



Agenda

Mangum City Hospital Authority

December 16, 2025 at 5:30 PM

City Administration Building at 130 N Oklahoma Ave.

The Trustees of the Mangum City Hospital Authority will meet in regular session on December 16, 2025, at 5:30 PM, in the City Administration Building at 130 N. Oklahoma Ave, Mangum, OK for such business as shall come before said Trustees.

CALL TO ORDER

ROLL CALL AND DECLARATION OF A QUORUM

CONSENT AGENDA

The following items are considered to be routine and will be enacted by one motion. There will be no separate discussion of these items unless a Board member (or a community member through a Board member) so requests, in which case the item will be removed from the Consent Agenda and considered separately. If any item involves a potential conflict of interest, Board members should so note before adoption of the Consent Agenda.

1. Approve November 18, 2025, regular meeting minutes as presented
2. Approve October 2025 Medical Staff Meeting Minutes
3. Approve November 2025 Clinic Report
4. Approve October 2025 Quality Meeting Minutes
5. Approve November 2025 CCO Report
6. Approve November 2025 CEO Report
7. Discussion related to HIM Delinquencies-none to report

FURTHER DISCUSSION

REMARKS

Remarks or inquiries by the audience not pertaining to any item on the agenda.

REPORTS

8. Financial Report for November 2025

OTHER ITEMS

9. Discussion and Possible Action to Approve a carport proposal for the Strong Minds Van.

STAFF AND BOARD REMARKS

Remarks or inquiries by the governing body members, Hospital CEO, City Attorney or Hospital Employees

NEW BUSINESS

Discussion and possible action on any new business which has arisen since the posting of the Agenda that could not have been reasonably foreseen prior to the time of the posting (25 O.S. 311-10)

ADJOURN

Motion to Adjourn

Duly filed and posted at **3:00 p.m. on the 12th day of December 2025**, by the Secretary of the Mangum City Hospital Authority.

Brittany McClintock, Secretary



Minutes

Mangum City Hospital Authority Session

November 18, 2025 at 5:30 PM

City Administration Building at 130 N Oklahoma Ave.

The Trustees of the Mangum City Hospital Authority will meet in regular session on November 18, 2025, at 5:30 PM, in the City Administration Building at 130 N. Oklahoma Ave, Mangum, OK for such business as shall come before said Trustees.

CALL TO ORDER

Meeting was called to order at 5:30 p.m.

ROLL CALL AND DECLARATION OF A QUORUM

PRESENT

Trustee Cheryl Lively
 Trustee Michelle Ford
 Trustee Carson Vanzant
 Trustee Lisa Hopper
 Trustee Ronnie Webb

CONSENT AGENDA

The following items are considered to be routine and will be enacted by one motion. There will be no separate discussion of these items unless a Board member (or a community member through a Board member) so requests, in which case the item will be removed from the Consent Agenda and considered separately. If any item involves a potential conflict of interest, Board members should so note before adoption of the Consent Agenda.

Motion to approve consent agenda as presented.

Motion made by Trustee Vanzant, Seconded by Trustee Hopper.

Voting Yea: Trustee Lively, Trustee Ford, Trustee Vanzant, Trustee Hopper, Trustee Webb

1. Approve October 28, 2025, regular meeting minutes as present.
2. Approve October 2025 Clinic Report.
3. Approve October 2025 CCO Report.
4. Approve October 2025 CEO Report.
5. Discussion related to HIM Delinquencies-none to report.

FURTHER DISCUSSION

No further discussion.

REMARKS

Remarks or inquiries by the audience not pertaining to any item on the agenda.

No remarks from the public.

REPORTS

6. Financial Report for October 2025

Average daily census for October is 9.42 that's down 2 days from September and down half a day from the year-to-date monthly average. Acute payer mix for October was 71% for Medicare and Medicare managed care prior month being 68% Swing bed payer mix for October was 86% for Medicare and 14% for Medicare Managed Care. The year-to-date- for Medicare being 79% and Medicare Managed Care is 20%. Operating loss of \$75,000, which is down \$63,000 from September. Year-to-date operating loss is \$164,000 Net patient revenue was 1.74 million for the month. A decrease of \$106,000 from last month and an increase of \$15,000 from the monthly average year-to-date. Operating expenses were at \$1.58 million for October, down \$51,000 from the prior month and up \$77,000 from the year-to-date monthly average. Patient dates for October are at 292 this is down 57 days from September cash receipts for the month were at \$2.27 million, that's an increase of \$702,000 from the year-to-date monthly average. And an increase of \$409,000 from September. Cash disbursements were at \$1.77 million. And our cash balance at October end was \$1.9 million giving us 29 days of cash on hand. For the clinic the average visits per day were 10.31 the year-to-date revenue for the clinic is \$492,000 operating expenses are at \$754,000 with a year-to-date net loss of \$264,000.

It was asked if the visits were up in October for the clinic

The answer was yes, 10.13 in September, and it was 10.31 in October.

OTHER ITEMS

7. Discussion and Possible Action to Approve allowing employees of Cohesive to have a \$0 co-pay for services received at the hospital and clinic.

It was asked to bring this back to the board with more information. Since Cohesive Insurance is a self-funded plan, it was discussed that Cohesive wanted to offer employees that work for the Hospital and Clinic to have zero co-pay as long as they use Cohesive Facilities. During the discussion it was stated that this is basically like a gift to the employees. There was concern that since this is a city owned hospital it would be illegal to do this. In the opinion of the City Attorney, he stated that it has regulatory issues he did legal research on this the conclusion that he came to is to just not do this stating it will just muddy the water. His recommendation is not to do it. It was stated that they are not really giving the information that we actually asked for as to what percentage that this would be needing.

No Action Taken.

8. Discussion and Possible Action to Approve the Pharmacy Consultants, Inc. DBA 340B Compliance Partners-Consulting Agreement for Management of 340B rebate submissions services.

This is an update for what was approved from the February agreement this is just adding the rebate service for 10 drugs. New rebate model program that 340B is doing they will choose 10 drugs that we will pay at full price. Once we prove to them that these are 340B qualified then the manufacturer will give a rebate. In order to continue on with giving drug rebates we have to do this program. This program will start on January first.

Motion made by Trustee Vanzant, Seconded by Trustee Hopper.

Voting Yea: Trustee Lively, Trustee Ford, Trustee Vanzant, Trustee Hopper, Trustee Webb

9. Discussion and Possible Action to Approve the TejasMex Carport proposal

This is from a vendor from Blair for the carport for the van and it will go up where the MRI pad currently resides. It was asked if there are any grants or anything that we can look at to help supplement this? It was stated that they looked at a few but did not find one.

Motion made by Trustee Vanzant, Seconded by Trustee Hopper.

Voting Yea: Trustee Vanzant, Trustee Hopper

Voting Nay: Trustee Lively, Trustee Ford, Trustee Webb

10. Discussion and Possible Action to Approve the Velocity National Provider Network Participating Provider Hospital Organization Service Agreement

This is to become in network with another insurance company so that the hospital can accept their insurance.

Motion made by Trustee Webb, Seconded by Trustee Ford.

Voting Yea: Trustee Lively, Trustee Ford, Trustee Vanzant, Trustee Hopper, Trustee Webb

11. Discussion and Possible Action to Approve the Stericycle/Shred-it quote for document destruction services at the Mangum Family Clinic.

Motion to approve.

Motion made by Trustee Vanzant, Seconded by Trustee Hopper.

Voting Yea: Trustee Lively, Trustee Ford, Trustee Vanzant, Trustee Hopper, Trustee Webb

12. Discussion and Possible Action to Approve the Stericycle/Shred-it quote for document destruction services at Mangum Regional Medical Center.

Motion to approve.

Motion made by Trustee Vanzant, Seconded by Trustee Hopper.

Voting Yea: Trustee Lively, Trustee Ford, Trustee Vanzant, Trustee Hopper, Trustee Webb

EXECUTIVE SESSION

13. Discussion and possible action to enter into executive session for the review and approval of medical staff privileges/credentials/contracts for the following providers pursuant to 25 O.S. § 307(B)(1):

- Credentialing
 - Teisha Gallegy APRN-Courtesy Privileges
 - DIA Schedule 1 List of Providers 11/11/2025

Motion to enter into executive session at 5:58 p.m.

Motion made by Trustee Lively, Seconded by Trustee Vanzant.

Voting Yea: Trustee Lively, Trustee Ford, Trustee Vanzant, Trustee Hopper, Trustee Webb

OPEN SESSION

Motion to approve coming out of executive session.

Motion made by Trustee Vanzant, Seconded by Trustee Hopper.

Voting Yea: Trustee Lively, Trustee Ford, Trustee Vanzant, Trustee Hopper, Trustee Webb

14. Discussion and Possible Action in Regard to Executive Session.

Motion to approve credentialing.

Motion made by Trustee Webb, Seconded by Trustee Hopper.

Voting Yea: Trustee Lively, Trustee Ford, Trustee Vanzant, Trustee Hopper, Trustee Webb

STAFF AND BOARD REMARKS

Remarks or inquiries by the governing body members, Hospital CEO, City Attorney or Hospital Employees

There was a request last month for a list of all the companies owned by Cohesive and they are Cohesive Staffing Solutions, Cohesive Healthcare Management Consulting, Cohesive Medicare, and Tecumseh Oxygen are the only vendors that are used by the Hospital. It was stated that the ask is that it will be added to the summary sheet. Trustee Lively asked if we are still using red box because they are partially owned by Cohesive. It was stated that Cohesive does in fact own 45% of that company as a non-voting share. It was then stated that the ask has been that any part of ownership whether you are a voting share or not the board needs to know about it and that there needs to be transparency. CEO Martinez stated that there will be a list at the next meeting.

CEO Martinez stated that the City requested an update on the Audit and the company has provided a letter. Trustee Webb asked if the audit from 2022 and we are not expected to get back until 2026. He then asked if we voted on it a long time ago and asked if it is typical to take this long? It was answered that it has been very time-consuming since Covid that things are a little more challenging.

