



## NOTICE OF THE FINANCE & ADMINISTRATION COMMITTEE MEETING

Thursday, January 22, 2026 at 9:30 AM

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### AGENDA

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#### LOCATIONS:

**Open Session to start at or after 9:30 a.m.**

Marin Water Board Room – 220 Nellen Avenue, Corte Madera, CA 94925

#### Public Participation:

The public may attend this meeting in-person or remotely using the following methods:

On a computer or smart device, go to: <https://marinwater.zoom.us/j/81110533069>

By phone, dial: **1-669-444-9171** and use Webinar ID: **811 1053 3069**

#### HOW TO PROVIDE PUBLIC COMMENT:

**During the Meeting:** Typically, you will have 3 minutes to make your public comment, however, the committee chair may shorten the amount of time for public comment due to a large number of attendees. Furthermore, pursuant to Government Code, section 54954.2 (the Brown Act), the Committee may not take action or discuss any item that does not appear on the agenda.

-- **In-Person Attendee:** Fill out a speaker card and provide to the board secretary. List the number/letter (ex: 6a) of the agenda item(s), for which you would like to provide a comment. Once you're called, proceed to the lectern to make your comment.

-- **Remote Attendee:** Use the “raise hand” button on the bottom of the Zoom screen. If you are joining by phone and would like to comment, press \*9. The board secretary will use the last four digits of your phone number to call on you (dial \*6 to mute/unmute).

**In Advance of the Meeting:** Submit your comments by email in advance of the meeting to [boardcomment@marinwater.org](mailto:boardcomment@marinwater.org). To ensure that your comment is provided to the Committee members prior to the meeting, please email your comment 24 hours in advance of the meeting start time. Comments received after this cut off time will be sent to the Committee after the meeting. Please do not include personal information in your comment such as phone numbers and home addresses.

**AGENDA ITEMS:**

- 1. Call to Order and Roll Call**
- 2. Public Comment on Non-Agenda Matters**

This is the time when any person may address the Board of Directors on matters not listed on this agenda, but which are within the subject matter jurisdiction of the Board.

- 3. Regular Items (9:35 a.m. – Time Approximate)**

- a. Minutes of the Finance & Administration Committee Meeting on November 20, 2025**

**RECOMMENDATION:** Accept the minutes

- b. Annual Comprehensive Financial Report and Auditor's Memorandum on Internal Control and Required Communications for the Fiscal Year Ended June 30, 2025**

**RECOMMENDATION:** Review and comment on the Annual Comprehensive Financial Report and Auditor's Memorandum on Internal Control and Required Communications for the Fiscal Year Ended June 30, 2025

- c. Training Program Update**

**RECOMMENDATION:** Review and comment on an update on the development of the District's training program

- d. Monthly Financial Update**

**RECOMMENDATION:** Review and comment on the Monthly Financial Update

- e. Insurance Brokerage & Risk Management Services RFP Selection**

**RECOMMENDATION:** Review and comment on the proposed selection of an Insurance Brokerage & Risk Management consultant for fiscal years 2026/27 through 2028/29

- 4. Upcoming Meeting**

The next Finance & Administration Committee Meeting is scheduled for February 26, 2026.

- 5. Adjournment (10:30 a.m. – Time Approximate)**

**ADA NOTICE AND HEARING-IMPAIRED PROVISIONS**

In accordance with the Americans with Disabilities Act (ADA) and California Law, it is Marin Water's policy to offer its public programs, services, and meetings in a manner that is readily accessible to everyone, including those with disabilities. If you are an individual with a disability and require a copy of a public hearing notice, an agenda, and/or agenda packet in an appropriate alternative format, or if you require other accommodations, please contact the Board Secretary/ADA Coordinator at 415.945.1448, at least two business days in advance of the meeting. Advance notification will enable Marin Water to make reasonable arrangements to ensure accessibility.

*Information agendas are available for review at the Civic Center Library, Corte Madera Library, Fairfax Library, Mill Valley Library, Marin Water Administration Building, and [marinwater.org](http://marinwater.org).*



# STAFF REPORT

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**Meeting Type:** Finance & Administration Committee

**Title:** Minutes of the Finance & Administration Committee Meeting on November 20, 2025

**From:** Terrie Gillen, Board Secretary

**Through:** Ben Horenstein, General Manager

**Meeting Date:** January 22, 2026

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**TYPE OF ITEM:**  Approve      Review and Comment

**RECOMMENDATION:** Accept the minutes

**SUMMARY:** There was a Finance & Administration Committee Meeting on November 20, 2025. The minutes of that meeting are attached.

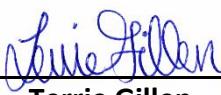
**DISCUSSION:** None.

**ENVIRONMENTAL REVIEW:** Not applicable.

**FISCAL IMPACT:** None.

**ATTACHMENT(S):**

1. Draft November 20, 2025 Minutes of the Finance & Administration Committee Meeting

DEPARTMENT OR DIVISION	DIVISION MANAGER	APPROVED
Communications & Public Affairs Department	 Terrie Gillen Board Secretary	 Ben Horenstein General Manager



## NOTICE OF THE FINANCE & ADMINISTRATION COMMITTEE MEETING

Thursday, November 20, 2025 at 9:30 AM

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### MINUTES

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**LOCATIONS:**

**Open Session to start at or after 9:30 a.m.**

Marin Water Board Room – 220 Nellen Avenue, Corte Madera, CA 94925

Outside location for Director Diana Maier - Signature Resolution, 12730 High Bluff Drive, Suite 350, San Diego, CA 92130

**Public Participation:**

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By phone, dial: 1-669-444-9171 and use Webinar ID #: 811 1053 3069.

**AGENDA ITEMS:****1. Call to Order and Roll Call**

Board Chair Jed Smith called the committee meeting to order at 9:30 a.m.

**DIRECTORS PRESENT**

Diana Maier

Jed Smith

**2. Public Comment on Non-Agenda Matters**

There were no public comments.

### 3. Regular Items

- a. Minutes of the Finance & Administration Committee Meeting on October 23, 2025

**RECOMMENDATION:** Accept the minutes

The Committee did not provide any comments and accepted the minutes.

There were no public comments.

- b. Monthly Financial Update

**RECOMMENDATION:** Review and comment on the Monthly Financial Update

Finance Director Bret Uppendahl and Finance Management Analyst Greg Plumb presented this item.

Discussion followed.

There was one (1) public comment.

No formal action was taken.

- c. Quarterly Investment Report

**RECOMMENDATION:** Review and comment on the District's investment portfolio

Finance Director Uppendahl also presented this item.

Brief discussion followed.

There were no public comments.

No formal action was taken.

- d. SAP Software Maintenance Renewal and Support Agreement

**RECOMMENDATION:** Review and comment on the District's renewal of the SAP software maintenance and support agreement

Information Technology Manager Brad Taylor presented this item.

Brief discussion ensued.

There were no public comments.

No formal committee action occurred.

### 4. Upcoming Meeting

Chair Smith announced that the next Finance & Administration Committee Meeting was tentatively scheduled for Thursday, January 22, 2026, at 9:30 a.m.

**5. Adjournment**

There being no further business, the Finance & Administration Committee Meeting adjourned on November 20, 2025, at 10:14 a.m.

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Board Secretary



# STAFF REPORT

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**Meeting Type:** Finance & Administration Committee  
**Title:** Annual Comprehensive Financial Report and Auditor's Memorandum on Internal Control and Required Communications for the Fiscal Year Ended June 30, 2025  
**From:** Bret Uppendahl, Finance Director  
**Through:** Ben Horenstein, General Manager  
**Meeting Date:** January 22, 2026



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**TYPE OF ITEM:** Approve  Review and Comment

**RECOMMENDATION:** Review and comment on the Annual Comprehensive Financial Report and Auditor's Memorandum on Internal Control and Required Communications for the Fiscal Year Ended June 30, 2025

**SUMMARY:** Attached is the Annual Comprehensive Financial Report (ACFR), and Auditor's Memorandum on Internal Control and Required Communication with Management and Board of Directors for the fiscal year ended June 30, 2025. The ACFR includes the audited financial statements which are provided in accordance with state law requiring local agencies to have an annual audit performed by a qualified independent certified public accountant. The District received an unqualified opinion from Maze & Associates for the year ended June 30, 2025 for the ACFR.

**DISCUSSION:** The audit of the ACFR was performed in accordance with generally accepted auditing standards and included tests necessary for the auditors to form an opinion regarding the District's financial statements. This report is also provided in accordance with state law, which requires local agencies to have an annual audit performed by a qualified, independent, certified public accountant. The District received an unqualified opinion from Maze & Associates as the statements fairly present the financial condition and results of the operations of the District as of June 30, 2025.

**ENVIRONMENTAL REVIEW:** Not applicable

**FISCAL IMPACT:** None

**ATTACHMENT(S):**

1. Annual Comprehensive Financial Report (ACFR) for the year ended June 30, 2025
2. Memorandum on Internal Control and Required Communications for the year ended June 30, 2025

# Annual Comprehensive Financial Report

For years ended June 30, 2025 and 2024



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**MARIN WATER**

Corte Madera, California

Annual Comprehensive  
Financial Report  
for the years ended  
June 30, 2025, and 2024

Prepared by Finance Division

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**MARIN MUNICIPAL WATER DISTRICT  
BASIC FINANCIAL STATEMENTS  
For the Years Ended June 30, 2025 and 2024**

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Section 3. Item #b.

## INTRODUCTORY SECTION

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December 31, 2025

Dear Board President and members of the Board of Directors:

Please find this submittal of the Annual Comprehensive Financial Report of the Marin Municipal Water District for the fiscal years ended June 30, 2025, and June 30, 2024, submitted in accordance with California Government Code section 25253. This report provides an overview of the District's finances. Responsibility for the accuracy of this data and the completeness and fairness of the presentation, including all disclosures, rests with the District.

The District's financial statements have been audited by Maze & Associates, a public accounting firm licensed and qualified to perform audits of local governments within the State of California. This independent auditor concluded there was a reasonable basis for rendering an unqualified opinion that the District's financial statements for the fiscal years ended June 30, 2025, and June 30, 2024, are fairly presented in conformity with Generally Accepted Accounting Principles. The auditor's report is presented as the first component of the financial section of this report.

In the opinion of management, the enclosed data is accurate in all material respects and reported in a manner designed to fairly set forth the financial position and results of operations of the District and contains all disclosures necessary to enable the reader to understand the District's financial affairs. The report is prepared in accordance with Generally Accepted Accounting Principles as promulgated by the Governmental Accounting Standards Board. This report consists of management's representations concerning the finances of the District. Consequently, management assumes full responsibility for the accuracy and the completeness of the information presented in this report.



To provide a reasonable basis for making these representations, District management has established a comprehensive internal control framework designed both to protect the District's assets from loss, theft or misuse, and to compile sufficient and reliable information in conformity with Generally Accepted Accounting Principles. Because the cost of internal controls should not outweigh their benefits, the District's comprehensive framework of internal controls is designed to provide reasonable, rather than absolute, assurance the financial statements will be free from material misstatement. District management asserts that, to the best of its knowledge and belief, this financial report is complete and reliable in all material respects.

Accepted accounting standards require management to provide a narrative introduction, overview, and analysis to accompany the basic financial statements in the form of Management's Discussion and Analysis. This letter of transmittal is designed to complement the discussion and analysis and should be read in conjunction with it. The District's discussion and analysis can be found immediately following the report of the independent auditor.

## PROFILE OF THE DISTRICT

In the late 1800s and early 1900s, a handful of private companies – many of them subsidiaries of real estate developers – were tasked with providing water to the residents of central and southern Marin County.

To ensure a more reliable water supply, the citizens of Marin County came together to create the Marin Municipal Water District. Following a vote of the people, Marin Water received its charter April 25, 1912, making it the first municipal water District in California.

In the years following, the District's customer base expanded through the acquisition of 26 small, private water companies. The construction of the Golden Gate Bridge and the post-World War II population growth in the Bay Area further expanded the population base within the District's service area.



Today, the District provides high-quality drinking water to more than 192,000 people in a 147-square-mile area of south and central Marin County – an area that includes 10 towns and cities, as well as numerous unincorporated areas.

The District is responsible for the stewardship of more than 22,000 acres of watershed land on Mount Tamalpais and in west Marin, areas from which Marin Water sources 75% of its water supply. The Mt. Tam Watershed is a unique natural resource, providing a ready source of fresh water runoff while also supporting more than 400 species of animals, over 1,000 species of plant life, and myriad recreational opportunities for the District's surrounding communities.



More than 1.8 million visitors use the 150 miles of watershed roads and trails each year. District rangers, natural resources specialists and watershed maintenance staff are charged with ensuring a resilient watershed that is capable of supporting critical water infrastructure, while also managing visitor impacts and involving the public in watershed stewardship. Through detailed planning, comprehensive training, and robust vegetation management and forest restoration efforts, Marin Water works year-round to minimize the impacts of potential wildfires and maximize ecological health on our watershed lands – all of which help to protect water quality, our water delivery infrastructure, and the community.

As part of Marin Water's ongoing stewardship, and in accordance with all state and federal guidelines, the District also has responsibility to aquatic species in the streams beneath its reservoirs and regularly releases water into those streams to sustain downstream fisheries. Coupled with the District's work to restore fish habitat, Marin Water's ongoing commitment to ecological protection has resulted in rebounding populations of endangered Coho Salmon and threatened Steelhead Trout.

As an independent special district, Marin Water operates as a separate local government agency that has no reporting responsibilities to cities within Marin County or the County itself. A five-member Board of Directors governs the District, each elected to represent one of five geographic areas. Directors serve overlapping, four-year terms. The Board appoints the general

manager, treasurer, board secretary and legal counsel, and it elects one of its own members to serve as Board president each year. The general manager is responsible for the District's operations and is charged with executing programs in accordance with District policies and Board direction.

## WATER SYSTEM & TREATMENT FACILITIES

Marin Water maintains seven reservoirs – five in the Mount Tamalpais Watershed and two others in the hills of west Marin County. The oldest, Lake Lagunitas, was built in 1872, before the District was even chartered. The District's only concrete arch dam, at Alpine Lake, was built in 1919 using the bond funding approved by voters who originally agreed to establish the District. Six others were built, and some expanded, in the decades that followed, with the last significant modification to the District's reservoirs coming in 1985.

Alpine, Bon Tempe, Kent, Lagunitas, and Phoenix Lake are located on the north slope of Mt. Tam. The other two – Nicasio and Soulajule – are outside the District's service area in western Marin County. Together, these reservoirs are capable of holding 79,566 acre-feet of water – enough for three years of water use for the residents in Marin Water's service area.

### Measuring water

Water can be measured by the teaspoon, or the gallon. But when it comes to irrigation, or large water treatment and delivery operations, the "acre-foot" is the preferred measurement.

An acre-foot is the amount of water needed to cover one acre in one foot of water. An acre is about the size of a football field, and an acre-foot of water is equal to 325,851 gallons. Marin Water customers used 20,898 acre feet of water in FY 2025.

### Reservoirs

Storage Facility	Type	Year Built	Storage Capacity (Acre-Feet)
Alpine Lake	Arched concrete dam	1919, raised in 1923 and 1941	8,891
Bon Tempe Lake	Earth-fill dam	1948	4,017
Kent Lake	Earth-fill dam	1953, enlarged in 1982	32,895
Lake Lagunitas	Earth-fill dam	1872	350
Phoenix Lake	Earth-fill dam	1905, modified in 1968 and 1985	411
Nicasio Reservoir	Earth-fill dam	1960	22,430
Soulajule Reservoir	Earth-fill dam	1979	10,572



Every day, water from the reservoirs is pumped to one of the District's treatment plants before passing through pump stations, storage tanks and a portion of Marin Water's massive, 908-mile pipeline network en route to one of approximately 62,000 service connections.

The District's three water treatment facilities boast a combined production capacity of 71 million gallons per day. Together, the plants have treated an average of 23,000 acre-feet of water per year during the past five years of operations. That's nearly 7.5 billion gallons of clean drinking water per year, and Marin Water works to ensure that water meets all state and federal standards via a battery of more than 115,000 tests annually.

#### Treatment Plants

Treatment Plant	Year Built	Capacity (million gallons per day)
San Geronimo Treatment Plant	1961	35
Bon Tempe Treatment Plant	1959	20
Ignacio Pump Station *	1975	16

*\* At Ignacio, the potable water purchased from the Sonoma County Water Agency is adjusted to match that of the water in the rest of the system.*

## WATER SUPPLY

The District's water supply comes primarily from rainfall runoff captured on the north slope of Mount Tamalpais in the western portion of the coastal range. Today, about 75% of the potable water used by customers comes from the local reservoir system. Constructed in stages over the last 100 years, the District's water system facilities divert about two-thirds of the flow of Lagunitas Creek above Kent Lake and more than one-third of the flow of Nicasio Creek to developed areas of eastern Marin County. The watershed drainage system has four creek units: Lagunitas Creek above Kent Lake, Nicasio Creek at Nicasio Dam, Ross Creek above Phoenix Lake and Walker Creek above Soulajule Reservoir.



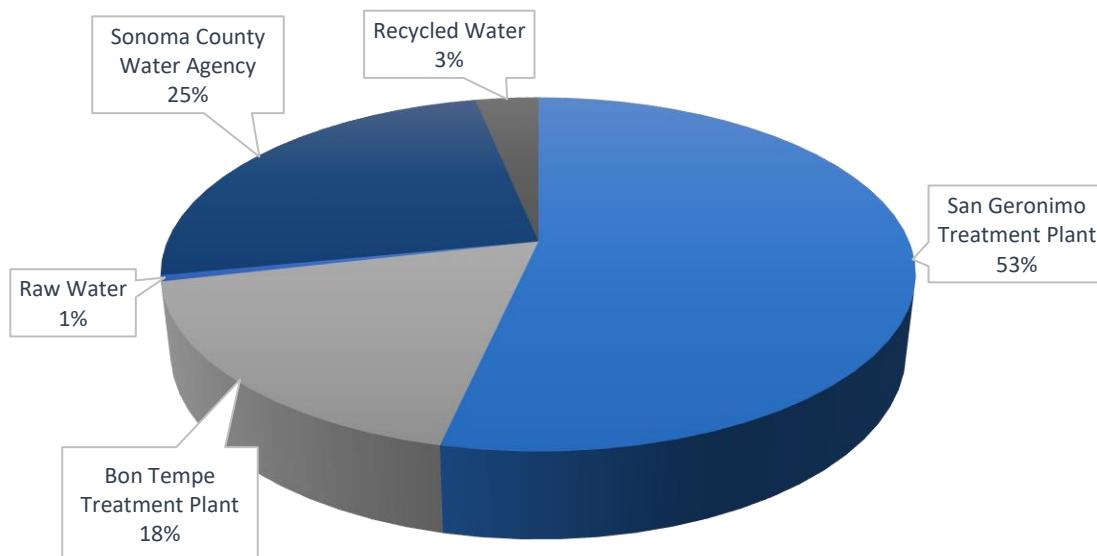
Average annual precipitation varies across the drainage basins above the reservoirs from about 60 inches above Kent Lake to 28 inches on Walker Creek, according to rainfall records maintained by the District since its inception. Average annual net runoff on the watershed lands is more than 75,000 acre-feet. That runoff, however, can vary greatly from year-to-year. For example, the District measured record runoff of 213,000 acre-feet in 1982-83, compared with a low of 3,000 acre-feet in 1976-77.

Since 1976, the District has continuously been under contract for imported water delivery from the Sonoma County Water Agency (SCWA). A renewed agreement with SCWA was executed in October 2025; this agreement allows Marin Water to purchase up to 14,300 acre-feet of water with a minimum purchase of 5,300 acre-feet per fiscal year. The contract remains in effect until June 30, 2040.

On April 1, 2017, the District entered into an agreement with the Las Gallinas Valley Sanitary District to decommission Marin Water's Las Gallinas Reclamation Plant and pay 62.5% of the cost of the Recycling Water Treatment Facility that the reclamation District completed in 2021. The contract grants Marin Water access to 1.87 million gallons per day of recycled water for the next 30 years.

During the fiscal year 2025, the District produced 23,320 acre-feet of water for its customers, including 5,791 acre-feet of water imported from Sonoma County, which sources its water from the Russian River Watershed.

#### FY 2025 Water Production Sources



## ECONOMIC CONDITION AND OUTLOOK

### Local Economy

The District is located in Marin County, a Northern California community just north of San Francisco that boasts a diversified economic base, including high-tech, financial, service-based, entertainment and industrial businesses. The county's unemployment rate has remained stable over the past two years, increasing slightly from a rate of 4.1% in June 2024 to 4.5% in June 2025, according to the State of California Employment Development Department. Among the State's 58 counties, Marin's unemployment rate is the sixth lowest, and it far outpaces the statewide rate of 5.8% as of June 2025.

Marin County's per capita personal income increased by 5.5% from 2022 to 2023, reaching \$180,575, the highest in California, according to the U.S. Bureau of Economic Analysis. Housing prices in Marin County further indicate continued economic strength locally. According to Zillow, median single-family home prices within Marin County decreased slightly to \$1.55 million in June 2025, compared to \$1.60 million in June 2024.

## Financial Condition

The District's revenues depend largely on water sales, which can be affected by weather, economy, population, drought-related restrictions or other factors that are difficult to predict with certainty.

For the fiscal year ending on June 30, 2025, water sales increased by 29%, to \$100.6 million from \$78.0 million in the year prior. This increase represents the combined effect of the rate increase that was effective July 2024 and a continued slight rebound in water demand following the severe drought experienced in 2021. The debt coverage ratio for the fiscal year ended June 30, 2025 was 7.2x. The Rate Stabilization Fund maintains a balance of \$10.8 million as of June 30, 2025.

The District does not expect to see a significant increase in water demand in future years, as there is a strong water efficiency program in place and minimal growth is expected in the service area. With significant rainfall in the winter of 2024-25, Marin Water's reservoir storage levels were at 91.6% as of June 30, 2025, surpassing the District's average for this time of year of 83.0%.



## Long-Term Planning

The District adopted a five-year strategic plan in February 2024. The plan builds upon the 2023 Strategic Water Supply Assessment and confirms Marin Water's mission and goals as a public agency dedicated to safe, high-quality water delivery and service. The plan includes five strategic goals and 24 objectives which set the overall direction and priorities for Marin Water, while also presenting actions that reflect what efforts are needed to advance the goals and objectives.



## Vision Statement

Marin Water is a leader in water and natural resource management and addressing the complexities of a changing environment.

## Mission Statement

Marin Water manages the lands, water, and facilities in our trust to provide reliable, high-quality water and adapt and sustain these precious resources for the future.

## Values

The District will embody the following core values in the setting and implementation of its policies and practices:

- Health and Safety
- Stewardship
- Innovation
- Efficiency and Responsiveness
- Accountability
- Respect
- Listening and Learning
- One Water

## Goals

1. Reliable Water Supply
2. Resilient Water System
3. Watershed Stewardship
4. Fiscal Responsibility
5. Organizational Excellence

## FINANCIAL POLICIES

### Budgetary Controls

The budget is balanced when operating revenues are equal to or greater than operating expenditures, including debt service but excluding depreciation and amortization.

The funds management system provides budgetary controls that monitor spending within budgeted amounts. Budgetary controls function differently for operating and capital budget expenditures. For the operating budget, each division is controlled within an expenditure category such as materials, supplies, freight and utilities, repairs and maintenance. A division cannot exceed its authorized operating budget within an expenditure category or the total division budget for a fiscal year. Capital project spending is controlled based on the funding source. There may be more than one capital project assigned to a funding source, and more than one funding source for a capital project.

Reallocation of the operating budget for a division among its line-item expenses allows departments to have financial flexibility within the funds management system. Budget adjustments to a division budget are reallocations of funds between line item expenses and between fund centers. Approval from the affected department(s), applicable division manager, and the treasurer are required for all departmental budget adjustments. The general manager's approval is required for the reallocation of funds between the operating and capital budgets and between divisions. Increases to the operating or capital budgets require approval from the Board of Directors.

### Investments

Annually, the board adopts an investment policy that is in compliance with California Government Code 53600 et seq. The investment of funds is delegated by the board to the treasurer who assumes full responsibility for the investment transactions. The objectives of the investment policy are safety, liquidity, yield and diversity. The investments are in compliance with the adopted investment policy. See Note 2 of the finance statements for detailed investment information.

### Rate Stabilization Fund

The Installment Sale Agreement from the 2012 Revenue Bond issue allowed the creation of a Rate Stabilization Fund. The District may deposit into the fund gross revenue from one year, which can then be withdrawn and added to the gross revenues in calculating the debt ratio for a future year. The funds may also be used for any other lawful purpose. A deposit of gross revenue to, or a withdrawal from the Rate Stabilization Fund, may be made up to 180 days after the fiscal year end. Accordingly, the District revised its Policy No. 46 – Reserve Policy on Nov. 21, 2013, to formally establish a Rate Stabilization Fund. Further revisions to the Reserve Policy were adopted on October 24, 2023 and the Rate Stabilization Fund balance is \$10.8 million as of the fiscal year ended June 30, 2025.

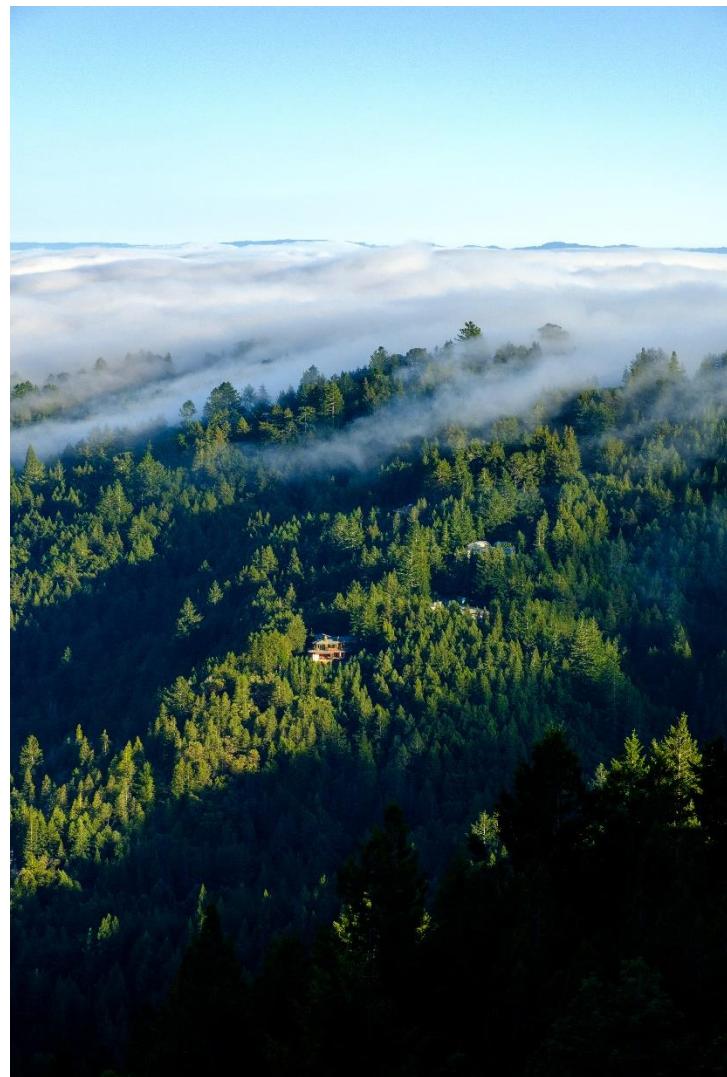
## Pension Stabilization Reserve Fund

On Oct. 15, 2018, the board approved the creation of a Pension Reserve Fund with an initial transfer of \$2 million to mitigate future pension payment impacts and to lower future unfunded liabilities. The funds may also be used for any other lawful purpose. The District's Reserve Policy was further revised on October 24, 2023 and the Pension Reserve fund balance is \$4.7 million as of June 30, 2025. This Pension Reserve Fund enables the District to offset unexpected fluctuations in the required annual pension contribution. The transfer to Pension Reserve Fund does not affect the debt service coverage ratio.

## Debt Management

On June 20, 2017, the Board adopted a Debt Management Policy to ensure that the District maintains a sound debt position while protecting its credit quality and ensuring compliance with California Government Code Section 8855(i) in accordance with SB 1029. The District issues debt to raise money for capital improvements through long- or short-term borrowing, whichever is most cost effective and beneficial for the District and its ratepayers.

In order to limit the fixed expenses tied to debt, Marin Water's total outstanding debt may not exceed four times the District's total annual operating expenses. In addition, the District must maintain strict compliance with covenants regarding coverage of annual debt service by net revenues embodied in the terms of debt instruments with a goal to achieve an average debt service coverage ratio of 150%, but not less than 125%, and to support strong bond credit ratings.



Traditionally, the District has benefited from lower interest costs due to strong ratings, and Marin Water takes all necessary steps to maintain favorable ratings, with a goal of at least AA+. Ratings may be obtained from Moody's, S&P, Fitch, or other nationally recognized rating

agencies. In January 2025, Fitch Ratings reviewed the District's credit rating and upgraded the rating to AA+ from AA.

The District reviews debt issuance with an eye toward balancing capital improvement funding via current revenue and from long-term debt, while taking into account the impact each debt financing has relative to intergenerational benefits.

The Board of Directors or its designee is responsible for determining the appropriate way to offer securities to investors, and the method of sale will be decided on a case-by-case basis. Factors to be considered when determining the final maturity of debt include the average life of the assets being financed, relative level of interest rates and the year-to-year differential in interest rates. However, the final maturity of the debt should be no longer than 40 years. The District's long-term debt may include serial and term bonds. The District may utilize a senior/subordinate lien structure. The choice of lien will be determined based on such factors as overall cost of debt, impact on debt service, impact on water rates, marketing considerations and previous issuance bond documents.

To preserve flexibility and refinancing opportunities, the debt will generally be issued with call provisions which enable the retirement of debt earlier or enable the refunding of the debt prior to maturity. The District may consider non-call debt when warranted by market conditions and opportunities. For each transaction, Marin Water will evaluate the efficiency of call provision alternatives.

Debt may include par, discount, premium and capital appreciation bonds, but those bonds must be demonstrated to be advantageous relative to par bond structures. The outstanding revenue bonds have a first lien on net revenues. Net revenues are all enterprise revenues after deducting all maintenance and operation costs, plus connection charges after all costs of connections are deducted.

As of July 2025, the district has three revenue bond issues outstanding; the 2016 Refunding Revenue Bonds, the Subordinate Revenue Bonds Series 2017, and the 2022 Refunding Revenue Bonds. As of June 30, 2025 the outstanding principal balances for 2016 Refunding Revenue Bonds, 2017 Series Subordinate Revenue Bonds and 2022 Refunding Revenue Bonds are \$31,380,000, and \$31,340,000 and \$59,315,000 respectively.

## Budget

The District adopts biennial budgets and employs long-term planning as the framework for fiscal decisions, taking into account the efficient use of its resources. The financial plan and biennial budget includes the operating and capital programs, and sets levels of related operating, capital, and debt service expenditures that may be made during the budget period.



The budget is developed to reflect the costs necessary to provide customers with safe and reliable water service over the long term while keeping rate increases as low as possible. The budget not only allocates resources but is also used to develop rates and charges that provide adequate revenues to meet the needs while encouraging the efficient use of water.

Decisions on allocating resources and addressing budget needs do not end when the board adopts the budget. Throughout the year, divisions are responsible for implementing the budget and monitoring budget performance, responding to unforeseen or emergency circumstances, and participating in long-range financial planning.

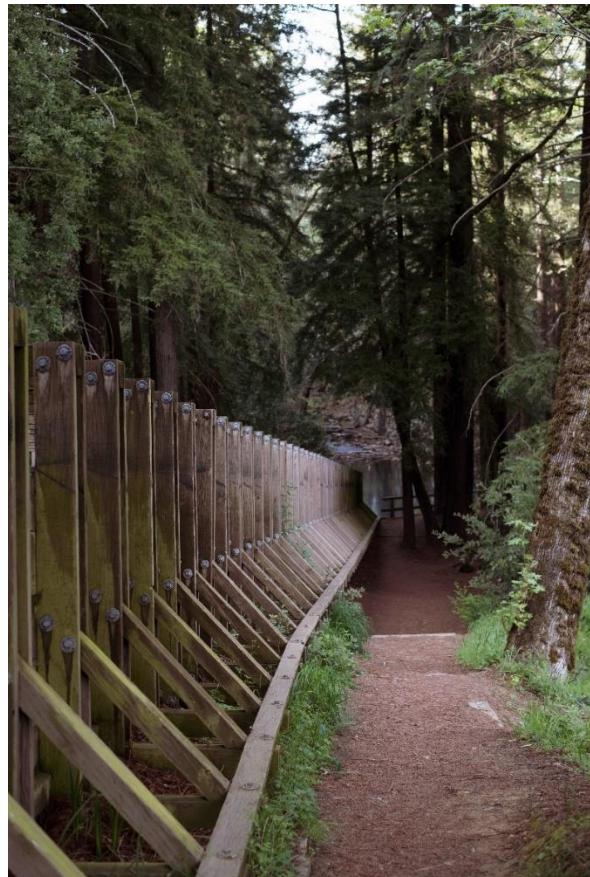
The biennial budget for fiscal years 2025-26 and 2026-27 was adopted June 20, 2025, and supports the mission, value, goals and objectives outlined in the District's strategic plan. The total budget for fiscal year 2025-26 is \$186.4 million, with an operating budget of \$114.2 million, a Capital Improvement Program budget of \$67.2 million and contributions to reserves of \$5.0 million. For fiscal year 2026-27, the total budget is \$188.0 million, with an operating budget of \$119.7 million, a Capital Improvement Program budget of \$64.8 million and contributions to reserves of \$3.5 million.

