



# PARKS & RECREATION COMMISSION

## SPECIAL VIDEO MEETING

Thursday, September 9, 2021 at 5:30 PM

### BOARD MEMBERS:

Chair Jodi McCarthy  
Vice Chair Peter Struck  
Board Members: Don Cohen,  
Sara Berkenwald, Paul Burstein,  
Sara Marxen, Rory Westberg

### LOCATION & CONTACT

Zoom Meeting  
Phone: 206.275.7626 | [www.mercerisland.gov](http://www.mercerisland.gov)

*In compliance with the Americans with Disabilities Act, those requiring accommodation for meetings should notify the Staff Liaison at least 24 hours prior to the meeting at 206.275.7706.*

### Virtual Meeting Notice

The virtual meeting will be broadcast live on Zoom and recorded and saved on the City Council's [YouTube Channel](#)

**Registering to Speak:** Individuals wishing to speak live during Appearances will need to register their request with the staff liaison at **206.275.7871** or [email](#) and leave a message before 4 PM on the day of the Commission meeting. Please reference "Appearances" on your correspondence. Each speaker will be allowed three (3) minutes to speak.

**Join by Telephone at 5:30 PM:** To listen to the meeting via telephone, please call **253.215.8782** and enter Webinar ID **896 5507 6791** and Password **694967** when prompted.

**Join by Internet at 5:30 PM:** To watch the meeting over the internet via your computer, follow these steps:

- 1) Click [this link](#)
- 2) If the Zoom app is not installed on your computer, you will be prompted to download it.
- 3) If prompted for Webinar ID, enter **896 5507 6791** Enter Password **694967**

### CALL TO ORDER & ROLL CALL - 5:30 PM

### PUBLIC APPEARANCES

### REGULAR BUSINESS

1. Approve the minutes of the July 1, 2021 Regular Meeting  
**Recommended Action:** Approve minutes.
2. Luther Burbank Docks and Adjacent Waterfront 30% Design Review  
**Recommended Action:** Reconvene the Luther Burbank Docks subcommittee.
3. PROS Plan: Draft Goals & Objectives, Capital Facilities Project List, and Input on September 28 Virtual Public Meeting  
**Recommended Action:** Review and provide feedback on Chapter 4, receive the draft Capital Facilities Plan, and confirm the focus of the September 28 Virtual Public Meeting.

### OTHER BUSINESS

5. Planning & Meeting Schedule Update
6. Department Report & Update (5 min)
7. Commissioner Reports/Work Plan Updates

### ADJOURNMENT



## PARKS & RECREATION COMMISSION REGULAR MEETING MINUTES JULY 1, 2021

### CALL TO ORDER

Chair McCarthy called the meeting to order at 5:30 pm via Zoom online meeting.

### ROLL CALL

Commissioners Rory Westberg, Don Cohen, Jodi McCarthy, Sara Marxen and Peter Struck were present. Commissioner Sara Berkenwald was absent. Consultants Emily Moon Steve Duh were present. Staff present were Ryan Daly, Operations Transition Team Manager, Jason Kintner, Chief of Operations, Katie Herzog, Recreation & Operations Coordinator, and Jessi Bon, City Manager.

### APPEARANCES

There were no appearances.

### REGULAR BUSINESS

#### 1. Approval of Minutes

Minutes from the May 6 and June 3 meetings were presented.

#### MOTION:

Commissioner Westberg moved to accept the minutes from the May 6, 2021 and June 3, 2021 meetings as presented. Commissioner Cohen seconded the motion.

**Motion passed unanimously.**

#### 2. Parks, Recreation and Open Space (PROS) Plan & 2<sup>nd</sup> Community Survey

Bon & Duh presented about Capital Prioritization Tool and Matrix.

Discussion took place on the ranking levels and criteria of the project Matrix, as well as the projects listed. Bon informed that that this fall, the Commission will be asked to make a final decision on how these projects are prioritized.

The Commission directed to change Environmental Conditions from a "2" to a "3" on the Matrix, change Operating Budget Impact from a "2" to a "3" and to do the Master Plan before some of the projects listed on the Matrix.

#### Welcomed New Commissioner, Sara Marxen!

Commission directed to go forth with the PROS Matrix, with their desired changes.

Bon & Duh shared the 2<sup>nd</sup> Community Survey and asked the Commission for feedback from the Commission:

- The Commission directed that instead of using the word “prioritize” to change to “support” in the survey instructions.
- The Commission directed to change the order of the questions to group like questions together vs. jumping topics (Questions 1, 3, 10 are all about usage of parks and should be grouped together, questions 8 & 9 should follow question 5 or move questions 6 & 7 to follow 9).
- Questions 8 & 9, the Commission directed to change the wording to “Interest in participating” vs. “Interest.”
- Question 11, the Commission directed to change “enhance revenue generations” to “exploring options to increase revenues”

Discussion on timing of the survey going out to the Community.

#### **BREAK FROM 6:54PM – 7:04PM**

#### **3. Recreation Reset Plan**

Daly presented a number of Recreation updates to the Commission on what’s been happening since the last meeting: summer camps, MMIP and the Art Gallery, update on staff recruitment challenges, online picnic reservations and Special Event permitting/Community Partnerships. Staff is shifting focus to outdoor recreation activities this fall to take place in the parks.

Next steps: City Council on July 6 with Recreation Reset Plan & 2022 Preview.

#### **4. Recreation- Differential Pricing Policy**

Moon presented the draft of the Differential Pricing Policy to determine what the Department charges and is asking the Commission for their input and feedback. Moon anticipates bringing this policy back to the Commission in September, with another Facility Use Policy for review/approval.

#### **OTHER BUSINESS**

#### **5. Commission Meeting Update**

Daly spoke of the planning schedule through the end of the year. No August meeting will occur. September 2 is a scheduled Commission meeting, it’s also the last MMIP of the year and it is also a tentative Volunteer Recognition event; we will look to reschedule that meeting sometime in September.

#### **6. Department Report and Update**

Daly provided update.

#### **7. Commissioner Reports**

- a. Westberg: Pure joy bringing his granddaughter to the Community Center for LEGO camp!
- b. Struck: Highlighted the Seattle Times article on Pioneer Park (June 11)

#### **ADJOURNMENT at 8:16PM**



# PARKS & RECREATION COMMISSION STAFF REPORT

Item 2  
September 9, 2021  
Regular Business

## AGENDA ITEM INFORMATION

<b>TITLE:</b>	Luther Burbank Docks and Adjacent Waterfront 30% Design Review	<input type="checkbox"/> Discussion Only <input checked="" type="checkbox"/> Action Needed: <input checked="" type="checkbox"/> Motion <input type="checkbox"/> Ordinance <input type="checkbox"/> Resolution
<b>RECOMMENDED ACTION:</b>	Reconvene the Luther Burbank Docks subcommittee	

<b>STAFF:</b>	Paul West, CIP Project Manager
<b>COUNCIL LIAISON:</b>	Jake Jacobson
<b>EXHIBITS:</b>	n/a

## SUMMARY

On March 18, Mercer Island City Council approved the Parks and Recreation Commission’s (PRC) recommended [Concept Design for the Luther Burbank Dock and Adjacent Waterfront](#). City Council also appropriated the funding to move the design forward to the 30% stage, which will provide cost and permitting analysis. City Council tasked the PRC with reviewing preliminary design products before making its recommendations to City Council on how to proceed.

A preliminary 30% design product will be available in early September. The project timeline and specifically the need to apply for grants and permits in early 2022 requires expedient review of this work. Staff recommends that the PRC reconvene the Luther Docks subcommittee and the Chair of the PRC reappoint the former members of the subcommittee to perform this work. The three former members have indicated their availability and interest in participating. These members include Vice Chair Peter Struck (Subcommittee Chair), Commissioner Rory Westberg and past-Commissioner Lyn Gualtieri.

## RECOMMENDATION

**MOVE TO:** Reconvene the Luther Docks Subcommittee to perform initial review of the forthcoming 30% design.



# PARKS & RECREATION COMMISSION STAFF REPORT

Item 2  
September 9, 2021  
Regular Business

## AGENDA ITEM INFORMATION

<b>TITLE:</b>	PROS Plan: Draft Goals & Objectives, Capital Facilities Project List, and Input on September 28 Virtual Public Meeting	<input checked="" type="checkbox"/> Discussion Only <input type="checkbox"/> Action Needed: <input type="checkbox"/> Motion <input type="checkbox"/> Ordinance <input checked="" type="checkbox"/> Resolution
<b>RECOMMENDED ACTION:</b>	Review the draft Goals and Objectives and provide feedback. Receive the draft Capital Facilities Project List and discuss steps to prepare a revised 6-year CIP. Provide input on the September 28 Virtual Public Meeting.	

