

### CITY COUNCIL REGULAR MEETING AGENDA

Monday, March 31, 2025 7:00 PM Council Chambers 70 S. Clayton St, GA 30046

**Call to Order** 

**Prayer** 

**Pledge of Allegiance** 

**Agenda Additions / Deletions** 

#### Recognitions

- ReCast Lawrenceville Program Advisory Board
- 2. Special Events Team with Partners Explore Gwinnett & Slow Pour Brewing

#### **Approval of Prior Meeting Minutes**

- February 24, 2025 Regular Meeting
- 4. March 19, 2025 Work Session, Executive Session

#### **Proclamations**

5. Records and Information Management Month

#### **Announcements**

#### **Public Comment**

To participate in the Public Comment part of the Agenda, you must register with the City Clerk prior to the beginning of the meeting. Presentations will be limited to 2 minutes per person and Council will not respond to the comment.

#### **Consent Agenda**

These are items on which the Mayor and Council are in agreement to approve and are placed on the agenda to be approved in one vote.

6. Purchase of New Palo Alto Firewalls for the Police Department

#### **Council Business Old Business**

There is no public comment during this section of the agenda unless formally requested by the Mayor and the Council.

- 7. Amend Chapter 30 Solid Waste Rates
- 8. Amend Article VII of Chapter 38 Electric Utility Rates
- 9. Resolution of the City of Lawrenceville to Adopt the Gwinnett County TAD Policies and Guidelines
- 10. City of Civility Certification Renewal

#### **Council Business New Business**

There is no public comment during this section of the agenda unless formally requested by the Mayor and the Council.

11. Bobby Sikes Stage Rigging Project

**Executive Session - Personnel, Litigation, Real Estate** 

#### **Final Adjournment**



# AGENDA REPORT MEETING: REGULAR MEETING, MARCH 31, 2025 AGENDA CATEGORY: CONSENT AGENDA

**Item:** Purchase of New Palo Alto Firewalls for the Police Department

**Department:** Information Technology

**Date of Meeting:** Monday, March 31, 2025

**Fiscal Impact:** \$122,729.50

**Presented By:** Kyle Parker, Information Technology Director

**Action Requested:** Approval to purchase new Palo Alto PA1620 firewalls, including a three-

year support and maintenance subscription, for a total cost of

\$122,729.50 from MGT Impact Solutions, Inc., and to authorize the Mayor or City Manager to execute any necessary agreements pending the City

Attorney's review.

**Summary:** Staff seeks approval to purchase new Palo Alto PA1620 firewalls to replace the current firewalls used by the Police Department..

**Background:** The Police Department's existing Palo Alto PA3260 firewalls are up for renewal. The current firewalls operate under a legacy licensing model that does not allow for bundled licenses, increasing overall costs. By replacing them with the newer Palo Alto PA1620 model, we can take advantage of a bundled licensing model that substantially reduces expenses while also increasing overall firewall and threat prevention throughput. The PA1620 also provides improved security features, better performance, and a longer expected lifespan of 5-7 years, ensuring a stable and scalable network infrastructure.

As part of this upgrade, we will be purchasing two Palo Alto PA1620 firewalls and configuring them for high availability (HA), maintaining the existing redundancy and failover capabilities currently in place. This replacement ensures that the Police Department continues to have a reliable and secure network infrastructure with improved performance and cost efficiency.

MGT Impact Solutions, Inc. will handle the staging, physical installation, patching, and testing of the new firewalls. They will also migrate existing settings, policies, and configurations from the current

PA3260 firewalls to ensure a seamless transition with minimal downtime. The estimated deployment timeline is approximately X weeks, with cutover planned to minimize disruption to critical operations.

This upgrade aligns with the City's cybersecurity initiatives and ensures compliance with industry best practices.

All prices are sourced from the TIPS for Technology Solutions, Products, and Services Agreement, a cooperative contract that ensures cost-effectiveness and compliance with procurement regulations.

#### **Fiscal Impact:**

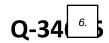
• The total project cost is \$122,729.50, which includes the purchase of two PA1620 firewalls and a three-year support and maintenance subscription. This project is funded using funds available in Project #02-006.

#### **Attachments/Exhibits:**

- MGT Quote 2025-1-16 COL PD PA1420 3YR Q-34625.pdf
- Palo Alto PA1400-series datasheet.pdf

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MGT Impact Solutions, LLC 1450 Oakbrook Drive Suite 900 Norcross, GA GA Phone: (844) 552-9373 Fax: (866) 535-3925

ATTN: Kyle Parker (678) 407-6406 kyle.parker@lawrencevillega.org

**Presented To:** City of Lawrenceville P.O. Box 2200 Lawrenceville, Georgia 30046 Date: 1/16/2025 Valid Until: 2/15/2025 Terms: NET 30

Submitted By: Robert Young

ryoung@mgt.us

### COL - New Firewalls PD-Palo 1420 (3 Year)

#### **Hardware**

PART NUMBER	DESCRIPTION	QTY	LIST PRICE	UNIT COST	EXT COST
PAN-PA-1420	Secure medium enterprises and small enterprise branch offices with next-generation firewall security using the PA-1420	2	\$18,995.00	\$12,346.75	\$24,693.50

**Hardware Subtotal:** \$24,693.50

#### Licensing

PART NUMBER	DESCRIPTION	QTY	TERM	LIST PRICE	UNIT COST	EXT COST
PAN-PA-1420-BND- CORESEC-3YR	PA-1420, Precision AI Network Security Subscription Bundle (Advanced Threat Prevention, Advanced URL Filtering, Advanced Wildfire, Advanced DNS Security and Advanced SD-WAN ), 3 years (36 months) term	2	3-yr	\$46,120.00	\$32,284.00	\$64,568.00

**Licensing Subtotal:** \$64,568.00

#### Support

PART NUMBER	DESCRIPTION	QTY	TERM	LIST PRICE	UNIT COST	EXT COST
PAN-SVC-PREM-1420-3YR M	MGT Communications Branded PA-1420, Premium support, 3 years (36 months) term.	2	3-yr	\$10,260.00	\$9,234.00	\$18,468.00

\$18,468.00 **Support Subtotal:** 

#### Installation

PART NUMBER	DESCRIPTION	QTY	LIST PRICE	UNIT COST	EXT COST
L3-SEC-INST	Security-Installation - Includes staging, physical installation, patching and testing per design documents ( SOW required)	1	\$15,000.00	\$15,000.00	\$15,000.00

**Installation Subtotal:** \$15,000.00

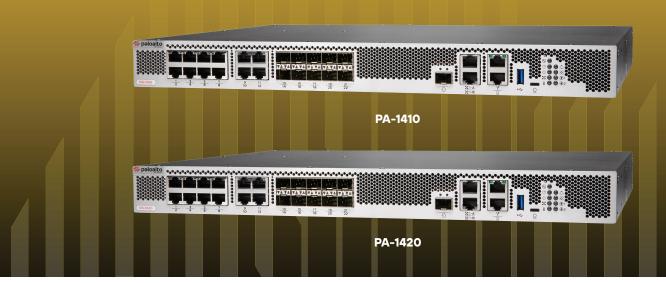
Billing Terms	One Time	Total Cost	\$122,729.50
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TIPS 230105

\* Total cost does not include shipping, handling, insurance and taxes where applicable. This Budgetary Quote is not a contract. It is subject to further Layer 3 Communications internal approvals and is not binding on either party.







### PA-1400 Series

Palo Alto Networks PA-1400 Series ML-Powered Next-Generation Firewalls, comprising the PA-1420 and PA-1410, are designed to provide secure connectivity for organizations' branch offices as well as midsize businesses.

#### **Highlights**

- · World's first ML-Powered NGFW
- Eleven-time Leader in the Gartner Magic Quadrant for Network Firewalls
- Leader in the Forrester Wave: Enterprise Firewalls, Q4 2022
- Delivers predictable performance with security services
- Simplifies deployment of large numbers of firewalls with optional Zero Touch Provisioning (ZTP)
- Native web proxy support in NGFW to simplify and consolidate management of firewall and proxy functionalities
- Supports centralized administration with Panorama network security management
- Extends visibility and security to all devices, including unmanaged IoT devices, without the need to deploy additional sensors
- Supports high availability with active/active and active/passive modes
- Maximizes security investments and prevents business disruptions with Strata<sup>™</sup> Cloud Manager

The controlling element of the PA-1400 Series is PAN-OS®, the same software that runs all Palo Alto Networks NGFWs. PAN-OS natively classifies all traffic, inclusive of applications, threats, and content, and then ties that traffic to the user regardless of location or device type. The application, content, and user—in other words, the elements that run your business—then serve as the basis of your security policies, resulting in improved security posture and reduced incident response times.

#### **Key Security and Connectivity Features**

#### **ML-Powered Next-Generation Firewall**

- Embeds machine learning (ML) in the core of the firewall to provide inline signatureless attack
  prevention for file-based attacks while identifying and immediately stopping never-before-seen
  phishing attempts.
- Leverages cloud-based ML processes to push zero-delay signatures and instructions back to the NGFW.
- Uses behavioral analysis to detect IoT devices and make policy recommendations; cloud-delivered and natively integrated service on the NGFW.
- · Automates policy recommendations that save time and reduce the chance of human error.

### Identifies and Categorizes All Applications, on All Ports, All the Time, with Full Layer 7 Inspection

- Identifies the applications traversing your network irrespective of port, protocol, evasive techniques, or encryption (SSL/TLS). In addition, it automatically discovers and controls new applications to keep pace with the SaaS explosion with SaaS Security subscription.
- Uses the application, not the port, as the basis for all your safe enablement policy decisions: allow, deny, schedule, inspect, and apply traffic-shaping.
- Offers the ability to create custom App-ID<sup>™</sup> tags for proprietary applications or request App-ID
  development for new applications from Palo Alto Networks.
- Identifies all payload data within the application (e.g., files and data patterns) to block malicious files and thwart data exfiltration attempts.
- Creates standard and customized application usage reports, including software-as-a-service (SaaS) reports that provide insight into all sanctioned and unsanctioned SaaS traffic on your network.
- Enables safe migration of legacy Layer 4 rule sets to App-ID-based rules with built-in Policy Optimizer, giving you a rule set that is more secure and easier to manage.

Check out the App-ID tech brief for more information.

### **Enforces Security for Users at Any Location, on Any Device, While Adapting Policy Based on User Activity**

- Enables visibility, security policies, reporting, and forensics based on users and groups—not just IP addresses.
- Easily integrates with a wide range of repositories to leverage user information: wireless LAN controllers, VPNs, directory servers, SIEMs, proxies, and more.
- Allows you to define Dynamic User Groups (DUGs) on the firewall to take time-bound security actions without waiting for changes to be applied to user directories.
- Applies consistent policies irrespective of users' locations (office, home, travel, etc.) and devices (iOS and Android mobile devices; macOS, Windows, and Linux desktops and laptops; Citrix and Microsoft VDI; and terminal servers).
- Prevents corporate credentials from leaking to third-party websites and prevents reuse of stolen
  credentials by enabling multifactor authentication (MFA) at the network layer for any application
  without any application changes.

- · Provides dynamic security actions based on user behavior to restrict suspicious or malicious users.
- Consistently authenticates and authorizes your users, regardless of location and where user identity stores live, to move quickly toward a Zero Trust security posture with Cloud Identity Engine—an entirely new cloud-based architecture for identity-based security.

Check out the Cloud Identity Engine solution brief for more information.

#### **Prevents Malicious Activity Concealed in Encrypted Traffic**

- Inspects and applies policy to SSL/TLS-encrypted traffic, both inbound and outbound, including for traffic that uses TLSv1.3 and HTTP/2.
- Offers rich visibility into TLS traffic, such as amount of encrypted traffic, SSL/TLS versions, cipher suites, and more, without decrypting.
- Enables control over use of legacy TLS protocols, insecure ciphers, and misconfigured certificates to mitigate risks.
- Facilitates easy deployment of decryption and lets you use built-in logs to troubleshoot issues, such as applications with pinned certificates.
- Lets you enable or disable decryption flexibly based on URL category, source and destination zone, address, user, user group, device, and port, for privacy and regulatory compliance purposes.
- Allows you to create a copy of decrypted traffic from the firewall (i.e., decryption mirroring) and send it to traffic collection tools for forensics, historical purposes, or data loss prevention (DLP).
- Allows you to intelligently forward all traffic (decrypted TLS, undecrypted TLS, and non-TLS) to third-party security tools with network packet broker and optimize your network performance and reduce operating expenses.

Refer to this decryption whitepaper to learn where, when, and how to decrypt to prevent threats and secure your business.

#### Offers Centralized Management and Visibility

- Benefits from centralized management, configuration, and visibility for multiple distributed Palo Alto Networks NGFWs (irrespective of location or scale) through Panorama® network security management, in one unified user interface.
- Streamlines configuration sharing through Panorama with templates and device groups, and scales log collection as logging needs increase.
- Enables users, through the Application Command Center (ACC), to obtain deep visibility and comprehensive insights into network traffic and threats.

### Offers Al-Powered Unified Management and Operations with Strata Cloud Manager

- Prevent network disruptions: Forecast deployment health and proactively identify capacity bottlenecks up to seven days in advance with predictive analytics to proactively prevent operational disruptions.
- Strengthen security in real time: Al-powered analysis of policies and real-time compliance checks against industry and Palo Alto Networks best practices.
- Enable simple and consistent network security management and ops: Manage configuration and security policies across all form factors, including SASE, hardware and software firewalls, and all security services to ensure consistency and reduce operational overhead.

#### **Native Web Proxy Support for the Next-Generation Firewall**

 Ability to consolidate firewall and proxy into a single platform while managing capabilities through a centralized management platform to build policies.

- · Ability to support explicit proxy through PAC files and also transparent proxy.
- Explicit proxy can help with no-default route architectures with on-premises proxy deployments.
- · Explicit proxy supports authentication with Kerberos and SAML.
- Transparent proxy setup is simplified without the need for WCCP or authentication.

#### **Best-in-Class Cloud-Delivered Security Services Powered by Precision Al**

The typical enterprise's attack surface has grown significantly with the mass adoption of hybrid work, cloud, internet of things (IoT), and software as a service (SaaS). Furthermore, the threat landscape is rapidly intensifying due to easily being able to access and use hacker-friendly tools and resources in their campaigns. Traditional network security solutions and approaches are no longer effective. With Palo Alto Networks Cloud-Delivered Security Services, customers can benefit from best-in-class, real-time security to help them protect all users, devices, and data in their network, regardless of location.

Palo Alto Networks security services use the power of Precision Al<sup>™</sup> inline to stay ahead of threat actors and stop new and never-before-seen threats in real time. Through shared threat intelligence across over 70,000 customers worldwide, they have insights into emerging threats and can act proactively. Finally, seamless integration with NGFW and SASE eliminates security gaps and offers customers a single pane of glass to view and manage their security.

