed to be necessary or desirable for the efficient management of the Pool. Pursuant to the Agreement, the Directors have engaged Public Treasury Management and Advisory Financial Solutions ("PTMA") as Investment Advisor and Administrator. The duration of the agreement is 50 years from initial adoption, or January 15, 2074. However, the City and/or

its public trusts can terminate its membership from OK CLASS by adoption of a resolution after giving 30 days notice to the Board.

RECOMMENDATION:

With the direction of the Finance Committee, Staff intends to prepare the following items for the February 24, 2026 Council/Public Trusts consent agenda:

1. Resolution R-2526-101 adopting an updated investment policy to reflect Senate Bill 957 and allow for participation in OK CLASS.
2. Resolution R-2526-115 approving the entrance into the Interlocal Agreement (City)
3. Resolution R-2526-116 approving the entrance into the Interlocal Agreement (NTIFA)
4. Resolution R-2526-117 approving the entrance into the Interlocal Agreement (NMA)
5. Resolution R-2526-118 approving the entrance into the Interlocal Agreement (NEDA)
6. Resolution R-2526-119 approving the entrance into the Interlocal Agreement (NPTA)
7. Resolution R-2526-120 approving the entrance into the Interlocal Agreement (NUA)

R-2526-101
EXHIBIT A

INVESTMENT POLICY FOR THE CITY OF NORMAN, THE NORMAN TAX INCREMENT FINANCE AUTHORITY, ~~AND~~ THE NORMAN MUNICIPAL AUTHORITY, NORMAN ECONOMIC DEVELOPMENT AUTHORITY, NORMAN PARKING AND TRANSIT AUTHORITY, AND THE NORMAN UTILITIES AUTHORITY

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R-2526-101
EXHIBIT A

INVESTMENT POLICY FOR THE CITY OF NORMAN, THE NORMAN TAX INCREMENT FINANCE AUTHORITY, ~~AND~~ THE NORMAN MUNICIPAL AUTHORITY, NORMAN ECONOMIC DEVELOPMENT AUTHORITY, NORMAN PARKING AND TRANSIT AUTHORITY, AND THE NORMAN UTILITIES AUTHORITY

Policy:

It is the policy of the City of Norman to invest all public funds in a manner which will provide the maximum security of principal, while meeting the daily cash flow demands of the City, conforming to all state and local statutes governing the investment of public funds, and providing the highest practical investment return within these guidelines.

Scope:

This investment policy applies to all financial assets of the City of Norman. Any and all references in this document to the "City of Norman", or the "City" shall be understood to include all funds of the City of Norman, Oklahoma as well as funds of the Norman Municipal Authority, Norman Tax Increment Finance Authority, Norman Economic Development Authority, Norman Parking and Transit Authority and Norman Utilities Authority~~ies~~.

These funds are accounted for in the City of Norman's general ledger system and reported in its annual Comprehensive Annual Financial Report. These funds include the following, existing accounting fund types, and will include any new funds created by the Norman City Council in the future:

General Fund
Capital Project Funds
General Debt Service Funds
Trust and Agency Funds
Special Revenue Funds
Enterprise Funds
Internal Service Funds

Prudence:

Investments shall be made with judgement and care – under circumstances then prevailing – which persons of prudence, discretion, and intelligence exercise in the management of their own affairs, not for speculation, but for investment, considering the probable safety of their capital as well as the probable income to be derived.

The standard of prudence to be used by the investing official shall be this "prudent person" standard and shall be applied in the context of managing an overall portfolio. Investing officials acting in accordance with written procedures and this Investment Policy and exercising due diligence, shall be relieved of personal responsibility for an individual security's credit risk or market price changes, provided deviations from expectations are reported in a timely fashion and appropriate action is taken to control adverse developments.

R-2526-101
EXHIBIT A

Objectives:

The primary objectives, in priority order, of the City of Norman's investment activities shall be:

1. Safety. Safety of principal is the foremost objective of the investment program. Investments of the City shall be undertaken in a manner that seeks to ensure the preservation of capital in the overall portfolio. To attain this objective, diversification is required such that any realized losses on individual securities do not exceed income generated from the remainder of the portfolio.

2. Liquidity. The City of Norman's investment portfolio will remain sufficiently liquid to enable the City to meet all day-to-day cash flow requirements.

3. Return on Investment. The City of Norman's investment portfolio shall be designed with the objective of attaining a market rate of return throughout budgetary and economic cycles, taking into account the City's investment risk constraints, liquidity needs, and the cash flow characteristics of the portfolio. Return shall be subordinate to safety and liquidity.

Delegation of Authority:

The City Finance Director has the authority to manage the City of Norman's investments as delineated in the Norman City Charter, Article IV, Section 1, and in the Norman Municipal Code, Section 812-102. The City's Finance Director shall establish written procedures for the operation of the investment program consistent with this investment policy. Procedures should include reference to: safekeeping, bid practices and reporting, wire transfer agreements, collateral/depository agreements, and banking service contracts. Such procedures shall include explicit delegation of authority to persons responsible for investment transactions. No person may engage in an investment transaction except as provided under the terms of this Policy and the procedures established by the City Finance Director. The City Finance Director shall be responsible for all transactions undertaken and shall establish a system of controls to regulate the activities of subordinate officials.

Bonding of all City staff and elected officials who have authority to invest City funds, make wire transfers, or who have signatory authority for depository accounts shall be required in accordance with City Code (Section 812-10889).

Ethics and Conflicts of Interest:

Officers and employees involved in the investment process shall refrain from personal business activity that could conflict with proper execution of the investment program, or which could impair their ability to make impartial investment decisions. Employees and investment officers shall disclose to the City Manager any material financial interests in financial institutions that conduct

business within this jurisdiction, and they shall further disclose any large personal financial or investment positions that could be related to the performance of the City's portfolio. Employees and officers shall subordinate their personal investment transactions to those of the City, particularly with regard to the timing of purchases and sales.

Authorized Financial Institutions and Dealers:

The City Finance Director will maintain a list of financial institutions and brokers/dealers authorized to provide investment services. Before investments of surplus funds are placed, a competitive telephone "bid" process (consisting of quoted yield or interest rates, dollar prices, or discount rates) will be conducted among eligible financial institutions and brokers/dealers. Bids will be secured from at least three institutions for all investments. Bidders are required to bid a firm price or yield, which will remain effective for a reasonable period of time (approximately 15 minutes), given market fluctuations, for further bids to be received and tabulated. Typically, awards will be made to the bidder offering the highest effective yield consistent with policy restrictions (for purchases; lowest yield for sales); however, transaction costs, diversification requirements and other factors may be considered when awarding investments. Securities dealers wishing to bid on investments must be approved by the City Council and must meet the following requirements:

1. Either be a primary U.S. Government securities dealer or comply with the New York Federal Reserve Bank's capital adequacy guidelines as evidence by audited financial statements; AND

2. Completion of a Certification of Compliance with tents of this Investment Policy; AND

3. Deliver most recently audited financial statements to the City of Norman Finance Department prior to the placement of investments and on an annual basis.

Authorized & Suitable Investments:

The City of Norman is authorized by Oklahoma Statutes Title 62, Section 348~~.3~~ to invest in the following types of securities:

1. Direct ~~O~~obligations of the ~~United States~~federal Government, the payment of which the full faith and credit of the federal government is pledged, its agencies or instrumentalities; and of federal agencies or federal government-sponsored enterprise obligations, participations, or other instruments, including those issued by or fully guaranteed as to principal and interest by federal agencies or federal government-sponsored enterprises; ~~or~~

2. Obligations, the payment of which the full faith and credit of this state is pledged, or investment grade obligations of state agencies, public trusts, authorities, or instrumentalities rated A+ or better by S&P Global or A1 or better by Moody's Ratings or equivalent by other securities ratings organization;

~~2.~~3. Collateralized or insured certificates of deposit ~~and other evidences of deposit at~~ of banks, savings banks, savings and loan associations, ~~and~~ or credit unions located in this state~~, or~~ and located out of the state when such certificates of deposits are secured by acceptable collateral ~~fully insured certificates of deposit at banks, savings banks, savings and loan associations and credit unions located out of state~~; ~~or~~

4. Negotiable certificates of deposit issued by a nationally or state-chartered bank, a savings bank, a savings and loan association or a state-licensed branch of a foreign bank;~~.~~ ~~Purchases of negotiable certificates of deposit shall not exceed ten percent (10%) of the surplus funds of the City which may be invested. Not more than one-half (1/2) of the 10% limit shall be invested in any one financial institution specified in this paragraph.~~

5. Savings accounts or savings certificates of banks, savings and loan associations, or credit unions where the funds are either secured by acceptable collateral or fully insured by the Federal Deposit Insurance Corporation or the National Credit Union Administration;

~~3.~~

6. Direct debt obligations of county, municipal, or school districts or their authorities for which an ad valorem tax may be levied or pay by bond and revenue anticipation note; and of money judgements against a county, municipal, or school district paid by bonds or bond and revenue anticipation notes issued by a public trust of which the county, municipality, or school district is a beneficiary thereof;

~~4.~~ Prime banker's acceptances (Bas) which are eligible for purchase by the Federal Reserve System and which do not exceed two hundred seventy (270) days' maturity. Purchases of BAs shall not exceed ten percent (10%) of the surplus funds of the City which may be invested; however the restrictions of this paragraph shall not apply to purchases of prime banker's acceptances by qualified pooled investment programs established under 62 O.S. §348(B)(11);~~. Not more than one-half (1/2) of the 10% limit shall be invested in any one commercial bank specified in this paragraph.~~

7.

~~5.~~8. Prime commercial paper which shall not have a maturity that exceeds one hundred eighty (180) days nor represent more than ten percent (10%) of the outstanding paper of an issuing corporation. Purchases of prime commercial paper shall not exceed seven and one-half percent (7.5%) of the surplus funds of the City which may be invested pursuant to this Policy; however, the restrictions in this paragraph shall not apply to purchases of prime commercial paper by qualified pooled investment programs established under 62 O.S. §348(B)(11);

~~6.~~9. Repurchase agreements that have underlying collateral consisting of those items specified in paragraphs 1-8 of this section;~~.~~

10. Money market funds regulated by the Securities and Exchange Commission and whose investments consist of those items specified in paragraphs 1-9 above; or

~~7.~~11. Qualified pooled investment programs, the investments of which consist of those items specified in paragraphs 1 through 10 of this section. To be qualified, a pooled investment program must be governed through an interlocal cooperative agreement with the City of Norman.

Collateralization:

All collateral pledged to secure public deposits shall be valued at no more than their market value. In order to protect against market changes and to provide a greater level of security for all funds, market value of the securities pledged to secure public deposits will equal at least 102% of the value of the funds on deposit. The City of Norman chooses to limit collateral to:

1. U.S. Treasury, Agency and Instrumentality Securities
2. Direct debt obligations of municipalities, counties, and school districts in Oklahoma.

Collateral will be held by the City of Finance Director of the City of Norman or by an independent third party with whom the City has a current custodial agreement. A clearly marked evidence of ownership (safekeeping receipt) must be supplied in either case.

Substitution of collateral is allowed upon approval of the City Finance Director.

Safekeeping and Custody:

All security transactions entered into by the City of Norman shall be conducted on a delivery-versus-payment (DVP) basis. Securities will be held by the City Finance Director or by a third party custodian designated by the Finance Director. Evidence of ownership (safekeeping receipt) on behalf of the City of Norman is required in either case.

According to Governmental Accounting Standards Board statement number 3, paragraph 68, the three categories of credit risk for investments, depending on safekeeping arrangements are:

a. Insured or registered, or securities held by the entity (the City) or its agent in the entity's name;

b. Uninsured and unregistered, with securities held by the counterparty's (seller's) trust department or agent in the entity's name; and

c. Uninsured and unregistered, with securities held by the counterparty (seller) or by its trust department or agent, but not in the entity's (City's) name.

Investments will be carried in accordance with category (a) or (b) above, insofar as compatible with applicable law; the Finance Director shall arrange safekeeping procedures so that investments fall into category (a) whenever possible.

Diversification:

The City of Norman will diversify its investments by institution. With the exception of U.S. Treasury and agency securities and authorized pools, no more than 50% of the entity's total investment portfolio will be placed through a single financial institution.

Maximum Maturities:

To the extent possible, the City of Norman will attempt to match its investments with anticipated cash flow requirements. Unless matched to a specific cash flow, the City of Norman will not directly invest in securities maturing more than ten years from the date of purchase.

Internal Controls:

The City Finance Director shall establish an annual process of independent review by an external auditor. The review will provide internal control by assuring compliance with policies and procedures.

Performance Standards:

The investment portfolio will be designed to obtain a market average rate of return during budgetary and economic cycles, taking into account the City of Norman's investment risk constraints and cash flow needs.

Reporting/Oversight:

The City Finance Director shall provide the City Council with a monthly investment activity report within fifteen days of the closing of financial transactions for the month for which the report is made. The report shall include a listing of the investment transactions made and the amounts therefor; interest earned on each investment within the month; current investment and maturity schedules; and overall performance compared to previous years and market benchmarks.

The City Manager shall review each investment transaction. The Finance Director shall provide the City Manager will documentation of each investment transaction as requested, including documentation of the bidding process conducted, within 24 hours of the settlement of the investment transaction.

R-2526-101
EXHIBIT A

An Investment Committee, consisting of a Council Member, the Finance Director, City Manager and an independent external financial market expert will conduct a monthly review of the status of the City's portfolio of investments and will meet at least quarterly to discuss U.S. financial markets and the City's strategic investment outlook. The Investment Committee will report on its activities to the City Council Finance Committee.

Investment Policy Adoption/Amendment:

The City of Norman's investment policy shall be adopted by resolution of the City Council of the City of Norman. The policy shall be reviewed on an annual basis by the City Council and any modifications made thereto must be approved by the City Council.

This Investment Policy was adopted by Resolution ~~R-2223-61~~ _____ dated this ~~8~~ __ ~~th~~ day of ~~November, 2022~~ February, 2026.

_____
Mayor/Chair

_____
City Clerk/Secretary

OFFICE OF ATTORNEY GENERAL
STATE OF OKLAHOMA

David Floyd, Esq.
Floyd & Driver, PLLC
118 E. Main Street
Norman, Oklahoma 73069

Re: Proposed Interlocal Cooperation Agreement forming the Oklahoma Cooperative Liquid Assets Securities System (OKCLASS) -- **AG # ICA-24-0008**

LETTER OF APPROVAL

The above referenced Agreement has been reviewed by the office of the Oklahoma Attorney General and was found to be in compliance with the provisions of the Interlocal Cooperation Act, 74 O.S. §§ 1001-1008 ("Act"). Therefore, pursuant to Section 1004(F) of the Act, the aforementioned Agreement is hereby officially **APPROVED** as of the date set forth herein below.

Please be further advised that, before the Agreement enters into force, the Agreement, along with a copy of this Letter of Approval, must be filed with the appropriate County Clerk(s) and the Oklahoma Secretary of State.

Signed this 18th day of April, 2024.

Respectfully submitted,

Karl F. Kramer
Assistant Attorney General
Karl.Kramer@oag.ok.gov

Enclosure: Submitted Agreement

OKLAHOMA COOPERATIVE LIQUID ASSETS SECURITIES SYSTEM

INTERLOCAL AGREEMENT

This instrument was prepared by or under the supervision of

(and after recording should be returned to):

David Floyd, Esq.
Floyd & Driver, PLLC
118 E. Main Street
Norman, Oklahoma 73069

Interlocal Agreement

of the Intergovernmental Investment Pool known as

Oklahoma Cooperative Liquid Assets Securities System (OKCLASS)

DATED AS OF JANUARY 15, 2024

This Interlocal Cooperative Agreement (this "Interlocal Agreement") is made and entered into by and among the Oklahoma counties, cities, or towns that have executed this Interlocal Agreement or that have or will execute counterparts of this Interlocal Agreement or Participation Certificates pursuant to Section 2.4 hereof (the "**Participants**") and constitutes an interlocal agreement as authorized pursuant to 74 Oklahoma Statutes 2021, §1001 *et. seq.*

The intergovernmental investment pool established, created, and authorized by this Interlocal Agreement is a qualified pooled investment program authorized under 62 Oklahoma Statutes 2021, Section 348.1(A)(6).

