



ECONOMIC DEVELOPMENT CORPORATION MEETING

Thursday, September 17, 2026 – 6:00 PM

109 North Kaufman Street, Mount Vernon, Texas 75457

Our mission: to provide effective and fiscally responsible municipal services in a manner which promotes our high standard of community life.

Vision Statement Mount Vernon is a caring community committed to excellence and quality of life, aspiring to be the community of choice for ourselves, our children, and future generations – beautiful, clean, vibrant, and safe. We will strive to preserve our heritage, our friendly hometown atmosphere, and celebrate the diversity of all our citizens.

AGENDA

Call to Order

The Chair will determine that a quorum is present and Call the meeting to order.

Public Comment

The Texas Open Meetings Act prohibits the Board from responding to any comments other than to refer the matter to a future agenda, to an existing policy, or to make a statement of factual information. Claims against the Board, or employees, as well as individual personnel appeals are not appropriate for citizens' forum.

Consent Agenda

Items on the Consent Agenda may be approved by a single action of the board, with such approval applicable to all items appearing on the Consent Agenda. A member may request any item to be removed from the Consent Agenda and considered as a separate item.

1. Regular Meeting Minutes - August 13, 2026

Public Hearing

2. The purpose of this hearing is to hear evidence for or against a request made by Black Dog Deli and Travis Boulware and Sarah Ivy Catering, to provide assistance with Existing Business Structure Assistance, Graduated Rental Assistance, Job Creation/Retention Incentives for the business located at 410 W I-30 Frontage Rd, Mount Vernon, Texas, 75457.

Items to be Considered

3. Presentation from TNW Corporation
4. Consider request made by Black Dog Deli and Travis Boulware and Sarah Ivy Catering, to provide assistance with Existing Business Structure Assistance, Graduated Rental Assistance, Job Creation/Retention Incentives for the business located at 410 W I-30 Frontage Rd, Mount Vernon, Texas, 75457

Board Member Reports and Discussion

Adjourn

Notes to the Agenda

The Economic Development Corporation Board of Directors reserves the right to retire into executive session under Sections 551.071/551.074 – of the Texas Open Meetings Act concerning any of the items listed on this Agenda, whenever it is considered necessary and legally justified under the Open Meetings Act.

Persons with disabilities who plan to attend this meeting and who may need assistance should contact the City Secretary at 903-537-2252 two working days prior to the meeting so that appropriate arrangements can be made.

CERTIFICATION

I do hereby certify that this Public Meeting Notice was posted at the front entrance of City Hall located at 109 N Kaufman Street, Mount Vernon, Texas, a place convenient and readily accessible to the general public at all times, and said Notice was posted on:

Date_____ Time_____

Angie Pike,

City Secretary



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MINUTES

Call to Order

Vice President Munoz called the meeting to order 6:01 pm

Present: Vice-President Julia Munoz, Board Members Jeff Byrnes, Gabe Sharp, Kevin Anthony and Don Huffstetler

Absent: President Mark Sachse, Board Member Kristin Scott

Public Comment

Consent Agenda

1. Called Meeting Minutes - June 29, 2026

*Motion made to approve the consent item as presented by Member Anthony, seconded by Member Byrnes
All in favor, none opposed*

Public Hearing

2. The purpose of this hearing is to hear evidence for or against a request made by Black Dog Deli and Travis Boulware and Sarah Ivy Catering, to provide assistance with Existing Business Structure Assistance, Graduated Rental Assistance, Job Creation/Retention Incentives for the business located at 410 W I-30 Frontage Rd, Mount Vernon, Texas, 75457.

Public Hearing opened 6:02 pm

City Administrator explained that the owner is not here, the item will be moved to a subsequent meeting

Public Hearing Closed at 6:03 pm

3. The purpose of this hearing is to hear evidence for or against a request made by The Ranch Fitness, LLC, to provide assistance with Existing Business Structure Assistance, for the business located at 204 E Main Street, Mount Vernon, Texas, 75457.

Public Hearing opened 6:03 pm

Kale Roethle, owner, explained the improvements made so far to the building as well as new services that are being offered to the public.

