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Remove:



**Town of New Castle**  
450 W. Main Street  
PO Box 90  
New Castle, CO 81647

**Administration Department**  
**Phone:** (970) 984-2311  
**Fax:** (970) 984-2716  
[www.newcastlecolorado.org](http://www.newcastlecolorado.org)

## **Agenda**

### **New Castle Town Council Regular Meeting**

**Tuesday, October 05, 2021, 7:00 PM**

Starting times on the agenda are approximate and intended as a guide for Council. The starting times are subject to change by Council, as is the order of items on the agenda.

Virtual Meetings are subject to internet and technical capabilities.

[To join by computer, smart phone or tablet click HERE](#)

If you prefer to telephone in:

Please call: 1-346-248-7799

Meeting ID: 709 658 8400

Follow the prompts as directed. Be sure to set your phone to mute until called on

#### **Call to Order**

#### **Pledge of Allegiance**

#### **Roll Call**

#### **Meeting Notice**

#### **Conflicts of Interest**

#### **Agenda Changes**

#### **Citizen Comments on Items not on the Agenda**

-Comments are limited to three minutes-

#### **Consultant Reports**

Consultant Attorney

Consultant Engineer

#### **Items for Consideration**

#### **A. New Castle Trails (7:05 p.m.)**

- B. Consider Resolution TC 2021-14 - a Resolution of the New Castle Town Council Approving Colorado's Opioid Settlement and Recovery (7:30 p.m.)**
- C. Consider Ordinance TC 2021-7 - an Ordinance of the New Castle Town Council Repealing Chapter 10.16 of the New Castle Municipal Code (1st reading) (7:45 p.m.)**
- D. Consider Ordinance TC 2021-8 - an Ordinance of the New Castle Town Council Amending Chapter 12.24 of the Municipal Code (1st reading) (7:55 p.m.)**
- E. Consider Ordinance TC 2021-9 - an Ordinance of the New Castle Town Council Amending Chapter 2.04 of the the Municipal Code Regarding Compensation of Town Officers (1st reading) (8:05 p.m.) p.m.)**
- F. Delivery of the 2022 Budget Proposal (8:15 p.m.)**
- G. Discussion: 2022 Trash Rates (9:00 p.m.)**

**Consent Agenda (9:10 p.m.)**

Items on the consent agenda are routine and non-controversial and will be approved by one motion. There will be no separate discussion of these items unless a council member or citizen requests it, in which case the item will be removed from the consent agenda.

[September](#) 21, 2021 minutes

[September](#) Bills of \$ 750,345.08

**Staff Reports (9:15 p.m.)**

Town Administrator  
Town Clerk  
Town Treasurer  
Town Planner  
Public Works Director

**Commission Reports (9:25 p.m.)**

Planning & Zoning Commission  
Historic Preservation Commission  
Climate and Environment Commission  
Senior Program  
RFTA  
AGNC  
GCE  
EAB

**Council Comments (9:35 p.m.)**

**Adjourn (9:45 p.m.)**



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## Memorandum

**To:** Mayor Riddile & Town Council  
**From:** Dave Reynolds  
**Subject:** Agenda Item: New Castle Trails  
**Date:** 10/5/21

**Purpose:**

The purpose of this agenda item is to allow time for the New Castle Trails Group to update Council on current projects and plans for future projects. New Castle Trails would also like to share budget projections and funding needs for the upcoming year.

**TOWN OF NEW CASTLE, COLORADO  
RESOLUTION NO. TC 2021-14**

A RESOLUTION OF THE TOWN OF NEW CASTLE TOWN COUNCIL APPROVING  
COLORADO'S OPIOID SETTLEMENT AND RECOVERY

WHEREAS, the Colorado Department of Law has come to an agreement with Colorado's local governments for distributing opioid settlement and recovery funds to local counties and municipalities; and

WHEREAS, to maximize the settlement funds within Colorado, it is important that all Colorado counties and municipalities participate in these settlements and the distribution process.

NOW, THEREFORE, BE IT RESOLVED BY THE TOWN COUNCIL OF THE TOWN OF NEW CASTLE, COLORADO:

1. Recitals. The foregoing recitals are incorporated herein as findings and determinations of the Town of New Castle Town Council ("Town Council").

2. Approval. The Town Council approves for execution by the Mayor and Town Clerk the following documents:

- (1) The Memorandum of Understanding that lays out the allocation of Opioid recoveries in the State of Colorado;
- (2) The Subdivision Settlement Participation Form that releases subdivisions' legal claims against Johnson & Johnson;
- (3) The Subdivision Settlement Participation Form that releases subdivisions' legal claims against AmerisourceBergen, Cardinal Health, and McKesson; and
- (4) The Colorado Subdivision Escrow Agreement that ensures subdivisions' legal claims are released only when 95% participation by certain local governments has been reached.

3. Effective Date. This Resolution shall take effect upon adoption hereof.

INTRODUCED, READ, AND ADOPTED at a regular meeting of the Town of New Castle Town Council held on October 5, 2021.

TOWN COUNCIL OF THE TOWN OF  
NEW CASTLE, COLORADO

By: \_\_\_\_\_  
Art Riddile, Mayor

ATTEST:

\_\_\_\_\_  
Melody Harrison, Town Clerk

**COLORADO OPIOIDS SETTLEMENT MEMORANDUM OF UNDERSTANDING  
("MOU")**

Thursday, August 26, 2021

August 25, 2021 Attorney General version

**A. Definitions**

As used in this MOU:

1. "Approved Purpose(s)" shall mean forward-looking strategies, programming, and services to abate the opioid epidemic as identified by the terms of any Settlement. If a Settlement is silent on Approved Purpose(s), then Approved Purpose(s) shall mean those forward-looking strategies to abate the opioid epidemic identified in **Exhibit A** or any supplemental forward-looking abatement strategies added to **Exhibit A** by the Abatement Council. Consistent with the terms of any Settlement, "Approved Purposes" shall also include the reasonable administrative costs associated with overseeing and administering Opioid Funds from each of the four (4) Shares described in Section (B)(2). Reimbursement by the State or Local Governments for past expenses are not Approved Purpose(s). "Approved Purposes" shall include attorneys' fees and expenses incurred in the course of the opioid litigation that are paid through the process discussed below.
2. "County Area" shall mean a county in the State of Colorado plus the Local Governments, or portion of any Local Government, within that county.
3. "Effective Date" shall mean the date on which a court of competent jurisdiction, including any bankruptcy court, enters the first Settlement by order or consent decree. The Parties anticipate that more than one Settlement will be administered according to the terms of this MOU, but that the first entered Settlement will trigger the formation of the Abatement Council in Section (C) and the Regional Councils in Section (F)(5).<sup>1</sup>
4. "General Abatement Fund Council," or "Abatement Council," shall have the meaning described in Section (C), below.

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<sup>1</sup> For the avoidance of doubt, the McKinsey Settlement and any other Settlement that precedes the finalization of drafting this MOU are not considered a trigger for purposes of the calculation of "Effective Date."

5. “Local Government(s)” shall mean all counties in the State of Colorado and the municipalities, towns, and county and city municipal corporations that are listed in **Exhibit B**.
6. “National Opioid Settlement Administrative Fund” shall mean any fund identified by a Settlement for the national distribution of Opioid Funds.
7. “Opioid Funds” shall mean damage awards obtained through a Settlement.
8. “Opioid Settling Defendant” shall mean any person or entity, or its affiliates, that engages in or has engaged in the manufacture, marketing, promotion, distribution, or dispensing of licit opioids.
9. “Participating Local Government(s)” shall mean all Local Governments that sign this MOU, and if required under terms of a particular Settlement, who have executed a release of claims with the Opioid Settlement Defendant(s). For the avoidance of doubt, a Local Government must sign this MOU to become a “Participating Local Government.” Local Governments may designate the appropriate individual from their entity to sign the MOU.
10. “Party” or “Parties” shall mean the State and/or Participating Local Government(s).
11. “Qualified Settlement Fund Account,” or “QSF Account,” shall mean an account set up as a qualified settlement fund, 468b fund, as authorized by Treasury Regulations 1.468B-1(c) (26 CFR §1.468B-1).
12. “Regional Council” shall have the meaning described in Section (F)(5), below.
13. “Settlement” shall mean the negotiated resolution of legal or equitable claims against an Opioid Settling Defendant when that resolution has been jointly entered into by the State and the Participating Local Governments, or by any individual Party or collection of Parties that opt to subject their Settlement to this MOU. Unless otherwise directed by an order from a United States Bankruptcy Court, “Settlement” shall also include distributions from any liquidation under Chapter 7 of the United States Bankruptcy Code or confirmed plan under Chapter 11 of the United States Bankruptcy Code that treats the claims of the State and Local Governments against an Opioid Settling Defendant.
14. “The State” shall mean the State of Colorado acting through its Attorney General and the Colorado Department of Law.

**B. Allocation of Settlement Proceeds**

1. All Opioid Funds shall be held in accordance with the terms of any Settlement. If a Settlement allows Opioid Funds to be held in a National Opioid Settlement Administrative Fund, then Opioid Funds shall be held in such National Opioid Settlement Administrative Fund. If a Settlement does not allow for Opioid Funds

to be held in a National Opioid Settlement Administrative Fund, Opioid Funds shall be held in a Colorado-specific QSF Account or, under the following limited circumstances, in the State’s Custodial Account: 1) if at the time of a Settlement, a Colorado-specific QSF Account is not yet established, although in such case, the Opioid Funds shall be transferred to the Colorado-specific QSF Account once it is established or 2) where the Abatement Fund Council determines Opioids Funds cannot be legally held in a Colorado-specific QSF Account. Regardless of whether Opioid Funds are held in a National Administrative Fund, a Colorado-specific QSF Account, or in the State’s Custodial Account, the Abatement Council shall appoint one of its members to serve as the point of contact in accordance Section (C)(4)(b)(i), below.

2. All Opioid Funds, at the time of a Settlement or at the time designated in the Settlement documents, shall be divided and distributed as follows:<sup>2</sup>
  - a. 10% directly to the State (“State Share”) for Approved Purposes in accordance with Section (D), below;
  - b. 20% directly to Participating Local Governments (“LG Share”) for Approved Purposes in accordance with Section (E), below;
  - c. 60% directly to Regions (“Regional Share”) for Approved Purposes in accordance with Section (F), below; and
  - d. 10% to specific abatement infrastructure projects (“Statewide Infrastructure Share”) for Approved Purposes in accordance with Section (G), below.
3. Distribution of the Shares in Section B(2)(a) – (d) shall be direct, meaning that funds held in accordance with Section B(1) shall be disbursed directly to the State, Participating Local Governments, Regions, and the Statewide Infrastructure Share according to the terms of this MOU.
4. All Opioid Funds, regardless of allocation, shall be used for Approved Purposes.
5. Participating Local Governments may elect to share, pool, or collaborate with their respective allocation of the LG or Regional Shares in any manner they choose, so long as such sharing, pooling, or collaboration is used for Approved Purposes and complies with the terms of this MOU and any Settlement.

**C. General Abatement Fund Council**

1. A General Abatement Fund Council (the “Abatement Council”), consisting of representatives appointed by the State and Participating Local Governments, shall

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<sup>2</sup> This MOU treats multi-county health departments as county health departments for purposes of allocation and distribution of abatement proceeds and therefore multi-county health departments shall not receive any Opioid Funds directly. Third-Party Payors (“TPPs”) are not Parties to this MOU.

be created to ensure the distribution of Opioid Funds complies with the terms of any Settlement and to provide oversight of the Opioid Funds in accordance with the terms of this MOU.

2. **Membership:** The Abatement Council shall consist of the following thirteen (13) members, who shall serve in their official capacity only.

a. **State Members:** Seven (7) members shall be appointed by the State, as authorized volunteers of the State, as follows:

- (i) A Chair to serve as a non-voting member, except in the event of a tie;
- (ii) Two (2) members who are licensed professionals with significant experience in substance use disorders;
- (iii) Three (3) members who are professionals with significant experience in prevention, education, recovery, treatment, criminal justice, rural public health issues, or government administration related to substance use disorders; and
- (iv) One (1) member or family member affected directly by the opioid crisis.

b. **Local Government Members:** Six (6) members shall be appointed by the Participating Local Governments. Local Government Members shall be a County Commissioner, Mayor, City or Town Council Member, or a professional with significant experience in prevention, education, recovery, treatment, criminal justice, rural public health issues, or governmental administration related to substance use disorders. A Participating Local Government may determine which Local Government Members are eligible (or ineligible) to serve on the General Abatement Fund Council. County Commissioners, City or Town Council Members, and/or Mayors from the Regions identified in **Exhibit C** shall collaborate to appoint Local Government Members as follows:

- (i) Two (2) Members from Regions 1, 5, 13, 14, 15, 17, 18;
- (ii) Two (2) Members from Regions 2, 6, 7, 8, 9, 10, 11, 12, 16; and
- (iii) Two (2) Members from Regions 3, 4, 19.

c. **Terms:** The Abatement Council shall be established within ninety (90) days of the Effective Date. In order to do so, within sixty (60) days of the Effective Date, the State shall appoint the State Members in accordance with Section (C)(2)(a), and after conferral with the Local Governments, CCI and CML shall jointly appoint six (6) Local Government Members for an initial term not to exceed one year. Thereafter, Members shall be

appointed in accordance with this Section and Sections (C)(2)(a) and (b) and may serve no more than two (2) consecutive two-year terms, for a total of four (4) consecutive years. Except that, beginning in the second year only, two (2) State Members and two (2) Local Government members shall be appointed for a three-year term and may serve one consecutive two-year term thereafter. The Chair shall have no term but may be replaced at the State's discretion.

- (i) If a State or Local Government Member resigns or is otherwise removed from the Abatement Council prior to the expiration of their term, a replacement Member shall be appointed within sixty (60) days in accordance with Sections (C)(2)(a) and (b).
- (ii) If a Local Government Member vacancy exists for more than sixty (60) days, the State shall appoint a replacement Local Government Member to serve until the vacancy is filled in accordance with Section (C)(2)(b).

3. **Duties:** The Abatement Council is primarily responsible for ensuring that the distribution of Opioid Funds complies with the terms of this MOU. The Abatement Council is also responsible for oversight of Opioid Funds from the Regional Share in accordance with Section (F), below, and for developing processes and procedures for the distribution and oversight of Opioid Funds from the Statewide Infrastructure Share in accordance with Section (G) below.

4. **Governance:** The Abatement Council shall draft its own bylaws or other governing documents, which must include appropriate conflict of interest and dispute resolution provisions, in accordance with the terms of this MOU and the following principles:

- a. **Authority:** The Abatement Council does not have rulemaking authority. The terms of this MOU and any Settlement, as entered by any court of competent jurisdiction, including any bankruptcy court, control the authority of the Abatement Council and the Abatement Council shall not stray outside the bounds of the authority and power vested by this MOU and any Settlement.
- b. **Administration:** The Abatement Council shall be responsible for an accounting of all Opioid Funds. The Abatement Council shall be responsible for releasing Opioid Funds in accordance with Section (B)(1) for the Regional and Statewide Infrastructure Shares in Sections (B)(2)(c) and (d) and shall develop policies and procedures for the release and oversight of such funds in accordance with Sections (F) and (G). Should the Abatement Council require assistance with providing an accounting of Opioid Funds, it may seek assistance from the State.

- (i) The Abatement Council shall appoint one of its members to serve as a point of contact for the purpose of communicating with the entity holding Opioid Funds in accordance with Section (B)(1) and in that role shall only act as directed by the Abatement Council.
- c. **Transparency:** The Abatement Council shall operate with all reasonable transparency and operate in a manner consistent with all Colorado laws relating to open records and meetings regardless of whether the Abatement Council is otherwise obligated to comply with them.
  - (i) The Abatement Council shall develop a centralized public dashboard or other repository for the publication of expenditure data from any Party or Regional Council that receives Opioid Funds in accordance with Sections (D)-(G).
  - (ii) The Abatement Council may also require outcome related data from any Party or Regional Council that receives Opioid Funds in accordance with Sections (D)-(G) and may publish such outcome related data in the centralized public dashboard or other repository described above. In determining which outcome related data may be required, the Abatement Council shall work with all Parties and Regional Councils to identify appropriate data sets and develop reasonable procedures for collecting such data sets so that the administrative burden does not outweigh the benefit of producing such outcome related data.
  - (iii) For purposes of funding the centralized public dashboard or other repository described above, the Abatement Council shall make good faith efforts to seek funding from outside sources first, otherwise the State shall provide such funding.
- d. **Collaboration:** The Abatement Council shall facilitate collaboration between the State, Participating Local Governments, Regional Councils, and other stakeholders for the purposes of sharing data, outcomes, strategies, and other relevant information related to abating the opioid crisis in Colorado.
- e. **Decision Making:** The Abatement Council shall seek to make all decisions by consensus. In the event consensus cannot be achieved, unless otherwise required in this MOU, the Abatement Council shall make decisions by a majority vote of its Members. The Chair shall only vote in the event of a tie.
- f. **Due Process:** The Abatement Council shall develop the due process procedures required by Section (G)(3)(d) for Parties to dispute or challenge remedial actions taken by the Abatement Council for Opioid Funds from the Statewide Infrastructure Share. The Abatement Council

shall also abide by the due process principles required by Section (F)(12)-(13) for Regions to dispute or challenge remedial actions taken by the Abatement Council for Opioid Funds from the Regional Share.

- g. **Legal Status:** The Abatement Council shall not constitute a separate legal entity.
- h. **Legal Representation:** To the extent permitted by law, the State shall provide legal counsel to State Members for all legal issues arising from those State Members' work on the Abatement Council. At all times, Local Government Members of the Abatement Council are entitled to receive legal representation from their respective governmental entities. In the event of a conflict, the Abatement Council and its members may retain the services of other legal counsel.
- i. **Compensation:** No member of the Abatement Council shall be compensated for their work related to the Abatement Council.

**D. State Share**

- 1. In accordance with Sections (B)(1) and (B)(2)(a), and the terms of any Settlement, the State Share shall be paid directly to the State in accordance with the terms of this Section (D).
- 2. The State maintains full discretion over distribution of the State Share anywhere within the State of Colorado, however, the State Share shall be used for Approved Purposes only. The State will work to reduce administrative costs as much as practicable.
- 3. On an annual basis, as determined by the Abatement Council, the State shall provide all expenditure data, including administrative costs, from the State Share to the Abatement Council for purposes of maintaining transparency in accordance with Section (C)(4)(c)(i). The Abatement Council may require the State to provide additional outcome-related data in accordance with Section (C)(4)(c)(ii) and the State shall comply with such requirements.
- 4. If the State disputes the amount of Opioid Funds it receives from the State Share, the State shall alert the Abatement Council within sixty (60) days of discovering the information underlying the dispute. Failure to alert the Abatement Council within this time frame shall not constitute a waiver of the State's right to seek recoupment of any deficiency in its State Share.

**E. LG Share**

- 1. In accordance with Sections (B)(1) and (B)(2)(b), and the terms of any Settlement, the LG Share shall be paid directly to Participating Local Governments in accordance with the terms of this Section (E).

2. Allocations to Participating Local Governments from the LG Share shall first be determined using the percentages shown in **Exhibit D**.
3. The LG Share for each County Area shall then be allocated among the county and the other Participating Local Governments within it. **Exhibit E** reflects the default allocation that will apply unless the Participating Local Governments within a County Area enter into a written agreement providing for a different allocation. The Participating Local Governments may elect to modify the allocation for a County Area in **Exhibit E**, but such modification to the allocation in **Exhibit E** shall not change a County Area's total allocation under Section (E)(2).
4. A Local Government that chooses not to become a Participating Local Government will not receive a direct allocation from the LG Share. The portion of the LG Share that would have been allocated to a Local Government that is not a Participating Local Government will instead be re-allocated to the Regional Share for the Region where the Local Government is located, in accordance with Section (F), below.
5. In the event a Participating Local Government dissolves or ceases to exist during the term of any Settlement, the allocation for that Participating Local Government from the LG Share shall be re-allocated as directed by any Settlement, and if not specified, be re-allocated to the Regional Share for the Region in which the Participating Local Government was located, in accordance with Section (F). If a Participating Local Government merges with another Participating Local Government, the allocation for that Participating Local Government from the LG Share shall be re-allocated as directed by any Settlement, and if not specified, shall be re-allocated to the successor Participating Local Government's allocation of the LG Share. If a Participating Local Government merges with a Local Government that is not a Participating Local Government, the allocation for that Participating Local Government from the LG Share shall be re-allocated as directed by any Settlement, and if not specified, be re-allocated to the Region in which the merging Participating Local Government was located, in accordance with Section (F), below.
6. A Participating Local Government may forego its allocation of the LG Share and direct its allocation to the Regional Share for the Region where the Participating Local Government is located, in accordance with Section (F) below, by affirmatively notifying the Abatement Council on an annual basis of its decision to forego its allocation of the LG Share. A Participating Local Government's election to forego its allocation of the LG Share shall carry over to the following year unless the Participating Local Government notifies the Abatement Council otherwise. If a Participating Local Government elects to forego its allocation of the LG Share, the Participating Local Government shall be excused from the reporting requirements required by Section (E)(8).
7. Participating Local Governments maintain full discretion over the distribution of their allocation of the LG Share anywhere within the State of Colorado, however,

all Participating Local Governments shall use their allocation from the LG Share for Approved Purposes only. Reasonable administrative costs for a Participating Local Government to administer its allocation of the LG Share shall not exceed actual costs or 10% of the Participating Local Government's allocation of the LG Share, whichever is less.

8. On an annual basis, as determined by the Abatement Council, all Participating Local Governments shall provide all expenditure data, including administrative costs, from their allocation of the LG Share to the Abatement Council for purposes of maintaining transparency in accordance with Section (C)(4)(c)(i). The Abatement Council may require Participating Local Governments to provide additional outcome related data in accordance with Section (C)(4)(c)(ii) and all Participating Local Governments shall comply with such requirements.
9. If any Participating Local Government disputes the amount of Opioid Funds it receives from its allocation of the LG Share, the Participating Local Government shall alert the Abatement Council within sixty (60) days of discovering the information underlying the dispute. Failure to alert the Abatement Council within this time frame shall not constitute a waiver of the Participating Local Government's right to seek recoupment of any deficiency in its LG Share.

#### **F. Regional Share**

1. In accordance with Sections (B)(1) and (B)(2)(c), and the terms of any Settlement, the Regional Share shall be paid to the Regions in accordance with the terms of this Section (F).
2. Participating Local Governments shall organize themselves into the Regions depicted in **Exhibit C**. Municipalities located in multiple Regions may join all or some of the Regions in which they are located according to **Exhibit C**.
3. Allocations to Regions will be distributed according to **Exhibit F**. For multi-county Regions, each Region's share listed in **Exhibit F** is calculated by summing the individual percentage shares listed in **Exhibit D** for the counties within that Region. The percentages in **Exhibit F** are based on the assumption that every Local Government in each Region becomes a Participating Local Government.
4. In the event a city, town, or other municipality that is a Participating Local Government merges, dissolves, or ceases to exist during the term of any Settlement, the allocation of the Regional Share owed to the Region in which that Participating Local Government existed shall be re-allocated as directed by any Settlement, and if not specified, shall not be modified from **Exhibit F**. If a county that is a Participating Local Government merges with another county within its Region, the allocation of the Regional Share owed to the Region in which that county existed shall be re-allocated as directed by any Settlement, and if not specified, shall not be modified from **Exhibit F**. If a county that is a Participating Local Government merges with a county in a different Region during the term of

any Settlement, the allocation of the Regional Share owed to the Region in which that county existed shall be re-allocated as directed by any Settlement, and if not specified, shall be re-allocated to the Region in which that Participating Local Government merged in accordance with **Exhibit F**.

5. Each Region must create its own Regional Council while giving consideration to the regional governance models illustrated in **Exhibit G**. The Regional Council must be formed by the Participating Local Governments within the Region and each Regional Council shall designate a fiscal agent for the Region. Regional fiscal agents shall be county or municipal governments only. All funds from the Regional Share shall be distributed to the Regional Council's identified fiscal agent for the benefit of the entire Region.
  - a. Subject to this Section F(5), each Region may draft its own intra-regional agreements, bylaws, or other governing documents to determine how the Regional Council will operate. However, each voting member of a Regional Council shall be an employee or elected official of a Participating Local Government within the applicable Region. In the case of Denver, the voting members of its Regional Council shall be appointed by the Mayor. In the case of Broomfield, the voting members of its Regional Council shall be appointed by the Broomfield City and County Manager.
  - b. The Region shall not receive any Opioid Funds from the Regional Share until the Region certifies to the Abatement Council that its Regional Council has been formed and a fiscal agent has been designated. Such certification shall be in a simple form adopted by the Region and may be made via email, so long as it includes the names and affiliations of the Regional Council's members and the designated fiscal agent.
  - c. If a Region does not form and certify its Regional Council and designate its fiscal agent within one-hundred and eighty (180) days of the Effective Date, the Abatement Council shall appoint members to the Region's Regional Council. Regional Council members appointed by the Abatement Council shall serve until the Region certifies the formation of its Regional Council to the Abatement Council.
  - d. A Region shall submit a renewed certification required by Section (F)(5)(b), above, when its membership changes.
  - e. If a membership vacancy exists on a Regional Council for more than ninety (90) days and the Regional Council is unable to fill the vacancy by its regular procedures during that time, the Abatement Council shall appoint a replacement member to serve until the Region fills the vacancy.

6. A Local Government that chooses not to become a Participating Local Government shall not receive any Opioid Funds from the Regional Share or participate in the Regional Councils described in Section (F)(5) above.
7. Each Regional Council shall make requests to the Abatement Council for Opioid Funds from their allocation of the Regional Share. Each Regional Council's request for Opioid Funds from the Regional Share shall be accompanied by a 2-year plan identifying the Approved Purposes for which the requested funds will be used by the Region anywhere within the State of Colorado. A Regional Council's 2-year plan may be amended so long as such amendments comply with the terms of this MOU and any Settlement. Any Regional Council may seek assistance from the Abatement Council for purposes of developing its 2-year plan.
8. Reasonable administrative costs for a Regional Council to administer its Region's allocation of the Regional Share shall not exceed actual costs or 10% of the Region's allocation of the Regional Share, whichever is less.
9. The Abatement Council shall release funds requested by a Regional Council in accordance with Section (B)(1) if the Regional Council's 2-year plan complies with the Approved Purposes, the terms of this MOU, and the terms of any Settlement. The Abatement Council shall not deny any funding request from a Regional Council on the basis that the Abatement Council does not approve or agree with the Approved Purposes for which a Regional Council requests Opioid Funds from the Regional Share. Nor may the Abatement Council hold up, delay, or make unreasonable requests for additional or supporting information of the Regional Council prior to releasing the requested Opioid Funds. The purpose of this MOU is to facilitate Opioid Funds to their intended recipients quickly and efficiently with minimal administrative procedure.
10. On an annual basis, as determined by the Abatement Council, each Regional Council's fiscal agent shall provide to the Abatement Council the Regional Council's expenditure data, including administrative costs, from their allocation of the Regional Share and certify to the Abatement Council that the Regional Council's expenditures were for Approved Purposes and complied with its 2-year plan. The Regional Council shall subject itself to an accounting at the Abatement Council's discretion.
  - a. The Abatement Council shall review a Regional Council's expenditure data and certification to ensure compliance with the Regional Council's 2-year plan, the Approved Purposes, and the terms of this MOU and any Settlement.
  - b. The Abatement Council shall publish the Regional Council's expenditure data, including administrative costs, from the Regional Share in accordance with Section (C)(4)(c)(i). The Abatement Council may require Regional Councils to provide additional outcome related data in

accordance with Section (C)(4)(c)(ii) and all Regional Councils shall comply with such requirements.

11. If any Regional Council disputes the amount of Opioid Funds it receives from its allocation of the Regional Share, the Regional Council shall alert the Abatement Council within sixty (60) days of discovering the information underlying the dispute. Failure to alert the Abatement Council within this time frame shall not constitute a waiver of the Regional Council's right to seek recoupment of any deficiency in its Regional Share.
12. If the Abatement Council has reason to believe a Region's expenditure of its allocation of the Regional Share did not comply with the Region's 2-year Plan, the Approved Purposes, the terms of this MOU or any Settlement, as described in this Section (F), or that the Region otherwise misused its allocation of the Regional Share, the Abatement Council may take remedial action against the alleged offending Region. Such remedial action is left to the discretion of the Abatement Council and may include but not be limited to, withholding future Opioids Funds owed to the offending Region or requiring the offending Region to reimburse improperly expended Opioid Funds to the Regional Share.
13. Within one hundred and twenty (120) days of the Abatement Council being formed, in accordance with Section (C)(2)(c) above, the Abatement Council shall develop and publish due process procedures for allowing a Region to challenge or dispute any remedial action taken by the Abatement Council, including timelines during which the Region may engage in such a challenge or dispute. Such due process procedures shall reflect, at a minimum, the following principles:
  - a. Upon learning of any conduct that may warrant remedial action against a Region, the Abatement Council shall first provide notice to the Region of the conduct at issue, provide the Region an opportunity to respond, and, if appropriate, cure the alleged offending conduct. If after providing the Region such notice and opportunities to respond and cure, the Abatement Council continues to believe remedial action is warranted, the Abatement Council may take such remedial action.
  - b. If the Abatement Council decides to take remedial action against an alleged offending Region, such action may only occur by a two-thirds supermajority vote of the Abatement Council. Thus, an Abatement Council made up of twelve (12) voting members requires a vote of eight (8) Members prior to taking remedial action against an alleged offending Region.
  - c. Prior to taking any remedial action against an alleged offending Region, the Abatement Council shall first provide notice to the alleged offending Region of the remedial action to be taken and the facts underlying such remedial action. The Abatement Council shall then provide the alleged

offending Region an opportunity to challenge or dispute the remedial action in accordance with, at a minimum, the principles below:

- i. The alleged offending Region may request revisions or modifications to the proposed remedial action;
  - ii. The alleged offending Region may submit a written response to and/or request a hearing before the Abatement Council, or a third-party hearing officer,<sup>3</sup> regarding the alleged offending conduct and proposed remedial action; and
  - iii. After such written responses are submitted and reviewed and/or a hearing is conducted, the alleged offending Region may submit an appeal to the Abatement Council of the decision to take remedial action.
- d. Remedial actions taken by the Abatement Council, in accordance with the due process principles detailed above, shall be considered final non-appealable orders and offending Regions may not seek judicial relief from remedial action taken by the Abatement Council, except as provided in Section (H), below.
- e. Subject to Section (H)(2), below, if any Party(ies) believes the Abatement Council violated the terms of this MOU, such Party(ies) may seek to enforce the terms of this MOU.

14. If the Abatement Council has reason to believe a Region's conduct, or the conduct of any Participating Local Government or individual in that Region, amounts to a violation of any criminal law, the Abatement Council shall refer such matters to the appropriate authorities and may consider such conduct in its determination of any remedial action to be taken.

15. If the Abatement Council has reason to believe that an individual involved in the receipt or administration of Opioid Funds from the Regional Share has violated any applicable ethics rules or codes, the Abatement Council shall not attempt to adjudicate such a violation. In such instances, the Abatement Council shall lodge a complaint with the appropriate forum for handling such ethical matters, such as a local home rule municipality's ethics board.

16. Costs associated with the Abatement Council's distribution and oversight of the Regional Share, as described above in this Section (F), including costs associated with any remedial action by the Abatement Council, shall be paid from the Statewide

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<sup>3</sup> Only an alleged offending Region may request the appointment of a third-party hearing officer to review any written responses and conduct any requested hearings. If an alleged offending Region makes such a request, the Abatement Council has sole discretion to appoint the third-party hearing officer and the alleged offending Region shall bear the cost of such review and/or hearing by the third-party hearing officer.

Infrastructure Share. The Abatement Council shall make all good faith efforts to limit such costs to the greatest extent possible.

**G. Statewide Infrastructure Share**

1. In accordance with Sections B(1) and (B)(2)(d), and the terms of any Settlement, the Statewide Infrastructure Share shall be paid to any Party or Regional Council in accordance with this Section (G).
2. The purpose of the Statewide Infrastructure Share is to promote capital improvements and provide operational assistance for developing or improving the infrastructure necessary to abate the opioid crisis anywhere within the State of Colorado. The Statewide Infrastructure Share is intended to supplement Opioid Funds received by any Party or Region.
3. Prior to distributing any Opioid Funds from the Statewide Infrastructure Share, the Abatement Council shall establish and publish policies and procedures for the distribution and oversight of the Statewide Infrastructure Share, including processes for Parties or Regions to apply for Opioid Funds from the Statewide Infrastructure Share. The Abatement Council's policies and procedures shall, at a minimum, reflect the following principles:
  - a. Opioid Funds from the Statewide Infrastructure Share shall be used for Approved Purposes only;
  - b. Opioid Funds from the Statewide Infrastructure Share shall be paid directly to the appropriate state agencies (including but not limited to the Colorado Department of Law), Regional fiscal agents, or Participating Local Governments only;
  - c. Distribution and oversight of the Statewide Infrastructure Share shall comply with the terms of this MOU and any Settlement;
  - d. Appropriate processes for remedial action will be taken against Parties or Regions that misuse Opioid Funds from the Statewide Infrastructure Share. Such processes shall include procedures for alleged offending Parties or Regions to challenge or dispute such remedial action; and
  - e. Limitations on administrative costs to be expended by recipients for administering Opioid Funds received from the Statewide Infrastructure Fund, not to exceed actual costs expended by the recipient or 10% of the amount received, whichever is less.
4. The distribution and oversight policies and procedures developed by the Abatement Council, in accordance with Section (G)(3), shall be non-appealable orders and no Party or Region may seek judicial relief related to the distribution and oversight of the Statewide Infrastructure Share.

5. On an annual basis, as determined by the Abatement Council, any Party or Regional Council that receives funds from the Statewide Infrastructure Share shall provide all expenditure data, including administrative costs, related to any Opioid Funds it received from the Statewide Infrastructure Share and subject itself to an accounting as required by the Abatement Council. The Abatement Council shall publish all expenditure data from the Statewide Infrastructure Share in accordance with Section (C)(4)(c)(i). The Abatement Council may require the Parties or Regional Councils that receive funds from the Statewide Infrastructure Share to provide additional outcome related data in accordance with Section (C)(4)(c)(ii) and the Parties or Regional Councils shall comply with such requirements.
6. Costs associated with the Abatement Council's distribution and oversight of the Statewide Infrastructure Share, as described in this Section (G), shall be paid for from the Statewide Infrastructure Share. The Abatement Council shall make all good faith efforts to limit such costs to the greatest extent possible.

#### **H. General Terms**

1. All Parties and Regional Councils shall maintain all records related to the receipt and expenditure of Opioid Funds for no less than five (5) years and shall make such records available for review by the Abatement Council, any other Party or Regional Council, or the public. Records requested by the public shall be produced in accordance with Colorado's open records laws. Records requested by the Abatement Council or another Party or a Regional Council shall be produced within twenty-one (21) days of the date the record request was received. This requirement does not supplant any Party or Regional Council's obligations under Colorado's open records laws.
2. If any Party(ies) believes the Abatement Council has violated the terms of this MOU, the alleging Party(ies) may seek to enforce the terms of this MOU, provided the alleging Party(ies) first provides notice to the Abatement Council of the alleged violation and a reasonable opportunity to cure the alleged violation. In such an enforcement action, the alleging Party(ies) may only seek to enforce the terms of the MOU against the State and the Participating Local Governments from which the Local Government Members of the Abatement Council were appointed and may only seek declaratory and/or injunctive relief. In defense of such an enforcement action, the State's Members of the Abatement Council shall be represented by the State and the Local Government Members shall be represented by the Participating Local Governments from which the Local Government Members were appointed. In the event of a conflict, the Abatement Council and its Members may seek outside representation to defend itself against such an enforcement action.
3. If any Party(ies) believes another Party(ies), not including the Abatement Council, violated the terms of this MOU, the alleging Party(ies) may seek to enforce the terms of this MOU in the court in which any applicable Settlement(s) was entered, provided the alleging Party(ies) first provide the alleged offending Party(ies)

notice of the alleged violation(s) and a reasonable opportunity to cure the alleged violation(s). In such an enforcement action, any alleging Party or alleged offending Party(ies) may be represented by their respective public entity in accordance with Colorado law.

4. Nothing in this MOU shall be interpreted to waive the right of any Party to seek judicial relief for conduct occurring outside the scope of this MOU that violates any Colorado law. In such an action, the alleged offending Party(ies), including the Abatement Council, may be represented by their respective public entities in accordance with Colorado law. In the event of a conflict, any Party, including the Abatement Council and its Members, may seek outside representation to defend itself against such an action.
5. If any Party(ies) believes another Party(ies), Region(s), or individual(s) involved in the receipt, distribution, or administration of Opioids Funds has violated any applicable ethics codes or rules, a complaint shall be lodged with the appropriate forum for handling such matters, such as a local home rule municipality's ethics board.
6. If any Party(ies) believes another Party(ies), Region(s), or individual(s) involved in the receipt, distribution, or administration of Opioid Funds violated any Colorado criminal law, such conduct shall be reported to the appropriate criminal authorities.
7. Venue for any legal action related to this MOU shall be in a court of competent jurisdiction where any applicable Settlement(s) is entered.
8. Because recovery under the terms of different Settlement(s) may vary depending on the number of Parties required to effectuate a Settlement, the Parties may conditionally agree to sign on to the MOU through a letter of intent, resolution or similar written statement, declaration or pronouncement declaring their intent to sign on to the MOU if the threshold for Party participation in a specific Settlement is achieved.<sup>4</sup>
9. This MOU may be executed in two or more counterparts, each of which shall be deemed an original, but all of which shall constitute one and the same instrument. The Parties approve the use of electronic signatures for execution of this MOU. All use of electronic signatures shall be governed by the Uniform Electronic Transactions Act, C.R.S. §§ 24-71.3-101, *et seq.* The Parties agree not to deny the legal effect or enforceability of the MOU solely because it is in electronic form or

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<sup>4</sup> For instance, the July 21, 2021 "Distributor Settlement Agreement" includes a "Subdivision Settlement Agreement Form" that, once filled out and executed, is meant to indicate that Local Government's (or Subdivision's) election to participate in that Distributor Settlement and also, to require that Local Government to take steps to formally release any claim it may have against the Settling Distributors. With regard to the Distributor Settlement Agreement or any other Settlements that include a form similar to the Subdivision Settlement Agreement Form, the Parties may still conditionally agree to sign on to the MOU if, for instance, the threshold for Party participation in a specific Settlement is achieved.

because an electronic record was used in its formation. The Parties agree not to object to the admissibility of the MOU in the form of an electronic record, or a paper copy of an electronic document, or a paper copy of a document bearing an electronic signature, on the ground that it is an electronic record or electronic signature or that it is not in its original form or is not an original.

10. Each party represents that all procedures necessary to authorize such Party's execution of this MOU have been performed and that the person signing for such Party has been authorized to execute the MOU.

**I. Payment of Counsel and Litigation Expenses Through a Back-Stop Fund**

1. Some Settlements, including the McKesson Corporation, Cardinal Health, Inc., and AmerisourceBergen Corporation (“Distributor”) and Johnson & Johnson/Janssen (“J&J”) settlements, may provide for the payment of all or a portion of the fees and litigation expenses owed by Participating Local Governments to counsel specifically retained to file suit in the opioid litigation. If any Settlement is insufficient to cover the fee obligations of the Participating Local Governments (as discussed and modified by Judge Polster’s Order of August 6 regarding fees for the Distributor and J&J settlements), the deficiencies will be covered as set forth in further detail below.
2. The Parties also recognize that, as in the Distributor and J&J settlements, certain Opioid Settling Defendants may offer premiums benefiting the entire state of Colorado when Participating Local Governments agree to the Settlement(s), thereby settling their claims in their on-going lawsuits. For example, below is the chart illustrating how Incentive Payment B (a 25% premium to the entire state) works in the Distributor Settlement at Section IV.F.2.b (p. 20):

<b>Percentage of Litigating Subdivision Population that is Incentive B Eligible Subdivision Population<sup>5</sup></b>	<b>Incentive Payment B Eligibility Percentage</b>
Up to 85%	0%
85%+	30%
86+	40%
91+	50%
95+	60%
99%+	95%
100%	100%

3. If the court in *In Re: National Prescription Opiate Litigation*, MDL No. 2804 (N.D. Ohio), or if a Settlement establishes a common benefit fund or similar device to compensate attorneys for services rendered and expenses incurred that have benefited plaintiffs generally in the litigation (the “Common Benefit Fund”),

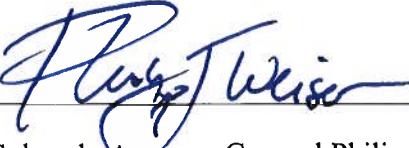
and/or requires certain governmental plaintiffs to pay a share of their recoveries from defendants into the Common Benefit Fund (“Court-Ordered Common Benefit Fund Assessment”), then the Participating Local Governments shall be required to first seek to have their attorneys’ fees and expenses paid through the Common Benefit Fund.

4. For the Distributor and J&J settlements only, counsel for Participating Local Governments shall have their expenses otherwise recoverable from Colorado Participating Local Governments compensated only through the Common Benefit Fund(s) established in those settlement(s). For the avoidance of doubt, counsel for Participating Local Governments may recover their attorneys’ fees through the Distributor and J&J settlements and through the other applicable provisions of this Section (I).
5. In addition, as a means of covering any deficiencies in paying counsel for Participating Local Governments, a supplemental Colorado Attorney Fee Back-Stop Fund shall be established. The Colorado Attorney Fee Back-Stop Fund is to be used to compensate counsel for Participating Local Governments that filed an initial complaint in the opioid litigation by September 1, 2020 (“Litigating Participating Local Governments”).
6. Payments out of the Colorado Attorney Fee Back-Stop Fund shall be determined by a committee (the “Opioid Fee and Expense Committee”). The Opioid Fee and Expense Committee shall consist of the following five (5) members:
  - a. One (1) member appointed by CCI from a litigating county or from a litigating county and city municipal corporation;
  - b. One (1) member appointed by CML from a litigating city;
  - c. One (1) member appointed jointly by CCI and CML from a non-litigating county or city;
  - d. One (1) member appointed by the Attorney General’s Office; and
  - e. One (1) neutral member jointly appointed by all of the other members listed above.
7. The Colorado Attorney Fee Back-Stop Fund shall be funded as follows from any Settlement, excluding settlements involving McKinsey and payments resulting from the Purdue or Mallinckrodt bankruptcy. For purposes only of calculating the funding of the Colorado Attorney Fee Back-Stop Fund, the Parties deem 58% of the total LG Share and Regional Share to be attributable to the Litigating Local Governments. The Colorado Attorney Fee Back-Stop Fund shall be funded by 8.7% of the total LG Share and 4.35% of the total Regional Share at the time such funds are actually received. No funds deposited into the Colorado Attorney Fee Back-Stop Fund will be taken from the Statewide Infrastructure Share or State Share.

8. Counsel for Litigating Participating Local Governments may apply to the Colorado Attorney Fee Back-Stop Fund only after applying to the Common Benefit Fund.
9. Counsel for Litigating Participating Local Governments may apply to the Colorado Attorney Fee Back-Stop Fund for only a shortfall – that is, the difference between what their fee agreements would entitle them to (as limited by this Section (I)) minus what they have already collected from the Common Benefit Fund (including both the “common benefit” and “contingency fee” calculations, if any). If they receive fees/costs for common benefit work in the national fee fund, these fees/costs will be allocated proportionately across all their local government opioid clients based on the allocation model used in the Negotiation Class website to allocate the appropriate portion to Colorado clients.
10. Counsel for Litigating Participating Local Governments are limited to being paid, at most, and assuming adequate funds are available in any Common Benefit Fund and Colorado Attorney Fee Back-Stop Fund, fees in an amount equal to 15% of the LG Share and 7.5% of the Regional Share attributable to their Colorado clients.
11. Any funds remaining in the Colorado Attorney Fee Back-Stop Fund in excess of the amounts needed to cover the fees and litigation expenses owed by Litigating Participating Local Governments to their respective counsel shall revert to the Participating Local Governments according to the allocations described in Sections (E) and (F). Every two years, the Opioid Fee and Expense Committee shall assess the amount remaining in the Colorado Attorney Fee Back-Stop Fund to determine if it is overfunded.
12. Despite the fact that a litigating entity bonus benefits the entire state, no portion of the State Share shall be used to fund the Colorado Attorney Fee Back-Stop Fund or in any other way to fund any Participating Local Government’s attorneys’ fees and expenses. Because the state did not hire outside counsel, any funds for attorneys fees that the state receives from the J&J and Distributor settlement will be deposited into the State Share.
13. To participate in the Colorado Attorney Fee Back-Stop Fund, counsel must follow the requirements of C.R.S. § 13-17-304.

This Colorado Opioids Settlement Memorandum of Understanding is signed

this 26 day of August, 2021 by:

  
\_\_\_\_\_  
Colorado Attorney General Philip J. Weiser

This **Colorado Opioids Settlement Memorandum of Understanding** is signed  
this \_\_\_ day of \_\_\_\_\_, \_\_\_\_ by:

\_\_\_\_\_

Name & Title \_\_\_\_\_

On behalf of \_\_\_\_\_

# Exhibit A

# **POTENTIAL OPIOID ABATEMENT APPROVED PURPOSES**

## **I. TREATMENT**

### **A. TREATMENT OF OPIOID USE DISORDER AND ITS EFFECTS**

1. Expand availability of treatment, including Medication-Assisted Treatment (MAT), for Opioid Use Disorder (OUD) and any co-occurring substance use or mental health issues.
2. Supportive housing, all forms of FDA-approved MAT, counseling, peer-support, recovery case management and residential treatment with access to medications for those who need it.
3. Treatment of mental health trauma issues that resulted from the traumatic experiences of the opioid user (e.g., violence, sexual assault, human trafficking) and for family members (e.g., surviving family members after an overdose or overdose fatality).
4. Expand telehealth to increase access to OUD treatment, including MAT, as well as counseling, psychiatric support, and other treatment and recovery support services.
5. Fellowships for addiction medicine specialists for direct patient care, instructors, and clinical research for treatments.
6. Scholarships for certified addiction counselors.
7. Clinicians to obtain training and a waiver under the federal Drug Addiction Treatment Act to prescribe MAT for OUD.
8. Training for health care providers, students, and other supporting professionals, such as peer recovery coaches/recovery outreach specialists, including but not limited to training relating to MAT and harm reduction.
9. Dissemination of accredited web-based training curricula, such as the American Academy of Addiction Psychiatry's Provider Clinical Support Service-Opioids web-based training curriculum and motivational interviewing.
10. Development and dissemination of new accredited curricula, such as the American Academy of Addiction Psychiatry's Provider Clinical Support Service Medication-Assisted Treatment.
11. Development of a multistate/nationally accessible database whereby health care providers can list currently available in-patient and out-patient OUD treatment services that are accessible on a real-time basis.

