



Agenda

Mangum City Hospital Authority Meeting

February 22, 2022 at 5:00 PM

City Administration Building at 130 N Oklahoma Ave.

The Trustees of the Mangum City Hospital Authority will meet in regular session on February 22, 2022, at 5:00 PM, in the City Administration Building at 130 N. Oklahoma Ave, Mangum, OK for such business as shall come before said Trustees.

CALL TO ORDER

ROLL CALL AND DECLARATION OF A QUORUM

CONSENT AGENDA

The following items are considered to be routine and will be enacted by one motion. There will be no separate discussion of these items unless a Board member (or a community member through a Board member) so requests, in which case the item will be removed from the Consent Agenda and considered separately. If any item involves a potential conflict of interest, Board members should so note before adoption of the Consent Agenda.

1. Approve 12-28-21 MCHA meeting minutes.
2. Approve 12-16-21 Quality meeting minutes.
3. Approve 01-13-22 Quality meeting minutes.
4. Approve 12-21-21 Medical Staff meeting minutes.
5. Approve 01-20-22 Medical Staff meeting minutes.
6. Approve Claims for December 2021.
7. Approve Claims for January 2022, Estimated Claims for February 2022 and Estimated Claims for March 2022.
8. Approve Mangum Family Clinic reports.
9. Approve MRMC Quality reports.
10. Approve CCO reports.
11. Approve CEO reports.
12. Approve the following policies and procedures previously approved by Corporate (1/22), Quality Control (1/13/22) and Med Staff (1/20/22).
 - Patient Consent Form for COVID-19 Treatment Purpose of Informed Consent
 - Sotrovimab Emergency Use Authorization (EUA) Standing Orders
 - Do Not Resuscitate (DNR) Policy
 - Oklahoma Do Not Resuscitate (DNR) Consent Form
 - COVID-19 Standing Orders
 - COVID-19 Paid Leave Policy
13. Approve the following policies and procedures previously approved by Corporate (2/22), Quality Control (2/10/22) and Med Staff (2/17/22).

2021 Annual Infection Control Risk Assessment & Infection Control Program Evaluation
Enteral Tube Management Policy

FURTHER DISCUSSION

REMARKS

Remarks or inquiries by the audience not pertaining to any item on the agenda.

REPORTS

- [14.](#) Financial Reports.

OTHER ITEMS

- [15.](#) Discussion and action regarding a new contract with AirEvac.
[16.](#) Discussion and action regarding proposals for an audit.
[17.](#) Discussion and action regarding PharmaForce agreement.
[18.](#) Discussion and action regarding McKesson agreement.
[19.](#) Discussion and action regarding Organogenesis agreement.
[20.](#) Discussion and action regarding OHA membership dues for 2022.
[21.](#) Discussion and action regarding the HIBCC HIN application for Mangum Regional Medical Center.
[22.](#) Discussion and action regarding the HIBCC HIN application for Mangum Family Clinic.
[23.](#) Discussion and action regarding BKD providing the MPMC 2021 Cost Report.
24. Discussion and action regarding employee bonuses.
25. Discussion and possible action regarding Strategic Planning.

EXECUTIVE SESSION

26. Discussion and action with regard to bad debt, if discussed publicly, may hinder the matter with possible executive session in accordance with 25 OS 307 (B)(4)..

OPEN SESSION

27. Discussion with regard to executive session, if any.

EXECUTIVE SESSION

28. Discussion and action regarding provider supervisory agreement between Brian Bluth, MD and Jeff Phillips, PA.

OPEN SESSION

29. Discussion with regard to executive session, if any.

STAFF AND BOARD REMARKS

Remarks or inquiries by the governing body members, City Manager, City Attorney or City Employees

NEW BUSINESS

Discussion and possible action on any new business which has arisen since the posting of the Agenda that could not have been reasonably foreseen prior to the time of the posting (25 O.S. 311-10)

ADJOURN

Motion to Adjourn

Duly filed and posted at 3:03:30p.m. on the 17th day of February, 2022 by the Secretary of the Mangum City Hospital Authority.

Billie Chilson, Secretary



Minutes

Mangum City Hospital Authority Amended Session

December 28, 2021 at 5:00 PM

City Administration Building at 130 N Oklahoma Ave.

The Trustees of the Mangum City Hospital Authority will meet in regular session on December 28, 2021, at 5:00 PM, in the City Administration Building at 130 N. Oklahoma Ave, Mangum, OK for such business as shall come before said Trustees.

CALL TO ORDER

Chairman Vanzant called the meeting to order at 5:11 pm

ROLL CALL AND DECLARATION OF A QUORUM

PRESENT

Trustee Carson Vanzant
Trustee Ilka Heiskell
Trustee LaRetha Vincent

ABSENT

Trustee Cheryl Lively

ALSO PRESENT

Billie Chilson, Secretary
Corry Kendall, Attorney

CONSENT AGENDA

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Approve items 1 through 4 and remove the others for further discussion.

Motion made by Trustee Vanzant, Seconded by Trustee Heiskell.

Voting Yea: Trustee Vanzant, Trustee Heiskell, Trustee Vincent

1. Approve 11-18-21 MCHA meeting minutes.
2. Approve 11-30-21 MCHA meeting minutes.
3. Approve 11-10-21 Quality meeting minutes.
4. Approve 11-11-21 Medical Staff meeting minutes.

FURTHER DISCUSSION

5. Approve Claims for November 2021 and Estimated Claims for January 2022.

Questions were asked why were there so many payments made to the Cohesive Healthcare MGMT.

Andrea answered, it is because there is so many invoices that were not paid. As you may remember that Cohesive was not getting paid until the hospital could get a little ahead. It is being paid as money is available. It pays the oldest invoices first.

Report does not need to be approved.

6. Approve Mangum Family Clinic report.

Christi Armstrong gave her report. Highlights are below:

Clinic Operations

- Clinic Finance Summary is being developed to report clinic-specific financial information.
- Clinic Operations Meeting provided Clinic Managers with goal discussion topics to take back to their team and report at the December Clinic Manager Meeting.

Quality Improvement Focus

- Mangum Family Clinic has been selected to participate in the Flex QI project to promote process improvement.

Community Outreach

- COVID Boosters began 9-20-21 and are ongoing with direction from the Cohesive COVID Task force recommendations.

Ilka asked about the COVID booster. Is there a way to promote the booster and flu shots? Christi said that they can do more on Facebook.

Vanzant said that he thinks it would be great to get Tiffany, the new provider on Facebook and get her known in the clinic.

Report does not need to be approved.

7. Approve MRMC Quality report.

Debbie Jackson gave her report.

Hospital Activity

Hospital Admission

- Acute Care Admits: 24- up from Oct (15)
- Swing-Bed Admits: 13 - down from October (14)
- Total Discharges: 35 - up from Oct (31)

Total patient days, ED Visits, ADC

- Total Patient: 329 which is down from 400 in October.
- ED Visits: 166 ED visits which is up from 142 in October.
- Average Daily Census 11 - down from October of 13.

AMA/LWBS

- AMA: 4 - down from Oct (5)
- LWBS: 1 - Up from Oct (0)

Care Management

30 Day Readmission

- 2 for November

RISK MANAGEMENT

Incidents

- Falls without Injury 1
- Fall with minor injury 1
- Fall with major injury - None

Mortality Rate

- Acute/Swing-Bed Deaths
 - 3 (9%) (YDT = 5%)
- Emergency Department Deaths
 - 0 (0%) (YTD = 1%)

Infection Control

- Catheter Associated Urinary Tract Infections (CAUTIs) - 0
- Central Line Associated Primary Bloodstream Infections (CLABSIs) -0

Health Information Management

- History & Physical Completion (Benchmark 100%)
 - 48/48 = 100%
- Discharge Summary completion (Benchmark 100%)
 - 37/37 = 100%

Nursing

- Code Blue
 - 0
- Transfers
 - Acute Transfers - 2
 - ED Transfers 7

Report does not need to be approved.

8. Approve CCO report.

Daniel Coffin gave his report.

Excellent Patient Care

- Monthly Education topics included: Training and implementation of the New GE Xray Room
- MRMC began installation of the New Head Wall units which will aesthetically house necessary patient care equipment and supplies.

- OSDH completed Annual Survey with minimal deficiencies and ZERO Clinic deficiencies

Excellent Client Service

- Patients continue to rely on MPMC as their local hospital. Patient days decreased from 400 days in October to 329 days in November. This represents an average daily census of 11. In addition, MPMC Emergency Department provided care to 166 patients in November.
- November COVID-19 Stats at MPMC: Swabs (76-prc & 113-Antigen) with 11 Positive PCR & 13 Positive Antigen.
- Greer County November COVID-19 Statistics: 797 Positive Cases and 25 Deaths (3.14% death rate).

Preserve Rural Jobs

- Open Positions Include Full Time RT, RN, LPN and CNA.
- MPMC has new updates to the Core Staff! Local Respiratory Therapist hired!
- For the clinical team MPMC continues to pursue core staff members from the area.
- Recruiting efforts included positing of positions on mangumregional.net and Facebook as well as establishing Memorandums of Understanding to ensure consistence in staffing.
- MPMC Dietary team continues to serve up delicious meals to staff daily. The meals are free of charge for employees. A big thank you to Cohesive Healthcare Management for the offer!

The board would like to see some advertising on Facebook and the web site. Trustee Vincent said that the last post was November 21st.

They would like to see the promotions of the new equipment and the news of what is going on at MPMC.

Report does not need to be approved.

9. Approve CEO report.

Dale Clayton gave his CEO report.

COVID-19 Activity and Overview

- Regional 3 MERC briefings are continuing.
- Leadership continues to update staff and providers regarding new policies and regulations pertaining to COVID-19.
- COVID continues to be a concern with positive cases increasing dramatically.

Staff and Operations Overview

State survey results were outstanding with ZERO clinical deficiencies.

- Patient care continues to be outstanding.
- Current open positions AP, RN, LPN, AND RT.
- Newly filled positions include HR, RN, LPN and CNA.
- COVID equipment installations are ongoing. GE Ultrasound, GE Portable X-Ray, GE X-Ray, Spacelabs Telemetry Cabling, electrical Upgrades, plus several smaller items have been received. Nurse call system along with Med Gas Headboards are in process.

- Our census continued to be strong with an average daily census of 11.
 - Emergency Department assisted 166 patients.
 - Employees continue to receive free meals.
 - Report does not need to be approved.
10. Approve the following policies and procedures previously approved by Corporate (12/2021), Quality (12/16/21) and Med Staff (12/21/21).

HOSPITAL POLICY/FORM/ORDER SET/PROTOCOL REVIEW PROCESS ALGORITHM

1135 Waiver for Emergencies and Disasters Policy

Blood Product Administration Policy – Revision

IDT Note (within CPSI)

Rapid Sequence Intubation Policy

RAPID SEQUENCE INTUBATION (RSI) ADULT PROTOCOL - Revision

RAPID SEQUENCE INTUBATION (RSI) PEDIATRIC PROTOCOL – Revision

RAPID SEQUENCE INTUBATION (RSI) ADULT & PEDIATRIC CARE & DOCUMENTATION FORM – Revision

Disclosure Notice Regarding Patient Protection Against Surprise Billing

Good Faith Estimate Template

Right to Receive a Good Faith Estimate of Expected Charges Document

Disclosure Notice Regarding Patient Protection Against Surprise Billing for Nonparticipating Providers

Motion to approve the policies with the exception to remove the following .

Remove Rapid Sequence Intubation Policy

RAPID SEQUENCE INTUBATION (RSI) ADULT PROTOCOL - Revision

RAPID SEQUENCE INTUBATION (RSI) PEDIATRIC PROTOCOL - Revision

RAPID SEQUENCE INTUBATION (RSI) ADULT & PEDIATRIC CARE & DOCUMENTATION FORM - Revision

Motion made by Trustee Heiskell, Seconded by Trustee Vincent.

Voting Yea: Trustee Vanzant, Trustee Heiskell, Trustee Vincent

REMARKS

Remarks or inquiries by the audience not pertaining to any item on the agenda.

Dixie Peterson asked what is the reason that we are not able to find more staff locally? The answer is that they are trying but so many of the Nursing are working for staffing agencies now.

Paula Banister said the advertising needs to go in the paper as well as on Facebook or other websites. A lot of the older people don't have a computer or know how to use them.

Georgiana Lively wants to know what other marketing can be used for the advertising. Maybe some billboards to get our hospital noticed when driving through town.

REPORTS

11. Financial Report

Andrea Snider gave the financial report.

Statistics

- The average daily census in November was 10.97, this was the first time since June, ADC was below 12. We continue to remain on target towards our 11 ADC Goal, with YTD ADC totaling 10.67.
- Cash receipts for the month of November totaled \$1.1M. Additionally, \$317K in ARPA COVID funding was received and placed into restricted cash. This brought total cash receipts for the month up to \$1.4M.

Balance Sheet Highlights

- The operating cash balance of November 30th was \$600K. This \$686K decrease from October 31st balance is primarily driven by payments toward AP, and the \$317K in ARPA funds placed into reserve.
- The 2020 Cost Report Tentative Settlement underpayment was applied to the 20017 outstanding ERS loans, preventing the facility from submitting a rebuttal to request the cash be paid to the hospital. As a result, the 6/29/17 ERS loan of \$909K has been completely paid in full, and the remaining \$300K applied to the principal balance on the 12/31/17 ERRS Loan reducing this liability to 2.1M as reflected on the Medicare Payable/Receivable Schedule.

Income Statement Highlights

- Current month net patient revenue is \$1.1M, factored into this number is a \$141K adjustment to reduce the 2020 cost report receivable originally estimated and recorded at \$1.3M thus reducing November NPR.
- Operating expenses of \$1.5M continue the previous months increase. This continues to be due to the materially increased cost incurred for contract labor. Additionally, there was an increased cost of \$75K above average in purchased services due to a catch up of lab service invoices as well as a one-time fee for preparation of the 2017 cost report.
- Depreciation and Interest expense have also slightly increased by \$33K above average in November due to the combination of interest incurred from the finalized 2017 ERRS loans and COVID capital assets placed into service and depreciating.

OTHER ITEMS

12. Discussion and possible action to make a recommendation to the City Commissioners to fill the vacancy on the Mangum City Hospital Authority Board. . This vacancy can create a hardship for the board to meet if someone else is unable to be at the meetings. The board should have (5) members and only has four (4) and has been that way for a number of months.

Table until next month.

13. Discussion and possible action regarding year end employee Covid bonuses.

Motion to approve no less than \$300.00 per employee up to \$1,000.00 per employee, after the financial department has investigated how much money they have work with.

Motion made by Trustee Heiskell, Seconded by Trustee Vanzant.
Voting Yea: Trustee Vanzant, Trustee Heiskell, Trustee Vincent

14. Discussion and possible action regarding the acceptance of the amendment to the Schapen Mangum Family Clinic lease agreement.

Motion to approve the amendment to Schapen Mangum Family Clinic lease agreement

Motion made by Trustee Heiskell, Seconded by Trustee Vanzant.
Voting Yea: Trustee Vanzant, Trustee Heiskell, Trustee Vincent

15. Discussion and possible action regarding the renewal of the Integris Cardiovascular Physicians, LLC lease agreement.

Motion to approve the renewal of Integris Cardiovascular Physicians, LLC lease agreement in the amount of \$217.00 a month.

Motion made by Trustee Vanzant, Seconded by Trustee Vincent.
Voting Yea: Trustee Vanzant, Trustee Heiskell, Trustee Vincent

16. Discussion and possible action regarding the opening of a separate interest-bearing account specifically for ARPA funds.

Motion to approve the opening of a separate interest-bearing account specifically for ARPA Funds.

Motion made by Trustee Heiskell, Seconded by Trustee Vanzant.
Voting Yea: Trustee Vanzant, Trustee Heiskell, Trustee Vincent

EXECUTIVE SESSION

17. Discussion and possible action with regard to potential issues affecting the clinic's ability to bill for services rendered where information, if publicly disclosed, would violate confidentiality requirements of state or federal law with possible executive session in accordance with 25 O.S. 307(B)(7).

Motion to enter into executive session at 7:26 pm.

Motion made by Trustee Vanzant, Seconded by Trustee Vincent.
Voting Yea: Trustee Vanzant, Trustee Heiskell, Trustee Vincent

Chairman Vanzant declared out at 7:34

OPEN SESSION

18. Discussion and possible action with regard to the executive session, if necessary.

No action

EXECUTIVE SESSION

19. Discussion and possible action regarding the review and approval of medical staff privileges/credentials/contracts of the following providers with possible executive session in accordance with 25 O.S. § 307(B) (1):

Barry Davenport MD - Courtesy Privileges

Trent Elliott DO - Courtesy Privileges

Tiffany Forster APRN-CNP - Allied Health/Temporary Privileges

Supervision Agreement - Brian Bluth, MD/Tiffany Forster, APRN

Motion to approve the staff privileges for the following. (no executive session needed)

Barry Davenport MD - Courtesy Privileges

Trent Elliott DO - Courtesy Privileges

Tiffany Forster APRN-CNP - Allied Health/Temporary Privileges

Supervision Agreement - Brian Bluth, MD/Tiffany Forster, APRN

Motion made by Trustee Vanzant, Seconded by Trustee Vincent.

Voting Yea: Trustee Vanzant, Trustee Heiskell, Trustee Vincent

OPEN SESSION

20. Discussion and possible action with regard to the executive session, if necessary.

No action needed

STAFF AND BOARD REMARKS

Remarks or inquiries by the governing body members, City Manager, City Attorney or City Employees

Corry wanted to know where we stand on the new law that no person be left alone.

Jamal said they are following that now.

Transparency: 20 most commonly required procedures posted.

Jamal said we are already doing that.

Sarah wanted to thank everyone for the new dishwasher. It is great.

Corry explained the City's Auditors asked about why there is no budget for this year and no audit since 2017.

NEW BUSINESS

Discussion and possible action on any new business which has arisen since the posting of the Agenda that could not have been reasonably foreseen prior to the time of the posting (25 O.S. 311-10)

None.

ADJOURN

Motion to Adjourn

Motion to adjourn at 7:45 pm

Motion made by Trustee Vanzant, Seconded by Trustee Heiskell.
Voting Yea: Trustee Vanzant, Trustee Heiskell, Trustee Vincent

Carson Vanzant, Chairman

Billie Chilson, City Clerk

**Mangum Regional Medical Center
Quality Committee Meeting Minutes**

CONFIDENTIALITY STATEMENT: These minutes contain privileged and confidential information. Distribution, reproduction, or any other use of this information by any party other than the intended recipient is strictly prohibited.

Date: 12/16/2021	Time: 12:21	Recorder: Denise Jackson		Reporting Period Discussed: November 2021			
Members Present							
Chairperson:		CEO: Dale Clayton			Medical Representative: Dr Chiaffitelli		
Name	Title	Name	Title	Name	Title	Name	Title
Heather Larson	Respiratory	Josey Kenmore	Materials Management	Grace Smith	Clinic Manager	Tonya Bowen	Lab Manager
Sarah Dillahunty	Dietary	Daniel Coffin	CCO	Kaye Hamilton	Credentialing	Karli Bowles	Infection
Jared Ballard	IT	Pamela Esparza	Radiology Manager	Jennifer Dreyer	HIM	Kasi Hilley	Business/RCM Director
Chasity Howell	CM		HR	Chealsea Church	Pharamcy	Lynda James	Pharmacy
TOPIC	FINDINGS/CONCLUSIONS			ACTIONS/RECOMMENDATIONS			FOLLOW-UP
Call to Order	Sarah Dillahunty/Karli Bowles			first/second			
Review of Minutes	Review/Approve Oct Min for Nov meeting			Dr. Chiaffitelli/Kaye Hamilton			
Review of Committee Meetings							
A. EOC/Patient Safety Committee	med room/nurse break area has been rescheduled, head wall installation began 11/15/21, replacment of receptacles has began/will plan on						
B. Infection Control Committee	no infections or public health reporting for the month. 0 Employee Injury: 5 Lost work days. 0 Light duty case continued. 0 employee injuries, 0						
C. Pharmacy & Therapeutics Committee							
D. HIM/Credentials Committee	privacy practice documents are being added to the charts. Kaye is working on courtesy privlages for 3 providers this month						
E. Utilization Review Committee	166 er pts, 0ob, 24 actue, 13 swing, 37 tot admits for the month, 35 discharges, 329 total pt days, 11 avg daily census						
F. Compliance Committee	quarterly meetings in aug/dec,			working on scheduling meetings			
Old Business	REVIEW AND APPROVAL OF POLICIES & PROCEDURES:						
New Business	REVIEW AND APPROVAL OF POLICIES & PROCEDURES:			Dr. Chiaffitelli/Karli Bowles			
Quality Assurance/Performance Improvement							
Volume & Utilization							
A. Hospital Activity	166 er pts, 0 ob, 24 actue, 13 swing, 37 tot admits for the month, 35						
B. Blood Utilization	4 - no issues						
Care Management							
A. CAH/ER Re-Admits	2 - 1) Patient discharged home after 2 days of admission. Agreed to return if needed. Patient returned to ED the next day and was readmitted.						

B. Acute Transfers	2 - transferred for higher level of care for respiratory distress/icu		
D. Discharge Follow-Up Phone Calls	16		
E. Patient Discharge Safety Checklist	16		
Risk Management			
A. Incidents	LWBS -1; 1) pt to the er, computer systems where down, pt did not feel like their issues was urgent and left to come back at a later time. AMA - 4; AMA - 1.) pt to the er multiple time while in custody, once released, pt left the er/did not sign ama 2) pt to the er, became very upset when told	LWBS/AMA - contiune to education patient's on risks and benefits of medical eval/futher testing/admit as needed	
B. Reported Complaints	0		
C. Reported Grievances	0		
D. Patient Falls Without Injury	fwoi - 1; pt being seen for out-pt therapy, coming to scheduled visit using back entrance, tripped over landscaping and fell. Reported event the	education provided to pt to not use the back entrance, to only use the front patient entrance for scheduled visits. Encouraged ice/rest for soreness.	
E. Patient Falls With Minor Injury	1 - pt in the shower, became weak when standing, cna assisted pt to the floor. Nursing notified, s/t noted to arm and small abrasion to the back,	staff was educated on 2 pt transfers with this patient during the stay to prevent any further falls	
F. Patient Falls With Major Injury	0		
G. Mortality Rate	3 in pt - 2 swb deaths and 1 acute expected DNR's in place / all expected		
H. Deaths Within 24 Hours of Admit	1		
I. OPO Notification/Tissue Donation	3		
Nursing			
A. Critical Tests/Labs	39		
B. Restraints	0		
C. RN Assessments	20		
D. Code Blue	0		
Emergency Department			
A. ER Log & Visits	166		
B. MSE	20		
C. Provider ER Response Time	20		
D. ED RN Assessment (Initial)	20		
E. ED Readmissions	2		

F. EMTALA Transfer Form	7		
G. ED Transfers	7 - , 1 for OB services, 1 for neurology, 2 higher level of care/critical		
H. Stroke Care	0		
I. Suicide Management	1 - pt brought to er for SI/med clearance, LMPH was contacted and patient transferred to in-pt psych	contiune to provide education on SI/SH documentation	
J. Triage	18	education provded to agency/staff regarding expectations of care	
K. Stemi Care	0		
L. ED Nursing Assessment (Discharge/Transfer)	17	education provded to agency/staff regarding expectations of care	
Pharmacy & Medication Safety			
A. Pharmacy Utilization	\$20,941		
B. After Hours Access	131		
C. Adverse Drug Reactions	0		
D. Medication Errors	4 - x 3 nurse Administered wrong dose of medicine. x 1 nurse documented as given but ned was not pulled from dispense.	CCO reeducated 1 nurse on the 6 rights of medication administration and MRMC policy on medication administration. Nurse reviewed such;	
Respiratory Care Services			
A. Ventilator Days	17		
B. Ventilator Wean Rate	3		
C. Patient Self-Decannulation Rate	0		
D. Respiratory Care Equipment	15 HME, 3 suction set up, 18 nebs, 6 trach collars, 0 vent circuit, inner cannulas 22, closed suction 13		
Wound Care Services			
A. Development of Pressure Ulcer	0		
B. Wound Healing Improvement	1		
C. Wound Care Documentation	7		
D. Debridement/Wound Care Procedures	4		

E. Wound Vac Application	0		
Radiology			
A. Radiology Films	139, 1 repeated; no xray room at this time d/t new equipment install.	staff contiunes to learn the best techniques for using the portable xray and	
B. Imaging	21		
C. Radiation Dosimeter Report	6		
D. Physicist's Report	physist here 9/16/21, all equipment passed		
Lab			
A. Lab Reports	2474 labs completed, 1 repeated		
B. Blood Culture Contaminants	0		
Infection Control & Employee Health			
A. CAUTI's	0		
B. CLABSI'S	0		
C. HA MDROs	0		
D. HA C. diff	1 - One C-diff care identified over three days after admission. Patient had	When discharged, clean room with bleach prouduct and let dry	
E. Hospital Acquired Infections By Source	0		
F. Hand Hygiene/PPE & Isolation Surveillance	100%		
G. Public Health Reporting	0		
H. Patient Vaccinations	4 flu, 2 pneumonia		
I. Ventilator Associated Events	0		
J. Employee Health Summary	1. 1 TB screenings on new employees. 2. 7 lost work days due to illness.		
HIM			
A. H&P's	48		
B. Discharge Summaries	37		
C. Progress Notes (Swing bed & Acute)	45 swing/62 actue		
D. Consent to Treat	190 out of 203 completed	working on a process to decrease number of missed consents, it has been	

E. Swing bed Indicators	13		
F. E-prescribing System	412		
G. Legibility of Records	100%		
Dietary			
A. Food Test Tray Eval	100%		
B. Dietary Checklist Audit	98%		
Therapy			
A. Therapy Indicators	100%		
B. Therapy Visits	131		
C. Standardized Assessment Outcomes	9		
Human Resources			
A. Compliance	100%		
Registration Services			
Registration Services	100%		
Environmental Services			
A. Terminal Room Cleans	100%		
Materials Management			
A. Materials Management Indicators	3 back orders, 36 orders for the month, no recalls		
Plant Operations			
A. Fire Safety Management	100%		
Information Technology			
A. IT Indicators	internet outage	dawdson came and redid their fiber optics in order to finish a incomplete	
Outpatient Services			
A. Outpatient Orders and Assessments	5		
B. Outpatient Therapy Services	3		

C. Outpatient Wound Services	11		
Contract Services			
Contract Services			
Regulatory & Compliance			
A. OSDH & CMS Updates	Quarterly meetings in Aug/Dec	working on scheduling meeting	
Policy & Procedure Review			
Policy & Procedure	REVIEW AND APPROVAL OF POLICIES & PROCEDURES:		
Credentialing/New Appointments			
A. Credentialing/New Appointment Updates	Barry Davenport MD – Courtesy Privileges Trent Elliot DO – Courtesy Privileges		
Other			
A. Other	concerns/comments/questions?	none	
Adjournment			
A. Adjournment	12/16/2021 @ 12:31	Sarah Dillahunty/Karli Bowles	

**Mangum Regional Medical Center
Quality Committee Meeting Minutes**

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Date:01/13/2022	Time: 12:34	Recorder: Denise Jackson	Reporting Period Discussed: December 2021				
Members Present							
Chairperson:		CEO: Dale Clayton		Medical Representative: Dr Chiaffitelli			
Name	Title	Name	Title	Name	Title	Name	Title
Heather Larson	Respiratory	Josey Kenmore	Materials Management	Grace Smith	Clinic Manager	Tonya Bowen	Lab Manager
Sarah Dillahunty	Dietary	Daniel Coffin	CCO	Kaye Hamilton	Credentialing	Karli Bowles	Infection
Jared Ballard	IT	Pamela Esparza	Radiology Manager	Jennifer Dreyer	HIM	Kasi Hilley	Business/RCM Director
Chasity Howell	CM	Shelly Bowman	HR	Chealsea Church	Pharamcy	Lynda James	Pharmacy
TOPIC	FINDINGS/CONCLUSIONS			ACTIONS/RECOMMENDATIONS			FOLLOW-UP
Call to Order	Dr. Chiaffitelli/ Chasity Howell			first/second			
Review of Minutes	Review/Approve Nov Min for Dec meeting			Kaye Hamilton/Dr. Chiaffitelli			
Review of Committee Meetings							
A. EOC/Patient Safety Committee	flooring in med room/nurse break area rescheduled, replacement of amps starte, glass on the double door to be replaced the week of the 17th,						
B. Infection Control Committee	no hospital aquired infections for the reporting period						
C. Pharmacy & Therapeutics Committee	\$42,709 for the month, 177 after hours access, no adverse reactions/med errors - none						
D. HIM/Credentials Committee	no credentialing for the month						
E. Utilization Review Committee	166 er pts, 1 obs, 30 actue, 17 swing, 47 tot admits for the month, 48 discharges, 422 total pt days, 13.6 avg daily census						
F. Compliance Committee	quarterly meetings in aug/dec			working on scheduling meetings			
Old Business	REVIEW AND APPROVAL OF POLICIES & PROCEDURES:						
New Business	REVIEW AND APPROVAL OF POLICIES & PROCEDURES:			Dr. Chiaffitelli/Daniel Coffin			
Quality Assurance/Performance Improvement							
Volume & Utilization							
A. Hospital Activity	166 er pts, 1 obs, 30 actue, 17 swing, 47 tot admits for the month, 48						
B. Blood Utilization	8 - no issues						
Care Management							
A. CAH/ER Re-Admits	6 readmits-1) Admitted for inital dx. Patient discharged home with home health. Patient readmitted for other dx other than inital. 2) Patient refused						

B. Acute Transfers	2 - transferred for higher level of care		
D. Discharge Follow-Up Phone Calls	14		
E. Patient Discharge Safety Checklist	14		
Risk Management			
A. Incidents	LWBS - 1/ AMA - 2; LWBS - pt to the er became very upset with nurse assessment questions, nurse attempted to educated pt that it was part of assessment and that nurse would get physician, MD made aware and went to see pt. however pt left without being seen. AMA - 1 \ pt in the er	LWBS/AMA - contiune to education patient's on risks and benefits of medical eval/futher testing/admit as needed	
B. Reported Complaints	1 - pt became upset with assigned nurse for the shift requesting that the assigned nurse not provide them care for the duration of their stay	nurse switched out and patient had no futher concerns for the rest of their visit	
C. Reported Grievances	0		
D. Patient Falls Without Injury	0		
E. Patient Falls With Minor Injury	0		
F. Patient Falls With Major Injury	0		
G. Mortality Rate	5: 1 ER/4 inpatients; all due to patients conditions	all deaths anticipated, will contiune to monitor	
H. Deaths Within 24 Hours of Admit	0		
I. OPO Notification/Tissue Donation	4		
Nursing			
A. Critical Tests/Labs	46		
B. Restraints	0		
C. RN Assessments	20		
D. Code Blue	1 - pt to er with cpr in progress, attempts unsuccessful		
Emergency Department			
A. ER Log & Visits	166		
B. MSE	20		
C. Provider ER Response Time	20		
D. ED RN Assessment (Initial)	20		
E. ED Readmissions	2		

F. EMTALA Transfer Form	5		
G. ED Transfers	5 - transferred for higher level of care for neuro x 2, psych x 1, respiratory		
H. Stroke Care	1 stroke in the reporting period - ; pt to the ed for initial dx, while in the	nursing education on documentation provided. CEO/CNO met with air	
I. Suicide Management	none	continue to provide education on SI/SH documentation	
J. Triage	17	education provided to agency/staff regarding expectations of care	
K. Stemi Care	0		
L. ED Nursing Assessment (Discharge/Transfer)	18	education provided to agency/staff regarding expectations of care	
Pharmacy & Medication Safety			
A. Pharmacy Utilization	\$42,709		
B. After Hours Access	177		
C. Adverse Drug Reactions	0		
D. Medication Errors	0		
Respiratory Care Services			
A. Ventilator Days	10		
B. Ventilator Wean Rate	5		
C. Patient Self-Decannulation Rate	0		
D. Respiratory Care Equipment	10 HME, 1 suction set up, 27 nebs, 35 trach collars, 0 vent circuit, 7 inner cannulas , 5 closed suction		
Wound Care Services			
A. Development of Pressure Ulcer	0		
B. Wound Healing Improvement	7		
C. Wound Care Documentation	5		
D. Debridement/Wound Care Procedures	6		

E. Wound Vac Application	0		
Radiology			
A. Radiology Films	199 total 6 repeated; no xray room at this time d/t new equipment install.	staff contiunes to learn the best techniques for using the xray and	
B. Imaging	26		
C. Radiation Dosimeter Report	6		
D. Physicist's Report	physist here 9/16/21, all equipment passed		
Lab			
A. Lab Reports	3082 labs completed, 1 repeated		
B. Blood Culture Contaminants	0		
Infection Control & Employee Health			
A. CAUTI's	0		
B. CLABSI'S	0		
C. HA MDROs	0		
D. HA C. diff	0		
E. Hospital Acquired Infections By Source	0		
F. Hand Hygiene/PPE & Isolation Surveillance	100%		
G. Public Health Reporting	0		
H. Patient Vaccinations	3 flu, 1 pneumonia		
I. Ventilator Associated Events	0		
J. Employee Health Summary	1. 1 TB screenings on new employees. 2. 4 lost work days due to illness.		
HIM			
A. H&P's	48		
B. Discharge Summaries	45 of 50		
C. Progress Notes (Swing bed & Acute)	57 swing/ 98 acute		
D. Consent to Treat	193 out of completed 216	working on a process to decrease number of missed consents, it has been	

E. Swing bed Indicators	17		
F. E-prescribing System	432		
G. Legibility of Records	100%		
Dietary			
A. Food Test Tray Eval	100%		
B. Dietary Checklist Audit	98%		
Therapy			
A. Therapy Indicators	100%		
B. Therapy Visits	159		
C. Standardized Assessment Outcomes	12		
Human Resources			
A. Compliance	100%		
Registration Services			
Registration Services	100%		
Environmental Services			
A. Terminal Room Cleans	100%		
Materials Management			
A. Materials Management Indicators	23 back orders, 48 orders for the month, 1 no recalls	increase in back orders likely due to pandemic	
Plant Operations			
A. Fire Safety Management	100%		
Information Technology			
A. IT Indicators	1		
Outpatient Services			
A. Outpatient Orders and Assessments	6		
B. Outpatient Therapy Services	6		

C. Outpatient Wound Services	8		
Contract Services			
Contract Services			
Regulatory & Compliance			
A. OSDH & CMS Updates	Quarterly meetings in Aug/Dec	working on scheduling meeting	
Policy & Procedure Review			
Policy & Procedure	REVIEW AND APPROVAL OF POLICIES & PROCEDURES:		
Credentialing/New Appointments			
A. Credentialing/New Appointment Updates	none		
Other			
A. Other	concerns/comments/questions?	none	
Adjournment			
A. Adjournment	01/13/2022 @ 12:44	Chealsea Church/Dr. Chiaffitelli	

Mangum Regional Medical Center
Medical Staff Meeting
December 21, 2021

MEMBERS PRESENT:

John Chiaffitelli, DO, Medical Director
William Gregory Morgan, III, MD
Trent Elliott, DO
Absent:
Guest:

ALLIED HEALTH PROVIDER PRESENT:

Mary Barnes, APRN

NON-MEMBERS PRESENT:

Chelsea Church, PhD
Dale Clayton, CEO
Denise Jackson, RN, Quality Director
Chasity Howell, RN, Utilization Review
Whitney Shaw, LPN, Drug Room Tech
Kaye Hamilton, Medical Staff Coordinator

1. Call to order
 - a. The meeting was called to order at 12:52 pm by Dr. John Chiaffitelli, Medical Director.
2. Acceptance of minutes
 - a. The minutes of the November 21, 2021, Medical Staff Meeting were reviewed.
i.Action: Dr. Chiaffitelli, Medical Director, made a motion to approve the minutes.
3. Unfinished Business
 - a. None
4. Report from the Chief Executive Officer
 - a. CEO report – Dale Clayton, CEO
Region 3 Merc briefings are continuing

- Leadership continues to update staff and providers regarding new policies and regulations pertaining to Covid-19.
- Covid continues to be a concern with positive cases increasing dramatically.
- Hospital Staff and Operations Overview
 - State Survey results were outstanding with ZERO clinical deficiencies.
 - Current open positions include AP, RN, LPN, and RT.
 - Newly filled positions include HR, RN, LPN and CNA.
 - Covid equipment installation are ongoing. GE Ultrasound, GE Portable X-Ray, GE X-Ray, Spacelabs Telemetry Cabling, Electrical Upgrades plus several smaller items have been received. Nurse call system along with Med Gas Headboards are in process.
 - Our census continued to be strong with an average daily census of 11.
 - Emergency Department assisted 166 patients.
 - Employees continue to receive free meals.
- Contracts, Agreements and Appointments to be presented to the Governing Board:
 - Mangum Family Clinic Lease Agreement Amendment
 - Integris Cardiovascular Lease Agreement Renewal
 - Separate interest-bearing bank account required for ARPA funds
 - Dr. Bluth/Tiffany Forster Supervisory Agreement
 - Barry Davenport, MD – Courtesy Privileges
 - Trent Elliott, DO – Courtesy Privileges
 - Tiffany Forster, APRN-CNP – Allied Health Care Temporary Privileges

Written report remains in the minutes.

5. Committee / Departmental Reports

a. Medical Records

- i. Written report remains in the minutes.

a. Nursing

Excellent Patient Care

- Monthly Education topics included: Training and Implementation of the New GE Xray Room.
- MRMC began installation of the New Head Wall units which will aesthetically house necessary patient care equipment and supplies.
- OSDH completed Annual Survey with minimal deficiencies and zero Clinical deficiencies – Mic Drop.

Excellent Client Service

- Patients continue to rely on MRMC as their local hospital. Patient days decreased from 400 days in October to 329 days in November. This represents an average daily census of 11. In addition, MRMC Emergency Department provided care to 166 patients in November.
- November COVID-19 Stats at MRMC: Swabs (76-PCR & 113-Antigen) with 11 Positive PCR & 13 Positive Antigen.
- Greer County October COVID-19 Statistics: 797 Positive Cases and 25 Deaths (3.14% death rate).

Preserve Rural Jobs

- Open Positions include Full Time RT, RN, LPN and CNA.
- MRMC has new updates to the Core Staff! Local Respiratory Therapist hired!
- For the clinical team MRMC continues to pursue core staff members from the area.
- Recruiting efforts included posting of positions on mangumregional.net and Facebook as well as establishing Memorandums of Understanding to ensure consistence in staffing.
- MRMC Dietary team continues to serve up delicious meals to staff daily. The meals are free of charge for employees. A big “Thank You” to Cohesive Healthcare Management for the offer!

Written report remains in minutes.

c. Infection Control

- New Business:
 - a. No new business.
- Data:
 - a. 0 CAUTI
 - b. 0 CLABSI
 - c. 0 HAI
- Policy & Procedures:
 - a. N/A
- Education/In Services
 - a. Education over new mask and visitor policy
- Updates: No updates at this time.
- Annual Items:
 - a. No Annual items
- Any additional recommendations from committee:
 - a. N/A

Written report remains in minutes.

d. Environment of Care and Safety Report

- i. Evaluation and Approval of Annual Plans –
- i.i. Old Business - -
 - a. Evaluation and approval of Annual Plans-Plans will be presented

in November meeting.

Continuing to work on the building. Flooring in Nurses break area and Med Prep room – Rescheduled - additional tile will need to be ordered. New oxygen/suction headwall needed in ER1, Apex completed site visit 2-25-2021 – Quote Received 3-15-2021 – Purchase Request Completed 4-12-2021 ticket # 36447593- Approved -Headwall ordered 5-31-2021– orders were delayed – installation scheduled for first part of November – Installation will begin in November 15th.

- b. 15 AMP Receptacles – all 15 AMP Receptacles will be replaced with 20 AMP Receptacles throughout Hospital – replacement has started.
- c. Ceiling in SW Room of Lab needs repaired.
- d. Replace all receptacles on generator circuit at Clinic with red receptacles.
- e. Glass on double door of main hall cracked – Glass ordered.
- f. Xray remodel will be complete by end of week-new equipment install scheduled to start 10-18-2021. Remodel and installation complete 11-5-2021.

i.i.i. New Business

- a. New dish machine will be installed 11-10-2021
Written report remains in minutes.

e. Laboratory

- i. Tissue Report – Approved – November, 2021
- i.i. Transfusion Report – Approved – November, 2021

f. Radiology

- i. There was a total of – 217 X-Rays/CT/US
- i.i. Nothing up for approval
- i.i.i. Updates:
 - o We have completed the training on the new X-Ray room.
 Written report remains in minutes.

g. Pharmacy

- i. Verbal Report by Pharmacist.
- i.i. Regeneron is stocked in the Pharmacy.
- i.i.i. Bamlanivimab 700mg/20mL and Etesevimab 700/200mL are stocked in the Pharmacy
- i.v. Saline flushes are still on backorder and Normal Saline is also on backorder.
- v. Clinimix is on backorder.

h. Physical Therapy

- i. No report.

i. Emergency Department

- i. No report

j. Quality Assessment Performance Improvement
Risk

- Risk Management
 1. Complaints – 0
 2. 1 Fall with no injury
 3. 1 Fall with minor injury
 4. Death – 3 (9%)
 5. AMA/LWBS – 4/1
- Quality
 - Quality Minutes from previous month included as attachment.
 - Policy Revisions:
 - Hospital Policy/Form/Order Set/Protocol Review Process Algorithm
 - 1135 Waiver for Emergencies and Disasters Policy
 - Blood Product Administration Policy – Revision
 - IDT Note (within CPSI)
 - Rapid Sequence Intubation Policy
 - Rapid Sequence Intubation (RSI) Adult Protocol – Revision
 - Rapid Sequence Intubation (RSI) Pediatric Protocol - Revision
 - Rapid Sequence Intubation (RSI) Adult & Pediatric Care & Documentation Form – Revision
 - Disclosure Notice Regarding Patient Protection Against Surprise Billing
 - Good Faith Estimate Template
 - Right to Receive a Good Faith Estimate of Expected Charges Document
 - Disclosure Notice Regarding Patient Protection Against Surprise Billing for Nonparticipating Providers
- HIM – H&P – Completion 48/48 =100%. Discharge Summary – Completion 37/37= 100%
- Med event – 4
- Afterhours access was 140 times.
- Compliance
 - Written report remains in minutes.

k. Utilization Review

- i. Total Patient days for November: 329
- i.i. Total Medicare days for November: 296
- i.i.i. Total Medicaid days for November: 11
- i.v. Total Swing Bed days for November: 255
- v. Total Medicare SB days for November: 255
- Written reports remain in minutes.