<b>STAFF:</b>	Jessi Bon, City Manager Jason Kintner, Chief of Operations
<b>COUNCIL LIAISON:</b>	Jake Jacobson
<b>EXHIBITS:</b>	<ol style="list-style-type: none"> <li>Draft: Chapter 4 – Goals &amp; Objectives</li> <li>Draft: Capital Facilities Plan – September 2021</li> <li>Capital Project Prioritization Criteria – Revised July 2021</li> </ol>

## SUMMARY

At the September 9, 2021, Parks and Recreation Commission meeting, the Commission will continue work on the Parks, Recreation, and Open Space (PROS) Plan update. The discussion topics will include:

1. Reviewing and providing initial feedback on the draft of Chapter 4 - Goals & Objectives.
2. Receiving the draft Capital Facilities Plan with projects ranked according to the Project Prioritization Criteria and a discussion of next steps.
3. Reviewing and confirming the areas of focus for the September 28 Virtual Public Meeting.

The project team is seeking input from the Commission to inform development and further revisions of these documents and to prepare for the next public meeting.

### BACKGROUND

As directed by the City Council in September 2019, the Parks & Recreation Department, in collaboration with the Parks & Recreation Commission (PRC), began the process of updating the PROS Plan. The previous PROS plan expired at the end of 2019.

The PROS Plan is a six-year plan that anticipates the programming and capital infrastructure investments necessary to meet the community’s need for parks, recreation, open space, trails, arts, and cultural events. Conservation Technix was selected as the consultant to manage the process, including providing a baseline analysis of existing conditions and community needs, facilitating a community engagement process, and developing a draft framework for the final PROS Plan.

Work was suspended on the PROS Plan update in April 2020 due to the COVID-19 Pandemic.

At the end of 2020, the staff and consulting team resumed the planning process for the PROS Plan, with an initial focus on assessing the work that was already completed, adjusting the project timeline, and modifying the scope of work to reflect the need for virtual engagement strategies. To date, work that has been completed on the PROS Plan includes a review of existing conditions, completion of a capital facilities assessment, five presentations to the Parks and Recreation Commission, the completion of a community survey, and a Virtual Open House. More than half of the PROS Plan is currently drafted and in the process of internal review. A second community survey was released in August 2021 and the results are pending. A second virtual public meeting is planned on September 28, 2021.

On January 19, 2021, the City Council hosted a joint study session with the PRC (see [AB 5797](#)) to kick-off the re-start of the planning process for the PROS Plan update.

A subsequent meeting was held with the PRC on February 4, 2021, to gather input to help inform the first Virtual Open House held on March 23, 2021.

At the March 6, 2021, meeting, the PRC received a report out on the March Virtual Open House, reviewed the parks condition assessment, and discussed the consultant's initial findings related to ADA compliance.

At the June 3, 2021, meeting, the PRC reviewed and provided feedback on the draft capital project prioritization tool and the second community survey.

At the July 1, 2021, meeting, the PRC reviewed and provided feedback on the capital project prioritization criteria. The PRC also provided suggested revisions for the second community survey.

## 1. REVIEW DRAFT: CHAPTER 4 – GOALS AND OBJECTIVES

At the heart of the PROS Plan is the establishment of goals and objectives to provide strategic direction for the Mercer Island Parks and Recreation system. The goals and objectives are included in Chapter 4 of the PROS Plan (see Exhibit 1) and once adopted, will be appended to the Citywide Comprehensive Plan during the next update process.

The Chapter 4 draft includes eight strategic goals:

**Goal 1 – Community Engagement & Partnerships:** Encourage and support community engagement and pursue collaborative partnerships to strengthen and grow parks and recreation programs and services.

**Goal 2 – Planning, Acquisition & Access:** Plan for and develop a parks and recreation system that meets community needs now and in the future.

**Goal 3 – Maintenance & Operations:** Provide the Mercer Island community with safe, well-maintained parks and recreation facilities.

**Goal 4 – Environment & Sustainability:** Provide a high quality, diversified open space system that preserves and enhances urban forests, critical habitat, and other environmental resources. Incorporate sustainability practices into operations, maintenance, and planning.

**Goal 5 – Trails:** Develop and promote an interconnected community through safe, accessible, and attractive trails and pathways easily accessed by a variety of trail users.

**Goal 6 – Recreation Facilities & Programming:** Provide a variety of recreation programs, services, and facilities that promote the health and well-being of residents of all ages and abilities.

**Goal 7 – Arts & Culture:** Facilitate and promote comprehensive and engaging arts and culture experiences.

**Goal 8 – Administration & Fiscal Sustainability:** Provide leadership and sufficient resources to maintain and operate a welcoming, efficient, safe, and sustainable parks and recreation system.

Accompanying each goal is a list of objectives that identify desired outcomes to be achieved upon implementation of the PROS Plan.

This is the initial look at the draft of Chapter 4, with the understanding that it was prepared prior to receiving the results of the second community survey and prior to hosting the second virtual public meeting. With support from the Parks and Recreation Commission, the Arts Council, and the Open Space Conservancy Trust, the staff will review outcomes of both public engagement opportunities and further refine the recommended goals and objectives for consideration at a subsequent meeting.

For the purposes of this meeting, the project team is interested in receiving initial feedback on the draft goals and objectives. The Chapter 4 draft is also being reviewed by the Arts Council and the Open Space Conservancy Trust this month.

## 2. RECEIVE DRAFT CAPITAL FACILITIES PLAN AND DISCUSS NEXT STEPS

The Capital Facilities Plan (CFP) is a component of the PROS Plan and provides a list of the potential facilities, parks, trails, and open space capital projects under consideration over the next 10 to 20 years. Types of CFP projects include:

- Renovations or enhancements to existing facilities
- New facilities or amenities
- Planning projects
- Property acquisitions

The CFP has been drafted (see Exhibit 2) and the projects ranked based on the prioritization criteria developed and discussed at previous PRC meetings (see Exhibit 3). The staff have endeavored to capture nearly all of the projects identified in adopted master plans or management plans.

The purpose of this agenda item is to hand off the draft CFP list to the PRC members so that you may review the projects ahead of the next meeting. Staff are available to meet with PRC members to answer questions about specific projects and to discuss project ratings.

The next step is to establish cost estimates for each project (the work is currently underway) and to draft the six-year Capital Improvement Plan (CIP). The draft CIP will identify projects to be funded from 2023 to 2028 and this item is scheduled for discussion at the October 7, 2021 PRC meeting.

While the PRC developed prioritization criteria to help rank the projects, this is not the sole indicator of project priorities or project phasing. In developing the 2023 to 2028 Six-Year CIP, the project team and the PRC should also take into account project feasibility, potential partnerships, grant funding, community feedback, geographic equity, and other factors.

### **3. CONFIRM AREAS OF FOCUS FOR THE SEPTEMBER 28 VIRTUAL PUBLIC MEETING**

The project team is preparing to host the second and final virtual public meeting on the PROS Plan. The meeting is September 28, 2021 at 5:30 pm and will last for approximately 90-minutes. The meeting approach will be similar to prior engagements and include a mix of polling questions and one 30-minute small group breakout session, with an opportunity for Q&A at the end of the meeting.

The focus of the meeting is on capital project priorities and goals and objectives. The project team is interested in receiving feedback from the PRC on areas of focus, specifically:

- What additional information would you like to gather from the community at the September 28 Virtual Public Meeting? Anything specific related to the goals and objectives section of the PROS Plan? Or, related to capital project priorities?
- Are there topics that have not been sufficiently covered in the public process that still need to be addressed?
- One idea for a small group breakout discussion is to explore the balance between protecting parks against over-development and loss of greenspace, while accommodating accessibility and new/different uses. Is this an important topic for the PRC? How would you approach this discussion, and what would you like to get out of it?

The project team will incorporate feedback and suggestions from the PRC into the final meeting format. PRC members are encouraged to attend the virtual public meeting.

### **4. NEXT STEPS**

The following agenda items are anticipated for the October 7, 2021 PRC Meeting:

- Presentation on results of the second community survey
- Review draft six-year CIP, including cost estimates
- May also revisit the draft of Chapter 4 – Goals & Objectives

Work will continue on the PROS Plan through the end of 2021, with a hand-off to the City Council anticipated in Q1 2022. The remaining PRC meetings will involve review of draft chapters. A member of the Arts Council and the Open Space Conservancy Trust will be invited to join the remaining PRC meetings to ensure their interests are represented in development of the final plan.