12. Support and reimburse services that include the full American Society of Addiction Medicine (ASAM) continuum of care for OUD.
13. Improve oversight of Opioid Treatment Programs (OTPs) to assure evidence-informed practices such as adequate methadone dosing.

## **B. INTERVENTION**

1. Ensure that health care providers are screening for OUD and other risk factors and know how to appropriately counsel and treat (or refer, if necessary) a patient for OUD treatment.
2. Fund Screening, Brief Intervention and Referral to Treatment (SBIRT) programs to reduce the transition from use to disorder.
3. Training and long-term implementation of SBIRT in key systems (health, schools, colleges, criminal justice, and probation), with a focus on the late adolescence and young adulthood when transition from misuse to opioid disorder is most common.
4. Purchase automated versions of SBIRT and support ongoing costs of the technology.
5. Training for emergency room personnel treating opioid overdose patients on post-discharge planning, including community referrals for MAT, recovery case management and/or support services.
6. Support work of Emergency Medical Systems, including peer support specialists, to connect individuals to treatment or other appropriate services following an opioid overdose or other opioid-related adverse event.
7. Create school-based contacts whom parents can engage to seek immediate treatment services for their child.
8. Develop best practices on addressing OUD in the workplace.
9. Support assistance programs for health care providers with OUD.
10. Engage non-profits and faith community as a system to support outreach for treatment.

## **C. CRIMINAL-JUSTICE-INVOLVED PERSONS**

1. Address the needs of persons involved in the criminal justice system who have OUD and any co-occurring substance use disorders or mental health (SUD/MH) issues.

2. Support pre-arrest diversion and deflection strategies for persons with OUD and any co-occurring SUD/MH issues, including established strategies such as:
  - a. Self-referral strategies such as Angel Programs or the Police Assisted Addiction Recovery Initiative (PAARI);
  - b. Active outreach strategies such as the Drug Abuse Response Team (DART) model;
  - c. “Naloxone Plus” strategies, which work to ensure that individuals who have received Naloxone to reverse the effects of an overdose are then linked to treatment programs;
  - d. Officer prevention strategies, such as the Law Enforcement Assisted Diversion (LEAD) model; or
  - e. Officer intervention strategies such as the Leon County, Florida Adult Civil Citation Network.
3. Support pre-trial services that connect individuals with OUD and any co-occurring SUD/MH issues to evidence-informed treatment, including MAT, and related services.
4. Support treatment and recovery courts for persons with OUD and any co-occurring SUD/MH issues, but only if they provide referrals to evidence-informed treatment, including MAT.
5. Provide evidence-informed treatment, including MAT, recovery support, harm reduction, or other appropriate services to individuals with OUD and any co-occurring SUD/MH issues who are incarcerated, on probation, or on parole.
6. Provide evidence-informed treatment, including MAT, recovery support, harm reduction, or other appropriate re-entry services to individuals with OUD and any co-occurring SUD/MH issues who are leaving jail or prison or who have recently left jail or prison.
7. Support critical time interventions (CTI), particularly for individuals living with dual-diagnosis OUD/serious mental illness, and services for individuals who face immediate risks and service needs and risks upon release from correctional settings.

**D. WOMEN WHO ARE OR MAY BECOME PREGNANT**

1. Evidence-informed treatment, including MAT, recovery, and prevention services for pregnant women or women who could become pregnant and have OUD.
2. Training for obstetricians and other healthcare personnel that work with pregnant women and their families regarding OUD treatment.

3. Other measures to address Neonatal Abstinence Syndrome, including prevention, care for addiction and education programs.
4. Child and family supports for parenting women with OUD.
5. Enhanced family supports and child care services for parents receiving treatment for OUD.

**E. PEOPLE IN TREATMENT AND RECOVERY**

1. The full continuum of care of recovery services for OUD and any co-occurring substance use or mental health issues, including supportive housing, residential treatment, medical detox services, peer support services and counseling, community navigators, case management, and connections to community-based services.
2. Identifying successful recovery programs such as physician, pilot, and college recovery programs, and providing support and technical assistance to increase the number and capacity of high-quality programs to help those in recovery.
3. Training and development of procedures for government staff to appropriately interact and provide social and other services to current and recovering opioid users, including reducing stigma.
4. Community-wide stigma reduction regarding treatment and support for persons with OUD, including reducing the stigma on effective treatment.
5. Engaging non-profits and faith community as a system to support family members in their efforts to help the opioid user in the family.

**II. PREVENTION**

**F. PRESCRIBING PRACTICES**

1. Training for health care providers regarding safe and responsible opioid prescribing, dosing, and tapering patients off opioids.
2. Academic counter-detailing.
3. Continuing Medical Education (CME) on prescribing of opioids.
4. Support for non-opioid pain treatment alternatives, including training providers to offer or refer to multi-modal, evidence-informed treatment of pain.
5. Fund development of a multistate/national prescription drug monitoring program (PDMP) that permits information sharing while providing appropriate safeguards on sharing of private information, including but not limited to:

- a. Integration of PDMP data with electronic health records, overdose episodes, and decision support tools for health care providers relating to OUD.
  - b. Ensuring PDMPs incorporate available overdose/naloxone deployment data, including the United States Department of Transportation's Emergency Medical Technician overdose database.
6. Educating dispensers on appropriate opioid dispensing.

**G. MISUSE OF OPIOIDS**

1. Corrective advertising/affirmative public education campaigns.
2. Public education relating to drug disposal.
3. Drug take-back disposal or destruction programs.
4. Fund community anti-drug coalitions that engage in drug-abuse prevention efforts.
5. School-based programs that have demonstrated effectiveness in preventing drug misuse and seem likely to be effective in preventing the uptake and use of opioids.
6. Support community coalitions in implementing evidence-informed prevention, such as reduced social access and physical access, stigma reduction – including staffing, educational campaigns, or training of coalitions in evidence-informed implementation.
7. School and community education programs and campaigns for students, families, school employees, school athletic programs, parent-teacher and student associations, and others.
8. Engaging non-profits and faith community as a system to support prevention.

**H. OVERDOSE DEATHS AND OTHER HARMS**

1. Increasing availability and distribution of naloxone and other drugs that treat overdoses to first responders, overdose patients, opioid users, families and friends of opioid users, schools, community navigators and outreach workers, drug offenders upon release from jail/prison, and other members of the general public.
2. Training and education regarding naloxone and other drugs that treat overdoses for first responders, overdose patients, patients taking opioids, families, schools, and other members of the general public.

3. Developing data tracking software and applications for overdoses/naloxone revivals.
4. Public education relating to emergency responses to overdoses.
5. Free naloxone for anyone in the community.
6. Public education relating to immunity and Good Samaritan laws.
7. Educating first responders regarding the existence and operation of immunity and Good Samaritan laws.
8. Syringe service programs, including supplies, staffing, space, peer support services, and the full range of harm reduction and treatment services provided by these programs.
9. Expand access to testing and treatment for infectious diseases such as HIV and Hepatitis C resulting from intravenous opioid use.

### **III. ADDITIONAL AREAS**

#### **I. SERVICES FOR CHILDREN**

1. Support for children's services: Fund additional positions and services, including supportive housing and other residential services, relating to children being removed from the home and/or placed in foster care due to custodial opioid use.

#### **J. FIRST RESPONDERS**

1. Law enforcement expenditures relating to the opioid epidemic.
2. Educating first responders regarding appropriate practices and precautions when dealing with fentanyl or other drugs.
3. Increase electronic prescribing to prevent diversion and forgery.

#### **K. COMMUNITY LEADERSHIP**

1. Regional planning to identify goals for opioid reduction and support efforts or to identify areas and populations with the greatest needs for treatment intervention services.
2. Government dashboard to track key opioid-related indicators and supports as identified through collaborative community processes.

**L. STAFFING AND TRAINING**

1. Funding for programs and services regarding staff training and networking to improve staff capability to abate the opioid crisis.
2. Support infrastructure and staffing for collaborative cross-systems coordination to prevent opioid misuse, prevent overdoses, and treat those with OUD (e.g., health care, primary care, pharmacies, PDMPs, etc.).

**M. RESEARCH**

1. Funding opioid abatement research.
2. Research improved service delivery for modalities such as SBIRT that demonstrate promising but mixed results in populations vulnerable to OUD.
3. Support research for novel harm reduction and prevention efforts such as the provision of fentanyl test strips.
4. Support for innovative supply-side enforcement efforts such as improved detection of mail-based delivery of synthetic opioids.
5. Expanded research for swift/certain/fair models to reduce and deter opioid misuse within criminal justice populations that build upon promising approaches used to address other substances (e.g. Hawaii HOPE and Dakota 24/7).
6. Research expanded modalities such as prescription methadone that can expand access to MAT.

**N. OTHER**

1. Administrative costs for any of the approved purposes on this list.

# Exhibit B

## Colorado Local Governments\*

Government Name	County	Gov't Type	Multi-County
<b>Adams County</b>	<b>Adams</b>	<b>County</b>	
Arvada	Adams	City	2 counties
Aurora	Adams	City	3 counties
Bennett	Adams	City	2 counties
Brighton	Adams	City	2 counties
Commerce City	Adams	City	
Federal Heights	Adams	City	
Lochbuie	Adams	City	2 counties
Northglenn	Adams	City	2 counties
Thornton	Adams	City	2 counties
Westminster	Adams	City	2 counties
<b>Alamosa County</b>	<b>Alamosa</b>	<b>County</b>	
Alamosa	Alamosa	City	
Hooper	Alamosa	City	
<b>Arapahoe County</b>	<b>Arapahoe</b>	<b>County</b>	
Aurora	Arapahoe	City	3 counties
Bennett	Arapahoe	City	2 counties
Bow Mar	Arapahoe	City	2 counties
Centennial	Arapahoe	City	
Cherry Hills Village	Arapahoe	City	
Columbine Valley	Arapahoe	City	
Deer Trail	Arapahoe	City	
Englewood	Arapahoe	City	
Foxfield	Arapahoe	City	
Glendale	Arapahoe	City	
Greenwood Village	Arapahoe	City	
Littleton	Arapahoe	City	3 counties
Sheridan	Arapahoe	City	
<b>Archuleta County</b>	<b>Archuleta</b>	<b>County</b>	
Pagosa Springs	Archuleta	City	
<b>Baca County</b>	<b>Baca</b>	<b>County</b>	
Campo	Baca	City	
Pritchett	Baca	City	
Springfield	Baca	City	
Two Buttes	Baca	City	
Vilas	Baca	City	
Walsh	Baca	City	
<b>Bent County</b>	<b>Bent</b>	<b>County</b>	
Las Animas	Bent	City	
<b>Boulder County</b>	<b>Boulder</b>	<b>County</b>	
Boulder	Boulder	City	
Erie	Boulder	City	2 counties
Jamestown	Boulder	City	
Lafayette	Boulder	City	

## Colorado Local Governments\*

Government Name	County	Gov't Type	Multi-County
Longmont	Boulder	City	2 counties
Louisville	Boulder	City	
Lyons	Boulder	City	
Nederland	Boulder	City	
Superior	Boulder	City	2 counties
Ward	Boulder	City	
<b>Broomfield</b>	<b>Broomfield</b>	<b>City/County</b>	
<b>Chaffee County</b>	<b>Chaffee</b>	<b>County</b>	
Buena Vista	Chaffee	City	
Poncha Springs	Chaffee	City	
Salida	Chaffee	City	
<b>Cheyenne County</b>	<b>Cheyenne</b>	<b>County</b>	
Cheyenne Wells	Cheyenne	City	
Kit Carson	Cheyenne	City	
<b>Clear Creek County</b>	<b>Clear Creek</b>	<b>County</b>	
Central City	Clear Creek	City	2 counties
Empire	Clear Creek	City	
Georgetown	Clear Creek	City	
Idaho Springs	Clear Creek	City	
Silver Plume	Clear Creek	City	
<b>Conejos County</b>	<b>Conejos</b>	<b>County</b>	
Antonito	Conejos	City	
La Jara	Conejos	City	
Manassa	Conejos	City	
Romeo	Conejos	City	
Sanford	Conejos	City	
<b>Costilla County</b>	<b>Costilla</b>	<b>County</b>	
Blanca	Costilla	City	
San Luis	Costilla	City	
<b>Crowley County</b>	<b>Crowley</b>	<b>County</b>	
Crowley	Crowley	City	
Olney Springs	Crowley	City	
Ordway	Crowley	City	
Sugar City	Crowley	City	
<b>Custer County</b>	<b>Custer</b>	<b>County</b>	
Silver Cliff	Custer	City	
Westcliffe	Custer	City	
<b>Delta County</b>	<b>Delta</b>	<b>County</b>	
Cedaredge	Delta	City	
Crawford	Delta	City	
Delta	Delta	City	
Hotchkiss	Delta	City	
Orchard City	Delta	City	
Paonia	Delta	City	

## Colorado Local Governments\*

Government Name	County	Gov't Type	Multi-County
<b>Denver</b>	<b>Denver</b>	<b>City/County</b>	
<b>Dolores County</b>	<b>Dolores</b>	<b>County</b>	
Dove Creek	Dolores	City	
Rico	Dolores	City	
<b>Douglas County</b>	<b>Douglas</b>	<b>County</b>	
Aurora	Douglas	City	3 counties
Castle Pines	Douglas	City	
Castle Rock	Douglas	City	
Larkspur	Douglas	City	
Littleton	Douglas	City	3 counties
Lone Tree	Douglas	City	
Parker	Douglas	City	
<b>Eagle County</b>	<b>Eagle</b>	<b>County</b>	
Avon	Eagle	City	
Basalt	Eagle	City	2 counties
Eagle	Eagle	City	
Gypsum	Eagle	City	
Minturn	Eagle	City	
Red Cliff	Eagle	City	
Vail	Eagle	City	
<b>El Paso County</b>	<b>El Paso</b>	<b>County</b>	
Calhan	El Paso	City	
Colorado Springs	El Paso	City	
Fountain	El Paso	City	
Green Mountain Falls	El Paso	City	2 counties
Manitou Springs	El Paso	City	
Monument	El Paso	City	
Palmer Lake	El Paso	City	
Ramah	El Paso	City	
<b>Elbert County</b>	<b>Elbert</b>	<b>County</b>	
Elizabeth	Elbert	City	
Kiowa	Elbert	City	
Simla	Elbert	City	
<b>Fremont County</b>	<b>Fremont</b>	<b>County</b>	
Brookside	Fremont	City	
Cañon City	Fremont	City	
Coal Creek	Fremont	City	
Florence	Fremont	City	
Rockvale	Fremont	City	
Williamsburg	Fremont	City	
<b>Garfield County</b>	<b>Garfield</b>	<b>County</b>	
Carbondale	Garfield	City	
Glenwood Springs	Garfield	City	
New Castle	Garfield	City	

## Colorado Local Governments\*

Government Name	County	Gov't Type	Multi-County
Parachute	Garfield	City	
Rifle	Garfield	City	
Silt	Garfield	City	
<b>Gilpin County</b>	<b>Gilpin</b>	<b>County</b>	
Black Hawk	Gilpin	City	
Central City	Gilpin	City	2 counties
<b>Grand County</b>	<b>Grand</b>	<b>County</b>	
Fraser	Grand	City	
Granby	Grand	City	
Grand Lake	Grand	City	
Hot Sulphur Springs	Grand	City	
Kremmling	Grand	City	
Winter Park	Grand	City	
<b>Gunnison County</b>	<b>Gunnison</b>	<b>County</b>	
Crested Butte	Gunnison	City	
Gunnison	Gunnison	City	
Marble	Gunnison	City	
Mount Crested Butte	Gunnison	City	
Pitkin	Gunnison	City	
<b>Hinsdale County</b>	<b>Hinsdale</b>	<b>County</b>	
Lake City	Hinsdale	City	
<b>Huerfano County</b>	<b>Huerfano</b>	<b>County</b>	
La Veta	Huerfano	City	
Walsenburg	Huerfano	City	
<b>Jackson County</b>	<b>Jackson</b>	<b>County</b>	
Walden	Jackson	City	
<b>Jefferson County</b>	<b>Jefferson</b>	<b>County</b>	
Arvada	Jefferson	City	2 counties
Bow Mar	Jefferson	City	2 counties
Edgewater	Jefferson	City	
Golden	Jefferson	City	
Lakeside	Jefferson	City	
Lakewood	Jefferson	City	
Littleton	Jefferson	City	3 counties
Morrison	Jefferson	City	
Mountain View	Jefferson	City	
Superior	Jefferson	City	2 counties
Westminster	Jefferson	City	2 counties
Wheat Ridge	Jefferson	City	
<b>Kiowa County</b>	<b>Kiowa</b>	<b>County</b>	
Eads	Kiowa	City	
Haswell	Kiowa	City	
Sheridan Lake	Kiowa	City	
<b>Kit Carson County</b>	<b>Kit Carson</b>	<b>County</b>	

## Colorado Local Governments\*

Government Name	County	Gov't Type	Multi-County
Bethune	Kit Carson	City	
Burlington	Kit Carson	City	
Flagler	Kit Carson	City	
Seibert	Kit Carson	City	
Stratton	Kit Carson	City	
Vona	Kit Carson	City	
<b>La Plata County</b>	<b>La Plata</b>	<b>County</b>	
Bayfield	La Plata	City	
Durango	La Plata	City	
Ignacio	La Plata	City	
<b>Lake County</b>	<b>Lake</b>	<b>County</b>	
Leadville	Lake	City	
<b>Larimer County</b>	<b>Larimer</b>	<b>County</b>	
Berthoud	Larimer	City	2 counties
Estes Park	Larimer	City	
Fort Collins	Larimer	City	
Johnstown	Larimer	City	2 counties
Loveland	Larimer	City	
Timnath	Larimer	City	2 counties
Wellington	Larimer	City	
Windsor	Larimer	City	2 counties
<b>Las Animas County</b>	<b>Las Animas</b>	<b>County</b>	
Aguilar	Las Animas	City	
Branson	Las Animas	City	
Cokedale	Las Animas	City	
Kim	Las Animas	City	
Starkville	Las Animas	City	
Trinidad	Las Animas	City	
<b>Lincoln County</b>	<b>Lincoln</b>	<b>County</b>	
Arriba	Lincoln	City	
Genoa	Lincoln	City	
Hugo	Lincoln	City	
Limon	Lincoln	City	
<b>Logan County</b>	<b>Logan</b>	<b>County</b>	
Crook	Logan	City	
Fleming	Logan	City	
Iliff	Logan	City	
Merino	Logan	City	
Peetz	Logan	City	
Sterling	Logan	City	
<b>Mesa County</b>	<b>Mesa</b>	<b>County</b>	
Collbran	Mesa	City	
De Beque	Mesa	City	
Fruita	Mesa	City	

## Colorado Local Governments\*

Government Name	County	Gov't Type	Multi-County
Grand Junction	Mesa	City	
Palisade	Mesa	City	
<b>Mineral County</b>	<b>Mineral</b>	<b>County</b>	
City of Creede	Mineral	City	
<b>Moffat County</b>	<b>Moffat</b>	<b>County</b>	
Craig	Moffat	City	
Dinosaur	Moffat	City	
<b>Montezuma County</b>	<b>Montezuma</b>	<b>County</b>	
Cortez	Montezuma	City	
Dolores	Montezuma	City	
Mancos	Montezuma	City	
<b>Montrose County</b>	<b>Montrose</b>	<b>County</b>	
Montrose	Montrose	City	
Naturita	Montrose	City	
Nucla	Montrose	City	
Olathe	Montrose	City	
<b>Morgan County</b>	<b>Morgan</b>	<b>County</b>	
Brush	Morgan	City	
Fort Morgan	Morgan	City	
Hillrose	Morgan	City	
Log Lane Village	Morgan	City	
Wiggins	Morgan	City	
<b>Otero County</b>	<b>Otero</b>	<b>County</b>	
Cheraw	Otero	City	
Fowler	Otero	City	
La Junta	Otero	City	
Manzanola	Otero	City	
Rocky Ford	Otero	City	
Swink	Otero	City	
<b>Ouray County</b>	<b>Ouray</b>	<b>County</b>	
Ouray	Ouray	City	
Ridgway	Ouray	City	
<b>Park County</b>	<b>Park</b>	<b>County</b>	
Alma	Park	City	
Fairplay	Park	City	
<b>Phillips County</b>	<b>Phillips</b>	<b>County</b>	
Haxtun	Phillips	City	
Holyoke	Phillips	City	
Paoli	Phillips	City	
<b>Pitkin County</b>	<b>Pitkin</b>	<b>County</b>	
Aspen	Pitkin	City	
Basalt	Pitkin	City	2 counties
Snowmass Village	Pitkin	City	
<b>Prowers County</b>	<b>Prowers</b>	<b>County</b>	

## Colorado Local Governments\*

Government Name	County	Gov't Type	Multi-County
Granada	Prowers	City	
Hartman	Prowers	City	
Holly	Prowers	City	
Lamar	Prowers	City	
Wiley	Prowers	City	
<b>Pueblo County</b>	<b>Pueblo</b>	<b>County</b>	
Boone	Pueblo	City	
Pueblo	Pueblo	City	
Rye	Pueblo	City	
<b>Rio Blanco County</b>	<b>Rio Blanco</b>	<b>County</b>	
Meeker	Rio Blanco	City	
Rangely	Rio Blanco	City	
<b>Rio Grande County</b>	<b>Rio Grande</b>	<b>County</b>	
Center	Rio Grande	City	2 counties
Del Norte	Rio Grande	City	
Monte Vista	Rio Grande	City	
South Fork	Rio Grande	City	
<b>Routt County</b>	<b>Routt</b>	<b>County</b>	
Hayden	Routt	City	
Oak Creek	Routt	City	
Steamboat Springs	Routt	City	
Yampa	Routt	City	
<b>Saguache County</b>	<b>Saguache</b>	<b>County</b>	
Bonanza	Saguache	City	
Center	Saguache	City	2 counties
Crestone	Saguache	City	
Moffat	Saguache	City	
Saguache	Saguache	City	
<b>San Juan County</b>	<b>San Juan</b>	<b>County</b>	
Silverton	San Juan	City	
<b>San Miguel County</b>	<b>San Miguel</b>	<b>County</b>	
Mountain Village	San Miguel	City	
Norwood	San Miguel	City	
Ophir	San Miguel	City	
Sawpit	San Miguel	City	
Telluride	San Miguel	City	
<b>Sedgwick County</b>	<b>Sedgwick</b>	<b>County</b>	
Julesburg	Sedgwick	City	
Ovid	Sedgwick	City	
Sedgwick	Sedgwick	City	
<b>Summit County</b>	<b>Summit</b>	<b>County</b>	
Blue River	Summit	City	
Breckenridge	Summit	City	
Dillon	Summit	City	

## Colorado Local Governments\*

Government Name	County	Gov't Type	Multi-County
Frisco	Summit	City	
Montezuma	Summit	City	
Silverthorne	Summit	City	
<b>Teller County</b>	<b>Teller</b>	<b>County</b>	
Cripple Creek	Teller	City	
Green Mountain Falls	Teller	City	2 counties
Victor	Teller	City	
Woodland Park	Teller	City	
<b>Washington County</b>	<b>Washington</b>	<b>County</b>	
Akron	Washington	City	
Otis	Washington	City	
<b>Weld County</b>	<b>Weld</b>	<b>County</b>	
Ault	Weld	City	
Berthoud	Weld	City	2 counties
Brighton	Weld	City	2 counties
Dacono	Weld	City	
Eaton	Weld	City	
Erie	Weld	City	2 counties
Evans	Weld	City	
Firestone	Weld	City	
Fort Lupton	Weld	City	
Frederick	Weld	City	
Garden City	Weld	City	
Gilcrest	Weld	City	
Greeley	Weld	City	
Grover	Weld	City	
Hudson	Weld	City	
Johnstown	Weld	City	2 counties
Keenesburg	Weld	City	
Kersey	Weld	City	
La Salle	Weld	City	
Lochbuie	Weld	City	2 counties
Longmont	Weld	City	2 counties
Mead	Weld	City	
Milliken	Weld	City	
Northglenn	Weld	City	2 counties
Nunn	Weld	City	
Pierce	Weld	City	
Platteville	Weld	City	
Raymer (New Raymer)	Weld	City	
Severance	Weld	City	
Thornton	Weld	City	2 counties
Timnath	Weld	City	2 counties
Windsor	Weld	City	2 counties

## Colorado Local Governments\*

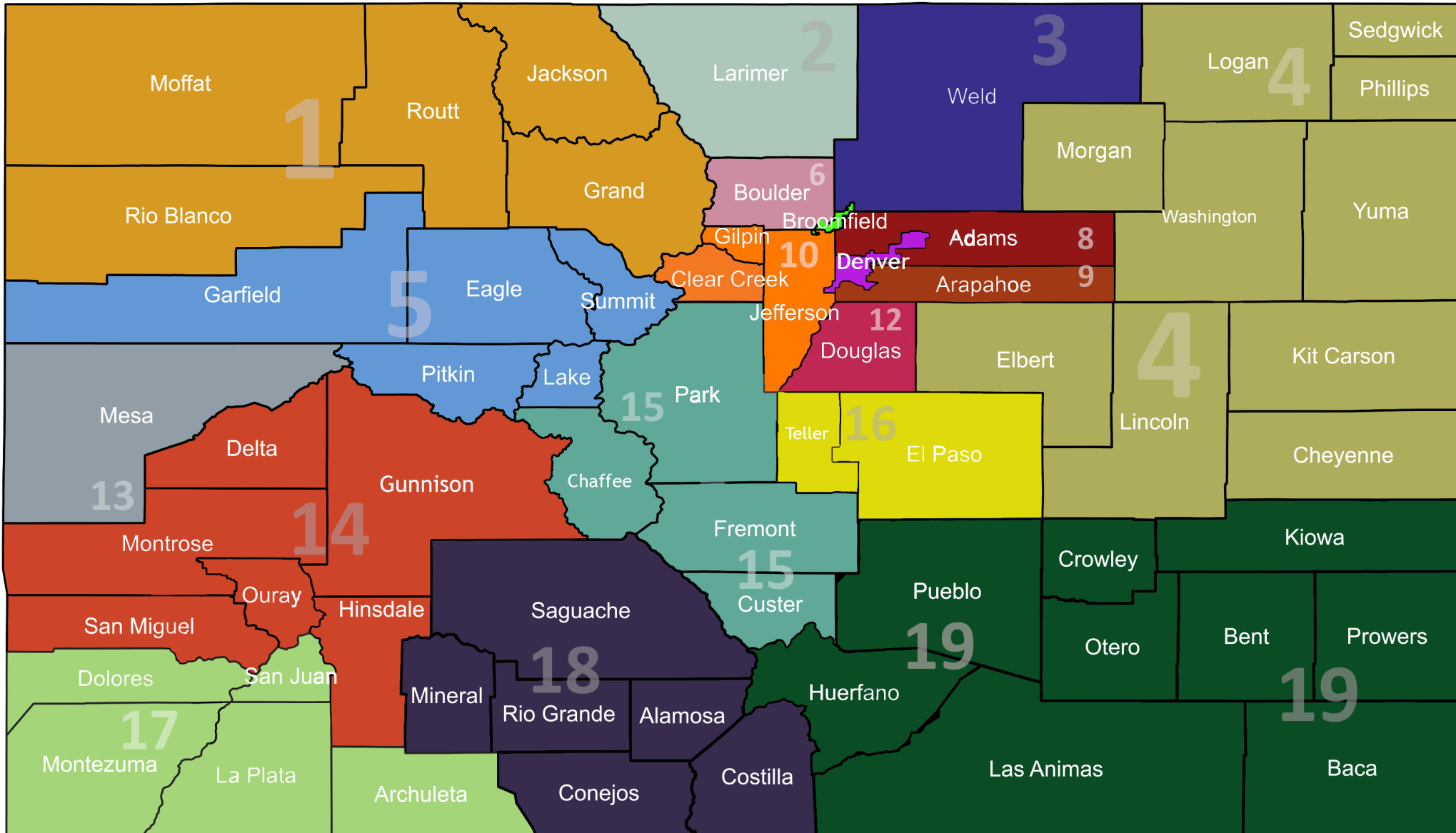
Government Name	County	Gov't Type	Multi-County
<b>Yuma County</b>	<b>Yuma</b>	<b>County</b>	
Eckley	Yuma	City	
Wray	Yuma	City	
Yuma	Yuma	City	

\*This list includes all 64 Colorado counties and all 271 municipalities listed in the 2019 Census. Cities located in multiple counties are listed under each corresponding county subheading. City and County of Denver and City and County of Broomfield are counted in both the city and county totals. The City of Carbonate is not included in this list, as there was no population in the 2019 Census data.

**This list will be reconciled as necessary to be consistent with the terms of Settlement(s) with Opioid Settling Defendant(s)**

# Exhibit C

# Regions for the distribution of opioid settlement funds



Region 1	Region 5	Region 9	Region 13	Region 17
Region 2	Region 6	Region 10	Region 14	Region 18
Region 3	Region 7 (Broomfield)	Region 11 (Denver)	Region 15	Region 19
Region 4	Region 8	Region 12	Region 16	

# Exhibit D

**Exhibit D - Allocations to Colorado County Areas**

<b>County</b>	<b>Percentage of LG Share</b>
Adams	9.4247%
Alamosa	0.5081%
Arapahoe	10.8071%
Archuleta	0.1370%
Baca	0.0592%
Bent	0.1133%
Boulder	5.7936%
Broomfield	1.0014%
Chaffee	0.3604%
Cheyenne	0.0159%
Clear Creek	0.1380%
Conejos	0.2108%
Costilla	0.0552%
Crowley	0.0934%
Custer	0.0412%
Delta	0.5440%
Denver	15.0042%
Dolores	0.0352%
Douglas	3.6696%
Eagle	0.6187%
El Paso	11.9897%
Elbert	0.2804%
Fremont	0.9937%
Garfield	0.8376%
Gilpin	0.0561%
Grand	0.2037%
Gunnison	0.1913%
Hinsdale	0.0112%
Huerfano	0.2505%
Jackson	0.0310%
Jefferson	10.5173%
Kiowa	0.0142%
Kit Carson	0.0940%
La Plata	0.8127%
Lake	0.0990%
Larimer	6.5211%
Las Animas	0.6304%
Lincoln	0.0819%
Logan	0.3815%
Mesa	2.8911%
Mineral	0.0039%
Moffat	0.2326%
Montezuma	0.4429%

Montrose	0.5695%
Morgan	0.4677%
Otero	0.4486%
Ouray	0.0535%
Park	0.1674%
Phillips	0.0714%
Pitkin	0.1747%
Prowers	0.1727%
Pueblo	5.6757%
Rio Blanco	0.1013%
Rio Grande	0.2526%
Routt	0.3837%
Saguache	0.0666%
San Juan	0.0097%
San Miguel	0.1005%
Sedgwick	0.0618%
Summit	0.3761%
Teller	0.6219%
Washington	0.0357%
Weld	3.8908%
Yuma	0.0992%
<b>TOTAL</b>	<b>100.0000%</b>

# Exhibit E

**Exhibit E - Intracounty Allocations<sup>1,2</sup>**

The below chart depicts the default percentage that each Local Government will receive from the LG Share amount attributed to its County Area, as described in Section (E)(3) of the MOU. The chart assumes full participation by all Local Governments

Government Name	Intracounty Share
Adams County	68.3372%
Arvada (2 Counties)	0.2632%
Aurora (3 Counties)	4.6336%
Bennett (2 Counties)	0.1670%
Brighton (2 Counties)	1.4527%
Commerce City	4.7314%
Federal Heights	1.1457%
Lochbuie (2 Counties)	0.0001%
Northglenn (2 Counties)	2.0913%
Thornton (2 Counties)	10.6435%
Westminster (2 Counties)	6.5342%

Alamosa County	85.3075%
Alamosa	14.6818%
Hooper	0.0108%

Arapahoe County	42.7003%
Aurora (3 Counties)	35.5997%
Bennett (2 Counties)	0.0324%
Bow Mar (2 Counties)	0.0159%
Centennial	0.4411%
Cherry Hills Village	0.6685%
Columbine Valley	0.1601%
Deer Trail	0.0003%
Englewood	5.5850%
Foxfield	0.0372%
Glendale	1.2289%
Greenwood Village	2.8305%
Littleton (3 Counties)	8.5654%
Sheridan	2.1347%

Archuleta County	90.0864%
Pagosa Springs	9.9136%

Baca County	85.9800%
Campo	2.4443%
Pritchett	1.5680%
Springfield	7.0100%

Government Name	Intracounty Share
Two Buttes	0.4766%
Vilas	0.9070%
Walsh	1.6141%

Bent County	80.9608%
Las Animas	19.0392%

Boulder County	47.6311%
Boulder	31.7629%
Erie (2 Counties)	0.3634%
Jamestown	0.0086%
Lafayette	3.3203%
Longmont (2 Counties)	14.6833%
Louisville	1.4455%
Lyons	0.5916%
Nederland	0.1646%
Superior (2 Counties)	0.0258%
Ward	0.0030%

Broomfield County/City	100.0000%
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Chaffee County	74.8440%
Buena Vista	5.8841%
Poncha Springs	4.2369%
Salida	15.0350%

Cheyenne County	66.8002%
Cheyenne Wells	0.8586%
Kit Carson	32.3412%

Clear Creek County	92.2164%
Central City (2 Counties)	0.0000%
Empire	0.3364%
Georgetown	1.9063%
Idaho Springs	4.7625%
Silver Plume	0.7784%

Conejos County	77.1204%
Antonito	4.6338%
La Jara	2.4313%
Manassa	1.0062%
Romeo	2.4270%
Sanford	12.3812%

Government Name	Intracounty Share
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Costilla County	97.3454%
Blanca	1.2036%
San Luis	1.4509%

Crowley County	80.7081%
Crowley	4.3597%
Olney Springs	8.3683%
Ordway	0.1853%
Sugar City	6.3786%

Custer County	96.6858%
Silver Cliff	0.7954%
Westcliffe	2.5188%

Delta County	76.3512%
Cedaredge	3.6221%
Crawford	0.4938%
Delta	16.2658%
Hotchkiss	1.0963%
Orchard City	0.1473%
Paonia	2.0236%

Denver County/City	100.0000%
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Dolores County	76.3307%
Dove Creek	17.3127%
Rico	6.3566%

Douglas County	71.8404%
Aurora (3 Counties)	0.2099%
Castle Pines	0.2007%
Castle Rock	13.5204%
Larkspur	0.0856%
Littleton (3 Counties)	0.0156%
Lone Tree	5.2786%
Parker	8.8487%

Eagle County	60.8236%
Avon	7.6631%
Basalt (2 Counties)	2.2311%
Eagle	3.1376%
Gypsum	1.7469%
Minturn	0.7771%

Government Name	Intracounty Share
Red Cliff	0.0957%
Vail	23.5250%

El Paso County	18.4181%
Calhan	0.0228%
Colorado Springs	80.1161%
Fountain	0.9892%
Green Mountain Falls (2 Counties)	0.0149%
Manitou Springs	0.2411%
Monument	0.1492%
Palmer Lake	0.0455%
Ramah	0.0033%

Elbert County	86.5840%
Elizabeth	10.2633%
Kiowa	1.5455%
Simla	1.6072%

Fremont County	60.7882%
Brookside	0.0348%
Cañon City	30.9017%
Coal Creek	0.0476%
Florence	8.0681%
Rockvale	0.0687%
Williamsburg	0.0907%

Garfield County	76.3371%
Carbondale	2.4698%
Glenwood Springs	11.8141%
New Castle	1.4295%
Parachute	1.0653%
Rifle	5.2733%
Silt	1.6110%

Gilpin County	46.8613%
Black Hawk	46.3909%
Central City (2 Counties)	6.7478%

Grand County	80.1046%
Fraser	2.4903%
Granby	5.4008%
Grand Lake	0.3174%
Hot Sulphur Springs	0.1431%
Kremmling	2.9284%

Government Name	Intracounty Share
Winter Park	8.6154%

Gunnison County	88.9185%
Crested Butte	2.3562%
Gunnison	5.9501%
Marble	0.1714%
Mount Crested Butte	2.5657%
Pitkin	0.0381%

Hinsdale County	76.0940%
Lake City	23.9060%

Huerfano County	68.2709%
La Veta	11.0719%
Walsenburg	20.6572%

Jackson County	61.5339%
Walden	38.4661%

Jefferson County	58.2140%
Arvada (2 Counties)	11.9733%
Bow Mar (2 Counties)	0.0087%
Edgewater	0.6604%
Golden	3.4815%
Lakeside	0.0030%
Lakewood	15.9399%
Littleton (3 Counties)	0.6176%
Morrison	0.2205%
Mountain View	0.1344%
Superior (2 Counties)	0.0000%
Westminster (2 Counties)	5.4779%
Wheat Ridge	3.2689%

Kiowa County	93.2138%
Eads	5.3777%
Haswell	0.6402%
Sheridan Lake	0.7682%

Kit Carson County	86.3178%
Bethune	0.1841%
Burlington	12.0640%
Flagler	0.4264%
Seibert	0.0291%
Stratton	0.9012%

Government Name	Intracounty Share
Vona	0.0775%

La Plata County	66.8874%
Bayfield	1.6292%
Durango	29.2985%
Ignacio	2.1849%

Lake County	73.4523%
Leadville	26.5477%

Larimer County	56.0589%
Berthoud (2 Counties)	0.4139%
Estes Park	0.3502%
Fort Collins	18.5702%
Johnstown (2 Counties)	0.0711%
Loveland	23.4493%
Timnath (2 Counties)	0.2964%
Wellington	0.3653%
Windsor (2 Counties)	0.4248%

Las Animas County	77.8076%
Aguilar	0.0751%
Branson	0.0101%
Cokedale	0.0188%
Kim	0.0101%
Starkville	0.0087%
Trinidad	22.0696%

Lincoln County	91.3222%
Arriba	0.3444%
Genoa	0.2222%
Hugo	1.4778%
Limon	6.6333%

Logan County	72.7982%
Crook	0.0931%
Fleming	0.3413%
Iliff	0.0095%
Merino	0.4702%
Peetz	0.2029%
Sterling	26.0848%

Mesa County	60.8549%
Collbran	0.0920%

Government Name	Intracounty Share
De Beque	0.0123%
Fruita	1.6696%
Grand Junction	37.1505%
Palisade	0.2208%

Mineral County	87.6744%
City of Creede	12.3256%

Moffat County	91.7981%
Craig	8.1862%
Dinosaur	0.0157%

Montezuma County	79.6682%
Cortez	18.6459%
Dolores	0.6106%
Mancos	1.0753%

Montrose County	92.8648%
Montrose	6.5980%
Naturita	0.1551%
Nucla	0.0703%
Olathe	0.3118%

Morgan County	61.6991%
Brush	8.5522%
Fort Morgan	27.8214%
Hillrose	0.1986%
Log Lane Village	0.6424%
Wiggins	1.0863%

Otero County	60.8168%
Cheraw	0.1888%
Fowler	1.0413%
La Junta	25.9225%
Manzanola	0.6983%
Rocky Ford	8.8215%
Swink	2.5109%

Ouray County	76.0810%
Ouray	17.6541%
Ridgway	6.2649%

Park County	96.3983%
Alma	0.7780%

Government Name	Intracounty Share
Fairplay	2.8237%

Phillips County	52.3463%
Haxtun	13.9505%
Holyoke	33.1803%
Paoli	0.5228%

Pitkin County	47.1379%
Aspen	42.0707%
Basalt (2 Counties)	1.1156%
Snowmass Village	9.6757%

Prowers County	70.4524%
Granada	0.9965%
Hartman	0.3164%
Holly	4.9826%
Lamar	21.5860%
Wiley	1.6661%

Pueblo County	54.6622%
Boone	0.0019%
Pueblo	45.3350%
Rye	0.0008%

Rio Blanco County	78.2831%
Meeker	9.1326%
Rangely	12.5843%

Rio Grande County	68.0724%
Center (2 Counties)	0.7713%
Del Norte	6.7762%
Monte Vista	20.4513%
South Fork	3.9288%

Routt County	58.5353%
Hayden	1.0679%
Oak Creek	0.6360%
Steamboat Springs	39.4499%
Yampa	0.3109%

Saguache County	92.8796%
Bonanza	0.1367%
Center (2 Counties)	6.3687%
Crestone	0.0137%

Government Name	Intracounty Share
Moffat	0.3553%
Saguache	0.2460%

San Juan County	87.0423%
Silverton	12.9577%

San Miguel County	48.7493%
Mountain Village	25.7930%
Norwood	0.4078%
Ophir	0.0816%
Sawpit	0.0272%
Telluride	24.9411%

Sedgwick County	98.7331%
Julesburg	0.3830%
Ovid	0.0295%
Sedgwick	0.8544%

Summit County	57.0567%
Blue River	0.5011%
Breckenridge	26.1112%
Dillon	4.1421%
Frisco	6.5096%
Montezuma	0.0169%
Silverthorne	5.6623%

Teller County	66.1557%
Cripple Creek	17.2992%
Green Mountain Falls (2 Counties)	0.0322%
Victor	3.1685%
Woodland Park	13.3445%

Washington County	99.1320%
Akron	0.7659%
Otis	0.1021%

Weld County	51.9387%
Ault	0.3202%
Berthoud (2 Counties)	0.0061%
Brighton (2 Counties)	0.0927%
Dacono	0.6104%
Eaton	0.4573%
Erie (2 Counties)	0.8591%
Evans	4.5121%

Government Name	Intracounty Share
Firestone	1.4648%
Fort Lupton	0.8502%
Frederick	1.2228%
Garden City	0.1514%
Gilcrest	0.1580%
Greeley	30.6922%
Grover	0.0852%
Hudson	0.0066%
Johnstown (2 Counties)	1.5416%
Keenesburg	0.0215%
Kersey	0.1378%
La Salle	0.4128%
Lochbuie (2 Counties)	0.4004%
Longmont (2 Counties)	0.0154%
Mead	0.0941%
Milliken	1.5373%
Northglenn (2 Counties)	0.0030%
Nunn	0.2558%
Pierce	0.0948%
Platteville	0.3712%
Raymer (New Raymer)	0.0597%
Severance	0.0403%
Thornton (2 Counties)	0.0000%
Timnath (2 Counties)	0.0000%
Windsor (2 Counties)	1.5865%

Yuma County	75.5598%
Eckley	2.5422%
Wray	10.2148%
Yuma	11.6832%

<sup>1</sup>These allocations are based on the allocation model used in the Negotiation Class website. The allocation model is the product of prolonged and intensive research, analysis, and discussion by and among members of the court-appointed Plaintiffs' Executive Committee and Settlement Committee and their retained public health and health economics experts, as well as a series of meetings with scores of cities, counties and subdivisions. Additional information about the allocation model is available on the Negotiation Class website.

The allocations in the Negotiation Class website use two different methodologies:

**County-Level Allocation**

The allocation model uses three factors, based on reliable, detailed, and objective data collected and reported by the federal government, to determine the share of a settlement fund that each county will receive. The three factors are: (1) the amount of opioids shipped to the county, (2) the number of opioid deaths in that county, and (3) the number of people who suffer opioid use disorder in that county.

**County/Municipal-Level Allocation**

The county/municipal-level allocation is a default allocation to be used if another agreement is not reached between the county and its constituent cities. The formula uses U.S. Census Bureau data on local government spending. This data covers cities and counties for 98% of the U.S. population. If a jurisdiction lacked this data, it was extrapolated based on available data.

<sup>2</sup>The municipalities of Bow Mar, Johnstown, and Timnath were not reflected as being in multiple counties in the Negotiation Class website. The estimated allocations to those cities are based on the same methodology used in the website, in consultation with the expert. For cities in multiple counties, please see each county in which that city lies.