#### Services include:

- Advanced Threat Prevention: Stop known and unknown exploits, malware, spyware, and command-and-control (C2) threats, including 60% more injection attacks and 48% more highly evasive C2 traffic than traditional IPS solutions with industry-first zero-day attack prevention.
- Advanced WildFire®: Ensure safe access to files with the industry's largest malware prevention engine, stopping up to 22% more unknown malware and turning detection into prevention 180X faster than competitors.
- Advanced URL Filtering: Ensure safe access to the web and prevent 40% more threats in real time than traditional filtering databases with industry-first prevention of known and unknown phishing attacks, stopping up to 88% of malicious URLs at least 48 hours before competitors.
- Advanced DNS Security: Protect your DNS traffic and stop advanced DNS-layer threats, including DNS hijacking, all in real time with 2X more DNS-layer threat coverage than competitors.
- **Next-Generation CASB**: Discover and control all SaaS consumption in your network with visibility into 60K+ SaaS apps and protect your data with 28+ API integrations.
- IoT Security: Secure your blind spots and protect every connected device unique to your vertical
  with the industry's most comprehensive Zero Trust solution for IoT devices, discovering 90% of
  devices within 48 hours.

#### **Delivers a Unique Approach to Packet Processing with Single-Pass Architecture**

- Performs networking, policy lookup, application and decoding, and signature matching—for all
  threats and content—in a single pass. This significantly reduces the amount of processing overhead
  required to perform multiple functions in one security device.
- Avoids introducing latency by scanning traffic for all signatures in a single pass, using stream-based, uniform signature matching.
- Enables consistent and predictable performance when security subscriptions are enabled. (In table 1, "Threat Prevention throughput" is measured with multiple subscriptions enabled.)

#### **Enables SD-WAN Functionality**

- Allows you to easily adopt SD-WAN by simply enabling it on your existing firewalls.
- Enables you to safely implement SD-WAN, which is natively integrated with our industry-leading security.
- · Delivers an exceptional end-user experience by minimizing latency, jitter, and packet loss.

Table 1: PA-1400 Series Performance and Capacities						
PA-1410 PA-1420						
Firewall throughput (appmix)*	8.5 Gbps	9.5 Gbps				
Threat Prevention throughput (appmix)†	4.5 Gbps	6.2 Gbps				
IPsec VPN throughput <sup>‡</sup>	4.1 Gbps	5.6 Gbps				
Max concurrent sessions <sup>§</sup>	945,000	1.4M				
New sessions per second	100,000	140,000				
Virtual systems (base/max)#	1/6	1/6				

Note: Results were measured on PAN-OS 11.2.

The PA-1400 Series ML-Powered NGFWs support a wide range of networking features that enable you to more easily integrate our security features into your existing network.

you to more easily integrate our security features into your existing network.			
Table 2: PA-1400 Series Networking Features			
Interface Modes			
L2, L3, tap, virtual wire (transparent mode)			
Routing			
OSPFv2/v3 with graceful restart, BGP with graceful restart, RIP, static routing			
Policy-based forwarding			
Point-to-Point Protocol over Ethernet (PPPoE)			
Multicast: PIM-SM, PIM-SSM, IGMP v1, v2, and v3			
SD-WAN			
Path quality measurement (jitter, packet loss, latency)			
Initial path selection (PBF)			
Dynamic path change			
IPv6			
L2, L3, tap, virtual wire (transparent mode)			
Features: App-ID, User-ID, Content-ID, WildFire, and SSL decryption			
SLAAC			
IPsec and SSL VPN			
Key exchange: manual key, IKEv1, and IKEv2 (pre-shared key, certificate-based authentication)			
Encryption: 3des, AES (128-bit, 192-bit, 256-bit)			

Authentication: MD5, SHA-1, SHA-256, SHA-384, SHA-512

GlobalProtect Large Scale VPN for simplified configuration and management\*

Secure access over IPsec and SSL VPN tunnels using Global Protect gateway and portals  $^{\! *}$ 

 $<sup>^{\</sup>ast}$  Firewall throughput is measured with App-ID and logging enabled, using appmix transactions.

 $<sup>^{\</sup>dagger}$  Threat Prevention throughput is measured with App-ID, IPS, antivirus, antispyware, WildFire, DNS Security, file blocking, and logging enabled, utilizing appmix transactions.

 $<sup>^{\</sup>ddagger}$  IPsec VPN throughput is measured with 64KB HTTP transactions and logging enabled.

<sup>§</sup> Max concurrent sessions are measured utilizing HTTP transactions.

<sup>&</sup>lt;sup>1</sup> New sessions per second is measured with application override, utilizing 1 byte HTTP transactions.

 $<sup>^{\</sup>it \#}$  Adding virtual systems over base quantity requires a separately purchased license.

 $<sup>^{*}</sup>$  Requires GlobalProtect license.

#### Table 2: PA-1400 Series Networking Features (continued)

#### WI AND

802.1Q VLAN tags per device/per interface: 4,094/4,094

Aggregate interfaces (802.3ad), LACP

#### Network Address Translation

NAT modes (IPv4): static IP, Dynamic IP, Dynamic IP and Port (port address translation)

NAT64, NPTv6

Additional NAT features: Dynamic IP reservation, tunable Dynamic IP and Port oversubscription

#### High Availability

Modes: active/active, active/passive

Failure detection: path monitoring, interface monitoring

#### Zero Touch Provisioning (ZTP)

Requires Panorama 9.1.3 or higher that is managing PA-1400 Series with PAN-OS 11.0 or higher

#### Table 3: PA-1400 Series Hardware Specifications

1/0

PA-1410: 10/100/1000 (8), 1G/2.5G/5G (4)/PoE, 1G SFP (6), 1G/10G SFP/SFP+ (4)

PA-1420: 10/100/1000 (4), 1G/2.5G/5G (4), 1G/2.5G/5G (4)/PoE, 1G SFP (2), 1G/10G SFP/SFP+ (8)

#### Management I/O

10/100/1000 out-of-band management port (1)

HSCI 10 gigabit high availability (1)

RJ-45 console port (1)

USB port (1)

Micro USB console port (1)

#### Power over Ethernet (PoE

PA-1410, PA-1420 Total PoE Power Budget: 151W, Maximum load on single port: 90W

#### **Storage Capacity**

PA-1410: 120 GB SSD

PA-1420: 240 GB SSD

#### Power Supply (Avg/Max Power Consumption)

AC 450W power supply (1); Optional for purchase 2nd AC 450W power supply (1)

Power Consumption (Avg/Max)\*

PA-1410: 250 W/290 W

PA-1420: 260 W/300 W

#### Mean Time Before Failure (MTBF)

24 Years

#### **Input Voltage (Input Frequency)**

100-240 VAC (50-60 Hz)

#### **Rack Mount Dimensions**

PA-1410, PA-1420: 1U, 19" standard rack (1.70" H x 14.15" D x 17.15" W)

#### Weight (Standalone Device/As Shipped)

PA-1410, PA-1420: 15.5 lbs

Table 3: PA-1400 Series Hardware Specifications (continued)

Safety

cTUVus, CB

ΕMI

FCC Class A, CE Class A, VCCI Class A

Certifications

 $See \ paloal to networks. com/legal-notices/trust-center/compliance$ 

**Environment** 

Operating temperature: o°C to 40°C at 10,000 feet

Nonoperating temperature: -4°F to 158°F; -20°C to 70°C

Airflow

Front to back



3000 Tannery Way Santa Clara, CA 95054

Main: +1.408.753.4000
Sales: +1.866.320.4788
Support: +1.866.898.9087
www.paloaltonetworks.com

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#### AGENDA REPORT

MEETING: CITY COUNCIL MEETING, MARCH 31, 2025 AGENDA CATEGORY: GENERAL CITY BUSINESS

**Item:** Discussion to Amend Chapter 30 Solid Waste Rates

**Department:** Finance

**Date of Meeting:** Monday, March 31, 2025

**Fiscal Impact:** Increases in Sanitation Revenues to support on-going operations

**Presented By:** Keith Lee, Chief Financial Officer

**Action Requested:** Approval to Amend Chapter 30 of the Code of the City of Lawrenceville to

amend Solid Waste Rates

**Summary:** As part of the annual budget review, the Finance Department evaluates a long range outlook for City Finances. As part of the FY 2025 budget process, it was identified that the City's revenues were not going to be sufficient to support ongoing operations and capital investments of the Solid Waste Fund.

Finance and Sanitation Staff have worked to develop a cost model related to operating and capital expenses based on the various services provided by the Sanitation Department. With this approach, the solid waste rates were evaluated to provide sufficient funding for anticipated operating costs within the sanitation fund and the sanitation fund capital needs

Residential and commercial were evaluated for returns, comparisons to surrounding providers, and current best practices.

#### **Fiscal Impact:**

• Will reduce the projected shortfall in Solid Waste Fund

#### **Attachments/Exhibits:**

- PowerPoint presentation
- Solid Waste Rates Ordinance

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<b>ORDINANCE</b>	
ORDINANCE	

### AN ORDINANCE TO AMEND CHAPTER 30 OF THE CODE OF THE CITY OF LAWRENCEVILLE, GEORGIA REGARDING SOLID WASTE RESIDENTIAL AND COMMERCIAL RATES

The City Council of the City of Lawrenceville, Georgia hereby ordains that the Code of the City of Lawrenceville, Georgia shall be amended as follows:

#### Section1:

That Sec. 30-12, related to residential fees, is hereby amended by deleting Sec. 30-12 in its entirety and replacing the language to read as follows:

#### Sec. 30-12. Residential fees.

The collection fees for residences shall be such as may be set from time to time by the City Council. The City Council may suspend or waive fees.

- (a) Residential service. The Finance Department of the City shall maintain on file and make available to the public a record of the costs, fees, service charges and deposits for curbside garbage collection and any additional fees for special circumstances. Non-payment of fees shall be cause for the imposition of late fees as determined by the City Council and shall also cause a penalty as determined by the City Council. Continued delinquent accounts shall be subject to imposition of a lien against the property served in accordance with the City Charter. Monthly charges shall be billed based on one service a week. The monthly charges are:
  - (1) Standard residential property curbside pick-up:
    - a. The city will provide one 95-gallon container at no charge.
    - b. Beginning January 1, 2026, the monthly charge will be billed at \$21.50 per month for residential customers.
    - c. Beginning January 1, 2027, the monthly charge will be billed at \$24.00 per month for residential customers.
    - d. Beginning January 1, 2028, the monthly charge will be billed at \$26.00 per month for residential customers.

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- (2) Premium residential property curbside pick-up:
  - a. The City will provide one 95-gallon container at no charge.
  - b. Premium residential service accounts may elect to have more than one City provided 95-gallon container. For each additional container, account holder shall pay a one-time fee as determined by the City Manager and/or designee.
  - Beginning January 1, 2026, the monthly charge will be billed at \$13.00 per month for residential customers, per additional cart.
  - d. Beginning January 1, 2027, the monthly charge will be billed at \$13.50 per month for residential customers, per additional cart.
  - e. Beginning January 1, 2028, the monthly charge will be billed at \$14.00 per month for residential customers, per additional cart.

#### (3) Senior Discount:

- a. Persons age 65 years of age or older may request a discount. To qualify for the discount the customer must:
  - Have a total household income at or below 150% of the current year's federal poverty guidelines
  - 2. Have a residential City of Lawrenceville Sanitation account for a primary residence in the customer's name
  - 3. Have electric service from a single meter that is wired for individual use
  - 4. Complete a senior / low-income discount application form.
- b. Beginning January 1, 2026, the monthly charge will be billed at \$12.50 per month for residential customers.
- c. Beginning January 1, 2027, the monthly charge will be billed at \$15.00 per month for residential customers.
- d. Beginning January 1, 2028, the monthly charge will be billed at \$17.50 per month for residential customers.
- (b) All garbage bills will follow the schedule set forth in chapter 38.

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- (c) Large item fees.
  - (1) Large items that are in excess of the provided container, will be collected by the City and are subject to the laws of the City. Each Sanitation Customer is eligible to request the pick-up of two (2) large items a week. A fee will be charged for items in excess of two (2) per week, and the fee schedule is listed in the Sanitation Collection Policy.
  - (2) Standard limb, leaf, and yard waste is collected by the City at no charge to the resident. However, excessive amounts of limbs, leaves and other yard waste, will be subject to a fee. A fee will be charged for these services, and the fee schedule is listed in the Sanitation Collection Policy.

#### Section 2:

That Sec. 30-26, related to commercial fees, is hereby amended by deleting Sec. 30-26 in its entirety and replacing the language to read as follows:

#### Sec. 30-26. - Commercial fees.

The collection fees for commercial establishments, factories and other business places whose service is provided by the City of Lawrenceville shall be such as may be set from time to time by the City Council.

- (a) Commercial service. The Finance Department of the City shall maintain on file and make available to the public a record of the costs, fees, service charges and deposits for garbage collection and any additional fees for special circumstances. Non-payment of fees shall be cause for the imposition of late fees as determined by the City Council and shall also cause a penalty as determined by the City Council. Continued delinquent accounts shall be subject to imposition of a lien against the property served, in accordance with the City Charter. Monthly charges shall be billed based on one service a week. Monthly charges are:
  - (1) Standard residential property curbside pick-up:
    - a. The city will provide one 95-gallon container at no charge.
    - b. Beginning January 1, 2026, the monthly charge will be billed at \$21.50 per month for commercial curbside customers.
    - c. Beginning January 1, 2027, the monthly charge will be billed at \$24.00 per month for commercial curbside customers.