This Interlocal Agreement does not meet the definition of a "Financial Institution" under the Security for Local Public Deposits Act, 62 Oklahoma Statutes 2021 §517.2(1), and investments in a qualified pooled investment program are not subject to the Security for Local Public Deposits Act, 62 Oklahoma Statutes 2021, §517.3(A).

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The purpose of this Interlocal Agreement is, and each Participant and any additional Unit of Local Government which may hereafter become a Participant will receive a substantial benefit by agreeing, to establish the intergovernmental investment pool to be known as the Oklahoma Cooperative Liquid Assets Securities System (**OKCLASS**) which shall be an intergovernmental investment pool as described in 62 Oklahoma Statutes, 2021, §348.1(A)(6), as amended, in order to exercise such investment power jointly and invest certain of their funds in concert with the other Participants in statutorily permitted investments including but not limited to any intergovernmental investment pool authorized pursuant to 62 Oklahoma Statutes 2021, §348.1(A)(6); pursuant to an interlocal agreement as authorized by the 74 Oklahoma Statutes, §1001 *et seq.* (the "**Oklahoma Interlocal Cooperation Act")** in order to take advantage of economies of scale and perform governmental functions more efficiently.

Each Participant and any additional Participants which may hereafter become a Participant is permitted and has the power pursuant to the provisions of the Oklahoma Interlocal Cooperation Act,

as amended including but not limited to 62 Oklahoma Statutes 2021, §348.1(A) to enter into an interlocal agreement in order to carry out these functions and those specified in Article II hereinbelow.

ARTICLE I: DEFINITIONS

In addition to the capitalized terms defined elsewhere in this Interlocal Agreement, the following terms shall have the following meanings.

"**Applicable Law**" means 62 Oklahoma Statutes 2021, §348.1 *et seq.* and 74 Oklahoma Statutes 2021, §1001 *et seq*; and other applicable provisions of Oklahoma law.

"**Administrator and Investment Advisor**" means any person(s) or entity(ies) appointed, employed, or contracted with by the Board to provide administrative services and investment services to the Board. The initial Administrator and Investment Advisor shall be Public Trust Advisors, LLC.

"**Board**" means the board of Directors, created by this Interlocal Agreement as a separate interlocal governmental entity, and established pursuant to Article III hereof.

"Business Day" means any day of the year other than (a) a Saturday or Sunday, (b) any day on which banks located in the state of Oklahoma are required or authorized by law to remain closed, or (c) any day on which the New York Stock Exchange is closed.

"Bylaws" means those bylaws as described in Section 4.7 hereof.

"Director" means each of the persons selected pursuant to Article III and Article IV hereof to serve on the Board.

"Effective Date" means the first date that execution copies of this Interlocal Agreement have been executed by the initial two Participants, and this Interlocal Agreement has been filed with the County Clerk of each County where a Participant is located and with the Oklahoma Secretary of State, all following the receipt of the approval of the Oklahoma Attorney General as provided in the Oklahoma Interlocal Cooperation Act.

"Initial Directors" shall have the meaning set forth in Section 3.1(a) hereof.

"Interlocal Agreement" means this Interlocal Agreement dated as of January 1, 2024 constituting an interlocal agreement by and among the initial Participants and any future Participants.

"**Participants**" shall mean the Units of Local Government that are the Initial Participants as of the date this Agreement is adopted and the Units of Local Government that thereafter adopt and execute this Agreement and that comply with its terms.

"OKCLASS" or the **"Pool"** means the Oklahoma Cooperative Liquid Assets Securities System, an intergovernmental investment pool as described in 62 Oklahoma Statutes 2021, §348.1 *et seq*, as amended, and an instrumentality of the Participants, managed by the Board, which consists of all Investment Property held by the Custodian in trust for the benefit of the Participants.

"Participants" means an authorized Unit Of Local Government that has or will execute counterparts of this Interlocal Agreement or Participation Certificates pursuant to Section 4.1 hereof.

"Permitted Investments" means those investments authorized under Applicable Law and defined as such in the Investment Policy established by the Board.

"Person" means any county, municipal corporation, national association, district, corporation, limited liability company, limited liability partnership, natural person, firm, joint venture, partnership, trust, unincorporated organization, group, government, or any political subdivision, department, board, commission, instrumentality, or agency of any governmental entity.

"Unit of Local Government" means any governmental entity within the state of Oklahoma which is authorized to invest in a qualified pooled investment program, which may include but not be limited to the following: any county, municipality, school district, special district, authority, board, public corporations, quasi-public authorities, or any other political subdivision of the state.

ARTICLE II: PURPOSE

This Interlocal Agreement is hereby formed to allow Participants to pool certain available funds in concert with the other Participants in statutorily permitted investments to take advantage of economies of scale and provide additional funds to enable Participants to perform governmental functions more efficiently.

ARTICLE III: DURATION AND EFFECTIVE DATE

This Interlocal Agreement shall be effective as of January 15, 2024 (the "Effective Date") and shall continue from year to year, without the necessity of a formal renewal by any member, for a period of fifty (50) years after January 15, 2024, unless sooner dissolved or extended by mutual agreement of the Participants.

ARTICLE III: CREATION OF OKCLASS

To carry out the purposes of this Interlocal Agreement, there is hereby created the Oklahoma Cooperative Liquid Asset Security System. This entity is formed, financed, organized, and may be dissolved in accordance with the provisions of this agreement.

ARTIVLE IV: MEMBERSHIP

4.1: Membership

Membership in OKCLASS shall consist of those Participants who are or become parties to this Interlocal Agreement. Each member shall be entitled to one vote which shall be cast in accordance with the bylaws to be adopted by OKCLASS.

4.2: Additional Members.

Any Unit of Local Government may join this Interlocal Agreement by adoption of a resolution of its governing body in accordance with Applicable Law, and upon the adoption of written investment policies permitting investment of available funds of the Unit of Local Government in an interlocal investment pool.

4.3: Termination of Membership.

Any Participant may withdraw from OKCLASS by a resolution of its governing body after thirty (30) days' notice is given to the Board. Upon passage of the resolution, the Participant shall relinquish all voting rights and privileges and all claim of title or interest to any asset of OKCLASS upon the effective date of withdrawal and upon payment of any investment proceeds owed to the Participant.

ARTICLE V: THE OKCLASS BOARD OF DIRECTORS

5.1: Establishment of Board

There shall be a board of seven (7) Directors for OKCLASS, elected from among the Participants. The initial Participants have by this Interlocal Agreement appointed the following persons as the initial Directors (the Initial Directors) having terms ending the following date:

Mike Fina,	Oklahoma Municipal League	June 30, 2025
Chris Schroder	Oklahoma Association of County Commissioners	June 30, 2025
Jacob McHughes	Cleveland County, Oklahoma	June 30, 2026

Jason Carinni	Rogers County, Oklahoma	June 30, 2026
Jason Dockins,	City of North Enid, Oklahoma	June 30, 2027
Matthew Boggs	, City of Oklahoma City, Oklahoma	June 30, 2027
_____	, Board Nominee	June 30, 2027

Thereafter, the successors to the Directors (the "Directors") shall be elected for three (3) year terms commencing on the first day of July following their election. One (1) Initial Director shall be appointed by the executive director of the Oklahoma Municipal League, and One (1) Initial Director shall be appointed by the executive director of the Oklahoma Association of County Commissioners. One (1) Director shall be chosen by agreement of the representative of the Oklahoma Municipal League and the Oklahoma Association of County Commissioners.

5.2: Powers of the Board

The Board shall have full and complete power to take all such actions, do all such matters and things, and execute all such instruments as it deems necessary, proper, or desirable to carry out, promote, or advance the interests and purposes of OKCLASS although such actions, matters, or things are not herein specifically mentioned. Any determination as to what is in the best interest of OKCLASS made by the Board in good faith shall be conclusive. In construing the provisions of this Interlocal Agreement, the presumption shall be in favor of a grant of power to the Board.

5.3: Bylaws.

The Board shall adopt and may, from time-to-time, amend or repeal Bylaws for the conduct of the business of the Board consistent with this Interlocal Agreement. The Bylaws may define the duties of the respective officers, agents, employees, and representatives of the Board and shall establish the rules of calling of meetings and determination of regular and special meetings. Unless explicitly set forth otherwise herein, the Bylaws may be amended by a majority vote of the Board.

ARTICLE VI: ADMINISTRATION

The Board is responsible for the general investment policy and program of the Pool. However, the Board is not required to personally conduct all the routine business of the Pool and, consistent with their responsibility as stated herein, the Board may, on behalf of the Pool, appoint, employ, or contract with any other person as the Board may, in its discretion, deem to be necessary or desirable for the efficient management of the Pool.

ARTICLE VII: FINANCING

The Directors shall engage the services of an Administrator and Investment Advisor who shall receive a fee which shall be paid from the earnings on Participant funds invested in the Pool. Out of the fee, the Administrator and Investment Advisor shall pay custodian fees, third-party costs, custodial and transaction charges, valuation costs, rating costs, other expenses agreed to by the Board, record-keeping expenses, costs associated with the preparation of monthly and annual reports, outside auditor expenses, Administrator and Investment Advisor fees, the fees of OKCLASS legal counsel, meeting costs, and the costs of Participant surveys and mailings.

ARTICLE VIII: DISSOLUTION AND DISPOSITION OF PROPERTY

8.1: Termination or Dissolution of the Interlocal Agreement

The title to all property, real and personal, acquired by OKCLASS shall be vested in OKCLASS. In the event of termination of OKCLASS, such property shall belong then to the Participants in equal shares, however, investment earnings shall belong to the Participants according to their respective proportionate balances.

8.2: Disposition of Property

Upon the partial or complete termination of this Interlocal Agreement and after paying or adequately providing for the payment of all liabilities and upon receipt of such releases, indemnities, and refunding agreements as the Board deems necessary for their protection, the Board shall take all necessary actions to cause the distribution of the remaining investment property, in cash or in kind or partly in each, among the Participants according to their respective proportionate balances.

Instrument of Adoption
of that certain
Interlocal Agreement for the
Oklahoma Cooperative Liquid Assets Securities System (OKCLASS)

This Instrument of Adoption (this Instrument) is executed as of the 8th day of January, 2024, by and on behalf of the Town of North Enid, Oklahoma. Reference is made to that certain Interlocal Agreement for the Oklahoma Cooperative Liquid Assets Securities System, dated as of January 15, 2023, made by and among certain Initial Participants (as defined therein) and such additional Participants who may have heretofore and may hereafter join therein and as may have been and may be modified or amended as provided therein (the Interlocal Agreement). Capitalized terms not defined in this Instrument shall have the meanings given in the Interlocal Agreement.

By executing this Instrument, the undersigned represents and warrants that (a) the undersigned is a unit of local government as defined in the Interlocal Agreement; (b) the person executing this Instrument on behalf of the undersigned is an officer of the unit of local government authorized to execute this Instrument; (c) the undersigned has taken all required action to qualify as a Participant under the Interlocal Agreement; and (d) the undersigned is authorized to invest in OKCLASS pursuant to Title 62 Oklahoma Statutes Section 348.1(A)(6) with or without an adopted a written investment policy.

By executing this Instrument, the undersigned agrees that it will be bound by all terms and conditions of the Interlocal Agreement, as amended from time-to-time.

IN WITNESS WHEREOF, the undersigned has executed this Instrument as of the day first above written.

JASON DOCKINS, MAYOR

CHRISTINE DOCKINS, TOWN CLERK

(SEAL)

Instrument of Adoption
of that certain
Interlocal Agreement for the
Oklahoma Cooperative Liquid Assets Securities System (OKCLASS)

This Instrument of Adoption (this Instrument) is executed as of the 8th day of January, 2024, by and on behalf of Cleveland County, Oklahoma. Reference is made to that certain Interlocal Agreement for the Oklahoma Cooperative Liquid Assets Securities System, dated as of January 15, 2023, made by and among certain Initial Participants (as defined therein) and such additional Participants who may have heretofore and may hereafter join therein and as may have been and may be modified or amended as provided therein (the Interlocal Agreement). Capitalized terms not defined in this Instrument shall have the meanings given in the Interlocal Agreement.

By executing this Instrument, the undersigned represents and warrants that (a) the undersigned is a unit of local government as defined in the Interlocal Agreement; (b) the person executing this Instrument on behalf of the undersigned is an officer of the unit of local government authorized to execute this Instrument; (c) the undersigned has taken all required action to qualify as a Participant under the Interlocal Agreement; and (d) the undersigned is authorized to invest in OKCLASS pursuant to Title 62 Oklahoma Statutes Section 348.1(A)(6) with or without an adopted a written investment policy.

By executing this Instrument, the undersigned agrees that it will be bound by all terms and conditions of the Interlocal Agreement, as amended from time-to-time.

IN WITNESS WHEREOF, the undersigned has executed this Instrument as of the day first above written.

CLEVELAND COUNTY, OKLAHOMA
ACTING BY AND THROUGH ITS
BOARD OF COUNTY COMMISSIONERS

CHAIRMAN, BOARD OF COUNTY COMMISSIONERS,
CLEVELAND COUNTY, OKLAHOMA

COUNTY CLERK OF CLEVELAND COUNTY, OKLAHOMA

(SEAL)

Instrument of Adoption
of that certain
Interlocal Agreement for the
Oklahoma Cooperative Liquid Assets Securities System (OKCLASS)

This Instrument of Adoption (this Instrument) is executed as of the 29th day of January, 2024, by and on behalf of Rogers County, Oklahoma. Reference is made to that certain Interlocal Agreement for the Oklahoma Cooperative Liquid Assets Securities System, dated as of January 15, 2023, made by and among certain Initial Participants (as defined therein) and such additional Participants who may have heretofore and may hereafter join therein and as may have been and may be modified or amended as provided therein (the Interlocal Agreement). Capitalized terms not defined in this Instrument shall have the meanings given in the Interlocal Agreement.

By executing this Instrument, the undersigned represents and warrants that (a) the undersigned is a unit of local government as defined in the Interlocal Agreement; (b) the person executing this Instrument on behalf of the undersigned is an officer of the unit of local government authorized to execute this Instrument; (c) the undersigned has taken all required action to qualify as a Participant under the Interlocal Agreement; and (d) the undersigned is authorized to invest in OKCLASS pursuant to Title 62 Oklahoma Statutes Section 348.1(A)(6) with or without an adopted a written investment policy.

By executing this Instrument, the undersigned agrees that it will be bound by all terms and conditions of the Interlocal Agreement, as amended from time-to-time.

IN WITNESS WHEREOF, the undersigned has executed this Instrument as of the day first above written.

ROGERS COUNTY, OKLAHOMA
ACTING BY AND THROUGH ITS
BOARD OF COUNTY COMMISSIONERS

CHAIRMAN, BOARD OF COUNTY COMMISSIONERS,
ROGERS COUNTY, OKLAHOMA

COUNTY CLERK OF ROGERS COUNTY, OKLAHOMA

(SEAL)

Instrument of Adoption
of that certain
Interlocal Agreement for the
Oklahoma Cooperative Liquid Assets Securities System (OKCLASS)

This Instrument of Adoption (this Instrument) is executed as of the 31st day of January, 2024, by and on behalf of the Association of County Commissioners of Oklahoma. Reference is made to that certain Interlocal Agreement for the Oklahoma Cooperative Liquid Assets Securities System, dated as of January 15, 2023, made by and among certain Initial Participants (as defined therein) and such additional Participants who may have heretofore and may hereafter join therein and as may have been and may be modified or amended as provided therein (the Interlocal Agreement). Capitalized terms not defined in this Instrument shall have the meanings given in the Interlocal Agreement.

By executing this Instrument, the undersigned represents and warrants that (a) the undersigned is a unit of local government as defined in the Interlocal Agreement; (b) the person executing this Instrument on behalf of the undersigned is an officer of the unit of local government authorized to execute this Instrument; (c) the undersigned has taken all required action to qualify as a Participant under the Interlocal Agreement; and (d) the undersigned is authorized to invest in OKCLASS pursuant to Title 62 Oklahoma Statutes Section 348.1(A)(6) with or without an adopted a written investment policy.