# Exhibit F

Regional Allocations		
Region Number	Region Description	Total State Share
1	Northwest	0.9522%
2	Larimer	6.5211%
3	Weld	3.8908%
4	Logan	1.5896%
5	North Central	2.1061%
6	Boulder	5.7936%
7	Broomfield	1.0014%
8	Adams	9.4247%
9	Arapahoe	10.8071%
10	Jefferson	10.7114%
11	Denver	15.0042%
12	Douglas	3.6696%
13	Mesa	2.8911%
14	Southwest	1.4700%
15	Central	1.5627%
16	El Paso/Teller	12.6116%
17	Southwest Corner	1.4375%
18	South Central	1.0973%
19	Southeast	7.4580%
Total		100.0000%

# Exhibit G

# Regional Governance Models

## A. Membership Structure

### Single-County Regions

1. Voting Members (Recommended List: Participating Local Governments to Decide)
  - 1 or 2 representatives appointed by the county (can be commissioners)
  - 1 representative appointed from the public health department
  - 1 representative from the county human services department
  - 1 representative appointed from law enforcement within region (sheriff, police, local city or town district attorney, etc.)
  - 1 representative appointed from a municipal or county court system within region
  - 1-3 representatives (total) appointed by the cities within the county (or other city or cities agreed upon) (can be councilmembers and mayors)
  - Such other representatives as participating counties/cities agree on (not to include providers who may be recipients of funds)
2. Non-Voting Members (Optional but strongly encouraged)
  - Representatives from behavioral health providers
  - Representatives from health care providers
  - Recovery/treatment experts
  - Other county or city representatives
  - A representative from the Attorney General's Office
  - Community representative(s), preferably those with lived experience with the opioid crisis
  - Harm reduction experts

### Multi-County Regions

1. Voting Members (Recommended List: Participating Local Governments to Decide)
  - 1 representative appointed by each county (can be commissioners)
  - 1 representative appointed by a rotating city within each county (or other city agreed upon) (can be councilmembers and mayors)
  - 1 representative from each public health department within the region
  - 1 representative from a county human services department
  - At least 1 representative appointed from law enforcement within region (sheriff, police, local city or town district attorney, etc.)
  - 1 representative from a municipal or county court system within region
  - Such other representatives as participating counties/cities agree on (not to include providers who may be recipients of funds)
2. Non-Voting Members (Optional)
  - Representatives from behavioral health providers

- Representatives from health care providers
- Recovery/treatment experts
- Other county or city representatives
- A representative from the Attorney General’s Office
- Community representative(s), preferably those with lived experience with the opioid crisis.
- Harm reduction experts

Single-County Single-City Regions (Denver & Broomfield)

1. Voting Members (Recommended List: Participating Local Government to Decide)<sup>1</sup>

- 1 representative appointed by the city and county
- 1 representative appointed from the public health department
- 1 representative from the county human services department
- 1 representative appointed from law enforcement within region (sheriff, police, district attorney, etc.)
- 1 representative appointed from a municipal or county court system within region
- Such other representatives as participating counties/cities agree on (not to include providers who may be recipients of funds)

2. Non-Voting Members (Optional)

- Representatives from behavioral health providers
- Representatives from health care providers
- Recovery/treatment experts
- Other county or city representatives
- A representative from the Attorney General’s Office
- Community representative(s), preferably those with lived experience with the opioid crisis.
- Harm reduction experts

**B. Member Terms**

- Regions may establish terms of appointment for members. Appointment terms may be staggered.

**C. Procedures**

- Regions will be governed by an intergovernmental agreement (“IGA”) or memorandum of understanding (“MOU”).
- Regions may adopt the Model Colorado Regional Opioid Intergovernmental Agreement, attached here as Exhibit G-1, in its entirety or alter or amend it as they deem appropriate.

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<sup>1</sup> In Denver, the Mayor shall make voting member appointments to the Regional Council. In Broomfield, the City and County Manager shall make voting member appointments to the Regional Council.

- Regions may establish their own procedures through adoption of bylaws (model bylaws to be made available).
- Meetings of regional board/committee shall be open to the public and comply with the Colorado Open Meetings Law (including requirement to keep minutes).

**D. Financial Responsibility/Controls**

- A local government entity shall nominate and designate a fiscal agent for the Region.
- A Regional fiscal agent must be appointed by the Regional Council on an annual basis. A Regional fiscal agent may serve as long as the Regional Council determines is appropriate, including the length of any Settlement that contemplates the distribution of Opioid Funds within Colorado. However, the Regional fiscal agent also can change over time.
- Regional fiscal agents must be a board of county commissioners or a city or town council or executive department, such as a department of finance.
- Yearly reporting by fiscal agent (using standard form) to the Abatement Council.
- All documents subject to CORA.

**E. Conflicts of Interest**

- Voting members shall abide by the conflict-of-interest rules applicable to local government officials under state law.

**F. Ethics Laws**

- Voting members shall abide by applicable state or local ethics laws, as appropriate.

**G. Authority**

- The Regional Council for each region shall have authority to decide how funds allocated to the region shall be distributed in accordance with the Colorado MOU and shall direct the fiscal agent accordingly.
- Any necessary contracts will be entered into by the fiscal agent, subject to approval by the Regional Council.

**H. Legal Status**

- The region shall not be considered a separate legal entity, unless the Participating Local Governments decide, through an IGA, to create a separate governmental entity.

# Exhibit G-1

**MODEL COLORADO REGIONAL OPIOID**  
**INTERGOVERNMENTAL AGREEMENT<sup>2</sup>**

**THIS MODEL COLORADO REGIONAL OPIOID INTERGOVERNMENTAL AGREEMENT** (the “Regional Agreement”) is made between \_\_\_\_\_, a Participating Local Government, as defined in the Colorado MOU, in the \_\_\_\_\_ Region (“\_\_\_\_\_”) and \_\_\_\_\_, a Participating Local Government in the \_\_\_\_\_ Region, (“\_\_\_\_\_”), individually herein a “Regional PLG” and collectively the “Regional PLGs.””

**RECITALS**

**WHEREAS**, the State of Colorado and Participating Local Governments executed the Colorado Opioids Summary Memorandum of Understanding on \_\_\_\_\_ 2021 (the “Colorado MOU”), establishing the manner in which Opioid Funds shall be divided and distributed within the State of Colorado;

**WHEREAS**, the Regional Agreement assumes and incorporates the definitions and provisions contained in the Colorado MOU, and the Regional Agreement shall be construed in conformity with the Colorado MOU<sup>3</sup>;

**WHEREAS**, all Opioid Funds, regardless of allocation, shall be used for Approved Purposes;

**WHEREAS**, Participating Local Governments shall organize themselves into Regions, as further depicted in **Exhibit E** to the Colorado MOU;

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<sup>2</sup> This Model Regional Agreement is meant to serve as an example for the various Regions and to facilitate the flow of Opioid Funds to their intended purposes. Regions are free to adopt this Regional Agreement in its entirety or alter or amend it as they deem appropriate.

<sup>3</sup> When drafting agreements like this Regional Agreement, Regional PLGs should be conscious of the definitions used therein so as not to confuse such definitions with those used in the Colorado MOU. The Definitions in the Colorado MOU shall supersede any definitions used by Regional PLGs in a Regional Agreement.

**WHEREAS**, Regions may consist of Single-County Regions, Multi-County Regions, or Single County-Single City Regions (Denver and Broomfield).

**WHEREAS**, there shall be a 60% direct allocation of Opioid Funds to Regions through a Regional Share;

**WHEREAS**, each Region shall be eligible to receive a Regional Share according to **Exhibit C** to the Colorado MOU;

**WHEREAS**, the Colorado MOU establishes the procedures by which each Region shall be entitled to Opioid Funds from the Abatement Council and administer its Regional Share allocation;

**WHEREAS**, the procedures established by the Colorado MOU include a requirement that each Region shall create its own Regional Council;

**WHEREAS**, all aspects of the creation, administration, and operation of the Regional Council shall proceed in accordance with the provisions of the Colorado MOU;

**WHEREAS**, each such Regional Council shall designate a fiscal agent from a county or municipal government within that Region;

**WHEREAS**, each such Regional Council shall submit a two-year plan to the Abatement Council that identifies the Approved Purposes for which the requested funds will be used, and the Regional Council's fiscal agent shall provide data and a certification to the Abatement Council regarding compliance with its two-year plan on an annual basis;

**WHEREAS**, the Regional Agreement pertains to the procedures for the Regional PLGs to establish a Regional Council, designate a fiscal agent, and request and administer Opioid Funds in a manner consistent with the Colorado MOU;

**NOW, THEREFORE**, in consideration of the mutual covenants and agreements hereinafter set forth and valuable consideration, the receipt and sufficiency of which are hereby acknowledged, the Regional PLGs incorporate the recitals set forth above and agree as follows:

1. **DEFINITIONS**. The defined terms used in this Regional Agreement shall have the same meanings as in the Colorado MOU<sup>4</sup>. Capitalized terms used herein and not otherwise defined within the Regional Agreement or in the Colorado MOU shall have the meanings ascribed to them in the body of the Regional Agreement.
2. **OBLIGATIONS OF THE REGIONAL PLGS**. The Regional PLGs shall perform their respective obligations as set forth in the Regional Agreement, the Colorado MOU and the accompanying exhibits to the Colorado MOU and incorporated herein by reference.
3. **REGIONAL COUNCIL**.
  - 3.1. **Purpose:** In accordance with the Colorado MOU, a Regional Council, consisting of representatives appointed by the Regional PLGs, shall be created to oversee the procedures by which a Region may request Opioid Funds from the Abatement Council and the procedures by which the allocation of its Region's Share of Opioid Funds are administered.
  - 3.2. **Membership:** The Regional Council of a Multi-County or Single County Region shall consist of the following:
    - a. **Multi-County Region:**
      - (i) **Voting Members.** Voting Members shall be appointed by the Regional PLGs. The Regional PLGs shall collaborate to appoint Regional Council members and to the extent practicable, Voting Members shall be selected from different counties and cities. No single county or city should dominate the make-up of the Regional Council. Voting Members shall be selected as follows:
        - (1) 1 representative appointed by each county (can be commissioners).
        - (2) 1 representative appointed from a rotating city within each county (or other city agreed upon) (can be councilmembers and mayors). A rotating city member shall be selected by majority vote of the cities within each county who do not have a Voting Member currently sitting on the Regional

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<sup>4</sup> See FN 2, *supra*.

Council.

- (3) 1 representative from each public health department within the region.
- (4) 1 representative from a county human services department.
- (5) At least 1 representative appointed from law enforcement within the region (sheriff, police, local city or town district attorney, etc.).
- (6) 1 representative from a municipal or county court system within the region.

**b. Single-County Region:**

- (i) **Voting Members.** Voting Members shall be appointed by the Regional PLGs. The Regional PLGs shall collaborate to appoint Regional Council members and to the extent practicable, Voting Members shall be selected from different cities within the region. No single city should dominate the make-up of the Regional Council. Voting Members shall be selected as follows:
  - (1) 1 or 2 representatives appointed by the county (can be commissioners)
  - (2) 1 representative appointed from the public health department
  - (3) 1 representative from the county human services department
  - (4) 1 representative appointed from law enforcement within region (sheriff, police, local city or town district attorney, etc.)
  - (5) 1 representative appointed from a municipal or county court system within region
  - (6) 1-3 representatives (total) appointed by rotating cities within the county (or other city or cities agreed upon) (can be councilmembers and mayors). Rotating city members shall be selected by majority vote of the cities who do not have a Voting Member currently sitting on the Regional Council.
  - (7) Such other representatives as participating counties/cities agree on (not to include providers who may be recipients of

funds)

- c. **Non-Voting Members.** For both Multi-County and Single County Regions, Non-Voting Members are optional but are strongly encouraged. Non-voting members shall serve in an advisory capacity. Any Non-Voting Members shall be appointed by the Regional PLGs and may be comprised of all or some of the following, not to include potential recipients of funds:
  - (i) Representatives from behavioral health providers.
  - (ii) Representatives from health care providers.
  - (iii) Recovery/treatment experts.
  - (iv) Other county or city representatives.
  - (v) A representative from the Attorney General's Office.
  - (vi) Community representative(s), preferably those with lived experience with the opioid crisis.
  - (vii) Harm reduction experts.
- d. **Acting Chair:** The Voting Members for both Multi-County and Single-County Regions shall appoint one member to serve as Acting Chair of the Regional Council. The Acting Chair's primary responsibilities shall be to schedule periodic meetings and votes of the Regional Council as needed and to serve as the point of contact for disputes within the Region. The Acting Chair must be either a Member from a county within a Region, such as a county commissioner or their designee, or a Member from a city or town within a Region, such as a mayor or city or town council member or their designee.
- e. **Non-Participation:** A Local Government that chooses not to become a Participating Local Government in the Colorado MOU shall not receive any Opioid Funds from the Regional Share or participate in the Regional Council.
- f. **Terms:** The Regional Council shall be established within ninety (90) days of the first Settlement being entered by a court of competent jurisdiction, including any bankruptcy court. In order to do so, within sixty (60) days of the first Settlement being entered, CCI and CML shall jointly recommend six (6) Voting Members, and so long as such recommendations comply with the terms of Section 3.2 (a) or (b), the Regional Council shall consist of CCI/CML's recommended Members for

an initial term not to exceed one year.<sup>5</sup> Thereafter, Voting Members shall be appointed in accordance with Section 3.2 (a) or (b) and shall serve two-year terms. Following the expiration of that two-year term, the Regional PLGs, working in concert, shall reappoint that Voting Member, or appoint a new Voting Member according to Section 3.2 (a) or (b).

- (i) If a Voting Member resigns or is otherwise removed from the Regional Council prior to the expiration of their term, a replacement Voting Member shall be appointed within sixty (60) days in accordance with Section 3.2 (a) or (b) to serve the remainder of the term. If the Regional PLGs are unable to fill a Voting Member vacancy within sixty (60) days, the existing Voting Members of the Regional Council at the time of the vacancy shall work collectively to appoint a replacement Voting Member in accordance with Section 3.2 (a) or (b). At the end of his or her term, the individual serving as that replacement Voting Member may be reappointed by the Regional PLGs to serve a full term consistent with this Section.
- (ii) The purpose of the two-year term is to allow Regional PLGs an increased opportunity to serve on the Regional Council. However, Regional Council members who have already served on the Regional Council may be appointed more than once and may serve consecutive terms if appointed to do so by the Regional Council.

**3.3. Duties:** The Regional Council is primarily responsible for engaging with the Abatement Council on behalf of its Region and following the procedures outlined in the Colorado MOU for requesting Opioid Funds from the Regional Share, which shall include developing 2-year plans, amending those plans as appropriate, and providing the Abatement Council with data through its fiscal agent regarding Opioid Fund expenditures. Upon request from the Abatement Council, the Regional Council may also be subject to an accounting from the Abatement Council.

**3.4. Governance:** A Regional Council may establish its own procedures through adoption of bylaws if needed. Any governing documents must be consistent with the other provisions in this section and the Colorado MOU.

**3.5. Authority:** The terms of the Colorado MOU control the authority of a Regional Council and a Regional Council shall not stray outside the bounds of the authority and power vested by the Colorado MOU. Should a Regional Council require legal assistance in determining its authority,

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<sup>5</sup> Local Governments within Multi-County or Single County Regions may decide to select initial Voting Members of the Regional Council between themselves and without CCI and CML involvement. However, the Regional Council must be established within ninety (90) days of the first Settlement being entered by a court of competent jurisdiction, including any bankruptcy court.

it may seek guidance from the legal counsel of the county or municipal government of the Regional Council's fiscal agent at the time the issue arises.

**3.6. Collaboration:** The Regional Council shall facilitate collaboration between the State, Participating Local Governments within its Region, the Abatement Council, and other stakeholders within its Region for the purposes of sharing data, outcomes, strategies, and other relevant information related to abating the opioid crisis in Colorado.

**3.7. Transparency:** The Regional Council shall operate with all reasonable transparency and abide by all Colorado laws relating to open records and meetings. To the extent the Abatement Council requests outcome-related data from the Regional Council, the Regional Council shall provide such data in an effort to determine best methods for abating the opioid crisis in Colorado.

**3.8. Conflicts of Interest:** Voting Members shall abide by the conflict-of-interest rules applicable to local government officials under state law.

**3.9. Ethics Laws:** Voting Members shall abide by their local ethics laws or, if no such ethics laws exist, by applicable state ethics laws.

**3.10. Decision Making:** The Regional Council shall seek to make all decisions by consensus. In the event consensus cannot be achieved, the Regional Council shall make decisions by a majority vote of its Members.

#### **4. REGIONAL FISCAL AGENT**

**4.1. Purpose:** According to the Colorado MOU, the Regional Council must designate a fiscal agent for the Region prior to the Region receiving any Opioid funds from the Regional Share. All funds from the Regional Share shall be distributed to the Regional Council's fiscal agent for the benefit of the entire Region.

**4.2. Designation:** The Regional Council shall nominate and designate a fiscal agent for the Region by majority vote. Regional fiscal agents must be a board of county commissioners or a city or town council or executive department, such as a department of finance.

**4.3. Term:** A Regional fiscal agent must be appointed by the Regional Council on an annual basis. A Regional fiscal agent may serve as long as the Regional Council determines is appropriate, including the length of any Settlement that contemplates the distribution of Opioid Funds within Colorado.

**4.4. Duties:** The Regional fiscal agent shall receive, deposit, and make available Opioid Funds distributed from the Abatement Council and provide expenditure reporting data to the

Abatement Council on an annual basis. In addition, the Regional fiscal agent shall perform certain recordkeeping duties outlined below.

- a. **Opioid Funds:** The Regional fiscal agent shall receive all Opioid Funds as distributed by the Abatement Council. Upon direction by the Regional Council, the Regional fiscal agent shall make any such Opioid Funds available to the Regional Council.
- b. **Reporting:** On an annual basis, as determined by the Abatement Council, the Regional fiscal agent shall provide to the Abatement Council the Regional Council's expenditure data from their allocation of the Regional Share and certify to the Abatement Council that the Regional Council's expenditures were for Approved Purposes and complied with its 2-year plan.
- c. **Recordkeeping:** The Regional fiscal agent shall maintain necessary records with regard the Regional Council's meetings, decisions, plans, and expenditure data.

**4.5. Authority:** The fiscal agent serves at the direction of the Regional Council and in service to the entire Region. The terms of the Colorado MOU control the authority of a Regional Council, and by extension, the Regional fiscal agent. A Regional fiscal agent shall not stray outside the bounds of the authority and power vested by the Colorado MOU.

## **5. REGIONAL TWO-YEAR PLAN**

**5.1. Purpose:** According to the Colorado MOU, as part of a Regional Council's request to the Abatement Council for Opioid Funds from its Regional Share, the Regional Council must submit a 2-year plan identifying the Approved Purposes for which the requested funds will be used.

**5.2 Development of 2-Year Plan:** In developing a 2-year plan, the Regional Council shall solicit recommendations and information from all Regional PLGs and other stakeholders within its Region for the purposes of sharing data, outcomes, strategies, and other relevant information related to abating the opioid crisis in Colorado. At its discretion, a Regional Council may seek assistance from the Abatement Council for purposes of developing a 2-year plan.

**5.3 Amendment:** At any point, a Regional Council's 2-year plan may be amended so long as such amendments comply with the terms of the Colorado MOU and any Settlement.

**6. DISPUTES WITHIN REGION.** In the event that any Regional PLG disagrees with a decision of the Regional Council, or there is a dispute regarding the appointment of Voting or Non-Voting Members to the Regional Council, that Regional PLG shall inform the Acting Chair of its dispute at the earliest

possible opportunity. In Response, the Regional Council shall gather any information necessary to resolve the dispute. Within fourteen (14) days of the Regional PLG informing the Acting Chair of its dispute, the Regional Council shall issue a decision with respect to the dispute. In reaching its decision, the Regional Council may hold a vote of Voting Members, with the Acting Chair serving as the tie-breaker, or the Regional Council may devise its own dispute resolution process. However, in any disputes regarding the appointment of a Voting Member, that Voting Member will be recused from voting on the dispute. The decision of the Regional Council is a final decision.

7. **DISPUTES WITH ABATEMENT COUNCIL.** If the Regional Council disputes the amount of Opioid Funds it receives from its allocation of the Regional Share, the Regional Council shall alert the Abatement Council within sixty (60) days of discovering the information underlying the dispute. However, the failure to alert the Abatement Council within this time frame shall not constitute a waiver of the Regional Council's right to seek recoupment of any deficiency in its Regional Share.
8. **RECORDKEEPING.** The acting Regional fiscal agent shall be responsible for maintaining records consistent with the Regional Agreement.
9. **AUTHORIZED REPRESENTATIVES.** Each Regional PLGs' representative designated below shall be the point of contact to coordinate the obligations as provided herein. The Regional PLGs designate their authorized representatives under this Regional Agreement as follows:
  - 9.1. \_\_\_\_\_ designates the \_\_\_\_ of the \_\_\_\_\_ or their designee(s).
  - 9.2. \_\_\_\_\_ designates the \_\_\_\_ of the \_\_\_\_\_ or their designee(s).
10. **OBLIGATIONS OF THE REGIONAL PLGS.** The Regional PLGs shall perform their respective obligations as set forth in the Regional Agreement, the Colorado MOU and the accompanying exhibits to the Colorado MOU and incorporated herein by reference.
11. **TERM.** The Regional Agreement will commence on \_\_\_\_\_, and shall expire on the date the last action is taken by the Region, consistent with the terms of the Colorado MOU and any Settlement. (the "Term").
12. **INFORMATIONAL OBLIGATIONS.** Each Regional PLG hereto will meet its obligations as set forth in § 29-1-205, C.R.S., as amended, to include information about this Regional Agreement in a filing with the Colorado Division of Local Government; however, failure to do so shall in no way affect the validity of this Regional Agreement or any remedies available to the Regional PLGs hereunder.
13. **CONFIDENTIALITY.** The Regional PLGs, for themselves, their agents, employees and representatives, agree that they will not divulge any confidential or proprietary information they receive from another Regional PLG or otherwise have access to, except as may be required by law. Nothing in this Regional

Agreement shall in any way limit the ability of the Regional PLGs to comply with any laws or legal process concerning disclosures by public entities. The Regional PLGs understand that all materials exchanged under this Regional Agreement, including confidential information or proprietary information, may be subject to the Colorado Open Records Act., § 24-72-201, *et seq.*, C.R.S., (the “Act”). In the event of a request to a Regional PLG for disclosure of confidential materials, the Regional PLG shall advise the Regional PLGs of such request in order to give the Regional PLGs the opportunity to object to the disclosure of any of its materials which it marked as, or otherwise asserts is, proprietary or confidential. If a Regional PLG objects to disclosure of any of its material, the Regional PLG shall identify the legal basis under the Act for any right to withhold. In the event of any action or the filing of a lawsuit to compel disclosure, the Regional PLG agrees to intervene in such action or lawsuit to protect and assert its claims of privilege against disclosure of such material or waive the same. If the matter is not resolved, the Regional PLGs may tender all material to the court for judicial determination of the issue of disclosure.

**14. GOVERNING LAW; VENUE.** This Regional Agreement shall be governed by the laws of the State of Colorado. Venue for any legal action relating solely to this Regional Agreement will be in the applicable District Court of the State of Colorado for the county of the Region’s fiscal agent. Venue for any legal action relating to the Colorado MOU shall be in a court of competent jurisdiction where a Settlement or consent decree was entered, as those terms are described or defined in the Colorado MOU. If a legal action relates to both a Regional Agreement and the Colorado MOU, venue shall also be in a court of competent jurisdiction where a Settlement or consent decree was entered.

**15. TERMINATION.** The Regional PLGs enter into this Regional Agreement to serve the public interest. If this Regional Agreement ceases to further the public interest, a Regional PLG, in its discretion, may terminate their participation in the Regional Agreement, in whole or in part, upon written notice to the other Regional PLGs. Each Regional PLG also has the right to terminate the Regional Agreement with cause upon written notice effective immediately, and without cause upon thirty (30) days prior written notice to the other Regional PLGs. A Regional PLG’s decision to terminate this Regional Agreement, with or without cause, shall have no impact on the other Regional PLGs present or future administration of its Opioid Funds and the other procedures outlined in this Regional Agreement. Rather, a Regional PLG’s decision to terminate this Regional Agreement shall have the same effect as non-participation, as outlined in Section 3.2 (e).

**16. NOTICES.** “Key Notices” under this Regional Agreement are notices regarding default, disputes, or termination of the Regional Agreement. Key Notices shall be given in writing and shall be deemed

received if given by confirmed electronic transmission that creates a record that may be retained, retrieved and reviewed by a recipient thereof, and that may be directly reproduced in paper form by such a recipient through an automated process, but specifically excluding facsimile transmissions and texts when transmitted, if transmitted on a business day and during normal business hours of the recipient, and otherwise on the next business day following transmission; certified mail, return receipt requested, postage prepaid, three business days after being deposited in the United States mail; or overnight carrier service or personal delivery, when received. For Key Notices, the Regional PLGs will follow up any electronic transmission with a hard copy of the communication by the means described above. All other communications or notices between the Regional PLGs that are not Key Notices may be done via electronic transmission. The Regional PLGs agree that any notice or communication transmitted by electronic transmission shall be treated in all manner and respects as an original written document; any such notice or communication shall be considered to have the same binding and legal effect as an original document. All Key Notices shall include a reference to the Regional Agreement, and Key Notices shall be given to the Regional PLGs at the following addresses:

\_\_\_\_\_  
\_\_\_\_\_

## **17. GENERAL TERMS AND CONDITIONS**

- 17.1. Independent Entities.** The Regional PLGs enter into this Regional Agreement as separate, independent governmental entities and shall maintain such status throughout.
- 17.2. Assignment.** This Regional Agreement shall not be assigned by any Regional PLG without the prior written consent of all Regional PLGs. Any assignment or subcontracting without such consent will be ineffective and void and will be cause for termination of this Regional Agreement.
- 17.3. Integration and Amendment.** This Regional Agreement represents the entire agreement between the Regional PLGs and terminates any oral or collateral agreement or understandings. This Regional Agreement may be amended only by a writing signed by the Regional PLGs. If any provision of this Regional Agreement is held invalid or unenforceable, no other provision shall be affected by such holding, and the remaining provision of this Regional Agreement shall continue in full force and effect.

- 17.4. No Construction Against Drafting Party.** The Regional PLGs and their respective counsel have had the opportunity to review the Regional Agreement, and the Regional Agreement will not be construed against any Regional PLG merely because any provisions of the Regional Agreement were prepared by a particular Regional PLG.
- 17.5. Captions and References.** The captions and headings in this Regional Agreement are for convenience of reference only and shall not be used to interpret, define, or limit its provisions. All references in this Regional Agreement to sections (whether spelled out or using the § symbol), subsections, exhibits or other attachments, are references to sections, subsections, exhibits or other attachments contained herein or incorporated as a part hereof, unless otherwise noted.
- 17.6. Statutes, Regulations, and Other Authority.** Any reference in this Regional Agreement to a statute, regulation, policy or other authority shall be interpreted to refer to such authority then current, as may have been changed or amended since the execution of this Regional Agreement.
- 17.7. Conflict of Interest.** No Regional PLG shall knowingly perform any act that would conflict in any manner with said Regional PLG's obligations hereunder. Each Regional PLG certifies that it is not engaged in any current project or business transaction, directly or indirectly, nor has it any interest, direct or indirect, with any person or business that might result in a conflict of interest in the performance of its obligations hereunder. No elected or employed member of any Regional PLG shall be paid or receive, directly or indirectly, any share or part of this Regional Agreement or any benefit that may arise therefrom.
- 17.8. Inurement.** The rights and obligations of the Regional PLGs to the Regional Agreement inure to the benefit of and shall be binding upon the Regional PLGs and their respective successors and assigns, provided assignments are consented to in accordance with the terms of the Regional Agreement.
- 17.9. Survival.** Notwithstanding anything to the contrary, the Regional PLGs understand and agree that all terms and conditions of this Regional Agreement and any exhibits that require continued performance or compliance beyond the termination or expiration of this Regional Agreement shall survive such termination or expiration and shall be enforceable against a Regional PLG if such Regional PLG fails to perform or comply with such term or condition.
- 17.10. Waiver of Rights and Remedies.** This Regional Agreement or any of its provisions may not be waived except in writing by a Regional PLG's authorized representative. The failure of a

Regional PLG to enforce any right arising under this Regional Agreement on one or more occasions will not operate as a waiver of that or any other right on that or any other occasion.

**17.11. No Third-Party Beneficiaries.** Enforcement of the terms of the Regional Agreement and all rights of action relating to enforcement are strictly reserved to the Regional PLGs. Nothing contained in the Regional Agreement gives or allows any claim or right of action to any third person or entity. Any person or entity other than the Regional PLGs receiving services or benefits pursuant to the Regional Agreement is an incidental beneficiary only.

**17.12. Records Retention.** The Regional PLGs shall maintain all records, including working papers, notes, and financial records in accordance with their applicable record retention schedules and policies. Copies of such records shall be furnished to the Parties request.

**17.13. Execution by Counterparts; Electronic Signatures and Records.** This Regional Agreement may be executed in two or more counterparts, each of which shall be deemed an original, but all of which shall constitute one and the same instrument. The Regional PLGs approve the use of electronic signatures for execution of this Regional Agreement. All use of electronic signatures shall be governed by the Uniform Electronic Transactions Act, C.R.S. §§ 24-71.3-101, *et seq.* The Regional PLGs agree not to deny the legal effect or enforceability of the Regional Agreement solely because it is in electronic form or because an electronic record was used in its formation. The Regional PLGs agree not to object to the admissibility of the Regional Agreement in the form of an electronic record, or a paper copy of an electronic document, or a paper copy of a document bearing an electronic signature, on the ground that it is an electronic record or electronic signature or that it is not in its original form or is not an original.

**17.14. Authority to Execute.** Each Regional PLG represents that all procedures necessary to authorize such Regional PLG's execution of this Regional Agreement have been performed and that the person signing for such Regional PLG has been authorized to execute the Regional Agreement.

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## **Colorado Opioids Settlement Memorandum of Understanding** **Summary**

Below is a brief overview of the key provisions outlined in the Colorado Opioids Settlement Memorandum of Understanding (“Colorado MOU”). The Colorado MOU was signed by Colorado Attorney General Phil Weiser on August 26, 2021. In order to receive the full settlement payments for all of Colorado, strong participation by local governments signing on to the Colorado MOU is necessary.

Local governments and the State prepared the Colorado MOU, which prioritizes regionalism, collaboration, and abatement in the sharing and distribution of opioid settlement funds. The points below summarize the framework laid out in the Colorado MOU for distributing and sharing opioids settlement proceeds throughout Colorado. Please see the full Colorado MOU and exhibits for additional details.

While Colorado’s local governments are currently being asked to participate in recent settlements with the “Big 3” Distributors (AmerisourceBergen, Cardinal Health, and McKesson) and Johnson & Johnson, the Colorado MOU is intended to apply to all current and future opioid settlements.

### **A. Allocation of Settlement Funds**

The Colorado MOU provides the framework for fairly dividing and sharing settlement proceeds among the state and local governments in Colorado. Under the Colorado MOU, settlement proceeds will be distributed as follows:

- 1. 10%** directly to the State (“State Share”)
- 2. 20%** directly to Participating Local Governments (“LG Share”)
- 3. 60%** directly to Regions (“Regional Share”)
- 4. 10%** to specific abatement infrastructure projects (“Statewide Infrastructure Share”)

Under the Colorado MOU, all settlement funds must be used only for “Approved Purposes,” a long and broad list that focuses on abatement strategies. These strategies emphasize prevention, treatment, and harm reduction. Some examples of these strategies include training health care providers on opioid use disorder (“OUD”) treatment and responsible prescribing, expanding telehealth and mobile services for treatment, and increasing naloxone and rescue breathing supplies. The list of Approved Purposes is broad enough to be flexible for local communities, while ensuring that settlement funds are used to combat the opioid epidemic. The list of Approved Purposes is attached as Exhibit A to the MOU, unless the term is otherwise defined in a settlement.

## **B. General Abatement Fund Council**

A General Abatement Fund Council (the “Abatement Council”), consisting of representatives appointed by the State and Participating Local Governments, will ensure that the distribution of opioid funds complies with the terms of any settlement and the terms of the Colorado MOU. The Abatement Council will consist of 13 members, seven appointed by the State and six appointed by the Participating Local Governments.

## **C. Local Government Share (20%)**

Twenty percent of settlement funds will be paid directly to Participating Local Governments. Exhibit D to the Colorado MOU lists the percentage to each County Area (that is, the county government plus the municipalities within that county), and Exhibit E further breaks down those allocations to an intracounty level using a default allocation.

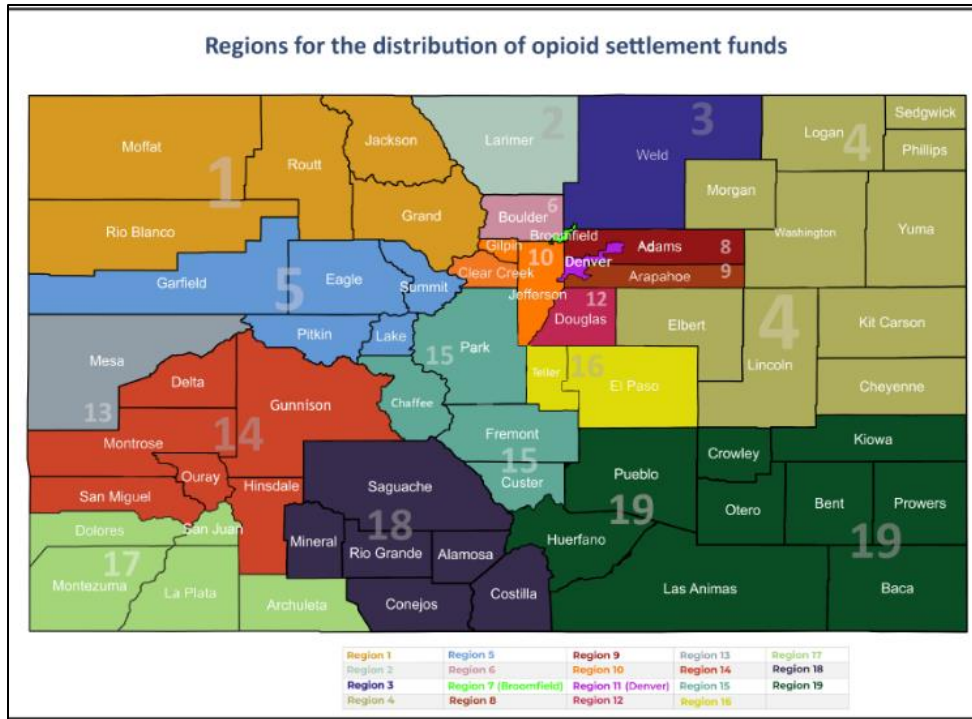
The allocations to each County Area in Exhibit D are based on three factors that address critical causes and effects of the opioid crisis: (1) the number of persons suffering opioid use disorder in the county; (2) the number of opioid overdose deaths that occurred in the county; and (3) the amount of opioids distributed within the county.

The intracounty allocations in Exhibit E are a default allocation that will apply unless the local governments in a County Area enter into a written agreement providing for a different allocation. These allocations are based on a model, developed by health economist experts, which uses data from the State and Local Government Census on past spending relevant to opioid abatement.

Participating Local Governments will provide data on expenditures from the LG Share to the Abatement Council on an annual basis. If a local government wishes, it may forego its LG Share and direct it to the Regional Share. A local government that chooses not to participate or sign onto the Colorado MOU will not receive funds from the LG Share and the portion of the LG Share that it would have received will instead be re-allocated to the Regional Share for the region where that local government is located.

## **D. Regional Share (60%)**

Sixty percent of settlement funds will be allocated to single- or multi-county regions made up of local governments. These regions were drawn by local governments to make use of existing local infrastructure and relationships. The regional map is shown below, as well as in Exhibit C to the Colorado MOU:



Allocations to regions will be calculated according to the percentages in Exhibit F. Each region will create its own “Regional Council” to determine what Approved Purposes to fund with that region’s allocation from the Regional Share. Regional governance models are attached to the Colorado MOU as Exhibit G. Each region may draft its own intra-regional agreements, bylaws, or other governing documents to determine how the Regional Council will operate, subject to the terms of the Colorado MOU. Each Regional Council will provide expenditure data to the Abatement Council on an annual basis.

A local government that chooses not to participate or sign onto the Colorado MOU shall not receive any opioid funds from the Regional Share and shall not participate in the Regional Councils.

#### **E. State Share (10%)**

Ten percent of settlement funds will be allocated directly to the State for statewide priorities in combating the opioid epidemic. The State maintains full discretion over distribution of the State Share anywhere within the State of Colorado. On an annual basis, the State shall provide all data on expenditures from the State Share, including administrative costs, to the Abatement Council.

#### **F. Statewide Infrastructure Share (10%)**

Ten percent of the settlement funds will be allocated to a Statewide Infrastructure Share to promote capital improvements and provide operational assistance for the development or improvement of infrastructure necessary to abate the opioid crisis anywhere in Colorado.

The Abatement Council shall establish and publish policies and procedures for the distribution and oversight of the Statewide Infrastructure Share, including processes for local governments or regions to apply for opioid funds from the Statewide Infrastructure Share.

#### **G. Attorneys' Fees and Expenses Paid Through a Back-Stop Fund**

To a large extent, the national opioid settlements occurred because of the pressure that litigating entities and their counsel exerted on defendants through their lawsuits. The attorneys' fee provision equitably allocates the cost of attorneys' fees, while also allowing non-litigating entities to share in the 25% premium for releases by the litigating entities in the "Big 3" Distributor and Johnson & Johnson settlements. The work that was done by the litigating entities and their law firms in the litigation has substantially contributed to achieving the settlements that are currently being offered and those that are anticipated in the future.

The Attorney General and local governments have agreed to a "Back-Stop Fund" for attorneys' fees and costs. Before a law firm can apply to the Back-Stop Fund, it must first apply to any national common benefit fee fund. The Back-Stop Fund will only be used to pay the difference between what law firms are owed and the amount they have received from a national common benefit fee fund.

Attorneys' fees are limited to 8.7% of the total LG Share and 4.35% of the total Regional Share. No funds will be taken from the Statewide Infrastructure Share or State Share.

A committee will be formed to oversee payments from the Back-Stop Fund. The committee will include litigating and non-litigating entities. Importantly, any excess money in the Back-Stop fund, after attorneys' fees and costs are paid, will go back to the local governments.

#### **H. Participation in the Colorado MOU and Expected Timeline**

The MOU was designed to ensure that as many local governments as possible would agree to its terms. Strong participation from local governments is needed to receive the full settlement payments for all of Colorado. On August 26, 2021, Colorado Attorney General Phil Weiser signed the MOU. It is projected that settlement funds from the "Big 3" Distributor/Johnson & Johnson settlements could be made available as soon as July 2022 and will be distributed within Colorado according to the MOU.

Along with the MOU, each local government will need to sign a Subdivision Settlement Participation Form for each of the settlements (the "Big 3" Distributor settlement and the Johnson & Johnson settlement) releasing their legal claims and stating they are participating in the settlements. In addition, a Colorado Subdivision Escrow Agreement should be signed to ensure legal claims are released only when 95% participation by certain local governments has been reached. That 95% participation threshold is important because it triggers certain amounts of incentive payments under the settlements and signals to the settling pharmaceutical companies that the settlements have wide acceptance.

A copy of the MOU with signature pages for each local government, the Subdivision Settlement Participation Forms, and the Colorado Subdivision Escrow Agreement will be

provided by the Attorney General's Office. The documents should be executed by the individual or body with authority to do so on behalf of their respective county or municipality and submitted by mail or email to either CCI or CML at the following addresses:

<p><b><u>For Counties:</u></b></p> <p>Colorado Counties, Inc. 800 Grant, Ste 500 Denver, CO 80203</p> <p>Email: Kyley Burress at <a href="mailto:KBurress@ccionline.org">KBurress@ccionline.org</a> Katie First at <a href="mailto:KFirst@ccionline.org">KFirst@ccionline.org</a></p>	<p><b><u>For Municipalities:</u></b></p> <p>Colorado Municipal League 1144 N. Sherman St. Denver, CO 80203</p> <p>Email: <a href="mailto:opioidsettlement@cml.org">opioidsettlement@cml.org</a></p>
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If you have any questions, please reach out to Heidi Williams of the Colorado AG's office at [Heidi.Williams@coag.gov](mailto:Heidi.Williams@coag.gov).

## **Colorado Opioids Settlement MOU: Frequently Asked Questions**

### **1. What does this “settle” and why does Colorado need an MOU?**

Nationwide settlements have been reached with the “Big 3” opioid distributors (McKesson, Cardinal Health, and AmerisourceBergen) and opioid manufacturer Johnson & Johnson to resolve claims by state and local governments that these companies contributed to the opioid epidemic. The claims being settled include those raised by local governments in the national multi-district litigation (“MDL”), *In Re: National Prescription Opiate Litigation*, MDL 2804 (N.D. Ohio). More information about these settlements can be found at <https://nationalopioidsettlement.com/>.

The Colorado MOU establishes the framework for distributing and sharing these settlement proceeds throughout Colorado. Local governments and the State prepared the Colorado MOU, which prioritizes regionalism, collaboration, and abatement. It is expected that the Colorado MOU will also be used for settlements with other opioid defendants in the future, including any settlement from Purdue Pharma’s bankruptcy proceeding. Colorado Attorney General Phil Weiser signed the MOU on August 26, 2021. The Colorado MOU is included in this packet from the Attorney General’s Office and can also be found at [www.coag.gov/opioids](http://www.coag.gov/opioids).

### **2. Who put together the Colorado MOU?**

Local government officials from across Colorado were involved in the negotiation of the Colorado MOU with the Attorney General’s Office. County commissioners, mayors, county and city attorneys, and other stakeholders came together with the assistance of Colorado Counties, Inc. (“CCI”) and the Colorado Municipal League (“CML”) to establish the framework and negotiate the details of the Colorado MOU.

### **3. How much money will Colorado receive and over what period of time?**

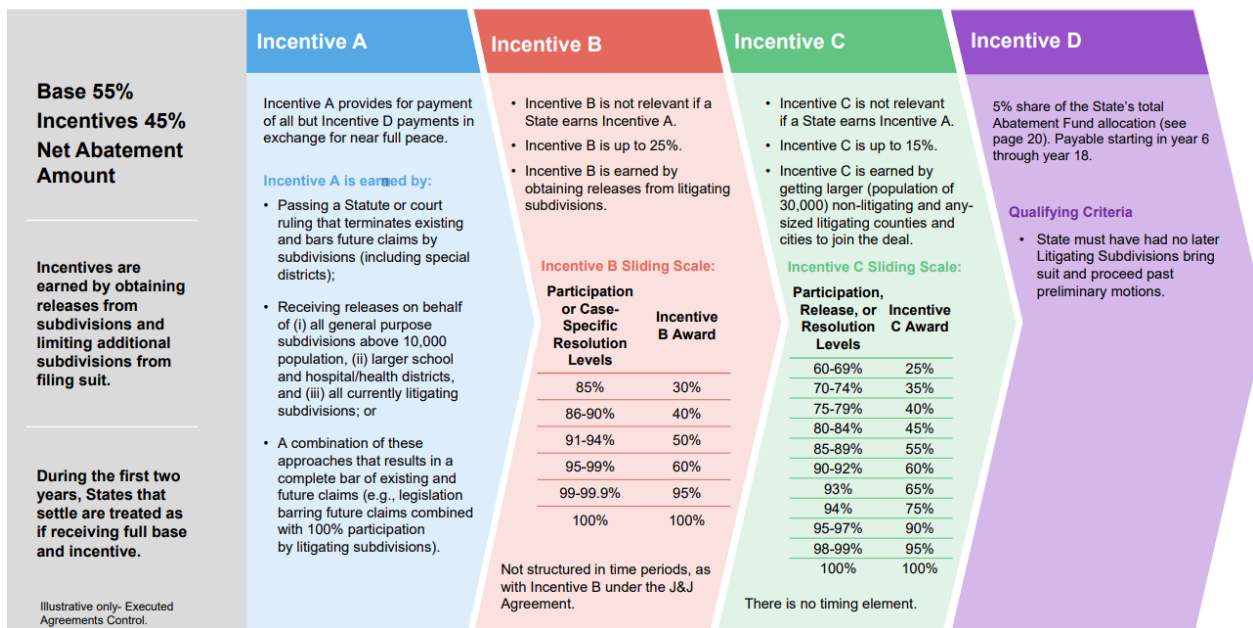
Funds from the Big 3 and Johnson & Johnson settlements will be distributed over a period of years. The Big 3 distributors will pay a maximum of \$21 billion over 18 years, while Johnson & Johnson will pay a maximum of \$5 billion over no more than nine years. In total, up to approximately \$22.8 billion in settlement proceeds will be payable to state and local subdivisions nationwide. Each state receives a percentage of that recovery, and Colorado’s maximum share from these settlements will likely be more than \$300 million.

However, as discussed more below, Colorado will receive its maximum share of settlement payments only if enough local governments sign on to the deal. Also, the settling defendants have the option to “walk away” from the deals if there is not enough participation, so it is important that a “critical mass” of local governments signs on soon. Otherwise, the entire deal could fall through.

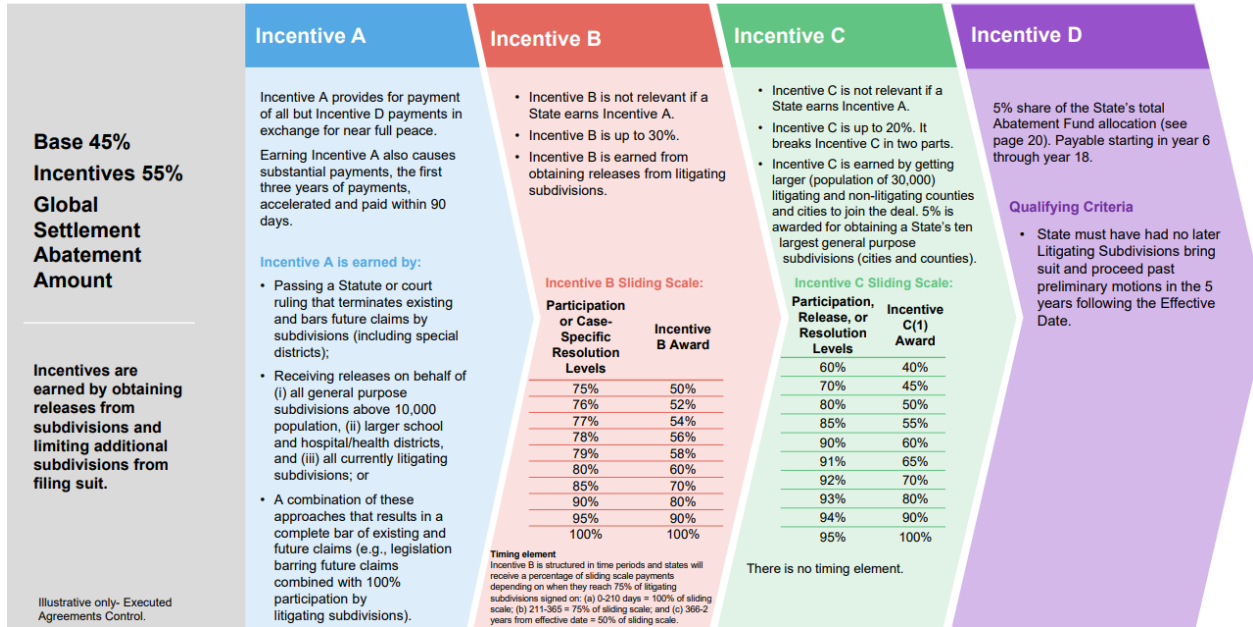
#### 4. How can we maximize Colorado’s recovery?