NEW BUSINESS

Discussion and possible action on any new business which has arisen since the posting of the Agenda that could not have been reasonably foreseen prior to the time of the posting (25 O.S. 311-10)

This is an engagement with PYA so they can just start the next three years of audits to be worked on concurrently.

Motion to approve an engagement with PYA.

Motion made by Trustee Vanzant, Seconded by Trustee Hopper.

Voting Yea: Trustee Lively, Trustee Ford, Trustee Vanzant, Trustee Hopper, Trustee Webb

The meeting dates for 2026 are done and need approving.

Motion to approve.

Motion made by Trustee Webb, Seconded by Trustee Vanzant.

Voting Yea: Trustee Lively, Trustee Ford, Trustee Vanzant, Trustee Hopper, Trustee Webb

ADJOURN

Motion to Adjourn

Motion to adjourn at 6:15 p.m.

Motion made by Trustee Vanzant, Seconded by Trustee Webb.

Voting Yea: Trustee Lively, Trustee Ford, Trustee Vanzant, Trustee Hopper, Trustee Webb

Duly filed and posted at **3:00 p.m. on the 14th day of November 2025**, by the Secretary of the Mangum City Hospital Authority.

Carson Vanzant, Chairman

Brittany McClintock, Secretary

Mangum Regional Medical Center
Medical Staff Meeting
Thursday
October 23, 2025

MEMBERS PRESENT:

John Chiaffitelli, DO, Medical Director

Laura Gilmore, MD

Absent:

Guest:

ALLIED HEALTH PROVIDER PRESENT

Mary Barnes, APRN-CNP

NON-MEMBERS PRESENT:

Kelley Martinez, RN, CEO

Chelsea Church, PharmD

Nick Walker, RN, CCO

Meghan Smith, RN – Infection Control

Denise Jackson, RN – Quality

Chasity Howell, RN – Utilization Review

Lynda James, LPN, Drug Tech

1. Call to order

- a. The meeting was called to order at 12:43 pm by Dr. John Chiaffitelli, Medical Director.

2. Acceptance of minutes

- a. The minutes of the September 18, 2025, Medical Staff Meeting were reviewed.
i.Action: Dr. Chiaffitelli, Medical Director, made a motion to approve the minutes.

3. Unfinished Business

- a. None.

4. Report from the Chief Executive Officer

- o Operations Overview -
Roof has been completed.
 - o Room remodeling is continuing.
 - o Looking at clinic collections for September, we collected

- a total of \$314 down from \$696.66 at time of service.
- Hospital upfront collections were at \$1,190.20 for the month of September up from \$709.43 in August.
- Patient rounds continue to provide positive feedback on patient care
- Patient rounds continue to provide positive feedback on patient care.
- We continue to get feedback on how we can improve our facility to promote staff satisfaction.
- We have been down a EVS employee this month we have hired one with the expected start date of 10/13/2025.
- We did 10 patients transports with the Strong Minds van: 4 for the program, 4 for outpatient wound care, two patients to home from the facility and 2 for Doctor.

Written report remains in the minutes.

5. Committee / Departmental Reports

a. Medical Records –

1. September – ER – 136 ER all notes completed

OBS – 1 OBS note completed

Acute – 13 Acute all notes completed

SWB – 23 SWB all notes completed

All notes were completed according to Hospital By Laws.

Written report remains in the minutes.

b. Nursing

Patient Care

- MRMC Education included:
 1. Nursing documentation updates are communicated to nursing staff weekly.
 2. Preparation for Skills Fair 2025 underway with-it scheduled October 14-16.
- MRMC Emergency Department reports 0 patients Left Without Being Seen (LWBS).
- MRMC Laboratory reports 0 contaminated blood culture set(s).
- MRMC Infection Prevention reports 0 CAUTI.
- MRMC Infection Prevention report 0 CLABSI.
- MRMC Infection Prevention reports 1 HAI, and 0 MDRO for the month of September, 2025.

Client Service

- Total Patient Days for September 2025 were 350. This represents an average daily census of 12.
- September, 2025 COVID-19 statistics at MRMC: Swabs (0 PCR & 29 Antigen) with 1 positive.

Preserve Rural Jobs and Culture Development

- One-PM House Supervisor RN position is open.
- Patients continue to voice their praise and appreciation for the care received at MRMC. We continue to strive for excellence and improving patient/community relations.

Written report remains in minutes.

c. Infection Control –

- Old Business
 - a. None
- New Business
 - a. N/A
- Data:
 - a. N/A
- Policy & Procedures Review:
 - a. N/A
- Education/In Services
 - a. Education pending for preventing non-ventilator associated pneumonia completed on August 20th during nurses meeting.
- Updates: None at this time.

Annual Items:

- a. Construction Risk Assessment - ICRA completed for OR to Lab conversion. Submitted to state by K. Martinez, CEO. No start date on this project at this time. Roof has been completed. ICRA for June 2024 completed.
- b. Linen Services – No issues reported with new linen company.

Written report remains in minutes.

d. Environment of Care and Safety Report

i. Evaluation and Approval of Annual Plans

i.i. Old Business - -

- a. Chrome pipe needs cleaned and escutcheons replaced on hopper in ER – could not replace escutcheons due to corroded piping in wall – capped off leaking pipe under the floor to stop leak – hopper will be covered – remodel postponed.
- b. ER Provider office flooring needing replaced. Tile is onsite.- remodel is postponed.
- c. Stained ceiling tile throughout facility from leaking roof
- d. Damaged wall and ceiling in X-Ray due to leaking roof
- e. Damaged ceiling in OR2 due to leaking roof.
- f. Stained Ceiling tile in x-ray control room and office area due to leaking roof.
- g. New Hope Roof – Leak in Physical Therapy office after hail storm.

- h. New Hope Window - - Window in south end of lobby broken from hail storm.
- i. Ceiling tile in Clinic stained due to leaking roof. Replaced some 6-10-2025. Complete 8-14-2025.
- j. Ceiling in CT area damaged due to leaking room.
- i.i. New Business
 - a. None

Written report remains in the minutes.
- e. Laboratory
 - i. Tissue Report – No tissue report for the month of September, 2025.
 - i.i. Transfusion Report – Approved

Written report remains in minutes.
- f. Radiology
 - i. There was a total of – 164 X-Rays/CT/US
 - i.i. Nothing up for approval
 - i.i.i. Updates:
 - o X-Ray Tube License has been renewed.

Written report remains in minutes.
- g. Pharmacy
 - i. Verbal Report by Clinical Pharmacist
 - i.i. P & T Committee Meeting –

The P&T Committee Meeting was held September 18, 2025.
 - i.i.i. Lorazepam injectable is on national backorder and is unavailable to order. Will ask the providers to save lorazepam for seizure treatment only. Please use oral lorazepam or diazepam Injectable for anxiety/agitation.
 - i.i.v. At this time, Lorazepam IV and Demerol IV are unavailable.
 - i.v. Reviewing Policies & Procedures to be presented at a later date.

Written report remains in the minutes.
- h. Physical Therapy
 - i. No report.
- i. Emergency Department
 - i. No report
- j. Quality Assessment Performance Improvement
 - Risk Management
 - o Grievance – 0
 - o Fall with no injury – 4
 - o Fall with minor injury – 0
 - o Fall with major injury – 0
 - o Death – 0
 - o AMA/LWBS – 0-In Pt – 1 ER AMA -

- Quality – Minutes are in the minutes of Medical Staff Meeting.
- HIM – ED discharge instructions - Compliance
100% - D/C Note Compliance
100% - Progress Notes
100% - ED DC Instructions
100% - ED Provider Dx
- Med event – 6
- After hours access was – 64

Written report remains in the minutes.

k. Utilization Review

- i. Total Patient days for :
- i.i. Total Medicare days for :
- i.i.i. Total Medicaid days for :
- iv. Total Swing Bed days for :
- v. Total Medicare SB days for :

There wasn't a report for this month.

Motion made by Dr. John Chiaffitelli, Medical Director to approve Committee Reports for September, 2025.

6. New Business

- a. Review & Consideration of Approval of Policy & Procedure: MRMC: – Conditions of Admission Hospital
i.Motion: made by John Chiaffitelli, DO, Medical Director, to approve the MRMC: Conditions of Admission Hospital.
- bReview & Consideration of Approval of Policy & Procedure: MRMC – ICP-038 Antimicrobial Stewardship
i.Motion: made by John Chiaffitelli, DO, Medical Director, to approve the MRMC – ICP-038 Antimicrobial Stewardship.
- c. Review & Consideration of Approval of Policy & Procedure: MRMC – SRA - 2025
i.Motion: made by John Chiaffitelli, DO, Medical Director, to approve the MRMC – SRA – 2025.
- d. Review & Consideration of Approval of Policy & Procedure: MRMC – Safer Guides - 2025
i.Motion: made by John Chiaffitelli, DO, Medical Director, to approve the MRMC – Safer Guides – 2025.
- e. Review & Consideration of Approval of Policy & Procedure: MRMC – RHC-028 Medical Record Integration
i.Motion: made by John Chiaffitelli, DO, Medical Director, to approve the MRMC: - RHC-028 Medical Record Integration.

7. Adjourn

- a. Dr Chiaffitelli made a motion to adjourn the meeting at 1:00 pm.

Medical Director/Chief of Staff

Date



Clinic Operations Report

Mangum Family Clinic

November 2025

Monthly Stats	November 2024	November 2025
Total Visits	133	145
Provider Prod	165	108
RHC Visits	131	132
Nurse Visits	2	2
Televisit	0	0
Swingbed	3	24

Provider Numbers	RHC	TH	SB
Ogumbo	0		
Sanda	65		
Langley	69		
Barnes	11		

Payor Mix	
Medicare	38
Medicaid	44
Self	5
Private	58

Visits per Geography	
Mangum	103
Granite	20
Willow	9
Altus	5

Month	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Total
Visits	187	183	183	209	205	176	177	218	218	202	145		

Clinic Operations:

- Nelson Ogembo on PTO for all of November.
- Dr. Langley, Mary Barnes, and Dr. Sanda covered clinic.
- Five days with no provider. Dr. Langley had outside clinic obligations resulting in low patient census.
- Closed for Thanksgiving.

