



NOTICE OF THE FINANCE & ADMINISTRATION COMMITTEE MEETING/SPECIAL MEETING OF THE BOARD OF DIRECTORS

Thursday, October 26, 2023 at 9:30 AM

AGENDA

LOCATIONS:

Open Session to start at or after 9:30 a.m.

Marin Water Board Room – 220 Nellen Avenue, Corte Madera, CA 94925

Public Participation:

The public may attend this meeting in-person or remotely using the following methods:

On a computer or smart device, go to: <https://us06web.zoom.us/j/81110533069>

By phone, dial: **1-669-444-9171** and use Webinar ID: **811 1053 3069**

HOW TO PROVIDE PUBLIC COMMENT:

During the Meeting: Typically, you will have 3 minutes to make your public comment, however, the board president may shorten the amount of time for public comment due to a large number of attendees. Furthermore, pursuant to Government Code, section 54954.2 (the Brown Act), the Board may not take action or discuss any item that does not appear on the agenda.

-- **In-Person Attendee:** Fill out a speaker card and provide to the board secretary. List the number/letter (ex: 6a) of the agenda item(s), for which you would like to provide a comment. Once you're called, proceed to the lectern to make your comment.

-- **Remote Attendee:** Use the "raise hand" button on the bottom of the Zoom screen. If you are joining by phone and would like to comment, press *9. The board secretary will use the last four digits of your phone number to call on you (dial *6 to mute/unmute).

In Advance of the Meeting: Submit your comments by email in advance of the meeting to boardcomment@marinwater.org. To ensure that your comment is provided to the Board of Directors prior to the meeting, please email your comment 24 hours in advance of the meeting start time. Comments received after this cut off time will be sent to the Board after the meeting. Please do not include personal information in your comment such as phone numbers and home addresses.

AGENDA ITEMS:

1. **Call to Order and Roll Call**
2. **Adoption of Agenda**
3. **Public Comment on Non-Agenda Matters**

This is the time when any person may address the Board of Directors on matters not listed on this agenda, but which are within the subject matter jurisdiction of the Board.

4. **Regular Items** (9:50 a.m. – Time Approximate)

- a. Minutes of the Finance & Administration Committee Meeting/Special Meeting of the Board of Directors of September 28, 2023

RECOMMENDATION: Approve the minutes of the Finance & Administration Committee Meeting/Special Meeting of the Board of Directors of September 28, 2023

- b. Resolution Authorizing Lagunitas Creek Restoration Grant Funding from the California Department of Fish and Wildlife in the amount of \$4,659,898

RECOMMENDATION: Review and refer for Board approval a resolution authorizing acceptance of grant monies, and authorizing the General Manager to sign a grant agreement with the State of California Department of Fish and Wildlife (CDFW), in the amount of \$4,659,898 and to recruit and fill one fulltime limited-term Natural Resources Technician position within the Watershed Division, Fisheries Department, to be funded through the CDFW grant

- c. Monthly Financial Update – September 2023

RECOMMENDATION: Receive the Monthly Financial Update, which will provide an overview of the fiscal year-to-date financials

5. **Upcoming Meeting**

The next Finance & Administration Committee Meeting/Special Meeting of the Board of Directors is tentatively scheduled for January 25, 2024.

6. **Adjournment** (10:25 a.m. – Time Approximate)

ADA NOTICE AND HEARING-IMPAIRED PROVISIONS

In accordance with the Americans with Disabilities Act (ADA) and California Law, it is Marin Water's policy to offer its public programs, services, and meetings in a manner that is readily accessible to everyone, including those with disabilities. If you are an individual with a disability and require a copy of a public hearing notice, an agenda, and/or agenda packet in an appropriate alternative format, or if you require other accommodations, please contact the Board Secretary/ADA Coordinator at 415.945.1448, at least two business days in advance of the meeting. Advance notification will enable Marin Water to make reasonable arrangements to ensure accessibility.

Information agendas are available for review at the Civic Center Library, Corte Madera Library, Fairfax Library, Mill Valley Library, Marin Water Administration Building, and marinwater.org.

Posted: 10-20-2023



STAFF REPORT

Meeting Type: Finance & Administration Committee/Board of Directors
Title: Minutes of the Finance & Administration Committee Meeting/Special Meeting of the Board of Directors of September 28, 2023
From: Terrie Gillen, Board Secretary
Through: Ben Horenstein, General Manager
Meeting Date: October 26, 2023

TYPE OF ACTION: X Action Information Review and Refer

RECOMMENDATION: Approve the minutes of the Finance & Administration Committee Meeting/Special Meeting of the Board of Directors of September 28, 2023

SUMMARY: The Finance and Administration Committee/Board of Directors held a meeting on September 28, 2023. The minutes of that meeting are attached.