Motion made by Dr. John Chiaffitelli, Medical Director to approve Committee Reports.

6. New Business

- a. Review & Consideration of Approval of Algorithm: Hospital Policy/Form/Order Set/Protocol Review Process Algorithm
i.Motion: made by Dr. Chiaffitelli to approve Hospital Policy/Form/Order Set/Protocol Review Process Algorithm.
- b. Review & Consideration of Approval of Policy: 1135 Waiver for Emergencies and Disasters Policy
i.Motion: made by Dr. Chiaffitelli to approve 1135 Waiver for Emergencies and Disasters Policy
- c. Review & Consideration of Approval of Policy Revision: Blood Product Administration Policy – Revision
i.Motion: made by Dr. Chiaffitelli to approve Blood Product Administration Policy - Revision
- d. Review & Consideration of Approval of Note: Interdisciplinary Team Meeting (IDT Note within CPSI)
i.Motion: made by Dr. Chiaffitelli to approve Interdisciplinary Team Meeting (IDT Note within CPSI)
- e. Review & Consideration of Approval of Policy: Rapid Sequence Intubation Policy
i.Motion: made by Dr. Chiaffitelli to approve Rapid Sequence Intubation Policy.
- f. Review & Consideration of Approval of Policy: Rapid Sequence Intubation (RSI) Adult Protocol - Revision
i.Motion: made by Dr. Chiaffitelli to approve Rapid Sequence Intubation (RSI) Adult Protocol – Revision
- g. Review & Consideration of Approval of Policy: Rapid Sequence Intubation (RSI) Pediatric Protocol - Revision
i.Motion: made by Dr. Chiaffitelli to approve Policy: Rapid Sequence Intubation (RSI) Pediatric Protocol - Revision
- h. Review & Consideration of Approval of Documentation Form: Rapid Sequence Intubation (RSI) Adult & Pediatric Care & Documentation Form – Revision
i.Motion: made by Dr. Chiaffitelli to approve the Rapid Sequence Intubation (RSI) Adult & Pediatric Care & Documentation Form – Revision
- i. Review & Consideration of Approval of Disclosure Notice: Disclosure Notice Regarding Patient Protection Against Surprise Billing
i.Motion: made by Dr. Chiaffitelli to approve Disclosure Notice Regarding Patient Protection Against Surprise Billing
- j. Review & Consideration of Approval of Template: Good Faith Estimate Template
i.Motion: made by Dr. Chiaffitelli to approve Good Faith Estimate Template.
- k. Review & Consideration of Approval of Document: Right to Receive a Good Faith Estimate of Expected of Charges Document
i.Motion: made by Dr. Chiaffitelli to approve Right to Receive a Good Faith Estimate of Expected of Charges Document
- l. Review & Consideration of Approval of Disclosure Notice: Disclosure Notice Regarding Patient Protection Against Surprise Billing for Nonparticipating Providers
i.Motion: made by Dr. Chiaffitelli to approve the Disclosure Notice Regarding

Patient Protection Against Surprise Billing for Nonparticipating Providers

- m. Review & Consideration of Approval of the Supervision Agreement – Brian Bluth, MD/Tiffany Forster, APRN.

i.Motion: Discussion was held about the Supervision Agreement – Brian Bluth, MD/Tiffany Forster, APRN.

7. Adjourn

- a. Dr. Chiaffitelli made a motion to adjourn the meeting at 1:15 pm

Medical Director/Chief of Staff

Date

Mangum Regional Medical Center
Medical Staff Meeting
January, 2022

MEMBERS PRESENT:

John Chiaffitelli, DO, Medical Director
William Gregory Morgan, III, MD

Absent:

Guest:

ALLIED HEALTH PROVIDER PRESENT:

Mary Barnes, APRN
David Arles, APRN

NON-MEMBERS PRESENT:

Chelsea Church, PhD
Dale Clayton, CEO
Denise Jackson, RN, Quality Director
Chasity Howell, RN, Utilization Review
Lynda James, LPN, Drug Tech
Kaye Hamilton, Medical Staff Coordinator

1. Call to order
 - a. The meeting was called to order at 12:30 pm by Dr. John Chiaffitelli, Medical Director.
2. Acceptance of minutes
 - a. The minutes of the December 21, 2021, Medical Staff Meeting were reviewed.
i.Action: Dr. Chiaffitelli, Medical Director, made a motion to approve the minutes.
3. Unfinished Business
 - a. None
4. Report from the Chief Executive Officer
 - a. CEO report – Dale Clayton, CEO
Region 3 Merc briefings are continuing

- Leadership continues to update staff and providers regarding new policies and regulations pertaining to Covid-19.
- Covid continues to be a concern with positive cases increasing dramatically.
- Hospital Staff and Operations Overview
 - Patient care continues to be outstanding.
 - Open positions include AP, CNA, LPN, and RN. Recently hired local core staff RT.
 - Tiffany Forster, APRN start date for the Mangum Family Clinic is 2/7/2022.
 - Covid equipment installations to date. GE Ultrasound, GE Portable X-Ray, GE X-Ray, Spacelabs Telemetry system in process, Electrical Upgrades in process, Tytocare Telehealth, Critical Alert Nurse call system, Apex Med Gas Headboards in process. Expecting new GE 64 slice CT soon.
 - Our average daily census increased 11 to 13.6.
 - Emergency Department assisted 166 patients.
 - Employees continue to receive free meals thanks to Cohesive.
 - A Marketing Plan is under development with a strong focus on Social Media.
- Contracts, Agreements and Appointments to be presented to the Governing Board:
 - Separate interest-bearing bank account required for ARPA funds
 - AirEvac Agreement
 - BC/BS Contract Renewals
 - Audit Agreement
 Written report remains in the minutes.

5. Committee / Departmental Reports

a. Medical Records

- i. Written report remains in the minutes.

a. Nursing

Excellent Patient Care

- Monthly Education topics included: Training and Preparation for the Spacelabs Telemetry system coming in January.
- Graduated a SWB patient from non-responsive and on a ventilator to room air. Patient is now able to eat with no assistance, verbally communicating and ambulating with Rehab Team. The patient will discharge home very soon.
- MRMC began installation of the New Critical Alert Call System.

Excellent Client Service

- Patients continue to rely on MRMC as their local hospital. Patient days decreased from 329 days in November to 422 days in December. This represents an average daily census of 13.6. In addition, MRMC Emergency Department provided care to 166 patients in December.
- December COVID-19 Stats at MRMC: Swabs (98-PCR & 151-Antigen) with 18 Positive PCR & 17 Positive Antigen.

Preserve Rural Jobs

- Open Positions include Full Time RT, RN, LPN and CNA.
- MRMC has new updates to the Core Staff! Local Respiratory Therapist hired!
- For the clinical team MRMC continues to pursue core staff members from the area.
- Recruiting efforts included posting of positions on mangumregional.net and Facebook as well as establishing Memorandums of Understanding to ensure consistence in staffing.
- MRMC Dietary team continues to serve up delicious meals to staff daily. Taco Tuesdays are a HIT!

Written report remains in minutes.

c. Infection Control

- New Business:
 - a. No new business.
- Data:
 - a. N/A
- Policy & Procedures:
 - a. N/A
- Education/In Services
 - a. N/A
- Updates: No updates at this time.
- Annual Items:
 - a. N/A
- Any additional recommendations from committee:
 - a. N/A

Written report remains in minutes.

d. Environment of Care and Safety Report

- i. Evaluation and Approval of Annual Plans –
- i.i. Old Business - -
 - a. Evaluation and approval of Annual Plans-Plans will be presented in December meeting.
Continuing to work on the building. Flooring in Nurses break area and Med Prep room – Rescheduled - additional tile will need to be ordered. New oxygen/suction headwall needed in ER1, Apex completed site visit 2-25-2021 – Quote Received 3-15-2021

- Purchase Request Completed 4-12-2021 ticket # 36447593- Approved -Headwall ordered 5-31-2021– orders were delayed – installation scheduled for first part of November – Installation will begin in November 15th - - Headwall installed 12-9-2021— needs piping rerouted to complete installation.
 - b. 15 AMP Receptacles – all 15 AMP Receptacles will be replaced with 20 AMP Receptacles throughout Hospital – replacement has started.
 - c. Ceiling in SW Room of Lab needs repaired.
 - d. Replace all receptacles on generator circuit at Clinic with red receptacles.
 - e. Glass on double door of main hall cracked – Glass ordered.
 - f. New dish machine will be installed 11-10-2021- Installation complete 11-13-2021
 - g. Glass on west hallway entry cracked- glass cut needs installed
- i.i.i. New Business
 - a. Sanitizer in Hopper sinks
Written report remains in minutes.
- e. Laboratory
 - i. Tissue Report – Approved – December, 2021
 - i.i. Transfusion Report – Approved – December, 2021
- f. Radiology
 - i. There was a total of – 267 X-Rays/CT/US
 - i.i. Nothing up for approval
 - i.i.i. Updates:
 - Still waiting on confirmation on arrival of new CT.
 Written report remains in minutes.
- g. Pharmacy
 - i. Verbal Report by Pharmacist.
 - i.i. Regeneron inventory is low in Pharmacy.
 - i.i.i. Bamlanivimab 700mg/20mL and Etesevimab 700/200mL inventory is low in Pharmacy
 - i.v. Saline flushes are still on backorder.
 - v. Clinimix is on backorder.
- h. Physical Therapy
 - i. No report.
- i. Emergency Department
 - i. No report
- j. Quality Assessment Performance Improvement Risk
 - Risk Management

1. Complaints – 1
2. 0 Falls with no injury
3. 0 Fall with minor injury
4. Death – In Patient 4 (8%)
Emergency Department 1 (1%)
5. AMA/LWBS – 2/1

- Quality

- Quality Minutes from previous month included as attachment.
- Policy Revisions:
 - Patient Consent Form for COVID-19 Treatment Purpose of Informed Consent
 - Sotrovimab- Emergency Use Authorization (EUA)
 - Standing Orders
 - Do Not Resuscitate (DNR) Policy
 - Oklahoma Do-Not-Resuscitate (DNR) Consent Form
 - COVID-19 Standing Orders
 - Hand-Off Communication Form
- HIM – H&P – Completion 48/48 =100%. Discharge Summary – Completion 45/50 = 90%
- Med event – 0
- Afterhours access was 177 times.
- Compliance
Written report remains in minutes.

k. Utilization Review

- i. Total Patient days for December: 422
- i.i. Total Medicare days for December: 378
- i.i.i. Total Medicaid days for December: 17
- i.v. Total Swing Bed days for December: 307
- v. Total Medicare SB days for December: 307

Written report remains in the minutes.

Motion made by Dr. John Chiaffitelli, Medical Director to approve Committee Reports.

6. New Business

- a. Review & Consideration of Approval of Consent Form: Patient Consent Form for COVID-19 Treatment Purpose of Informed Consent
i.Motion: made by Dr. Chiaffitelli to approve Patient Consent Form for COVID-19 Treatment Purpose of Informed Consent.
- b. Review & Consideration of Approval of Standing Orders: Sotrovimab – Emergency Use Authorization (EUA) Standing Orders
i.Mortion: made by Dr. Chiaffitelli to approve Sotrovimab – Emergency Use Authorization (EUA) Standing Orders
- c. Review & Consideration of Approval of Policy: Do not Resuscitate (DNR) Policy

i.Motion: made by Dr. Chiaffitelli to approve Policy - Do Not Resuscitate (DNR) Policy

- d. Review & Consideration of Approval of Consent Form: Oklahoma Do-Not-Resuscitate (DNR) Consent Form

i.Motion: made by Dr. Chiaffitelli to approve Oklahoma Do-Not-Resuscitate (DNR) Consent Form

- e. Review & Consideration of Approval of Standing Orders: COVID-19 Standing Orders

i.Motion: made by Dr. Chiaffitelli to approve COVID-19 Standing Orders.

- f. Review & Consideration of Approval of Form: Hand Off Communication Form

i.Motion: made by Dr. Chiaffitelli to approve Hand Off Communication Form.

7. Adjourn

- a. Dr. Chiaffitelli made a motion to adjourn the meeting at 12:55 pm.

Medical Director/Chief of Staff

Date

Mangum Regional Medical Center
Claims List
December 2021

Check#	Ck Date	Amount	Paid To	Expense Description
16594	12/21/2021	52.40	ADCRAFT SIGNS OF MANGUM	Non patient supplies
16532	12/2/2021	19.00	AMBS CALL CENTER	Compliance Hotline
16595	12/21/2021	5,172.00	AMERICAN PROFICIENCY INSTITUTE	Lab Supplies
16640	12/27/2021	20,825.00	AMERISOURCE BERGEN	Pharmacy Supplies
16533	12/2/2021	2,203.47	ARAMARK	Linens - purch svcs
16589	12/14/2021	2,203.47	ARAMARK	Linens - purch svcs
16596	12/21/2021	2,203.47	ARAMARK	Linens - purch svcs
16641	12/27/2021	2,203.47	ARAMARK	Linens - purch svcs
16565	12/8/2021	2,880.00	BARRY DAVENPORT	1099 Provider
16597	12/21/2021	7,260.00	BARRY DAVENPORT	1099 Provider
16598	12/21/2021	2,603.43	BAXTER HEALTHCARE	Pharmacy Supplies
16566	12/8/2021	457.73	BIO-RAD LABORATORIES INC	Lab Supplies
16590	12/14/2021	3,288.80	BIO-RAD LABORATORIES INC	Lab Supplies
16534	12/2/2021	6,292.00	BKD LLP	Finance purch svcs
16567	12/8/2021	2,400.00	BLUTH FAMILY MEDICINE, LLC	1099 Provider
16535	12/2/2021	15,000.00	CARDINAL HEALTH 110, LLC	Pharmacy Supplies
16583	12/13/2021	15,000.00	CARDINAL HEALTH 110, LLC	Pharmacy Supplies
16591	12/14/2021	10,000.00	CARDINAL HEALTH 110, LLC	Pharmacy Supplies
16599	12/21/2021	15,000.00	CARDINAL HEALTH 110, LLC	Pharmacy Supplies
901130	12/7/2021	1,353.02	CENTERPOINT ENERGY ARKLA	Gas
16536	12/2/2021	815.75	CINTAS CORPORATION #628	Linen Service
16592	12/14/2021	845.75	CINTAS CORPORATION #628	Linen Service
16600	12/21/2021	845.75	CINTAS CORPORATION #628	Linen Service
16642	12/27/2021	848.75	CINTAS CORPORATION #628	Linen Service
16568	12/8/2021	7,440.74	CITY OF MANGUM	Utilities
16537	12/2/2021	1,500.00	CLIA LABORATORY PROGRAM	Lab dues
16569	12/8/2021	37,013.03	COHESIVE HEALTHCARE MGMT	Payment on Old Debt
16601	12/21/2021	244,669.61	COHESIVE HEALTHCARE MGMT	Payment on Old Debt
16570	12/8/2021	132,300.12	COHESIVE HEALTHCARE RESOURCES	Payment on Old Debt
16593	12/14/2021	51,500.00	COHESIVE HEALTHCARE RESOURCES	Payment on Old Debt
16602	12/21/2021	122,019.76	COHESIVE HEALTHCARE RESOURCES	Payment on Old Debt
16603	12/21/2021	63,600.02	COHESIVE REVOPS INTEGRATION	Payment on Old Debt
16571	12/8/2021	80,686.85	COHESIVE STAFFING SOLUTIONS	Payment on Old Debt
16604	12/21/2021	88,810.63	COHESIVE STAFFING SOLUTIONS	Payment on Old Debt
16538	12/2/2021	2,450.00	COMMERCIAL MEDICAL ELECTRONICS	Swing repair/maint
16605	12/21/2021	5,988.38	CONEXUS SOLUTIONS LLC	Old Agency Staffing
16643	12/27/2021	7,475.00	CONEXUS SOLUTIONS LLC	Old Agency Staffing
16572	12/8/2021	8,200.00	CONTEMPORARY HEALTHCARE SVCS	1099 provider
16606	12/21/2021	7,200.00	CONTEMPORARY HEALTHCARE SVCS	1099 provider
16639	12/21/2021	35,037.70	CPSI	EHR payable and monthly support
16539	12/2/2021	15.74	CULLIGAN WATER CONDITIONING	RHC purch svcs
16540	12/2/2021	197.26	DALE CLAYTON	employee reimbursement
16644	12/27/2021	165.68	DALE CLAYTON	employee reimbursement
16541	12/2/2021	1,809.00	DOBSON TECHNOLOGIES TRANSPORT	Internet
16645	12/27/2021	1,809.00	DOBSON TECHNOLOGIES TRANSPORT	Internet
16573	12/8/2021	4,766.67	DR W. GREGORY MORGAN III	1099 Provider
16574	12/8/2021	9,615.38	DR. JOHN CHIAFFIETELLI	1099 Provider
16608	12/21/2021	9,615.38	DR. JOHN CHIAFFIETELLI	1099 Provider

Check#	Ck Date	Amount	Paid To	Expense Description
16609	12/21/2021	2,928.00	F1 INFORMATION TECHNOLOGIES IN	IT monthly subscription
16542	12/2/2021	100.82	FEDEX	Postage
16610	12/21/2021	117.37	FEDEX	Postage
16611	12/21/2021	1,883.60	FFF ENTERPRISES INC	Pharmacy Supplies
16543	12/2/2021	516.32	FOX BUILDING SUPPLY	plant ops supplies
16544	12/2/2021	555.00	GEORGE BROS TERMITE & PEST CON	plant ops purch svcs
901134	12/10/2021	1,382.64	GLOBAL PAYMENTS INTEGRATED	CC processing
16612	12/21/2021	1,155.43	GRAINGER	supplies
16613	12/21/2021	4,876.50	GREER COUNTY TREASURER	Property tax
16546	12/2/2021	492.83	HAC INC	Dietary supplies
16614	12/21/2021	235.98	HAC INC	Dietary supplies
16547	12/2/2021	1,179.07	HEARTLAND PATHOLOGY CONSULTANT	Lab purch svcs
16575	12/8/2021	2,368.23	HENRY SCHEIN	Lab supplies
901126	12/1/2021	9,805.00	HOSPITAL EQUIPMENT RENTAL COMP	Equipment Lease
16615	12/21/2021	23,661.31	ICU MEDICAL SALES INC.	COVID capital
16616	12/21/2021	180.30	IMPERIAL, LLC.-LAWTON	Dietary Purchased Svcs
16548	12/2/2021	450.00	INQUIRE LLC	RHC purch svcs
16617	12/21/2021	5,545.18	INSIGHT DIRECT USA INC.	IT software licenses
16549	12/2/2021	628.35	JANUS SUPPLY CO	Cleaning Supplies
16618	12/21/2021	819.92	JANUS SUPPLY CO	Cleaning Supplies
16550	12/2/2021	8,581.36	LABCORP	Lab purch svcs
16653	12/27/2021	11,830.19	LABCORP	Lab purch svcs
16551	12/2/2021	921.91	LAMPTON WELDING SUPPLY	Patient Supplies
16552	12/2/2021	382.42	LANGUAGE LINE SERVICES INC	Transcription svcs
16553	12/2/2021	417.50	LOCKE SUPPLY	plant ops supplies
16647	12/27/2021	850.00	MATT MONROE	House rent
901131	12/7/2021	5,247.13	MCKESSON / PSS - DALLAS	Patient Care/Lab Supplies
901135	12/20/2021	14,868.74	MCKESSON / PSS - DALLAS	Patient Care/Lab Supplies
16555	12/2/2021	16,408.49	MEDLINE INDUSTRIES	Patient Care Supplies
16588	12/13/2021	10,519.97	MEDLINE INDUSTRIES	Patient Care Supplies
16650	12/27/2021	7,114.57	MEDLINE INDUSTRIES	Patient Care Supplies
16619	12/21/2021	1,088.50	MOUNTAINEER MEDICAL	Patient Care Supplies
901127	12/2/2021	12.50	NATIONAL DATA BANK	Credentialing
901132	12/7/2021	2.50	NATIONAL DATA BANK	Credentialing
16576	12/8/2021	2,067.89	NEXTIVA, INC.	Phone service
16577	12/8/2021	1,900.00	NP RESOURCES	1099 provider
16620	12/21/2021	60.00	OK STATE BOARD OF MED LICENSUR	Credentialing
16578	12/8/2021	1,530.60	OKLAHOMA BLOOD INSTITUTE	Lab supplies
16556	12/2/2021	254.50	OKLAHOMA LABOR LAW POSTER SERV	compliance posters
16557	12/2/2021	20,596.91	OSWALT RESTUARANT SUPPLY	Dishwasher
16558	12/2/2021	1,959.00	PARA HEALTHCARE ANALYTICS, LLC	Charge master svcs
16621	12/21/2021	2,909.00	PARA HEALTHCARE ANALYTICS, LLC	Charge master svcs
901128	12/2/2021	1,615.41	PHILADELPHIA INSURANCE COMPANY	Property insurance
16622	12/21/2021	347.00	PITNEY BOWES GLOBAL FINANCIAL	postage rental
16559	12/2/2021	682.76	PRESS GANEY ASSOCIATES, INC	Patient survey service
16623	12/21/2021	682.76	PRESS GANEY ASSOCIATES, INC	Patient survey service
16651	12/27/2021	8,950.00	REYES ELECTRIC LLC	COVID capital
16560	12/2/2021	778.00	RUSSELL ELECTRIC & SECURITY	Repair/ maint
16579	12/8/2021	9,200.00	SBM MOBILE PRACTICE, INC	1099 Provider
16624	12/21/2021	9,867.04	SBM MOBILE PRACTICE, INC	1099 Provider
16652	12/27/2021	1,750.00	SCHAPEN LLC	RHC rent

Check#	Ck Date	Amount	Paid To	Expense Description
16625	12/21/2021	485.73	SHRED-IT USA LLC	Secure doc disposal service
16626	12/21/2021	3,203.80	SIZEWISE	Swing bed rental exp
16627	12/21/2021	1,735.00	SMAART MEDICAL SYSTEMS INC	SMAART pac rental
16580	12/8/2021	7,200.00	SOMBSS LLC	1099 Provider
16628	12/21/2021	14,800.00	SOMBSS LLC	1099 Provider
16629	12/21/2021	350.00	SOUTHWEST HOT STEAM CLEANING	Dietary purch svcs
16630	12/21/2021	746.40	SPARKLIGHT BUSINESS	Cable
16631	12/21/2021	2,237.39	STANDLEY	printer rental
16561	12/2/2021	312.98	STAPLES ADVANTAGE	Office Supplies
16581	12/8/2021	1,136.58	STAPLES ADVANTAGE	Office Supplies
16632	12/21/2021	490.36	STAPLES ADVANTAGE	Office Supplies
16562	12/2/2021	3,540.56	STERICYCLE INC	Waste Disposal svcs
16633	12/21/2021	4,537.44	STERICYCLE INC	Waste Disposal svcs
16634	12/21/2021	1,249.00	TECUMSEH OXYGEN & MEDICAL SUPP	Swing bed rental exp
16635	12/21/2021	1,623.75	TOTAL MEDICAL PERSONNEL STAFF.	Old Nurse staffing agency
16582	12/8/2021	4,760.00	TRENT ELLIOTT	1099 provider
16563	12/2/2021	273.00	ULTRA-CHEM INC	Dietary supplies
901129	12/2/2021	4,310.82	UMPQUA BANK VENDOR FINANCE	Lab eq note payable
901136	12/20/2021	4,310.82	UMPQUA BANK VENDOR FINANCE	Lab eq note payable
16636	12/21/2021	296.00	UNITED STATES POSTAL SERVICE	PO box annual fee
901133	12/7/2021	3,826.43	US FOODSERVICE-OKLAHOMA CITY	Dietary Food
901137	12/20/2021	2,980.70	US FOODSERVICE-OKLAHOMA CITY	Dietary Food
16637	12/21/2021	2,485.20	US MED-EQUIP LLC	Swing bed rental exp
16564	12/2/2021	1,710.00	VITAL SYSTEMS OF OKLAHOMA, INC	Patient purch svcs
16638	12/21/2021	3,420.00	VITAL SYSTEMS OF OKLAHOMA, INC	Patient purch svcs
901138	12/20/2021	7,102.92	WESTERN COMMERCE BANK (OHA INS	OHA Insurance
TOTAL		<u>1,325,062.59</u>		

**Mangum Regional Medical Center
February 2022 Estimated Claims**

Vendor	Description	Estimated Amount
ADCRAFT	Plant Ops Supplies	500.00
ALIMED	Misc supplies	9,312.19
AMBS CALL CENTER	Hotline	150.00
AMERISOURCE BERGEN	Pharmacy Supplies	23,500.00
ANESTHESIA SERVICE INC	Service	5,500.00
APEX	COVID Capital	177,000.00
ARAMARK	Linens purch svcs	14,000.00
AT&T	Fax Service	6,300.00
Avanan, INC	COVID Capital	16,800.00
BARRY DAVENPORT	1099 Provider	20,000.00
BAXTER HEALTHCARE	Pharmacy Supplies	7,500.00
BIO-RAD LABORATORIES INC	Supplies	3,500.00
BKD LLP	Finance purch svcs	21,000.00
BLUTH FAMILY MEDICINE	1099 Provider	5,000.00
C & C	Supplies	1,358.40
CABLES AND SENSORS	Supplies	519.00
CARDINAL 110 LLC	Pharmacy Supplies	80,000.00
CENTERPOINT ENERGY ARKLA	Utilities	2,500.00
CINTAS CORPORATION #628	Supplies	8,500.00
CITY OF MANGUM	Utilities & property taxes	15,000.00
COHESIVE HEALTHCARE MGMT	Mgmt and provider Fees	800,000.00
COHESIVE HEALTHCARE RESOURCES	Payroll	900,000.00
COHESIVE MEDIRYDE LLC	Mgmt Transportation Service	10,000.00
COHESIVE REVOPS	Billing purch svcs	80,000.00
COHESIVE STAFFING SOLUTIONS	Mgmt Staffing Service	600,000.00
COMMERCIAL MEDICAL ELECTRONICS	Quarterly PM service	3,700.00
COMPLIANCE CONSULTANTS	Lab Consultant	1,000.00
CONEXUS SOLUTIONS LLC	Agency Staffing	100,000.00
CONTEMPORARY HEALTHCARE SVCS	1099 Provider	34,000.00
CONTROL FIRE SYSTEMS CO	Repairs/maintenance	260.00
CONTROL SOLUTIONS	Supplies	500.00
CORRY KENDALL, ATTORNEY AT LAW	Legal Fees	2,500.00
CPSI	EHR software	43,000.00
CULLIGAN WATER CONDITIONING	RHC purch svcs	150.00
DAN'S HEATING & AIR CONDITIONI	maintenance	7,500.00
DOBSON TECHNOLOGIES TRANSPORT	Internet	3,900.00
DOERNER SAUNDERS DANIEL ANDERS	Legal Fees	25,000.00
DR. JOHN CHIAFFIETELLI	1099 Provider	28,848.00
DR. MORGAN	1099 Provider	9,532.00
ELKVIEW GENERAL HOSPITAL	Patient care svcs	1,648.96
ETC	Swing purch svcs	1,474.00
F1 INFORMATION TECHNOLOGIES IN	IT Support Services	5,300.00

Vendor	Description	Estimated Amount
FEDEX	Postage	300.00
FFF ENTERPRISES	Pharmacy Supplies	2,000.00
FIRE EXTINGUISHER SALES & SERV	Repairs/maintenance	200.00
FLOWERS UNLIMITED	supplies	26.23
FOX BUILDING SUPPLY	Plant Ops Supplies	1,500.00
GEORGE BROS TERMITE & PEST CON	Pest Control Service	800.00
GLOBAL EQUIPMENT COMPANY INC.	Supplies	3,000.00
GRAINGER	Maintenance Supplies	4,500.00
GREER COUNTY TREASURER	Property tax	4,876.50
HAC INC	Dietary Supplies	1,500.00
HEALTH CARE LOGISTICS	Patient Supplies	300.00
HEALTHSTREAM	Employee education/training	1,700.00
HEARTLAND PATHOLOGY CONSULTANT	Lab Consultant	2,000.00
HENGST PRINTING	Pharmacy Supplies	250.00
HENRY SCHEIN	Lab Supplies	17,000.00
HICKS MEDIA	Advertising	279.00
HILL-ROM COMPANY, INC	Patient Supplies	1,500.00
HOBART SERVICE	Dietary dishwasher svs	2,179.00
HOSPITAL EQUIPMENT RENTAL COMP	Equipment rental	9,805.00
HSI	Materials purch svs	2,500.00
ICU MEDICAL SALES INC.	COVID Capital, misc supplies	50,000.00
IMPERIAL, LLC.-LAWTON	Dietary Purchased Service	500.00
INQUIREE	RHC consulting service	500.00
INSIGHT DIRECT USA INC.	Supplies	750.00
JANUS SUPPLY CO	Housekeeping Supplies, based in Altus	2,700.00
JULIAN LOWELL	1099 Provider	20,000.00
LABCORP	Lab purch svs	48,000.00
LAMPTON WELDING SUPPLY	Patient Supplies	6,500.00
LANGUAGE LINE SERVICES INC	Translation service	260.00
LOCKE SUPPLY	Plant Ops Supplies	1,500.00
LOWES	Supplies	600.00
LUCKINBILL, INC	Patient Supplies	570.48
MATT MONROE	Rent	850.00
MCKESSON / PSS - DALLAS	Patient Care/Lab Supplies	35,000.00
MEDLINE INDUSTRIES	Patient Care Supplies	45,000.00
MEDTOX DIAGNOSTICS, INC	Lab supplies	1,500.00
MISC EMPLOYEE REIMBURSEMENTS	To reimburse employees for travel and sup	5,000.00
MOUNTAINEER MEDICAL	Patient Supplies	1,100.00
NEXTIVA, INC.	Phone utility	6,000.00
NP RESOURCES	1099 Provider	5,000.00
NUANCE COMMUNICATIONS INC	Supplies	600.00
OK STATE BOARD	Credentialing	300.00
OKLAHOMA BLOOD INSTITUTE	Blood bank	7,500.00
ORTHO-CLINICAL DIAGNOSTICS INC	Laboratory Supplies	1,500.00

Vendor	Description	Estimated Amount
PARA HEALTHCARE	CDM Review service	7,500.00
PARTSSOURCE INC,	Misc Supplies	1,234.30
PATIENT REFUNDS	Credits due to payors	5,500.00
PHILADELPHIA INSURANCE COMPANY	Property ins	3,200.00
PHILIPS HEALTHCARE	Supplies	450.00
PITNEY BOWES GLOBAL FINANCIAL	Postage rental	347.00
PRESS GANEY ASSOCIATES, INC	Purchased Service	2,048.00
PUCKETT DISCOUNT PHARMACY	Pharmacy Supplies	500.00
RAMSEY AND GRAY, PC	Legal Fees	6,270.00
Reyes Electric	COVID Capital/Repairs	90,000.00
RUSSELL ELECTRIC & SECURITY	Repairs/maintenance	5,000.00
SBM MOBILE PRACTICE INC.	1099 Provider	37,000.00
SCHAPEN LLC	RHC rent	1,750.00
SCRUBS AND SPORTS	Employee appreciation	91.32
SECURITY CHECK	Backgrounds check svcs	840.00
SHRED-IT	Secure doc disposal	2,500.00
SIEMENS HEALTHCARE DIAGNOSTICS	PM service agreement	12,600.00
SIZEWISE	equipment rental	12,000.00
SMAART MEDICAL SYSTEMS INC	Radiology interface/Radiologist provider	5,205.00
SOMBSS LLC	JEFF BRAND 1099 Provider	32,000.00
SOUTHWEST HOT STEAM CLEANING	Quarterly PM service	350.00
SPARKLIGHT BUSINESS	Cable service	1,200.00
STANDLEY	Printer Lease	500.00
STANDLEY SYSTEMS LLC	Printer Lease	6,000.00
STAPLES ADVANTAGE	Office Supplies	2,500.00
STERICYCLE INC	Waste Disposal svcs	12,000.00
STRYKER INSTRUMENTS	Surgery Supplies	5,000.00
SYSMEX AMERICA INC	Lab PM Contract	8,439.00
TECUMSEH OXYGEN & MEDICAL SUPP	Supplies	10,000.00
TELEFLEX	Supplies	1,500.00
THE COMPLIANCE TEAM	RHC Consultant	2,500.00
TOTAL MEDICAL PERSONNEL STAFF.	agency staffing	3,800.00
TOUCHPOINT MEDICAL, INC	pharmacy purch svcs	9,500.00
TRENT ELLIOTT	1099 Provider	20,000.00
TSYS	CC processing service	2,000.00
ULINE	Supplies	116.00
ULTRA-CHEM INC	housekeeping supplies	800.00
UMPQUA	Lab Eq Note	4,800.00
US FOODSERVICE-OKLAHOMA CITY	Food and supplies	14,000.00
US MED-EQUIP LLC	Swing bed eq rental	10,000.00
VITAL SYSTEMS OF OKLAHOMA, INC	Swing bed purch service	18,000.00
WESTERN COMMERCE BANK	Insurance	7,102.00
WORTH HYDROCHEM	Water treatment	482.00
JNP MEDICAL SERVICES LLC	1099 Provider	2,500.00

Vendor	Description	Estimated Amount
ALPHACARD	Patient Supplies	300.00
GEORGE KING BIO-MEDICAL, INC.	Patient Supplies	850.00
PIPETTE COM	Lab maintenance/repair	600.00
SOUTHWEST TAB & COMMISSIONING		1,800.00
BENISH AND ASSOCIATES	1099 Provider	7,225.81
TOTAL Estimate		<u><u>3,753,099.19</u></u>

Mangum Regional Medical Center
March 2022 Estimated Claims

Vendor	Description	Estimated Amount
ADCRAFT	Plant Ops Supplies	500.00
ALIMED	Misc supplies	9,312.19
AMBS CALL CENTER	Hotline	100.00
ASD HEALTHCARE	Pharmacy Supplies	15,000.00
ANESTHESIA SERVICE INC	Service	5,500.00
APEX	COVID Capital	105,000.00
ARAMARK	Linens purch svcs	14,000.00
AT&T	Fax Service	6,300.00
Avanan, INC	COVID Capital	16,800.00
BARRY DAVENPORT	1099 Provider	20,000.00
BAXTER HEALTHCARE	Pharmacy Supplies	7,500.00
BIO-RAD LABORATORIES INC	Supplies	3,500.00
BKD LLP	Finance purch svcs	21,000.00
BLUTH FAMILY MEDICINE	1099 Provider	5,000.00
C & C	Supplies	1,358.40
CABLES AND SENSORS	Supplies	519.00
CARRIER CORP	Repairs/maintenance	2,700.00
CARDINAL 110 LLC	Pharmacy Supplies	80,000.00
CENTERPOINT ENERGY ARKLA	Utilities	2,500.00
CINTAS CORPORATION #628	Supplies	8,500.00
CITY OF MANGUM	Utilities & property taxes	15,000.00
CLIFFORD POWER SYSTEMS INC	Plant Ops Compliance	3,300.00
COHESIVE HEALTHCARE MGMT	Mgmt and provider Fees	700,000.00
COHESIVE HEALTHCARE RESOURCES	Payroll	900,000.00
COHESIVE MEDIRYDE LLC	Mgmt Transportation Service	10,000.00
COHESIVE REVOPS	Billing purch svcs	80,000.00
COHESIVE STAFFING SOLUTIONS	Mgmt Staffing Service	400,000.00
COMMERCIAL MEDICAL ELECTRONICS	Quarterly PM service	3,180.00
COMPLIANCE CONSULTANTS	Lab Consultant	1,000.00
CONEXUS SOLUTIONS LLC	Agency Staffing	100,000.00
CONTEMPORARY HEALTHCARE SVCS	1099 Provider	34,000.00
CONTROL FIRE SYSTEMS CO	Repairs/maintenance	260.00
CONTROL SOLUTIONS	Supplies	500.00
CORRY KENDALL, ATTORNEY AT LAW	Legal Fees	5,000.00
CPSI	EHR software	43,000.00
CULLIGAN WATER CONDITIONING	RHC purch svcs	150.00
DAN'S HEATING & AIR CONDITIONI	maintenance	3,500.00
DOBSON TECHNOLOGIES TRANSPORT	Internet	3,900.00
DOERNER SAUNDERS DANIEL ANDERS	Legal Fees	25,000.00
DR. JOHN CHIAFFIETELLI	1099 Provider	28,848.00
DR. MORGAN	1099 Provider	9,532.00
F1 INFORMATION TECHNOLOGIES IN	IT Support Services	5,300.00
FEDEX	Postage	500.00
FLOWERS UNLIMITED	Patient Other Supplies	26.23
FFF ENTERPRISES	Pharmacy Supplies	2,000.00

Vendor	Description	Estimated Amount
FIRE EXTINGUISHER SALES & SERV	Repairs/maintenance	200.00
FLOWERS UNLIMITED	supplies	26.23
FOX BUILDING SUPPLY	Plant Ops Supplies	1,500.00
GEORGE BROS TERMITE & PEST CON	Pest Control Service	600.00
GLOBAL EQUIPMENT COMPANY INC.	Supplies	2,000.00
GRAINGER	Maintenance Supplies	4,500.00
GREER COUNTY TREASURER	Property tax	4,876.50
HAC INC	Dietary Supplies	1,500.00
HEALTH CARE LOGISTICS	Patient Supplies	300.00
HEALTHSTREAM	Employee education/training	841.75
HEARTLAND PATHOLOGY CONSULTANT	Lab Consultant	2,000.00
HENGST PRINTING	Pharmacy Supplies	250.00
HENRY SCHEIN	Lab Supplies	20,000.00
HICKS MEDIA	Advertising	279.00
HILL-ROM COMPANY, INC	Patient Supplies	1,500.00
HOSPITAL EQUIPMENT RENTAL COMP	Equipment rental	9,805.00
ICU MEDICAL SALES INC.	COVID Capital, misc supplies	1,000.00
IMPERIAL, LLC.-LAWTON	Dietary Purchased Service	500.00
INQUIREE	RHC consulting service	500.00
INSIGHT DIRECT USA INC.	Supplies	750.00
JANUS SUPPLY CO	Housekeeping Supplies, based in Altus	2,700.00
KCI USA	Patient Supplies	2,500.00
LABCORP	Lab purch svcs	48,000.00
LAMPTON WELDING SUPPLY	Patient Supplies	6,500.00
LANGUAGE LINE SERVICES INC	Translation service	260.00
LOCKE SUPPLY	Plant Ops Supplies	1,500.00
LOWES	Supplies	1,500.00
MATT MONROE	Rent	850.00
MCKESSON / PSS - DALLAS	Patient Care/Lab Supplies	35,000.00
MEDLINE INDUSTRIES	Patient Care Supplies	45,000.00
MEDTOX DIAGNOSTICS, INC	Lab supplies	1,500.00
MISC EMPLOYEE REIMBURSEMENTS	To reimburse employees for travel and sup	5,000.00
MOUNTAINEER MEDICAL	Patient Supplies	1,100.00
NEXTIVA, INC.	Phone utility	6,000.00
NP RESOURCES	1099 Provider	5,000.00
NUANCE COMMUNICATIONS INC	Supplies	600.00
OK STATE BOARD	Credentialing	300.00
OKLAHOMA BLOOD INSTITUTE	Blood bank	7,500.00
ORTHO-CLINICAL DIAGNOSTICS INC	Laboratory Supplies	2,500.00
PARA HEALTHCARE	CDM Review service	7,500.00
PARTSSOURCE INC,	Misc Supplies	1,234.30
PATIENT REFUNDS	Credits due to payors	5,500.00
PHILADELPHIA INSURANCE COMPANY	Property ins	3,200.00
PHILIPS HEALTHCARE	Supplies	450.00
PIPETTE COM	Lab maintenance/repair	500.00
PITNEY BOWES GLOBAL FINANCIAL	Postage rental	347.00
PRESS GANEY ASSOCIATES, INC	Purchased Service	1,600.00