## MAJOR INITIATIVES

The District retained Bartle Wells Associates Independent Public Finance Advisors to develop a capacity charge study and update the District's capacity charges. Capacity charges are one-time fees, paid as a condition of initially connecting to the water system or upgrading an existing water service. The key objectives of the study "Marin Municipal Water District 2025 Capacity Charge Study" were to develop new capacity charges that:

- Recover the reasonable costs of water system infrastructure and assets that benefit new or expanded water connection;
- Recover those reasonable costs in a manner that is proportionate to the benefit received by the new or expanded water service connection;
- Are consistent with industry-standard practices and methodologies;
- Are easy to administer; and
- Comply with applicable legal requirements.

Revised capacity charges were approved by the Board of Directors on March 18, 2025 and became effective on July 1, 2025.



### Water Supply

Severe conditions brought on by the drought in more recent years have intensified the District's focus on strengthening the reliability of its water supply. The District conducted a Strategic Water Supply Assessment in FY 2023 to evaluate the District's current baseline water supply in the context of climate-change-driven droughts and to evaluate the impact of potential future water management alternatives that could improve the District's long term water supply resiliency. This effort ultimately helped the District develop and approve a Strategic Water Supply Roadmap, which combines a mix of short-term water supply strategies with pre-design work to support medium- and longer-term options.

The District's Water Supply Roadmap includes five main elements:

- Water conservation including Advanced Metering Infrastructure (AMI), and water loss control;
- In-system improvements;
- Conveyance to maximize use of Sonoma Water supplies through the Atmospheric River Capture Project (ARC);

- Spillway modifications for storage enlargement;
- Other projects.

## Capital Improvement Program

As part of the FY 2025-27 budget process, the Board approved a 5-Year CIP Plan for FY 2026 through FY 2030 anticipates a total investment of approximately \$328 million. This level of investment is an increase of nearly 30 percent compared to the previous 5-year plan. The first two years of expenditures in the five-year CIP comprise the district's two-year CIP Budget and total \$132.1 million, which is a 60 percent increase compared to the prior two-year CIP budget. The increased capital investments reflect the Board's direction to strengthen water supply resiliency, replace and modernize aging infrastructure and accelerate wildfire mitigation efforts on the Mt. Tam Watershed.



### Two-Year CIP Budget

Expenditures	FY 26	FY 27	Total
Pipelines	\$25,033,000	\$25,026,000	\$50,059,000
Pump Stations	\$8,780,000	\$5,090,000	\$13,870,000
Storage Tanks	\$11,585,000	\$7,903,000	\$19,488,000
Treatment Plants	\$2,970,000	\$6,770,000	\$9,740,000
Watershed <sup>1</sup>	\$6,017,000	\$11,105,000	\$17,122,000
System Improvements	\$12,850,854	\$8,938,667	\$21,789,521
<b>Grand Total</b>	<b>\$67,235,854</b>	<b>\$64,832,667</b>	<b>\$132,068,521</b>

The following is a closer look at the district's various Capital Improvement Program categories:

**Pipeline Replacement Program** – The District has 908 miles of buried water distribution and transmission system piping in service. Replacement of worn and/or undersized pipe is accomplished through the District's Fire Flow Improvement Program and its Capital Improvement Program. These two programs are budgeted to support the replacement of more than 7.5 miles of pipeline over FY 2026 and FY 2027.

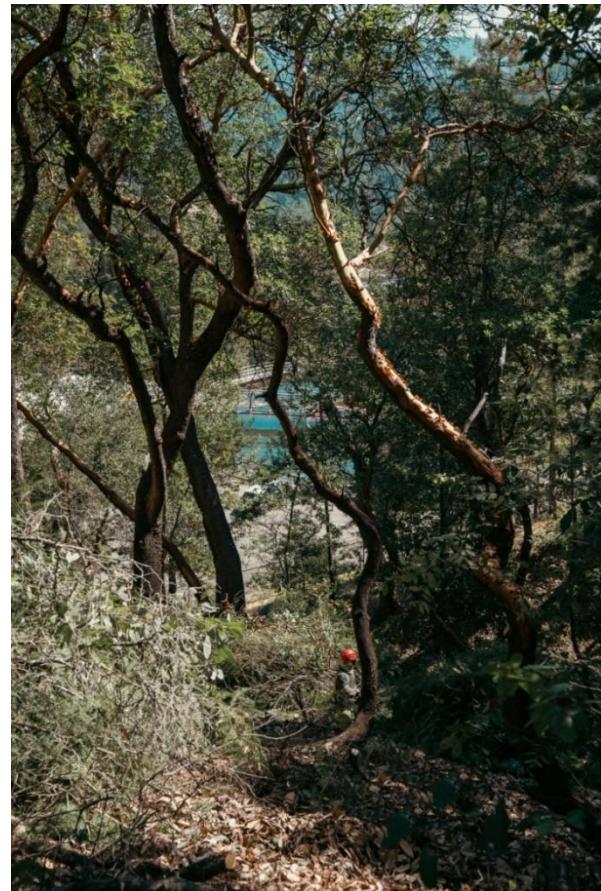
**Atmospheric River Capture Project** – The Atmospheric River Capture Project is water supply project to increase the resiliency of the District's water supply through improved regional conveyance. This project, which is currently in the preliminary design and review phase, will

install 13 miles of pipeline from the North Marin Aqueduct at Highway 101 through the City of Novato to Nicasio Reservoir and enable the District to take excess flow from the Russian River and deliver it to the reservoir.

**Treatment Plants Upgrade Program** – The three water treatment facilities are an essential element in providing high-quality water for our customers. Maintaining and improving these plants – the Bon Tempe Water Treatment Plant, the San Geronimo Water Treatment Plant and the Ignacio Pump Station – are key District priorities. The District continues to invest in upgrading these vital facilities. Planned projects include replacement of filter rate control valves at San Geronimo Treatment Plant, replacement of the backwash line and backwash tank isolation valve at Bon Tempe Treatment Plant, and replacement of the Motor Control Center and Programmable Logic Controller at each treatment plant.

**Asset Management Program** – This program funds the development and implementation of projects outlined in the District's Condition Assessment Program, ensuring ongoing maintenance and repairs are made in a timely fashion. It provides funding for the Water System Master Plan as well as the Water Supply Assessment Roadmap. It also drives the decision-making process behind the capital program, including software solutions and integrations with information technology (IT) infrastructure environments, such as geographic information systems (GIS) and the District's Enterprise Resource Planning system. The FY 2026 and FY 2027 budget includes the partial implementation of Enterprise Resource Planning software replacement, which is a multi-year project to replace the software that has been used by the District for over 20 years and will no longer be supported by the vendor.

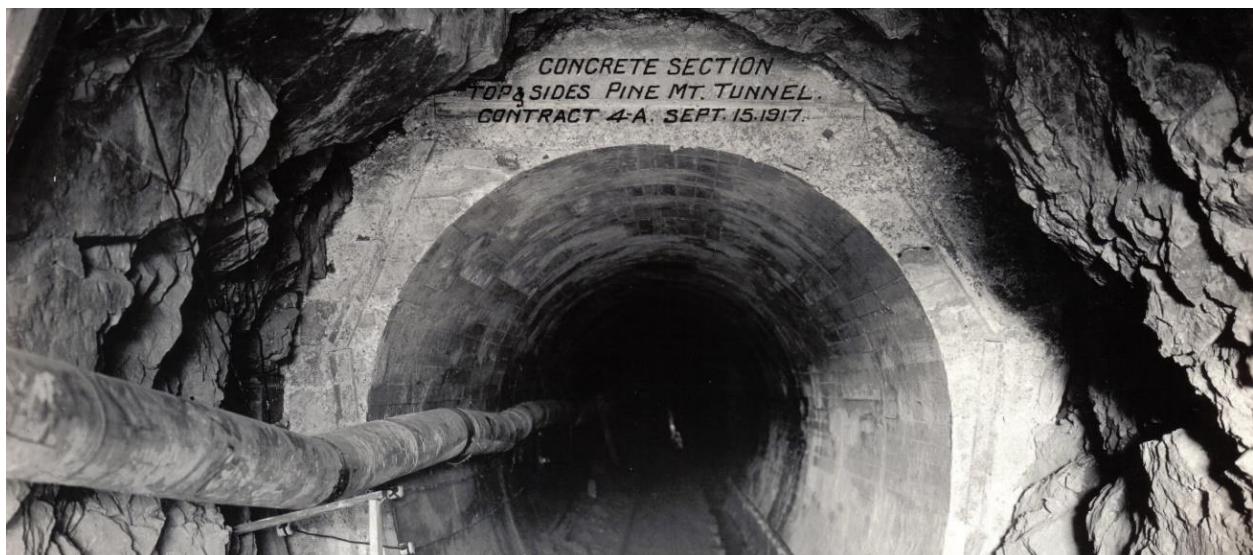
**Watershed Program** – The District owns and manages approximately 22,000 acres of local watershed land. From a water supply and fire protection perspective these lands represent a significant holding of natural capital that provides direct and indirect services to adjacent communities and water supply operations. The Mount Tamalpais Watershed's location, topography and ecology combine to provide water capture, filtration, run-off, and storage that are essential to the District's overall water system. Vegetation management is a key component of this natural capital, as it mitigates the potential for catastrophic fire that could impair water quality or render key Marin Water assets inoperable, threatening the District's ability to deliver clean, reliable water.



The Natural Capital and Green Infrastructure program acknowledges the importance of investing in natural capital to support ecosystem services and includes \$4.4 million over the next 2-years to address fire and fuels management across our lands. Through a combination of capital, operational and grant funding, the District spends more than \$4 million annually on vegetation management as part of its efforts to combat increased wildfire risks and bolster ecological health on its watershed lands.

**Split Funding Program** – Watershed management and restoration goals of the District frequently align with state and federal agencies dedicated to endangered species protection, water quality improvements, and catastrophic fire mitigation. The Split-Funding program includes projects and programs that are partially funded by outside agencies and the District through grant agreements. The primary split-funding project in the 2-year Capital Improvement Program is the Lagunitas Creek Enhancement Project.

**Storage Tanks Replacement and Improvement Program** – Marin Water has 130 tanks storing the daily water needs of the customers. They contain about 82 million gallons of water. The age of these tanks, and the materials used to construct them vary greatly, factors that require customized maintenance and capital investment schedules and planning. Most of the District's tanks are welded steel. However, there are eight riveted steel tanks, each installed before 1930. There are also four remaining redwood tanks, which are prone to leaking and are nearing the end of their useful life, which have been prioritized for replacement by FY 2028.



The Pine Mountain Tunnel was constructed in 1919 to convey water from Alpine Reservoir to Fairfax and San Rafael and was converted to a water storage facility in 1971. It remains in use today but has reached the end of its useful life. A pair of 2-million gallon pre-stressed concrete storage tanks will replace the existing Pine Mountain Tunnel with a modernized design that provides seismic stability, water quality improvements, and low maintenance.

## ACKNOWLEDGEMENTS

The preparation of this Annual Comprehensive Financial Report has been accomplished through the dedicated and professional team efforts of the staff of the Finance Department along with the district's other departments, and guidance from the audit firm of Maze and Associates. We also would like to recognize the commitment of the Board of Directors for their continued support and providing policy direction in pursuit of excellence in all realms of professional endeavors.

Respectfully submitted,



Ben Horenstein  
General Manager



Bret Uppendahl  
Finance Director/Treasurer



## BOARD OF DIRECTORS

# STANDING COMMITTEES 2025

## Planning Committee

Chair: Larry Russell

Vice Chair: Ranjiv Khush

The purpose of the Planning Committee is to discuss plans and strategies for a range of district activities including project contracts; infrastructure maintenance; capital improvements; water supply planning, including water efficiency efforts; emergency preparedness and other activities. This committee generally meets on the fourth Tuesday of each month at 9:30 a.m.

## Watershed Committee

Chair: Ranjiv Khush

Vice Chair: Matt Samson

The purpose of the Watershed Committee is to discuss matters concerning the district's watershed and reservoirs such as protection of the fishery, vegetation management, recreational uses, and sources of revenue. This committee meets once a quarter generally on the third Thursday of the month at 9:30 a.m.

## Finance & Administration Committee

Chair: Jed Smith

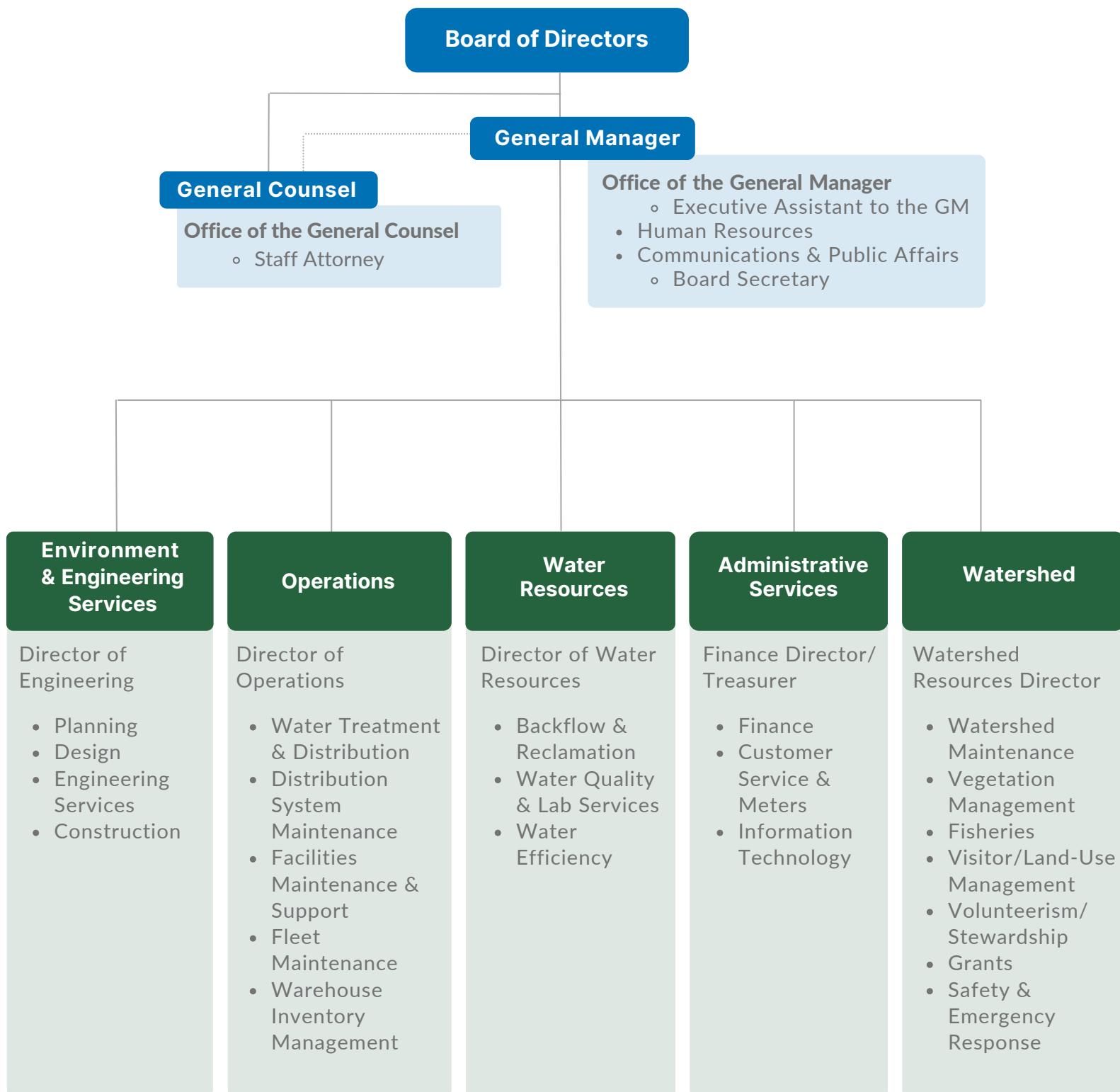
Vice Chair: Diana Maier

The purpose of the Finance and Administration Committee is to discuss matters related to the district's finances such as rates, debt, and budget, along with administration items such as the review and update of policies. This committee generally meets monthly on the fourth Thursday of the month at 9:30 a.m.



# MARIN WATER

## Team Organization

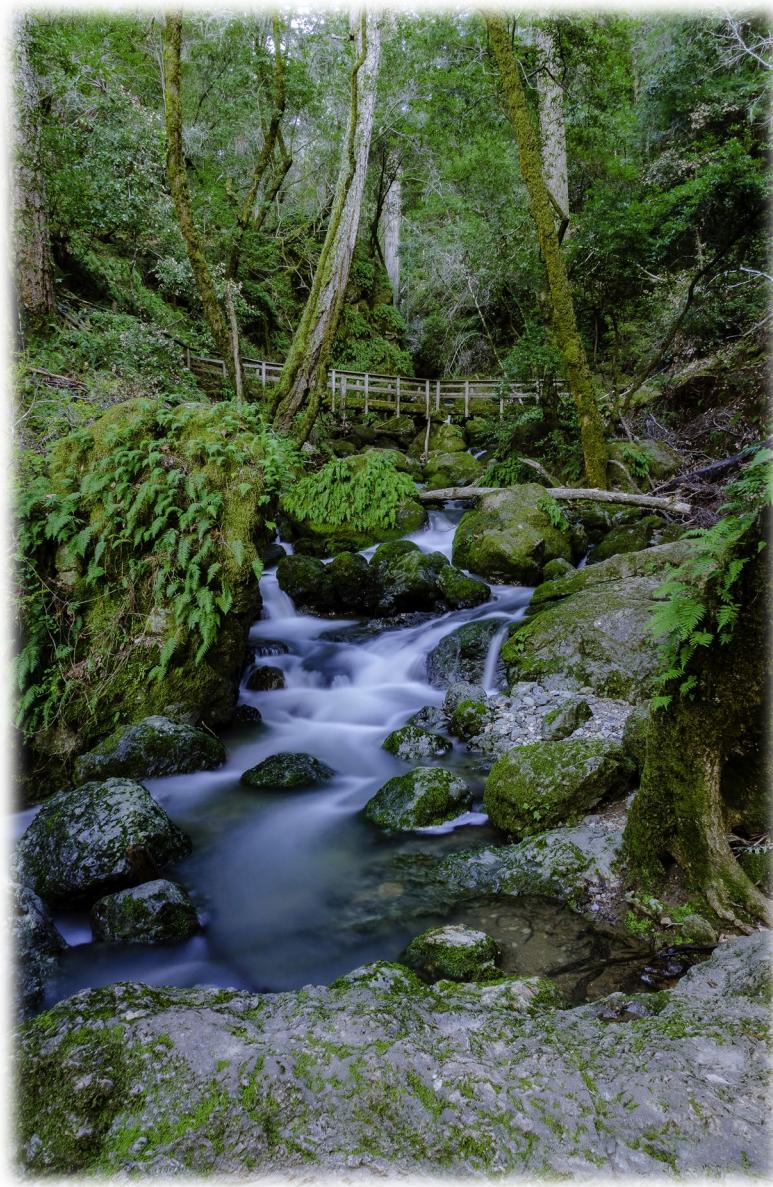




Section 3. Item #b.

## FINANCIAL SECTION

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## INDEPENDENT AUDITOR'S REPORT

To the Board of Directors  
 Marin Municipal Water District  
 Corte Madera, California

### Report on the Audit of the Financial Statements

#### *Opinion*

We have audited the accompanying financial statements of the business-type activities of the Marin Municipal Water District (District), California, as of and for the year ended June 30, 2025, and the related notes to the financial statements, which collectively comprise the District's basic financial statements as listed in the Table of Contents.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of the business-type activities of the District as of June 30, 2025, and the changes in the financial position, and cash flows thereof for the year then ended in accordance with accounting principles generally accepted in the United States of America.

#### *Basis for Opinions*

We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Our responsibilities under those standards are further described in the Auditors' Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of the District and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

#### *Responsibilities of Management for the Financial Statements*

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the District's ability to continue as a going concern for twelve months beyond the financial statement date, including any currently known information that may raise substantial doubt shortly thereafter.

### ***Auditor's Responsibilities for the Audit of the Financial Statements***

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with generally accepted auditing standards will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with generally accepted auditing standards, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the District's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the District's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.

### ***Report on Summarized Comparative Information***

We have previously audited the District's June 30, 2024 financial statements, and we expressed an unmodified audit opinion on those audited financial statements in our report dated November 22, 2024. In our opinion, the summarized comparative information presented herein as of and for the year ended June 30, 2024 is consistent, in all material respects, with the audited financial statements from which it has been derived.

***Required Supplementary Information***

Accounting principles generally accepted in the United States of America require that Management's Discussion and Analysis and other Required Supplementary Information as listed in the Table of Contents be presented to supplement the basic financial statements. Such information is the responsibility of management and, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

***Other Information***

Management is responsible for the other information included in the annual report. The other information comprises the Introductory Section and Statistical Section listed in the Table of Contents, but does not include the basic financial statements and our auditor's report thereon. Our opinions on the basic financial statements do not cover the other information, and we do not express an opinion or any form of assurance thereon.

In connection with our audit of the basic financial statements, our responsibility is to read the other information and consider whether a material inconsistency exists between the other information and the basic financial statements, or the other information otherwise appears to be materially misstated. If, based on the work performed, we conclude that an uncorrected material misstatement of the other information exists, we are required to describe it in our report.



Pleasant Hill, California  
December 31, 2025

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Marin Municipal Water District  
Management's Discussion and Analysis  
For the Years Ended June 30, 2025 and 2024

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This section of the Marin Municipal Water District's (District) comprehensive annual financial report presents an analysis of the District's financial performance during the years ended June 30, 2025 and 2024. This information is presented in conjunction with the audited basic financial statements, which follow this section. We encourage all readers of the District's financial statements to consider the financial information presented in this section in conjunction with the accompanying financial statements, notes, analyses, and additional information furnished in our letter of transmittal at the opening of this report.

## FINANCIAL HIGHLIGHTS

- Total assets and deferred outflow of resources of the District exceeded its liabilities and deferred inflow of resources at the close of fiscal year (FY) 2025 by \$365.4 million (net position), which increased by \$58.0 million or 18.9% from \$307.4 million, mainly due to a net increase in total assets and deferred outflows by \$48.7 million. Liabilities and deferred outflows of resources had a slight decrease of \$9.3 million.
- Current assets, non-current assets and capital assets increased significantly from the prior fiscal year. Current assets increased by \$18.0 million or 29.1% from \$62.0 million to \$80.0 million, primarily from increases in short-term investments and cash. Non-current assets increased by \$9.2 million or 16.1% from \$57.5 million to \$66.8 million, primarily from increases in the Capital and Rate Stabilization reserve funds. Capital Assets increased by \$30.4 million or 6.6% from \$460.5 million to \$490.9 million, primarily due to assets under construction.
- Operating revenues increased by \$25.0 million or 20.0% from \$125.0 million to \$150.0 million primarily due Water sales due to the restructuring of the water rate tiers as well as an overall increase in the water rates.
- Operating expenses increased by \$9.5 million or 10.0% from \$94.5 million to \$104.0 million due to increases in Other operating expenses of \$7.7 million and Water purchased costs of \$1.8 million from the prior fiscal year.

## OVERVIEW OF THE FINANCIAL STATEMENTS

This annual financial report consists of Management's Discussion and Analysis and the basic financial statements, including a statement of net position, a statement of revenues, expenses and changes in net position, a statement of cash flows and notes to the financial statements. This report also includes other supplementary information in addition to the basic financial statements. The financial statements offer key, high-level financial information about the District's activities.

- *Statement of Net Position:* This statement presents information on all of the District's assets and liabilities, and deferred outflows/inflows of resources, with the difference reported as net

Marin Municipal Water District  
Management's Discussion and Analysis  
For the Years Ended June 30, 2025 and 2024

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position. Increases or decreases in net position may serve as a useful indicator of whether the financial position of the District is improving or deteriorating.

- *Statement of Revenue, Expenses and Changes in Net Position:* This statement presents information on the District's revenue and expense in the current fiscal year. All changes in net position are reported as soon as the underlying event giving rise to the change occurs, regardless of the timing of the related cash flows. Thus, revenues and expenses are reported in this statement for some items that will result in cash flows in future fiscal years.
- *Statement of Cash Flows:* This statement provides relevant information about the District's cash receipts and cash payments segregated among operating, capital and related financing, and investing activities.
- *Notes to the Basic Financial Statements:* These notes provide a description of the accounting policies used to prepare the financial statements and present material disclosures required by generally accepted accounting principles that are not otherwise present in the financial statements.
- *Other Information:* In addition to the basic financial statements and accompanying notes, this report also presents certain supplementary and statistical information. Supplementary and statistical information can be found beginning on page 56 of this report.

## FINANCIAL ANALYSIS

The Statement of Net Position (pages 14-15) and the Statement of Revenue, Expenses and Changes in Net Position (page 16) provide an indication of the District's financial standing and also indicate whether the financial condition of the District improved during the last fiscal year. Over time, increases in the District's net position is a positive indicator of financial health. Additionally, one needs to consider other non-financial factors such as changes in economic conditions, population growth, zoning, and new or changed government legislation.

Marin Municipal Water District  
 Management's Discussion and Analysis  
 For the Years Ended June 30, 2025 and 2024

**Table 1 - Condensed Statement of Net Position**

	FY2025	FY2024	Increase/(Decrease)	
			Amount	%
<b>Assets:</b>				
Current assets	\$ 80,039,747	\$ 62,014,735	\$ 18,025,012	29.07%
Non-current assets	66,756,440	57,514,225	9,242,214	16.07%
Lease Receivable	13,373,515	14,229,563	(856,048)	-6.02%
Capital assets, net	490,907,754	460,553,300	30,354,453	6.59%
<b>Total assets</b>	<b>651,077,456</b>	<b>594,311,823</b>	<b>56,765,632</b>	<b>9.55%</b>
<b>Deferred outflows of resources:</b>	<b>31,198,350</b>	39,288,613	(8,090,264)	-20.59%
<b>Total assets and deferred outflows of resources</b>	<b>682,275,806</b>	633,600,436	48,675,369	7.68%
<b>Liabilities:</b>				
Current liabilities	24,910,524	22,304,239	2,606,285	11.69%
Non-current liabilities	276,408,486	285,546,546	(9,138,060)	-3.20%
<b>Total liabilities</b>	<b>301,319,010</b>	307,850,785	(6,531,775)	-2.12%
<b>Deferred inflows of resources:</b>	<b>15,567,083</b>	18,386,528	(2,819,445)	-15.33%
<b>Total liabilities and deferred inflows of resources</b>	<b>316,886,093</b>	326,237,313	(9,351,220)	-2.87%
<b>Net position:</b>				
Net Investment in capital assets	351,899,789	317,399,786	34,500,003	10.87%
Restricted	6,693,596	7,712,945	(1,019,349)	-13.22%
Unrestricted	6,796,328	(17,749,608)	24,545,936	138.29%
<b>Total net position</b>	<b>\$ 365,389,713</b>	\$ 307,363,123	\$ 58,026,590	18.88%

The District's total assets increased by \$56.8 million to \$651.1 million compared with the prior year of \$594.3 million. Current assets increased by \$18.0 million or 29.1% from \$62.0 million to \$80.0 million, primarily from increases in short-term investments and cash. Non-current assets increased by \$9.2 million or 16.1% from \$57.5 million to \$66.8 million, primarily from increases in the Capital and Rate Stabilization reserve funds. Capital Assets increased by \$30.4 million or 6.6% from \$460.5 million to \$490.9 million, primarily due to assets under construction. The increase in assets was only slightly offset by a decrease in lease receivables of \$0.8 million or -6.0%.

Deferred outflows of resources are the amount of the unamortized deferred charge on debt refunding and the effect of pension and OPEB accounting that defers the contributions made after the measurement date until the next fiscal year as a subsequent offset to the net pension and OPEB liability among other pension and OPEB related deferrals. The deferred outflows of resources due to unamortized deferred charge on debt refunding at June 30, 2025 and 2024 were \$1.3 million and \$1.3 million, respectively. The deferred outflows of resources due to pensions (GASB Statement No. 68) at

Marin Municipal Water District  
Management's Discussion and Analysis  
For the Years Ended June 30, 2025 and 2024

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June 30, 2025 and 2024 were \$20.9 million and \$25.5 million, respectively. The deferred outflows of resources due to the Other Post Employment Benefits (GASB Statement No. 75) at June 30, 2025 and 2024 were \$9.1 million and \$12.4 million respectively.

For fiscal year ending on June 30, 2025, total liabilities reflect a decrease of \$6.5 million primarily from Non-current liabilities. Other Post Employment Benefit (OPEB) liability and the CalPERS pension liability decreased by \$1.4 million and \$2.5 million, respectively, due to favorable economic market conditions at the time of the actuarial valuation; and a decrease of \$4.6 million in Long-term debt primarily from scheduled principal payments.

Deferred inflows of resources is the result of pension and OPEB accounting and is comprised of changes in actuarial assumptions and the difference between expected and actual experiences in the CalPERS pension plan and the OPEB plan, which will be amortized as a component of pension and OPEB expenses. Also included in deferred inflows of resources is the future, contract obligated lease revenues from lease agreements where the District is the lessor. The total deferred inflows of resources as of June 30, 2025 and 2024 were \$15.6 million and \$18.4 million, respectively, for a total decrease of \$2.8 million or -15.3%. Deferred inflows related to leases were \$14.0 million, related to other postemployment benefits (GASB Statement No. 75) were \$1.5 million, and related to pensions (GASB Statement No. 68) were \$0.1 million at fiscal year-end 2025.

Total net position increased by \$58.0 million from \$307.4 million to \$365.4 million due to increases in total assets and deferred outflows by \$48.7 million and decreases in liabilities and deferred inflows of resources of \$9.3 million.

Marin Municipal Water District  
 Management's Discussion and Analysis  
 For the Years Ended June 30, 2025 and 2024

**Table 2 - Statement of Revenues, Expenses and Changes in Net Position**

	FY2025	FY2024	Increase/(Decrease)	
			Amount	%
<b>Operating Revenues:</b>				
Water sales and service charges	\$ 125,662,152	\$ 101,727,822	\$ 23,934,330	23.53%
Connection charges	980,798	1,060,527	(79,729)	-7.52%
Capital management fee	17,101,732	16,553,996	547,735	3.31%
Watershed management fee	5,489,039	4,919,945	569,094	11.57%
Other operating revenue	762,099	736,102	25,997	3.53%
<b>Total operating revenue</b>	<b>149,995,820</b>	<b>124,998,392</b>	<b>24,997,427</b>	<b>20.00%</b>
<b>Operating Expenses:</b>				
Electrical power	5,674,663	5,493,881	180,782	3.29%
Water purchased	11,135,859	9,312,186	1,823,673	19.58%
Other operating expenses	73,537,527	65,803,280	7,734,247	11.75%
Depreciation and amortization	13,597,146	13,858,074	(260,927)	-1.88%
<b>Total operating expenses</b>	<b>103,945,195</b>	<b>94,467,421</b>	<b>9,477,774</b>	<b>10.03%</b>
<b>Net operating income (loss)</b>	<b>46,050,625</b>	<b>30,530,971</b>	<b>15,519,653</b>	<b>50.83%</b>
<b>Non-operating revenues (expenses)</b>				
Non-operating revenue, net	5,788,062	7,947,317	(2,159,255)	-27.17%
Less: Interest expense	(5,228,142)	(5,378,607)	(150,465)	-2.80%
<b>Total nonoperating revenue/(expense)</b>	<b>559,920</b>	<b>2,568,710</b>	<b>-2,008,790</b>	<b>-78.20%</b>
<b>Income (Loss) before capital contributions</b>	<b>46,610,545</b>	<b>33,099,681</b>	<b>13,510,864</b>	<b>40.82%</b>
Capital contributions	11,416,045	7,357,729	4,058,317	55.16%
<b>Change in net position</b>	<b>58,026,590</b>	<b>40,457,410</b>	<b>17,569,180</b>	<b>43.43%</b>
<b>Net Position:</b>				
Beginning of year	307,363,123	266,905,713	40,457,410	15.16%
<b>End of year</b>	<b>\$ 365,389,713</b>	<b>\$ 307,363,123</b>	<b>\$ 58,026,590</b>	<b>18.88%</b>

The Statements of Revenues, Expenses and Changes in Net Position identify the various revenue and expense items which impact the changes in net position. As the information in Table 2 indicates, income before capital contributions of \$46.6 million and capital contributions of \$11.4 million resulted in an overall increase of \$58.0 million in net position for the fiscal year ending June 30, 2025. In fiscal year ending June 30, 2024, income before capital contribution of \$33.1 million and capital contributions of \$7.4 million resulted in an overall increase of \$40.5 million in net position.