DISCUSSION: None.

ENVIRONMENTAL REVIEW: None.

FISCAL IMPACT: None.

ATTACHMENT(S):

1. Minutes of the Finance & Administration Committee/Special Meeting of the Board of Directors of September 28, 2023

DEPARTMENT OR DIVISION	DIVISION MANAGER	APPROVED
Communications & Public Affairs Department	 Terrie Gillen Board Secretary	 Ben Horenstein General Manager

**MARIN MUNICIPAL WATER DISTRICT
FINANCE & ADMINISTRATION COMMITTEE MEETING /SPECIAL MEETING OF THE
BOARD OF DIRECTORS (FINANCE & ADMINISTRATION)**

MINUTES

Thursday, September 28, 2023

Held Remotely and In-Person

Open Session Location: Marin Water Board Room, 220 Nellen Avenue, Corte Madera, CA 94925

Closed Session Location: Marin Water, General Manager’s Conference Room, 220 Nellen Avenue, Corte Madera, CA 94925

CALL TO ORDER AND ROLL CALL:

Chair Jed Smith called the meeting to order at 9:30 a.m.

Directors Present: Ranjiv Khush, Larry Russell, Matt Samson, Monty Schmitt, and Jed Smith (*Director Schmitt arrived during Closed Session.*)

Directors Absent: None

ADOPT AGENDA:

On motion made by Director Samson and seconded by Director Khush, the Board adopted the agenda. The Board took the following roll call vote:

- Ayes: Directors Khush, Russell, Samson, and Smith
- Noes: None
- Absent: Director Schmitt

There were no public comments on the adoption of the agenda.

PUBLIC COMMENT ON CLOSED SESSION ITEM ONLY

There were no public comments.

CONVENE TO CLOSED SESSION

The Board convened to Closed Session at 9:01 a.m., left the Board Room, and went to the General Manager’s Conference Room.

CLOSED SESSION ITEM

- 1. Conference with Labor Negotiator**
(Government Code §54957.6)

Agency Designated Representative: Ben Horenstein, General Manager

Employee Organizations: Service Employees International Union, Local 1021;
Unrepresented Employees

Director Schmitt arrived during the Closed Session.

RECONVENE TO OPEN SESSION

The Board arrived in the Board Room at 9:31 a.m.

CLOSED SESSION REPORT OUT

Chair Smith reported that the Closed Session adjourned at 9:30 a.m. with no reportable action.

PUBLIC COMMENT - ITEMS NOT ON THE AGENDA

There were no public comments.

Chair Smith reported on his business trip to Washington D.C. to seek funding for the District’s water supply projects.

CALENDAR ITEMS:

Item 1 Minutes of the Finance & Administration Committee Meeting/Special Meeting of the Board of Directors (Finance & Administration) of August 24, 2023

On motion made by Vice Chair Schmitt and seconded by Director Khush, the board approved the minutes. The board took the following roll call vote:

Ayes: Directors Khush, Russell, Samson, Schmitt, and Smith
 Noes: None

There were no public comments.

Item 2 Monthly Financial Update - August 2023

Finance Director Bret Uppendahl presented this item. Discussion followed. There was no Board discussion

There were two (2) public comments.

This was an information item. The Board did not take any formal action.

Item 3 Financial Policy Review – District Reserve Policy

Finance Director Uppendahl also presented this item. Board discussion ensued.

There were two (2) public comments.

This was an information item. The Board did not take any formal action.

ADJOURNMENT

There being no further business, the Finance & Administration Committee Meeting/Special Meeting of the Board of Directors (Finance & Administration) adjourned at 10:23 a.m.