Vendor	Description	Estimated Amount
PUCKETT DISCOUNT PHARMACY	Pharmacy Supplies	500.00
RAMSEY AND GRAY, PC	Legal Fees	6,270.00
Reyes Electric	COVID Capital/Repairs	75,000.00
RUSSELL ELECTRIC & SECURITY	Repairs/maintenance	3,500.00
SBM MOBILE PRACTICE INC.	1099 Provider	37,000.00
SCHAPEN LLC	RHC rent	1,750.00
SCRUBS AND SPORTS	Employee appreciation	273.94
SECURITY CHECK	Backgrounds check svcs	840.00
SHRED-IT	Secure doc disposal	2,500.00
SIZEWISE	equipment rental	12,000.00
SMAART MEDICAL SYSTEMS INC	Radiology interface/Radiologist provider	7,500.00
SMARTSIGN	Patient Supplies	212.00
SOMSS LLC	JEFF BRAND 1099 Provider	32,000.00
SOUTHWEST HOT STEAM CLEANING	Quarterly PM service	375.00
SPARKLIGHT BUSINESS	Cable service	1,200.00
STANDLEY	Printer Lease	500.00
STANDLEY SYSTEMS LLC	Printer Lease	6,000.00
STAPLES ADVANTAGE	Office Supplies	2,500.00
STERICYCLE INC	Waste Disposal svcs	20,000.00
STRYKER INSTRUMENTS	Surgery Supplies	5,000.00
STRYKER SALES CORPORATION	ISTAT PM	1,200.00
SYSMEX AMERICA INC	Lab PM Contract	8,439.00
TECUMSEH OXYGEN & MEDICAL SUPP	Supplies	10,000.00
TELEFLEX	Supplies	4,600.00
THE COMPLIANCE TEAM	RHC Consultant	2,500.00
TOUCHPOINT MEDICAL, INC	pharmacy purch svcs	9,500.00
TRENT ELLIOTT	1099 Provider	20,000.00
TSYS	CC processing service	2,000.00
ULINE	Supplies	116.00
ULTRA-CHEM INC	housekeeping supplies	800.00
UMPQUA	Lab Eq Note	6,500.00
US FOODSERVICE-OKLAHOMA CITY	Food and supplies	14,000.00
US MED-EQUIP LLC	Swing bed eq rental	10,000.00
VITAL SYSTEMS OF OKLAHOMA, INC	Swing bed purch service	12,000.00
WESTERN COMMERCE BANK	Insurance	7,102.00
WORTH HYDROCHEM	Water treatment	482.00
JNP MEDICAL SERVICES LLC	1099 Provider	7,000.00
TOTAL Estimate		<u>3,276,315.54</u>

**Mangum Regional Medical Center
Claims List
January 2022**

Check#	Ck Date	Amount	Paid To	Expense Description
16773	1/25/2022	204.42	AARP	Refund
16774	1/25/2022	12.14	AARP	Refund
16775	1/25/2022	12.14	AARP	Refund
16776	1/25/2022	7.72	AARP	Refund
16777	1/25/2022	7.72	AARP	Refund
16778	1/25/2022	12.14	AARP	Refund
16675	1/10/2022	4,050.00	ABC BIOMEDICAL	IV Pump rental-last pmt
16779	1/25/2022	112.44	AETNA	Refund
16780	1/25/2022	32.44	AETNA	Refund
16781	1/25/2022	12.14	AETNA	Refund
16676	1/10/2022	396.15	ALPHACARD	patient supplies
16704	1/18/2022	19.00	AMBS CALL CENTER	Compliance Hotline
16677	1/10/2022	365.93	ANESTHESIA SERVICE INC	patient supplies
16705	1/18/2022	2,756.47	ANESTHESIA SERVICE INC	patient supplies
16782	1/25/2022	4.00	PATIENT REFUND	Refund
16706	1/18/2022	1,352.54	APEX MEDICAL GAS SYSTEMS, INC	Supplies
16654	1/4/2022	2,203.47	ARAMARK	Linens - rental
16678	1/10/2022	2,203.47	ARAMARK	Linens - rental
16707	1/18/2022	2,203.47	ARAMARK	Linens - rental
16757	1/25/2022	2,203.47	ARAMARK	Linens - rental
16708	1/18/2022	6,356.31	AT&T	Fax lines
16655	1/4/2022	7,260.00	BARRY DAVENPORT	1099 Provider
16679	1/10/2022	685.93	BAXTER HEALTHCARE	Pharmacy Supplies
16709	1/18/2022	1,521.49	BAXTER HEALTHCARE	Pharmacy Supplies
16656	1/4/2022	7,225.81	BENISH AND ASSOCIATES	1099 provider
16710	1/18/2022	4,522.99	BIO-RAD LABORATORIES INC	Lab Supplies
16711	1/18/2022	6,292.00	BKD LLP	Finance purch svcs
16680	1/10/2022	3,841.94	BLUTH FAMILY MEDICINE, LLC	1099 Provider
16681	1/10/2022	10,000.00	CARDINAL HEALTH 110, LLC	Pharmacy Supplies
16712	1/18/2022	20,000.00	CARDINAL HEALTH 110, LLC	Pharmacy Supplies
16758	1/25/2022	15,000.00	CARDINAL HEALTH 110, LLC	Pharmacy Supplies
16713	1/18/2022	1,070.19	CARNEGIE TRI-COUNTY MUN. HOSP	Pharmacy Supplies
901144	1/7/2022	2,679.69	CENTERPOINT ENERGY ARKLA	Gas
16657	1/4/2022	848.75	CINTAS CORPORATION #628	Housekeeping supply rental
16682	1/10/2022	848.75	CINTAS CORPORATION #628	Housekeeping supply rental
16714	1/18/2022	1,697.50	CINTAS CORPORATION #628	Housekeeping supply rental
16759	1/25/2022	865.60	CINTAS CORPORATION #628	Housekeeping supply rental
16658	1/4/2022	5,727.23	CITY OF MANGUM	Utilities
16672	1/4/2022	78,567.54	COHESIVE HEALTHCARE MGMT	Payment on Old Debt
16715	1/18/2022	9,228.69	COHESIVE HEALTHCARE MGMT	Payment on Old Debt
16673	1/4/2022	147,932.46	COHESIVE HEALTHCARE RESOURCES	Payment on Old Debt
16716	1/18/2022	292,271.31	COHESIVE HEALTHCARE RESOURCES	Payment on Old Debt
16772	1/25/2022	100,000.00	COHESIVE HEALTHCARE RESOURCES	Payment on Old Debt
16717	1/18/2022	51,437.07	COHESIVE REVOPS INTEGRATION	Payment on Old Debt
16674	1/4/2022	75,000.00	COHESIVE STAFFING SOLUTIONS	Payment on Old Debt
16683	1/10/2022	100,000.00	COHESIVE STAFFING SOLUTIONS	Payment on Old Debt
16718	1/18/2022	2,844.54	COMMERCIAL MEDICAL ELECTRONICS	Swing repair/maint
16684	1/10/2022	11,337.50	CONEXUS SOLUTIONS LLC	Old Agency Staffing

Check#	Ck Date	Amount	Paid To	Expense Description
16719	1/18/2022	13,402.25	CONEXUS SOLUTIONS LLC	Old Agency Staffing
16760	1/25/2022	21,636.89	CONEXUS SOLUTIONS LLC	Old Agency Staffing
16659	1/4/2022	4,600.00	CONTEMPORARY HEALTHCARE SVCS	1099 provider
16720	1/18/2022	9,400.00	CONTEMPORARY HEALTHCARE SVCS	1099 provider
16685	1/10/2022	2,000.00	CORRY KENDALL, ATTORNEY AT LAW	Legal fees
16660	1/4/2022	33,968.40	CPSI	EHR payable and monthly support
16721	1/18/2022	3,096.00	CPSI	EHR payable and monthly support
16722	1/18/2022	250.00	DALE CLAYTON	employee reimbursement
16661	1/4/2022	10,968.00	DAN'S HEATING & AIR CONDITIONI	COVID HVAC
16783	1/25/2022	4.00	PATIENT REFUND	Refund
16723	1/18/2022	1,809.00	DOBSON TECHNOLOGIES TRANSPORT	Internet
16662	1/4/2022	4,766.67	DR W. GREGORY MORGAN III	1099 Provider
16663	1/4/2022	9,615.38	DR. JOHN CHIAFFIETELLI	1099 Provider
16724	1/18/2022	9,615.38	DR. JOHN CHIAFFIETELLI	1099 Provider
16725	1/18/2022	1,648.96	ELKVIEW GENERAL HOSPITAL	Swing purch svcs
16784	1/25/2022	5.00	PATIENT REFUND	Refund
16686	1/10/2022	1,474.00	ETC	Swing purch svcs
16726	1/18/2022	2,928.00	F1 INFORMATION TECHNOLOGIES IN	IT monthly subscription
16761	1/25/2022	2,928.00	F1 INFORMATION TECHNOLOGIES IN	IT monthly subscription
16762	1/25/2022	63.62	FEDEX	Postage
16785	1/25/2022	15.00	PATIENT REFUND	Refund
16687	1/10/2022	646.31	FOX BUILDING SUPPLY	plant ops supplies
16688	1/10/2022	804.34	GEORGE KING BIO-MEDICAL, INC.	Patient Supplies
901145	1/10/2022	849.22	GLOBAL PAYMENTS INTEGRATED	CC processing
16786	1/25/2022	4.00	PATIENT REFUND	Refund
16727	1/18/2022	2,818.48	GRAINGER	supplies
16728	1/18/2022	188.64	HEALTH CARE LOGISTICS	Patient Supplies
16787	1/25/2022	12.14	HEALTH CHOICE	Refund
16788	1/25/2022	19.42	HEALTHCHOICE	Refund
16789	1/25/2022	232.27	HEALTHCHOICE	Refund
16790	1/25/2022	346.44	HEALTHCHOICE	Refund
16791	1/25/2022	12.14	HEALTHCHOICE	Refund
16792	1/25/2022	257.77	HEALTHCHOICE	Refund
16793	1/25/2022	12.14	HEALTHCHOICE	Refund
16794	1/25/2022	12.14	HEALTHCHOICE	Refund
16795	1/25/2022	12.14	HEALTHCHOICE	Refund
16796	1/25/2022	19.12	HEALTHCHOICE	Refund
16797	1/25/2022	12.14	HEALTHCHOICE	Refund
16798	1/25/2022	8.36	HEALTHCHOICE	Refund
16799	1/25/2022	1,177.01	HEALTHCHOICE	Refund
16729	1/18/2022	1,000.00	HEARTLAND PATHOLOGY CONSULTANT	Lab purch svcs
16730	1/18/2022	128.22	HENGST PRINTING	Supplies
16732	1/18/2022	14,482.79	HENRY SCHEIN	Lab supplies
16733	1/18/2022	319.00	HICKS MEDIA	Advertising
16664	1/4/2022	2,179.00	HOBART SERVICE	Dishwasher install
901139	1/4/2022	9,805.00	HOSPITAL EQUIPMENT RENTAL COMP	Equipment Lease
16734	1/18/2022	47,523.87	ICU MEDICAL SALES INC.	COVID capital
16689	1/10/2022	90.15	IMPERIAL, LLC.-LAWTON	Dietary Purchased Svcs
16735	1/18/2022	90.15	IMPERIAL, LLC.-LAWTON	Dietary Purchased Svcs
16690	1/10/2022	689.08	JANUS SUPPLY CO	Cleaning Supplies
16736	1/18/2022	617.27	JANUS SUPPLY CO	Cleaning Supplies

Check#	Ck Date	Amount	Paid To	Expense Description
16763	1/25/2022	922.33	JANUS SUPPLY CO	Cleaning Supplies
16665	1/4/2022	1,200.00	JNP MEDICAL SERVICES LLC	1099 Provider
16691	1/10/2022	10,022.82	LABCORP	Lab purch svcs
16666	1/4/2022	1,146.25	LAMPTON WELDING SUPPLY	Patient Supplies
16737	1/18/2022	1,632.40	LANDAUER	Radiology purch svcs
16692	1/10/2022	130.00	LANGUAGE LINE SERVICES INC	Transcription svcs
16800	1/25/2022	4.00	PATIENT REFUND	Refund
16801	1/25/2022	4.00	PATIENT REFUND	Refund
16667	1/4/2022	570.48	LUCKINBILL, INC	Facility maintenance
16738	1/18/2022	546.00	LUCKINBILL, INC	Facility maintenance
16802	1/25/2022	12.14	MANHATTAN LIFE INS	Refund
16739	1/18/2022	748.79	MARK CHAPMAN	employee reimbursement
16764	1/25/2022	850.00	MATT MONROE	House rent
901142	1/7/2022	12,368.20	MCKESSON / PSS - DALLAS	Patient Care/Lab Supplies
901150	1/21/2022	15,760.61	MCKESSON / PSS - DALLAS	Patient Care/Lab Supplies
16742	1/18/2022	13,967.95	MEDLINE INDUSTRIES	Patient Care Supplies
16766	1/25/2022	5,468.34	MEDLINE INDUSTRIES	Patient Care Supplies
16743	1/18/2022	1,500.00	MEDTOX DIAGNOSTICS, INC	Lab supplies
16803	1/25/2022	12.14	MUTUAL OF OMAHA	Refund
16804	1/25/2022	23.56	MUTUAL OF OMAHA	Refund
16805	1/25/2022	24.72	MUTUAL OF OMAHA	Refund
16806	1/25/2022	0.57	MUTUAL OF OMAHA	Refund
901140	1/4/2022	35.00	NATIONAL DATA BANK	Credentialing
16693	1/10/2022	2,067.89	NEXTIVA, INC.	Phone service
16807	1/25/2022	8.00	PATIENT REFUND	Refund
16744	1/18/2022	312.24	NUANCE COMMUNICATIONS INC	RHC purch svcs
16767	1/25/2022	1,025.40	OKLAHOMA BLOOD INSTITUTE	Lab supplies
16694	1/10/2022	1,959.00	PARA HEALTHCARE ANALYTICS, LLC	Charge master svcs
16808	1/25/2022	8.00	PATIENT REFUND	Refund
901146	1/14/2022	1,550.41	PHILADELPHIA INSURANCE COMPANY	Property insurance
16696	1/10/2022	151.48	PUCKETT DISCOUNT PHARMACY	Pharmacy Supplies
16768	1/25/2022	81.81	PUCKETT DISCOUNT PHARMACY	Pharmacy Supplies
16745	1/18/2022	2,550.00	RADIATION CONSULTANTS	Xray maintenance
16746	1/18/2022	28,195.00	REYES ELECTRIC LLC	COVID capital
16809	1/25/2022	4.00	PATIENT REFUND	Refund
16668	1/4/2022	4,226.00	RUSSELL ELECTRIC & SECURITY	Repair/ maint
16669	1/4/2022	9,446.25	SBM MOBILE PRACTICE, INC	1099 Provider
16747	1/18/2022	7,000.00	SBM MOBILE PRACTICE, INC	1099 Provider
16769	1/25/2022	4,969.19	SCHAPEN LLC	RHC rent
16748	1/18/2022	573.71	SHRED-IT USA LLC	Secure doc disposal service
16697	1/10/2022	12,600.00	SIEMENS HEALTHCARE DIAGNOSTICS	Lab svcs contract
16698	1/10/2022	3,084.44	SIZEWISE	Swing bed rental exp
16810	1/25/2022	4.00	PATIENT REFUND	Refund
16670	1/4/2022	12,900.00	SOMBSS LLC	1099 Provider
16749	1/18/2022	13,100.00	SOMBSS LLC	1099 Provider
16750	1/18/2022	1,788.90	SPARKLIGHT BUSINESS	Cable
16751	1/18/2022	2,264.26	STANDLEY SYSTEMS LLC	printer lease
16752	1/18/2022	1,119.19	STAPLES ADVANTAGE	Office Supplies
16770	1/25/2022	1,102.32	STAPLES ADVANTAGE	Office Supplies
16771	1/25/2022	2,700.55	STERICYCLE INC	Waste Disposal svcs
16811	1/25/2022	1.50	PATIENT REFUND	Refund

Check#	Ck Date	Amount	Paid To	Expense Description
16703	1/10/2022	4,431.65	STRYKER INSTRUMENTS	old surgery supplies
16812	1/25/2022	17.14	PATIENT REFUND	Refund
16699	1/10/2022	1,485.00	TECUMSEH OXYGEN & MEDICAL SUPP	Swing bed rental exp
16753	1/18/2022	2,325.00	TECUMSEH OXYGEN & MEDICAL SUPP	Swing bed rental exp
16754	1/18/2022	2,684.29	THE COMPLIANCE TEAM	RHC purch svcs
16700	1/10/2022	2,843.75	TOTAL MEDICAL PERSONNEL STAFF.	Old Nurse staffing agency
16671	1/4/2022	1,610.00	TRENT ELLIOTT	1099 provider
16755	1/18/2022	6,440.00	TRENT ELLIOTT	1099 provider
16813	1/25/2022	12.14	TRICARE EAST	Refund
16814	1/25/2022	31.94	TRICARE EAST	Refund
* 016815	1/25/2022	2,309.00	TRICARE EAST	Refund
901151	1/21/2022	4,310.82	UMPQUA BANK VENDOR FINANCE	Lab eq note payable
901143	1/7/2022	5,320.18	US FOODSERVICE-OKLAHOMA CITY	Dietary Food
901152	1/21/2022	3,694.93	US FOODSERVICE-OKLAHOMA CITY	Dietary Food
16701	1/10/2022	2,498.42	US MED-EQUIP LLC	Swing bed rental exp
16702	1/10/2022	1,710.00	VITAL SYSTEMS OF OKLAHOMA, INC	Patient purch svcs
16756	1/18/2022	3,330.00	VITAL SYSTEMS OF OKLAHOMA, INC	Patient purch svcs
901153	1/21/2022	7,102.92	WESTERN COMMERCE BANK (OHA INS	OHA Insurance
TOTAL		<u>1,435,698.88</u>		



Clinic Operations Report

Mangum Family Clinic

January 2022

Clinic Operations

- Welcomed Jeffrey Cleveland, the new Cohesive Director of Clinic Operations.
- Arrangements are being made to host a February Clinic Managers Meeting

Quality Report

- RHC Managers were tasked with reviewing policies and protocols for:
 - Inclement Weather
 - Active Shooter
 - Clinic Closure Policies for 2022

Outreach

- The RHC was enrolled to receive Free Covid 19 Self -Test Kits to be distributed to the community. The kits are being provided through a Testing Supply program conducted by HRSA.
- Clinic Managers encouraged to conduct staff discussions of Clinic Growth ideas for 2022

Summary: The clinic performed below goal for the month of December with a Clinic Visits per productive hour total below 2.00 with a YTD average of 1.44.

Patient Volume	Record Totals	Oct	Nov	Dec	YTD Avg
	Total Clinic Visits	171	213	160	221.25
	Total Clinic Productive Hours	128	136	136	153.25
	Total Visits per Productive Hour	1.34	1.57	1.18	1.44
	New Patient Clinic Encounters	17	16	15	273
	Walk-Ins	85	94	29	1227
	Nurse Only Visits	20	22	15	220
	Telehealth Visits Completed	1	0	1	22
	Annual Well Visits	0	0	0	52
	No Shows	10	32	32	228
	Swing Bed Visits	0	0	0	0

Mangum Regional Medical Center
Governing Board Summary
Quality Data 01/13/2022

Hospital Activity

- Hospital Admission
 - Acute Care Admits: 30 – up from Nov (24)
 - Swing-Bed Admits: 17 – up from Nov (13)
 - Total Discharges: 48 – up from Nov (35)
- Total Patient Days, ED Visits, ADC
 - Total Patient: 422 – up from Nov (329)
 - ED Visits: 166 – no change from Nov (166)
 - Average Daily Census: 13.6 – up from Nov (11)

AMA/LWBS

- AMA: 2 – down from Nov (4)
- LWBS: 1 – no change from Nov (1)

Type of Count (AMA/LWBS)	Count	Brief Description of Event	Actions
AMA	2	AMA - 1.) pt in the er, became upset that nurse was not able to get IV start on initial try, refused any further attempts or treatment, signed ama/risks and benefits discussed. 2) pt admitted in-pt and placed on COVID hall per guidelines, pt ambulating in the common areas, was educated by staff that pt has to be in room per guidelines for COVID precautions, pt became upset and states that they will not stay in-pt then, signed ama/risks and benefits discussed.	continue to education patient's on risks and benefits of medical eval/further testing/admit as needed
LWBS	1	LWBS – 1.) pt to the er became very upset with nurse assessment questions, nurse attempted to educate pt that it was part of assessment and that nurse would get physician, MD made aware and went to see pt, however pt left without being seen	continue to education patient's on risks and benefits of medical eval/further testing/admit as needed

Care Management

- 30 Day Readmissions
 - 6 for December

Event	Count	Comments	Actions
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Readmit	6	6 readmits-1) Admitted for initial dx. Patient discharged home with home health. Patient readmitted for other dx other than initial. 2) Patient refused to stay longer at facility and requested discharge to home. Appropriate resources set up for d/c home. returned with significant overall decline on condition. 3) Patient admitted with initial dx. Patient requested discharge with improved status. Readmitted with second dx. 4) Patient admitted with initial dx. Patient requested to go home with improved status was readmitted with exacerbation of initial dx. 5) Patient admitted with initial dx. Patient requested discharge home, readmitted with exacerbation of initial dx. 6) Patient admitted with initial dx, d/c home and returned with a secondary co-morbid dx	Continue to educate patient and family on dx/dx processes as need. CM to continue to provide resources as needed for patient d/c home

Risk Management

- Incidents
 - Falls without Injury
 - AMA/LWBS
 - Other Events

Incident Type	Count	Brief Description of Event & Outcome	Actions
Falls without injury	0	See below	
AMA/LWBS	2/1	See above	
Other events	4	Other; 1- delay in care; pt to the ed for treatment, had stroke while receiving treatment for other dx. MRHC followed stroke protocols per policy, communication was not made clear between airbus staff members delaying transport to higher level of care 2.) nurse noted skin tear to pt arm, aide provided, pt not able to recall events. 3.) pt was being transferred by staff, after completion of transfer, pt was noted to have skin tear to hand, aide provided. 4.) pt was noted to have been restless between rounds, upon nursing check of patient they were noted to have skin tear to lower leg, orders were obtained for wound care daily and provided per orders	OTHER - 1. CEO/CNO met with airbus administration to discuss transfer issues, airbus staff to adjust their procedures to prevent any further issues on their end 2-4.) Skin tears - staff education on safe transfers with all patients, padding to bed rails if needed, moisturized skin care routinely and wound care per order

- Complaints and Grievances

- 1 complaint

Brief Description of Complaint/Grievance & Outcome	Actions
pt became upset with assigned nurse for the shift requesting that the assigned nurse not provide them care for the duration of their stay	nurse was switched out and pt had no further concerns for remainder of stay

- Patient Falls
 - Fall with no injury – 0
 - Fall with minor injury – 0
 - Fall with major injury – 0

Count	Brief Description of Event & Outcome	Actions
0 FWOI	None	None
0 Fall w/minor injury	None	None

- Mortality Rate
 - Acute/Swing-Bed Deaths
 - 4 (8%) (YTD = 6 %)
 - Emergency Department Deaths
 - 1 (1 %) (YTD = (1%))

Count	Brief Description of Event & Outcome	Actions
0 acute 4 swing	4 swb deaths in the reporting period due to patients' condition, all anticipated	Continue operating capacities for this CAH.
1 ER	1 er pt in with chest compressions in progress, cpr attempts unsuccessful	Continue operating capacities for this CAH.

- Organ Bank Notifications within 60 minutes of Death (Benchmark 100%)
 - 4 notification within 60 minutes of death/ 5 death for reporting period

Count	Compliance	Action
4	80% - 1 case not reported	Education provided to nurse/no longer at facility, continue operating at capacities for this cah

Infection Control

- Catheter Associated Urinary Tract Infections (CAUTIs) – 0
- Central Line Associated Primary Bloodstream Infections (CLABSI) – 0

Type of Event (CLABSI/CAUTI)	Count	Brief Description of Event & Outcome	Actions
None			
None			

Health Information Management

- History & Physical Completion (Benchmark 100%)
 - 48/48 = 100 %
- Discharge Summary Completion (Benchmark 100%)
 - 45/50 = 90 %

Type of Documentation (H&P/Discharge)	Count	Actions
H&P	48	Benchmark met
Discharge Summary	45	Physicians aware that d/c summaries need to be completed with discharges and in a timely manner

Nursing

- Code Blue
 - 1
- Transfers
 - Acute Transfers – 2
 - ED Transfers – 5

Event	Count	Comments	Actions
Acute Transfers	2	2 transferred for higher level of care	Continue operating capacities for this CAH.
ED Transfers	5	5 - transferred for higher level of care for neuro x 2, psych x 1, respiratory x 1, critical care need x 1	Continue operating capacities for this CAH.

Mangum Regional Medical Center
Governing Board Summary
Quality Data 01/13/2022

Hospital Activity

- Hospital Admission
 - Acute Care Admits: 23 – down from Dec (30)
 - Swing-Bed Admits: 16 – down from Dec (17)
 - Total Discharges: 36 – down from Dec (48)
- Total Patient Days, ED Visits, ADC
 - Total Patient: 420 – down from Dec (422)
 - ED Visits: 187 – up from Dec (166)
 - Average Daily Census: 14 – up from Dec (13.6)

AMA/LWBS

- AMA: 1 – down from Dec (2)
- LWBS: 1 – no change from Dec (1)

Type of Count (AMA/LWBS)	Count	Brief Description of Event	Actions
AMA	1	AMA - 1.) 1 ama – pt in the er for treatment, left the er without notice prior to testing. Did not sign ama	continue to education patient's on risks and benefits of medical eval/further testing/admit as needed
LWBS	1	LWBS – 1.) pt in the er for treatment, prior to eval pt left without notifying staff	continue to education patient's on risks and benefits of medical eval/further testing/admit as needed

Care Management

- 30 Day Readmissions
 - 2 for January

Event	Count	Comments	Actions
Readmit	2	2 readmits – 1) pt admitted with primary dx, transferred to higher level of care due to change in condition. Readmitted with another primary dx. 2) Pt admitted with primary ddx, treated and released. Returned within 30 day for admission under other primary dx	Continue to educate patient and family on dx/dx processes as need. CM to continue to provide resources as needed for patient d/c home

Risk Management

- Incidents
 - Falls without Injury
 - AMA/LWBS
 - Other Events

Incident Type	Count	Brief Description of Event & Outcome	Actions
Falls without injury	1	See below	
AMA/LWBS	1/1	See above	
Other events	1	Other; 1- abrasion, during bed reposition, noted abrasion to knee	OTHER - 1. padding/pillows used for pressure areas

- Complaints and Grievances
 - 0 complaint

Brief Description of Complaint/Grievance & Outcome	Actions
None to report	None to report

- Patient Falls
 - Fall with no injury – 1
 - Fall with minor injury – 1
 - Fall with major injury – 0

Count	Brief Description of Event & Outcome	Actions
1 FWOI	1, pt assisted to floor during therapy session d/t weakness, pt was able to rest for a few min and complete session.	Therapy to offer rest periods during sessions
1 Fall w/minor injury	1 pt became weak during transfer, slid to floor before able to sit back in seat, bump on head, no change in LOC	increased assistance to complete transfer and cold pack applied

- Mortality Rate
 - Acute/Swing-Bed Deaths
 - 4 (11%) (YTD = 11%)
 - Emergency Department Deaths
 - 0 (0%) (YTD = (0%))

Count	Brief Description of Event & Outcome	Actions
2 acute 2 swing	2 acute/2swb deaths in the reporting period due to patients' condition, all anticipated	Continue operating capacities for this CAH.
0 ER	none	Continue operating capacities for this CAH.

- Organ Bank Notifications within 60 minutes of Death (Benchmark 100%)
 - 4 notification within 60 minutes of death/ 4 death for reporting period

Count	Compliance	Action
4	100%	Continue operating capacities for this CAH

Infection Control

- Catheter Associated Urinary Tract Infections (CAUTIs) – 0
- Central Line Associated Primary Bloodstream Infections (CLABSI) – 0

Type of Event (CLABSI/CAUTI)	Count	Brief Description of Event & Outcome	Actions
None			
None			

Health Information Management

- History & Physical Completion (Benchmark 100%)
 - 39/40 = 98 %
- Discharge Summary Completion (Benchmark 100%)
 - 31/37 = 84 %

Type of Documentation (H&P/Discharge)	Count	Actions
H&P	39	Missing one, in provider box for completion
Discharge Summary	31	Provider out for several/1 missed. At reporting time all have been completed

Nursing

- Code Blue
 - 1
- Transfers
 - Acute Transfers – 1
 - ED Transfers – 7

Event	Count	Comments	Actions
Acute Transfers	1	1 transferred for higher level of care	Continue operating capacities for this CAH.

ED Transfers	7	7 - transferred for higher level of care	Continue operating capacities for this CAH.
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Chief Clinical Officer Report January 2022

Excellent Patient Care

- Monthly Education topics included: Implementation of the Spacelab Telemetry System
- MRMC continued installation of the New Critical Alert Call System.
- MRMC also continued installation and inspections of the new Head Wall Systems.

Excellent Client Service

- Patients continue to rely on MRMC as their local hospital. Patient days decreased from 422 days in December to 420 days in January. This represents an average daily census of 13.6. In addition, MRMC Emergency Department provided care to 187 patients in January.
- January COVID-19 Stats at MRMC: Swabs (133-PCR & 282-Antigen) with 47 Positive PCR & 90 Positive Antigen.

Preserve Rural Healthcare

Mangum Regional Medical Center												
2021 Monthly Census Comparison												
	Jan	Feb	Mar	April	May	June	July	Aug	Sept	Oct	Nov	Dec/21
Inpatient	23											30
Swing Bed	16											17
Observation	1											1
Emergency Room	187											166
Lab Completed	2833											3082
Rad Completed	264											267
Ventilator Days	4											10

Preserve Rural Jobs

- Open Positions include Full Time RT, RN, LPN, and CNA.
- MRMC has new updates to the Core Staff! Local LPN and CNA hired!
- For the clinical team MRMC continues to pursue core staff members from the area.
- Recruiting efforts included positing of positions on mangumregional.net and Facebook as well Indeed.
- Incentive Bonuses for Core Staff are now equal to those of agency staff.



Chief Clinical Officer Report December 2021

Excellent Patient Care

- Monthly Education topics included: Training and Preparation for the Spacelabs Telemetry system coming in January.
- Graduated a SWB patient from non-responsive and on a ventilator to room air. Patient is now able to eat with no assistance, verbally communicating and ambulating with Rehab Team. The patient will discharge home very soon.
- MRMC began installation of the New Critical Alert Call System.

Excellent Client Service

- Patients continue to rely on MRMC as their local hospital. Patient days decreased from 329 days in November to 422 days in December. This represents an average daily census of 13.6. In addition, MRMC Emergency Department provided care to 166 patients in December.
- December COVID-19 Stats at MRMC: Swabs (98-PCR & 151 -Antigen) with 18 Positive PCR & 17 Positive Antigen.

Preserve Rural Healthcare

Mangum Regional Medical Center												
2021 Monthly Census Comparison												
	Jan	Feb	Mar	April	May	June	July	Aug	Sept	Oct	Nov	Dec
Inpatient	15	15	11	16	36	34	29	22	32	15	24	30
Swing Bed	10	20	13	19	22	11	8	10	11	14	13	17
Observation	0	2	1	2	1	0	0	0	1	1	0	1
Emergency Room	104	133	127	143	149	167	146	175	178	142	166	166
Lab Completed	2140	2286	2387	1984	1964	2134	2681	2682	2760	2416	2474	3082
Rad Completed	180	246	223	222	200	213	232	221	248	217	217	267
Ventilator Days	0	10	31	30	13	7	1	0	3	13	17	10

Preserve Rural Jobs

- Open Positions include Full Time RT, RN, LPN, and CNA.
- MRMC has new updates to the Core Staff! Local Respiratory Therapist hired!
- For the clinical team MRMC continues to pursue core staff members from the area.
- Recruiting efforts included positing of positions on mangumregional.net and Facebook as well as establishing Memorandums of Understanding to ensure consistence in staffing.
- MRMC Dietary team continues to serve up delicious meals to staff daily. Taco Tuesdays are a HIT!



Chief Executive Officer Report February 2022

COVID Overview

- ✓ Region 3 MERC briefings are continuing.
- ✓ Leadership continues to update staff and providers regarding new policies and regulations pertaining to Covid.
- ✓ Covid continues to be a concern however cases appear to be decreasing.

Staff and Operations Overview

- ✓ Patient care continues to be outstanding.
- ✓ Open positions include RT, CNA, LPN and RN.
- ✓ Recently hired local core staff AP.
- ✓ Recently hired a core LPN with a start date of 3/15/22.
- ✓ Tiffany Forster, APRN start date for the Mangum Family Clinic was 2/7/22.
- ✓ Covid equipment installations to date. GE Ultrasound, GE Portable X-Ray, GE X-Ray, Spacelabs Telemetry system in process, Electrical upgrades in process, Tytocare Telehealth, Critical Alert Nurse call system, Apex Med Gas Headboards in process. Expecting new GE 64 slice CT soon.
- ✓ Our average daily census is currently 13.6.
- ✓ Emergency Department assisted 187 patients.
- ✓ Employees continue to receive free meals thanks to Cohesive.
- ✓ A Marketing Plan has been implemented with a strong focus on social media.

Contracts, Agreements and Appointments for Governing Board Approval

- ✓ AirEvac Agreement
- ✓ Check signature process
- ✓ Audit Agreement
- ✓ Employee Bonuses
- ✓ Oganogenesis Agreement
- ✓ PharmaForce Agreement
- ✓ McKesson Agreement
- ✓ Oklahoma Hospital Association membership dues for 2022
- ✓ BKD 2021 Cost Report preparation agreement



Chief Executive Officer Report January 2022

COVID Activity and Overview

- ✓ Region 3 MERC briefings are continuing.
- ✓ Leadership continues to update staff and providers regarding new policies and regulations pertaining to Covid.
- ✓ Covid continues to be a concern with positive cases increasing dramatically.

Staff and Operations Overview

- ✓ Patient care continues to be outstanding.
- ✓ Open positions include AP, CNA, LPN and RN. Recently hired local core staff RT.
- ✓ Tiffany Forster, APRN start date for the Mangum Family Clinic is 2/7/22.
- ✓ Covid equipment installations to date. GE Ultrasound, GE Portable X-Ray, GE X-Ray, Spacelabs Telemetry system in process, Electrical upgrades in process, Tytocare Telehealth, Critical Alert Nurse call system, Apex Med Gas Headboards in process. Expecting new GE 64 slice CT soon.
- ✓ Our average daily census increased from 11 to 13.6.
- ✓ Emergency Department assisted 166 patients.
- ✓ Employees continue to receive free meals thanks to Cohesive.
- ✓ A Marketing Plan is under development with a strong focus on Social Media.

Contracts, Agreements and Appointments for Governing Board Approval

- ✓ Separate interest-bearing bank account required for ARPA funds
- ✓ AirEvac Agreement
- ✓ BC/BS Contract Renewals
- ✓ Audit Agreement

Mangum Regional Medical Center
Statement of Revenue and Expense Trend - Unaudited
Fiscal Year 2022

Item 14.

	January	YTD
Inpatient revenue	310,831	310,831
Swing Bed revenue	830,106	830,106
Outpatient revenue	631,725	631,725
Professional revenue	224,946	224,946
Total patient revenue	<u>1,997,609</u>	<u>1,997,609</u>
Contractual adjustments	403,881	403,881
Contractual adjustments: MCR Settlement	-	0
Bad debts	110,208	110,208
Total deductions from revenue	<u>514,089</u>	<u>514,089</u>
Net patient revenue	1,483,520	1,483,520
Other operating revenue	-	0
Total operating revenue	<u>1,483,520</u>	<u>1,483,520</u>
	95.0%	95.0%
Expenses		
Salaries and benefits	336,275	336,275
Professional Fees	143,762	143,762
Contract labor	549,651	549,651
Purchased/Contract services	56,015	56,015
Management expense	225,000	225,000
Supplies expense	93,932	93,932
Rental expense	42,114	42,114
Utilities	17,555	17,555
Travel & Meals	697	697
Repairs and Maintenance	15,500	15,500
Insurance expense	11,042	11,042
Other	16,775	16,775
Total expense	<u>1,508,317</u>	<u>1,508,317</u>
EBIDA	<u>\$ (24,797)</u>	<u>\$ (24,797)</u>
EBIDA as percent of net revenue	<u>-1.7%</u>	<u>-1.7%</u>
Interest	22,624	22,624
Depreciation	30,727	30,727
Operating margin	<u>\$ (78,148)</u>	<u>\$ (78,148)</u>
Other	-	-
Total other nonoperating income	<u>\$ -</u>	<u>\$ -</u>
Excess (Deficiency) of Revenue Over Expenses	<u>(78,148)</u>	<u>(78,148)</u>
Operating Margin % (excluding other misc. reve	<u>-5.27%</u>	<u>-5.27%</u>



February 22, 2022

Board of Directors
Mangum Regional Medical Center

January 2022 Financial Statement Overview

- Statistics
 - The average daily census in January was 13.55. Compared to January prior year, ADC is increased 7.65.
 - Cash receipts for the month of January totaled \$2.2M. Of this amount, \$947K is related to a 12/31/21 Interim receivable.
- Balance Sheet Highlights
 - The operating cash balance as of January 31st is \$1.5M, and the Restricted Cash balance is \$622K for a total of \$2.2M in Cash and equivalents.
 - Patient Accounts Receivable of \$2.4M is \$97K higher than last month, reflective of a higher ADC.
 - Accounts Payable only saw a slight increase of \$97K primarily due to \$1.4M in cash disbursement paid in January.
 - Due to Medicare saw a net increase due to the 12/31/21 interim receivable of \$947K paid out to the facility instead of applied to outstanding ERS loans.
 - Restricted liabilities reflect the amount of restricted cash as no funds have yet been recognized at this time.



- Income Statement Highlights
 - January 2022 gross revenue totaled nearly \$2M, compared to prior year of \$1.3M reflective of the comparison between ADC for these periods.
 - Operating expenses of \$1.5M compared to prior year of \$1.3M continue to be driven primarily by increased contract labor costs.
 - Interest and depreciation are \$10K higher than previous year January due to the addition of the 2017 Medicare ERS loan and the multiple capital assets placed into service in late 2021.

Mangum Regional Medical Center
Comparative Balance Sheet - Unaudited
Fiscal Year 2022

Item 14.

	January	Prior Month Variance
Cash And Cash Equivalents	1,497,994	728,082
Reserved Funds	622,161	-
Patient Accounts Receivable, Net	2,369,734	97,467
Due From Medicare	-	-
Inventory	48,093	3,287
Prepays And Other Assets	1,566,841	(8,817)
Capital Assets, Net	2,852,888	(30,727)
Total Assets	<u>8,957,712</u>	<u>789,291</u>
Accounts Payable	15,843,303	97,733
Due To Medicare	2,618,696	796,303
Covid Grant Funds	622,161	-
Due To Cohesive - PPP Loans	-	-
Notes Payable - Cohesive	242,500	-
Notes Payable - Other	160,790	(22,872)
Alliantz Line Of Credit	-	-
Leases Payable	319,392	(3,724)
Total Liabilities	<u>19,806,841</u>	<u>867,439</u>
Net Assets	<u>(10,849,129)</u>	<u>(78,148)</u>
Total Liabilities and Net Assets	<u>8,957,712</u>	<u>789,291</u>

Mangum Regional Medical Center
Statement of Revenue and Expense
For The Month and Year To Date Ended Jan 31, 2022
Unaudited

Item 14.