Marin Municipal Water District  
 Management's Discussion and Analysis  
 For the Years Ended June 30, 2025 and 2024

For fiscal year ending June 30, 2025, Table 2 indicates that the District's total operating revenues increased by \$25.0 million or 20.0% to \$150.0 million from \$125.0 million in the prior year. This was due to a \$23.9 million increase in Water sales and service fee charges as a result the restructuring of the water rate tiers and an overall rate increase that was effective July 2023. All other operating revenue categories increased by \$1.1 million from the prior year.

Total operating expenses increased by \$9.5 million or 10.0%, from \$94.5 million to \$104.0 million. The primary drivers were an increase in Other operating expenses of \$7.7 million, which is largely due to increased salary and benefits, and an increase in Water purchased costs by \$1.8 million resulting from increased unit costs for imported water.

**Table 3 - Capital Assets, Net of Accumulated Depreciation**

	FY2025	FY2024	Increase/(Decrease)	
			Amount	%
Plant, buildings and equipment, net	\$ 368,140,903	\$ 369,992,769	\$ (1,851,867)	-0.50%
Land	20,014,224	20,014,224	-	0.00%
Construction in progress	92,341,406	59,656,747	32,684,659	54.79%
North Marin Water Right, net (AEEP)	2,063,666	2,201,244	(137,578)	-6.25%
Sonoma County Water Rights, net	3,744,098	3,873,206	(129,108)	-3.33%
Recycled Water Rights, net (LGVSD)	4,603,457	4,815,110	(211,653)	-4.40%
<b>Total</b>	<b>\$ 490,907,754</b>	<b>\$ 460,553,300</b>	<b>\$ 30,354,453</b>	<b>6.59%</b>

The capital assets include land, buildings, improvements, water treatments plants, filter plants, water transmission and distribution mains, water storage facilities, reservoirs, pump stations, water reclamation facilities, machinery, equipment and water rights as shown above in Table 3. As of June 30, 2025, the District's capital assets, net of accumulated depreciation totaled \$490.9 million, which is an increase of \$30.4 million or 6.6% over the capital asset balance of \$460.6 million on June 30, 2024. The increase in capital assets was primarily due to increased activities in Construction in progress by \$32.7 million to \$92.3 million which is a result of the District's planned investments in water supply projects and upgrading existing assets. Plant, buildings and equipment decreased by \$1.9 million from the prior fiscal year. The net decrease was primarily due to a \$7.8 million increase in transmissions and distributions lines, a \$1.1 million increase in dams and reservoirs, and \$1.6 million increase in vehicles and equipment which were offset by a \$12.4 million decrease in accumulated depreciation. Additional information on the District's capital assets is provided in Note 5 starting on page 34 of the financial statements.

Marin Municipal Water District  
 Management's Discussion and Analysis  
 For the Years Ended June 30, 2025 and 2024

**Table 4 - Long-Term Debt**

	FY2025	FY2024	Increase/(Decrease)	
			Amount	%
2016 Water Refunding Bonds	\$ 31,380,000	\$ 31,380,000	\$ -	0.00%
2017 Water Revenue Bonds	31,340,000	32,095,000	(755,000)	-2.35%
2022 Water Refunding Bonds	59,315,000	61,810,000	(2,495,000)	-4.04%
Aqueduct Energy Efficiency Project (AEEP)	1,293,115	1,458,849	(165,734)	-11.36%
LGVSD-Recycled Water Buy-in	3,737,754	3,949,561	(211,807)	-5.36%
Unamortized costs, net	13,202,706	13,805,224	(602,518)	-4.36%
<b>Total</b>	<b>\$ 140,268,575</b>	<b>\$ 144,498,634</b>	<b>\$ (4,230,059)</b>	<b>-2.93%</b>

As of June 30, 2025, the District had total long-term debt outstanding of \$140.3 million, a decrease of \$4.2 million from the prior year. Outstanding balance of 2016 Water Refunding Bonds remains the same at \$31.4 million as the first principal payment is scheduled to occur on July 1, 2030. Additional information on the District's long-term debt is provided in Note 6 starting on page 36 of the financial statements.

The District is required by bond covenants to maintain principal, interest and reserve funds for each bond issue outstanding. In addition, the District is required to set rates and charges to yield revenues equal to at least 125% of the current annual debt service coverage requirements of the outstanding revenue bonds. The coverage of annual debt service for the year ended June 30, 2025, and 2024 were 716% and 504% respectively.

### REQUEST FOR INFORMATION

This financial report is designed to provide the District's customers, investors, and other interested parties with a general overview of the District's financial operations and condition. Should the reader have any questions regarding the information included in this report or would like to request additional financial information, please submit a request in writing to: Finance Manager, Marin Municipal Water District, 220 Nellen Avenue, Corte Madera, CA 94925, or telephone (415) 945-1197.

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**BASIC FINANCIAL STATEMENTS**

**Marin Municipal Water District**  
**Statements of Net Position**  
**Enterprise Fund**  
**June 30, 2025 and 2024**

	<b>2025</b>	<b>2024</b>
<b>ASSETS</b>		
<b>Current assets:</b>		
Cash and investments	\$45,156,788	\$30,026,064
Receivables:		
Customer - billed (net of allowances for doubtful accounts of \$1,954,308 and \$1,310,387 in 2025 and 2024, respectively)	13,828,150	11,201,211
Customer - unbilled	12,555,557	11,015,950
Interest and other	3,908,838	1,544,422
Employee computer loans receivable	6,013	6,760
Materials and supplies	4,107,105	5,850,776
Prepaid expenses	477,296	2,369,552
<b>Total current assets</b>	<b><u>80,039,747</u></b>	<b><u>62,014,735</u></b>
<b>Noncurrent assets:</b>		
Restricted cash and investments	20,265,680	21,283,831
Designated cash and investments	45,496,575	35,336,438
Deposits and advances cash and investments	994,185	893,956
<b>Total restricted cash and investments</b>	<b><u>66,756,440</u></b>	<b><u>57,514,225</u></b>
Leases receivable	13,373,515	14,229,563
Capital Assets:		
Land and land rights	20,014,224	20,014,224
Depreciable assets	695,140,120	684,624,177
Construction in progress	92,341,406	59,656,747
<b>Total capital assets</b>	<b><u>807,495,750</u></b>	<b><u>764,295,148</u></b>
Less accumulated depreciation	316,587,996	303,741,848
<b>Total capital assets, net of accumulated depreciation</b>	<b><u>490,907,754</u></b>	<b><u>460,553,300</u></b>
<b>Total noncurrent assets</b>	<b><u>571,037,709</u></b>	<b><u>532,297,088</u></b>
<b>Total assets</b>	<b><u>651,077,456</u></b>	<b><u>594,311,823</u></b>
<b>DEFERRED OUTFLOWS OF RESOURCES</b>		
Deferred loss on refunding	1,260,610	1,345,120
Deferred outflow of resources-pension actuarial	8,242,425	13,999,354
Deferred outflow of resources-OPEB actuarial	5,148,264	8,669,610
Deferred employer OPEB contributions	3,938,090	3,719,204
Deferred employer pension contributions	12,608,961	11,555,325
<b>Total deferred outflows of resources</b>	<b><u>31,198,350</u></b>	<b><u>39,288,613</u></b>

See accompanying Notes to Basic Financial Statements.

**Marin Municipal Water District**  
**Statements of Net Position**  
**Enterprise Fund, Continued**  
**June 30, 2025 and 2024**

	2025	2024
<b>LIABILITIES</b>		
<b>Liabilities:</b>		
<b>Current liabilities:</b>		
Accounts payable	10,699,454	9,337,058
Accrued payroll and payroll expenses	1,386,056	1,031,201
Compensated absences	4,071,208	3,375,727
Customer and other deposits	311,371	363,757
Long-term debt - due within one year	3,599,709	3,461,807
Accrued interest payable	1,515,437	1,534,312
Customer advances for construction	1,716,242	1,840,616
Claims payable	<u>1,611,047</u>	<u>1,359,761</u>
<b>Total current liabilities</b>	<u>24,910,524</u>	<u>22,304,239</u>
<b>Long-term liabilities:</b>		
Claims payable- due in more than one year	4,554,296	5,100,130
Compensated absences- due in more than one year	1,173,555	1,490,858
Long-term debt - due in more than one year	136,668,866	141,036,827
Net OPEB liability	21,343,026	23,823,181
Net pension liability	<u>112,668,743</u>	<u>114,095,550</u>
<b>Total long-term liabilities</b>	<u>276,408,486</u>	<u>285,546,546</u>
<b>Total liabilities</b>	<u>301,319,010</u>	<u>307,850,785</u>
<b>DEFERRED INFLOWS OF RESOURCES</b>		
Leases related amounts	14,009,248	15,122,036
OPEB related amounts	1,455,301	2,820,177
Pension related amounts	<u>102,534</u>	<u>444,315</u>
<b>Total deferred inflows of resources</b>	<u>15,567,083</u>	<u>18,386,528</u>
<b>NET POSITION</b>		
Net investment in capital assets	351,899,789	317,399,786
Restricted for fire flow parcel fee program	6,693,596	7,712,945
Unrestricted	<u>6,796,328</u>	<u>(17,749,608)</u>
<b>Total net position</b>	<u>\$365,389,713</u>	<u>\$307,363,123</u>

See accompanying Notes to Basic Financial Statements.

**Marin Municipal Water District**  
**Statements of Revenues, Expenses and Changes in Net Position**  
**Enterprise Fund**  
**For the Years Ended June 30, 2025 and 2024**

	2025	2024
<b>OPERATING REVENUES</b>		
Water sales and service charges	\$125,662,152	\$101,727,822
Connection charges	980,798	1,060,527
Capital maintenance fee	17,101,732	16,553,996
Watershed management fee	5,489,039	4,919,945
Other operating revenue	762,099	736,102
<b>Total operating revenues</b>	<b>149,995,820</b>	<b>124,998,392</b>
<b>OPERATING EXPENSES</b>		
Water purchases	11,135,859	9,312,186
Watershed maintenance	8,266,508	7,674,743
Water treatment	15,183,907	13,688,955
Pumping	4,539,730	4,395,105
Transmission and distribution	25,454,434	23,323,895
Customer service and meter operation	5,490,003	2,953,450
Water conservation	2,231,602	1,699,880
Administrative and general	18,046,006	17,561,133
Depreciation and amortization	13,597,146	13,858,074
<b>Total operating expenses</b>	<b>103,945,195</b>	<b>94,467,421</b>
<b>Operating income (loss)</b>	<b>46,050,625</b>	<b>30,530,971</b>
<b>NONOPERATING REVENUES (EXPENSES)</b>		
Federal, state and other grants	297,976	2,559,524
Investment income (loss)	351,586	678,601
Interest income	3,871,954	2,751,621
Other income	2,508,245	2,323,497
Interest and other expense	(5,228,142)	(5,378,607)
Gain (loss) from retirement of capital assets	(1,241,699)	(365,926)
<b>Total nonoperating revenues (expenses), net</b>	<b>559,920</b>	<b>2,568,710</b>
<b>Total income (loss) before capital contributions</b>	<b>46,610,545</b>	<b>33,099,681</b>
Fire flow parcel fee	4,530,507	4,499,396
Contributions in aid of construction	6,885,538	2,858,333
<b>Total capital contributions</b>	<b>11,416,045</b>	<b>7,357,729</b>
<b>Net income</b>	<b>58,026,590</b>	<b>40,457,410</b>
<b>NET POSITION:</b>		
Beginning of year	307,363,123	266,905,713
End of year	<b>\$365,389,713</b>	<b>\$307,363,123</b>

See accompanying Notes to Basic Financial Statements.

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**Marin Municipal Water District  
Statements of Cash Flows  
Enterprise Fund  
For the Years Ended June 30, 2025 and 2024**

	2025	2024
<b>CASH FLOWS FROM OPERATING ACTIVITIES:</b>		
Cash received from customers	\$147,195,481	\$116,304,071
Other operating revenue	762,099	736,102
Cash payments to employees	(52,797,865)	(47,464,698)
Rent and watershed permits and other income	1,395,457	2,323,497
Cash payments to suppliers for goods and services	<u>(33,409,555)</u>	<u>(31,878,234)</u>
<b>Net cash provided by operating activities</b>	<u>63,145,617</u>	<u>40,020,738</u>
<b>CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES:</b>		
Federal, state and other grant revenues	297,976	2,559,524
<b>Net cash provided by noncapital financing activities</b>	<u>297,976</u>	<u>2,559,524</u>
<b>CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES:</b>		
Principal payments on long-term debt	(4,230,059)	(4,205,198)
Interest paid on long-term debt	(5,247,017)	(5,378,607)
Acquisition and construction of capital assets	(43,967,611)	(21,978,843)
Proceeds from sale of capital assets	1,241,699	365,926
Net retirement of capital assets	(767,009)	(767,009)
Increase (decrease) in customer advances for construction	(124,374)	49,576
Proceeds from fire flow parcel fee	4,530,507	4,499,396
Cash contributions in aid of construction	<u>6,885,538</u>	<u>2,858,333</u>
<b>Net cash provided (used) by capital and related financing activities</b>	<u>(41,678,326)</u>	<u>(23,789,417)</u>
<b>CASH FLOWS FROM INVESTING ACTIVITIES:</b>		
Investment in securities	(1,615,868)	(1,051,524)
Interest received on investments	<u>4,223,540</u>	<u>3,430,222</u>
<b>Net cash provided by investing activities</b>	<u>2,607,672</u>	<u>2,378,698</u>
<b>Net change in cash and cash equivalents</b>	<u>24,372,939</u>	<u>21,169,543</u>
<b>CASH AND CASH EQUIVALENTS:</b>		
Beginning of year	87,540,289	66,370,746
End of year	<u>\$111,913,228</u>	<u>\$87,540,289</u>

See accompanying Notes to Basic Financial Statements.

**Marin Municipal Water District**  
**Statements of Cash Flows**  
**Enterprise Fund, Continued**  
**For the Years Ended June 30, 2025 and 2024**

	2025	2024
<b>RECONCILIATION OF OPERATING INCOME (LOSS) TO NET CASH AND CASH EQUIVALENTS PROVIDED BY OPERATING ACTIVITIES</b>		
Operating income (loss)	\$46,050,625	\$30,530,971
Adjustments to reconcile operating income (loss) to net cash provided by operating activities:		
Depreciation and amortization	13,597,146	13,858,074
Rent and watershed permits and other income	2,508,245	2,323,497
(Increase) decrease in assets :		
Receivables, net	(5,674,167)	(6,776,252)
Materials and supplies	1,743,671	(1,846,362)
Prepaid expenses	1,892,256	664,395
Deferred outflow of resources-actuarial	9,278,275	(4,130,621)
Deferred employer OPEB contributions	(218,886)	(61,621)
Deferred employer pension contributions	(1,053,636)	(513,160)
Increase (decrease) in liabilities:		
Accounts payable	1,362,396	2,019,755
Accrued payroll and payroll expenses	733,033	(176,230)
Claims payable	(294,548)	(2,567,552)
Customer deposits	(52,386)	25,651
Net pension liabilities	(1,426,807)	3,322,673
Net OPEB liabilities	(2,480,155)	6,423,304
Deferred inflows of resources - leases	(1,112,788)	
Deferred inflows of resources - OPEB	(1,364,876)	(2,734,003)
Deferred inflows of resources - pension	(341,781)	(341,781)
<b>Net cash provided by operating activities</b>	<b>\$63,145,617</b>	<b>\$40,020,738</b>
<b>RECONCILIATION OF CASH AND CASH EQUIVALENTS</b>		
Unrestricted	\$45,156,788	\$30,026,064
Restricted	20,265,680	21,283,831
Designated	45,496,575	35,336,438
Deposits and advances	994,185	893,956
<b>Total cash and investments</b>	<b>\$111,913,228</b>	<b>\$87,540,289</b>

See accompanying Notes to Basic Financial Statements.

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**NOTES TO FINANCIAL STATEMENTS**

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**MARIN MUNICIPAL WATER DISTRICT  
NOTES TO FINANCIAL STATEMENTS  
FOR THE FISCAL YEARS ENDED JUNE 30, 2025 AND 2024**

Section 3. Item #b.

**NOTE 1 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

The Marin Municipal Water District (the “District”) was formed on April 25, 1912 as a public district under the provisions of the Municipal Water District Act of 1911 for the purpose of developing a domestic water supply for the central and southwestern areas of Marin County. The District is governed by a five-member Board of Directors who are elected for four-year alternating terms.

A summary of the significant accounting policies consistently applied in the preparation of the accompanying financial statements follows:

**A. *Reporting Entity***

Generally accepted accounting principles of the United States of America require that these financial statements present the District (the primary government) and its component units. Component units generally are legally separate entities for which a primary government is financially accountable. Financial accountability ordinarily involves meeting both of the following criteria: the primary government is accountable for the potential component unit and is able to impose its will upon the potential component unit, or there is a possibility that the potential component unit may provide specific financial benefits or impose specific financial burdens on the primary government.

The MMWD Financing Corporation ("Financing Corporation") is a blended component unit that is a separate government entity that was created in 2004. It is reported as if it is part of the primary government as the District Board of Directors, although acting in a different capacity, is the controlling authority. Accounting and administrative functions are performed by the District. The purpose of the Financing Corporation is to issue debt, acquire certain property pursuant to an installment agreement with the District and defease certain outstanding debt. The Financing Corporation does not issue separate financial statements. As of July 3, 2024, MMWD Financing Corporation was dissolved and all future financing activities will be completed by the Marin Municipal Financing Authority.

In April 2010, the District formed the Marin Municipal Financing Authority (Financing Authority), a joint powers authority, with the California Municipal Financing Authority. The Authority is also reported as if it is part of the primary government as the District's Board of Directors, although acting in a different capacity, is the controlling authority. Accounting and administrative functions are performed by the District. The purpose of the Financing Authority is to issue debt to acquire certain property pursuant to an installment agreement with the District. The Financing Authority issued in November 2016, the 2016 Refunding Revenue Bonds, the 2017 Revenue Bonds in August 2017 and the 2022 Refunded Revenue Bonds in April 2022. The Financing Authority does not issue separate financial statements. See Note 6 for additional information.

**B. *Basis of Accounting and Measurement Focus***

The District accounts for its activities as a proprietary fund. The financial statements are accounted for on a flow of economic resources measurement focus, using the accrual basis of accounting. Under this method all assets, deferred outflows and inflows of resources, and liabilities associated with operations are included on the balance sheet, revenues are recorded as earned and expenses are recorded at the time liabilities are incurred. Grants and similar items are recognized as revenue as soon as all eligibility requirements are met. The District applies all applicable GASB pronouncements currently in effect.

**MARIN MUNICIPAL WATER DISTRICT  
NOTES TO FINANCIAL STATEMENTS  
FOR THE FISCAL YEARS ENDED JUNE 30, 2025 AND 2024**

Section 3. Item #b.

**NOTE 1 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)**

The intent of the District is to establish water usage rates sufficient to provide for payment of general operations and maintenance expenses as well as required debt service. When both restricted and unrestricted resources are available for use, restricted resources are generally assumed to have been used first.

The District distinguishes operating revenues and expenses from non-operating items. Operating revenues include revenues derived from water sales and water related activities; operating expenses include all expenses applicable to the furnishing of these services. Nonoperating revenue and expenses include revenue and expenses not associated with the District's normal business of supplying water. Non-operating revenues and expenses include interest income and expense, gain and loss on disposition of property and equipment, grants, and other peripheral activities. Although capital contributions, as well as special and extraordinary items when there are any, are shown separately, technically they are subcategories of non-operating revenues and expenses.

**C. *Cash, Cash Equivalents and Investments***

Investments are stated at fair value based on quoted market prices. For purposes of the statement of cash flows, the District considers all highly liquid investments (including restricted and designated assets) with original maturities of three months or less to be cash equivalents.

**D. *Materials and Supplies***

Materials and supplies are stated at average cost.

**E. *Capital Assets***

The cost of purchased and self-constructed additions to utility plant and major replacements of property are capitalized with a capitalization threshold of \$2,000. Cost includes materials, direct labor, transportation, and such indirect items as engineering, supervision, employee fringe benefits, and interest incurred during the construction period. Repairs, maintenance, and minor replacements of property are charged to expense. Contributed assets are capitalized at the developer's cost, which approximates fair value.

Buildings	20-40 years
Dams and reservoirs	100 years
Pumping plant	20-40 years
Water treatment plant	30 years
Transmission and distribution	40-75 years
Vehicles	12 years
Equipment	5-40 years

**F. *Bond Issuance Costs/Advance Refunding of Long-Term Debt***

Bond premiums and discounts, are deferred and amortized over the life of the bonds using the straight line method which does not significantly differ from the effective interest method. Bonds payable are reported net of the applicable bond premium or discount. Bond issuance costs are expensed as incurred.

**MARIN MUNICIPAL WATER DISTRICT  
NOTES TO FINANCIAL STATEMENTS  
FOR THE FISCAL YEARS ENDED JUNE 30, 2025 AND 2024**

Section 3. Item #b.

**NOTE 1 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)**

Accounting gains or losses resulting from advance refunding of long-term debt are deferred in accordance with GASB Statement No. 65, *Items previously Reported as Assets and Liabilities*, and are reported as deferred inflows of resources or deferred outflows of resources on the financial statements. Deferred amounts on bond refunding are amortized over the remaining life of the old debt (had it not been refunded) or the life of the new debt, whichever is shorter.

**G. Compensated Absences**

Unused vacation may be accumulated and paid to a District employee at the time of termination from District employment in accordance with the current collective bargaining agreement. At the time of retirement, an employee will be paid out, in a lump sum, seventy-five percent of their accumulated sick leave balance, not to exceed 750 hours, based upon their current salary. Compensated absences are expensed in the fiscal year incurred.

**H. Customer Advances for Construction, Contributions in Aid of Construction and Connection Fees**

Customer advances for construction include deposits which are restricted to fund new subdivisions, transmission lines, tank and storage facilities, and other specific assets, along with connection fees. Connection fees are assessed on new connections to recover the past and future capital costs of the District's water system.

Upon completion of construction of specific assets, the District will record an amount equal to the actual construction costs of providing service as connection charge revenue and will record the portion relating to the recovery of past and future capital costs, other fees, and advances as contributions in aid of construction. Advances in excess of construction costs are refundable.

**I. Net Position**

In the statements of net position, net position are classified in the following categories:

*Net Investment in Capital Assets* – This amount consists of capital assets net of accumulated depreciation and reduced by outstanding debt that is attributed to the acquisition, construction, or improvement of the capital assets.

*Restricted Net Position* – This amount is restricted by external creditors, grantors, contributors, laws or regulations of other governments.

*Unrestricted Net Position* – This amount is all net position that do not meet the definition of “net investment in capital assets” or “restricted net position.”

**J. Water Sales Revenue**

Generally, customers are billed as the water meters are read on a bimonthly cyclical basis. Revenues related to water delivered through the fiscal year-end, but unbilled, are accrued.

**MARIN MUNICIPAL WATER DISTRICT  
NOTES TO FINANCIAL STATEMENTS  
FOR THE FISCAL YEARS ENDED JUNE 30, 2025 AND 2024**

Section 3. Item #b.

**NOTE 1 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)**

**K. Use of Estimates**

The preparation of financial statements, in conformity with accounting principles generally accepted in the United States of America, requires management, at the date of the financial statements, to make estimates and assumptions that affect the reported amounts of assets and liabilities, and disclosure of contingent assets, deferred inflows and outflows of resources, and liabilities as well as the reported amounts of revenues and expenditures during the reporting period. Actual results could differ from those estimates.

**L. Pension**

For purposes of measuring the net pension liability and deferred outflows/inflows of resources related to pensions, and pension expense, information about the fiduciary net position of the District's California Public Employees' Retirement System (CalPERS) plan (Plan) and additions to/deductions from the Plan's fiduciary net position has been determined on the same basis as it is reported by CalPERS. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

**M. Deferred Outflows/Inflows of Resources**

In addition to assets, the statement of net position will sometimes report a separate section for deferred outflows of resources. This separate financial statement element, deferred outflows of resources, represents a consumption of net assets that applies to a future period(s) and will not be recognized as an outflow of resources (expense/expenditure) until then.

In addition to liabilities, the statement of net position will sometimes report a separate section for deferred inflows of resources. This separate financial statement element, deferred inflows of resources, represents an acquisition of net assets that applies to a future period(s) and will not be recognized as an inflow of resources (revenue) until that time.

**N. Other Postemployment Benefits (OPEB)**

For purposes of measuring the net OPEB liability, deferred outflows of resources and deferred inflows of resources related to OPEB, and OPEB expense, information about the fiduciary net position of the District's plan (OPEB Plan) and additions to/deductions from the OPEB Plan's fiduciary net position have been determined on the same basis. For this purpose, benefit payments are recognized when currently due and payable in accordance with the benefit terms. Investments are reported at fair value. Generally accepted accounting principles require that the reported results must pertain to liability and asset information within certain defined timeframes. For this report, the following timeframes are used:

Valuation Date	June 30, 2023
Measurement Date	June 30, 2024
Measurement Period	July 1, 2023 to June 30, 2024

**MARIN MUNICIPAL WATER DISTRICT  
NOTES TO FINANCIAL STATEMENTS  
FOR THE FISCAL YEARS ENDED JUNE 30, 2025 AND 2024**

Section 3. Item #b.

**NOTE 1 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)**

**O. Lease**

A lease is defined as a contract that conveys control of the right to use another entity's nonfinancial asset (the underlying asset) as specified in the contract for a period of time in an exchange or exchange-like transaction. Examples of nonfinancial assets include buildings, land, vehicles, and equipment.

The District's policy sets a lease amortization threshold based on 5% of the District's total annual revenue for lease contracts to be recorded under the GASB 87. Any lease with a present value at inception less than 5% of the District's total annual revenue will be deemed immaterial in relation to the financial statements as a whole and, thereby excluded from an amortization schedule.

Each year, the District will set the discount rate at LAIF's Pooled Money Investment Account's Average Annual Yield for the most recent fiscal year. The inflation rate will be set at 3% and will be evaluated annually to determine if this is a reasonable assumption. The annual evaluation process will incorporate projections from the State of California Finance Department's inflation forecast and the Philadelphia Federal Reserve's Survey of Professional Forecasters. Changes to the inflation rate will be in increments of 25 basis points.

**Lessor** – The District is a lessor for a noncancellable lease of land. The District recognizes a lease receivable and a deferred inflow of resources.

At the commencement of a lease, the District initially measures the lease receivable at the present value of payments expected to be received during the lease term. Subsequently, the lease receivable is reduced by the principal portion of lease payments received. The deferred inflow of resources is initially measured as the initial amount of the lease receivable, adjusted for lease payments received at or before the lease commencement date. Subsequently, the deferred inflow of resources is recognized as revenue over the life of the lease term.

Key estimates and judgments include how the District determines (1) the discount rate it uses to discount the expected lease receipts to present value, (2) lease term, and (3) lease receipts as follows:

- The District uses its estimated incremental borrowing rate as the discount rate for leases.
- The lease term includes the noncancellable period of the lease.
- Lease receipts included in the measurement of the lease receivable is composed of fixed payments from the lessee.

The District monitors changes in circumstances that would require a remeasurement of its lease and will remeasure the lease receivable and deferred inflows of resources if certain changes occur that are expected to significantly affect the amount of the lease receivable.

See the additional lease disclosures at Note 14.

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**NOTE 1 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)**

**P. Summarized Prior Year Financial Information**

The basic financial statements include certain prior-year summarized comparative information in total but not at the level of detail required for a presentation in accordance with generally accepted accounting principles. Accordingly, such information should be read in conjunction with the government's financial statement for the year ended June 30, 2024 from which the summarized information was derived.

**NOTE 2 – CASH AND INVESTMENTS**

The District pools its cash and investments for investment purposes. Certain cash and investments are segregated for specific purposes.

Under the provisions of the District's investment policy, and in accordance with California Government Code, the following investments are authorized:

Authorized Investment Type	Maximum Maturity	Minimum	Maximum
		Credit Quality	% of Portfolio
U.S. Treasury Bonds/Notes/Bills	5 years	N/A	None
U.S. Government Agency Obligations	5 years	N/A	None
Registered State Warrants or Local Agency			
Indebtedness	5 years	N/A	20%
Bankers' Acceptances	180 days	AAA	40%
Commercial Paper	270 days	A-1	15%
Negotiable Certificates of Deposit	5 years	AA	20%
Time Certificates of Deposits	180 days	N/A	20%
Repurchase Agreements	90 days	N/A	10%
Medium Term Corporate Notes	5 Years	A	30%
Mutual Funds and Money Market Mutual Funds	N/A	AAA	20%
Joint Powers Authority Pool	N/A	N/A	None
Local Agency Investment Fund	N/A	N/A	None

\*The Local Agency Investment Fund has a limit of \$75 million per account.

Investments are stated at fair value. Included in investment income (loss) on the accompanying statement of activities and changes in net position is the net change in the fair value of investments, which consists of realized gains or losses and the unrealized appreciation (depreciation) of those investments.

Measurement of the fair value of investments is based upon quoted market prices, if available. The estimated fair value of investments that have no quoted market price is determined based on equivalent yields for such securities or on securities of comparable maturity, quality, and type as obtained from market makers.

**MARIN MUNICIPAL WATER DISTRICT  
NOTES TO FINANCIAL STATEMENTS  
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**NOTE 2 – CASH AND INVESTMENTS (Continued)**

Investments made by the District are summarized below as of June 30:

	2025	2024
	Business-Type Activities	Business-Type Activities
Cash in Banks	\$13,560,660	\$10,339,680
Corporate Bond - In Default	400	300
Money Market	22,223,800	3,776,331
Cash & Cash Equivalent- Bond Funds:		
2016 Water Revenue Bond	744,200	740,994
2017 Water Revenue Bond	1,546,326	1,524,883
2022 Water Revenue Bond	1,098	-
Local Agency Investment Fund	<u>73,836,744</u>	<u>71,158,101</u>
Total	<u><u>\$111,913,228</u></u>	<u><u>\$87,540,289</u></u>
Cash and investments, unrestricted	\$45,156,788	\$30,026,064
Cash and investments, restricted	20,265,680	21,283,831
Cash and investments, designated	45,496,575	35,336,438
Cash and investments, deposits and advances	<u>994,185</u>	<u>893,956</u>
Total	<u><u>\$111,913,228</u></u>	<u><u>\$87,540,289</u></u>

Custodial credit risk for deposits is the risk that, in the event of the failure of a depository financial institution, a depositor will not be able to recover its deposits or will not be able to recover collateral securities that are in the possession of an outside party. The custodial credit risk for investments is the risk that, in the event of the failure of the counter-party (e.g., broker-dealer) to a transaction, a depositor will not be able to recover the value of its investment or collateral securities that are in the possession of another party. The California Government Code and the District's investment policy do not contain legal or policy requirements that would limit the exposure to custodial credit risk for deposits, other than the following provisions for deposits: The California Government Code requires that a financial institution secure deposit made by state or local governments units by pledging securities in an undivided collateral pool held by a depository regulated under state law. The fair value of the pledged securities in the collateral pool must equal at least 110% of the total amount deposited by the public agencies.

The carrying amount of the District's deposits as of June 30, 2025 and 2024 was \$13,560,660 and \$10,339,680 respectively. The bank balance of deposits as of June 30, 2025 and 2024 was \$14,629,424 and \$11,559,952, of which \$250,000 was covered by federal depository insurance. The difference between the carrying amount and the bank balance is primarily due to checks outstanding at June 30, 2025 and 2024. The remaining was uninsured and not collateralized in the District's name. However, as noted above, the financial institutions which hold these deposits are required by State statute to maintain collateral pools against all public deposits they hold.

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**NOTE 2 – CASH AND INVESTMENTS (Continued)**

Under the District's investment guidelines and State statute, the District is authorized to invest in certificates of deposit, U.S. government securities, the State Local Agency Investment Fund, and other investment pools, money market funds and commercial paper with a bond rating of "A" or better.