The MOU was designed to ensure that as many local governments as possible would agree to its terms. The Big 3 Distributor and Johnson & Johnson settlements include incentive payments based on how many governments participate. Strong participation from local governments is needed to receive the full settlement payments for all of Colorado. Local governments should sign the Colorado Subdivision Escrow Agreement to ensure their legal claims are released only when 95% participation by local governments has been reached, which secures significant incentive payments under these settlement agreements. For more information on the incentive payments, please see the graphics below:

#### DISTRIBUTORS: Base and Incentives



## JOHNSON & JOHNSON: Base and Incentives



### 5. Is participation limited to litigating entities?

No, participation is not limited to governments that filed suit in the opioid litigation. Money from these settlements will be used for opioid crisis abatement in communities across Colorado, regardless of whether they have chosen to sue. All Colorado local governments are eligible to participate in the settlements and join the MOU, and the MOU does **not** allocate more funds to cities and counties that chose to file suit—all cities and counties in Colorado are allocated funds based on the same objective factors.

### 6. How will settlement proceeds be divided within the state under the Colorado MOU?

Under the Colorado MOU, settlement proceeds will be distributed as follows:

- 10% directly to the State (“State Share”)
- 20% directly to Participating Local Governments (“LG Share”)
- 60% directly to Regions (“Regional Share”)
- 10% to specific abatement infrastructure projects (“Statewide Infrastructure Share”)

### 7. How will the money be spent?

Under the Colorado MOU, all settlement funds must be used only for “Approved Purposes,” a long and broad list that focuses on abatement strategies. These strategies emphasize prevention, treatment, and harm reduction. Some examples of these strategies include training health care providers on opioid use disorder (“OUD”) treatment and responsible prescribing, expanding telehealth and mobile services for treatment, and increasing naloxone and rescue breathing

supplies. The list of Approved Purposes is broad enough to be flexible for local communities, while ensuring that settlement funds are used to combat the opioid epidemic. The list of Approved Purposes is attached as Exhibit A to the MOU, unless the term is otherwise defined in a settlement.

To ensure that settlement funds are in fact used only for Approved Purposes, a General Abatement Fund Council (the “Abatement Council”) will be formed. This committee will consist of thirteen representatives appointed by the State and Participating Local Governments to ensure opioid funds are spent in compliance with the terms of the settlements and the Colorado MOU.

## **8. How will direct payments to local governments be allocated?**

Under the Colorado MOU, 20% of the settlement funds will be paid directly to local governments. A list of the percentage of settlement funds that will be allocated to each County Area (that is, the county government plus the municipalities within that county) is Exhibit D to the Colorado MOU. Those allocations are further broken down to an intracounty level in Exhibit E, which is a default allocation.

The allocations to each County Area are based on three factors that address the relative severity of the opioid crisis: (a) the number of persons suffering from Opioid Use Disorder in the county; (b) the number of opioid overdose deaths in the county; and (c) the amount of opioids distributed within the county (measured in Morphine Milligram Equivalent units).

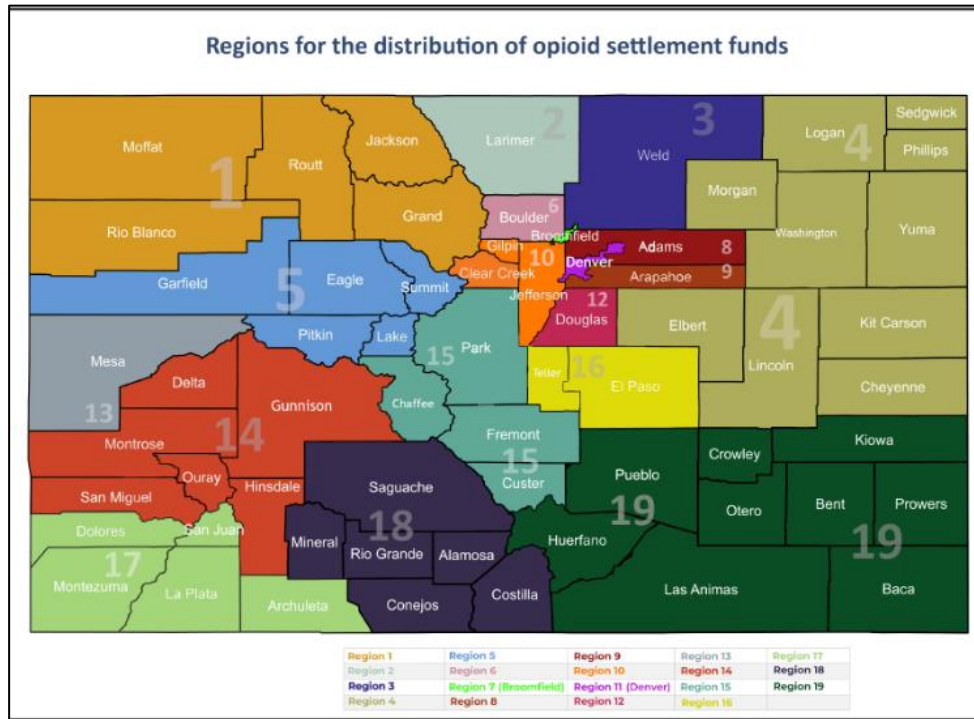
The intracounty allocations in Exhibit E are based on a default allocation model that will apply unless the local governments in a County Area enter into an agreement that provides for a different allocation model. These allocations are based on a model developed by health economist experts, which use data from the State and Local Governments Census on past spending relevant to opioid abatement.

To ensure transparency and that settlement funds are used for Approved Purposes, local governments that receive settlement funds directly will be required to provide expenditure data to the Abatement Council on an annual basis. Local governments that wish to join the MOU but do not wish to receive any direct payments have the option to redirect their payments to the Regional allocation described below.

A local government that chooses not to participate or sign onto the Colorado MOU will not receive funds from the LG Share and the portion of the LG share that it would have received will instead be re-allocated to the Regional Share described below.

## **9. How will payments to Regions be allocated?**

Under the Colorado MOU, 60% of the settlement funds will be allocated to single- or multi-county regions made up of local governments. Local governments in Colorado worked collaboratively to develop the Regional Map, which emphasizes existing local infrastructure and relationships. The regional map is below, as well as included in the Colorado MOU as Exhibit C:



For more information on the percentages of settlement funds that will be allocated to each Region, please see Exhibit F of the Colorado MOU.

### **10. How will the Regions be governed?**

Each Region will create its own “Regional Council” consisting of members from the constituent local governments to determine what Approved Purposes to fund with the Region’s allocation. The Regional Council will have the power to make spending decisions in the Region. The Regions will designate a fiscal agent prior to receiving any settlement funds. Regional governance models are attached to the Colorado MOU as Exhibit G. Each Region may draft its own intra-regional agreements, bylaws, or other governing documents to determine how the Regional Council will operate. Each Regional Council will provide expenditure data to the Abatement Council on an annual basis.

### **11. How will the Statewide Infrastructure Share work?**

Many stakeholders have expressed a need for capital improvements across Colorado, and particularly in underserved areas, to abate the opioid crisis. The Colorado MOU directly addresses this by allocating 10% of settlement funds going to these projects. This money will be distributed by a statewide committee based on need. The Abatement Council will establish and publish policies and procedures for the distribution and oversight of the Statewide Infrastructure Share, including processes for local governments or regions to apply for opioid funds from the Statewide Infrastructure Share.

## 12. How will attorneys' fees and expenses be paid?

The Attorney General and local governments have agreed to a "Back-Stop Fund" for attorneys' fees and costs. The attorneys' fee provision in the Colorado MOU equitably allocates the cost of attorneys' fees across all local governments, while also allowing non-litigating entities to share in the 25% premium for releases signed by the litigating entities in the "Big 3" Distributor and Johnson & Johnson settlements.

Before a law firm can apply to the Back-Stop Fund, it must first apply to any national common benefit fee fund. The Back-Stop Fund will only be used to pay the difference between what law firms are owed and the amount they have received from a national common benefit fee fund. Attorneys' fees are limited to 8.7% of the total LG Share and 4.35% of the total Regional Share. No funds will be taken from the Statewide Infrastructure Share or State Share.

A committee will be formed to oversee payments from the Back-Stop Fund. The committee will include litigating and non-litigating entities. Importantly, any excess money in the Back-Stop fund, after attorneys' fees and costs are paid, will go back to the local governments.

## 13. Why is this a great result for local governments?

The Colorado MOU will ensure effective and efficient use of funds without dilution or diversion of opioid settlement money to unrelated purposes or unnecessary overhead expenses. In the Colorado MOU the local governments control 80% of the settlement funds.

- Bottom-Up Approach – The need is at the local level, so the resources should be, too.
- Local Voices – The communities bearing the brunt of this burden must have a meaningful seat at the table to make decisions about where resources go.
- Flexibility – The Colorado MOU provides an opportunity for local governments to decide how to entrust their own regional funds without unnecessary red tape.

## 14. How do I sign the MOU?

Local governments should sign four documents.

a. First is the MOU.

b. Next, each local government will need to sign a Subdivision Settlement Participation Form for each of the **two settlements** (the "Big 3" Distributor settlement and the Johnson & Johnson settlement) releasing their legal claims and stating they are participating in the settlements.

c. In addition, a Colorado Subdivision Escrow Agreement should be signed to ensure legal claims are released only when 95% participation by certain local governments has been reached, which secures a significant portion of the incentive payments described in FAQ 4, above. Under the terms of the Colorado Subdivision Escrow Agreement, CCI (for counties) or

CML (for municipalities) will hold the MOUs and the Subdivision Settlement Participation Forms for each of the settlements in escrow until 95% participation by local governments has been reached as to specified incentive payments under the respective settlement agreements.

Copies of the Subdivision Settlement Participation Forms, the MOU with signature pages for each local government, and the Colorado Subdivision Escrow Agreement will be provided by the Attorney General’s Office. The documents should be executed by the individual or body with authority to do so on behalf of their respective county or municipality and submitted by mail or email to either CCI or CML at the following addresses:

<p><b><u>For Counties:</u></b> Colorado Counties, Inc. 800 Grant, Ste 500 Denver, CO 80203</p> <p>Email: Kyley Burress <a href="mailto:KBurress@ccionline.org">KBurress@ccionline.org</a> Katie First <a href="mailto:KFirst@ccionline.org">KFirst@ccionline.org</a></p>	<p><b><u>For Municipalities:</u></b> Colorado Municipal League 1144 N. Sherman St. Denver, CO 80203</p> <p>Email: <a href="mailto:opioidsettlement@cml.org">opioidsettlement@cml.org</a></p>
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If you have any questions, please reach out to Heidi Williams of the Colorado AG’s office at [Heidi.Williams@coag.gov](mailto:Heidi.Williams@coag.gov).

**EXHIBIT K**

**Settlement Participation Form**

Governmental Entity:	State:
Authorized Official:	
Address 1:	
Address 2:	
City, State, Zip:	
Phone:	
Email:	

The governmental entity identified above (“Governmental Entity”), in order to obtain and in consideration for the benefits provided to the Governmental Entity pursuant to the Settlement Agreement dated July 21, 2021 (“Janssen Settlement”), and acting through the undersigned authorized official, hereby elects to participate in the Janssen Settlement, release all Released Claims against all Released Entities, and agrees as follows.

1. The Governmental Entity is aware of and has reviewed the Janssen Settlement, understands that all terms in this Election and Release have the meanings defined therein, and agrees that by this Election, the Governmental Entity elects to participate in the Janssen Settlement and become a Participating Subdivision as provided therein.
2. The Governmental Entity shall, within 14 days of the Reference Date and prior to the filing of the Consent Judgment, dismiss with prejudice any Released Claims that it has filed.
3. The Governmental Entity agrees to the terms of the Janssen Settlement pertaining to Subdivisions as defined therein.
4. By agreeing to the terms of the Janssen Settlement and becoming a Releasor, the Governmental Entity is entitled to the benefits provided therein, including, if applicable, monetary payments beginning after the Effective Date.
5. The Governmental Entity agrees to use any monies it receives through the Janssen Settlement solely for the purposes provided therein.
6. The Governmental Entity submits to the jurisdiction of the court in the Governmental Entity’s state where the Consent Judgment is filed for purposes limited to that court’s role as provided in, and for resolving disputes to the extent provided in, the Janssen Settlement.
7. The Governmental Entity has the right to enforce the Janssen Settlement as provided therein.

8. The Governmental Entity, as a Participating Subdivision, hereby becomes a Releasor for all purposes in the Janssen Settlement, including but not limited to all provisions of Section IV (Release), and along with all departments, agencies, divisions, boards, commissions, districts, instrumentalities of any kind and attorneys, and any person in their official capacity elected or appointed to serve any of the foregoing and any agency, person, or other entity claiming by or through any of the foregoing, and any other entity identified in the definition of Releasor, provides for a release to the fullest extent of its authority. As a Releasor, the Governmental Entity hereby absolutely, unconditionally, and irrevocably covenants not to bring, file, or claim, or to cause, assist or permit to be brought, filed, or claimed, or to otherwise seek to establish liability for any Released Claims against any Released Entity in any forum whatsoever. The releases provided for in the Janssen Settlement are intended by the Parties to be broad and shall be interpreted so as to give the Released Entities the broadest possible bar against any liability relating in any way to Released Claims and extend to the full extent of the power of the Governmental Entity to release claims. The Janssen Settlement shall be a complete bar to any Released Claim.
9. In connection with the releases provided for in the Janssen Settlement, each Governmental Entity expressly waives, releases, and forever discharges any and all provisions, rights, and benefits conferred by any law of any state or territory of the United States or other jurisdiction, or principle of common law, which is similar, comparable, or equivalent to § 1542 of the California Civil Code, which reads:

**General Release; extent.** A general release does not extend to claims that the creditor or releasing party does not know or suspect to exist in his or her favor at the time of executing the release that, if known by him or her, would have materially affected his or her settlement with the debtor or released party.

A Releasor may hereafter discover facts other than or different from those which it knows, believes, or assumes to be true with respect to the Released Claims, but each Governmental Entity hereby expressly waives and fully, finally, and forever settles, releases and discharges, upon the Effective Date, any and all Released Claims that may exist as of such date but which Releasors do not know or suspect to exist, whether through ignorance, oversight, error, negligence or through no fault whatsoever, and which, if known, would materially affect the Governmental Entities' decision to participate in the Janssen Settlement.

10. Nothing herein is intended to modify in any way the terms of the Janssen Settlement, to which Governmental Entity hereby agrees. To the extent this Election and Release is interpreted differently from the Janssen Settlement in any respect, the Janssen Settlement controls.

I have all necessary power and authorization to execute this Election and Release on behalf of the Governmental Entity.

Signature: \_\_\_\_\_

Name: \_\_\_\_\_

Title: \_\_\_\_\_

Date: \_\_\_\_\_

**EXHIBIT K**

**Subdivision Settlement Participation Form**

Governmental Entity:	State:
Authorized Official:	
Address 1:	
Address 2:	
City, State, Zip:	
Phone:	
Email:	

The governmental entity identified above (“*Governmental Entity*”), in order to obtain and in consideration for the benefits provided to the Governmental Entity pursuant to the Settlement Agreement dated July 21, 2021 (“*Distributor Settlement*”), and acting through the undersigned authorized official, hereby elects to participate in the Distributor Settlement, release all Released Claims against all Released Entities, and agrees as follows.

1. The Governmental Entity is aware of and has reviewed the Distributor Settlement, understands that all terms in this Participation Form have the meanings defined therein, and agrees that by signing this Participation Form, the Governmental Entity elects to participate in the Distributor Settlement and become a Participating Subdivision as provided therein.
2. The Governmental Entity shall, within 14 days of the Reference Date and prior to the filing of the Consent Judgment, secure the dismissal with prejudice of any Released Claims that it has filed.
3. The Governmental Entity agrees to the terms of the Distributor Settlement pertaining to Subdivisions as defined therein.
4. By agreeing to the terms of the Distributor Settlement and becoming a Releasor, the Governmental Entity is entitled to the benefits provided therein, including, if applicable, monetary payments beginning after the Effective Date.
5. The Governmental Entity agrees to use any monies it receives through the Distributor Settlement solely for the purposes provided therein.
6. The Governmental Entity submits to the jurisdiction of the court in the Governmental Entity’s state where the Consent Judgment is filed for purposes limited to that court’s role as provided in, and for resolving disputes to the extent provided in, the Distributor Settlement. The Governmental Entity likewise agrees to arbitrate before the National Arbitration Panel as provided in, and for resolving disputes to the extent otherwise provided in, the Distributor Settlement.

7. The Governmental Entity has the right to enforce the Distributor Settlement as provided therein.
8. The Governmental Entity, as a Participating Subdivision, hereby becomes a Releasor for all purposes in the Distributor Settlement, including, but not limited to, all provisions of Part XI, and along with all departments, agencies, divisions, boards, commissions, districts, instrumentalities of any kind and attorneys, and any person in their official capacity elected or appointed to serve any of the foregoing and any agency, person, or other entity claiming by or through any of the foregoing, and any other entity identified in the definition of Releasor, provides for a release to the fullest extent of its authority. As a Releasor, the Governmental Entity hereby absolutely, unconditionally, and irrevocably covenants not to bring, file, or claim, or to cause, assist or permit to be brought, filed, or claimed, or to otherwise seek to establish liability for any Released Claims against any Released Entity in any forum whatsoever. The releases provided for in the Distributor Settlement are intended by the Parties to be broad and shall be interpreted so as to give the Released Entities the broadest possible bar against any liability relating in any way to Released Claims and extend to the full extent of the power of the Governmental Entity to release claims. The Distributor Settlement shall be a complete bar to any Released Claim.
9. The Governmental Entity hereby takes on all rights and obligations of a Participating Subdivision as set forth in the Distributor Settlement.
10. In connection with the releases provided for in the Distributor Settlement, each Governmental Entity expressly waives, releases, and forever discharges any and all provisions, rights, and benefits conferred by any law of any state or territory of the United States or other jurisdiction, or principle of common law, which is similar, comparable, or equivalent to § 1542 of the California Civil Code, which reads:

**General Release; extent.** A general release does not extend to claims that the creditor or releasing party does not know or suspect to exist in his or her favor at the time of executing the release, and that if known by him or her would have materially affected his or her settlement with the debtor or released party.

A Releasor may hereafter discover facts other than or different from those which it knows, believes, or assumes to be true with respect to the Released Claims, but each Governmental Entity hereby expressly waives and fully, finally, and forever settles, releases and discharges, upon the Effective Date, any and all Released Claims that may exist as of such date but which Releasors do not know or suspect to exist, whether through ignorance, oversight, error, negligence or through no fault whatsoever, and which, if known, would materially affect the Governmental Entities' decision to participate in the Distributor Settlement.

11. Nothing herein is intended to modify in any way the terms of the Distributor Settlement, to which Governmental Entity hereby agrees. To the extent this Participation Form is interpreted differently from the Distributor Settlement in any respect, the Distributor Settlement controls.

I have all necessary power and authorization to execute this Participation Form on behalf of the Governmental Entity.

Signature: \_\_\_\_\_

Name: \_\_\_\_\_

Title: \_\_\_\_\_

Date: \_\_\_\_\_

## Colorado Subdivision Escrow Agreement

Governmental Entity:	State: CO
Authorized Official:	
Address 1:	
Address 2:	
City, State, Zip:	
Phone:	
Email:	

The governmental entity identified above (“*Governmental Entity*”) hereby provides Colorado Counties, Inc. (for counties) or the Colorado Municipal League (for municipalities) (“*Escrow Agent*”) the enclosed copies of the Governmental Entity’s endorsed Subdivision Settlement Participation Forms and the Colorado Opioids Settlement Memorandum of Understanding (“Colorado MOU”), to be held in escrow. The Subdivision Settlement Participation Forms apply respectively to (1) the National Settlement Agreement with McKesson Corporation, Cardinal Health, Inc., and AmerisourceBergen Corporation, dated July 21, 2021 (“*Distributor Settlement*”); and (2) the National Settlement Agreement with Janssen Pharmaceuticals, Inc., and its parent company Johnson & Johnson, dated July 21, 2021 (“*J&J Settlement*”). Pursuant to this Agreement, the Subdivision Settlement Participation Forms and the Colorado MOU will be released only if there is 95% participation by local governments in Colorado as further explained below.

### **Purpose of this Agreement**

By endorsing a Subdivision Settlement Participation Form in the Distributor Settlement and the J&J Settlement, a governmental entity agrees to participate in those settlements and release any legal claims it has or may have against those settling pharmaceutical companies. This Colorado Subdivision Escrow Agreement is meant to ensure that the legal claims of governmental entities in Colorado will be released only when 95% participation by certain governmental entities has been reached. That 95% participation threshold is important because it signals to the settling pharmaceutical companies that the settlement has wide acceptance which will then secure significant incentive payments under these settlement agreements.

### **Escrow**

The Escrow Agent shall promptly report the receipt of any Governmental Entity’s endorsed Subdivision Settlement Participation Forms and Colorado MOUs to the Colorado Attorney General’s Office and to the law firm of Keller Rohrback L.L.P. These documents shall be released by the Escrow Agent to the Colorado Attorney General’s Office if and when the Escrow Agent is notified by the Attorney General’s Office and Keller Rohrback that that the threshold 95% participation levels have been reached for both the Distributor Settlement and the J&J Settlement, as further described below. If by December 29, 2021, the Escrow Agent has not received notification that the threshold 95% levels have been reached for both the Distributor Settlement and the J&J Settlements, then the documents being escrowed shall be returned to the Governmental Entities and all copies shall be destroyed.

**Distributor Settlement**

The Attorney General’s Office and Keller Rohrback shall jointly submit a written notification to the Escrow Agent when it has been determined that the percentages of populations eligible for Incentives B and C, as described in Sections IV.F.2 and IV.F.3 of the Distributor Settlement, are each 95% or more. For purposes of this Escrow Agreement, the percentages of populations eligible for Incentives B and C under the Distributor Settlement will include governmental entities that sign a Subdivision Settlement Participation Form subject to an escrow agreement and governmental entities that sign a Subdivision Settlement Participation Form that is not subject to an escrow agreement.

**J&J Settlement**

The Attorney General’s Office and Keller Rohrback shall jointly submit a written notification to the Escrow Agent when it has been determined that the Participation or Case-Specific Resolution Levels for Incentives B and C, as described in Sections V.E.5 and V.E.6 of the J&J Settlement, are each 95% or more. For purposes of this Escrow Agreement, the percentages or populations eligible for Incentives B and C under the J&J Settlement will include governmental entities that sign a Subdivision Settlement Participation Form subject to an escrow agreement and governmental entities that sign a Subdivision Settlement Participation Form that is not subject to an escrow agreement.

Colorado Subdivision Name \_\_\_\_\_

\_\_\_\_\_  
Authorized Signature

\_\_\_\_\_  
Date



**Town of New Castle**  
450 W. Main Street  
PO Box 90  
New Castle, CO 81647

**Administration Department**  
**Phone:** (970) 984-2311  
**Fax:** (970) 984-2716  
[www.newcastlecolorado.org](http://www.newcastlecolorado.org)

---

## Memorandum

**To:** Mayor Riddile & Town Council  
**From:** Dave Reynolds  
**Subject:** Agenda Item: Consider Ordinance TC 2021-7  
**Date:** 10/5/21

**Purpose:**

The purpose of this agenda item is to consider Ordinance TC 2021-7 on first reading. Ordinance TC 2021-7 repeals Chapter 10.16 of the New Castle Municipal Code.

Chapter 10.16 *"Parking Spaces For Businesses"* allows business owners to effectively lease public parking spaces that are adjacent to their businesses. These leased (reserved) parking spaces may be used exclusively by the business for the purpose of employee and customer parking.

Approval of Ordinance TC 2021-7 removes this code section, and business leasing of public parking spaces, in its entirety.

**GLENWOOD SPRINGS OFFICE**  
901 Grand Ave., Suite 201  
Glenwood Springs, Colorado 81601  
Telephone (970) 947-1936  
Facsimile (970) 947-1937

## **GARFIELD & HECHT, P.C.**

### **ATTORNEYS AT LAW**

Since 1975

[www.garfieldhecht.com](http://www.garfieldhecht.com)

September 23, 2021

#### **MEMORANDUM**

**TO:** Melody Harrison, New Castle Town Clerk

**FROM:** David McConaughy

**RE:** Repealing Chapter 10.16 of the Municipal Code

---

Prior to adopting Chapter 10.16, the Town of New Castle (“Town”) sent the proposed regulation to the Colorado Department of Transportation (“CDOT”) for review and comment pursuant to section 43-2-135(1)(g), C.R.S. The statute provides that “all regulations” impacting state highways (which would include Main Street) are subject to approval by CDOT, which means the Town should send CDOT the proposed ordinance to repeal Chapter 10.16 for review between first and second reading.

Enclosed is the proposed Ordinance No. TC 2021-7 for review by the New Castle Town Council and CDOT. The ordinance “shall become effective...sixty days after receipt for review by the department of transportation if not disapproved in writing by said department during that sixty-day period.” C.R.S. § 43-2-135(1)(g). In other words, if they fail to respond, then it’s deemed approved. We should therefore schedule second reading at least 60 days out.

**TOWN OF NEW CASTLE, COLORADO**  
**ORDINANCE NO. TC 2021-7**

AN ORDINANCE OF THE TOWN OF NEW CASTLE TOWN COUNCIL REPEALING  
CHAPTER 10.16 OF THE NEW CASTLE MUNICIPAL CODE

WHEREAS, the Town of New Castle, Colorado (“Town”) is a home rule town with all of the powers, authorities, and privileges granted to it under its Charter and Colorado law; and

WHEREAS, Chapter 10.16 of the New Castle Municipal Code (“Code”) allows business owners in the Town to reserve parking spots on Town streets for customers and employees; and

WHEREAS, Chapter 10.16 was enacted to increase business downtown, and the Council determines that it is no longer necessary or appropriate; and

WHEREAS, the Town Council desires to repeal Chapter 10.16 of the Code as set forth below.

NOW, THEREFORE, BE IT ORDAINED BY THE TOWN COUNCIL OF THE TOWN OF NEW CASTLE, COLORADO:

1. Recitals. The foregoing recitals are incorporated herein as findings and determinations of the Town Council.
2. Repeal. Chapter 10.16 of the Code is hereby repealed in its entirety.

INTRODUCED on October 5, 2021, at which time copies were available to the Council and to those persons in attendance at the meeting, read by title, passed on first reading, and ordered published in full and posted in at least two public places within the Town as required by the Charter.

INTRODUCED a second time at a regular meeting of the Council of the Town of New Castle, Colorado, on \_\_\_\_\_ 2021, read by title and number, passed without amendment as set forth herein, approved, and ordered published as required by the Charter.

TOWN COUNCIL OF THE TOWN OF  
NEW CASTLE, COLORADO

By: \_\_\_\_\_  
Art Riddile, Mayor

ATTEST:

\_\_\_\_\_  
Melody Harrison, Town Clerk



**Town of New Castle**  
450 W. Main Street  
PO Box 90  
New Castle, CO 81647

**Administration Department**  
**Phone:** (970) 984-2311  
**Fax:** (970) 984-2716  
[www.newcastlecolorado.org](http://www.newcastlecolorado.org)

---

## Memorandum

**To:** Mayor Riddile & Town Council  
**From:** Dave Reynolds  
**Subject:** Agenda Item: Consider Ordinance TC 2021-8  
**Date:** 10/5/21

**Purpose:**

The purpose of this agenda item is to consider Ordinance TC 2021-8 on first reading. Ordinance TC 2021-8 changes the rates that the Town charges for cemetery plots as well as the method by which the Town determines local rates vs out of area rates.

Currently the Town charges the following rates:

In Town Resident Rate - \$ 400.00  
Out of Town Rate - \$ 650.00

Approval of Ordinance TC 2021-8 will change the rates for cemetery plots to the following:

In 81647 Zip Code Rate - \$ 800.00  
Out of 81647 Zip Code Rate - \$1600.00

**GLENWOOD SPRINGS OFFICE**  
901 Grand Ave., Suite 201  
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**GARFIELD & HECHT, P.C.**  
**ATTORNEYS AT LAW**

Since 1975

[www.garfieldhecht.com](http://www.garfieldhecht.com)

September 29, 2021

**MEMORANDUM**

**TO:** Melody Harrison, New Castle Town Clerk  
**FROM:** David McConaughy  
**RE:** Amending Chapter 12.24 of the Municipal Code

---

Enclosed is an ordinance to amend Chapter 12.24 of the Town of New Castle Municipal Code (“Code”). The provision of section 12.24.040 that speaks to 20-year property owners was originally considered in 2012 and approved by ordinance in 2013 at the request of the Talbotts, who live right outside the Town limits and have owned property in the Town for more than 20 years.

However, redefining “resident” for the purpose of this section to mean “any person whose current principal residence is within zip code 81647 and persons who are current record title owners of real property within zip code 81647” would include the Talbotts and other residents of New Castle such that the 20-year requirement may no longer be necessary.

In reviewing the proposed amendment, please consider the following:

1. Does Town Council want to define “resident” as person whose current principal residence/currently owns property within the Town limits or within zip code 81647?
2. Does Town Council want to keep the 20-year requirement to potentially include past residents who may no longer currently live in or own property in the Town?

**TOWN OF NEW CASTLE, COLORADO  
ORDINANCE NO. TC 2021-8**

AN ORDINANCE OF THE TOWN OF NEW CASTLE TOWN COUNCIL AMENDING  
CHAPTER 12.24 OF THE MUNICIPAL CODE

WHEREAS, Chapter 12.24 of the New Castle Municipal Code (“Code”) governs fees for burial plots within the Highland Cemetery in the Town of New Castle (“Town”); and

WHEREAS, the Town Council finds the definition of “resident” for the purpose of section 12.24.040 is too broad; and

WHEREAS, the Town Council desires to amend Chapter 12.24 of the Code as set forth below.

NOW, THEREFORE, BE IT ORDAINED BY THE TOWN COUNCIL OF THE TOWN OF NEW CASTLE, COLORADO:

1. Recitals. The foregoing recitals are incorporated herein as findings and determinations of the Town Council.

2. Amendment. Chapter 12.24 of the Code is hereby amended as follows. Text in ALL CAPS indicates text that has been added, and text in ~~strike through~~ indicates text that has been deleted.

**12.24.040 – Fees for burial plots.**

Burial plots in the Highland Cemetery shall be available for sale to residents and non-residents at rates set by the town’s fee schedule. A resident of New Castle for the purpose of this section shall mean any person whose current principal residence is ~~within the town limits~~ WITHIN ZIP CODE 81647, ~~any person who has resided in the town for a total of twenty (20) years irrespective of his or her residence at the time of purchase of a burial plot,~~ AND persons who are current record title owners of real property ~~within the town limits~~ WITHIN ZIP CODE 81647, ~~and persons who have owned real property in the town for a total of twenty (20) years. In order to establish twenty (20) years’ prior residence or ownership, the purchaser of the burial plot shall execute an affidavit in a form prepared by the town clerk and if so requested by the clerk shall provide evidence of residency or ownership such as birth certificates, tax receipts, deeds or other documents that would verify the stated periods of residency or ownership.~~

INTRODUCED on October 5, 2021, at which time copies were available to the Council and to those persons in attendance at the meeting, read by title, passed on first reading, and ordered published in full and posted in at least two public places within the Town as required by the Charter.

INTRODUCED a second time at a regular meeting of the Council of the Town of New Castle, Colorado, on \_\_\_\_\_ 2021, read by title and number, passed without amendment as set forth herein, approved, and ordered published as required by the Charter.

TOWN COUNCIL OF THE TOWN OF  
NEW CASTLE, COLORADO

By: \_\_\_\_\_  
Art Riddile, Mayor

ATTEST:

\_\_\_\_\_  
Melody Harrison, Town Clerk



**Town of New Castle**  
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---

## Memorandum

**To:** Mayor Riddile & Town Council  
**From:** Dave Reynolds  
**Subject:** Agenda Item: Consider Ordinance TC 2021-9  
**Date:** 10/5/21

**Purpose:**

The purpose of this agenda item is to consider Ordinance TC 2021-9 on first reading. Ordinance TC 2021-9 amends the Town Municipal Code regarding the compensation paid to Council members and to the Mayor.

Per law, any approved changes to an elected members pay may not take effect during the term such seated elected official who approved the pay increase. If Council approves Ordinance TC 2021-9, any changes in compensation will not take effect until after the 2022 and 2024 election cycles.

Ordinance TC 2021-9 as presented leaves out new compensation rates. Council will have the opportunity to discuss appropriate changes to the compensation rates and complete Ordinance TC 2021-9 with new rates as desired.

**TOWN OF NEW CASTLE, COLORADO**  
**ORDINANCE NO. TC 2021-9**

AN ORDINANCE OF THE TOWN OF NEW CASTLE TOWN COUNCIL AMENDING  
CHAPTER 2.04 OF THE MUNICIPAL CODE CONCERNING  
COMPENSATION OF TOWN OFFICERS

WHEREAS, Chapter 2.04 of the New Castle Municipal Code (“Code”) governs the administration of Town of New Castle (“Town”) officers and employees; and

WHEREAS, the compensation for Town Council members has not been updated since 2010; and

WHEREAS, the Town Council desires to amend Chapter 2.04 of the Code as set forth below.

NOW, THEREFORE, BE IT ORDAINED BY THE TOWN COUNCIL OF THE TOWN OF NEW CASTLE, COLORADO:

1. Recitals. The foregoing recitals are incorporated herein as findings and determinations of the Town Council.

2. Amendment. Chapter 2.04 of the Code is hereby amended as follows. Text in ALL CAPS indicates text that has been added, and text in ~~strikethrough~~ indicates text that has been deleted.

**2.04.30 - Compensation**

- A. The compensation of the mayor shall be ~~four hundred seventy~~ \_\_\_\_\_ dollars ~~(\$470.00)~~ (\$\_\_\_\_\_) per month.
- B. The compensation of each other council member shall be ~~three hundred seventy~~ \_\_\_\_\_ dollars ~~(\$370.00)~~ (\$\_\_\_\_\_) per month.
- C. In accordance with Section 3.9 of the Home Rule Charter of the Town of New Castle, Colorado, these rates of compensation shall not take effect with respect to any of the persons currently serving as mayor and other council members until a subsequent term of office of any such person. Until these rates of compensation take effect, the compensation of the mayor shall be ~~one hundred~~ **FOUR HUNDRED SEVENTY** dollars ~~(\$100.00)~~ (\$470.00) per regular and special meeting of the town council actually attended by the mayor, and the compensation of each other council member shall be ~~fifty~~ **THREE HUNDRED SEVENTY** dollars ~~(\$50.00)~~ (\$370.00) per regular and special meeting of the town council actually attended by such member.

INTRODUCED on October 5, 2021, at which time copies were available to the Council and to those persons in attendance at the meeting, read by title, passed on first reading, and ordered published in full and posted in at least two public places within the Town as required by the Charter.

INTRODUCED a second time at a regular meeting of the Council of the Town of New Castle, Colorado, on \_\_\_\_\_ 2021, read by title and number, passed without amendment as set forth herein, approved, and ordered published as required by the Charter.

TOWN COUNCIL OF THE TOWN OF  
NEW CASTLE, COLORADO

By: \_\_\_\_\_  
Art Riddile, Mayor

ATTEST:

\_\_\_\_\_  
Melody Harrison, Town Clerk



**Town of New Castle**  
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[www.newcastlecolorado.org](http://www.newcastlecolorado.org)

---

## Memorandum

**To:** Mayor Riddile & Town Council  
**From:** Dave Reynolds and Loni Burk  
**Subject:** Agenda Item: 2022 Budget Presentation  
**Date:** 10/5/21

**Purpose:**

The purpose of this agenda item is to present Council with the 2022 draft budget.

Following our recent budget workshop session and the annual Council Retreat, staff has made adjustments to the draft budget that will be explained during this agenda item. Staff will review the latest budget assumptions as well as the most recent changes to various line items within the 2022 budget.

## Town of New Castle

### 2022 Proposed Budget Changes from 9/21/2021

#### Administration – p. 4-6

1. Increased Use Tax revenue by \$9,637 due to increase in standard building rate tables (10-4010-080)
2. Decreased LoVa Trail NC-CC Grant revenue by \$13,192 to reflect shift in percentage of completion in 2022 vs 2021 (10-4020-104)
3. Increase HPC expense from \$2,000 to \$5,000 for equipment needs (10-5040-610)
4. Added Good Neighbor Policy expense for \$5,000 (10-5040-281)

#### Building & Planning – p. 7

1. Increased Building Permits revenue by \$27,979 due to increase in standard building rate tables (10-4010-180)
2. Shifted \$1,800 in Computer Hardware for laptop purchase from 2022 to 2021 (10-5030-103)

#### Parks Capital – p. 10

1. Corrected VIX Park loan interest & principal payment amounts – net increase in expense of \$25,396

#### Recreation Department – p. 15-17

1. Increased Tobacco Tax revenue by \$50,000 – from \$250,000 to \$300,000 (10-4010-002)

#### Town Maintenance – p. 20

1. Added \$5,000 to Museum Expense for anticipated building improvements (10-5060-611)

#### ***Notes & other considerations:***

- The Town has applied for a 2021 FLMD Fall Mini-Grant for improvements to the Community Center Kitchen. If this grant is awarded, it will add \$25,000 to revenues and \$41,000 to expenses – a net decrease of \$16,000 to the bottom line.
- An increase to Council salaries will be considered and discussed by Council.

# 2022 Proposed Budget



Council Meeting  
October 5, 2021

# 2022 PROPOSED BUDGET

OCTOBER 5, 2021

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TOWN OF NEW CASTLE, COLORADO



**TOWN OF NEW CASTLE, COLORADO**

**GENERAL FUND**

**Combined Statement of Revenues, Expenses  
and Changes in Fund Balances - Budget and Actual  
Budget Year Ending December 31, 2022**

	<u>Actual 2019</u>	<u>Budget 2020</u>	<u>Actual 2020</u>	<u>Budget 2021</u>	<u>Projected 2021</u>	<u>Budget 2022</u>
<b>BEGINNING FUND BALANCE</b>	<b>1,324,607</b>	<b>1,714,241</b>	<b>2,136,419</b>	<b>2,338,417</b>	<b>2,613,437</b>	<b>2,906,948</b>
Restricted - Tabor	185,000	185,000	185,000	185,000	185,000	185,000
Restricted - Prepaid-Non Spendable	0	0	0	0	0	0
Committed - Burning Mtn Ave.	5,494	5,494	5,494	5,494	5,494	5,494
Committed - Economic Development						
Committed - PS Training/Mahan Fund	1,976	1,976	1,976	1,976	1,976	1,976
Committed - Police Training	0	0	0	0	0	0
Committed - Traffic Impact	324,938	350,054	326,733	335,995	343,530	366,821
Committed - Ambulance/Trees	8,250	8,250	8,250	8,250	8,250	8,250
Committed - Long Term Capital Reserve	0	0	0	0	0	200,000
Assigned - Solar Purchase	52,000	52,000	52,000	52,000	52,000	52,000
Assigned - Vehicle Replacement	10,000	10,000	10,000	10,000	10,000	0
Assigned - Streets Maintenance	0	0	0	0	0	200,000
Assigned - Sidewalk Maintenance	0	0	0	0	0	80,000
Assigned - Future Capital Projects TBD	0	247,879	0	539,702	0	107,407
<b>Unassigned</b>	<b>736,949</b>	<b>853,588</b>	<b>1,546,966</b>	<b>1,200,000</b>	<b>2,007,187</b>	<b>1,700,000</b>
<b>REVENUES</b>						
Other Revenues (Administration)	2,142,725	2,303,549	1,961,584	3,754,206	2,482,922	3,744,814
Building/Planning Department	120,603	94,650	107,528	113,852	155,058	177,737
Municipal Court	17,004	15,000	11,423	13,050	9,300	10,500
Parks /Trails Capital	233,628	243,071	290,971	274,717	302,180	311,810
Park/Trails Maintenance	134,913	119,936	138,359	132,358	149,340	153,655
Public Safety Department	35,748	10,650	18,388	40,300	38,900	14,150
Recreation Department	194,732	163,825	104,686	127,800	114,566	440,700
Street Maintenance	906,131	803,209	1,074,838	844,448	1,058,955	1,042,421
<b>Total Revenues</b>	<b>3,785,484</b>	<b>3,753,890</b>	<b>3,707,777</b>	<b>5,300,731</b>	<b>4,311,221</b>	<b>5,895,788</b>
<b>Expenditures</b>						
Administration Department	514,480	1,165,074	448,402	2,237,560	484,430	2,412,699
Building/Planning Department	172,766	196,185	174,527	223,421	171,786	214,877
Health and Welfare	23,584	30,000	25,589	39,500	38,500	39,000
Municipal Court	23,840	28,750	24,054	28,100	26,363	48,889
Parks/Trails Capital	68,911	63,556	97,754	98,856	98,856	61,556
Parks/Trails Maintenance	306,187	315,355	367,500	374,715	385,787	388,071
Public Safety Department	895,495	981,005	938,458	1,122,380	1,341,931	1,367,354
Recreation Department	402,251	399,620	316,544	411,033	357,211	437,882
Street Maintenance	537,905	544,245	809,512	664,310	1,074,926	859,735
Town Maintenance	28,253	26,994	28,419	35,848	37,920	53,658
<b>TOTAL EXPENDITURES</b>	<b>2,973,672</b>	<b>3,750,784</b>	<b>3,230,759</b>	<b>5,235,723</b>	<b>4,017,710</b>	<b>5,883,721</b>
<b>ENDING FUND BALANCE</b>	<b>2,136,419</b>	<b>1,717,347</b>	<b>2,613,437</b>	<b>2,403,425</b>	<b>2,906,948</b>	<b>2,919,015</b>
	811,812	3,106	477,018	65,008	293,511	12,067

TOWN OF NEW CASTLE, COLORADO  
Continued:

	<u>Actual 2019</u>	<u>Budget 2020</u>	<u>Actual 2020</u>	<u>Budget 2021</u>	<u>Projected 2021</u>	<u>Budget 2022</u>
<b>ENDING FUND BALANCE</b>	<b>2,136,419</b>	<b>1,717,347</b>	<b>2,613,437</b>	<b>2,403,425</b>	<b>2,906,948</b>	<b>2,919,015</b>
<b>Assigned Amounts:</b>						
Restricted - TABOR	185,000	185,000	185,000	185,000	185,000	185,000
Restricted - Prepaid-Non Spendable	4,027	0	4,027	0	0	0
Committed Burning Mountain Ave	5,494	5,494	5,494	5,494	5,494	5,494
Committed - PS Training/Mahan Fund	2,072	2,072	2,072	2,072	2,072	2,072
Committed - Traffic Impact	350,054	326,733	335,995	335,995	366,821	390,112
Committed - Ambulance	8,250	8,250	8,250	8,250	8,250	8,250
Committed - Long Term Capital Reserve	0	0	0	0	0	200,000
Assigned - Solar Purchase	52,000	52,000	52,000	52,000	52,000	52,000
Assigned - Veh-Equip Replacement	10,000	10,000	10,000	10,000	0	0
Assigned - Streets Maintenance	0	0	0	0	0	200,000
Assigned - Sidewalk Maintenance	0	0	0	0	0	80,000
Assigned-Future Capital Projects TBD		247,879	0	0	0	0
<b>Unassigned</b>	<b>1,519,522</b>	<b>879,919</b>	<b>2,010,599</b>	<b>1,804,614</b>	<b>2,287,311</b>	<b>1,796,087</b>

TOWN OF NEW CASTLE, COLORADO

GENERAL FUND

Revenues and Expenses - Budget and Actual  
Budget Year Ending December 31, 2022

	<u>Actual</u> <u>2019</u>	<u>Budget</u> <u>2020</u>	<u>Actual</u> <u>2020</u>	<u>Budget</u> <u>2021</u>	<u>Projected</u> <u>2021</u>	<u>Budget</u> <u>2022</u>
<b>Admin</b>						
Revenues	2,142,725	2,303,549	1,961,584	3,754,206	2,482,922	3,744,814
Expenses	514,480	1,165,074	448,402	2,237,560	484,430	2,412,699
<b>Net</b>	<b>1,628,245</b>	<b>1,138,475</b>	<b>1,513,182</b>	<b>1,516,646</b>	<b>1,998,492</b>	<b>1,332,115</b>
<b>Building &amp; Planning</b>						
Revenues	120,603	94,650	107,528	113,852	155,058	177,737
Expenses	172,766	196,185	174,527	223,421	171,786	214,877
<b>Net</b>	<b>(52,163)</b>	<b>(101,535)</b>	<b>(66,999)</b>	<b>(109,569)</b>	<b>(16,728)</b>	<b>(37,140)</b>
<b>Municipal Court</b>						
Revenues	17,004	15,000	11,423	13,050	9,300	10,500
Expenses	23,840	28,750	24,054	28,100	26,363	48,889
<b>Net</b>	<b>(6,836)</b>	<b>(13,750)</b>	<b>(12,631)</b>	<b>(15,050)</b>	<b>(17,063)</b>	<b>(38,389)</b>
<b>Parks/Trails Capital</b>						
Revenues	233,628	243,071	290,971	274,717	302,180	311,810
Expenses	68,911	63,556	97,754	98,856	98,856	61,556
<b>Net</b>	<b>164,717</b>	<b>179,515</b>	<b>193,217</b>	<b>175,861</b>	<b>203,324</b>	<b>250,254</b>
<b>Parks/Trails Maintenance</b>						
Revenues	134,913	119,936	138,359	132,358	149,340	153,655
Expenses	306,187	315,355	367,500	374,715	385,787	388,071
<b>Net</b>	<b>(171,274)</b>	<b>(195,419)</b>	<b>(229,141)</b>	<b>(242,357)</b>	<b>(236,447)</b>	<b>(234,416)</b>
<b>Public Safety</b>						
Revenues	35,748	10,650	18,388	40,300	38,900	14,150
Expenses	895,495	981,005	938,458	1,122,380	1,341,931	1,367,354
<b>Net</b>	<b>(859,747)</b>	<b>(970,355)</b>	<b>(920,070)</b>	<b>(1,082,080)</b>	<b>(1,303,031)</b>	<b>(1,353,204)</b>
<b>Recreation</b>						
Revenues	194,732	163,825	104,686	127,800	114,566	440,700
Expenses	402,251	399,620	316,544	411,033	357,211	437,882
<b>Net</b>	<b>(207,519)</b>	<b>(235,795)</b>	<b>(211,858)</b>	<b>(283,233)</b>	<b>(242,645)</b>	<b>2,818</b>
<b>Street Maintenance</b>						
Revenues	906,131	803,209	1,074,838	844,448	1,058,955	1,042,421
Expenses	537,905	544,245	809,512	664,310	1,074,926	859,735
<b>Net</b>	<b>368,226</b>	<b>258,964</b>	<b>265,326</b>	<b>180,138</b>	<b>(15,971)</b>	<b>182,686</b>
<b>Health &amp; Welfare</b>						
Expenses	23,584	30,000	25,589	39,500	38,500	39,000
<b>Net</b>	<b>(23,584)</b>	<b>(30,000)</b>	<b>(25,589)</b>	<b>(39,500)</b>	<b>(38,500)</b>	<b>(39,000)</b>
<b>Town Maintenance</b>						
Expenses	28,253	26,994	28,419	35,848	37,920	53,658
<b>Net</b>	<b>(28,253)</b>	<b>(26,994)</b>	<b>(28,419)</b>	<b>(35,848)</b>	<b>(37,920)</b>	<b>(53,658)</b>
<b>Total General Fund</b>						
Revenues	3,785,484	3,753,890	3,707,777	5,300,731	4,311,221	5,895,788
Expenses	2,973,672	3,750,784	3,230,759	5,235,723	4,017,710	5,883,721
<b>Net</b>	<b>811,812</b>	<b>3,106</b>	<b>477,018</b>	<b>65,008</b>	<b>293,511</b>	<b>12,067</b>

