# **AGENDA**

In compliance with the Americans With Disabilities Act, individuals needing special accommodations during this meeting should notify the Lincoln Parish Police Jury at 318-513-6200 at least three working days before the meeting.

## **COMMITTEE MEMBERS**

Annette Straughter, Chair; Hazel Hunter, Matt Pullin, Milton Melton, Sharyon Mayfield

**Call to Order** 

**Invocation** 

**Approval of Agenda** 

#### **Old Business**

1. Discuss and Take Action, If Necessary, Regarding the Local Hospital Enhanced Medicaid Reimbursement Program

#### **New Business**

2. Discuss and Take Action Selection of Contractor for Health Hub

#### **Other Business**

# **Adjournment**

# To be published at least 30 days prior to the meeting.

#### **PUBLIC NOTICE**

NOTICE IS HEREBY GIVEN pursuant to La. R.S. 40:1248.5(B) that a public hearing of the Lincoln Parish Police Jury will be held at its regular meeting place on the third floor of the Lincoln Parish Courthouse, located at 100 West Texas Ave., Ruston, LA on \_\_\_\_\_ at \_\_\_pm to authorize the collection of a local hospital assessment payment as authorized by Section 1, Subpart D-1 of Part I of Chapter 5-E of Title 40 of the Louisiana Revised Statutes of 1950, comprised of La. R.S. 40:1248.1 through 1248.12 and to enact an ordinance to that effect.



State of Louisiana,	Lincoln Parish Police Jury
Ordinance No	, Dated

# An Ordinance to Participate in the Local Health Care Provider Participation Program

WHEREAS, the Louisiana Legislature enacted 2020 La. Act 330, which added Chapter Subpart D-1 of Part I of Chapter 5–E of Title 40 of the Louisiana Revised Statutes of 1950, to be comprised of R.S. 40:1248.1 through 1248.12 to create and provide for a local healthcare provider participation program for the purpose of financing state and local healthcare expenditures under Medicaid through an assessment on certain nongovernmental hospitals operating within a Parish, or Parishes establishing a joint program;

WHEREAS, the cost of healthcare is increasingly expensive;

WHEREAS, the assessment will result in an increase of the federal matching funds to be used to pay healthcare costs;

WHEREAS, those local hospitals that will pay the assessments are in support of the Program; and

NOW THEREFORE, BE IT ORDAINED that the Lincoln Parish Police Jury enacts the following Ordinance to be codified under Chapter \_\_\_\_\_, Article \_\_\_\_\_ - Local Health Care Provider Participation Program, as follows:

Sec \_\_\_\_-1 Local Health Care Provider Participation Program Annual Assessment

For the privilege of operating in this Parish, there is levied upon on any nongovernmental hospital, as defined by law, located within the limits of this Parish, a Local Hospital Assessment for the year 2021 and for each subsequent year.

Sec. \_\_\_-2 Adoption of State Law

The Local Hospital Assessment shall be levied, collected and used in accordance with the provisions of Louisiana Revised Statutes Title 40, Subpart D-1 of Part I of Chapter 5-E, as amended, which are adopted and made a part hereof by reference as if written in extenso.

Sec. \_\_\_\_-3. – Late Payments

The Local Hospital Assessment levied herein shall be due in quarterly payments on March 30, June 30, September 30, and December 30. Any payment not paid within thirty days of the due date shall be deemed delinquent.

Interest at the rate on one and one-quarter (1<sup>1</sup>/<sub>4</sub>) percent per month shall be added to the amount of the delinquent payment and such interest shall be computed from the due date of the payment until itis paid. Such interest may be waived for good cause shown.

Introduced by Juror [] at the	Passed and adopted this day of,
Police Jury Meeting held on,	
2021.	
	Vote:
Advertised in the official journal on	Yeas:
(at least 30 days prior to	
passage) to be considered at the Police Jury	
Meeting to be held on2021.	
	13684411541
CERTIFICATE	
<del></del>	
I, Doug Postel, do hereby certify that I Lincoln Parish Police Jury, State of Louisiana, a is a true copy of an Ordinance adopted by the I held on this day of, 2021, in which a	incoln Parish Police Jury at a monthly meeting
Witness my official signature and seal of, 2021	office at, Louisiana, this day
Doug Postel, Administrator	Richard I. Durrett, President
Lincoln Parish Police Jury	Lincoln Parish Police Jury