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- d. Beginning January 1, 2028, the monthly charge will be billed at \$26.00 per month for commercial curbside customers.
- (2) Premium commercial property curbside pick-up:
  - a. The City will provide one 95-gallon container at no charge.
  - b. Premium commercial service accounts may elect to have more than one City provided 95-gallon container. For each additional container, account holder shall pay a one-time fee as determined by the City Manager or designee.
  - c. Beginning January 1, 2026, the monthly charge will be billed at \$13.00 per month for residential customers, per additional cart.
  - d. Beginning January 1, 2027, the monthly charge will be billed at \$13.50 per month for residential customers, per additional cart.
  - e. Beginning January 1, 2028, the monthly charge will be billed at \$14.00 per month for residential customers, per additional cart.
- (3) Commercial dumpster service:
  - a. Beginning January 1, 2026, the cost shall be billed at \$135.00 per month/per dumpster. Dumpster will be serviced 1x/week.
  - b. Beginning January 1, 2027, the cost shall be billed at \$145.00 per month/per dumpster. Dumpster will be serviced 1x/week.
  - c. Beginning January 1, 2028, the cost shall be billed at \$155.00 per month/per dumpster. Dumpster will be serviced 1x/week.
  - d. If the dumpster is to be serviced multiple times/week, the fee shall be multiplied by the number of services.
  - e. Containers will be delivered from the City at a fee established by the City Manager or designee.
- (b) Urban commercial service. Defined as the nine block downtown area between Oak Street and Luckie Street and Culver Street and Chestnut Street shall be served by Cityowned facilities. The City will strive to install shared infrastructure where possible. The Finance Department of the City shall maintain on file and make available to the public a record of the costs, fees, service charges and deposits for garbage collection and any

additional fees for special circumstances. Non-payment of fees shall be cause for the imposition of late fees as determined by the City Council and shall also cause a penalty as determined by the City Council. Continued delinquent accounts shall be subject to imposition of a lien against the property served, in accordance with the City Charter. Each commercial establishment shall be assigned one of the following Tiers based on the North American Industry Classification System (NAICS) for the business. The City Manager or designee shall maintain a list of NAICS codes by category. Specific properties may apply for or be identified as Commercial Service, and if accepted by the City Manager or designee, then may be served by an individual dumpster(s) provided by the City as described in subsection (3) above. Monthly charges are:

- (1) Beginning January 1, 2026, the cost shall be:
  - a. Tier 1, \$335.00
  - b. Tier 2, \$165.00
  - c. Tier 3, \$135.00
  - d. Tier 4, \$21.50
- (2) Beginning January 1, 2027, the cost shall be:
  - a. Tier 1, \$345.00
  - b. Tier 2, \$175.00
  - c. Tier 3, \$145.00
  - d. Tier 4, \$24.00
- (3) Beginning January 1, 2028, the cost shall be:
  - a. Tier 1, \$355.00
  - b. Tier 2, \$185.00
  - c. Tier 3, \$155.00
  - d. Tier 4, \$26.00
- (4) Additional services required to maintain the cleanliness of the shared dumpster facility shall be billed to each participant at one-quarter the monthly charge for each service (listed above).

#### (c) Large item fees.

Large items that are in excess of the provided container, will be collected by the City and are subject to the laws of the City. Each Sanitation Customer is eligible to request the pick-up of two (2) large items a week. A fee will be charged for items in excess of two (2) per week, and the fee schedule is listed in the Sanitation Collection Policy.

#### Section 3:

Except as specifically amended as set forth above, all other sections, subsections, subsections, etc. of Chapter 30 shall remain in full force and affect.

#### Section 4:

All ordinances, regulations, or parts of the same in conflict with this ordinance are hereby rescinded to the extent of said conflict and only to the extent of said conflict.

#### Section 5:

If any section, article, paragraph, sentence, clause, phrase, or word in this ordinance, or application thereof to any person or circumstance is held invalid or unconstitutional by a Court of competent jurisdiction, such holding shall not affect the validity of the remaining portions of this ordinance; and the City Council hereby declares it would have passed such remaining portions of the ordinance despite such invalidity, which remaining portions shall remain in full force and effect.

#### Section 6:

This ordinance shall become effective upon its adoption by the City Council.

IT IS SO ORDAINED this 31st day of March, 2025.

	David R. Still, Mayor
Attest:	
Karen Pierce, City Clerk	

Page **6** of **6** 



March 19, 2025





### Slide Title

- Cost Model
- Proposed Service Fees
- Summary

# **Develop Cost Model**

- 1. Determine the services that are provided
  - a) Commercial Pick-up
  - b) Residential Pick-up
    - 1. Large-item Pick-up
  - c) Recycling
  - d) Leaf and Limb Pick-up
- 2. Determine the major components that are involved in providing the service
  - a) Staff
  - b) Disposal
  - c) Vehicles



### Services

### Commercial Pick-up

- 298 Customers
- 695 Weekly Services

### Residential Pick-up

- 8,281 Accounts
- 6,674 Customers
- 7,225 Weekly Services
- 1,607 Seniors
- 2,157 Weekly Services

#### Large-Item Pick-up

- 1,673 unique customer requests
- 1,924 items picked up annually

#### Recycling

- 8,281 residential customers
- Bi-weekly

#### Leaf Pick-up

 Primarily a Fall / early Winter activity

#### Limb Pick-up

- Year-round activity
- Limb Truck follows Residential Truck Route
- Weekly



# Services - staffing

Commercial Pick-up	Residential Pick-up	Large-Item Pick-up	Recycling	Leaf Pick-up	Limb Pick-up
<ul><li>298     Customers</li><li>695 Weekly     Services</li></ul>	<ul> <li>8,281     Accounts</li> <li>6,674     Customers</li> <li>7,225 Weekly     Services</li> <li>1,607 Seniors</li> <li>2,157 Weekly     Services</li> </ul>	<ul> <li>1,673 unique customer requests</li> <li>1,924 items picked up annually</li> </ul>	<ul><li>8,281 residential customers</li><li>Bi-weekly</li></ul>	• Primarily a Fall / early Winter activity	<ul> <li>Year-round activity</li> <li>Limb Truck follows Residential Truck Route</li> <li>Weekly</li> </ul>
• 2.5 FTE	• 13 FTE	• 1 FTE	• 2.5 FTE	• 3.5 FTE	• 4 FTE



# Services - disposal

Commercial Pick-up	Residential Pick-up	Large-Item Pick-up	Recycling	Leaf Pick-up	Limb Pick-up
• 298 Customers • 695 Weekly Services	<ul> <li>8,281     Accounts</li> <li>6,674     Customers</li> <li>7,225 Weekly     Services</li> <li>1,607 Seniors</li> <li>2,157 Weekly     Services</li> </ul>	<ul> <li>1,673 unique customer requests</li> <li>1,924 items picked up annually</li> </ul>	<ul><li>8,281 residential customers</li><li>Bi-weekly</li></ul>	• Primarily a Fall / early Winter activity	<ul> <li>Year-round activity</li> <li>Limb Truck follows         Residential         Truck Route</li> <li>Weekly</li> </ul>
• 2.5 FTE	• 13 FTE	• 1 FTE	• 2.5 FTE	• 3.5 FTE	• 4 FTE
• 32.8% of solid waste disposal	• 53.9% of solid waste disposal	• 8.6% of solid waste disposal	<ul><li>4.7% of solid waste disposal</li></ul>	<ul> <li>Disposed and processed at Paper Mill</li> </ul>	Disposed and processed at Paper Mill  Page 25

- 1. Salaries and Benefits
  - FTE
- 2. Disposal
  - Based on percentage of disposal cost analysis
- 3. Depreciation
  - Based on vehicles and vehicle types
- 4. Supplies
  - Based on FTE or disposal percentage
- Overhead
  - The costs for managing the operation



	Commercial	Residential	Recycling	Leaf & Limb	Overhead	Estimated Budget
Salary & Benefits	\$193,959	\$994,860	\$137,859	\$576,284	\$172,752	\$2,075,714
Fleet	\$14,760	\$29,520	\$7,380	\$22,140	\$0	\$73,800
Supplies & Equipment	\$0	\$0	\$40,000	\$0	\$92,845	\$132,845
Disposal	\$229,390	\$437,570	\$33,040	\$0	\$0	\$700,000
Uniforms	\$1,594	\$8,252	\$0	\$4,654	\$0	\$14,500
Capital	\$44,000	\$88,000	\$22,000	\$66,000	\$28,000	\$248,000
Other	\$0	\$0	\$0	\$0	\$516,715	\$516,715
	\$483,702	\$1,558,202	\$240,279	\$669,079	\$810,312	\$3,761,574

- 1. Fixed Costs
  - These are costs that are set and do not change (Salaries, Equipment, Fleet, Capital)
- 2. Variable Costs
  - a) These are costs that fluctuate based on consumption (Disposal Costs)



	Commercial	Residential	Recycling	Leaf & Limb	Overhead
Fixed	\$254,312.50	\$1,120,632.40	\$167,239.35	\$669,078.51	\$172,751.52
Variable	\$229,390.00	\$437,570.00	\$73,040.00	\$0.00	\$637,560.00
Annual Cost Fixed per customer	\$853.40	\$135.33	\$20.20	\$80.80	\$20.14
Annual Cost Variable per service	\$330.06	\$46.64	\$7.79	\$0.00	\$63.27
Monthly Fixed per customer	\$71.12	\$11.28	\$1.68	\$6.73	\$1.68
Monthly Variable per service	\$27.50	\$3.89	\$0.65	\$0.00	\$5.27



### Service Fee with Leaf & Limb

	Monthly	Revenue
Residential	\$29.50	\$2,362,221.84
Residential - Senior	\$19.50	\$375,968.81
Extra Cart	\$13.00	\$85,933.77
Extra Cart - Senior	\$13.00	\$85,777.81
Commercial	\$135.00	\$1,000,828.10
		\$3,910,730.32



### Service Fee without Leaf & Limb

	Monthly	Revenue
Residential	\$21.50	\$1,721,892
Residential - Senior	\$12.50	\$241,050
Extra Cart	\$13.00	\$85,933
Extra Cart - Senior	\$13.00	\$85,777
Commercial	\$135.00	\$1,125,900
		\$3,260,552

# Comparison

	Current	Leaf and Limb in Fee	No Leaf and Limb in Fee
	(monthly)	(monthly)	(monthly)
Residential	\$20.00	\$29.50	\$21.50
Large Item Pick-up	Charge per Item	Included	Included
Residential - Senior	\$10.00	\$19.50	\$12.50
Extra Cart	\$20.00	\$13.00	\$13.00
Extra Cart - Senior	\$20.00	\$13.00	\$13.00
Commercial	\$115.00	\$135.00	\$135.00



# Recommendation – Service Fee without Leaf & Limb

	Current (monthly)	Year 1 (monthly)	Year 2 (monthly)	Year 3 (monthly)
Residential	\$20.00	\$21.50	\$24.00	\$26.00
Large Item Pick-up	Charge per Item	Included	Included	Included
Residential - Senior	\$10.00	\$12.50	\$15.00	\$17.50
Extra Cart	\$20.00	\$13.00	\$13.50	\$14.00
Extra Cart - Senior	\$20.00	\$13.00	\$13.50	\$14.00
Commercial	\$115.00	\$135.00	\$145.00	\$155.00

- The Residential Rate will include 2 large items per week per customer as a maximum
  - This will eliminate the fee we charge for each large item pick-up
  - The Large-item pick-up will still need to be scheduled



# Service Fee Comparison

		Lawrenceville					Republic
	Current	Proposed	Gwinnett	Suwanee	Dacula	Norcross	Services
Residential	\$20.00	\$21.50	\$24.14	Residents contract with private company	\$24.00	\$24.58	
Commercial	\$115.00	\$135.00					\$154.00

- Gwinnett Senior Rate is 25% off the Hauler rate above
  - Senior Rate is \$18.11



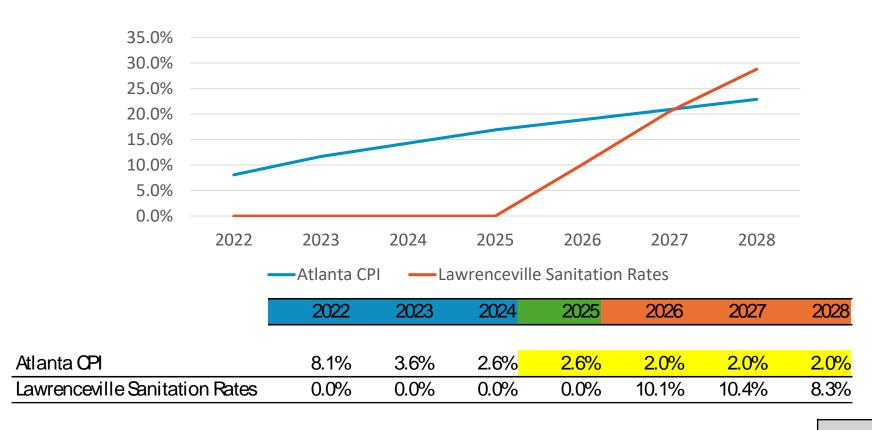
## Summary

Revenue	Year 1
Residential	\$1,721,892
Residential - Senior	\$241,050
Extra Cart	\$85,933
Extra Cart - Senior	\$85,777
Commercial	\$1,125,900
Total	\$3,260,552
Expense	
Salary & Benefits	\$1,499,430
Fleet	\$51,660
Supplies & Equipment	\$132,845
Disposal	\$700,000
Uniforms	\$9,846
Capital	\$182,000
Other	\$516,715
Total	\$3,092,496
Net	\$123,276

- Revenue assumes the number of customers based November billing records
- Large-item pick-up is in the residential rate
- Revenue does not include bad debt
  - Current bad debt is 3.5% for residential
  - -\$60,266
- Revenue does not include interest and penalties
  - \$14,000 (FY 2024) Interest
  - \$12,000 (FY 2024) Penalties
- Expense does not include Leaf & Limb cost which are covered by the General Fund Revenues: \$669K

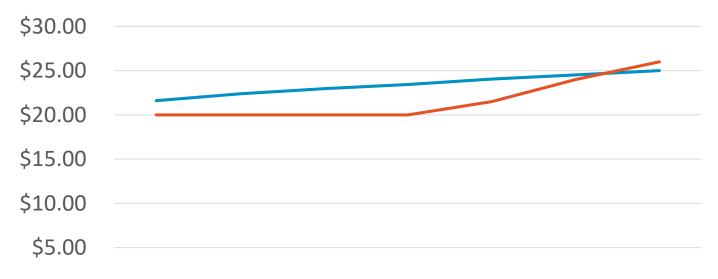


# Change in Service Fees vs CPI





# Change in Service Fees vs CPI



Ċ							
γ-	2022	2023	2024	2025	2026	2027	2028
—Change based on CPI	\$21.60	\$22.38	\$22.96	\$23.43	\$24.04	\$24.52	\$25.01
—City Proposed Rates	\$20.00	\$20.00	\$20.00	\$20.00	\$21.50	\$24.00	\$26.00

# Service Changes

- 1. Large Item Pick-up will transition from a paid service to allowing two free items per week per customer
- 2. Second cart reduces from \$20 to \$13 per month

### Service Concerns

- We are transitioning Residential Collection to an automated pick-up with support scout trucks
  - 1. This is to improve efficiencies in the Residential Program
  - As growth occurs routes may have to be redistributed, or additional trucks may have to be added
- Commercial Service is close to capacity
  - 1. As our rates are below market, we can develop a marketing strategy to acquire new customers such that we are able to grow the service sufficiently to cover the additional costs of a new route





## Questions



#### AGENDA REPORT

MEETING: REGULAR MEETING, MARCH 31, 2025
AGENDA CATEGORY: COUNCIL BUSINESS OLD BUSINESS

**Item:** Amend Article VII of Chapter 38 Electric Utility Rates

**Department:** Finance

**Date of Meeting:** Monday, March 31, 2025

**Fiscal Impact:** Increases in Electric Revenues to support on-going operations

**Presented By:** Keith Lee, Chief Financial Officer

Huston Gillis, Electric Director

**Action Requested:** Approval to amend Article VII of Chapter 38 of the Code of the City of

Lawrenceville to amend electric utility rates

**Summary:** As part of the annual budget review, the Finance Department evaluates a long range outlook for City Finances. As part of the FY 2025 budget process, it was identified that the City's revenues were not going to be sufficient to support ongoing operations and capital investments. The City proposed to look at several revenue sources including the Electric System Rates. Staff has work with Electric Cities of Georgia, which is a non-profit organization that provides strategic and technical services to the 52 public power communities around Georgia. With their assistance, the electric rates were evaluated to provide sufficient funding for anticipated operating costs within the electric fund, electric fund capital needs, and the anticipated transfer to the General Fund.