Board Secretary

DRAFT



STAFF REPORT

Meeting Type: Finance and Administration Committee/Board of Directors Meeting

Title: Resolution Authorizing Lagunitas Creek Restoration Grant Funding from the California Department of Fish and Wildlife in the amount of \$4,659,898

From: Shaun Horne, Watershed Resources Manager *SH*

Through: Ben Horenstein, General Manager *BH*

Meeting Date: October 26, 2023

TYPE OF ACTION: Action Information X Review and Refer

RECOMMENDATION: Review and refer for Board approval a resolution authorizing acceptance of grant monies, and authorizing the General Manager to sign a grant agreement with the State of California Department of Fish and Wildlife (CDFW), in the amount of \$4,659,898 and to recruit and fill one fulltime limited-term Natural Resources Technician position within the Watershed Division, Fisheries Department, to be funded through the CDFW grant

SUMMARY: On September 14, 2023, the District received a conditional letter of award for \$4,659,898 from the CDFW Restoration Grant Program to implement Phase 1 of the Lagunitas Creek Coho Enhancement Project. This grant includes funding for a District Natural Resources Technician staff position to support the project and ongoing monitoring.

DISCUSSION: The Lagunitas Creek Coho Enhancement Project planning effort has been advancing with CDFW funding and other agency collaboration since 2019. The District and its consultant, ESA, are on track to complete final designs, environmental compliance, and permitting for the eight sites within the Phase 1 Lagunitas Creek priority reach by March 2024. In anticipation of this, staff have applied for multiple grants to begin implementation of these eight sites in summer 2024. With the most recent grant award from CDFW, a total of \$6,649,898, has been secured to fully implement all of Phase 1, including funding from US Bureau of Reclamation (\$1.4M), CDFW (\$4,659,898), and DWR (\$590,000).

The CDFW Watershed Restoration Grants Program: Protecting Salmon initiative supports projects that address urgent degrading water and habitat conditions due to climate change impacts. The District applied to this grant program to fund implementation of Sites 1-6 within the Phase 1 Lagunitas Creek priority reach. A total of \$4,659,898 was requested in June 2023, and a conditional letter of award for the full amount was received September 23, 2023. Grant funds will be used to hire a contractor to install habitat structures and augment spawning gravel at six sites, as well as provide construction management and monitoring support.

This grant allocates \$226,800 in funding for a Natural Resources Technician position within the District's Fisheries Department to support the compliance monitoring requirements associated with this project. This position does not currently exist within the Fisheries Department. It will be created as limited-term position and filled once the grant agreement is in place. The District will be reimbursed on a quarterly basis for staff time associated with this position up to a total of \$226,800 under the grant agreement. CDFW allows grantees to recoup indirect costs (administration and overhead) up to a maximum of 20% of a staff person's hourly wage. Under this grant, invoices that include indirect costs over 20% are not eligible for reimbursement. Therefore, any amounts in excess of this limit during the course of this grant term will be funded through the Fisheries Department's annual operating budget.

In order to initiate the formal acceptance of this Watershed Restoration Grant, the Board of Directors must adopt a resolution authorizing the General Manager to sign and file the grant agreement. Staff is requesting this item be reviewed and referred to a regular bi-monthly Board meeting for the Board to consider approval of a resolution authorizing and directing the General Manager to negotiate and execute a cooperative agreement with the California Department of Fish and Wildlife to implement the Lagunitas Creek Coho Enhancement Project, Phase 1 and to recruit and fill one limited-term Natural Resources Technician position within the Fisheries Department to support this project.

ENVIRONMENTAL REVIEW: Not applicable.

FISCAL IMPACT: Staff anticipates that the limited-term Natural Resources Technician position will be 95-100% funded via CDFW grant reimbursement. Because CDFW caps reimbursable indirect costs for staff time at 20%, any additional indirect costs associated with this position would be the District's responsibility. The exact indirect cost for this position will be determined as part of the District's annual budget cycle.

ATTACHMENT(S): None.



STAFF REPORT

Meeting Type: Finance & Administration Committee/Board of Directors
Title: Monthly Financial Update – September 2023
From: Bret Uppendahl, Finance Director *BU*
Through: Ben Horenstein, General Manager *BH*
Meeting Date: October 26, 2023

TYPE OF ACTION: Action X Information Review and Refer

RECOMMENDATION: Receive the Monthly Financial Update, which will provide an overview of the fiscal year-to-date financials

SUMMARY: The Monthly Financial Update provides an overview of the fiscal year-to-date financials. As of September 30, 2023, District revenue is \$33.0 million, which is 24.0% of budgeted revenue, and total expenditures including encumbrances are \$29.8 million, or 22.0% of budget.

DISCUSSION:

Budget to Actual Comparison – All Funds

Attached is the budget to actual comparison for fiscal year 2023/24 as of September 30, 2023. The budget to actual comparison is prepared by fund and includes revenues, expenditures and reserve balances. For reference, if revenues and expenses tracked linearly, they would be expected to be at 25.0% of the fiscal year budget at the end of September. Water sales, which are relatively higher in the summer months, would be expected to be 23% of the fiscal year budget at this time of year.