Adopted:	
ORDINANCE NO.	
An Ordinance to Participate in t Program	the Local Health Care Provider Participation
	oln Parish Police Jury enacts the following Ordinance to ele Local Health Care Provider Participation
Sec1 Local Health Care Prov	vider Participation Program Annual Assessment
	his Parish, there is levied upon on any nongovernmental in the limits of this Parish, a Local Hospital Assessment it year.
Sec2 Adoption of State Law	
provisions of Louisiana Revised Statute	hall be levied, collected and used in accordance with the es Title 40, Subpart D-1 of Part I of Chapter 5-E, as a part hereof by reference as if written in extenso.
Sec3. – Late Payments	
30, June 30, September 30, and December	vied herein shall be due in quarterly payments on March ber 30. Any payment not paid within thirty days of the ne-quarter (11/4) percent per month shall be added to the such interest shall be computed from the due date of the by be waived for good cause shown.
mi. 1. 1 111 cc 1.	
This ordinance shall become effective	, 2021.
Doug Postel, Administrator Lincoln Parish Police Jury	Richard I. Durrett, President Lincoln Parish Police Jury

	coln Parish Police Jury , Dated			
An Ordinance to Participate in the Local Health Care Provider Participation Program				
WHEREAS, Lincoln Parish Police Jury passe for the purpose of financing stat Medicaid through a Local Health Care Provi 2020 La. Act 330, codified at La. R.S. 40:124	e and local healthcare expenditures under der Participation Program pursuant to the			
WHEREAS, the Lincoln Parish Police Jury dappropriate Medicaid cost reports from thos determine the appropriate assessment; and				
WHEREAS, the committee has reported its i	research and conclusions.			
NOW THEREFORE, BE IT ORDAINED that following Ordinance amending Ordinance NArticle Local Health Care Provider Parfollows:	o, codified at Chapter,			
Sec1 Local Health Care Provider I Assessment	Participation Program Annual			
For the privilege of operating in this I nongovernmental hospital, as defined limits of this Parish, a Local Hospital each subsequent year at the rate of nongovernmental hospital's most recommendation.	l by law, located within the territorial Assessment for the year 2021 and for % of net patient revenue of the			
Introduced by Juror [] at the Police Jury Meeting held on, 2021.	Passed and adopted this day of, 2021.			
Advertised in the official journal on(at least 30 days prior to passage) to be considered at the Police	Vote: Yeas: Nays: Absent:			
Jury Meeting to be held	Abstained:			

# **CERTIFICATE**

the Lincoln Parish Police Jury, State of L and foregoing is a true copy of an Ordina at a monthly meeting held on this day present.	ouisiana, and I hereby ince adopted by the Lin	certify that the above coln Parish Police Jury
Witness my official signature and day of, 2021	seal of office at	, Louisiana, this
Doug Postel, Administrator Lincoln Parish Police Jury	Richard I. Durrett	

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$\Delta d \alpha$	pted:
1 <b>1</b> uo	picu.

Doug Postel, Administrator Lincoln Parish Police Jury

ORDINANCE NO.
An Ordinance to Participate in the Local Health Care Provider Participation Program
BE IT ORDAINED that the Lincoln Parish Police Jury enacts the following Ordinance amending Ordinance No, codified under Chapter, Article Local Health Care Provider Participation Program, as follows:
Sec1 Local Health Care Provider Participation Program Annual Assessment
For the privilege of operating in this Parish, there is levied upon any nongovernmental hospital, as defined by law, located within the territorial limits of this Parish, a Local Hospital Assessment for the year 2021 and for each subsequent year at the rate of % of net patient revenue of the nongovernmental hospital's most recent Medicaid cost report.
This ordinance shall become effective, 2021.