Public Hearing Closed at 6:05 pm

Items to be Considered

4. Consider request made by Black Dog Deli and Travis Boulware and Sarah Ivy Catering, to provide assistance with Existing Business Structure Assistance, Graduated Rental Assistance, Job Creation/Retention Incentives for the business located at 410 W I-30 Frontage Rd, Mount Vernon, Texas, 75457

No Action

5. Consider request made by The Ranch Fitness, LLC, to provide assistance with Existing Business Structure Assistance, for the business located at 204 E Main Street, Mount Vernon, Texas, 75457

Members discussed recent changes made to the gym including new social media presence, updated membership software, 24-hour key fob access. Roethle indicated that membership increased by approximately 25 in the first day of being open. Roethle advised that the total investment is \$487,000. Additional expenses will be incurred when the recovery rooms, yoga and pilates studio are complete.

Motion made to approve the Incentive request in the amount of \$50,000, by Member Huffstetler, seconded by Member Byrnes.

All in favor, none opposed

Board Member Reports and Discussion

6. Discuss upcoming projects and goals

City Administrator advised of the upcoming projects being considered and explored by staff as well as progress of the upcoming budget.

Adjourn

Motion to adjourn at 6:42 pm made by member Sharp, seconded by Board Member Anthony.

All in favor, none opposed

Approved:

Attest:

Mark Sachse, President

Angie Pike, City Secretary

Mount Vernon Economic Development Corporation

109 N. Kaufman St., Mount Vernon, TX 75457

Application for Economic Development Assistance

The following information is requested for all projects seeking economic development assistance from the Mount Vernon Economic Development Corporation (MVEDC). Please fill in all spaces on the application form. If the information requested is not applicable, enter "N/A" in the space. **Incomplete applications will not be considered for assistance.** Following receipt of the application, MVEDC may require additional information to be submitted to indicate the financial abilities or other factors of the company.

Applicant/Business Name

Business Ownership

Travis Boulware / Black Dog Deli and Travis Boulware and Sarah Ivy
Catering

Business Type

Sole Proprietorship ☒ Partnership ☐ Corporation ☐ Other ☐
(Please Explain and provide proof)

Date of Business Establishment-
10/01/2023

Mailing Address (Business Headquarters) 215 Yates St.

City Mount Vernon

State TX

Zip Code 75457

Phone Number

Fax Number N/A

Applicant's Representative N/A

Title N/A

Mailing Address (if different from above) N/A

City N/A

State N/A

Zip Code N/A

Phone Number N/A

Fax Number N/A

Email Address N/A

Additional Authorized Representative Title **N/A**
N/A

Mailing Address (if different from above) **N/A**

City **N/A**

State **N/A**

Zip Code **N/A**

Phone Number **N/A**

Fax Number **N/A**

Email Address **N/A**

Project Information

Description of the Project

NAICS Code **722513**

NAICS Code Description (if multiple
 please list all that apply) **N/A**

Property Address **410 W I-30 Frontage
 Rd., Mount Vernon, Texas, 75457**

Legal Description (attach if necessary)

Is this Project inside the City limits?

☒ Yes

☐ No

Is this Project in the Historic District?

☐ Yes

☒ No

If Yes, does this Project require
 approval from the Landmark
 Commission?

☐ Yes

N/A

☐ No

Date of Landmark Commission Review

Will this Project generate sales tax?

☐ Yes

N/A

☐ No

What is your taxpayer ID?

[REDACTED]

Anticipated Total Sales

Year 1	Year 2	Year 3	Year 4	Year 5
\$318,426.00	\$477,639.00	\$525,402.00	\$551,672.00	\$579,672.00
Anticipated Total Taxable Sales (excludes items that are exempt from sales tax)				
Year 1	Year 2	Year 3	Year 4	Year 5
\$318,426.00	\$477,639.00	\$525,402.00	\$551,672.00	\$579,672.00

Does this Project create or retain jobs? ☒ Yes

☐ No

Jobs Created (new jobs that did not exist prior to this project)

Year 1 (Positions/FTEs)	Year 2 (Positions/FTEs)	Year 3 (Positions/FTEs)	Year 4 (Positions/FTEs)	Year 5 (Positions/FTEs)
7/3	9/4	10/5	10/5	10/5
Average Annual Salary				