*Interest Rate Risk* – Interest rate risk is the risk that changes in market interest rates will adversely affect the fair value of an investment. Generally, the longer the maturity of an investment, the greater the sensitivity of its fair value to changes in market interest rates. As a means of limiting exposure to fair value losses arising from rising interest rates, the District's investment policy provides that final maturities of securities cannot exceed five years. Specific maturities of investments depend on liquidity needs. At June 30, 2025 and 2024, the District's pooled cash and investments had the following maturities:

2025		
Investment Type	12 Months or less	Total
California Local Agency Investment Fund	\$73,836,744	\$73,836,744
Money Market Fund	22,223,800	22,223,800
Corporate Bond - In Default	400	400
Held with Trustee:		
Money Market Funds	<u>2,291,624</u>	<u>2,291,624</u>
Total Investments	<u><u>\$98,352,568</u></u>	<u><u>\$98,352,568</u></u>

2024		
Investment Type	12 Months or less	Total
California Local Agency Investment Fund	\$71,158,101	\$71,158,101
Money Market Fund	3,776,331	3,776,331
Corporate Bond - In Default	300	300
Held with Trustee:		
Money Market Funds	<u>2,265,877</u>	<u>2,265,877</u>
Total Investments	<u><u>\$77,200,609</u></u>	<u><u>\$77,200,609</u></u>

**MARIN MUNICIPAL WATER DISTRICT  
NOTES TO FINANCIAL STATEMENTS  
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**NOTE 2 – CASH AND INVESTMENTS (Continued)**

*Credit Risk* – This is the risk that an issuer of an investment will not fulfill its obligation to the holder of the investment. It is measured by the assignment of a rating by a nationally recognized credit rating organization. Presented below are the actual ratings, for each investment type as of June 30:

Investment Type	2025	AAA	Total
Money Market		\$22,223,800	\$22,223,800
Held with Trustee:			
Money Market Funds		2,291,624	2,291,624
Total		<u>\$24,515,424</u>	<u>24,515,424</u>
Not Rated:			
California Local Agency Investment Fund		73,836,744	
Corporate Bond - In Default		400	
Total Investments		<u>\$98,352,568</u>	

Investment Type	2024	AAA	Total
Money Market		\$3,776,331	\$3,776,331
Held with Trustee:			
Money Market Funds		2,265,877	2,265,877
Total		<u>\$6,042,208</u>	<u>6,042,208</u>
Not Rated:			
California Local Agency Investment Fund		71,158,101	
Corporate Bond - In Default		300	
Total Investments		<u>\$77,200,609</u>	

The District is a participant in the Local Agency Investment Fund (LAIF) that is regulated by California Government Code Section 16429 under the oversight of the Treasurer of the State of California. The District reports its investment in LAIF at the fair value amount provided by LAIF, which is the same as the value of the pool share. The balance available for withdrawal is based on the accounting records maintained by LAIF, which are maintained on an amortized cost basis. Included in LAIF's investment portfolio are collateralized mortgage obligations, mortgage-backed securities, other asset-backed securities, loans to certain state funds, and floating rate securities issued by federal agencies, government-sponsored enterprises, United States Treasury Notes and Bills, and corporations. As of June 30, 2025, these investments matured in an average of 248 days.

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**NOTE 2 – CASH AND INVESTMENTS (Continued)**

The District categorizes its fair value measurements within the fair value hierarchy established by generally accepted accounting principles. The hierarchy is based on the valuation inputs used to measure fair value of the assets. Level 1 inputs are quoted prices in an active market for identical assets; Level 2 inputs are significant other observable inputs; and Level 3 inputs are significant unobservable inputs.

The following is a summary of the fair value hierarchy of the fair value of investments of the District as of June 30:

Investment Type	2025	Level 2	Total
Corporate Bond - In Default		\$400	\$400
Investments Measured at Amortized Cost:			
Money Market Mutual Funds	24,515,424	24,515,424	
Investments Exempt from Fair Value Hierarchy:			
California Local Agency Investment Fund	73,836,744		
Total Investments		<u><u>\$98,352,568</u></u>	

Investment Type	2024	Level 2	Total
Corporate Bond - In Default		\$300	\$300
Investments Measured at Amortized Cost:			
Money Market Mutual Funds	6,042,208	6,042,208	
Investments Exempt from Fair Value Hierarchy:			
California Local Agency Investment Fund	71,158,101		
Total Investments		<u><u>\$77,200,609</u></u>	

Corporate Bond totaling \$400 classified in Level 2 of the fair value hierarchy, is valued using matrix pricing techniques maintained by various pricing vendors. Matrix pricing is used to value securities based on the securities' relationship to benchmark quoted prices. Money Market Mutual Funds classified in Level 2 of the fair value hierarchy, are value at amortized cost.

**MARIN MUNICIPAL WATER DISTRICT  
NOTES TO FINANCIAL STATEMENTS  
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**NOTE 3 – RESTRICTED AND DESIGNATED CASH AND INVESTMENTS**

The District, because of certain bond covenants and legal requirements, is required to establish and maintain prescribed amounts of resources (consisting of cash and investments) that can be used only for their specified purposes. A portion of the District's cash and investments have been internally designated for the acquisition or the construction of specific capital projects, future self-insurance claims, and for rate stabilization. These designations may be removed at the discretion of the Board.

Restricted and designated cash and investments are as follows as of June 30:

	2025	2024
<b>Restricted cash and investments:</b>		
2016 Refunding Revenue Bonds, 2017 Water Revenue Bond, and 2022 Refunding Revenue Bond:		
Principal and interest fund	\$7,277,687	\$7,297,931
Reserve fund	-	3
Project fund	1,546,326	1,524,881
Pension reserve fund	4,748,071	4,748,071
Fire Flow Parcel Fee Program	<u>6,693,596</u>	<u>7,712,945</u>
Total restricted cash and investments	<u>20,265,680</u>	<u>21,283,831</u>
<b>Designated cash and investment:</b>		
Capital projects	23,745,210	15,391,340
Rate stabilization	10,795,865	8,989,598
Liability claims	<u>10,955,500</u>	<u>10,955,500</u>
Total designated cash and investments	<u>45,496,575</u>	<u>35,336,438</u>
<b>Deposits and advances</b>	<u>994,185</u>	<u>893,956</u>
Total restricted and designated cash and investments	<u><u>\$66,756,440</u></u>	<u><u>57,514,225</u></u>

**NOTE 4 – LOANS RECEIVABLE**

Employee Computer Loans Receivable:

The District provides loans to its employees for the purchase of personal computers. These loans are payable through payroll deductions until the loan is paid off. The maximum amount each employee may borrow is \$2,000. As of June 30, 2025 and 2024, the remaining amount of loans outstanding is \$6,013 and \$6,760, respectively.

**MARIN MUNICIPAL WATER DISTRICT  
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**NOTE 5 – CAPITAL ASSETS**

Capital Assets balances and activity are summarized below as of June 30, 2025 and 2024:

	Balance at June 30, 2024	Additions	Retirements	Transfers	Balance at June 30, 2025
<b>Capital assets not being depreciated:</b>					
Land and land rights	\$20,014,224	\$ -	\$ -	\$ -	\$20,014,224
Construction in progress	59,656,747	42,839,492	- -	(10,154,833)	92,341,406
<b>Total capital assets not being depreciated</b>	<b>79,670,971</b>	<b>42,839,492</b>	<b>- -</b>	<b>(10,154,833)</b>	<b>112,355,630</b>
<b>Capital assets being depreciated:</b>					
Water Rights	16,298,734	- -	- -	- -	16,298,734
Buildings	26,153,018	- -	(3,055)	- -	26,149,963
Dams and reservoirs	119,167,682	- -	- -	995,033	120,162,715
Pumping plants	42,958,977	- -	(454,062)	512,312	43,017,227
Water treatment plants	45,821,234	- -	- -	75,932	45,897,166
Transmission and distribution	387,929,583	- -	(23,915)	7,837,682	395,743,350
Vehicles	8,795,849	772,185	(168,813)	- -	9,399,221
Equipment	37,499,100	355,934	(117,164)	733,874	38,471,744
<b>Total capital assets being depreciated</b>	<b>684,624,177</b>	<b>1,128,119</b>	<b>(767,009)</b>	<b>10,154,833</b>	<b>695,140,120</b>
<b>Less accumulated depreciation for:</b>					
Water Rights	5,409,174	478,339	- -	- -	5,887,513
Buildings	18,365,820	743,465	(3,055)	- -	19,106,230
Dams and reservoirs	50,772,563	1,991,291	- -	- -	52,763,854
Pumping plants	29,133,914	1,177,843	(454,062)	- -	29,857,695
Water treatment plants	32,614,352	1,437,657	- -	- -	34,052,009
Transmission and distribution	130,454,925	5,689,217	(10,986)	- -	136,133,156
Vehicles	7,554,810	386,718	(168,813)	- -	7,772,715
Equipment	29,436,290	1,692,616	(114,082)	- -	31,014,824
<b>Total accumulated depreciation</b>	<b>303,741,848</b>	<b>13,597,146</b>	<b>(750,998)</b>	<b>- -</b>	<b>316,587,996</b>
<b>Net depreciable assets</b>	<b>380,882,329</b>	<b>(12,469,027)</b>	<b>(16,011)</b>	<b>10,154,833</b>	<b>378,552,124</b>
<b>Total capital assets, net</b>	<b>\$460,553,300</b>	<b>\$30,370,465</b>	<b>(\$16,011)</b>	<b>\$ -</b>	<b>\$490,907,754</b>

**MARIN MUNICIPAL WATER DISTRICT  
NOTES TO FINANCIAL STATEMENTS  
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**NOTE 5 – CAPITAL ASSETS (Continued)**

	Balance at June 30, 2023	Additions	Retirements	Transfers	Balance at June 30, 2024
Capital assets not being depreciated:					
Land and land rights	\$19,612,537	\$ -	\$ -	\$401,687	\$20,014,224
Construction in progress	<u>53,467,890</u>	<u>20,969,411</u>	<u>-</u>	<u>(14,780,554)</u>	<u>59,656,747</u>
Total capital assets not being depreciated	<u>73,080,427</u>	<u>20,969,411</u>	<u>-</u>	<u>(14,378,867)</u>	<u>79,670,971</u>
Capital assets being depreciated:					
Water Rights	16,298,734	- -	- -	- -	16,298,734
Buildings	26,153,018	- -	- -	- -	26,153,018
Dams and reservoirs	118,013,986	- -	- -	1,153,696	119,167,682
Pumping plants	42,586,428	- -	- -	372,549	42,958,977
Water treatment plants	45,159,604	- -	- -	661,630	45,821,234
Transmission and distribution	376,336,127	- -	(334,394)	11,927,850	387,929,583
Vehicles	8,437,888	357,961	- -	- -	8,795,849
Equipment	<u>36,857,150</u>	<u>651,471</u>	<u>(9,521)</u>	<u>- -</u>	<u>37,499,100</u>
Total capital assets being depreciated	<u>669,842,935</u>	<u>1,009,432</u>	<u>(343,915)</u>	<u>14,115,725</u>	<u>684,624,177</u>
Less accumulated depreciation for:					
Water Rights	4,930,835	478,339	- -	- -	5,409,174
Buildings	17,580,110	785,710	- -	- -	18,365,820
Dams and reservoirs	48,785,644	1,986,919	- -	- -	50,772,563
Pumping plants	27,860,379	1,273,535	- -	- -	29,133,914
Water treatment plants	31,155,555	1,458,797	- -	- -	32,614,352
Transmission and distribution	125,082,411	5,578,214	(205,700)	- -	130,454,925
Vehicles	7,154,602	400,208	- -	- -	7,554,810
Equipment	<u>27,549,459</u>	<u>1,896,352</u>	<u>(9,521)</u>	<u>- -</u>	<u>29,436,290</u>
Total accumulated depreciation	<u>290,098,995</u>	<u>13,858,074</u>	<u>(215,221)</u>	<u>- -</u>	<u>303,741,848</u>
Net depreciable assets	<u>379,743,940</u>	<u>(12,848,642)</u>	<u>(128,694)</u>	<u>14,115,725</u>	<u>380,882,329</u>
Total capital assets, net	<u><u>\$452,824,367</u></u>	<u><u>\$8,120,769</u></u>	<u><u>(\$128,694)</u></u>	<u><u>\$ -</u></u>	<u><u>\$460,553,300</u></u>

**Sonoma County Water Rights**

In January 1996, the District revised its agreement with the Sonoma County Water Agency (the "Agency") for the purchase of water during off-peak periods. The revised contract guarantees the District a source of water during drought years. For revisions to the agreement the District has paid \$2,867,344, which has been capitalized, and is being amortized, over the life of the agreement of 18 years on a straight-line basis.

In June 2005, MMWD exercised an option within the agreement to convert 5,000 acre-feet of water from an "as available" basis to a "firm" basis of water supply from Sonoma County Water Agency for a one-time payment of \$6,326,257. This amount is being amortized on a straight-line basis over the remaining term of the agreement of nine years, plus an additional 40 years which is the renewal term at the option of the District, as management believes it is likely the agreement will be renewed.

In October 2025, the District renewed the agreement which will expire on June 30, 2040. The District has rights to use up to 14,300 acre-feet each year with a take or pay of 5,300 acre-feet per fiscal year.

**MARIN MUNICIPAL WATER DISTRICT  
NOTES TO FINANCIAL STATEMENTS  
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Section 3. Item #b.

**NOTE 5 – CAPITAL ASSETS (Continued)**

**Aqueduct Energy Efficiency Project**

On February 5, 2015, the District entered into an agreement with the North Marin Water District to pay 51% of the final costs of the Aqueduct Energy Efficiency Project which will upsize the North Marin Aqueduct from Kastania Pump Station to Redwood Landfill Road. Marin Municipal Water District takes delivery of Agency water through a connection to an Aqueduct in Northern Novato. Part of the Aqueduct is being replaced under the Marin-Sonoma Narrows High Occupancy Vehicle Widening project, a joint project between Caltrans and the Federal Highway Administration. The relocation and replacement of the Aqueduct is called the Aqueduct Energy Efficiency Project, which includes relocation and replacement of 24,000-feet of Aqueduct with a larger diameter pipe. The Aqueduct Energy Efficiency Project was complete in June 2019 with a final total cost of \$7,103,691, of which \$3,622,822 is Marin Municipal Water District's portion.

**Las Gallinas Valley Sanitary District (LGVSD) – Water Buy In**

On April 1, 2017, the District entered into an agreement with the Las Gallinas Valley Sanitary District (LGVSD) to pay 10.5% of the final actual costs currently estimated at \$4,023,647 of the Recycled Water Treatment Facility (RWTF). LGVSD operates an existing recycled water treatment facility that was initially constructed in 2011 and currently provides recycled water to the North Marin Water District. The District's proportionate share of initial construction costs is determined at \$2,049,595.

**NOTE 6 – LONG-TERM DEBT**

Long-term debt consists of the following:

	Original Issue Amount	Balance June 30, 2024	Retirements	Balance June 30, 2025	Amount due within one year
2016 Water Refunding Revenue Bonds, 3.25% - 5.00%, Due 7/1/2040	\$31,380,000	\$31,380,000	\$ -	\$31,380,000	\$ -
2017 Series Subordinate Revenue Bonds, 2.00% - 5.00%, Due 7/1/2047	36,120,000	32,095,000	755,000	31,340,000	790,000
2022 Water Refunding Revenue Bonds, 3.00% - 5.00%, Due 6/15/2052	67,505,000	61,810,000	2,495,000	59,315,000	2,590,000
Aqueduct Energy Efficiency Project 2.71%, Due 7/1/2032	4,080,000	1,458,849	165,734	1,293,115	-
Original bond premium	-	13,805,224	602,518	13,202,706	-
<i>Direct borrowing:</i>					
LGVSD - Recycled Water Buy-in 4.00%, Due 7/1/2042	6,349,595	3,949,561	211,807	3,737,754	219,709
Total Long-Term Debt		144,498,634	\$4,230,059	140,268,575	\$3,599,709
Less:					
Amount Due within one year		3,461,807		3,599,709	
Total Long-Term Debt, net		<u>\$141,036,827</u>		<u>\$136,668,866</u>	

**MARIN MUNICIPAL WATER DISTRICT  
NOTES TO FINANCIAL STATEMENTS  
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**NOTE 6 – LONG-TERM DEBT(Continued)**

**2016 Water Refunding Revenue Bonds**

On November 1, 2016, the \$31,380,000 Marin Municipal Water District Financing Authority Refunding Revenue Bonds, Series 2016, were issued by the Marin Municipal Water District Financing Authority to refund, on an advance basis, the Marin Municipal Water District Financing Authority Water Revenue Bonds, Series 2010, which were outstanding in the principal amount of \$31,140,000, issued to finance the acquisition and construction of additions, betterments, extensions and improvements to the District's municipal water system, and pay costs incurred in connection with issuance, sale and delivery of the Bonds. The Bonds mature through July 1, 2040, and bear interest at the rate of 3.25-5%. Annual principal payments of \$2,235,000 to \$3,545,000 are due on July 1, 2030 through July 1, 2040. Interest on the Bonds will be payable semiannually on each January 1 and July 1. The Bonds are special limited obligations of the Financing Authority payable from and secured by a pledge of the Net Revenues of Water Systems. The Bonds also contain a provision that in an event of default, the principal amount of all Bonds outstanding and the interest accrued thereon shall be due and payable immediately. The advanced refunding resulted in a difference of \$1,985,988 between the reacquisition price and the net carrying amount of the old debt, that has been deferred and amortized in accordance with GASB Statement No. 23. The refunding resulted in a \$6,689,902 aggregate difference in gross debt service (principal and interest) between the refunding debt and the refunded debt, and an economic loss of \$806,702, as the refunding was structured to defer the principal payments to later years.

The annual debt service requirements are as follows:

For The Year				
Ending June 30		Principal	Interest	Total
2026	\$	-	\$1,481,975	\$1,481,975
2027		-	1,481,975	1,481,975
2028		-	1,481,975	1,481,975
2029		-	1,481,975	1,481,975
2030		-	1,481,975	1,481,975
2031-2035		12,360,000	5,950,862	18,310,862
2036-2040		15,475,000	2,765,001	18,240,001
2041		3,545,000	88,625	3,633,625
Total payments due		<u>\$31,380,000</u>	<u>\$16,214,363</u>	<u>\$47,594,363</u>

**2017 Subordinate Revenue Bonds**

On August 1, 2017, the \$36,120,000 Marin Municipal Water District Financing Authority Subordinate Revenue Bonds, Series 2017, were issued by the Marin Municipal Water District Financing Authority to finance the acquisition and construction of additions, betterments, extensions and improvements to the District's municipal water system, and pay costs incurred in connection with the issuance, sale and delivery of the Bonds. The Bonds mature through July 1, 2047, and bear interest at the rate of 2-5%. Annual principal payments of \$735,000 to \$2,185,000 are due on July 1, 2018 through July 1, 2047. Interest on the Bonds will be payable semiannually on each January 1 and July 1. The Bonds are special limited obligations of the Financing Authority payable from and secured by a pledge of the Net Revenues of Water Systems. The Bonds also contain a provision that in an event of default, the principal amount of all Bonds outstanding and the interest accrued thereon shall be due and payable immediately.

**MARIN MUNICIPAL WATER DISTRICT  
NOTES TO FINANCIAL STATEMENTS  
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Section 3. Item #b.

**NOTE 6 – LONG-TERM DEBT(Continued)**

The annual debt service requirements are as follows:

For The Year Ending June 30	Principal	Interest	Total
2026	\$790,000	\$1,482,250	\$2,272,250
2027	830,000	1,441,750	2,271,750
2028	870,000	1,399,250	2,269,250
2029	915,000	1,359,200	2,274,200
2030	950,000	1,321,900	2,271,900
2031-2035	5,435,000	5,909,050	11,344,050
2036-2040	6,735,000	4,571,225	11,306,225
2041-2045	8,570,000	2,674,250	11,244,250
2046-2048	6,245,000	424,000	6,669,000
Total payments due	<u><u>\$31,340,000</u></u>	<u><u>\$20,582,875</u></u>	<u><u>\$51,922,875</u></u>

**2022 Water Refunding Revenue Bonds**

On April 4, 2022, the District issued \$67,505,000 with an original issue premium of \$6,720,593 in Refunding Revenue Bonds, Series 2022, to refund, on a current basis \$72,210,210 of the Marin Municipal Water District Financing Authority Water Revenue Bonds, Series 2012, which were outstanding in the principal amount of \$74,415,000. The Bonds mature through July 1, 2052, and bear interest at the rate of 3% to 5%. The Series 2022 Bonds are special obligations of the District and are payable solely from and secured by net revenues of the Water System. Principal payments are payable annually on July 15. Interest payments are payable semi-annually on December 15 and July 15. The refunding resulted in a net present value savings to the District in debt services in the amount of \$10,586,595 and an economic gain in the amount of \$16,687,370.

The annual debt service requirements is as follows:

For The Year Ending June 30	Principal	Interest	Total
2026	\$2,590,000	\$2,470,150	\$5,060,150
2027	2,705,000	2,366,550	5,071,550
2028	2,840,000	2,231,300	5,071,300
2029	2,980,000	2,089,300	5,069,300
2030	390,000	1,940,300	2,330,300
2031-2035	2,240,000	9,402,900	11,642,900
2036-2040	2,740,000	8,903,000	11,643,000
2041-2045	15,435,000	7,379,800	22,814,800
2046-2050	18,785,000	4,035,200	22,820,200
2051-2052	8,610,000	520,000	9,130,000
Total payments due	<u><u>\$59,315,000</u></u>	<u><u>\$41,338,500</u></u>	<u><u>\$100,653,500</u></u>

**MARIN MUNICIPAL WATER DISTRICT  
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**NOTE 6 – LONG-TERM DEBT(Continued)**

**Revenue Bonds Summary**

The District is subject to certain debt covenants, the most restrictive of which requires the setting of rates and charges to yield net revenue equal to at least 125 percent of the current annual debt service requirement of the revenue bonds and other parity debt, as well as the establishment of certain principal, interest and reserve funds. The 2016 Water Refunding Revenue Bonds, 2017 Subordinate Revenue Bonds and 2022 Water Refunding Revenue Bonds, are collateralized by a pledge of the District's net revenues of Water Systems, as defined in the Master Indenture. The total principal and interest remaining on the Bonds collectively is \$200,170,738 payable through June 2052. For the fiscal year ended June 30, 2025, principal and interest paid, and total net revenues of Water Systems received, were \$8,822,800 and \$59,647,771, respectively. For the fiscal year ended June 30, 2024, principal and interest paid, and total net revenues of Water Systems received, were \$8,825,675 and \$44,389,045 respectively.

**Aqueduct Energy Efficiency Project**

On February 5, 2015, the District entered into an agreement with the North Marin Water District to pay 51% of the final costs of the Aqueduct Energy Efficiency Project which will upsize the North Marin Aqueduct from Kastania Pump Station to Redwood Landfill Road. Marin Municipal Water District takes delivery of Agency water through a connection to an Aqueduct in Northern Novato. Part of the Aqueduct is being replaced under the Marin-Sonoma Narrows High Occupancy Vehicle Widening project, a joint project between Caltrans and the Federal Highway Administration. The relocation and replacement of the Aqueduct is called the Aqueduct Energy Efficiency Project, which includes relocation and replacement of 24,000-feet of Aqueduct with a larger diameter pipe. The Aqueduct Energy Efficiency Project was complete in June 2019 with a final total cost of \$7,103,691, of which \$3,622,822 is Marin Municipal Water District's portion. Marin Municipal Water District shall make payments in the amount of \$205,320 to the North Marin Water District, each July 1, from 2015 through 2032 as fair compensation for the AEEP capital cost.

The annual debt service requirements are as follows:

For The Year					
Ending June 30		Principal	Interest	Total	
2026		\$ -	\$ -	\$ -	
2027		170,231	35,089	205,320	
2028		174,850	30,470	205,320	
2029		179,595	25,725	205,320	
2030		184,468	20,852	205,320	
2031-2033		583,971	31,975	615,946	
Total payments due		<u>\$1,293,115</u>	<u>\$144,111</u>	<u>\$1,437,226</u>	

During fiscal year ended June 30, 2025, the District prepaid its debt service payment for FY 25-26.

**MARIN MUNICIPAL WATER DISTRICT  
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**NOTE 6 – LONG-TERM DEBT(Continued)**

**Las Gallinas Valley Sanitary District (LGVSD) – Water Buy In**

On April 1, 2017, the District entered into an agreement with the Las Gallinas Valley Sanitary District (LGVSD) to pay 10.5% of the final actual costs currently estimated at \$4,023,647 of the Recycled Water Treatment Facility (RWTF). LGVSD operates an existing recycled water treatment facility that was initially constructed in 2011 and currently provides recycled water to the North Marin Water District. Marin Municipal Water District makes payments on the first of January, April, July and October in the amount of \$26,890 to the LGVSD from 2017 through 2042 for the RWTF. The District also reimburses the Las Gallinas Valley Sanitary District for its proportional share of the initial construction costs it incurred in 2011 for the construction of the original Facility (Buy-In). The District's proportionate share of initial construction costs is determined at \$2,049,595; principal and interest payments shall be made on the first of April to the LGVSD from 2017 through 2042 as fair compensation for the water treatment facility capital cost.

The annual debt service requirements are as follows:

For The Year Ending June 30	Principal	Interest	Total
2026	\$219,709	\$144,403	\$364,112
2027	228,252	135,860	364,112
2028	237,444	126,981	364,425
2029	246,238	117,748	363,986
2030	248,433	115,951	364,384
2031-2035	1,024,361	420,202	1,444,563
2036-2040	1,051,402	225,865	1,277,267
2041-2042	481,915	29,114	511,029
Total payments due	<u><u>\$3,737,754</u></u>	<u><u>\$1,316,124</u></u>	<u><u>\$5,053,878</u></u>

**NOTE 7 – EMPLOYEE RETIREMENT PLANS**

**A. General Information about the Pension Plans**

**Plan Descriptions** – All qualified permanent and probationary employees are eligible to participate in the District's Miscellaneous Plan, agent multiple-employer defined benefit pension plans administered by the California Public Employees' Retirement System (CalPERS), which acts as a common investment and administrative agent for its participating member employers. Benefit provisions under the Plans are established by State statute and Local Government resolution. CalPERS issues publicly available reports that include a full description of the pension plans regarding benefit provisions, assumptions and membership information that can be found on the CalPERS website.

**MARIN MUNICIPAL WATER DISTRICT  
NOTES TO FINANCIAL STATEMENTS  
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**NOTE 7 – EMPLOYEE RETIREMENT PLANS (Continued)**

**Benefits Provided** – CalPERS provides service retirement and disability benefits, annual cost of living adjustments and death benefits to plan members, who must be public employees and beneficiaries. Benefits are based on years of credited service, equal to one year of full time employment. Members with five years of total service are eligible to retire at age 50 with statutorily reduced benefits. All members are eligible for non-duty disability benefits after 10 years of service. The death benefit is one of the following: the Basic Death Benefit, the 1957 Survivor Benefit, or the Optional Settlement 2W Death Benefit. The cost of living adjustments for each plan are applied as specified by the Public Employees' Retirement Law.

	FY 24-25	FY 23-24
	Miscellaneous	Miscellaneous
Benefit formula	2.7% @ 55	2.7% @ 55
Benefit vesting schedule	5 years service	5 years service
Benefit payments	Monthly for life	Monthly for life
Retirement age	50	50
Monthly benefits, as a % of eligible compensation	2.0% - 2.7%	2.0% - 2.7%
Required employee contribution rates	7.27%	7.40%
Required employer contribution rates	11.16%	11.69%
Required unfunded liability payment	\$9,766,078	\$8,654,578

Beginning in Fiscal Year 2016 CalPERS collects employer contributions for the plan as a percentage of payroll for the normal cost portion as noted in the rates above and as a dollar amount for contributions toward the unfunded liability (UAL). The dollar amounts are billed on a monthly basis or the District can elect a lump sum payment option. The District required contributions for the unfunded liability in the Miscellaneous Plan for the years ended June 30, 2025 and June 30, 2024 were \$9,766,078 and \$8,654,578 respectively, which were made under the lump sum payment option.

**Employees Covered** – The following employees were covered by the benefit terms for each Plan as of June 30:

	2025	2024
	Miscellaneous	Miscellaneous
Inactive employees or beneficiaries currently receiving benefits	399	383
Inactive employees entitled to but not yet receiving benefits	141	131
Active employees	211	218
<b>Total</b>	<b>751</b>	<b>732</b>

**MARIN MUNICIPAL WATER DISTRICT  
NOTES TO FINANCIAL STATEMENTS  
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Section 3. Item #b.

**NOTE 7 – EMPLOYEE RETIREMENT PLANS (Continued)**

**Contributions** – Section 20814(C) of the California Public Employees’ Retirement Law requires that the employer contribution rates for all public employers be determined on an annual basis by the actuary and shall be effective on the July 1 following notice of a change in the rate. Funding contributions for both Plans are determined annually on an actuarial basis as of June 30 by CalPERS. The actuarially determined rate is the estimated amount necessary to finance the costs of benefits earned by employees during the year, with additional amount to finance any unfunded accrued liability. The District is required to contribute the difference between the actuarially determined rate and the contribution rate of employees. Employer contributions rates may change if the plan contracts are amended. Payment made by the employer to satisfy contribution requirements that are identified by the pensions plan terms as plan member contribution requirements are classified as plan member contributions.

**B. Net Pension Liability**

The District’s net pension liability for the Plan is measured as the total pension liability, less the pension plan’s fiduciary net position. The net pension liability of each Plan is measured as of June 30, 2024, using an annual actuarial valuation as of June 30, 2023 rolled forward to June 30, 2024 using standard update procedures. A summary of principal assumptions and methods used to determine the net pension liability is shown below.

**Actuarial Assumptions** – The total pension liabilities as of the June 30, 2024 and 2023 measurement dates were determined using the following actuarial assumptions:

	Miscellaneous	Miscellaneous
Valuation Date	June 30, 2023	June 30, 2022
Measurement Date	June 30, 2024	June 30, 2023
Actuarial Cost Method	Entry-Age Normal Cost Method	Entry-Age Normal Cost Method
Actuarial Assumptions:		
Discount Rate	6.90%	6.90%
Inflation	2.30%	2.30%
Salary increase	Varies by Entry Age and Service(1)	Varies by Entry Age and Service(1)
Investment Rate of Return	6.90% (2)	6.90% (2)
Mortality	Derived using CalPERS Membership Data for all Funds (3)	Derived using CalPERS Membership Data for all Funds (3)
Post Retirement Benefit Increase	The lesser of Contract COLA or 2.30% until Purchasing Power Protection Allowance Floor on Purchasing Power applies, 2.30% thereafter	The lesser of Contract COLA or 2.30% until Purchasing Power Protection Allowance Floor on Purchasing Power applies, 2.30% thereafter

(1) Depending on age, service and type of employment.

(2) Net of pension plan investment expenses, including inflation.

(3) The mortality table used was developed based on CalPERS specific data. The probabilities of mortality are based on the 2021 CalPERS Experience Study and Review of Actuarial Assumptions. Mortality rates incorporate full generational mortality improvement using 80% of Scale MP-2020 published by the Society of Actuaries.

For more details on this table, please refer to the 2021 experience study report from November 2021 that can be found on the CalPERS website.

**MARIN MUNICIPAL WATER DISTRICT  
NOTES TO FINANCIAL STATEMENTS  
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Section 3. Item #b.

**NOTE 7 – EMPLOYEE RETIREMENT PLANS (Continued)**

**Discount Rate** – The discount rate used to measure the total pension liability for each Plan was 6.90%. The projection of cash flows used to determine the discount rate for each Plan assumed that contributions from all plan members in the Public Employees Retirement Fund (PERF) will be made at the current member contribution rates and that contributions from employers will be made at statutorily required rates, actuarially determined. Based on those assumptions, each Plan's fiduciary net position was projected to be available to make all projected future benefit payments of current plan members for all plans. Therefore, the long-term expected rate of return on plan investments was applied to all periods of projected benefit payments to determine the total pension liability for each Plan.

The long-term expected rate of return on pension plan investments was determined using a building-block method in which expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class.

In determining the long-term expected rate of return, CalPERS took into account both short-term and long-term market return expectations. Using the historical returns of all the fund's asset classes, expected compound (geometric) returns were calculated over the next 20 years using a building-block approach. The expected rate of return was then adjusted for assumed administrative expenses of 10 basis points.

The table following reflects the long-term expected real rates of return by asset class.