## **RECOMMENDATION**

Review and provide feedback on Chapter 4, receive the draft Capital Facilities Plan, and confirm the focus of the September 28 Virtual Public Meeting.



# Mercer Island PROS

## Goals & Objectives

### Chapter 4

**READER'S NOTE:** This chapter was drafted prior to the September 28, 2021 Virtual Public Meeting and prior to receiving results from the second community survey. With support from the Parks and Recreation Commission, the Arts Council, and the Open Space Conservancy Trust, the staff will review outcomes of both public engagement opportunities and further refine the goals and objectives in this chapter.

The following section provides the overarching strategic goals and objectives for the Mercer Island parks and recreation system. The goals and objectives from past plans have been reorganized, enhanced, and arranged to align with the common themes noted by the community during the planning process. These goals and objectives will guide the delivery of parks and recreation services for the next six years and beyond.

### Goals & Objectives

The Growth Management Act (GMA), adopted by the Washington State Legislature in 1990, provided a foundation for land use planning in selected cities and counties throughout the state, including King County and the City of Mercer Island. The GMA's purpose is to help communities deal efficiently with growth challenges to ensure long-term sustainability and a high quality of life. The GMA identifies 14 planning goals to guide the creation of comprehensive plans and development regulations (codified in Chapter 36.70A of the Revised Code of Washington). Four of these goals directly affect the development and implementation of this plan.

- “Encourage the retention of open space and development of recreational opportunities, conserve fish and wildlife habitat, increase access to natural resource lands and water, and develop parks.” RCW 36.70A.020(9)
- “Protect the environment and enhance the state’s high quality of life, including air and water quality, and the availability of water.” RCW 36.70A.020(10)
- “Identify and encourage the preservation of lands, sites, and structures, that have historical or archaeological significance.” RCW 36.70A.020(13)
- “Carry-out the goals of the Shoreline Management Act with regards to shorelines and critical areas.” RCW 36.70A.020(14)

Furthermore, the Mercer Island Comprehensive Plan, previous parks and recreation plans, and county-wide planning policies provide a framework for this PROS Plan.

A goal is a general statement describing an outcome the City wishes to provide. Objectives are more specific, measurable statements that describe a means to achieve the stated goals. Recommendations

are specific actions intended to implement and achieve the goals and objectives and are contained in the Needs Assessment and Capital Planning chapters of the Plan.

## Community Engagement & Partnerships

Goal 1: Encourage and support community engagement and pursue collaborative partnerships to strengthen and grow parks and recreation programs and services.

Objectives:

- 1.1 Involve a variety of community members, including stakeholders and park and facility users, in system-wide planning and site design. Use a diverse set of communication and outreach strategies to solicit community input, facilitate project understanding, and build community support.
- 1.2 Enhance and strengthen the Mercer Island School District partnership, seeking opportunities to collaborate on facility use, maintenance, programs, and other services. Review and update existing Interlocal Agreements regularly, approximately every two years.
- 1.3 Identify opportunities for partnerships with other public, private, and non-profit organizations to support capital projects, community events, programs, and other special initiatives.
- 1.4 Support the Parks & Recreation Commission as the forum for public discussion of parks and recreation issues and ensure collaboration with the Open Space Conservancy Trust and the Arts Council. Conduct periodic joint sessions between the Parks & Recreation Commission, other standing City boards, and the City Council to improve coordination and discuss policy matters of mutual interest.
- 1.5 Provide informative, timely and consistent communication, informational materials, and signage to help community members connect with and fully utilize the many parks and recreation facilities, programs, and services. Maintain a consistent brand identity through marketing campaigns, social media presence, and other communication mediums. Adapt community outreach efforts to ensure a broad reach.
- 1.6 Understand recreation trends, park use patterns, and park user needs through objective analytical tools such as statistical surveys, customer surveys, and user counts.

## Planning, Acquisition & Access

Goal 2: Plan for and develop a parks and recreation system that meets community needs now and in the future.

Objectives:

- 2.1. Retain publicly owned parks and open spaces in perpetuity. Consider options to permanently protect parks and open space areas through conservation easements, zoning changes, or other strategies.
- 2.2 Update the Parks, Recreation & Open Space (PROS) Plan periodically and approximately every six years to ensure facilities and services meet current and future community needs and maintain eligibility for State grants. Incorporate the PROS Plan as an appendix to the Citywide Comprehensive Plan during the next update process.
- 2.3 Periodically review and update level of service standards for parks, trails, open space areas, playgrounds, and athletic fields. Include accompanying standards for maintenance and operations.
- 2.4 Establish, adopt, or update master plans for park sites to guide all significant park development projects, achieve cohesive design, and ensure phasing of projects is efficient and in alignment with community needs and priorities. Utilize management plans or other adopted strategies to guide the stewardship and maintenance of parks, open space areas, and trails.
- 2.5 Update the six-year Capital Improvement Plan at least every two years and use prioritization criteria, financial guidelines, and other factors to sequence projects. Maintain a companion twenty-year capital project list to capture long-term capital project needs and to guide the development of long-term funding strategies.
- 2.6 Design and maintain parks and facilities to offer universal accessibility for residents of all physical capabilities, skill levels, and ages as appropriate and in compliance with the Americans with Disabilities Act (ADA) Standards for Accessible Design. Seek opportunities to eliminate barriers at existing facilities and address goals identified in the Citywide ADA Transition Plan.
- 2.7 Strive to provide a distributed network of parks, such that all Mercer Island residents live within one-half mile of a developed neighborhood or community park and seek to offer safe walking and biking routes to those locations.
- 2.8 Pursue and implement strategies to maximize use of existing park and recreation assets. Evaluate opportunities to convert natural grass to synthetic turf to expand athletic field use and capacity. Consider upgrading tennis courts for multi-sport use or conversion of existing tennis courts for dedicated pickleball use.
- 2.9 Prepare a Land Acquisition Strategy to prioritize property acquisition to meet the future parks, trails, open space, and facility needs of the Mercer Island community. Maintain a minimum standard of XX acres of developed neighborhood or community park land per 1,000 residents. Include guiding factors such as level of service standards, connectivity, geographic distribution, preservation, and recreation needs.
- 2.10 Utilize the resources of national, regional, state, and local conservation organizations, corporations, non-profit organizations, benevolent entities, and private donors to partner in acquiring land for park and recreation needs.

- 2.11 When evaluating the vacation of any right-of-way, consider its appropriateness for use as public park or open space.
- 2.12 Develop a Playground Plan to guide the replacement of the City's playgrounds, many of which are approaching the end of their useful life. Plan for a range of play types, universal access, a phasing plan, and equitable geographic distribution of facilities. Identify partnerships, grants, sponsorships, and other funding opportunities for playground replacement projects.
- 2.13 Improve and upgrade developed and undeveloped street ends where appropriate to enhance public access to waterfront facilities. Identify opportunities where achieving ADA access is feasible and improve parking options.
- 2.14 Consider development, expansion, or replacement of special use facilities such as athletic fields, splash pads, skate parks, bike skills areas, and off-leash dog areas based on community needs and priorities. Utilize the master planning process for siting and scoping these facilities. Explore opportunities to partner with user groups to sponsor, build, and maintain special use facilities.
- 2.13 Ensure public safety is included in all development and planning projects by coordinating with police and fire services and applying crime prevention through environmental design (CPTED) techniques.
- 2.14 Integrate public art and park design from the onset of facility planning to create compelling, engaging, and captivating public places. Prioritize experiences that are interactive and allow for dynamic sensory exploration.

## Maintenance & Operations

Goal 3: Provide the Mercer Island community with safe, well-maintained parks and recreation facilities.

Objectives:

- 3.1 Maintain all parks and facilities in a manner that keeps them in a safe and attractive condition. Establish park maintenance standards and a routine preventative maintenance program to ensure all assets are in good working order and to protect the public investment.
- 3.2 Continue to improve the City's comprehensive risk management program to ensure regular safety inspections and assess the likelihood and consequence of the failure of its assets in terms of financial, community, and environmental impact.
- 3.3 Track and monitor costs of maintaining parks and recreation facilities, including quantity, location, condition, and expected useful life. Utilize data to inform maintenance and capital investment decisions, including the timing of asset replacement.

- 3.4 Estimate the maintenance costs and staffing levels associated with land acquisition, development, or renovation of facilities, parks, open space areas, or trails, and ensure adequate ongoing funding is available prior to action.
- 3.5 Provide amenities at parks, trails, open space areas, and facilities such as restrooms, adequate lighting, seating, drinking fountains, trash and recycling receptacles, bike racks, and covered picnic areas. When feasible and appropriate, extend the hours of use and improve user experiences and access.
- 3.6 Continue to assess the feasibility of replacing or upgrading the existing maintenance facility behind City Hall.