For the Operating Fund, total revenues as of September 30, 2023 are \$27.5 million, or 23.4% of budget. Total operating expenditures, not including depreciation and amortization or encumbrances, are \$22.3 million, or 21.4% of budget.

For the Capital Fund, total revenues are \$5.5 million, which is 27.4% of budget. These revenues are comprised primarily of Capital Maintenance Fee (CMF) revenues of \$4.0 million, which are at 23.2% of the budget. Total Capital Improvement Project (CIP) expenditures are \$2.7 million, or 8.5% of budget, as CIP projects typically do not follow linear trends in expenditures. As noted in Attachment 4, an additional \$4.9 million is encumbered, bringing total expenditures with encumbrances to \$7.5 million, or 24.2% of budget.

Water Sales and Consumption

The fiscal year to date billed water sales through September 30, 2023 were \$20.1 million, which is 24% of the annual water sales forecast, and 103% of the expected revenue through the first three months of the year. Billed water consumption through September 30, 2023 was 6,239 AF, which is 5.4% higher than this time last year, but still 2% below the budgeted consumption for this time of year.

Year-to-date total water sales and fixed charges (service charges and watershed fees) through September 30, 2023 were \$26.9 million, which is 24% of total annual revenue forecast of \$114.3 million. Compared to the same period for the previous fiscal year water sales and fixed charges increased by \$4.9 million, or 22%.

ENVIRONMENTAL REVIEW: Not applicable.

FISCAL IMPACT: None

ATTACHMENT(S):

1. Total Water Sales and Fixed Charges & Fees FY 2022/23 – 2023/24
2. Billed Water Consumption in AF FY 2013/14 to FY 2023/24
3. Budget to Actual Comparison for FY 2023/24
4. CIP Budget to Actual Comparison for FY 2023/24

**Total Water Sales and Fixed Charges & Fees
Fiscal Years 2022/23 - 2023/24**

Month	Water Sales			Service Charge			Watershed Fee			Total Water Sales and Charges		
	22/23	23/24	23/24	22/23	23/24	23/24	22/23	23/23	23/24	22/23	23/24	23/24
	Actual	Budget	Actual	Actual	Budget	Actual	Actual	Budget	Actual	Actual	Budget	Actual
July	\$ 4,004,486	\$ 4,284,800	\$ 4,498,184	\$ 1,491,919	\$ 1,551,596	\$ 1,552,331	\$ 347,285	\$ 361,176	\$ 361,181	\$ 5,843,690	\$ 6,197,572	\$ 6,411,696
August	6,238,037	6,674,699	7,035,420	2,022,350	2,103,244	2,248,821	442,367	460,062	492,859	8,702,754	9,238,005	9,777,101
September	5,301,598	8,466,291	8,549,421	1,722,033	1,838,241	1,636,586	396,510	489,066	481,181	7,420,141	10,793,598	10,667,187
October	6,612,557	10,876,977		2,267,637	2,420,665		494,747	672,356		9,374,941	13,969,998	-
November	3,463,774	6,871,530		1,552,383	1,666,926		361,370	385,332		5,377,527	8,923,788	-
December	4,698,697	8,974,535		2,271,365	2,438,958		495,229	501,923		7,465,290	11,915,416	-
January	2,327,071	4,132,232		1,560,906	1,676,078		362,582	266,773		4,250,559	6,075,082	-
February	3,453,451	6,959,491		2,257,119	2,423,661		495,426	470,465		6,205,995	9,853,617	-
March	1,909,749	3,941,836		1,570,868	1,686,775		362,955	275,986		3,843,572	5,904,597	-
April	3,332,133	7,371,899		2,255,344	2,421,755		492,476	480,335		6,079,953	10,273,989	-
May	2,446,448	5,532,714		1,575,876	1,692,153		365,751	349,805		4,388,076	7,574,672	-
June	5,118,623	10,422,595		2,282,061	2,450,444		497,235	673,096		7,897,920	13,546,135	-
TOTAL	\$ 48,906,624	\$ 84,509,599	\$ 20,083,025	\$ 22,829,861	\$ 24,370,494	\$ 5,437,738	\$ 5,113,933	\$ 5,386,376	\$ 1,335,221	\$ 76,850,418	\$ 114,266,469	\$ 26,855,984