By executing this Instrument, the undersigned agrees that it will be bound by all terms and conditions of the Interlocal Agreement, as amended from time-to-time.

IN WITNESS WHEREOF, the undersigned has executed this Instrument as of the day first above written.

ASSOCIATION OF COUNTY COMMISSIONERS
OF OKLAHOMA

PRESIDENT, ASSOCIATION OF COUNTY
COMMISSIONERS OF OKLAHOMA

SECRETARY-TREASURER, ASSOCIATION OF COUNTY
COMMISSIONERS OF OKLAHOMA

(SEAL)

Instrument of Adoption
of that certain
Interlocal Agreement for the
Oklahoma Cooperative Liquid Assets Securities System (OKCLASS)

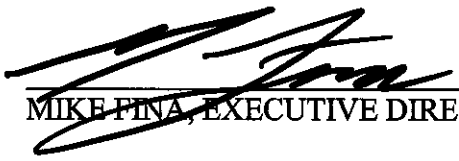
This Instrument of Adoption (this Instrument) is executed as of the 6th day of March, 2024, by and on behalf of the Oklahoma Municipal League. Reference is made to that certain Interlocal Agreement for the Oklahoma Cooperative Liquid Assets Securities System, dated as of January 15, 2023, made by and among certain Initial Participants (as defined therein) and such additional Participants who may have heretofore and may hereafter join therein and as may have been and may be modified or amended as provided therein (the Interlocal Agreement). Capitalized terms not defined in this Instrument shall have the meanings given in the Interlocal Agreement.

By executing this Instrument, the undersigned represents and warrants that (a) the undersigned is a unit of local government as defined in the Interlocal Agreement; (b) the person executing this Instrument on behalf of the undersigned is an officer of the unit of local government authorized to execute this Instrument; (c) the undersigned has taken all required action to qualify as a Participant under the Interlocal Agreement; and (d) the undersigned is authorized to invest in OKCLASS pursuant to Title 62 Oklahoma Statutes Section 348.1(A)(6) with or without an adopted a written investment policy.

By executing this Instrument, the undersigned agrees that it will be bound by all terms and conditions of the Interlocal Agreement, as amended from time-to-time.

IN WITNESS WHEREOF, the undersigned has executed this Instrument as of the day first above written.

OKLAHOMA MUNICIPAL LEAGUE



MIKE FINA, EXECUTIVE DIRECTOR

Instrument of Adoption
of that certain
Interlocal Agreement for the
Oklahoma Cooperative Liquid Assets Securities System (OKCLASS)

This Instrument of Adoption (this Instrument) is executed as of the 26th day of March, 2024, by and on behalf of the City of Oklahoma City, Oklahoma. Reference is made to that certain Interlocal Agreement for the Oklahoma Cooperative Liquid Assets Securities System, dated as of January 15, 2023, made by and among certain Initial Participants (as defined therein) and such additional Participants who may have heretofore and may hereafter join therein and as may have been and may be modified or amended as provided therein (the Interlocal Agreement). Capitalized terms not defined in this Instrument shall have the meanings given in the Interlocal Agreement.

By executing this Instrument, the undersigned represents and warrants that (a) the undersigned is a unit of local government as defined in the Interlocal Agreement; (b) the person executing this Instrument on behalf of the undersigned is an officer of the unit of local government authorized to execute this Instrument; (c) the undersigned has taken all required action to qualify as a Participant under the Interlocal Agreement; and (d) the undersigned is authorized to invest in OKCLASS pursuant to Title 62 Oklahoma Statutes Section 348.1(A)(6) with or without an adopted a written investment policy.

By executing this Instrument, the undersigned agrees that it will be bound by all terms and conditions of the Interlocal Agreement, as amended from time-to-time.

IN WITNESS WHEREOF, the undersigned has executed this Instrument as of the day first above written.

David Holt

DAVID HOLT, MAYOR,
CITY OF OKLAHOMA CITY

Amy K. Simpson

AMY SIMPSON, CITY CLERK
CITY OF OKLAHOMA CITY

SEAL OF THE CITY OF OKLAHOMA CITY

(SEAL)

PURSUANT TO THE LEGAL NOTICE AS IS REQUIRED BY THE OKLAHOMA OPEN MEETING ACT INCLUDING THE POSTING OF NOTICE AND AGENDA AS IS REQUIRED BY THE TERMS THEREOF, THE TOWN BOARD OF THE TOWN OF NORTH ENID, GARFIELD COUNTY, STATE OF OKLAHOMA MET IN REGULAR MEETING AT 220 REDWOOD, NORTH ENID, OKLAHOMA, ON THE 8TH DAY OF JANUARY, 2024, AT 6:00 P.M.

TOWN TRUSTEES PRESENT: Mayor Jason Dockins, Mark Miller, Matt Redick, James Shaw, James Dodson

TOWN TRUSTEES ABSENT: None

(Other Proceedings)

Thereupon, a resolution was introduced and read in full by the Mayor. Trustee Dodson moved passage of the resolution, and Trustee Redick seconded the motion. The motion, carrying with it the approval of said resolution, was approved by the following vote:

AYE: Miller, Dodson, Shaw, Redick, Dockins

NAY: None

The resolution so approved was as follows:

A RESOLUTION OF THE TOWN BOARD OF THE TOWN OF NORTH ENID, STATE OF OKLAHOMA, APPROVING THE ENTRANCE INTO AN INTERLOCAL AGREEMENT WITH OTHER GOVERNMENTAL PARTICIPANTS FOR THE PURPOSE OF EXERCISING INVESTMENT POWER JOINTLY TO INVEST FUNDS IN CONCERT WITH OTHER PARTICIPANTS; PROVIDING FOR AN EFFECTIVE DATE.

WHEREAS, the Town Board of the Town of North Enid, Oklahoma (the "Town") is permitted and has the power pursuant to the provisions of the Oklahoma Interlocal Cooperation Act, Title 74 Oklahoma Statutes Section 1001 *et seq.* to enter into interlocal agreements to exercise jointly with any other governmental entities any power, privilege, or authority which such governmental entities share in common and which each might exercise separately pursuant to a written interlocal agreement; and

WHEREAS, interlocal agreements may be created so that units of local government may invest certain of their funds in statutorily permitted investments including but not limited to any intergovernmental investment pool authorized pursuant to Title 62 Oklahoma Statutes Section 348.1(A)(6); and

WHEREAS, the Town desires to enter as an initial Participant (as such term is defined in the Interlocal Agreement) into an Interlocal Agreement, a copy of which is attached hereto as Exhibit "A" (the "Interlocal Agreement") the purpose of which is to provide the Town and each Participant who has executed or otherwise joined the Interlocal Agreement, a substantial benefit by establishing the intergovernmental investment pool to be known as the Oklahoma Cooperative Liquid Assets Securities System (OKCLASS), an intergovernmental investment pool as described in Title 62

such funds in concert with the other Participants pursuant to the Interlocal Agreement as authorized by the Oklahoma Interlocal Cooperation Act in order to take advantage of economies of scale and perform governmental functions more efficiently; and

WHEREAS, the policy of the Interlocal Agreement shall be to place the highest priority on the safety of principal and liquidity of funds, and the optimization of investment returns shall be secondary to the requirements for safety and liquidity;

NOW, THEREFORE, BE IT RESOLVED BY THE TOWN BOARD OF THE TOWN OF NORTH ENID, OKLAHOMA AS FOLLOWS:

SECTION 1. The Town hereby joins the Interlocal Agreement as a Participant and agrees to be bound by all the terms and provisions thereof.

SECTION 2. The Town hereby designates Jason Dockins to serve as an initial Director of the Board of OKCLASS.

SECTION 3. The Mayor is hereby authorized to execute the Interlocal Agreement, the Instrument of Adoption, and such other documents, certifications, representations, or agreements as may be necessary or convenient to affect the foregoing.

THIS RESOLUTION PASSED AND APPROVED THIS 8TH DAY OF JANUARY, 2024.

TOWN OF NORTH ENID, OKLAHOMA

JASON DOCKINS, MAYOR

ATTEST: JASON DOCKINS, TOWN CLERK

(SEAL)

APPROVED AS TO FORM AND LEGALITY:

Town Attorney

STATE OF OKLAHOMA)
)SS
COUNTY OF GARFIELD)

I, the undersigned, the duly qualified and acting Town Clerk of the Town of North Enid, State of Oklahoma, hereby certify that the above and foregoing is a true, correct and complete copy of the Resolution duly adopted by the Town Board of the Town of North Enid, Oklahoma and of the proceedings of the Town Board in the adoption of said Resolution, on the date therein set out as shown by the records of my office.

Further, I certify that in conformity with Title 25, Oklahoma Statutes 2011, Sections 301-314, inclusive, as amended (the Oklahoma Open Meeting Act) I received notice of the meeting as required by law, and I did, or caused to be done, the following acts:

1. At least twenty-four (24) hours prior to said meeting, give public notice in writing of the date, time and place of said meeting of the Town Board of the Town of North Enid, Oklahoma; and

2. At least twenty-four (24) hours prior to said meeting (excluding Saturdays, Sundays and legal holidays declared by the State of Oklahoma), display public notice of said meeting in prominent public view at the principal office of the Town Board and at the location of said meeting, such notice setting forth thereon the date, time, place and agenda for said meeting;

and that the minutes of the meeting reflect the time and manner of such notice of the meeting required by the Oklahoma Open Meeting Act.

WITNESS my hand and seal of said Town of North Enid this 8th day of January, 2024.

Christie Dockins, Town Clerk

PURSUANT TO THE LEGAL NOTICE AS IS REQUIRED BY THE OKLAHOMA OPEN MEETING ACT INCLUDING THE POSTING OF NOTICE AND AGENDA AS IS REQUIRED BY THE TERMS THEREOF, THE BOARD OF COUNTY COMMISSIONERS OF ROGERS COUNTY, STATE OF OKLAHOMA MET IN REGULAR MEETING AT ROGERS COUNTY COURTHOUSE – 1st FLOOR COMMISSIONERS MEETING ROOM, 200 S. LYNN RIGGS BLVD., CLAIRMORE, OKLAHOMA, ON THE 29TH DAY OF JANUARY, 2024, AT 9:00 A.M.

COMMISSIONERS PRESENT: Delozer, Hendrix, Burrows

COMMISSIONERS ABSENT:

(Other Proceedings)

Thereupon, a resolution was introduced and read in full by the Chairman. Commissioner Hendrix moved passage of the resolution, and Commissioner Burrows, seconded the motion. The motion, carrying with it the approval of said resolution, was approved by the following vote:

AYE: Delozer, Hendrix, Burrows

NAY:

The resolution so approved was as follows:

Resolution 2024-134

A RESOLUTION OF THE BOARD OF COUNTY COMMISSIONERS OF ROGERS COUNTY, STATE OF OKLAHOMA, APPROVING THE ENTRANCE INTO AN INTERLOCAL AGREEMENT WITH OTHER GOVERNMENTAL PARTICIPANTS FOR THE PURPOSE OF EXERCISING INVESTMENT POWER JOINTLY TO INVEST FUNDS IN CONCERT WITH OTHER PARTICIPANTS; DESIGNATING AN INDIVIDUAL TO SERVE AS AN INITIAL DIRECTOR OF THE INTERLOCAL; PROVIDING FOR AN EFFECTIVE DATE; AND TAKING OTHER ACTIONS RELATED THERETO.

WHEREAS, the Board of County Commissioners of Rogers County, Oklahoma (the "County") is permitted and has the power pursuant to the provisions of the Oklahoma Interlocal Cooperation Act, Title 74 Oklahoma Statutes Section 1001 *et seq.* to enter into interlocal agreements to exercise jointly with any other governmental entities any power, privilege, or authority which such governmental entities share in common and which each might exercise separately pursuant to a written interlocal agreement; and

WHEREAS, interlocal agreements may be created so that units of local government may invest certain of their funds in statutorily permitted investments including but not limited to any intergovernmental investment pool authorized pursuant to Title 62 Oklahoma Statutes Section 348.1(A)(6); and

WHEREAS, the County desires to enter as an initial Participant (as such term is defined in the Interlocal Agreement) into an Interlocal Agreement, a copy of which is attached hereto as Exhibit

"A" (the "Interlocal Agreement") the purpose of which is to provide the County and each Participant who has executed or otherwise joined the Interlocal Agreement, a substantial benefit by establishing the intergovernmental investment pool to be known as the Oklahoma Cooperative Liquid Assets Securities System (OKCLASS), an intergovernmental investment pool as described in Title 62 Oklahoma Statutes Section 348.1(A)(6), in order to exercise such investment power jointly and invest such funds in concert with the other Participants pursuant to the Interlocal Agreement as authorized by the Oklahoma Interlocal Cooperation Act in order to take advantage of economies of scale and perform governmental functions more efficiently; and

WHEREAS, the policy of the Interlocal Agreement shall be to place the highest priority on the safety of principal and liquidity of funds, and the optimization of investment returns shall be secondary to the requirements for safety and liquidity; and

WHEREAS, the County is an initial participant in the Interlocal and thus needs to appoint an individual to serve as an initial director of the governing board of the Interlocal.

NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF COUNTY COMMISSIONERS OF ROGERS COUNTY, OKLAHOMA AS FOLLOWS:

SECTION 1. The County hereby joins the Interlocal Agreement as a Participant and agrees to be bound by all the terms and provisions thereof.

SECTION 2. The County hereby designates Jason Carini to serve as an initial Director of the Board of OKCLASS.

SECTION 3. The Chairman is hereby authorized to execute the Interlocal Agreement, the Instrument of Adoption, and such other documents, certifications, representations, or agreements as may be necessary or convenient to affect the foregoing.

THIS RESOLUTION PASSED AND APPROVED THIS 29TH DAY OF JANUARY 2024.

ROGERS COUNTY, OKLAHOMA
ACTING BY AND THROUGH ITS
BOARD OF COUNTY COMMISSIONERS

CHAIRMAN, BOARD OF COUNTY COMMISSIONERS,
ROGERS COUNTY, OKLAHOMA

COUNTY CLERK OF ROGERS COUNTY, OKLAHOMA

APPROVED AS TO FORM AND LEGALITY:
District Attorney

Resolution of the Board of
County Commissioners of
Rogers County, Oklahoma
Authorizing OKCLASS
Pg: 3

STATE OF OKLAHOMA)
)SS
COUNTY OF ROGERS)

I, the undersigned, the duly qualified and acting County Clerk of the County of Rogers, State of Oklahoma, hereby certify that the above and foregoing is a true, correct and complete copy of the Resolution duly adopted by the Board of County Commissioners of Rogers County and of the proceedings of the Board of County Commissioners in the adoption of said Resolution, on the date therein set out as shown by the records of my office.

Further, I certify that in conformity with Title 25, Oklahoma Statutes 2011, Sections 301-314, inclusive, as amended (the Oklahoma Open Meeting Act) I received notice of the meeting as required by law, and I did, or caused to be done, the following acts:

1. At least twenty-four (24) hours prior to said meeting, give public notice in writing of the date, time and place of said meeting of the County Commissioners of Rogers County; and

2. At least twenty-four (24) hours prior to said meeting (excluding Saturdays, Sundays and legal holidays declared by the State of Oklahoma), display public notice of said meeting in prominent public view at the principal office of the County Commissioners and at the location of said meeting, such notice setting forth thereon the date, time, place and agenda for said meeting;

and that the minutes of the meeting reflect the time and manner of such notice of the meeting required by the Oklahoma Open Meeting Act.

WITNESS my hand and seal of said County this 29th day of January, 2024.

County Clerk

(SEAL)

RESOLUTION

RESOLUTION AUTHORIZING JOINING INTO AN INTERLOCAL AGREEMENT WITH OTHER GOVERNMENTAL PARTICIPANTS FOR THE PURPOSE OF EXERCISING INVESTMENT POWER JOINTLY TO INVEST FUNDS IN CONCERT WITH OTHER PARTICIPANTS; DESIGNATING MATHEW BOGGS TO SERVE AS AN INITIAL DIRECTOR OF THE BOARD OF THE OKLAHOMA COOPERATIVE LIQUID ASSETS SECURITIES SYSTEM (OKCLASS); PROVIDING FOR AN EFFECTIVE DATE; AND AUTHORIZING THE MAYOR TO EXECUTE DOCUMENTS.