Quality Report:

Improvement Measure	Actual	Goal	Comments
Reg Deficiencies	0	0	12 audited
Patient Satisfaction	4	5	1-excellent; 3-good
New Patients	11	10	Good
No Show	9.06%	<12%	16 no shows for the month
Expired Medications	0	0	

Outreach:

- Facebook posting for scheduling complete physicals, well child checks, and wellness tips.

Summary :

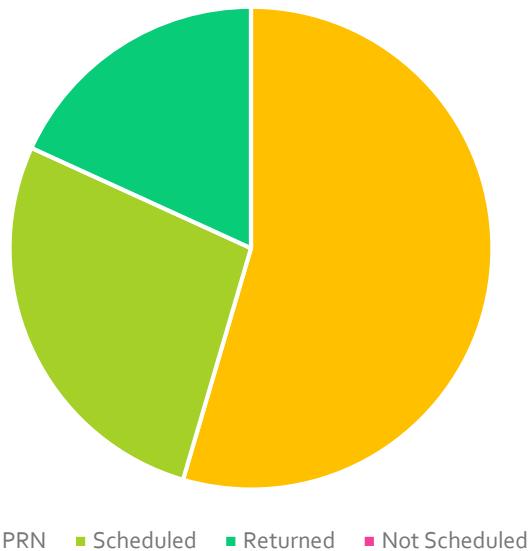
During the reporting period, the clinic experienced five days plus a holiday without a provider, which contributed to a reduced patient census. In addition, Dr. Langley's external obligations made it impractical to schedule a full day of patient visits. Despite these temporary challenges, Mangum Family Clinic remains steadfast in its commitment to serving our community and delivering compassionate, high-quality care.

Mangum Family Clinic

November 2025

New Patient Tracking

New Patient F/U Visits



Mangum Regional Medical Center
Quality and Patient Safety Committee Meeting
Agenda for Oct 2025 and Meeting Minutes for Oct 2025

Other	_____	_____
Other	_____	_____
Other	_____	_____

Meeting Location: OR	Reporting Period: Sept 2025	
Chairperson: Dr Gilmore	Meeting Date: 10/16/2025	Meeting Time: 14:00
Medical Representative: Dr Gilmore	Actual Start Time: 1400	Actual Finish Time: 1438
Hospital Administrator/CEO: Kelley Martinez	Next Meeting Date/Time: tentatively 10/13/2025 @ 14:00	

Mission: To provide our Mangum community and surrounding counties with convenient, gold-standard “dependable and repeatable” patient care, while assisting and supporting all their medical healthcare needs.

** Items in blue italics denote an item requiring a vote*

I. CALL TO ORDER				
Agenda Item	Presenter	Time Allotted	Discussion/Conclusions	Decision/Action Items
A. Call to Order	QM	1 min	Called to order at 1400	Approval: First –Meghan , Second– Tonya
II. COMMITTEE MEETING REPORTS & APPROVAL OF MINUTES				

Mangum Regional Medical Center
Quality and Patient Safety Committee Meeting
Agenda for Oct 2025 and Meeting Minutes for Oct 2025

Agenda Item	Presenter	Time Allotted	Discussion/Conclusions	Decision/Action Items
A. Quality and Patient Safety Committee 1. <i>Approval of Meeting Minutes</i>	Denise Jackson	2 min	Meeting minutes – Sept 2025	Approval: First – Waylon, Second – Tonya
B. Environment of Care (EOC) Committee 1. <i>Approval of Meeting Minutes</i>	Mark Chapman	2 min	Meeting minutes – Sept 2025	Approval: First – Nick, Second – Stephanie
C. Infection Control Committee 1. <i>Approval of Meeting Minutes</i>	Meghan Smith	2 min	Meeting minutes – Sept 2025	Approval: First – Tonya , Second –Nick
D. Pharmacy & Therapeutics (P&T) Committee 1. <i>Approval of Meeting Minutes</i>	Chelsea Church/ Lynda James	2 min	Meeting minutes – None Next P&T – Dec 2025/Jan 2026	
E. Health Information Management (HIM)/Credentialing Committee 1. <i>Approval of Meeting Minutes</i>	Jessica Pineda/ Kaye Hamilton	2 min	Meeting Minutes – Sept 2025	Approval: First –Nick , Second – Meghan
D. Utilization Review (UR) Committee 1. <i>Approval of Meeting Minutes</i>	Chasity Howell	2 min	Meeting Minutes – None	Director out will defer until next month
III. DEPARTMENT REPORTS				
Agenda Item	Presenter	Time Allotted	Discussion/Conclusions	Decision/Action Items
A. Nursing/Emergency Department	Nick Walker	5 min	2 Blood utilization – Code Blue – 0 restraint 0	
B. Radiology	Pam Esparza	2 min	Director out will defer until next month	
C. Laboratory	Tonya Bowan	8 min	3– repeated labs, 52 were critical results 1.) OP c-diff rejected – stool formed	Issues addressed with all parties, Lab director monitoring for any further issues

Mangum Regional Medical Center
Quality and Patient Safety Committee Meeting
Agenda for Oct 2025 and Meeting Minutes for Oct 2025

			<p>2.) HH sample rejected – clotted sample, redrawn</p> <p>3.) THH/QNS rejected - redrawn</p> <p>Issues/Concerns –</p> <p>1.) Lab missed on outpatient draw, pt had to return</p> <p>2.) CPL rejected specimen that had to be redrawn</p> <p>3.) ESR missed on orders</p> <p>4.) R1/R2 maintained</p> <p>5.) Education on Keppra/Lamictal tubes requirements from CPL</p>	
D. Respiratory Care	Heather Larson	2 min	0 vent day 26 neb changes	No resp issues for this reporting period
E. Therapy	Chrissy Smith	2 min	Total # of Sessions Preformed 192 -PT 186-OT 6 -ST Improved Standard Assessment Scores: 9 - PT 8 - OT 1-ST	Out patient remains busy

Mangum Regional Medical Center
Quality and Patient Safety Committee Meeting
Agenda for Oct 2025 and Meeting Minutes for Oct 2025

F. Materials Management	Waylon Wigington	2 min	4 back orders - (Ultrasound Probe Covers, Telfa 8x3, Alligator Forceps, 10mL Syringe (LAB)) 0 late orders 0 Recalls	Items pulled and reordered as needed
G. Business Office	Desarae Clinesmith	2 min	DL – 100% Cost Share – 69% 1.) 11 were after hours 2.) 3 refused to sign cost share agreement 3.) BO missed collection while in training	BO has educated BO staff on collecting at time of services, discussed importance of good contact info collection for after hr services
H. Human Resources	Stephanie Hughes	2 min	2 new hires in the reporting period	Open enrollment – Nov 2025
I. Environmental Services	Mark Chapman	2 min	100% terminal room cleans	
J. Facility/Plant Operations	Mark Chapman	2 min	24 extinguishers checked 0 boiler checks – Boiler off 04/30/25 for the season 1 generator/transfer switch inspection 15 – filter checks 6 egress inspections	No noted issues with inspections/check for the reporting period
K. Dietary	Treva Derr	2 min	Daily meal count – 100%	
L. Information Technology	Desirae Galmore	2 min	Director out will defer until next month	

Mangum Regional Medical Center
Quality and Patient Safety Committee Meeting
Agenda for Oct 2025 and Meeting Minutes for Oct 2025

M. Strong Minds	Brittany Nelms/Brittany Niles	2 min	Director out will defer until next month	
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IV. OLD BUSINESS

V. NEW BUSINESS

Agenda Item	Presenter	Time Allotted	Discussion/Conclusions	Decision/Action Items
A. New Business	QM	2 min	See policy/procedures below	

VI. QUALITY ASSURANCE/PERFORMANCE IMPROVEMENT DASHBOARD REPORT

Agenda Item	Presenter	Time Allotted	Discussion/Conclusions	Decision/Action Items
A. Volume & Utilization	CM	5 min	<p>AMA – 5 3 ER/ 1 OBS/ 1 SWB</p> <p>1) Pt to the ER with c/o. Evaluated by provider with imaging ordered and performed, pt became agitated and yelling at staff about having to wait for imaging results and demanded to go home. Redirection attempts unsuccessful, pt remained adamant about leaving and going home. Advised R/B and leaving AMA prior to test results, pt aware and signed AMA. Patient was advised that any abnormalities</p>	

Mangum Regional Medical Center
Quality and Patient Safety Committee Meeting
Agenda for Oct 2025 and Meeting Minutes for Oct 2025

			<p>noted on imaging would be called to patient.</p> <p>2) Pt to the ER with c/o. Provider assessment completed with testing ordered and completed, pt was returned to exam room and became verbally aggressive towards nursing staff, demanding to go home. Pt was not able to be redirected and was swinging at the staff attempting to hit nurse while continuing to yell. Pt did not require higher level of care for the findings, provider recommended psych eval to determine cause behaviors however family was adamant against this. Family and patient wanted to leave er, refusing any further care, risks and benefits discussed, pt refused to sign AMA.</p> <p>3) Pt to the ER with c/o. Seen and assessed by provider who ordered testing, pt then wanted to leave without waiting for results.</p>	
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Mangum Regional Medical Center
Quality and Patient Safety Committee Meeting
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			<p>Discuss R/B with patient, remained adamant that pt was leaving and signed out AMA</p> <p>OBS – 1.) Pt to ER for c/o and admitted to OBS. Pt was in OBS approx. 5 hrs when pt demanded to leave. R/B discussed with patient, AMA signed</p> <p>SWB – 1.) Pt direct admit to SWB s/p acute hospitalization. Pt had an outpatient appointment with where they were transported by MRMC via EMS. CM received phone call from outpatient provider stating that patient was adamantly refusing to return to the facility and wanted to go home. Outpatient office noted that patient was strongly encouraged to return to MRMC for continued care until specialty appointment however pt remained adamant that they were not returning and going home.</p>	
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Mangum Regional Medical Center
Quality and Patient Safety Committee Meeting
Agenda for Oct 2025 and Meeting Minutes for Oct 2025