Monthly Budget to Actual:	103%	Monthly Budget to Actual:	99%	Monthly Budget to Actual:	102%	Monthly Budget to Actual:	102%
% of Annual Budget:	24%	% of Annual Budget:	22%	% of Annual Budget:	25%	% of total budget received:	24%
Actual to Actual (thru September):	129%	Actual to Actual (thru September):	104%	Actual to Actual (thru September):	113%	Actual to Actual (thru September):	122%

**Billed Water Consumption In AF
Fiscal Year 2013/14 - 2023/24**

Month	13/14 Actual	14/15 Actual	15/16 Actual	16/17 Actual	17/18 Actual	18/19 Actual	19/20 Actual	20/21 Actual	21/22 Actual	22/23 Actual	23/24 Budget	23/24 Actual	Monthly Budget Variance	Actual to Actual % Change
July	2,205	1,969	1,628	1,876	1,931	1,975	1,834	2,022	1,642	1,562	1,748	1,674	-4.21%	7.22%
August	3,407	3,186	2,620	3,012	3,206	3,245	3,112	3,215	2,500	2,476	2,715	2,699	-0.60%	8.98%
September	2,244	1,973	1,775	1,939	2,027	2,145	2,112	2,205	1,604	1,881	1,901	1,866	-1.87%	-0.81%
October	3,215	2,778	2,583	2,767	3,140	2,951	3,058	3,124	2,293	2,498	2,614			
November	1,931	1,454	1,490	1,340	1,705	1,664	1,837	1,882	1,153	1,329	1,354			
December	2,433	1,984	1,935	1,646	1,914	2,169	2,295	2,418	1,439	1,795	1,764			
January	1,342	1,065	991	910	942	993	1,186	1,157	735	984	938			
February	1,996	1,651	1,450	1,392	1,754	1,525	1,556	1,625	1,646	1,385	1,653			
March	1,042	1,048	832	846	992	879	1,105	970	948	830	970			
April	1,627	1,910	1,467	1,375	1,612	1,427	1,883	1,775	1,717	1,377	1,688			
May	1,308	1,379	1,067	1,092	1,240	1,224	1,378	1,459	1,209	1,044	1,229			
June	2,642	2,344	2,478	2,416	2,516	2,349	2,711	2,559	2,217	2,119	2,366			
TOTAL	<u>25,390</u>	<u>22,742</u>	<u>20,316</u>	<u>20,611</u>	<u>22,978</u>	<u>22,546</u>	<u>24,065</u>	<u>24,410</u>	<u>19,104</u>	<u>19,279</u>	<u>20,941</u>	<u>6,239</u>		
<i>Change from prior year:</i>		-10.43%	-10.67%	1.45%	11.49%	-1.88%	6.74%	1.43%	-21.74%	0.92%				
													Budget-to-Actual Basis	-1.97%
													Actual-to-Actual Basis	5.40%
													% of Total Budget	29.79%

Marin Municipal Water District
Budget to Actual Comparison for FY 2023/24
Preliminary Unaudited

Section 4. Item #c.

Operating Fund	FY 2024	Actual as of	% of
Revenues and Expenditures	Budget	September 30, 2023	Budget
Revenues:			
Water Sales and Service Charge:			
Water Sales	\$ 84,509,599	\$ 20,083,025	23.8%
Service Charge	24,370,494	5,437,738	22.3%
Watershed Management Fee	5,386,376	1,335,221	24.8%
Total Water Sales and Service Charge	114,266,469	26,855,984	23.5%
 Other Revenues:			
Rents and Royalties	1,974,852	450,228	22.8%
Grants	-	-	-
Permits and Fees	365,120	73,206	20.0%
Late Payments & Charges	120,133	78,244	65.1%
Interest	675,000	16,907	2.5%
Miscellaneous	286,804	62,616	21.8%
Total Other Revenues	3,421,909	681,203	19.9%
Total Operating Revenues	117,688,378	27,537,186	23.4%
 Expenditures:			
Personnel services	56,762,068	11,607,442	20.4%
Materials and supplies	4,319,121	546,628	12.7%
Operations	12,056,458	1,263,158	10.5%
Water conservation rebate program	1,291,000	18,384	1.4%
Electrical power	5,500,000	1,802,399	32.8%
Water purchased	11,477,700	4,525,601	39.4%
Insurance, including claims	2,568,000	552,188	21.5%
General and administrative	5,579,988	608,152	10.9%
Debt service - interest and principal	9,527,293	2,381,823	25.0%
Overhead cost allocated to capital	(4,700,000)	(1,005,453)	21.4%
Total Operating Expenditures	104,381,628	22,300,322	21.4%
Transfer out to Capital Fund	8,548,914	2,031,581	23.8%
Transfer out to Reserves	5,000,000	1,250,000	25.0%
Net Operating Fund Increase/(Decrease)	\$ (242,164)	\$ 1,955,283	

Marin Municipal Water District
Budget to Actual Comparison for FY 2023/24
Preliminary Unaudited

Section 4. Item #c.