Residential, commercial, solar and security lights were evaluated for returns, comparisons to surrounding providers, and current best practices. The rate changes will adjust the Power Cost Adjustment rider to a much smaller value, provide the needed revenue, and place customers in the appropriate classes.

#### **Fiscal Impact:**

• Will reduce the projected shortfall in the Electric Fund

#### **Attachments/Exhibits:**

- PowerPoint Presentation
- Chapter 38 Electric Utility

Page 1 of 1 Page 41

<b>ORDINANCE</b>	

### AN ORDINANCE TO AMEND ARTICLE VII OF CHAPTER 38 OF THE CODE OF ORDINANCES OF THE CITY OF LAWRENCEVILLE, GEORGIA RELATED TO ELECTRIC UTILITY

The City Council of the City of Lawrenceville, Georgia hereby ordains that the Code of the City of Lawrenceville, Georgia shall be amended as follows:

#### Section1:

That Article VII of Chapter 38, related to Electric Utility, is hereby amended by deleting Article VII in its entirety and replacing the language to read as follows:

#### **ARTICLE VII. - ELECTRIC UTILITY**

#### Sec. 38-201. – Distributed Generation.

- (a) Applicability:
  - (1) Applicable to Customers in all areas served by the City of Lawrenceville (the City) and subject to its service rules, regulations, terms, policies and procedures, as amended from time to time, which are incorporated herein by this reference, and desiring to install a distributed generation facility. Customer account(s) must be in good standing.
  - (2) A distributed generation facility must:
    - a. Be owned (or leased) and operated by an existing Customer for production of electric energy, and
    - b. Be connected to and/or operate in parallel with the City's distribution facilities, and
    - c. Be intended primarily to offset part or all of the Customer's generator's requirement for electricity, and
    - d. Have peak generating capacity of not more than 10 kW for residential applications and not more than 125% of actual or expected maximum annual peak demand of the premise for commercial applications.
    - e. Be installed on the customer side of the meter.
- (b) Monthly Rate:
  - (1) Residential Bi-Directional Metering Charge: For all customers with installed distributed generation (DG) equipment on the customer side of the meter, who qualify for Residential Service prior to installing DG.

	<u>2026</u>	<u>2027</u>	<u>2028</u>
Base Service Fee	\$28.00 / mo.	\$29.00 / mo.	\$30.00 / mo.

Non-summer residential rate will be charged from November – April as follows:

	<u>2026</u>	<u>2027</u>	<u>2028</u>
0-650 kWh	\$0.1242 / kWh	\$0.1326 / kWh	\$0.1414 / kWh
651-1000 kWh	\$0.1072 / kWh	\$0.1166 / kWh	\$0.1254 / kWh
> 1000 kWh	\$0.0982 / kWh	\$0.1076 / kWh	\$0.1174 / kWh

Summer residential rate will be charged from May – October as follows:

	<u>2026</u>	<u>2027</u>	<u>2028</u>
0-650 kWh	\$0.1242 / kWh	\$0.1326 / kWh	\$0.1414 / kWh
651-1000 kWh	\$0.1322 / kWh	\$0.1416 / kWh	\$0.1524 / kWh
> 1000 kWh	\$0.1642 / kWh	\$0.1756 / kWh	\$0.1894 / kWh

Bi-Directional Base Charge: \$12.00 per month

Minimum Bill: Base Service Fee per month plus Bi-Directional Base Charge

(2) Commercial Non-Demand: For all customers with installed distributed generation (DG) equipment on the customer side of the meter, who qualify for Commercial Non-Demand Service prior to installing DG.

	<u>2026</u>	<u>2027</u>	<u>2028</u>
Base Service Fee	\$36.00 / mo.	\$39.00 / mo.	\$42.00 / mo.
First 3,000 kWh	\$0.171 / kWh	\$0.18228 / kWh	\$0.196 / kWh
> 3,000 kWh	\$0.161 / kWh	\$0.17228 / kWh	\$0.186 / kWh

Bi-Directional Base Charge: \$17.00 per month

Minimum Bill: Base Service Fee per month plus Bi-Directional Base Charge

(3) Small Power: For all customers with installed distributed generation (DG) equipment on the customer side of the meter, who qualify for Small Power Service prior to installing DG.

	<u>2026</u>	<u>2027</u>	<u>2028</u>
Base Service Fee	\$45.00 / mo.	\$50.00 / mo.	\$55.00 / mo.
Demand (Bill KW)	\$17.00 / KW	\$17.00 / KW	\$17.00 / KW
Energy			
First 200 HUD	\$0.0963 / kWh	\$0.1031 / kWh	\$0.111 / kWh
200 – 400 HUD	\$0.0463 / kWh	\$0.0531 / kWh	\$0.061 / kWh
>400 HUD	\$0.0363 / kWh	\$0.0411 / kWh	\$0.049 / kWh

Bi-Directional Base Charge: \$17.00 per month

Minimum Bill: Base Service Fee plus Demand Charge per KW Bill Demand plus Bi-Directional Base Charge

(4) Medium Power: For all customers with installed distributed generation (DG) equipment on the customer side of the meter, who qualify for Medium Power Service prior to installing DG.

	<u> 2026</u>	<u>2027</u>	<u>2028</u>
Base Service Fee	\$74.00 / mo.	\$82.00 / mo.	\$90.00 / mo.

Demand (Bill KW)	\$17.00 / KW	\$17.00 / KW	\$17.00 / KW
Energy			
First 200 HUD	\$0.081 / kWh	\$0.0823 / kWh	\$0.084 / kWh
200 – 400 HUD	\$0.045 / kWh	\$0.045 / kWh	\$0.046 / kWh
>400 HUD	\$0.035 / kWh	\$0.035 / kWh	\$0.036 / kWh

Bi-Directional Base Charge: \$17.00 per month

Minimum Bill: Base Service Fee plus Demand Charge per KW Bill Demand plus Bi-Directional Base Charge

(5) Large Power: For all customers with installed distributed generation (DG) equipment on the customer side of the meter, who qualify for Large Power Service prior to installing DG.

<u>2026</u>	<u>2027</u>	<u>2028</u>
\$150.00 / mo.	\$165.00 / mo.	\$225.00 / mo.
\$20.00 / KW	\$21.50 / KW	\$23.00 / KW
\$0.06143 / kWh	\$0.064 / kWh	\$0.068 / kWh
\$0.03943 / kWh	\$0.040 / kWh	\$0.040 / kWh
\$0.03443 / kWh	\$0.032 / kWh	\$0.032 / kWh
\$0.03443 / kWh	\$0.032 / kWh	\$0.032 / kWh
	\$150.00 / mo. \$20.00 / KW \$0.06143 / kWh \$0.03943 / kWh \$0.03443 / kWh	\$150.00 / mo. \$20.00 / KW \$165.00 / mo. \$20.00 / KW \$21.50 / KW \$0.06143 / kWh \$0.064 / kWh \$0.03943 / kWh \$0.040 / kWh \$0.03443 / kWh \$0.032 / kWh

Bi-Directional Base Charge: \$17.00 per month

Minimum Bill: Base Service Fee plus Demand Charge per KW Bill Demand plus Bi-Directional Base Charge

#### (c) Power Cost Adjustment:

The bill calculated at the above rates will be charged the current power cost adjustment as determined by the City Manager or designee.

#### (d) Terms of Payment:

If the account is not paid by the due date, a late fee in the amount specified in this Code will be added to the account. Further failure to pay a bill will subject the customer to disconnection and/or disconnection charges specified in this Code.

- (e) The City will install bi-directional metering for all applicable Customers. All incremental costs for metering and associated equipment (e.g. poly-phase meters, trans-sockets, dual-gang sockets, etc.) and interconnection costs will be paid by the Customer at the time service is initiated under this policy. Additionally, Customer agrees to pay a monthly metering charge as outlined above.
- (f) Bi-directional metering is defined as measuring the amount of electricity supplied by the City and the amount fed back to the City by the Customer's distributed generation facility during the billing period using the same meter. Bi-directional metering shall be used where distributed generation facilities are connected to the City on the Customer's side of the Customer's meter.

#### (g) Payment for Energy:

#### (1) Bi-directional metering

- a. Whenever the Customer's consumption exceeds the electricity generated by the Customer's distributed generation system, that electricity is supplied by the City. All electricity supplied by the City shall be billed by the City in accordance with its tariffs plus the Incremental Service Cost.
- b. When electricity generated by the Customer's distributed generation system exceeds electricity supplied by the City, the Customer shall be billed for the customer charges as described in the standard rate for that billing period and credited for excess kWh generated during the billing period at the City's avoided energy cost.

#### (2) Avoided Energy Cost

- a. Payments by the City to the Customer for the billing period metered avoided energy kWh's will be computed by the City in its sole discretion based on the average monthly wholesale market price as determined by the Municipal Electric Authority of Georgia (MEAG Power), the City's Wholesale Energy provider.
- b. In the event Customer develops a credit balance during a billing period, the amount will remain as a credit on the Customer's account. Credit balances remaining at the end of the City's fiscal year will be cleared by the issuance of a check for the credit balance to Customer. Any other clearance of account credit balances will be at the City's discretion.

#### (h) Safety, Power Quality, and interconnection Requirements:

- (1) The Customer shall be responsible for ensuring a safe and reliable interconnection with the City and all costs incurred therein. The City has available, upon request, the following documents that must be completed and approved in their entirety prior to interconnection by the Customer to the City's distribution system:
  - a. Application for Interconnection of Distributed Generation Facility
  - b. Interconnection Agreement
  - c. Electrical Power Exchange Agreement
- (2) The provisions in all documents outlined above are incorporated into this Rider in their entirety. For the avoidance of doubt, Customer shall be deemed to have agreed to such provisions by applying for service under this Rider.

- (3) The City will only be required to purchase energy from eligible distributed generation facilities on a first-come, first-served basis until the cumulative generating capacity of all renewable energy sources from all Customers equals the percentage of the City's annual peak demand in the previous year as set forth in O.C.G.A. § 46-3-56(a). Additional energy may be purchased by the City at its sole discretion at a cost agreed to by it and the Customer provider. The City shall at no time be required to purchase energy from Customers in excess of amounts required by the Georgia Cogeneration and Distributed Generation Act of 2001.
- (4) The City reserves the right to separate the Customer generator's equipment from City lines and facilities when, in the City's judgment, the continued parallel operation is unsafe or may cause damage to persons or property. Upon such separation, the City shall promptly notify the Customer generator so that any unsafe condition can be corrected.

#### Sec. 38-202. – Commercial Electrical Service.

(a) Availability:

All qualified customers in the City of Lawrenceville's electric service area.

(b) Applicability:

Applicable to all commercial electric service, even during construction or when service is temporary and/or seasonal in nature.

- (c) Monthly Rate:
  - (1) Commercial Non-Demand: For all non-residential uses where the annual average monthly energy use is less than 3,000 kWh.

	<u>2026</u>	<u>2027</u>	<u>2028</u>
Base Service Fee	\$36.00 / mo.	\$39.00 / mo.	\$42.00 / mo.
First 3,000 kWh	\$0.171 / kWh	\$0.18228 / kWh	\$0.196 / kWh
> 3,000 kWh	\$0.161 / kWh	\$0.17228 / kWh	\$0.186 / kWh
Minimum Bill: Base Se	rvice Fee per month		

(2) Temporary Power: Applicable to all electric service during construction or when service is temporary and/or seasonal in nature.

	<u>2026</u>	<u> 2027</u>	<u>2028</u>
Base Service Fee	\$36.00 / mo.	\$39.00 / mo.	\$42.00 / mo.
All kWh	\$0.135 / kWh	\$0.14756 / kWh	\$0.16484 / kWh
Minimum Bill: Base S	Service Fee per month		

(3) Commercial Small Power: For all non-residential uses where the annual average monthly energy use is greater than 3,000 kWh and where the billing demand is less than 30 kW.

	<u>2026</u>	<u>2027</u>	<u>2028</u>
Base Service Fee	\$41.00 / mo.	\$46.00 / mo.	\$50.00 / mo.

Demand Charge	\$3.50 / kW	\$4.00 / kW	\$4.50 / kW
< 200 hours (x)			
the billing demand	\$0.14 / kWh	\$0.1452 / kWh	\$0.1518 / kWh
200 - 400 hours (x)			
the billing demand	\$0.088 / kWh	\$0.0932 / kWh	\$0.0998 / kWh
> 400 hours (x)			
the billing demand	\$0.078 / kWh	\$0.0858 / kWh	\$0.0858 / kWh
Minimum Bill: Base Serv	ice Fee plus Demand (	Charge per kW Bill Der	nand

(4) Commercial Medium Power: For all non-residential uses where the billing demand is at least 30 KW, but less than 500 kW.

	<u>2026</u>	<u>2027</u>	<u> 2028</u>
Base Service Fee	\$64.00 / mo.	\$71.00 / mo.	\$75.00 / mo.
Demand Charge	\$5.00 / kW	\$5.50 / kW	\$6.00 / kW
< 200 hours (x)			
the billing demand			
< 6,000 kWh	\$0.1258 / kWh	\$0.131 / kWh	\$0.1374 / kWh
> 6,000 kWh	\$0.1158 / kWh	\$0.121 / kWh	\$0.1274 / kWh
200 - 400 hours (x)			
the billing demand	\$0.0808 / kWh	\$0.086 / kWh	\$0.0924 / kWh
> 400 hours (x)			
the billing demand	\$0.0758 / kWh	\$0.081 / kWh	\$0.0844 / kWh
Minimum Bill: Base Serv	ice Fee plus Demand (	Charge per kW Bill Der	nand

(5) Commercial Large Power: For all non-residential uses where the billing demand is at least 500 kW.

