



LAWRENCEVILLE

GEORGIA

FINANCIAL REVIEW CITIZEN COMMITTEE

AGENDA

Thursday, March 09, 2023
6:00 PM

Third Floor GwMA Conference Room
70 S. Clayton St, GA 30046

Call to Order

Discussion Items: FY 2024 Proposed Budget

- [1.](#) FY 2024 Proposed Budget

Adjournment



LAWRENCEVILLE

GEORGIA

AGENDA REPORT
MEETING: FINANCE COMMITTEE MEETING
AGENDA CATEGORY: GENERAL DISCUSSION

Item: FY 2024 Proposed Budget

Department: FINANCE

Date of Meeting: Thursday, March 9, 2023

Fiscal Impact: N/A

Presented By: Shereese Durham, Budget Officer
Keith Lee, Finance Director
Steve North, Deputy City Manager

Action Requested: n/a

Summary:

Background:

Fiscal Impact:

Concurrences:

Attachments/Exhibits:

Citizens Finance Committee Meeting

March 9, 2023





Agenda

- Swearing-In Ceremony
- Introductions
- FY24 Proposed Budget

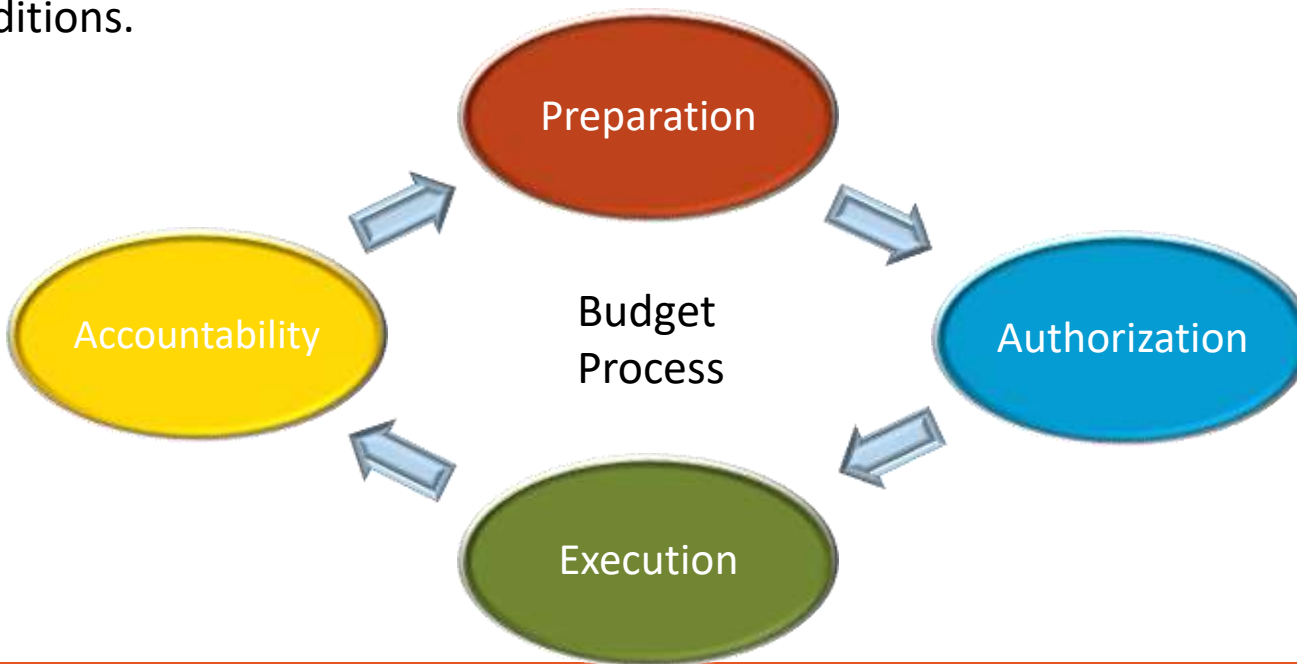


What is a Budget?