Jobs Retained (jobs that would likely be lost without this project)

Year 1 (Positions/FTEs)	Year 2 (Positions/FTEs)	Year 3 (Positions/FTEs)	Year 4 (Positions/FTEs)	Year 5 (Positions/FTEs)
Average Annual Salary				

Does the applicant own or lease the property associated with this Project? Own Lease

Property Owner Information, if leased

Property Owner Name KYLE MORRIS

Property Owner Phone Number

Property Owner Email

Property Owner Address

City

State

Zip Code

Lease Amount \$2,500.00 Period (Annually/Monthly) MONTHLY

PROOF OF LEASE WILL BE REQUIRED

Current Appraised Value of Property

Are all Property Taxes Paid on this Property? Yes No

If No, please explain

Are Improvements being made to the Property? Yes No

Estimated Cost of Improvements to be Made

Anticipated Construction Start Date

Anticipated Construction Completion Date

Description of Improvements to be Made

PLEASE PROVIDE WRITTEN BIDS OR COST ESTIMATES REGARDING ANY PROPOSED IMPROVEMENTS.

Please indicate any of the following that you have consulted on this Project
(check as many as apply)

Ark-Tex Council of
Governments
Franklin County
Chamber of
Commerce

North Texas
Community College

Texas Workforce
Commission

Franklin County

Local Workforce
Board

Small Business
Development
Administration

Other, Please specify below and provide written documentation

Please indicate the Economic Development Assistance Programs for which you
would like to apply (check as many as apply)

Graduated Rental
Assistance
Job Creation/
Retention Incentives
Business Retention
Assistance

Existing Business
Structure Assistance
Business Recruitment
Incentives

Guidelines and Descriptions of each Incentive Are Provided as an Appendix to this Document.

Attachments That Will Be Required
Plat/Map/Elevations of
Project

Renderings/Plans for
Improvements

Copies of Required
Permits
Financial Reports for
previous years

Tax Certificate

Property Owner's
Certification

Business Plan

IRS Reporting

Proof of Property
Ownership or Lease
Agreement
Receipts for Work
Performed Prior to
Application
Submission

**These items must be submitted with the initial application for consideration of the application.
Additional documents may be requested as necessary.**

Incentive Process and Timeline

- Completed application must be returned to the EDC office at Mt. Vernon City Hall prior to work commencing.
- For projects involving incentives between \$1.00 - \$4,999.00 the EDC must hold a public hearing on the project and allow 60 days to pass since the first public notice of the project prior to expending funds.
- For projects from \$5,000 - \$9,999, the EDC must hold a public hearing on the project and allow 60 days to pass since the first notice of the project, and the City Council must approve the project and incentives, prior to expending EDC funds on the project.
- For projects \$10,000 and above, the EDC must hold a public hearing on the project and allow 60 days to pass since the first notice of the project, and the City Council adopts a resolution authorizing the project after giving it two separate readings, prior to expending EDC funds on the project.

Business Plan Assistance may be obtained through the Northeast Small Business Development Center in Mt. Pleasant, Texas.

Amber Keith

Business Advisor

Northeast Small Business Development Center

www.northeasttxsbdc.org

903-490-0822 Office

903-490-2826 Cell

AFFIRMATION OF APPLICANT(S)

I (We) the undersigned do hereby acknowledge and/or certify, as the case may be, the following:

1. Prior to submission of this application, the included guidelines for all programs have been obtained, reviewed, and clearly understood by the applicant.
2. That the submission of this Application does not create any property, contract, or other legal rights in any person or entity to have the MVEDC provide grant funding.
3. That if grant funding is approved, full compliance will be maintained with all the provisions of the provided guidelines, performance agreements, and/or special provisions attached as a part of the grant, and that failure to do so will be grounds for ineligibility to receive previously approved grant funding and / or sales tax recapture by MVEDC or the City of Mount Vernon.

4. The Mt. Vernon City Council shall approve any incentive involving expenditures exceeding \$5,000.

5. That before application is to be reviewed by the MVEDC, a designee(s) of the MVEDC shall have the right to inspect the business and work to be considered.