Richard I. Durrett, President Lincoln Parish Police Jury

# [SHERIFF'S LETTERHEAD]

[Date]

# NOTICE OF ASSESSMENT

# LOCAL PROVIDER HEALTH CARE PROVIDER PARTICIPATION PROGRAM FOR LINCOLN PARISH

Payments Due March 30, June 30, September 30 and December 30 \_\_\_\_\_

[Taxpayer] [Address]		LPHCP	Acct. No.
Certified No	Mail	Piece	
Dear [Taxpayer]:			
<b>,</b>	you are hereby n		d Lincoln Parish Ordinance No. assessment for the privilege of doing
	Period: 202 Amount:		
This assessm they may become su			ents on or before the following dates or
March 30, 20 June 30, 202 September 3 December 30	2 0, 202		
Healthcare PPP" wipayment to:  "Sheriff of Li	ith a notation of	f your account numbe cal Provider Healthcar	ff of Lincoln Sheriff, Local Provider er and assessment period. Mail your re PPP"
Do not ignor name and number/e		uestions should be dir	rected to [program committee/contact
		Sincere	ely,
		[Name Civil C	i] hief Deputy, Lincoln Parish Sheriff

2020 La. Sess. Law Serv. Act 330 (H.B. 835) (WEST)

## LOUISIANA 2020 SESSION LAW SERVICE

2020 Regular Session

Additions are indicated by **Text**; deletions by <del>Text</del>. Vetoes are indicated by <u>Text</u>; stricken material by <u>Text</u>.

ACT NO. 330 H.B. No. 835 FINANCING BY THE STATE MEDICAID PROGRAM OF HEALTH SERVICES IN CERTAIN PARISHES

#### BY REPRESENTATIVE MCMAHEN AND SENATORS JOHNS AND FRED MILLS

AN ACT to enact Subpart D-1 of Part I of Chapter 5–E of Title 40 of the Louisiana Revised Statutes of 1950, to be comprised of R.S. 40:1248.1 through 1248.12, relative to financing by the state Medicaid program of health services in certain parishes; to create and provide for a local healthcare provider participation program; to designate the parishes in which the program may be operated; to authorize local hospital assessment payments to be made to those parishes; to authorize the establishment of special provider participation funds by those parishes; to provide requirements for the uses of monies in such special funds; to require public hearings concerning local hospital assessment payments and uses of monies derived from such payments; to authorize rural institutional provider and governmental institutional provider payment methodologies contingent upon federal approval; to provide for administrative rulemaking by the Louisiana Department of Health; and to provide for related matters.

Be it enacted by the Legislature of Louisiana:

Section 1. Subpart D-1 of Part I of Chapter 5–E of Title 40 of the Louisiana Revised Statutes of 1950, comprised of R.S. 40:1248.1 through 1248.12, is hereby enacted to read as follows:

T. 40 Ch. 5-E Pt. I Subpt. D-1 pr. § 40:1248.1

#### SUBPART D-1. LOCAL HEALTHCARE PROVIDER PARTICIPATION PROGRAM

<< LA R.S. 40:1248.1 >>

# § 1248.1. Definitions

As used in this Subpart, the following terms have the meaning ascribed to them in this Section:

- (1) "Department" means the Louisiana Department of Health.
- (2) "Governmental institutional provider" means either of the following:
- (a) A nonstate governmental hospital, licensed in accordance with the Hospital Licensing Law, R.S. 40:2100 et seq., other than a rural hospital as defined in R.S. 40:1189.3.
- (b) A hospital included in the definition of public, nonrural community hospital as defined in the Louisiana Medicaid State Plan.
- (3) "Institutional provider" means a nongovernmental hospital licensed in accordance with the Hospital Licensing Law, R.S. 40:2100 et seq.
- (4) "Paying hospital" means an institutional provider required by the provisions of this Subpart to make a local hospital assessment payment.
- (5) "Program" means the local healthcare provider participation program authorized by this Subpart.
- (6) "Rural institutional provider" means a hospital, other than one defined in R.S. 40:1189.3, that is licensed by the department, has no more than sixty hospital beds on November 1, 2020, and meets any of the following criteria:
- (a) Is located in a municipality with a population of not less than seven thousand persons and not more than seven thousand five hundred persons according to the most recent federal decennial census and in a parish with a population of not less than thirty thousand persons and not more than thirty-five thousand persons according to the most recent federal decennial census.
- (b) Is located in a municipality with a population of not less than ten thousand persons and not more than ten thousand five hundred persons according to the most recent federal decennial census and in a parish with a population of not less than eighty thousand persons and not more than ninety thousand persons according to the most recent federal decennial census.
- (c) Is located in a municipality with a population of not less than three thousand persons and not more than three thousand five hundred persons according to the most recent federal decennial census and in a parish with a population of not less than thirty thousand persons and not more than thirty-five thousand persons according to the most recent federal decennial census.