	<u>2026</u>	<u>2027</u>	<u>2028</u>
Base Service Fee	\$134.00 / mo.	\$155.00 / mo.	\$200.00 / mo.
Demand Charge	\$6.00 / kW	\$7.00 / kW	\$8.00 / kW
< 200 hours (x)			
the billing demand			
< 100,000 kWh	\$0.1024 / kWh	\$0.10424 / kWh	\$0.107433 / kWh
> 100,000 kWh	\$0.0924 / kWh	\$0.09424 / kWh	\$0.097433 / kWh
200 - 400 hours (x)			
the billing demand	\$0.0704 / kWh	\$0.07224 / kWh	\$0.075433 / kWh
400 - 600 hours (x)			
the billing demand	\$0.0664 / kWh	\$0.06824 / kWh	\$0.071403 / kWh
> 600 hours (x)			
the billing demand	\$0.0624 / kWh	\$0.06424 / kWh	\$0.067433 / kWh
Minimum Bill: Base Serv	vice Fee plus Demand	Charge per kW Bill Der	mand

(6) Institutional: Non-profit hospital with a minimum of 300 beds.

	<u> 2026</u>	<u>2027</u>	<u>2028</u>
Base Service Fee	\$250.00 / mo.	\$250.00 / mo.	\$250.00 / mo.

Demand Charge < 200 hours (x)	\$10.00 / kW	\$10.00 / kW	\$10.00 / kW
the billing demand			
< 100,000 kWh	\$0.0957 / kWh	\$0.0982 / kWh	\$0.10133 / kWh
> 100,000 kWh	\$0.0857 / kWh	\$0.0882 / kWh	\$0.09133 / kWh
200 - 400 hours (x)			
the billing demand	\$0.0637 / kWh	\$0.0662 / kWh	\$0.06933 / kWh
400 - 600 hours (x)			
the billing demand	\$0.0597 / kWh	\$0.0622 / kWh	\$0.06533 / kWh
> 600 hours (x)			
the billing demand	\$0.0557 / kWh	\$0.0582 / kWh	\$0.06133 / kWh
Minimum Bill: Base Serv	vice Fee plus Demand	Charge per kW Bill Der	nand

#### (d) Power Cost Adjustment:

The bill calculated at the above rates will be charged the current power cost adjustment as determined by the City Manager or designee.

#### (e) Terms of Payment:

If the account is not paid by the due date, a late fee in the amount specified in this Code will be added to the account. Further failure to pay a bill will subject the customer to disconnection and/or disconnection charges specified in this Code.

#### Sec. 38-203. - Residential Electrical Service.

#### (a) Availability:

All qualified customers in the City of Lawrenceville's electric service area.

#### (b) Applicability:

Applicable to all domestic uses of a residential customer in a separately metered single-family or multifamily dwelling unit.

#### (c) Monthly Rate:

	<u>2026</u>	<u>2027</u>	<u>2028</u>	
Base Service Fee	\$27.00 / mo.	\$28.00 / mo.	\$29.00 / mo.	

Non-summer residential rate will be charged from November – April as follows:

	<u>2026</u>	<u>2027</u>	<u> 2028</u>
0-650 kWh	\$0.1242 / kWh	\$0.1326 / kWh	\$0.1414 / kWh
651-1000 kWh	\$0.1072 / kWh	\$0.1166 / kWh	\$0.1254 / kWh
> 1000 kWh	\$0.0982 / kWh	\$0.1076 / kWh	\$0.1174 / kWh

Summer residential rate will be charged from May – October as follows:

	<u>2026</u>	<u>2027</u>	<u>2028</u>
0-650 kWh	\$0.1242 / kWh	\$0.1326 / kWh	\$0.1414 / kWh
651-1000 kWh	\$0.1322 / kWh	\$0.1416 / kWh	\$0.1524 / kWh
> 1000 kWh	\$0.1642 / kWh	\$0.1756 / kWh	\$0.1894 / kWh

Minimum Bill: Base Service Fee

#### (d) Power Cost Adjustment:

The bill calculated at the above rates will be charged the current power cost adjustment as determined by the City Manager or designee.

#### (e) Terms of Payment:

If the account is not paid by the due date, a late fee in the amount specified in this Code will be added to the account. Further failure to pay a bill will subject the customer to disconnection and/or disconnection charges specified in this Code.

#### (f) Senior Discount:

Persons age 65 years of age or older may request a discount. To qualify for the discount the customer must:

- 1. Have a total household income at or below 150% of the current year's federal poverty guidelines;
- 2. Have a residential City of Lawrenceville Electric account for a primary residence in the customer's name
- 3. Have electric service from a single meter that is wired for individual use
- 4. Complete a senior / low-income discount application form.

#### Sec. 38-204 - Security Light Rates and Fees for Installation and Replacement.

- (a) Security lights will be billed on a monthly basis based on their category classification.
- (b) The City Manager or Designee will determine the lighting fixtures that are in each category:

	<u> 2026</u>	<u> 2027</u>	<u> 2028</u>
Category 1	\$10.52 / mo.	\$11.07 / mo.	\$11.70 / mo.
Category 2	\$13.68 / mo.	\$14.39 / mo.	\$15.21 / mo.
Category 3	\$16.83 / mo.	\$17.71 / mo.	\$18.71 / mo.
Category 4	\$25.25 / mo.	\$26.56 / mo.	\$28.07 / mo.
Category 5	\$29.46 / mo.	\$30.99 / mo.	\$32.75 / mo.
Category 6	\$31.56 / mo.	\$33.20 / mo.	\$35.09 / mo.
Category 7	\$42.08 / mo.	\$44.27 / mo.	\$46.78 / mo.

Page 8 of 9

(c) Installation and replacement fees shall be based on the cost of fixtures, labor, benefits, and outside contracts necessary to install or replace the security light.

Sec. 38-205 -- 38-219. - Reserved.

#### Section 2:

All ordinances, regulations, or parts of the same in conflict with this ordinance are hereby rescinded to the extent of said conflict and only to the extent of said conflict.

#### Section 3:

If any section, article, paragraph, sentence, clause, phrase, or word in this ordinance, or application thereof to any person or circumstance is held invalid or unconstitutional by a Court of competent jurisdiction, such holding shall not affect the validity of the remaining portions of this ordinance; and the City Council hereby declares it would have passed such remaining portions of the ordinance despite such invalidity, which remaining portions shall remain in full force and effect.

#### Section 4:

This ordinance shall become effective upon its adoption by the City Council.

IT IS SO ORDAINED, this 31st day of March, 2025.

	David Still, Mayor	
Attest:		
Karen Pierce, City Clerk		





March 19, 2025





### Slide Title

- Cost of Service Date
- Various Rate Changes

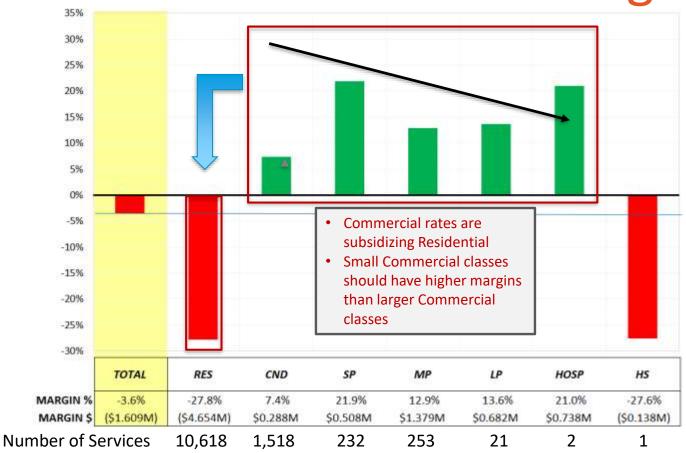


# Cost of Service (COS): Overview

- Allocates all costs and transfers to individual rate classes to determine margin
  - Incorporates billing information, unaudited financials and MEAG power bills
  - Excludes Non-Operating revenue (\$71K); Other Revenues include New Electric Lines (\$912K)
  - Covers fiscal year ending June 2024



Electric COS: Rate Class Margin %





# Revenue & Expense Baseline

		2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
	REVENUES										
1	Sales Revenues	\$42.662M	\$44.285M	\$44.646M	\$44.989M	\$45.022M	\$45.059M	\$45.126M	\$45.194M	\$45.262M	\$45.330M
2	Other Revenues	\$0.241M	\$1.266M	\$0.811M	\$0.814M	\$1.141M	\$1.469M	\$1.108M	\$1.110M	\$1.113M	\$1.116M
3	TOTAL REVENUES	\$42.903M	\$45.551M	\$45.457M	\$45.802M	\$46.163M	\$46.527M	\$46.234M	\$46.304M	\$46.375M	\$46.445M
	EXPENSES										
	Operating Expenses:										
4	Personnel	\$2.728M	\$2.940M	\$3.162M	\$3.397M	\$3.510M	\$3.628M	\$3.809M	\$3.999M	\$4.199M	\$4.409M
5	Contractual Services	\$1.235M	\$1.272M	\$1.310M	\$1.350M	\$1.390M	\$1.432M	\$1.475M	\$1.519M	\$1.564M	\$1.611M
6	Supplies & Materials	\$0.406M	\$0.418M	\$0.430M	\$0.443M	\$0.456M	\$0.470M	\$0.484M	\$0.499M	\$0.514M	\$0.529M
7	Repair & Maintenance	\$0.182M	\$0.187M	\$0.193M	\$0.199M	\$0.205M	\$0.211M	\$0.217M	\$0.224M	\$0.231M	\$0.237M
8	TOTAL OPERATING EXPENSES	\$4.551M	\$4.817M	\$5.096M	\$5.388M	\$5.561M	\$5.740M	\$5.985M	\$6.241M	\$6.508M	\$6.787M
9	Purchased Power	\$25.202M	\$25.277M	\$27.110M	\$29.622M	\$27.942M	\$27.124M	\$27.740M	\$26.324M	\$26.981M	\$27.422M
10	Bond (Principle/Interest 59%)	\$0.671M	\$0.669M	\$0.670M	\$0.668M	\$0.671M	\$0.670M	\$0.671M	\$0.671M	\$0.670M	\$0.668M
11	Indirect Costs	\$3.039M	\$3.130M	\$3.224M	\$3.320M	\$3.420M	\$3.522M	\$3.628M	\$3.737M	\$3.849M	\$3.965M
12	Elec Capital Transfer	\$1.716M	\$6.326M	\$5.954M	\$6.906M	\$9.100M	\$8.483M	\$7.354M	\$7.354M	\$7.354M	\$7.354M
13	General Fund Transfer	\$7.505M	\$7.618M	\$7.813M	\$7.873M	\$7.991M	\$8.111M	\$8.233M	\$8.356M	\$8.481M	\$8.609M
14	TOTAL EXPENSES & TRANSFERS	\$42.683M	\$47.837M	\$49.867M	\$53.778M	\$54.685M	\$53.650M	\$53.610M	\$52.683M	\$53.843M	\$54.805M
15	NET REVENUE \$	\$0.220M	\$(2.285M)	\$(4.410M)	\$(7.976M)	\$(8.522M)	\$(7.123M)	\$(7.376M)	\$(6.378M)	\$(7.468M)	\$(8.360M)

Uses the City's basic assumptions for the City Proforma

### Rate Recommendations

- 3-year rate plan with adjustments for shortfalls
- Continue increases to base and demand charges
- Reduce Power Cost Adjustment (PCA) to \$0.004/kWh
- Small Cost of Service adjustments
- Annual review of financial position
- Re-evaluate COS and rates 2027

### Residential Service

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	2025	2026	2027	2028
Base	\$26	\$27	\$28	\$29
Senior Base	\$13	\$14	\$14	\$14
DG Base	\$26	\$28	\$28	\$28
DB Meter	\$10	\$12	\$12	\$12

- **DG:** A distributed generation electric customer is someone who generates their own electricity using small-scale technologies, such as solar panels, wind turbines, or natural gasfired fuel cells, at or near where the electricity will be used.
  - This can be for a single home or business.
  - The electricity generated can be used on-site, and any excess can be sent back to the
    electric grid.
- **DB:** A bi-directional meter is a type of electric meter that measures the flow of electricity in both directions: from the grid to a home (import) and from a home to the grid (export).



**PCA** 

### Residential Service

	RAIES						
	2025	2026	2027	2028			
		SUM	IMER				
First 650 kWh	0.114	0.1242	0.1326	0.1414			
Next 350 kWh	0.122	0.1322	0.1416	0.1524			
Over 1000 kWh	0.144	0.1642	0.1756	0.1894			
		WINTER					
First 650 kWh	0.112	0.1242	0.1326	0.1414			
Next 350 kWh	0.095	0.1072	0.1166	0.1254			
Over 1000 kWh	0.086	0.0982	0.1076	0.1174			

0.004

**BATES** 

0.004

0.004

• **kWh:** a unit of measurement for energy equal to one kilowatt (kW) of power used for one hour. For example, if you use a 1,000-watt appliance for one hour, you have used 1 kWh of energy.

0.009

POWER COST ADJUSTMENT (PCA): \$/kWh charge applied to all customer kWh. Used to
make interim adjustments to monthly rates to reflect known and measurable changes in total
costs of providing electricity to customers.