- Government budgeting is the critical exercise of allocating revenues and borrowed funds to attain the economic and social goals of the city.
- The management of government expenditures in such a way that will create the most economic impact from the production and delivery of goods.
- Supports a healthy fiscal position.



- Budgeting is important because it enables the City to plan and manage its financial resources to support the implementation of various programs and projects.
- Through the budget, the City can prioritize and put into action its plans, programs and policies within the constraints of its financial capability as dictated by economic conditions.





Budget Schedule

January -March 2023

Meet with each Department Director to go over operational needs, business plan and review 5-year capital budget.

Friday, February 17, 2023

Budgets due from Departments

Friday, March 3, 2023

Provide Management with Preliminary Budget Document.

March 2023

Meetings with Citizens Finance Committee to review Department Requests.

April 19, 2023 (Work Session)

Submit Budget to Council

Monday, April 26, 2023 (Prior to Council Meeting)

1st Council Budget Work Day

Wednesday, May 10, 2023

Advertise Public Hearings on Budget

Wednesday, May 10, 2023 (Prior to Work Session)

2nd Council Budget Work Day

Wednesday, May 10, 2023 (Work Session)

Discuss Millage as necessary

Monday, May 22, 2023

1st Public Hearing on Budget

Wednesday, May 24, 2023

Advertise 2nd Public Hearing on Budget

Wednesday, June 07, 2023 (Prior to Work Session)

3rd Council Budget Work Day

Wednesday, June 7, 2023 (Work Session)

2nd Public Hearing on Budget

Mid-June 2023 (Projected)

Anticipated date for digest from the County

Monday, June 21, 2023

Adopt Budget at regular Council Meeting (7:00pm)



Establish Strategic Goals

- Strategic planning is a comprehensive and systematic management tool designed to help organizations:
 - assess the current environment
 - anticipate and respond appropriately to changes in the environment
 - envision the future
 - increase effectiveness in budgeting and programming
 - develop a commitment to the organization's mission
 - achieve consensus on strategies and objectives for achieving that mission
- Strategic planning is about influencing the future rather than simply preparing or adapting to it. The focus is on aligning organizational resources to bridge the gap between present conditions and the envisioned future.



Strategic Goals

SP-I

Encourage & Support Local Business

- The City will embrace its role of facilitator and champion for local businesses to grow and maintain a strong local economy.

SP-II

Encourage Community & High-Quality Housing

- The City will develop and promote initiatives and ordinances that promotes a community that is well maintained and includes high quality homes for our diverse and inclusive or our citizens.

SP-III

Enhance Mobility

- The City will prioritize infrastructure that will maximize community, connectivity, and mobility.

SP-IV

Enhance Public Safety

- The City will pursue policies, models, and initiatives that support a safe community by investing in public safety officers and utility protections to safeguard neighborhood properties, businesses, residents and visitors.



SP-V

Efficient, Engaging & Transparent Operations

- The City of Lawrenceville will operate under a shared mission designed to provide high quality services to the community through efficiency of operations, development and retention of staff, and transparency of operations while maintaining financial stability.

SP-VI

Foster Redevelopment

- The City will institute forward-thinking land use development with intentional planning and balanced initiatives that promote community growth and innovation.