Asset Class (a)	2025			2024		
	New Strategic Allocation	Real Return Years 1 - 10(b)	Real Return Years 11+(c)	New Strategic Allocation	Real Return Years 1 - 10(b)	Real Return Years 11+(c)
Global Equity-cap-weighted	30.0%	4.54%	4.54%	30.0%	4.54%	4.54%
Global Equity-Non-cap-weighted	12.0%	3.84%	3.84%	12.0%	3.84%	3.84%
Private Equity	13.0%	7.28%	7.28%	13.0%	7.28%	7.28%
Treasury	5.0%	0.27%	0.27%	5.0%	0.27%	0.27%
Mortgage-backed security	5.0%	0.50%	0.50%	5.0%	0.50%	0.50%
Investment grade Corporates	10.0%	1.56%	1.56%	10.0%	1.56%	1.56%
High Yield	5.0%	2.27%	2.27%	5.0%	2.27%	2.27%
Emerging Market debt	5.0%	2.48%	2.48%	5.0%	2.48%	2.48%
Private debt	5.0%	3.57%	3.57%	5.0%	3.57%	3.57%
Real Assets	15.0%	3.21%	3.21%	15.0%	3.21%	3.21%
Leverage	-5.0%	-0.59%	-0.59%	-5.0%	-0.59%	-0.59%
Total	<u>100%</u>			<u>100%</u>		

(a) In the CalPERS Annual Comprehensive Financial Report, Fixed Income is included in Global Debt Securities; Liquidity is included in Short-term Investments; Inflation Assets are included in both Global Equity Securities and Global Debt Securities.

Securities and Global Debt Securities.

(b) An expected inflation of 2.3% used for this period.

(c) Figures are based on the 2021 Asset Liability Management Study.

**MARIN MUNICIPAL WATER DISTRICT  
NOTES TO FINANCIAL STATEMENTS  
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Section 3. Item #b.

**NOTE 7 – EMPLOYEE RETIREMENT PLANS (Continued)**

**C. Changes in the Net Pension Liability**

The changes in the Net Pension Liability as of June 30 is as follows:

2025		
Increase (Decrease)		
Total Pension Liability	Plan Fiduciary Net Position	Net Pension Liability/(Asset)
<b>Balance at June 30, 2023 (Measurement Date)</b>	<b>\$310,820,839</b>	<b>\$196,725,289</b>
<b>Changes in the year:</b>		
Service cost	4,427,617	-
Interest on the total pension liability	21,293,929	-
Differences between actual and expected experience	5,028,591	-
Changes in assumptions	-	-
Changes in benefit terms	-	-
Contribution - employer	-	11,555,325 (11,555,325)
Contribution - employees	-	1,958,837 (1,958,837)
Net investment income	-	18,822,858 (18,822,858)
Net Plan to Plan Resource Movement	-	-
Administrative expenses	-	(160,076) 160,076
contributions	(18,911,169)	(18,911,169) -
Other Miscellaneous Income/(Expense)	-	-
<b>Net changes</b>	<b>11,838,968</b>	<b>13,265,775 (1,426,807)</b>
<b>Balance at June 30, 2024 (Measurement Date)</b>	<b>\$322,659,807</b>	<b>\$209,991,064</b>
	<b>\$112,668,743</b>	
2024		
Increase (Decrease)		
Total Pension Liability	Plan Fiduciary Net Position	Net Pension Liability/(Asset)
<b>Balance at June 30, 2022 (Measurement Date)</b>	<b>\$300,742,529</b>	<b>\$189,969,652</b>
<b>Changes in the year:</b>		
Service cost	4,470,108	-
Interest on the total pension liability	20,493,412	-
Differences between actual and expected experience	2,941,950	-
Changes in assumptions	-	-
Changes in benefit terms	-	-
Contribution - employer	-	11,045,959 (11,045,959)
Contribution - employees	-	1,785,313 (1,785,313)
Net investment income	-	11,891,220 (11,891,220)
Net Plan to Plan Resource Movement	-	-
Administrative expenses	-	(139,695) 139,695
Benefit payments, including refunds of employee contributions	(17,827,160)	(17,827,160) -
Other Miscellaneous Income/(Expense)	-	-
<b>Net changes</b>	<b>10,078,310</b>	<b>6,755,637 3,322,673</b>
<b>Balance at June 30, 2023 (Measurement Date)</b>	<b>\$310,820,839</b>	<b>\$196,725,289</b>
	<b>\$114,095,550</b>	

**MARIN MUNICIPAL WATER DISTRICT  
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**NOTE 7 – EMPLOYEE RETIREMENT PLANS (Continued)**

**Sensitivity of the Net Pension Liability to Changes in the Discount Rate** – The following presents the net pension liability of the District for each Plan, calculated using the discount rate for each Plan, as well as what the District's net pension liability would be if it were calculated using a discount rate that is 1-percentage point lower or 1-percentage point higher than the current rate:

	FY 24-25	FY 23-24
	Miscellaneous	Miscellaneous
1% Decrease	5.90%	5.90%
Net Pension Liability	\$151,877,068	\$152,150,918
Current Discount Rate	6.90%	6.90%
Net Pension Liability	\$112,668,743	\$114,095,550
1% Increase	7.90%	7.90%
Net Pension Liability	\$80,010,898	\$82,374,262

**Pension Plan Fiduciary Net Position** – Detailed information about each pension plan's fiduciary net position is available in the separately issued CalPERS financial reports.

**D. Pension Expenses and Deferred Outflows/Inflows of Resources Related to Pensions**

For the years ended June 30, 2025 and 2024, the District recognized pension expense of \$15,543,666 and \$15,157,244 respectively, for the total miscellaneous plan. The District reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources as of June 30:

<i>Miscellaneous Plan:</i>	2025		2024	
	Deferred Outflows of Resources	Deferred Inflows of Resources	Deferred Outflows of Resources	Deferred Inflows of Resources
Pension contributions subsequent to measurement date	\$12,608,961	\$ -	\$11,555,325	\$ -
Differences between actual and expected experience	4,616,106	(102,534)	2,052,318	(444,315)
Changes in assumptions	743,724	-	3,222,808	-
Net differences between projected and actual earnings on plan investments	2,882,595	-	8,724,228	-
<b>Total</b>	<b>\$20,851,386</b>	<b>(\$102,534)</b>	<b>\$25,554,679</b>	<b>(\$444,315)</b>

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**NOTE 7 – EMPLOYEE RETIREMENT PLANS (Continued)**

\$12,608,961 reported as deferred outflows of resources related to contributions subsequent to the measurement date will be recognized as a reduction of the net pension liability in the year ended June 30, 2026. Other amounts reported as deferred outflows of resources and deferred inflows of resources related to pensions will be recognized as pension expense as follows:

FY 24-25		FY 23-24	
Year Ended	Outflows/(Inflows) of Resources	Year Ended	Outflows/(Inflows) of Resources
June 30	Miscellaneous	June 30	Miscellaneous
2026	\$2,804,074	2025	\$4,514,834
2027	6,994,141	2026	2,322,007
2028	(568,958)	2027	6,512,074
2029	(1,089,366)	2028	206,124
<b>Total</b>	<b>\$8,139,891</b>		<b>\$13,555,039</b>

**E. Payable to Pension Plans**

As of June 30, 2025 and 2024, the District reported a payable of \$14,162 and \$0 for the outstanding amount of contributions to the pension plans required for the years ended June 30, 2025 and 2024, respectively.

**NOTE 8 – DEFERRED COMPENSATION PLAN**

The District offers its employees a 457 deferred compensation plan which assets are invested by independent third party custodians. The assets are not subject to claims by creditors of the District and are not reflected in the accompanying financial statements.

**MARIN MUNICIPAL WATER DISTRICT  
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Section 3. Item #b.

**NOTE 9 – OTHER POSTEMPLOYMENT BENEFITS PLAN**

**A. Plan Description**

The District provides retiree medical insurance and dental benefits to eligible retirees and a dependent in accordance with various labor agreements. Medical insurance benefits are provided under the CalPERS health plan while dental benefits are provided by a private insurance carrier. The District provides medical and dental benefits to employees if they retire from the District on or after age 50 (unless disabled), and are eligible for a CalPERS pension. The medical benefits cover the employee and their one dependent from retirement date for life. The employee and their one dependent receive dental coverage from retirement until the employee reaches age 65. Employees are not obligated to contribute unless plan costs exceed the District's maximum contribution. For health insurance, the District pays the cost for the health insurance premium up to the cost for the retiree plus one dependent. Medicare Supplemental insurance coverage is used when a plan participant reaches age 65. For dental coverage, the District pays the entire cost of the dental insurance until the retiree reaches age 65. The retiree at age 65 may elect to continue coverage for themselves plus a dependent at their own cost.

Marin Municipal Water District participates in the California Employer's Retirement Benefit Trust (CERBT), an irrevocable trust established to fund postemployment healthcare benefits. The CERBT fund is an agent multiple employer trust that was established by CalPERS and is managed by an appointed governing body not under the control of Marin Municipal Water District. This trust is not considered a component unit of Marin Municipal Water District and has been excluded from these financial statements.

**B. Employees Covered**

As of June 30, 2025 and 2024, respectively, the following current and former employees were covered by the benefit terms under the OPEB Plan:

	2025	2024
Active employees	222	214
Inactive employees or beneficiaries currently receiving benefit payments	293	290
Inactive employees entitled to but not yet receiving benefit payments	20	22
<b>Total</b>	<b>535</b>	<b>526</b>

**C. Contributions**

The contribution requirement of plan members and the District are established and may be amended by agreement between the District and its collective bargaining units. The District must agree to make a defined monthly payment towards the cost of each retiree's medical and dental coverage. The required contribution is based on an amount established by the District annually. Effective January 1, 2024, the District's contribution rate for medical coverage was up to \$1,076.84 and \$2,153.68 per month for retiree and retiree plus one dependent, respectively. For dental coverage the annual contribution amount is up to \$2,000 and \$4,000 for retiree and retiree plus one dependent, respectively. Actual contributions by the District for each retiree for medical and dental benefits vary depending on medical plan coverage and actual dental costs.

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Section 3. Item #b.

**NOTE 9 – OTHER POSTEMPLOYMENT BENEFITS PLAN (Continued)**

**D. Net OPEB Liability**

The District's net OPEB liability was measured as of June 30, 2024 and the total OPEB liability used to calculate the net OPEB liability was determined by an actuarial valuation dated June 30, 2023 to determine the June 30, 2025 total OPEB liability, based on the following actuarial methods and assumptions:

**Actuarial Assumptions:**

Discount Rate	6.25%
Inflation	2.50% annually
Salary Increases	2.75% per year
Investment Rate of Return	6.25%
Mortality Rate	CalPERS 2000-2019 Experience Study
Healthcare Trend Rate	Non-Medicare - 8.50% for 2025, decreasing to an ultimate rate of 3.45% in 2076. Medicare (Non-Kaiser) - 7.50% for 2025, decreasing to an ultimate rate of 3.45% in 2076. Medicare (Kaiser) - 6.25% for 2025, decreasing to an ultimate rate of 3.45% in 2076

The long-term expected rate of return on OPEB plan investments was determined using a building block method in which expected future real rates of return (expected returns, net of OPEB plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. The target allocation and best estimates of arithmetic real rates of return for each major asset class are summarized in the following table:

Asset Class	Target Allocation	Long-Term Expected Real Rate of Return
Global Equity	49%	4.56%
Fixed Income	23%	1.56%
TIPS	5%	-0.08%
Commodities	3%	1.22%
REITs	20%	4.06%
<b>Total</b>	<b>100%</b>	
Assumed Long-Term Rate of Inflation		2.50%
Expected Long-Term Net Rate of Return, Rounded		6.25%

**E. Discount Rate**

The discount rate used to measure the total OPEB liability was 6.25 percent. The projection of cash flows used to determine the discount rate assumed that District contributions will be made at rates equal to the actuarially determined contribution rates. Based on those assumptions, the OPEB plan's fiduciary net position was projected to be available to make all projected OPEB payments for current active and inactive employees and beneficiaries. Therefore, the long-term expected rate of return on OPEB plan investments was applied to all periods of projected benefit payments to determine the total OPEB liability.

**MARIN MUNICIPAL WATER DISTRICT  
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**NOTE 9 – OTHER POSTEMPLOYMENT BENEFITS PLAN (Continued)**

**F. Changes in the OPEB Liability**

The changes in the net OPEB liability for the OPEB Plan are as follows:

	Increase (Decrease)		
	Total OPEB Liability (a)	Plan Fiduciary Net Position (b)	Net OPEB Liability/(Asset) (a) - (b)
Balance at June 30, 2024 (June 30, 2023 Measurement Date)	\$64,778,833	\$40,955,652	\$23,823,181
Changes Recognized for the Measurement Period:			
Service Cost	1,672,444	-	1,672,444
Interest on the total OPEB liability	4,037,311	-	4,037,311
Changes in benefit terms	-	-	-
Differences between expected and actual experience	-	-	-
Changes of assumptions	-	-	-
Contributions from the employer	-	3,719,204	(3,719,204)
Net investment income	-	4,494,647	(4,494,647)
Administrative expenses	-	(23,941)	23,941
Benefit payments	(3,708,612)	(3,708,612)	-
Net changes	2,001,143	4,481,298	(2,480,155)
Balance at June 30, 2025 ( June 30, 2024 Measurement Date)	<u>\$66,779,976</u>	<u>\$45,436,950</u>	<u>\$21,343,026</u>

**G. Sensitivity of the Net OPEB Liability to Changes in the Discount Rate**

The following presents the net OPEB liability of the District, as well as what the District's net OPEB liability would be if it were calculated using a discount rate that is 1-percentage-point lower (5.25%) or 1-percentage-point higher (7.25%) than the current discount rate:

Net OPEB Liability/(Asset)		
Discount Rate -1%	Discount Rate	Discount Rate +1%
5.25%	6.25%	7.25%
<u>\$29,224,096</u>	<u>\$21,343,026</u>	<u>\$14,759,987</u>

**H. Sensitivity of the Net OPEB Liability to Changes in the Health Care Cost Trend Rates**

The following presents the net OPEB liability of the District, as well as what the District's net OPEB liability would be if it were calculated using healthcare cost trend rates that are 1-percentage-point lower or 1-percentage-point higher than the current healthcare cost trend rates:

Net OPEB Liability/(Asset)		
Healthcare Trend Rate		
1% Decrease	Current Trend	1% Increase
<u>\$13,620,299</u>	<u>\$21,343,026</u>	<u>\$30,744,775</u>

**MARIN MUNICIPAL WATER DISTRICT  
NOTES TO FINANCIAL STATEMENTS  
FOR THE FISCAL YEARS ENDED JUNE 30, 2025 AND 2024**

Section 3. Item #b.

**NOTE 9 – OTHER POSTEMPLOYMENT BENEFITS PLAN (Continued)**

**I. OPEB Expense and Deferred Outflows/Inflows of Resources Related to OPEB**

For the years ended June 30, 2025 and 2024, the District recognized OPEB expense of \$3,395,519 and \$2,085,870, respectively. At June 30, 2025, the District reported deferred outflows and inflows of resources related to OPEB from the following sources:

	Deferred Outflows of Resources	Deferred Inflows of Resources
Employer contributions made subsequent to the measurement date	\$3,938,090	\$ -
Differences between actual and expected experience	2,027,399	1,295,453
Changes of assumptions	2,573,630	159,848
Net differences between projected and actual earnings on plan investments	547,235	-
<b>Total</b>	<b>\$9,086,354</b>	<b>\$1,455,301</b>

The \$3,938,090 reported as deferred outflows of resources related to contributions subsequent to the measurement date will be recognized as a reduction of the OPEB liability in the year ended June 30, 2026. Other amounts reported as deferred outflows of resources and deferred inflows of resources related to OPEB will be recognized as part of OPEB expense as follows:

Year Ended June 30	Annual Amortization
2026	\$175,445
2027	2,611,087
2028	1,005,933
2029	(99,502)
<b>Total</b>	<b>\$3,692,963</b>

**NOTE 10 – OTHER INCOME/ CAPITAL CONTRIBUTIONS**

Other income and capital contributions are comprised of the following for the years ending June 30:

	2025	2024
Rents and royalties	\$2,508,245	\$2,323,497
Net gain (loss) on sale of assets	(1,241,699)	(365,926)
<b>Total other income and gain (loss) on sale of assets</b>	<b>\$1,266,546</b>	<b>\$1,957,571</b>
Capital contributions:		
Fire flow parcel fee	4,530,507	\$4,499,396
Contributions in aid of construction	6,885,538	2,858,333
<b>Total capital contributions</b>	<b>\$11,416,045</b>	<b>\$7,357,729</b>

**MARIN MUNICIPAL WATER DISTRICT  
NOTES TO FINANCIAL STATEMENTS  
FOR THE FISCAL YEARS ENDED JUNE 30, 2025 AND 2024**

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**NOTE 11 – COMMITMENTS AND CONTINGENCIES**

**Capital Budget**

The District's fiscal years ended 2025 and 2024 capital budgets are approximately \$49.5 million and \$33.0 million, respectively, of which approximately \$1,400,000 and \$435,000 is anticipated to be reimbursed to the District by contractors, users and grants.

**Legal Matters**

The District is a defendant in a number of lawsuits and claims pending as of June 30, 2025. Based on correspondence with the District's legal counsel, it is the opinion of District management that unfavorable outcomes in these matters are unlikely or that the settlement of such pending cases and claims would not have a material adverse effect on the District's financial position as the potential liabilities are nominal or sufficient reserves have been earmarked for them. Accordingly, such provisions have been made in the accompanying financial statements.

**Grants**

The District participates in several federal and state grant programs. These programs are subject to examination by the grantors and the amount, if any, of expenses which may be disallowed by the granting agency cannot be determined at this time. The District expects such amounts, if any, to be immaterial.

**Joint Powers Agreement**

The District participates in a joint powers agreement through the Marin Emergency Radio Authority ("MERA") under an operating agreement dated February 1, 1999. MERA was created July 1, 1997 by an agreement between certain public agencies in Marin County to provide a public safety radio system, which is owned by MERA, to its members. The members have agreed to assign a portion of their revenues to make annual payments to MERA on a pro rata basis to cover the costs of debt financing and operating the system. The District's annual payments related to the debt financing and to fund operations are recorded as an expense.

Summarized audited financial information for the Marin Emergency Radio Authority are as follows as of June 30:

	<b>2024</b>	<b>2023</b>
Total assets & deferred outflows of resources	\$73,303,150	\$64,226,478
Total liabilities	39,364,542	34,164,040
Total net position	33,938,608	30,062,438
Total operating revenues	3,384,491	2,701,700
Total operating expenses	3,180,617	2,883,978
Total non-operating revenues & expenses	3,672,296	3,262,536
Increase/ (decrease) in net position	<u><u>\$3,876,170</u></u>	<u><u>\$3,080,258</u></u>

**MARIN MUNICIPAL WATER DISTRICT  
NOTES TO FINANCIAL STATEMENTS  
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**NOTE 12 – RISK MANAGEMENT**

The District is exposed to various risks of loss related to workers' compensation and general liability. It is the policy of the District not to purchase commercial insurance for risk of losses to which it is exposed for general and auto liability. Instead, District management believes it is more economical to manage this risk internally and set aside assets for claim settlements. However, the District carries excess liability insurance for losses in excess of \$500,000, not to exceed \$5,000,000 on a per occurrence basis. In addition, the District carries \$10,000,000 in the 1<sup>st</sup> additional excess liability and \$10,000,000 in the 2<sup>nd</sup> additional excess liability. Settled claims have never exceeded the District's policy limits in any fiscal year.

The District is self-insured for workers' compensation, and has purchased an umbrella policy to cover catastrophic losses. The policy has a self-insured retention of \$750,000 per occurrence with a maximum retained limit of liability per occurrence of \$1,500,000.

Claim liabilities are recorded when it is probable that a loss has occurred and the amount of that loss can be reasonably estimated. Liabilities include an amount for claims that have been incurred but not reported. Because actual claim liabilities depend on such complex factors as inflation, changes in legal doctrines, and damage awards, the process used in computing claim liabilities does not necessarily result in an exact amount. Claim liabilities are reevaluated periodically to take into consideration recently settled claims, the frequency of claims, and other economic and social factors. These liabilities are the District's best estimate based on available information. Changes in the reported liabilities are as follows for the years ended June 30:

	2025		
	Workers Compensation	General Liabilities	Total
Balance at the beginning of year	\$5,753,000	\$706,891	\$6,459,891
Current year claims and changes in estimate	1,027,332	743,449	1,770,781
Claims payments	<u>(1,458,332)</u>	<u>(606,997)</u>	<u>(2,065,329)</u>
Balance at the end of year	<u><u>\$5,322,000</u></u>	<u><u>\$843,343</u></u>	<u><u>\$6,165,343</u></u>
Due within one year	<u><u>\$661,000</u></u>	<u><u>\$950,047</u></u>	<u><u>\$1,611,047</u></u>
	2024		
	Workers Compensation	General Liabilities	Total
Balance at the beginning of year	\$8,514,379	\$513,064	\$9,027,443
Current year claims and changes in estimate	(1,418,083)	998,370	(419,713)
Claims payments	<u>(1,343,296)</u>	<u>(804,543)</u>	<u>(2,147,839)</u>
Balance at the end of year	<u><u>\$5,753,000</u></u>	<u><u>\$706,891</u></u>	<u><u>\$6,459,891</u></u>
Due within one year	<u><u>\$697,000</u></u>	<u><u>\$662,761</u></u>	<u><u>\$1,359,761</u></u>

**MARIN MUNICIPAL WATER DISTRICT  
NOTES TO FINANCIAL STATEMENTS  
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**NOTE 13 – COMPENSATED ABSENCES**

The District records a liability to recognize the financial effect of unused vacation and other compensated absences. Changes in the reported liabilities for the years ended June 30, 2025 and 2024 resulted from the following:

	<u>2025</u>	<u>2024</u>
Beginning Balance	\$4,866,585	\$4,261,846
Net change	<u>378,178</u>	<u>604,739</u>
Ending Balance	<u><u>\$5,244,763</u></u>	<u><u>\$4,866,585</u></u>
Current Portion	<u><u>\$4,071,208</u></u>	<u><u>\$3,375,727</u></u>

**NOTE 14 – LEASE RECEIVABLE**

The District is a lessor for a noncancelable lease of land. The District recognizes a lease receivable and a deferred inflow of resources in the Statement of Net Position.

At the commencement of a lease, the District initially measures the lease receivable at the present value of payments expected to be received during the lease term. Subsequently, the lease receivable is reduced by the principal portion of lease payments received. The deferred inflow of resources is initially measured as the initial amount of the lease receivable, adjusted for lease payments received at or before the lease commencement date. Subsequently, the deferred inflow of resources is recognized as revenue over the life of the lease term. The District recognized a \$856,048 in lease revenue and \$51,342 in interest revenue during the current year related to these leases.

Key estimates and judgments include how the District determines (1) the discount rate it uses to discount the expected lease receipts to present value, (2) lease term, and (3) lease receipts as follows:

- The District uses its estimated incremental borrowing rate as the discount rate for leases.
- The lease term includes the noncancelable period of the lease.
- Lease receipts included in the measurement of the lease receivable is composed of fixed payments from the lessee.

The District monitors changes in circumstances that would require a remeasurement of its lease, and will remeasure the lease receivable and deferred inflows of resources if certain changes occur that are expected to significantly affect the amount of the lease receivable.

**MARIN MUNICIPAL WATER DISTRICT  
NOTES TO FINANCIAL STATEMENTS  
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**NOTE 14 – LEASE RECEIVABLE (Continued)**

A summary of lease activities for the fiscal year ended June 30, 2025 are as follows:

Lessee	Original Lease Date	Expiration Date Including Options	Monthly Revenue at June 30, 2025	Lease Receivable Balance at June 30, 2025	Deferred Inflow of Resources at June 30, 2025
GS Commercial Management Inc	12/1/1980	11/31/2047	\$32,629	\$9,083,051	\$8,885,621
EIP Holding	8/31/2022	8/31/2032	101,010	4,290,464	5,123,627
<b>Total</b>			<b>\$133,639</b>	<b>\$13,373,515</b>	<b>\$14,009,248</b>

Changes in the District's lease receivable during the year consists of the following.

	Balance July 1, 2024		Balance June 30, 2025
Leases Receivable			
Land Lease	\$14,229,563	\$856,048	\$13,373,515
<b>Total leases receivable</b>	<b>\$14,229,563</b>	<b>\$856,048</b>	<b>\$13,373,515</b>

**REQUIRED SUPPLEMENTARY INFORMATION**

**MARIN MUNICIPAL WATER DISTRICT**  
**REQUIRED SUPPLEMENTARY INFORMATION**  
**For the Fiscal Year Ended June 30, 2025**

Section 3. Item #b.

**SCHEDULE OF CHANGES IN THE NET PENSION LIABILITY AND RELATED RATIOS**

Miscellaneous Plan - Agent Multiple-Employer Defined Pension Plan

Last 10 Years

Measurement Date	June 30, 2015	June 30, 2016	June 30, 2017	June 30, 2018
<b>Total Pension Liability</b>				
Service Cost	\$3,820,110	\$3,787,617	\$4,182,187	\$4,139,805
Interest	15,696,251	16,408,014	16,876,879	17,386,830
Differences between expected and actual experience	2,035,700	599,096	(343,525)	621,197
Changes in assumptions	(3,613,804)	-	13,193,854	(1,853,303)
Changes in benefits	-	-	-	-
Benefit payments, including refunds of employee contributions	(10,335,415)	(11,254,841)	(12,118,818)	(13,228,363)
<b>Net change in total pension liability</b>	<b>7,602,842</b>	<b>9,539,886</b>	<b>21,790,577</b>	<b>7,066,166</b>
<b>Total pension liability - beginning</b>	<b>210,015,518</b>	<b>217,618,360</b>	<b>227,158,246</b>	<b>248,948,823</b>
<b>Total pension liability - ending (a)</b>	<b>\$217,618,360</b>	<b>\$227,158,246</b>	<b>\$248,948,823</b>	<b>\$256,014,989</b>
 <b>Plan fiduciary net position</b>				
Contributions - employer	\$5,315,722	\$5,636,822	\$5,992,966	\$6,623,291
Contributions - employee	1,835,178	1,854,172	1,847,909	1,763,930
Net investment income (1)	3,338,982	807,045	16,103,055	13,294,839
Benefit payments, including refunds of employee contributions	(10,335,415)	(11,254,841)	(12,118,818)	(13,228,363)
Plan to Plan Resource Movement	-	-	-	(382)
Administrative Expense	(166,443)	(90,116)	(213,813)	(243,759)
Other Miscellaneous Income/(Expense)	-	-	-	(462,903)
<b>Net change in plan fiduciary net position</b>	<b>(11,976)</b>	<b>(3,046,918)</b>	<b>11,611,299</b>	<b>7,746,653</b>
<b>Plan fiduciary net position - beginning</b>	<b>147,876,441</b>	<b>147,864,465</b>	<b>144,817,547</b>	<b>156,428,846</b>
<b>Plan fiduciary net position - ending (b)</b>	<b>\$147,864,465</b>	<b>\$144,817,547</b>	<b>\$156,428,846</b>	<b>\$164,175,499</b>
 Net pension liability - ending (a)-(b)	 <b>\$69,753,895</b>	 <b>\$82,340,699</b>	 <b>\$92,519,977</b>	 <b>\$91,839,490</b>
Plan fiduciary net position as a percentage of the total pension liability	67.95%	63.75%	62.84%	64.13%
Covered payroll	<b>\$22,791,661</b>	<b>\$23,093,818</b>	<b>\$23,117,501</b>	<b>\$24,500,232</b>
Net pension liability as percentage of covered payroll	306.05%	356.55%	400.22%	374.85%

**Benefit Changes.** The figures above do not include any liability impact that may have resulted from the plan changes which occurred after June 30. This applies for voluntary benefit changes as well as any offers of Two Years Additional Service Credit (a.k.a Golden Handshakes).

**Changes in assumptions.** In 2017, the accounting discount rate reduced from 7.65% to 7.15%. In 2016, 2018, 2019, 2020, 2021, 2023, and 2024 there were no changes. In 2022, the accounting discount rate reduced from 7.15% to 6.90%. In 2015, amounts reported reflect an adjustment of the discount rate from 7.5% (net of administrative expense) to 7.65% (without a reduction for pension plan administrative expense).

**MARIN MUNICIPAL WATER DISTRICT**  
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<b>June 30, 2019</b>	<b>June 30, 2020</b>	<b>June 30, 2021</b>	<b>June 30, 2022</b>	<b>June 30, 2023</b>	<b>June 30, 2024</b>
\$4,139,447	\$4,109,768	\$4,186,680	\$4,783,193	\$4,470,108	\$4,427,617
18,179,208	18,839,167	19,414,937	19,782,768	20,493,412	21,293,929
3,223,248	1,299,133	29,900	(1,127,877)	2,941,950	5,028,591
-	-	-	8,180,976	-	-
(14,106,613)	(14,638,875)	(15,290,262)	(16,277,258)	(17,827,160)	(18,911,169)
11,435,290	9,609,193	8,341,255	15,341,802	10,078,310	11,838,968
256,014,989	267,450,279	277,059,472	285,400,727	300,742,529	310,820,839
<b>\$267,450,279</b>	<b>\$277,059,472</b>	<b>\$285,400,727</b>	<b>\$300,742,529</b>	<b>\$310,820,839</b>	<b>\$322,659,807</b>
\$7,629,171	\$8,724,104	\$9,641,532	\$10,384,746	\$11,045,959	\$11,555,325
1,806,979	1,826,135	1,882,680	1,873,348	1,785,313	1,958,837
10,756,100	8,517,653	39,585,283	(15,858,978)	11,891,220	18,822,858
(14,106,613)	(14,638,875)	(15,290,262)	(16,277,258)	(17,827,160)	(18,911,169)
-	-	-	-	-	-
(117,159)	(239,862)	(174,149)	(130,804)	(139,695)	(160,076)
382	-	-	-	-	-
5,968,860	4,189,155	35,645,084	(20,008,946)	6,755,637	13,265,775
164,175,499	170,144,359	174,333,514	209,978,598	189,969,652	196,725,289
<b>\$170,144,359</b>	<b>\$174,333,514</b>	<b>\$209,978,598</b>	<b>\$189,969,652</b>	<b>\$196,725,289</b>	<b>\$209,991,064</b>
<b>\$97,305,920</b>	<b>\$102,725,958</b>	<b>\$75,422,129</b>	<b>\$110,772,877</b>	<b>\$114,095,550</b>	<b>\$112,668,743</b>
63.62%	62.92%	73.57%	63.17%	63.29%	78.08%
<b>\$23,591,969</b>	<b>\$23,991,638</b>	<b>\$24,743,973</b>	<b>\$25,633,401</b>	<b>\$24,833,931</b>	<b>\$24,611,545</b>
412.45%	428.17%	304.81%	432.14%	459.43%	457.79%

**MARIN MUNICIPAL WATER DISTRICT**  
**REQUIRED SUPPLEMENTARY INFORMATION**  
**For the Fiscal Year Ended June 30, 2025**

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**SCHEDULE OF CONTRIBUTIONS**

Miscellaneous Plan - Agent Multiple-Employer Defined Pension Plan  
 Last 10 Years

<b>Fiscal Year Ended June 30</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>
Actuarially determined contribution	\$5,725,637	\$5,991,703	\$6,623,291	\$7,629,171
Contributions in relation to the actuarially determined contributions	<u>(5,725,637)</u>	<u>(5,991,703)</u>	<u>(6,623,291)</u>	<u>(7,629,171)</u>
Contribution deficiency (excess)	<u><u>\$ -</u></u>	<u><u>\$ -</u></u>	<u><u>\$ -</u></u>	<u><u>\$ -</u></u>
 Covered payroll	 <u><u>\$23,093,818</u></u>	<u><u>\$23,117,501</u></u>	<u><u>\$24,500,232</u></u>	<u><u>\$23,591,969</u></u>
Contributions as a percentage of covered payroll	24.79%	25.92%	27.03%	32.34%

**Notes to Schedule:**

Valuation date: 6/30/2014 6/30/2015 6/30/2016 6/30/2017

Methods and assumptions used to determine contribution rates:

Actuarial cost method	Entry age
Amortization method	Level percentage of payroll
Asset valuation method	Fair Value of Assets.
Inflation	2.75% for 2015 to 2019, 2.625% for 2020, 2.50% for 2021 and 2022, 2.30% for 2023, 2024 and 2025.
Salary increases	Varies by Entry Age and Service
Investment rate of return	7.50% for 2015 to 2018, 7.375% for 2019, 7.25% for 2020, 7.00% for 2021 and 2022, 6.80% for 2023, 2024, and 2025 net of pension plan investment and administrative expenses including inflation
Retirement age	The probabilities of Retirement are based on the 2021 CalPERS Experience Study and Review of Actuarial Assumptions.
Mortality	The probabilities of mortality are based on the 2021 CalPERS Experience Study and Review of Actuarial Assumptions. Mortality rates incorporate full generational mortality improvement using 80% of Scale MP-2020 published by the Society of Actuaries.