Capital Funds

Revenues and Expenditures	FY 2024 Budget	Actual as of September 30, 2023	% of Budget
Revenues:			
Capital Maintenance Fee	\$ 17,118,698	\$ 3,978,031	23.2%
Capital Connection Fee	100,000	58,156	58.2%
Capital Grants & Contribution	2,134,500	1,225,292	57.4%
Customer Reimbursement Project	500,000	196,205	39.2%
Interest Income	63,750	-	0.0%
Total Capital Revenues	19,916,948	5,457,684	27.4%
Transfer-in from Operating Fund	8,548,914	2,031,581	
Capital Expenditures:			
Capital Improvement Projects	29,693,384	2,611,399	8.8%
Capital Equipment Purchases	1,365,114	40,281	3.0%
Total Capital Expenditures	31,058,498	2,651,680	8.5%
Net Capital Fund Increase/(Decrease)	\$ (2,592,636)	\$ 4,837,584	

Marin Municipal Water District
Budget to Actual Comparison for FY 2023/24
Preliminary Unaudited

Fire Flow Funds

Revenues and Expenditures	FY 2024 Budget	Actual as of September 30, 2023	% of Budget
Revenues:			
Fire Flow	4,500,000	22,333	0.5%
Interest Income	-	-	
Total Revenues	4,500,000	22,333	0.5%
Expenditures:			
Capital Projects - Fire Flow	4,500,000	484,048	10.8%
Net Fire Flow Fund Increase/(Decrease)	\$ -	\$ (461,715)	

CIP Projects	FY2023/24 Adjusted Budget	Capital Projects YTD Actual Expenditures As of 9/30/23	Encumbered for Contracts As of 9/30/23	Total Capital & Fire Flow As of 9/30/23
District Pipeline Replacement / Improvement	\$ 8,020,000	\$ 295,923	\$ 94,266	\$ 390,189
Replacements - Tank Maintenance & Replacement	\$ 4,646,466	\$ 942,972	\$ 1,818,793	\$ 2,761,764
Replacements - Treatment Plant Facilities	\$ 2,433,155	\$ 86,118	\$ 129,022	\$ 215,140
Replacements - Dam/Pump/Control System/Meters	\$ 4,845,640	\$ 299,305	\$ 648,010	\$ 947,315
Fire Chief's Fund	\$ 150,000	\$ -	\$ -	\$ -
Program Management- Asset Mangement	\$ 2,135,000	\$ 95,948	\$ 404,072	\$ 500,020
System Improvements	\$ 800,000	\$ -	\$ 0	\$ 0
Watershed - Minor Structures I/R/R	\$ 50,000	\$ -	\$ -	\$ -
Watershed - Ranger Residence & Minor Structure Improvement	\$ 100,000	\$ -	\$ -	\$ -
Watershed - Trail Repair and Improvement	\$ 125,000	\$ -	\$ 50,000	\$ 50,000
Watershed - Road Repair & Improvement	\$ 1,007,313	\$ 198,980	\$ 391,869	\$ 590,849
Watershed - Natural Resource Project	\$ 2,245,000	\$ 75,357	\$ 654,269	\$ 729,627
Reimbursable Grant Projects	\$ 1,709,908	\$ 329,906	\$ 406,508	\$ 736,414
Reimbursable Customer Projects	\$ 600,903	\$ 286,890	\$ 5,202	\$ 292,092
Information Technology - Capital Equipments/Projects	\$ 825,000	\$ -	\$ 2,663	\$ 2,663
Fire Flow Replacement	\$ 4,500,000	\$ 484,048	\$ 748,667	\$ 1,232,716
Capital Equipment Purchases	\$ 1,365,114	\$ 40,281	\$ 273,601	\$ 313,882
Total Capital Projects	\$ 35,558,498	\$ 3,135,729	\$ 5,626,943	\$ 8,762,672