## Environment & Sustainability

Goal 4: Provide a high quality, diversified open space system that preserves and enhances urban forests, critical habitat, and other environmental resources. Incorporate sustainability practices into operations, maintenance, and planning.

### Objectives:

- 4.1 Preserve and protect open space areas with significant environmental features such as wetlands, forests, steep slopes, and plant and animal habitats from development impacts.
- 4.2 Provide appropriate public access (e.g., trails, viewpoints, and wildlife viewing areas) within open space areas to support passive recreation. Provide environmental education opportunities in open space areas with creative and interactive interpretation strategies, such as hands-on displays, self-guided walks, and other engaging experiences.4.3  
Incorporate sustainable practices into management, maintenance, and operations activities. Maintain equipment in good working order, purchase green equipment when feasible (e.g., battery-powered or low-emissions), replace existing lighting with high-efficiency fixtures, and keep systems (irrigation, lighting, HVAC, etc.) updated and fully functional for maximum performance. Launch a pilot program to field test sustainable alternatives and to implement demonstration projects.
- 4.4 Include sustainable best practices in construction and major maintenance activities to limit water and energy use and request that bids on City projects address sustainability.
- 4.5 Continue to support the Open Space Conservancy Trust and the planning, development, and management of Pioneer Park and Engstrom Open Space.
- 4.6 Actively work to improve the condition of City-owned parks, trails, and open space areas through invasive species removal, planting of native species, and restoration of urban forests, creeks, wetlands, and other habitat areas. Anticipate climate trends and foster climate-resilient landscapes in parks and open space areas. Seek opportunities for community education on invasive species and their safe removal to help reduce their

spread on Mercer Island. Maintain an Integrated Pest Management Program that maximizes ecological benefits while minimizing environmental, social, and economic impacts.

- 4.7 Develop a Citywide Urban Forestry Management Plan to articulate a long-term strategy for tree protection, urban forestry management, and public education and outreach. Include forest health, canopy replacement, wildfire, climate change, and general risk planning for City parks and open space areas as part of the overall strategy. Continue to gather and maintain Island-wide data on tree canopy coverage.
- 4.8 Encourage conservation opportunities to buffer and enhance the built environment. Pursue low-cost and non-purchase options to preserve open space, including the use of conservation easements and development covenants. Promote and encourage private property owners to enroll in the King County Current Use taxation programs, special emphasizing properties contiguous to existing open space areas.
- 4.9 Promote and expand recycling opportunities at all park facilities and in association with all public and private special events. Include composting options at special events when food vendors are present.
- 4.10 Conserve and reduce water use through landscape design and maintenance practices, minimize vast expanses of green lawn to reduce irrigation needs, allowing grass to “brownout” in the summer months, and exploring use of gray-water recycling methods where safely appropriate.
- 4.11 Design and restore parks, trails, and open space areas to naturally capture and filter stormwater to improve water quality, increase water infiltration and recharge, and promote a healthy watershed and lake environment. Where feasible, coordinate park, trail, and open space projects with stormwater and utility projects for efficiency and to reduce environmental impacts.
- 4.12 Steward waterfront and shoreline properties with the goal of protecting and enhancing critical shoreline habitat while preserving safe water access for recreational use.
- 4.13 Maintain Tree City USA designation with continued review of tree policy and management.
- 4.14 Continue to facilitate volunteer programs that enhance park improvement and restoration efforts, promote environmental education, support ongoing maintenance efforts, and engage the community in stewardship opportunities.

## Trails

Goal 5: Develop and promote an interconnected community through safe, accessible, and attractive trails and pathways easily accessed by a variety of trail users.

### Objectives:

- 5.1 Develop and implement a trail system hierarchy to accommodate different user types and different user experiences. Publish an Island-wide map of City trails.
- 5.2 Support the planning and prioritization of Transportation Improvement Program projects for pedestrian and bicycle connections and improvements that safely link parks to other city destinations including other parks, schools, neighborhoods, the library, transit stops, the Eastlink Light Rail Station, commercial areas, and regional trail networks.
- 5.3 Expand and link the pedestrian and bicycle circulation system by acquiring rights-of-way and easements for trails and trail connections. Prioritize project implementation to address gaps between existing paths, create longer, more usable connections, improve safety, and coordinate trail projects with utility and transportation projects.
- 5.4 Integrate the siting of proposed trail segments into the development review process; require development projects along designated trail routes to be incorporated as part of the development project.
- 5.5 Utilize and implement park or open space site master plans to guide the development of trails within existing properties to provide maintenance and recreational access and to connect to external trail networks.
- 5.6 Design and construct new trails with consideration of and attention to users' safety and a priority to accommodate multiple trail uses.
- 5.7 Provide trailhead accommodations, where feasible, to include parking (automobile and bicycle), wayfinding and accessibility, signage, benches, restrooms, and other amenities.
- 5.8 Develop clear and consistent wayfinding signage and information materials for trails and associated facilities.
- 5.9 Continue to support use of non-motorized small craft along the Mercer Island shoreline via the "water trail." Seek opportunities to integrate and enhance water trail use through upgrades to access points, including at street ends.

## Recreation Facilities & Programming

Goal 6: Provide a variety of recreation programs, services, and facilities that promote the health and well-being of residents of all ages and abilities.

### Objectives:

- 6.1 Refine the City's role as a provider of recreation programs and services by implementing the Recreation Reset Strategy's cost recovery and resource allocation philosophy. Revisit and update business planning goals at least every six years to address changing community needs and to revisit performance goals.
- 6.2 Enhance the diversity of recreation programs offered, focusing on programs that are in high demand or serve a wide range of users. Expand service offerings for water-oriented and outdoor programs to include boating, fishing, and similar programs.
- 6.3 Continue work to restore and expand youth and teen programs to provide engaging, affordable, enriching, inclusive, and safe options for children on Mercer Island. Identify programs and activities that provide for whole-family participation.
- 6.4 Identify and address recreation and service accessibility barriers (socio-economic, language, physical, geographic, transportation). Seek to reduce access barriers and expand inclusive opportunities. Implement diversity, equity and inclusion policies and a priority matrix to guide the allocation of resources to address known service gaps over time.
- 6.5 Work to restore and expand opportunities for seniors to engage in social, recreational, educational, nutritional, and health programs designed to encourage social connections, independence, physical fitness, and overall well-being.
- 6.6 Review and establish a funding strategy for the Mercer Island Community and Event Center to sustain annual operating needs to include periodic review of the fee policy for programs, indoor facility uses, and rental rates to meet operational requirements and cost recovery goals.
- 6.7 Maintain and enhance program scholarships and other mechanisms to support and promote recreation access for low-income community members.
- 6.8 Evaluate the City's role and function in community events and pursue sponsorships, partnerships, and outside funding to support existing or additional events and festivals.
- 6.9 Leverage City resources by forming and maintaining partnerships with other public, non-profit, and private recreation providers to deliver recreation programs and services and secure access to existing facilities for community recreation.
- 6.10 Conduct periodic evaluations of program offerings including assessing persons served, customer satisfaction, cost recovery, local and regional recreation trends, and availability of similar programs via other providers. Utilize data to inform program and service planning decisions.



- 6.11 Coordinate facility scheduling, in partnership with other public and private organizations, to maximize usage and programming of limited recreational assets (e.g., athletic fields, gymnasiums, sport courts, etc.) Develop and implement indoor and outdoor facility use and scheduling protocols and policies based on principles of fairness and equity, supporting diverse and emerging uses, reflecting good stewardship and sustainability principles, and adhering to cost recovery goals.
- 6.13 Assess the financial feasibility of renovating or replacing the North Annex building at the Mercer Island Community and Event Center to meet indoor recreation needs and continue to support the provision of early learning partnership programs.
- 6.14 Assess the financial feasibility of completing the renovations and seismic retrofits to the Luther Burbank Boiler Building to meet the community demand for expanded water-oriented recreation programs and classes.

## Arts and Culture

Goal 7: Facilitate and promote comprehensive and engaging arts and culture experiences.