B. Case Management	CM	8 min	Director out will defer until next month	
C. Risk Management	QM	10 min	<p>Deaths - 2</p> <p>1.) Patient direct admit from higher level of care for SWB. Pt had extensive treatment/procedures while at a higher level of care hospital. Pt arrived with a poor prognosis, unable to participate in therapy services with minimal verbal response. Pt was quickly transitioned to comfort care with the family's agreement and DNR signed. Pt expired as an expected death.</p> <p>2.) Pt admitted to acute care. Pt began having worsening symptoms, requiring transfer to a higher level of care. However, the family did not want the patient to transfer for a higher level of care or aggressive treatment as the patient is a DNR and did not want aggressive treatment if it was needed. Family requested patient remain at MRCM with comfort care measures. Pt continued to decline as anticipated and expired as an expected death.</p> <p>Complaints - 0</p> <p>Grievances - 0</p> <p>Workplace Violence Events - 1</p> <p>Pt was being transferred back to bed after shower. When patient became combative</p>	<p>Workplace Violence – staff attempts at redirection unsuccessful</p> <p>Fall -</p> <p>Immediate actions taken – assisted up and to the chair, assessment performed</p> <p>Post fall precautions added – staff to always remain with patient when pt is using the BSC</p> <p>QM reviewed incident</p> <p>Other -</p> <p>1-2; Nursing attempts at redirection unsuccessful, QM reviewed chart. 3 -</p> <p>Nursing changed dressing to picc, no further issues noted</p>

Mangum Regional Medical Center
Quality and Patient Safety Committee Meeting
Agenda for Oct 2025 and Meeting Minutes for Oct 2025

			<p>with staff, hitting and grabbing nursing staff. Contributing dx - seizure disorder, hallucinations, hx of CVA, cognitive deficit</p> <p>Falls - 1 fall w/o injury Pt on sitting on the bedside commode. Nurse left room, while pt was still on the BSC. When nurse returned to the room, pt was on the floor. Call light was in the patient's hand but was not utilized. Slight scratch noted to back, denies hitting head. Fall precautions in place prior to fall – non-skid socks, bed alarm, bed in low position, routine rounding, call light in reach, pt/family education, room free of obstructions, chair alarm, non-slip pad in chair Risk factors – antidepressants, hx of falls, greater than 60 yo, physical impairment</p> <p>Other – Violent/Disruptive event – 2 a. Pt to the ER with c/o . Evaluated by provider with imaging ordered and preformed, pt became agitated and yelling at staff about having to wait for imaging results and demanded to go home. Redirection attempts</p>	
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Mangum Regional Medical Center
Quality and Patient Safety Committee Meeting
Agenda for Oct 2025 and Meeting Minutes for Oct 2025

			<p>unsuccessful, pt remained adamant about leaving and going home.</p> <p>b. Pt to the ER with c/o . Provider assessment completed with testing ordered and completed, pt was returned to exam room and became verbally aggressive towards nursing staff, demanding to go home. Pt was not able to be redirected and was swinging at the staff attempting to hit nurse while continuing to yell. Pt did not require higher level of care for the findings, provider recommended psych eval to determine cause behaviors however family was adamant against this. Family and patient wanted to leave er, refusing any further care, risks and benefits discussed, pt refused to sign AMA.</p> <p>Other event – 1</p> <p>a. Picc Tegaderm causing blister/redness to skin underneath.</p>	
D. Nursing	CCO	2 min	Med reconciliation – 100% Preferred Pharmacy – 100% Hospital Formulary – 100%	
E. Emergency Department	CCO/QM	5 min	1.) ER log compliance – 100% 2.) EDTC Data – 100%	

Mangum Regional Medical Center
Quality and Patient Safety Committee Meeting
Agenda for Oct 2025 and Meeting Minutes for Oct 2025

F. Pharmacy & Therapeutics (P&T)	Pharmacy	2 min	<p>Next P&T – Sept 2025</p> <p>After hours access - 54</p> <p>ADR - 0</p> <p>Med errors – 1 1) The patient was to only have a one-time order for 1L of NS but received a second bag. The nurse was contacted with regard to this med error. The nurse stated that she did not scan the bag of NS but was told in the report that it was supposed to be continuous. The nurse failed to scan the medication at bedside, review the EMAR, and orders for the patient. Education provided to said nurse, medication and arm band scanning rate also attached for the nurse' reference. The nurse is also a travel nurse that does not frequent this facility.</p> <p>Dose omissions – 2 spriva</p>	<p>Med errors - 1) The nurse was educated on the 5 rights of medication administration. This included education that the patient's arm band and medication must be scanned prior to administration. The nurse was also advised to review orders/EMAR to develop a plan and ensure compliance with orders.</p> <p>Dose omissions - Home medication that is not kept in the pharmacy routinely, ordered from the wholesaler</p>
G. Respiratory Care	RT	2 min	0 unplanned decannulation 100% resp assessments 100% on Chart checks	
H. Wound Care	WC	2 min	No wound development for the month	
I. Radiology	RAD	2 min	Director out will defer until next month	
J. Laboratory	LAB	5 min	0 – Blood culture contaminates	

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K. Infection Control/Employee Health	IC/EH	5 min	1 – Inpt HAIs 0 – MRDO 0 – VAE 0 – Cdiff 0 – CAUTI 0 - CLASBI	Patient admitted with recent antibiotic treatment for ESBL (extended-spectrum beta-lactamase) in the urine at the previous facility. Patient placed on contact precautions due to ESBL history. Patient developed symptomatic urinary tract infection post admission. No gaps in peri care and documented in nurses' notes. ABT treatment ordered and provided to patient with no further issues, IP monitoring patient.
L. Health Information Management (HIM)	HIM	2 min	100% - D/C Note Compliance 100% - Progress Notes 93% - ED DC Instructions 100% - ED provider Dx	D/C instructions not signed by patient or nurse, technical difficulty with signature pad. IT notified and problem resolved
M. Dietary	Dietary	2 min	100%	
N. Therapy	Therapy	2 min	Gait belt usage – 100%	
O. Human Resources (HR)	HR	2 min	2 new hires for the reporting period	
P. Business Office	BOM	2 min	Cost shares – 69% Med Necessity Verification – 100%	
Q. Environmental Services	EVS	2 min	10/10 on room cleans	

Mangum Regional Medical Center
Quality and Patient Safety Committee Meeting
Agenda for Oct 2025 and Meeting Minutes for Oct 2025

R. Materials Management	MM	2 min	Electronic Requisitions – 100%	
S. Life Safety	PO	2 min	Fire extinguisher Inspections -100% Egress checks – 100%	
T. Emergency Preparedness	EP	2 min	2 - new hires for the month all educated on EP plan	
U. Information Technology	IT	2 min	Director out will defer until next month	
V. Outpatient Services	Therapy	2 min	Temp logs – 100%	
W. Strong Minds	SM	2 min	Director out will defer until next month	

VII. POLICIES & PROCEDURES

Agenda Item	Presenter	Time Allotted	Discussion/Conclusions	Decision/Action Items
A. Review and <i>Approve</i>	QM	10 min	1.) 2025 SRA 2.) 2025 SAFER Guides 3.) Conditions of Admissions 4.) Antimicrobial Stewardship (AMS) Policy 5.) Medical Records Integration Policy (RHC)	1.) Approval: First –Stephanie , Second – Jessica 2) Approval: First – Stephanie, Second – Jessica 3) Approval: First – Meghan, Second – Dr. G 4.) Approval: First – Jessica, Second – Stephanie 5.) Approval: First – Jessica, Second – Stephanie

Mangum Regional Medical Center
Quality and Patient Safety Committee Meeting
Agenda for Oct 2025 and Meeting Minutes for Oct 2025

VIII. PERFORMANCE IMPROVEMENT PROJECTS				
IX. OTHER				
X. ADJOURNMENT				
Agenda Item	Presenter	Time Allotted	Discussion/Conclusions	Decision/Action Items
A. Adjournment	QM	1 min	There being no further business, meeting adjourned at 1428 by Nick seconded by Jessica	

MEMBERS & INVITED GUESTS				
Voting MEMBERS				
Tonya Bowen	Nick Walker	Treva Derr	Meghan Smith	Jessica Pindea
D. Clinesmith	Chrissy Smith	Lynda James	Stephanie Hughes	Heather Larson

Mangum Regional Medical Center
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Agenda for Oct 2025 and Meeting Minutes for Oct 2025

Dr Gilmore (teams)	Kaye Hamilton (teams)	Dianne (teams)	Waylon Wigington	Mark Chapman
Non-Voting MEMBERS				
Denise Jackson	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>



Chief Clinical Officer Report

November 2025

Patient Care

- MRMC Education included:
 1. Nursing documentation updates are communicated to nursing staff weekly.
 2. Nurse meeting held November 19th
- MRMC Emergency Department reports that there are 0 patients Left Without Being Seen (LWBS).
- MRMC Laboratory reports 0 contaminated blood culture set(s).
- MRMC Infection Prevention reports 0 CAUTI.
- MRMC Infection Prevention report 0 CLABSI.
- MRMC Infection Prevention reports 0 HAI and 0 MDRO for the month of November 2025.

Client Service

- Total Patient Days for November 2025 were 231. This represents an average daily census of 8.
- November 2025 COVID-19 statistics at MRMC: Swabs (0 PCR & 12 Antigen) with 0 Positive.