**Admin Department  
2022 Proposed Budget  
10/5/2021**

<b>Account Number</b>	<b>Account Title</b>	<b>2019 Actual</b>	<b>2020 Budget</b>	<b>2020 Actual</b>	<b>2021 Budget</b>	<b>2021 Proj Budget</b>	<b>2022 Budget</b>
10-4010-001	General Property Tax	361,542	435,889	435,848	491,850	491,850	528,656
10-4010-002	Property tax-Contr Obligations	89,643	45,001	44,352	0	0	0
10-4010-020	Specific Ownership	27,419	25,000	31,627	27,000	36,329	38,146
10-4010-030	Interest / Penalties	406	350	848	400	140	140
10-4010-040	Sales 1 3/4 %	794,490	760,969	965,739	942,559	1,028,027	1,058,867
10-4010-080	Use Tax	27,583	43,200	36,307	51,766	104,340	89,948
10-4010-095	Lodging Tax	18,335	17,000	12,041	12,000	19,052	20,005
10-4010-100	Tobacco Tax	4,583	7,000	54,441	150,000	390,599	0
10-4010-120	Franchise Tax	126,969	125,000	128,478	122,000	138,628	142,787
10-4010-140	Occupation Tax	3,505	3,600	2,234	2,000	2,000	2,000
10-4010-191	Finance Charges	10,000	0	0	0	0	0
10-4010-220	Animal Permits	1,402	2,000	1,054	1,700	1,200	1,700
10-4010-260	Liquor Licenses	2,433	2,500	5,855	2,500	1,700	2,500
10-4010-280	Business Licenses	7,777	7,100	5,000	7,000	6,200	7,000
10-4010-289	Trail Grant Revenue	0	0	0	1,185,000	0	1,185,000
10-4010-390	Mineral Lease Distribution	182,749	110,000	45,919	40,000	147,960	40,000
10-4010-391	Severance Tax	95,745	45,000	50,898	45,000	2,164	45,000
10-4020-001	AD Charges for Services	7	0	0	0	0	0
10-4020-020	Ad Rent Income	2,101	0	0	0	0	0
10-4020-021	SNAP Revenue	951	0	0	0	0	0
10-4020-022	Kamm Bldg Rent Income	7,596	7,440	7,610	8,150	8,000	8,750
10-4020-040	AD Sale of Assets	248,928	0	0	0	0	0
10-4020-051	Burn. Mtn. Festival Rev.	17,883	15,000	113	0	0	0
10-4020-060	AD Miscellaneous	34,673	0	5,425	0	24,550	0
10-4020-066	Retirement Forfeiture	8,487	0	13,165	0	0	0
10-4020-085	Trail Grant Revenue	38,480	0	29,834	6,917	0	0
10-4020-104	Trails Development Grant	0	625,000	46,894	625,000	52,934	572,066
10-4020-110	Downtown Revitalization Grant	0	0	23,879	0	0	0
10-4020-300	FMLD Grant	0	0	0	25,000	25,000	0
10-4020-505	Tap Fee Interest	-180	0	0	0	0	0
10-4020-540	AD CT Interest	12,786	12,000	4,047	2,160	500	500
10-4020-570	First Bank Interest	459	0	0	0	0	0
10-4020-580	AD C-SAFE Interest	15,922	14,500	9,976	6,204	1,750	1,750
10-4020-590	2010 Bond Revenue	51	0	0	0	0	0
	<b>Total Revenues</b>	<b>2,142,725</b>	<b>2,303,549</b>	<b>1,961,584</b>	<b>3,754,206</b>	<b>2,482,922</b>	<b>3,744,814</b>
10-5040-010	Council Salaries	16,531	16,700	15,183	16,140	16,140	16,140
10-5040-020	Salaries	132,941	200,000	140,859	170,600	160,873	277,164
10-5040-023	Overtime Pay	25	150	26	150	0	150
10-5040-025	Salary - Temps	0	4,500	0	0	0	0
10-5040-030	Payroll Tax Exp - Social Sec	8,853	13,700	9,314	11,587	10,335	18,194
10-5040-031	Payroll Tax Exp - Medicare	2,071	3,300	2,179	2,710	2,418	4,255
10-5040-032	Payroll Tax Exp - St Unemplmnt	430	700	704	600	(398)	1,467
10-5040-041	CRA Retirement Exp	5,210	5,400	5,620	6,850	6,435	11,093
10-5040-042	Health Insurance Exp	31,321	33,000	32,833	51,100	41,070	64,228
10-5040-043	Cafeteria Plan Expense	738	1,000	2,885	300	0	0
10-5040-049	Recruitment Expense	0	0	0	0	0	5,000
10-5040-050	Employee Support	4,740	1,500	1,748	5,000	4,500	5,000
10-5040-051	Employee Wellness Program	408	1,188	338	1,200	1,529	1,529
10-5040-100	Office Supplies	4,649	3,500	4,327	4,000	5,000	5,000

**Admin Department  
2022 Proposed Budget  
10/5/2021**

<b>Account Number</b>	<b>Account Title</b>	<b>2019 Actual</b>	<b>2020 Budget</b>	<b>2020 Actual</b>	<b>2021 Budget</b>	<b>2021 Proj Budget</b>	<b>2022 Budget</b>
10-5040-101	Office Op. Supply & Furniture	438	1,000	1,797	1,000	3,000	1,000
10-5040-102	Postage Expense	391	1,500	717	1,500	1,200	1,500
10-5040-103	Computer Hardware/Software	11,808	4,250	1,308	3,500	3,500	3,500
10-5040-104	Printing & Copies	1,001	1,500	1,095	1,200	1,100	1,200
10-5040-106	Credit Card Fees	0	300	17	50	0	0
10-5040-107	Computer Services	6,477	4,000	5,513	5,000	4,874	8,256
10-5040-110	Ordinance Codification	1,824	3,000	1,253	3,000	3,900	4,000
10-5040-120	Utilities	1,283	2,900	1,170	2,000	1,439	1,625
10-5040-140	Telephone Expense	4,131	4,080	4,842	5,000	5,200	5,500
10-5040-145	Internet Svc/Web Page	8,945	5,500	5,200	5,500	5,500	5,500
10-5040-146	Newsletter Expenses	6,963	7,000	7,337	8,000	8,000	8,000
10-5040-150	Mileage Expense	1,220	1,500	31	800	0	0
10-5040-160	Dues, Subscriptions	2,893	3,000	2,817	3,000	3,500	3,300
10-5040-170	Training & Meetings	1,650	6,100	2,271	7,500	4,500	12,500
10-5040-175	Meals, Lodging	1,763	4,200	699	3,000	3,200	8,000
10-5040-180	Publication of Notices	873	500	2,989	2,000	1,500	2,000
10-5040-200	Legal Services	20,075	30,000	15,166	33,000	20,000	25,000
10-5040-210	Technical Support	2,425	3,000	2,501	2,400	2,400	2,400
10-5040-220	Other Prof Services	868	1,200	1,105	1,200	800	4,200
10-5040-240	Audit Expense	1,550	1,700	1,700	1,700	1,700	1,700
10-5040-250	Economic Dev./Enhancement	16,225	18,000	7,874	20,000	15,000	20,000
10-5040-252	Outdoor Rec. Marketing	0	0	0	2,000	0	0
10-5040-254	Chamber of Commerce	7,000	7,000	7,000	7,000	7,593	7,000
10-5040-255	DownTown Group Exp	4,442	6,000	0	6,000	0	3,000
10-5040-256	AGNC Expense	53	500	0	500	500	500
10-5040-257	Branding-Marketing Exp.	-160	0	0	5,000	5,019	7,000
10-5040-260	Insurance Expense	7,111	7,485	8,307	9,200	7,467	8,918
10-5040-279	Council Expenses	5,031	5,000	1,539	5,000	1,700	5,000
10-5040-280	Miscellaneous Expense	1,748	2,500	1,417	2,500	250	2,500
10-5040-281	Good Neighbor Policy	0	0	0	0	0	5,000
10-5040-283	Community Garden Exp.	0	300	0	0	0	0
10-5040-284	LoVa Meet in Middle Grant	0	0	0	1,185,000	0	1,185,000
10-5040-285	Community Market	6,317	6,500	610	0	0	0
10-5040-286	Downtown Revitalization	0	0	26,267	0	0	0
10-5040-287	Trail Development	44,280	10,000	26,647	0	4,564	3,000
10-5040-288	LoVa Trail West (constr grant)	10,865	628,000	38,238	572,704	50,000	598,981
10-5040-289	LOVA Operations	0	12,500	0	0	0	2,500
10-5040-290	Special Events	4,087	3,000	545	0	600	0
10-5040-291	Burning Mtn Festival Exp.	20,605	15,000	62	0	0	0
10-5040-292	FMLD-Town Hall Improvements	0	0	0	41,069	34,542	0
10-5040-293	Town Hall Roof Repairs	0	0	0	0	17,500	0
10-5040-294	Rides & Reggae	0	0	0	0	0	20,000
10-5040-320	Veh Exp-08 Toyota	1,122	750	152	500	200	500
10-5040-321	Veh Exp - Traverse	20	700	162	400	200	500
10-5040-340	Gas & Oil	1,793	1,500	1,122	1,400	1,400	1,400
10-5040-360	County Treasurer Fees	8,905	10,500	9,666	10,000	10,000	11,000
10-5040-361	Treasurer Fees - Capital Exp	41	2,100	0	100	0	0
10-5040-362	Bank Charges	60	60	40	100	0	0
10-5040-400	COVID-19 Expenses	0	0	-2,310	0	0	0
10-5040-476	SNAP Expense	777	500	0	0	0	0

**Admin Department  
2022 Proposed Budget  
10/5/2021**

<b>Account Number</b>	<b>Account Title</b>	<b>2019 Actual</b>	<b>2020 Budget</b>	<b>2020 Actual</b>	<b>2021 Budget</b>	<b>2021 Proj Budget</b>	<b>2022 Budget</b>
10-5040-480	Engineering & Survey	0	500	543	500	500	500
10-5040-520	Election Expense	2,835	9,400	816	4,000	0	15,000
10-5040-600	Loan Interest	5,578	1,161	1,161	0	0	0
10-5040-610	HPC Expenses	0	2,000	0	2,000	2,181	5,000
10-5040-620	Climate & Environ Commission	0	0	0	2,000	2,000	2,000
10-5040-630	2010 Bond Costs	250	250	0	0	0	0
10-5040-650	Loan Principal	81,000	43,000	43,000	0	0	0
<b>Total Expenses</b>		<b>514,480</b>	<b>1,165,074</b>	<b>448,402</b>	<b>2,237,560</b>	<b>484,430</b>	<b>2,412,699</b>

**Building & Planning**  
**2022 Proposed Budget**  
**10/5/2021**

<b>Account Number</b>	<b>Account Title</b>	<b>2019 Actual</b>	<b>2020 Budget</b>	<b>2020 Actual</b>	<b>2021 Budget</b>	<b>2021 Proj Budget</b>	<b>2022 Budget</b>
10-4010-170	Land Use Application Fees	3,810	1,500	1,980	1,500	1,450	1,000
10-4010-180	Building Permits	59,544	63,000	65,354	72,352	134,787	136,637
10-4010-190	Developers Reimbursement	57,014	30,000	39,544	40,000	18,313	40,000
10-4010-240	Contractor Licenses	75	0	50	0	0	0
10-4010-245	Misc. Building Dept Revenue	0	0	600	0	0	0
10-4010-300	Sign Permits	160	150	0	0	508	100
	<b>Total Revenues</b>	<b>120,603</b>	<b>94,650</b>	<b>107,528</b>	<b>113,852</b>	<b>155,058</b>	<b>177,737</b>
10-5030-020	Salaries	63,666	72,800	67,042	115,615	90,516	103,870
10-5030-023	Overtime Pay	1	150	15	150	0	0
10-5030-025	Salary-Summer Temps	0	0	4,029	0	0	0
10-5030-030	Payroll Tax Exp - Social Sec	3,831	4,550	4,281	7,200	5,468	6,440
10-5030-031	Payroll Tax Exp - Medicare	896	1,100	1,001	1,700	1,279	1,506
10-5030-032	Payroll Tax Exp - St Unemplmnt	186	250	231	350	250	519
10-5030-041	CRA Retirement Exp	2,547	3,000	2,677	4,650	3,621	4,155
10-5030-042	Health Insurance Exp	11,917	12,000	12,249	13,511	21,358	23,067
10-5030-043	Cafeteria Plan Expense	0	0	0	0	0	0
10-5030-050	Employee Support	172	0	14	50	0	0
10-5030-051	Employee Wellness Program	159	205	146	200	311	311
10-5030-100	Office Supplies	1,044	100	967	1,000	2,000	1,000
10-5030-101	Office Op. Supply & Furniture	0	200	327	200	600	500
10-5030-102	Postage Expense	307	300	412	500	500	500
10-5030-103	Computer Hardware/Software	1,186	0	22	200	3,100	200
10-5030-104	Printing & Copies	916	500	961	500	700	500
10-5030-107	Computer Services	4,037	2,900	3,686	3,800	3,984	6,820
10-5030-120	Utilities	0	0	0	0	0	0
10-5030-140	Telephone Expense	635	650	626	650	650	650
10-5030-150	Mileage Expense	0	350	0	0	0	0
10-5030-160	Dues, Subscriptions	135	135	665	1,000	400	500
10-5030-161	Bldg Code Library	0	250	0	250	0	250
10-5030-170	Training & Prof Dues	125	1,200	84	1,500	469	1,250
10-5030-175	Meals, Lodging	32	1,000	0	1,500	0	750
10-5030-180	Publication of Notices	0	250	0	500	0	0
10-5030-190	Developers Costs	57,795	30,000	39,545	40,000	17,853	40,000
10-5030-200	Legal Services	4,391	7,000	9,790	7,700	1,738	5,000
10-5030-210	Technical Support	2,425	2,300	2,251	2,300	2,300	2,300
10-5030-220	Building Plan Review/Insp/Cons	8,940	50,000	14,143	10,000	3,429	5,000
10-5030-230	Engineering Consultation	2,773	0	1,750	1,000	2,620	2,000
10-5030-235	Planning Consultation	0	0	2,360	1,000	3,968	2,000
10-5030-240	Audit Expense	612	595	595	595	595	595
10-5030-260	Insurance Expense	4,038	4,300	3,988	4,300	3,842	4,694
10-5030-280	Miscellaneous Expense	0	100	400	0	0	0
10-5030-320	Vehicle Expense	0	0	270	500	237	500
10-5030-480	Engineering & Survey	0	0	0	1,000	0	0
	<b>Total Expenses</b>	<b>172,766</b>	<b>196,185</b>	<b>174,527</b>	<b>223,421</b>	<b>171,786</b>	<b>214,877</b>

**Health & Welfare  
2022 Proposed Budget  
10/5/2021**

<b>Account Number</b>	<b>Account Title</b>	<b>2019 Actual</b>	<b>2020 Budget</b>	<b>2020 Actual</b>	<b>2021 Budget</b>	<b>2021 Proj Budget</b>	<b>2022 Budget</b>
10-5080-500	Outgoing Grants	20,500	26,000	23,050	20,000	20,000	20,000
10-5080-502	H & W-CMC Seniors Program	3,084	4,000	2,539	4,500	3,500	4,000
10-5080-504	H & W-River Center	0	0	0	15,000	15,000	15,000
<b>Total Expenses</b>		<b>23,584</b>	<b>30,000</b>	<b>25,589</b>	<b>39,500</b>	<b>38,500</b>	<b>39,000</b>

**Municipal Court  
2022 Proposed Budget  
10/5/2021**

<b>Account Number</b>	<b>Account Title</b>	<b>2019 Actual</b>	<b>2020 Budget</b>	<b>2020 Actual</b>	<b>2021 Budget</b>	<b>2021 Proj Budget</b>	<b>2022 Budget</b>
10-4010-400	Misc. Court Revenue	1,462	500	878	6,500	3,000	5,000
10-4010-420	Traffic Fines	7,059	7,000	4,782	200	2,500	1,000
10-4010-421	Parking Tickets	875	600	300	3,000	300	500
10-4010-440	Other Fines	3,972	4,000	3,255	1,500	2,500	2,500
10-4010-460	Court Costs	2,267	1,700	1,441	1,000	500	1,000
10-4010-480	PS Citation Serv Charges	1,369	1,200	767	850	500	500
	<b>Total Revenues</b>	<b>17,004</b>	<b>15,000</b>	<b>11,423</b>	<b>13,050</b>	<b>9,300</b>	<b>10,500</b>
10-5055-020	Salaries	10,400	10,400	9,900	13,000	11,500	28,454
10-5055-030	Payroll Tax Exp - Social Sec	0	0	0	0	0	1,020
10-5055-031	Payroll Tax Exp - Medicare	0	0	0	0	0	239
10-5055-032	Payroll Tax Exp - St Unemplmnt	0	0	0	0	0	82
10-5055-041	CRA Retirement Exp	0	0	0	0	0	658
10-5055-042	Health Insurance Exp	0	0	0	0	0	2,902
10-5055-051	Employee Wellness Program	0	0	0	0	0	54
10-5055-100	Office Supplies	77	200	177	200	100	200
10-5055-102	Postage Exp.	145	100	179	150	150	150
10-5055-105	Office - Misc.	1,127	800	1,046	1,000	1,200	1,200
10-5055-106	Credit Card Fees	0	200	0	200	200	200
10-5055-160	Judge Exp (Dues, Taxes)	0	300	0	300	300	300
10-5055-175	Meals, Lodging	0	200	0	200	0	200
10-5055-220	Attorney Fees - Court	11,285	15,000	11,915	12,000	12,000	12,000
10-5055-260	Insurance Expense	806	850	817	850	813	1,030
10-5055-340	Municipal Court Expense	0	200	20	200	100	200
10-5055-420	Training	0	500	0	0	0	0
	<b>Total Expenses</b>	<b>23,840</b>	<b>28,750</b>	<b>24,054</b>	<b>28,100</b>	<b>26,363</b>	<b>48,889</b>

**Parks Capital  
2022 Proposed Budget  
10/5/2021**

<b>Account Number</b>	<b>Account Title</b>	<b>2019 Actual</b>	<b>2020 Budget</b>	<b>2020 Actual</b>	<b>2021 Budget</b>	<b>2021 Proj Budget</b>	<b>2022 Budget</b>
10-4040-030	Sales Tax 1/2% (new 2001)	221,554	213,071	268,369	263,917	287,680	296,310
10-4040-090	Recreational Dev Fee	5,500	9,000	4,500	9,500	14,500	12,500
10-4040-111	FMLD Grant	6,574	0	0	0	0	0
10-4040-394	Sale of Parks Assets	0	21,000	18,102	1,300	0	3,000
<b>Total Revenues</b>		<b>233,628</b>	<b>243,071</b>	<b>290,971</b>	<b>274,717</b>	<b>302,180</b>	<b>311,810</b>
10-5075-421	Veh/Equip - Lease/Purchase	7,356	0	36,199	0	0	0
10-5075-600	Parks Interest Expense	19,909	18,363	17,965	13,654	13,654	14,308
10-5075-650	VIX Loan Principal	41,646	45,193	43,590	45,202	45,202	47,248
10-5075-704	Capital - NC Trails	0	0	0	40,000	40,000	0
<b>Total Expenses</b>		<b>68,911</b>	<b>63,556</b>	<b>97,754</b>	<b>98,856</b>	<b>98,856</b>	<b>61,556</b>

**Parks Maintenance  
2022 Proposed Budget  
10/5/2021**

<b>Account Number</b>	<b>Account Title</b>	<b>2019 Actual</b>	<b>2020 Budget</b>	<b>2020 Actual</b>	<b>2021 Budget</b>	<b>2021 Proj Budget</b>	<b>2022 Budget</b>
10-4040-020	Sales Tax 1/4 %	110,777	106,536	134,184	131,958	143,840	148,155
10-4040-040	Park Use Revenue	675	600	225	400	5,500	5,500
10-4040-050	Dirty Hog Dash Rev.	12,972	12,800	(50)	0	0	0
10-4040-080	Donations	4,000	0	4,000	0	0	0
10-4040-120	Miscellaneous	6,489	0	0	0	0	0
	<b>Total Revenues</b>	<b>134,913</b>	<b>119,936</b>	<b>138,359</b>	<b>132,358</b>	<b>149,340</b>	<b>153,655</b>
10-5075-020	Salaries	118,447	122,000	167,011	170,000	158,007	177,727
10-5075-022	Call Out Pay	9	0	335	0	600	600
10-5075-023	Overtime Pay	284	1,300	587	1,300	800	1,300
10-5075-025	Salary-Summer Temps	25,055	27,500	12,212	27,500	30,000	35,000
10-5075-030	Payroll Tax Exp - Social Sec	8,573	9,400	10,936	12,500	11,063	13,339
10-5075-031	Payroll Tax Exp - Medicare	2,005	2,200	2,558	2,900	2,587	3,120
10-5075-032	Payroll Tax Exp - St Unemplmnt	415	460	553	600	484	1,076
10-5075-041	CRA Retirement Exp	4,738	5,000	6,713	6,850	6,068	7,206
10-5075-042	Health Insurance Exp	29,748	32,000	37,562	46,350	31,027	50,240
10-5075-043	Cafeteria Plan Expense	0	0	0	0	1,500	1,500
10-5075-050	Employee Support	529	1,350	1,347	1,500	1,500	562
10-5075-051	Employee Wellness Program	355	400	515	600	400	500
10-5075-100	Office Supplies	158	500	222	500	2,000	0
10-5075-101	Office Op. Supply & Furniture	0	300	0	300	800	1,000
10-5075-103	Computer Hardware/Software	695	1,000	175	1,000	3,984	6,820
10-5075-107	Computer Services	3,991	3,800	3,656	3,800	5,500	4,500
10-5075-120	Utilities	3,684	4,000	3,091	4,000	4,000	0
10-5075-125	Porta-Jon Svc.	12,785	0	0	0	0	0
10-5075-140	Telephone Expense	1,944	2,200	1,851	2,000	2,000	2,000
10-5075-160	Dues, Subscriptions	0	300	0	300	300	300
10-5075-170	Training	117	1,100	0	1,100	1,100	1,100
10-5075-175	Meals, Lodging	67	400	0	400	600	500
10-5075-180	Publication of Notices	15	200	703	200	1,100	200
10-5075-200	Legal Services	98	150	0	165	150	150
10-5075-210	Technical Support	1,639	1,800	1,648	1,800	1,800	1,800
10-5075-220	Other Prof Services/Inspection	0	200	0	200	100	200
10-5075-230	Other Prof. Svcs. - CIP	155	0	0	155	1,550	155
10-5075-240	Audit Expense	600	595	595	595	595	595
10-5075-260	Insurance Expense	8,352	8,800	7,705	8,300	7,873	9,433
10-5075-280	Miscellaneous Expense	45	50	223	0	3,000	500
10-5075-300	Tools	3,695	6,700	4,136	4,100	8,100	1,500
10-5075-320	Vehicle Expense	18	100	12	100	100	100
10-5075-326	Veh Exp-08 Chevy Colo(P9)	170	250	0	0	0	0
10-5075-328	Veh Exp-09 Chevy 3500(P5)	430	800	1,911	1,000	600	600
10-5075-329	Veh Exp-00 GMC(P12)	12	0	0	0	0	0
10-5075-340	Gas & Oil	8,453	8,000	7,774	10,000	9,500	10,000
10-5075-380	Equipment Maintenance	2,132	4,000	3,068	4,500	4,500	4,500
10-5075-383	Eq. Maint. Jacobsen Mower	1,848	0	728	1,200	1,200	1,200
10-5075-388	Irrigation Winterization	0	0	23	0	0	0
10-5075-389	Irrigation M & O	7,880	7,500	7,148	9,000	12,000	9,000
10-5075-390	M & O	9,776	12,000	9,105	11,400	13,400	11,400
10-5075-391	Equipment Rental	690	750	561	750	750	1,250
10-5075-392	Fertilizer	2,383	2,500	2,560	3,000	2,500	4,800

**Parks Maintenance  
2022 Proposed Budget  
10/5/2021**

<b>Account Number</b>	<b>Account Title</b>	<b>2019 Actual</b>	<b>2020 Budget</b>	<b>2020 Actual</b>	<b>2021 Budget</b>	<b>2021 Proj Budget</b>	<b>2022 Budget</b>
10-5075-393	Weed management	1,194	1,800	1,236	1,800	1,500	1,800
10-5075-394	Mosquito Control	5,840	6,200	6,000	6,150	6,150	6,200
10-5075-397	Gardens Expense	1,728	2,200	1,936	2,500	3,000	2,500
10-5075-399	Trail Signs	178	2,000	0	2,000	2,000	2,000
10-5075-400	Rides & Reggae	20,000	20,000	50,500	10,000	20,000	0
10-5075-401	Dirty Hog Dash Exp.	10,733	9,500	0	0	0	0
10-5075-403	Holiday Lights Expense	0	0	0	2,000	2,000	2,000
10-5075-480	Engineering & Survey	5	250	0	0	500	0
10-5075-481	Safety	429	300	1,567	300	500	800
10-5075-499	PWF Maintenance	193	500	2,729	2,000	2,000	2,000
10-5075-500	Tree Maintenance - Parks	3,905	3,000	6,308	8,000	15,000	5,000
<b>Total Expenses</b>		<b>306,195</b>	<b>315,355</b>	<b>367,500</b>	<b>374,715</b>	<b>385,787</b>	<b>388,071</b>

**Public Safety**  
**2022 Proposed Budget**  
**10/5/2021**

Account Number	Account Title	2019 Actual	2020 Budget	2020 Actual	2021 Budget	2021 Proj Budget	2022 Budget
10-4010-500	PS Charges for Services	730	1,000	975	850	2,000	2,000
10-4010-510	PS-VIN Inspect.	1,040	900	1,070	800	2,400	2,400
10-4010-520	PS Dog Impound Fees	370	100	530	600	1,000	1,000
10-4010-560	PS Donation to Bike Rodeo	650	650	0	250	250	250
10-4010-565	PS Training Reimbursement	5,486	6,500	9,006	6,000	4,500	5,500
10-4010-580	PS Vehicle Sale	2,057	300	287	4,000	1,000	1,000
10-4010-585	Veh. Impound Fees	920	400	2,020	2,000	2,700	2,000
10-4010-636	Mahan Scholarship Fund	229	200	70	0	50	0
10-4010-638	FMLD Grant	23,184	0	0	25,000	25,000	0
10-4010-640	PS Bail Bonds	222	100	0	0	0	0
10-4010-645	Jail Restitution	110	0	0	0	0	0
10-4010-661	PS - Donations	0	0	1,000	0	0	0
10-4010-670	PS Miscellaneous Revenue	751	500	3,430	800	0	0
<b>Total Revenues</b>		<b>35,749</b>	<b>10,650</b>	<b>18,388</b>	<b>40,300</b>	<b>38,900</b>	<b>14,150</b>
10-5050-020	Salaries	528,907	563,000	566,525	643,000	696,807	789,978
10-5050-022	Call Out Pay	1,416	1,500	744	1,500	897	500
10-5050-023	Overtime Pay	203	5,100	1,277	4,500	6,445	4,000
10-5050-030	Payroll Tax Exp - Social Sec	31,618	35,500	34,059	40,300	42,486	49,258
10-5050-031	Payroll Tax Exp - Medicare	7,394	8,300	7,965	9,400	9,937	11,520
10-5050-032	Payroll Tax Exp - St Unemplmnt	1,550	1,800	1,657	1,950	2,048	3,972
10-5050-041	CRA Retirement Exp	21,226	23,000	22,739	26,000	28,166	31,779
10-5050-042	Health Insurance Exp	135,427	149,000	147,692	191,600	185,833	197,282
10-5050-043	Cafeteria Plan Expense	24	0	0	0	0	0
10-5050-049	Recruitment Expense	0	500	0	500	0	5,000
10-5050-050	Employee Assistance Program	661	1,200	1,042	5,200	5,200	5,200
10-5050-051	Employee Wellness Program	1,380	2,200	2,248	2,400	2,560	2,560
10-5050-100	Office Supplies	1,970	2,000	1,573	2,000	1,700	2,000
10-5050-101	Office Op. Supply & Furniture	731	1,000	446	1,500	1,500	2,500
10-5050-102	Postage Expense	316	800	351	800	700	800
10-5050-103	Computer Hardware/Software	11,752	2,200	2,159	3,000	3,000	12,000
10-5050-104	Printing & Copies	2,559	3,300	2,210	3,500	2,500	3,500
10-5050-106	Credit Card Fees	0	155	0	0	0	0
10-5050-140	Telephone Expense	8,329	9,500	8,468	10,000	9,500	10,000
10-5050-145	Internet Svc/Web Page	990	1,080	1,080	1,080	1,080	1,080
10-5050-150	Mileage Expense	173	0	0	0	0	0
10-5050-160	Dues & Subscriptions	7,206	9,000	7,735	17,000	17,000	19,200
10-5050-175	Meals, Lodging	5,743	7,500	2,835	8,000	6,000	8,000
10-5050-180	Publication of Notices	0	250	0	250	50	250
10-5050-190	Refund	0	150	0	150	0	150
10-5050-200	Legal & Professional Svcs.	0	5,600	9,724	6,000	500	6,000
10-5050-240	Audit Expense	468	850	850	850	850	850
10-5050-260	Insurance Expense	27,837	28,900	25,261	27,100	25,249	30,119
10-5050-280	Miscellaneous Expense	913	1,000	3,168	2,000	3,000	2,000
10-5050-290	Special Events Exp.	193	1,600	50	1,600	650	1,600
10-5050-300	Uniform Allowance	5,567	5,000	4,753	5,000	4,500	5,000
10-5050-301	Officer's Equipment	31,288	10,000	11,638	12,000	12,000	13,800
10-5050-316	Veh Exp-534-16 Tahoe	1,558	1,500	4,254	1,500	2,000	1,500
10-5050-317	Veh Exp-533 - 16 Chevy Tahoe	864	1,200	1,455	1,500	2,600	1,500
10-5050-320	Veh Exp-#255-2010 Charger	415	2,000	312	2,000	1,000	0

**Public Safety**  
**2022 Proposed Budget**  
**10/5/2021**

<b>Account Number</b>	<b>Account Title</b>	<b>2019 Actual</b>	<b>2020 Budget</b>	<b>2020 Actual</b>	<b>2021 Budget</b>	<b>2021 Proj Budget</b>	<b>2022 Budget</b>
10-5050-321	Veh Exp-2009 Chevy Tahoe	1,899	2,500	2,007	2,500	2,500	0
10-5050-323	Veh Exp- 028 - 2009 Explorer	1,511	500	0	0	0	0
10-5050-324	Veh Exp-407-2010 Explorer	807	2,000	0	2,000	2,000	2,000
10-5050-325	Veh Exp-18 Tahoe	697	1,200	849	1,500	1,000	1,500
10-5050-327	Veh Exp-09 Tahoe	3,272	2,500	3,027	2,500	500	0
10-5050-328	Veh Exp-21 Chevy Tahoe	529	0	577	0	150	1,500
10-5050-329	Veh Exp 21 Chevy Tahoe	1,251	2,500	916	0	1,000	1,500
10-5050-330	Veh Exp- 18 Tahoe	275	1,200	576	2,500	2,082	1,500
10-5050-335	Veh Exp-21 Chevy Tahoe	0	0	0	1,500	0	1,500
10-5050-338	Veh Exp-820/17 Tahoe	2,598	1,200	936	1,500	1,300	1,500
10-5050-339	Veh Exp-821/17 Tahoe	1,637	1,200	3,448	1,500	1,500	1,500
10-5050-340	Gas & Oil	19,362	20,000	17,508	20,000	20,000	20,000
10-5050-360	Abandon Vehicle	1,648	3,500	3,014	4,000	3,000	4,000
10-5050-380	Equipment Maintenance	2,895	2,400	2,408	2,800	1,200	2,800
10-5050-384	Tires - New	1,951	2,400	1,141	2,500	2,500	2,500
10-5050-420	Training & Certification	1,438	5,000	3,358	5,000	1,800	5,000
10-5050-421	Vehicle Lease/Purchase	0	28,000	0	0	186,000	62,000
10-5050-460	Jail	0	250	0	250	0	0
10-5050-500	Bike Rodeo	647	1,020	0	1,000	1,304	1,200
10-5050-540	Community Policing	702	600	0	600	650	650
10-5050-560	Capital - Evidence Storage	0	0	16,657	20,000	22,239	0
10-5050-580	Capital Equipment	0	0	0	0	4,994	11,000
10-5050-600	Animal Control	0	500	0	500	0	500
10-5050-601	Kennel Expenses	1,067	1,100	430	1,100	0	500
10-5050-603	Office Cleaning/Supplies	0	0	0	0	0	2,500
10-5050-620	Emergency Preparedness	645	750	0	750	550	750
10-5050-642	Computer Services	5,660	4,000	4,031	4,000	4,297	7,356
10-5050-643	Training Library	0	400	987	600	300	600
10-5050-644	Hiring Expense	2,035	1,500	219	1,500	1,058	1,500
10-5050-645	Ammunition Expense	3,166	4,000	817	4,000	3,000	4,000
10-5050-646	Laboratory Fees	296	2,000	0	2,000	0	2,000
10-5050-647	Printing Expense	302	1,000	0	1,000	750	1,000
10-5050-651	Evidence Equip. & Supplies	106	600	782	600	500	600
10-5050-652	Evid. Collection/Analysis	423	1,500	500	1,500	0	1,500
<b>Total Expenses</b>		<b>895,497</b>	<b>981,005</b>	<b>938,458</b>	<b>1,122,380</b>	<b>1,341,931</b>	<b>1,367,354</b>

**Recreation Department  
2022 Proposed Budget  
10/5/2021**

<b>Account Number</b>	<b>Account Title</b>	<b>2019 Actual</b>	<b>2020 Budget</b>	<b>2020 Actual</b>	<b>2021 Budget</b>	<b>2021 Proj Budget</b>	<b>2022 Budget</b>
10-4010-002	Tobacco Tax	0	0	0	0	0	300,000
10-4010-680	Wrestling	1,800	1,800	0	0	0	0
10-4010-700	Baseball	2,935	2,700	694	1,500	5,700	7,000
10-4010-720	Youth Basketball	7,940	6,200	4,670	2,300	8,000	8,000
10-4010-725	REC Beginning Basketball	3,690	2,600	645	0	0	0
10-4010-730	Competitive Basketbal	5,500	6,000	11,625	11,000	5,475	11,000
10-4010-740	Softball	1,723	2,000	0	3,200	2,100	2,500
10-4010-760	REC Beginning Baseball	3,210	3,200	240	0	0	0
10-4010-770	Junior Golf	0	0	0	1,500	1,325	1,500
10-4010-771	Adult Golf	0	0	0	2,000	150	1,500
10-4010-780	Flag Football	1,825	2,300	4,240	1,000	1,500	2,000
10-4010-790	Adult Fitness	5,542	4,000	7,657	4,000	9,000	8,500
10-4010-795	Pickleball	1,025	1,700	115	500	0	0
10-4010-820	Adult Basketball	2,530	2,500	3,035	0	0	4,000
10-4010-840	DNU-REC Soccer	100	0	0	0	0	0
10-4010-841	Micro Soccer	7,676	8,200	3,377	8,700	8,000	8,000
10-4010-843	Adult Soccer	2,180	4,000	0	2,000	1,400	2,000
10-4010-845	Competitive Soccer	68,373	68,000	36,985	34,000	0	0
10-4010-847	REC MLS Soccer Camp	0	0	0	0	0	0
10-4010-850	Adult Volleyball	0	500	0	500	500	1,000
10-4010-851	Youth Volleyball	3,700	3,500	3,698	3,500	4,000	5,000
10-4010-859	Arts & Enrichment	18,925	12,000	11,500	12,000	12,000	15,000
10-4010-860	REC Miscellaneous Program	15	500	0	0	0	0
10-4010-870	After-School Programs	7,925	4,000	4,437	2,000	2,000	3,500
10-4010-880	Sponsorships	2,321	3,000	0	0	0	0
10-4010-885	Special Events Donations	0	500	0	0	1,500	1,500
10-4010-887	Scholarships	273	1,000	33	500	0	500
10-4010-900	Grants	3,250	2,925	2,925	0	0	0
10-4010-901	FMLD Grants	23,717	0	0	0	0	0
10-4010-910	Community Center Rentals	16,578	12,000	8,510	8,000	17,000	20,000
10-4010-940	REC Miscellaneous	169	200	0	0	0	0
10-4010-970	Special Events	475	5,000	0	4,300	2,000	2,000
10-4010-972	Dirty Hog Dash	0	0	0	9,500	14,636	15,000
10-4010-974	Burning Mountain Festival	0	0	0	13,000	9,900	13,000
10-4010-976	Community Market	0	0	0	100	4,500	4,000
10-4010-990	REC Team Sponsorships	250	0	0	0	0	0
10-4010-992	Youth Trips	0	0	0	0	0	0
10-4010-993	5k Races/Walk	1,085	2,500	50	500	1,770	2,000
10-4010-994	Youth Fitness	0	0	250	1,700	2,110	1,200
10-4010-995	Adult Pickleball Tournaments	0	500	0	0	0	0
10-4010-996	Adult Volleyball Tournaments	0	500	-40	0	0	1,000
10-4010-997	Seniors Programs	0	0	40	0	0	0
10-4010-998	E-Sports	0	0	0	500	0	0
	<b>Total Revenues</b>	<b>194,732</b>	<b>163,825</b>	<b>104,686</b>	<b>127,800</b>	<b>114,566</b>	<b>440,700</b>
10-5070-020	Salaries	124,748	164,000	126,739	150,433	126,733	190,511
10-5070-023	Overtime Pay	0	1,000	0	1,000	0	0
10-5070-025	Salary - Temps	56,479	40,000	36,609	43,000	51,809	20,000
10-5070-030	Payroll Tax Exp - Social Sec	10,541	13,000	9,307	12,100	10,484	13,052
10-5070-031	Payroll Tax Exp - Medicare	2,465	3,000	2,177	2,900	2,452	3,052

**Recreation Department  
2022 Proposed Budget  
10/5/2021**

<b>Account Number</b>	<b>Account Title</b>	<b>2019 Actual</b>	<b>2020 Budget</b>	<b>2020 Actual</b>	<b>2021 Budget</b>	<b>2021 Proj Budget</b>	<b>2022 Budget</b>
10-5070-032	Payroll Tax Exp - St Unemplmnt	534	625	462	600	500	1,053
10-5070-041	CRA Retirement Exp	5,299	6,600	5,054	6,100	5,102	7,620
10-5070-042	Health Insurance Exp	37,508	49,000	42,283	47,350	49,083	68,906
10-5070-043	Cafeteria Plan Expense	0	0	0	0	0	0
10-5070-050	Employee Support	727	500	545	500	500	500
10-5070-051	Employee Wellness Program	830	700	630	830	830	724
10-5070-100	Office Supplies	916	1,000	662	1,000	2,000	3,000
10-5070-101	Office Op. Supply & Furniture	491	500	381	500	500	500
10-5070-102	Postage Expense	328	100	389	500	500	500
10-5070-103	Computer Hardware/Software	5,740	2,000	430	2,000	0	2,000
10-5070-104	Printing & Copies	921	1,000	970	1,000	1,000	1,000
10-5070-105	Office - Misc.	40	0	0	0	0	0
10-5070-106	Credit Card Fees	3,881	3,000	2,175	3,200	3,200	4,000
10-5070-107	Computer Services	5,914	4,000	5,925	6,000	8,097	11,369
10-5070-120	Promotion & Advertising	593	500	0	500	0	0
10-5070-140	Telephone Expense	2,100	2,500	2,049	2,500	2,500	2,500
10-5070-145	Internet Svc/Web Page	2,366	2,600	2,160	2,200	2,200	2,200
10-5070-160	Dues, Subscriptions	350	500	370	500	500	500
10-5070-170	Training, Meetings	415	700	259	700	195	700
10-5070-175	Meals, Lodging	67	500	0	500	0	500
10-5070-180	Publication of Notices	0	600	0	100	0	100
10-5070-210	Technical Support	1,953	2,000	1,648	2,000	2,000	2,000
10-5070-240	Audit Expense	250	595	595	595	595	595
10-5070-260	Insurance Expense	6,390	6,600	9,374	8,500	6,477	7,636
10-5070-280	Miscellaneous Expense	154	200	162	0	0	150
10-5070-290	Veh Exp-09 GMC(R8)	159	250	0	250	150	250
10-5070-295	Gas & Oil	290	350	96	350	350	700
10-5070-300	Wrestling	1,500	1,000	18	0	0	0
10-5070-320	Youth Basketball	2,983	2,500	2,585	0	3,530	3,000
10-5070-340	Adult Basketball	268	750	276	0	0	1,000
10-5070-360	Beginning Basketball	928	1,000	71	0	0	0
10-5070-375	Competitive Basketball	364	750	486	750	250	1,000
10-5070-380	Baseball	1,732	1,800	266	1,800	3,000	3,500
10-5070-385	Beginning Baseball	1,114	1,200	266	0	0	0
10-5070-400	Softball	830	1,000	20	1,000	1,000	2,000
10-5070-421	Flag Football	561	1,000	933	1,000	1,000	1,000
10-5070-450	Adult Fitness	3,649	2,500	5,407	3,000	8,200	6,000
10-5070-460	Soccer	70	0	0	0	0	0
10-5070-462	Micro Soccer	2,021	1,500	249	3,000	3,000	3,000
10-5070-464	Adult Soccer	237	800	0	400	400	1,000
10-5070-465	Competitive Soccer	65,984	56,000	29,228	28,325	0	0
10-5070-470	Adult Volleyball	694	700	0	250	250	500
10-5070-471	Youth Volleyball	1,001	900	804	1,500	2,500	3,500
10-5070-475	Arts & Enrichment	6,962	3,000	6,813	6,000	7,000	7,000
10-5070-490	Lacrosse	0	0	0	0	0	0
10-5070-494	Junior Golf	0	0	0	1,125	1,125	1,000
10-5070-495	Adult Golf	0	0	0	1,125	500	1,000
10-5070-500	Misc Programs	0	0	372	200	0	0
10-5070-505	After School Program	1,526	0	2,489	750	350	1,000
10-5070-520	C.C. - Insurance	0	0	0	2,200	0	2,200

**Recreation Department  
2022 Proposed Budget  
10/5/2021**

<b>Account Number</b>	<b>Account Title</b>	<b>2019 Actual</b>	<b>2020 Budget</b>	<b>2020 Actual</b>	<b>2021 Budget</b>	<b>2021 Proj Budget</b>	<b>2022 Budget</b>
10-5070-530	C.C. - Repairs/Maint.	2,320	1,500	1,703	1,200	1,200	1,200
10-5070-531	C.C. - Janitorial	2,901	2,200	1,827	2,200	2,200	4,000
10-5070-535	C.C. - Supplies	507	1,000	1,154	1,000	500	3,500
10-5070-540	C.C. - Utilities	6,062	7,000	6,096	7,000	8,297	9,314
10-5070-550	C.C - Rental Refund	0	0	345	0	0	0
10-5070-610	Special Events	73	0	163	6,000	7,200	7,600
10-5070-640	Field Maintenance	669	1,000	36	0	250	650
10-5070-642	Facilities Maintenance	0	0	532	0	0	0
10-5070-700	Capital Expenditures	23,717	0	0	0	0	0
10-5070-900	Town Special Events	0	0	0	0	0	0
10-5070-972	Dirty Hog Dash	0	0	0	9,500	7,600	8,500
10-5070-974	Burning Mountain Festival	0	0	0	22,000	11,000	13,000
10-5070-976	Community Market	0	0	0	6,500	4,500	4,500
10-5070-992	5K Races/Walk	788	1,300	20	1,000	1,500	1,000
10-5070-993	Seniors Programs	0	0	272	0	0	0
10-5070-994	GOCO Generation Wild Exp	203	0	1,472	3,000	500	800
10-5070-995	Youth Fitness	0	0	590	250	2,600	0
10-5070-996	Pickleball	140	800	0	250	0	500
10-5070-997	Adult Volleyball Tournaments	0	500	0	0	0	0
10-5070-998	E-Sports Exp.	0	0	600	1,000	0	0
<b>Total Expenses</b>		<b>402,253</b>	<b>399,620</b>	<b>316,544</b>	<b>411,033</b>	<b>357,211</b>	<b>437,882</b>