MTD				YTD		
Actual	Prior Year	Prior Yr Variance		Actual	Prior Year	Prior Yr Variance
310,831	257,967	52,863	Inpatient revenue	310,831	257,967	52,863
830,106	426,464	403,643	Swing Bed revenue	830,106	426,464	403,643
631,725	481,187	150,538	Outpatient revenue	631,725	481,187	150,538
224,946	129,974	94,972	Professional revenue	224,946	129,974	94,972
1,997,609	1,295,592	702,016	Total patient revenue	1,997,609	1,295,592	702,016
403,881	204,983	198,898	Contractual adjustments	403,881	204,983	198,898
-	(150,000)	150,000	Contractual adjustments: MCR Settlement	-	(150,000)	150,000
110,208	211,971	(101,764)	Bad debts	110,208	211,971	(101,764)
514,089	266,954	247,134	Total deductions from revenue	514,089	266,954	247,134
1,483,520	1,028,638	454,882	Net patient revenue	1,483,520	1,028,638	454,882
-	55,095	(55,095)	Other operating revenue	-	55,095	(55,095)
1,483,520	1,083,732	399,788	Total operating revenue	1,483,520	1,083,732	399,788
			Expenses			
336,275	368,755	(32,481)	Salaries and benefits	336,275	368,755	(32,481)
143,762	112,344	31,418	Professional Fees	143,762	112,344	31,418
549,651	274,135	275,517	Contract labor	549,651	274,135	275,517
56,015	102,240	(46,225)	Purchased/Contract services	56,015	102,240	(46,225)
225,000	225,000	-	Management expense	225,000	225,000	-
93,932	137,287	(43,355)	Supplies expense	93,932	137,287	(43,355)
42,114	16,781	25,332	Rental expense	42,114	16,781	25,332
17,555	12,796	4,758	Utilities	17,555	12,796	4,758
697	335	362	Travel & Meals	697	335	362
15,500	4,529	10,971	Repairs and Maintenance	15,500	4,529	10,971
11,042	11,660	(619)	Insurance expense	11,042	11,660	(619)
16,775	22,501	(5,726)	Other Expense	16,775	22,501	(5,726)
1,508,317	1,288,365	219,953	Total expense	1,508,317	1,288,365	219,953
(24,797)	(204,632)	179,835	EBIDA	(24,797)	(204,632)	179,835
-1.7%	-18.9%	17.2%	EBIDA as percent of net revenue	-1.7%	-18.9%	17.2%
22,624	18,617	4,007	Interest	22,624	18,617	4,007
30,727	25,083	5,644	Depreciation	30,727	25,083	5,644
(78,148)	(248,332)	170,184	Operating margin	(78,148)	(248,332)	170,184
-	-	-	Other	-	-	-
-	-	-	Total other nonoperating income	-	-	-
(78,148)	(248,332)	170,184	Excess (Deficiency) of Revenue Over Expenses	(78,148)	(248,332)	170,184
-5.27%	-22.91%	17.65%	Operating Margin %	-5.27%	-22.91%	17.65%

Mangum Regional Medical Center
January 2022

	Current Month	COVID	Total Less COVID	Year-To-Date	Year-To-Date Less COVID
Cash Receipts	\$ 2,163,583	\$ -	\$ 2,163,583	\$ 2,163,583	\$ 2,163,583
Cash Disbursements	\$ (1,435,699)	\$ (86,687)	\$ (1,349,012)	\$ (1,435,699)	\$ (1,349,012)
NET	<u>\$ 727,884</u>	<u>\$ (86,687)</u>	<u>\$ 814,571</u>	<u>\$ 727,884</u>	<u>\$ 814,571</u>

Mangum Regional Medical Center
Cash Receipts & Disbursements by Month
February 22, 2022 Board Meeting

2019		2020			2021				2022			
Month	Receipts	Month	Receipts	Stimulus Funds	Month	Receipts	Stimulus Funds	Disbursements	Month	Receipts	Stimulus Funds	Disbursements
January-19	417,231	January-20	1,183,307		January-21	830,598		695,473	January-22	2,163,583		1,435,699
February-19	242,680	February-20	750,899		February-21	609,151		1,472,312	February-22			
March-19	1,357,203	March-20	843,213		March-21	910,623	49,461	866,387	March-22			
April-19	1,299,323	April-20	617,307	778,925	April-21	742,500		999,127	April-22			
May-19	1,289,344	May-20	605,061	3,405,872	May-21	816,551		1,528,534	May-22			
June-19	559,288	June-20	562,725		June-21	936,092		1,455,892	June-22			
July-19	1,576,072	July-20	521,080	78,499	July-21	1,009,037		1,774,932	July-22			
August-19	346,302	August-20	611,529		August-21	1,292,886	100,000	2,156,724	August-22			
September-19	876,966	September-20	785,446		September-21	278,972		753,559	September-22			
October-19	1,148,666	October-20	1,168,624	11,577	October-21	1,954,204		1,343,425	October-22			
November-19	957,993	November-20	836,014		November-21	1,113,344	316,618	1,800,166	November-22			
December-19	1,500,316	December-20	1,940,134		December-21	1,794,349	305,543	1,325,063	December-22			
			10,425,338	4,274,873		12,288,308	771,623	16,171,592		2,163,583	-	1,435,699
Subtotal FY 2019	<u>11,571,384</u>	Subtotal FY 2020	<u>14,700,211</u>		Subtotal FY 2021	<u>13,059,930</u>			Subtotal FY 2022	<u>2,163,583</u>		

Mangum Regional Medical Center**Admissions, Discharges & Days of Care****Fiscal Year 2022**

	12/31/2022		12/31/2021
	January	YTD	PY Comparison
Admissions			
Inpatient	23	23	15
Swingbed	16	16	10
Observation	1	1	0
	40	40	25
Discharges			
Inpatient	21	21	14
Swingbed	15	15	5
Observation	1	1	0
	37	37	19
Days of Care			
Inpatient-Medicare	50	50	23
Inpatient-Other	36	36	27
Swingbed-Medicare	316	316	133
Swingbed-Other	18	18	0
Observation	1	1	0
	421	421	183
Calendar days	31	31	31
ADC - (incl OBS)	13.58	13.58	5.90
ADC	13.55	13.55	5.90

Mangum Board Meeting Financial Reports

	REPORT TITLE
1	Cash Receipts - Cash Disbursements - NET
2	Financial Update (page 1)
3	Financial Update (page 2)
4	Stats
5	Balance Sheet Trend
6	Cash Collections Trend
7	Medicare Payables (Receivables)
8	Current Month Income Statement
9	Income Statement Trend
10	AP Aging Summary

Medicare Payables by Year
February 22, 2022 Board Meeting

Year	Original Loan Balance	Balance as of 01/31/22	Total Interest Paid as of 01/31/22
2016 C/R Settlement	1,397,906.00	-	205,415.96
2017 Interim Rate Review - 1st	723,483.00	-	149,425.59
2017 Interim Rate Review - 2nd	122,295.00	-	20,332.88
2017 6/30/17-C/R Settlement <i>Estimate</i>	1,614,760.00	-	7,053.79
2017 12/31/17-C/R Settlement <i>Estimate</i>	(535,974.00)	2,008,925.94	50,765.20
2017 C/R Settlement Overpayment <i>Estimate</i>	3,539,982.21	-	-
2018 C/R Settlement	1,870,870.00	111,185.86	238,706.65
2019 Interim Rate Review - 1st	323,765.00	-	5,637.03
2019 Interim Rate Review - 2nd	1,802,867.00	498,583.69	256,219.13
2019 C/R Settlement	(967,967.00)	-	-
2020 C/R Settlement	(3,145,438.00)	-	-
<i>FY21 MCR pay (rec) estimate per 7/31/21 Interim Rate Review</i>	(1,631,036.00)		
Total	5,115,513.21	2,618,695.50	933,556.24

MRMC AP AGING SUMMARY
For Month Ending
1/31/2022

VENDOR - Under Litigation	Description	0-30	31-60	61-90	Over 90	1/31/2022	12/31/2021	11/30/2021
ADP INC	QMI Payroll Service Provider				4,276.42	4,276.42	4,276.42	4,276.42
ADP SCREENING AND SELECTION	QMI Payroll Service Provider				1,120.00	1,120.00	1,120.00	1,120.00
ALLIANCE HEALTH SOUTHWEST OKLA	Old Mgmt Fees				698,000.00	698,000.00	698,000.00	698,000.00
ELISE ALDUINO	1099 consultant				12,000.00	12,000.00	12,000.00	12,000.00
HEADRICK OUTDOOR MEDIA INC	Advertising				25,650.00	25,650.00	25,650.00	25,650.00
MEDSURG CONSULTING LLC	Equipment Rental Agreement				98,670.36	98,670.36	98,670.36	98,670.36
QUARTZ MOUNTAIN RESORT	Alliance Travel				9,514.95	9,514.95	9,514.95	9,514.95
SUBTOTAL-Vendor Under Litigation		-	-	-	849,231.73	849,231.73	849,231.73	849,231.73
VENDOR	Description	0-30	31-60	61-90	Over 90	1/31/2022	12/31/2021	11/30/2021
ABC BIOMEDICAL	IV Pump rental		-			-	4,050.00	-
ALIMED	COVID Capital				9,312.19	9,312.19	9,312.19	9,286.90
ALPHACARD	Supplies					-	396.15	-
AMBS CALL CENTER	Hotline	-				-	0.00	19.00
AMERICAN HEALTH TECH	Rental Equipment-Old				22,025.36	22,025.36	22,025.36	22,025.36
AMERISOURCE BERGEN	Pharmacy Supplies		-	-	-	-	-	23,203.40
ANESTHESIA SERVICE INC	COVID Capital	564.23				564.23	2,744.35	65.93
APEX MEDICAL GAS SYSTEMS, INC	COVID Capital				176,716.80	176,716.80	178,069.34	176,917.35
ARAMARK	Linen Services	4,530.07	13,744.80			18,274.87	15,564.96	17,627.76
ASD HEALTHCARE	Pharmacy Supplies				2,421.08	2,421.08	2,421.08	-
AT&T	Fax Service	3,183.92				3,183.92	6,356.31	-
AVANAN, INC.	COVID Capital				16,800.00	16,800.00	16,800.00	16,800.00
BARRY DAVENPORT	1099 Provider					-	7,260.00	-
BAXTER HEALTHCARE	Pharmacy Supplies		3,523.57	175.13		3,698.70	3,732.64	1,664.33
BENISH AND ASSOCIATES	1099 Provider	-				-	7,225.81	-
BILLY WALKER CARPETS	Repairs/maintenance	-				-	0.00	-
BIO-RAD LABORATORIES INC	Lab Supplies		(457.73)			(457.73)	4,522.99	675.68
BKD LLP	Cost report preparer		221.00	20,384.00		20,605.00	26,897.00	32,812.00
BLUTH FAMILY MEDICINE, LLC	1099 Provider	1,650.00				1,650.00	3,841.94	-
C & C	Plant Ops supplies				1,358.40	1,358.40	-	-
C.R. BARD INC.	Surgery Supplies-Old				3,338.95	3,338.95	3,338.95	3,338.95
CABLES AND SENSORS	Supplies		519.00			519.00	519.00	-
CANON FINANCIAL SERVICES INC	Ultrasound Lease	-				-	(0.00)	-
CARDINAL HEALTH 110, LLC	Pharmacy Supplies	-				-	(0.00)	-
CARNEGIE TRI-COUNTY MUN. HOSP	Pharmacy Supplies					-	1,070.19	-
CARRIER CORP	Repairs/maintenance	2,796.72				2,796.72	-	-
CENTERPOINT ENERGY ARKLA	Utilities		277.72			277.72	398.45	1,353.02
CINTAS CORPORATION #628	Linen Services	885.60	6,161.78			7,047.38	6,917.40	8,448.50
CITY OF MANGUM	Utilities	5,959.38				5,959.38	5,727.23	-
CLIA LABORATORY PROGRAM	Lab dues		-			-	-	1,500.00
CLIFFORD POWER SYSTEMS INC	Plant Ops compliance	3,316.88				3,316.88	-	-
COHESIVE HEALTHCARE MGMT	Mgmt Fees	225,472.50	1,019.08	226,451.63	3,556,386.72	4,009,329.93	3,871,422.08	3,927,294.99
COHESIVE HEALTHCARE RESOURCES	Payroll	152,286.99	308,919.80	352,493.39	5,395,604.92	6,209,305.10	6,240,593.84	6,191,540.87
COHESIVE MEDIRYDE LLC	Mgmt Transportation Service	2,080.75	400.75	371.00	4,828.50	7,681.00	5,600.25	5,199.50

									Item 14.
VENDOR	Description	0-30	31-60	61-90	Over 90	1/31/2022	12/31/2021	11/30/2020	
COHESIVE REVOPS INTEGRATION	Billing Purch svcs				-	-	51,437.07	-	
COHESIVE STAFFING SOLUTIONS	Mgmt Staffing Service	500,192.86		331,055.16	1,569,881.30	2,401,129.32	2,075,936.46	2,145,105.98	
COMMERCIAL MEDICAL ELECTRONICS	Quarterly Maintenance	2,450.00	3,185.00			5,635.00	6,029.54	5,294.54	
COMPLIANCE CONSULTANTS	Lab Consultant				1,000.00	1,000.00	1,000.00	1,000.00	
CONEXUS SOLUTIONS LLC	Agency Staffing				415,832.50	415,832.50	462,209.14	475,672.52	
CONTEMPORARY HEALTHCARE SVCS	1099 Provider	7,950.00				7,950.00	4,600.00	-	
CORRY KENDALL, ATTORNEY AT LAW	Legal Fees	-				-	2,000.00	2,000.00	
CPSI	EHR Software	35,051.00				35,051.00	37,064.40	35,037.70	
CULLIGAN WATER CONDITIONING	Clinic Purchased Service		11.00			11.00	11.00	15.74	
DALE CLAYTON	Employee Reimbursement	-				-	-	197.26	
DAN'S HEATING & AIR CONDITIONI	COVID Capital				-	-	10,968.00	10,968.00	
DELL INC	COVID Capital	-				-	0.00	-	
DOBSON TECHNOLOGIES TRANSPORT	Internet	-				-	-	1,809.00	
DOERNER SAUNDERS DANIEL ANDERS	Legal Fees		15,196.47	10,789.27	306,742.51	332,728.25	332,728.25	306,742.51	
DR W. GREGORY MORGAN III	1099 Provider	4,766.67				4,766.67	4,766.67	-	
DR. JOHN CHIAFFIETELLI	1099 Provider	9,615.38				9,615.38	9,615.38	-	
ELKVIEW GENERAL HOSPITAL	Swing purch svcs					-	1,648.96	-	
ETC	Swing bed purch service	-				-	1,474.00	1,474.00	
F1 INFORMATION TECHNOLOGIES IN	IT Support Services	-	-			-	2,928.00	8,784.00	
FEDEX	Postage service	603.11				603.11	63.62	100.82	
FFF ENTERPRISES INC	Pharmacy Supplies			-		-	0.00	1,883.60	
FLOWERS UNLIMITED	Patient Other		26.23			26.23	26.23	-	
FOX BUILDING SUPPLY	Plant Ops supplies	254.86				254.86	646.31	516.32	
FRIENDSHIP INN RESTAURANT	Employee Appreciation	500.00				500.00	-	-	
GEORGE BROS TERMITE & PEST CON	Pest Control Service	360.00		160.00		520.00	160.00	555.00	
GEORGE KING BIO-MEDICAL, INC.	Supplies					-	804.34	-	
GLOBAL EQUIPMENT COMPANY INC.	Minor Equipment		253.94		1,103.78	1,357.72	1,357.72	-	
GLOBAL PAYMENTS INTEGRATED	CC processing svcs		-			-	849.22	-	
GRAINGER	Maintenance Supplies	977.10				977.10	2,818.48	1,314.80	
GREER COUNTY TREASURER	Property taxes		4,876.50			4,876.50	4,876.50	-	
HAC INC	Dietary Supplies	363.77	319.51	12.96		696.24	332.47	492.83	
HEALTH CARE LOGISTICS	Pharmacy Supplies	-				-	33.33	33.33	
HEALTHSTREAM	Employee Training Purchased Service		841.75			841.75	-	-	
HEARTLAND PATHOLOGY CONSULTANT	Lab Consultant		2,000.00			2,000.00	2,000.00	1,179.07	
HENGST PRINTING	Pharmacy Supplies		110.00			110.00	238.22	-	
HENRY SCHEIN	Lab Supplies	1,484.90	1,919.88			3,404.78	16,402.67	-	
HERC RENTALS INC	Old Rental Service	-			-	-	-	7,653.03	
HERC RENTALS-DO NOT USE	Old Rental Service				7,653.03	7,653.03	7,653.03	-	
HICKS MEDIA	Advertising			-		-	319.00	239.00	
HILL-ROM COMPANY, INC	Supplies				1,464.29	1,464.29	1,464.29	1,464.29	
HOBART SERVICE	Repair/Maintenance	-				-	2,179.00	2,179.00	
HOSPITAL EQUIPMENT RENTAL COMP	Equipment rental	-				-	-	3,155.00	
HSI	Materials Purch svcs			2,500.00		2,500.00	2,500.00	2,500.00	
ICU MEDICAL SALES INC.	COVID Capital			-	-	-	47,523.87	71,185.18	
IMEDICAL INC	Supplies				1,008.29	1,008.29	1,008.29	1,008.29	
IMPERIAL, LLC.-LAWTON	Dietary Purchased Service	270.45	90.15			360.60	270.45	180.30	
INQUISEEK LLC	RHC purch svcs	-				-	-	450.00	
INSIGHT DIRECT USA INC.	COVID Capital		-	-		-	(0.00)	174.42	

								Item 14.	
VENDOR	Description	0-30	31-60	61-90	Over 90	1/31/2022	12/31/2021	11/30/2020	
INTERMETRO INDUSTRIES CORP	Supplies and equip	-				-	(0.00)	-	
JANUS SUPPLY CO	Housekeeping Supplies, based in Altus		1,905.72			1,905.72	2,930.25	2,137.35	
JNP MEDICAL SERVICES LLC	1099 Provider				-	-	1,200.00	-	
KCI USA	Supplies				(6.72)	(6.72)	(6.72)	(6.72)	
LABCORP	Lab purch svcs	24,805.47		7,680.17	195.00	32,680.64	17,897.99	30,434.37	
LAMPTON WELDING SUPPLY	Patient Supplies	267.19	2,555.30			2,822.49	2,529.07	2,068.16	
LANDAUER	Radiology supplies					-	1,632.40	-	
LANGUAGE LINE SERVICES INC	Translation service	260.00				260.00	130.00	382.42	
LOCKE SUPPLY	Plant Ops supplies	220.53	3.00		150.11	373.64	-	417.50	
LOWES	Supplies			236.03		236.03	236.03	11.42	
LUCKINBILL, INC	Supplies	-				-	1,116.48	570.48	
MCKESSON / PSS - DALLAS	Patient Care/Lab Supplies	6,448.84	26,814.53	(8,586.05)	-	24,677.32	38,318.03	20,188.13	
MEDLINE INDUSTRIES	Patient Care/Lab Supplies	18,730.16	12,215.71			30,945.87	31,652.00	20,124.53	
MEDTOX DIAGNOSTICS, INC	Lab Supplies		-			-	1,500.00	-	
MICROSURGICAL MST	Surgery Supplies				2,233.80	2,233.80	2,233.80	2,233.80	
MID-AMERICA SURGICAL SYSTEMS	Surgery Supplies				3,607.60	3,607.60	3,607.60	3,607.60	
NEXTIVA, INC.	Phones	2,054.47				2,054.47	2,067.89	2,067.89	
NINJA RMM	IT Service				2,625.00	2,625.00	2,625.00	2,625.00	
NUANCE COMMUNICATIONS INC	RHC purch svcs			-		-	312.24	312.24	
OKLAHOMA BLOOD INSTITUTE	Lab Supplies		7,093.30	5,058.33		12,151.63	8,634.73	6,078.73	
OKLAHOMA LABOR LAW POSTER SERV	Labor posters	-				-	-	254.50	
ORTHO-CLINICAL DIAGNOSTICS INC	Lab purch svcs	420.23	419.60		1,096.48	1,936.31	1,516.08	-	
OSWALT RESTUARANT SUPPLY	Dietary dishwasher		-			-	-	20,596.91	
PARA HEALTHCARE ANALYTICS, LLC	CMD Review	2,909.00		1,959.00		4,868.00	3,918.00	6,827.00	
PARTSSOURCE INC,	Lab repair/maint				1,234.30	1,234.30	1,234.30	1,234.30	
PHILADELPHIA INSURANCE COMPANY	OHA Insurance		-			-	1,550.41	1,615.41	
PIPETTE COM	Lab maintenance	257.00				257.00	250.00	-	
PITNEY BOWES GLOBAL FINANCIAL	Postage rental		347.00			347.00	347.00	347.00	
PRESS GANEY ASSOCIATES, INC	Purchased Service	682.76		682.76		1,365.52	682.76	1,365.52	
PUCKETT DISCOUNT PHARMACY	Pharmacy Supplies					-	151.48	-	
RADIATION CONSULTANTS	Radiology maintenance					-	2,550.00	-	
RAMSEY AND GRAY, PC	Legal Fees				6,270.00	6,270.00	6,270.00	6,270.00	
REYES ELECTRIC LLC	Repairs/maintenance				75,000.00	75,000.00	103,195.00	111,160.00	
RUSSELL ELECTRIC & SECURITY	Repair and Maintenance	-				-	4,226.00	5,004.00	
SBM MOBILE PRACTICE, INC	1099 Provider	5,200.00				5,200.00	9,446.25	-	
SCRUBS AND SPORTS	Employee Appreciation			182.62	91.32	273.94	273.94	-	
SECURITY CHECK	Background check service				840.00	840.00	840.00	840.00	
SHRED-IT USA LLC	Secure Doc disposal service	457.69				457.69	573.71	485.73	
SIEMENS HEALTHCARE DIAGNOSTICS	Service Contract			3,890.68		3,890.68	16,490.68	-	
SIZEWISE	Swing bed purch service			3,731.50		3,731.50	4,428.44	7,632.24	
SMAART MEDICAL SYSTEMS INC	Radiology interface/Radiologist provider	3,470.00		1,735.00	1,735.00	6,940.00	3,470.00	3,470.00	
SMARTSIGN	Supplies	212.00				212.00	-	-	
SOMSS LLC	1099 Provider	13,200.00				13,200.00	12,900.00	-	
SOUTHWEST TAB & COMMISSIONING	Maintenance	1,800.00				1,800.00	-	-	
SPARKLIGHT BUSINESS	Cable service	500.81				500.81	50.87	494.81	
STANDLEY	Printer lease	-				-	-	2,213.83	
STANDLEY SYSTEMS LLC	Printer lease	2,323.94				2,323.94	2,264.26	-	
STAPLES ADVANTAGE	Office Supplies	1,164.02				1,164.02	1,779.92	803.34	

									Item 14.
VENDOR	Description	0-30	31-60	61-90	Over 90	1/31/2022	12/31/2021	11/30/2020	
STERICYCLE INC	Waste Disposal Service	10,570.15				10,570.15	2,700.55	8,078.00	
STERIS CORPORATION	Old surgery supplies				(1,762.89)	(1,762.89)	(1,762.89)	-	
STRYKER INSTRUMENTS	Surgery Supplies				18,550.70	18,550.70	22,982.35	22,982.35	
STRYKER SALES CORPORATION	PM contract for ISTAT				1,200.00	1,200.00	1,200.00	-	
SYSMEX AMERICA INC	Lab eq svcs contract			8,439.00		8,439.00	8,439.00	-	
TECUMSEH OXYGEN & MEDICAL SUPP	Patient Supplies	1,590.00	488.00	480.00	7,785.00	10,343.00	8,033.00	8,794.00	
TELEFLEX	Supplies				6,543.81	6,543.81	4,537.50	1,445.50	
THE COMPLIANCE TEAM	RHC purch svcs	-			-	-	2,684.29	4,874.29	
TOTAL MEDICAL PERSONNEL STAFF.	Agency Staffing	-		-		-	2,843.75	4,467.50	
TOUCHPOINT MEDICAL, INC	Med Dispense Monitor Support				3,285.00	3,285.00	3,285.00	3,285.00	
TRENT ELLIOTT	1099 Provider	6,440.00				6,440.00	1,610.00	-	
ULINE	COVID Minor Eq				115.07	115.07	115.07	115.07	
ULTRA-CHEM INC	Housekeeping Supplies		-			-	0.00	273.00	
UMPQUA BANK VENDOR FINANCE	Lab Equipment	-				-	0.00	4,310.82	
US FOODSERVICE-OKLAHOMA CITY	Food and supplies	1,591.08	5,792.46	-		7,383.54	10,450.29	6,264.08	
US MED-EQUIP LLC	Swing bed eq rental	2,308.49		3,081.24	3,133.84	8,523.57	8,713.50	8,117.46	
VITAL SYSTEMS OF OKLAHOMA, INC	Swing bed purch service	1,710.00	855.00	2,565.00	5,130.00	10,260.00	12,735.00	17,865.00	
WELCH ALLYN, INC.	Supplies				(628.66)	(628.66)	(628.66)	(628.66)	
WESTERN COMMERCE BANK (OHA INS	Insurance		7,102.92			7,102.92	7,102.92	-	
WORTH HYDROCHEM	semi-annual water treatment		482.00			482.00	482.00	-	
WRIGHT COMFORT SOLUTIONS, INC	Repairs/maintenance	472.50				472.50	-	-	
Vendor Subtotal		1,077,633.47	429,234.74	975,527.82	11,631,902.38	14,114,298.41	13,937,299.98	13,884,249.97	
Grand Total		1,077,633.47	429,234.74	975,527.82	12,481,134.11	14,963,530.14	14,786,531.71	14,733,481.70	
Conversion Variance						(13,340.32)	(13,340.32)	(13,340.32)	
AP Control						14,950,189.82	14,773,191.39	14,720,141.38	
Accrued AP						893,112.71	972,378.42	541,187.00	
TOTAL AP						15,843,302.53	15,745,569.81	15,261,328.38	

Hospital Vendor Contract Summary Sheet

1. ☒ Existing Vendor ☐ New Vendor
2. **Name of Contract:** Air Evac First Call Agreement
3. **Contract Parties:** Mangum Regional Medical Center and Air Evac Life Team
4. **Contract Type Services:** Air Ambulance Service
5. **Impacted Hospital Departments:** Emergency and Inpatient
6. **Contract Summary:** First call agreement with Air Evac Life Team. Air Evac will be the first call when these services are needed. The benefit for the Hospital is decreased response time and decreased staff workload in these situations. Additionally, Air Evac Life Team will be able to offer support with education in areas which include but limited to Basic Life Support, Advanced Cardiac Life Support, Pediatric Life Support as well as cooperation and assistance with mock code/flights.
7. **Cost:** ☒ N/A
8. **Prior Cost:** ☒ N/A
9. **Term:** 60 months Agreement (not Contract)
10. **Termination Clause:** Situationally dependent
11. **Other:**



February 16, 2022

Mangum Regional Medical Center
1 Wickersham Dr
Mangum, OK 73554

Re: Helicopter Medical Transportation Services – First Call Agreement

Dear Dale:

Mangum Regional Medical Center (“**Agency**”) serves a geographical area that will benefit from emergency scene access to helicopter medical transportation services (**the “Location”**). In addition, Agency requires access to helicopter medical transportation services to transfer certain constituents/patients to medical facilities. It is important for the care of Agency’s constituents/patients that such services be provided in a professional, quality and timely manner. It also is beneficial to Agency’s constituents/patients that such services be provided in a cooperative, consistent and seamless manner. Agency believes that it can best achieve these goals by being proactive and by pre-selecting and maintaining a relationship with a preferred provider of helicopter medical transportation services.

Agency and several other local organizations are appointing Air Evac EMS, Inc., (“**Company**”), as their preferred provider of air ambulance services. Only with this level of geographical community support and commitment can (or will) Company commit the substantial financial resources necessary to establish or maintain an air ambulance in the Location.

Company is a well-established and respected provider of 24-hour, 365 day-a-year, helicopter medical transportation services for critically ill or injured patients, with a team of specially trained flight nurses, paramedics and pilots. Company desires to work closely with Agency to meet the goals of providing the best helicopter medical transportation services for Agency’s constituents/patients.

Accordingly, Agency agrees that:

- It will provide an adequate location for a Company provided direct dial telephone to allow Agency’s Dispatch Center to contact Company directly when services are needed.
- It will make its personnel available for appropriate training to be provided by Company.
- It will use Company as its preferred provider of helicopter medical transportation services by contacting Company when it needs to arrange for such services; provided, however, if a Company helicopter is not available or suitable for any reason, Company will promptly assist Agency in soliciting and/or utilize other helicopter medical transport services.
- It will not enter into, directly or indirectly, formally or informally, any first call, preferred

provider or similar agreement or arrangement (including the use of direct dial telephones or other direct communication devices) with any person or entity to provide or arrange for air medical transportation services within the Agency's service area.

Company agrees that:

- It will provide to Agency a direct dial telephone to allow Agency's Dispatch Center to contact Company directly when services are needed; provided, Agency may continue to contact Company in any appropriate manner.
- It will provide appropriate training to Agency personnel in connection with the assessment and preparation of patients to be transported by Company.
- It will strive to make its helicopters and crews available on a 24 hours a day, seven days a week basis; provided, however, Agency understands and acknowledges that availability may be limited (in Company's sole and absolute discretion) based upon weather conditions, weight limitations, current use of the aircraft for other missions, aircraft maintenance, or other conditions; provided, further, if Company aircraft are unavailable, Company will assist Agency in locating an alternative provider of the services.
- When it accepts a request for services, Company will:
 - provide a reasonable estimate of timely response to patient location, considering the geographic proximity of the responding aircraft;
 - be responsible for all expenses associated with the provision of its helicopter medical transport services;
 - not inquire into the prospect of receiving payment prior to furnishing services; but Company will directly bill and look solely to the transported patient and/or the patient's third party payor or responsible party for payment of all transportation, medical care, supplies, drugs or other services described herein; and
 - collect all patient care information and billing information as it would in its usual business practice.
- Company agrees to obtain and to maintain general liability insurance, in an amount consistent with industry standards, and to be solely responsible for and to defend, save and hold harmless Agency from any and all liability for the acts or omissions of Company or its personnel.

Both Agency and Company agree that:

- No compensation of any kind for any reason will be paid by Company to Agency.
- Patient care en route will be guided by such protocols, policies and procedures regarding patient safety and care by Company personnel as established by Company.
- Neither party shall exercise any control or direction over the other party or the services that each other renders and nothing in this letter agreement is intended to create any right of either party to intervene in any manner in the methods or means by which either party shall render medical or transportation services. Further, the parties are independent contractors, and are not partners, agents, or parties in a joint venture.
- They will make documents and information relating to the services provided under this Agreement reasonably available to the other party for billing or other business purposes, and both parties agree to maintain the confidentiality of all such documents and information.
- They intend to comply fully with all applicable state and federal laws and regulations,

including but not limited to The Social Security Act, the federal Anti-Kickback Statute, the federal False Claims Act, and all applicable state and federal fraud and abuse laws and rules. If any terms or conditions of this letter agreement are determined by any court or by the OIG of the Department of Health and Human Services to be contrary to any such statutes or regulations, the parties agree to promptly and in good faith confer and resolve any issues so as to make the performance of this letter agreement consistent with all applicable statutes and regulations. Additionally, both parties hereto agree that any patient transfers shall be in compliance with EMTALA, 42 U.S.C. 1395dd et seq. and any amendments thereto, and such other requirements as may be imposed by the Secretary of Health and Human Services, and any applicable State transfer laws.

- This letter agreement shall become effective if and when Company locates a helicopter in the Location and will be in effect for an initial term starting at such time and continuing for 24 months from such date; provided, however, this letter agreement shall thereafter automatically renew for additional 12 month terms on each anniversary, unless notice of non-renewal is given by a party to the other party at least 90 days prior to any such renewal anniversary. Notwithstanding the foregoing, this letter agreement may be terminated prior to normal expiration, (i) if both parties agree in writing, (ii) by a non-breaching party, if the breaching party does not cure a material breach within 90 days following written notice thereof by the non-breaching party, (iii) after the initial term, by either party for any reason providing the other party with at least 180 days advance written notice of intent to terminate or (iv) by Company giving Agency at least 60 days advance written notice of intent to terminate due to adverse changes in flight volumes, reimbursement rates or other business prospects or circumstances which the parties are not able to resolve in a mutually acceptable manner within 30 days following such notice.

[Signature Page Follows]

Please acknowledge your agreement with the foregoing by returning to me a copy of this letter agreement signed by you in the space provided below.

Sincerely,

AIR EVAC EMS, INC.

Click here to enter text.

Click here to enter text.

1001 Boardwalk Springs Place, Ste 250
O'Fallon, MO 63368

Phone: Click here to enter text.

Email: Click here to enter text.

AGREED:

Mangum Regional Medical Center

By: _____

Name: Click here to enter text.

Title: Click here to enter text.

Phone: Click here to enter text.

Email: Click here to enter text.

Hospital Vendor Contract Summary Sheet

1. ☐ Existing Vendor ☒ New Vendor
2. **Name of Contract:** Proposal To Provide Audit Services
3. **Contract Parties:** CLA LLP
4. **Contract Type Services:** Audit Services
5. **Impacted Hospital Departments:** Finance
6. **Contract Summary:** Audit of the 2020 MRMC Balance Sheet and Full Audit of the 2021 periods inclusive of single audit requirement for PRF reporting. Additional scope if desired of 2022 and 2023 periods.
7. **Cost:** ☒

Professional Services	2020	2021	2022	2023
Financial Statement Audit (Balance Sheet Only)	\$15,000	N/A	N/A	N/A
Financial Statement Audit	N/A	\$18,000	\$18,500	\$19,000
Single Audit under Uniform Grant Guidance including Data Collection Form Submission*	N/A	\$9,000	TBD	TBD
Direct Expenses (Capped at 10% of Professional Fee)	N/A	\$1,800	\$1,850	\$1,900
Coordination of Information with Cost Report Preparer	No Charge	No Charge	No Charge	No Charge
Transition Costs	No Charge	No Charge	No Charge	No Charge
Board Meeting	No Charge	No Charge	No Charge	No Charge
Availability for routine advice and guidance on accounting and reporting issues throughout the year	No Charge	No Charge	No Charge	No Charge
Technology Fee (Capped at 5% of Professional Fee)	<u>\$750</u>	<u>\$1,350</u>	<u>\$925</u>	<u>\$950</u>
Sub-total	<u>\$15,750</u>	<u>\$30,150</u>	<u>\$21,275</u>	<u>\$21,850</u>

- 8. **Prior Cost:** ☒ N/A
- 9. **Term:** N/A
- 10. **Termination Clause:** N/A
- 11. **Other:** N/A

Hospital Vendor Contract Summary Sheet

1. ☐ Existing Vendor ☐ New Vendor
2. **Name of Contract:**
3. **Contract Parties:**
4. **Contract Type Services:**
5. **Impacted Hospital Departments:**
6. **Contract Summary:**
7. **Cost:** ☐ N/A
8. **Prior Cost:** ☐ N/A
9. **Term:**
10. **Termination Clause:**
11. **Other:**



Create
Opportunities

January 7, 2022

Proposal to provide professional
audit services to:

Mangum Regional Medical Center

Prepared by:

Michael J. Siegel, CPA, Principal

Michael.Siegel@CLAconnect.com

Direct 972-383-5741 | Mobile 651-329-5239

CLAconnect.com

WEALTH ADVISORY | OUTSOURCING | AUDIT, TAX, AND CONSULTING

Investment advisory services are offered through CliftonLarsonAllen Wealth Advisors, LLC, an SEC-registered investment advisor. CLA is an independent member of Nexia International, a leading, global network of independent accounting and consulting firms. See nexia.com/member-firm-disclaimer.



Create Opportunities



CliftonLarsonAllen LLP
5001 Spring Valley Road, Suite 600W
Dallas, TX 75244

Item 16.

phone 972-383-5700 fax 972-383.5750
CLAconnect.com

January 7, 2022

Andrea Snider
Hospital Director of Finance
Cohesive Healthcare Management & Consulting
2510 E. Independence , Suite 100
Shawnee, OK 74804

Dear Andrea:

Thank you for inviting us to propose our services to you. We gladly welcome the opportunity to share our approach to helping Mangum Regional Medical Center (MRMC) meet its need for professional services. The enclosed proposal responds to your request for audit services for 2020, 2021, 2022, 2023 fiscal years, beginning December 31, 2021.

We enjoyed speaking with you last week to discuss your background to understand your broader objectives of MRMC. Based on our discussions, we have tailored our responses to convey our commitment to helping health care clients through a relationship that exceeds the services themselves. We are confident our proposal not only addresses your requests, but also demonstrates our capabilities and insights.

If we were both candid, we would most likely agree there are other firms that are capable of providing the service you have requested. However, very few can provide it in a manner that creates exceptional value and a noticeably different experience. At CLA (CliftonLarsonAllen LLP), our greatest strengths correspond to your most critical needs; we possess a full spectrum of resources needed to most effectively help meet their goals today and in the future.

CLA exists for one reason: to create opportunities — for our clients, our people, and our communities. We create these opportunities when we live the **CLA Promise: We promise to know you and help you.**

As a professional services firm, we can provide clients with a wide array of services. But living the CLA Promise requires an incredible amount of trust. We seek to build a trusting relationship and create personal connections with MRMC so we can understand your business, risks, opportunities, and challenges. This is what allows us to provide insight and perspective on the critical strategic decisions that lie ahead for MRMC.

We are excited for the opportunity to serve in the traditional services being requested but also related to the future changes and transformation of the organization and the industry into the future. Whatever MRMC's needs are – audit, reimbursement, or consulting – we'll bring ideas to help with the things that matter. Thank you for this invitation and we look forward to hearing from you soon. If you have any questions regarding the content of our proposal, please do not hesitate to let us know.

Sincerely,

CliftonLarsonAllen LLP

A handwritten signature in black ink, reading "Michael J. Siegel". The signature is fluid and cursive, with the first name "Michael" and last name "Siegel" clearly legible.

Michael J. Siegel, CPA

Principal

Office: 972-383-5741

Mobile: 651-329-5239

Michael.Siegel@claconnect.com

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1. Qualifications

A. Staff Commitment to Health care Industry

CLA has developed one of the nation's largest health care practices. Our team includes CPAs and a diverse range of experienced professionals with backgrounds and skill sets ranging from CEOs and CFOs to RNs, certified coders, and certified medical practice executives. Represented by team members possessing up to 30 years of dedicated experience to the health care field, we develop innovative responses and creative strategies for clients who demand specialized consultation and advice, as well as providers who require traditional CPA services. Our consulting and advisory services focus on finance, strategy, capital planning, internal audit, operations and performance improvement, and facilities. Our independent and objective professionals are guided by your strategic vision and your unique environment.

Serving Health Care Organizations is a Focus at CLA			
More than 90 principals	Approximately 350 professionals	Spent 100 percent of their time serving health care organizations	Provide audit, tax, and related services to more than 8,700 health care organizations nationwide (including 620+ hospitals and health systems)

CLA organizes our healthcare into fourteen distinct growth networks, with the Sunbelt being one of the largest. We have developed, and continue to develop, a team of professionals locally that are dedicated to the healthcare industry. Unlike most firms, CLA teaches our senior and associates across the various technical disciplines (audit, reimbursement, consulting, tax, etc.), believing that a well-rounded health care professional will better understand what drives our client's business today and into the future. Below is a list of staff that devote a significant time to our healthcare practice in the Sunbelt:

Role	Number of Professionals	Time Dedicated
Principal/Signing Directors	12	100%
Manager/Directors	18	100%
Seniors	16	100%
Associates/Interns	34	100%

B. Evaluation of Accounting and Financial Controls

Many organizations view an audit as a requirement that doesn't contribute to their overall operations or value. At CLA, we believe an audit should be an annual check-up that allows us to have insight into your organization and to share in-depth advice on how to improve your operations.

Our industry experience makes it easier — CLA auditors are experienced in your industry, which allows us to make the process faster and smoother. We approach our client engagements with a commitment to operational efficiency and to leverage our industry-focused experience to bring positive impact and meaningful insights to our clients. What does this mean for your organization? It means we bring a team of professionals and an approach focusing on you, our client, listening to and working with you for a successful outcome.

Your time has value — Our approach recognizes that your time is valuable and best spent with key decision makers asking clarifying questions, discussing organizational strategies, and dealing with sensitive reporting issues. We believe this approach is effective and cost-efficient, produces a quality audit, provides you with substantive discussions with our team leaders, and recognizes there is more value to time spent discussing significant issues with management than reviewing detailed workpapers.

No surprises — Our emphasis on planning and communication allows for an efficient and effective audit process in which everyone involved knows their roles and expectations. We provide a **"no surprises"** approach to our services, based on frequent and timely communication. As issues arise during the course of the audit, we engage the right people in a frank discussion to resolve them.

Significant involvement of principals and managers — An important distinction between CLA and other firms is the amount of principal and manager involvement in the engagement. Because our principals and managers are directly involved in the engagement during fieldwork, we can proactively identify significant issues immediately and resolve them with management.

C. Techniques to Maximize Efficiency

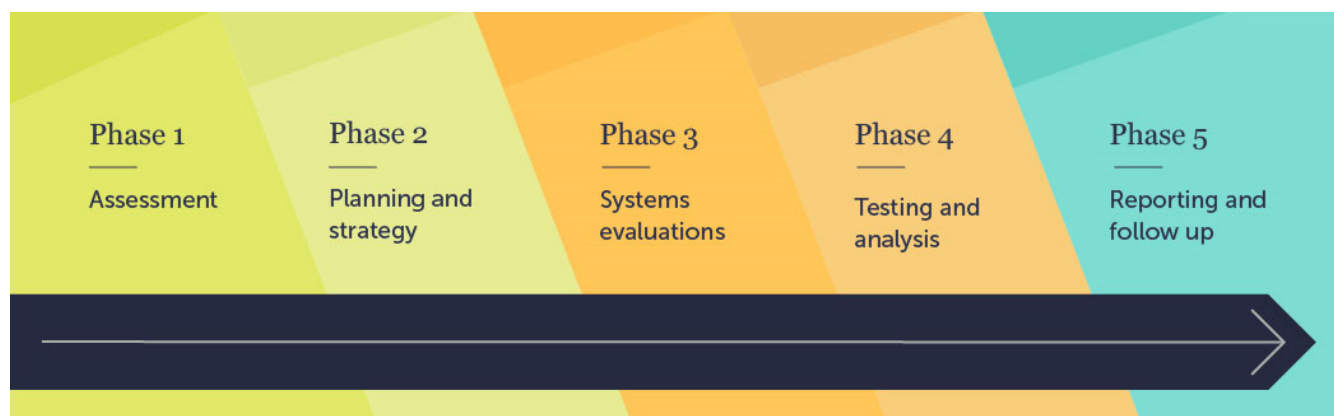
Innovating the audit to drive quality and value — Where appropriate, we will use CaseWare's Interactive Data Extraction and Analysis (IDEA) software. IDEA is a file interrogation, or data analysis, tool that facilitates an efficient audit of large volumes of transactions. IDEA is able to read electronic downloads of transactions in many different formats, including text files, spreadsheet files print report, pdf and database files. IDEA allows CLA to focus on identifying potential audit anomalies, ranging from journal entry analysis to unusual trends. Our team's experience and maturity with using analytics enables us to look at larger populations of data, adjust the timing of our audit work and identify areas of focus. IDEA has the ability to:

- Statistically sample, summarize, stratify and/or perform an aging of large data sets.
- Compare, join, append or otherwise manipulate multiple, related populations of data.
- Extract subsets of data using a variety of criteria or filters.
- Identify trends and anomalies in your processes and controls to help direct our efforts in the right areas.
- Analyze non-financial information in an impactful way.