WHEREAS, the City Council of the City of Oklahoma City, Oklahoma (the "Council") is permitted and has the power pursuant to the provisions of the Oklahoma Interlocal Cooperation Act, Title 74 Oklahoma Statutes Section 1001 *et seq.* to enter into interlocal agreements to exercise jointly with any other governmental entities any power, privilege, or authority which such governmental entities share in common and which each might exercise separately pursuant to a written interlocal agreement; and

WHEREAS, interlocal agreements may be created so that units of local government may invest certain of their funds in statutorily permitted investments including but not limited to any intergovernmental investment pool authorized pursuant to Title 62 Oklahoma Statutes Section 348.1(A)(6); and

WHEREAS, the Council desires to enter as an initial Participant (as such term is defined in the Interlocal Agreement) into an Interlocal Agreement, a copy of which is attached hereto as Exhibit "A" (the "Interlocal Agreement") the purpose of which is to provide the Council and each Participant who has executed or otherwise joined the Interlocal Agreement, a substantial benefit by establishing the intergovernmental investment pool to be known as the Oklahoma Cooperative Liquid Assets Securities System (OKCLASS), an intergovernmental investment pool as described in Title 62 Oklahoma Statutes Section 348.1(A)(6), in order to exercise such investment power jointly and invest such funds in concert with the other Participants pursuant to the Interlocal Agreement as authorized by the Oklahoma Interlocal Cooperation Act in order to take advantage of economies of scale and perform governmental functions more efficiently; and

WHEREAS, the policy of the Interlocal Agreement shall be to place the highest priority on the safety of principal and liquidity of funds, and the optimization of investment returns shall be secondary to the requirements for safety and liquidity; and

WHEREAS, the Council is an initial participant in the Interlocal and thus needs to appoint an individual to serve as an initial director of the governing board of the Interlocal.

NOW, THEREFORE, BE IT RESOLVED BY THE CITY COUNCIL OF THE CITY OF OKLAHOMA CITY, OKLAHOMA AS FOLLOWS:

SECTION 1. The Council hereby joins the Interlocal Agreement as a Participant and agrees to be bound by all the terms and provisions thereof.

SECTION 2. The Council hereby designates Matthew Boggs to serve as an initial Director of the Board of OKCLASS.

SECTION 3. The Mayor is hereby authorized to execute the Interlocal Agreement, the Instrument of Adoption, and such other documents, certifications, representations, or agreements as may be necessary or convenient to affect the foregoing.

ADOPTED by the Council and **SIGNED** by the Mayor of The City of Oklahoma City

this 26TH day of MARCH, 2024.

ATTEST:

Amy K. Simpson
CITY CLERK

SEAL OF THE CITY OF OKLAHOMA CITY

David Holt
MAYOR

REVIEWED as to form and legality.

Amy Douglass
ASSISTANT MUNICIPAL COUNSELOR

PURSUANT TO THE LEGAL NOTICE AS IS REQUIRED BY THE OKLAHOMA OPEN MEETING ACT INCLUDING THE POSTING OF NOTICE AND AGENDA AS IS REQUIRED BY THE TERMS THEREOF, THE BOARD OF COUNTY COMMISSIONERS OF CLEVELAND COUNTY, STATE OF OKLAHOMA MET IN REGULAR MEETING AT CLEVELAND COUNTY COURTHOUSE, 201 S. JONES AVENUE, NORMAN, OKLAHOMA, ON THE 8TH DAY OF JANUARY, 2024, AT 1:00 P.M.

COMMISSIONERS PRESENT: Cleveland, Grissom, McHughes

COMMISSIONERS ABSENT:

(Other Proceedings)

Thereupon, a resolution was introduced and read in full by the Chairman. Commissioner Jacob McHughes moved passage of the resolution, and Commissioner Rusty Grissom seconded the motion. The motion, carrying with it the approval of said resolution, was approved by the following vote:

AYE: Rod Cleveland, Jacob McHughes, Rusty Grissom

NAY: None

The resolution so approved was as follows:

A RESOLUTION OF THE BOARD OF COUNTY COMMISSIONERS OF CLEVELAND COUNTY, STATE OF OKLAHOMA, APPROVING THE ENTRANCE INTO AN INTERLOCAL AGREEMENT WITH OTHER GOVERNMENTAL PARTICIPANTS FOR THE PURPOSE OF EXERCISING INVESTMENT POWER JOINTLY TO INVEST FUNDS IN CONCERT WITH OTHER PARTICIPANTS; PROVIDING FOR AN EFFECTIVE DATE.

WHEREAS, the Board of County Commissioners of Cleveland County, Oklahoma (the "County") is permitted and has the power pursuant to the provisions of the Oklahoma Interlocal Cooperation Act, Title 74 Oklahoma Statutes Section 1001 *et seq.* to enter into interlocal agreements to exercise jointly with any other governmental entities any power, privilege, or authority which such governmental entities share in common and which each might exercise separately pursuant to a written interlocal agreement; and

WHEREAS, interlocal agreements may be created so that units of local government may invest certain of their funds in statutorily permitted investments including but not limited to any intergovernmental investment pool authorized pursuant to Title 62 Oklahoma Statutes Section 348.1(A)(6); and

WHEREAS, the County desires to enter as an initial Participant (as such term is defined in the Interlocal Agreement) into an Interlocal Agreement, a copy of which is attached hereto as Exhibit "A" (the "Interlocal Agreement") the purpose of which is to provide the County and each Participant who has executed or otherwise joined the Interlocal Agreement, a substantial benefit by establishing the intergovernmental investment pool to be known as the Oklahoma Cooperative Liquid Assets

Securities System (OKCLASS), an intergovernmental investment pool as described in Title 62 Oklahoma Statutes Section 348.1(A)(6), in order to exercise such investment power jointly and invest such funds in concert with the other Participants pursuant to the Interlocal Agreement as authorized by the Oklahoma Interlocal Cooperation Act in order to take advantage of economies of scale and perform governmental functions more efficiently; and

WHEREAS, the policy of the Interlocal Agreement shall be to place the highest priority on the safety of principal and liquidity of funds, and the optimization of investment returns shall be secondary to the requirements for safety and liquidity;

NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF COUNTY COMMISSIONERS OF CLEVELAND COUNTY, OKLAHOMA AS FOLLOWS:

SECTION 1. The County hereby joins the Interlocal Agreement as a Participant and agrees to be bound by all the terms and provisions thereof.

SECTION 2. The County hereby designates McHugh to serve as an initial Director of the Board of OKCLASS.

SECTION 3. The Chairman is hereby authorized to execute the Interlocal Agreement, the Instrument of Adoption, and such other documents, certifications, representations, or agreements as may be necessary or convenient to affect the foregoing.

THIS RESOLUTION PASSED AND APPROVED THIS 8TH DAY OF JANUARY 2024.

CLEVELAND COUNTY, OKLAHOMA
ACTING BY AND THROUGH ITS
BOARD OF COUNTY COMMISSIONERS

CHAIRMAN, BOARD OF COUNTY COMMISSIONERS,
CLEVELAND COUNTY, OKLAHOMA

COUNTY CLERK OF CLEVELAND COUNTY, OKLAHOMA

(SEAL)

APPROVED AS TO FORM AND LEGALITY:
District Attorney

STATE OF OKLAHOMA)
)SS
COUNTY OF CLEVELAND)

I, the undersigned, the duly qualified and acting County Clerk of the County of Cleveland, State of Oklahoma, hereby certify that the above and foregoing is a true, correct and complete copy of the Resolution duly adopted by the Board of County Commissioners of Cleveland County and of the proceedings of the Board of County Commissioners in the adoption of said Resolution, on the date therein set out as shown by the records of my office.

Further, I certify that in conformity with Title 25, Oklahoma Statutes 2011, Sections 301-314, inclusive, as amended (the Oklahoma Open Meeting Act) I received notice of the meeting as required by law, and I did, or caused to be done, the following acts:

1. At least twenty-four (24) hours prior to said meeting, give public notice in writing of the date, time and place of said meeting of the County Commissioners of Cleveland County; and

2. At least twenty-four (24) hours prior to said meeting (excluding Saturdays, Sundays and legal holidays declared by the State of Oklahoma), display public notice of said meeting in prominent public view at the principal office of the County Commissioners and at the location of said meeting, such notice setting forth thereon the date, time, place and agenda for said meeting;

and that the minutes of the meeting reflect the time and manner of such notice of the meeting required by the Oklahoma Open Meeting Act.

WITNESS my hand and seal of said County this 8th day of January, 2024.

County Clerk

(SEAL)

THE BOARD OF DIRECTORS OF THE ASSOCIATION OF COUNTY COMMISSIONERS OF OKLAHOMA MET IN REGULAR MEETING AT 429 N.E. 50TH STREET, OKLAHOMA CITY, OKLAHOMA, ON THE 31ST DAY OF JANUARY, 2024, AT 10:00 A.M.

DIRECTORS PRESENT: Rogers, Payne, Poindexter, Hall, Simmons, Starns Cavett, Bohot, Anders, Bolz

DIRECTORS ABSENT: Delozer

(Other Proceedings)

Thereupon, a resolution was introduced and read in full by the President. Director Pointdexter moved passage of the resolution, and Director Simmons, seconded the motion. The motion, carrying with it the approval of said resolution, was approved by the following vote:

AYE: Rogers, Payne, Poindexter, Hall, Simmons, Starns Cavett, Bohot, Anders, Bolz

NAY:

The resolution so approved was as follows:

A RESOLUTION OF THE BOARD OF DIRECTORS OF THE ASSOCIATION OF COUNTY COMMISSIONERS OF OKLAHOMA, APPROVING THE ENTRANCE INTO AN INTERLOCAL AGREEMENT WITH OTHER GOVERNMENTAL PARTICIPANTS FOR THE PURPOSE OF EXERCISING INVESTMENT POWER JOINTLY TO INVEST FUNDS IN CONCERT WITH OTHER PARTICIPANTS; DESIGNATING AN INDIVIDUAL TO SERVE AS AN INITIAL DIRECTOR OF THE INTERLOCAL; PROVIDING FOR AN EFFECTIVE DATE; AND TAKING OTHER ACTIONS RELATED THERETO.

WHEREAS, the Association of County Commissioners of Oklahoma ("ACCO") is permitted and has the power pursuant to the provisions of the Oklahoma Interlocal Cooperation Act, Title 74 Oklahoma Statutes Section 1001 *et seq.* to enter into interlocal agreements to exercise jointly with any other governmental entities any power, privilege, or authority which such governmental entities share in common and which each might exercise separately pursuant to a written interlocal agreement; and

WHEREAS, interlocal agreements may be created so that units of local government may invest certain of their funds in statutorily permitted investments including but not limited to any intergovernmental investment pool authorized pursuant to Title 62 Oklahoma Statutes Section 348.1(A)(6); and

WHEREAS, ACCO desires to enter as an initial Participant (as such term is defined in the Interlocal Agreement) into an Interlocal Agreement, a copy of which is attached hereto as Exhibit "A" (the "Interlocal Agreement") the purpose of which is to provide ACCO and each Participant who has executed or otherwise joined the Interlocal Agreement, a substantial benefit by establishing the intergovernmental investment pool to be known as the Oklahoma Cooperative Liquid Assets Securities System (OKCLASS), an intergovernmental investment pool as described

in Title 62 Oklahoma Statutes Section 348.1(A)(6), in order to exercise such investment power jointly and invest such funds in concert with the other Participants pursuant to the Interlocal Agreement as authorized by the Oklahoma Interlocal Cooperation Act in order to take advantage of economies of scale and perform governmental functions more efficiently; and

WHEREAS, the policy of the Interlocal Agreement shall be to place the highest priority on the safety of principal and liquidity of funds, and the optimization of investment returns shall be secondary to the requirements for safety and liquidity; and

WHEREAS, ACCO is an initial participant in the Interlocal and thus needs to appoint an individual to serve as an initial director of the governing board of the Interlocal.

NOW, THEREFORE, BE IT RESOLVED BY THE ASSOCIATION OF COUNTY COMMISSIONERS OF OKLAHOMA AS FOLLOWS:

SECTION 1. ACCO hereby joins the Interlocal Agreement as a Participant and agrees to be bound by all the terms and provisions thereof.

SECTION 2. ACCO hereby designates Chris Schroder to serve as an initial Director of the Board of OKCLASS.

SECTION 3. The President is hereby authorized to execute the Interlocal Agreement, the Instrument of Adoption, and such other documents, certifications, representations, or agreements as may be necessary or convenient to affect the foregoing.

THIS RESOLUTION PASSED AND APPROVED THIS 31ST DAY OF JANUARY 2024.

ASSOCIATION OF COUNTY COMMISSIONERS
OF OKLAHOMA

PRESIDENT, ASSOCIATION OF COUNTY
COMMISSIONERS OF OKLAHOMA

SECRETARY-TREASURER, ASSOCIATION OF COUNTY
COMMISSIONERS OF OKLAHOMA

(SEAL)

STATE OF OKLAHOMA)
)SS
COUNTY OF OKLAHOMA)

I, the undersigned, the duly qualified and acting Secretary-Treasurer of the Association of County Commissioners of Oklahoma, hereby certify that the above and foregoing is a true, correct and complete copy of the Resolution duly adopted by the Board of Directors of the Association of County Commissioners of Oklahoma and of the proceedings of the Board of Directors of the Association of County Commissioners of Oklahoma in the adoption of said Resolution, on the date therein set out as shown by the records of my office.

WITNESS my hand and seal of said Association this 31st day of January, 2024.