**Streets Maintenance  
2022 Proposed Budget  
10/5/2021**

<b>Account Number</b>	<b>Account Title</b>	<b>2019 Actual</b>	<b>2020 Budget</b>	<b>2020 Actual</b>	<b>2021 Budget</b>	<b>2021 Proj Budget</b>	<b>2022 Budget</b>
10-4010-060	Sales Street 1%	458,934	441,362	555,906	546,684	595,909	613,786
10-4010-070	County Sales Tax 3/4%	150,040	151,578	164,290	145,000	209,446	219,918
10-4010-320	M/V Special Assessment	19,976	18,000	19,301	16,000	21,252	21,252
10-4010-340	County Road & Bridge	33,570	33,570	0	0	0	0
10-4010-360	Highway Use Tax	166,987	133,483	125,508	126,297	128,286	140,975
10-4010-370	Traffic Impact Fee	3,451	25,116	1,795	7,467	16,797	23,291
10-4010-371	Permits-St Maint.	390	0	0	0	100	0
10-4010-394	Sale of Assets	0	0	4,200	3,000	0	19,000
10-4010-395	Misc. Street Revenue	3,783	100	3,838	0	4,200	4,200
10-4010-396	Misc. Public Works Grants	9,000	0	0	0	57,994	0
10-4010-397	FMLD Grant	60,000	0	200,000	0	24,972	0
	<b>Total Revenues</b>	<b>906,131</b>	<b>803,209</b>	<b>1,074,838</b>	<b>844,448</b>	<b>1,058,955</b>	<b>1,042,421</b>
10-5090-020	Salaries	193,248	200,000	201,493	223,000	238,754	217,884
10-5090-022	Call Out Pay	858	0	2,365	2,500	2,000	2,000
10-5090-023	Overtime Pay	353	1,000	486	1,000	1,000	1,000
10-5090-025	Salary - Temps	24,895	28,400	12,212	28,400	30,000	35,000
10-5090-030	Payroll Tax Exp - Social Sec	13,191	14,200	13,028	15,800	15,585	15,928
10-5090-031	Payroll Tax Exp - Medicare	3,085	3,400	3,047	3,700	3,645	3,725
10-5090-032	Payroll Tax Exp - St Unemplmnt	641	700	655	765	740	1,285
10-5090-041	CRA Retirement Exp	7,767	8,000	8,164	9,100	9,552	8,876
10-5090-042	Health Insurance Exp	42,618	47,000	43,800	52,300	47,698	54,570
10-5090-043	Cafeteria Plan Expense	0	0	0	0	0	0
10-5090-050	Employee Support	757	1,000	834	1,000	1,000	1,500
10-5090-051	Employee Wellness Program	509	600	538	600	585	585
10-5090-100	Office Supplies	689	300	147	300	300	300
10-5090-101	Office Op. Supply & Furniture	0	150	0	150	3,150	0
10-5090-102	Postage Expense	396	100	364	300	300	300
10-5090-103	Computer Hardware/Software	1,503	0	375	1,000	800	1,000
10-5090-107	Computer Services	4,843	3,200	4,437	4,200	4,834	8,276
10-5090-120	Utilities	212	9,200	9,041	4,500	5,062	5,715
10-5090-140	Telephone Expense	2,290	2,800	2,564	2,900	2,900	2,900
10-5090-160	Dues, Subscriptions	255	500	710	500	500	500
10-5090-170	Training	0	1,200	0	1,200	800	1,200
10-5090-175	Meals, Lodging	52	900	0	900	300	900
10-5090-180	Publication of Notices	0	300	5	200	200	200
10-5090-200	Legal Services	0	500	0	550	550	550
10-5090-210	Technical Support	2,399	2,500	2,226	2,500	2,500	2,500
10-5090-220	Other Prof Services	0	500	0	500	500	500
10-5090-240	Audit Expense	700	595	595	595	595	595
10-5090-260	Insurance Expense	10,326	12,500	9,415	11,000	9,722	11,572
10-5090-280	Miscellaneous Expense	0	0	0	0	250	0
10-5090-300	Machinery, Equipment, Tools	2,308	5,500	5,911	4,000	6,000	1,500
10-5090-320	Vehicle Expense	0	400	449	400	400	400
10-5090-322	Veh Exp-2009 Hook Truck	2,840	600	1,833	1,500	1,000	1,500
10-5090-329	Veh Exp-09 chevy 2500(M6)	711	250	74	0	0	0
10-5090-331	Veh Exp-17 Chevy (M-7)	122	800	659	250	250	250
10-5090-332	Veh Exp-2017 Chevy (A-2)	599	250	11	250	850	250
10-5090-340	Gas & Oil	5,909	8,500	8,914	8,500	8,500	8,500
10-5090-360	Co. Treas. Fees-Prop. Tax	3,207	2,500	3,030	2,500	3,000	3,200

**Streets Maintenance  
2022 Proposed Budget  
10/5/2021**

<b>Account Number</b>	<b>Account Title</b>	<b>2019 Actual</b>	<b>2020 Budget</b>	<b>2020 Actual</b>	<b>2021 Budget</b>	<b>2021 Proj Budget</b>	<b>2022 Budget</b>
10-5090-376	Eq. Maint-Cat MiniEx	0	500	203	500	500	500
10-5090-377	Eq. Maint - Snow Plows	3,729	3,000	3,934	3,500	3,500	3,500
10-5090-378	Eq. Maint. - JD MiniEx	0	0	0	0	0	0
10-5090-379	Eq. Maint. Bobcat Skidsteer	840	1,200	590	1,200	1,000	1,700
10-5090-380	Equipment Maintenance	1,499	1,200	592	1,500	1,500	1,500
10-5090-381	Eq. Maint. Cat Backhoe	719	1,000	181	600	0	0
10-5090-382	Eq. Maint. Street Sweeper	956	3,000	1,551	3,000	500	500
10-5090-383	Eq. Maint. J.D. Tractor	57	300	107	300	250	300
10-5090-384	Tires - New	0	1,200	410	1,200	1,200	1,200
10-5090-390	Maintenance/Operations	7,275	8,500	6,317	9,500	9,500	9,500
10-5090-391	Equipment Rental	720	2,000	469	2,000	2,000	2,000
10-5090-392	Road Base/Cinders/Patching Mtl	7,150	9,500	14,626	10,500	10,500	10,500
10-5090-394	Crack Seal Exp.	0	30,000	22,746	50,000	88,000	80,000
10-5090-395	Sidewalk Maintenance	1,132	2,000	0	2,000	2,000	40,000
10-5090-396	St. Signs	2,032	2,000	536	2,000	2,000	2,000
10-5090-397	Painting - St./Crosswalks	6,274	7,000	7,969	7,000	11,000	9,000
10-5090-398	Street Chip & Seal	0	20,000	0	50,000	88,000	80,000
10-5090-400	Street Lights	50,907	57,000	50,349	57,000	68,140	76,924
10-5090-401	Pedestrian Safety	0	0	20,208	0	0	0
10-5090-403	EV Charge Station operations	2	0	608	650	650	650
10-5090-421	Equip Lease/Purchase	7,698	0	66,701	14,000	156,850	52,000
10-5090-480	Engineering & Survey	240	0	233	0	0	0
10-5090-481	Safety	471	1,000	1,470	1,000	1,000	1,000
10-5090-499	PWF Maintenance	650	500	3,858	2,000	2,000	2,000
10-5090-500	Tree Maintenance	3,900	5,000	3,906	8,000	10,000	10,000
10-5090-550	Street Asphalt Overlay	87,883	30,000	262,706	50,000	88,000	80,000
10-5090-560	Capital Improvements	26,490	0	1,860	0	123,014	0
<b>Total Expenses</b>		<b>537,907</b>	<b>544,245</b>	<b>809,512</b>	<b>664,310</b>	<b>1,074,926</b>	<b>859,735</b>

**Town Maintenance  
2022 Proposed Budget  
10/5/2021**

<b>Account Number</b>	<b>Account Title</b>	<b>2019 Actual</b>	<b>2020 Budget</b>	<b>2020 Actual</b>	<b>2021 Budget</b>	<b>2021 Proj Budget</b>	<b>2022 Budget</b>
10-5060-020	Salaries	9,593	9,600	10,203	10,450	11,505	18,304
10-5060-030	Payroll Tax Exp - Social Sec	578	600	616	650	701	1,145
10-5060-031	Payroll Tax Exp - Medicare	135	150	144	175	164	268
10-5060-032	Payroll Tax Exp - St Unemplmnt	28	30	30	35	34	92
10-5060-041	CRA Retirement Exp	384	400	408	425	460	739
10-5060-042	Health Insurance Exp	1,775	1,900	1,845	1,943	1,943	4,148
10-5060-050	Employee Support	0	100	0	0	0	0
10-5060-051	Employee Wellness Program	20	22	20	20	43	43
10-5060-100	Office Supplies	336	350	297	350	2,500	2,000
10-5060-107	Computer Services	440	0	34	0	0	0
10-5060-145	Internet svc	1,539	2,592	2,700	2,700	2,700	2,700
10-5060-160	Dues, Subscriptions	0	0	0	0	15	0
10-5060-260	Insurance Expense	3,882	4,200	3,938	4,100	4,723	5,818
10-5060-280	Miscellaneous Expense	0	50	0	0	0	0
10-5060-600	Town M & O	1,255	2,000	2,908	4,000	2,000	2,000
10-5060-601	T/H Cleaning & Supplies	621	2,000	521	3,500	5,000	5,400
10-5060-602	M & O - Shop Use	192	0	0	0	0	0
10-5060-603	MOC Cleaning & Supplies	2,022	2,500	260	1,500	0	0
10-5060-604	Rent Expense	0	0	0	6,000	6,000	6,000
10-5060-610	Town Apt. Expenses	5,453	0	0	0	0	0
10-5060-611	Museum Expense	0	500	0	0	0	5,000
10-5060-720	Capital Improvements/Shop	0	0	4,495	0	131	0
<b>Total Expenses</b>		<b>28,253</b>	<b>26,994</b>	<b>28,419</b>	<b>35,848</b>	<b>37,920</b>	<b>53,658</b>

**TOWN OF NEW CASTLE, COLORADO**

**UTILITY FUND**

**Combined Statement of Revenues, Expenditures  
and Changes in Fund Balances - Budget and Actual  
Budget Year Ending December 31, 2022**

	<u>Actual 2019</u>	<u>Budget 2020</u>	<u>Actual 2020</u>	<u>Budget 2021</u>	<u>2021 Proj Budget</u>	<u>2022 Beg Budget</u>
<b>Beginning - Retained Earnings</b>	\$ 874,888	1,150,106	1,150,104	1,263,307	1,411,159	1,895,889
<b>Water</b>						
Operating Revenues	\$ 986,490	1,110,309	1,110,652	1,101,169	1,151,873	1,189,615
Operating Expenses	\$ <u>882,935</u>	<u>989,345</u>	<u>890,316</u>	<u>1,059,425</u>	<u>1,007,769</u>	<u>1,003,558</u>
<b>Operating Revenues ***</b>	\$ 103,555	120,964	220,336	41,744	144,104	186,057
Capital Revenues	\$ 68,028	158,650	158,650	103,490	180,000	169,000
Capital Expenses	\$ <u>45,729</u>	<u>295,966</u>	<u>314,911</u>	<u>86,905</u>	<u>94,007</u>	<u>160,404</u>
<b>Capital Revenues ***</b>	\$ 22,299	(137,316)	(156,261)	16,585	85,993	8,596
<b>Wastewater</b>						
Operating Revenues	\$ 1,376,264	1,440,088	1,441,408	1,472,304	1,477,306	1,521,632
Operating Expenses	\$ <u>729,800</u>	<u>798,230</u>	<u>733,563</u>	<u>867,880</u>	<u>851,865</u>	<u>982,541</u>
<b>Operating Revenues ***</b>	\$ 646,464	641,858	707,845	604,424	625,441	539,091
Capital Revenues	\$ 175,424	72,850	72,844	203,490	203,835	239,165
Capital Expenses	\$ <u>711,844</u>	<u>580,334</u>	<u>580,643</u>	<u>787,193</u>	<u>579,057</u>	<u>858,527</u>
<b>Capital Revenues ***</b>	\$ (536,420)	(507,484)	(507,799)	(583,703)	(375,222)	(619,362)
<b>Trash Service</b>						
Operating Revenues	\$ 378,087	516,079	516,303	531,904	533,584	560,263
Operating Expenses	\$ <u>338,769</u>	<u>520,900</u>	<u>519,369</u>	<u>532,993</u>	<u>529,170</u>	<u>550,479</u>
<b>Operating Revenues ***</b>	\$ 39,318	(4,821)	(3,066)	(1,089)	4,414	9,784
<b>Ending Retained Earnings</b>	\$ <u>1,150,104</u>	<u>1,263,307</u>	<u>1,411,159</u>	<u>1,341,268</u>	<u>1,895,889</u>	<u>2,020,055</u>
<b>***over (under) Expenses</b>						
Net Surplus (Deficit)	275,216	113,201	261,055	77,961	484,730	124,166

**Water Operating  
2022 Proposed Budget  
10/5/2021**

<b>Account Number</b>	<b>Account Title</b>	<b>2019 Actual</b>	<b>2020 Budget</b>	<b>2020 Actual</b>	<b>2021 Budget</b>	<b>2021 Proj Budget</b>	<b>2022 Budget</b>
20-4030-020	Water Revenues	698,686	724,738	724,725	745,994	748,642	771,102
20-4030-025	Water Svc Chg-Over 12,000 Gal.	127,487	222,000	219,220	175,000	204,210	210,336
20-4030-050	Water Service Charge	124,346	129,618	129,645	133,455	133,926	137,943
20-4030-080	Delinquent User Charge	16,983	14,000	16,170	10,000	16,074	16,556
20-4030-100	Administration Fees	2,625	2,100	2,118	1,500	2,713	2,795
20-4030-110	Raw Water revenue	10,294	10,393	10,393	8,000	13,964	14,383
20-4030-120	Bulk Water Revenues	610	2,580	3,587	20,000	23,842	30,000
20-4030-200	Water Meters/Accessory	3,245	2,600	2,514	4,940	7,540	6,500
20-4030-245	Rent Income	2,214	2,280	2,280	2,280	962	0
	<b>Total Expenses</b>	<b>986,490</b>	<b>1,110,309</b>	<b>1,110,652</b>	<b>1,101,169</b>	<b>1,151,873</b>	<b>1,189,615</b>
20-6040-010	Council Salaries	8,265	8,070	7,592	8,070	8,070	8,070
20-6040-020	Salaries	393,348	400,000	400,095	427,000	391,697	351,668
20-6040-022	Call Out Pay	5,457	11,000	8,322	12,000	11,000	11,000
20-6040-023	Overtime Pay	424	2,000	1,541	3,700	3,000	3,700
20-6040-030	Payroll Tax Exp - Social Sec	24,392	27,000	25,100	28,000	28,392	23,342
20-6040-031	Payroll Tax Exp - Medicare	5,705	6,300	5,870	6,600	6,839	5,459
20-6040-032	Payroll Tax Exp - St Unemplmnt	1,187	1,300	1,391	1,355	1,427	1,882
20-6040-041	CRA Retirement Exp	15,967	16,800	16,384	17,800	18,565	14,736
20-6040-042	Health Insurance Exp	86,716	90,000	89,092	99,000	100,701	82,067
20-6040-043	Cafeteria Plan Expense	-98	0	700	0	0	0
20-6040-049	Recruitment Expense	0	0	0	0	0	2,500
20-6040-050	Employee Support	725	1,350	1,415	1,350	1,350	1,350
20-6040-051	Employee Wellness Program	1,131	1,800	1,123	1,800	1,441	1,441
20-6040-100	Office Supplies	928	2,000	1,123	2,500	2,500	2,500
20-6040-101	Office Op. Supply & Furniture	0	200	0	600	400	600
20-6040-102	Postage Expense	1,363	1,600	1,485	1,600	1,600	1,600
20-6040-103	Computer Hardware/Software	7,988	12,000	2,363	5,000	1,500	5,000
20-6040-104	Printing & Copies	1,052	1,000	1,021	1,000	1,500	1,000
20-6040-105	Office - Misc.	7	0	0	0	0	0
20-6040-106	Credit Card Fees	7,852	6,800	8,390	8,400	8,800	9,000
20-6040-107	Computer Services	9,855	9,000	8,476	11,000	9,220	15,786
20-6040-110	Utility Billing Expense	4,935	5,000	3,811	5,000	4,000	5,000
20-6040-120	Town Hall Utilities	1,279	1,500	1,170	1,500	1,450	1,637
20-6040-140	Telephone Expense	6,829	7,400	7,781	7,400	8,200	8,200
20-6040-145	Internet Svc/Web Page	1,123	4,000	0	4,000	4,000	4,000
20-6040-146	Newsletter Expense	0	1,750	0	1,750	0	1,750
20-6040-150	Mileage Expense	0	0	0	0	1,750	0
20-6040-160	Dues, Meetings, Subscriptions	1,563	2,400	2,178	2,400	2,500	2,500
20-6040-170	Training	100	1,000	0	1,000	800	1,000
20-6040-175	Meals, Lodging	285	500	494	1,000	500	1,000
20-6040-180	Publication of Notices	11	1,000	504	1,000	1,000	1,000
20-6040-190	Refund	426	1,500	508	1,500	1,600	1,600
20-6040-200	Legal Services	10,033	10,000	7,364	11,000	11,000	11,000
20-6040-210	Technical Support	10,094	8,500	5,505	8,500	8,500	8,500
20-6040-220	Other Prof Services	8,556	11,000	10,532	8,000	8,000	8,000
20-6040-240	Audit Expense	2,685	2,125	2,125	2,125	2,125	2,125
20-6040-260	Insurance Expense	40,367	42,000	39,336	42,000	39,817	48,936
20-6040-280	Miscellaneous Expense	68	0	0	1,000	500	1,000
20-6040-281	Good Neighbor Policy Exp.	0	1,000	0	1,000	500	1,000

**Water Operating  
2022 Proposed Budget  
10/5/2021**

<b>Account Number</b>	<b>Account Title</b>	<b>2019 Actual</b>	<b>2020 Budget</b>	<b>2020 Actual</b>	<b>2021 Budget</b>	<b>2021 Proj Budget</b>	<b>2022 Budget</b>
20-6040-480	Engineering & Survey	10,534	8,000	7,227	8,000	10,500	10,000
20-6050-120	Utilities	55,601	68,000	61,992	68,500	75,257	84,876
20-6050-122	Utilities-Raw Water	17,265	25,000	22,437	25,000	22,865	25,813
20-6050-200	Chemicals	36,877	45,000	44,078	45,000	45,000	45,000
20-6050-220	M & O - Plant	20,701	30,000	24,350	35,000	34,000	28,000
20-6050-230	M & O - Pretreat & Trans	112	0	0	0	0	0
20-6050-240	M & O - Distribution	13,954	45,000	33,430	65,000	60,000	65,000
20-6050-241	M & O Raw Water System	6,148	4,000	3,108	5,500	2,500	6,300
20-6050-245	M & O-Red Rocks Ditch	3,242	8,000	4,277	9,000	4,800	8,000
20-6050-250	Source Water Protection	0	500	0	500	500	500
20-6050-260	Lab Tests	7,222	6,500	6,930	7,500	7,800	7,800
20-6050-300	Machinery & Equipment	312	6,000	3,143	2,500	1,200	2,500
20-6050-323	Veh Exp-04 Ford Ranger(W10)	465	200	0	250	250	250
20-6050-325	Veh Exp-09 Chevy Colo(w11)	37	800	537	250	250	250
20-6050-326	Veh Exp-13 Chevy P.U.(W14)	149	100	33	0	31	0
20-6050-327	Veh Exp-17 Chevy (W-15)	577	250	169	250	250	250
20-6050-328	Veh Exp-17 Chevy (W-16)	29	250	0	800	800	250
20-6050-329	Veh Exp-15 Chevy (P-3)	112	250	0	250	250	250
20-6050-340	Gas & Oil	4,338	4,200	3,983	5,500	5,500	5,500
20-6050-380	Equipment Maintenance	0	1,000	386	1,000	500	1,000
20-6050-391	Equipment Rental	0	750	0	750	750	750
20-6050-420	Training	85	250	300	500	600	500
20-6050-481	Safety	0	500	0	500	500	500
20-6050-500	Water Meter/Accessories	5,489	3,500	2,689	6,800	7,500	7,500
20-6050-580	Equipment & Tool-Distribute	646	2,300	1,113	1,000	2,000	21,000
20-6050-581	Lab Equip. & Supplies	12,705	3,500	3,132	6,000	4,000	4,000
20-6050-590	Equipment & Tool-Plant	432	750	0	1,500	600	1,000
20-6050-700	Permits	1,445	1,500	1,445	1,500	1,500	1,500
20-6050-710	W/H Ditch Fees	259	250	170	25	220	220
20-6050-721	Water Lease	0	500	500	500	0	500
20-6050-740	Ruedi Water Contract	23,581	23,600	2,096	23,600	23,600	23,600
<b>Total Expenses</b>		<b>882,935</b>	<b>989,345</b>	<b>890,316</b>	<b>1,059,425</b>	<b>1,007,769</b>	<b>1,003,558</b>

**Water Capital  
2022 Proposed Budget  
10/5/2021**

Account Number	Account Title	2019 Actual	2020 Budget	2020 Actual	2021 Budget	2021 Proj Budget	2022 Budget
20-4030-270	FMLD Grant	0	81,000	81,000	0	0	0
20-4030-300	Cap Water Tap Fees	61,164	52,800	52,800	103,490	174,000	150,000
20-4030-340	Water Rights Dedication	6,864	4,800	4,800	0	6,000	0
20-4030-394	Sale of Assets	0	20,050	20,050	0	0	19,000
	<b>Total Revenues</b>	<b>68,028</b>	<b>158,650</b>	<b>158,650</b>	<b>103,490</b>	<b>180,000</b>	<b>169,000</b>
20-6050-521	Note Principal - CWCB	20,538	21,462	21,462	22,428	22,428	23,437
20-6050-541	Note Interest - CWCB	22,866	21,942	21,942	20,977	20,977	19,967
20-6059-110	Capital Replace/Water Plant	2,325	0	0	35,000	42,000	0
20-6059-176	Raw Water System-Capital	0	200	187	8,500	8,500	0
20-6059-421	Veh/Equip-Lease/Purchase	0	80,362	80,222	0	0	42,000
20-6059-580	Other Capital-Bulk Water Plant	0	172,000	191,098	0	102	75,000
	<b>Total Expenses</b>	<b>45,729</b>	<b>295,966</b>	<b>314,911</b>	<b>86,905</b>	<b>94,007</b>	<b>160,404</b>

**Wastewater Operating  
2022 Proposed Budget  
10/5/2021**

Account Number	Account Title	2019 Actual	2020 Budget	2020 Actual	2021 Budget	2021 Proj Budget	2022 Budget
20-4040-040	Monthly Wastewater Svc. Chg	1,188,091	1,236,543	1,239,309	1,269,360	1,280,976	1,319,405
20-4040-045	Sewer Chg-Over 6,000 Gal.	76,727	87,962	86,413	84,039	77,236	79,553
20-4040-050	Sewer Svc. Chg.	97,547	101,744	101,853	104,653	104,907	108,054
20-4040-055	South Svc Chg	13,682	13,764	13,764	14,177	14,184	14,609
20-4040-080	Delinquent Chgs-Wastewater	0	0	0	0	0	0
20-4040-100	Administrative Fees-Wastewater	0	0	0	0	0	0
20-4040-540	ColoTrust Int(DOLA)-Wastewater	217	75	69	75	3	10
<b>Total Revenues</b>		<b>1,376,264</b>	<b>1,440,088</b>	<b>1,441,408</b>	<b>1,472,304</b>	<b>1,477,306</b>	<b>1,521,632</b>
20-6080-010	Council Salaries	8,265	8,070	7,592	8,070	8,070	8,070
20-6080-020	Salaries	315,260	315,000	312,233	331,000	350,121	358,396
20-6080-022	Call Out Pay	3,491	12,000	11,312	12,000	12,000	12,000
20-6080-023	Overtime Pay	381	2,000	2,180	2,150	2,150	2,150
20-6080-030	Payroll Tax Exp - Social Sec	19,661	21,000	19,988	22,000	22,385	23,725
20-6080-031	Payroll Tax Exp - Medicare	4,597	4,900	4,674	5,200	5,234	5,549
20-6080-032	Payroll Tax Exp - St Unemplmnt	964	1,100	1,142	1,100	1,047	1,913
20-6080-041	CRA Retirement Exp	12,761	13,100	13,019	13,800	14,570	14,983
20-6080-042	Health Insurance Exp	68,553	78,000	78,277	84,600	85,181	87,177
20-6080-043	Cafeteria Plan Expense	-98	0	700	0	0	0
20-6080-049	Recruitment Expense	0	0	0	0	0	2,500
20-6080-050	Employee Support	1,480	1,200	1,385	1,850	1,850	1,850
20-6080-051	Employee Wellness Program	925	1,500	928	1,500	1,400	1,441
20-6080-100	Office Supplies	861	1,200	791	1,200	800	1,200
20-6080-101	Office Op. Supply & Furniture	0	200	0	600	300	600
20-6080-102	Postage Expense	611	800	671	1,000	1,000	1,000
20-6080-103	Computer Hardware/Software	7,321	2,700	2,680	2,500	2,500	2,500
20-6080-104	Printing & Copies	1,052	900	961	900	900	900
20-6080-105	Office - Misc.	7	0	0	0	0	0
20-6080-106	Credit Card Fees	7,852	8,000	8,358	8,800	8,800	8,800
20-6080-107	Computer Services	10,042	8,000	8,422	8,500	9,175	15,709
20-6080-110	Utility Billing Expense	4,935	4,000	3,811	5,000	5,000	5,000
20-6080-120	Town Hall Utilities	1,279	1,500	1,170	1,500	1,439	1,625
20-6080-125	Porta Jon Svc	0	11,500	6,706	12,000	12,000	12,000
20-6080-140	Telephone Expense	5,428	4,500	4,255	4,500	4,500	4,500
20-6080-145	Internet Svc/Web Page	1,744	540	540	540	540	540
20-6080-146	Newsletter Expense	0	1,750	0	1,750	1,750	1,750
20-6080-150	Mileage Expense	0	0	0	0	0	0
20-6080-160	Dues, Meetings, Subscriptions	1,163	1,900	1,820	1,400	1,400	1,400
20-6080-170	Training	0	1,200	250	3,000	1,500	3,000
20-6080-175	Meals, Lodging	67	300	0	1,000	500	1,000
20-6080-180	Publication of Notices	1,069	1,300	504	1,300	1,300	1,300
20-6080-190	Refund	426	500	508	1,500	1,500	1,500
20-6080-200	Legal Services	0	2,000	0	2,200	2,200	2,200
20-6080-210	Technical Support	9,097	5,500	5,505	5,500	5,500	5,500
20-6080-220	Other Prof Services/Inspection	14,009	27,000	19,961	32,000	20,000	20,000
20-6080-240	Audit Expense	1,680	1,445	1,445	1,445	1,445	1,445
20-6080-260	Insurance Expense	30,158	30,000	28,083	32,000	29,326	35,918
20-6080-280	Miscellaneous Expense	78	500	0	1,000	1,000	1,000
20-6080-281	Good Neighbor Policy Exp	3,493	2,000	350	5,000	3,500	5,000
20-6080-480	Engineering & Survey	0	6,000	3,451	6,000	6,000	81,000

**Wastewater Operating  
2022 Proposed Budget  
10/5/2021**

<b>Account Number</b>	<b>Account Title</b>	<b>2019 Actual</b>	<b>2020 Budget</b>	<b>2020 Actual</b>	<b>2021 Budget</b>	<b>2021 Proj Budget</b>	<b>2022 Budget</b>
20-6090-120	Utilities	92,370	89,000	82,431	96,000	95,509	107,777
20-6090-125	South Utilities	1,605	2,000	1,550	2,000	1,949	2,200
20-6090-200	Chemicals	14,001	17,000	11,551	16,000	14,000	16,000
20-6090-220	M & O Plant - WWTP	31,636	48,000	48,905	68,000	62,000	68,000
20-6090-221	Sludge Hauling	8,995	8,000	5,302	10,000	9,000	10,000
20-6090-225	M&O - Centrifuge	8,441	8,000	4,645	6,000	4,500	6,000
20-6090-240	M & O - Collections	6,183	2,500	1,563	5,000	3,500	5,000
20-6090-245	M & O South Collections	2,368	500	7	2,500	2,500	2,500
20-6090-260	Lab Tests	2,914	3,000	2,227	3,000	3,000	3,000
20-6090-328	Veh Exp-13 Chevy PU(W12)	543	800	680	800	800	250
20-6090-329	Veh Exp-17 Chevy (W-15)	0	200	0	200	200	200
20-6090-340	Gas & Oil	3,658	4,500	3,652	6,000	4,000	5,000
20-6090-391	Equipment Rental	0	4,000	0	1,000	1,000	1,000
20-6090-420	Training	684	1,200	1,005	750	750	750
20-6090-481	Safety	390	1,200	1,072	1,000	1,350	1,000
20-6090-580	Equip. & Tools - Plant	8,356	8,500	3,301	4,000	2,500	3,000
20-6090-581	Lab Equip. & Supplies	6,743	9,000	8,015	15,500	13,500	10,000
20-6090-590	Equipment & Tool - Collection	826	1,000	299	1,500	1,000	1,500
20-6090-700	Permits	1,068	1,500	1,209	1,500	1,200	1,500
20-6090-740	Sludge Site Application Fee	209	225	0	225	225	225
20-6090-760	Sludge Site	198	5,000	2,477	1,500	1,500	1,500
<b>Total Expenses</b>		<b>729,800</b>	<b>798,230</b>	<b>733,563</b>	<b>867,880</b>	<b>851,865</b>	<b>982,541</b>

**Wastewater Capital  
2022 Proposed Budget  
10/5/2021**

<b>Account Number</b>	<b>Account Title</b>	<b>2019 Actual</b>	<b>2020 Budget</b>	<b>2020 Actual</b>	<b>2021 Budget</b>	<b>2021 Proj Budget</b>	<b>2022 Budget</b>
20-4040-320	Cap Sewer Tap Fees	65,664	52,800	52,800	103,490	174,000	150,000
20-4040-394	Sale of Assets	0	20,050	20,050	0		19,000
20-4040-621	Misc. Grant Revenue	109,760	0	-6	100,000	29,835	70,165
	<b>Total Revenues</b>	<b>175,424</b>	<b>72,850</b>	<b>72,844</b>	<b>203,490</b>	<b>203,835</b>	<b>239,165</b>
20-6080-560	Note Princ-CWR&PDA	17,702	0	0	0	0	0
20-6080-561	Note Princ. - 08 WWTP Loan	358,809	369,683	369,683	345,000	375,119	385,992
20-6080-580	Note Int.-CWR&PDA	398	0	0	0	0	0
20-6080-581	Note Int. - 08 WWTP Loan	175,501	164,750	164,749	157,293	118,938	110,635
20-6095-101	Capital - Collections Other	0	0	310	284,900	85,000	199,900
20-6095-110	Capital Replacement-WW Plant	159,434	21	21	0	0	0
20-6095-421	Veh/Equip-Lease/Purchase	0	33,908	33,908	0	0	42,000
20-6095-800	Capital-Equipment	0	11,972	11,972	0	0	120,000
	<b>Total Expenses</b>	<b>711,844</b>	<b>580,334</b>	<b>580,643</b>	<b>787,193</b>	<b>579,057</b>	<b>858,527</b>

**Trash Service  
2022 Proposed Budget  
10/5/2021**

<b>Account Number</b>	<b>Account Title</b>	<b>2019 Actual</b>	<b>2020 Budget</b>	<b>2020 Actual</b>	<b>2021 Budget</b>	<b>2021 Proj Budget</b>	<b>2022 Budget</b>
20-4030-060	Trash Revenues	378,087	516,079	516,303	531,904	533,584	560,263
	<b>Total Revenues</b>	<b>378,087</b>	<b>516,079</b>	<b>516,303</b>	<b>531,904</b>	<b>533,584</b>	<b>560,263</b>
20-6070-110	Utility Billing Expense	1,467	1,200	1,079	1,200	1,000	1,200
20-6070-180	Publication of Notices	761	0	0	0	0	0
20-6070-200	Legal Services	561	500	410	550	200	550
20-6070-500	Trash Service	326,836	510,000	510,417	522,043	518,970	539,729
20-6070-600	Chgs-Cleanup Weeks	9,144	9,200	7,463	9,200	9,000	9,000
	<b>Total Expenses</b>	<b>338,769</b>	<b>520,900</b>	<b>519,369</b>	<b>532,993</b>	<b>529,170</b>	<b>550,479</b>

**TOWN OF NEW CASTLE, COLORADO**

**Conservation Trust Fund**

**Combined Statement of Revenues, Expenditures  
and Changes in Fund Balances - Budget and Actual  
*Budget Year Ending December 31, 2022***

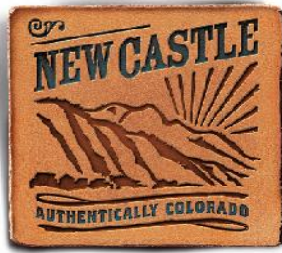
		<u>Actual 2019</u>	<u>Actual 2020</u>	<u>Budget 2020</u>	<u>Projected 2021</u>	<u>Budget 2022</u>
<b>BEGINNING FUND BALANCE</b>	<b>Acct. #</b>	\$ 36,980	\$ 83,094	\$ 81,295	\$ 120,791	\$ 121,069
 <b><u>REVENUES</u></b>						
State Lottery	30-4040-040	\$ 55,230	\$ 51,935	\$ 40,000	\$ 61,238	\$ 52,022
Alpine Checking Interest	30-4040-520	\$ 47	\$ 60	\$ 40	\$ 50	\$ 50
<b>Total Revenues:</b>		<u>\$ 55,277</u>	<u>\$ 51,995</u>	<u>\$ 40,040</u>	<u>\$ 61,288</u>	<u>\$ 52,072</u>
 <b><u>EXPENDITURES</u></b>						
Equipment	30-8040-390	\$ -	\$ -	\$ -	\$ 61,010	\$ 37,000
Capital Improvements	30-8040-400	\$ 9,163	\$ 9,239	\$ 14,000	\$ -	\$ 9,500
Parks, Trails Dev	30-8040-617	\$ -	\$ 5,059	\$ -	\$ -	\$ -
<b>Total Expenditures:</b>		<u>\$ 9,163</u>	<u>\$ 14,298</u>	<u>\$ 14,000</u>	<u>\$ 61,010</u>	<u>\$ 46,500</u>
<b>ENDING FUND BALANCE</b>		<u>\$ 83,094</u>	<u>\$ 120,791</u>	<u>\$ 107,335</u>	<u>\$ 121,069</u>	<u>\$ 126,641</u>

**TOWN OF NEW CASTLE, COLORADO**

**Cemetery Fund**

**Combined Statement of Revenues, Expenditures  
and Changes in Fund Balances - Budget and Actual  
Budget Year Ending December 31, 2022**

	<u>Acct. #</u>	<u>Actual 2019</u>	<u>Actual 2020</u>	<u>Budget 2020</u>	<u>Projected 2021</u>	<u>Budget 2022</u>
<b>BEGINNING RETAINED EARNINGS</b>		\$ 32,643	\$ 39,660	\$ 39,660	\$ 39,660	\$ 44,466
Reserved - Perpetual Care		(\$10,000)	(\$10,000)	(\$10,000)	(\$10,000)	(\$10,000)
Reserved - Capital Improvements		\$ -	\$ -	\$ -	\$ -	\$ -
Unreserved/Undesignated		<u>\$ 22,643</u>	<u>\$ 29,660</u>	<u>\$ 29,660</u>	<u>\$ 29,660</u>	<u>\$ 34,466</u>
<b>REVENUES</b>						
Sale of Plots	40-4060-020	\$ 9,200	\$ 5,500	\$ 3,000	\$ 7,300	\$ 3,000
ColoTrust Interest	40-4060-540	\$ 321	\$ 102	\$ 300	\$ 6	\$ 8
<b>Total Revenues:</b>		<u>\$ 9,521</u>	<u>\$ 5,602</u>	<u>\$ 3,300</u>	<u>\$ 7,306</u>	<u>\$ 3,008</u>
<b>EXPENDITURES</b>						
Maintenance & Operations	40-9040-380	\$ 2,504	\$ 215	\$ 2,000	\$ 2,500	\$ 2,500
<b>Total Expenditures:</b>		<u>\$ 2,504</u>	<u>\$ 215</u>	<u>\$ 2,000</u>	<u>\$ 2,500</u>	<u>\$ 2,500</u>
<b>ENDING RETAINED EARNINGS</b>		<u>\$ 39,660</u>	<u>\$ 45,047</u>	<u>\$ 40,960</u>	<u>\$ 44,466</u>	<u>\$ 44,974</u>
Reserved - Perpetual Care		(\$10,000)	(\$10,000)	(\$10,000)	(\$10,000)	(\$10,000)
<b>Unreserved/Undesignated</b>		<u>\$ 29,660</u>	<u>\$ 35,047</u>	<u>\$ 30,960</u>	<u>\$ 34,466</u>	<u>\$ 34,974</u>



**Town of New Castle**  
450 W. Main Street  
PO Box 90  
New Castle, CO 81647

**Administration Department**  
**Phone:** (970) 984-2311  
**Fax:** (970) 984-2716  
[www.newcastlecolorado.org](http://www.newcastlecolorado.org)

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## Memorandum

**To:** Mayor Riddile & Town Council  
**From:** Dave Reynolds  
**Subject:** Agenda Item: 2022 Trash Rate Increase  
**Date:** 10/5/21

### Purpose:

The purpose of this agenda item is to inform Council regarding *Trash Rate* increases that are anticipated and budgeted in 2022.

Each year, the Town's contracted trash hauler (Mountain Waste & Recycling), has the option of adjusting the rates charged to the Town for trash and recycling services by no less than 2.5% and no more than 4% based on the Consumer Price Index. For budgeting purposes, staff has anticipated a 4% increase from our contract venter, and has added an additional 1% increase for administrative costs. The total budgeted increase to Town residents for trash and recycling services is currently 5%.

### Current Monthly Trash Rates:

Non-Senior	\$31.04
Senior	\$27.45

### Anticipated 2022 Monthly Trash Rates:

Non-Senior	\$32.59
Senior	\$28.82

In an effort to best inform Town residents of the upcoming rate increases, staff generally uses newsletter postings, notices on outgoing utility bills, website postings, etc. As we near the end of the year, staff suggests informing residents of the upcoming changes using the figures noted above.

1  
2  
3 **New Castle Town Council Regular Meeting**  
4 **Tuesday, September 21, 2021, 7:00 PM**

5  
6 Virtual Meetings are subject to internet and technical capabilities.

7  
8 To join by computer, smart phone or tablet:  
9 <https://us02web.zoom.us/j/7096588400>

10  
11 If you prefer to telephone in:  
12 Please call: 1-346-248-7799  
13 Meeting ID: 709 658 8400  
14

15  
16 **Call to Order**

17 Mayor A Riddile called the meeting to order at 7:00 p.m.

18  
19 **Pledge of Allegiance**

20  
21 **Roll Call**

22 Present	Councilor Owens
	Councilor Hazelton
	Mayor A Riddile
	Councilor Copeland
	Councilor Leland
27 Absent	Councilor Mariscal
	Councilor G Riddile

28  
29  
30 Also present at the meeting were Town Administrator Dave Reynolds, Town Clerk Melody  
31 Harrison, Town Treasurer Loni Burk and members of the public.

32  
33 **MOTION: Mayor A Riddile made a motion to excuse Councilor Mariscal's absence.**  
34 **Councilor Copeland seconded the motion and it passed unanimously.**

35  
36 **MOTION: Mayor A Riddile made a motion to approve Councilor G Riddile's**  
37 **absence. Councilor Hazelton seconded the motion and it passed unanimously.**

38  
39 **Meeting Notice**

40 Town Clerk Melody Harrison verified that her office gave notice of the meeting in  
41 accordance with Resolution TC 2021-1.

42  
43 **Conflicts of Interest**

44 There were no conflicts of interest.

45  
46 **Agenda Changes**

47 There were no agenda changes.  
48

1 **Citizen Comments on Items not on the Agenda**

2 There were no citizen comments.

3  
4 **Consultant Reports**

5 Consultant Attorney – not present.

6 Consultant Engineer – not present.

7  
8  
9 **Items for Consideration**

10  
11 **Consider Resolution TC 2021-13, a Resolution of the New Castle Town Council**  
12 **Supporting the Colorado River Fire Rescue District's Ballot Issue to be Decided**  
13 **by the Voters at the November 2, 2021 Election**

14 Colorado River Fire Rescue Chief Leif Sackett greeted the council and introduced Fire  
15 Prevention Chief Orrin Moon and Board Member Addie Marantino.

16 Chief Sackett told the council about the efforts made by the fire department and others to  
17 provide information to the public about the department needs and the mill levy ballot  
18 issue that would be decided at the upcoming November election. He said that he felt that  
19 most of the feedback they had received was positive, although New Castle was the only  
20 jurisdiction so far to pass a resolution of support. Chief Sackett told the council that their  
21 support meant a great deal to the department, and he hoped that other towns would  
22 follow suit.

23 Councilor Hazelton said that he felt that the department had made strides in the right  
24 direction to show the public that the department had made reductions where they could,  
25 but that further reductions will have a big impact on the community.

26 Councilor Leland thanked Board Member Marantino for the board's decision to place the  
27 issue on the ballot.

28 Ms. Marantino also thanked the council for their support, saying that it was invaluable to  
29 the department.

30 Chief Sackett, Chief Moon and Ms. Marantino thanked the council.

31 **MOTION: Mayor A Riddile made a motion to approve Resolution TC 2021-13, a**  
32 **Resolution of the New Castle Town Council Supporting the Colorado River Fire**  
33 **Rescue District's Ballot Issue to be Decided by the Voters at the November 2,**  
34 **2021 Election. Councilor Owens seconded the motion and it passed unanimously.**

35  
36  
37 **Discussion: Business Parking Spaces**

38 Administrator Reynolds told the council that staff wanted the topic to begin as a  
39 discussion and then if the council felt that it warranted further action it could be brought  
40 back at a future meeting.

41 Administrator Reynolds said that there was a municipal code section that allowed business  
42 owners to lease the parking spaces outside their business. He said that there was one  
43 business that had leased two spaces on a side street, and currently there was a new  
44 application from a business that wanted to lease two parking spaces on Main Street.  
45 Administrator Reynolds said that the code section was twenty years old and was written  
46 with good intent at the time, but staff felt that it was a code section that needed to be  
47 reconsidered. He said that he and Clerk Harrison, Public Works Director John Wenzel,  
48 Police Chief Tony Pagni and Town Planner Paul Smith had reviewed it and done a walking  
49 tour of the downtown. Administrator Reynolds said that if every business decided to lease

1 the spaces adjacent to their business, all the parking on Main Street could be spoken for  
2 and there would be no space for visitors. In addition, it would be problematic because  
3 every lease would require a sign saying no parking during business hours, and business  
4 hours are different for every business. Enforcement would be nearly impossible, and the  
5 downtown would be a visual mess with all the signs and painted curb, taking away the  
6 open feel of parking for everyone. He noted that parking issues that existed twenty years  
7 ago likely look different today in part because the town was now leasing the lot next to 2  
8 Coronas for public parking and there is parking in the Kamm lot. In addition, he said that  
9 the Downtown Plan speaks to the need for more open parking rather than more restrictive  
10 parking.

11 Administrator Reynolds said that staff would like some direction from council on how they  
12 might want to proceed, whether they felt the code section was appropriate or perhaps it  
13 needed to be adjusted or even repealed.

14 Councilor Owens asked for clarification regarding ownership of Main Street, and whether  
15 the town could create angled parking. Administrator Reynolds said that Main Street was  
16 owned by the Colorado Department of Transportation (CDOT), and the town had the right  
17 to control the parking on Main Street, but only minimally. CDOT has not allowed the town  
18 to change the parallel parking into angled parking because that triggered issues with  
19 safety and speed limits.

20 The council and staff discussed the parking issues in on Main Street in detail and  
21 concluded that it may be a good idea to consider improvements to the parking lot  
22 adjacent to 2 Coronas, and that repealing the parking spaces for businesses code section  
23 may be best.

24 Administrator Reynolds said that an ordinance to change the code will come back to the  
25 council for further consideration.

26  
27

### 28 **Discussion: COVID-19 Sick Policy**

29 Administrator Reynolds told the council that when the COVID-19 pandemic began, the  
30 council immediately created a sick policy for employees that said that if an employee was  
31 out due to COVID related absences, the time off would not be counted against the  
32 employee's banked sick time. The federal government has said that employers are  
33 required to provide the initial 80 hours of time off for COVID-related absences.

34 Administrator Reynolds said that the town policy did not limit the time off to the state 80  
35 hours and he suggested that the town consider adjusting the policy to the state  
36 guidelines.

37 Councilor Owens explained the purpose of the guideline and noted that an employer  
38 legally is not allowed to ask why an employee was taking time off and cannot retaliate  
39 against an employee for taking time off. He suggested that it was a good idea to adjust  
40 sick or vacation accruals to accommodate the state guidelines.