We tailor the audit just for you — We begin the audit with a thorough planning and preparation phase and culminate with the timely delivery of our reports. We will work with you immediately to coordinate and schedule the engagement to minimize any potential disruptions to your business. We would envision that we immediately begin our planning process upon receipt of a signed engagement letter. We will then work with you to finalize dates that accommodate your schedules (see Appendix for proposed timeline). While our audit programs provide typical approaches for given audit areas, CLA tailors and designs a client-specific, risk-based audit approach. We don't follow a "cookie cutter" approach. We use custom, industry-tailored programs, procedures, and other tools that are designed specifically to focus on the issues that are applicable to health care.

We explain exactly what we're doing and what we've found in plain, everyday language. We translate our findings into ideas on how you can address them. We believe our services are a contributing factor to better business and administrative practices. We gain a better understanding of your organization by working closely with your staff. This involvement enables us to offer you recommendations or suggestions for improvement in your systems and procedures that are more comprehensive, better understood, and more frequently implemented.

The CLA audit methodology utilizes a five-phase approach.



Year-long support — We encourage your staff to take advantage of our accessibility throughout the year for questions that may arise. Our people, working with you and your staff, can provide proactive advice on new accounting or GAAP pronouncements and their potential impact; help with immediate problems including answers to brief routine questions; and share insights and best practices to assist you in planning for your future success. We commit to being your advisor throughout the year, not just an auditor at year end.

Technical consultations — The current financial reporting environment continues to be challenging with standard setters issuing an increasing number of complex accounting standards. Our national technical office oversees consultation with our audit teams on complex accounting issues. Consultation is a decision-making process, not just a process to obtain advice. Our consultation process is designed to utilize our firm's resources in reaching conclusions on difficult accounting, auditing, and financial reporting matters. Our consultation protocols require audit teams to obtain the approval of a technical consultation partner on significant technical issues before audited financial statements can be issued. Our approach is collaborative and transparent and the resolution process is streamlined.

Approach to IT security controls as part of the audit

CLA brings significant experience in auditing IT systems and applications and has a wealth of skills in technology controls and processing. The IT Assurance and Security Services Team is comprised of over 100 dedicated IT security and audit professionals with numerous major professional certifications, including Certified Information Security Manager (CISM), Certified Information System Auditor (CISA), Certified Internal Auditor (CIA), Certified Information Systems Security Professional (CISSP), Cisco Certified Networking Associate (CCNA), Health Care Information Security and Privacy Practitioner (HCISPP) and Microsoft Certified System Engineer (MCSE).

In support of the financial statement audit, our IT specialists, will perform procedures to provide assurance that infrastructure and application controls relating to data integrity are effective for the general ledger system and other ancillary application systems which directly impact revenue, asset valuation and expenses. In order to meet this objective, we will review current policies and procedures, and conduct interviews to determine the existence of a committed and keen security posture, and identify for discussion all applications, which impact revenue, asset valuation and expenses.

The scope of this review may include domains such as technical infrastructure, software, data and application administration, IT operations/support, physical environment, and business continuity.

We will provide real-time observations that we note during our review to assist you in enhancing MRMC's controls in the new system.

Additionally, with the depth of resources in our consulting and advisory services, we aim to be your year-round advisor, keeping you informed of issues and events that are important to you.

Summary of benefits

MRMC will realize the following benefits from CLA's services —

- An objective look at your operations to help you make sound business decisions.
- Credibility only an outside professional can provide your lenders and stakeholders.
- Confidence that accounting principles have been evaluated for application accuracy.
- An opportunity to improve internal controls and accounting procedures, which increases reliability of accounting records and financial statements.
- Improved efficiency and effectiveness of the assurance service, thus adding value to the process while reducing disruption to your operations.

D. Technical and Industry Training

We consistently offer our people the most current information—continuing education for our people helps us stay current. Each member of our professional team, including principals, attends at least 40 hours of technical training annually. When team members work extensively in one of our industry segments, they also attend specific training for that field.

Our health care professionals are specifically trained in the industry at a level beyond many of our competitors:

Year-round on-the- job industry specific training	By serving only health care clients, the team chosen to serve you is exposed to and trained on industry specific issues while performing their day-to-day work.
Tailored general training	When instructing our basic CPA, consulting, and advisory classes, we tailor the entire discussion, examples, and exercises to apply to health care clients.
We recruit for industry specialization	Our on-campus recruiting aggressively seeks individuals with health care degrees and/or backgrounds.

Following is a partial list of our internal health care specific educational sessions.

Educational Sessions	
Introduction to the Health Care Industry	Internal Controls
CliftonLarsonAllen Health Care Conference	Debt/Bonds
Annual Health Care Accounting & Auditing Update	Medicare Cost Report Preparation
Annual Regulatory Reimbursement Update	Hospital Update
Home Health Update	Form 990 Preparation
Senior Living Update	Healthcare Finance Seminar
Physician and Clinics Update	Growing in the Health Care Industry
Foundation webinars, round tables and national foundation conferences	

In addition to industry-specific training, we have a “Continuous Feedback” process wherein timely and frequent performance feedback is provided to all personnel. This process includes engagement specific evaluations by project managers, assignment of a “performance coach,” and regular periodic meetings to discuss and assess an individual’s performance, including strengths and areas for improvement. Training, evaluations, and feedback sessions are structured to ensure competency at current positions, as well as focusing on technical and non-technical areas for growth to enable advancement in career paths.

CLA has a “culture strategy” as an integral part of our firm’s strategic framework. The goal of our culture strategy is to maintain the underlying philosophies that have been in place since our firm’s inception: quality, integrity, and total client service.



E. Overview of Technology Platform

Artificial intelligence, machine learning, cryptocurrencies, and other technologies are disrupting the way we all do business. Disruption creates the need for innovation; innovation is an opportunity to improve the way we do our work and interact with you. Our entrepreneurial culture requires us to embrace change wherever we find it, learn from it, and create solutions designed to make interactions easier, more transparent, and more seamless.

We use a combination of technical and non-technical means to improve efficiency, enhance quality, and make your experience better.

As your organization continues to innovate, we're doing the same by continually increasing our knowledge of you and understanding of your industry so we can help you address the business issues you face.

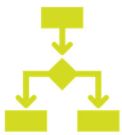
The CLA Seamless Assurance Advantage (SAA)

The CLA Seamless Assurance Advantage (SAA) is an innovative approach to auditing that utilizes leading technologies, analytics, and audit methods to help solve client problems and create a seamless experience.



A different approach

SAA is unlike any conventional audit process. SAA does not depend on physical location. It reduces the time our professionals spend on site, creates fewer disruptions, enables more efficient use of resources (yours and ours), and allows for more impactful interactions with your people.



Insights through analytics

CLA uses strategic data analysis to examine whole data sets to gain a deeper understanding of your organization. Insights that were once impossible can now come into focus to help you measure performance, enhance strategic decision making, and understand your competitive opportunities.



Effective technology

CLA embraces technologies that help solve client problems and create a seamless experience. Assurance Information Exchange (AIE) is a web-based application, developed by CLA, to digitally request and obtain audit documents through a secure and efficient online portal.

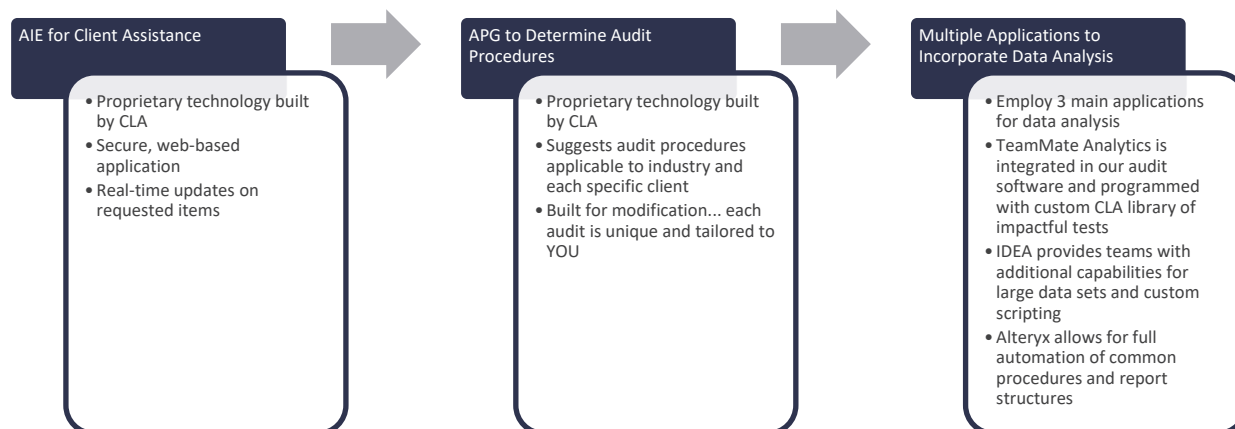
Effective Technology

CLA's approach to technology and disruptive forces is driven by two objectives:

- How can we leverage technology to drive a seamless client experience?
- How can we leverage technology to build inspired careers?

Seamless Client Experience through Technology

There are three major technology elements we employ to enhance our clients' seamless experience.



Our clients work with the Assurance Information Exchange (AIE)

To make working with CLA a seamless experience, our team utilizes a secure web-based application to request and obtain documents necessary to complete client engagements. This application allows CLA and our clients to view a live client assistance letter, which provides detailed information, including due dates for all of the open items CLA is requesting. Additionally, clients have the ability to attach electronic files and add commentary related to the document requests directly on the application.

Inspired Careers through Technology

Our clients are best served by a passionate and engaged team. Our internal technology plan is designed to improve our CLA family members' experience and keep their attention focused serving clients. We employ a combination of internally and externally developed technologies and continuously expand our integrations between those systems.

Two of the main technology applications used by our teams include the following:

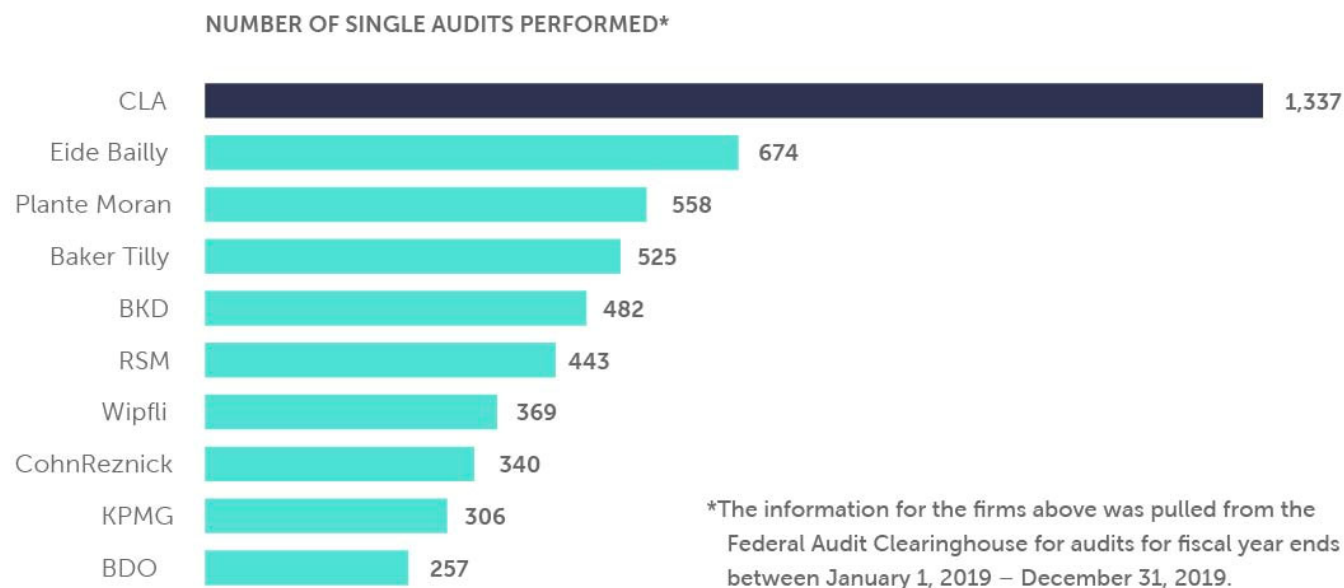
- XCM is our project management tool. Our custom setup allows teams to easily track all deliverables and deadlines, assign and track assignment of detailed audit areas, and manage the workflow.
- CCH ProSystem Fx Engagement is our electronic trial balance and workpaper system. We also employ a number of custom application programming interfaces (APIs) to integrate other systems. For example, APIs are used to automatically transfer AIE requests here and our APG methodology is integrated into our electronic binders.

Across all of our technology applications, the majority use some degree of APIs or robotic process automation (RPA) to improve integration and to keep our CLA family members focused on serving clients, not on manually transferring data.

F. Leaders in performing single audits

Our client portfolio of nonprofit, government, and health care institutions represents nearly half of the firm's total revenues. The chart below illustrates CLA's experience in serving organizations that receive federal funds and demonstrates our firm's dedication to serving the government and nonprofit industry.

CLA performs the largest number of single audits in the United States! We audited more than **\$56 billion dollars** in federal funds in 2019.



Single Audit Resource Center (SARC) Award

CLA received the Single Audit Resource Center (SARC) Award for Excellence in Knowledge, Value, and Overall Client Satisfaction. SARC's award recognizes audit firms that provide an outstanding service to their clients based on feedback received from an independent survey in June 2018.



The survey queried 10,762 nonprofit and government entities about the knowledge of their auditors, the value of their service, and overall satisfaction with their 2017 fiscal year-end audit. The SARC award demonstrates CLA's dedication to serving the government and nonprofit industry and maintaining the most stringent regulatory requirements in those sectors.

2. Firm Practice Profile

A. List of Office Health Care Clients

We recognize that having the right team serve a client is equally as important as having a local team serve a client. CLA has worked to build strong hospital and health system resources across our geographies, and the follow includes a sample of the clients your team has served.

Academic Medical Centers	
University of Illinois Health System	Chicago, Illinois
University of Mississippi Medical Center	Jackson, Mississippi
University of Toledo Medical Center	Toledo, Ohio
Integrated Health Systems	
Aultman Hospital	Canton, Ohio
Cancer Treatment Centers of America	Chicago, Illinois
Holy Redeemer Health System	Philadelphia, Pennsylvania
HonorHealth	Scottsdale, Arizona
ThedaCare	Neenah, Wisconsin
WakeMed	Raleigh, North Carolina
Community Hospitals	
Children's Hospital of Omaha	Omaha, Nebraska
Hannibal Regional Health System	Hannibal, Missouri
Great River Health System	Burlington, Iowa
Ivinson Memorial Hospital	Laramie, Wyoming
Nanticoke Health Services	Seaford, Delaware
St. Luke's	Duluth, Minnesota

Critical Access Hospitals	
Cody Regional Health	Cody, Wyoming
Holy Cross Medical Center	Taos, New Mexico
Miners Colfax Medical Center	Raton, New Mexico
Reedsburg Medical Center	Reedsburg, Wisconsin
Sidney Health Center	Sidney, Montana
Tri-County Health Care	Wadena, Minnesota
Macon County Samaritan Memorial Hospital	Macon, Missouri
William Bee Ririe	Ely, Nevada
Hospital Districts	
Booker Hospital District	Booker, Texas
Stratford Hospital District	Stratford, Texas
Gainesville Hospital District	Gainesville, Texas

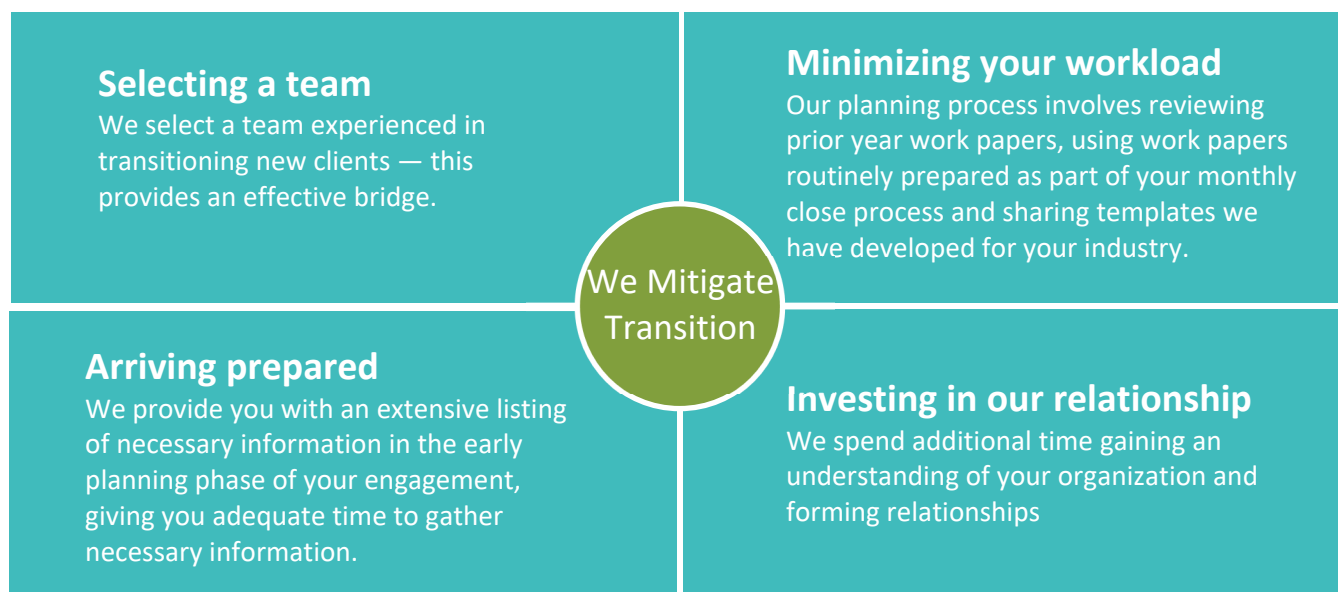
B. Competitive Advantage

Easing the transition to a new accounting firm

We recognize changing accounting firms presents an opportunity as well as a challenge. Our approach deliberately and effectively minimizes the impact of transition.

- Michael Siegel and James Mann have significant transition experience and will focus their efforts to achieve a seamless transition and minimize disruption.
- We will utilize previous “prepared by client” listings of your prior service provider as a starting point for our listing. Such lists typically request similar information and utilizing prior listings can alleviate the burden of trying to interpret differences in the way requests are worded.
- We have budgeted excess principal and manager time in the first year as experience has shown that highly experienced personnel can reduce the frustrations and burden of transition more effectively. These additional hours are not included in the fee sections of this proposal as they reflect our investment in a long-term relationship.





Our service plans include time for additional communication and coordination as well as longer service cycles to accommodate questions or inefficiencies sometimes associated with the initial year of a new relationship.

The engagement such as outlined in this proposal requires the interaction of numerous individuals working within relatively narrow time frames. **Our assurance staff work as a team. Our team has been cross trained to understand audit and reimbursement matters.** We are in close, regular contact, keeping each other informed of our progress and any issues that arise. We emphasize communication — making sure that issues that cross disciplines are fully evaluated by the entire team.

Value beyond the audit

We take pride in our ability to team with our clients to provide value beyond the audit, including a full spectrum of supporting advisory services to help our clients successfully navigate this complex industry. We have assembled a team of industry professionals with extensive experience in finance, system strategy, physician strategy clinical operations, healthcare delivery, complex reimbursement and payment transformation capabilities. We offer an integrated set of consulting expertise on a wide variety of topics, some of which are highlighted below.

- Revenue management and enhancement
- Operational design and transformation
- Population Health
- Physician and system strategy
- Payment transformation
- Capital strategic finance planning
- Reimbursement & cost reporting
- 340B compliance
- Cybersecurity
- Regulatory Compliance

C. List of Client References

CLA offers its clients the best of two worlds — a firm with national health care experience, complemented by a team dedicated to accessibility and responsiveness. We are pleased to provide you with the following references, who can describe their experience in greater detail, currently served by the proposed CLA team.

Organization Name	Scope of Work	Contact Information
Community Hospital Corporation Plano, Texas	Audit Services	Mr. James Hill, SVP Corporate Finance 972-943-6431 jhill@communityhospitalcorp.com
Haxtun Hospital District Haxtun, Colorado	Audit, Reimbursement, and Consulting Services	Ms. Joleen Stroyek, CFO 970-774-7119 jstroyek@haxtunhealth.org
Gunnison Valley Health Gunnison, Colorado	Audit, Tax, Reimbursement, and Consulting Services	Mr. Mark VanderVeer, CFO 970-642-4760 mvanderveer@gvh-colorado.org
Estes Park Health Estes Park, Colorado	Audit, Tax, and Consulting Services	Ms. Laura Etling, Controller 970-577-4442 letling@eph.org
Booker Hospital District Booker, Texas	Audit and Reimbursement Services	Mr. Shawn Hoover, CEO 806-658-9786 shoover@ptsi.net
C.C. Young Memorial Home Dallas, Texas	Audit, Tax, and Consulting Services (including 1 HUD Project)	Mr. Russell Crews, CEO 214-827-8080 rcrews@ccyoung.org

3. Client Management Practices

A. Engagement Team

An experienced engagement team has been aligned to provide the most value to your organization. The team members have performed numerous engagements of this nature and will commit the resources necessary to provide top quality service throughout the engagement. **Following are our proposed engagement team members; with the team being staffed primarily from our Dallas, Texas and Denver, Colorado offices:**



The most important resource any business has is people — *the right people.*

Engagement Team	Office	Title	Role	Years' Experience
Michael Siegel, CPA	Dallas, TX	Principal	Relationship Principal	18+
James Mann, CPA	Denver, CO	Principal	Client Service Principal	15+
Darryn McGarvey, CPA	Minneapolis, MN	Principal	Principal in Charge- Hospitals and Health Systems	20+
Randy Romes	Minneapolis, MN	Principal	IT Principal	20+
David Hooper	Dallas, TX	Senior	Engagement Senior	7
Jake Wilson	Denver, CO	Senior	Engagement Senior	6
Irena Zaneva	Denver, CO	Director	Regulatory Reimbursement	12

None of the above engagement team has had any complaints with the state board of accountancy or other regulatory authorities.

Detailed biographies are available in the Appendix of this proposal.

B. Engagement Management

Our project management methodology results in a client service plan that provides for regular, formal communication with the entire management team and allows us to be responsive to your needs. The schedule allows for input from your personnel to make certain that the services are completed based on your requirements. The plan also may be amended during the year based on input from the management and governance.

Our preliminary first-year transition plan (timing to be mutually agreed-upon)

Activities	Jan	Feb	Mar	Apr	May	Jun
Auditor appointment/transition						
Execute audit engagement letter						
Utilize shared document portal, if desired						
Hold planning meetings with management and confirm risk areas, significant accounting policies, audit plan, scoping, timeline and expectations for the year-end process						
Finalize planning and scoping						
Review predecessor auditor working papers for all audits						
Review consistency of accounting policies						
Develop customized audit approach						
Co-develop key dates, including walk- through testing, interim and year-end testing, and financial reporting						
Introduce identified specialists to management and begin to familiarize our team to specialists' areas						
Conduct monthly audit transition meeting with management						
Meet with personnel regarding operating, accounting and reporting matters (throughout the year)						

Our preliminary first-year audit plan (timing to be mutually agreed-upon)

Activities	Jan	Feb	Mar	Apr	May	Jun
Internal control and interim testing						
Develop detailed internal control testing strategy, including controls to be tested and leverage model						
Walk-through and test IT general controls						
Walk-through remaining significant processes						
Review internal audit testing and discuss results						
Perform interim substantive procedures for significant estimate accounts						
Status meetings with management and IT personnel						
Provide status update to those charged with governance, if desired						
Year-end						
Perform year-end substantive procedures						
Hold year-end update meetings with management						
Review draft consolidated financial statements and related disclosures						
Closing meeting with management						
Report audit results to management and those charged with governance						
Issue audit opinion on financial statements						

CLA will work with the following timeline (to be adjusted as desired)

- January 15, 2022 – Engage CLA for Audit
- January 15, 2022 – Engagement Letters and Client Assistance Letters to MRMC
- February 1, 2022 – Begin Audit Fieldwork
- March 31, 2022 – Hold Audit Exit with Management
- May 31, 2022 – Medicare Cost Report Due
- TBD – Final Draft Deliverables to Management
- TBD – Deliverables available to be mailed
- TBD – Board Meeting

We will work with management to refine the above timelines and put forth a more detailed plan that meets everyone's objectives and deadlines.



Client Assistance Requests

To make working with CLA a seamless experience, our team utilizes a secure web-based application to request and obtain documents necessary to complete client engagements. This application allows CLA and our clients to view a “live” client assistance letter clients, which provides detailed information, including due dates for all of the open items CLA is requesting. Additionally, clients have the ability to attach electronic files and add commentary related to the document requests directly on the application. The following is a link to our brief tutorial on Assurance Information Exchange.

<https://www.youtube.com/watch?v=obcoLovjHaw>

Below are some examples of the Assurance Information Exchange software:

Two Dimensional Filter Statistics: SOMN Test					
Stage	OPEN	REOPENED	CLIENT	SUBMITTED	T:
Planning	6	0	4	0	10
Interim	42	0	0	1	43
Final Fieldwork	4	1	14	2	21

Assigned to Me				
Client Name	P ↓	Status	Stage	Summary
SOMN Test Company	↑	CLIENT	Planning	Org chart
SOMN Test Company	↑	CLIENT	Planning	Internal audit plan
SOMN Test Company	↑	CLIENT	Planning	Regulatory example & response
SOMN Test Company	↑	CLIENT	Planning	Mgmt letter response
SOMN Test Company	↑	OPEN	Planning	Lease agreements
SOMN Test Company	↑	OPEN	Interim	Loan and Deposit sheets

Management Comments

CLA serves at the pleasure of the Audit Committee, and ultimately the Board of Directors as governance. Should there be any matters identified during the audit engagement that would require communication with governance, CLA requests a clear line of communication to governance as part of the audit process. CLA also commits that any matters would be discussed in “real time,” rather than waiting until the conclusion of the engagement.

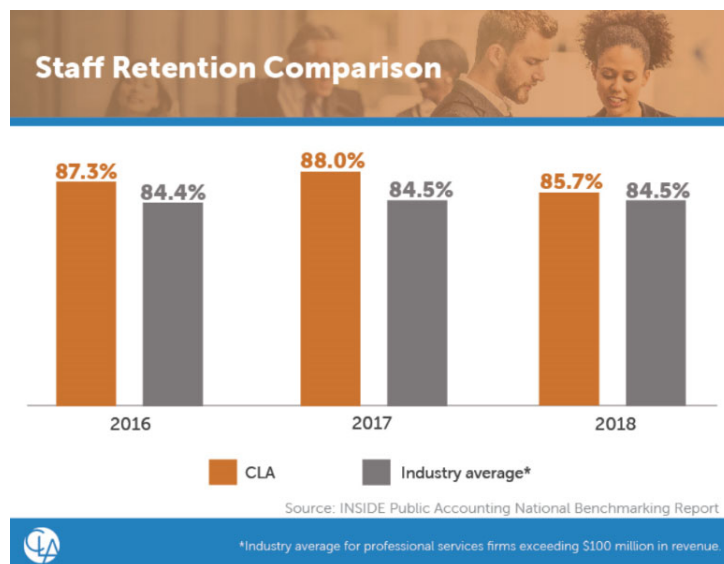
The Statements of Auditing standards requires the auditor to evaluate observations into the categories of Material Weaknesses, Significant Deficiencies and Other Observations. Only those matters identified as Material Weaknesses and Significant Deficiencies are required to be communicated to governance. CLA’s practice is that prior to sharing any comments to governance, we will meet with key management stakeholders to go over our observations. This process allows us to ensure we fully understand the information we have gathered and allows management and to understanding next steps to mitigate our observations.

Because CLA works with numerous hospital and health systems across the country, we also feel it is our responsibility to share best practices and observations as well. These items would also be shared with management during our meeting with key management stakeholders.

C. Staff Continuity

We are committed to providing continuity throughout this engagement. It is our policy to maintain the same staff throughout an engagement, providing maximum efficiency and keeping the learning curve low. We are also flexible in exploring alternative strategies to non-mandatory rotation policies.

CLA is committed to maintaining high staff retention rates, which we believe are a strong indicator of service quality. Continuity results in increased efficiency and quality because staff assigned to the engagement will not have to go through a “learning curve” with annual engagements or each new project. Client staff spends less time orienting the engagement team, and more time working toward goals. With a solid, steady engagement team, each year brings the additional benefits of trust and familiarity. High retention rates also indicate that our staff members have the resources they need to perform their tasks and maintain a positive work/life balance.



4. Professional Fees

Our professional fees are based on the timely delivery of services provided, the experience of personnel assigned to the engagement, and our commitment to meeting your deadlines.

CLA understands the importance of providing our clients with value-added strategies. **We propose to provide routine, proactive meetings (3 per year) — as part of our fee — that will allow us to review and discuss with you the impact of new accounting issues, as well as any other business issues you are facing and how they should be handled.** This level and frequency of interaction will no doubt enable CLA to help you tackle challenges as they come up and take full advantage of every opportunity that presents itself.

Professional Services	2020	2021	2022	2023
Financial Statement Audit (Balance Sheet Only)	\$15,000	N/A	N/A	N/A
Financial Statement Audit	N/A	\$18,000	\$18,500	\$19,000
Single Audit under Uniform Grant Guidance including Data Collection Form Submission*	N/A	\$9,000	TBD	TBD
Direct Expenses (Capped at 10% of Professional Fee)	N/A	\$1,800	\$1,850	\$1,900
Coordination of Information with Cost Report Preparer	No Charge	No Charge	No Charge	No Charge
Transition Costs	No Charge	No Charge	No Charge	No Charge
Board Meeting	No Charge	No Charge	No Charge	No Charge
Availability for routine advice and guidance on accounting and reporting issues throughout the year	No Charge	No Charge	No Charge	No Charge
Technology Fee (Capped at 5% of Professional Fee)	<u>\$750</u>	<u>\$1,350</u>	<u>\$925</u>	<u>\$950</u>
Sub-total	<u>\$15,750</u>	<u>\$30,150</u>	<u>\$21,275</u>	<u>\$21,850</u>

*Based on current knowledge we anticipate having to perform a single audit over the HHS Provider Relief Funds for fiscal year 2021. In future years we don't anticipate having to do a single audit unless federal expenditures exceed \$750,000. If it is determined that MRMC needs a single audit in future years we will work with management to determine the major programs and determine the cost.

Notes:

- (1) The fees listed above reflect the current scope of work.*
- (2) We will work collaboratively with you to avoid any out-of-scope billings, so that the amount you are billed for our work is the same as the fees you are quoted in this proposal. If we need to incur time beyond the scope of the audit, we will discuss options with you before we incur any time.*
- (3) The following are our current hourly rates by level (discounted from standard rates) for agreed-upon services beyond the scope of the audit: Principals \$375-\$500; Directors and Senior Consultants \$220-\$380; Managers \$225-\$350; Seniors \$140-\$180; Staff \$100-\$140; Client Service Assistants \$90-\$130.*

We do not want fees to be a barrier to our selection as your next audit firm. While we are fairly confident that our fee estimate is reasonable, we would welcome the opportunity of having further discussion with you if you consider that the proposed audit fees are not in line with your expectation.

Our clients don't like fee surprises. Neither do we! We commit to you, as we do to all of our clients, that:

- We will be available for brief routine questions at no additional charge, a welcome investment in an on-going relationship.
- Any additional charges not discussed in this proposal will be agreed upon up front.
- We will always be candid and fair in our fee discussions, and we will avoid surprises.

Fee considerations

The fee proposal is based on the following assumptions, which we believe are realistic following our discussions with you:

- MRMC personnel will provide assistance periodically throughout the year and during the assurance fieldwork with regard to account analysis and provision of year-end account reconciliation work papers and schedules.
- The assurance reports will be delivered in accordance with MRMC's deadlines.
- Satisfactory completion of our firm's normal client acceptance procedures.
- Professional standards and regulations currently in effect. We will discuss the impact on our proposed fees if professional standards or regulations change for any engagement period. As new accounting pronouncements become effective or scope change occur, we will mutually agree upon any scope change as a result.
- No significant changes in the operations of MRMC subsequent to the date of this proposal.



Billing for phone calls and questions

It is not our policy or practice to bill our clients every time we receive a phone call. In the course of providing our services to you, we will regularly consult with you regarding accounting, financial reporting, and significant business issues. If a specific issue is complex or requires significant time or resources, we will discuss the scope of the project and its fee with you first to make sure there are no surprises. While it is difficult to establish an exact policy for billing in these situations, we commit to discussing the request with you in advance of performing our services if we believe the time requirement to provide you the desired assistance is other than routine. We will discuss the scope of the project and our estimate to complete it prior to commencing work.

Our last word on fees — we are committed to serving you. Therefore, if fees are a deciding factor in your selection of an accounting firm, we would appreciate the opportunity to discuss our scope of services.

At CLA, it's more than just getting the job done.



5. Why CLA?

A. Why should MPMC choose CLA?

With CLA by your side, you can find everything you need in one firm. We know your industry, and we want to know you.

- Need help getting started? We can provide resources.
- Want to improve your performance and results? We assemble the right team for you.
- Planning for an ownership or leadership transition? CLA has the tools you need.

B. Understanding your needs

We understand your most important needs are:

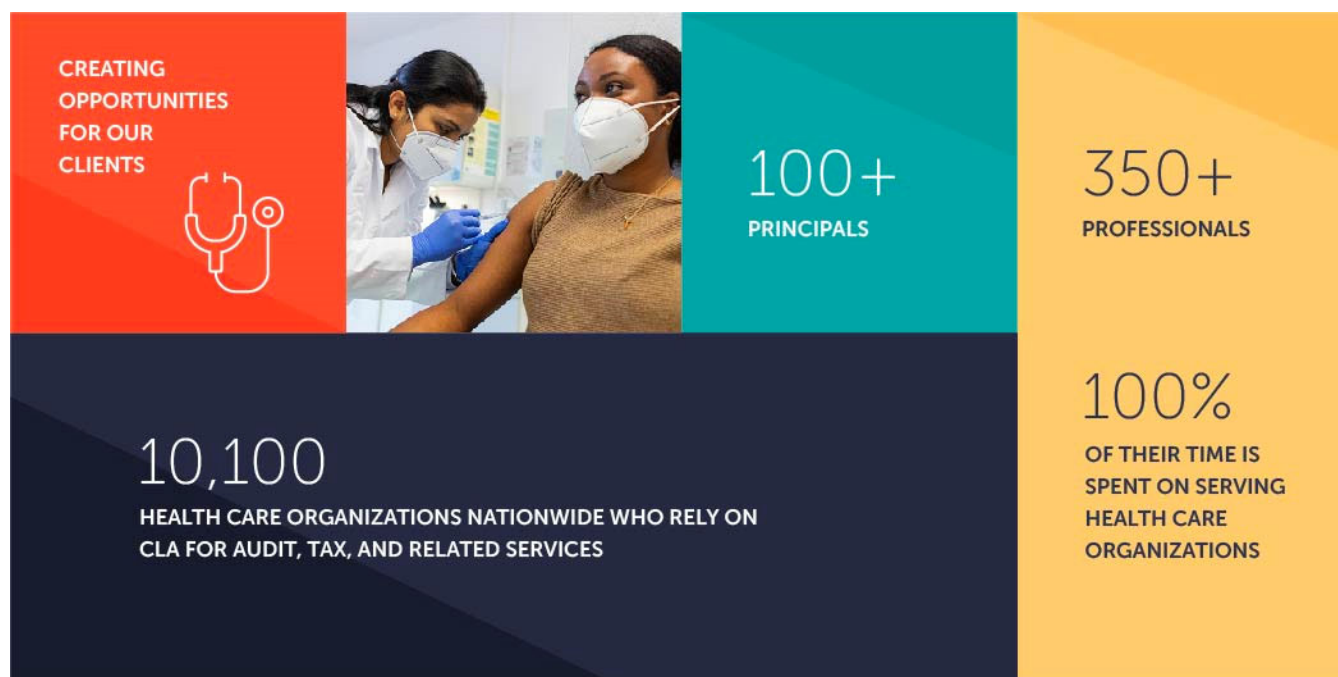
- **A proposed team of professionals carefully selected for compatibility with MPMC's needs and circumstances** — Your service team understands the strategic, operational, and regulatory issues impacting your organization. These professionals dedicate a substantial percentage of their time assisting Hospitals and Health Systems with financial, regulatory, and information security matters.
- **Diversity, equity, and inclusion** — We are dedicated to building a diverse and inclusive culture that thrives on different beliefs and perspectives. Our diversity, equity, and inclusion council identify strategies that foster and support the many dimensions of diversity within the firm. When we embrace an inclusive culture, we can truly know and help each other and our clients — that's how we create opportunities together.
- **Commitment to the community** — CLA family members bring meaningful social impact through volunteer efforts, charitable contributions, service on boards, and a focus on sustainable practices. Our community engagement team is bolstered by the diversity and inclusion council and the CLA Foundation — a philanthropic organization that has awarded more than \$3.5 million through 200 grants (to 158 unique organizations) funded solely by the CLA family.
- **Efficiency** — Our goal is to provide exceptional client service at the lowest possible cost. A well-planned and well-executed engagement by an experienced service team will minimize disruption to your staff and enable timely completion of all deliverables.
- **Experience and continuity** — Each engagement team member has in-depth experience Hospital and Health Systems, auditing, and reimbursement matters. We will commit the necessary resources to provide quality client service and timely report delivery. We have an extensive local and national health care practice from which to draw resources.
- **Fresh perspective** — MPMC will benefit from a fresh look at your business, systems, and processes. You will be served by an engagement team with enthusiasm and a desire to develop a strong relationship that will help us exceed your expectations. We are confident that our industry experience will reveal new ideas, approaches, and opportunities.



6. Understanding Your Industry

A. Health care experience

CLA has developed one of the nation's largest health care practices. Our team includes CPAs and a diverse range of experienced professionals with backgrounds and skill sets ranging from CEOs and CFOs to RNs, certified coders, and certified medical practice executives. Represented by team members possessing up to 30 years of dedicated experience to the health care field, we develop innovative responses and creative strategies for clients who demand specialized consultation and advice, as well as providers who require traditional CPA services. Our consulting and advisory services focus on finance, strategy, capital planning, internal audit, operations and performance improvement, and facilities. Our independent and objective professionals are guided by your strategic vision and your unique environment.



To break it down further, we serve:

- 900+ hospitals and health systems, including approximately 80 critical access hospitals
- 3,200+ senior living providers including nursing facilities, CCRCs, assisted living facilities, HUD housing, etc.
- 200+ home care, hospice, and other community-based providers
- 5,800+ physicians, dentists, and medical practices

B. Hospital and Health System experience

Health care professionals from the proposed engagement team have been leaders in developing the Hospital and Health System assurance, tax, reimbursement, and consulting capabilities on a national basis and have been involved with providing value added services to these clients. We believe our role in serving Hospital and Health Systems, especially rural health care, across the nation and our in-depth knowledge of what drives success in Hospital and Health Systems positions CLA to not only prepare annual audits more efficiently and effectively, but also to provide greater value to MRMCM. CLA has a group of individuals that serve Hospitals and Health Systems. Through this cohesive group we can draw on the wide range of experiences CLA has in serving Hospitals and Health Systems on a national level.

C. Industry participation

CLA actively supports industry education as a thought leader and industry speaker. Our firm focuses on supporting the educational needs of the industry through nationally sponsored trade events. Our team of health care professionals is sought after, both as educators and as experienced speakers who are invited to speak and teach at major professional events by leading trade associations.

- Healthcare Financial Management Association (HFMA)
- National Association of Community Health Centers (NAMRCM)
- National Association of Home Care & Hospice (NAHC)
- American Health Care Association/National Center for Assisted Living (AHCA/NCAL)
- ElevatingHOME/VNAA (Visiting Nurses Associations of America)
- Health Care Compliance Association (HCCA)
- Medical Group Management Association (MGMA)
- National Rural Health Association (NRHA)

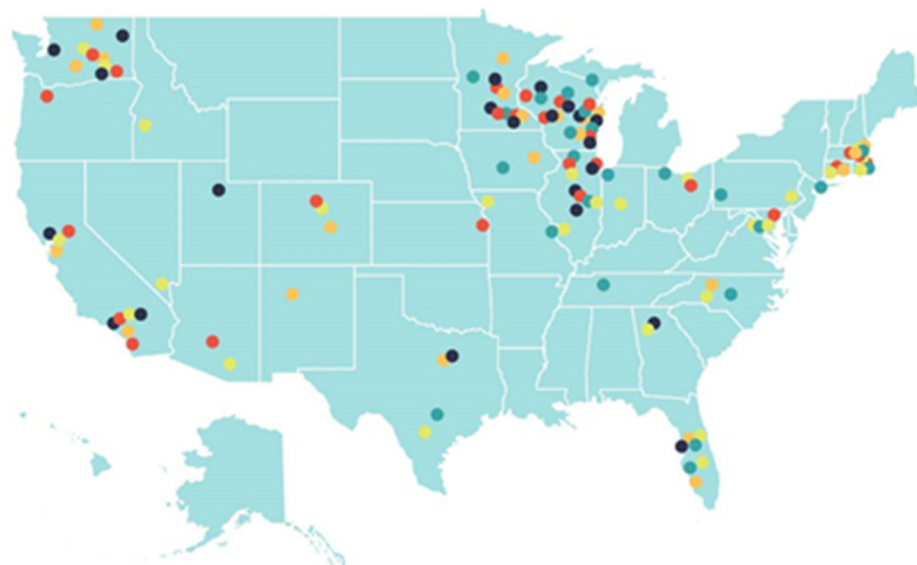
D. Create opportunities

CLA exists to create opportunities for our clients, our people, and our communities through industry-focused wealth advisory, outsourcing, audit, tax, and consulting services.