**MARIN MUNICIPAL WATER DISTRICT**  
**REQUIRED SUPPLEMENTARY INFORMATION**  
**For the Fiscal Year Ended June 30, 2025**

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<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>
\$8,724,104	\$9,641,185	\$10,385,744	\$11,042,165	\$11,555,325	\$12,608,961
<u><u>(8,724,104)</u></u>	<u><u>(9,641,185)</u></u>	<u><u>(10,385,744)</u></u>	<u><u>(11,042,165)</u></u>	<u><u>(11,555,325)</u></u>	<u><u>(12,608,961)</u></u>
<u><u>\$ -</u></u>					
<u><u>\$23,991,638</u></u>	<u><u>\$24,743,973</u></u>	<u><u>\$25,633,401</u></u>	<u><u>\$24,745,621</u></u>	<u><u>\$24,833,931</u></u>	<u><u>\$24,611,545</u></u>

36.36%                    38.96%                    40.52%                    44.62%                    46.53%                    51.23%

6/30/2018                    6/30/2019                    6/30/2020                    6/30/2021                    6/30/2022                    6/30/2023

**MARIN MUNICIPAL WATER DISTRICT**  
**REQUIRED SUPPLEMENTARY INFORMATION**  
**For the Fiscal Year Ended June 30, 2025**

Section 3. Item #b.

**SCHEDULE OF CHANGES IN THE NET OPEB LIABILITY AND RELATED RATIOS**  
**AGENT MULTIPLE-EMPLOYER OTHER POST-EMPLOYMENT BENEFIT PLAN**

Last 10 fiscal years\*

Measurement Date	2017	2018	2019	2020
<b>Total OPEB Liability</b>				
Service Cost	\$1,589,000	\$1,637,000	\$1,686,110	\$1,543,163
Interest	3,770,000	3,942,000	4,115,381	3,760,874
Changes in benefit terms	-	-	-	-
Differences between expected and actual experience	-	-	(6,428,502)	-
Changes of assumptions	-	-	(1,329,877)	-
Benefit payments	(2,735,000)	(2,956,000)	(3,175,000)	(3,129,284)
<b>Net change in total OPEB liability</b>	<b>2,624,000</b>	<b>2,623,000</b>	<b>(5,131,888)</b>	<b>2,174,753</b>
<b>Total OPEB liability - beginning</b>	<b>55,623,000</b>	<b>58,247,000</b>	<b>60,870,000</b>	<b>55,738,112</b>
<b>Total OPEB liability - ending (a)</b>	<b>\$58,247,000</b>	<b>\$60,870,000</b>	<b>\$55,738,112</b>	<b>\$57,912,865</b>
 <b>Plan fiduciary net position</b>				
Contributions - employer	\$4,135,000	\$4,766,000	\$4,965,000	\$5,095,199
Contributions - employee	-	-	-	-
Net investment income	2,242,000	1,955,000	1,843,597	1,193,002
Administrative expense	(11,000)	(45,000)	(12,152)	(22,710)
Benefit payments	(2,735,000)	(2,956,000)	(3,175,000)	(3,129,284)
<b>Net change in plan fiduciary net position</b>	<b>3,631,000</b>	<b>3,720,000</b>	<b>3,621,445</b>	<b>3,136,207</b>
<b>Plan fiduciary net position - beginning</b>	<b>20,638,000</b>	<b>24,269,000</b>	<b>27,988,590</b>	<b>31,610,035</b>
<b>Plan fiduciary net position - ending (b)</b>	<b>\$24,269,000</b>	<b>\$27,989,000</b>	<b>\$31,610,035</b>	<b>\$34,746,242</b>
 Net OPEB liability - ending (a)-(b)	<b>\$33,978,000</b>	<b>\$32,881,000</b>	<b>\$24,128,077</b>	<b>\$23,166,623</b>
 Plan fiduciary net position as a percentage of the total OPEB liability	41.67%	45.98%	56.71%	60.00%
 Covered payroll	<b>\$26,020,000</b>	<b>\$25,366,000</b>	<b>\$26,298,000</b>	<b>\$26,865,090</b>
 Net OPEB liability as a percentage of covered payroll	<b>130.58%</b>	<b>129.63%</b>	<b>91.75%</b>	<b>86.23%</b>

**Notes to schedule:**

\*Fiscal year 2018 was the 1st year of implementation, therefore only eight years are shown.

**MARIN MUNICIPAL WATER DISTRICT**  
**REQUIRED SUPPLEMENTARY INFORMATION**  
**For the Fiscal Year Ended June 30, 2025**

Section 3. Item #b.

<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
\$1,589,458	\$1,672,869	\$1,718,873	\$1,672,444
3,901,459	3,359,646	3,470,451	4,037,311
-	-	-	-
(5,613,637)	-	3,294,523	-
(692,672)	-	4,182,148	-
(3,405,824)	(3,220,340)	(3,390,986)	(3,708,612)
(4,221,216)	1,812,175	9,275,009	2,001,143
57,912,865	53,691,649	55,503,824	64,778,833
<b><u>\$53,691,649</u></b>	<b><u>\$55,503,824</u></b>	<b><u>\$64,778,833</u></b>	<b><u>\$66,779,976</u></b>
\$5,415,293	\$1,193,130	\$3,657,583	\$3,719,204
-	-	-	-
9,727,542	(6,313,499)	2,605,891	4,494,647
(19,885)	(18,712)	(20,783)	(23,941)
(3,405,824)	(3,220,340)	(3,390,986)	(3,708,612)
11,717,126	(8,359,421)	2,851,705	4,481,298
34,746,242	46,463,368	38,103,947	40,955,652
<b><u>\$46,463,368</u></b>	<b><u>\$38,103,947</u></b>	<b><u>\$40,955,652</u></b>	<b><u>\$45,436,950</u></b>
<b><u>\$7,228,281</u></b>	<b><u>\$17,399,877</u></b>	<b><u>\$23,823,181</u></b>	<b><u>\$21,343,026</u></b>
86.54%	68.65%	63.22%	68.04%
<b><u>\$27,509,497</u></b>	<b><u>\$28,289,251</u></b>	<b><u>\$27,294,272</u></b>	<b><u>\$30,170,897</u></b>
<b><u>26.28%</u></b>	<b><u>61.51%</u></b>	<b><u>87.28%</u></b>	<b><u>70.74%</u></b>

**MARIN MUNICIPAL WATER DISTRICT**  
**REQUIRED SUPPLEMENTARY INFORMATION**  
**For the Fiscal Year Ended June 30, 2025**

Section 3. Item #b.

**SCHEDULE OF CONTRIBUTIONS**  
**AGENT MULTIPLE-EMPLOYER OTHER POST-EMPLOYMENT BENEFIT PLAN**  
Last 10 fiscal years\*

<b>Fiscal Year Ended June 30,</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
Actuarially determined contribution	\$4,246,000	\$4,384,000	\$4,557,000	\$4,697,000
Contributions in relation to the ADC actuarially determined contribution	<u>4,754,000</u>	<u>4,965,000</u>	<u>5,095,199</u>	<u>5,415,293</u>
Contribution deficiency (excess)	<u>(\$508,000)</u>	<u>(\$581,000)</u>	<u>(\$538,199)</u>	<u>(\$718,293)</u>
Covered payroll	<u>\$25,366,000</u>	<u>\$26,298,000</u>	<u>\$26,865,090</u>	<u>\$27,509,497</u>
Contributions as a percentage of Covered payroll	18.74%	18.88%	18.97%	19.69%

**Notes to Schedule**

Valuation date: 6/30/2017 6/30/2017 6/30/2019 6/30/2019

Methods and assumptions used to determine contribution rates:

Actuarial Cost Method	Entry Age Normal
Amortization Method	Level Percentage of Payroll
Asset Valuation Method	Investment gains/losses spread over 5-year rolling period
Inflation	2.50%
Discount Rate	6.25%
Payroll Growth	2.75%
Retirement Age	The probabilities of Retirement are based on CalPERS Experience Study for the period from 2000 to 2019.

Healthcare Trend Rate

Non-Medicare - 6.50% for 2023,  
decreasing to an ultimate rate of  
3.75% in 2076.  
Medicare (Non-Kaiser) - 5.65%  
for 2023, decreasing to an  
ultimate rate of 3.75% in 2076.  
Medicare (Kaiser) - 4.60% for  
2023, decreasing to an ultimate  
rate of 3.75% in 2076

Mortality

Mortality projected fully  
generational with Scale MP-2021.

\*Fiscal year 2018 was the 1st year of implementation, therefore only eight years are shown.

**MARIN MUNICIPAL WATER DISTRICT  
REQUIRED SUPPLEMENTARY INFORMATION  
For the Fiscal Year Ended June 30, 2025**

Section 3. Item #b.

<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>
\$3,644,000	\$3,755,000	\$2,662,000	\$2,647,000
1,193,130	3,657,583	3,719,204	3,938,090
<u>\$2,450,870</u>	<u>\$97,417</u>	<u>(\$1,057,204)</u>	<u>(\$1,291,090)</u>
<u><b>\$28,289,251</b></u>	<u><b>\$27,294,272</b></u>	<u><b>\$30,170,897</b></u>	<u><b>\$31,237,848</b></u>

4.22%            13.40%            12.33%            12.61%

6/30/2021        6/30/2021        6/30/2023        6/30/2023

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**MARIN WATER**

Section 3. Item #b.

## STATISTICAL SECTION

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**Marin Municipal Water District**  
**Annual Financial Report Comprehensive**  
**Fiscal Year Ended June 30, 2025**

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**TEN YEAR SUMMARY OF REVENUES, EXPENSES BY FUNCTION AND RATE INCREASES**  
Year ended June 30,

	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
<b>OPERATING REVENUES:</b>										
Water sales and service charges	\$ 56,202,387	\$ 62,376,213	\$ 72,179,644	\$ 71,541,075	\$ 76,806,241	\$ 81,632,469	\$ 68,060,107	\$ 72,006,764	\$ 101,727,822	\$ 125,662,152
Connection charges	1,603,209	1,214,666	999,336	1,178,784	810,182	912,312	540,349	1,678,395	1,060,527	980,798
Capital Maintenance Fee	-	-	-	-	14,301,460	15,509,355	16,444,158	17,161,227	16,553,996	17,101,732
Watershed Management Fee	1,244,800	3,884,640	4,259,747	4,350,066	4,545,973	4,572,006	4,889,012	5,113,736	4,919,945	5,489,039
Other operating revenue	1,050,151	1,038,399	1,233,561	923,221	807,338	808,396	802,258	767,548	736,102	762,099
Total operating revenues	\$ 60,100,547	\$ 68,513,918	\$ 78,672,288	\$ 77,993,146	\$ 97,271,194	\$ 103,434,538	\$ 90,745,884	\$ 96,727,670	\$ 124,998,392	\$ 149,995,820
<b>OPERATING EXPENSES:</b>										
Water Purchases	\$ 5,732,110	\$ 5,926,921	\$ 6,803,603	\$ 6,966,684	\$ 7,313,211	\$ 10,260,284	\$ 12,139,318	\$ 8,406,309	\$ 9,312,186	\$ 11,135,859
Watershed Maintenance	4,993,983	5,628,215	6,089,694	6,167,936	5,949,934	6,995,749	6,506,909	7,674,743	8,266,508	
Water treatment	8,234,855	8,833,395	9,871,182	10,551,829	11,693,750	11,136,667	11,089,440	12,897,893	13,688,955	15,183,907
Pumping	2,828,355	2,273,533	3,257,344	3,051,386	3,707,450	4,031,063	3,489,334	4,395,105	4,539,730	
Transmission and distribution	17,524,368	19,508,203	21,103,668	22,501,682	25,876,763	24,185,190	24,485,389	23,762,349	23,323,895	25,454,434
Customer service and meter operation	2,719,372	3,359,021	3,906,115	3,888,932	4,378,528	5,783,583	3,020,064	4,789,165	2,953,450	5,490,003
Water Conservation	2,725,551	2,608,531	2,660,654	2,470,477	1,907,387	2,209,236	3,697,128	2,006,668	1,699,880	2,231,602
Administrative and general	9,334,828	10,713,742	12,659,776	12,530,404	17,403,359	15,996,241	15,991,416	15,225,436	17,561,133	18,046,006
Depreciation and amortization	11,032,196	11,348,227	11,665,632	12,108,529	12,256,842	12,960,365	14,347,879	14,342,393	13,858,074	13,597,746
Total operating expenses	\$ 65,125,618	\$ 70,199,788	\$ 78,017,668	\$ 80,237,859	\$ 89,443,194	\$ 92,512,034	\$ 83,115,717	\$ 91,455,666	\$ 94,467,421	\$ 103,945,195
<b>NONOPERATING REVENUES (EXPENSES):</b>										
Federal, state and other grants	\$ 245,335	\$ 506,886	\$ 756,220	\$ 12,154	\$ 173,811	\$ 280,632	\$ 2,826,980	\$ 2,378,290	\$ 2,559,524	\$ 297,976
Investment income (loss)	4,558	(55,433)	(27,416)	57,764	322,461	(323,701)	2,964,732	(131,843)	678,601	351,586
Interest income	229,316	321,992	1,145,072	1,598,276	1,384,318	409,770	317,362	1,763,311	2,751,621	3,871,954
Other income	1,922,674	1,619,934	1,475,370	1,566,864	(1,901,106)	1,716,440	2,259,464	1,957,571	1,266,546	
Interest expense	(3,578,557)	(3,950,306)	(6,343,751)	(7,080,696)	(6,659,512)	(6,516,310)	(5,276,537)	(5,495,646)	(5,378,607)	(5,228,142)
Total nonoperating revenues (expenses), net	\$ (1,176,674)	\$ (1,556,927)	\$ (2,994,505)	\$ (3,845,638)	\$ (6,680,028)	\$ (4,433,169)	\$ 2,595,848	\$ 496,324	\$ 2,568,710	\$ 559,920
Capital contributions	\$ 5,574,709	\$ 5,569,498	\$ 5,618,158	\$ 5,861,734	\$ 7,396,311	\$ 5,356,385	\$ 6,198,204	\$ 7,440,141	\$ 7,357,729	\$ 11,416,045
Increase in Net Positions	\$ (627,036)	\$ 2,326,701	\$ 3,278,273	\$ (228,617)	\$ 8,544,283	\$ 11,845,720	\$ 16,424,219	\$ 13,208,469	\$ 40,457,410	\$ 58,026,590
% Water rate increase	(1) 15% & 4%	(2) 7%	(3) 4%	(4) 4%	(5) 4%	(6) 4%	(7) 4%	(8) Various	(7) 19% & 5%	
Number of Employees	232	228	228	229	225	226	218	213	223	233

(1) Effective January 1, 2016, Watershed Management Fee was introduced resulting in average 15% increase in operating revenue. Additional 4% revenue increase was implemented effective on May 1, 2016.

(2) 7% rate increase on July 1, 2017.

(3) to recover a portion of the Districts capital improvement costs.

(4) 4% rate increase on April 9, 2021.

(5) 4% rate increase on July 5, 2021.

(6) 4% rate increase on July 1, 2022.

(7) Effective July 1, 2023, rate increase and restructured residential billing tiers, Watershed Management Fee changed to a water use-based charge.

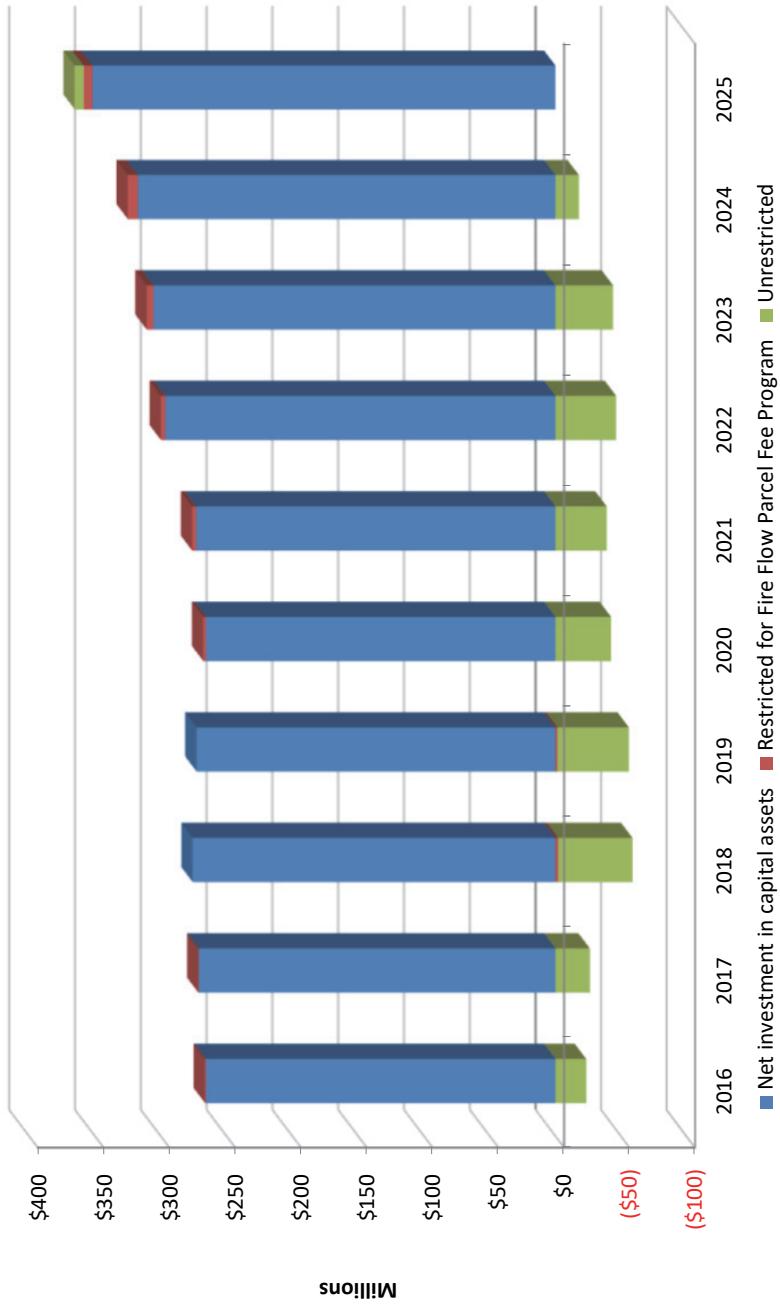
(8) Average 19% increase in water rate and 5% in service charge, capital maintenance fee and private fire line on July 1, 2024.

**Marin Municipal Water District**  
**TEN YEAR SUMMARY OF REVENUES, EXPENSES AND CHANGES IN NET POSITION**  
Year ended June 30,

	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
<b>OPERATING REVENUES:</b>										
Water sales and service charges	\$ 56,202,387	\$ 62,376,213	\$ 72,179,644	\$ 71,541,075	\$ 76,806,241	\$ 81,632,469	\$ 68,060,107	\$ 72,006,764	\$ 101,727,822	\$ 125,662,152
Connection charges	1,603,209	1,214,666	999,336	1,178,784	810,182	912,312	540,349	1,678,395	1,060,527	980,798
Capital Maintenance Fee	-	-	-	-	14,301,460	15,509,355	16,444,158	17,161,227	16,553,996	17,101,732
Watershed Management Fee	1,244,800	3,884,640	4,259,747	4,350,066	4,545,973	4,572,006	4,899,012	5,113,736	4,919,945	5,489,039
Other operating revenue	1,050,151	1,038,399	1,233,561	923,221	807,338	808,396	802,258	767,548	736,102	762,099
<b>Total operating revenues</b>	<b>\$ 60,100,547</b>	<b>\$ 68,513,918</b>	<b>\$ 78,672,288</b>	<b>\$ 77,993,146</b>	<b>\$ 97,271,194</b>	<b>\$ 103,434,538</b>	<b>\$ 90,745,884</b>	<b>\$ 96,727,670</b>	<b>\$ 124,998,392</b>	<b>\$ 149,995,820</b>
<b>OPERATING EXPENSES:</b>										
Personnel services	\$ 34,685,884	\$ 39,090,743	\$ 43,326,422	\$ 44,934,887	\$ 47,801,027	\$ 45,609,155	\$ 34,136,736	\$ 42,777,368	\$ 47,156,486	\$ 53,642,060
Materials and supplies	1,976,319	2,029,965	2,313,215	2,114,574	2,414,033	2,362,137	2,259,353	2,733,594	3,126,611	3,328,876
Operations	4,392,449	4,167,867	5,330,599	6,191,352	5,620,809	7,152,677	8,447,101	10,667,659	8,778,778	8,542,510
Water conservation rebate program	332,052	248,029	119,185	120,394	173,107	452,232	1,704,614	363,238	118,006	368,499
Electrical power	3,250,983	2,841,917	4,071,580	3,814,233	4,634,313	5,038,827	4,361,668	4,423,181	5,493,880	5,674,663
Water purchased	5,732,110	5,926,921	6,803,603	6,966,684	7,313,212	10,260,284	12,139,318	8,406,309	9,312,186	11,155,859
Insurance, including claims	1,849,921	1,761,928	1,495,198	1,253,329	5,755,792	3,848,921	1,007,302	3,481,520	2,898,844	2,838,639
General and administrative	1,873,705	2,784,191	2,892,134	2,733,877	3,447,089	4,827,436	4,711,746	4,260,404	3,724,558	4,816,943
Depreciation and amortization	11,032,195	11,348,227	11,665,632	12,108,529	12,256,812	12,960,365	14,347,879	14,342,393	13,858,072	13,597,146
<b>Total operating expenses</b>	<b>\$ 65,125,618</b>	<b>\$ 70,199,788</b>	<b>\$ 78,017,668</b>	<b>\$ 80,237,859</b>	<b>\$ 89,443,194</b>	<b>\$ 92,512,034</b>	<b>\$ 83,115,717</b>	<b>\$ 91,455,666</b>	<b>\$ 94,467,421</b>	<b>\$ 103,945,195</b>
<b>NONOPERATING REVENUES (EXPENSES):</b>										
Federal, state and other grants	\$ 245,335	\$ 506,886	\$ 756,220	\$ 12,154	\$ 173,811	\$ 280,632	\$ 2,826,980	\$ 2,378,290	\$ 2,559,524	\$ 297,976
Investment income (loss)	4,558	(55,433)	(27,416)	57,764	322,461	(323,701)	2,964,732	(131,843)	678,601	351,586
Interest income	229,316	321,992	1,145,072	1,598,276	1,384,318	409,770	317,362	1,486,059	2,751,621	3,871,954
Other income	1,922,674	1,619,934	1,475,370	1,566,864	(1,901,106)	1,716,440	1,763,311	2,259,464	1,957,571	1,266,546
Interest expense	(3,578,557)	(3,950,306)	(6,343,751)	(7,080,696)	(6,659,512)	(6,516,310)	(5,276,537)	(5,495,646)	(5,378,607)	(5,228,142)
<b>Total nonoperating revenues (expenses), net</b>	<b>\$ (1,176,674)</b>	<b>\$ (1,556,927)</b>	<b>\$ (2,994,505)</b>	<b>\$ (3,845,638)</b>	<b>\$ (6,680,028)</b>	<b>\$ (4,433,169)</b>	<b>\$ 2,595,848</b>	<b>\$ 496,324</b>	<b>\$ 2,568,710</b>	<b>\$ 559,920</b>
<b>Capital contributions</b>	<b>\$ 5,574,709</b>	<b>\$ 5,569,498</b>	<b>\$ 5,618,158</b>	<b>\$ 5,861,734</b>	<b>\$ 7,396,311</b>	<b>\$ 5,356,385</b>	<b>\$ 6,198,204</b>	<b>\$ 7,440,141</b>	<b>\$ 7,357,729</b>	<b>\$ 11,416,045</b>
<b>Increase in Net Positions</b>	<b>\$ (627,036)</b>	<b>\$ 2,326,701</b>	<b>\$ 3,278,273</b>	<b>\$ (228,617)</b>	<b>\$ 8,544,283</b>	<b>\$ 11,845,720</b>	<b>\$ 16,424,219</b>	<b>\$ 13,208,469</b>	<b>\$ 40,457,410</b>	<b>\$ 58,026,590</b>

**Marin Municipal Water District**  
**TEN YEAR SUMMARY OF NET POSITION**  
Year ended June 30,

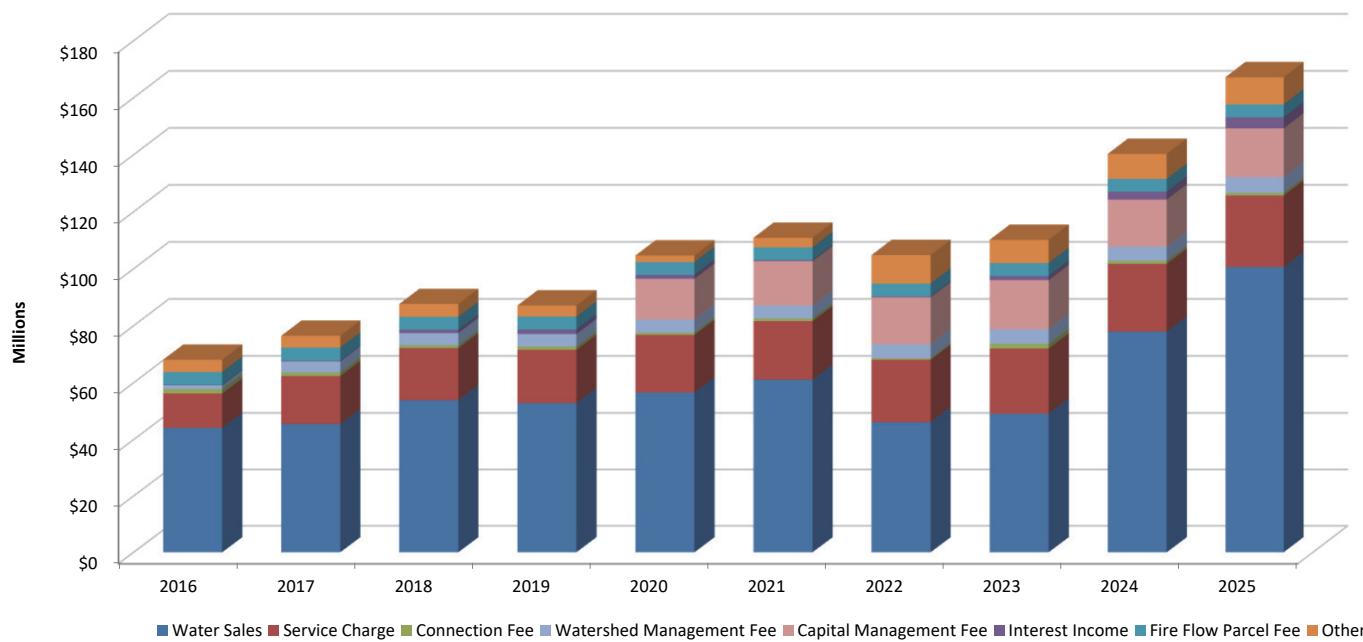
	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
<b>NET POSITION:</b>										
Net investment in capital assets	\$ 265,735,569	\$ 271,082,963	\$ 275,806,106	\$ 272,816,752	\$ 265,731,745	\$ 273,097,879	\$ 296,463,975	\$ 305,550,165	\$ 317,399,786	\$ 351,899,789
Restricted for Fire Flow Parcel Fee Program	656,839	426,571	(1,973,265)	(1,363,318)	2,021,206	3,139,821	3,461,244	5,237,578	7,712,945	6,693,596
Unrestricted	(23,333,804)	(26,124,229)	(56,721,202)	(54,570,412)	(42,325,646)	(38,964,675)	(46,227,975)	(43,882,030)	(17,749,608)	6,796,328
<b>TOTAL NET POSITION</b>	<b>\$ 243,058,604</b>	<b>\$ 245,385,305</b>	<b>\$ 217,111,639</b>	<b>\$ 216,883,022</b>	<b>\$ 225,427,305</b>	<b>\$ 237,273,025</b>	<b>\$ 253,697,244</b>	<b>\$ 266,905,713</b>	<b>\$ 307,363,123</b>	<b>\$ 365,389,713</b>



Section 3. Item #b.

**MARIN MUNICIPAL WATER DISTRICT**  
**REVENUE BY SOURCE LAST TEN FISCAL YEARS**

Year Ended June 30,	Total	Water Sales	Service Charge	Connection Charges	Watershed Management Fee	Capital Management Fee	Interest Income	Fire Flow Parcel Fee	Other
2016	\$ 68,077,139	\$ 44,206,306	\$ 11,996,081	\$ 1,603,209	\$ 1,244,800	\$ -	\$ 229,316	\$ 4,511,652	\$ 4,285,775
2017	76,476,795	45,524,376	16,851,837	1,214,666	3,884,640	-	321,992	4,523,545	4,155,739
2018	87,639,692	53,888,079	18,291,565	999,336	4,259,747	-	1,145,072	4,518,478	4,537,415
2019	87,089,938	52,832,678	18,708,397	1,178,784	4,350,066	-	1,598,276	4,526,384	3,895,353
2020	104,646,989	56,563,572	20,242,669	810,182	4,545,973	14,301,460	1,384,318	4,520,242	2,278,573
2021	110,874,064	61,099,872	20,532,597	912,312	4,572,006	15,509,355	409,770	4,504,313	3,333,839
2022	104,816,473	46,192,851	21,867,256	540,349	4,899,012	16,444,158	317,362	4,525,100	10,030,385
2023	110,159,781	49,177,676	22,829,089	1,678,395	5,113,736	17,161,227	1,486,059	4,525,628	8,187,971
2024	140,303,438	77,972,032	23,755,788	1,060,527	4,919,945	16,553,996	2,751,621	4,499,396	8,790,133
2025	167,199,927	100,609,366	25,052,786	980,798	5,489,039	17,101,732	3,871,954	4,530,507	9,563,745



**MARIN MUNICIPAL WATER DISTRICT**  
**TEN YEAR SUMMARY OF WATER RATES-BIMONTHLY READINGS AND BILLINGS**  
**Year ended June 30,**

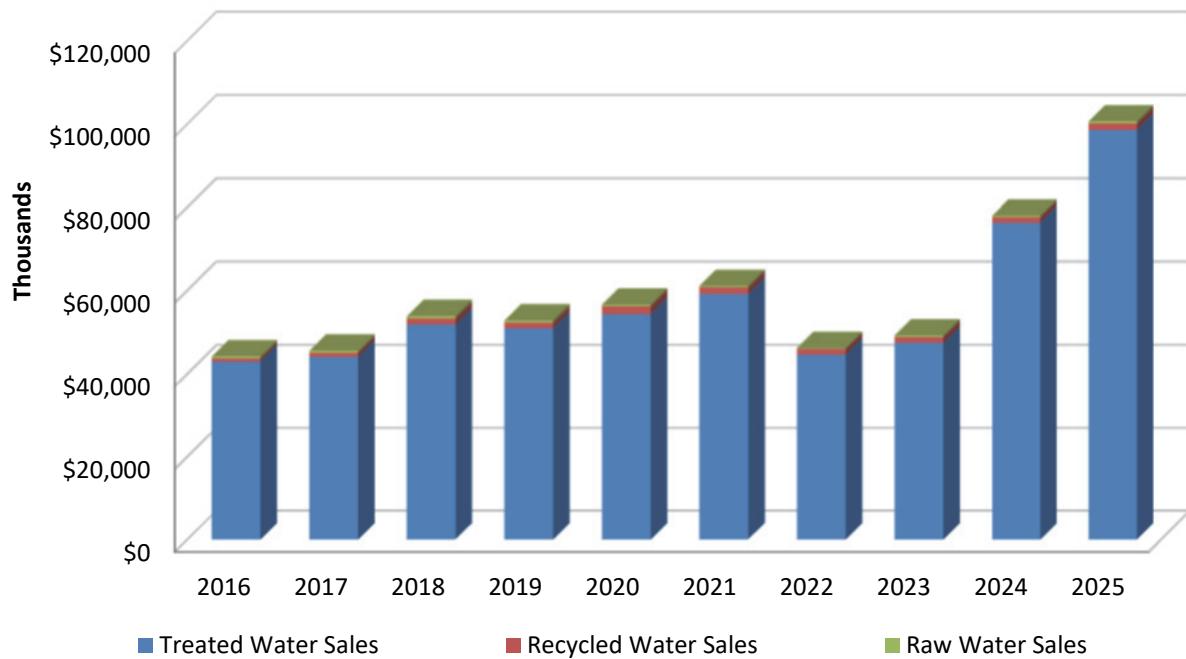
(1) 4% rate increase on 4/9/2021, 7/5/2021 and 7/1/2022.

(2) Single-Family Residential billing tiers were changed on July 1, 2023 to a new structure. More information is provided at <https://www.marinwater.org/waterbill>.