### Objectives:

- 7.1 Foster the City's role as a convener of artists, arts organizations, and community groups to facilitate collaboration and efficiently serve the community through arts and culture programs and experiences.
- 7.2 Support the priorities of the Mercer Island Arts Council and the goals and initiatives of the Comprehensive Arts & Culture Plan.
- 7.3 Identify and implement opportunities for integrating arts and culture into parks and open space areas, including through permanent and temporary public art installations, interpretive strategies, and other dynamic expressions. Collaborate with diverse groups to ensure incorporation of any art in public space occurs through a lens of diversity, equity, and inclusion.
- 7.4 Partner with the community and local organizations to foster a variety of cultural events and support community cultural celebrations.
- 7.5 Develop a long-range project plan for the 1% for Art in Public Places Fund that articulates the City's vision for the public art program and includes integration with the Capital Improvement Program, strategies for engaging the community in public art acquisition, and updated policies for public art acquisition, siting, security, maintenance, and deaccession.
- 7.6 Encourage private contributions and donations for the arts, consistent with City gift and donation policies, and the City's pursuit of grant funding to enhance widespread public access to arts, culture, and heritage.

- 7.7 Encourage the collaboration of arts and culture marketing and communication efforts through shared event calendars, social media management, and other cohesive strategies.

## Administration & Fiscal Sustainability

Goal 8: Provide leadership and sufficient resources to maintain and operation a welcoming, efficient, safe, and sustainable parks and recreation system.

Objectives:

- 8.1 Provide a high quality, diversified parks and recreation system that serves all ages and abilities. Promote a welcoming and inclusive environment, seeking opportunities to address barriers and expand program and service offerings to meet a diverse audience. Provide diversity, equity, and inclusion training opportunities for staff, volunteers, and appointed officials.
- 8.2 Plan for and recommend sufficient resources to maintain, preserve, and protect the parks and recreation system consistent with best practices and established levels of service and to protect the public investment.
- 8.3 Pursue alternative funding options and dedicated revenues for the acquisition and development of parks and facilities, such as private donations, sponsorships, partnerships, and state and federal grant sources, as well as partnerships with service organizations, volunteer groups, businesses, and other public agencies.
- 8.4 Periodically review and update the Park Impact Fee rates and methodology and utilize impact fees to accommodate growth through the expansion of the parks system.
- 8.5 Consider the potential benefits of voter-approved initiatives, such as bonds and levies, to fund and manage certain park and recreation programs and services. Pursue voter support to renew the Parks Maintenance and Operations Levy, scheduled to end in 2023.
- 8.6 Collaborate with the Community Planning and Development Department on economic development initiatives and other opportunities to support local businesses. Seek opportunities to buy-local when procuring services and other opportunities to partner with Mercer Island small businesses in the delivery of programs and services.
- 8.7 Stay abreast of best practices in technology and implement systems and tools to improve customer service and support efficient operations.
- 8.8 Continue to use part-time, seasonal, and contract employees for select functions to meet peak demands and respond to specialized or urgent needs. Maintain flexibility in the staffing structure to address changing program and service needs.
- 8.9 Promote volunteerism to involve individuals, groups, organizations, and businesses in the development and stewardship of the park and recreation system. In collaboration with

other City Departments, assess the feasibility of adding a dedicated staff position to support volunteer programs.

- 8.9 Promote professional development opportunities that strengthen the core skills and engender greater commitment from staff, advisory board members, and volunteers. Include trainings, materials, and/or affiliation with the National Recreation & Park Association (NRPA), Washington Recreation & Park Association (WRPA), and others.

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WORKING DRAFT - Updated 09-03-21

Rating Scale	0, 1, 2	0, 1, 2	0, 1, 2	0, 1, 2	0, 1, 2	0, 2	MAX
Weighting	6	3	3	2	3	1	36

ID#	Project Type	Project Location	Project Title	Project Description	Safety / Liability	Operating Budget Impact	Extends Useful Life	Expands Opportunities	Environment/ Sustainability Impact	Unique Feature	TOTAL
	General/Other	Clarke Beach	General Park & ADA Improvements	Replace/upgrade restroom building. Install/replace amenities to include a new bike rack, picnic tables, and benches. Replace/upgrade drinking fountains. New trail signage. Improve ADA path from parking lot to park and shoreline. Upgrade park lighting with LED fixtures. Remove invasive plants and replace with native species. Work may be preceded by a Master Plan.	2	2	2	2	2	0	34
PA0112	Shoreline/ Water Access	Clarke Beach	Shoreline Repair/Restoration	Replace hardened shoreline with natural shoreline and pocket beaches. Existing bulkheads and docks are at the end of their lifecycle. Level of use does not justify reinvestment in this infrastructure. This is critical salmon habitat because of its proximity to the Cedar River. Work may be preceded by a Master Plan.	2	1	2	2	2	2	33
	General/Other	Groveland Beach	General Park & ADA Improvements	Replace picnic tables and benches. Upgrade trail to the north upper picnic area to address erosion. Repair asphalt beach path and replace the chain gate to improve access. Replace or upgrade the restroom building. Consider opportunities to improve ADA access to upper park, full ADA access to the beach is challenging due to steep slopes. Update park signage.	2	2	2	1	1	2	31
PA0114	Shoreline/ Water Access	Groveland Beach	Bulkhead Replacement and Beach Upgrade	Replace existing concrete bulkhead with a larger bulkhead at a higher elevation and create a zero-entry beach. The existing bulkhead is undermined and is difficult to secure sufficiently.	2	1	2	1	2	2	31
	Shoreline/ Water Access	Groveland Beach	Dock Replacement	Design and construct the replacement for the existing pier at Groveland. Further repairs to the existing structure are not feasible. The timeline for the replacement is 2028. This pier could be replaced in-kind, or an alternative substitute could be considered, such as a large swim float.	2	1	2	1	2	2	31
PA0122	Shoreline/ Water Access	Luther Burbank Park	Dock Repair and Reconfiguration	Renovate north pier. Replace south piers with floating dock and breakwater. Improve shoreline access and renovate adjacent waterfront plaza. Fifty year old facility no longer meets current recreational needs.	2	1	2	1	2	2	31
	Recreation Facility	MICEC	Generator for Emergency Use	Current generator only runs essential circuits. Expand generator capacity to improve service during emergencies.	2	1	2	2	1	2	30
	Sport Courts	Aubrey Davis Park	Tennis Court Resurfacing/Conversion to Shared use for Pickleball	Resurface existing tennis courts, including addressing crack sealing and explore conversion to other types of recreational opportunities (i.e. pickleball facilities).	2	2	2	1	1	0	29
	Special Use	Luther Burbank Park	Fishing Pier Renovation	Renovate fishing pier, replace rotting timbers and reinforce bracing. Fifty year old facility is at the end of its lifecycle.	2	1	2	0	2	2	29
PA0119	Sport Courts	Luther Burbank Park	Tennis Court Upgrade or Conversion to Pickleball	Install new asphalt surface on court area and configure new courts to include pickleball and other games. Fifty year old facility. Existing surface is failing and does not drain.	2	2	2	1	1	0	29

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Rating Scale	0, 1, 2	0, 1, 2	0, 1, 2	0, 1, 2	0, 1, 2	0, 2	MAX
Weighting	6	3	3	2	3	1	36

ID#	Project Type	Project Location	Project Title	Project Description	Safety / Liability	Operating Budget Impact	Extends Useful Life	Expands Opportunities	Environment/ Sustainability Impact	Unique Feature	TOTAL
PA0127	Planning Document	MICEC	MICEC Annex Facilities Plan	Develop facilities assessment, policy, business model, and long-range plan for the Annex Building. The building needs major renovation. It was intended to last only until 2009.	2	2	2	1	1	0	29
PA0121	Shoreline/ Water Access	Luther Burbank Park	Swim Beach Renovation	Renovate swim beach, restrooms and provide ADA access from the south parking lot. Fifty year old facilities need renovation. Shoreline erosion needs to be addressed.	2	1	2	1	1	2	28
	Planning Document	System Wide	Comprehensive Playground Replacement Plan	Develop a comprehensive playground replacement plan. Includes development of a system-wide approach to developing playground themes, selecting equipment styles, special features, and ADA/universal play strategies. Many Mercer Island playgrounds are the same age and at the end of their useful life. This approach will streamline the replacement process.	2	1	2	2	1	0	28
	Trail	Mercerdale Hillside	Trail Renovation	Remove timber steps and replace them or reroute trails to improve walkability and reduce ongoing maintenance of trails. The trails in Mercerdale Hillside were constructed with many flights of steps, some of which do not function well. The wood stair structures, including the long hillside stairway, are decaying and need to be rebuilt. Longer-lasting building materials should be considered for these new structures.	2	2	2	0	1	0	27
PA0106	Playground	Aubrey Davis Park	Lid B Playground Replacement	Replace playground equipment and provide ADA access from identified parking. Coordinate with nearby playground replacements to diversify play opportunities. Playground equipment was installed in 2007 and normal lifespan is 15-20 years. A renovation project is required to meet ADA standards.	2	1	2	1	1	0	26
	Playground	Deane's Children's Park	Playground Replacement (Castle/Swings/Climbing Rock)	Replace playground equipment and provide ADA access from identified parking. Coordinate with nearby playground replacements to diversify play opportunities. Playground equipment was installed in 2005 and normal lifespan is 15-20 years. A renovation project is required to meet ADA standards.	2	1	2	1	1	0	26
	Playground	First Hill Park	Playground Replacement and Sport Court Resurfacing	Resurface existing basketball court and replace aging playground equipment. Coordinate with nearby playground replacements to diversify play opportunities. Playground equipment was installed in 2007 and normal lifespan is 15-20 years. A renovation project is required to meet ADA standards.	2	1	2	1	1	0	26
	Athletic Field	Island Crest Park	North Infield Replacement	Replace synthetic turf in the north infield to match the cork and shock pad system used in the rest of the field. The turf was installed in 2012 and has an estimated 10-year life span.	2	1	2	0	1	2	26