Secretary-Treasurer

(SEAL)

SUMMARY OF MAJOR GENERAL FUND REVENUE SOURCES
VS. BUDGET, FYE 2026 - AS OF JANUARY 31, 2026

MAJOR REVENUE SOURCE	TOTAL BUDGET	PROJECTED TO DATE	Current Month Collections	COLLECTED TO DATE	% Var. From Proj To Date	Prior FY To Date	% Var. From Prior FYTD
Sales Tax	56,283,247	32,493,444	4,954,621	32,598,311	0.32%	32,558,725	0.12%
Use Tax	12,979,200	7,381,596	1,370,878	8,024,350	8.71%	7,390,485	8.58%
Franchise Taxes/Fees	7,589,409	4,245,994	573,814	4,733,213	11.47%	4,332,429	9.25%
Licenses and Permits	1,021,610	428,991	68,093	487,513	13.64%	494,607	-1.43%
Shared (Other) Taxes	3,492,545	2,037,318	197,208	1,366,105	-32.95%	1,354,951	0.82%
Fines and Forfeitures	1,293,876	754,761	137,928	1,039,678	37.75%	927,557	12.09%
Investment/Interest Income	201,020	117,262	25,194	222,089	89.40%	310,495	-28.47%
TOTAL: General Fund (Major)	82,860,907	47,459,365	7,327,738	48,471,259	2.13%	47,369,249	2.33%

SUMMARY OF MAJOR CAPITAL PROJECT FUND REVENUE SOURCES
VS. BUDGET, FYE 2026 - AS OF JANUARY 31, 2026

MAJOR REVENUE SOURCE	TOTAL BUDGET	PROJECTED TO DATE	Current Month Collections	COLLECTED TO DATE	% Var. From Proj To Date	Prior FY To Date	% Var. From Prior FYTD
Sales Tax	17,512,533	10,110,336	1,507,928	9,921,225	-1.87%	9,909,205	0.12%
Investment/Interest Income	700,000	408,333	133,454	1,078,058	164.01%	1,532,704	-29.66%
TOTAL: Capital Fund (Major)	18,212,533	10,518,669	1,641,382	10,999,283	4.57%	11,441,909	-3.87%

SUMMARY OF MAJOR NORMAN FORWARD FUND REVENUE SOURCES
VS. BUDGET, FYE 2026 - AS OF JANUARY 31, 2026

MAJOR REVENUE SOURCE	TOTAL BUDGET	PROJECTED TO DATE	Current Month Collections	COLLECTED TO DATE	% Var. From Proj To Date	Prior FY To Date	% Var. From Prior FYTD
Sales Tax	12,928,778	7,464,042	1,077,092	7,086,589	-5.06%	7,078,004	0.12%
Use Tax	1,966,154	1,118,201	228,480	1,337,392	19.60%	1,231,747	8.58%
Investment/Interest Income	15,000	8,750	27,064	163,654	1770.33%	154,622	5.84%
TOTAL: Capital Fund (Major)	14,909,932	8,590,993	1,332,636	8,587,635	-0.04%	8,464,373	1.46%

SUMMARY OF MAJOR ROOM TAX FUND REVENUE SOURCES
VS. BUDGET, FYE 2026 - AS OF JANUARY 31, 2026

MAJOR REVENUE SOURCE	TOTAL BUDGET	PROJECTED TO DATE	Current Month Collections	COLLECTED TO DATE	% Var. From Proj To Date	Prior FY To Date	% Var. From Prior FYTD
Hotel/Motel Room Tax	3,947,369	2,340,857	295,574	2,795,675	19.43%	2,055,475	36.01%
Investment/Interest Income	2,500	1,458	4,097	25,606	1655.87%	28,542	-10.28%
TOTAL: Room Tax Fund	3,949,869	2,342,315	299,671	2,821,282	20.45%	2,084,017	35.38%

SUMMARY OF MAJOR WESTWOOD FUND REVENUE SOURCES
VS. BUDGET, FYE 2026 - AS OF JANUARY 31, 2026

MAJOR REVENUE SOURCE	TOTAL BUDGET	PROJECTED TO DATE	Current Month Collections	COLLECTED TO DATE	% Var. From Proj To Date	Prior FY To Date	% Var. From Prior FYTD
Golf Green	600,000	321,814	19,373	345,275	7.29%	221,466	55.90%
Golf Driving Range	150,000	74,865	260	98,852	32.04%	63,760	55.04%
Golf Carts	300,000	164,730	10,328	185,259	12.46%	121,661	52.27%
Swimming Pool	965,000	403,122	3,265	285,420	-29.20%	261,636	9.09%
TOTAL: Westwood Fund (Major)	2,015,000	964,531	33,226	914,805	-5.16%	668,523	36.84%

SUMMARY OF MAJOR WATER FUND REVENUE SOURCES
VS. BUDGET, FYE 2026 - AS OF JANUARY 31, 2026

MAJOR REVENUE SOURCE	TOTAL BUDGET	PROJECTED TO DATE	Current Month Collections	COLLECTED TO DATE	% Var. From Proj To Date	Prior FY To Date	% Var. From Prior FYTD
User Fees-Residential	23,043,066	14,967,416	1,598,833	14,188,603	-5.20%	15,213,046	-6.73%
User Fees-Commercial	3,797,441	2,215,174	318,424	2,427,854	9.60%	2,467,565	-1.61%
User Fees-Industrial	437,374	255,135	25,310	194,599	-23.73%	209,861	-7.27%
User Fees-Institutional	1,212,093	707,054	85,351	569,780	-19.41%	713,100	-20.10%
Connection Fees	865,946	505,135	45,002	436,763	-13.54%	482,094	-9.40%
Capital Improvement Charges	1,450,370	846,049	124,821	904,829	6.95%	911,867	-0.77%
Investment/Interest Income	120,000	70,000	161,948	1,140,395	1529.14%	1,193,934	-4.48%
TOTAL: Water Fund (Major)	30,926,290	19,565,963	2,359,688	19,862,823	1.52%	21,191,467	-6.27%

SUMMARY OF MAJOR WATER RECLAMATION FUND REVENUE SOURCES
VS. BUDGET, FYE 2026 - AS OF JANUARY 31, 2026

MAJOR REVENUE SOURCE	TOTAL BUDGET	PROJECTED TO DATE	Current Month Collections	COLLECTED TO DATE	% Var. From Proj To Date	Prior FY To Date	% Var. From Prior FYTD
User Fees-Residential	7,889,484	4,602,199	723,819	5,028,049	9.25%	4,985,599	0.85%
User Fees-Commercial	1,512,074	882,043	138,518	1,004,833	13.92%	1,026,534	-2.11%
User Fees-Industrial	186,597	108,848	8,054	66,071	-39.30%	71,337	-7.38%
User Fees-Institutional	1,132,634	660,703	52,215	473,130	-28.39%	551,569	-14.22%
Capital Improvement Charges	866,285	505,333	72,715	540,343	6.93%	549,614	-1.69%
Investment/Interest Income	50,000	29,167	22,862	155,230	432.22%	206,627	-24.87%
TOTAL: Water Reclamation Fund (Major)	11,637,074	6,788,293	1,018,183	7,267,655	7.06%	7,391,279	-1.67%

SUMMARY OF MAJOR SEWER MAINTENANCE FUND REVENUE SOURCES
VS. BUDGET, FYE 2026 - AS OF JANUARY 31, 2026

MAJOR REVENUE SOURCE	TOTAL BUDGET	PROJECTED TO DATE	Current Month Collections	COLLECTED TO DATE	% Var. From Proj To Date	Prior FY To Date	% Var. From Prior FYTD
Sewer Maintenance Fee	3,202,437	1,860,401	276,350	1,934,307	3.97%	1,919,195	0.79%
TOTAL: Sewer Maintenance Fund (Major)	3,202,437	1,860,401	276,350	1,934,307	3.97%	1,919,195	0.79%

SUMMARY OF MAJOR NEW DEVELOPMENT EXCISE FUND REVENUE SOURCES
VS. BUDGET, FYE 2026 - AS OF JANUARY 31, 2026

MAJOR REVENUE SOURCE	TOTAL BUDGET	PROJECTED TO DATE	Current Month Collections	COLLECTED TO DATE	% Var. From Proj To Date	Prior FY To Date	% Var. From Prior FYTD
WW Excise Tax (Residential)	1,100,000	631,714	40,871	499,476	-20.93%	605,273	-17.48%
WW Excise Tax (Commercial)	300,000	175,000	6,149	67,437	-61.46%	73,751	-8.56%
TOTAL: New Development Excise Fund (Major)	1,400,000	806,714	47,020	566,913	-29.73%	679,024	-16.51%

SUMMARY OF MAJOR SANITATION FUND REVENUE SOURCES VS. BUDGET, FYE 2026 - AS OF JANUARY 31, 2026

MAJOR REVENUE SOURCE	TOTAL BUDGET	PROJECTED TO DATE	Current Month Collections	COLLECTED TO DATE	% Var. From Proj To Date	Prior FY To Date	% Var. From Prior FYTD
User Fees-Residential	8,754,783	5,106,957	656,201	4,598,760	-9.95%	4,558,017	0.89%
User Fees-Commercial	4,002,544	2,334,817	468,421	3,164,485	35.53%	3,177,373	-0.41%
User Fees-Industrial	182,061	106,202	-	-	-100.00%	-	0.00%
User Fees-Institutional	529,604	308,936	33,561	328,365	6.29%	323,300	1.57%
User Fees-Transfer Station	652,912	380,865	81,671	668,668	75.57%	844,023	-20.78%
User Fees - Recycling	1,346,037	785,188	106,146	742,323	-5.46%	734,391	1.08%
Recycled Material Sales	235,524	137,389	6,795	45,268	-67.05%	102,379	-55.78%
Investment/Interest Income	300,000	175,000	33,812	259,833	48.48%	286,064	-9.17%
TOTAL: Sanitation Fund (Major)	16,003,465	9,335,355	1,386,607	9,807,702	5.06%	10,025,547	-2.17%

SUMMARY OF MAJOR FUND EXPENDITURES VS. BUDGET VS. BUDGET, FYE 2026 - AS OF JANUARY 31, 2026

FUND	TOTAL BUDGET	PROJECTED TO DATE *	Current Month Expended	EXPENDED TO DATE	% Var. From Proj To Date	Prior FY To Date	% Var. From Prior FYTD
General Fund	114,808,266	66,971,489	7,989,943	66,357,860	-0.92%	65,507,385	1.30%
Capital Fund	90,254,000	52,648,167	2,344,177	17,454,783	-66.85%	22,171,150	-21.27%
Norman Forward Fund	18,638,104	10,872,227	4,792,364	13,029,664	19.84%	11,821,208	10.22%
Westwood Fund	3,062,570	1,786,499	133,463	1,829,064	2.38%	1,690,439	8.20%
Water Fund	85,377,470	49,803,524	1,688,507	15,873,290	-68.13%	17,828,622	-10.97%
Water Reclamation Fund	46,198,258	26,948,984	822,494	8,382,101	-68.90%	10,656,665	-21.34%
Sanitation Fund	22,563,100 (Adjusted Budget)	13,161,808	1,857,339	9,619,123	-26.92%	9,966,704	-3.49%

* Based on historical collection patterns (where known), or based on proportion of the fiscal year elapsed.

GENERAL FUND:
As of January 31, 2026

	Original Budget - Annual	Adjusted budget - Annual	YTD Actual - 7 Month	Unencumb Balance
Beginning Fund Balance	12,075,889	12,075,889	$ 11,656,126	
REVENUES:				
Revenue	101,042,716	101,042,715	57,054,215	
Transfers In	6,076,862	6,080,077	3,548,051	
Total Revenue	107,119,578	107,122,792	60,602,266	
EXPENDITURES:				
Salary / Benefits	77,303,906	77,285,642	48,086,829	29,198,813
Supplies / Materials	7,816,884	8,703,380	3,766,232	4,607,898
Services / Maintenance	16,703,385	17,267,304	8,564,909	6,969,182
Internal Services	5,524,264	5,524,264	2,977,437	2,546,827
Capital Equipment	3,428,384	5,226,711	2,584,255	781,769
Capital Project	-	304,024	82,279	221,745
Transfers Out	482,453	496,941	295,919	201,022
Employee Turnover Savings	(800,000)	(800,000)		
Supplies/Materials/Svs/Maint Savings	-	-		
Total Expenditures	110,459,276	114,008,266	66,357,860	44,527,256
Net Difference	(3,339,698)	(6,885,474)	(5,755,594)	
Ending Fund Balance	$ 8,736,191	$ 5,190,415	$ 5,900,532	

RAINY DAY FUND:
As of January 31, 2026

	Original Budget - Annual	Adjusted budget - Annual	YTD Actual - 7 Month
Beginning Fund Balance	$ 4,800,438	$ 4,800,438	$ 4,982,374
REVENUES:			
Revenue	50,000	50,000	118,397
Transfers In	-	-	-
Total Revenue	50,000	50,000	118,397
EXPENDITURES:			
Transfers Out	-	-	-
Total Expenditures	-	-	-
Net Difference	50,000	50,000	118,397
Ending Fund Balance	$ 4,850,438	$ 4,850,438	$ 5,100,771
Rainy Day Target - 4%			4,102,187

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PUBLIC SAFETY SALES TAX FUND:
As of January 31, 2026

	Original Budget - Annual	Adjusted budget - Annual	YTD Actual - 7 Month	Unencumb Balance
Beginning Fund Balance	$ -	$ -	$ 54,145	
REVENUES:				
Revenue	15,446,553	15,446,554	8,706,103	
Transfers In	643,271	651,571	383,541	
Total Revenue	16,089,824	16,098,125	9,089,644	
EXPENDITURES:				
Salary / Benefits	11,901,245	11,901,245	7,538,191	4,363,054
Supplies / Materials	660,396	687,555	277,153	389,129
Services / Maintenance	282,661	294,142	146,322	124,291
Internal Services	527,525	527,525	205,247	322,278
Capital Equipment	325,432	1,687,595	377,519	39,587
Capital Project	-	1,518,052	36,705	1,351,879
Debt Service	2,392,565	2,392,565	1,194,923	1,197,643
Transfers Out	-	-	-	-
Total Expenditures	16,089,824	19,008,679	9,776,060	7,787,861
Net Difference	-	(2,910,554)	(686,416)	
Ending Fund Balance	$ -	$ (2,910,554)	$ (632,271)	

ROOM TAX FUND:
As of January 31, 2026

	Original Budget - Annual	Adjusted budget - Annual	YTD Actual - 7 Month	Unencumb Balance
Beginning Fund Balance	$ 433,893	$ 433,893	$ 1,026,492	
REVENUES:				
Revenue	3,949,869	3,949,869	2,875,282	
Transfers In	-	-	-	
Total Revenue	3,949,869	3,949,869	2,875,282	
EXPENDITURES:				
Services / Maintenance	3,070,000	3,246,641	2,070,000	80,000
Internal Services	157,895	157,895	89,907	67,988
Capital Projects	-	245,332	81,562	120,138
Debt Service	431,554	431,554	214,545	217,009
Transfers Out	-	-	-	-
Total Expenditures	3,659,449	4,081,422	2,456,014	485,135
Net Difference	290,420	(131,553)	419,268	
Ending Fund Balance	$ 724,313	$ 302,340	$ 1,445,760	

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WESTWOOD FUND:
As of January 31, 2026

	Original Budget - Annual	Adjusted budget - Annual	YTD Actual - 7 Month	Unencumb Balance
Beginning Fund Balance	$ 182,236	$ 182,236	$ 186,663	
REVENUES:				
Revenue	2,863,000	2,863,000	1,481,108	
Transfers In	130,986	130,986	76,409	
Total Revenue	2,993,986	2,993,986	1,557,517	
EXPENDITURES:				
Salary / Benefits	1,824,406	1,824,406	1,197,857	626,549
Supplies / Materials	606,504	631,159	287,723	269,808
Services / Maintenance	365,100	370,633	283,848	48,184
Internal Services	80,706	80,706	42,538	38,168
Capital Equipment	95,896	108,789	-	96,487
Capital Projects	-	46,877	17,099	29,778
Employee Turnover Savir	(41,605)	(41,605)		
Supplies/Materials/Svs/M	(41,605)	(41,605)		
Total Expenditures	2,889,402	2,979,360	1,829,065	1,108,974
Net Difference	104,584	14,626	(271,548)	
Ending Fund Balance	$ 286,820	$ 196,862	$ (84,885)	

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WATER FUND:
As of January 31, 2026

	Original Budget - Annual	Adjusted budget - Annual	YTD Actual - 7 Month	Unencumb Balance
Beginning Fund Balance	$ 8,644,380	$ 8,644,380	$ 40,375,374	
REVENUES:				
Revenue	33,256,416	33,331,418	22,474,865	
Transfers In	-	-	-	
Total Revenue	33,256,416	33,331,418	22,474,865	
EXPENDITURES:				
Salary / Benefits	5,889,459	5,889,459	3,491,338	2,398,121
Supplies / Materials	4,218,767	4,295,586	2,548,803	1,629,467
Services / Maintenance	3,411,563	3,479,581	1,635,951	1,701,899
Internal Services	525,951	525,951	269,052	256,899
Cost Allocation	2,359,729	2,359,729	1,228,128	1,131,601
Capital Equipment	96,435	150,854	33,766	78,820
Capital Projects	14,750,000	60,483,661	4,488,647	46,612,788
Debt Service	6,626,853	6,626,853	1,188,074	5,438,779
Transfers Out	1,565,797	1,565,797	913,382	652,415
Employee Turnover Savings	(88,342)	(88,342)		
Total Expenditures	39,356,212	85,289,129	15,797,141	59,900,789
Net Difference	(6,099,796)	(51,957,711)	6,677,724	
Ending Fund Balance	$ 2,544,584	$ (43,313,331)	$ 47,053,098	