41  
42

43

### 44 **Discussion: Cemetery Fees**

45 Clerk Harrison told the council that that last time the council reviewed the fees for the  
46 cemetery was in 2012 and they approved an ordinance in the beginning of 2013 to  
47 increase the rates. In addition, the council made provisions in the code to allow for long-  
48 term property owners within New Castle to be able to purchase cemetery lots at the

1 resident rate. This was in response to a request from the Talbotts who although they do  
2 not live in town, they had owned property within town limits for many years.  
3 Clerk Harrison said that the current rate for plots was \$400.00 for residents, and \$650.00  
4 for non-residents.  
5 Clerk Harrison said that staff had been looking at the cemetery budget to determine  
6 whether a rate increase was necessary. She said that there was not a lot of staff time  
7 spend in managing the cemetery records, and the physical space was cared for by a  
8 volunteer curator who marked plots and did some minor maintenance in Highland  
9 Cemetery which was rustic. Clerk Harrison said that eventually, the volunteer will likely  
10 retire, and staff will have to perform the work that he currently did. In addition, she said  
11 that the cemetery had about 202 plots available, but ultimately those will all sell. She said  
12 there were two additional sections in the cemetery that could be opened, but those areas  
13 were only mapped on paper at this time. They will need to be surveyed and marked on  
14 the ground, and that will be an additional expense. Clerk Harrison said that only about a  
15 dozen plots per year were sold, but she said they had seen an increase in out-of-town  
16 inquiries since the cemetery in Glenwood Springs had sold all their plots and was now  
17 closed.  
18 Clerk Harrison said she had done some research on cemeteries in the area who had  
19 available plots. Rates were generally defined by resident and non-resident, however,  
20 Carbondale arranged their fees based on in-town residents, in zip code residents and out  
21 of zip code (non) residents. She said that staff felt that because the town's attitude had  
22 always been that residents in our zip code such as River Bend, Apple Tree, Mountain  
23 Shadows, Three Elk, Elk Run and those on CR 245 were New Castle residents, she  
24 suggested that cemetery plot rates could be set for those within the zip code as one rate,  
25 and those outside the zip code at another rate. Clerk Harrison said staff was looking for  
26 thoughts and direction from the council on a possible rate structure change as well as a  
27 rate change if the council felt it was warranted.  
28 Councilor Copeland asked what 'rustic' meant. Clerk Harrison said that the cemetery was  
29 not watered, landscaped or manicured.  
30 The staff and council discussed it briefly and agreed that an in-zip code/out of zip code  
31 structure was a great idea, and that the rates should go to \$800.00 for in zip code and  
32 \$1,600.00 for out of zip code.  
33 Clerk Harrison and Administrator Reynolds thanked the council and said that staff would  
34 bring an ordinance to council at the next meeting.  
35  
36

### 37 **Consent Agenda**

38 August 3, 2021 minutes

39 August 17, 2021 minutes

40 August 31, 2021 minutes

41 September 7, 2021 minutes

42 **MOTION: Mayor A Riddile made a motion to approve the consent agenda.**

43 **Councilor Copeland seconded the motion and it passed unanimously.**

### 44 **Staff Reports**

45  
46 Town Administrator – Administrator Reynolds reminded the council that the council retreat  
47 will be at 9:00 a.m. Saturday. Retreat booklets with department head reports were on the  
48 dais. He said that the last thing in the book was the strategic plan from 2019 through  
49 2021. Administrator Reynolds said that last year he had the opportunity to speak to

Town Council Meeting  
Tuesday, September 21, 2021

1 everyone before and he would be doing the same this year because it helped him provide  
2 more organization before the retreat. He also said that John Webber will be doing lunch.  
3 Administrator Reynolds and the council agreed that the council will read the department  
4 reports ahead of time so that staff members did not have to do that at the retreat as it  
5 would save time. Administrator Reynolds said that his Administrative Assistant Rochelle  
6 Firth was at the CML conference along with Councilor Mariscal. Administrator Reynolds  
7 said that Town Planner Paul Smith had found that there is another code section that  
8 needed to be updated and that was the sign code. He said they had been speaking with  
9 the town attorney about it. What prompted the review of the sign code was a request  
10 from local business to place banners in the ROW. In addition to the code being difficult  
11 and outdated, much of it was rendered illegal by the supreme court because it was far too  
12 regulating on what people can put on signs, and it interfered with freedom of speech.  
13 Councilor Leland said that the prior planner had spent many months and P&Z spent  
14 countless meetings on it, and it covered every conceivable type of sign, and was quite  
15 difficult. Administrator Reynolds said that there will be a new sign code coming.  
16 Town Clerk – Clerk Harrison told the council that her office was busy still cleaning up and  
17 organizing after Burning Mountain Festival. She said that the first figures for the proceeds  
18 from the beer tent was about \$4268 which did not consider the value of the donation from  
19 New Castle Liquors. Clerk Harrison said that for the wood splitting contest, there had been  
20 17 entrants at \$10 each plus the split wood was auctioned off at \$200. The tip jar from  
21 the beer tent was added to that, netting \$816 that was given to a lifetime New Castle  
22 resident who was in need. She said that person was very grateful. Clerk Harrison said she  
23 had been busy writing her retreat report as well as working on a replacement plan for  
24 computer systems, servers, and switches so that those replacement costs could be  
25 anticipated in future budgets. Clerk Harrison said she had also been busy with research  
26 for the council agenda items.  
27 Town Treasurer – Treasurer Burk said she had been very busy with budget. She also said  
28 that the town had paid out \$1500 in bonuses for BMF. She told the council that she will  
29 see them all at retreat because she will be in Colorado.  
30 Town Planner – not present.  
31 Public Works Director – not present.

### 32 33 **Commission Reports**

34 Planning & Zoning Commission – nothing to report.  
35 Historic Preservation Commission – Mayor A Riddile told Clerk Harrison that Administrative  
36 Assistant Remi Bordelon was doing a fantastic job. He said that she had some information  
37 compiled, and the HPC Chair was very impressed. He said she was also inviting some  
38 people from the state to attend the November HPC meeting.  
39 Climate and Environment Commission – Councilor Leland said he would have had the CEC  
40 videos but the photographer having trouble uploading them. He said he will get it out to  
41 everyone when they were available.  
42 Senior Program – nothing to report.  
43 RFTA – Mayor A Riddile said that the RFTA meeting was primarily about the budget.  
44 AGNC – nothing to report.  
45 GCE – nothing to report.  
46 EAB – nothing to report.

1 **Council Comments**

2 Mayor A Riddile said that he had attended the Garfield County Latino Community  
3 Conference said it was very interesting, and well-attended. He said that Councilor Mariscal  
4 was chair. He said there were educational presentations and panel discussion with Joyce  
5 Rankin, State Board of Education, Brad Ray, Superintendent of Garfield RE-16, Claudia  
6 Flores of the Family Resource Center, Katie Mackley, Garfield RE-2 Board Member and  
7 Natalie Torres, Garfield RE-1 Board Member. He noted that some of the Latino community  
8 were concerned about the schools teaching critical race theory and they agreed that the  
9 schools should teach how to think, not what to think.

10 Mayor A Riddile said that he will attend the Garfield County Economic meeting.

11 Administrator Reynolds said that Planner Smith will attend and be a speaker during the  
12 presentation.

13 Mayor A Riddile said that he was at court appearance and the town judge said that town  
14 might think about bear proofing trash cans. Mayor A Riddile said that it was not something  
15 that he had considered. Administrator Reynolds said staff had talked to Mountain Waste  
16 and Recycling and they were unable to get bear-proof cans until the end of the year. He  
17 said the primary area where bears were problematic was in the downtown where trash  
18 can were kept in the alleyways because many homes did not have garages. He said that  
19 in Castle Valley and Lakota, people were required to keep their cans inside, so there was  
20 almost no issues with bears.

21  
22  
23 **MOTION: Mayor A Riddile made a motion to adjourn. Councilor Owens seconded**  
24 **the motion and it passed unanimously.**

25  
26 The meeting adjourned at 8:12p.m.

27  
28  
29 Respectfully submitted,

30  
31  
32  
33 \_\_\_\_\_  
34 Mayor A Riddile

35  
36  
37 \_\_\_\_\_  
38 Town Clerk Melody Harrison, CMC  
39

**TOWN OF NEW CASTLE - BILLS ALLOWED SUMMARY - September 2021**

09/2021 INVOICES PAID	\$546,545.73
VIX PARK LOAN PAYMENT	5,129.61
NET PAYROLL (2)	127,110.45
FED & STATE EMPLOYMENT TAXES (2)	49,641.26
RETIREMENT PLAN PAYMENTS (2)	20,642.38
CREDIT CARD FEES	<u>1,275.65</u>
<b>09/2021 TOTAL PAYMENTS</b>	<b><u>\$ 750,345.08</u></b>

LESS CAPITAL EXPENDITURES *	(95,990.81)
LESS CHARGE-BACKS **	(465.00)
LOAN PAYMENTS	-
REC CENTER DEPOSIT REFUNDS	<u>-</u>

09/2021 OPERATING EXPENSES: **\$653,889.27**

**\* CAPITAL:**

LoVa Trail NC-CC engineering fees	2,974.85
CR 335 Guardrail Replacement	93,015.96

Total 95,990.81

**\*\*CHARGE-BACKS:**

Developer costs	<u>465.00</u>
-----------------	---------------

Report Criteria:  
 Detail report type printed

Vendor Number	Name	Invoice Number	Description	Invoice Date	Invoice Amount	Discount Amount	Check Amount	Check Number	Check Issue Date
97	A-1 Traffic Control & Barric	41639	traffic control - BMF	09/09/2021	135.00	.00	135.00	53015	09/30/2021
		41649	traffic control - BMF	09/13/2021	387.00	.00	387.00	53015	09/30/2021
Total 97:					522.00	.00	522.00		
165	Action Shop Serices, Inc.	SI122991	part for weed eater-pks	09/15/2021	8.49	.00	8.49	53016	09/30/2021
Total 165:					8.49	.00	8.49		
213	AFLAC	269001	09/2021 premium	09/11/2021	366.42	.00	366.42	53017	09/30/2021
		898138	08/2021 premium	08/12/2021	366.42	.00	366.42	52893	09/02/2021
Total 213:					732.84	.00	732.84		
266	Albertson, Betty Lou	REFUND	overpayment due to closin	09/02/2021	134.12	.00	134.12	52964	09/16/2021
Total 266:					134.12	.00	134.12		
270	Alarcon, Aldo	2021 BONUS	2021 bonus-pks	08/27/2021	150.00	.00	150.00	Multiple	Multiple
		2021 BONUS	2021 bonus-sts	08/27/2021	150.00	.00	150.00	Multiple	Multiple
Total 270:					300.00	.00	300.00		
377	Alpine Bank	100509 8/21	Rieger Motors-vehicle repa	08/10/2021	101.41	.00	101.41	52895	09/02/2021
		100509 9/21	Inshop-training meal-ps	09/10/2021	10.62	.00	10.62	53018	09/30/2021
		100509 9/21	Taqueira el Nopal-training	09/10/2021	19.92	.00	19.92	53018	09/30/2021
		100509 9/21	? - training meal-ps	09/10/2021	21.28	.00	21.28	53018	09/30/2021
		100509 9/21	? - oil-ps	09/10/2021	35.99	.00	35.99	53018	09/30/2021
		104337 8/21	Facebook-ads for DHD-rec	08/10/2021	25.00	.00	25.00	52895	09/02/2021
		104337 8/21	Amazon-arts & enrichment	08/10/2021	12.89	.00	12.89	52895	09/02/2021
		104337 8/21	Amazon-arts & enrichment	08/10/2021	48.00	.00	48.00	52895	09/02/2021
		104337 8/21	Amazon-arts & enrichment	08/10/2021	108.60	.00	108.60	52895	09/02/2021
		104337 8/21	Amazon-arts & enrichment	08/10/2021	16.04	.00	16.04	52895	09/02/2021
		104337 8/21	Dollar General-supplies-co	08/10/2021	40.50	.00	40.50	52895	09/02/2021
		104337 8/21	Facebook-ads for DHD-rec	08/10/2021	40.23	.00	40.23	52895	09/02/2021
		104337 8/21	Facebook-ads for DHD-rec	08/10/2021	35.00	.00	35.00	52895	09/02/2021
		104337 8/21	Walmart-Hogback Hustle s	08/10/2021	16.93	.00	16.93	52895	09/02/2021
		104337 8/21	Walmart-Hogback Hustle t-	08/10/2021	32.28	.00	32.28	52895	09/02/2021
		104337 8/21	An Exquisite Design-Hogb	08/10/2021	15.00	.00	15.00	52895	09/02/2021
		104337 8/21	Speckled Feather-Hogback	08/10/2021	50.00	.00	50.00	52895	09/02/2021
		104337 8/21	Hogback Pizza-Hogback H	08/10/2021	25.00	.00	25.00	52895	09/02/2021
		104337 8/21	Western Slope Pilates-Hog	08/10/2021	40.00	.00	40.00	52895	09/02/2021
		104337 9/21	Amazon-office supplies-co	09/10/2021	72.74	.00	72.74	53018	09/30/2021
		104337 9/21	Amazon-printer ink-rec	09/10/2021	107.78	.00	107.78	53018	09/30/2021
		104337 9/21	Amazon-printer ink-rec	09/10/2021	205.56	.00	205.56	53018	09/30/2021
		104337 9/21	Amazon-clipboards-rec	09/10/2021	17.79	.00	17.79	53018	09/30/2021
		104337 9/21	Amazon-printer ink-rec	09/10/2021	107.78	.00	107.78	53018	09/30/2021
		104337 9/21	Epic Sports-t-shirts for flag	09/10/2021	79.87	.00	79.87	53018	09/30/2021
		104337 9/21	Epic Sports-t-shirts for flag	09/10/2021	29.66	.00	29.66	53018	09/30/2021
		104337 9/21	Epic Sports-t-shirts for yout	09/10/2021	79.87	.00	79.87	53018	09/30/2021
104337 9/21	Amazon-volleyball supplies	09/10/2021	27.98	.00	27.98	53018	09/30/2021		
104337 9/21	Amazon-cleaning supplies-	09/10/2021	49.89	.00	49.89	53018	09/30/2021		
104337 9/21	Amazon-cleaning supplies-	09/10/2021	19.40	.00	19.40	53018	09/30/2021		
108742 8/21	Adobe-subscription-b&p	08/10/2021	14.99	.00	14.99	52895	09/02/2021		

Vendor Number	Name	Invoice Number	Description	Invoice Date	Invoice Amount	Discount Amount	Check Amount	Check Number	Check Issue Date
		108742 9/21	Adobe Pro-subscription-b&	09/10/2021	14.99	.00	14.99	53018	09/30/2021
		108742 9/21	Glenwood Brewing Co-ene	09/10/2021	67.56	.00	67.56	53018	09/30/2021
		109260 8/21	CPPA-liability coverage 8 o	08/10/2021	176.00	.00	176.00	52895	09/02/2021
		109260 8/21	Advanced Police Concepts	08/10/2021	249.00	.00	249.00	52895	09/02/2021
		109260 9/21	City Market-office supplies-	09/10/2021	10.39	.00	10.39	53018	09/30/2021
		109260 9/21	Amazon-office supplies-ps	09/10/2021	28.80	.00	28.80	53018	09/30/2021
		109260 9/21	City Market-equip-ps	09/10/2021	19.98	.00	19.98	53018	09/30/2021
		109260 9/21	Amazon-equip-ps	09/10/2021	99.98	.00	99.98	53018	09/30/2021
		109260 9/21	Amazon-animal supplies-p	09/10/2021	35.98	.00	35.98	53018	09/30/2021
		109260 9/21	CO Wholesale Sport-amm	09/10/2021	300.00	.00	300.00	53018	09/30/2021
		109260 9/21	TTR Shipping-copier return	09/10/2021	575.00	.00	575.00	53018	09/30/2021
		124269 9/21	CPPA-liability insurance co	09/10/2021	176.00	.00	176.00	53018	09/30/2021
		124269 9/21	CO Wholesale Sport-amm	09/10/2021	300.00	.00	300.00	53018	09/30/2021
		14239 9/21	Sharf's-training meal-ps	09/10/2021	14.16	.00	14.16	53018	09/30/2021
		14239 9/21	Texas Roadhouse-training	09/10/2021	27.94	.00	27.94	53018	09/30/2021
		14239 9/21	Sharf's-training meal-ps	09/10/2021	14.12	.00	14.12	53018	09/30/2021
		14239 9/21	Red Lobster-training meal-	09/10/2021	31.61	.00	31.61	53018	09/30/2021
		14239 9/21	Buffalo Wild Wings-training	09/10/2021	25.23	.00	25.23	53018	09/30/2021
		14239 9/21	Holida In-training lodging-p	09/10/2021	693.00	.00	693.00	53018	09/30/2021
		26324 08/21	Factory Outdoor-boots-wtr	08/10/2021	144.98	.00	144.98	52895	09/02/2021
		26324 08/21	City Market-bread-wtp	08/10/2021	7.64	.00	7.64	52895	09/02/2021
		26324 08/21	Ind Control Direct-terminal	08/10/2021	64.40	.00	64.40	52895	09/02/2021
		26324 08/21	Indigo Water Group-trainin	08/10/2021	200.00	.00	200.00	52895	09/02/2021
		28957 8/21	Target-basket for Love Wh	08/10/2021	46.97	.00	46.97	52895	09/02/2021
		28957 8/21	Hogback Pizza-gift card for	08/10/2021	50.00	.00	50.00	52895	09/02/2021
		28957 8/21	Walmart-employee support	08/10/2021	8.68	.00	8.68	52895	09/02/2021
		28957 8/21	Target-office supplies-admi	08/10/2021	20.78	.00	20.78	52895	09/02/2021
		28957 8/21	Walmart-ofice supplies-ad	08/10/2021	43.32	.00	43.32	52895	09/02/2021
		28957 8/21	Home Depot-refrigerator fo	08/10/2021	389.00	.00	389.00	52895	09/02/2021
		28957 8/21	Target-storage-admin	08/10/2021	5.00	.00	5.00	52895	09/02/2021
		28957 8/21	Walmart-Love Where You L	08/10/2021	19.34	.00	19.34	52895	09/02/2021
		28957 8/21	BLM-Rides & Reggae per	08/10/2021	115.00	.00	115.00	52895	09/02/2021
		28957 9/21	Lazy Bear-gift card to Tony	09/10/2021	25.00	.00	25.00	53018	09/30/2021
		28957 9/21	Target-water for Town Hall-	09/10/2021	14.10	.00	14.10	53018	09/30/2021
		28957 9/21	Amazon-tape for label mak	09/10/2021	20.98	.00	20.98	53018	09/30/2021
		28957 9/21	Walmart-tissue for Town H	09/10/2021	17.89	.00	17.89	53018	09/30/2021
		28957 9/21	City Market-zip ties for han	09/10/2021	13.16	.00	13.16	53018	09/30/2021
		28957 9/21	CML-conference registratoi	09/10/2021	245.00	.00	245.00	53018	09/30/2021
		28957 9/21	Golden Gate Petro-fuel for	09/10/2021	67.28	.00	67.28	53018	09/30/2021
		28957 9/21	Amazon-parade float suppli	09/10/2021	184.99	.00	184.99	53018	09/30/2021
		28957 9/21	Target-thank you cards-BM	09/10/2021	18.98	.00	18.98	53018	09/30/2021
		28957 9/21	Amazon-parade float suppli	09/10/2021	179.97	.00	179.97	53018	09/30/2021
		28957 9/21	Jean's Printing-banner for	09/10/2021	106.00	.00	106.00	53018	09/30/2021
		28957 9/21	Amazon-flags for parade fl	09/10/2021	51.96	.00	51.96	53018	09/30/2021
		28957 9/21	Walmart-paint for parade fl	09/10/2021	24.06	.00	24.06	53018	09/30/2021
		28957 9/21	throwables for parade-BMF	09/10/2021	62.85	.00	62.85	53018	09/30/2021
		29094 8/21	Custom Ink-return of cooler	08/10/2021	517.28-	.00	517.28-	52895	09/02/2021
		29094 8/21	CO DOR-driving record-T	08/10/2021	9.97	.00	9.97	52895	09/02/2021
		29094 8/21	CO DOR-driving record-S.	08/10/2021	9.97	.00	9.97	52895	09/02/2021
		29094 8/21	CO DOR-driving record-A	08/10/2021	9.97	.00	9.97	52895	09/02/2021
		29094 8/21	CO DOR-driving record-G	08/10/2021	9.97	.00	9.97	52895	09/02/2021
		29094 9/21	Amazon-candy for BMF	09/10/2021	272.32	.00	272.32	53018	09/30/2021
		29094 9/21	LogMeIn-annual subscripti	09/10/2021	420.49	.00	420.49	53018	09/30/2021
		29094 9/21	LogMeIn-annual subscripti	09/10/2021	419.50	.00	419.50	53018	09/30/2021
		29995 8/21	Boot Barn-safety boots-R B	08/10/2021	206.33	.00	206.33	52895	09/02/2021
		29995 8/21	City Market-trash bags, so	08/10/2021	19.87	.00	19.87	52895	09/02/2021
		31068 08/21	OReillys-oil & air filter for H	08/10/2021	15.78	.00	15.78	52895	09/02/2021

Vendor Number	Name	Invoice Number	Description	Invoice Date	Invoice Amount	Discount Amount	Check Amount	Check Number	Check Issue Date
		31068 08/21	O'Reillys-pedestrian sign re	08/10/2021	5.29	.00	5.29	52895	09/02/2021
		31068 08/21	O'Reillys-push button, bit fo	08/10/2021	19.28	.00	19.28	52895	09/02/2021
		31068 9/21	Big Horn Toyota-oil pipe for	09/10/2021	58.28	.00	58.28	53018	09/30/2021
		31068 9/21	Tractor Supply-wheel spinn	09/10/2021	14.99	.00	14.99	53018	09/30/2021
		32181 8/21	Phil Long Honda-car detail-	08/10/2021	125.00	.00	125.00	52895	09/02/2021
		32181 9/21	Celina-tent pole extension-	09/10/2021	306.72	.00	306.72	53018	09/30/2021
		32181 9/21	Celina-tent base plate-BMF	09/10/2021	376.32	.00	376.32	53018	09/30/2021
		32181 9/21	Work Zone-job advertisem	09/10/2021	325.00	.00	325.00	53018	09/30/2021
		32181 9/21	Amazon-shop tools-streets	09/10/2021	215.98	.00	215.98	53018	09/30/2021
		35978 8/21	21st Cent Equip-drain plug	08/10/2021	4.56	.00	4.56	52895	09/02/2021
		35978 8/21	City Market-bread for irrigat	08/10/2021	6.81	.00	6.81	52895	09/02/2021
		35978 8/21	City Market-bread-parks	08/10/2021	7.64	.00	7.64	52895	09/02/2021
		35978 8/21	NC Gardens-fertilizer for h	08/10/2021	70.55	.00	70.55	52895	09/02/2021
		35978 8/21	Walmart-gas can, trash ba	08/10/2021	39.46	.00	39.46	52895	09/02/2021
		35978 9/21	Tractor Supply-tools for eq	09/10/2021	35.81	.00	35.81	53018	09/30/2021
		35978 9/21	Most Dependable Fountain	09/10/2021	128.12	.00	128.12	53018	09/30/2021
		35978 9/21	City Market-paper towels-p	09/10/2021	15.14	.00	15.14	53018	09/30/2021
		42362 9/21	Spartan Tool-75' 3/8 cable f	09/10/2021	312.26	.00	312.26	53018	09/30/2021
		42669 8/21	USPS-stamps for office-ad	08/10/2021	110.00	.00	110.00	52895	09/02/2021
		42669 9/21	Hogback Pizza-lunch for P	09/10/2021	54.34	.00	54.34	53018	09/30/2021
		43188 8/21	Walmart-gift basket for C.	08/10/2021	65.98	.00	65.98	52895	09/02/2021
		43188 8/21	Amazon-office supplies-ad	08/10/2021	15.25	.00	15.25	52895	09/02/2021
		43188 8/21	Amazon-office supplies-ad	08/10/2021	12.03	.00	12.03	52895	09/02/2021
		43188 8/21	Amazon-hand stamps for f	08/10/2021	33.98	.00	33.98	52895	09/02/2021
		43188 8/21	faxpipe-2 fax lines-admin	08/10/2021	10.95	.00	10.95	52895	09/02/2021
		43188 8/21	Zoom-Council meetings-ad	08/10/2021	14.99	.00	14.99	52895	09/02/2021
		43188 8/21	CML-Athenian Dialogue cla	08/10/2021	75.00	.00	75.00	52895	09/02/2021
		43188 8/21	CML-conference for Crysta	08/10/2021	330.00	.00	330.00	52895	09/02/2021
		43188 9/21	Walmart-2nd TV for Counci	09/10/2021	391.00	.00	391.00	53018	09/30/2021
		43188 9/21	Amazon-technology items f	09/10/2021	104.27	.00	104.27	53018	09/30/2021
		43188 9/21	Walmart-computer cables-	09/10/2021	44.76	.00	44.76	53018	09/30/2021
		43188 9/21	Best Buy-computer equiup f	09/10/2021	109.98	.00	109.98	53018	09/30/2021
		43188 9/21	faxpipe-fax lines for admin	09/10/2021	10.95	.00	10.95	53018	09/30/2021
		43188 9/21	CML-registration for confer	09/10/2021	550.00	.00	550.00	53018	09/30/2021
		43188 9/21	CML-registration for confer	09/10/2021	550.00	.00	550.00	53018	09/30/2021
		43188 9/21	Zoom-subscription 8.20-9.1	09/10/2021	14.99	.00	14.99	53018	09/30/2021
		43188 9/21	City Market-cleaning suppli	09/10/2021	34.39	.00	34.39	53018	09/30/2021
		43188 9/21	Amazon-disco light for eve	09/10/2021	34.99	.00	34.99	53018	09/30/2021
		43188 9/21	Murdoch's-splitting mauls-	09/10/2021	64.98	.00	64.98	53018	09/30/2021
		43188 9/21	Walmart-supplies for beer t	09/10/2021	23.99	.00	23.99	53018	09/30/2021
		48104 8/21	Walmart-office supplies-ps	08/10/2021	27.85	.00	27.85	52895	09/02/2021
		48104 8/21	City Market-office supplies-	08/10/2021	6.05	.00	6.05	52895	09/02/2021
		48104 8/21	Lazy Bear Rest-gift cert for	08/10/2021	100.00	.00	100.00	52895	09/02/2021
		48104 8/21	Amazon-floor fan-ps	08/10/2021	139.95	.00	139.95	52895	09/02/2021
		48104 8/21	Amazon-evidence supplies	08/10/2021	64.90	.00	64.90	52895	09/02/2021
		48104 9/21	City Market-office suppliee	09/10/2021	14.07	.00	14.07	53018	09/30/2021
		48104 9/21	Professional ID Cards-busi	09/10/2021	15.00	.00	15.00	53018	09/30/2021
		48104 9/21	Professional ID Cards-busi	09/10/2021	15.00	.00	15.00	53018	09/30/2021
		48104 9/21	Professional ID Cards-busi	09/10/2021	15.00	.00	15.00	53018	09/30/2021
		48104 9/21	Allied 100-battery for AED-	09/10/2021	372.17	.00	372.17	53018	09/30/2021
		54490 8/21	Adobe-subscription-admin	08/10/2021	14.99	.00	14.99	52895	09/02/2021
		54490 9/21	Adobe Pro-subscription-ad	09/10/2021	14.99	.00	14.99	53018	09/30/2021
		62667 8/21	Indigo Water Group-trainin	08/10/2021	200.00	.00	200.00	52895	09/02/2021
		64801 8/21	OReillys-vehicle repair-ps	08/10/2021	176.11	.00	176.11	52895	09/02/2021
		64801 8/21	OReillys-return vehicle part	08/10/2021	31.40-	.00	31.40-	52895	09/02/2021
		64801 9/21	Rieger Motors-vehicle servi	09/10/2021	112.26	.00	112.26	53018	09/30/2021
		65405 8/21	Amazon-office supplies-ad	08/10/2021	10.69	.00	10.69	52895	09/02/2021

Vendor Number	Name	Invoice Number	Description	Invoice Date	Invoice Amount	Discount Amount	Check Amount	Check Number	Check Issue Date
		65405 8/21	Amazon-office supplies-ps	08/10/2021	10.69	.00	10.69	52895	09/02/2021
		65405 8/21	Amazon-bottle openers for	08/10/2021	14.57	.00	14.57	52895	09/02/2021
		74233 8/21	Roto Rooter-urinal repair at	08/10/2021	277.00	.00	277.00	52895	09/02/2021
		74233 8/21	Potestio Brothers-fuel tank	08/10/2021	923.98	.00	923.98	52895	09/02/2021
		74233 8/21	Amazon-brake master cylin	08/10/2021	19.98	.00	19.98	52895	09/02/2021
		74233 8/21	ebay-John Deere brake cal	08/10/2021	24.35	.00	24.35	52895	09/02/2021
		74233 8/21	Lowes-paint, GFI outler-par	08/10/2021	32.45	.00	32.45	52895	09/02/2021
		74233 8/21	Swingset Parts Pro-swing s	08/10/2021	82.17	.00	82.17	52895	09/02/2021
		74233 8/21	TSC-batteries-parks	08/10/2021	39.97	.00	39.97	52895	09/02/2021
		74233 8/21	Lowes-sand-sts	08/10/2021	18.72	.00	18.72	52895	09/02/2021
		74233 8/21	OReilly-trailer lock-sts	08/10/2021	32.99	.00	32.99	52895	09/02/2021
		74233 8/21	Lowes-stripping paint-sts	08/10/2021	19.44	.00	19.44	52895	09/02/2021
		74233 9/21	Lowes-light bulbs for gazeb	09/10/2021	9.96	.00	9.96	53018	09/30/2021
		74233 9/21	Lowes-toilet valve-parks	09/10/2021	11.98	.00	11.98	53018	09/30/2021
		74233 9/21	Colorado West Hunter Equi	09/10/2021	278.95	.00	278.95	53018	09/30/2021
		74233 9/21	Stop n Save-gas for mower	09/10/2021	44.80	.00	44.80	53018	09/30/2021
		74233 9/21	Discount Tire-trailer tires-st	09/10/2021	296.13	.00	296.13	53018	09/30/2021
		74233 9/21	O'Reilly-trailer lock return-s	09/10/2021	32.99-	.00	32.99-	53018	09/30/2021
		74233 9/21	O'Reilly-micro fuses-streets	09/10/2021	4.99	.00	4.99	53018	09/30/2021
		74233 9/21	Lowes-saw blades & bits-st	09/10/2021	41.96	.00	41.96	53018	09/30/2021
		76907 8/21	Treadz-work boots K. Rider	08/10/2021	199.95	.00	199.95	52895	09/02/2021
		76907 8/21	FedEx-shipping-water	08/10/2021	43.84	.00	43.84	52895	09/02/2021
		76907 8/21	OSM Delivery-water	08/10/2021	50.00	.00	50.00	52895	09/02/2021
		76907 8/21	FedEx-shipping-water	08/10/2021	13.02	.00	13.02	52895	09/02/2021
		76907 8/21	Adobe-subscription-water	08/10/2021	14.99	.00	14.99	52895	09/02/2021
		76907 8/21	Carbon Enterprises-anthra	08/10/2021	1,390.00	.00	1,390.00	52895	09/02/2021
		76907 8/21	Walmart-lab supplies-wwtp	08/10/2021	65.57	.00	65.57	52895	09/02/2021
		76907 9/21	FedEx-shipping lab sample	09/10/2021	14.51	.00	14.51	53018	09/30/2021
		76907 9/21	OSM Delivery-shipping-wat	09/10/2021	50.00	.00	50.00	53018	09/30/2021
		76907 9/21	esri-GIS online service cre	09/10/2021	400.00	.00	400.00	53018	09/30/2021
		76907 9/21	Adobe pro-subscription-wat	09/10/2021	14.99	.00	14.99	53018	09/30/2021
		76907 9/21	Amazon-ascorbic acid-wtp	09/10/2021	695.89	.00	695.89	53018	09/30/2021
		76907 9/21	Amazon-cabinet for wtp	09/10/2021	924.43	.00	924.43	53018	09/30/2021
		76907 9/21	Amazon-tools for wtp	09/10/2021	98.96	.00	98.96	53018	09/30/2021
		77442 8/21	American Meadows-pollina	08/10/2021	198.33	.00	198.33	52895	09/02/2021
		77442 9/21	88 Grill-team meeting to di	09/10/2021	58.37	.00	58.37	53018	09/30/2021
		77442 9/21	National Symbols Cache-ki	09/10/2021	141.00	.00	141.00	53018	09/30/2021
		77855 8/21	Walmart-office supplies-ps	08/10/2021	69.32	.00	69.32	52895	09/02/2021
		77855 8/21	Lazy Bear Rest-Hogback H	08/10/2021	83.88	.00	83.88	52895	09/02/2021
		77855 8/21	Grand Inter Buffet-vehicle r	08/10/2021	15.28	.00	15.28	52895	09/02/2021
		77855 8/21	Keen Inc-uniform-ps	08/10/2021	90.22	.00	90.22	52895	09/02/2021
		77855 8/21	Masabi LLC-equipment-ps	08/10/2021	15.00	.00	15.00	52895	09/02/2021
		77855 8/21	Tom Wade-vehicle repair-p	08/10/2021	630.71	.00	630.71	52895	09/02/2021
		77855 9/21	Walmart-office supplies-ps	09/10/2021	65.63	.00	65.63	53018	09/30/2021
		77855 9/21	USPS-postage-ps	09/10/2021	8.85	.00	8.85	53018	09/30/2021
		77855 9/21	ebay-belt equip-ps	09/10/2021	30.65	.00	30.65	53018	09/30/2021
		77855 9/21	Amazon-equip-ps	09/10/2021	28.44	.00	28.44	53018	09/30/2021
		77855 9/21	Amazon-equip maint-ps	09/10/2021	41.82	.00	41.82	53018	09/30/2021
		77855 9/21	Microchip Store-chip reade	09/10/2021	330.00	.00	330.00	53018	09/30/2021
		81048 8/21	Amazon-arts & enrichment	08/10/2021	16.04	.00	16.04	52895	09/02/2021
		81048 9/21	Walmart-soccer supplies-re	09/10/2021	14.17	.00	14.17	53018	09/30/2021
		81048 9/21	Amazon-arts & enrichment	09/10/2021	14.06	.00	14.06	53018	09/30/2021
		81048 9/21	Amazon-arts & enrichment	09/10/2021	20.49	.00	20.49	53018	09/30/2021
		81048 9/21	Amazon-arts & enrichment	09/10/2021	43.95	.00	43.95	53018	09/30/2021
		81048 9/21	Walmart-arts & enrichment	09/10/2021	53.58	.00	53.58	53018	09/30/2021
		81048 9/21	Amazon-supplies for BMF	09/10/2021	15.99	.00	15.99	53018	09/30/2021
		81048 9/21	Amazon-tie dye kits-BMF	09/10/2021	69.95	.00	69.95	53018	09/30/2021

Vendor Number	Name	Invoice Number	Description	Invoice Date	Invoice Amount	Discount Amount	Check Amount	Check Number	Check Issue Date
		81048 9/21	City Market-supplies for B	09/10/2021	24.78	.00	24.78	53018	09/30/2021
		87953 8/21	Amazon-evidence equip-ps	08/10/2021	144.98	.00	144.98	52895	09/02/2021
		87953 9/21	Amazon-equip maint suppli	09/10/2021	112.45	.00	112.45	53018	09/30/2021
		90205 8/21	Tapatios-admin	08/10/2021	64.55	.00	64.55	52895	09/02/2021
		92946 8/21	Raising Cane-training meal	08/10/2021	9.48	.00	9.48	52895	09/02/2021
		92946 8/21	Hotel Values-lodging-T. Da	08/10/2021	460.73	.00	460.73	52895	09/02/2021
		92946 8/21	Stop n Save-training meal-	08/10/2021	16.04	.00	16.04	52895	09/02/2021
		92946 8/21	Walmart-training food-ps	08/10/2021	60.19	.00	60.19	52895	09/02/2021
		92946 8/21	Safeway-training food-ps	08/10/2021	49.67	.00	49.67	52895	09/02/2021
		92946 9/21	Blauer Mfg-uniform-ps	09/10/2021	134.99	.00	134.99	53018	09/30/2021
		94488 8/21	Stop n Save-DEF fluid for b	08/10/2021	26.72	.00	26.72	52895	09/02/2021
		94488 8/21	Hogback Pizza-food for Gi	08/10/2021	71.25	.00	71.25	52895	09/02/2021
		94488 8/21	Amazon-rubber gloves-wwt	08/10/2021	55.20	.00	55.20	52895	09/02/2021
		94488 8/21	Indigo Water Group-trainin	08/10/2021	200.00	.00	200.00	52895	09/02/2021
		94488 8/21	Indigo Water Group-trainin	08/10/2021	208.00	.00	208.00	52895	09/02/2021
		94488 9/21	Hogback Pizza-meal for wa	09/10/2021	47.25	.00	47.25	53018	09/30/2021
		94488 9/21	Amazon-pump-wtp	09/10/2021	557.62	.00	557.62	53018	09/30/2021
		94488 9/21	Amazon-rubber gloves-wwt	09/10/2021	238.95	.00	238.95	53018	09/30/2021
		94488 9/21	Amazon-ear plugs-wwtp	09/10/2021	80.22	.00	80.22	53018	09/30/2021
		BMF PETTY	petty cash for BMF	08/30/2021	200.00	.00	200.00	52957	09/02/2021
Total 377:					24,330.66	.00	24,330.66		
475	American Fidelity Assuranc	D359356	09/2021 supplemental polic	09/01/2021	1,693.18	.00	1,693.18	52966	09/16/2021
Total 475:					1,693.18	.00	1,693.18		
476	American Fidelity Assuranc	6010718	08.2021 flex payment - pay	08/31/2021	658.32	.00	658.32	52897	09/02/2021
		6012539	09.2021 flex payment - pay	09/15/2021	658.32	.00	658.32	52967	09/16/2021
		6013057	09.2021 flex payment - pay	09/30/2021	658.32	.00	658.32	53020	09/30/2021
Total 476:					1,974.96	.00	1,974.96		
497	AlSCO, Inc	LGRA250393	mats, mops cleaned-comm	08/01/2021	74.61	.00	74.61	53019	09/30/2021
		LGRA253064	mats, mops cleaned-comm	08/12/2021	82.01	.00	82.01	52896	09/02/2021
		LGRA253600	mats, mops cleaned-comm	08/26/2021	80.89	.00	80.89	52896	09/02/2021
		LGRA254141	mats, mops cleaned-comm	09/09/2021	81.99	.00	81.99	52965	09/16/2021
		LGRA254671	mats, mops cleaned-comm	09/23/2021	80.89	.00	80.89	53019	09/30/2021
Total 497:					400.39	.00	400.39		
785	Aspen House of Bounce, In	43116274002	bouncy house-bmf	08/01/2021	450.00	.00	450.00	52968	09/16/2021
Total 785:					450.00	.00	450.00		
866	Axon Enterprise, Inc	INUS008730	taser cartridges - ps	08/17/2021	727.92	.00	727.92	52898	09/02/2021
Total 866:					727.92	.00	727.92		
957	Barco Products Co.	SORCO6797	trash receptacles-CDOT C	09/29/2021	3,789.71	.00	3,789.71	53021	09/30/2021
Total 957:					3,789.71	.00	3,789.71		
1194	Bishop, Thomas J	2021 BONUS	2021 bonus-pks	08/27/2021	150.00	.00	.00	52899	09/02/2021
		2021 BONUS	2021 bonus-pks	08/27/2021	150.00	.00	.00	52899	09/02/2021
		2021 BONUS	2021 bonus-sts	08/27/2021	150.00	.00	.00	52899	09/02/2021
		2021 BONUS	2021 bonus-sts	08/27/2021	150.00	.00	.00	52899	09/02/2021

Vendor Number	Name	Invoice Number	Description	Invoice Date	Invoice Amount	Discount Amount	Check Amount	Check Number	Check Issue Date
Total 1194:					.00	.00	.00		
1350	Boot Barn, Inc	17672382 08	work boots-S Bjerk-parks	08/19/2021	202.49	.00	202.49	52900	09/02/2021
Total 1350:					202.49	.00	202.49		
1897	Caselle, Inc.	111751	software support-b&p	09/01/2021	187.55	.00	187.55	52969	09/16/2021
		111751	software support-admin	09/01/2021	187.55	.00	187.55	52969	09/16/2021
		111751	software support-muni cour	09/01/2021	87.18	.00	87.18	52969	09/16/2021
		111751	software support-rec	09/01/2021	137.37	.00	137.37	52969	09/16/2021
		111751	software support-pks	09/01/2021	137.37	.00	137.37	52969	09/16/2021
		111751	software support-sts	09/01/2021	185.52	.00	185.52	52969	09/16/2021
		111751	software support-water	09/01/2021	458.73	.00	458.73	52969	09/16/2021
		111751	software support-w/water	09/01/2021	458.73	.00	458.73	52969	09/16/2021
Total 1897:					1,840.00	.00	1,840.00		
1961	CEBT	INV 0044601	10/21 health ins premium	09/24/2021	57,414.60	.00	57,414.60	53023	09/30/2021
Total 1961:					57,414.60	.00	57,414.60		
1965	Cedar Networks	323315	09/2021 internet-town hall	09/01/2021	121.94	.00	121.94	52902	09/02/2021
		323316	09/2021 internet-comm ctr	09/01/2021	121.94	.00	121.94	52902	09/02/2021
		323321	09/2021 internet-ps	09/01/2021	60.97	.00	60.97	52902	09/02/2021
		323321	09/2021 internet-town hall	09/01/2021	30.49	.00	30.49	52902	09/02/2021
		323321	09/2021 internet-w/wtr	09/01/2021	30.48	.00	30.48	52902	09/02/2021
Total 1965:					365.82	.00	365.82		
1993	CenturyLink	0558 774B 0	08/2021 fax lines-wtp	08/19/2021	147.03	.00	147.03	52903	09/02/2021
		0558 774B 0	09/2021 fax lines-wtp	09/19/2021	147.03	.00	147.03	53024	09/30/2021
		9807 957B 0	08/2021 fax lines-ps	08/19/2021	78.87	.00	78.87	52903	09/02/2021
		9807 957B 0	09/2021 fax lines-ps	09/19/2021	79.54	.00	79.54	53024	09/30/2021
Total 1993:					452.47	.00	452.47		
2065	Charles Engelbert Photogr	1255	drone video & pictures-BM	09/09/2021	300.00	.00	300.00	52970	09/16/2021
Total 2065:					300.00	.00	300.00		
2145	CIRSA	211643	4th qtr 2021 p/c ins-b&p	09/30/2021	761.14	.00	761.14	53025	09/30/2021
		211643	4th qtr 2021 p/c ins-admin	09/30/2021	1,243.19	.00	1,243.19	53025	09/30/2021
		211643	4th qtr 2021 p/c ins-public	09/30/2021	4,160.91	.00	4,160.91	53025	09/30/2021
		211643	4th qtr 2021 p/c ins-muni ct	09/30/2021	202.97	.00	202.97	53025	09/30/2021
		211643	4th qtr 2021 p/c ins-town h	09/30/2021	989.49	.00	989.49	53025	09/30/2021
		211643	4th qtr 2021 p/c ins-rec	09/30/2021	964.11	.00	964.11	53025	09/30/2021
		211643	4th qtr 2021 p/c ins-parks	09/30/2021	1,344.69	.00	1,344.69	53025	09/30/2021
		211643	4th qtr 2021 p/c ins-sts	09/30/2021	1,573.45	.00	1,573.45	53025	09/30/2021
		211643	4th qtr 2021 p/c ins-wtr	09/30/2021	8,220.32	.00	8,220.32	53025	09/30/2021
		211643	4th qtr 2021 p/c ins-w/wate	09/30/2021	5,911.11	.00	5,911.11	53025	09/30/2021
Total 2145:					25,371.38	.00	25,371.38		
2149	Citadel Security, LLC	38139	security for BMF	09/11/2021	1,601.25	.00	1,601.25	53026	09/30/2021

Vendor Number	Name	Invoice Number	Description	Invoice Date	Invoice Amount	Discount Amount	Check Amount	Check Number	Check Issue Date
Total 2149:					1,601.25	.00	1,601.25		
2335	Coal Ridge High School	CHEER CAM	Jr Titans Cheer Camp 09.0	09/13/2021	768.00	.00	768.00	52971	09/16/2021
		FOOTBALL	Jr Titans Football Camp 09	09/13/2021	1,120.00	.00	1,120.00	52971	09/16/2021
Total 2335:					1,888.00	.00	1,888.00		
2379	Cohn, Jill	COMM MKT	band at Comm Mkt 09.02.2	09/02/2021	200.00	.00	200.00	52904	09/02/2021
Total 2379:					200.00	.00	200.00		
2497	Colorado Analytical Lab	210512035	lab test-wtp	07/01/2021	25.00	.00	25.00	52905	09/02/2021
		210806017	lab test-wtp	08/06/2021	25.00	.00	25.00	52905	09/02/2021
Total 2497:					50.00	.00	50.00		
2663	Commercial Tire Service, I	60697	tires for utility truck-wtr	08/30/2021	670.72	.00	670.72	52906	09/02/2021
Total 2663:					670.72	.00	670.72		
2701	Concrete Equipment & Sup	309185	demo saw blade-sts	08/01/2021	173.68	.00	173.68	53027	09/30/2021
		311788	concrete parts-sts	08/20/2021	97.44	.00	97.44	52907	09/02/2021
Total 2701:					271.12	.00	271.12		
2729	Conoco Fleet	73715207	08/2021 fuel-admin	08/31/2021	63.15	.00	63.15	52908	09/02/2021
		73715207	08/2021 fuel-ps	08/31/2021	2,172.11	.00	2,172.11	52908	09/02/2021
		73715207	08/2021 fuel-rec	08/31/2021	60.30	.00	60.30	52908	09/02/2021
		73715207	08/2021 fuel-pks	08/31/2021	1,632.98	.00	1,632.98	52908	09/02/2021
		73715207	08/2021 fuel-sts	08/31/2021	942.52	.00	942.52	52908	09/02/2021
		73715207	08/2021 fuel-wtr	08/31/2021	545.05	.00	545.05	52908	09/02/2021
		73715207	08/2021 fuel-w/wtr	08/31/2021	442.21	.00	442.21	52908	09/02/2021
Total 2729:					5,858.32	.00	5,858.32		
2749	Consolidated Electrical Dist	4983-101069	electrical parts-wwtp	08/30/2021	17.55	.00	17.55	52972	09/16/2021
		4983-101085	dialectic grease-sts	08/31/2021	15.94	.00	15.94	52972	09/16/2021
		4983-101128	electrical parts for irrigation	09/09/2021	31.33	.00	31.33	53028	09/30/2021
Total 2749:					64.82	.00	64.82		
2790	Cooper, Geneva A	2021 BONUS	2021 bonus-pks	08/27/2021	150.00	.00	.00	52909	09/02/2021
		2021 BONUS	2021 bonus-pks	08/27/2021	150.00-				
		2021 BONUS	2021 bonus-sts	08/27/2021	150.00	.00	.00	52909	09/02/2021
		2021 BONUS	2021 bonus-sts	08/27/2021	150.00-				
Total 2790:					.00	.00	.00		
2877	Covenant Towing & Transp	21-NCPD-AB	vehicle tow-ps	09/03/2021	205.00	.00	205.00	52973	09/16/2021
		21-NCPD-AB	vehicle tow-ps	09/03/2021	205.00	.00	205.00	52973	09/16/2021
		21-NCPD-AC	tow fee-ps	08/16/2021	205.00	.00	205.00	52910	09/02/2021
		6211	vehicle tow fee-ps	09/06/2021	205.00	.00	205.00	53029	09/30/2021
Total 2877:					820.00	.00	820.00		
2881	Cox, Kelley	CITY MKT 09	supplies for cooking class-r	09/07/2021	21.28	.00	21.28	53030	09/30/2021