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Weighting	6	3	3	2	3	1	36

ID#	Project Type	Project Location	Project Title	Project Description	Safety / Liability	Operating Budget Impact	Extends Useful Life	Expands Opportunities	Environment/ Sustainability Impact	Unique Feature	TOTAL
PA0124	Recreation Facility	Luther Burbank Park	Boiler Building Roof and Seismic Retrofit (Phase 1)	Stabilize smoke stack and other brick masonry. Replace flat roof membrane to protect the structure from water damage. This work preserves the building for future use as a boating facility per Luther Burbank Master Plan. Current building is being impacted by water damage and could fail in an earthquake.	2	1	2	0	1	2	26
	Special Use	Luther Burbank Park	Amphitheater Renovation	Design and construct renovations to maintain outdoor theater needs. Fifty year-old facility has rot, electrical problems that need to be addressed.	2	1	2	0	1	2	26
PA0130	Playground	Roanoke Park	Playground Replacement	Replace playground equipment and provide ADA access from identified parking. Coordinate with nearby playground replacements to diversify play opportunities. Playground equipment was installed in 2004 and normal lifespan is 15-20 years. A renovation project is required to meet ADA standards.	2	1	2	1	1	0	26
	Playground	Secret Park	Playground Replacement	Replace playground equipment and provide ADA access from identified parking. Coordinate with nearby playground replacements to diversify play opportunities. Playground equipment was installed in 2007 and normal lifespan is 15-20 years. A renovation project is required to meet ADA standards.	2	1	2	1	1	0	26
	Special Use	Luther Burbank Park	Bike Skills Area Improvements	Improve bike skills area at Upper Luther Burbank Park. Improvements limited to current footprint.	2	1	1	1	1	2	25
PA0110	Athletic Field	Aubrey Davis Park	Lid A Backstop Lifecycle Replacement	Replace backstop with taller chain link structure. Thirty year old facility; foul balls can land around a busy regional trail.	2	1	2	0	1	0	24
	Shoreline/ Water Access	Aubrey Davis Park	Improved Shoreline Access at Boat Launch	Create a shoreline access point directly south of the boat launch ramp for kayak launching, wading, and staging passengers. Current site has limited low-bank access and is not useful to hand-carry boats.	1	1	2	2	1	2	24
	Trail	Aubrey Davis Park	Intersection and Crossing Improvements	Remove bollards, improve crosswalks and traffic control at intersections. Improves safety and meets current standards across entirety of Aubrey Davis Park.	2	1	2	0	1	0	24
	Trail	Aubrey Davis Park	Mountains to Sound Trail Pavement Renovation	Repave sections of the trail that are deteriorated or damaged. The trail currently has cracks and root heaved areas that are uneven and present safety issues. Cost-sharing with WSDOT per agreements shall be considered.	2	2	1	0	1	0	24
PA0117	Athletic Field	Island Crest Park	North Infield Backstop Replacement	Replace backstop with taller chain link structure. Thirty-five year old facility; foul balls land around a busy parking lot and gathering area. A sinking fund covers part of the cost.	2	1	2	0	1	0	24

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Weighting	6	3	3	2	3	1	36

ID#	Project Type	Project Location	Project Title	Project Description	Safety / Liability	Operating Budget Impact	Extends Useful Life	Expands Opportunities	Environment/ Sustainability Impact	Unique Feature	TOTAL
PA0116	Athletic Field	Island Crest Park	South Lights and Backstop Lifecycle Replacement and Upgrade	Replace existing metal halide lights on wood poles with LED lights on metal poles. Replace backstop with taller backstops. Both facilities are at the end of their useful life. Upgrades meet current standards and improve user safety.	2	1	2	0	1	0	24
	General/Other	MICEC	Parking lot Asphalt Replacement	Replace aging asphalt and improve surface water drainage at facility.	2	1	2	0	1	0	24
	Recreation Facility	MICEC	Entrance Awning Replacement	Replace awning glass at the end of useful life.	2	1	2	0	1	0	24
	Recreation Facility	MICEC	Entrance Door Replacement	Replace glass entry door and improve accessibility and safety.	2	1	2	0	1	0	24
	Trail	MICEC	Stair replacement between MICEC and LBP Parking Lot	Replace deteriorating stairway between facilities and improve pedestrian safety.	2	2	1	0	1	0	24
	Trail	North Mercerdale Hillside	Trail Renovation	The long hillside stairways, constructed with timber crib steps, are decaying and need to be rebuilt. Longer-lasting building materials should be considered for these new structures. Other wood stairways in this park should be removed or replaced, or the trail should rerouted to reduce future trail maintenance and improve walkability.	2	2	1	0	1	0	24
	Planning Document	Slater Park	Landscape and Stormwater Plan	Develop a landscape plan for Slater Park. The current landscape was converted from an estate. The site needs to be rehabilitated. Addressing stormwater runoff due to the adjacency of the lake is a priority.	1	2	2	0	2	0	24
PA0131	Athletic Field	South Mercer Playfields	Ballfield Backstop Upgrade	Replace existing backstops with new structures that are higher. Coordinate with infield turf replacement. Foul balls fall into spectator area and parking lot.	2	1	2	0	1	0	24
	Athletic Field	South Mercer Playfields	Synthetic Turf Replacement (shared \$)	Replace synthetic turf in three softball infields. The turf was installed in 2010 and has an estimated 10-year life span. A sinking fund covers part of the cost.	2	1	2	0	1	0	24
PA0120	General/Other	Luther Burbank Park	Parking Lot Lighting	Provide energy efficiency lighting for a portion of the main parking lot, including ADA stalls, that connects to the main walkway. Some conduit already is in place. Project enhances security at park facility.	2	1	1	1	1	0	23
	Trail	Aubrey Davis Park	Mountains to Sound Trail Connection at Shorewood Drive	Construct a new spur trail to allow cyclists to enter/leave North Mercer Way to avoid the hill to Shorewood. There is an existing route that is used on a narrow sidewalk. It would separate cyclists from pedestrians wanting to access the trail.	2	0	1	2	1	0	22
	Restroom	Island Crest Park	Restroom Upgrades	Upgrade restroom facility to include new toilets, sinks and other fixtures. Address ADA access to facility.	1	1	2	1	1	2	22