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# Residential Bill Impacts - Summer

	2025	2026	2027	2028	Georgia Power	JEMC
kWh/Month			SUM	IMER		
500	\$87.50	\$91.10	\$96.30	\$101.70	\$91.77	\$73.05
\$△		\$3.60	\$4.20	\$4.40		
%△		4.1%	4.6%	4.6%		
1000	\$151.80	\$158.00	\$167.75	\$176.25	\$190.65	\$124.98
\$△		\$6.20	\$8.75	\$9.50		
%△		4.1%	5.5%	5.7%		
1500	\$228.30	\$242.10	\$257.55	\$274.95	\$302.80	\$183.28
\$△		\$13.80	\$14.45	\$16.40		
%△		6.0%	6.0%	6.4%		
2000	\$304.80	\$326.20	\$347.35	\$371.65	\$414.95	\$241.58
\$△		\$21.40	\$20.15	\$23.30		
%△		7.0%	6.2%	6.7%		



# Residential Bill Impacts - Winter

	2025	2026	2027	2028	Georgia Power	JEMC
kWh/Month			WIN	ITER		
500	\$86.50	\$91.10	\$96.30	\$101.70	\$86.92	\$73.05
\$△		\$4.60	\$4.20	\$4.40		
%△		5.3%	4.6%	4.6%		
1000	\$141.05	\$149.25	\$159.00	\$168.80	\$157.03	\$114.83
\$△		\$8.20	\$8.75	\$8.80		
%△		5.8%	5.9%	5.6%		
1500	\$188.55	\$200.35	\$214.80	\$229.50	\$227.13	\$155.13
\$△		\$11.80	\$13.45	\$13.70		
%△		6.3%	6.7%	6.4%		
2000	\$236.05	\$251.45	\$270.60	\$290.20	\$297.23	\$195.43
\$△		\$15.40	\$18.15	\$18.60		
%△		6.5%	7.2%	6.9%		

# Residential Bill Impact

- Number of Residential Customers 10,450
- Average Monthly Consumption 1,363 kWh
  - Average Summer Monthly Consumption 2,017 kWh
  - Average increase per month \$21.66
  - Average Winter Monthly Consumption 709 kWh
  - Average increase per month \$6.11



### Commercial Non-Demand

#### **RATES**

	2025	2026	2027	2028		
Base	\$33	\$36	\$39	\$42		
	ENERGY					
First 3000 kWh	0.156	0.171	0.18228	0.196		
Over 3000 kWh	0.146	0.161	0.17228	0.186		
PCA	0.009	0.004	0.004	0.004		



### Commercial Non-Demand

Lawrenceville					GA Power	JEMC
kWh/Month	2025	2026	2027	2028	2025	2025
500	\$115.50	\$123.50	\$132.14	\$142.00	\$145.89	\$116.05
\$△		\$8.00	\$8.64	\$9.86	_	
%△		6.90%	7.00%	7.50%	_	
3000	\$528.00	\$561.00	\$597.84	\$642.00	\$678.36	\$456.30
\$△		\$33.00	\$36.84	\$44.16	_	
%△		6.30%	6.60%	7.40%	-	



### **Small Power**

		RATES					
	2025	2026	2027	2028			
Base	\$37	\$41	\$46	\$47			
Demand (Bill kW)	\$3	\$3.5	\$4	\$4.5			
		ENE	RGY				
First 200 HUD	0.13167	0.14	0.1452	0.1518			
200 – 400 HUD	0.07967	.0088	0.0932	0.0998			
> 400 HUD	0.06967	0.078	0.0858	0.0858			
PCA	0.009	0.004	0.004	0.004			

HUD: in electric billing stands for Hourly Utilization and Demand. It is a billing or rate structure used to determine how much electricity a customer needs at a single point during the month (Capacity).



### **Small Power**

Lawrenceville					GA Power	JEMC
kWh/Month	2025	2026	2027	2028	2025	2025
5475	\$857.47	\$891.65	\$938.17	\$990.81	\$1,265.01	\$784.07
\$△		\$34.18	\$46.52	\$52.64		
%△		4.0%	5.2%	5.6%		
9125	\$1,181.11	\$1,227.09	\$1,292.95	\$1,369.68	\$1,506.25	\$995.75
\$△		\$45.97	\$65.86	\$76.72		
<b>%</b> △		3.9%	5.4\$	5.9%		
12775	\$1,477.01	\$1,534.77	\$1,614.43	\$1,709.70	\$1,734.15	\$1,178.04
\$△		\$57.76	\$79.66	\$95.27		
%△		3.9%	5.2%	5.9%		



### Medium Power

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	2025	2026	2027	2028		
Base	\$57	\$64	\$71	\$75		
Demand (Bill kW)	\$4.5	\$5.00	\$5.50	\$6.0		
		ENE	RGY			
First 200 HUD						
First 6000 kWh	0.117	0.1258	0.131	0.1374		
> 6000 kWh	0.107	0.1158	0.121	0.1274		
200 – 400 HUD	0.072	0.0808	0.086	0.0924		
> 400 HUD	0.067	0.0758	0.081	0.0844		
PCA	0.009	0.004	0.004	0.004		

### Medium Power

Lawrenceville					GA Power	JEMC
kWh/Month	2025	2026	2027	2028	2025	2025
54750	\$7,426.75	\$7,766.80	\$8,183.50	\$8,662.90	\$10,548.92	\$6,288.50
\$△		\$340.05	\$416.70	\$479.40		
%△		4.6%	5.4%	5.9%		
91250	\$10,383.25	#10,862.00	\$11,46850	\$12,181.50	\$12,937.14	\$8,403.50
\$△		\$478.75	\$606.50	\$713.00		
%△		4.6%	5.6%	6.2%		
127750	R\$13,201.00	\$13,818.45	\$14,614.75	\$15,478.10	15,193.60	\$10,360.88
\$△		\$617.45	\$796.30	\$863.35		
%△		4.7%	5.8%	5.9%		



# Large Power

	RATES			
	2025	2026	2027	2028
Base	\$110	\$134	\$155	\$200
Demand (Bill kW)	\$5.00	\$6.00	\$7.00	\$8.00
	ENERGY			
First 200 HUD				
First 100000 kWh	0.09614	0.1024	0.10424	0.107433
> 100000 kWh	0.08614	0.0924	0.09424	0.097433
200 – 400 HUD	0.6414	0.0704	0.07224	0.075433
400 – 600 HUD	0.6014	0.0664	0.06824	0.071403
>600 HUD	0.5614	0.0624	0.06424	0.067433
PCA	0.009	0.004	0.004	0.004



## **Institutional Service**

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	2025	2026	2027	2028
Base		\$250	\$250	\$250
Demand (Bill kW)		\$10.00	\$10.00	\$10.00
First 200 HUD				
First 100000 kWh		0.0957	0.0982	0.10133
> 100000 kWh		0.0857	0.0882	0.09133
200 – 400 HUD		0.0637	0.0662	0.06933
400 – 600 HUD		0.0597	0.0622	0.06533
>600 HUD		0.0557	0.0582	0.06133
PCA		0.004	.0004	0.004



# **Security Lights**

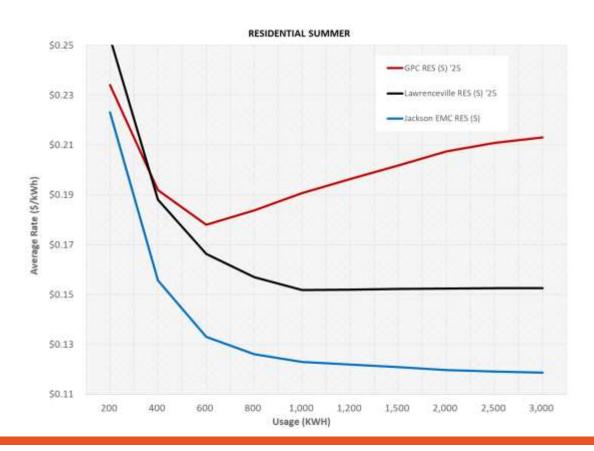
#### **RATES**

	2025	2026	2027	2028
100W HPS	\$10	\$10.52	\$11.07	\$11.70
150W HPS	\$13	\$13.68	\$14.39	\$15.21
250W HPS	\$16	\$16.83	\$17.71	\$18.71
400W HPS	\$24	\$25.25	\$26.56	\$28.07
350W HPS	\$28	\$29.46	\$30.99	\$32.75
400W HPS	\$30	\$31.56	\$33.20	\$35.09
50W LED	\$10	\$10.52	\$11.07	\$11.70
100W LED	\$16	\$16.83	\$17.71	\$18.71
120W LED	\$16	\$16.83	\$17.71	\$18.71
150W LED	\$16	\$16.83	\$17.71	\$18.71
270W LED	\$40	\$42.08	\$44.27	\$46.78
350W LED	\$40	\$42.08	\$44.27	\$46.78
400W LED	\$40	\$42.08	\$44.27	\$46.78





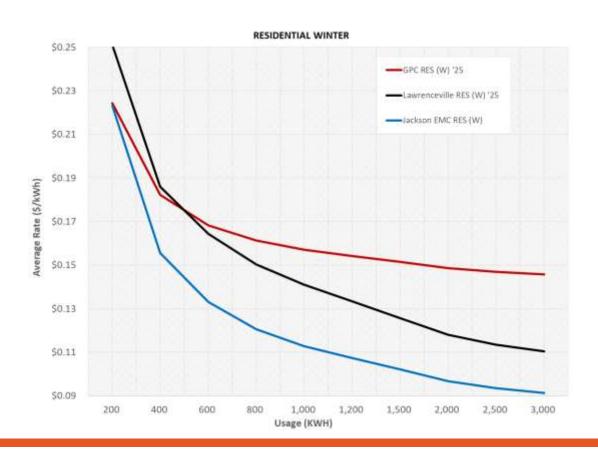
# Residential Summer cost per kWh







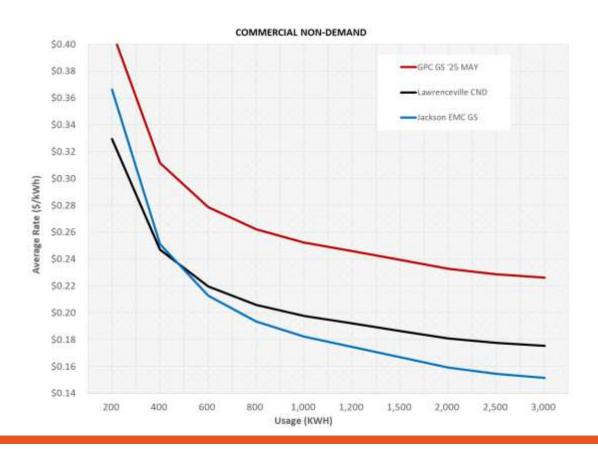
# Residential Winter cost per kWh





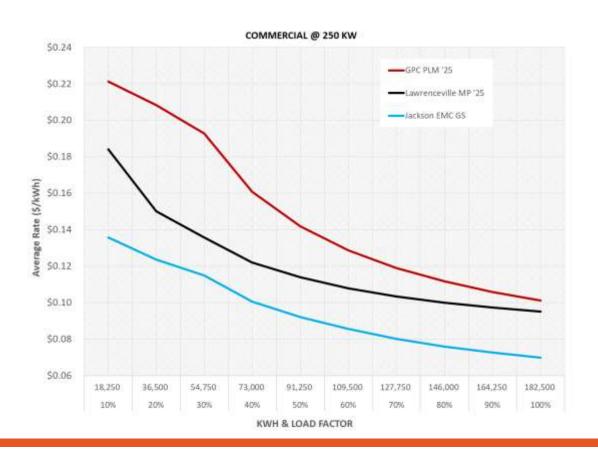


## Comm Non-Demand cost per kWh

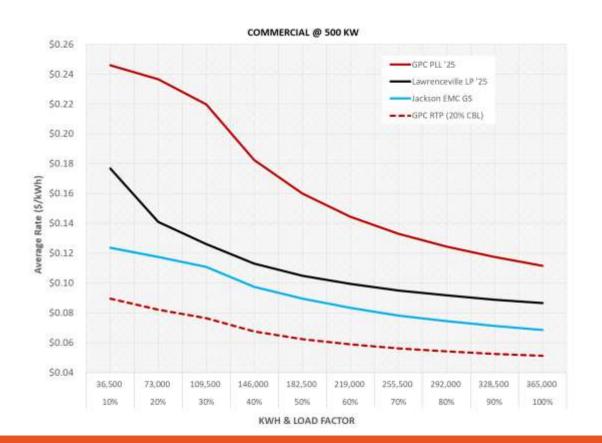




# Comm @250KW cost per kWh



## Comm @500KW cost per kWh



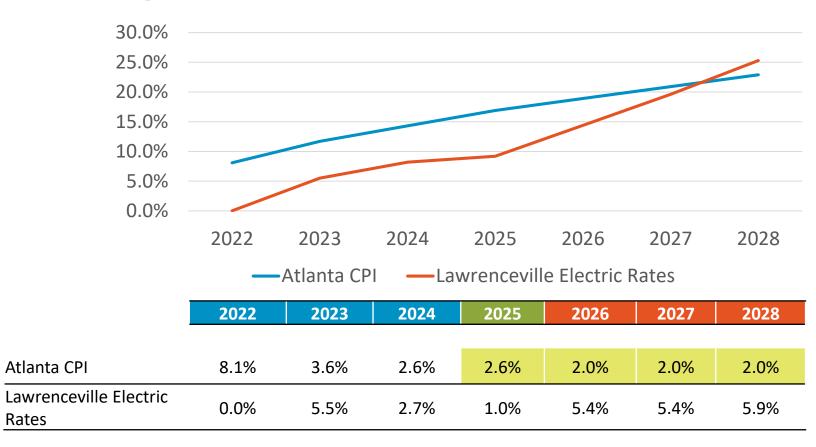


## Proposed Revenue & Expense

	FY 2025	FY 2026	FY 2027	FY 2028
Rate Increase	\$0.000	\$2,303	\$2,561	\$2,951
ELECT FUND TOT% INCREASE	0.0%	5.4%	5.4%	5.9%
REVENUES				
Sales Revenues	\$42.662	\$44,285	\$44.766	\$45,226
Other Reveneusd	\$0.241	\$1,266	\$0.811	\$1,214
Rate Increase	\$0.000	\$2.303	\$4.744	\$7.576
TOTAL REVENUES	\$42.903	\$47.854	\$50.321	\$54.016
EXPENSES				
Operating Expenses				
Personnel	\$2.728	\$2.940	\$3.162	\$3.397
	<del></del>	•	•	
Contractual Services	\$1.235	\$1.272	\$1.310	\$1.350
Supplies & Materials	\$0.406	\$0.418	\$0.430	\$0.443
Repair & Maintenance	\$0.182	\$0.187	\$0.193	\$0.199
TOTAL OPERATING EXPENSES	\$4.551	\$4.817	\$5.095	\$5.389
Purchased Power	\$25.202	\$25.277	\$27.110	\$29.622
Bond (Principle/Interest 59%)	\$0.671	\$0.669	\$0.670	\$0.668
Indirect Costs	\$3.039	\$3.130	\$3.224	\$3.320
Bec Capital Transfer	\$1.716	\$6.326	\$5.954	\$6.906
General Fund Transfer	\$7.505	\$7.618	\$7.813	\$7.873
TOTAL EXPENSES & TRANSFERS	\$42.684	\$47.837	\$49.866	\$53.778
NET	\$0.219	\$0.017	\$0.455	\$0.238



## Change in Service Fees vs CPI







### Questions



#### AGENDA REPORT

MEETING: REGULAR MEETING, MARCH 31, 2025 AGENDA CATEGORY: COUNCIL BUSINESS OLD BUSINESS

**Item:** Resolution of the City of Lawrenceville to Adopt the Gwinnett County TAD

Policies and Guidelines

**Department:** Community and Economic Development

**Date of Meeting:** Monday, March 31, 2025

Fiscal Impact: N/A

**Presented By:** Jasmine Jackson, Director of Community & Economic Development

**Action Requested:** Approve the Resolution of the City of Lawrenceville to Adopt the

Gwinnett County TAD Policies and Guidelines, subject to review by the

City Attorney.

**Summary:** Based on recommendations set forth by KB Advisory Group, the city seeks to formally adopt policies and guidelines that are aligned with the Gwinnett County Tax Allocation District Policy and Guidelines.