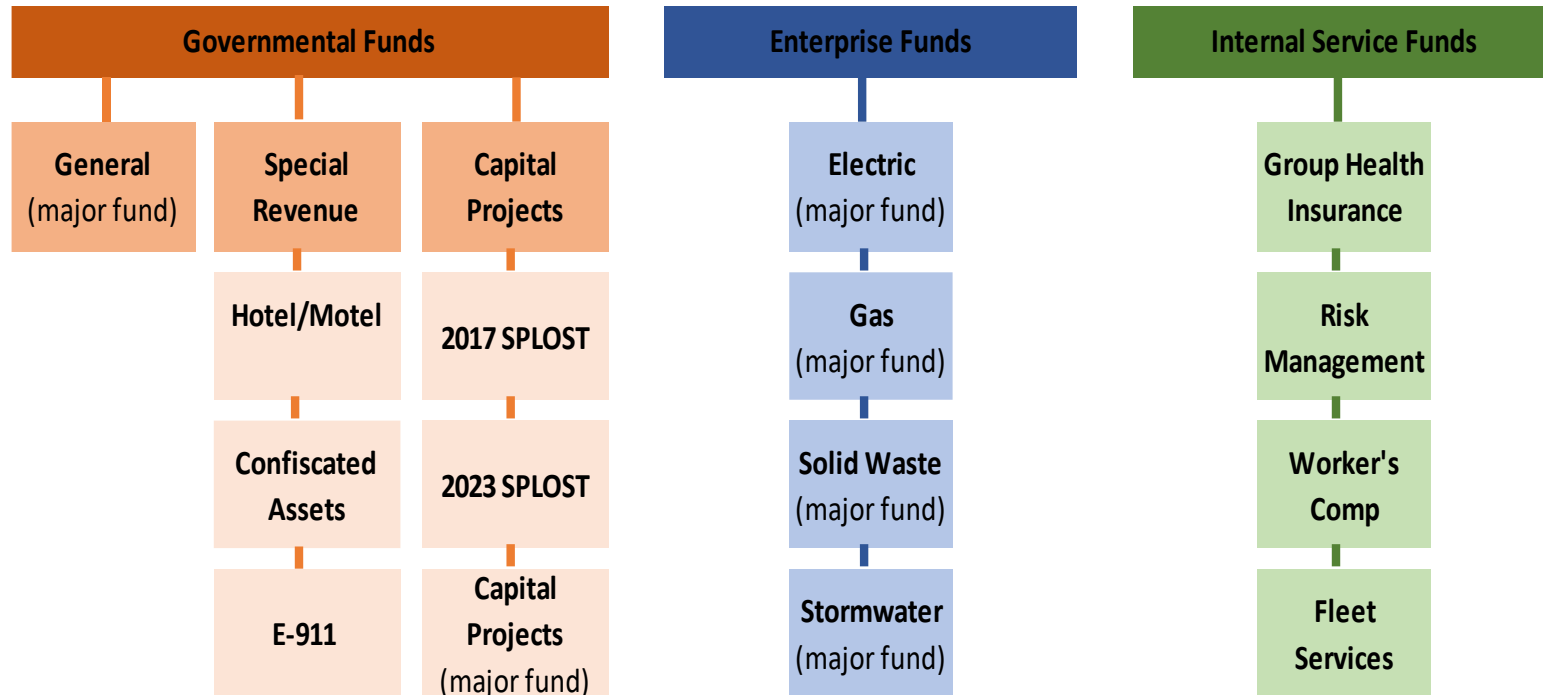
SP-VII

Infuse & Embrace the Arts

- Lawrenceville will be intentional about finding opportunities to incorporate art into daily life and support artists and creative organizations in their work.



Fund Structure





Fund	FY 2024 Expense
100 - GENERAL FUND	\$48,073,237
210 - CONFISCATED ASSETS-FEDERAL	\$0
211 - CONFISCATED ASSETS-LOCAL	\$0
215 - 911 FUND	\$1,407,700
275 - HOTEL/MOTEL TAX FUND	\$300,000
280 - RENTAL MV EXCISE TAX FUND	\$140,000
355 - CAPITAL PROJECTS FUND	\$8,083,919
510 - ELECTRIC FUND OPERATING	\$29,546,032
511 - ELECTRIC FUND CAPITAL	\$11,190,000
515 - GAS FUND OPERATING	\$37,053,711
516 - GAS FUND CAPITAL	\$11,210,872
540 - SOLID WASTE FUND OPERATING	\$3,076,540
541 - SOLID WASTE FUND CAPITAL	\$195,000
560 - STORMWATER FUND OPERATING	\$2,392,353
561 - STORMWATER FUND CAPITAL	\$1,300,000
610 - GROUP HEALTH FUND	\$9,630,000
615 - WORKERS COMPENSATION FUND	\$660,000
620 - FLEET SERVICE FUND	\$2,368,350
625 - RISK MANAGEMENT FUND	\$1,513,795
Grand Total	\$168,141,509