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Weighting	6	3	3	2	3	1	36

ID#	Project Type	Project Location	Project Title	Project Description	Safety / Liability	Operating Budget Impact	Extends Useful Life	Expands Opportunities	Environment/ Sustainability Impact	Unique Feature	TOTAL
	Special Use	Mercerdale Park	Mercerdale Skate Park Renovation	Replace existing skate park. The existing "street course" is dated and limited in skate park feature type. Most public courses include bowls and pipes as well as street features. The skate park was original constructed in 1994 and was expanded in 2002.	1	1	2	1	1	2	22
PA0134	Athletic Field	Aubrey Davis Park	Lid C Field Drainage Renovation	Replace sand base and install new turf. Existing sand base is clogged with fine particles and is draining poorly affecting maintenance and playability. Stormwater treatment enhancement included in project.	1	2	2	0	1	0	21
	Special Use	Aubrey Davis Park	Dog Off-leash Area	Design and construct improvements to formalize the use of the stacks area as a dog off-leash site.	1	0	2	2	1	2	21
	General/Other	Luther Burbank Park	Maintenance Facility Improvements	Design and construct improvements to the yard area around the existing Caretakers House to improve storage and vehicle access. The existing storage area encroaches into the wetland buffer and should be set back. Storage needs are ongoing.	1	1	2	0	2	0	21
	Trail	Luther Burbank Park	South Park Entrance Improvements	Design and construct crosswalks, wayfinding, and pavement treatments at SE 26th St and 84th Ave SE. Provides signature park identifiers and directions at a point where park users encounter the park.	2	1	1	0	1	0	21
	Planning Document	MICEC	MICEC Facility Maintenance Plan	Develop 20-year Facility Plan to plan for and address facility improvements, upgrades, and replacements.	1	2	2	0	1	0	21
	Recreation Facility	MICEC	Mercer Room Deck Installation	Design and construct a new deck off the south side of the Mercer Room to provide additional usability for this popular rental space.	0	2	2	2	1	2	21
PA0105	Playground	Aubrey Davis Park	Lid A Playground Replacement	Replace playground equipment and provide ADA access from identified parking. Coordinate with nearby playground replacements to diversify play opportunities. Playground equipment was installed in 2011 and normal lifespan is 15-20 years. A renovation project is required to meet ADA standards.	1	1	2	1	1	0	20
	Trail	Aubrey Davis Park	Mountains To Sound Trail Lighting ICW to Shorewood	Illuminate the trail section along the north side of a tall retaining wall. This trail is dark in the winter because of the heavy shade from the wall and adjacent trees. This is an important pedestrian route from Shorewood to Town Center.	2	0	1	1	1	0	20
	Environment & Sustainability	MICEC	Solar Panel Expansion	Install additional solar array on MICEC roof or at the facility to help offset ongoing electric costs.	0	2	2	0	2	2	20
	Playground	MICEC	Playground Replacement	Replace aging playground structures at MICEC and Annex facilities. Coordinate with nearby playground replacements to diversify play opportunities. Playground equipment was installed in 2010 and normal lifespan is 15-20 years.	1	1	2	1	1	0	20



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Rating Scale	0, 1, 2	0, 1, 2	0, 1, 2	0, 1, 2	0, 1, 2	0, 2	MAX
Weighting	6	3	3	2	3	1	36

ID#	Project Type	Project Location	Project Title	Project Description	Safety / Liability	Operating Budget Impact	Extends Useful Life	Expands Opportunities	Environment/ Sustainability Impact	Unique Feature	TOTAL
PA0128	Trail	Pioneer Park	Bike Trail Path Lighting	Provide bollard lighting for wayfinding along the asphalt path on the east side of Island Crest Way from SE 63rd to SE 68th St. This route is functionally a sidewalk along a major arterial. There is no alternate route. The lack of lighting and overhanging tree canopy make this section too dark to walk especially in winter.	2	0	1	1	1	0	20
	Shoreline/ Water Access	Proctor Landing	General Park & ADA Improvements	Install benches, bike rack, and signage. Replace the dock with low floating dock, add ADA parking spot and path to water.	1	1	2	1	1	0	20
	General/Other	Roanoke Park	General Park & ADA Improvements	Install a park sign and a new bike rack. Install new benches near the tennis court and stairs leading to the court. Address landscaping on the east side of the tennis court, consider removal or thinning. Resurface tennis court and consider striping for pickleball. Improve paths for ADA access.	1	1	2	1	1	0	20
	Shoreline/ Water Access	77th Ave SE Landing	General Park & ADA Improvements	Modify concrete breakwater for shore launch. Replace the timber steps. Potential for installation of ADA path.	1	1	1	1	1	2	19
	Recreation Facility	MICEC	New Vendor Staging Area	Install concrete pad near the Slater Room and back steps of the MICEC to expand vendor opportunities (i.e. food trucks, ice-cream trucks, etc.)	0	2	2	2	1	0	19
	Athletic Field	Island Crest Park	South Field Synthetic Turf	Install new synthetic turf on the south field similar to that at the north field. This provides greater all-season playability, increases revenue and reduces maintenance.	0	2	2	2	0	2	18
	Trail	Luther Burbank Park	Main Entry Plaza at 84th and 24th	Design and construct intersection improvements and park entrance path at SE 24th and 84th Ave SE. Use pavement treatment, raised crosswalk, and overlook feature to draw in active recreation traffic. Current entry path is steep and pedestrians often walk down the driveway instead.	2	0	1	0	1	0	18
	Recreation Facility	MICEC	Mercer Room Floor Replacement	Replace Mercer Room floor.	1	1	2	0	1	0	18
PA0107	Art	Aubrey Davis Park	Outdoor Sculpture Gallery Improvements	Replace outdoor sculpture pieces with new art and enhanced security (e.g. lighting).	1	1	1	0	1	2	17
	General/Other	Garfield Landing	General Park & ADA Improvements	Replace the existing bench and add up to two new benches. Install bike rack. Restore shoreline to maintain public access, cut back vegetation. Develop planting plan to replace White poplars. Address ADA access opportunities.	1	1	1	1	1	0	17
PA0104	General/Other	System-wide	Lake Water Irrigation Development	Develop lake water irrigation at Groveland Beach, Clarke Beach, and Luther Burbank Park. Using lake water will expand irrigation to high use beach areas and other park landscapes.	0	2	2	0	1	2	17

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Weighting	6	3	3	2	3	1	36

ID#	Project Type	Project Location	Project Title	Project Description	Safety / Liability	Operating Budget Impact	Extends Useful Life	Expands Opportunities	Environment/ Sustainability Impact	Unique Feature	TOTAL
	Trail	SE 47th Open Space	EMW Trail Connection	Acquire easements, design and construct a new trail from East Mercer Way to 90th Ave SE through the SE 47th St Open Space. Project is included in the Pedestrian and Bicycle Facilities Plan. Creates a pedestrian connection from East Mercer Way to the top of the island. One easement has already been obtained.	1	0	1	2	1	0	16
	Trail	SE 56th St Landing	SE 56th & WMW Trail Improvement	Construct a new trail from West Mercer Way through unopened right-of-way to SE 56th Landing. Provides a visible pedestrian connection to the lake from West Mercer Way for the broader neighborhood.	1	0	1	2	1	0	16
	General/Other	Aubrey Davis Park	New Restroom at Lid B	Construct a restroom and sewer line near the playground at Lid B. The sports field and playground make this a high use area with no restrooms available nearby. A restroom here could also ease congestion at the Lid A restroom.	0	0	2	2	1	2	15
	General/Other	Luther Burbank Park	Picnic Shelter at the Meadow	Design and construct a new picnic shelter along the north side of the meadow per the Luther Burbank Park Master Plan.	0	0	2	2	1	2	15
	Recreation Facility	Luther Burbank Park	Boiler Building Full Renovation (Phase 2)	Construct a boating facility inside the boiler building including boat storage, office, classroom and an ADA accessible route from the main parking lot, according to a 2017 study. Will support expanded boating programs at the waterfront.	0	0	2	2	1	2	15
	Special Use	Luther Burbank Park	West Hill ("Kite Hill") Gardens	Design and construct pathways and landscaping to provide a garden facility according to the master plan.	0	0	2	2	1	2	15
	General/Other	MICEC	Parking Lot Planter Bed Renovation (LID)	Renovate and improve soils in planter beds in the MICEC parking lot. Existing soils are predominantly the leftover construction fill. Plantings have performed poorly. LID features should be used, including techniques to address stormwater runoff.	0	1	2	0	2	0	15
	General/Other	South Point Landing	General Park Improvements	Install benches, improve trail to include stairs, install park sign, and supplement plantings with native plants.	1	1	1	0	1	0	15
PA0108	Trail	Aubrey Davis Park	Luther Lid Connector Trail	Construct a new staircase from North Mercer Way and 84th Ave SE to Mountains to Sound Trail at the Luther Lid intersection. Existing social trail is steep and difficult to walk. Identified in both Luther Burbank and Aubrey Davis master plans. Approved by WSDOT.	1	0	1	1	1	0	14
	Playground	Deane's Children's Park	Playground Replacement (Main Play Area/Swings)	Replace playground equipment and provide ADA access from identified parking. Coordinate with nearby playground replacements to diversify play opportunities. Playground equipment was installed in 2012 and normal lifespan is 15-20 years. A renovation project is required to meet ADA standards.	0	1	2	1	1	0	14