Fiscal Impact: N/A

#### **Attachments/Exhibits:**

- Resolution of the City of Lawrenceville to Adopt the Gwinnett County TAD Policies and Guidelines
- Copy of Gwinnett County TAD Policies and Guidelines

Page 1 of 1

RESOLUTION
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### RESOLUTION OF THE CITY OF LAWRENCEVILLE TO ADOPT THE GWINNETT COUNTY TAX ALLOCATION DISTRICT POLICIES AND GUIDELINES

**WHEREAS,** the City of Lawrenceville is committed to fostering sustainable economic growth, revitalization, and redevelopment within its commercial corridors; and

WHEREAS, pursuant to a resolution adopted by the City Council in 2014 ("The Commercial Corridors Tax Allocation District (TAD) "), after public notice as required by law, the City has established a Redevelopment Area; and

**WHEREAS,** the establishment of the Commercial Corridors Tax Allocation District (TAD) serves as a strategic tool to attract private investment, encourage redevelopment, and enhance infrastructure within key areas of the City; and

WHEREAS, the adoption of the Gwinnett County Tax Allocation District (TAD) Policies and Guidelines will provide a framework for leveraging tax increment financing to support redevelopment efforts within the city's Commercial Corridors TAD, ensuring long-term economic vitality and fiscal sustainability; and

WHEREAS, the Commercial Corridors TAD Resolution expresses the intent of the City, as outlined in the Redevelopment Plan, to provide funding through the issuance of various debt instruments, including notes, to incentivize and stimulate redevelopment within the Commercial Corridors TAD and to effectively implement the provisions of the Redevelopment Plan; and

WHEREAS, this initiative aligns with the City's Comprehensive Plan, the Downtown Livable Centers Initiative Master Plan, and regional economic development strategies by fostering a business-friendly environment, promoting walkability, and enhancing the overall quality of life for residents and businesses; and

**WHEREAS**, the City of Lawrenceville recognizes the importance of collaboration with Gwinnett County, community stakeholders, and private sector partners to maximize the impact of the Commercial Corridors TAD and ensure the successful implementation of redevelopment initiatives.

**NOW THEREFORE, BE IT RESOLVED,** the City of Lawrenceville hereby adopts Gwinnett County Tax Allocation District (TAD) Policies and Guidelines as a major step in fostering sustainable economic growth, revitalization, redevelopment, and economic vitality.

IT IS SO RESOLVED this day of March, 2025.	
Attest:	David R. Still, Mayor
 Karen Pierce, City Clerk	

CA-ADM-404 July 2022

# TAX ALLOCATION DISTRICT POLICIES AND GUIDELINES

#### **SECTION I. TAD POLICY AND GUIDELINES**

#### A. General Policy

- 1. It is the policy of Gwinnett County to consider the establishment of Tax Allocation Districts (TADs) within Redevelopment Areas that, on the whole, have not been subject to growth and development through private enterprise and would not reasonably be anticipated to be developed without the approval of a Redevelopment Plan or that include one or more natural, historical, or cultural assets which have not been adequately preserved or protected and such asset or assets would not reasonably be anticipated to be adequately preserved, protected, or improved without the approval of a Redevelopment Plan, and the improvement of the area is likely to enhance the value of a substantial portion of the other real property in the area. Project Specific TAD applications and Area TAD applications will both be considered. For Project Specific TADs, the Redevelopment Area within the TAD boundary will be comprised primarily of the parcel or parcels on which an identified redevelopment project is proposed. Area TADs may include a broad area within which potential future redevelopment projects are identified. Area TADs are used as an incentive to attract development to a distressed area by offering redevelopment incentives in the form of tax increment financing. If the establishment of an Area TAD is approved, individual projects requesting TAD financing within the Area TAD require approval as provided herein.
- 2. It is the policy of Gwinnett County to consider the use of TAD financing in furtherance of the County's Comprehensive Plan, approved Redevelopment Plans, and economic development strategies. Requests for the use of TAD financing should clearly demonstrate a substantial public benefit and the manner by which an applicant proposes to eliminate blight, reduce crime, strengthen the employment and economic base of the County, increase property values and tax revenues, decrease poverty, create economic opportunity, and/or redevelop underperforming neighborhoods and underutilized commercial lots.

- 3. Applications for TAD financing will be thoroughly evaluated to ensure adherence to the policies and guidance established herein. Care will be exercised in the review of applications for TAD financing to further the following policies:
  - a. TAD financing will generally be reserved for projects which do not qualify for alternative methods of financing, or where TAD assistance is deemed by the County to be the preferred method of economic development incentive.
  - b. TAD financing will be reserved for projects where the benefits which will accrue from the proposed project exceed the costs incurred in its implementation, and the use of TAD financing will be equitable to the County as a whole.
  - c. Proceeds from TAD financing will not result in private inurement or excessive profit (above typical industry standards) to developers or other project partners.
  - d. The County will not consider applications for retroactive TAD financing which request financial support for projects after development or construction has commenced.
  - e. Redevelopment of contaminated brownfields or grayfield shopping center sites will be given higher priority for TAD financing, and the use of TAD financing for greenfield development is not generally encouraged.
  - f. TAD financing for major infrastructure improvements which will enable substantial future redevelopment to occur will be viewed more favorably than projects that propose to utilize TAD financing for minor infrastructure or aesthetic improvements that may be more suitable for other funding sources.
  - g. The County supports the use of TAD financing for quality mixed-use Activity Centers that contain a combination of land uses where residents of all ages and income levels can live, work and play, thereby reducing automobile travel trips and congestion in the area.
  - h. TAD financing for high quality redevelopment projects will create a 'halo effect' of reinvestment in surrounding areas outside of the TAD boundary. The applicant should estimate the amount of 'halo effect' that would likely result from a project based on reasonable assumptions over the life of the TAD financing.
- 4. Intergovernmental Agreements

- a. The taxing authorities participating in a TAD may enter into an Intergovernmental Agreement (IGA) with the County which will detail specific TAD policies and procedures as well as any and all special stipulations for each individual TAD project.
- b. Unless otherwise agreed to in writing, parties to the IGA must agree to apply all Tax Allocation Increments in excess of bond debt service and other bond related expenses to the early retirement of bonds. Bonds shall be limited to no more than 25 years, with earlier repayment substantiated by projections of excess Tax Allocation Increments based on reasonable assumptions acceptable to the County.

#### **B.** Definitions

Except as otherwise provided herein, all capitalized words, terms and phrases, when used in this policy, shall have the meanings ascribed to them in the Redevelopment Powers Law, O.C.G.A. § 36-44-1, et seq., as amended.

#### C. Applications Requesting the Establishment of a New TAD

- Applications to establish a new Area TAD or Project Specific TAD must clearly demonstrate the properties proposed to be included in the TAD satisfy the definition of Redevelopment Area contained in the Redevelopment Powers Law cited above.
- 2. Applications shall also contain sufficient information to support the following findings by the County:
  - a. The Redevelopment Area on the whole has not been subject to growth and development through private enterprise and would not reasonably be anticipated to be developed without the approval of the Redevelopment Plan or includes one or more natural, historical, or cultural assets which have not been adequately preserved or protected and such asset or assets would not reasonably be anticipated to be adequately preserved, protected, or improved without the approval of the Redevelopment Plan; and
  - b. The improvement of the area is likely to enhance the value of a substantial portion of the other real property in the district.

#### D. Applications Requesting TAD Financing

1. Projects eligible for consideration of TAD financing assistance include, but are not limited to: mixed-use redevelopment, high-density residential in accordance with an approved Redevelopment Plan, institutional-public, office-professional, office-

- distribution-technology, and light and heavy industrial. Retail-only projects will not be considered for TAD financing.
- 2. Applications for TAD financing may request assistance be provided in one of the following two forms:
  - a. Direct reimbursement to the applicant; or
  - b. Tax Allocation Bond or note financing.
- 3. In deciding which method of financing to use, the prevailing factor in making the determination will be total costs involved and, in the case of bond or note financing, the marketability and security for repayment of the bonds.
- 4. Applications for TAD financing must clearly demonstrate the feasibility of the proposed project through market analysis, feasibility studies, product demand, absorption rates and other supporting documentation.
- 5. Per the County's Debt Management Policy, TAD financing may be utilized as a funding mechanism for a TAD project if it is authorized and demonstrated that a sufficient rate of return to encourage private investment is not otherwise available to the developer.
- 6. All TAD financing shall be structured in such a way that the County assumes no risk if there are insufficient revenues to pay debt service. Specifically, prior to moving forward with TAD financing, the developer will be required to provide a letter of credit, bond insurance, or other credit enhancement for the bonds which guarantee the full payment of principal and interest on the bonds. The County will not guarantee any Tax Allocation Bonds or notes.
- 7. TAD financing proceeds shall be available only to fund Redevelopment Costs.
- 8. The total amount of TAD Financing for a project shall not exceed 15% of the total estimated project value, excluding capitalized interest. Projects with equity contributions from the developer in excess of 15% will be viewed more favorably. The 15% limitation shall not apply to infrastructure projects which are funded independently of TAD assistance or to large redevelopment projects that have a significant public benefit but require, and can support through the generation of sufficient Tax Allocation Increments, a greater degree of TAD assistance.

#### E. Application Requirements

- Preapplication Meeting. Applicants are required to meet with Gwinnett County's Economic Development Division Director to discuss a proposed TAD and/or financing request and receive the required application.
- Required Submittals. Each applicant requesting the establishment of a new TAD or requesting TAD financing shall submit the following to the Economic Development Division Director:
  - a. A completed application in substantially the form contained in Section II or on such other form as may be prescribed or approved by the Economic Development Division Director.
  - b. All applications requesting the establishment of a new TAD shall be accompanied by sufficient supporting documentation to allow for a thorough review. At a minimum, the following supplemental application materials shall be submitted:
    - 1) Five copies of a proposed Redevelopment Plan that includes, at a minimum, the information contained in the definition of Redevelopment Plan set forth in the Redevelopment Powers Law.
    - 2) Supporting documentation sufficient to demonstrate the basis for all financial information contained in the proposed Redevelopment Plan. Relevant financial information includes, but is not limited to, redevelopment cost estimates, assessment valuations, estimates of the Tax Allocation Increment base, and information related to any proposed issuance of any Tax Allocation Bond.
    - 3) For Area TADs, analysis of a minimum of three (3) potential redevelopment projects that illustrate the scope of feasible redevelopment within the proposed TAD boundary. The required number of potential redevelopment projects may be increased or decreased by the Economic Development Division Director depending on the size of the proposed TAD.
    - 4) For Project Specific TADs, project information required by Section I.D.2.C.
  - c. All applications requesting TAD financing shall be accompanied by sufficient supporting documentation to allow for a thorough review. At a minimum, the following supplemental application materials shall be submitted:
    - 1) An independent financial feasibility study. Each application for TAD financing must demonstrate that "but for" the use of TAD financing, the

- project would not be economically feasible and would not be completed without the proposed TAD financing.
- 2) Relevant development proformas, if requested by the County.
- 3) Supporting documentation sufficient to demonstrate that the development contributes to the County's goals set forth in the Comprehensive Plan.
- 4) Supporting documentation to demonstrate how the final project value is reached. This includes assumptions made regarding anticipated lease rates and sales prices, comparable appraisals, and input from the Tax Assessor.
- 5) A past 10-year trend analysis of real property values for the site in question.
- 6) Analysis that the cost of providing services for the parcel or parcels in question to address such issues as illegal and illicit activity and/or code violations is more than what would be reasonably anticipated when compared to other areas with similar land uses.
- 7) Three (3) 20-year projections that depict the following information:
  - (a) Value of the parcels that are the subject of the TAD request should redevelopment not occur;
  - (b) Value of the parcels should a TAD request be approved and the proposed project constructed; and
  - (c) Value of the parcels if the TAD request was not approved, but minor redevelopment did take place. Under the latter scenario, the applicant may prepare reasonable development projections based on current zoning of the subject property or some other reasonable development proposal or offer to develop that has been identified by the applicant.
- 8) A detailed development budget that includes uses of TAD financing proceeds with all costs verified as being reasonable by an independent third-party who must provide documentation stating all development costs have been thoroughly reviewed and said costs have been determined to be reasonable and consistent with generally accepted construction industry principles and practices. TAD cost estimates and fees will be reviewed by the County to ensure their reasonableness.
- 9) Applications that include the redevelopment of existing business areas should include the following:
  - (a) Business type of the major tenants of the TAD area

- (b) A thorough market analysis that identifies the population areas that will be drawn from the businesses of similar types which would be competing with the TAD business area.
- 10) Evidence that the applicant:
  - (a) Has the financial ability to complete and operate the project;
  - (a) Will contribute equity (i.e., cash and/or subordinate debt) of at least 15% of the total cost of the project; and
  - (b) Has thoroughly explored alternative financing methods.
- 11) Project plans.
- d. A non-refundable Application Fee in the amount of \$10,000. A portion of the Application Fee may be used for the payment of out-of-pocket expenses the County may incur in connection with review of the Application. Depending on the complexity of the application and the County's analysis thereof, the County Administrator is authorized to increase the Application Fee to a maximum amount of \$15,000, and any such increased amount shall be due and payable within ten days following the date of the Economic Development Division Director's written notice of such increase. All payments will be made by checks payable to the Gwinnett County Board of Commissioners.
- 3. Application Deadline. Applications may be submitted at any time; however, applications for the establishment of a new TAD shall be submitted no later than August 1 of the year prior to the year in which the proposed TAD is to take effect.

#### F. Application Review

- 1. Upon receipt of a completed application, the Economic Development Division Director will convene a meeting of the TAD Advisory Committee to discuss the proposed TAD or financing request, including conformity with County policies and plans, including any previously approved redevelopment plans.
- 2. In addition to the Economic Development Division Director, the TAD Advisory Committee will be comprised of staff or a representative from the following County departments, agencies, and organizations:
  - a. Planning and Development
  - b. Finance (including outside Financial Advisors and/or Bond Counsel, as determined by the Chief Financial Officer for Gwinnett County)
  - c. County Attorney

- d. Gwinnett Board of Education\*
- e. Special Taxing Districts\*
- f. Gwinnett Department of Transportation\*
- g. Department of Water Resources\*
- \* Representation from these departments/organizations to be determined by the Economic Development Division Director on an "as-needed" basis based on the type, size, and scope of the proposed project.
- 3. The County may utilize third-party consultants to assist with the analysis of the application.
- 4. Within sixty days of submittal an application, the TAD Advisory Committee will determine to provisionally accept or reject the application.