Vendor Number	Name	Invoice Number	Description	Invoice Date	Invoice Amount	Discount Amount	Check Amount	Check Number	Check Issue Date
		CITY MKT 09	supplies for cooking class-r	09/08/2021	26.26	.00	26.26	53030	09/30/2021
		CITY MKT 8.	arts & enrichment supplies-	08/31/2021	38.83	.00	38.83	52974	09/16/2021
		WALMART 0	first aid kit-rec	08/24/2021	14.17	.00	14.17	52974	09/16/2021
Total 2881:					100.54	.00	100.54		
2893	CPS Distributors, Inc	0005020715-	irrigation parts-parks	08/12/2021	146.00	.00	146.00	52911	09/02/2021
		0005020715-	irrigation parts-parks	08/20/2021	190.91	.00	190.91	52911	09/02/2021
		0005053258-	credit for irrigation parts-pk	08/19/2021	229.49-	.00	229.49-	52911	09/02/2021
		0005165286-	irrigation parts for Alder Par	09/14/2021	206.74	.00	206.74	52975	09/16/2021
		005131355-0	irrigation parts-parks	09/07/2021	306.27	.00	306.27	52975	09/16/2021
Total 2893:					620.43	.00	620.43		
3009	CT Electric & Automation, L	15742	electrical work on IFAS blo	09/27/2021	9,532.50	.00	9,532.50	53031	09/30/2021
Total 3009:					9,532.50	.00	9,532.50		
3425	Dodson Engineered Produ	274128	manhole riser rings-wwtp	08/01/2021	522.38	.00	522.38	53032	09/30/2021
		274211	VB riser rings-wtp	07/01/2021	290.56	.00	290.56	52912	09/02/2021
		278585	pipe and fittings-wtp	08/10/2021	338.58	.00	338.58	52912	09/02/2021
Total 3425:					1,151.52	.00	1,151.52		
3461	Donnen, Ralph	2021 BMF	BMF band 2021	08/30/2021	1,400.00	.00	1,400.00	52913	09/02/2021
Total 3461:					1,400.00	.00	1,400.00		
3529	DPC Industries, Inc.	737003564-2	chlorine-wtp	08/10/2021	1,038.79	.00	1,038.79	52914	09/02/2021
		737004153-2	chlorine-wtp	09/03/2021	623.27	.00	623.27	53033	09/30/2021
		DE73000646	demurrage-wtp	08/01/2021	80.00	.00	80.00	53033	09/30/2021
		DE73000737	demurrage-wtp	08/31/2021	70.00	.00	70.00	53033	09/30/2021
Total 3529:					1,812.06	.00	1,812.06		
3665	Earth-Wise Horticultural, In	87399	tree removal-1st Street-pks	08/30/2021	3,100.00	.00	3,100.00	52915	09/02/2021
		87399	tree removal-1st Street-sts	08/30/2021	3,100.00	.00	3,100.00	52915	09/02/2021
		87424	tree removal-Midland Ave-p	08/31/2021	2,700.00	.00	2,700.00	52915	09/02/2021
		87424	tree removal-Midland Ave-s	08/31/2021	2,700.00	.00	2,700.00	52915	09/02/2021
		87449	tree removal-Alder Ave-pks	09/01/2021	1,060.00	.00	1,060.00	52976	09/16/2021
Total 3665:					12,660.00	.00	12,660.00		
3806	Endress+Hauser, Inc	6002269736	level sensors for digester &	09/14/2021	1,272.67	.00	1,272.67	53034	09/30/2021
Total 3806:					1,272.67	.00	1,272.67		
3953	Family Support Registry	AR 08.27.20	Remittance ID 15120108 R	08/27/2021	142.61	.00	142.61	52916	09/02/2021
		AR 0924202	Remittance ID 15120108 R	09/24/2021	142.61	.00	142.61	53035	09/30/2021
		AR-09.10.20	Remittance ID 15120108 R	09/10/2021	142.61	.00	142.61	52977	09/16/2021
Total 3953:					427.83	.00	427.83		
4027	Feigenbaum, Michael	REFUND	overpayment due to closin	09/02/2021	96.55	.00	96.55	52978	09/16/2021
Total 4027:					96.55	.00	96.55		

Vendor Number	Name	Invoice Number	Description	Invoice Date	Invoice Amount	Discount Amount	Check Amount	Check Number	Check Issue Date
4075	Firth, Rochelle	GIFT CARDS	gift cards for BMF parade n	09/10/2021	200.00	.00	200.00	52979	09/16/2021
		GOOFBALLS	supplies for BMF parade	09/07/2021	120.63	.00	120.63	52979	09/16/2021
		SGIN GYPSI	Reimb for Sign Gypsies inv	09/29/2021	89.00	.00	89.00	53036	09/30/2021
Total 4075:					409.63	.00	409.63		
4081	Fite, Michelle	FITNESS 08.	fitness classes 08.05-09.08	09/08/2021	227.25	.00	227.25	52980	09/16/2021
Total 4081:					227.25	.00	227.25		
4089	Flag Resources Inc.	41160	asphalt dump-wtp	08/26/2021	20.00	.00	20.00	52917	09/02/2021
		41302	asphalt dump-wtp	08/26/2021	20.00	.00	20.00	52917	09/02/2021
		41308	concrete dump-wtp	08/26/2021	20.00	.00	20.00	52917	09/02/2021
		41312	asphalt dump-wtp	08/26/2021	20.00	.00	20.00	52917	09/02/2021
		6557	asphalt disposal-sts	08/31/2021	100.00	.00	100.00	53037	09/30/2021
		6557	raod base-wtp	08/31/2021	693.58	.00	693.58	53037	09/30/2021
Total 4089:					873.58	.00	873.58		
4253	Freedom Mailing Service, I	41274	08/21 newsletter-admin	08/31/2021	21.80	.00	21.80	52981	09/16/2021
		41274	08/21 util bills-water	08/31/2021	294.56	.00	294.56	52981	09/16/2021
		41274	08/21 util bills-trash	08/31/2021	83.00	.00	83.00	52981	09/16/2021
		41274	08/21 util bills-w/water	08/31/2021	294.55	.00	294.55	52981	09/16/2021
Total 4253:					693.91	.00	693.91		
4259	French, David & Yvonne	REFUND 66	overpayment due to closin	09/02/2021	45.61	.00	45.61	52982	09/16/2021
Total 4259:					45.61	.00	45.61		
4273	Frontier Paving Inc.	38011	asphalt-sts	09/01/2021	174.40	.00	174.40	53038	09/30/2021
		38015	asphalt H2O repairs-wtp	09/01/2021	7,624.00	.00	7,624.00	53038	09/30/2021
Total 4273:					7,798.40	.00	7,798.40		
4341	Galls,LLC	019059857-C	body armour exchange-ps	08/13/2021	483.65-	.00	483.65-	52918	09/02/2021
		019066164	uniform-ps	08/16/2021	40.23	.00	40.23	52918	09/02/2021
		019108949	body armour-ps	08/20/2021	569.00	.00	569.00	52918	09/02/2021
Total 4341:					125.58	.00	125.58		
4377	Garcia, Samuel & Leticia	OCT 2021	10/2021 parking lot rent	09/30/2021	500.00	.00	500.00	53039	09/30/2021
		SEPT 2021	09/2021 parking lot rent	09/01/2021	500.00	.00	500.00	52919	09/02/2021
Total 4377:					1,000.00	.00	1,000.00		
4405	Garfield & Hecht, P.C.	213734	07/21 legal fees-general m	07/31/2021	2,225.40	.00	2,225.40	52920	09/02/2021
		213735	07/21 legal fees-Talbott trai	07/31/2021	84.00	.00	84.00	52920	09/02/2021
		213736	07/21 legal fees-public safe	07/31/2021	28.50	.00	28.50	52920	09/02/2021
		213738	07/21 legal fees-liquor cod	07/31/2021	84.00	.00	84.00	52920	09/02/2021
		213739	07/21 legal fees-misc code	07/31/2021	327.00	.00	327.00	52920	09/02/2021
		213741	07/21 legal fees-Eagles Ri	07/31/2021	322.50	.00	322.50	52920	09/02/2021
		213743	07/21 legal fees-Romero P	07/31/2021	939.00	.00	939.00	52920	09/02/2021
Total 4405:					4,010.40	.00	4,010.40		
4673	Glenwood Springs Auto Pa	642766	fan belt-wtp	08/27/2021	9.61	.00	9.61	52983	09/16/2021

Vendor Number	Name	Invoice Number	Description	Invoice Date	Invoice Amount	Discount Amount	Check Amount	Check Number	Check Issue Date
		644835	door handle-truck-wtp	09/07/2021	129.49	.00	129.49	52983	09/16/2021
	Total 4673:				139.10	.00	139.10		
4783	Gonzales Construction Co	CR 335 GUA	new guard rail on Cty Rd 3	08/09/2021	89,226.25	.00	89,226.25	52963	09/08/2021
	Total 4783:				89,226.25	.00	89,226.25		
4923	Gray, Mark	COMM MKT	band for Community Marke	09/13/2021	400.00	.00	400.00	52984	09/16/2021
	Total 4923:				400.00	.00	400.00		
4976	Gross, Eric	2021 BMF	Band for BMF 2021	08/30/2021	800.00	.00	800.00	52921	09/02/2021
	Total 4976:				800.00	.00	800.00		
5034	Gutierrez, Amy	AUGUST 202	cleaning svc 08.05-08.19.2	08/31/2021	150.00	.00	150.00	52922	09/02/2021
		AUGUST 202	cleaning svc 07.31-8.22.20	08/31/2021	420.00	.00	420.00	52922	09/02/2021
		SEPT 2021	cleaning svc 09.02-09.16.2	09/21/2021	150.00	.00	150.00	53040	09/30/2021
		SEPT 2021	cleaning svc 08.29-9.19.20	09/21/2021	420.00	.00	420.00	53040	09/30/2021
	Total 5034:				1,140.00	.00	1,140.00		
5057	Hach Company	12605031	annual Hach service-wtp	08/22/2021	3,576.00	.00	3,576.00	52923	09/02/2021
	Total 5057:				3,576.00	.00	3,576.00		
5195	Hatley, Amanda J	2021 BONUS	2021 bonus-pks	08/27/2021	150.00	.00	.00	52924	09/02/2021
		2021 BONUS	2021 bonus-pks	08/27/2021	150.00-	.00	.00		
		2021 BONUS	2021 bonus-sts	08/27/2021	150.00	.00	.00	52924	09/02/2021
		2021 BONUS	2021 bonus-sts	08/27/2021	150.00-	.00	.00		
	Total 5195:				.00	.00	.00		
5295	Hemme, Clairice	0001	CEC video	09/22/2021	720.00	.00	720.00	53041	09/30/2021
	Total 5295:				720.00	.00	720.00		
5593	Hy-Way Feed & Ranch Su	S099664	herbicide for turf-parks	08/27/2021	80.00	.00	80.00	52925	09/02/2021
		S100714	herbicide-sts	09/14/2021	19.95	.00	19.95	52986	09/16/2021
	Total 5593:				99.95	.00	99.95		
5606	I. Miller Precision Optical In	21-3839	microscope-wwtp	08/26/2021	2,879.70	.00	2,879.70	52987	09/16/2021
	Total 5606:				2,879.70	.00	2,879.70		
5633	Impressions of Aspen Inc.	33295	office supplies-admin	08/18/2021	51.64	.00	51.64	52926	09/02/2021
		33295	office supplies-ps	08/18/2021	9.16	.00	9.16	52926	09/02/2021
		33295	office supplies-muni court	08/18/2021	9.16	.00	9.16	52926	09/02/2021
		33295	office supplies-rec	08/18/2021	24.50	.00	24.50	52926	09/02/2021
		33328	office supplies-b\$p	08/26/2021	8.34	.00	8.34	52988	09/16/2021
		33329	office supplies-b&p	08/26/2021	12.50	.00	12.50	52988	09/16/2021
		33390	office supplies-ps	09/08/2021	45.54	.00	45.54	52988	09/16/2021
		33390.1	office supplies-admin	09/08/2021	3.50	.00	3.50	53042	09/30/2021
		33506	office supplies-b&p	09/27/2021	95.99	.00	95.99	53042	09/30/2021
		33506	office supplies-admin	09/27/2021	95.99	.00	95.99	53042	09/30/2021

Vendor Number	Name	Invoice Number	Description	Invoice Date	Invoice Amount	Discount Amount	Check Amount	Check Number	Check Issue Date
		33562	office supplies-b&p	09/29/2021	81.92	.00	81.92	53042	09/30/2021
		33562	office supplies-town hall	09/29/2021	139.47	.00	139.47	53042	09/30/2021
		33563	office supplies-town hall	09/29/2021	59.98	.00	59.98	53042	09/30/2021
Total 5633:					637.69	.00	637.69		
5673	Inland Potable Services, In	A117-090321	water tank diving & cleanin	09/10/2021	7,660.00	.00	7,660.00	52989	09/16/2021
Total 5673:					7,660.00	.00	7,660.00		
5681	Innermountain Dist. Co.	6000723	restroom supplies-admin	09/03/2021	139.55	.00	139.55	52990	09/16/2021
		6000723	restroom supplies-comm ct	09/03/2021	139.54	.00	139.54	52990	09/16/2021
		6000725	trash bags-parks	09/01/2021	137.51	.00	137.51	52990	09/16/2021
		6000990	trash bags-comm ctr	09/28/2021	133.76	.00	133.76	53043	09/30/2021
Total 5681:					550.36	.00	550.36		
5793	J.P. Cooke Co.	692908	2022 dog tags-ps	09/28/2021	72.50	.00	72.50	53044	09/30/2021
Total 5793:					72.50	.00	72.50		
6037	Karp, Neu, Hanlon, P.C.	31503	07/2021 legal services-wat	08/03/2021	1,621.00	.00	1,621.00	52927	09/02/2021
Total 6037:					1,621.00	.00	1,621.00		
6229	Kosmowski, Noemi	BMF 2021	band at BMF 2021	09/01/2021	300.00	.00	300.00	52958	09/02/2021
		COMM MKT	face painting at Comm Mkt	09/01/2021	150.00	.00	150.00	52928	09/02/2021
		COMM MKT	face painting at Comm Mkt	09/13/2021	150.00	.00	150.00	52991	09/16/2021
		COMM MKT	face painting at Comm Mkt	09/23/2021	100.00	.00	100.00	53014	09/23/2021
Total 6229:					700.00	.00	700.00		
6500	LeMoine & Graves, P.C.	5964	court appointed attorney-m	09/01/2021	82.50	.00	82.50	52992	09/16/2021
		5976	court appointed attorney	09/14/2021	912.00	.00	912.00	53045	09/30/2021
Total 6500:					994.50	.00	994.50		
6693	Lowe's Business Acct/GEC	033027 6 08/	door knob., GFI outlet-com	08/17/2021	29.33	.00	29.33	52929	09/02/2021
		033027 6 08/	BMF parade float-materials	08/17/2021	94.70	.00	94.70	52929	09/02/2021
		033027 6 08/	replacement flowers for ha	08/17/2021	46.86	.00	46.86	52929	09/02/2021
		033027 6 08/	sprayer to clean/sanitize ba	08/17/2021	14.71	.00	14.71	52929	09/02/2021
		033027 6 08/	rivits to replace sign at GR	08/17/2021	9.49	.00	9.49	52929	09/02/2021
		033027 6 08/	tires for mowers, work glov	08/17/2021	45.77	.00	45.77	52929	09/02/2021
		033027 6 08/	velcro for soccer nets at G	08/17/2021	18.02	.00	18.02	52929	09/02/2021
		033027 6 08/	garden supplies & tools-par	08/17/2021	46.96	.00	46.96	52929	09/02/2021
		033027 6 08/	quick patch-wtp	08/17/2021	76.86	.00	76.86	52929	09/02/2021
		033027 6 08/	tools-wtp	08/17/2021	28.48	.00	28.48	52929	09/02/2021
		033027 6 08/	tools-wwtp	08/17/2021	63.54	.00	63.54	52929	09/02/2021
		033027 6 9/2	spray paint & flags for car s	09/17/2021	79.21	.00	79.21	53046	09/30/2021
		033027 6 9/2	lumber to repair outbuilding	09/17/2021	87.16	.00	87.16	53046	09/30/2021
		033027 6 9/2	paint-parks	09/17/2021	54.47	.00	54.47	53046	09/30/2021
		033027 6 9/2	paint & bags of concrete-p	09/17/2021	115.64	.00	115.64	53046	09/30/2021
		033027 6 9/2	line for trimmers & weed ea	09/17/2021	47.49	.00	47.49	53046	09/30/2021
		033027 6 9/2	paint, brushes & trash bags	09/17/2021	192.89	.00	192.89	53046	09/30/2021
		033027 6 9/2	repair door on GRP pumph	09/17/2021	30.84	.00	30.84	53046	09/30/2021
		033027 6 9/2	tools-parks	09/17/2021	4.18	.00	4.18	53046	09/30/2021
		033027 6 9/2	m & o distro-wtp	09/17/2021	183.41	.00	183.41	53046	09/30/2021

Vendor Number	Name	Invoice Number	Description	Invoice Date	Invoice Amount	Discount Amount	Check Amount	Check Number	Check Issue Date
		033027 6 9/2	electric wire-wwtp	09/17/2021	183.43	.00	183.43	53046	09/30/2021
		033027 6 9/2	tool box-wwtp	09/17/2021	644.10	.00	644.10	53046	09/30/2021
		033027 6 9/2	tool return-wwtp	09/17/2021	16.13-	.00	16.13-	53046	09/30/2021
		033027 6 9/2	electric wire & buckets-wwt	09/17/2021	187.99	.00	187.99	53046	09/30/2021
		033027 6 9/2	tool return-wwtp	09/17/2021	119.73-	.00	119.73-	53046	09/30/2021
		033027 6 9/2	concrete for headstone at c	09/17/2021	13.05	.00	13.05	53046	09/30/2021
		Total 6693:			2,162.72	.00	2,162.72		
7009	Maurer Miller , Amanda	152	09/21 judge fee-court	09/13/2021	1,000.00	.00	1,000.00	52993	09/16/2021
		Total 7009:			1,000.00	.00	1,000.00		
7109	MCPH Regional Lab	2351-21	bac-t test-water	08/17/2021	20.00	.00	20.00	52930	09/02/2021
		2352-21	bac-t test-water	08/17/2021	20.00	.00	20.00	52930	09/02/2021
		2353-21	bac-t test-water	08/17/2021	20.00	.00	20.00	52930	09/02/2021
		2546-21	bac-t test-water	09/07/2021	22.00	.00	22.00	52994	09/16/2021
		2547-21	bac-t test-water	09/07/2021	20.00	.00	20.00	52994	09/16/2021
		2548-21	bac-t test-water	09/07/2021	20.00	.00	20.00	52994	09/16/2021
		2549-21	bac-t test-water	09/07/2021	20.00	.00	20.00	52994	09/16/2021
		Total 7109:			142.00	.00	142.00		
7345	Micro Plastics	137583	naem plate for P&Z commi	08/20/2021	25.47	.00	25.47	52931	09/02/2021
		137703	Car show dash plaques-B	08/31/2021	108.37	.00	108.37	52995	09/16/2021
		137779	Car show dash plaques-B	09/08/2021	370.50	.00	370.50	52995	09/16/2021
		138000	name plate-police	09/29/2021	18.15	.00	18.15	53047	09/30/2021
		138000	name plate-rec	09/29/2021	18.15	.00	18.15	53047	09/30/2021
		Total 7345:			540.64	.00	540.64		
7585	Motorola Solutions, Inc.	8281222031	radio separation kit-ps vehi	08/04/2021	427.05	.00	427.05	52932	09/02/2021
		Total 7585:			427.05	.00	427.05		
7591	Mountain Beverage	W-1162492	beverages for Rides & Reg	08/12/2021	25.20	.00	25.20	53049	09/30/2021
		Total 7591:			25.20	.00	25.20		
7633	Mountain View Tree Farm	31957	mulch for gardens & trees-	08/16/2021	205.00	.00	205.00	52933	09/02/2021
		Total 7633:			205.00	.00	205.00		
7637	Mountain Waste & Recyclin	4807278	porta jons, trash svcs-Ride	08/31/2021	2,136.00	.00	2,136.00	52934	09/02/2021
		4808735	08/2021 trash service	08/31/2021	42,424.34	.00	42,424.34	52996	09/16/2021
		4810405	08/2021 trash-Town Hall	09/01/2021	32.55	.00	32.55	52996	09/16/2021
		4810405	08/2021 trash-comm ctr	09/01/2021	135.25	.00	135.25	52996	09/16/2021
		4810405	08/2021 trash-pwf	09/01/2021	297.68	.00	297.68	52996	09/16/2021
		4810405	08/2021 porta jons-w/wtr	09/01/2021	942.65	.00	942.65	52996	09/16/2021
		4810405	08/2021 trash-wwtp	09/01/2021	110.25	.00	110.25	52996	09/16/2021
		4813348	porta-jon service-w/wtr	09/01/2021	104.74	.00	104.74	53050	09/30/2021
		Total 7637:			46,183.46	.00	46,183.46		
7870	Net Zero Builders	NZB-090821	energy plan reviews-b&p	09/08/2021	517.50	.00	517.50	52997	09/16/2021

Vendor Number	Name	Invoice Number	Description	Invoice Date	Invoice Amount	Discount Amount	Check Amount	Check Number	Check Issue Date
Total 7870:					517.50	.00	517.50		
7909	New Castle Chamber of Co	2021 SPIRIT	2021 Spirit Walk event-Cha	09/09/2021	500.00	.00	500.00	52998	09/16/2021
Total 7909:					500.00	.00	500.00		
8357	Paper Wise	000151-R-00	doc shredding-admin	09/01/2021	50.00	.00	50.00	52935	09/02/2021
		000151-R-00	doc shredding-admin	09/30/2021	50.00	.00	50.00	53051	09/30/2021
Total 8357:					100.00	.00	100.00		
8547	Phelan, Matthew & Shanno	REFUND 27	overpayment due to closin	09/02/2021	94.96	.00	94.96	52999	09/16/2021
Total 8547:					94.96	.00	94.96		
8609	Pinnacol Assurance	20605583	workers comp ins-b&p	09/09/2021	186.50	.00	186.50	53000	09/16/2021
		20605583	workers comp ins-admin	09/09/2021	298.40	.00	298.40	53000	09/16/2021
		20605583	workers comp ins-public sa	09/09/2021	969.80	.00	969.80	53000	09/16/2021
		20605583	workers comp ins-rec	09/09/2021	298.40	.00	298.40	53000	09/16/2021
		20605583	workers comp ins-parks	09/09/2021	298.40	.00	298.40	53000	09/16/2021
		20605583	workers comp ins-sts	09/09/2021	410.30	.00	410.30	53000	09/16/2021
		20605583	workers comp ins-water	09/09/2021	708.70	.00	708.70	53000	09/16/2021
		20605583	workers comp ins-w/water	09/09/2021	559.50	.00	559.50	53000	09/16/2021
Total 8609:					3,730.00	.00	3,730.00		
8621	Pioneer Manufacturing Co	NE1337	paint for flag football-rec	08/23/2021	98.88	.00	98.88	52936	09/02/2021
		NE1337	paint for micro soccer-rec	08/23/2021	98.89	.00	98.89	52936	09/02/2021
		NE1337	paint for adult soccer-rec	08/23/2021	98.88	.00	98.88	52936	09/02/2021
Total 8621:					296.65	.00	296.65		
8641	Pitney Bowes - Purchase P	09082021	postage-b&p	09/08/2021	2.55	.00	2.55	53001	09/16/2021
		09082021	postage-admin	09/08/2021	27.12	.00	27.12	53001	09/16/2021
		09082021	postage-ps	09/08/2021	4.51	.00	4.51	53001	09/16/2021
		09082021	postage-muni ct	09/08/2021	8.52	.00	8.52	53001	09/16/2021
		09082021	postage-rec ctr	09/08/2021	26.97	.00	26.97	53001	09/16/2021
		09082021	postage-sts	09/08/2021	28.82	.00	28.82	53001	09/16/2021
		09082021	postage-water	09/08/2021	28.31	.00	28.31	53001	09/16/2021
		09082021	postage-w/water	09/08/2021	28.29	.00	28.29	53001	09/16/2021
Total 8641:					155.09	.00	155.09		
8645	Pitney Bowes Global Finan	3314230248	2021 postage meter lease-	09/05/2021	20.92	.00	20.92	53002	09/16/2021
		3314230248	2021 postage meter lease-	09/05/2021	20.92	.00	20.92	53002	09/16/2021
		3314230248	2021 postage meter lease-	09/05/2021	20.92	.00	20.92	53002	09/16/2021
		3314230248	2021 postage meter lease-	09/05/2021	20.92	.00	20.92	53002	09/16/2021
		3314230248	2021 postage meter lease-	09/05/2021	20.92	.00	20.92	53002	09/16/2021
		3314230248	2021 postage meter lease-	09/05/2021	20.93	.00	20.93	53002	09/16/2021
		3314230248	2021 postage meter lease-	09/05/2021	20.92	.00	20.92	53002	09/16/2021
		3314230248	2021 postage meter lease-	09/05/2021	20.92	.00	20.92	53002	09/16/2021
Total 8645:					167.37	.00	167.37		
8646	SunCentral	D1D1951A	08/21 solar-admin	09/21/2021	65.47	.00	65.47	53056	09/30/2021
		D1D1951A	08/21 solar-comm ctr	09/21/2021	213.90	.00	213.90	53056	09/30/2021

Vendor Number	Name	Invoice Number	Description	Invoice Date	Invoice Amount	Discount Amount	Check Amount	Check Number	Check Issue Date
		D1D1951A	08/21 solar-parks	09/21/2021	50.00	.00	50.00	53056	09/30/2021
		D1D1951A	08/21 solar-sts	09/21/2021	84.01	.00	84.01	53056	09/30/2021
		D1D1951A	08/21 solar-street lights	09/21/2021	247.32	.00	247.32	53056	09/30/2021
		D1D1951A	08/21 solar-town hall	09/21/2021	65.45	.00	65.45	53056	09/30/2021
		D1D1951A	08/21 solar-wtp	09/21/2021	2,656.85	.00	2,656.85	53056	09/30/2021
		D1D1951A	08/21 solar-raw water	09/21/2021	726.14	.00	726.14	53056	09/30/2021
		D1D1951A	08/21 solar-town hall	09/21/2021	65.45	.00	65.45	53056	09/30/2021
		D1D1951A	08/21 solar-wwtp	09/21/2021	5,683.26	.00	5,683.26	53056	09/30/2021
		D1D1951A	08/21 solar-south utilities	09/21/2021	62.87	.00	62.87	53056	09/30/2021
	Total 8646:				9,920.72	.00	9,920.72		
8697	Polydyne Inc.	1568856	clarifloc chemical-wwtp	08/16/2021	2,310.12	.00	2,310.12	52937	09/02/2021
	Total 8697:				2,310.12	.00	2,310.12		
8733	Potestio Brothers Equipme	1151W	mower parts-parks	08/19/2021	239.39	.00	239.39	52938	09/02/2021
		1191W	chain saw-parks	08/20/2021	196.99	.00	196.99	52938	09/02/2021
		1191W	chain saw-sts	08/20/2021	196.99	.00	196.99	52938	09/02/2021
		1266W	mower parts-parks	08/25/2021	19.98	.00	19.98	52938	09/02/2021
		1267W	mower parts-parks	08/25/2021	52.18	.00	52.18	52938	09/02/2021
		1347W	John Deere tractor parts-p	08/31/2021	145.24	.00	145.24	52938	09/02/2021
		1370W	replacement wheels for Ho	09/01/2021	27.80	.00	27.80	52938	09/02/2021
		1621W	mower parts-parks	09/20/2021	7.32	.00	7.32	53052	09/30/2021
	Total 8733:				885.89	.00	885.89		
8849	ProForce Law Enforcement	458281	equipment-ps	08/10/2021	670.45	.00	670.45	52939	09/02/2021
	Total 8849:				670.45	.00	670.45		
9113	Redi Services, LLC	172407	septic tank pumping-wtp	08/17/2021	127.50	.00	127.50	52941	09/02/2021
		172407	septic tank pumping-w/wat	08/17/2021	127.50	.00	127.50	52941	09/02/2021
	Total 9113:				255.00	.00	255.00		
9203	Reynolds, David	LOWES 9.05	reimb for parade float suppl	09/05/2021	26.24	.00	26.24	53053	09/30/2021
		LOWES 9.09	reimb for parade float & cor	09/09/2021	134.69	.00	134.69	53053	09/30/2021
	Total 9203:				160.93	.00	160.93		
9249	Ricoh USA, Inc.	5062721237	copies-ps	09/01/2021	46.51	.00	46.51	53003	09/16/2021
	Total 9249:				46.51	.00	46.51		
9253	Riddile, Art	RESTITUTIO	restitution - muni court 09.1	09/13/2021	30.00	.00	30.00	53004	09/16/2021
	Total 9253:				30.00	.00	30.00		
9269	Rider, Kimberly	AMAZON 20	Amazon prime membershi	07/01/2021	124.06	.00	124.06	52942	09/02/2021
	Total 9269:				124.06	.00	124.06		
9389	Rivendell Sod Farm	74781	grass seed -parks	09/17/2021	179.00	.00	179.00	53054	09/30/2021
	Total 9389:				179.00	.00	179.00		

Vendor Number	Name	Invoice Number	Description	Invoice Date	Invoice Amount	Discount Amount	Check Amount	Check Number	Check Issue Date
9397	River Center of New Castle	5K 2021	Fire in the Hole 5k-2021	09/13/2021	488.75	.00	488.75	53005	09/16/2021
Total 9397:					488.75	.00	488.75		
9477	Roaring Fork Rentals, Inc.	279133	wood chipper rental-wtp	08/19/2021	250.00	.00	250.00	52943	09/02/2021
Total 9477:					250.00	.00	250.00		
9585	Rodco Concrete, LLC	1316	sidewalk repair Town Hall/	09/02/2021	8,150.00	.00	8,150.00	52944	09/02/2021
Total 9585:					8,150.00	.00	8,150.00		
9945	Schmueser, Gordon, Meyer	93128A-335	07/21 eng fees-P&Z sktech	08/31/2021	465.00	.00	465.00	52945	09/02/2021
		93128A-335	08/21 eng fees-site inspecti	08/31/2021	155.00	.00	155.00	52945	09/02/2021
		93128A-335	07/21 eng fees-NC-CC-LoV	08/31/2021	1,734.85	.00	1,734.85	52945	09/02/2021
		93128A-335	07/21 eng fees-LoVa Const	08/31/2021	1,240.00	.00	1,240.00	52945	09/02/2021
Total 9945:					3,594.85	.00	3,594.85		
10070	Shibui West Condos	09292021	restitution payment-muni c	09/29/2021	704.47	.00	704.47	53055	09/30/2021
Total 10070:					704.47	.00	704.47		
10305	Snow, Craig W	2021 BMF	band at 2021 BMF	08/30/2021	1,000.00	.00	1,000.00	52947	09/02/2021
Total 10305:					1,000.00	.00	1,000.00		
10589	Stevinson Chevrolet West	828122	2021 Tahoe-stock #M5380-	09/07/2021	41,521.50	.00	41,521.50	53006	09/16/2021
		828122	2021 Tahoe-stock #M5390-	09/07/2021	41,521.50	.00	41,521.50	53006	09/16/2021
		828122	2021 Tahoe-stock #M5391-	09/07/2021	41,521.50	.00	41,521.50	53006	09/16/2021
Total 10589:					124,564.50	.00	124,564.50		
10879	Texas Life Insurance Comp	SM0F2R202	Policy #002873508 12 - Oc	09/14/2021	11.95	.00	11.95	53007	09/16/2021
Total 10879:					11.95	.00	11.95		
10981	Timber Line Elect. & Contr	5955	HMI programming-wwtp	09/09/2021	191.00	.00	191.00	53057	09/30/2021
		5973	Programming the MOR-wtp	09/09/2021	1,049.00	.00	1,049.00	53057	09/30/2021
Total 10981:					1,240.00	.00	1,240.00		
11193	Two Rivers Productions	26072019	sound system & lighting-B	09/27/2021	1,600.00	.00	1,600.00	53058	09/30/2021
		8082020	stage for BMF	09/27/2021	1,750.00	.00	1,750.00	53058	09/30/2021
Total 11193:					3,350.00	.00	3,350.00		
11285	Upper Case Printing, Ink	17435	utility billing supplies-water	08/19/2021	61.50	.00	61.50	52948	09/02/2021
		17435	utility billing supplies-w/wat	08/19/2021	61.50	.00	61.50	52948	09/02/2021
		17463	09.21 newsletter-admin	08/31/2021	585.15	.00	585.15	53008	09/16/2021
		17492	fkyyer for Mountain Waste-tr	09/07/2021	404.25	.00	404.25	53008	09/16/2021
		17530	door hangers-leash your d	09/22/2021	154.50	.00	154.50	53059	09/30/2021
		17530	door hangers-leash your d	09/22/2021	154.50	.00	154.50	53059	09/30/2021
Total 11285:					1,421.40	.00	1,421.40		
11321	USA Bluebook	693167	lab supplies-wwtp	08/11/2021	419.20	.00	419.20	52949	09/02/2021

Vendor Number	Name	Invoice Number	Description	Invoice Date	Invoice Amount	Discount Amount	Check Amount	Check Number	Check Issue Date
		693209	lab supplies-wtp	08/11/2021	542.30	.00	542.30	52949	09/02/2021
		694069	disposable wipes-wtp	08/12/2021	52.50	.00	52.50	52949	09/02/2021
		695447	curb marker-wtp	08/13/2021	22.83	.00	22.83	52949	09/02/2021
		696003	curb marker-wtp	08/13/2021	41.11	.00	41.11	52949	09/02/2021
		Total 11321:			1,077.94	.00	1,077.94		
11345	Utility Notification Center-C	220181005	08/2021 locates-wtr	08/31/2021	23.76	.00	23.76	53009	09/16/2021
		220181005	08/2021 locates-w/wtr	08/31/2021	23.76	.00	23.76	53009	09/16/2021
		Total 11345:			47.52	.00	47.52		
11493	Verizon Wireless	9887646334	09/2021 cell phones-b&p	09/03/2021	50.67	.00	50.67	53010	09/16/2021
		9887646334	09/2021 cell phones-admin	09/03/2021	142.01	.00	142.01	53010	09/16/2021
		9887646334	09/2021 cell phones-ps	09/03/2021	537.37	.00	537.37	53010	09/16/2021
		9887646334	09/2021 cell phones-rec	09/03/2021	90.68	.00	90.68	53010	09/16/2021
		9887646334	09/2021 cell phones-parks	09/03/2021	132.01	.00	132.01	53010	09/16/2021
		9887646334	09/2021 cell phones-sts	09/03/2021	152.01	.00	152.01	53010	09/16/2021
		9887646334	09/2021 cell phones-water	09/03/2021	261.27	.00	261.27	53010	09/16/2021
		9887646334	09/2021 cell phones-w/wtr	09/03/2021	50.67	.00	50.67	53010	09/16/2021
		Total 11493:			1,416.69	.00	1,416.69		
11585	Wagner Equipment Co.	P55CO15544	mini-exc parts-sts	08/26/2021	174.19	.00	174.19	52950	09/02/2021
		Total 11585:			174.19	.00	174.19		
11701	Wash-By U, Inc.	AUGUST 202	08/2021 car washes-ps	08/31/2021	28.77	.00	28.77	53011	09/16/2021
		Total 11701:			28.77	.00	28.77		
11815	Werner, Don	2021 BMF	Band for BMF 2021	08/30/2021	1,000.00	.00	1,000.00	52951	09/02/2021
		Total 11815:			1,000.00	.00	1,000.00		
12034	Williams Tribe	153	BMF t-shirts-rec	08/20/2021	292.50	.00	292.50	52952	09/02/2021
		153	Comm Mkt t-shirts-rec	08/20/2021	292.50	.00	292.50	52952	09/02/2021
		160	t-shirts for youth volleyball-	09/08/2021	304.00	.00	304.00	53012	09/16/2021
		170	t-shirts for flag football-rec	09/20/2021	296.00	.00	296.00	53060	09/30/2021
		Total 12034:			1,185.00	.00	1,185.00		
12185	XCel Energy	744479112	EV charging station	08/17/2021	60.95	.00	60.95	52959	09/02/2021
		745788998	08/2021 utilities-admin	08/27/2021	71.38	.00	71.38	52953	09/02/2021
		745788998	08/2021 utilities-comm ctr	08/27/2021	456.09	.00	456.09	52953	09/02/2021
		745788998	08/2021 utilities-parks	08/27/2021	119.76	.00	119.76	52953	09/02/2021
		745788998	08/2021 utilities-sts	08/27/2021	102.63	.00	102.63	52953	09/02/2021
		745788998	08/2021 utilities-street light	08/27/2021	5,365.15	.00	5,365.15	52953	09/02/2021
		745788998	08/2021 utilities-town hall	08/27/2021	71.38	.00	71.38	52953	09/02/2021
		745788998	08/2021 utilities-wtp	08/27/2021	3,900.18	.00	3,900.18	52953	09/02/2021
		745788998	08/2021 utilities-raw water	08/27/2021	1,641.66	.00	1,641.66	52953	09/02/2021
		745788998	08/2021 utilities-town hall	08/27/2021	71.38	.00	71.38	52953	09/02/2021
		745788998	08/2021 utilities-wwtp	08/27/2021	2,076.10	.00	2,076.10	52953	09/02/2021
		745788998	08/2021 utilities-w/wtr south	08/27/2021	87.89	.00	87.89	52953	09/02/2021
		748455886	EV charging station	09/16/2021	88.78	.00	88.78	53063	09/30/2021
		749814014	09/2021 utilities-admin	09/28/2021	63.53	.00	63.53	53061	09/30/2021
		749814014	09/2021 utilities-comm ctr	09/28/2021	363.39	.00	363.39	53061	09/30/2021

Vendor Number	Name	Invoice Number	Description	Invoice Date	Invoice Amount	Discount Amount	Check Amount	Check Number	Check Issue Date
		749814014	09/2021 utilities-parks	09/28/2021	122.52	.00	122.52	53061	09/30/2021
		749814014	09/2021 utilities-sts	09/28/2021	106.00	.00	106.00	53061	09/30/2021
		749814014	09/2021 utilities-street light	09/28/2021	3,830.54	.00	3,830.54	53061	09/30/2021
		749814014	09/2021 utilities-town hall	09/28/2021	63.53	.00	63.53	53061	09/30/2021
		749814014	09/2021 utilities-wtp	09/28/2021	3,879.41	.00	3,879.41	53061	09/30/2021
		749814014	09/2021 utilities-raw water	09/28/2021	1,673.73	.00	1,673.73	53061	09/30/2021
		749814014	09/2021 utilities-town hall	09/28/2021	63.52	.00	63.52	53061	09/30/2021
		749814014	09/2021 utilities-wwtp	09/28/2021	2,191.45	.00	2,191.45	53061	09/30/2021
		749814014	09/2021 utilities-w/wtr south	09/28/2021	112.37	.00	112.37	53061	09/30/2021
	Total 12185:				26,583.32	.00	26,583.32		
12193	Xpress Bill Pay	58999	08/2021 cc fees-w/water	09/01/2021	279.25	.00	279.25	9032021	09/03/2021
		58999	08/2021 cc fees-w/water	09/01/2021	279.25	.00	279.25	9032021	09/03/2021
	Total 12193:				558.50	.00	558.50		
12213	Broadvoice	143364	09/21 phone svc-admin	09/01/2021	272.94	.00	272.94	52901	09/02/2021
		143364	09/21 phone svc-ps	09/01/2021	142.30	.00	142.30	52901	09/02/2021
		143364	09/21 phone svc-rec	09/01/2021	87.57	.00	87.57	52901	09/02/2021
		143364	09/21 phone svc-pks	09/01/2021	65.68	.00	65.68	52901	09/02/2021
		143364	09/21 phone svc-sts	09/01/2021	65.68	.00	65.68	52901	09/02/2021
		143364	09/21 phone svc-water	09/01/2021	269.00	.00	269.00	52901	09/02/2021
		143364	09/21 phone svc-w/water	09/01/2021	269.00	.00	269.00	52901	09/02/2021
		156493	10/21 phone svc-admin	09/30/2021	275.93	.00	275.93	53022	09/30/2021
		156493	10/21 phone svc-ps	09/30/2021	142.30	.00	142.30	53022	09/30/2021
		156493	10/21 phone svc-rec	09/30/2021	87.57	.00	87.57	53022	09/30/2021
		156493	10/21 phone svc-pks	09/30/2021	65.68	.00	65.68	53022	09/30/2021
		156493	10/21 phone svc-sts	09/30/2021	65.68	.00	65.68	53022	09/30/2021
		156493	10/21 phone svc-water	09/30/2021	269.00	.00	269.00	53022	09/30/2021
		156493	10/21 phone svc-w/water	09/30/2021	269.00	.00	269.00	53022	09/30/2021
	Total 12213:				2,347.33	.00	2,347.33		
12233	Your Parts Haus	629683	oil, filters, grease-sts	08/17/2021	222.65	.00	222.65	52954	09/02/2021
		634087	parts for air compressor-pa	09/22/2021	177.46	.00	177.46	53062	09/30/2021
		634192	battery for air compressor-	09/23/2021	184.96	.00	184.96	53062	09/30/2021
	Total 12233:				585.07	.00	585.07		
12269	Zancanella and Associates,	27038	07/2021 eng acctg-water	08/13/2021	727.50	.00	727.50	52955	09/02/2021
	Total 12269:				727.50	.00	727.50		
12293	Zep Sales & Service	9006577375	public works facility maint-p	08/13/2021	167.96	.00	167.96	52956	09/02/2021
		9006577375	public works facility maint-s	08/13/2021	167.97	.00	167.97	52956	09/02/2021
		9006592259	public works facility maint-p	08/18/2021	51.35	.00	51.35	52956	09/02/2021
		9006592259	public works facility maint-s	08/18/2021	51.35	.00	51.35	52956	09/02/2021
	Total 12293:				438.63	.00	438.63		
12374	ProVelocity	31878	IT support svcs-b&p	09/01/2021	307.90	.00	307.90	9162021	09/16/2021
		31878	IT support svcs-admin	09/01/2021	366.71	.00	366.71	9162021	09/16/2021
		31878	IT support svcs-ps	09/01/2021	332.11	.00	332.11	9162021	09/16/2021
		31878	IT support svcs-rec	09/01/2021	349.41	.00	349.41	9162021	09/16/2021
		31878	IT support svcs-pks	09/01/2021	307.90	.00	307.90	9162021	09/16/2021
		31878	IT support svcs-sts	09/01/2021	373.63	.00	373.63	9162021	09/16/2021

Vendor Number	Name	Invoice Number	Description	Invoice Date	Invoice Amount	Discount Amount	Check Amount	Check Number	Check Issue Date
		31878	IT support svcs-wtr	09/01/2021	712.66	.00	712.66	9162021	09/16/2021
		31878	IT support svcs-w/wtr	09/01/2021	709.18	.00	709.18	9162021	09/16/2021
		31935	laptop for Paul-b&p	09/21/2021	2,100.00	.00	2,100.00	9302021	09/30/2021
		Total 12374:			5,559.50	.00	5,559.50		
12449	Holton, Jennifer	TAI CHI 08.0	tai chi 08.05-09.13.2021-re	09/13/2021	135.00	.00	135.00	52985	09/16/2021
		Total 12449:			135.00	.00	135.00		
12764	Pye Barker Fire & Safety, L	PS1554879	back flow test pw shop-wtr	08/04/2021	480.00	.00	480.00	52940	09/02/2021
		Total 12764:			480.00	.00	480.00		
12794	Xerox Financial Services	2815831	copier lease & prints-b&p	09/10/2021	80.70	.00	80.70	53013	09/16/2021
		2815831	copier lease & prints-admin	09/10/2021	80.74	.00	80.74	53013	09/16/2021
		2815831	copier lease & prints-rec	09/10/2021	80.70	.00	80.70	53013	09/16/2021
		2815831	copier lease & prints-water	09/10/2021	80.70	.00	80.70	53013	09/16/2021
		2815831	copier lease & prints-w/wat	09/10/2021	80.70	.00	80.70	53013	09/16/2021
		Total 12794:			403.54	.00	403.54		
12899	Moore, Charlie	REI 11.30.20	reimburse for work boots fr	09/01/2021	159.48	.00	159.48	53048	09/30/2021
		Total 12899:			159.48	.00	159.48		
12909	Serpent	107089	printer cable installation at	08/30/2021	120.74	.00	120.74	52946	09/02/2021
		Total 12909:			120.74	.00	120.74		
		Grand Totals:			546,545.73	.00	546,545.73		

## Report Criteria:

Detail report type printed