### << LA R.S. 40:1248.2 >>

# § 1248.2. Purpose

The purpose of this Subpart is to generate revenue by collecting from certain institutional providers a local hospital assessment payment to be used to provide the nonfederal share of a Medicaid payment program directly benefitting the residents of a parish.

<< LA R.S. 40:1248.3 >>

# § 1248.3. Applicability

The provisions of this Subpart shall apply exclusively to the following parishes:

- (1) Any parish with a population of not less than forty thousand persons and not more than forty-two thousand persons according to the most recent federal decennial census.
- (2) Any parish with a population of not less than forty-six thousand persons and not more than forty-seven thousand persons according to the most recent federal decennial census.
- (3) Any parish in which a rural institutional provider is located.

<< LA R.S. 40:1248.4 >>

§ 1248.4. Parish healthcare provider participation program A. The legislature hereby creates a local healthcare provider participation program through which a parish may deposit in a local provider participation fund established by the parish all of the following monies:

- (1) Any local hospital assessment payment from an institutional provider located in the parish.
- (2) Such other sums as the parish deems appropriate.
- B. Monies in the provider participation fund may be used by the parish to fund certain intergovernmental transfers and indigent care programs as provided by this Subpart.
- C. A parish may adopt an ordinance authorizing it to participate in the program, subject to the limitations provided in this Subpart.
- D. Any parishes authorized by R.S. 40:1248.3 to establish a local provider participation fund may, upon agreement of the governing authorities of each

parish, establish a single fund for the benefit of those parishes and a local hospital assessment applicable to the institutional providers in those parishes.

<< LA R.S. 40:1248.5 >>

# § 1248.5. Powers and duties of parishes; limitations; inspection of provider records

- A. The governing body of a parish may require a local hospital assessment payment authorized by this Subpart from an institutional provider in the parish. The requirement for payment shall be implemented in the manner provided for in this Section.
- B. A parish may authorize the collection of a local hospital assessment payment authorized by this Subpart only with an affirmative vote of a majority of the members of the governing body of the parish made at a regular or special meeting held no less than thirty days following publication of a notice in the official journal of the parish of intention to authorize the collection of such payment.
- C. (1) A parish that collects a local hospital assessment payment authorized by this Subpart shall require each institutional provider to submit to the parish a copy of any financial and utilization data required by and reported to the department.
- (2) A parish that collects a local hospital assessment payment authorized by this Subpart may inspect the records of an institutional provider to the extent necessary to ensure compliance with the requirements of Paragraph (1) of this Subsection.

<< LA R.S. 40:1248.6 >>

# § 1248.6. Public hearings

- A. Any parish that collects a local hospital assessment payment authorized by this Subpart shall hold an annual public hearing on the amounts of any local hospital assessment payments that the parish intends to require during the year and how the revenue derived from those payments is to be spent.
- B. Not later than the tenth day before the date of the hearing required by Subsection A of this Section, the parish governing authority shall publish notice of the hearing in the official journal of the parish. A representative of a paying hospital shall be entitled to appear at the time and place designated in the public notice and to be heard regarding any matter related to the local hospital assessment payments authorized by this Subpart.

<< LA R.S. 40:1248.7 >>

# § 1248.7. Local provider participation fund; authorized uses

- A. Each parish that collects a local hospital assessment payment authorized by this Subpart or in which a rural institutional provider is located shall create a local provider participation fund. All income received by a parish pursuant to the provisions of this Subpart, including the revenue from local hospital assessment payments remaining after discounts and fees for assessing and collecting the payments are deducted, shall be deposited in the local provider participation fund of the parish. Monies in the fund may be withdrawn only in accordance with and for purposes specified in the provisions of this Section.
- B. The local provider participation fund of a parish shall consist of the following monies:
- (1) All revenue received by the parish attributable to local hospital assessment payments authorized by this Subpart, including any penalties and interest attributable to delinquent payments.
- (2) Monies received from the department as a refund of an intergovernmental transfer from the parish to the state for the purpose of providing the nonfederal share of Medicaid base rate payments, provided that the intergovernmental transfer does not receive a federal matching payment.
- (3) Sums which the parish elects to deposit.
- (4) The earnings of the fund.
- C. Monies in the local provider participation fund may be used only for one or more of the following purposes:
- (1) To fund intergovernmental transfers from a parish to the state to provide the nonfederal share of a program of Medicaid payments for the benefit of rural institutional providers or other hospitals in the parish authorized under the Medicaid state plan.
- (2) To pay the administrative expenses of a parish associated exclusively with activities authorized by this Subpart in an amount not to exceed five percent of the local hospital assessment payment.
- (3) To refund a portion of a local hospital assessment payment collected in error from a paying hospital.
- (4) To refund to paying hospitals the proportionate share of money received by a parish from the department that is not used to fund the nonfederal share of Medicaid payment program payments described in Paragraph (1) of this Subsection.