WATER RECLAMATION FUND:
As of January 31, 2026

	Original Budget - Annual	Adjusted budget - Annual	YTD Actual - 7 Month	Unencumb Balance
Beginning Fund Balance	$ 4,201,472	$ 4,201,472	$ 3,559,978	
REVENUES:				
Revenue	12,512,660	12,512,660	8,570,443	
Transfers In	-	-	-	
Total Revenue	12,512,660	12,512,660	8,570,443	
EXPENDITURES:				
Salary / Benefits	4,175,522	4,175,522	2,662,889	1,512,633
Supplies / Materials	737,873	818,092	528,473	253,951
Services / Maintenance	1,724,496	1,887,644	919,522	858,343
Internal Services	293,610	293,610	148,813	144,796
Cost Allocation	833,460	833,460	406,064	427,396
Capital Equipment	1,033,750	1,104,321	952,055	147,163
Capital Projects	3,925,000	11,831,498	1,227,187	8,231,909
Debt Service	2,434,647	2,434,647	63,769	2,370,878
Transfers Out	579,819	654,819	413,228	241,591
Employee Turnover Savings	(62,633)	(62,633)		
Total Expenditures	15,675,544	23,970,980	7,322,000	14,188,660
Net Difference	(3,162,884)	(11,458,320)	1,248,443	
Ending Fund Balance	$ 1,038,588	$ (7,256,848)	$ 4,808,421	

SEWER MAINTENANCE FUND:
As of January 31, 2026

	Original Budget - Annual	Adjusted budget - Annual	YTD Actual - 7 Month	Unencumb Balance
Beginning Fund Balance	$ 2,123,844	$ 2,123,844	$ 18,272,230	
REVENUES:				
Revenue	3,202,437	3,202,437	2,350,070	
Transfers In	-	-	-	
Total Revenue	3,202,437	3,202,437	2,350,070	
EXPENDITURES:				
Salary / Benefits	70,004	70,004	41,243	28,761
Supplies / Materials	4,552	4,552	1,589	2,963
Services / Maintenance	3,525	3,525	250	3,275
Internal Services	5,665	5,665	2,417	3,248
Cost Allocation	-	-	-	-
Capital Equipment	69,506	69,506	55,563	9,333
Capital Projects	3,525,000	18,616,146	840,819	17,312,589
Transfers Out	-	-	-	-
Audit Adjustments	-	-	-	-
Employee Turnover Savings	-	-		
Total Expenditures	3,678,252	18,769,398	941,881	17,360,169
Net Difference	(475,815)	(15,566,961)	1,408,189	
Ending Fund Balance	$ 1,648,029	$ (13,443,117)	$ 19,680,419	

NEW DEVELOPMENT EXCISE FUND:
As of January 31, 2026

	Original Budget - Annual	Adjusted budget - Annual	YTD Actual - 7 Month	Unencumb Balance
Beginning Fund Balance	$ 1,888,071	$ 1,888,071	$ 3,145,391	
REVENUES:				
Revenue	1,470,000	1,470,000	613,758	
Transfers In	-	-	-	
Total Revenue	1,470,000	1,470,000	613,758	
EXPENDITURES:				
Services / Maintenance	-	-	-	-
Capital Projects	-	1,492,106	95	1,198,572
Debt Service	1,903,141	1,903,141	69,332	1,833,809
Transfers Out		-	-	-
Audit Adjustments	-	-	-	-
Total Expenditures	1,903,141	3,395,247	69,427	3,032,381
Net Difference	(433,141)	(1,925,247)	544,331	
Ending Fund Balance	$ 1,454,930	$ (37,176)	$ 3,689,722	

SANITATION FUND:
As of January 31, 2026

	Original Budget - Annual	Adjusted budget - Annual	YTD Actual - 7 Month	Unencumb Balance
Beginning Fund Balance	$ 4,450,740	$ 4,450,740	$ 11,884,700	
REVENUES:				
Revenue	17,186,608	17,186,608	10,344,010	
Transfers In	-	-	-	
Total Revenue	17,186,608	17,186,608	10,344,010	
EXPENDITURES:				
Salary / Benefits	5,725,647	5,725,647	4,104,391	1,621,256
Supplies / Materials	1,440,449	1,448,401	648,397	790,678
Services / Maintenance	4,087,471	4,157,567	1,561,403	2,563,788
Internal Services	997,724	997,724	477,739	519,986
Cost Allocation	2,312,802	2,312,802	1,201,118	1,111,684
Capital Equipment	2,251,256	3,397,615	1,421,062	1,113,345
Capital Projects	200,000	4,523,344	149,253	3,230,638
Debt Service	-	-	-	-
Transfers Out	-	-	-	-
Total Expenditures	17,015,349	22,563,100	9,563,363	10,951,375
Net Difference	171,259	(5,376,492)	780,647	
Ending Fund Balance	$ 4,621,999	$ (925,752)	$ 12,665,347	

CAPITAL FUND:
As of January 31, 2026

	Original Budget - Annual	Adjusted budget - Annual	YTD Actual - 7 Month	Unencumb Balance
	$ 30,146,984	$ 30,146,984	$ 70,335,099	
REVENUES:				
Revenue	52,212,533	52,212,533	11,116,721	
Transfers In	-	6,188	6,188	
Total Revenue	52,212,533	52,218,721	11,122,909	
EXPENDITURES:				
Salary / Benefits	1,393,020	1,393,020	855,243	537,777
Supplies / Materials	-	-	-	-
Services / Maintenance	16,499	85,416	70,813	14,603
Internal Services	6,783	6,783	4,008	2,775
Capital Equipment	-	-	-	-
Capital Projects	19,748,766	82,345,581	11,676,100	57,944,004
Debt Service	-	-	-	-
Transfers Out	3,778,995	6,423,200	4,848,619	1,574,581
Total Expenditures	24,944,063	90,254,000	17,454,783	60,073,740
Net Difference	27,268,470	(38,035,279)	(6,331,874)	
Ending Fund Balance	$ 57,415,454	$ (7,888,295)	$ 64,003,225	

NORMAN FORWARD SALES TAX FUND:
As of January 31, 2026

	Original Budget - Annual	Adjusted budget - Annual	YTD Actual - 7 Month	Unencumb Balance
	$ 5,419,396	$ 5,419,396	$ 10,248,636	
REVENUES:				
Revenue	15,309,932	13,936,312	8,587,656	
Transfers In	-	686,810	686,810	
Total Revenue	15,309,932	14,623,122	9,274,466	
EXPENDITURES:				
Salary / Benefits	-	-	-	-
Supplies / Materials	-	-	-	-
Services / Maintenance	-	-	-	-
Internal Services	-	-	-	-
Capital Projects	751,000	8,545,361	3,125,181	3,786,379
Debt Service	9,648,688	9,648,688	9,645,451	3,237
Transfers Out	444,055	444,055	259,032	185,023
Total Expenditures	10,843,743	18,638,104	13,029,664	3,974,639
Net Difference	4,466,189	(4,014,982)	(3,755,198)	
Ending Fund Balance	$ 9,885,585	$ 1,404,414	$ 6,493,438	

Appropriations from Fund Balance FY26

Fund	Gaining Account	Amount	Agenda Date	Item No.	Project No.	Description
General Fund						
106-363376	15661115-43106	3,600.00	7/22/2025	28		donation from Cavins Group to help support community outreach events
106-363376	15661115-43136	2,300.00	7/22/2025	28		donation from Cavins Group to help support community outreach events
106-363376	15661115-44199	2,400.00	7/22/2025	28		donation from Cavins Group to help support community outreach events
106-363376	10664143-43122	9,590.00	8/26/2025	8		donation from the CCPSST to purchase an isimulate cardiac monitor training device
Special Grants Fund						
22-29000	22440146-44009	2,725.00	8/26/2025	12		CLG grant funding for dev & support of local historic programs
22-29000	22440146-44604	3,000.00	8/26/2025	12		CLG grant funding for dev & support of local historic programs
22-29000	22440146-44701	1,000.00	8/26/2025	12		CLG grant funding for dev & support of local historic programs
22-29000	22440146-44821	800.00	8/26/2025	12		CLG grant funding for dev & support of local historic programs
22-29000	22440146-43001	200.00	8/26/2025	12		CLG grant funding for dev & support of local historic programs
22-29000	22440146-44601	150.00	8/26/2025	12		CLG grant funding for dev & support of local historic programs
22-29000	22122371-44099	498,000.00	10/14/2025	25		to fund partnership with The Virtue Center for the Opiod Abatement project
22-29000	22660119-42110	55,736.00	10/14/2025	24	GP0129 SALBEN	OHSO grant for PD to conduct high-visibility enforcement & saturation patrols
22-29000	22660119-42110	4,264.00	10/14/2025	24	GP0129 SALBEN	OHSO grant for PD to conduct high-visibility enforcement & saturation patrols
226-331343	22660211-43117	4,000.00	12/9/2025	22		ASPCA grant to reimb AWD for expenses related to the on-site adopt event at Cavendar Subaru
225-371312	22550223-43212	20,000.00	1/13/2026	31		ACOG reimb for costs to collect traffic data
Room Tax Fund						
23-29000	23794442-46201	7,500.00	7/22/2025	26		for architecture deisgn svcs for westwood park golf design concept plan
Public Transportation & Parking Fund						
27-29000	27550276-45007	345,423.00	10/14/2025	29		to help purchase 3-35' CNG transit busses
27-29000	27550276-45007	269,720.10	12/9/2025	27		to purchase pantograph charging infrastructure for norman Transit Center
27-29000	27550276-45007	192,455.00	1/27/2026	8		to purch 1 new CNG cutaway transit bus-replaces unit 5-2471
Sanitation Fund						
33-29000	33955161-45108	130,600.00	10/14/2025	34		to purchase polycarts & dumpsters as needed for FY26
33-29000	33955162-45108	70,000.00	10/14/2025	34		to purchase polycarts & dumpsters as needed for FY26
33-29000	33955166-45108	87,100.00	10/14/2025	34		to purchase polycarts & dumpsters as needed for FY26
Risk Management Fund						
439-365264	43330104-44798	2,231.08	7/22/2025	27		reimbursements from insurance companies to be used for repairs to City vehicles and equipment
439-365264	43330104-44798	8,532.51	8/12/2025	25		reimbursements from insurance companies to be used for repairs to City vehicles and equipment
439-365264	43330104-44798	5,382.84	9/23/2025	16		reimbursements from insurance companies to be used for repairs to City vehicles and equipment
439-365264	10660270-44030	3,214.58	9/23/2025	21		reimbursement for vertinarian & boarding care in animal abuse case
439-365264	27550276-44201	8,235.80	10/28/2025	35		reimbursements from insurance companies to be used for repairs to City vehicles and equipment
439-365264	43330104-44798	21,925.66	10/28/2025	35		reimbursements from insurance companies to be used for repairs to City vehicles and equipment
Capital Fund Balance						
50-29000	50593399-46101	64,010.00	8/12/2025	15	BP0809	to help fund FY26 locations for Asphalt Preventative Maintenance
50-29000	22550070-45007	1,957,395.00	10/14/2025	29		to purchase 3-35' CNG transit busses
50-29000	50590052-46101	13,830.24	10/14/2025	27	TC0273	to replenish citywide sidewalk reconstruction project
50-29000	50593393-46101	92,978.47	10/14/2025	20	BP0772	to fund Street Maintenance bond program-Urban Concrete Pavement FYE26-OEC Hemphill
50-29000	50593393-46101	25,704.40	10/14/2025	20	BP0776	to fund Street Maintenance bond program-Urban Concrete Pavement FYE26-Westwod Estates
50-29000	50593393-46101	52,655.68	10/14/2025	20	BP0774	to fund Street Maintenance bond program-Urban Concrete Pavement FYE26-Willow Brook
50-29000	50593393-46101	16,849.82	10/14/2025	20	BP0775	to fund Street Maintenance bond program-Urban Concrete Pavement FYE26-Boyd View
50-29000	50193365-46001	109,290.00	11/25/2025	27	BG0099	to purchase 3.23 acres of land along Reed Ave. south of Main St.
50-29000	50193365-46201	106,000.00	12/9/2025	23	BG0099	engineering svcs by SMC Consult Engrs for property on Reed Ave & E. Eufaula
50-29000	50595367-46201	167,400.00	12/9/2025	17	BP0615	design of North Porter Ave. bridge replacement
50-29000	50594401-46101	1,900,000.00	12/9/2025	24	BP0811	improvements to Robinson St. & East Interstate Dr. and other locations
50-29000	50595552-46201	400,000.00	1/13/2026	34	BP0420	addt'l design funds for Cedar Lane Road project from Black Locust Ct. to 36th Ave SE
50-29000	50595367-46201	455,150.00	1/13/2026	26	BP0810	design of 24th Ave NE bridge 0.1 miles south of Rock Creek Road
Norman Forward Fund						
51-29000	51794442-46001	1,900,000.00	7/22/2025	29	NFP103	to purchase Griffin Community Park land
51-29000	51794442-46201	22,750.00	1/13/2026	32	NFB005	to update the Master Plan for Multi Sports Park project
51-29000	51793325-46201	20,500.00	1/13/2026	32	NFP105	to update the Master Plan for Ruby Grant Park project
51-29000	51796639-46201	7,500.00	1/13/2026	32	NFB001	to update the Master Plan for Griffin Park project
51-29000	51792205-46201	31,591.00	1/13/2026	32	NFB006	to update the Master Plan for Reaves Park project
51-29000	51790601-46201	15,795.00	1/13/2026	32	NFP110	to update the Master Plan for YFAC project
51-29000	51793365-46201	15,795.00	1/13/2026	32	NFP111	to update the Master Plan for AWE project
CENTER CITY TIF FUND						
58-29000	58593369-46101	188,830.00	8/12/2025	18	TC0287	to fund Arroyo's Concrete contract for City Center Alleys 2025 project

GENERAL FUND EXP VS BUDGET YTD

FOR 2026 07

	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENC/REQ	AVAILABLE BUDGET	PCT USED
10 Council-Manager							
AA Salaries & Benefits	2,356,005	0	2,356,005	1,541,228.96	.00	814,776.04	65.4%
AB Supplies & Materials	205,544	-13,260	192,284	49,038.25	114.22	143,131.53	25.6%
AC Services & Maint	3,135,921	-191,990	2,943,931	953,027.72	227,431.98	1,763,471.03	40.1%
AD Internal Serv/Maint	123,908	0	123,908	74,863.26	.00	49,044.74	60.4%
AF Capital Equipment	103,531	-7,074	96,457	12,916.86	.00	83,540.14	13.4%
TOTAL Council-Manager	5,924,909	-212,324	5,712,585	2,631,075.05	227,546.20	2,853,963.48	50.0%
20 City Clerk							
AA Salaries & Benefits	628,570	0	628,570	461,583.67	.00	166,986.33	73.4%
AB Supplies & Materials	5,475	178	5,653	1,686.78	193.42	3,773.27	33.3%
AC Services & Maint	227,485	15	227,500	63,728.93	14.85	163,756.07	28.0%
AD Internal Serv/Maint	37,580	0	37,580	25,928.71	.00	11,651.29	69.0%
AF Capital Equipment	2,250	0	2,250	.00	.00	2,250.00	.0%
TOTAL City Clerk	901,360	193	901,553	552,928.09	208.27	348,416.96	61.4%
21 Municipal Court							
AA Salaries & Benefits	1,292,257	0	1,292,257	784,533.58	.00	507,723.42	60.7%
AB Supplies & Materials	13,903	4,232	18,135	2,250.84	4,232.00	11,652.16	35.7%
AC Services & Maint	55,021	0	55,021	20,103.38	.00	34,917.62	36.5%
AD Internal Serv/Maint	58,267	0	58,267	52,857.04	.00	5,409.56	90.7%
AF Capital Equipment	18,000	4,813	22,813	6,807.67	13,027.95	2,977.70	86.9%
TOTAL Municipal Court	1,437,448	9,045	1,446,493	866,552.51	17,259.95	562,680.46	61.1%
22 Legal							
AA Salaries & Benefits	1,372,750	54,726	1,427,476	872,498.20	.00	554,977.80	61.1%
AB Supplies & Materials	12,498	257	12,755	3,812.34	256.88	8,685.66	31.9%
AC Services & Maint	241,313	-54,726	186,587	82,866.76	.00	103,720.24	44.4%
AD Internal Serv/Maint	49,646	0	49,646	33,201.41	.00	16,444.59	66.9%