(3) Private Fire Line charge only applies to customers with a dedicated fire line service.

**MARIN MUNICIPAL WATER DISTRICT**  
**TEN YEAR SUMMARY OF WATER SALES BY CATEGORY**  
**Year ended June 30,**  
**(dollars in thousands)**

Fiscal Year		Treated Water Sales		Recycled Water Sales		Raw Water Sales		Total
2016	\$	42,946	\$	824	\$	436	\$	44,206
2017		44,104		941		479		45,524
2018		51,900		1,437		551		53,888
2019		50,967		1,357		509		52,833
2020		54,354		1,903		307		56,564
2021		59,169		1,646		285		61,100
2022		44,613		1,367		213		46,193
2023		47,459		1,409		310		49,178
2024		76,279		1,341		352		77,972
2025		98,553		1,606		450		100,609



MARIN MUNICIPAL WATER DISTRICT  
LARGEST DISTRIBUTION WATER REVENUE ACCOUNTS  
Year ended June 30,

	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
City of Mill Valley	City of Mill Valley	City of Mill Valley	City of Mill Valley	City of Mill Valley	City of Mill Valley	City of Mill Valley	City of Mill Valley	City of Mill Valley	City of Mill Valley	City of Mill Valley
City of San Rafael	City of San Rafael	City of San Rafael	City of San Rafael	City of San Rafael	City of San Rafael	City of San Rafael	City of San Rafael	City of San Rafael	City of San Rafael	City of San Rafael
County of Marin	County of Marin	County of Marin	County of Marin	County of Marin	County of Marin	County of Marin	Department of Corrections	Department of Corrections	Department of Corrections	Department of Corrections
Department of Corrections	Department of Corrections	Department of Corrections	Department of Corrections	Department of Corrections	Department of Corrections	Department of Corrections	Marin General Hospital	County of Marin	Department of Corrections	Department of Corrections
Marin General Hospital	Marin General Hospital	Meadow Club	Meadow Club	McInnis Park Golf	Marin General Hospital	McInnis Park Golf	Department of Corrections	Marin General Hospital	Marin General Hospital	Marin General Hospital
Meadow Club	Meadow Club	National Park Service	Marin General Hospital	Meadow Club						
National Park Service	National Park Service	Peacock Gap Holdings LLC	National Park Service							
Peacock Gap Holdings LLC	Peacock Gap Holdings LLC	Peacock Gap Holdings LLC	Peacock Gap Holdings LLC	Peacock Gap Holdings LLC	Peacock Gap Holdings LLC	Peacock Gap Holdings LLC	Peacock Gap Holdings LLC	Peacock Gap Holdings LLC	Peacock Gap Holdings LLC	Peacock Gap Holdings LLC
San Geronimo Golf Course	San Geronimo Golf Course	San Geronimo Golf Course	San Rafael School District							
San Rafael School District	San Rafael School District	Tamalpais Union HS District								

Note: Top ten customers are listed in alphabetical order.

**MARIN MUNICIPAL WATER DISTRICT  
FIRE FLOW PARCEL FEE PROGRAM**  
Year ended June 30,

	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
Revenue										
Parcel fee	\$ 4,511,652	\$ 4,523,545	\$ 4,518,478	\$ 4,526,384	\$ 4,520,242	\$ 4,504,313	\$ 4,525,100	\$ 4,525,628	\$ 4,499,396	\$ 4,530,507
Interest income	<u>3,327</u>	<u>2,871</u>	<u>380</u>	<u>(53,314)</u>	<u>(9,896)</u>	<u>11,340</u>	<u>6,986</u>	<u>111,482</u>	<u>257,684</u>	<u>334,662</u>
	<u>4,514,979</u>	<u>4,526,416</u>	<u>4,518,858</u>	<u>4,473,070</u>	<u>4,510,347</u>	<u>4,515,653</u>	<u>4,532,086</u>	<u>4,637,110</u>	<u>4,757,080</u>	<u>4,865,169</u>
Expenses										
Personnel	1,461,144	1,118,720	981,018	615,233	229,302	643,789	882,352	491,608	492,139	686,887
Materials and supplies	513,669	615,591	947,442	338,550	37,968	519,594	463,728	547,463	287,515	1,071,715
General and administrative	6,861	3,098	3,118	1,248	-	2,082	4,538	661	9,432	4,348
Operations	107,233	79,072	90,512	73,723	24,589	75,615	46,114	42,357	22,892	75,998
Construction contracts	3,571,453	2,846,854	4,859,953	2,790,673	830,161	2,126,407	2,799,431	1,714,988	1,396,227	4,014,966
Professional fees	172,708	93,350	36,650	43,696	3,804	29,550	7,514	63,699	73,508	30,605
	<u>\$ 5,833,068</u>	<u>\$ 4,756,685</u>	<u>\$ 6,918,694</u>	<u>\$ 3,863,123</u>	<u>\$ 1,125,823</u>	<u>\$ 3,397,037</u>	<u>\$ 4,203,677</u>	<u>\$ 2,860,776</u>	<u>\$ 2,281,713</u>	<u>\$ 5,884,519</u>

Notes: In January 1996, the Fire Flow Master Plan was developed and identified a wide range of capital projects needed to improve the water system's fire-fighting capabilities. This program is to assess Municipal Water District's water system, both in flow capacity and seismic stability, and to replace inadequate pipelines with larger pipelines that can carry greater volumes of water and to construct seismic improvements. The Fire Flow Parcel Fee Program is funded by a \$75 per parcel fee charged and collected by the Marin County Tax Collector. The District also contributes to the program in accordance with the requirements of the Fire Flow Master Plan.

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**MARIN MUNICIPAL WATER DISTRICT**  
**NET REVENUES AND DEBT SERVICE COVERAGE LAST TEN FISCAL YEARS**  
Year ended June 30,

	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
Operating and other revenue										
Water sales, connection charges and other operating revenue	\$ 62,268,556	\$ 70,640,738	\$ 80,903,878	\$ 79,572,164	\$ 95,543,899	\$ 105,431,610	\$ 95,336,175	\$ 101,365,424	\$ 129,515,487	\$ 151,560,342
Operating expense										
Source of supply	5,732,110	5,926,921	6,803,603	6,966,684	7,313,211	10,260,284	12,139,318	8,406,309	9,312,186	11,135,859
Other operating expense <sup>(1)</sup>	<u>48,361,312</u>	<u>52,924,640</u>	<u>59,548,433</u>	<u>61,162,646</u>	<u>69,873,171</u>	<u>69,291,384</u>	<u>56,628,520</u>	<u>68,706,964</u>	<u>71,297,161</u>	<u>79,212,90</u>
Total operating expense	54,093,422	58,851,561	66,352,036	68,129,330	77,186,382	79,551,668	68,767,838	77,113,273	80,609,347	90,348,049
Interest income on operating funds	<u>229,316</u>	<u>321,992</u>	<u>1,145,072</u>	<u>1,598,276</u>	<u>1,384,318</u>	<u>409,770</u>	<u>317,362</u>	<u>1,486,059</u>	<u>2,751,621</u>	<u>3,871,954</u>
Net operating income	<u>8,404,450</u>	<u>12,111,169</u>	<u>15,696,914</u>	<u>13,041,110</u>	<u>19,741,835</u>	<u>26,289,712</u>	<u>26,885,699</u>	<u>25,738,210</u>	<u>51,657,761</u>	<u>65,084,247</u>
Transfer (to)/from Rate Stabilization Fund	<u>200,000</u>	<u>(2,300,000)</u>	<u>(1,400,000)</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>(2)</u>	<u>-</u>	<u>(7,047,598)</u>	<u>(1,805,267)</u>
Net income available for bonded debt service	<u><u>8,604,445</u></u>	<u><u>9,811,169</u></u>	<u><u>14,295,914</u></u>	<u><u>13,041,110</u></u>	<u><u>19,741,835</u></u>	<u><u>26,289,712</u></u>	<u><u>26,885,699</u></u>	<u><u>25,738,210</u></u>	<u><u>44,610,162</u></u>	<u><u>63,277,980</u></u>
Actual annual bonded debt service	\$ 6,878,665	\$ 6,483,680	\$ 9,385,045	\$ 9,390,653	\$ 9,382,553	\$ 9,386,043	\$ 9,244,706	\$ 8,838,425	\$ 8,842,675	\$ 8,838,925
Coverage factor	1.25	1.51	1.52	1.39	2.10	2.80	2.91	2.91	5.04	7.16

(1) Excludes depreciation, amortization, and interest expense.  
(2) FY 2022, Rate Stabilization fund transfer of \$7,458,000 was for Capital Project Improvements; not included in ratio.

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**MARIN MUNICIPAL WATER DISTRICT**  
**TEN YEAR SUMMARY OF OUTSTANDING DEBT**  
Year ended June 30,  
(dollars in thousands, except per capita)

Description	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
2004 Certificates of Participation <sup>(1)</sup> 2.5% - 5.25%	\$ 845	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Maturity: Fiscal Year 2030										
Clean Renewable Energy Bonds	978	856	734	611	489	367	245	122	-	-
Maturity: Fiscal Year 2023										
2010 Water Revenue Bonds <sup>(2)</sup> 2.5% - 5.25%	31,850	-	-	-	-	-	-	-	-	-
Maturity: Fiscal Year 2030										
2012 Water Revenue Bonds <sup>(3)</sup> 2.5% - 5.25%	84,350	84,350	82,490	80,580	78,590	76,545	2,205	-	-	-
Maturity: Fiscal Year 2030										
Original Bond Premium/discount, net Aqueduct Energy Efficiency Project (AEEP)	8,968	11,260	16,865	16,283	15,701	15,119	15,002	14,403	13,805	13,203
Maturity: Fiscal Year 2032	2,865	2,620	2,375	2,365	2,224	2,079	1,777	1,620	1,459	1,293
2016 Water Revenue Refunding Bonds 3.375%-5.00%	-	31,380	31,380	31,380	31,380	31,380	31,380	31,380	31,380	31,380
Maturity: Fiscal Year 2040 4%										
Las Gallinas Valley Sanitary District-Recycled Water Buy-In										
Maturity: Fiscal Year 2042 2.00%-5.00%	-	5,671	5,427	5,252	4,913	4,640	4,398	4,153	3,949	3,738
2017 Subordinate Revenue Bonds 2.00%-5.00%										
Maturity: Fiscal Year 2047 2022 Refunding Revenue Bonds 3.00%-5.00%	-	-	36,120	35,385	34,775	34,150	33,500	32,815	32,095	31,340
Maturity: Fiscal Year 2052										
Total	<u><u>\$ 129,856</u></u>	<u><u>\$ 136,137</u></u>	<u><u>\$ 175,391</u></u>	<u><u>\$ 171,856</u></u>	<u><u>\$ 168,072</u></u>	<u><u>\$ 164,280</u></u>	<u><u>\$ 155,042</u></u>	<u><u>\$ 148,703</u></u>	<u><u>\$ 144,498</u></u>	<u><u>\$ 140,269</u></u>
Percentage of Personal Income <sup>(4)</sup> Per Capita <sup>(4)</sup>	0.43%	0.42%	0.50%	0.47%	0.45%	0.38%	0.35%	0.32%	Unavailable	Unavailable
	\$ 498	\$ 522	\$ 675	\$ 664	\$ 653	\$ 631	\$ 606	\$ 585	Unavailable	Unavailable

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(1) 2004 Certificates of Participation were partially refunded by the 2012 Water Revenue Bonds.

(2) 2010 Water Revenue Bonds were fully refunded by the 2016 Water Revenue Refunding Bonds.

(3) 2012 Water Revenue Bonds were partially refunded by the 2022 Refunding Revenue Bonds.

(4) See the Demographic Statistics Schedule for personal income and population data used to calculate the ratios.

**MARIN MUNICIPAL WATER DISTRICT**  
**DEMOGRAPHIC AND ECONOMIC STATISTICS - Marin County**  
**Year ended June 30,**

Fiscal Year	Population <sup>(1)</sup>	Personal Income <sup>(1)</sup>	Per Capita Personal Income <sup>(1)</sup>	Unemployment Rate <sup>(2)</sup>
2016	260,651	\$ 30,222,883,000	\$ 115,952	3.30%
2017	260,955	32,502,500,000	124,552	2.90%
2018	259,666	34,866,708,000	134,275	2.60%
2019	258,826	36,684,680,000	141,735	2.40%
2020	257,332	37,461,199,000	145,575	10.10%
2021	260,206	42,704,366,000	164,118	5.10%
2022	256,018	43,824,350,000	171,177	2.90%
2023	254,407	45,939,619,000	180,575	3.50%
2024	Unavailable	Unavailable	Unavailable	4.10%
2025	Unavailable	Unavailable	Unavailable	4.50%

## Sources:

(1) US Department of Commerce, Bureau of Economic Analysis-[www.bea.gov](http://www.bea.gov).

(2) Employment Development Department, Labor Market Information-[www.labormarketinfo.edd.ca.gov](http://www.labormarketinfo.edd.ca.gov).

**MARIN MUNICIPAL WATER DISTRICT  
PRINCIPAL EMPLOYERS IN COUNTY OF MARIN**

Calendar year	2024	2015
Employer	Employees	Percentage of Total County Employment
Kaiser Permanente	5,012	3.98%
BioMarin Pharmaceutical Inc.	3,401	2.70%
County of Marin	2,506	1.99%
Marin Health Medical Center	1,900	1.51%
Corrections Department	1,233	0.98%
YMCA San Francisco	1,096	0.87%
RH (Restoration Hardware)	1,048	0.83%
Bay Equity	1,012	0.80%
Glassdoor Inc.	860	0.68%
College of Marin	508	0.40%
	<b>18,576</b>	<b>14.77%</b>
Total County Employment	<b>125,800</b>	Total County Employment
		<b>137,000</b>
Employer	Employees	Percentage of Total County Employment
County of Marin	2,125	1.55%
San Quentin State Prison	1,705	1.24%
Marin General Hospital	1,575	1.15%
Kaiser Permanente Medical Center	1,378	1.01%
Autodesk, Inc.	850	0.62%
BioMarin Pharmaceutical	834	0.61%
Novato Unified School District	763	0.56%
Fireman's Fund Insurance Co.	721	0.53%
Lucasfilm Ltd.	610	0.45%
Bradley Real Estate	422	0.31%
	<b>10,983</b>	<b>8.02%</b>

Source:  
County of Marin

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**MARIN MUNICIPAL WATER DISTRICT**  
**FULL-TIME EMPLOYEES BY FUNCTION**  
Year ended June 30,

	2016	2017 <sup>(1)</sup>	2018	2019 <sup>(2)</sup>	2020 <sup>(3)</sup>	2021 <sup>(4)</sup>	2022	2023	2024 <sup>(5)</sup>	2025 <sup>(6)</sup>
General Manager Division	19	21	20	2	10	31	31	32	37	12
Legal Service Division	1	1	1	2	2	2	2	2	2	2
Finance & Administrative Service Division	33	35	35	53	45	45	41	33	35	43
Human Resources Division	7	7	7	5						
Environmental & Engineering Service Division	92	86	92	92	88	41	43	40	41	41
Facilities & Watershed Division	80	78	73	75	80					
Operations Division	-	-	-	-	-	107	101	106	86	87
Watershed Management Division	-	-	-	-	-	-	-	-	-	25
Water Resources Division									22	23
	<b>232</b>	<b>228</b>	<b>228</b>	<b>229</b>	<b>225</b>	<b>226</b>	<b>218</b>	<b>213</b>	<b>223</b>	<b>233</b>

(1) Safety moved from Administrative Services Division to Facilities & Watershed Division in FY 2017.  
(2) Public Information, Water Conservation and IT Departments moved from General Manager Division to Administrative Services Division in FY 2019.  
(3) Human Resource Department moved to General Manager Division and Public Communication Department moved from Administrative Services Division to General Manager Division in FY 2020.  
(4) Watershed Department moved to General Manager Division, Facilities Department moved to Operations Division, Water System, Water Quality Lab, Water Treatment, Backflow Departments moved from Engineering Division to Operations Division in FY 2021.  
(5) Water Resources Division moved from Operations Division in FY 2024.  
(6) Watershed Management Division moved from General Manager Division  
IT Department moved to Finance & Administrative Services Division from Engineering Division

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**MARIN MUNICIPAL WATER DISTRICT**  
**TEN YEAR SUMMARY OF UTILITY PLANT AND ACCUMULATED DEPRECIATION**  
Year ended June 30,

Description	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
Water Rights	\$ 13,273,601	\$ 19,623,196	\$ 19,623,196	\$ 16,755,852	\$ 16,298,734	\$ 16,298,734	\$ 16,298,734	\$ 16,298,734	\$ 16,298,734	\$ 16,298,734
Land	11,465,962	11,539,660	12,675,559	13,536,978	13,638,944	18,750,702	19,204,676	19,612,537	20,014,224	20,014,224
Buildings	23,435,207	23,435,207	23,437,365	24,446,991	24,464,041	26,061,904	26,153,018	26,153,018	26,149,963	26,149,963
Dams and reservoirs	110,266,491	111,878,050	114,482,162	115,118,366	115,119,565	116,835,082	117,969,615	118,013,986	119,167,682	120,162,715
Pumping plants	33,424,128	33,789,710	33,793,514	39,855,409	40,134,543	40,307,556	42,546,794	42,958,428	43,017,227	43,017,227
Water treatment plants	46,916,968	46,997,576	47,028,515	47,756,388	38,503,048	39,601,987	43,832,437	45,159,604	45,821,234	45,897,166
Transmission and distribution lines	302,385,765	316,617,744	320,953,556	335,058,642	339,588,434	352,012,372	372,592,048	376,336,127	387,929,583	395,743,350
Vehicles	7,755,984	8,114,715	8,176,287	8,446,342	8,396,996	8,289,146	8,550,432	8,437,888	8,795,849	9,399,221
Equipment	21,675,862	22,292,032	23,356,824	24,863,812	25,255,415	36,282,620	36,862,527	36,857,150	37,499,100	38,471,744
Construction in Progress	27,133,846	34,538,754	51,212,783	44,138,334	54,243,727	42,854,665	42,395,496	53,467,890	59,656,747	92,341,406
Total Plant-In-Service	<u>597,733,814</u>	<u>628,826,644</u>	<u>654,739,761</u>	<u>669,977,114</u>	<u>675,642,547</u>	<u>697,294,768</u>	<u>726,405,777</u>	<u>742,923,362</u>	<u>764,295,148</u>	<u>807,495,750</u>
Less Accumulated Depreciation	(214,197,589)	(225,082,786)	(235,908,831)	(245,204,834)	(250,499,901)	(262,441,312)	(276,413,769)	(290,098,995)	(303,741,848)	(316,587,996)
<b>Net Utility Plant</b>	<b>\$ 383,536,225</b>	<b>\$ 403,743,858</b>	<b>\$ 418,830,930</b>	<b>\$ 424,772,300</b>	<b>\$ 425,142,746</b>	<b>\$ 434,853,456</b>	<b>\$ 449,992,008</b>	<b>\$ 452,824,367</b>	<b>\$ 460,553,300</b>	<b>\$ 490,907,754</b>

**MARIN MUNICIPAL WATER DISTRICT**  
**TEN YEAR SUMMARY OF WATER PRODUCTION BY WATER SUPPLY SOURCES**  
Year ended June 30,

Fiscal Year	San Geronimo Treatment Plant	Bon Tempe Treatment Plant	Raw Water	Water Purchased <sup>(1)</sup>	Recycled <sup>(2)</sup>	TOTAL (Acre Foot)	CHANGE	PERCENT	POPULATION <sup>(3)</sup>	Gallons per capita per day
2016	12,515	4,639	288	5,300	506	23,248	(1,159)	-4.7%	189,400	109.6
2017	10,454	7,254	289	5,299	441	23,737	489	2.1%	190,300	111.4
2018	14,427	5,449	313	5,299	573	26,061	2,324	9.8%	190,800	121.9
2019	13,420	5,869	327	5,299	329	25,244	(817)	-3.1%	191,300	117.8
2020	16,193	5,010	181	5,626	0	27,010	1,766	7.0%	195,880	123.1
2021	13,945	4,528	108	7,723	200	26,504	(506)	-1.9%	193,937	122.0
2022	8,755	2,767	117	8,896	629	21,164	(5,340)	-20.1%	195,271	96.8
2023	11,859	4,066	163	4,851	681	21,620	456	2.2%	196,605	98.2
2024	11,844	3,874	117	5,776	760	22,371	751	3.5%	196,605	101.6
2025	12,473	4,177	128	5,791	752	23,321	950	4.2%	205,697	101.2
Total:	125,885	47,633		2,031	59,860	4,871	240,280			
10-YEAR AVERAGE (2016-25)	12,589	4,763	203	5,986	487		24,028			

(1) Purchased water from Sonoma County Water Agency.

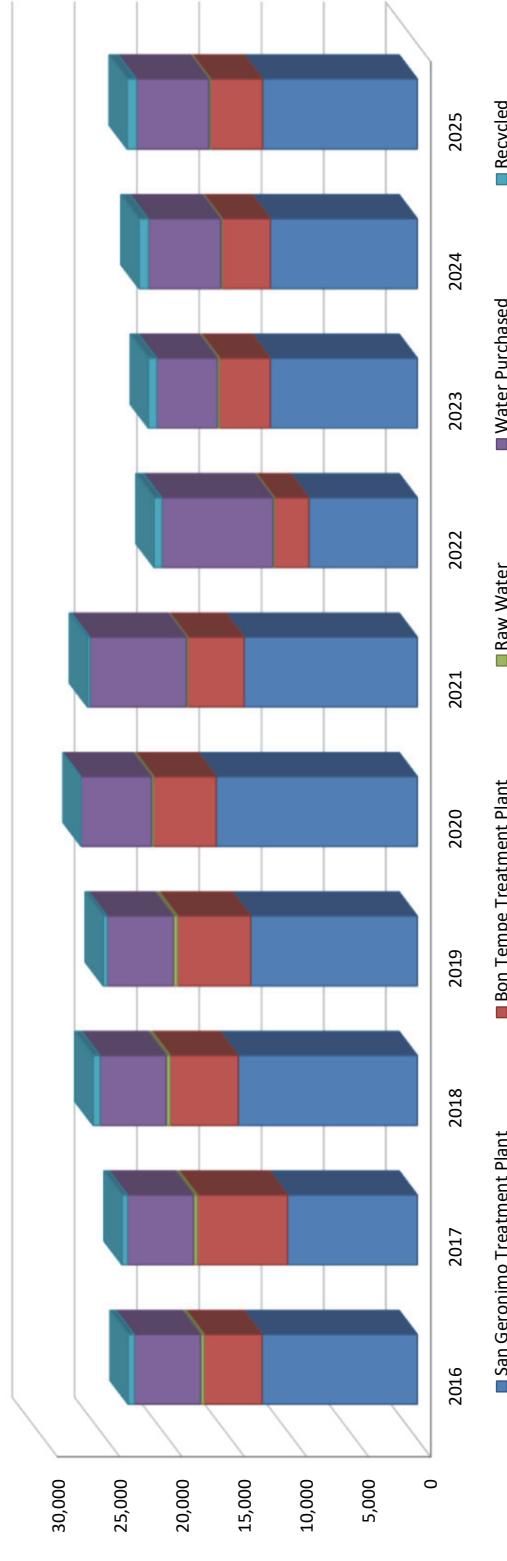
(2) The District stopped operating the recycling water treatment plant in October 2018. Customers who have separate recycle water meters were provided with the regular potable water during FY2020.

From FY 2021 on, recycled water is provided under an agreement to purchase recycled water from Las Gallinas Valley Sanitary District.

(3)

Population data source Urban Water Management Plan. Numbers after 2020 are projections.

### Production by Water Supply Sources

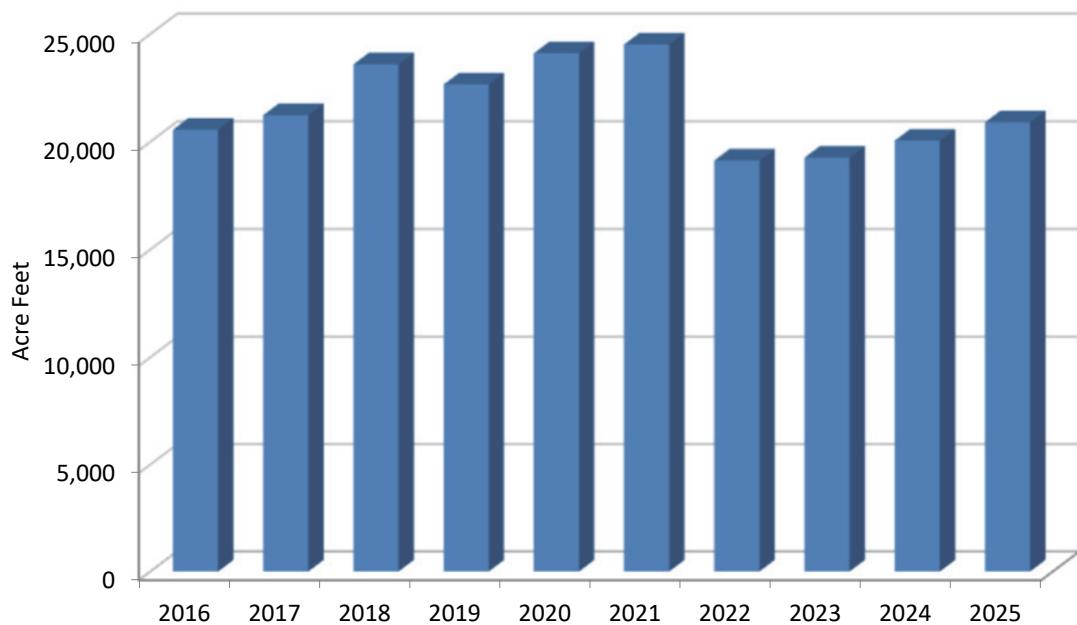


**MARIN MUNICIPAL WATER DISTRICT**  
**TEN YEAR SUMMARY OF WATER DEMAND**  
**Year ended June 30,**

<b>Fiscal Year</b>	<b>Total Water Demand (AF)<sup>(1)</sup></b>	<b>Million Gallons Per Day (MGD)</b>
2016	20,558	18.35
2017	21,233	18.96
2018	23,589	21.06
2019	22,655	20.23
2020	24,104	21.52
2021	24,511	21.88
2022	19,129	17.08
2023	19,259	17.19
2024	20,050	17.90
2025	20,898	18.66

(1) Includes billed metered consumption for all customer classes for treated, recycled, and raw water.

### **Water Demand**



MARIN MUNICIPAL WATER DISTRICT  
MISCELLANEOUS STATISTICS  
Year ended June 30,

	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
<b>Service Area</b>										
Square miles	147	147	147	147	147	147	147	147	147	147
Population (1)	189,400	190,300	190,800	191,300	195,880	193,337	195,271	196,605	196,605	205,697
<b>Water Supply</b>										
Watershed lands (acres)	21,600	21,600	21,600	21,600	21,600	21,600	21,600	21,600	21,600	21,600
Number of storage reservoirs	7	7	7	7	7	7	7	7	7	7
Total reservoir storage capacity	79,566	79,566	79,566	79,566	79,566	79,566	79,566	79,566	79,566	79,566
In acre feet	25,927	25,927	25,927	25,927	25,927	25,927	25,927	25,927	25,927	25,927
In millions of gallons	52	52	52	52	52	52	52	52	52	52
Average yearly rainfall in inches at Lagunitas Lake	61,400	61,400	61,400	61,400	61,400	61,400	61,400	61,400	61,400	61,400
Average yearly runoff, less losses (due to evaporation):	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000
In acre feet	6,200	6,500	6,200	6,000	5,900	6,200	6,500	6,500	6,100	6,000
In millions of gallons	29,000	29,000	29,000	29,000	29,000	29,000	29,000	29,000	29,000	29,000
Average Water imported (from Russian River over 10 years (acre feet))	61,400	61,400	61,400	61,400	61,400	61,400	61,400	61,400	61,400	61,400
Operational yield (acre feet) <sup>(2)</sup>	29,000	29,000	29,000	29,000	29,000	29,000	29,000	29,000	29,000	29,000
<b>Water Use</b>										
Service connections (active)	61,800	61,800	61,900	61,900	61,900	61,900	62,000	62,100	62,100	62,100
Residential	55,600	55,700	55,800	55,700	55,800	55,800	56,000	56,000	56,000	56,000
Other	6,200	6,100	6,100	6,200	6,100	6,100	6,000	6,100	6,100	6,100
Maximum annual use (1987)	33,100	33,100	33,100	33,100	33,100	33,100	33,100	33,100	33,100	33,100
In acre feet	10,785	10,785	10,785	10,785	10,785	10,785	10,785	10,785	10,785	10,785
In millions of gallons	25,730	25,600	25,200	24,900	25,100	25,200	24,600	24,000	23,750	23,300
Average annual treated water use over 10 years	8,380	8,341	8,200	8,100	8,200	8,200	8,015	7,820	7,740	7,590
In acre feet										
In millions of gallons										
<b>Potable Water Facilities</b>										
Miles of pipeline	886	887	887	883	883	883	883	883	883	883
Number of storage tanks	125	125	125	124	124	124	128	128	128	120
Total tank storage capacity (millions of gallons)	82	82	82	82	82	82	80	80	80	80
Number of pump stations	94	94	94	94	94	94	94	94	94	94
Number of potable water treatment plants	3	3	3	3	3	3	3	3	3	3
Maximum daily treatment plant capacity (millions of gallons)	71	71	71	71	71	71	71	71	71	71
Average daily treatment plant production (millions of gallons)	25	21	21	21	22	22	22	21	19	18
<b>Recycled Water Facilities</b>										
Miles of pipeline	24	24	24	24	24	24	25	25	25	25
Number of storage tanks	3	3	3	3	3	3	3	3	3	3
Total tank storage capacity (millions of gallons)	1.9	1.9	1.9	1.9	1.9	1.9	1.9	1.9	1.9	1.9
Number of pump stations	3	3	3	3	3	3	3	3	3	3
Number of recycled water treatment plants	1	1	1	1	0	0	0	0	0	0
Maximum daily treatment plant capacity (millions of gallons)	2	2	2	2	0	0	0	0	0	0

Section 3. Item #b.

(1) Population data source Urban Water Management Plan. Numbers after 2020 are projections.

(2) Amount of water that can be supplied in all but the driest years.

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**Attachment 2**

**MARIN MUNICIPAL WATER DISTRICT**  
**MEMORANDUM ON INTERNAL CONTROL**  
**AND**  
**REQUIRED COMMUNICATIONS**

**FOR THE YEAR ENDED JUNE 30, 2025**

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**MARIN MUNICIPAL WATER DISTRICT**  
**MEMORANDUM ON INTERNAL CONTROL**  
**AND**  
**REQUIRED COMMUNICATIONS**

**For the Year Ended June 30, 2025**

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## MEMORANDUM ON INTERNAL CONTROL

To the Board of Directors  
 Marin Municipal Water District  
 Corte Madera, California

In planning and performing our audit of the basic financial statements of the Marin Municipal Water District (District) as of and for the year ended June 30, 2025, in accordance with auditing standards generally accepted in the United States of America, we considered the District's internal control over financial reporting (internal control) as a basis for designing audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the District's internal control. Accordingly, we do not express an opinion on the effectiveness of the District's internal control.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct misstatements on a timely basis. A material weakness is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the District's financial statements will not be prevented, or detected and corrected on a timely basis.

Our consideration of internal control was for the limited purpose described in the first paragraph and was not designed to identify all deficiencies in internal control that might be material weaknesses. In addition, because of inherent limitations in internal control, including the possibility of management override of controls, misstatements due to error or fraud may occur and not be detected by such controls. Given these limitations, during our audit, we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

Included in the Schedule of Other Matters are recommendations not meeting the above definitions that we believe are opportunities for strengthening internal controls and operating efficiency.

This communication is intended solely for the information and use of management, the Board of Directors, others within the organization, and agencies and pass-through entities requiring compliance with *Government Auditing Standards*, and is not intended to be and should not be used by anyone other than these specified parties.

*Maze & Associates*

Pleasant Hill, California  
 December 31, 2025

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## SCHEDULE OF OTHER MATTERS

**NEW GASB PRONOUNCEMENTS OR PRONOUNCEMENTS NOT YET EFFECTIVE**

The following comment represents new pronouncements taking affect in the next few years. We cite them here to keep you informed of developments:

**EFFECTIVE FISCAL YEAR 2025/26:****GASB 103 – *Financial Reporting Model Improvements***

The objective of this Statement is to improve key components of the financial reporting model to enhance its effectiveness in providing information that is essential for decision making and assessing a government's accountability. This Statement also addresses certain application issues.