MORE THAN
7,400
PEOPLE

MORE THAN
120
U.S. LOCATIONS

WE ARE PART OF A
GLOBAL
AFFILIATION



We promise to know you and help you

With CLA by your side, you can find everything you need in one firm. Professionally or personally, big or small, we can help you discover opportunities and achieve more than you believed possible.



7. Peer Review

When performing an audit, we are sensitive to and understanding of the fact that we report to those charged with governance. We maintain objectivity and independence in order to be able to issue our audit opinions. We will act within our philosophy of total client service, maintain the professional relationship refined with management, and fulfill our responsibilities with the utmost professionalism.

In the most recent peer review report, we received a rating of *pass*, which is the most positive report a firm can receive. We are proud of this accomplishment and its strong evidence of our commitment to technical excellence and quality service. The full report is provided on the following page.

In addition to an external peer review, we have implemented an intensive internal quality control system to provide reasonable assurance that the firm and our personnel comply with professional standards and applicable legal and regulatory requirements. Our quality control system includes the following:

- A quality control document that dictates the quality control policies of our firm. In many cases, these policies exceed the requirements of standard setters and regulatory bodies. Firm leadership promotes and demonstrates a culture of quality that is pervasive throughout the firm's operations. To monitor our adherence to our policies and procedures, and to foster quality and accuracy in our services, internal inspections are performed annually.
- Quality control standards as prescribed by the AICPA. The engagement principal is involved in the planning, fieldwork, and post-fieldwork review. In addition, an appropriately experienced professional performs a risk-based second review of the engagement prior to issuance of the reports.
- Hiring decisions and professional development programs designed so personnel possess the competence, capabilities, and commitment to ethical principles, including independence, integrity, and objectivity, to perform our services with due professional care.
- An annual internal inspection program to monitor compliance with CLA's quality control policies. Workpapers from a representative sample of engagements are reviewed and improvements to our practices and processes are made, if necessary, based on the results of the internal inspection.
- Strict adherence to the AICPA's rules of professional conduct, which specifically require maintaining the confidentiality of client records and information. Privacy and trust are implicit in the accounting profession, and CLA strives to act in a way that will honor the public trust.
- A requirement that all single audit engagements be reviewed by a designated single audit reviewer, thereby confirming we are in compliance with the standards set forth in Uniform Guidance.



Report on the Firm's System of Quality Control

November 21, 2019

To the Principals of CliftonLarsonAllen LLP
and the National Peer Review Committee

We have reviewed the system of quality control for the accounting and auditing practice of CliftonLarsonAllen LLP (the firm) applicable to engagements not subject to PCAOB permanent inspection in effect for the year ended May 31, 2019. Our peer review was conducted in accordance with the Standards for Performing and Reporting on Peer Reviews established by the Peer Review Board of the American Institute of Certified Public Accountants (Standards).

A summary of the nature, objectives, scope, limitations of, and the procedures performed in a System Review as described in the Standards may be found at www.aicpa.org/prsummary. The summary also includes an explanation of how engagements identified as not performed or reported in conformity with applicable professional standards, if any, are evaluated by a peer reviewer to determine a peer review rating.

Firm's Responsibility

The firm is responsible for designing a system of quality control and complying with it to provide the firm with reasonable assurance of performing and reporting in conformity with applicable professional standards in all material respects. The firm is also responsible for evaluating actions to promptly remediate engagements deemed as not performed or reported in conformity with professional standards, when appropriate, and for remediating weaknesses in its system of quality control, if any.

Peer Reviewer's Responsibility

Our responsibility is to express an opinion on the design of the system of quality control and the firm's compliance therewith based on our review.

Required Selections and Considerations

Engagements selected for review included engagements performed under *Government Auditing Standards*, including compliance audits under the Single Audit Act; audits of employee benefit plans; audits performed under FDICIA; audits of broker-dealers; and examinations of service organizations [SOC 1 and SOC 2 engagements].

As a part of our peer review, we considered reviews by regulatory entities as communicated by the firm, if applicable, in determining the nature and extent of our procedures.

Opinion

In our opinion, the system of quality control for the accounting and auditing practice of CliftonLarsonAllen LLP applicable to engagements not subject to PCAOB permanent inspection in effect for the year ended May 31, 2019, has been suitably designed and complied with to provide the firm with reasonable assurance of performing and reporting in conformity with applicable professional standards in all material respects. Firms can receive a rating of *pass*, *pass with deficiency(ies)* or *fail*. CliftonLarsonAllen LLP has received a peer review rating of *pass*.

Cherry Bekaert LLP

Appendix

Engagement team biographies





Michael J. Siegel, CPA

CLA (CliftonLarsonAllen LLP)

Principal
Dallas, Texas

972-383-5741
michael.siegel@CLAconnect.com



Profile

Mike has 18 years of experience in public accounting, concentrating exclusively in the health care industry. His background includes advisory services in the areas of financing audit, nonprofit tax, reimbursement consulting, transaction consulting, strategic planning, as well as other consulting services for health care organizations. Mike serves clients ranging in size from small start-up nonprofit organizations to entities with revenues approaching \$2 billion.

He has a depth of general health care industry knowledge and experience in the areas risk assessment; internal control documentation and improvement; and reimbursement from governmental and commercial payers for health care clients throughout the country.

Technical experience

- Hospitals and health systems
- Physician and Medical Groups
- Skilled nursing facilities
- Continuing care retirement communities
- Home health and hospice agencies
- Institutional pharmacies
- Durable medical equipment companies
- Captive insurance companies
- Other health care organizations

Education and professional involvement

- Bachelor of science in accounting from University of Wisconsin, River Falls
- American Institute of Certified Public Accountants
- Certified Public Accountant (Licensed in Texas, Pennsylvania, and Minnesota)
- Pennsylvania Institute of Certified Public Accountants
- Texas Society of Certified Public Accountants
- Leading Age
- Health Care Financial Management Association (HFMA)

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James L. Mann, CPA

CLA (CliftonLarsonAllen LLP)

Principal
Broomfield, Colorado

303-439-6028
james.mann@CLAconnect.com



Profile

James is a principal in the CLA health care group. He specializes in serving providers in the hospital/health system and physician group sub-industries, providing audit, reimbursement, and other consulting services.

James has more than 15 years of experience in public finance, starting out with delivering audit, cost report, and tax return services to health care clients across the continuum of care. Over the years, James moved into manager and principal positions with responsibility for planning, executing, and supervising the completion of these services. James has also specifically focused his entire career in the health care industry, with clients ranging from community health centers to multi-billion dollar national health systems.

In addition to the above, James is also responsible for identifying opportunities throughout the work performed for organizations to improve their processes and procedures and developed written reports outlining those recommendations. He has also presented those reports to executives and board of directors for the clients he served.

Technical experience

- Hospitals and Health Systems
- Skilled nursing facilities, CCRCs, and other senior living organizations
- Federally Qualified Health Centers
- Physician Groups

Education and professional involvement

- Bachelor of accounting, University of North Dakota, Grand Forks, North Dakota
- Certified Public Accountant
- Healthcare Financial Management Association (HFMA), Colorado Chapter
- Wyoming Healthcare Financial Management Association, Past-President
- Colorado Society of Certified Public Accountants
- Minnesota Society of Certified Public Accountants
- American Institute of Certified Public Accountants

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Create Opportunities



Darryn M. McGarvey, CPA, CMPE

CLA (CliftonLarsonAllen LLP)

Segment Leader – Hospitals and Health Systems
Minneapolis, Minnesota

612-376-4624

darryn.mcgarvey@CLAconnect.com



Profile

Darryn McGarvey is a principal with the health care group of CLA, and serves as the national industry segment leader for CLA's Hospital/Health System practice. Darryn also serves as the healthcare group leader for the Minneapolis office.

Professionally, Darryn leads assurance services consisting of audit, tax, and reimbursement for hospitals and health systems across the country. He provides strategic, operational, finance and compliance related services to academic medical centers, health systems, community hospitals, and critical access hospitals.

Darryn has more than 20 years of experience in public accounting, entirely devoted to the health care industry. He routinely manages engagements of health care facilities including health systems, hospitals, academic medical centers, medical group practices, long-term care organizations, and home health agencies. His background includes consulting and auditing services for health care facilities, focusing mainly on hospitals, health systems, and academic medical centers.

Technical experience

- Considerable knowledge concerning the health care industry
 - Hospital and health system assurance and consulting services
- Assessing risks, redesigning internal control structures to properly assess, monitor, and manage risks
- Trained staff in the delivery of audit and reimbursement services to health care entities
- Development of financial models, forecasts, budget preparation, reimbursement analyses, and operational and process improvements
- Led strategic planning engagements for hospitals/health systems

Education and professional involvement

- Bachelors of Arts in Accounting and Healthcare Financial Management and Minor in English writing -- Concordia College, Moorhead, MN
- American Institute of Certified Public Accountants
- Certified Public Accountant
- Minnesota Society of Certified Public Accountants
- Health Care Financial Management Association, member





David Hooper

CLA (CliftonLarsonAllen LLP)

Senior, Healthcare
Dallas, Texas

972-383-5795

david.hooper@CLAconnect.com



Profile

For more than seven years in public accounting, David serves as a senior with the firm's health care group. Focusing on assurance practices, he performs numerous services including audits, compliance audits under Governmental Accounting Standards, and Uniform Grant Guidance, as well as agreed-upon procedures.

Technical experience

- Healthcare
- Nonprofit
- Governmental
- Housing and Urban Development

Education and professional involvement

- Bachelor's of science in business administration with a concentration in accounting from Oklahoma State University, Stillwater, Oklahoma

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Create Opportunities



Irena Zaneva

CLA (CliftonLarsonAllen LLP)

Director
Broomfield, Colorado

303-439-6039

irena.zaneva@CLAconnect.com



Profile

Irena is a reimbursement director in CLA's health care group. She has more than 13 years of health care reimbursement experience, both as a consultant, as well as leading the reimbursement department of a nine-hospital health system based in Colorado. Presently, Irena conducts and coordinates financial and compliance risk reimbursement related functions for health care clients. She oversees the preparation and audits related to various regulatory filings on behalf of our health care clients. In her former position, she directed all financial management functions related to the reimbursement department, including the month-end close processes, financial forecasts and budgeting. Similar to her current responsibilities, she provided reimbursement compliance reporting and advisory services to system office leadership as well as care sites CFOs.

Technical experience

- Medicare/Medicaid Cost Reports
- Wage Index
- Occupational Mix Surveys
- Medicaid DSH Surveys/Data Aggregations
- Reimbursement Optimization Strategies
- Interim Rate Reviews
- Medicare Bad Debts
- Medicare DSH/Uncompensated Care
- S-10 reviews and audits
- Geographic Reclassifications
- Low Volume Adjustments

Education and professional involvement

- Master of accountancy from Millsaps College in Jackson, Mississippi
- Bachelor of business administration in accounting from Millsaps College in Jackson, Mississippi
- Healthcare Financial Management Association – Colorado Chapter



Contract Pharmacy Configuration Sign Off Form

Entity Name:	MANGUM REGIONAL MEDICAL CENTER
OPAID:	CAH371330-00

Applicable Pharmacies

Name	NPI	Claims Start Date * (Switch Fees of \$0.03 per claim start accruing)	Dispensing Fees	Pharmacy Payment Option	Manufacturer Exclusions (Eli Lilly, Sanofi, AstraZeneca, Merck, NovoNordisk, Boehringer Ingelheim, United Therapeutics, UCB, Amgen, Abbvie, Bristol Myers Squibb & Pfizer)
PUCKETT DISCOUNT PHARMACY	1821083809	4/1/2022	Third party: \$15.00 + 25% of the total reimbursement for brand drugs. Cash: \$15.00 flat fee brand and generic	Pharmacy "Pays to Entity"	Include all except United Therapeutics

Configurations

	Yes	No	N/A
Exclude C2	X		
Exclude C3		X	
Exclude C4		X	
Exclude C5		X	
Apply PharmaForce's orphan drug list? (if applicable)	X		
For Profit (winners only)	X		

Look Back Period	
Full Time	365
Part Time	365
Referral	365

Medicaid Carve out				
Carve-Out Medicaid	Yes			
BIN#	PCN	Group	Reason	Start Date
010579	OKA01		Medicaid	1/1/2020
610084	DRTXPROD	MEDICAID	Medicaid	1/1/2020
610084	DRTXPROD	CSHCN	Medicaid	1/1/2020
610084	DRTXPROD	KHC	Medicaid	1/1/2020
610084	DRTXPRODKH	MEDICAID	Medicaid	1/1/2020
610084	DRTXPRODKH	CSHCN	Medicaid	1/1/2020
610084	DRTXPRODKH	KHC	Medicaid	1/1/2020
610517			Medicaid	1/1/2020
017606	P027017606	ARMEDICAID	Medicaid	1/1/2020

"* As of this date, fees will be incurred as \$0.03 per claim received from pharmacy. If PharmaForce needs to request historical claims data, the switch provider will charge entity an additional fee which will be quoted to entity

- It is ultimately the covered entity's responsibility to ensure accuracy and 340B program compliance. Please carefully review the information listed. Please let PharmaForce know if there are changes we should make to your account.
- It is the covered entity's responsibility to advise PharmaForce if you desire changes to any part of your 340B program, including fees, filters, prescriber panels, patient data, and/or Medicaid carve-in or carve-out classifications.
- Entity agrees to pay contract PharmaForce fees as of claim start date."

Signature

Date

Hospital Vendor Contract Summary Sheet

1. ☒ Existing Vendor ☐ New Vendor
2. **Name of Contract:** PharmaForce Contract Configuration
3. **Contract Parties:** PharmaForce, Pucketts Discount Drug & MCHA/MRMC
4. **Contract Type Services:** Prescription Dispensing
5. **Impacted Hospital Departments:** Pharmacy
6. **Contract Summary:** Contract sets out dispensing fees and sharing of revenues between the pharmacy and the hospital.
7. **Cost:** ☒ Third party, \$15 plus 25% of total reimbursement for brand drugs; Cash \$15 flat fee brand and generic. Pharmacy pays to MRMC.
8. **Prior Cost:** ☒ N/A
9. **Term:** Ongoing
10. **Termination Clause:** Anytime with 30 days notice
11. **Other:**

Thank you for your interest in becoming a McKesson 340B covered entity /contracted pharmacy.

Please use the following checklist to guide you through the process.

If you do not have access to McKesson *Connect*, our online ordering tool, you, the Covered Entity, must complete the McKesson *Connect* 340B Contract Pharmacy Load Form, filling in the yellow highlighted fields. If you are already have access to McKesson *Connect* and have a user ID, please provide that information.

Please complete all forms and requirements. Return them with the checklist to McKesson via your third party vendor. Once all documentation is received in its' entirety by McKesson, we will begin processing.

When your McKesson *Connect* access is ready, you will receive a follow-up email with your user ID and password from our eCommerce Technical Support team along with training support information about how to use the system and pay invoices.

Sincerely,

Your McKesson 340B Team

McKesson 340B Covered Entity/Contracted Pharmacy – Form Checklist for New Covered Entity Customer

Please note requirements for both the Covered Entity and Contracted Pharmacy, both components are required for this type of account set-up.
This sheet must be completed and submitted back to McKesson via the 3rd party vendor with the packet.
If you are NOT using a 340B Software Vendor please submit back to your Field Account Manager.

SD01-P V.11-19

Covered Entity (Legal Business Name/Sold To) Contract Pharmacy (DBA or Business Trade Name) 340B ID# (Mandatory) 340B Software Solutions Vendor(s)

Covered Entity DEA

Covered Entity Forms and Requirements

- ☐ 1. To initiate access to McKesson Connect, link to this [form](#), complete, and email this form back with the packet to your designated contact.
Please note that this access request is only for the designated members of the covered entity.
 - a. To complete this form, click on second worksheet tab titled "users".
 - b. Enter the user name and user email in the yellow highlighted sections.
 - c. **USER ID** must be populated if the user has an existing ID with McKesson or the set up will not be completed properly.
 - d. This is the system/tool that you will look up your invoices for these accounts.
- ☒ 2. The OPA Website has been updated and is accurate (attach HRSA screenshot) "Bill to" is the 340B covered entity's information per the OPA website and the "ship to" information is specific to the contract pharmacy.
- ☐ 3. Completed McKesson Credit Application:
 - ☐ McKesson Account Set-up Form (est. monthly purchases required)
 - ☐ Terms and Conditions Form. **Please note:** ACH is the preferred payment term on all new accounts; not selecting this could impact the credit manager's final decision
 - ☐ Voided check per the executed ACH agreement or bank letter containing legal name, account number and routing number.
 - ☐ Copies of the 340B covered entity's 2 most recent annual balance sheets and income statements
 - ☐ Copies of the 340B covered entity's 3 most recent and consecutive months of vendor statements, please note this must equate to a 3 month period.
 - ☐ State Tax Certification- requested current copy for all nonprofit entities with every set up request and based on shipping location. If State Tax Certification is not provided at account set up, Covered Entity will be subject to applicable state taxes.
- ☐ 4. Covered Entity Authorization/Pricing Consent Form. If there is affiliation with two 340B Software Vendors due to Gateway processing you must list both.
- ☐ 5. Invoice Type Selection Document
- ☒ 6. McKesson Plasma & Biologics Account Questionnaire/Set Up Document: This is required in order to purchase MPB items on a MPB correlating account. This correlating account will be established after the new Pharma account is fully set up.
If you decline this option please sign here.
I DO NOT want a correlating MPB account for the accounts being requested in this application _____ Date _____

Contract Pharmacy Forms and Requirements

- ☐ Current McKesson distribution retail customer? ☐ Yes ☐ No Account# _____
(Spreadsheet can be provided with ship-to account numbers by ship to location BUT the ship to detail must also be listed as required within the body of the application.)
- ☐ If Non-McKesson distribution retail contract pharmacy customer please include:
 - ☐ Pharmacy's DEA License ☐ Pharmacy's State Pharmacy License ☐ Resale Certificate ☐ CS License (when applicable)

Completed by _____

Date _____

This information is to be completed in its' entirety before submission to McKesson without exception. Any omission of information could cause indefinite delays in the implementation process.

Information regarding the account set up process:

- **A wet signature is required on this application. Stamped or electronic signatures will not be accepted.**
- **Who fills out this form?** This form is intended for the Covered Entity to fill out and submit.
- **Who is the form submitted to upon completion?** If the covered entity is working with a 3rd party software vendor the application must be submitted to that software vendor. If the covered entity is NOT working with a 3rd party software vendor the application must be submitted back to the applicable field account manager.
- **How do we know when the account set up is finalized?** The McKesson PHS/340B Team provides weekly updates to our 3rd party software vendors and they will update the applicant accordingly. If you are not with a 340B software vendor please contact your field account manager.
- **How long does it take?** This varies based on the information provided on the application, credit review and applications currently in-queue. It is of upmost importance to provide all necessary information on the above checklist as well as an application that is fully completed.
- **Can I make changes to the wording on the application?** No, it is not meant to be updated, altered or changed. We cannot accept an application that has strikethroughs or additional language added.
- **ACH is a required payment method**

CUSTOMER APPLICATION

(Please print in block letters)

CD01-P

Item 18.

Type of Business: ☐ Acute ☐ Primary Care ☐ Specialty ☐ Home Health ☐ Extended ☐ Long Term ☐ Pharmacy ☐ Closed Door ☐ Mail Order ☐ Supplier ☒ Other **Critical Access Hospital**

MANGUM REGIONAL MEDICAL CENTER

Legal Company Name

1 WICKERSHAM DRIVE

Legal Address (Main Office)

Chelsea Church

Contact Name we may call for questions regarding this application

Website Address

Mangum

City

Clinical Pharmacist

Title

Federal Tax ID / EIN

OK 73554

State

(405) 892-2298

Phone

Billing / Statement Address (if different than Main Office)

City

State

Zip

Accounts Payable Contact Person

Accounts Payable Telephone

Accounts Payable Fax

Accounts Payable Email

Shipping Information: ☐ If more than 1 Ship-to, please attach multiple Ship-to's Information

\$

\$

DBA or Business Trade Name of Account

Estimated Monthly Purchases

Initial Order

Number of Employees

Ship to Address

City

State

Zip

Ship to Contact Person

Ship to Telephone

Ship to Fax

Ship to Email

Has applicant, applicant's parent or affiliates ever filed for bankruptcy? ☐ No ☐ Yes, attach explanation

YEAR established **YEAR Current Ownership** **State Org**

Ownership Type: ☐ Proprietorship ☐ Partnership ☐ Limited Partnership ☐ Limited Liability Company ☐ Private Corp ☐ Public Corp ☐ Professional Corp ☐ Non-Profit Corp ☐ Government

Principal Owner(s) or Stockholder(s)

% Ownership(s)

NAME OF CONTROLLING ENTITY (if any)

Applicant's relationship to controlling entity

Phone

Address of Controlling Entity

City

State

Zip

REFERENCES:

Primary Bank/Financial Institution

Account Number

Contact Name

Phone

Primary Supply Provider

Account Number

Contact Name

Phone

Primary Technology Provider

Account Number

Contact Name

Phone

Additional Information Required (If applicable, please attach these documents to this application):

☐ Copy of Resale/Tax Exemption Certificate

☐ Copy of DEA Registration, State Pharmacy License, or Medical License

☐ Copies of 3 most recent and consecutive primary supply statements

☐ Annual Financial Statements for the past 2 years (including balance sheet, income statement, and cash flow statements)

DEA#

HIN#

Medical License # & State

This section applies to all accounts with MCKESSON CORPORATION and its affiliated companies ("McKesson")

Customer agrees to abide by (I) standard terms of sale provided or made available by McKesson and/or shown on McKesson's invoices or statements and (II) any written agreement or terms of sale with McKesson governing Customer's account. Customer agrees to pay for all purchases, fees and other charges incurred by Customer or an authorized user on any account of Customer, including service charges on past due amounts at the highest rate permitted by law (including purchases shipped and/or billed to a third-party agent on behalf of Customer). Any payment made after the net due date shall result in the loss of any prompt cash payment discount specified on the related invoice or statement and Customer shall pay the gross amount plus any applicable service charges. Without limiting McKesson's other legal rights, McKesson may exercise a right of set-off against amounts due Customer from McKesson Corporation or any of its affiliates. McKesson reserves the right, in its sole discretion, to change a payment term (including imposing cash payment upon delivery), to limit total credit and/or to suspend or discontinue the shipment of any orders to Customer if McKesson concludes that (I) there has been a material adverse change in the Customer's financial condition or payment performance or (II) Customer has ceased or is likely to cease to meet McKesson's credit requirements.

Customer represents that it is entitled to discounted prices from manufacturers as it has notified McKesson ("Contract Prices"). In consideration of McKesson allowing Customer to purchase products at Contract Prices, Customer represents that McKesson will be paid by the appropriate manufacturer the difference between McKesson's acquisition price and the Contract Price ("Chargeback") and Customer will be liable to McKesson for any unpaid Chargeback if any manufacturer (I) denies a Chargeback for any reason, (II) makes an assignment for the benefit of creditors, files a petition in bankruptcy, is adjudicated insolvent or bankrupt, or if a receiver or trustee is appointed with respect to a substantial part of its property or a proceeding is begun which will substantially impair its ability to pay Chargebacks or (III) fails to pay McKesson Chargebacks for any reason other than McKesson's gross negligence.

The Federal Equal Credit Opportunity Act prohibits creditors from discriminating due to race, color, religion, national origin, sex, marital status, age; or because all or part of the Customer's income is from any public assistance program; or the Customer, in good faith, exercises any right under the Consumer Credit Protection Act. The Federal Trade Commission, Equal Credit Opportunity, Washington, DC 20580 administers compliance with this law. Customer represents and warrants that Customer has read and understands this form and has reviewed the information provided in its entirety, including responses completed for Customer by a McKesson representative, and that all information is complete and correct. Customer agrees that McKesson will be relying on such information and will notify McKesson of any material changes to such information.

Customer agrees to provide McKesson with financial statements upon request. Customer authorizes McKesson, its employees, representatives, and agents to (I) investigate information provided and Customer's credit, financial and banking records, (II) obtain Customer's credit bureau report and (III) share with its affiliates experiential and transactional information regarding Customer and Customer's account. McKesson is authorized to retain information obtained as part of the application process whether or not the requested account and/or credit is granted. Customer agrees to pay all reasonable attorney fees and expenses or cost incurred by McKesson in enforcing its rights to collect amounts due from Customer. This form and any account opened in favor of Customer are subject to credit approval by McKesson.

By signing below, the undersigned authorized McKesson to order a consumer report related to the business principal(s) to determine credit eligibility.

Authorized Signature

Print Name

Title

Date

(By signing, I represent that I have sufficient authority to execute this application on behalf of the applicant and bind the applicant to the terms hereof)

TERMS AND CONDITIONS

(Please print in block letters)

CD03-P V: **Item 18.**

Legal Company Name: **MANGUM REGIONAL MEDICAL CENTER**
Address: **1 WICKERSHAM DRIVE**

Customer DBA Name: _____
City: **Mangum** State: **OK** Zip: **73554**

CUSTOMER SET UP & AUTHORIZATION FOR AUTOMATED CLEARING HOUSE ("ACH") CREDITS AND DEBITS (electronic payment)

Bank Name: _____ Bank Transit ABA#: _____
Bank Address: _____ Bank Account #: _____
City: _____ State: _____ Zip: _____ Bank Phone Number: _____
Statement-delivery preference: Check ONE: ☐ Email ☐ Fax
Authorized Contact Name: _____ Phone: _____ Fax: _____
Email: _____ Alternate Contact Name/Phone: _____

***** **IMPORTANT:** Please attach a copy of a voided check *****

Customer authorizes McKesson Corporation, A Delaware Corporation, for itself and as collection agent for any of its affiliates (collectively "McKesson"), to initiate ACH credit and debit entries to/from Customer's business account indicated above for amounts owed on invoices or statements that are provided to Customer and Customer hereby authorizes the financial institution named above (the "Institution"), to accept the ACH credit and debit entries. Authority to initiate ACH credit and debit entries shall remain in full force and effect until McKesson's Credit Department has received written notice from Customer 30 days in advance of its termination of such authorization. Customer understands that Customer has the legal right to stop payment of an ACH credit or debit entry by notification to Institution; provided, prior to such action, Customer shall give McKesson 30 days written notice to permit McKesson to take any necessary actions to avoid disruptions in payments from Customer. Customer agrees to follow NACHA rules applicable to ACH transactions.

Customer agrees to pay for all purchases, services, fees and other charges incurred by Customer, any employee or other agent (whether acting under authority of the Customer or otherwise) on any account of Customer, including service charges on past due amounts at the highest rate permitted by law (including purchases shipped and/or billed or services provided to a third-party agent on behalf of Customer). Customer agrees to pay all reasonable attorney fees and expenses or costs incurred by McKesson in enforcing its rights to collect amounts due from Customer. Without limiting McKesson's other legal rights, McKesson may exercise a right of set-off against amounts due Customer from McKesson. McKesson reserves the right, in its sole discretion, to change a payment term (including imposing cash payment upon delivery), to limit total credit and/or to suspend or discontinue the shipment of any orders or the providing of any service, software, support or implementations to Customer if McKesson concludes that (I) there has been a material change in the Customer's financial condition or payment performance or (II) Customer has ceased or is likely to cease to meet McKesson's credit requirements.

AUTHORIZED SIGNATURE

Print Name

Title

Date

(By signing, I represent that I have sufficient authority to execute this application on behalf of the applicant and bind the applicant to the terms hereof)

This section applies to all accounts with MCKESSION CORPORATION DRUG COMPANY

Please select one: ☐ **Weekly Payment Terms:** Purchases for invoices from Monday – Friday are due by Tuesday of the following week via Automated Clearinghouse (ACH) or other Electronic Funds Transfer (EFT) method acceptable to McKesson. The debit will be initiated by McKesson.
☐ **Semi-Monthly Payment Terms:** Payment is made from statement, with invoices dated from the 1st – 15th due at McKesson's "remit to" address on the 25th and invoices dated from the 16th – the last day of the month due at McKesson's "remit to" address on the 10th of the following month via Automated Clearinghouse (ACH) or other Electronic Funds Transfer (EFT) method acceptable to McKesson. The debit will be initiated by McKesson.

Security Interest: In order to secure timely and full payment and performance of all present and future obligations of Customer to McKesson Corporation and any of its affiliates (collectively referred to as "McKesson") (all collectively referred to as the "Obligations"), including, without limitation, all promissory notes, direct loans or sales on credit, Customer hereby grants to McKesson Corporation, for the benefit of McKesson, a security interest in all of Customer's right, title and interest in and to its personal property, whether now owned or hereafter acquired, including, without limitation, all Accounts, Cash, Chattel Paper, Deposit Accounts, Documents, Equipment, General Intangibles, Goods, Health Care Insurance Receivables, Instruments, Inventory, Investment Property, Letter-of-Credit Rights and promissory notes, together with all attachments, replacements, substitutions, additions and accessions, and all Proceeds and products thereof and all books and records relating to any of the foregoing (collectively, the "Collateral"). Capitalized terms used herein that constitute Collateral shall have the meanings given to such terms under the California Uniform Commercial Code. All items of Collateral shall remain personal property and not become part of any real estate regardless of the manner of affixation. The security interest granted hereby shall be deemed to constitute a purchase money security interest in any and all Collateral (including, without limitation, all Goods, Inventory and Equipment) purchased by Customer either directly from McKesson (thereby securing payment of the purchase price) or from a third party using proceeds of loans or advances made by McKesson (thereby securing repayment of such loans or advances). Customer authorizes McKesson to send notices to any other persons claiming a security interest in any of the Collateral. **By its signature below, Customer acknowledges that McKesson Corporation shall file a UCC-1 financing statement with the applicable state agency in order to perfect the security interest granted hereby.**

AUTHORIZED SIGNATURE

Print Name

Title

Date

(By signing, I represent that I have sufficient authority to execute this application on behalf of the applicant and bind the applicant to the terms hereof)

Guaranty: The undersigned (individually or collectively, the "Guarantor") hereby jointly and severally guarantees to McKesson Corporation and its affiliates (collectively referred to as "McKesson") that Customer will fully and promptly perform and pay all its present and future obligations to McKesson, whether direct or indirect, joint or several, absolute or contingent, secured or unsecured, matured or unmatured, and whether originally contracted with McKesson or otherwise acquired by McKesson. This guaranty applies to all of Customer's obligations to McKesson, even if such obligations are invalid or unenforceable against Customer for any reason and even if any security for such obligations is insufficient, invalid, unenforceable or not perfected. This guaranty is an absolute and unconditional guaranty of payment. It is a continuing guaranty and covers any future extensions of credit by McKesson to Customer. This guaranty is a guaranty of payment when due and not merely of collectability after judgment or other action against Customer.

McKesson may at any time, without Guarantor's consent, without notice to Guarantor and without affecting or impairing Guarantor's obligations under this guaranty, do any of the following: (I) renew, modify (including any increase or decrease in the rate of interest), or extend any obligations of Customer, of co-guarantors (whether hereunder or under a separate agreement) or of any other party at any time directly or contingently liable for the payment of any of Customer's obligations; (II) enter into additional extensions of credit to Customer; (III) accept partial payments of Customer's obligations; (IV) settle, release (by operation of law or otherwise), compound, compromise, collect or liquidate any of Customer's obligations and the security therefore in any manner; (V) consent to the transfer of security; or (VI) bid and purchase at any sale of security. Guarantor agrees, without McKesson first having to proceed against Customer or any security held by McKesson, to pay on demand (I) all sums due and to become due to McKesson from Customer and (II) all losses, costs, attorney's fees or expenses which may be suffered by McKesson by reason of Customer's default on its obligations or Guarantor's default under this guaranty. Guarantor agrees to pay on demand any deficiency resulting from a sale of security held by McKesson even if the sale is made without notice to Guarantor. Guarantor's obligations under this guaranty are independent of and separate from the obligations of Customer. Upon the occurrence and during the continuance of any default by Customer, McKesson can sue any Guarantor separately from Customer, whether or not McKesson sues Customer in such lawsuit and whether or not McKesson sues Customer in a separate lawsuit. If McKesson elects to proceed with any course of action under this guaranty or against Customer, that election shall not preclude McKesson from taking any other course of action. This guaranty shall not be affected by any termination or change in the relationship between Guarantor and Customer. Guarantor assumes all responsibility for keeping informed of (I) Customer's financial condition and assets, (II) all other circumstances bearing upon the risk of nonpayment of Customer's obligations to McKesson and (III) the nature, scope and extent of the risks which Guarantor assumes and incurs under this guaranty. Guarantor agrees that McKesson shall have no duty to advise Guarantor of information known to McKesson regarding such circumstances or risks. Guarantor waives (I) notice of McKesson's acceptance of this guaranty, (II) presentment, demand, protest and notice of non-payment or protest as to any note or obligation signed, accepted, endorsed or assigned to McKesson by Customer, (III) any other demands and notices required by law and (IV) all set-offs and counterclaims.

Name (Guarantor 1): _____ Home Address: _____ City: _____ State: _____ Zip: _____

Guarantor 1 Signature: _____ Date: _____ Last 4 digit SSN: _____
(This section must be signed by an owner/principal)

Name (Guarantor 2): _____ Home Address: _____ City: _____ State: _____ Zip: _____

Guarantor 2 Signature: _____ Date: _____ Last 4 digit SSN: _____
(This section must be signed by an owner/principal)

Price File and/or EDI Transmission Authorization

SD02-P V.11-19

Covered Entity Authorization

_____("Covered Entity") _____("Recipient")
Name of Facility **Recipient of 340B Price Files (list all if there is more than one)**

340B ID of Covered Entity

Covered Entity hereby directs McKesson Corporation ("McKesson") to deliver the following pricing to Recipient: **(Check one or both)** ☒ Your 340B Pricing ☐ GPO Pricing ☐ WAC Account (If existing accounts please list below.)

OR

Contract/Retail Pharmacy Authorization- Please see disclaimer information below marked by **

_____("Contract Pharmacy") _____("Recipient")

Contract/Retail Pharmacy hereby directs McKesson Corporation ("McKesson") to deliver the following pricing to Recipient:
(Check only option box) ☐ Your Retail Pharmacy Pricing

This authorization shall continue until Covered Entity and/or Contract/Retail Pharmacy is no longer a pharmaceutical distribution customer of McKesson or Covered Entity revokes this authorization in writing, whichever occurs first. Further, Covered Entity or Contract/Retail Pharmacy (as applicable) hereby agrees to defend, indemnify and hold harmless McKesson from any and all liability arising out of or due to McKesson's delivery of pricing information to Recipient as directed by this authorization.

If "340B Pricing" is selected, Recipient shall be provided the 340B Pricing for the limited purpose of permitting Recipient to provide certain 340B software services for the sole benefit of Covered Entity. Further, prior to McKesson's disclosure of 340B Pricing, Covered Entity shall have first obtained Recipient's written agreement to keep such 340B Pricing confidential. Covered Entity shall be and remain responsible for any breach by Recipient of such confidentiality obligation.

If "GPO Pricing" is selected, Covered Entity agrees to deliver to McKesson, prior to McKesson's disclosure of GPO Pricing to Recipient, written confirmation from Covered Entity's GPO(s) upon request based on the GPO agreement, that McKesson is authorized to release the GPO Pricing pursuant to this authorization.

**Contract/Retail Pharmacy's can only authorize their price files to submitted to the "Recipient", McKesson cannot receive authorization from a Contract/Retail Pharmacy to release any other entities price files/information to "Recipient". Account information and EDI Transactions must be listed below, exact account number must be reflected or authorization will not be granted. Recipient will not use price files outside the scope of its 340B relationship with the 340B covered entity and further agrees not to disclose to any other 3rd party.

Please return this authorization directly to Recipient.

Duly executed on behalf of Covered Entity or Contract Pharmacy as of the date written below:

Signature _____ Name _____ Title _____ Date _____

Acct Name	Acct Number	PHS, GPO, WAC OR Contract/Retail Pharmacy Account number.	EDI Transactions Authorized

McKesson 340B/PHS Invoice Type Selection Document

Invoice Information: There are multiple ways that you can receive your invoice: McKesson Connect, Fax or Email. McKesson Connect will be set up for **all 340B** accounts via the form submitted in step 1 of this document. If you also would like to receive your invoice via fax or email please provide this information in the Invoice Request Form attached.

Covered Entity Name: _____

In addition to the ability to download these invoices from McKesson Connect we also prefer to receive our invoices via:


- ☐ Fax
☐ Email

Please fill out applicable information below based on your selection above.

- Existing 340B Accounts please list all information.
- New 340B Accounts that are being set up with this application please fill out only the Email Address or Fax number in one line. Once the accounts are set up McKesson will populate the rest and submit to our internal team to set up either the fax or the email option you have selected. Please only select and populate the fax or the email address.


Date	Account Number	Account Name	Email Address	Fax Number (10 digits)

****This is for 340B/PHS accounts ONLY****

 U.S. Department of Health and Human Services

HRSA

OPA



Office of Pharmacy Affairs
340B OPAIS

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CAH371330-00 MANGUM REGIONAL MEDICAL CENTER (Active) [Print](#)

Main Details

Name	MANGUM REGIONAL MEDICAL CENTER
Subdivision Name	
Type	Critical Access Hospital
Rural	Yes
340B ID	CAH371330-00
Medicare Provider Number	371330

Additional Details

Current Program Status	Active
Registration Date	1/15/2020
Participating Start Date	4/1/2020
Participating Approval Date	3/3/2020
Last Recertification Date	9/9/2021


Contacts

Authorizing Official	Primary Contact
Mangum Regional Med. Ctr. Dale W. Clayton, Administrator (580) 782-3353	Cohesive Healthcare Management & Consulting Chelsea Church, Clinical Pharmacist (405) 892-2298

Addresses

Street Address
1 WICKERSHAM DRIVE MANGUM, OK 73554
Billing Address
Same as Street Address

[Comments](#)
[Medicaid Billing](#)
[Shipping Addresses](#)
[Contract Pharmacies](#)
[Parent/Child](#)
[History](#)


U.S. Department of Health and Human Services

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340B OPAIS

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PUCKETT DISCOUNT PHARMACY
CAH371330-00 MANGUM REGIONAL MEDICAL CENTER

Print

Entity Name MANGUM REGIONAL MEDICAL CENTER Subdivision Name Type Critical Access Hospital 340B ID CAH371330-00 Entity Address 1 WICKERSHAM DRIVE MANGUM, OK 73554 Medicare Provider Number 371330 Participating Start Date 4/1/2020 Last Recertification Date 9/9/2021	Approval Date 1/10/2022 Contract Begin Date 4/1/2022 Carve-in Effective Date Contract Comments
Pharmacy Name PUCKETT DISCOUNT PHARMACY Pharmacy Address 101 N. LOUIS TITTLE AVE P O BOX 148 MANGUM, OK 73554-7355 Pharmacy Comments	Covered Entity Signing Official Dale W. Clayton, Administrator (580) 782-3353 Contract Pharmacy Representative Puckett Discount Pharmacy Bradley P Banister, Pharmacist in Charge (580) 782-2131
	Signed By Date 1/10/2022

Hospital Vendor Contract Summary Sheet

1. ☐ Existing Vendor ☒ New Vendor
2. **Name of Contract:** McKesson 340B Covered Entity/Contracted Pharmacy
3. **Contract Parties:** McKesson, Mangum Regional Med Ctr & Puckett Discount Pharmacy
4. **Contract Type Services:** 340B Prescription Pricing
5. **Impacted Hospital Departments:** Pharmacy & Clinic
6. **Contract Summary:** Agreement allows PharmaForce, MRMC 340B Third Party Administrator to coordinate 340B priced prescriptions between MRMC, Pucketts and their wholesaler, McKesson
7. **Cost:** ☒ N/A
8. **Prior Cost:** ☒ N/A
9. **Term:** N/A
10. **Termination Clause:** N/A
11. **Other:**



Direct Purchase Agreement

THIS DIRECT PURCHASE AGREEMENT (the “Agreement”), dated _____ is made by and between
Legal Entity Name: Mangum City Hospital Authority

(together with entities listed on Attachment C hereto, each, a “Facility”), located at:

Address: 1 Wickersham Drive City: Mangum State: OK Zip: 73554
Telephone: 580-782-3353 Fax: 580-782-2034
NPI #: 1033635263 Fed ID#: 82-2087512

and Organogenesis Inc. (“Manufacturer”) located at 85 Dan Road, Canton, Massachusetts 02021, fax number 781-401-1049.

Please check one or more of the following:

Hospital: ☒ ASC: ☐

WHEREAS, Manufacturer produces and markets the items set forth on the Organogenesis Product List attached hereto as Attachment A (each, a “Product”, and collectively, the “Products”).

WHEREAS, Facility desires to purchase Products directly from Manufacturer, and Manufacturer is willing to sell Products to Facility.