GENERAL FUND EXP VS BUDGET YTD

FOR 2026 07

	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENC/REQ	AVAILABLE BUDGET	PCT USED
AF Capital Equipment	15,750	100	15,850	97.49	.00	15,752.51	.6%
TOTAL Legal	1,691,957	357	1,692,314	992,476.20	256.88	699,580.80	58.7%
23 Information Technology							
AA Salaries & Benefits	2,634,753	0	2,634,753	1,613,890.35	.00	1,020,862.65	61.3%
AB Supplies & Materials	50,483	14,048	64,531	30,744.49	9,159.76	24,626.68	61.8%
AC Services & Maint	1,984,818	33,958	2,018,776	1,495,689.18	282,043.99	241,043.23	88.1%
AD Internal Serv/Maint	46,701	0	46,701	32,192.03	.00	14,508.57	68.9%
AF Capital Equipment	146,250	73,708	219,958	36,004.96	162,764.62	21,187.94	90.4%
TOTAL Information Technology	4,863,005	121,714	4,984,718	3,208,521.01	453,968.37	1,322,229.07	73.5%
30 Finance							
AA Salaries & Benefits	2,295,804	0	2,295,804	1,525,506.89	.00	770,297.11	66.4%
AB Supplies & Materials	27,255	3,600	30,855	22,274.31	102.73	8,477.96	72.5%
AC Services & Maint	1,239,597	-3,484	1,236,113	646,858.82	195,752.77	393,501.77	68.2%
AD Internal Serv/Maint	243,567	0	243,567	206,427.09	.00	37,139.91	84.8%
AF Capital Equipment	12,500	0	12,500	.00	.00	12,500.00	.0%
AI Interfund Transfers	482,453	14,488	496,941	295,918.94	.00	201,022.06	59.5%
TOTAL Finance	4,301,176	14,604	4,315,780	2,696,986.05	195,855.50	1,422,938.81	67.0%
31 Human Resources							
AA Salaries & Benefits	965,745	-117,419	848,326	375,415.93	.00	472,910.47	44.3%
AB Supplies & Materials	55,558	-16,889	38,669	9,523.81	.00	29,145.19	24.6%
AC Services & Maint	387,220	-28,347	358,873	152,359.13	5,724.36	200,789.11	44.1%
AD Internal Serv/Maint	76,677	0	76,677	44,482.40	.00	32,194.20	58.0%
AF Capital Equipment	2,250	15,863	18,113	2,126.64	12,836.85	3,150.00	82.6%
TOTAL Human Resources	1,487,450	-146,792	1,340,658	583,907.91	18,561.21	738,188.97	44.9%
40 Current and Long Planning							

GENERAL FUND EXP VS BUDGET YTD

FOR 2026 07

40 Current and Long Planning	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENC/REQ	AVAILABLE BUDGET	PCT USED
AA Salaries & Benefits	4,069,095	0	4,069,095	2,334,418.60	.00	1,734,676.65	57.4%
AB Supplies & Materials	51,286	1,347	52,633	16,279.37	1,489.59	34,863.64	33.8%
AC Services & Maint	324,931	22,942	347,873	192,036.95	15,336.44	140,499.94	59.6%
AD Internal Serv/Maint	231,559	0	231,559	146,047.11	.00	85,511.69	63.1%
AF Capital Equipment	16,500	4,009	20,509	15,523.82	3,344.60	1,640.68	92.0%
TOTAL Current and Long Planning	4,693,371	28,298	4,721,669	2,704,305.85	20,170.63	1,997,192.60	57.7%
50 Public Works							
AA Salaries & Benefits	10,796,111	-8,400	10,787,711	6,253,899.39	.00	4,533,811.61	58.0%
AB Supplies & Materials	5,100,149	858,734	5,958,883	2,532,463.14	243,979.36	3,182,440.45	46.6%
AC Services & Maint	3,752,911	185,341	3,938,252	1,679,556.54	209,044.75	2,049,651.20	48.0%
AD Internal Serv/Maint	997,014	0	997,014	486,638.51	.00	510,375.89	48.8%
AF Capital Equipment	804,410	235,868	1,040,278	610,321.90	288,156.80	141,799.37	86.4%
TOTAL Public Works	21,450,595	1,271,544	22,722,139	11,562,879.48	741,180.91	10,418,078.52	54.2%
60 Police Department							
AA Salaries & Benefits	25,548,831	-64,590	25,484,241	16,339,642.25	.00	9,144,598.75	64.1%
AB Supplies & Materials	951,714	96,659	1,048,373	474,972.02	54,670.15	518,731.13	50.5%
AC Services & Maint	1,991,775	336,917	2,328,692	1,255,613.12	302,931.44	770,147.91	66.9%
AD Internal Serv/Maint	1,421,702	0	1,421,702	735,205.11	.00	686,496.49	51.7%
AF Capital Equipment	1,182,413	526,468	1,708,881	898,958.58	645,009.24	164,913.07	90.3%
TOTAL Police Department	31,096,435	895,455	31,991,889	19,704,391.08	1,002,610.83	11,284,887.35	64.7%
64 Fire Department							
AA Salaries & Benefits	19,549,552	0	19,549,552	12,612,269.60	.00	6,937,282.40	64.5%
AB Supplies & Materials	335,724	411	336,135	135,466.16	1,296.07	199,372.27	40.7%
AC Services & Maint	442,646	24,936	467,582	231,327.07	48,318.96	187,935.90	59.8%
AD Internal Serv/Maint	1,117,521	0	1,117,521	608,093.05	.00	509,427.95	54.4%
AF Capital Equipment	469,105	637,631	1,106,736	409,204.67	516,678.39	180,853.32	83.7%
TOTAL Fire Department	21,914,548	662,978	22,577,526	13,996,360.55	566,293.42	8,014,871.84	64.5%
70 Parks & Recreation							

GENERAL FUND EXP VS BUDGET YTD

FOR 2026 07

70 Parks & Recreation	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENC/REQ	AVAILABLE BUDGET	PCT USED
AA Salaries & Benefits	5,794,433	117,419	5,911,852	3,371,941.65	.00	2,539,909.95	57.0%
AB Supplies & Materials	1,007,295	-62,821	944,474	487,720.46	13,755.46	442,998.05	53.1%
AC Services & Maint	2,916,247	237,923	3,154,170	1,791,308.59	448,209.73	914,651.89	71.0%
AD Internal Serv/Maint	1,120,123	0	1,120,123	531,501.58	.00	588,621.62	47.5%
AF Capital Equipment	655,425	306,940	962,365	592,292.46	218,868.80	151,204.05	84.3%
AG Capital Projects	0	304,024	304,024	82,278.50	.00	221,745.04	27.1%
TOTAL Parks & Recreation	11,493,523	903,485	12,397,008	6,857,043.24	680,833.99	4,859,130.60	60.8%
GRAND TOTAL	111,255,776	3,548,557	114,804,333	66,357,427.02	3,924,746.16	44,522,159.46	61.2%

** END OF REPORT - Generated by Kimberly Coffman **

City of Norman, OK

YTD OVERTIME REPORT

FOR 2026 07

	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENC/REQ	AVAILABLE BUDGET	PCT USED
10 General Fund							
10 Council-Manager							
10110110 City Manager Gen Fd	0	0	0	168.37	.00	-168.37	100.0%
10110113 Communications	6,000	0	6,000	.00	.00	6,000.00	.0%
10110225 Stormwater Quality	5,000	0	5,000	1,660.19	.00	3,339.81	33.2%
10110343 Environmental Quality	9,000	0	9,000	5,192.11	.00	3,807.89	57.7%
TOTAL Council-Manager	20,000	0	20,000	7,020.67	.00	12,979.33	35.1%
20 City Clerk							
10120420 City Clerk	1,519	0	1,519	1,694.49	.00	-175.49	111.6%
TOTAL City Clerk	1,519	0	1,519	1,694.49	.00	-175.49	111.6%
21 Municipal Court							
10121120 Court Administration	2,530	0	2,530	206.32	.00	2,323.68	8.2%
TOTAL Municipal Court	2,530	0	2,530	206.32	.00	2,323.68	8.2%
22 Legal							
10122220 Legal	500	0	500	.00	.00	500.00	.0%
TOTAL Legal	500	0	500	.00	.00	500.00	.0%
23 Information Technology							
10123121 Information Technology	10,000	0	10,000	7,746.31	.00	2,253.69	77.5%
10123123 Printing Services	18,234	0	18,234	3,488.56	.00	14,745.44	19.1%
TOTAL Information Technology	28,234	0	28,234	11,234.87	.00	16,999.13	39.8%

YTD OVERTIME REPORT

FOR 2026 07

	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENC/REQ	AVAILABLE BUDGET	PCT USED
30 Finance							
10330122 Utility Services Gen Fd	8,250	0	8,250	5,325.89	.00	2,924.11	64.6%
10330125 Treasury	4,000	0	4,000	14,098.32	.00	-10,098.32	352.5%
10330130 Budget	0	0	0	39.28	.00	-39.28	100.0%
10330320 Accounting	5,858	0	5,858	806.30	.00	5,051.70	13.8%
TOTAL Finance	18,108	0	18,108	20,269.79	.00	-2,161.79	111.9%
31 Human Resources							
10131530 HR Administration	413	0	413	459.80	.00	-46.80	111.3%
TOTAL Human Resources	413	0	413	459.80	.00	-46.80	111.3%
40 Current and Long Planning							
10440140 Planning Administration	1,480	0	1,480	.00	.00	1,480.00	.0%
10440151 Development Services	16,983	0	16,983	2,391.48	.00	14,591.52	14.1%
10440152 Code Compliance	1,000	0	1,000	.00	.00	1,000.00	.0%
TOTAL Current and Long Planning	19,463	0	19,463	2,391.48	.00	17,071.52	12.3%
50 Public Works							
10550170 Fleet Administration	7,500	0	7,500	384.45	.00	7,115.55	5.1%
10550171 Fleet Light Repair Gen Fd	10,445	0	10,445	8,287.64	.00	2,157.36	79.3%
10550172 Fleet Heavy Repair	20,668	0	20,668	8,728.72	.00	11,939.28	42.2%
10550175 CNG Station	3,000	0	3,000	33.65	.00	2,966.35	1.1%
10550201 Public Works Administratio	1,000	0	1,000	.00	.00	1,000.00	.0%
10550210 Public Works Engineering	18,000	0	18,000	3,410.57	.00	14,589.43	18.9%
10550221 Street Maintenance	90,322	0	90,322	8,391.81	.00	81,930.19	9.3%
10550222 Stormwater Maintenance	61,149	0	61,149	23,462.17	.00	37,686.83	38.4%
10550223 Traffic Control Gen Fd	21,315	0	21,315	20,918.71	.00	396.29	98.1%
TOTAL Public Works	233,399	0	233,399	73,617.72	.00	159,781.28	31.5%
60 Police Department							

YTD OVERTIME REPORT

FOR 2026 07

	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENC/REQ	AVAILABLE BUDGET	PCT USED
10660115 Staff Services Gen Fd	18,082	0	18,082	278,493.22	.00	-260,411.22	1540.2%
10660139 911 General Fund	33,795	0	33,795	162,456.73	.00	-128,661.73	480.7%
10660230 Special Investigations	46,125	0	46,125	101,670.57	.00	-55,545.57	220.4%
10660270 Animal Control	14,038	0	14,038	46,945.96	.00	-32,907.96	334.4%
10660310 Police Administration	0	0	0	7,157.51	.00	-7,157.51	100.0%
10660321 Criminal Investigations Ge	72,312	0	72,312	215,465.84	.00	-143,153.84	298.0%
10660322 Patrol Gen Fd	409,454	0	409,454	895,430.51	.00	-485,976.51	218.7%
TOTAL Police Department	593,806	0	593,806	1,707,620.34	.00	-1,113,814.34	287.6%
64 Fire Department							
10664141 Fire Training	1,788	0	1,788	17,277.44	.00	-15,489.44	966.3%
10664142 Prevention	14,500	0	14,500	63,739.80	.00	-49,239.80	439.6%
10664143 Suppression General Fund	447,799	0	447,799	1,317,956.40	.00	-870,157.40	294.3%
10664240 Fire Administration	3,000	0	3,000	21,755.96	.00	-18,755.96	725.2%
TOTAL Fire Department	467,087	0	467,087	1,420,729.60	.00	-953,642.60	304.2%
70 Parks & Recreation							
10770126 Irving Rec Center	0	0	0	587.60	.00	-587.60	100.0%
10770127 Childcare	0	0	0	6,125.50	.00	-6,125.50	100.0%
10770131 Custodial Services	500	0	500	735.58	.00	-235.58	147.1%
10770132 Facility Maintenance	1,616	0	1,616	635.32	.00	980.68	39.3%
10770271 Park Development	0	0	0	3,494.16	.00	-3,494.16	100.0%
10770370 Parks Administration Gen F	9,043	0	9,043	8,739.94	.00	303.06	96.6%
10770410 Park Maintenance Gen Fd	67,500	0	67,500	46,832.87	.00	20,667.13	69.4%
10770421 Recreation Programs	5,995	0	5,995	6,799.18	.00	-804.18	113.4%
10770425 12th Ave Rec Center	0	0	0	6,008.83	.00	-6,008.83	100.0%
10770430 Facility Administration	0	0	0	248.03	.00	-248.03	100.0%
TOTAL Parks & Recreation	84,654	0	84,654	80,207.01	.00	4,446.99	94.7%
TOTAL General Fund	1,469,713	0	1,469,713	3,325,452.09	.00	-1,855,739.09	226.3%
15 Public Safety Sales Tax Fund							
50 Public Works							

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15 Public Safety Sales Tax Fund	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENC/REQ	AVAILABLE BUDGET	PCT USED
15550172 Fleet Heavy Repair	5,500	0	5,500	291.19	.00	5,208.81	5.3%
TOTAL Public Works	5,500	0	5,500	291.19	.00	5,208.81	5.3%
60 Police Department							
15661321 Criminal Investigations PS	28,953	0	28,953	34,024.68	.00	-5,071.68	117.5%
TOTAL Police Department	28,953	0	28,953	34,024.68	.00	-5,071.68	117.5%
61 Police Department PSST							
15661139 911 PSST Fund	3,300	0	3,300	23,560.18	.00	-20,260.18	713.9%
15661313 School Resource Officer-PS	0	0	0	243,666.77	.00	-243,666.77	100.0%
15661322 Patrol PSST	184,694	0	184,694	284,329.17	.00	-99,635.17	153.9%
TOTAL Police Department PSST	187,994	0	187,994	551,556.12	.00	-363,562.12	293.4%
65 Fire Department PSST							
15665143 Suppression PSST Fd	120,870	0	120,870	348,673.18	.00	-227,803.18	288.5%
TOTAL Fire Department PSST	120,870	0	120,870	348,673.18	.00	-227,803.18	288.5%
TOTAL Public Safety Sales Tax Fund	343,317	0	343,317	934,545.17	.00	-591,228.17	272.2%
22 Special Revenue Fund							
60 Police Department							
22660119 Traffic & Alcohol Enforcem	0	55,736	55,736	44,821.62	.00	10,914.38	80.4%
TOTAL Police Department	0	55,736	55,736	44,821.62	.00	10,914.38	80.4%
TOTAL Special Revenue Fund	0	55,736	55,736	44,821.62	.00	10,914.38	80.4%
24 YFAC Special Revenue Fund							