D. Money in the local provider participation fund shall not be commingled with other parish funds.

<< LA R.S. 40:1248.8 >>

§ 1248.8. Local hospital assessment payments; basis; calculation

A. Except as provided in Subsection E of this Section, a parish that collects a local hospital assessment payment authorized by this Subpart may require an annual local hospital assessment payment to be assessed quarterly on the net patient revenue of each institutional provider located in the parish. In the first year in

revenue of each institutional provider located in the parish. In the first year in which the local hospital assessment payment is required, the local hospital assessment payment shall be assessed on the net patient revenue of an institutional provider as determined by the most recently filed Medicaid cost report. The parish shall update the amount of the local hospital assessment payment on an annual basis.

B. The amount of a local hospital assessment payment authorized by this Subpart shall be uniformly proportionate with the amount of net patient revenue generated by each paying hospital in the parish. In accordance with 42 U.S.C. 1396b(w), a local hospital assessment payment authorized by this Subpart shall not hold harmless any institutional provider.

C. A parish that collects a local hospital assessment payment authorized by this Subpart shall set the amount of the local hospital assessment payment. The amount of the local hospital assessment payment required of each paying hospital may not exceed an amount that, when added to the amount of the local hospital assessment payments required from all other paying hospitals in the parish, and the amount of any assessment, local hospital assessment payment, or tax imposed by the state, equals an amount of revenue that exceeds six percent of the aggregate net patient revenue of all paying hospitals in the parish.

D. Subject to the maximum payment amount prescribed in Subsection C of this Section, a parish that collects a local hospital assessment payment authorized by this Subpart shall set local hospital assessment payments in amounts that in the aggregate will generate sufficient revenue to cover the administrative expenses of the parish for activities provided for in this Subpart and to fund the nonfederal share of a Medicaid base rate payment; except that the amount of revenue from local hospital assessment payments used for administrative expenses of the parish for activities provided for in this Subpart in a year may not exceed five percent of the total revenue generated from the local hospital assessment payment or twenty thousand dollars, whichever is greater.

E. A paying hospital may not add a local hospital assessment payment required by this Section as a surcharge to a patient.

#### << LA R.S. 40:1248.9 >>

§ 1248.9. Local hospital assessment payments; collection

The sheriff of a parish shall collect the local hospital assessment payment authorized by this Subpart. The sheriff shall charge and deduct from local hospital assessment payments collected for the parish a fee for collecting those payments in an amount determined by the parish. The fee shall not exceed the usual and customary charges imposed by the sheriff.

<< LA R.S. 40:1248.10 >>

§ 1248.10. Eligibility of funds for federal match; conformance with requirements of federal Medicaid agency

To the extent that any provision of this Subpart or procedure established in accordance with this Subpart causes a local hospital assessment payment authorized by this Subpart to be ineligible for federal matching funds, the parish may provide by rule for an alternative provision or procedure that conforms to the requirements of the Centers for Medicare and Medicaid Services.