General Fund

Changes over FY 2023



Personal Services: 24 New Position Request - \$3.4M (\$1.7M salary), 3% Salary Increases



Interfund Charges: Health Insurance increased \$967,000, Risk Management increased \$537,000



Other Financing Uses: FY2023 includes \$5M transfer to Capital for Redevelopment

Character Code	FY 2024 Budget Review	FY 23 Budget
51 - Personal Services	21,473,575	17,086,543
52 - Contracted Services	8,950,078	8,075,205
53 - Supplies	2,046,728	1,866,514
55 - Interfund Charges	10,326,020	8,538,520
57 - Other Costs	4,605,676	3,891,362
58 - Debt Service	113,560	33,401
61 - Other Financing Uses	557,600	7,172,690
Grand Total	48,073,237	46,664,235



General Fund

Department	FY 2024 Budget	FY 23 Budget
110 - LEGISLATIVE	\$243,635	270,847
132 - CITY MANAGER	\$3,388,320	9,217,635
133 - CITY CLERK	\$481,240	381,908
150 - FINANCE	\$3,744,340	3,503,490
151 - PURCHASING	\$248,180	249,319
153 - DATA PROCESSING	\$4,160,325	3,366,447
154 - HUMAN RESOURCES	\$5,044,370	1,466,187
157 - ENGINEERING	\$298,940	573,494
160 - COMMUNITY RELATIONS	\$6,581,263	6,508,742
265 - COURT	\$1,258,595	1,066,513
320 - POLICE	\$14,401,714	12,594,289
410 - PUBLIC WORKS	\$2,481,940	2,515,283
420 - STREETS	\$2,286,310	2,171,986
498 - DAMAGE PREVENTION	\$1,527,270	1,389,507
741 - PLANNING & DEVELOPMENT	\$1,262,175	695,273
745 - CODE ENFORCEMENT	\$664,620	693,316
	\$48,073,237	46,664,235



Electric Fund

- \$29,546,032 Proposed Budget
 - \$26 Residential Base Rate
- \$11,190,000 Capital; Increased \$3,305,000 over planned FY24 Capital
 - Overhead Street Maintenance \$305,000 increase over planned capital
 - Underground Maintenance \$585,000 increase over planned capital
 - Infrastructure Improvements \$1,122,000 increase over planned capital (\$1M Sandalwood Project)
 - New Services increase \$1,195,000 increase over planned capital



Gas Fund

- \$37,053,711 Proposed Budget
 - Current Base Rate of \$24 Residential; \$1 increase in July 2024
- \$11,210,872 Capital; Increase of \$7,497,172 over planned FY24 Capital
 - Sandalwood Project \$2,910,150
 - Cedars Rd to Sugarloaf DOT Project \$1,907,950
 - Hwy 81/138 Roundabout DOT Project \$1,164,992
 - Hurricane Shoals @ 316 DOT Project \$3,004,260



Stormwater

- \$2,392,353 Proposed Budget
- Transfer Out
 - \$1,300,000 for Stormwater Capital