6. That the MVEDC reserves unto itself its absolute right of discretion in deciding whether or not to approve a grant relative to this application, whether or not such discretion is deemed arbitrary or without basis in fact.

7. That the laws of the State of Texas shall govern the interpretation, validity, performance, and enforcement of the provided guidelines and this Application. If any provision or provisions of these should be held invalid or unenforceable, the validity and enforceability of the remaining provisions of these shall not be affected thereby.

8. That the information provided in this Application, and all that may have been affixed hereto, is true and correct, and that the MVEDC may rely on all information herein contained, and all that may have been affixed hereto, as being true and correct

9. Any criminal activities involving applicant, whether on or off-site premises, will render this application and / or contract null and void.

10. Where approved incentives are reimbursement recipient must present paid invoices and/or cancelled checks to vendors. Certificate of Occupancy issued by City of Mount Vernon must be issued before any MVEDC funds are expended.

11. Texas Government Code Section 2264.01 Certification

Company certifies that Company, or a branch, division, or department of Company, does not and will not knowingly employ an undocumented worker. If, after receiving a public subsidy, Company or a branch, division, or department of company is convicted of a violation under 8 U.S. C. Section 1324a(f), Company shall repay in full the amount of the public subsidy paid by MVEDC to Company.

12. The City of Mount Vernon and/or MVEDC may exercise the right to reclaim any incentives should the recipient not fulfill any portion of its stated obligation as outlined in any incentive agreement resulting from this application submission.

13. Making application and complying with specific requirements does not guarantee that requested incentives will be granted by the MVEDC Board or City Council.

I, the undersigned, understand this process may take several months and attendance of several meeting. Filing an application with the City does not guarantee approval from the City Council. The city reserves the right to retain outside consultants to review this application, all data provided, and conduct an independent evaluation.

Further, the applicant understands and agrees that this application and all data and communications may be considered a public record pursuant to the Texas Public Information Act."

Signed this _____ day of _____, 20____

(Print Authorized Representative Name)

(Applicant Signature)

Appendix A: Property Owner's Certification

Property Owner Name

Property Owner Phone Number

Property Owner Email

Property Address

City

State

Zip Code

Lease Amount

Period (Annually/
Monthly)

Anticipated Construction Start Date

Anticipated Construction Completion

Date

Description of Improvements to be Made

I have reviewed all information above and certify that it is true and correct. Further, I certify that I have reviewed and approved all improvements to be made to the property as described above.

Owner Signature

Date

Appendix B: Economic Development Assistance Program Guidelines

Graduated Rental Assistance

- The primary goal of the Graduated Rental Assistance Program is to reduce the burden of rental expenses on new businesses and to help offset the initial startup costs of the business.
- The business must be a for-profit venture. Nonprofit and governmental organizations are not eligible for the program.
- Grant funds cannot be used to fund rent for any portion of the property used for residential purposes. In such cases, the total rent amount may be adjusted proportionally to reflect usage of the property.
- At no point will MVEDC pay 100% of the rental expenses for any recipient of this program.
- The rental assistance is designed to assist the business owner with rental expense over a period of time, but the owner will assume responsibility of the full rental costs at the end of the rental assistance period as determined by the MVEDC

- All disbursements through this program will be made in the form of a reimbursement following the submission of a copy of the canceled check paid to the property owner and/or a receipt from the property owner, or direct payment of rental assistance to the property owner/landlord.
- Generally, the program can span any amount of time up to 12 months with MVEDC reimbursing the business owner's rental expense in four installments: 25% of the total rent cost to be paid for the first installment; 50% of the total rent cost to be paid for the second installment; and 75% of the total rent cost to be paid for the third installment of the rental agreement term. Rental assistance from the MVEDC to the business owner shall not be granted until the termination of free or subsidized rent from the property owner. Term of assistance and length of payment installments shall be negotiated between business and MVEDC, with the decision of the MVEDC being final.
- The City Council upon recommendation by the MVEDC Board may approve a modification to the standard rate and duration of the program on a case-by-case basis.
- Recipients may receive only one Graduated Rental Assistance Agreement per business.
- Rental amount and must be comparable to similar rental rates for similar properties in the area of the business property.
- Rental assistance shall not exceed \$6,000 for any business.
- All disbursements through this program will be subject to requirements set forth in an incentive performance agreement, including but not limited to a period for which the business must remain in operation following the completed disbursement of funds.
- MVEDC assumes no liability for the satisfaction of the lease agreement between the property owner and the tenant. This agreement is between the tenant and the MVEDC and will be strictly a reimbursement of the costs required to satisfy the terms of the tenant's lease agreement with the property owner.