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Weighting	6	3	3	2	3	1	36

ID#	Project Type	Project Location	Project Title	Project Description	Safety / Liability	Operating Budget Impact	Extends Useful Life	Expands Opportunities	Environment/ Sustainability Impact	Unique Feature	TOTAL
	Environment & Sustainability	Ellis Pond	Aquatic Habitat Enhancement	Evaluate the pond for habitat needs. This landlocked pond is vulnerable to eutrophication and sedimentation. Waterfowl add to the nutrient load. The open water habitat will shrink unless managed.	0	0	2	0	2	2	14
	General/Other	Franklin Landing	ADA Parking	Install one ADA parking stall and add signage	0	1	2	1	1	0	14
	Playground	Groveland Beach	Playground Replacement	Resurface existing basketball court and replace aging playground equipment. Coordinate with nearby playground replacements to diversify play opportunities. Playground equipment was installed in 2012 and normal lifespan is 15-20 years. A renovation project is required to meet ADA standards.	0	1	2	1	1	0	14
	Playground	Homestead Park	Playground Replacement	Resurface existing basketball court and replace aging playground equipment. Coordinate with nearby playground replacements to diversify play opportunities. Playground equipment was installed in 2012 and normal lifespan is 15-20 years. A renovation project is required to meet ADA standards.	0	1	2	1	1	0	14
	Special Use	Luther Burbank Park	P-Patch Renovation	Regrade P-Patch and reset plots with permanent no-till plots and annual till plots in separate sections. Install deer fencing. Improve entrance trail.	0	1	2	0	1	2	14
	Trail	Luther Burbank Park	Central Campus Trail Connections	Improve connections to the Community Center, Pea Patch, Hawthorn Trail, and picnic areas.	1	0	1	1	1	0	14
	Special Use	Luther Burbank Park	Off leash Area Improvements	Complete master plan improvements including adding shelter and seating.	0	1	1	1	1	2	13
PA0132	Trail	Upper Luther Burbank Park	Ravine Trail Phase 2	Continue the ravine trail from the stream to Shorewood. This new trail will provide a pedestrian walking route from the East Mercer Commercial Area to Town Center.	0	1	1	2	1	0	13
	Art	Luther Burbank Park/Aubrey Davis Park	Downtown Entry Improvements	Construct placemaking improvements in the green space at Island Crest Way and SE 28th according to the Luther Burbank and Aubrey Davis Park Master Plans. Activates valuable Town Center open space.	0	0	1	2	1	2	12
	Planning Document	System Wide	Signage & Branding Graphics Plan	Develop branding and signage plan for Parks system.	1	1	0	0	1	0	12
	General/Other	Aubrey Davis Park	ADA Access Improvements to Picnic Shelter	Construct ADA parking at SE 74th St, establish an ADA route to the picnic shelter and complete other improvements according to the master plan. Note: The picnic shelter was recently burned and is a total loss. The shelter will be replaced and necessary ADA upgrades will be incorporated into the replacement project.	0	0	2	1	1	0	11
	General/Other	Fruitland Landing	General Park & ADA Improvements	Install one ADA parking stall and add signage. Replace park sign. Coordinate other upgrades with new pump station LS11 project.	0	1	1	1	1	0	11

### Mercer Island PROS Plan - Capital Facilities Plan

WORKING DRAFT - Updated 09-03-21

Rating Scale	0, 1, 2	0, 1, 2	0, 1, 2	0, 1, 2	0, 1, 2	0, 2	MAX
Weighting	6	3	3	2	3	1	36

ID#	Project Type	Project Location	Project Title	Project Description	Safety / Liability	Operating Budget Impact	Extends Useful Life	Expands Opportunities	Environment/ Sustainability Impact	Unique Feature	TOTAL
	Art	Luther Burbank Park	The Source Fountain Renovation	Implement restoration on The Source landform sculpture. Design, permit and construct a lake water plumbing system that would supply it with sufficient water to run irrigation and the center fountain. Current fountain system gets clogged with weeds and has other technical issues. May be feasible to tie into the lake water rights development project PA0104.	0	0	2	0	1	2	11
	General/Other	SE 56th St Landing	General Park & ADA Improvements	Replace existing bench, install entryway sign, and trail signage. New ADA path.	0	1	1	1	1	0	11
	General/Other	Wildwood Park	General Park & ADA Improvements	Install park sign on Island Crest Way. Add ADA perimeter path along 86th Ave SE and around grass area to access park amenities. Potential to extend ADA access to Island Crest Way through a trail connection.	0	1	1	1	1	0	11
	Trail	Aubrey Davis Park	Luther Lid Trail Connection to Upper Luther	Construct a new staircase from the south side of the Luther Lid to SE 28th ("Snake Hill") to provide a direct connection to Upper Luther. This fulfills the intention of the Luther Lid to reconnect the two parts of Luther Burbank Park that were separated by the highway.	0	0	1	2	1	0	10
	Trail	Hollerbach Open Space	92nd Ave SE trail (Phase 2)	Design and construct a new trail connection from SE 46th Street north to connect with the SE 45th trail PA0115.	0	0	1	2	1	0	10
PA0115	Trail	Hollerbach Open Space	SE 45th Trail System (Phase 1)	Construct a new trail from 90th Ave SE eastward to Cedars East Rd. through Hollerbach Park. There is no public access to Hollerbach Park. This trail would provide connectivity from East Mercer Way to the top of the island.	0	0	1	2	1	0	10
	Trail	Pioneer Park	90th Ave SE Trail connection	Acquire easements, design and construct a new trail from Pioneer Park to Salem Woods Open Space. Provides access to a large neighborhood to the north of Pioneer Park that currently has no direct trail connection.	0	0	1	2	1	0	10
	General/Other	72nd Ave SE Landing	General Park Improvements	Install benches and park sign.	0	1	1	0	1	0	9
	Trail	Aubrey Davis Park	ADA Access Trail to Basketball Courts	Construct an new ADA path from West Mercer Way to the basketball courts according to the master plan.	0	0	1	1	1	0	8
	Trail	Aubrey Davis Park	ADA Access Trail to Tennis Courts	Construct a new ADA path from SE 22nd St. to the tennis courts according to the Aubrey Davis Park Master Plan.	0	0	1	1	1	0	8

## PROS: Capital Project Prioritization Criteria – Revised July 2021

A preliminary list of six criteria have been identified to be applied to the draft capital project list.

Criteria	Rating Scale	Rating Definitions	Weighting Factor	Max. Score
<b>Safety &amp; Security:</b> projects that address safety and security needs in order to provide safe public park spaces that are accessible to all, with a higher rating applied for projects with high risk of safety concern or amenities at the end of their useful life.	(0, 1, 2)	0: No / Low risk (Note: Playground age less than 10 years) 1: Moderate risk of safety or failure to be addressed (Note: Playground age 10 to 13 years) 2: High risk of safety or failure to be addressed (Note: Playground age 14+ years)	6	12
<b>Operating Budget Impact:</b> assesses the project impact on the operating budget.	(0, 1, 2)	0: Increase to operating budget (i.e., >5% impact for park site/amenity) 1: Nominal or no material change to operating budget (i.e., <5% budget impact for park site/amenity). 2: Decrease in operating budget at park site/amenity.	3	6
<b>Extending Useful Life / Enhancing Level of Service:</b> projects that repair or replace existing amenities that improve levels of service or function of facilities that are used heavily and/or where cost of project is evaluated against the volume of usage. If new amenity, rank based on life expectancy of new asset or improvement.	(0, 1, 2)	0: Nominal / No extension of life or enhanced service. If new amenity, life expectancy is five years or less. 1: Moderate extension of useful life (i.e., 5-10 years) or modest improvement to level of service for users. If new amenity, life expectancy is 5 to 10 years. 2: Significant extension of useful life (i.e., 10-20 years) or significant improvement to level of service for users. If new amenity, life expectancy is more than 10 years.	3	6
<b>Expanding Opportunities:</b> projects that offer new or expanded recreation opportunities and/or projects that improve ADA/universal access.	(0, 1, 2)	0: No new recreational amenity or opportunity. 1: Moderate / Minor improvement to recreational opportunity (i.e., small trail connections, modest ADA enhancements). 2: Significant / New recreational improvements (i.e., newly added features, new amenities, new trail, major ADA upgrades).	2	4
<b>Environmental/Sustainability Impact:</b> projects that maintain or enhance environmental characteristics of the site.	(0, 1, 2)	0: Significantly impacts or diminishes existing environmental characteristics (i.e., removes substantial number of trees, hardens additional shoreline, requires substantial mitigation, adds significant impervious surface.) 1: Nominally impacts or maintains existing environmental characteristics. 2: Enhances or improves environmental characteristics, includes sustainability projects (i.e., reforestation, substantial invasive species removal, removes hardened shoreline, serves as mitigation bank, improves water quality, energy efficiency projects, etc.)	3	6
<b>Unique Recreation Feature:</b> projects that are high value and unique amenities, such as docks, piers, all-weather turf, splash pad, bike skills areas, or other specialized uses.	(0, 2) Binary	0: Does not pertain to a unique amenity 2: Does pertain to a unique amenity	1	2