**Management's Discussion and Analysis** - This Statement continues the requirement that the basic financial statements be preceded by management's discussion and analysis (MD&A), which is presented as required supplementary information (RSI). MD&A provides an objective and easily readable analysis of the government's financial activities based on currently known facts, decisions, or conditions and presents comparisons between the current year and the prior year. This Statement requires that the information presented in MD&A be limited to the related topics discussed in five sections: (1) Overview of the Financial Statements, (2) Financial Summary, (3) Detailed Analyses, (4) Significant Capital Asset and Long-Term Financing Activity, and (5) Currently Known Facts, Decisions, or Conditions. Furthermore, this Statement stresses that the detailed analyses should explain why balances and results of operations changed rather than simply presenting the amounts or percentages by which they changed. This Statement emphasizes that the analysis provided in MD&A should avoid unnecessary duplication by not repeating explanations that may be relevant to multiple sections and that "boilerplate" discussions should be avoided by presenting only the most relevant information, focused on the primary government. In addition, this Statement continues the requirement that information included in MD&A distinguish between that of the primary government and its discretely presented component units.

**Unusual or Infrequent Items** - This Statement describes unusual or infrequent items as transactions and other events that are either unusual in nature or infrequent in occurrence. Furthermore, governments are required to display the inflows and outflows related to each unusual or infrequent item separately as the last presented flow(s) of resources prior to the net change in resource flows in the government-wide, governmental fund, and proprietary fund statements of resource flows.

## SCHEDULE OF OTHER MATTERS

***GASB 103 – Financial Reporting Model Improvements (Continued)***

**Presentation of the Proprietary Fund Statement of Revenues, Expenses, and Changes in Fund Net Position** - This Statement requires that the proprietary fund statement of revenues, expenses, and changes in fund net position continue to distinguish between operating and nonoperating revenues and expenses. Operating revenues and expenses are defined as revenues and expenses other than nonoperating revenues and expenses. Nonoperating revenues and expenses are defined as (1) subsidies received and provided, (2) contributions to permanent and term endowments, (3) revenues and expenses related to financing, (4) resources from the disposal of capital assets and inventory, and (5) investment income and expenses.

In addition to the subtotals currently required in a proprietary fund statement of revenues, expenses, and changes in fund net position, this Statement requires that a subtotal for operating income (loss) and noncapital subsidies be presented before reporting other nonoperating revenues and expenses. Subsidies are defined as (1) resources received from another party or fund (a) for which the proprietary fund does not provide goods and services to the other party or fund and (b) that directly or indirectly keep the proprietary fund's current or future fees and charges lower than they would be otherwise, (2) resources provided to another party or fund (a) for which the other party or fund does not provide goods and services to the proprietary fund and (b) that are recoverable through the proprietary fund's current or future pricing policies, and (3) all other transfers.

**Budgetary Comparison Information** - This Statement requires governments to present budgetary comparison information using a single method of communication—RSI. Governments also are required to present (1) variances between original and final budget amounts and (2) variances between final budget and actual amounts. An explanation of significant variances is required to be presented in notes to RSI.

***How the Changes in This Statement Will Improve Financial Reporting***

The requirements for MD&A will improve the quality of the analysis of changes from the prior year, which will enhance the relevance of that information. They also will provide clarity regarding what information should be presented in MD&A.

The requirements for the separate presentation of unusual or infrequent items will provide clarity regarding which items should be reported separately from other inflows and outflows of resources.

The definitions of operating revenues and expenses and of nonoperating revenues and expenses will replace accounting policies that vary from government to government, thereby improving comparability. The addition of a subtotal for operating income (loss) and noncapital subsidies will improve the relevance of information provided in the proprietary fund statement of revenues, expenses, and changes in fund net position.

The requirement for presentation of major component unit information will improve comparability.

The requirement that budgetary comparison information be presented as RSI will improve comparability, and the inclusion of the specified variances and the explanations of significant variances will provide more useful information for making decisions and assessing accountability.

## MEMORANDUM ON INTERNAL CONTROL

Section 3. Item #b.

### SCHEDULE OF OTHER MATTERS

#### EFFECTIVE FISCAL YEAR 2026/27:

##### **GASB 104 – *Disclosure of Certain Capital Assets***

State and local governments are required to provide detailed information about capital assets in notes to financial statements. GASB Statement No. 34, *Basic Financial Statements—and Management's Discussion and Analysis—for State and Local Governments*, requires certain information regarding capital assets to be presented by major class. The objective of this Statement is to provide users of government financial statements with essential information about certain types of capital assets.

This Statement requires certain types of capital assets to be disclosed separately in the capital assets note disclosures required by Statement 34. Lease assets recognized in accordance with GASB Statement No. 87, *Leases*, and intangible right-to-use assets recognized in accordance with GASB Statement No. 94, *Public-Private and Public-Public Partnerships and Availability Payment Arrangements*, should be disclosed separately by major class of underlying asset in the capital assets note disclosures. Subscription assets recognized in accordance with GASB Statement No. 96, *Subscription-Based Information Technology Arrangements*, also should be separately disclosed. In addition, this Statement requires intangible assets other than those three types to be disclosed separately by major class.

This Statement also requires additional disclosures for capital assets held for sale. A capital asset is a capital asset held for sale if (a) the government has decided to pursue the sale of the capital asset and (b) it is probable that the sale will be finalized within one year of the financial statement date. Governments should consider relevant factors to evaluate the likelihood of the capital asset being sold within the established time frame. This Statement requires that capital assets held for sale be evaluated each reporting period. Governments should disclose (1) the ending balance of capital assets held for sale, with separate disclosure for historical cost and accumulated depreciation by major class of asset, and (2) the carrying amount of debt for which the capital assets held for sale are pledged as collateral for each major class of asset.

#### **How the Changes in This Statement Will Improve Financial Reporting**

The requirements of this Statement will improve financial reporting by providing users of financial statements with essential information about certain types of capital assets in order to make informed decisions and assess accountability. Additionally, the disclosure requirements will improve consistency and comparability between governments.

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## MEMORANDUM ON INTERNAL CONTROL

Section 3. Item #b.

### STATUS OF PRIOR YEAR OTHER MATTERS

2024-01      **Super User Rights and Financial System Access**

Criteria: A system super-user is an individual who has full access over the District's financial system including all modules and all functions. This type of access should be limited to as few people as possible. If possible, super-user rights should be removed from Finance Department staff. In addition, whenever there is an employee who is terminated from the District they should be removed from financial system access immediately.

Condition: During our interim audit, we noted that the Finance Manager is a super-user in the District's financial system. Furthermore, the user has unlimited access to the accounting systems modules and security settings by the fact that they have the ability to perform any function within the system.

Cause: In order to provide employees access when staff are on vacation or out of office, the Finance Manager needs super user access.

Potential Effect: When accounting staff have super-user rights, there is an increased risk of unauthorized adjustments being made to the general ledger. In addition, when terminated employees who have access to the District's financial system increases fraud risk.

Recommendation: The District should review the necessity of granting any employee the super-user rights to the financial system. For any module within the financial system that these employees do not need to edit, their access should be limited to read-only.

Current Status: The Finance Manager requires access to certain modules in order to perform essential job duties. Additionally, the District was previously unaware that employees had been granted super-user access.

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## REQUIRED COMMUNICATIONS

To the Board of Directors  
 Marin Municipal Water District  
 Corte Madera, California

We have audited the basic financial statements of the Marin Municipal Water District for the year ended June 30, 2025. Professional standards require that we provide you with information about our responsibilities under generally accepted auditing standards, as well as certain information related to the planned scope and timing of our audit. We have communicated such information in our letter to you dated May 16, 2025. Professional standards also require that we communicate to you the following information related to our audit.

### **Significant Audit Matters**

#### ***Qualitative Aspects of Accounting Practices***

*Accounting Policies* - Management is responsible for the selection and use of appropriate accounting policies. The significant accounting policies used by the District are described in Note 1 to the financial statements. No new accounting policies were adopted, and the application of existing policies was not changed during the year, except as follows:

The following pronouncements became effective, but did not have a material effect on the financial statements:

**GASB 101 – Compensated Absences**  
**GASB 102 – Certain Risk Disclosures**

*Unusual Transactions, Controversial or Emerging Areas* - We noted no transactions entered into by the District during the year for which there is a lack of authoritative guidance or consensus. All significant transactions have been recognized in the financial statements in the proper period.

*Accounting Estimates* - Accounting estimates are an integral part of the financial statements prepared by management and are based on management's knowledge and experience about past and current events and assumptions about future events. Certain accounting estimates are particularly sensitive because of their significance to the financial statements and because of the possibility that future events affecting them may differ significantly from those expected. The most sensitive estimates affecting the District's financial statements were:

*Estimated Fair Value of Investments*: As of June 30, 2025, the District held approximately \$98.4 million of cash and investments as measured by fair value as disclosed in Note 2 to the financial statements. Fair value is essentially market pricing in effect as of June 30, 2025. These fair values are not required to be adjusted for changes in general market conditions occurring subsequent to June 30, 2025.

*Estimate of Depreciation:* Management's estimate of the depreciation is based on useful lives determined by management. These lives have been determined by management based on the expected useful life of assets as disclosed in Note 1E to the financial statements. We evaluated the key factors and assumptions used to develop the depreciation estimate in determining that it is reasonable in relation to the basic financial statements taken as a whole.

*Estimated Net Pension Liabilities and Pension-Related Deferred Outflows and Inflows of Resources:* Management's estimate of the net pension liabilities and deferred outflows/inflows of resources are disclosed in Note 7 to the financial statements and are based on accounting valuations determined by the California Public Employees Retirement System, which are based on the experience of the District. We evaluated the key factors and assumptions used to develop the estimate in determining that it is reasonable in relation to the basic financial statements taken as a whole.

*Estimated Net OPEB Liabilities and OPEB-Related Deferred Outflows and Inflows of Resources:* Management's estimate of the net OPEB liabilities is disclosed in Note 9 to the financial statements and is based on an actuarial study determined by a consultant, which is based on the experience of the District. We evaluated the key factors and assumptions used to develop the estimate in determining that it is reasonable in relation to the basic financial statements taken as a whole.

*Disclosures* - The financial statement disclosures are neutral, consistent, and clear.

#### ***Difficulties Encountered in Performing the Audit***

We encountered no significant difficulties in dealing with management in performing and completing our audit.

#### ***Corrected and Uncorrected Misstatements***

Professional standards require us to accumulate all known and likely misstatements identified during the audit, other than those that are clearly trivial, and communicate them to the appropriate level of management. Management has corrected all such misstatements. In addition, none of the misstatements detected as a result of audit procedures and corrected by management were material, either individually or in the aggregate, to each opinion unit's financial statements taken as a whole.

Professional standards require us to accumulate all known and likely uncorrected misstatements identified during the audit, other than those that are clearly trivial, and communicate them to the appropriate level of management. We have no such misstatements to report to the Board of Directors.

#### ***Disagreements with Management***

For purposes of this letter, a disagreement with management is a financial accounting, reporting, or auditing matter, whether or not resolved to our satisfaction, that could be significant to the financial statements or the auditor's report. We are pleased to report that no such disagreements arose during the course of our audit.

#### ***Management Representations***

We have requested certain representations from management that are included in a management representation letter dated December 31, 2025.

### ***Management Consultations with Other Independent Accountants***

In some cases, management may decide to consult with other accountants about auditing and accounting matters, similar to obtaining a “second opinion” on certain situations. If a consultation involves application of an accounting principle to the District’s financial statements or a determination of the type of auditor’s opinion that may be expressed on those statements, our professional standards require the consulting accountant to check with us to determine that the consultant has all the relevant facts. To our knowledge, there were no such consultations with other accountants.

### ***Other Audit Findings or Issues***

We generally discuss a variety of matters, including the application of accounting principles and auditing standards, with management each year prior to retention as the District’s auditors. However, these discussions occurred in the normal course of our professional relationship and our responses were not a condition to our retention.

### **Other Matters**

We applied certain limited procedures to the required supplementary information that accompanies and supplements the basic financial statements. Our procedures consisted of inquiries of management regarding the methods of preparing the information and comparing the information for consistency with management’s responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We did not audit the required supplementary information and do not express an opinion or provide any assurance on the required supplementary information.

We were engaged to report on the supplementary information that accompanies the financial statements, but is not required supplementary information. With respect to this supplementary information, we made certain inquiries of management and evaluated the form, content, and methods of preparing the information to determine that the information complies with accounting principles generally accepted in the United States of America, the method of preparing it has not changed from the prior period, and the information is appropriate and complete in relation to our audit of the financial statements. We compared and reconciled the supplementary information to the underlying accounting records used to prepare the financial statements or to the financial statements themselves.

We were not engaged to report on the Introductory and Statistical Sections which accompany the financial statements, but are not required supplementary information. Such information has not been subjected to the auditing procedures applied in the audit of the basic financial statements, and accordingly, we do not express an opinion or provide any assurance on them.

\*\*\*\*\*

This information is intended solely for the use of Board of Directors and management and is not intended to be, and should not be, used by anyone other than these specified parties.

*Maze & Associates*

Pleasant Hill, California  
December 31, 2025

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**MARIN  
WATER**

Section 3. Item #c.

# STAFF REPORT

**Meeting Type:** Finance & Administration Committee

**Title:** Training Program Update

**From:** Vikkie Garay, Human Resources Manager

**Through:** Ben Horenstein, General Manager

**Meeting Date:** January 22, 2026

*VG*  
*BH*

**TYPE OF ITEM:**  Approve  Review and Comment

**RECOMMENDATION:** Review and comment on an update on the development of the District's training program

**DISCUSSION:** The District's Five-Year Strategic Plan includes an objective to develop a broad-based employee training program that provides continued core leadership training for managers and supervisors and implements a needs assessment and training for technical staff and soft skills for all District staff. The employee training program is a key objective of our overall goal of organizational excellence that emphasizes developing high-performing mission and values focused teams.

In support of this objective, staff have completed an agencywide training needs assessment to establish the District's training priorities. Staff will discuss the current state of training and outcomes of the training needs assessment and plans for the upcoming year.

**ENVIRONMENTAL REVIEW:** Not Applicable.

**FISCAL IMPACT:** Funding for staff training is included in the adopted budget.

**ATTACHMENT(S):** None.



# STAFF REPORT

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**Meeting Type:** Finance & Administration Committee  
**Title:** Monthly Financial Update  
**From:** Bret Uppendahl, Finance Director *BU*  
**Through:** Ben Horenstein, General Manager *JH*  
**Meeting Date:** January 22, 2026

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**TYPE OF ITEM:**  Approve  X  Review and Comment

**RECOMMENDATION:** Review and comment on the Monthly Financial Update

**SUMMARY:** The Monthly Financial Update provides an overview for fiscal year 2025/26 water sales revenue and fiscal year-to-date financials.

Fiscal year 2025/26 District operating and capital revenue is \$96.1 million, which is 53% of budgeted revenue for the year. Total expenditures including encumbrances are \$104.3 million, or 49% of annual budget. Water sales, excluding fixed charges, are 12% below the budget for the first six months of the year.

**DISCUSSION:** Attached is the budget to actual comparison for fiscal year 2025/26 as of December 31, 2025, which is prepared by fund and includes revenues and expenditures. For reference, if revenues and expenses tracked linearly, they would be expected to be at 50% of the fiscal year budget at the end of December. However, due to the seasonal impacts on water use, water sales revenues would be expected to be at 63 percent of the annual revenue budget at the end of December.

For the Operating Fund, total revenues as of December 31, 2025 are \$84.7 million, or 55% of the annual budget. Total operating expenditures, not including depreciation and amortization or encumbrances, are \$67.3 million, or 52% of budget. For the Capital Fund, total revenues are \$11.4 million, which is 41% of budget. These revenues are comprised primarily of Capital Maintenance Fee (CMF) revenues, which are at 50% of the budget. Total Capital Improvement Program (CIP) expenditures are \$12.6 million, or 15% of budget, as CIP projects typically do not follow linear trends in expenditures. As noted in Attachment 4, an additional \$24.4 million is encumbered, bringing total expenditures with encumbrances to \$37 million, or 43% of budget.

The fiscal year to date billed water sales through December 31, 2025 were \$64.2 million, which is 56% of the annual water sales revenue forecast. Billed water consumption through December 31, 2025 was 11,864 AF, which is 7% lower than this time last year.

Year-to-date total water sales and fees (service charges, watershed fees and capital maintenance fees) through December 31, 2025 were \$89.5 million, which is 54% of the total annual rate revenue forecast of \$165.8 million (\$147.9 million operating and \$17.9 million capital). Compared to the same period for the previous fiscal year, revenue from water sales and fees increased by \$2.7 million, or 3%.

**ENVIRONMENTAL REVIEW:** Not applicable.

**FISCAL IMPACT:** None.

**ATTACHMENT(S):**

1. Total Water Sales and Fixed Charges & Fees FY 2024/25 – 2025/26
2. Billed Water Consumption in AF FY 2015/16 to FY 2025/26
3. Budget to Actual Comparison for FY 2025/26
4. CIP Budget to Actual Comparison for FY 2025/26

**Total Water Sales and Fixed Charges & Fees**  
**Fiscal Years 2024/25 - 2025/26**

Section 3. Item #d.

**OPERATING FUND****CAPITAL FUND**

Month	Water Sales			Service Charge			Watershed Fee			Capital Maintenance Fee			Total Water Sales and Charges		
	24/25 Actual	25/26 Budget	25/26 Actual	24/25 Actual	25/26 Budget	25/26 Actual	24/25 Actual	25/26 Budget	25/26 Actual	24/25 Actual	25/26 Budget	25/26 Actual	24/25 Actual	25/26 Budget	25/26 Actual
July	\$ 7,743,761	\$ 9,045,000	\$ 8,916,522	\$ 1,638,745	\$ 1,723,000	\$ 1,716,621	\$ 441,637	\$ 448,000	\$ 435,208	\$ 1,107,901	\$ 1,210,000	\$ 1,167,597	\$ 10,932,044	\$ 12,426,000	\$ 12,235,949
August	13,177,298	15,392,000	13,836,333	2,387,120	2,502,000	2,488,545	798,805	716,000	729,012	1,634,811	1,766,000	1,688,205	17,998,034	20,376,000	18,742,094
September	10,537,001	12,308,000	10,916,836	1,707,764	1,806,000	1,789,717	487,440	544,000	496,289	1,159,561	1,210,000	1,227,474	13,891,766	15,868,000	14,430,315
October	13,984,090	16,334,000	14,467,294	2,486,025	2,626,000	2,667,208	737,461	806,000	709,689	1,699,834	1,770,000	1,810,929	18,907,409	21,536,000	19,655,120
November	7,924,059	9,256,000	7,527,721	1,715,498	1,797,000	1,805,025	399,030	430,000	368,058	1,166,678	1,206,000	1,238,949	11,205,265	12,689,000	10,939,754
December	9,077,109	10,602,000	8,560,041	2,518,543	2,637,000	2,646,023	502,893	537,000	456,887	1,715,283	1,772,000	1,799,611	13,813,827	15,548,000	13,462,561
January	4,012,842	4,687,000		1,703,314	1,799,000		238,041	281,000		1,166,490	1,214,000		7,120,687	7,981,000	
February	6,480,068	7,569,000		2,490,645	2,629,000		379,545	421,000		1,706,906	1,772,000		11,057,165	12,391,000	
March	3,366,736	3,932,000		1,612,894	1,735,000		202,234	229,000		1,104,439	1,170,000		6,286,303	7,066,000	
April	6,013,038	7,023,000		2,399,960	2,580,000		359,204	408,000		1,652,559	1,749,000		10,424,760	11,760,000	
May	5,428,949	6,341,000		1,907,379	1,912,000		312,599	324,000		1,287,089	1,272,000		8,936,016	9,849,000	
June	11,312,446	13,214,122		2,484,907	2,614,957		630,151	685,124		1,698,519	1,766,643		16,126,022	18,280,846	
<b>TOTAL</b>	<b>\$ 99,057,397</b>	<b>\$ 115,703,122</b>	<b>\$ 64,224,746</b>	<b>\$ 25,052,793</b>	<b>\$ 26,360,957</b>	<b>\$ 13,113,140</b>	<b>\$ 5,489,039</b>	<b>\$ 5,829,124</b>	<b>\$ 3,195,142</b>	<b>\$ 17,100,069</b>	<b>\$ 17,877,643</b>	<b>\$ 8,932,764</b>	<b>\$ 146,699,299</b>	<b>\$ 165,770,846</b>	<b>\$ 89,465,792</b>

Monthly Budget to Actual: 88.1%	Monthly Budget to Actual: 100.2%	Monthly Budget to Actual: 91.8%
% of Annual Budget: 55.5%	% of Annual Budget: 49.7%	% of Annual Budget: 54.8%
Actual to Actual: 102.9%	Actual to Actual: 105.3%	Actual to Actual: 94.9%
Monthly Budget to Actual: 100.0%		
% of Annual Budget: 50.0%		
Actual to Actual: 105.3%		
Monthly Budget to Actual: 90.9%		
% of Annual Budget: 54.0%		
Actual to Actual: 103.1%		

**Billed Water Consumption In AF**  
**Fiscal Year 2015/16 - 2025/26**

Month	15/16 Actual	16/17 Actual	17/18 Actual	18/19 Actual	19/20 Actual	20/21 Actual	21/22 Actual	22/23 Actual	23/24 Actual	24/25 Actual	25/26 Budget	25/26 Actual	Monthly Budget Variance	Actual to Actual % Change
July	1,628	1,876	1,931	1,975	1,834	2,022	1,642	1,562	1,674	1,690	1,706	1,649	-3.3%	-2.4%
August	2,620	3,012	3,206	3,245	3,112	3,215	2,500	2,476	2,697	3,052	3,081	2,740	-11.1%	-10.2%
September	1,775	1,939	2,027	2,145	2,112	2,205	1,604	1,881	1,866	1,851	1,863	1,828	-1.9%	-1.2%
October	2,583	2,767	3,140	2,951	3,058	3,124	2,293	2,498	2,673	2,779	2,804	2,600	-7.3%	-6.4%
November	1,490	1,340	1,705	1,664	1,837	1,882	1,153	1,329	1,409	1,516	1,528	1,355	-11.3%	-10.6%
December	1,935	1,646	1,914	2,169	2,295	2,418	1,439	1,795	1,749	1,908	1,927	1,692	-12.2%	-11.3%
January	991	910	942	993	1,186	1,157	735	984	1,013	910	923			
February	1,450	1,392	1,754	1,525	1,556	1,625	1,646	1,385	1,431	1,442	1,461			
March	832	846	992	879	1,105	970	948	830	805	830	784			
April	1,467	1,375	1,612	1,427	1,883	1,775	1,717	1,377	1,419	1,369	1,386			
May	1,067	1,092	1,240	1,224	1,378	1,459	1,209	1,044	1,042	1,201	1,213			
June	2,478	2,416	2,516	2,349	2,711	2,559	2,217	2,119	2,254	2,374	2,398			
<b>TOTAL</b>	<b>20,316</b>	<b>20,611</b>	<b>22,978</b>	<b>22,546</b>	<b>24,065</b>	<b>24,410</b>	<b>19,104</b>	<b>19,279</b>	<b>20,030</b>	<b>20,922</b>	<b>21,075</b>	<b>11,864</b>		
<i>Change from prior year:</i>	-10.67%	1.45%	11.49%	-1.88%	6.74%	1.43%	-21.74%	0.92%	3.90%	4.45%				

Budget-to-Actual Basis    **-8.1%**  
 Actual-to-Actual Basis    **-7.3%**  
 % of Total Budget    **56.3%**

**Marin Municipal Water District**  
**FY 2025/26 Budget to Actual Comparison**  
**Preliminary Unaudited**

Section 3. Item #d.

<b>Operating Fund</b>	<b>FY 2026</b>	<b>Actual as of</b>		<b>% of</b>	<b>Actual as of</b>
		<b>Budget</b>	<b>Dec 31, 2025</b>		
<b>Revenues and Expenditures</b>					
<b>Revenues:</b>					
Water Sales and Service Charge:					
Water Sales	\$ 115,703,122	\$ 64,224,746	55.5%	\$ 62,446,151	
Service Charge	26,360,957	13,113,140	49.7%	12,455,518	
Watershed Management Fee	5,829,124	3,195,142	54.8%	3,367,577	
Total Water Sales and Service Charge	147,893,203	80,533,028	54.5%	78,269,246	
Other Revenues:					
Rents and Royalties	2,369,000	967,287	40.8%	1,049,351	
Grants	-	1,668,324	-	16,174	
Permits and Fees	225,000	156,826	69.7%	155,792	
Late Payments & Charges	110,000	70,916	64.5%	157,043	
Interest	2,680,000	1,135,575	42.4%	750,541	
Miscellaneous	225,000	217,304	96.6%	(774,184)	
Total Other Revenues	5,609,000	4,216,232	75.2%	1,354,716	
<b>Total Operating Revenues</b>	<b>153,502,203</b>	<b>84,749,260</b>	<b>55.2%</b>		<b>79,623,962</b>
<b>Expenditures:</b>					
Personnel services	62,840,577	29,868,263	47.5%	27,914,283	
Materials and supplies	4,418,801	1,757,293	39.8%	1,655,974	
Operations	14,093,488	4,368,124	31.0%	3,418,532	
Water conservation rebate program	608,375	138,390	22.7%	161,270	
Electrical power	6,400,000	3,420,330	53.4%	3,053,356	
Water purchased	26,740,080	21,521,154	80.5%	7,668,407	
Insurance, including claims	3,179,300	1,958,365	61.6%	1,134,815	
General and administrative	6,237,486	2,034,988	32.6%	2,228,918	
Debt service - interest and principal	9,383,807	4,691,904	50.0%	4,695,984	
Overhead cost allocated to capital	(5,400,000)	(2,498,050)	46.3%	(2,531,101)	
<b>Total Operating Expenditures</b>	<b>128,501,913</b>	<b>67,260,760</b>	<b>52.3%</b>		<b>49,400,438</b>
<b>Transfer out to Capital Fund</b>	34,272,357	19,023,976	55.5%	13,395,008	
<b>Transfer out to Reserves</b>	5,000,000	2,500,000	50.0%	2,500,000	
<b>Net Operating Fund Increase/(Decrease)</b>	<b>\$ (14,272,067)</b>	<b>\$ (4,035,476)</b>			<b>\$ 14,328,515</b>

**Marin Municipal Water District**  
**FY 2025/26 Budget to Actual Comparison**  
**Preliminary Unaudited**

Section 3. Item #d.

**Capital Fund**

<b>Revenues and Expenditures</b>	<b>FY 2026 Budget</b>	<b>Actual as of Dec 31, 2025</b>	<b>% of Budget</b>	<b>Actual as of Dec 31, 2024</b>
<b>Revenues:</b>				
Capital Maintenance Fee	\$ 17,877,643	\$ 8,932,764	50.0%	\$ 8,485,589
Capital Connection Fee	100,000	220,238	220.2%	110,476
Capital Grants & Contribution	8,985,854	1,703,866	19.0%	1,772,997
Customer Reimbursement Project	500,000	255,476	51.1%	253,509
Interest Income	-	256,085	-	167,205
<b>Total Capital Revenues</b>	<b>27,463,497</b>	<b>11,368,430</b>	<b>41.4%</b>	<b>10,789,775</b>
<b>Transfer-in from Operating Fund</b>	34,272,357	19,023,976		13,395,008
<b>Capital Expenditures:</b>				
Capital Improvement Projects	84,503,105	12,312,200	14.6%	19,604,710
Capital Equipment Purchases	1,512,105	276,148	18.3%	406,632
<b>Total Capital Expenditures</b>	<b>86,015,210</b>	<b>12,588,348</b>	<b>14.6%</b>	<b>20,011,342</b>
<b>Net Capital Fund Increase/(Decrease)</b>	<b>\$ (24,279,356)</b>	<b>\$ 17,804,058</b>		<b>\$ 4,173,442</b>

**Marin Municipal Water District**  
**FY 2025/26 Budget to Actual Comparison**  
**Preliminary Unaudited**

Section 3. Item #d.

**Fire Flow Fund**

<b>Revenues and Expenditures</b>	<b>FY 2026 Budget</b>	<b>Actual as of Dec 31, 2025</b>	<b>% of Budget</b>	<b>Actual as of Dec 31, 2024</b>
<b>Revenues:</b>				
Fire Flow	4,500,000	2,512,148	55.8%	2,522,009
Interest Income	-	55,438		84,713
<b>Total Revenues</b>	<b>4,500,000</b>	<b>2,567,586</b>	<b>57.1%</b>	<b>2,606,722</b>
<b>Expenditures:</b>				
Capital Projects - Fire Flow	<b>9,630,187</b>	<b>3,637,008</b>	<b>37.8%</b>	<b>1,613,343</b>
<b>Net Fire Flow Fund Increase/(Decrease)</b>	<b>\$ (5,130,187)</b>	<b>\$ (1,069,422)</b>		<b>\$ 993,379</b>

CIP Projects	FY 2026		Capital Projects		Encumbered for Contracts		Section 3. Item #d.	
	Budget		Actual as of Dec 31, 2025		Actual as of Dec 31, 2025			
District Pipeline Replacement	\$ 15,774,643	\$ 2,710,830	\$ 8,062,993	\$ 10,773,824				
Tank Maintenance & Replacement	12,148,696	2,420,509	2,651,074	5,071,583				
Treatment Plant Facilities	4,799,337	1,192,336	2,035,296	3,227,632				
Dam/Pump/Control System/Meters	21,292,037	935,714	4,875,418	5,811,132				
Asset Mangement	1,226,638	14,118	532,519	546,638				
Watershed - Natural Resource Project	2,141,531	328,368	1,101,051	1,429,419				
Watershed - Other	2,192,281	272,572	291,186	563,758				
Information Technology	6,619,474	-	126,864	126,864				
Fire Flow Replacement	9,630,187	3,637,008	827,812	4,464,820				
Reimbursable Grant Projects	17,093,643	3,929,538	4,554,777	8,484,314				
Reimbursable Customer Projects	1,214,825	508,216	0	508,216				
Capital Equipment Purchases	1,512,105	276,148	145,881	422,029				
<b>Total Capital Projects</b>	<b>\$ 95,645,397</b>	<b>\$ 16,225,356</b>	<b>\$ 25,204,872</b>	<b>\$ 41,430,228</b>				



# STAFF REPORT

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**Meeting Type:** Finance & Administration Committee  
**Title:** Insurance Brokerage & Risk Management Services RFP Selection  
**From:** Bret Uppendahl, Finance Director *BU*  
**Through:** Ben Horenstein, General Manager *BH*  
**Meeting Date:** January 22, 2026

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**TYPE OF ITEM:**  Approve  X  Review and Comment

**RECOMMENDATION:** Review and comment on the proposed selection of an Insurance Brokerage & Risk Management consultant for fiscal years 2026/27 through 2028/29

**SUMMARY:** The District's current insurance brokerage agreement with Alliant Insurance Services, Inc expires in fiscal year 2025/26. On October 27, 2025, the District issued a Request for Proposals (RFP) for firms to provide Insurance Brokerage and Risk Management Services. The RFP closed on November 21, 2025, and two proposals were received. Staff recommends the selection of Arthur J. Gallagher & Co. for Insurance Brokerage & Risk Management Services for fiscal years 2026/27 through 2028/29.

**DISCUSSION:** The District entered into an agreement for insurance brokerage services with Alliant Insurance Services, Inc. on April 19, 2019. The initial agreement was for three years from 2019/20 through 2021/22. An amendment extended the agreement for two additional years from 2022/23 to 2023/24. A second amendment extended the agreement for two additional years from 2024/25 to 2025/26. Prior to fiscal year 2019/20 the District received insurance brokerage services from Arthur J. Gallagher & Co.

The RFP issued on October 27, 2025 was posted publicly and sent directly to five insurance brokerage firms. Proposals were received from Alliant Insurance Service, Inc and Arthur J. Gallagher & Co. Both firms are reputable and have excellent public sector experience. Interviews were conducted with both firms and an internal selection panel scored Arthur J. Gallagher & Co. more highly than Alliant Insurance Services, Inc., with the primary areas of distinction being the approach to the scope of services and the proposed fees. The total brokerage fee proposed by Arthur J. Gallagher & Co. is \$55,000 in FY 2026/27, increasing by four to six percent per year throughout the remaining years of the proposal. The total proposed brokerage fee for the three year period is \$173,137.

Staff recommends that the Finance and Administration Committee review the proposal for a three-year agreement for Insurance Brokerage and Risk Management services with Arthur J. Gallagher & Co., which will be brought to the full Board for approval.

**ENVIRONMENTAL REVIEW:** Not applicable.

**FISCAL IMPACT:** The FY 2026/27 through FY 2028/29 cost of \$173,137 represents an 18% reduction to the current brokerage fee of \$70,000 per year. Funding for the brokerage fee is included in the FY 2026/27 budget and will be included in the FY 2027/28 and FY 2028/29 budget request.

**ATTACHMENT(S):** None.