<< LA R.S. 40:1248.11 >>

§ 1248.11. Rural institutional providers; enhanced reimbursement A. Upon request from a parish in which a rural institutional provider is located, the department shall attempt in good faith to execute a cooperative endeavor agreement for the use of local provider participation fund proceeds. Notwithstanding any law to the contrary, by September 1, 2020, or as soon thereafter as such a cooperative endeavor agreement is effective, the department shall file a Medicaid state plan amendment with the Centers for Medicare and Medicaid Services, referred to hereafter in this Section as "CMS", amending the Medicaid state plan provisions governing hospital reimbursement to provide that a rural institutional provider, as defined in R.S. 40:1248.1, shall be reimbursed at a rate which equals or approximates one hundred ten percent, or, if a reduction is required by CMS, the maximum amount acceptable to CMS, but in no case less than one hundred percent, of the appropriate reasonable cost of providing hospital inpatient and outpatient services, including but not limited to services provided in a rural health clinic licensed as part of a rural hospital. The new rural hospital payment methodology shall utilize prospective rates approximating costs at the time of service for inpatient acute care and psychiatric services. To ensure that rural hospital outpatient services, including those reimbursed on a cost basis and those reimbursed on a fee schedule, are reimbursed in the aggregate at one hundred ten percent of the reasonable costs or such lesser amounts as approved by CMS, but in no case less than one hundred percent of their reasonable costs, the department shall pay an interim rate for cost-based outpatient services at one hundred ten percent of reasonable cost during the year and for fee-based services paid on a claim-by-claim basis, and the department shall make quarterly estimates of Medicaid base rate payments required to bring reimbursement to the hospital for such services up to one hundred percent of reasonable costs and immediately remit such payments to the hospital, and at final settlement pay such amounts as are necessary to ensure that all outpatient services in the aggregate, both cost-based and fee schedule, are paid at one hundred ten percent of reasonable costs.

B. The rural institutional provider payment methodology provided for in this Subpart shall be implemented on January 1, 2021, or as soon thereafter as is practicable after such methodology is authorized by federal law.

## << LA R.S. 40:1248.12 >>

§ 1248.12. Governmental institutional providers; enhanced reimbursement A. Upon request from a parish in which a governmental institutional provider is located, the department shall attempt in good faith to execute a cooperative endeavor agreement acceptable to the department. Notwithstanding any law to the contrary, by September 1, 2020, or as soon thereafter as such a cooperative endeavor agreement is effective, the department shall file a Medicaid state plan amendment with the Centers for Medicare and Medicaid Services, referred to hereafter in this Section as "CMS", amending the Medicaid state plan provisions governing hospital reimbursement to provide that a governmental institutional provider, as defined in R.S. 40:1248.1, shall be reimbursed at a rate which equals or approximates one hundred ten percent, or, if a reduction is required by CMS, the maximum amount acceptable to CMS, but in no case less than one hundred percent, of the appropriate reasonable cost of providing hospital inpatient and outpatient services, including but not limited to services provided in a rural health clinic licensed as part of a governmental institutional provider. The new governmental institutional provider payment methodology shall prospective rates approximating costs at the time of service for inpatient acute care and psychiatric services. To ensure that governmental institutional provider outpatient services, including those reimbursed on a cost basis and those reimbursed on a fee schedule, are reimbursed in the aggregate at one hundred ten percent of the reasonable costs or such lesser amounts as approved by CMS, but in no case less than one hundred percent of their reasonable costs, the department shall pay an interim rate for cost-based outpatient services at one hundred ten percent of reasonable cost during the year and for fee-based services paid on a claim-by-claim basis, and the department shall make quarterly estimates of Medicaid base rate payments required to bring reimbursement to the governmental institutional provider for such services up to one hundred percent of reasonable costs and immediately remit such payments to the governmental institutional provider, and at final settlement pay such amounts as are necessary to ensure that all outpatient services in the aggregate, both cost-based and fee schedule, are paid at one hundred ten percent of reasonable costs.

B. The governmental institutional provider payment methodology provided for in this Subpart shall be implemented on January 1, 2021, or as soon thereafter as is practicable after the methodology is authorized by federal law.

<< Note: LA T. 40 Ch. 5-E Pt. I Subpt. D-1 pr. § 40:1248.1, R.S. 40:1248.11, R.S. 40:1248.12 >>

Section 2. On an expedited basis, the Louisiana Department of Health shall take all steps necessary and available to obtain approval from the Centers for Medicare and Medicaid Services for the state plan amendments provided for in R.S. 40:1248.11 and R.S. 40:1248.12, as enacted by Section 1 of this Act, and, immediately upon notification of such approval, promulgate administrative rules to implement the state plan amendment.

# Approved June 12, 2020.

**End of Document** 

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May 17, 2022

Jurors,

It is the recommendation of the CMAR Contractor Selection Committee that the Lincoln Parish Police Jury secure the services of Lincoln Builders Inc. for the construction of the new Health Hub and HELP Agency buildings.

Sincerely,

Richard I. Durrett

Milton Melton

TJ Cranford

Steve Retts

Steve Traxler