NOW THEREFORE, in consideration of the foregoing, and for other good and valuable consideration, the receipt and sufficiency of which are hereby acknowledged, Manufacturer and Facility hereby agree that their transactions with respect to the Products shall be subject to the following mutually-binding terms and conditions:

1. ORDERS, SHIPPING, RESTRICTIONS.

- A. Facility shall transmit orders for Products to Manufacturer by fax at 781-401-1049 or by telephone at 1-888-HEAL-2-DAY (1-888-432-5232), or by email at customerservice@organo.com. Facility shall use its best efforts to issue a purchase order for each order placed.
- B. Manufacturer will confirm shipping and delivery dates with Facility at the time the order is placed. Manufacturer shall ship orders to destination(s) in the United States designated by Facility. Facility shall designate the date upon which Facility intends to apply Product (the “Application Date”). Manufacturer shall ship all orders standard freight within a minimum of two (2) business days of the Application Date provided that the order was placed sufficiently in advance of the Application Date and order quantities are reasonable and available at the time of order.

Organogenesis Customer Service: 1-888-432-5232

Please contact Customer Service for your product orders, delivery issues, returns and any questions.

- C. Title to Products and risk of loss of Products shall pass to Facility upon delivery by Manufacturer to the destination designated by Facility.
- D. All order shortages, overages, or other discrepancies must be reported to Manufacturer within one (1) day of receipt.
- E. Any and all Products ordered are to be used solely for application to patients of Facility in the United States. Distribution, redistribution, transshipment, freight forwarding and exportation of Products is prohibited. Products shall not be used in clinical trials, comparative testing or for reverse engineering without prior written consent from Manufacturer. Violation of these restrictions shall provide a basis for immediate termination of this Agreement by Manufacturer.

2. PRICES & PAYMENT.

- A. The initial prices payable by Facility for Products are set forth on Attachment A. Manufacturer shall give Facility prior written notice of any change to Attachment A, including pricing changes and/or added or deleted line items. The prices in Attachment A do not include taxes, and Facility shall be responsible for any and all taxes however designated payable in connection with Facility's purchase of Products.
- B. Facility warrants that its purchases pursuant to this Agreement are not subject to any agreement between Facility and any "group purchasing organization" ("GPO"). To the extent that any GPO demands any administrative fees from Manufacturer relating to the purchases made by Facility pursuant to this Agreement, Facility shall be solely responsible to pay such fees.

3. TERMS OF PAYMENT.

- A. Payment shall be due on or before the forty-fifth (45th) day from the date of Manufacturer's invoice.
- B. Manufacturer shall give Facility prior written notice of any change in terms of payment.
- C. Manufacturer may levy a late payment charge of 1.5% per month (or the maximum amount permitted by law, if lower) to any amount for which payment is not received by the due date.
- D. Manufacturer reserves the right to suspend deliveries to Facility at any time without notice if any overdue amounts remain outstanding. Facility shall have ninety (90) days following receipt of any invoice to contest any alleged errors in such invoice. Claims made following such period shall be deemed waived by Facility. Manufacturer shall issue a credit, or, at Facility's request, a refund, for any overcharge/overpayment to Facility no later than ninety (90) days following Facility's notice thereof.

4. RESPONSIBILITY FOR PAYMENT.

- A. Facility is solely responsible for payment to Manufacturer of the entire purchase price for all Products ordered, irrespective of whether or when Facility may receive reimbursement for Products from Medicare, Medicaid, and/or any other third-party payors.
- B. Facility shall be solely responsible for obtaining reimbursements, if any, from third-party payors, including, without limitation, Medicare, Medicaid, and/or any other third-party payors, for amounts Facility pays Manufacturer for Products, and for obtaining all information and documentation necessary to bill and collect from such third-party payors in the manner prescribed by such third-party payors.
- C. Facility shall be solely responsible for obtaining any pre-certification and/or other authorization required by Medicare, Medicaid, and/or third-party payors. For the avoidance of doubt, Facility's participation in Manufacturer's "Benefit Verification" program shall not supersede any provisions of this Section 4, and Manufacturer's verification of any benefits under such program is not a guarantee of payment by any third-party payor.
- D. Manufacturer shall have no obligation to compensate Facility for any failure by Facility, for any reason, to collect amounts otherwise payable to Facility on account of services rendered by Facility in connection with Products.

5. ATTORNEYS' FEES AND COSTS OF COLLECTION. Facility shall reimburse Manufacturer for any and all costs, including, without limitation, court costs, reasonable attorneys' fees, fees of collection agents, and related costs and expenses incurred in collecting and attempting to collect any amounts due from Facility hereunder.
6. LIMITED WARRANTY, RETURNS, RECALL and FIELD CORRECTIONS.
 - A. Limited Warranty. Manufacturer hereby warrants to Facility, for the lesser of the shelf life of the specific Product and the period of twelve (12) months after the delivery of the specific Product, that the Product shall (i) comply with and perform in accordance with Manufacturer's written specifications for the Product and (ii) be produced, labeled, and packaged in compliance with all applicable United States laws and regulations in effect at the date of delivery of the Product to Facility. Facility's exclusive remedy and Manufacturer's sole liability under this warranty shall be to replace any non-complying Product or, at Manufacturer's option, to refund the purchase price paid therefor. The above warranties do not apply to any Product which has (a) been subjected to abuse, misuse, accident, or mishandling, (b) been modified or altered by anyone other than Manufacturer, (c) been used for or subjected to applications, environments, or stress or conditions other than as intended and recommended by Manufacturer, (d) been improperly stored, transported, installed, or used, (e) been used for any use not approved or cleared by the Food and Drug Administration and not specified on the Product's label or otherwise permitted under applicable law, or (f) had its serial number or other identification markings altered or removed. THE WARRANTIES SET FORTH IN THIS SECTION 6(A) ARE THE ONLY WARRANTIES GIVEN BY MANUFACTURER WITH RESPECT TO THE PRODUCTS AND ARE GIVEN IN LIEU OF ANY AND ALL OTHER WARRANTIES, WHETHER EXPRESS, IMPLIED, STATUTORY, OR ARISING BY CUSTOM, TRADE USAGE, OR COURSE OF DEALING OR OTHERWISE, INCLUDING WITHOUT LIMITATION ANY IMPLIED WARRANTIES OF MERCHANTABILITY OR FITNESS FOR A PARTICULAR PURPOSE, AND MANUFACTURER HEREBY DISCLAIMS ANY AND ALL OTHER WARRANTIES TO THE MAXIMUM EXTENT PERMITTED BY APPLICABLE LAW.
 - B. Product Returns. Manufacturer's Return Product and Order Cancellation Policy ("Return Policy") is attached hereto as Attachment B and shall govern all Product orders. Manufacturer may change the Return Policy upon prior written notice.
 - C. Products Recall and Field Corrections. In the event of a general recall or a limited recall, whether directed by the Food and Drug Administration or undertaken voluntarily by Manufacturer, Manufacturer shall, at Facility's discretion, either replace the applicable Product or refund all amounts paid by Facility for the applicable Product. Facility shall return the applicable recalled Product to Manufacturer, and Manufacturer shall bear all return shipping costs.
 - D. Stock-Outs. Manufacturer shall not be liable for any failure to fill any order due to any Product backorders or stock-outs; in such an event, Manufacturer shall promptly notify Facility of such backorder or stock-out following receipt of any purchase order for such Product, and Manufacturer shall use commercially reasonable efforts to offer an alternative product to Facility at a price determined by Manufacturer.
7. TERM. Subject to the other provisions hereof, this Agreement shall commence on the date set forth in the first sentence hereof and shall continue in full force and effect for successive terms of one (1) year until terminated as set forth below.
8. TERMINATION AND EFFECTS.
 - A. Either party may terminate this Agreement for cause by written notice if the noticed party has failed to cure any material default within seven (7) days after receipt of written notice of such default. Either party may terminate this Agreement without cause or penalty by providing the other party with at least thirty (30) days' prior written notice of termination.
 - B. Either party may terminate this Agreement effective on written notice to the other party in the event such other party (i) dissolves, ceases to function as a going concern or conduct operations in the normal course of business; (ii) has a petition filed by or against it under any bankruptcy or insolvency law,

including without limitation a petition for winding up the party which has not been dismissed or set aside within ten (10) days of its filing, or (iii) makes an assignment for the benefit of creditors.

- C. Upon any termination, (i) Manufacturer shall only be obligated to ship, and Facility shall only be obligated to accept, Products pursuant to orders accepted by Manufacturer prior to the date of termination, provided that Facility shall be required to pay the full purchase price for such Products prior to shipment and (ii) all moneys owed by Facility to Manufacturer shall become immediately due and payable. Unless otherwise provided herein, termination of this Agreement shall not relieve either party of any duty, claim, or liability that accrued before the date of termination.
 - D. Any provision of this Agreement that, by its terms, is intended to continue beyond the termination of the Agreement shall continue in effect thereafter.
9. **CONFIDENTIAL INFORMATION.** Each of Facility and Manufacturer agrees (a) to hold in strict confidence the terms of this Agreement and all information given to it by the other party which, due to the nature of the information or manner of disclosure, reasonably should be expected to be treated confidentially, unless such information is publicly available or otherwise available to the receiving party without restriction or breach of any confidentiality agreement or is independently developed by the receiving party, and (b) that it will not, without the disclosing party's prior approval, disclose such information or use it for any purpose other than as contemplated by this Agreement. For the avoidance of doubt, the contents of Attachment A shall be kept strictly confidential by Facility and shall not be shared with any third party absent Manufacturer's prior written approval. The obligations set forth in this Section 9 shall not apply with respect to any information which is disclosed pursuant to the requirement of a governmental agency or any law requiring disclosure thereof, *provided that* the disclosing party of such information has provided prior written notice of any such disclosure to the other party and has given such other party the opportunity to contest or minimize such disclosure.
10. **INDEMNIFICATION.**
- A. Manufacturer shall defend, indemnify and hold Facility harmless against all liabilities to third parties whatsoever (and expenses connected therewith, including reasonable attorneys' fees) not caused by the negligence or other wrongful conduct of Facility, arising as a result of (a) the use of Manufacturer's Product as directed by Manufacturer and (b) any actual or asserted claim that Manufacturer's Product, by itself in the condition and in the packaging in which it is shipped by Manufacturer, violates any federal, state or local law or regulation.
 - B. Facility shall defend, indemnify and hold Manufacturer harmless against all liabilities to third parties whatsoever (and expenses connected therewith, including reasonable attorneys' fees) not caused by the negligence or other wrongful conduct of Manufacturer, arising as a result of (a) Facility's use of Manufacturer's Product otherwise than as directed by Manufacturer and (b) any actual or asserted violation(s) of federal, state or local law or regulation by Facility in connection with Facility's use of Product delivered to Facility by Manufacturer.
 - C. In any indemnification proceeding brought in accordance with this Agreement, the indemnified party shall promptly notify the indemnifying party in writing of any threatened or pending claim and give the indemnifying party full information and assistance in connection therewith. The indemnifying party shall have the sole right to control the defense of any such claim but shall not enter into any settlement agreement on behalf of the indemnified party without the indemnified party's prior written consent.
11. **FORCE MAJEURE.** Neither party shall be liable for any loss, damage, delay or failure to perform in whole or in part resulting from causes beyond such party's reasonable control, including, but not limited to, fires, strikes, insurrections, pandemics, riots, embargoes or requirements of any governmental authority.
12. **INDEPENDENT RELATIONSHIP.** Nothing in this Agreement shall constitute or be construed as the creation of a partnership or joint venture between Facility and Manufacturer. Facility shall not represent Facility or Facility's organization as having any relationship to Manufacturer other than that of an independent purchaser of Product for the limited purposes described in this Agreement.

13. **INTELLECTUAL PROPERTY.** Solely to the extent reasonably necessary to enable Facility to inform patients regarding the availability and nature of the Product, Manufacturer grants to Facility a non-exclusive, non-transferable, royalty-free right to use the various trade names, trademarks, service marks and other word and design marks that Manufacturer associates with the Product. Facility acknowledges that Manufacturer is the exclusive owner or authorized user of the above-mentioned intellectual property and agrees that Manufacturer has the right to control the use or display thereof by Facility. The license granted hereunder is a limited license, may be terminated at any time by Manufacturer, and shall immediately cease upon termination of this Agreement. As between the parties, Manufacturer shall own and retain all intellectual property rights in the Products and any modifications, derivations, enhancements, or improvements made thereto by any party, and Facility hereby assigns all such rights to Manufacturer.
14. **LIMITATION OF LIABILITY.**
- A. MANUFACTURER SHALL NOT BE LIABLE FOR ANY INDIRECT, SPECIAL, INCIDENTAL, PUNITIVE, OR CONSEQUENTIAL DAMAGES OF ANY KIND, REGARDLESS OF THE FORM OF ACTION, WHETHER IN CONTRACT, TORT (INCLUDING NEGLIGENCE), STRICT PRODUCT LIABILITY, OR OTHERWISE, EVEN IF MANUFACTURER HAS BEEN ADVISED OF THE POSSIBILITY OF SUCH DAMAGES. THE AGGREGATE LIABILITY OF MANUFACTURER FOR ANY CLAIM RELATING TO THIS AGREEMENT SHALL IN NO EVENT EXCEED THE AMOUNT PAID BY FACILITY FOR THE QUANTITY OF THE PARTICULAR PRODUCT DIRECTLY GIVING RISE TO THE LIABILITY WHICH WAS SHIPPED TO FACILITY BY MANUFACTURER DURING THE TWELVE (12) MONTHS PRECEDING THE CLAIM.
 - B. NO ACTION OR PROCEEDING AGAINST MANUFACTURER MAY BE COMMENCED MORE THAN TWENTY-FOUR (24) MONTHS AFTER THE SPECIFIC PRODUCT GIVING RISE TO THE CLAIM WAS INITIALLY SHIPPED BY MANUFACTURER. FACILITY MUST GIVE WRITTEN NOTICE TO MANUFACTURER OF ANY CLAIMS AGAINST MANUFACTURER ARISING UNDER OR IN ANY WAY RELATING TO THIS AGREEMENT WITHIN ONE HUNDRED EIGHTY (180) DAYS AFTER THE TERMINATION DATE OF THIS AGREEMENT.
15. **CHOICE OF LAW.** This Agreement has been entered into in the Commonwealth of Massachusetts and all questions regarding construction of the terms of this Agreement and the rights and liabilities of the parties shall be governed by the laws of the Commonwealth of Massachusetts without reference to its choice of law rules. Each party agrees that all disputes arising in connection with this Agreement shall be heard in Boston, Massachusetts, and each party irrevocably submits to the exclusive jurisdiction of, and venue in, the state and federal courts located in Suffolk County, Massachusetts and agrees that service in any such disputes may be made in accordance with the notice provisions of this Agreement.
16. **HEALTHCARE COMPLIANCE.** Manufacturer and Facility agree that both the terms and operation of this Agreement must comply with applicable State and federal law, including without limitation the Anti-Kickback Statute, 42 U.S.C. 1320a-7b(b) and its implementing regulations, 42 C.F.R. § § 1001.951 and 1001.952; and the False Claims Act, 31 U.S.C. 3729-3731.
17. **DATA PRIVACY.** Manufacturer and Facility agree that in the course of carrying out the purpose of this Agreement, the parties may exchange Personal Information (defined to mean any information which are related to an identified or identifiable natural person) with each other. Manufacturer and Facility agree to comply with all applicable data privacy and data protection laws in the course of doing so, including but not limited to state and federal data privacy and data protection laws of the United States, its respective states, and the European Union. Manufacturer and Facility agree to treat such information with a level of technical, administrative, and physical security with which it treats other Personal Information subject to data privacy and data protection laws. To the extent any Personal Information is transferred from the European Economic Area (EEA) to the United States, Manufacturer and Facility represent that they will comply with any applicable data transfer requirements prior to such transfer. Manufacturer and Facility further agree that such Personal Information shall only be used for the purposes for which it is provided, and not for any other purpose unless the recipient receives explicit consent.

18. LEGISLATIVE, REGULATORY OR ADMINISTRATIVE CHANGE. In the event that there is a change in any legal requirement or the adoption of new federal or state legislation, or administrative rules reasonably likely to materially and adversely affect the manner in which a party may perform or be compensated under this Agreement, or which shall make this Agreement unlawful, the Parties shall immediately use diligent efforts to enter into a new agreement that complies with all legal requirements or policy and that approximates as closely as possible the economic position of the parties prior to the change. If no agreement is reached within thirty (30) days' notice of such change, then either party may terminate the Agreement.
19. NOTICES. Any notice required or permitted by this Agreement shall be in writing and delivered as follows with notice deemed given as indicated: (a) by personal delivery when delivered personally, (b) by reputable overnight courier upon written or electronic verification of receipt, (c) by telecopy or facsimile transmission when confirmed by telecopier or facsimile transmission, or (d) by certified or registered mail, return receipt requested, upon verification of receipt. All notices must be sent to the addresses first described above or to such other address that Facility may have provided Manufacturer.
20. NO THIRD-PARTY BENEFICIARIES. Except as set forth herein, no provision of this Agreement shall give any rights, remedies, or other benefits to any person or entity other than Manufacturer and Facility.
21. FACILITIES LIST. Attachment C hereto sets forth any additional entities that shall have the right to purchase Products on the terms set forth in this Agreement. By its execution hereof, Facility represents and warrants that it has the corporate or limited liability company power and authority to enter into this Agreement on behalf of such entities. Facility shall update Attachment C by providing written notice to Manufacturer.
22. ENTIRE AGREEMENT. This Agreement and its Attachments together set forth the entire agreement between Manufacturer and Facility concerning the subject matter hereof, and supersede all prior and contemporaneous written and oral negotiations and agreements between them concerning the subject matter hereof. Except as herein provided, any modification of this Agreement must be in writing and signed by both parties. Any different, conflicting, and additional terms in any purchase order, invoice, confirmation, or other writing or communication from Facility (except for administrative details about each quantity of Products ordered) are superseded by the terms and conditions of this Agreement and shall be of no force or effect. Electronic, facsimile or PDF image signatures shall be treated as original signatures.
23. NO IMPLIED WAIVERS. The failure of either party at any time to require the performance by the other party of any provision of this Agreement shall not affect in any way the right to require such performance at any later time nor shall the waiver by either party of a breach of any provision hereof be taken or held to be a waiver of such provision. All rights and remedies of any party are cumulative and concurrent, and the exercise of one right or remedy shall not be deemed a waiver or release of any other right or remedy.
24. ASSIGNMENT. This Agreement cannot be assigned without the prior written consent of both parties; provided, however, that either party may assign its rights and obligations under this Agreement in their entirety to the purchaser or acquirer of the business to which this Agreement relates. Subject to the foregoing, this Agreement shall be binding on and inure to the benefit of each party's successors and assigns.
25. SEVERABILITY. If any provision of this Agreement is determined to be invalid or unenforceable, the provision shall be deemed automatically adjusted to conform to the requirements for validity in a manner to best effect the parties' intent (or deleted if it cannot be so adjusted), and the validity and enforceability of the remainder of this Agreement shall not be affected.
26. INJUNCTIVE RELIEF. It is recognized and acknowledged by Facility that a breach of the terms herein may cause irreparable damage to the Manufacturer and its goodwill, the exact amount of which will be difficult or impossible to ascertain, and that the remedies at law for any such breach will be inadequate.

Accordingly, Facility agrees that in the event of a breach of any of the terms herein, in addition to any other remedy which may be available at law or in equity, Manufacturer shall be entitled to specific performance and injunctive relief.

[Signature page follows]

By signing below, Facility agrees to the mutually-binding terms and conditions of the Agreement as of the date first written above. The Agreement is provided as-is and may not be changed by Facility. Facility acknowledges that it has not made any changes to the Agreement. To the extent any such changes exist, such changes are expressly rejected by Manufacturer and shall have no force and effect, and the purchase of Products shall be governed by the terms and conditions of the Agreement in the form provided by Manufacturer to Facility.

FACILITY: _____
(Insert Legal Entity Name)

Signed By: _____

Name: _____

Title: _____

Date: _____

Please send all pages of this Agreement to customerservice@organo.com or fax to 781-401-1049.

Organogenesis Customer Service: 1-888-432-5232

Please contact Customer Service for your product orders, delivery issues, returns and any questions.

ATTACHMENT A: Organogenesis Product List

Item 19.

Product Description	Product Number / Reference	UOM	QTY	Price*
Apligraf				
Apligraf (living, bi-layered skin substitute)	APLIGRAF-COM	EA	1	\$1,295.00
Affinity®				
Affinity (1.5x1.5) 2.25 sq cm	AF-1150	EA	1	\$1,350.00
Affinity (2.5x2.5) 6.25 sq cm	AF-1250	EA	1	\$3,150.00
Dermagraft®				
Dermagraft (human fibroblast derived skin substitute)	NI-DERM-COM	EA	1 to 7 units	\$1,250.00
Dermagraft (human fibroblast derived skin substitute)	NI-DERM-COM	EA	8 or more units	\$1,175.00
PuraPly®				
PuraPly (2x4) 8 sq cm	PURAPLY-COM 2X4	EA	1	\$950.00
PuraPly (5x5) 25 sq cm	PURAPLY-COM 5X5	EA	1	\$2,750.00
PuraPly AM (Antimicrobial)®				
PuraPly AM 1.6 sq cm disc	PURAPLYAM-COM 1.6 DISC	EA	1	\$450.00
PuraPly AM (2x2) 4 sq cm	PURAPLYAM-COM 2X2	EA	1	\$750.00
PuraPly AM (2x4) 8 sq cm	PURAPLYAM-COM 2X4	EA	1	\$950.00
PuraPly AM (3X4) 12 sq cm	515-065	EA	1	\$1,320.00
PuraPly AM (4X4) 16 sq cm	515-048	EA	1	\$1,728.00
PuraPly AM (5x5) 25 sq cm	PURAPLYAM-COM 5X5	EA	1	\$2,750.00
PuraPly AM (6x9) 54 sq cm	PURAPLYAM-COM 6X9	EA	1	\$5,940.00
PuraPly AM (Antimicrobial) Extra Fenestrated				
PuraPly AM (3X4) 12 sq cm Extra Fenestrated Product	515-067	EA	1	\$1,320.00
PuraPly AM (4X4) 16 sq cm Extra Fenestrated Product	515-069	EA	1	\$1,728.00
PuraForce™				
PuraForce 6x2	550-002	EA	1	\$1,300.00
PuraForce 6x3	550-004	EA	1	\$1,800.00
PuraForce 8x4	550-008	EA	1	\$2,250.00
PuraForce 6.5x9	550-006	EA	1	\$2,650.00
NuShield®				
NuShield 1.6 sq cm disc	NO-1160c	EA	1	\$395.00
NuShield (2x3) 6 sq cm	NO-1230	EA	1	\$795.00
NuShield (2x4) 8 sq cm	NO-1240	EA	1	\$950.00
NuShield (3x4) 12 sq cm	NO-1340	EA	1	\$1,400.00
NuShield (4x4) 16 sq cm	NO-1440	EA	1	\$1,860.00

Organogenesis Customer Service: 1-888-432-5232

Please contact Customer Service for your product orders, delivery issues, returns and any questions.

NuShield (4x6) 24 sq cm	NO-1460	EA	1	\$2	Item 19.
NuShield (6x6) 36 sq cm	NO-1660	EA	1	\$3,550.00	
OCMP					
2cc	OCMP2	EA	1	\$180.00	
5cc	OCMP5	EA	1	\$450.00	
10cc	OCMP10	EA	1	\$750.00	
FiberOS™					
2cc	FB020	EA	1	\$320.00	
5cc	FB050	EA	1	\$650.00	
10cc	FB100	EA	1	\$850.00	
FiberOS™ Neos					
FiberOS Neos 2.5cc	FBN025	EA	1	\$320.00	
FiberOS Neos 5cc	FBN050	EA	1	\$650.00	
FiberOS Neos 10cc	FBN100	EA	1	\$850.00	

**Please note that Manufacturer shall give Facility prior written notice of any price change as provided by the Agreement.*

Organogenesis Customer Service: 1-888-432-5232

Please contact Customer Service for your product orders, delivery issues, returns and any questions.

ATTACHMENT B: Return Product and Order Cancellation Policy

Item 19.

***Our Commitment to Our Customer: We want you to be 100% satisfied with your purchase.
If a return is necessary, please follow our return policy below.***

RETURN GOODS POLICY: A credit will be issued for unused product returned in accordance with the following policy guidelines. A credit or replacement product will be provided for unused product associated with specific situations out of the Customer's control, including:

- Product complaints (e.g., product quality, appearance, package integrity, pH out-of-range, etc.)
- Product shipping issues such as damaged, lost, or misdirected shipments that do not arrive in time for customer use.

Organogenesis will not be responsible for product received and unused as a result of:

- Product deteriorating because of characteristics beyond Organogenesis' control (e.g., improper storage of product, heat, cold, smoke, fire, etc.).
- Unused product being discarded due to improper storage at facility.
- Facility not open or staffed for delivery when product is delivered.

APLIGRAF® RETURNS:

- Customer must contact Customer Service concerning unused product within seven (7) business days after the expiration date on the product unit label.

DERMAGRAFT® and AFFINITY® RETURNS:

- For Dermagraft product stored in a freezer, customer must contact Customer Service concerning unused product within seven (7) business days after the expiration **date on the product unit**.
- For Affinity product stored in a refrigerator, customer must contact Customer Service concerning unused product within seven (7) business days after the expiration **date on the product unit**.
- For Dermagraft or Affinity product stored in the shipper box, customer must communicate to Customer Service of unused product within seven (7) business days of expiration **date on shipper box**.

Please note: The Dermagraft Shipper box is recyclable and is to be returned separately from product using the mailing label attached to the inside box flap.

PURAPLY®, PURAPLY® Antimicrobial, PURAPLY® Antimicrobial Extra Fenestrated, NUSHIELD®, Matrix, and FiberOS™ RETURNS:

- Customer must contact Customer Service concerning unused product within six (6) months from the original delivery date of the product unit.

PURAFORCE™ RETURNS:

- Customer must contact Customer Service concerning unused product within thirty (30) days from the original delivery date of the product unit.

RETURN GOODS PROCESS: To return product, the Customer is to contact Customer Service to obtain a Return Material Authorization (RMA) and a shipping return label within the time periods set forth above or, for products not listed above, thirty (30) days of the original delivery date. Customer must return product to Organogenesis within twenty (20) business days of RMA being issued with the following:

- Product unit(s) must be un-opened.
- Copy of RMA must be included in package with unit(s) being returned.
- The RMA label will indicate what location the return should be sent to for processing.
- RMA number must appear on outside of the return package.

Customer account will be credited when the Organogenesis Receiving/Distribution Department verifies units and RMA match.

Please note: If any unit is returned without a RMA or if a unit in a returned box doesn't match the RMA issued, that returned unit will be considered unauthorized. No credit will be issued, and product will be appropriately destroyed.

FOR PRODUCT MANUFACTURING COMPLAINTS:

- Contact our technical support team at our Customer Service so they may obtain the necessary information and authorize and provide instructions to you for the product's return or local destruction.
- When a product return is requested, your Organogenesis Tissue Regeneration Specialist or our Technical Support Team will provide special return goods packaging kit for your use.
- You will have the option of a replacement product or a credit.

FOR DELIVERY ISSUES: Contact our Customer Service for delivery issues Monday-Friday, from 8:00 AM to 8:00 PM EST. If product delivery cannot be successfully facilitated, staff will be ready to assist in arranging a replacement shipment or a credit.

ORDER CANCELLATION POLICY: Your order confirmation number is required to cancel an order.

Apligraf, PuraPly, PuraPly Antimicrobial, PURAPLY® Antimicrobial Extra Fenestrated or PuraForce™ orders may be cancelled up to **10:00 AM Eastern Time** on the date the unit is scheduled to ship.

Dermagraft orders may be cancelled up to **10:00 AM Pacific Time** on the date the unit is scheduled to ship.

Affinity, NuShield, Matrix, and FiberOS orders may be cancelled up to **10:00 AM Central Time** on the date the unit is scheduled to ship.

Organogenesis Customer Service: 1-888-432-5232

Please contact Customer Service for your product orders, delivery issues, returns and any questions.

ATTACHMENT C: Facility List

Item 19.

	Facility Name	Ship To Address	Bill To Address	NPI Number	Fed ID#	Purchasing Fax #
1.						
2.						
3.						

Organogenesis Customer Service: 1-888-432-5232

Please contact Customer Service for your product orders, delivery issues, returns and any questions.

August 2, 2021

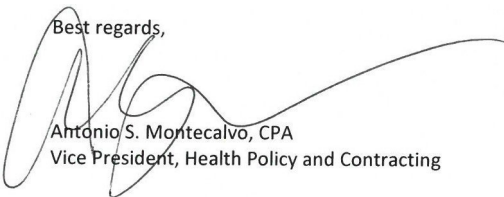
Dear Critical Access Hospitals:

Effective immediately, our direct purchase price for the below items will be as follows:

Product Description	Product Number / Reference	UOM	QTY	Price
Affinity*				
Affinity (1.5x1.5) 2.25 sq cm	AF-1150	EA	1	\$1,350.00
Affinity (2.5x2.5) 6.25 sq cm	AF-1250	EA	1	\$3,150.00
PuraPly AM XT Extra Fenestrated (Antimicrobial)*				
PuraPly AM XT EF (4.91x4.91) 24.1 sq cm	515-071	EA	1	\$4,250.00

Our Customer Support Center is available to answer any questions you may have at 1-888-432-5232, option 1.

Best regards,

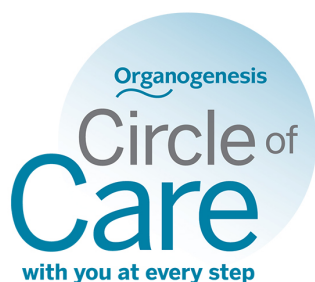


Antonio S. Montecalvo, CPA
Vice President, Health Policy and Contracting

OI-CS1112 05/20

Hospital Vendor Contract Summary Sheet

1. ☐ Existing Vendor ☒ New Vendor
2. **Name of Contract: Organogenesis Business Associate Agreement**
3. **Contract Parties: Organogenesis Inc. and Mangum Regional Medical Center**
4. **Contract Type Services: Business Association**
5. **Impacted Hospital Departments: Business Office and Patient Care Services**
6. **Contract Summary:** Wound grafts and subsequent reimbursement assistance for such service and products.
7. **Cost:** ☒ Per cost sheet. Ordered after prior authorization received
8. **Prior Cost:** ☐ N/A
9. **Term: Until Expiration or Termination**
10. **Termination Clause: 30 days with written notice**
11. **Other: Successful reimbursements at other Critical Access Hospitals**



Business Associate Agreement

[Please review, fill in, sign and fax the agreement to (866)-212-2888]

THIS BUSINESS ASSOCIATE AGREEMENT ("BA Agreement") is made effective the 22nd of February, 2022, by and between: Organogenesis Inc., having a business address at 150 Dan Road, Canton, MA 02021 ("**Business Associate**"), and: Mangum City Hospital Authority ("**Covered Entity**") having a business address at: Address 1 Wickersham Drive
City: Mangum State: OK Zip: 73554
Phone Number: 580-782-3353 Fax Number: 580-782-5944 NPI Number: CAH371330-00,
(each a "**Party**" and together with the Business Associate, the "**Parties**").

Please include a listing of all shipping addresses associated with the "Covered Entity" on a separate sheet and forward with signed Business Associate Agreement.

Please check one of the following: ☐ Physician office (11) ☐ Hospital Outpatient (22)
☐ Ambulatory Surgical Center (24) ☐ Nursing Home ☐ Other

WHEREAS, the Parties intend to enter a business arrangement whereby Organogenesis Inc. will provide certain payment, billing and insurance coverage administrative services for Covered Entity, and, in the course of providing such services to Covered Entity, Organogenesis Inc. may be considered a "business associate" of Covered Entity as this term is defined by the Health Insurance Portability and Accountability Act of 1996 ("HIPAA"); and,

WHEREAS, Business Associate will require access to Protected Health Information (as defined below) to fulfill its responsibilities under such arrangement.

NOW, THEREFORE, in consideration of the Parties' compliance with HIPAA, the Public Law 104-191, as amended by the Health Information Technology for Economic and Clinical Health Act ("HITECH"), Public Law 111-5, and the regulations promulgated thereunder by the U.S. Department of Health & Human Services (the "HIPAA Regulations"), and other applicable federal and state laws, and other good and valuable consideration, the receipt and sufficiency of which is hereby acknowledged, the Parties agree to the provisions of this BA Agreement in order to address the requirements of HIPAA, the HIPAA regulations, HITECH, and other applicable federal and state laws, to protect the interests of both Parties.

I. DEFINITIONS

(a) "Breach" means the acquisition, access, use, or disclosure of PHI in a manner not permitted under subpart E of 45 C.F.R. § Part 164 that compromises the security or privacy of the PHI (within the meaning of 45 C.F.R. § 164.402).

(b) “Designated Record Set” shall have the meaning given to such term under the Privacy Rule, including, but not limited to, 45 § C.F.R. 164.501.

(c) “Electronic Protected Health Information” or “ePHI” means PHI that is transmitted by or maintained in electronic media as defined in 45 C.F.R. § 160.103.

(d) “Privacy Rule” shall mean the HIPAA regulations codified at 45 C.F.R. Parts § 160 and 164, Subparts A and E.

(e) “Protected Health Information” or “PHI” shall have the meaning given to such term under the Privacy Rule, including, but not limited to, 45 C.F.R. § 164.103, and is the information created or received by Business Associate from or on behalf of Covered Entity, including, but not limited to, ePHI.

(f) “Secretary” shall mean the Secretary of the U.S. Department of Health & Human Services or designee.

(g) “Security Incident” shall mean the attempted or successful unauthorized access, use, disclosure, modification or destruction of information or interference with system operations in an information system as provided in 45 C.F.R. § 164.304.

(h) “Security Rule” shall mean the HIPAA regulations codified at 45 C.F.R. Parts § 160 and 164, Subparts A and C.

(i) “Unsecured PHI” means PHI that is not rendered unusable, unreadable, or indecipherable to unauthorized individuals through the use of a technology or methodology specified by the Secretary in regulations or other guidance issued under Section 13402(h)(2) of HITECH.

II. OBLIGATIONS OF BUSINESS ASSOCIATE

(a) Business Associate acknowledges and agrees:

(i) that all PHI made available by Covered Entity in any form, including, but not limited to, paper record, oral communication, audio recording, facsimile or ePHI to Business Associate, or that is created or received by Business Associate on Covered Entity’s behalf, shall be subject to this Agreement; and,

(ii) to use or disclose any PHI solely: (1) for carrying out certain payment, billing and insurance coverage administrative services for Covered Entity or any agreement entered into between the Parties that necessitates the use and/or disclosure of PHI by Business Associate; (2) as required by applicable law, rule or regulation, or by an accrediting or credentialing organization to whom Covered Entity is required to disclose such information or as otherwise permitted under this Agreement or as required by HIPAA; and, (3) as would be permitted by the HIPAA Regulations if such use or disclosure were made by Covered Entity. To the extent that Business Associate is to carry out an obligation of Covered Entity under the Privacy Rule, Business Associate will comply with the requirements of the Privacy Rule that apply to Covered Entity in the performance of the obligation.

(b) Business Associate shall make PHI in a Designated Record Set maintained by, or in the possession of, Business Associate available to Covered Entity for inspection and copying to enable Covered Entity to fulfill its obligations under 45 C.F.R. § 164.524 upon Covered Entity’s request.

(c) Upon Covered Entity's request, Business Associate shall make PHI in a Designated Record Set maintained by, or in the possession of, Business Associate available to Covered Entity for amendment and shall incorporate any such amendment to enable Covered Entity to fulfill its obligations under 45 C.F.R. § 164.526. If an individual requests an amendment of PHI directly from Business Associate, Business Associate will notify Covered Entity of the request. Any approval or denial of an amendment of PHI shall be the responsibility of Covered Entity.

(d) Business Associate agrees to document such disclosures of PHI and information related to such disclosures as would be required for a Covered Entity to respond to a request by an Individual for an accounting of disclosures of PHI in accordance with 45 C.F.R. § 164.528. At a minimum, such documentation shall include: (i) the date of disclosure; (ii) the name of the entity or person who received PHI and, if known, the address of the entity or person; (iii) a brief description of the PHI disclosed; and (iv) a brief statement of the purpose of the disclosure that reasonably informs the Individual of the basis for the disclosure, or a copy of the Individual's authorization, or a copy of the written request for disclosure. Business Associate shall retain such documentation for such period as is set forth in the Privacy Rule or other applicable laws.

(e) Business Associate agrees to provide to the Covered Entity the information required to provide an accounting of disclosures to enable Covered Entity to fulfill its obligations under the Privacy Rule upon the Covered Entity's request.

(f) Notwithstanding the prohibitions set forth in this Agreement, Business Associate may use and disclose PHI as follows:

(i) if necessary, for the proper management and administration of Business Associate or to carry out the legal responsibilities of Business Associate, provided that as to any such disclosure, the following requirements are met:

(1) the disclosure is required by law;

(2) Business Associate obtains reasonable assurances from the person to whom the information is disclosed that it will be held confidentially and used or further disclosed only as required by law or for the purpose for which it was disclosed to the person, and the person notifies Business Associate of any instances of which it is aware in which the confidentiality of the information has been breached; or,

(3) for data aggregation services, if to be provided by Business Associate for the health care operations of Covered Entity pursuant to any agreements between the Parties evidencing their business relationship. For purposes of this BA Agreement, data aggregation services means the combining of PHI by Business Associate with the PHI received by Business Associate in its capacity as a business associate of another covered entity, to permit data analyses that relate to the health care operations of the respective covered entities.

(g) Business Associate will only request, use, and disclose the minimum amount of PHI necessary for Business Associate to perform services for which it has been retained by Covered Entity. Business Associate agrees to comply with the Secretary's guidance regarding what is considered to be minimum necessary.

(h) Business Associate shall mitigate, to the extent practicable, any harmful effect that is known to Business Associate of a Breach relating to Business Associate or any of its agents or subcontractors.

(i) For purposes of determining Covered Entity's compliance with the Privacy Rule and Security Rule, Business Associate agrees to make available to the Secretary its internal practices, books, and records relating to the use and disclosure of PHI received from, or created or received by Business Associate on behalf of, Covered Entity.

III. SECURITY OBLIGATIONS OF BUSINESS ASSOCIATE

(a) Business Associate will implement appropriate physical, technical and administrative safeguards to (1) prevent use or disclosure of PHI other than as permitted in this BA Agreement or as required by law, and (2) to reasonably and appropriately protect the confidentiality, integrity and availability of the ePHI that Business Associate creates, receives, maintains or transmits on behalf of Covered Entity. Business Associate shall comply fully with the applicable provisions of the Security Rule found in 45 C.F.R. §§ 164.308, 164.310, 164.312, and 164.316.

(b) Business Associate shall ensure that any subcontractors that create, receive, maintain, or transmit PHI on behalf of Business Associate agree in writing to the same restrictions and conditions that apply to Business Associate with respect to the PHI. Business Associate shall ensure that any agent with access to PHI shall implement the same safeguards required of the Business Associate with respect to PHI. Business Associate shall implement and maintain sanctions against agents and subcontractors that violate such restrictions and conditions, and shall mitigate such effects of any such violation.

(c) Business Associate shall notify Covered Entity in writing within thirty (30) calendar days of:

- (i) a Breach of Unsecured PHI;
- (ii) any disclosure of PHI that is not authorized by this BA Agreement; or,

(iii) any Security Incident of which it becomes aware that Business Associate, its employees, its employees, agents or subcontractors experience involving, or potentially involving, Unsecured PHI. This section constitutes notice to Covered Entity of the ongoing existence and occurrence of attempted but Unsuccessful Security Incidents (as defined below) for which no additional notice to Covered Entity is required. Unsuccessful Security Incidents include, but are not limited to, pings and other broadcast attacks on Business Associate's firewall, port scans, unsuccessful log-on attempts, denials of service, and any combination of the above, so long as no such incident results in unauthorized access, use, or disclosure of PHI.

(d) Business Associate shall, without unreasonable delay, but in no event later than sixty (60) calendar days after the discovery of a Breach of Unsecured PHI, notify Covered Entity of such Breach to the extent required under, and in accordance with the requirements of, 45 CFR § 164.400 et seq. (Subpart D). To the extent provided under 45 CFR § 164.404(a)(2), a Breach shall be treated as discovered as of the first day on which such Breach is known, or by exercising reasonable diligence would have been known, to any person, other than the person committing the Breach, who is an employee, officer, or agent of Business Associate.

(e) Business Associate shall:

(i) not receive, directly or indirectly, any impermissible remuneration in exchange for PHI or ePHI, except as permitted by the Privacy Rule; and

(ii) comply with the marketing and other restrictions applicable to business associates contained in the Privacy Rule.

IV. OBLIGATIONS OF COVERED ENTITY

(a) Covered Entity shall notify Business Associate of any limitation(s) in its Notice of Privacy Practices, pursuant to 45 C.F.R. § 164.520 to the extent that such limitation may affect Business Associate's use or disclosure of PHI.

(b) Covered Entity shall notify Business Associate of any changes in, or revocation of, permission by any individual to use or disclose PHI, to the extent that such changes may affect Business Associate's use or disclosure of PHI.

(c) Covered Entity shall notify Business Associate of any restriction to the use or disclosure of PHI that Covered Entity has agreed to in accordance with 45 C.F.R. § 164.522, to the extent that such restriction may affect Business Associate's use or disclosure of PHI.

(d) Covered Entity shall not request Business Associate to use or disclose PHI in any manner that would not be permissible under HIPAA, if done by Covered Entity.