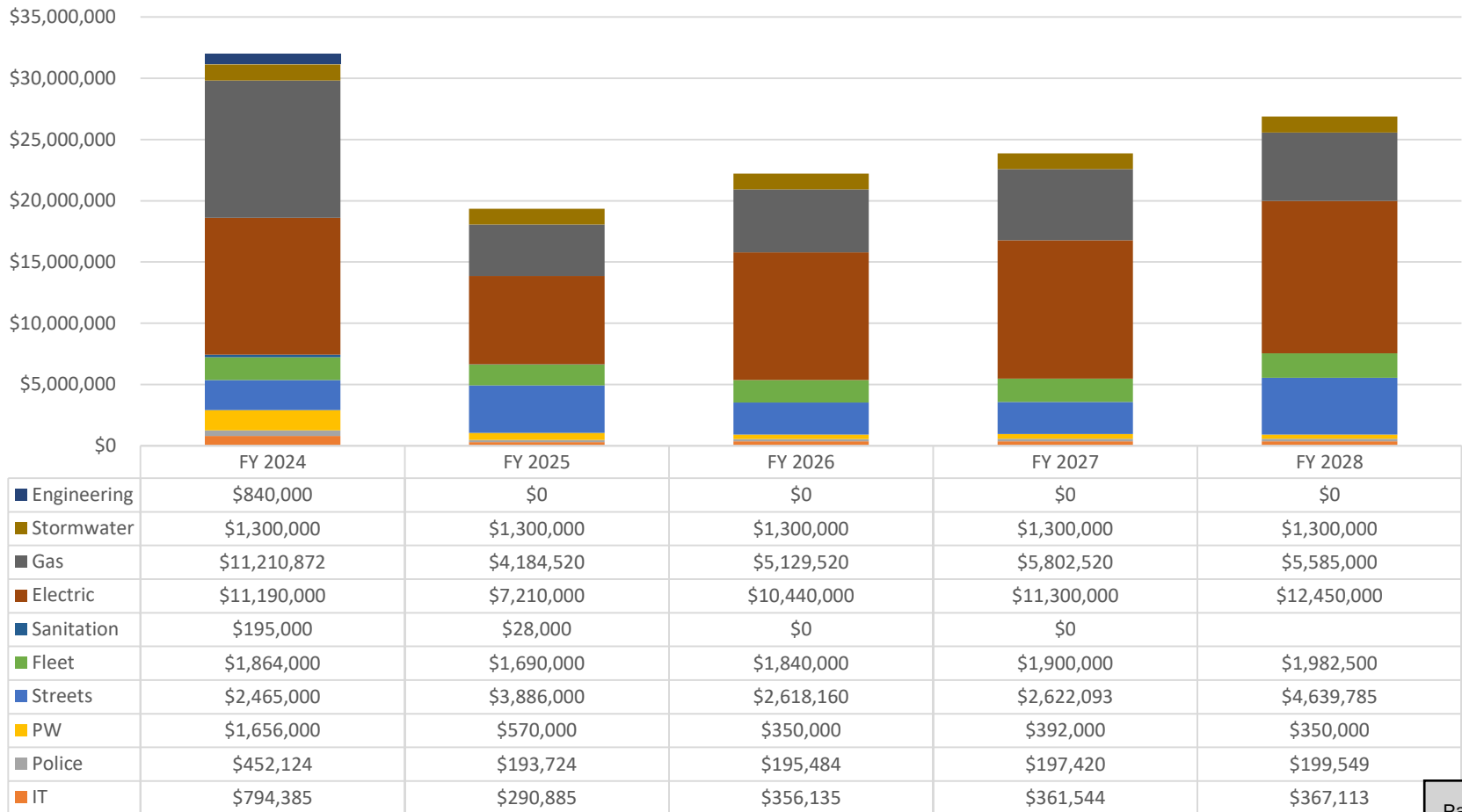
Capital Projects

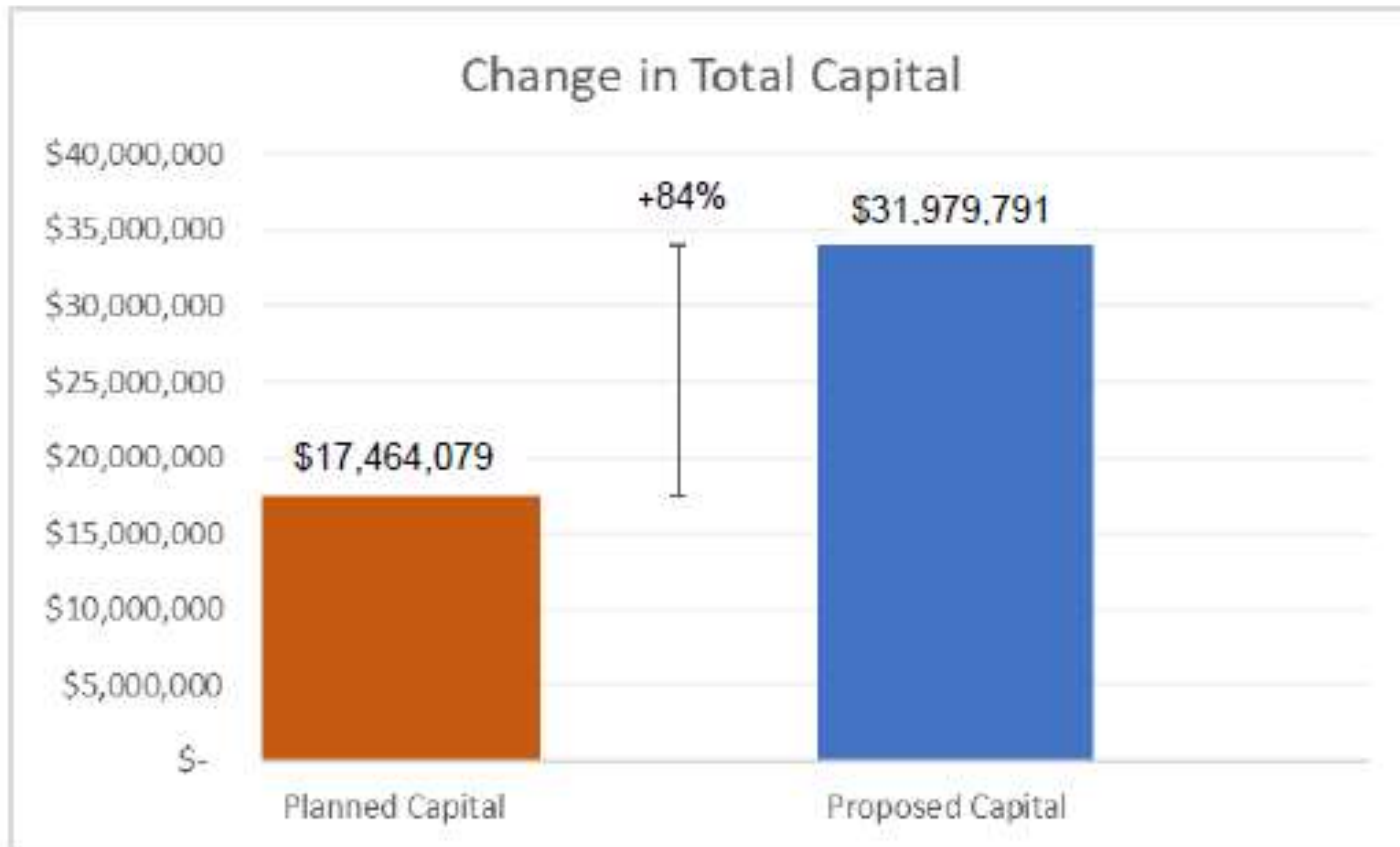
\$31,979,791 Proposed Projects

- Highlights
 - \$1,800,000 Street Resurfacing
 - \$1,575,000 Vehicle Replacement Program
 - \$795,000 IT Project (software, phone upgrades laptops)
 - \$850,000 Public Works land & building renovation
 - \$200,000 Recycle Bins
 - \$245,000 Co-Responder Program
 - \$4,750,150 Sandalwood Community Project
 - \$11,190,000 Electric (Overhead & Underground Maintenance, Improvements, etc.)
 - \$11,210,872 for Gas Projects (New Mains and Services, Meter Replacement, etc.)
 - \$1,300,000 Stormwater (Stormwater Maintenance)



Capital







2023 SPLOST

- \$48 million over the next seven years
- Cultural/Civic Facilities \$2.6 million
- Parking Facilities \$9.8 million
- Roads, Streets & Bridges \$22.7 million
(\$10M Greenway Trails Project)
- Utility Infrastructure \$4.1 million



Next Week

- Department Chats
 - Gas Department
 - Human Resources
 - Community Relations