Existing Business Structure Assistance

- The purpose of the Existing Business Structure Assistance Program is to enhance the economic sustainability of the City of Mount Vernon by assisting for profit business building owners and lessees in business building renovation processes; thereby encouraging increased ad valorem and / or sales taxes.
- The structure on which the improvements to be made must be at least five years old.
- Owners of multiple structures may submit only one application per fiscal year and may not have existing agreements on multiple properties at any one time.
- MVEDC may approve the full amount requested, a portion of the amount requested, or no amount at all.
- All grants provided under this program are reimbursements for cash expenditures by the applicant and require the applicant provide a match of at

- least twice the amount awarded (2:1 match required).
- Nonprofit and governmental organizations are not eligible to receive this funding.
- Applicants cannot have more than 20 full-time employees at the time of application
- All tax obligations must be current
- Property owners must submit Appendix A: Property Owner's Certification if the applicant is a tenant at the property
- The business owner will be required to obtain all necessary city and/or state permits, zoning, inspections, etc.... prior to applying for funding.
- The business owner must demonstrate best effort in obtaining at least 3 bids for improvements. The bids or documentation of best effort must be included in the application.
- The structure must be located within the Mount Vernon City limits.
- Applicants must have a valid Certificate of Occupancy from the City of Mount Vernon prior to receiving program funding.
- All disbursements through this program will be subject to performance requirements set forth in an incentive agreement, including but not limited to a period for which the business must remain in operation following the completed disbursement of funds.

For projects that require an expenditure of more than \$10,000, the City Council must adopt a resolution authorizing the project after giving the resolution at least two separate readings.

JOB CREATION INCENTIVE

Program funding will be available to new and / or expanding businesses meeting the following criteria:

- Business must be in Mount Vernon.
- Business must be a For Profit business.
- Owner or shareholders do not count as 'new hires.'
- Must be Full time jobs, 32 hours per week, 52 weeks per year. No part time employees or combination of part time employees will be considered.
- Mount Vernon Economic Development Corporation must approve all applications before business engages 'new hires.'
- Business owners or shareholders cannot be employed by Mount Vernon Economic Development Corporation or City of Mount Vernon.
- Business name on application must be identical to the name listed on all documents required to engage in business, including business tax receipts.
- Mount Vernon Economic Development Corporation may grant an amount up to \$600 per job, with a bonus \$200 for every employee that resides within the city limits and earns more than \$13.00 per hour for unskilled and \$20.00 per hour for skilled labor. Number of jobs incentivized would be no more than 20 full-time employees, unless otherwise determined by Mount Vernon EDC.

- This is a 'reimbursement only' program; business applicant will be reimbursed 'per job' after new hire has completed 12 months employment. Texas Workforce Commission Quarterly reports required as documentation.
- New employee hire must result in a net increase in full time employees from the time of application at the end of the 12-month period. Documentation will be required from business incentive recipient showing number of employees at MVEDC approval date vs. number of employees at the 12-month 'benchmark.'

Black Dog Deli

1. Executive Summary

Black Dog Deli is a premium deli and catering company located in Mount Vernon, TX, dedicated to the philosophy of "Whole Ingredients, Real Food.," with a focus on global flavors fused with Southern techniques. We serve local professionals, lake residents, and visitors with scratch-made meals. Beyond food, our mission is dual-purpose: to reinvest profits into the Franklin County community and to serve as a "teaching kitchen" for local youth, providing hands-on experience in culinary arts and entrepreneurship.