Mangum Regional Medical Center												
Monthly Census Comparison												
	Jan	Feb	Mar	April	May	June	July	Aug	Sept	Oct	Nov	Dec
Inpatient acute	22	13	16	21	12	11	16	17	8	13	11	
Swing Bed	20	11	9	18	10	7	16	14	10	14	10	
Observation	1	2	1	2	3	2	3	7	1	2	3	
Emergency Room	146	142	134	148	135	140	169	149	136	150	132	
Lab Completed	2343	2069	1988	2345	2156	1745	2159	2298	2157	2128	1505	
Rad Completed	178	174	170	236	198	192	231	207	164	220	168	
Ventilator Days	0	0	0	0	0	0	0	0	0	0	0	

Preserve Rural Jobs and Culture Development

- One- AM and PM House Supervisor RN position is open. Multiple interviews held for AM position.
- Patients continue to voice their praise and appreciation for the care received at MRMC. We continue to strive for excellence and improving patient/community relations.



Chief Executive Officer Report

November 2025

Operations Overview

- Patient room remodeling continues.
- Looking at clinic collections for November, we collected a total of \$416.44 down from \$575.36 at time of service.
- Hospital upfront collections were at \$827.00 for the month of November down from \$985.00 in October.
- We did 12 patient transports with the Strong Minds van: 2 for the program, 4 for outpatient wound care, 1 to Dr. Office, 3 for outpatient radiology, 1 transport from the hospital to home, and 1 back to the nursing home.
- We met with ARC Architecture, and they are working on plans for the lab renovation, second site visit is scheduled for 12/5/2025.
- Hospital awning repair is completed.
- We will take donations for our first toy drive at MRMC up until 12/10/2025 and then we plan on handing presents out on 12/18/2025.
- As of January 6, 2026, providers will be doing rounds on Swing Bed patients three times a week; Tuesday, Thursday, and Saturday.
- We are also getting quotes from area contractors for repair work on our current lab that was struck by a vehicle.

Mangum Board Meeting Financial Reports

November 30, 2025

REPORT TITLE	
1	Financial Summary (Overview)
2	Cash Receipts - Cash Disbursements - NET
3	Financial Update (page 1)
4	Financial Update (page 2)
5	Stats
6	Balance Sheet Trend
7	Cash Collections Trend
8	Medicare Payables (Receivables)
9	Current Month Income Statement
10	Income Statement Trend
11	RHC YTD Income Statement
12	AP Aging Summary

Mangum Regional Medical Center
 Financial Summary
 November 30, 2025

	Current Month	Nov-25 Year-to-Date	Mthly Avg Prior Year	Variance
ADC (Average Daily Census)	7.70	9.83	10.13	-2.43
Payer Mix % (Acute):				
MCR	55.88%	53.80%	53.01%	2.88%
MCR Mgd Care	29.41%	22.22%	24.05%	5.36%
All Others	14.71%	23.98%	22.94%	-8.24%
Total	100.00%	100.00%	100.00%	0.00%
Payer Mix % (SWB):				
MCR	84.26%	78.33%	87.67%	-3.41%
MCR Mgd Care	15.74%	20.66%	11.35%	4.38%
All Others	0.00%	1.01%	0.98%	-0.98%
Total	100.00%	100.00%	100.00%	0.00%
Operating margin	(163,532)	(324,677)	(673,482)	
<i>Operating Margin (monthly average)</i>	(163,532)	(29,516)	(56,124)	26,607
NPR (Net Patient Revenue)	1,204,302	15,791,913	16,708,837	
<i>NPR (monthly average)</i>	1,204,302	1,435,628	1,392,403	43,225
Operating Expenses	1,378,595	16,386,026	17,611,634	
<i>Operating Expense (monthly average)</i>	1,378,595	1,489,639	1,467,636	22,003
NPR % of Oper Exp	87.4%	96.4%	94.9%	
Patient Days	231	3,282	309	(78)
Oper Exp / PPD	\$ 5,968	\$ 4,993	\$ 4,752	\$ 241
# of Months				
Cash Receipts (rnd)	1	11	12	
<i>Cash Receipts (monthly average)</i>	2,045,662	17,690,461	15,058,468	
Cash as a % of NPR (s/b 100% min)	169.9%	112.0%	90.1%	353,351
<i>Days Cash-On-Hand (Net of MCR Pay / Restrictions):</i>				
Calendar Days	30	334	366	
Operating Exp / Day	\$ 45,953	\$ 49,060	\$ 48,119	\$ (2,166)
Cash - (unrestricted)	2,237,756	2,237,756	418,015	1,819,741
Days Cash-On-Hand	48.7	45.6	8.7	
<i>Days Cash-On-Hand: Minimum during month</i>	19.7	19.7	4.6	15.0
MCR Rec (Pay) - "as stated - but to be adjusted"	147,109	147,109	176,300	(29,191)
AP & Accrued Liab	17,193,386	17,193,386	16,520,455	672,931
Accounts Receivable (at net)	1,244,215	1,244,215	1,316,379	(72,164)
Per AP aging schedule (incl. accruals)				
Account Payable - Cohesive	Nov-25	Nov-25	Prior FYE	Net Change
Account Payable - Other	15,025,365	15,025,365	14,328,203	697,162
Total	1,275,297	1,275,297	1,299,528	(24,231)
	16,300,662	16,300,662	15,627,731	672,931
Cohesive Loan	4,559,463	4,559,463	4,900,648	(341,184)

Mangum Regional Medical Center
 Cash Receipts - Cash Disbursements Summary
11/30/25

	Current Month	COVID	Total Less COVID	Year-To-Date	COVID	Year-To-Date Less COVID
Cash Receipts	\$ 2,045,662	\$ -	\$ 2,045,662	\$ 17,690,461	\$ -	\$ 17,690,461
Cash Disbursements	\$ 1,298,783	\$ -	\$ 1,298,783	\$ 15,877,494	\$ -	\$ 15,877,494
NET	<u>\$ 746,879</u>	<u>\$ -</u>	<u>\$ 746,879</u>	<u>\$ 1,812,967</u>	<u>\$ -</u>	<u>\$ 1,812,967</u>

	Prior Month	COVID	Total Less COVID	Prior Month YTD	COVID	Prior Month YTD Less COVID
Cash Receipts	\$ 2,266,799	\$ -	\$ 2,266,799	\$ 15,644,799	\$ -	\$ 15,644,799
Cash Disbursements	\$ 1,772,799	\$ -	\$ 1,772,799	\$ 14,578,711	\$ -	\$ 14,578,711
NET	<u>\$ 494,000</u>	<u>\$ -</u>	<u>\$ 494,000</u>	<u>\$ 1,066,088</u>	<u>\$ -</u>	<u>\$ 1,066,088</u>



Board of Directors
Mangum Regional Medical Center

December 16, 2025

November 2025 Financial Statement Overview

- Statistics
 - The average daily census (ADC) for November 2025 was **7.70**– (PY fiscal year end of **10.12**).
 - Year-To-Date Acute payer mix was approximately **76%** MCR/MCR Managed Care combined.
 - Year-To-Date Swing Bed payer mix was **78%** MCR & **21%** MCR Managed Care. For the prior year end those percentages were **88%** & **11%**, respectively.
- Balance Sheet Highlights
 - The cash balance as of November 30, 2025, inclusive of both operating & reserves, was **\$2.2M**. This increased **\$748K** from October 31, 2025 due to the IRR payment of **\$822K**.
 - Days cash on hand, inclusive of reserves, was **48.7** based on November expenses.
 - Net AR decreased by **\$247K** from October.
 - Payments of approximately **\$1.30M** were made on AP (prior 3-month avg was **\$2.06M**).
 - Cash receipts were **\$221K** less than in the previous month (**\$2.27M vs \$2.04M**).
 - The Medicare principal balance was completely paid off in the month of August 2024.



- Income Statement Highlights
 - Net patient revenue for November 2025 was **\$1.2M**, which is approximately a decrease of **\$270K** from the prior month.
 - Operating expenses, exclusive of interest & depreciation, were **\$1.38M**.
 - 340B revenue was **\$12K** in November, this is a decrease of **\$7K** from the prior month.
- Clinic (RHC) Income Statement Highlights - actual & projected (includes swing bed rounding):
 - Current month's average visits per day = 9.0
 - YTD Operating revenues = \$534K
 - YTD Operating expenses = \$828K
 - YTD Operating loss = -(\$294K)

MANGUM REGIONAL MEDICAL CENTER**Admissions, Discharges & Days of Care****Fiscal Year 2025****12/31/2025**

	January	February	March	April	May	June	July	August	September	October	November	YTD
Admissions												
Inpatient	22	13	16	21	12	11	16	17	8	13	11	160
Swingbed	20	11	9	18	10	7	16	14	10	14	10	139
Observation	1	2	1	3	2	2	3	5	1	2	5	27
	43	26	26	42	24	20	35	36	19	29	26	326
Discharges												
Inpatient	23	13	15	22	13	9	17	13	11	13	12	161
Swingbed	19	12	9	13	15	10	6	16	13	16	10	139
Observation	2	2	1	3	2	2	3	5	1	2	5	28
	44	27	25	38	30	21	26	34	25	31	27	328
Days of Care												
Inpatient-Medicare	54	27	25	25	13	17	33	18	21	24	19	276
Inpatient-Medicare Managed Care	11	4	7	27	9	8	17	13	0	8	10	114
Inpatient-Other	12	12	8	10	9	9	4	31	10	13	5	123
Swingbed-Medicare	205	191	157	200	159	117	199	276	287	212	166	2,169
Swingbed-Medicare Managed Care	51	59	14	85	138	53	21	82	3	35	31	572
Swingbed-Other	0	0	0	0	0	0	0	0	28	0	0	28
Observation	4	7	2	4	4	6	6	7	1	7	6	54
	337	300	213	351	332	210	280	427	350	299	237	3,336
Calendar days	31	28	31	30	31	30	31	31	30	31	30	334
ADC - (incl OBS)	10.87	10.71	6.87	11.70	10.71	7.00	9.03	13.77	11.67	9.65	7.90	9.99
ADC	10.74	10.46	6.81	11.57	10.58	6.80	8.84	13.55	11.63	9.42	7.70	9.83
ER	146	142	134	148	135	140	169	149	136	150	130	1,579
Outpatient	108	146	140	154	150	126	151	153	149	172	107	1,556
RHC	197	187	188	243	229	201	197	253	249	252	184	2,380

MANGUM REGIONAL MEDICAL CENTER
Comparative Balance Sheet - Unaudited
Fiscal Year 2025
Item 8.