V. TERM AND TERMINATION

(a) This BA Agreement shall be effective as of the date first written above and shall continue, unless otherwise provided in this BA Agreement, until the expiration or termination of any agreement entered into between the Parties that necessitates the use and/or disclosure of PHI by Business Associate.

(b) If either Party violates or breaches a material term of this BA Agreement, the non-breaching Party shall provide a written notice of the breach and the breaching Party shall have sixty (60) days to cure the breach or end the violation specified in the notice. If the breach cannot be cured or is not cured within that time period, this Agreement may be immediately terminated by the non-breaching Party. If neither cure nor termination is feasible, the non-breaching Party may report the problem to the Secretary.

(c) Upon termination of this Agreement, for any reason, Business Associate shall return or destroy all PHI received from Covered Entity, or created or received by Business Associate on behalf of Covered Entity. This provision shall apply to PHI that is in the possession of subcontractors or agents of Business Associate.

(d) In the event that Business Associate determines that returning or destroying the PHI is not feasible, Business Associate shall provide to Covered Entity notification of the conditions that make return or destruction unfeasible. Business Associate shall extend the protections of this BA Agreement to such PHI and limit further uses and disclosures of such PHI to those purposes that make the return or destruction unfeasible, for so long as Business Associate maintains such PHI.

VI. MISCELLANEOUS

(a) Except as expressly stated herein or within HIPAA, the HIPAA regulations or HITECH, the Parties to this BA Agreement do not intend to create any rights in any third parties.

(b) The obligations of Business Associate under this Section shall survive the expiration, termination, or cancellation of this BA Agreement and/or the business relationship of the parties, and shall continue to bind Business Associate, its agents, employees, contractors, successors, and assigns as set forth herein.

(c) This BA Agreement may be amended or modified only in a writing signed by the Parties. No Party may assign its respective rights and obligations under this BA Agreement without the prior written consent of the other Party.

(d) None of the provisions of this BA Agreement are intended to create, nor will they be deemed to create, any relationship between the Parties other than that of independent parties contracting with each other solely for the purposes of effecting the provisions of this BA Agreement and any other agreements between the Parties evidencing their business relationship.

(e) This BA Agreement will be governed by the laws of the Commonwealth of Massachusetts.

(f) In the event that any provision of this BA Agreement is held by a court of competent jurisdiction to be invalid or unenforceable, the remainder of the provisions of this BA Agreement will remain in full force and effect. In addition, in the event a Party believes in good faith that any provision of this BA Agreement fails to comply with the then-current requirements of HIPAA, the HIPAA regulations, HITECH, or any other applicable federal and state law, such Party shall notify the other Party in writing. For a period of up to thirty (30) days, the parties shall address in good faith such concern and amend the terms of this BA Agreement, if necessary to bring it into compliance. If, after such thirty-day period, the BA Agreement fails to comply with HIPAA, the HIPAA regulations, HITECH, or any other applicable federal or state law, then either Party has the right to terminate upon written notice to the other Party.

IN WITNESS WHEREOF, the Parties have executed this BA Agreement as of the day and year written above.

COVERED ENTITY:

BUSINESS ASSOCIATE:

Organogenesis Inc.

By: _____

By: _____

Carson VanZant

(please print)

(please print)

Title: Chairman

Title: _____

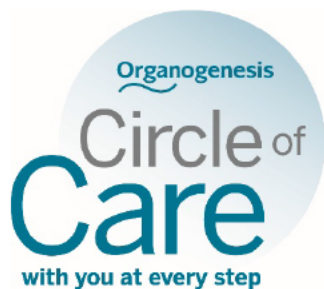
Date: 2/22/2022

Date: _____

NPI Number: CAH371330-00

List all shipping addresses associated with the “Covered Entity” on page 1 of the BAA:

- 1)
- 2)
- 3)
- 4)
- 5)



Organogenesis Inc. Credit Application

Mangum City Hospital Authority, DBA:Mangum Regional Medical Center			1 Wickersham Drive, Mangum, OK 73554			5807823353		
Company Name			Address			Phone Number		
PO Box 280			1 Wickersham Drive					
Billing Address			Shipping Address					
Mangum, OK 73554			Mangum, OK 73554					
City State Zip			City State Zip					
AP@mangumregional.org			580-782-3353					
Accounts Payable Contact			Accounts Payable Phone Number & Fax Number					

Type of Ownership: ☐ Corporation ☐ Partnership ☐ Sole Proprietor-Owner's Name: _____

☒ Government ☐ Non-Profit Years in Business 4

In the previous 5 years, have you done business under another name? ☐ Yes ☒ No

If yes, please provide previous business name: _____

BANK REFERENCE

Name			Phone Number			Fax Number		
Account Number:			Contact:					

OPEN ACCOUNT REFERENCES

1.	Name			Phone Number			Fax Number		
	Address			City			State Zip		
2.	Name			Phone Number			Fax Number		
	Address			City			State Zip		
3.	Name			Phone Number			Fax Number		
	Address			City			State Zip		

Dun & Bradstreet Number: _____ Tax ID #: _____

Authorized Signature: _____ Date: _____

Print Name: _____ Title: _____

INTER-OFFICE USE ONLY	Date:
Credit Limit:	Approved by:



2022 Dues Assistance Form

Member hospital: _____

2022 Dues: \$ _____

Payment #	Proposed Payment Date	Proposed Payment Amount

Requests for dues payment terms extending beyond June 30 must be accompanied by a copy of the hospital's last balance sheet and income statement, and a description of the circumstances necessitating the request. Please attach a statement if this space is not sufficient.

Payment Plan Approvals:

Approved by:

Hospital Chief Executive Officer

Date

Patti Davis, President

Date

Oklahoma Hospital Association

Dept. #96-0298

Oklahoma City, OK 73196-0298

Phone: (405) 427-9537

Fax: (405) 424-4507

Email: wells@okoha.com



Checks To:
Dept. #96-0298
Oklahoma City, OK 73196-0298

Credit Card Payments To:
4000 Lincoln Boulevard
Oklahoma City, OK 73105
Tele (405) 427-9537 • Fax (405) 424-4507

DUES INVOICE

Item 20.

I.D. #	10636	PAGE
MEMBER TYPE	Short Term Hosp	
DATE	01/26/2022	MEMBER SINCE
Invoice #	37812	

Mangum Regional Medical Center
PO Box 280
Mangum, OK 73554-0280

ADDRESS CORRECTION REQUESTED

2022 OHA Membership Dues 01/01/2022 thru 12/31/2022	13,188.00
Total Due	13,188.00

****All dues payments made by credit cards are subject to a 3% processing fee**

NOTE:
2022 OHA Membership Dues are payable on receipt.

Each year the OHA is required to estimate the nondeductible portion of your annual dues allocable to certain lobbying and political expenditures, including "direct contact lobbying" expenses, as defined in the Internal Revenue Code. "Direct contact lobbying" includes such activities as meeting, conversing on the telephone, sending a letter, or other similar means of communication with a federal or state legislator. OHA estimates for 2022 our lobbying expenditures attributable to this regulation represent 21% of your dues. The percentage attributable to OHA's total advocacy activities is much greater, including such activities as policy development, addressing regulatory and compliance issues, communicating with members, and generally representing the interests of our members before other agencies and organizations.

REMITTANCE STUB

(Please return this portion of original with payment)
10636 Short Term Hosp

2022 OHA Membership Dues	13,188.00
Total Due	13,188.00

Mangum Regional Medical Center
PO Box 280
Mangum, OK 73554-0280

ADDRESS CORRECTION REQUESTED

METHOD OF PAYMENT

Circle Type: VISA, MC, AMEX, DISC
Card Number:
Exp. Date: (Required)
Authorized
Signature:

DATA USE LICENSE AGREEMENT

By obtaining this data (hereafter called "HINs"), I (hereinafter referred to as the Licensee Organization) hereby agree that I am licensing from the Health Industry Business Communications Council (hereinafter referred to as HIBCC or the Licensor) the use of these HINs for a period of one year for a license fee as calculated as a consequence of this download. I further agree to the following terms:

HINs and any compilation of HINs remain the sole property of HIBCC. The licensee will take no action to infringe on the rights of the Licensor therein.

1. Licensee acknowledges that the Data constitutes valuable copyrighted and proprietary information of Licensor, covered by the Copyright Registrations #TX-8-748-740, #TX-6-589-387, and #TX-5-522-923. Licensee agrees not to sell or release data to any other individual, association, firm, parent or subsidiary organization, or other entity whatsoever, except as permitted by Licensor. The HIBCC Authorized Licensees list can be found at: [here](#)

2. If the Licensee is a data reselling organization Licensee agrees to use the HINs strictly for internal uses and is prohibited from selling or otherwise distributing or disclosing HINs to any third party, including customers or clients of Licensee, without the prior written consent of Licensor.

3. This Agreement shall take effect upon completion of the download of HIN data.

4. The obligation of confidence and nondisclosures assumed by Licensee hereunder shall not apply to: a) the information which at the time of disclosure is in the public domain; or b) Information which thereafter lawfully becomes a part of the public domain other than through disclosure by Licensee, or c) information known to Licensee prior to licensors' disclosures to Licensee; or d) Information which is lawfully disclosed to Licensee by a third party not under an obligation of confidentiality to licensor with respect to said information.

5. This agreement and HIN are renewable annually upon payment of a \$50 annual renewal fee (licensure will be notified by HIBCC annually).

Having read the above, and having understood the terms and conditions of the Agreement, Licensee agrees to assume full responsibility for compliance with this agreement. Any breach of this Agreement or any terms therein will subject Licensee to any and all injunctive relief and legal and equitable remedies available to the Licensor.



The Health Industry Number (HIN) for Providers



The HIN is a unique and standardized identifier that enumerates hospitals, providers, suppliers, and all other partners doing business in the supply chain. It is the method used by your trading partners for identifying locations of services and activities at your facilities.

HIN information is available to you, as a hospital or provider, without charge, via your GPO (Group Purchasing Organization) or medical supplier/distributor.

Organizations are encouraged to periodically review and update their HIN assignments, as well as to request additional assignments for locations that have not yet been enumerated with a HIN.

As a Provider you may also access your HIN directly from HIBCC. The process can be initiated by completing the HIN request form in the Obtain Your HIN link below.

Please Review This Section Before Obtaining Your HIN

Fee per HIN when applied directly with HIBCC:

- Initial fee – \$100.00
- Annual renewal fee – \$50.00

The facility must either be already open, or opening within 30 (calendar) days in order for the HIN to be assigned.

1. The first step is to fill out the Data License Use Agreement.
2. Next you will be redirected to a page where you will fill out additional information needed to assign the HIN, and you will enter your payment information.
3. Once all proper paperwork is received, we will initiate a HIN request, and once complete, your HIN assignment will be emailed to you.

Contact HIBCC Today

Should you have additional questions, [click here](#) to contact us or call **(602) 381-1091**.



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Step 1 of 2

50%

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☐ **I agree to the Data Use License Agreement.**

Date (Required)~~10/19/2021~~

2/2/22

**Name of Licensee Organization** (Required)

Mangum Regional Medical Center

Contact Name (Required)

Dale

First

Clayton

Last**Title** (Required)

CEO/Admin.

Contact Email Address (Required)

dale@cohesivehealthcare.net

Contact Phone Number (Required)

580-782-3353

Address (Required)

1 Wickersham Drive

Street Address**Address Line 2**

Mangum

City

OK

State / Province / Region

73554

ZIP / Postal Code

United States



Country

Obtain Your HIN

To obtain your HIN, please fill out the information below. Should you have any questions, please email dba@hibcc.org.

The HIN will be assigned to this location.

HIN FEE (Required)

Price: \$100.00

Is this a Human or Animal Health Facility? (Required)

- ☒ Human Health
☐ Animal Health

Are you applying for a 340B PHS Drug Pricing Program HIN? (340B ID must be provided.) (Required)

- ☒ Yes
☐ No

Organization/Company (Required)

Rudolf Discount Drug

Shipping Address (Required)

CAH371330-00

Street Address

101 N. Louis Tittle Ave.

Address Line 2

MANGUM

City

OK

State / Province / Region

73554

ZIP / Postal Code

United States



Country

Telephone (Required) Products#

580-782-2131

Click 'Next' to pay and submit your HIN application.

Next

Interested in Becoming a HIN Licensee?

[License the HIN System](#)

[HIN Data Licensing Guidelines](#)

[View HIN Licensee List](#)

[HIN Resource Center](#)

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iHIN – HIBCC’s HIN Web Based Portal

Access the iHIN Web-Based Portal

Contact HIBCC



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Step 2 of 2

100%

Billing Contact Information

Organization/Company (Required) *MRMC*

Mangum Regional Medical Center

Name (Required)

Dale Clayton

First

Clayton

Last

Title (Required)

ceo/Admin.

Billing Address (Required)

TBD

The address must match your credit card billing address for the transaction to complete.

Street Address

Address Line 2

City

State / Province / Region

ZIP / Postal Code

United States



Country

Billing Email (Required)

ap@manquimRegional.org

Billing Telephone (Required)

580-782-3353 x225

Credit Card Details *(Required)***Card Number****Security Code****Expiration Date****Cardholder Name****Total**

\$100.00

Payment Authorization & Terms *(Required)*

By checking this box, I authorize HIBCC to charge my credit card above for the agreed-upon transaction. The HIN fee is non-refundable and will be processed according to the information submitted on this form.

☒ I authorize HIBCC to charge my credit card.

Do not click the "Submit" button more than once. Doing so could result in duplicate charges to your credit card.

Previous**Submit**

Hospital Vendor Contract Summary Sheet

1. ☒ Existing Vendor ☐ New Vendor
2. **Name of Contract:** HIBCC HIN Contract
3. **Contract Parties:** Health Industry Business Communications Countil and MCHA/MRMC.
4. **Contract Type Services:** Health Industry Number Licensing Authority.
5. **Impacted Hospital Departments:** Pharmacy
6. **Contract Summary:** This number will allow PharmaForce, Pucketts and MRMC to participate more efficiently in the benefits of the 340B prescription discount program.
7. **Cost:** ☒ \$100 Initial Fee; \$50 Annual Renewal
8. **Prior Cost:** ☒ N/A
9. **Term:** Yearly
10. **Termination Clause:** N/A
11. **Other:**

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HIN information is available to you, as a hospital or provider, without charge, via your GPO (Group Purchasing Organization) or medical supplier/distributor.

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Step 1 of 2

50%

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☐ **I agree to the Data Use License Agreement.**

Date (Required)

10/19/2021

2/2/22

**Name of Licensee Organization** (Required)

Mangum Family Clinic

Contact Name (Required)

Dale

First

Clayton

Last**Title** (Required)

CEO/Admin.

Contact Email Address (Required)

dale @ cohesive health care. net

Contact Phone Number (Required)

580-782-2000

Address (Required)

118 S. Louis Tittle

Street Address**Address Line 2**

Mangum

City

OK

State / Province / Region

73554

ZIP / Postal Code

United States



Country

Obtain Your HIN

To obtain your HIN, please fill out the information below. Should you have any questions, please email dba@hibcc.org.

The HIN will be assigned to this location.

HIN FEE (Required)

Price: \$100.00

Is this a Human or Animal Health Facility? (Required)

- ☒ Human Health
☐ Animal Health

Are you applying for a 340B PHS Drug Pricing Program HIN? (340B ID must be provided.) (Required)

- ☒ Yes
☐ No

CAH 371330-01

Organization/Company (Required)

Puckett Discount Drug

Shipping Address (Required)

Street Address

101 N. Levi's Tittle Ave.

Address Line 2

Mangum

City

OK

State / Province / Region

73554

ZIP / Postal Code

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Country

Telephone *(Required)*

580-782-2131

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[HIN Data Licensing Guidelines](#)

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Step 2 of 2

100%

Billing Contact Information

Organization/Company (Required)

Mangum Family Clinic

Name (Required)

Dale

First

Clayton

Last

Title (Required)

CEO/Admin.

Billing Address (Required)

The address must match your credit card billing address for the transaction to complete.

Street Address

Address Line 2

City

State / Province / Region

ZIP / Postal Code

United States

Country

Billing Email (Required)

ap@mangumregional.org

Billing Telephone (Required)

580-782-3353 x 225

Credit Card Details *(Required)***Card Number****Security Code****Expiration Date****Cardholder Name****Total**

\$100.00

Payment Authorization & Terms *(Required)*

By checking this box, I authorize HIBCC to charge my credit card above for the agreed-upon transaction. The HIN fee is non-refundable and will be processed according to the information submitted on this form.

☐ **I authorize HIBCC to charge my credit card.**

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Previous**Submit**

Hospital Vendor Contract Summary Sheet

1. ☒ Existing Vendor ☐ New Vendor
2. **Name of Contract:** HIBCC HIN Contract
3. **Contract Parties:** Health Industry Business Communications Council and MCHA/MRMC/MFC.
4. **Contract Type Services:** Health Industry Number Licensing Authority.
5. **Impacted Hospital Departments:** Pharmacy
6. **Contract Summary:** This number will allow PharmaForce, Pucketts, MRMC and MFC to participate more efficiently in the benefits of the 340B prescription discount program.
7. **Cost:** ☒ \$100 Initial Fee; \$50 Annual Renewal
8. **Prior Cost:** ☒ N/A
9. **Term:** Yearly
10. **Termination Clause:** N/A
11. **Other:**

Hospital Vendor Contract Summary Sheet

1. ☒ Existing Vendor ☐ New Vendor
2. **Name of Contract:** BKD 2021 Cost Report Engagement Letter
3. **Contract Parties:** BKD LLP
4. **Contract Type Services:** Cost Report Services
5. **Impacted Hospital Departments:** Finance
6. **Contract Summary:** Preparation of the 2021 cost report. BKD has prepared the last several cost reports for the facility.
7. **Cost:** ☒ Estimated cost is \$14,850
8. **Prior Cost:** ☒

2020 - \$17,680

2017 - \$20,280
9. **Term:** N/A
10. **Termination Clause:** N/A
11. **Other:** N/A

February 3, 2022

Mr. Carson VanZant, Board Chair
Mangum Regional Hospital
1 Wickersham Street
Mangum, OK 73554

We appreciate your selection of **BKD, LLP** as your service provider and are pleased to confirm the arrangements of our engagement in this contract. Within the requirements of our professional standards and any duties owed to the public, regulatory, or other authorities, our goal is to provide you **Unmatched Client Service®**.

In addition to the terms set forth in this contract, including the detailed **Scope of Services**, our engagement is governed by the following, incorporated fully by this reference:

- HIPAA Business Associate Agreement
- Terms and Conditions Addendum

Summary Scope of Services

As described in the attached **Scope of Services**, our services will include the following:

- Preparing the Medicare Cost Report for the Year Ended December 31, 2021

Engagement Fees

We have estimated the time required by our engagement and the fees will be \$14,850. In addition, you will be billed travel costs and fees for services from other professionals, if any, as well as an administrative fee of five (5) percent to cover items such as copies; postage and other delivery charges; supplies; technology-related costs such as software licensing, user access, and research tools; and similar expense items.

Our fees are based upon the understanding that your personnel will be available to assist us.

Our engagement fees do not include any time for inquiries from regulators, including the submission of additional information or response to audit or desk review adjustments, or depositions, testimony, or other services involving such matters. Charges for any such services will be billed separately.

Our pricing for this engagement and our fee structure are based upon the expectation that our invoices will be paid promptly. Payment of our invoices is due upon receipt.

Contract Agreement

Please sign and return this contract to indicate your acknowledgment of, and agreement with, the arrangements for our services including our respective responsibilities.

BKD, LLP

Acknowledged and agreed to as it relates to the entire contract, including the **Scope of Services, HIPAA Business Associate Agreement, and Terms and Conditions Addendum**, on behalf of MANGUM REGIONAL HOSPITAL.

By: _____
[Name and Title]

Date: _____

EJT/TCW/rcmh

AM: 1183982

Scope of Services

The following apply for all services:

**Our
Responsibilities**

We will not make management decisions or perform management responsibilities, the responsibility for which remains with management and the Board of Directors. We will also not perform any of your obligations, nor are we responsible for managing operations of the business.

We will use and rely on information furnished by you, your employees, and representatives. We will not investigate or verify the accuracy or completeness of such information.

**Limitations &
Fraud**

Unless specifically noted within our procedures, this engagement is not designed to prevent or discover errors, misrepresentations, fraud, or illegal acts, and you agree we have no such responsibility.

Because of the limits in any internal control structure, errors, fraud, illegal acts, or instances of noncompliance may occur and not be detected. Also, in the future, procedures could become inadequate because of changes in conditions or deterioration in design or operation. Two or more people may also circumvent controls, or management may override the system.

Our work does not include any services not specifically outlined in this contract.

**Responsibility for
Outcomes**

We may perform additional services for you that are not covered by this contract. You agree to assume full responsibility for the substantive outcomes of the contracted services and for any other services we may provide, including any findings that may result.

You also acknowledge these services are adequate for your purposes, and you will establish and monitor the performance of these services to ensure they meet management's objectives. All decisions involving management responsibilities related to these services will be made by you, and you accept full responsibility for such decisions.

We understand you have designated (or will) a management-level individual to be responsible and accountable for overseeing the performance of these services, and you have determined (or will) this individual is qualified to conduct such oversight.

Opinion

We have not been engaged to provide an opinion with respect to the degree of compliance with your policies and procedures or applicable laws and/or regulations. Also, this engagement is not intended to evaluate the effectiveness of your controls over compliance with Medicare, Medicaid, IRS, or other laws or regulations, or the degree of compliance with those laws or regulations. In addition, management is responsible for advising us of any adverse communications with its regulators or other third parties, including its legal counsel, which may affect compliance with laws and regulations related to our services.

Routine Requests Regulators, such as Medicare Administrative Contractors, State Medicaid Agencies, and contracted cost report auditors, make routine requests in connection with activities such as cost report and DSH survey and application acceptance, desk reviews, settlements, and interim payment calculations. To facilitate timely responses to these routine requests, by signature on this contract, you have requested that we provide information directly to the regulators. We will notify you of routine requests received directly by us from regulators. Responses to such requests will be billed separately.

Except for the responses to routine requests by regulators, our engagement will not include the submission of documentation to any third parties unless we are separately engaged to do so.

Third-Party Submissions Our engagement will include submission of the Medicare cost report to Novitas Solutions, Inc. (Novitas) on your behalf. We have your authorization to access and submit your Medicare cost report electronically using the Medicare Cost Report e-Filing (MCR eF) portal. We will not make submissions to any other third parties on your behalf unless we are separately engaged to do so.

Additional Costs Related to COVID-19 Our fees do not consider additional efforts related to the SARS-CoV-2 virus and the incidence of COVID-19 environment and the complexities and uncertainties involved with reimbursement reporting related to the various provisions within the new laws and the continued issuance of interpretative and procedural guidance from federal agencies. Such amounts will be billed based on time expended.

Cost Report Preparation

While cost report preparation involves assembly of information in a financial statement format, that information is solely for cost report purposes and should not be used for any other purpose. Management is responsible for the representations contained in the cost reports. That responsibility includes posting any accounting entries determined to be needed as part of the cost report preparation process.

Our engagement is not designed to prevent or detect and cannot be relied upon to prevent or detect fraud, abusive acts, errors, and omissions including, but not limited to:

- Nonallowable costs that you have not identified or that are misclassified or combined in another account
- Insufficient underlying documentation to support the information you have provided to us
- Billing errors, including coding errors, billing for noncovered services, and improper bundling or unbundling of charges
- Insufficient medical records documentation of physician orders, medical necessity of services, or performance of services
- Inappropriate physician arrangements, including payments for referrals or contracts that do not comply with the laws commonly known as the “Stark” or “anti-kickback” laws
- Misstatements that might exist due to fraudulent financial reporting or misappropriation of assets
- Failure to comply with the Medicare and Medicaid conditions of participation
- Failure to comply with the Internal Revenue Code and related regulations
- Related-party costs that you have not disclosed to us

Our timely completion depends on the level and timing of assistance you provide us in accumulating information and responding to our inquiries. Inaccuracies or delays in providing this information or the responses may result in an untimely cost report filing and may also impact our fees.

Cost reports are subject to review by administrative contractors and others with oversight responsibility. Professional judgment is used in resolving questions where the cost report and reimbursement rules and regulations are unclear. You understand that reviewers may choose to interpret rules and regulations in a manner different than that reflected in the cost reports, and reviewers may propose adjustments to your cost reports which could have an adverse effect on your cost report settlements.

Management acknowledges and understands their responsibility for the following:

- Establishing and maintaining effective internal control over financial reporting
- Setting the proper tone
- Creating and maintaining a culture of honesty and high ethical standards
- Establishing appropriate controls to prevent, deter, and detect fraud, illegal acts, and noncompliance with laws and regulations
- Submission of the cost report and any related materials to Novitas is your responsibility. You will review the information we submit and will be solely responsible for its accuracy and completeness. You will be responsible for signing the Worksheet S certification page of the Medicare cost report. If you identify any errors or discrepancies in the submissions, it is your responsibility to notify us to discuss resolution options

- Agreeing to assist in establishing BKD as an authorized user to permit access to the cost reporting secure website/online portal. You agree to accept all responsibility for electronic submission of the cost report and supporting documentation. You agree to hold BKD harmless as a result of providing, maintaining, and accessing the MCRéF portal on your behalf
- Notifying us timely and, as applicable, providing us copies of any correspondence received by you from regulators regarding the cost report

HIPAA Business Associate Agreement

We agree not to use or disclose Protected Health Information (“PHI”) obtained or produced in any form of media during the course of our work in a manner prohibited by the *Health Insurance Portability and Accountability Act of 1996* (“HIPAA”), as amended. We may use or disclose PHI for purposes of (a) performing our engagement, (b) management and administration of BKD, or (c) carrying out legal responsibilities of BKD. We will not further disclose information except as permitted or required by this contract or as required by law. When using or disclosing PHI in relation to this engagement, we will limit disclosures as required by HIPAA. We will not use PHI in any marketing activities in a manner that would violate HIPAA. We represent to you that we have implemented what we consider to be appropriate administrative, physical, and technical safeguards to protect the confidentiality, integrity, and availability of PHI as required for us as a business associate to comply with HIPAA.

With respect to your PHI, we will report to you any breach (as defined in 45 CFR 164.402), material security incident, or use or disclosure not authorized by this agreement and, to the extent practical, assist you in mitigating any harmful effects caused by breaches, material security incidents, or unauthorized uses or disclosures of which we become aware. To assist you in fulfilling your responsibility to notify impacted individuals and others of a breach involving unsecured PHI (as required under 45 CFR 164.400 et seq.), in this report we will identify to you, to the extent reasonably possible:

1. Each individual whose unsecured PHI was subject to the breach.
2. Any other available information you are required to include in your notification to such individual(s) or others under 45 CFR 164.404(c).

We agree that any material violation of these confidentiality provisions by us entitles you to terminate this engagement. Similarly, if we become aware of a violation of HIPAA by you that cannot be or is not timely cured, we may be obligated to terminate this engagement.

BKD agrees to:

1. Upon their request, make available to the Secretary of Health and Human Services (HHS) our internal practices and books and records relating to the use and disclosure of PHI for purposes of determining your compliance with the Security and Privacy Rule, subject to any applicable legal privileges.
2. Make available information necessary for you to make an accounting of disclosures of PHI about an individual.
3. To the extent we maintain information that is part of a Designated Record Set, make available information necessary for you to respond to requests by individuals for access to PHI that is not in your possession but is considered part of a Designated Record Set.
4. Upon receipt of a written request from you, incorporate any amendments or corrections to PHI contained in our workpapers in accordance with the Security and Privacy Rule to the extent such PHI is considered part of a Designated Record Set.

For purposes of this agreement, the term “Security and Privacy Rule” refers to the final rules published to implement the Administrative Simplification provisions of the *Health Insurance Portability and Accountability Act of 1996*, specifically 45 CFR Parts 160 and 164. The terms “Protected Health

Information” and “Designated Record Set” have the same meaning as defined in the Security and Privacy Rule.

At the conclusion or termination of this engagement, any PHI retained by us will be subject to the same safeguards as for active engagements.

We will obtain from any agents, including subcontractors, to whom we provide PHI received from you, or created or received by us on behalf of you, an agreement to the same restrictions and conditions that apply to us with respect to such PHI.

To the extent that any relevant provision of HIPAA is eliminated or held to be invalid by a court of competent jurisdiction, the corresponding portion of this agreement shall be deemed of no force and effect for any purpose. To the extent that any relevant provision of HIPAA is materially amended in a manner that changes the obligations of business associates or covered entities that are embodied in term(s) of this engagement, the Parties agree to negotiate in good faith appropriate amendment(s) to this engagement to give effect to such revised obligations. In addition, the terms of this engagement should be construed in light of any interpretation and/or guidance on HIPAA issued by HHS from time to time.

BKD, LLP Terms and Conditions Addendum

GENERAL

1. **Overview.** This addendum describes **BKD, LLP's** standard terms and conditions ("Terms and Conditions") applicable to Our provision of services to the Client ("You"). The Terms and Conditions are a part of the contract between You and **BKD, LLP**. For the purposes of the Terms and Conditions, any reference to "Firm," "We," "Us," or "Our" is a reference to **BKD, LLP** ("BKD"), and any reference to "You" or "Your" is a reference to the party or parties that have engaged Us to provide services.

BILLING, PAYMENT, & TERMINATION

2. **Billing and Payment Terms.** We will bill You for Our professional fees and costs as outlined in Our contract. Payment is due upon receipt of Our billing statement. Interest will be charged on any unpaid balance after 30 days at the rate of 10 percent per annum, or as allowed by law at the earliest date thereafter, and highest applicable rate if less than 10 percent.

We reserve the right to suspend or terminate Our work for this engagement or any other engagement for nonpayment of fees. If Our work is suspended or terminated, You agree that We will not be responsible for Your failure to meet governmental and other deadlines, for any penalties or interest that may be assessed against You resulting from Your failure to meet such deadlines, and for any other damages (including but not limited to consequential, indirect, lost profits, or punitive damages) incurred as a result of the suspension or termination of Our services.

Our fees may increase if Our duties or responsibilities are increased by rulemaking of any regulatory body or any additional new accounting or auditing standards. Our engagement fees do not include any time for post-engagement consultation with Your personnel or third parties, consent letters and related procedures for the use of Our reports in offering documents, inquiries from regulators, or testimony or deposition regarding any subpoena. Charges for such services will be billed separately.

3. **Billing Records.** If these services are determined to be within the scope and authority of Section 1861(v)(1)(I) of the Social Security Act, We agree to make available to the Secretary of Health and Human Services, or to the U.S. Comptroller General, or any of their duly authorized representatives, such of Our books, documents, and records that are necessary to certify the nature and extent of Our services, until the expiration of four (4) years after the furnishing of these services. This contract allows access to contracts of a similar nature between subcontractors and related organizations of the subcontractor, and to their books, documents, and records.
4. **Termination.** Either party may terminate these services in good faith at any time for any reason, including Your failure to comply with the terms of Our contract or as We determine professional standards require. Both parties must agree, in writing, to any future modifications or extensions. If services are terminated, You agree to pay BKD for time expended to date. In addition, You will be billed costs and fees for services from other professionals, if any, as well as an administrative fee of four (4) percent to cover items such as copies, postage and other delivery charges, supplies, technology-related costs such as software licensing, user access, and research tools, and similar expense items.

DISPUTES & DISCLAIMERS

5. **Mediation.** Any dispute arising out of or related to this engagement will, prior to resorting to litigation, be submitted for nonbinding mediation upon written request by either party. Both parties agree to try in good faith to settle the dispute in mediation. Unless the parties agree otherwise, the American Arbitration Association ("AAA") will administer any such mediation in accordance with its Commercial Mediation Rules. The mediator will be selected by agreement of the parties. If We cannot agree, a mediator shall be designated by the AAA. The mediation proceeding shall be confidential. Each party will bear its own costs in the mediation, but the fees and expenses of the mediator will be shared equally.
6. **Indemnification.** You agree to indemnify, defend, and hold harmless BKD and any of its partners, principals, shareholders, officers, directors, members, employees, agents, or assigns with respect to any and all claims arising from this engagement, regardless of the nature of the claim, and including the negligence of any party, except to the extent caused by the intentional or willful misconduct of BKD. This provision shall not apply if enforcement is disallowed by applicable law or professional standards.
7. **Statute of Limitations.** You agree that any claim or legal action arising out of or related to this contract and the services provided hereunder shall be commenced no more than one (1) year from the date of delivery of the work product to You or the termination of the services described herein (whichever is earlier), regardless of any statute of limitations prescribing a longer period of time for commencing such a claim under law. This time limitation shall apply regardless of whether BKD performs other or subsequent services for You. A claim is understood to be a demand for money or services, demand for mediation, or the service of suit based on a breach of this contract or the acts or omissions of BKD in performing the services provided herein. This provision shall not apply if enforcement is disallowed by applicable law or professional standards.
8. **Waiver of Certain Damages.** In no event shall BKD be liable to You or a third party for any indirect, special, consequential, punitive, or exemplary damages, including but not limited to lost profits, loss of revenue, interruption, loss of use, damage to goodwill or reputation, regardless of whether You were advised of the possibility of such damages, regardless of whether such damages were reasonably foreseeable, and regardless of whether such damages arise under a theory of contract, tort, strict liability, or otherwise.
9. **Limitation of Liability.** You agree that BKD's liability, if any, arising out of or related to this contract and the services provided hereunder, shall be limited to the amount of the fees paid by You for services rendered under this contract. This limitation shall not apply to the extent it is finally, judicially determined that the liability resulted from the intentional or willful misconduct of BKD. This provision shall not apply if enforcement is disallowed by applicable law or professional standards.
10. **Severability.** If any portion of this contract is deemed invalid or unenforceable, said finding shall not operate to invalidate the remainder of the terms set forth in this contract.

11. **Assignment.** You acknowledge and agree that the terms and conditions of this contract shall be binding upon and inure to the parties' successors and assigns, subject to applicable laws and regulations.
12. **Disclaimer of Legal or Investment Advice.** Our services do not constitute legal or investment advice. You should seek the advice of legal counsel in such matters. Regulatory authorities may interpret circumstances differently than We do. In addition, the applicable laws, regulations, and regulators' enforcement activities may change over time.

RECORDS, WORKPAPERS, DELIVERABLES, & PROPRIETARY INFORMATION

13. **Maintenance of Records.** You agree to assume full responsibility for maintaining Your original data and records and that BKD has no responsibility to maintain this information. You agree You will not rely on BKD to provide hosting, electronic security, or backup services, e.g., business continuity or disaster recovery services, to You unless separately engaged to do so. You understand that Your access to data, records, and information from BKD's servers, i.e., BKDconnect, can be terminated at any time and You will not rely on using this to host Your data and records.
14. **BKD Workpapers.** Our workpapers and documentation retained in any form of media for this engagement are the property of BKD. We can be compelled to provide information under legal process. In addition, We may be requested by regulatory or enforcement bodies to make certain workpapers available to them pursuant to authority granted by law or regulation. Unless We are prohibited from doing so by law or regulation, BKD will inform You of any such legal process or request. You agree We have no legal responsibility to You in the event We determine We are obligated to provide such documents or information. In addition, You agree to compensate or reimburse BKD for all costs and expenses, including reasonable attorney's fees, associated with BKD's compliance with requests or demands for its workpapers or other information related to this engagement, and for any testimony required by summons or subpoena.
15. **Use of Deliverables and Drafts.** You agree You will not modify any deliverables or drafts prepared by Us for internal use or for distribution to third parties. You also understand that We may on occasion send You documents marked as draft and understand that those are for Your review purpose only, should not be distributed in any way, and should be destroyed as soon as possible.
16. **Proprietary Information.** You acknowledge that proprietary information, documents, materials, management techniques, and other intellectual property are a material source of the services We perform and were developed prior to Our association with You. Any new forms, software, documents, or intellectual property We develop during this engagement for Your use shall belong to Us, and You shall have the limited right to use them solely within Your business. All reports, templates, manuals, forms, checklists, questionnaires, letters, agreements, and other documents which We make available to You are confidential and proprietary to Us. Neither You, nor any of Your agents, will copy, electronically store, reproduce, or make any such documents available to anyone other than Your personnel. This provision will apply to all materials whether in digital, "hard copy" format, or other medium.

REGULATORY

17. **U.S. Securities and Exchange Commission ("SEC") and other Regulatory Bodies.** Where We are providing services either for (a) an entity that is registered with the SEC, (b) an affiliate of such registrant, or (c) an entity or affiliate that is subject to rules, regulations, or standards beyond those of the American Institute of Certified Public Accountants ("AICPA"), any term of this contract that would be prohibited by or impair Our independence under applicable law or regulation shall not apply to the extent necessary only to avoid such prohibition or impairment.
18. **BKD Not a Municipal Advisor.** BKD is not acting as Your municipal advisor under Section 15B of the *Securities Exchange Act of 1934*, as amended. As such, BKD is not recommending any action to You and does not owe You a fiduciary duty with respect to any information or communications regarding municipal financial products or the issuance of municipal securities. You should discuss such matters with internal or external advisors and experts You deem appropriate before acting on any such information or material provided by BKD.

TECHNOLOGY

19. **Electronic Sites.** You agree to notify Us if You desire to place Our report(s), along with other information, such as a report by management or those charged with governance on operations, financial summaries or highlights, financial ratios, etc., on an electronic site. You recognize that We have no responsibility to review information contained in electronic sites.
20. **Electronic Signatures and Counterparts.** This contract and other documents to be delivered pursuant to this contract may be executed in one or more counterparts, each of which will be deemed to be an original copy and all of which, when taken together, will be deemed to constitute one and the same agreement or document, and will be effective when counterparts have been signed by each of the parties and delivered to the other parties. Each party agrees that the electronic signatures, whether digital or encrypted, of the parties included in this contract are intended to authenticate this writing and to have the same force and effect as manual signatures. Delivery of a copy of this contract or any other document contemplated hereby, bearing an original manual or electronic signature by facsimile transmission (including a facsimile delivered via the internet), by electronic mail in "portable document format" (".pdf") or similar format intended to preserve the original graphic and pictorial appearance of a document, or through the use of electronic signature software, will have the same effect as physical delivery of the paper document bearing an original signature.
21. **Electronic Data Communication and Storage.** In the interest of facilitating Our services to You, We may send data over the internet, temporarily store electronic data via computer software applications hosted remotely on the internet, or utilize cloud-based storage. Your confidential electronic data may be transmitted or stored using these methods. In using these data communication and storage methods, We employ measures designed to maintain data security. We use reasonable efforts to keep such communications and electronic data secure in accordance with Our obligations under applicable laws, regulations, and professional standards.

You recognize and accept that We have no control over the unauthorized interception or breach of any communications or electronic data once it has been transmitted or if it has been subject to

unauthorized access while stored, notwithstanding all reasonable security measures employed by Us. You consent to Our use of these electronic devices and applications during this engagement.

OTHER MATTERS

22. **Third-Party Service Providers.** BKD may from time to time utilize third-party service providers, e.g., domestic software processors or legal counsel, or disclose confidential information about You to third-party service providers in serving Your account. BKD maintains, however, internal policies, procedures, and safeguards to protect the confidentiality and security of Your information. In addition, BKD will secure confidentiality agreements with all service providers to maintain the confidentiality of Your information. If We are unable to secure an appropriate confidentiality agreement, You will be asked to consent prior to BKD sharing Your confidential information with the third-party service provider.
23. **Independent Contractor.** When providing services to You, We will be functioning as an independent contractor; and in no event will We or any of Our employees be an officer of You, nor will Our relationship be that of joint venturers, partners, employer and employee, principal and agent, or any similar relationship giving rise to a fiduciary duty to You. Decisions regarding management of Your business remain the responsibility of Your personnel at all times.
24. **Hiring of BKD Personnel.** We ask that You respect the employment relationship that Our personnel have with Our firm and to refrain from any employment offers to BKD personnel. However, if You find it necessary to make an offer of employment and if it is accepted, during the term of this engagement and for a period of 18 months after BKD stops providing services, You agree that We will be paid a one-time employment fee equal to 100 percent of the employee's highest annual salary. This fee will be payable prior to Our personnel commencing employment with You.
25. **Use of BKD Name.** Any time You intend to reference BKD's firm name in any manner in any published materials, including on an electronic site, You agree to provide Us with draft materials for review and approval before publishing or posting such information.
26. **Praxity.** BKD is an independent accounting firm allowed to use the name "Praxity" in relation to its practice. BKD is not connected, however, by ownership with any other firm using the name "Praxity." BKD will be solely responsible for all work carried out on Your behalf. In deciding to engage BKD, You acknowledge that We have not represented to You that any other firm using the name "Praxity" will in any way be responsible for Our work.
27. **BKD Status as LLP.** BKD is a registered limited liability partnership under Missouri law. Under applicable professional standards, partners of **BKD, LLP** have the same responsibilities as do partners in a general accounting and consulting partnership with respect to conformance by themselves and other professionals in BKD with their professional and ethical obligations. However, partners in a registered limited liability partnership do not have individual civil liability, directly or indirectly, for any debts, obligations, or liabilities of or chargeable to the registered limited liability partnership or each other, whether arising in tort, contract, or otherwise.
28. **Entire Agreement.** The contract, including this *Terms and Conditions Addendum* and any other attachments or addenda, encompasses the entire agreement between You and BKD and

supersedes all previous understandings and agreements between the parties, whether oral or written. Any modification to the terms of this contract must be made in writing and signed by both You and BKD.

29. **Force Majeure.** We shall not be held responsible for any failure to fulfill Our obligations if such failure was caused by circumstances beyond Our control.