2. Company Overview

- **Mission:** To nourish and introduce Mount Vernon to new flavors, through honest and approachable food, community service, and mentorship.
- **Legal Structure:** DBA
- **Location:** The I-30 corridor for a much needed casual dining experience on the south-side of town, with quicker access to the lake communities.
- **The "Real Food" Promise:** No highly processed fillers, seed oils, or artificial preservatives. We focus on "S3S" (sourced 3 sides) sourcing—meaning our ingredients are intentionally sourced, whole, and prepared in-house.

3. Market Analysis

- **Target Segment 1: Local Business & Government.** The blue collar workers, banks, local P.D., school campus, and local shops need reliable, high-quality dining options and "box lunch" catering for meetings and events.
- **Target Segment 2: The Lake Community.** Residents at Lake Cypress Springs and Lake Bob Sandlin often seek premium, "grab-and-go" catering for weekend hosting, boat outings, and private dinners.
- **The Gap:** While Mount Vernon has traditional fast-food dining, there is a shortage of "clean label" deli options that offer both sophisticated global flavors and a social mission.

4. Products & Services

- **The Deli:** Heritage-breed smoked meats (house-cured meats), artisan breads, global flavors, and vibrant salads.
- **Wedding Catering:** Able to feed large groups while maintaining a high standard of service and quality (200+ ppl)
- **Business Catering:** "The Boardroom Menu"—curated sandwich platters, seasonal sides, and house-made sweets delivered to Mount Vernon offices.
- **Lake Provisions:** "Boat Bags" and "Weekend Cooler Packs"—pre-chilled, high-end meals designed for easy transport to the water or enjoyed as an "In Home Chef" experience
- **Education Program:** A structured internship for high school students covering:
 - **Culinary:** Knife skills, food safety (ServSafe), and scratch cooking.
 - **Management:** Inventory, NAICS coding, P&L statements, and pride in customer service.

5. Operations Plan

- **Sourcing:** Partnering with regional suppliers (e.g., 44 Farms for beef) to ensure "Whole Ingredient" integrity.
- **Equipment:** High-end commercial tools for efficiency and professional-grade smokers for house-prepared meats.
- **Technology:** Cloud-based POS (e.g., Square) to track growth rates, guest counts, and average check sizes.

6. Community & Social Impact

- **The Give Back Promise:** A fixed percentage of monthly net profit donated to local Mount Vernon charities or "given back" through food giveaways in select housing districts, but open to all (utilizing our food truck)
- **Youth Mentorship:** Unlike a standard part-time job, Black Dog Deli employees under 21 enter a "Junior Partner" track, learning the "why" behind business decisions, and the opportunity to learn from a classically trained Chef.

7. Marketing Strategy

- **Hyper-Local:** Heavy presence at Mount Vernon Community Events and sponsorship of Franklin County school events, as well as, youth sports programs.
- **Digital:** Instagram/Facebook-heavy marketing focusing on the "process"—showing whole primal cuts of meat being prepared and start to finish "behind the scenes" recipes.
- **The "Lake Route":** Targeted Facebook ads for zip codes 75457 and 75480 during peak summer months.

8. Financial Projections

Financial Projections: Year One

Annual Sales Target: \$318,426

Average Monthly Revenue: ~\$26,535.

Revenue Stream Breakdown:

To hit this number, Black Dog Deli will rely on three distinct "buckets" of income:

- **Deli Counter (Walk-in/Lunch): 55% (\$175,134)**
 - Targeting the business crowd and locals.
 - *Average Check:* \$18.50 (Sandwich, side, drink).
 - *Daily Volume:* Needs ~32 customers per day (based on a 6-day week).
- **Business & Wedding Catering: 25% (\$79,606)**
 - Targeting Local Wedding Venues, the schools, and local medical offices.

- *Average Order:* \$250.00.
- *Monthly Volume:* Needs ~26 catering orders per month (roughly 6 per week).
- **Lake Provisions & Weekend Platters: 20% (\$63,685)**
 - Targeting Lake Cypress Springs/Bob Sandlin (High-volume Thursday–Sunday).
 - *Average Order:* \$325.00.
 - *Weekly Volume:* Needs ~4 orders per week.
- **Growth Goal:** Aiming for a 10–15% year-over-year growth by expanding the catering footprint to Mount Pleasant and Sulphur Springs.