	January	February	March	April	May	June	July	August	September	October	November	12/31/24
Cash And Cash Equivalents	521,074	481,402	519,779	682,095	1,120,535	1,044,262	2,291,727	1,189,862	996,337	1,488,937	2,237,756	418,015
Patient Accounts Receivable, Net	1,820,581	1,879,646	1,633,200	1,745,633	1,863,436	1,462,513	1,437,669	1,931,061	1,807,882	1,491,526	1,244,215	1,316,379
Due From Medicare	1,317,110	1,378,146	1,578,007	1,643,160	1,764,926	1,979,459	909,623	705,645	652,541	827,018	146,790	1,317,110
Inventory	207,642	192,025	230,062	222,929	231,085	231,146	232,065	232,917	238,692	237,637	236,183	222,062
Prepays And Other Assets	1,641,776	1,625,020	1,627,535	1,633,615	1,626,547	1,634,364	1,738,858	1,724,058	1,686,450	1,549,234	1,555,488	1,642,491
Capital Assets, Net	1,488,310	1,460,407	1,430,979	1,403,182	1,375,384	1,348,587	1,338,168	1,518,293	1,519,766	1,496,929	1,467,153	1,516,213
Total Assets	6,996,493	7,016,647	7,019,562	7,330,613	7,981,913	7,700,330	7,948,111	7,301,836	6,901,668	7,091,281	6,887,584	6,432,269
Accounts Payable	16,097,892	16,261,884	16,459,679	16,792,515	17,284,593	17,166,550	17,448,563	16,806,827	16,467,230	16,215,526	16,300,662	15,627,731
AHSO Related AP	892,724	892,724	892,724	892,724	892,724	892,724	892,724	892,724	892,724	892,724	892,724	892,724
Deferred Revenue	154,761	114,589	-	170,667	85,334	-	30,994	15,497	-	187,436	93,718	0
Due To Medicare	(319)											
Covid Grant Funds	-	-	-	-	-	-	-	-	-	-	-	0
Due To Cohesive - PPP Loans	-	-	-	-	-	-	-	-	-	-	-	0
Notes Payable - Cohesive	4,869,631	4,838,614	4,807,598	4,776,581	4,745,564	4,714,547	4,683,531	4,652,514	4,621,497	4,590,480	4,559,463	4,900,648
Notes Payable - Other	17,948	17,948	17,948	17,948	17,948	17,948	17,948	17,948	17,948	17,948	17,948	17,948
Alliantz Line Of Credit	-	-	-	-	-	-	-	-	-	-	-	0
Leases Payable	257,371	256,837	256,300	255,759	255,214	254,666	254,114	254,830	253,077	252,438	251,872	258,209
Total Liabilities	22,290,008	22,382,278	22,433,929	22,905,874	23,281,058	23,046,117	23,327,555	22,640,021	22,252,157	22,156,234	22,116,069	21,696,942
Net Assets	(15,293,515)	(15,365,631)	(15,414,367)	(15,575,261)	(15,299,144)	(15,345,786)	(15,379,444)	(15,338,185)	(15,350,489)	(15,064,953)	(15,228,485)	(15,264,672)
Total Liabilities and Net Assets	6,996,493	7,016,647	7,019,562	7,330,613	7,981,913	7,700,330	7,948,111	7,301,836	6,901,668	7,091,281	6,887,584	6,432,269

Mangum Regional Medical Center
Cash Receipts & Disbursements by Month

2023			2024			2025		
Month	Receipts	Disbursements	Month	Receipts	Disbursements	Month	Receipts	Disbursements
Jan-23	1,290,109	1,664,281	Jan-24	1,187,504	1,150,522	Jan-25	1,105,099	996,372
Feb-23	1,506,708	1,809,690	Feb-24	708,816	995,157	Feb-25	1,184,447	1,231,249
Mar-23	1,915,435	1,109,683	Mar-24	1,236,158	1,073,824	Mar-25	1,289,275	1,250,266
Apr-23	2,005,665	1,365,533	Apr-24	1,645,373	1,483,022	Apr-25	1,225,184	1,060,130
May-23	1,436,542	2,237,818	May-24	1,273,007	1,062,762	May-25	1,481,774	1,044,123
Jun-23	1,777,525	1,506,459	Jun-24	950,928	1,216,556	Jun-25	1,530,626	1,607,511
Jul-23	1,140,141	1,508,702	Jul-24	1,344,607	1,562,407	Jul-25	2,452,132	1,209,562
Aug-23	1,600,786	1,352,905	Aug-24	2,089,281	2,176,381	Aug-25	1,271,486	2,373,927
Sep-23	1,490,569	1,295,680	Sep-24	1,183,508	1,322,228	Sep-25	1,837,975	2,032,771
Oct-23	1,211,980	1,345,813	Oct-24	1,779,690	1,154,658	Oct-25	2,266,799	1,772,799
Nov-23	985,475	1,355,224	Nov-24	770,820	1,370,620	Nov-25	2,045,662	1,298,783
Dec-23	929,990	1,191,570	Dec-24	888,776	1,027,058	Dec-25		
	<u>17,290,925</u>	<u>17,743,359</u>		<u>15,058,468</u>			<u>17,690,461</u>	
Subtotal FY 2023	<u>17,290,925</u>		Subtotal FY 2024	<u>15,058,468</u>		Subtotal FY 2025	<u>17,690,461</u>	

Mangum Regional Medical Center
Medicare Payables by Year

	Original Balance	Balance as of 11/30/25	Total Interest Paid as of 11/30/25
2016 C/R Settlement	1,397,906.00	-	205,415.96
2017 Interim Rate Review - 1st	723,483.00	-	149,425.59
2017 Interim Rate Review - 2nd	122,295.00	-	20,332.88
2017 6/30/17-C/R Settlement	1,614,760.00	-	7,053.79
2017 12/31/17-C/R Settlement	(535,974.00)	(318.61)	269,191.14
2017 C/R Settlement Overpayment	3,539,982.21	-	-
2018 C/R Settlement	1,870,870.00	-	241,040.31
2019 Interim Rate Review - 1st	323,765.00	-	5,637.03
2019 Interim Rate Review - 2nd	1,802,867.00	-	277,488.75
2019 C/R Settlement	(967,967.00)	-	-
2020 C/R Settlement	(3,145,438.00)	-	-
<i>FY21 MCR pay (rec) estimate</i>	(1,631,036.00)	-	-
<i>FY22 MCR pay (rec) estimate</i>	(318,445.36)	-	-
2016 C/R Audit - Bad Debt Adj	348,895.00	-	16,927.31
2018 MCR pay (rec) Audit est.	(34,322.00)	-	-
2019 MCR pay (rec) Audit est.	(40,612.00)	-	-
2020 MCR pay (rec) Audit	(74,956.00)	-	-
<i>FY23 (8-month IRR) L4315598</i>	95,225.46	-	7,038.71
<i>FY23 (8-month IRR) L4315599</i>	1,918,398.00	-	155,799.09
<i>FY23 MCR pay (rec) remaining estimate</i>	-	-	-
<i>FY24 MCR pay (rec) estimate</i>	-	(176,300.00)	
<i>FY25 MCR pay (rec) estimate</i>	-	29,510.00	
Total	7,009,696.31	(147,108.61)	1,355,350.56

Mangum Regional Medical Center
Statement of Revenue and Expense
For The Month and Year To Date Ended November 30, 2025
Unaudited

MTD				YTD				
Actual	Budget	Variance	% Change	Actual	Budget	Variance	% Change	
220,585	291,627	(71,043)	-24%	Inpatient revenue	3,341,810	3,238,280	103,530	3%
847,612	1,265,794	(418,183)	-33%	Swing Bed revenue	12,419,696	14,099,148	(1,679,452)	-12%
553,068	646,306	(93,238)	-14%	Outpatient revenue	7,459,837	7,349,600	110,237	2%
123,818	209,345	(85,527)	-41%	Professional revenue	1,913,184	2,328,136	(414,952)	-18%
1,745,083	2,413,073	(667,990)	-28%	Total patient revenue	25,134,526	27,015,163	(1,880,637)	-7%
750,409	1,059,633	(309,223)	-29%	Contractual adjustments	10,645,952	12,082,258	(1,436,305)	-12%
(142,687)	-	(142,687)	#DIV/0!	Contractual adjustments: MCR Settlement	(875,860)	-	(875,860)	#DIV/0!
(93,718)	(107,231)	13,513	-13%	SHOPP revenue	(1,028,198)	(1,179,543)	151,344	-13%
26,777	(102,057)	128,834	-126%	Bad debts	600,720	(1,122,622)	1,723,341	-154%
540,781	1,064,807	(309,564)	-29%	Total deductions from revenue	9,342,613	12,139,178	(437,480)	-4%
1,204,302	1,348,266	(143,964)	-11%	Net patient revenue	15,791,913	14,875,985	915,928	6%
(1,324)	1,913	(3,236)	-169%	Other operating revenue	59,746	21,040	38,705	184%
12,085	17,330	(5,245)	-30%	340B REVENUES	209,690	219,327	(9,637)	-4%
1,215,063	1,367,508	(152,445)	-11%	Total operating revenue	16,061,349	15,116,352	944,997	6%
Expenses								
421,604	387,856	33,748	9%	Salaries and benefits	4,791,315	4,291,777	499,538	12%
73,850	73,315	535	1%	Professional Fees	873,329	809,741	63,588	8%
354,934	437,192	(82,258)	-19%	Contract labor	4,722,270	4,814,332	(92,063)	-2%
122,952	127,899	(4,947)	-4%	Purchased/Contract services	1,370,477	1,406,890	(36,413)	-3%
225,000	225,000	-	0%	Management expense	2,475,000	2,475,000	-	0%
57,213	88,765	(31,553)	-36%	Supplies expense	890,912	984,770	(93,858)	-10%
16,856	19,250	(2,394)	-12%	Rental expense	186,787	211,750	(24,963)	-12%
11,038	14,275	(3,237)	-23%	Utilities	144,528	157,030	(12,501)	-8%
2,152	918	1,234	134%	Travel & Meals	13,603	10,102	3,502	35%
12,875	11,219	1,656	15%	Repairs and Maintenance	148,063	123,408	24,655	20%
27,917	14,251	13,666	96%	Insurance expense	189,210	156,761	32,449	21%
13,632	11,796	1,837	16%	Other Expense	126,485	129,753	(3,268)	-3%
8,773	13,296	(4,523)	-34%	340B EXPENSES	142,115	168,239	(26,124)	-16%
1,348,796	1,425,033	(76,237)	-5%	Total expense	16,074,093	15,739,552	334,542	2%
(133,733)	(57,524)	(76,208)	132%	EBIDA	(12,744)	(623,199)	610,455	-98%
-11.0%	-4.2%	-6.80%		EBIDA as percent of net revenue	-0.1%	-4.1%	4.04%	
22	-	22	#DIV/0!	Interest	1,104	-	1,104	#DIV/0!
29,776	26,392	3,384	13%	Depreciation	310,829	270,079	40,750	15%
(163,532)	(83,917)	(79,615)	95%	Operating margin	(324,677)	(893,278)	568,601	-64%
-	-	-		Other	-	-	-	
-	-	-		Total other nonoperating income	-	-	-	
(163,532)	(83,917)	(79,615)	95%	Excess (Deficiency) of Revenue Over Expenses	(324,677)	(893,278)	568,601	-64%
-13.46%	-6.14%	-7.32%		Operating Margin %	-2.02%	-5.91%	3.89%	