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FOR 2026 07

24 YFAC Special Revenue Fund	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENC/REQ	AVAILABLE BUDGET	PCT USED
70 Parks & Recreation							
24770035 Concessions	0	0	0	952.03	.00	-952.03	100.0%
24770412 YFAC Administration	5,000	0	5,000	11,988.77	.00	-6,988.77	239.8%
24770413 YFAC Gym	2,500	0	2,500	1,018.16	.00	1,481.84	40.7%
24770414 YFAC Pool	2,500	0	2,500	12,294.18	.00	-9,794.18	491.8%
TOTAL Parks & Recreation	10,000	0	10,000	26,253.14	.00	-16,253.14	262.5%
TOTAL YFAC Special Revenue Fund	10,000	0	10,000	26,253.14	.00	-16,253.14	262.5%
27 Public Transportation & Parkin							
50 Public Works							
27550276 Fleet Repair Transit	5,200	0	5,200	1,687.53	.00	3,512.47	32.5%
TOTAL Public Works	5,200	0	5,200	1,687.53	.00	3,512.47	32.5%
TOTAL Public Transportation & Parkin	5,200	0	5,200	1,687.53	.00	3,512.47	32.5%
29 Westwood Park Fund							
70 Parks & Recreation							
29770035 Concessions	8,000	0	8,000	9,213.17	.00	-1,213.17	115.2%
29970133 Swimming Pool	0	0	0	1,507.90	.00	-1,507.90	100.0%
29970231 Golf Maintenance	8,250	0	8,250	10,946.32	.00	-2,696.32	132.7%
29970332 Golf Course	0	0	0	5,519.84	.00	-5,519.84	100.0%
TOTAL Parks & Recreation	16,250	0	16,250	27,187.23	.00	-10,937.23	167.3%
TOTAL Westwood Park Fund	16,250	0	16,250	27,187.23	.00	-10,937.23	167.3%
31 Water Fund							
30 Finance							

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31 Water Fund	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENC/REQ	AVAILABLE BUDGET	PCT USED
31930122 Utility Services Water Fd	0	0	0	1,145.24	.00	-1,145.24	100.0%
TOTAL Finance	0	0	0	1,145.24	.00	-1,145.24	100.0%
55 Utilities							
31955136 Laboratory	550	0	550	203.34	.00	346.66	37.0%
31955234 Water Treatment Plant	19,450	0	19,450	25,507.59	.00	-6,057.59	131.1%
31955251 Water Line Maintenance	35,000	0	35,000	38,621.87	.00	-3,621.87	110.3%
31955330 Water Administration	0	0	0	55.71	.00	-55.71	100.0%
31955331 Water Treatment Plant Admi	0	0	0	12.02	.00	-12.02	100.0%
31955335 Water Wells	6,050	0	6,050	7,818.96	.00	-1,768.96	129.2%
31955350 Utility Maint Administrati	275	0	275	.00	.00	275.00	.0%
TOTAL Utilities	61,325	0	61,325	72,219.49	.00	-10,894.49	117.8%
TOTAL Water Fund	61,325	0	61,325	73,364.73	.00	-12,039.73	119.6%
32 Wastewater Fund							
30 Finance							
32930122 Utility Services Sewer Fd	0	0	0	1,111.81	.00	-1,111.81	100.0%
TOTAL Finance	0	0	0	1,111.81	.00	-1,111.81	100.0%
55 Utilities							
32155253 Utility Inspection	3,000	0	3,000	549.09	.00	2,450.91	18.3%
32955145 Sludge	8,302	0	8,302	6,246.62	.00	2,055.38	75.2%
32955244 Laboratory Sewer Fd	6,000	0	6,000	2,477.56	.00	3,522.44	41.3%
32955246 Water Reclamation Operatio	13,282	0	13,282	23,770.53	.00	-10,488.53	179.0%
32955252 Sewer Line Maintenance	13,562	0	13,562	14,862.07	.00	-1,300.07	109.6%
32955341 Water Reclamation Fac Admi	1,000	0	1,000	.00	.00	1,000.00	.0%
TOTAL Utilities	45,146	0	45,146	47,905.87	.00	-2,759.87	106.1%
TOTAL Wastewater Fund	45,146	0	45,146	49,017.68	.00	-3,871.68	108.6%

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33 Sanitation Fund	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENC/REQ	AVAILABLE BUDGET	PCT USED
33 Sanitation Fund							
30 Finance							
33930122 Utility Services Sanitatio	0	0	0	1,111.69	.00	-1,111.69	100.0%
TOTAL Finance	0	0	0	1,111.69	.00	-1,111.69	100.0%
55 Utilities							
33955160 Sanitation Administration	2,063	0	2,063	7,880.72	.00	-5,817.72	382.0%
33955161 Residential Collection	104,500	0	104,500	189,773.48	.00	-85,273.48	181.6%
33955162 Commercial Collection	66,000	0	66,000	198,198.25	.00	-132,198.25	300.3%
33955163 Waste Disposal	71,500	0	71,500	189,947.43	.00	-118,447.43	265.7%
33955165 Compost Operations	24,200	0	24,200	65,755.70	.00	-41,555.70	271.7%
33955166 Recycling Operations	9,455	0	9,455	60,868.25	.00	-51,413.25	643.8%
33955168 Yard Waste	50,000	0	50,000	85,794.26	.00	-35,794.26	171.6%
TOTAL Utilities	327,718	0	327,718	798,218.09	.00	-470,500.09	243.6%
TOTAL Sanitation Fund	327,718	0	327,718	799,329.78	.00	-471,611.78	243.9%
43 Risk Management Fund							
30 Finance							
43330104 Risk Administration	0	0	0	137.70	.00	-137.70	100.0%
TOTAL Finance	0	0	0	137.70	.00	-137.70	100.0%
TOTAL Risk Management Fund	0	0	0	137.70	.00	-137.70	100.0%
50 Capital Projects Fund							
50 Public Works							

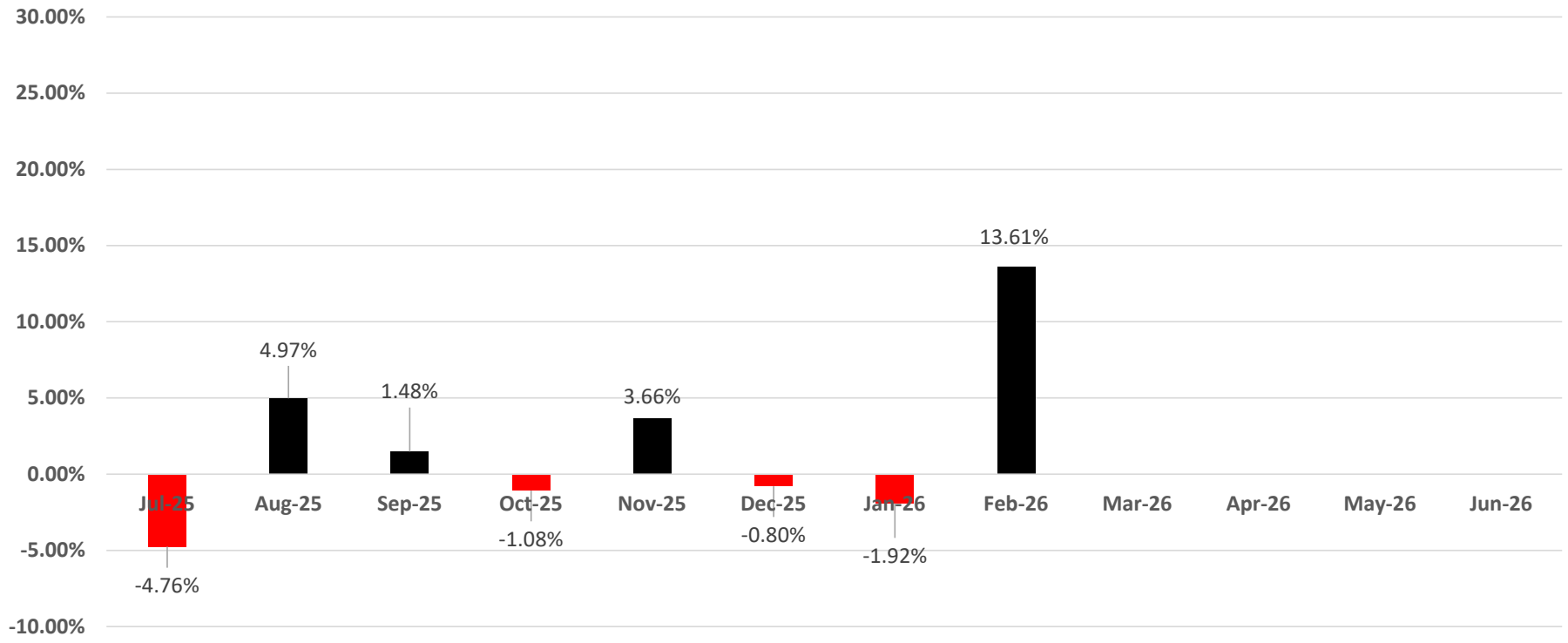
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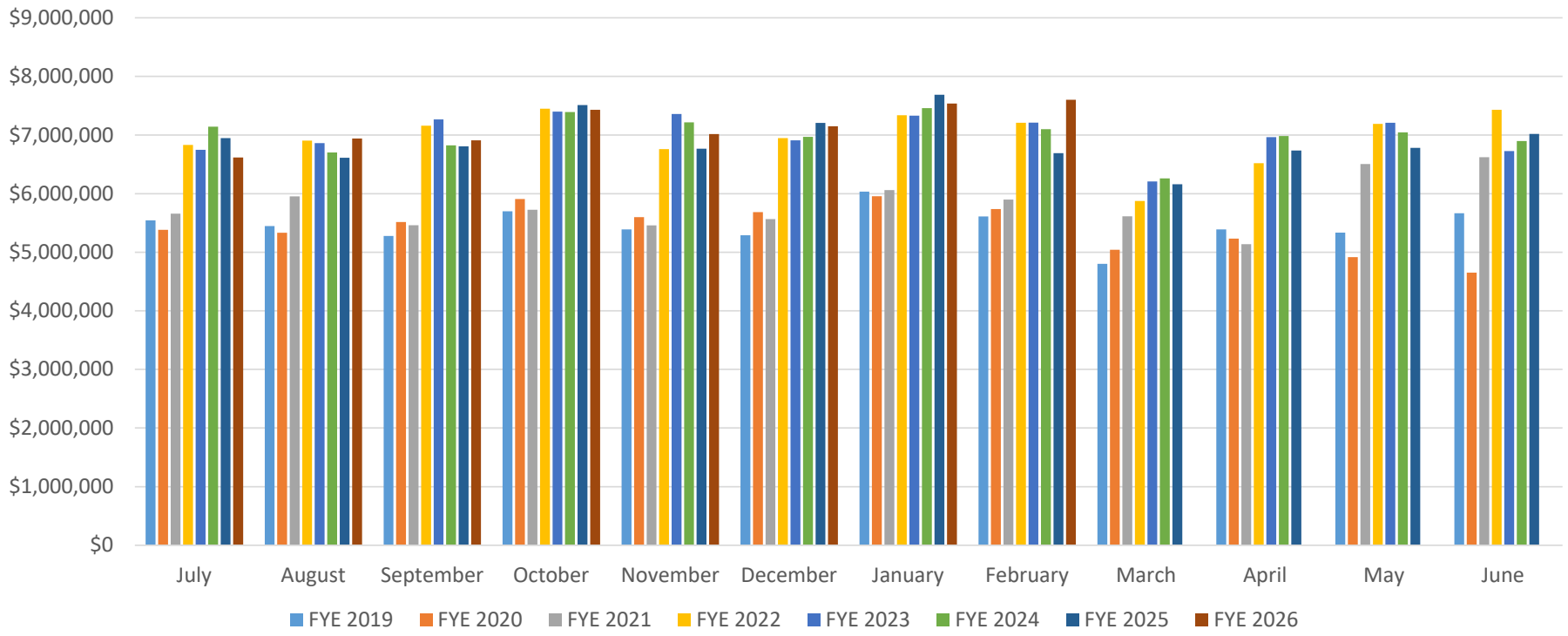
50 Capital Projects Fund	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENC/REQ	AVAILABLE BUDGET	PCT USED
50550411 Capital Project Engineers	0	0	0	3,542.25	.00	-3,542.25	100.0%
TOTAL Public Works	0	0	0	3,542.25	.00	-3,542.25	100.0%
TOTAL Capital Projects Fund	0	0	0	3,542.25	.00	-3,542.25	100.0%
GRAND TOTAL	2,278,669	55,736	2,334,405	5,285,338.92	.00	-2,950,933.92	226.4%

** END OF REPORT - Generated by Kimberly Coffman **

Norman Sales Tax % Change from Prior Year, Fiscal Year Ending 2026



Norman Unrestricted Sales Tax, FYE 2019-2026



City Comparison for Sales Tax collections - July 2025

City	Change from July 2024	Year-to-date % Change
Norman	-4.76%	-4.76%
OKC	0.97%	0.97%
Moore	-0.63%	-0.63%
Edmond	-4.79%	-4.79%
Midwest City	-4.71%	-4.71%
Tulsa	2.11%	2.11%
Lawton	-0.30%	-0.30%
State of OK	-8.16%	-8.16%

City Comparison for Sales Tax collections - August 2025

City	Change from Aug 2024	Year-to-date % Change
Norman	4.97%	-0.02%
OKC	12.06%	6.44%
Moore	7.38%	3.36%
Edmond	3.16%	-0.82%
Midwest City	10.74%	2.91%
Tulsa	9.50%	5.82%
Lawton	8.23%	3.97%
State of OK	-9.78%	-8.97%

City Comparison for Sales Tax collections - September 2025

City	Change from Sep 2024	Year-to-date % Change
Norman	1.48%	0.49%
OKC	4.25%	5.70%
Moore	0.80%	2.51%
Edmond	-0.94%	-0.86%
Midwest City	-1.45%	1.45%
Tulsa	3.35%	4.99%
Lawton	-1.99%	1.94%
State of OK	-10.42%	-9.45%

City Comparison for Sales Tax collections - October 2025

City	Change from Oct 2024	Year-to-date % Change
Norman	-1.08%	0.06%
OKC	-1.87%	3.79%
Moore	-3.54%	1.00%
Edmond	-5.41%	-2.02%
Midwest City	-2.69%	0.42%
Tulsa	1.02%	3.99%
Lawton	-3.13%	0.65%
State of OK	-14.70%	-10.74%

City Comparison for Sales Tax collections - November 2025

City	Change from Nov 2024	Year-to-date % Change
Norman	3.66%	0.77%
OKC	8.54%	4.69%
Moore	5.83%	1.91%
Edmond	2.58%	-1.16%
Midwest City	3.48%	1.00%
Tulsa	8.86%	4.94%
Lawton	6.60%	1.76%
State of OK	5.63%	-7.87%

City Comparison for Sales Tax collections - December 2025

City	Change from Dec 2024	Year-to-date % Change
Norman	-0.80%	0.50%
OKC	-4.58%	3.10%
Moore	1.24%	1.80%
Edmond	-4.76%	-1.78%
Midwest City	3.00%	1.33%
Tulsa	1.11%	4.27%
Lawton	-7.04%	0.21%
State of OK	10.17%	-5.28%

City Comparison for Sales Tax collections - January 2026

City	Change from Jan 2025	Year-to-date % Change
Norman	-1.92%	0.12%
OKC	-3.16%	2.15%
Moore	-1.06%	1.35%
Edmond	2.06%	-1.22%
Midwest City	-0.04%	1.12%
Tulsa	1.68%	3.88%
Lawton	-0.82%	0.05%
State of OK	n/a	n/a

City Comparison for Sales Tax collections - February 2026

City	Change from Feb 2025	Year-to-date % Change
Norman	13.61%	1.73%
OKC	1.99%	2.13%
Moore	7.93%	2.17%
Edmond	1.66%	-0.86%
Midwest City	7.35%	1.89%
Tulsa	3.22%	3.80%
Lawton	4.38%	0.58%
State of OK	n/a	n/a

City Comparison for Sales Tax collections - March 2026

City	Change from Mar 2025	Year-to-date % Change
Norman		
OKC		
Moore		
Edmond		
Midwest City		
Tulsa		
Lawton		
State of OK		

City Comparison for Sales Tax collections - April 2026

City	Change from Apr 2025	Year-to-date % Change
Norman		
OKC		
Moore		
Edmond		
Midwest City		
Tulsa		
Lawton		
State of OK		

City Comparison for Sales Tax collections - May 2026

City	Change from May 2025	Year-to-date % Change
Norman		
OKC		
Moore		
Edmond		
Midwest City		
Tulsa		
Lawton		
State of OK		

City Comparison for Sales Tax collections - June 2026

City	Change from June 2025	Year-to-date % Change
Norman		
OKC		
Moore		
Edmond		
Midwest City		
Tulsa		
Lawton		
State of OK		