MANGUM REGIONAL MEDICAL CENTER

Statement of Revenue and Expense Trend - Unaudited

Fiscal Year 2025

	January	February	March	April	May	June	July	August	September	October	November	YTD
Inpatient revenue	525,995	250,434	351,806	383,704	182,461	177,026	370,138	381,902	202,916	294,843	220,585	3,341,810
Swing Bed revenue	1,203,067	1,237,078	722,978	1,261,902	1,321,036	745,121	1,008,771	1,539,770	1,339,663	1,192,698	847,612	12,419,696
Outpatient revenue	573,540	649,689	560,462	592,871	618,008	725,760	925,870	778,421	734,291	747,855	553,068	7,459,837
Professional revenue	206,082	179,651	147,487	193,268	145,315	172,089	216,173	169,608	183,979	175,714	123,818	1,913,184
Total patient revenue	2,508,685	2,316,852	1,782,733	2,431,745	2,266,820	1,819,997	2,520,952	2,869,700	2,460,848	2,411,110	1,745,083	25,134,526
Contractual adjustments	1,054,686	1,043,678	762,509	1,301,266	662,454	633,650	1,193,855	1,131,187	995,797	1,116,462	750,409	10,645,952
Contractual adjustments: MCR Settlement	-	(61,036)	(199,861)	(65,153)	(121,766)	(214,533)	(70,974)	121,523	53,104	(174,477)	(142,687)	(875,860)
SHOPP Revenue	(77,381)	(114,589)	(114,589)	(85,334)	(85,334)	(85,334)	(113,194)	(72,275)	(92,734)	(93,718)	(93,718)	(1,028,198)
Bad debts	106,576	113,834	(1,996)	73,791	29,918	75,657	80,325	82,864	(75,706)	88,678	26,777	600,720
Total deductions from revenue	1,083,881	981,887	446,064	1,224,570	485,272	409,441	1,090,012	1,263,299	880,461	936,945	540,781	9,342,613
Net patient revenue	1,424,804	1,334,965	1,336,670	1,207,175	1,781,548	1,410,556	1,430,940	1,606,401	1,580,387	1,474,165	1,204,302	15,791,913
Other operating revenue	15,410	(757)	4,171	2,632	17,751	2,173	(5,247)	2,701	13,292	8,943	(1,324)	59,746
340B REVENUES	23,868	18,212	22,824	15,161	23,471	15,315	22,073	13,727	23,341	19,613	12,085	209,690
Total operating revenue	1,464,083	1,352,420	1,363,664	1,224,968	1,822,770	1,428,044	1,447,767	1,622,829	1,617,020	1,502,721	1,215,063	16,061,349
	95.4%	93.7%	94.6%	87.1%	115.2%	95.7%	96.6%	101.6%	97.0%	93.4%	87.4%	96.4%
Expenses												
Salaries and benefits	439,483	399,707	429,167	396,151	462,629	404,309	420,947	467,610	472,485	477,225	421,604	4,791,315
Professional Fees	65,648	65,452	70,812	77,625	88,531	73,881	84,210	116,142	78,253	78,925	73,850	873,329
Contract labor	428,978	404,116	416,774	403,022	420,060	416,853	446,206	456,729	510,178	464,418	354,934	4,722,270
Purchased/Contract services	107,620	108,704	127,775	101,833	150,387	132,591	125,792	114,954	148,054	129,816	122,952	1,370,477
Management expense	225,000	225,000	225,000	225,000	225,000	225,000	225,000	225,000	225,000	225,000	225,000	2,475,000
Supplies expense	98,866	101,239	65,720	74,156	72,166	106,426	75,544	87,145	73,311	79,125	57,213	890,912
Rental expense	17,598	13,094	21,026	15,207	19,248	15,677	16,968	13,783	17,707	19,622	16,856	186,787
Utilities	13,436	17,413	12,834	7,751	12,812	12,388	14,345	17,551	13,675	11,285	11,038	144,528
Travel & Meals	315	971	775	336	1,102	1,103	643	1,414	778	4,015	2,152	13,603
Repairs and Maintenance	11,240	10,981	12,906	14,947	11,645	14,123	10,526	15,897	18,006	14,918	12,875	148,063
Insurance expense	23,837	26,409	(12,321)	10,777	22,979	16,563	17,190	17,202	17,973	20,684	27,917	189,210
Other	18,752	11,003	(6,293)	20,999	16,959	10,823	8,596	10,669	9,942	11,403	13,632	126,485
340B EXPENSES	14,050	12,401	18,656	10,029	15,235	17,119	7,432	9,932	16,526	11,961	8,773	142,115
Total expense	1,464,823	1,396,491	1,382,831	1,357,832	1,518,751	1,446,856	1,453,399	1,554,028	1,601,888	1,548,398	1,348,796	16,074,093
EBIDA	\$ (740)	\$ (44,070)	\$ (19,167)	\$ (132,865)	\$ 304,018	\$ (18,812)	\$ (5,633)	\$ 68,802	\$ 15,132	\$ (45,677)	\$ (133,733)	\$ (12,744)
EBIDA as percent of net revenue	-0.1%	-3.3%	-1.4%	-10.8%	16.7%	-1.3%	-0.4%	4.2%	0.9%	-3.0%	-11.0%	-0.1%
Interest	199	143	141	232	104	33	61	116	176	(124)	22	1,104
Depreciation	27,903	27,903	29,428	27,797	27,797	27,797	27,963	27,427	27,260	29,776	29,776	310,829
Operating margin	\$ (28,843)	\$ (72,116)	\$ (48,736)	\$ (160,894)	\$ 276,117	\$ (46,642)	\$ (33,657)	\$ 41,259	\$ (12,304)	\$ (75,330)	\$ (163,532)	\$ (324,677)
Other	-	-	-	-	-	-	-	-	-	-	-	-
Total other nonoperating income	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Excess (Deficiency) of Revenue Over Expenses	(28,843)	(72,116)	(48,736)	(160,894)	276,117	(46,642)	(33,657)	41,259	(12,304)	(75,330)	(163,532)	(324,677)

Mangum Family Clinic
For the Month Ended and Year To Date November 30, 2025

	Current			Last FYE	Net Change
	Month	Year-To-Date	12-Month Projected		
Gross Patient Revenue	22,835	308,695	336,758	217,497	119,261
Less: Revenue deductions	21,314	225,178	245,649	118,420	127,229
Net Patient Revenue	44,149	533,873	582,407	335,917	246,490
Other Income (if any)	-	-	-	-	-
Operating revenue	44,149	533,873	582,407	335,917	246,490
Operating Expenses:					
Leased Salaries	22,360	218,967	238,873	177,825	61,048
Contract labor	-	1,969	2,148	8,191	(6,043)
Benefits	3,600	40,897	44,615	49,899	(5,284)
Provider Fees	8,615	74,223	80,970	41,078	39,892
Purchased/Contract services	7,994	59,715	65,144	70,882	(5,738)
Management expense	11,250	123,750	135,000	135,000	-
Supplies expense	1,023	7,043	7,683	11,788	(4,105)
Rental expense	1,766	19,628	21,412	23,700	(2,288)
Utilities	619	6,924	7,554	8,567	(1,013)
Travel & Meals	237	811	885	987	(102)
Repairs and Maintenance	-	799	871	1,239	(368)
Insurance expense	-	2,845	3,104	2,705	399
Other expense	614	4,287	4,677	6,469	(1,792)
CAH Overhead Allocation	24,154	265,693	289,847	250,979	38,868
Total Operating Expenses	82,231	827,551	902,783	789,309	113,474
Net Income (loss)	(38,082)	(293,678)	(320,376)	(453,392)	133,016

340B

Gross revenues	12,084.52	209,690	228,753	191,188	37,565
Operating expenses	8,773.34	142,115	155,034	149,534	5,500
Profit (loss)	3,311	67,576	73,719	41,654	32,065
Net Income (loss) with 340B	(34,771)	(226,103)	(246,657)	(411,738)	165,081

Stats

Onsite Visits	144	2057	2,244	1,768	476
Swing Bed Visits	40	323	352	76	276
Telehealth, CCM, Nurse Visits	0	0	-	20	(20)
Total Visits	184	2380	2596	1864	732

Payor Mix based on Total Visits

Medicare	33%	33%	28%	5%
Managed Medicare	6%	6%	4%	2%
Medicaid / Managed Medicaid	23%	23%	31%	-8%
Commercial/Other	37%	37%	37%	0%
Total	100%	100%	100%	0%

Clinic Days	20	234	255	255	-
Average Visit Per Day	9	10	10	7	3
Cost Per Visit	\$ 446.91	\$ 347.71	\$ 347.71	\$ 423.45	\$ (75.74)
Medicare Visit Cap	\$ 292.54	\$ 292.54	\$ 282.65		
Over (Under) Cap	\$ 55.17	\$ 55.17	\$ 140.80		45

VENDOR NAME	DESCRIPTION	0-30 Days	31-60 Days	61-90 Days	OVER 90 Days	11/30/2025	10/31/2025	9/30/2025	8/31/2025
AMERISOURCE RECEIVABLES (ARFC)	Pharmacy Supplies	2,445.89	-	-	-	2,445.89	14,501.84	5,496.82	6,243.53
ANESTHESIA SERVICE INC	Patient Supplies	-	-	-	-	-	-	-	1,048.40
APEX MEDICAL GAS SYSTEMS, INC	Supplies	-	-	-	-	-	-	900.00	359.24
AT&T	Fax Service	3,153.09	-	-	-	3,153.09	3,275.87	-	3,270.35
BADGE BUDDIES LLC	Office Supplies	-	-	-	-	-	127.97	-	-
BIO-RAD LABORATORIES INC	Lab Supplies	1,429.68	-	-	-	1,429.68	-	-	2,632.56
CARDINAL HEALTH 110, LLC	Patient Supplies	-	-	-	(144.30)	(144.30)	(144.30)	(144.30)	(144.30)
CAREFUSION	Rental Equipment	4,449.00	-	-	-	4,449.00	4,449.00	-	-
CITY OF MANGUM	Utilities	-	-	-	-	-	6,400.66	7,681.67	-
CLEAN THE UNIFORM HOLDING COMP	Linen Services	2,800.58	-	-	-	2,800.58	4,229.87	4,249.77	2,935.43
CLIA LABORATORY PROGRAM	Lab Services	-	-	-	-	-	-	-	248.00
COHESIVE HEALTHCARE MGMT	Mgmt Fees	229,766.66	225,000.00	231,116.66	2,527,129.44	3,213,012.76	3,198,246.10	3,203,479.44	3,367,332.43
COHESIVE MEDIRYDE LLC	Patient Transportation Service	-	-	-	-	-	2,950.00	-	-
COHESIVE STAFFING SOLUTIONS	Agency Staffing Service	627,304.33	818,276.60	913,297.46	9,453,474.12	11,812,352.51	11,816,997.33	12,014,586.58	11,999,980.16
CRITICAL ALERT	Software license	-	-	-	-	-	2,060.72	(3,906.00)	(3,906.00)
DAN'S HEATING & AIR CONDITIONI	Repairs/maintenance	1,434.09	-	-	-	1,434.09	-	-	4,100.00
DIAGNOSTIC IMAGING ASSOCIATES	Radiology Purch Svs	2,150.00	-	-	-	2,150.00	2,150.00	-	2,150.00
DIRECTV	Cable service	297.60	-	-	-	297.60	297.60	-	291.40
DTG MEDICAL ELECTRONICS	Patient Supplies	964.89	-	-	-	964.89	-	-	-
DYNAMIC ACCESS	Vascular Consultant	-	-	-	-	-	-	-	795.68
eCLINICAL WORKS, LLC	RHC EHR	3,170.94	-	-	-	3,170.94	-	942.90	-
FEDEX	Shipping	32.17	-	-	-	32.17	78.82	-	33.66
FFF ENTERPRISES INC	Pharmacy Supplies	-	-	-	-	-	-	1,913.10	654.23
FIRST DIGITAL COMMUNICATIONS	IT Support Services	-	-	-	-	-	(22.32)	-	-
FREEBORN DYSPHAGIA ASSOC LLC	Patient Services	-	-	-	-	-	-	-	550.00
FOX BUILDING SUPPLY	Repairs/maintenance	-	-	-	-	-	111.92	504.13	-
FUCHA RADIO, LLC	Advertising	-	-	-	-	-	-	110.00	110.00
GEORGE BROS TERMITE & PEST CON	Pest Control Service	-	-	-	-	-	200.00	200.00	-
GLOBAL PAYMENTS INTEGRATED	IT Service	-	-	-	-	-	-	-	2,757.67
GRAINGER	Maintenance Supplies	-	-	-	-	-	508.49	-	-
HAC INC	Dietary Supplies	25.70	-	-	-	25.70	101.90	53.18	67.14
HENRY SCHEIN	Lab Supplies	1,307.35	-	-	-	1,307.35	-	-	-
HEWLETT-PACKARD FINANCIAL SERV	Computer Services	307.10	-	-	-	307.10	307.10	307.10	307.10
HSI	Materials Purch svs	-	-	-	-	-	3,150.00	-	-
INTEGO SOFTWARE, LLC	Software license	-	3,906.00	-	-	3,906.00	-	-	-
JENTRY BROWN	Van Graphics	-	-	-	-	-	-	1,875.00	-
KELLEY MARTINEZ	Expense Reimbursement	-	-	-	-	-	613.16	-	-
LOCKE SUPPLY	Plant Ops supplies	-	-	-	-	-	1,737.20	-	-
LOWES	Patient Supplies	677.02	-	-	-	677.02	-	-	-
MCKESSON - 340 B	Pharmacy Supplies	-	-	-	937.45	937.45	937.45	937.45	0.31
MCKESSON / PSS - DALLAS	Patient Care/Lab Supplies	100.71	-	-	1.43	102.14	1,938.40	1.43	2,254.11
MEDLINE INDUSTRIES	Patient Care/Lab Supplies	7,479.60	6,302.69	-	-	13,782.29	23,914.09	29,224.06	20,901.05
MYHEALTH ACCESS NETWORK, INC	Compliance purch svs	758.95	-	-	-	758.95	758.95	758.95	758.95
NATIONAL DATA BANK	IT Service	-	-	-	-	-	-	-	2.50
NUANCE COMMUNICATIONS INC	RHC purch svs	123.00	-	-	-	123.00	123.00	-	246.00
ORGANOGENESIS INC	Patient Care/Lab Supplies	-	-	-	-	-	-	765.00	1,855.00
PHARMA FORCE GROUP LLC	340B purch svs	-	-	-	-	-	-	595.70	605.90
PHARMACY CONSULTANTS, INC.	PHARMACY CONSULTANTS, INC.	2,700.00	-	-	-	2,700.00	3,987.93	2,700.00	2,700.00
PHILADELPHIA INSURANCE COMPANY	OHA Insurance	3,215.58	-	-	-	3,215.58	3,215.58	-	3,215.59
PHILIPS HEALTHCARE	Supplies	-	-	-	-	-	-	-	257.19
PURCHASE POWER	Postage Fees	-	-	-	-	-	-	200.00	200.00
REYES ELECTRIC LLC	COVID Capital	-	-	-	-	-	-	525.00	4,250.00
RUSSELL ELECTRIC & SECURITY	Repair and Maintenance	1,118.80	-	-	-	1,118.80	-	805.00	507.50
SIEMENS HEALTHCARE DIAGNOSTICS	Service Contract	28.58	-	-	-	28.58	-	-	353.05
SMAART MEDICAL SYSTEMS INC	Radiology interface/Radiologist provider	1,735.00	-	-	-	1,735.00	1,735.00	1,735.00	1,735.00

VENDOR NAME	DESCRIPTION	0-30 Days	31-60 Days	61-90 Days	OVER 90 Days	11/30/2025	10/31/2025	9/30/2025	8/31/2025
SPACELABS HEALTHCARE LLC	Telemetry Supplies	635.00	-	-	-	635.00	-	-	-
SPARKLIGHT BUSINESS	Cable service	-	-	-	-	-	-	137.43	129.43
STANLEY SYSTEMS LLC	Printer lease	-	-	-	-	-	2,509.69	2,345.50	-
STAPLES ADVANTAGE	Office Supplies	2,234.22	-	-	-	2,234.22	949.59	618.41	494.89
STERICYCLE / SHRED-IT	Waste Disposal Service	158.79	-	-	-	158.79	1,607.39	1,592.44	-
SUMMIT UTILITIES	Utilities	175.26	-	-	-	175.26	138.65	1,095.25	1,204.09
SYMEX AMERICA INC	Repair and Maintenance	9,282.90	-	-	-	9,282.90	-	-	-
TECUMSEH OXYGEN & MEDICAL SUPP	Patient Supplies	2,902.03	-	-	-	2,902.03	-	2,710.80	-
TELEFLEX	Patient Supplies	-	-	-	-	-	900.00	-	-
TRIOSE INC	Freight	388.61	-	-	-	388.61	531.99	-	675.56
TRUBRIDGE	Software license	459.70	-	-	-	459.70	-	-	-
ULINE	Patient Supplies	-	-	-	-	-	-	546.50	-
US FOODSERVICE-OKLAHOMA CITY	Food and supplies	3,819.15	-	-	(37.86)	3,781.29	632.93	(7.84)	1,714.20
Grand Total		919,031.97	1,053,485.29	1,144,414.12	11,981,360.28	15,098,291.66	15,106,209.57	15,285,535.47	15,435,877.00
					Conversion Variance	13,340.32	13,340.32	13,340.32	13,340.32
					AP Control	15,443,922.00	15,451,839.91	15,631,165.81	15,781,298.71
					Accrued AP	1,749,463.93	1,656,409.73	1,728,787.75	1,918,252.44
					AHSO Related AP	(892,723.76)	(892,723.76)	(892,723.76)	(892,723.76)
					TOTAL AP	16,300,662.17	16,215,525.88	16,467,229.80	16,806,827.39
						16,300,662.17	16,215,525.88	16,467,229.80	16,806,827.39
						-	-	-	-