### G. Processing and Approval Process for Application Requesting the Establishment of a New TAD

- 1. If the TAD Advisory Committee provisionally accepts an application requesting the establishment of a new TAD, Economic Development Division staff will coordinate with the applicant, appropriate consultants and other County staff to finalize the proposed Redevelopment Plan submitted by the applicant for consideration by the Redevelopment Agency. If a provisionally approved application for the establishment of a Project Specific TAD includes a request for TAD financing, the procedures set forth in Section I.G. are also applicable.
- 2. The proposed Redevelopment Plan will be submitted to the Redevelopment Agency for consideration.
- 3. If the proposed Redevelopment Plan is approved by the Redevelopment Agency, the proposed Redevelopment Plan will be submitted by the Redevelopment Agency to the Board of Commissioners.
- 4. Within the 60-day period after the proposed Redevelopment Plan is submitted, the Board of Commissioners will hold at least one public hearing on the proposed Redevelopment Plan to be advertised in accordance with O.C.G.A. § 36-44-7, as amended.
- 5. Within 45 days after completing the public hearing(s), the Board of Commissioners shall schedule and hold a meeting, advertised in accordance with O.C.G.A. § 36-44-7, as amended, to consider the approval of the proposed Redevelopment Plan.

- 6. The requested TAD is created by the Board of Commissioner's adoption of a Resolution that approves the Redevelopment Plan and satisfies the requirements of O.C.G.A. § 36-44-7(3), as amended. If the Redevelopment Plan and request for establishment of a TAD are rejected by the Board of Commissioners, the Redevelopment Plan shall be returned to the Redevelopment Agency and shall be subject to statutory public hearing requirements if it is again submitted to the Board of Commissioners for approval, either in the same or amended form.
- 7. If the Redevelopment Plan includes Ad Valorem Property Taxes levied for county school district purposes in the computation of the Tax Allocation Increment for the TAD, the Gwinnett County Board of Education must consent to such inclusion by a duly adopted resolution.
- 8. No later than the effective date of the creation of the TAD, the Redevelopment Agency will apply, in writing, to the Georgia Revenue Commissioner for a determination of the Tax Allocation Increment Base of the approved TAD.
- 9. An approved TAD would be created effective December 31 of the year of creation.

#### H. Processing and Approval Process for Application Requesting the TAD Financing

- If the TAD Advisory Committee provisionally accepts an application for a TAD financing, including requests for TAD financing contained in an application for a Project Specific TAD, Economic Development Division staff will coordinate with the applicant, appropriate consultants and other County staff to prepare a draft TAD financing plan and to begin negotiating TAD development agreement terms.
- 2. Upon completion of a draft TAD financing plan and development agreement terms that are amenable to the applicant, these items may be presented to the Redevelopment Agency for consideration.
- 3. If the Redevelopment Agency approves a financing plan that does not include the issuance of Tax Allocation Bonds, the Redevelopment Agency may approve the development agreement and any other documents deemed necessary for the implementation of the financing plan.
- 4. If the Redevelopment Agency approves a financing plan that includes the issuance of Tax Allocation Bonds, the issuance of any Tax Allocation Bonds shall be by resolution of the Board of Commissioners approving the issuance of the Bonds and the development agreement.
- 5. If approved, the applicant will not receive TAD funds until a development or building permit is issued for the project.

#### I. Reimbursement of Expenses

All successful applicants will be responsible for prompt repayment of all out-of-pocket expenses that the County may incur in connection with the review of applications (in excess of any expenses paid from the Application Fee) or thereafter related directly to the TAD, including, without limitation, fees and expenses of the County's financial advisor and special counsel. The repayment of expenses shall not exceed \$15,000.

#### J. Term

- 1. Once a TAD is created, the TAD will remain in existence until the County, by resolution, dissolves the TAD; provided, however, that no such resolution will be adopted until all Redevelopment Costs, including debt service, are paid in full.
- The maximum period for which any TAD financing may be established is 25 years, with earlier bond repayment substantiated by projections of excess Tax Allocation Increments based on reasonable assumptions acceptable to the County.

#### K. Exceptions

Certain requirements associated with applications for the establishment of TADs and TAD financing may be waived if it is deemed to be in the best interest of the County and necessary in order to encourage the development of an especially unique or distinctive development or amenity that will serve as a smart-growth model for future projects or as a catalyst project to spur redevelopment in surrounding areas.

#### L. Accountability

- 1. Approval of TAD financing is subject to the following:
  - a. If the TAD financing is being recommended based upon job creation criteria, language will be included in the Development Agreement stipulating that additional TAD financing may be withheld by the County or, if such assistance is on a pay-as-you-go basis, the County's obligation to the applicant may be reduced if satisfactory evidence is not shown that the indicated number and quality of jobs have been generated.
  - b. If businesses are to be relocated from other areas of the County, sufficient justification must be included in the Application to indicate why such relocation should be considered.
- 2. Commencing in the second calendar year following the creation of a TAD, and continuing each year so long as such TAD is in effect, an annual report containing

the following information shall be prepared by the Economic Development Division Director for the Redevelopment Agency:

- a. The amount of positive Tax Allocation Increments and the use of such funds,
- b. As to each TAD created within the city limits of any city located in the County, a listing of all real property and personal property located in the TAD, and
- c. A copy of the annual audit of the TADs.

#### **SECTION II. APPLICATION FORMS**

#### **TAX ALLOCATION DISTRICT**

#### **TAD CREATION APPLICATION**

The following items, as applicable, must be addressed and documented. Include attachments where necessary.

#### **GENERAL INFORMATION**

(Complete One Page for Each Development/Equity/Financial Partner)

Contact Name and Title:
Company:
Address:
Telephone: Fax: Email:
Business Form: Corporation Partnership Sole Proprietorship
Other:
State of Incorporation or Organization:
Years in Business: Years doing business in Gwinnett County Business:
Brief Description of the Business and Interest in Creation of New TAD:

#### **DESCRIPTION OF PROPOSED TAD**

Proposed T	AD Name:
Total Acrea	ge of Proposed TAD:
Attach the f	following:
( )	Current Conditions
( )	Proposed TAD Boundary
( )	Listing of parcels proposed to be included in the TAD
DOCUMENT	TION SUPPORTING CREATION OF TAD
The following	ng submittals are required in support of an application for a new TAD:
( )	Documentation sufficient to demonstrate that the properties proposed to be included in the TAD satisfy the definition of Redevelopment Area.
( )	Sufficient information to support a finding by the County that the improvement of the area is likely to enhance the value of a substantial portion of the real property in the TAD.
( )	Sufficient information to support a finding by the County that the Redevelopment Area on the whole has not been subject to growth and development through private enterprise and would not reasonably be anticipated to be developed without the approval of the Redevelopment Plan or includes one or more natural, historical, or cultural assets which have not been adequately preserved or protected and such asset or assets would not reasonably be anticipated to be adequately preserved, protected, or improved without the approval of the Redevelopment Plan.
( )	Five (5) copies of a proposed Redevelopment Plan that includes, at a minimum, the information contained in the definition of Redevelopment Plan.
( )	Supporting documentation sufficient to demonstrate the basis for all financial information contained in the proposed Redevelopment Plan. Relevant financial information includes, but is not limited to, redevelopment cost estimates, assessment valuations, estimates of the Tax Allocation

Increment base, and information related to any proposed issuance of any Tax Allocation Bond.

- ( ) For Area TADs, analysis of a minimum of three (3) potential redevelopment projects that illustrate the scope of feasible redevelopment within the proposed TAD boundary. The required number of potential redevelopment projects may be increased or decreased by the Economic Development Division Director depending on the size of the proposed TAD.
- ( ) For Project Specific TADs, an Application for TAD Financing must also be submitted.

#### SUBMITTAL OF FORMS/APPLICATION FEE/COSTS

Applicants requesting the creation of a new TAD are required to complete and submit the following materials no later than August 1 of the year prior to the year in which the proposed TAD is to take effect:

- 1. Application and supporting materials.
- 2. A non-refundable Application Fee initially payable in the minimum amount of \$10,000, provided that the County Administrator may increase the Application Fee up to a maximum amount of \$15,000 depending on the complexity of the application and the County's analysis thereof. Any such increased Application Fee amount is due and payable within ten (10) days following the date of the County Administrator's written notice of such increase. All payments shall be made by checks made payable to the Gwinnett County Board of Commissioners.

All successful applicants will be responsible for prompt payment of all out-of-pocket expenses that the County may incur in connection with the application (in excess of any expense paid by the County from the Application Fee) or thereafter related directly to any requested TAD financing (for Project Specific TADs), including, without limitation, fees and expenses of the County's financial advisor and special counsel.

#### **Application Certification**

I certify that the information contained in this application is accurate and complete to the best of my knowledge. I further certify that all of the above listed items have been addressed and included in this new TAD application packet. I further certify that, for Project Specific TADs, construction has not begun as defined in Gwinnett County's TAD guidelines. I further certify that the applicant does not owe any outstanding taxes or fees to Gwinnett County.

Printed Name of Applicant:				
Signature of Applicant (Contact):	Date:			

#### **TAX ALLOCATION DISTRICT**

#### FINANCING APPLICATION

The following items, as applicable, must be addressed and documented. Include attachments where necessary.

(Complete One Page for Each Development/Equity/Financial Partner)
Contact Name and Title:
Company:
Address:
Telephone: Fax: Email:
Business Form: Corporation Partnership Sole Proprietorship
Other:
State of Incorporation or Organization:
Years in Business: Years doing business in Gwinnett County Business:
Brief Description of the Business and Role in the Development:

#### **DESCRIPTION OF PROPOSED TAD PROJECT**

Project Name:				
Project Add	lress or Location:			
Acres:	Total Building SF:			
Check All La	and Uses that Apply:			
( )	Mixed-Use	(	)	High Density Residential
( )	Institutional	(	)	Public
( )	Office- professional	(	)	Office- distribution
( )	Office- technology	(	)	Commercial- retail
( )	Light industrial	(	)	Heavy industrial
( )	Other (Please Specify)			
Current Zor	ning:			
Proposed Zo	oning:			
Attach the f	following plans:			
( )	Current Conditions			
( )	Project Site Plan			
( )	Architectural Renderings/Conce	ept	ua	ll Drawings
( )	Other Available Plans or Render	rin	gs	

#### **ESTIMATED PROJECT COSTS**

	Land acquisition:	
	Site development:	
	Building cost:	
	Architectural/engineering fees:	
	Demolition:	
	Environmental remediation:	
	Public works projects:	
	Legal fees:	
	Financing costs:	
	Broker costs:	
	Contingencies:	
	Finance charges:	
ict all	other project costs:	
-13t an	other project tosts.	

Specify dollar amounts associated with the following (or attach proformas):

Provide a detailed development budget that includes uses of TAD financing proceeds with all costs verified as being reasonable by an independent third-party who must provide documentation stating all development costs have been thoroughly reviewed and said costs have been determined to be reasonable and consistent with generally accepted construction industry principles and practices. TAD cost estimates and fees will be reviewed by the County to ensure their reasonableness.

#### **SOURCES OF PROJECT FUNDING**

Specify dollar amounts for the following to demonstrate the applicant has the financial ability to complete and operate the project:

Equity: _								
Bank loa	n:							
TAD fina	ncing	g:						
(	)	Direct re	eimburseme	ent				
(	)	Tax Alloc	cation Bond	l or note fi	inancing			
Other fu	ndin	g sources (	(list specific	source al	ong with	dollar a	amour	nts):
				-				
				-				
<b>dollar am</b> o	ount	of project						
<b>dollar am</b> o	ount	of project	t funding: _					
<b>dollar am</b> o	ount	of project	t funding: _					
<b>dollar am</b> o	ount	of project	t funding: _					
<b>dollar am</b> o	ount	of project	t funding: _					
dollar amo	ount	of project	t funding: _					

Provide attachments that demonstrate the feasibility of the proposed project through market analysis, feasibility studies (including an independent financial feasibility study), product demand, absorption rates and other supporting documentation.

#### ESTIMATED ELIGIBLE COSTS TO BE FUNDED WITH TAD FINANCING

Specify dollar amounts that TAD funding will be used for to demonstrate funding is proposed to be used for eligible expenditures:

( )	Land acquisition (public use only):
( )	Public Infrastructure:
( )	Roads/Sidewalks: Water/Sewer:
( )	Parking Decks: Other:
( )	Site development:
( )	Architectural/engineering fees:
( )	Legal fees:
( )	Surface Parking lot/landscaping:
( )	Structured Parking Deck:
( )	Other costs (List specific item along with dollar amounts):
Total amou	unt of TAD financing requested:
project cos	e amount of TAD financing requested as a percentage of total estimated t. TAD financing must comprise less than 15% of the total cost of the project. pitalized interest.

Provide attachments to demonstrate that the tax allocation increments and/or economic activity taxes expected to be generated will be sufficient to provide at least 1.20 times the coverage of the projected debt service on any such tax allocation bonds or notes.

Total present assessed value of TAD parcels:
Estimated assessed value of TAD parcels upon completion:
Provide supporting documentation to demonstrate how the final project value is reached. This includes assumptions made regarding anticipated lease rates and sales prices, comparable appraisals, and input from the Tax Assessor.
PROJECT CONSTRUCTION SCHEDULE
Provide construction schedule information:
Land acquisition completion:
Site development completion:
Vertical construction start:
Vertical construction completion:
Sale/lease of development project:
Other:
· <del></del>
OTHER ATTACHMENTS—REQUIRED
( ) Supporting documentation sufficient to demonstrate that the development is consistent with the approved Redevelopment Plan and contributes to the County's goals set forth in the Comprehensive Plan.
( ) Provide the past 10 years trend analysis of real property values for the site in question as certified by the Gwinnett County Tax Assessor.
( ) Provide a comprehensive analysis that indicates that the cost of providing services for the parcel(s) to be redeveloped is more than what would be reasonably anticipated when compared to other areas. Address such issues as illegal and illicit activity and/or code violations.

( ) Provide 20-year projections that depict the following three scenarios: a. Value of the parcel(s) that is/are the subject of the TAD financing request should redevelopment not occur. b. Value of subject parcel(s) should this TAD financing request be approved. c. Value of the parcel(s) if the TAD financing request was not approved but redevelopment did take place (i.e., past proposals to develop). ( ) If the TAD financing application includes the redevelopment of existing business areas, include the following: a. Business type of the major tenants of the TAD area. b. A thorough market analysis that identifies the population areas that will be drawn from; and the businesses of similar types which would be competing with the TAD redevelopment area. ( ) If the TAD financing application is being supported based upon job creation potential, provide the following: a. A list of the following job types: 1) professional/managerial, 2) technical/ skilled, and 3) semi-skilled/unskilled. b. For each job type provide: 1) number of existing full time (FT) and part time (PT) jobs, 2) projected number of FT and PT jobs after project completion, and 3) wage (range) for each position type. Please note: TAD assistance may be withheld by the County or the County's obligation to the applicant may be reduced, if satisfactory evidence is not shown that the indicated number and quality of jobs have been generated. ( ) If the TAD financing application proposes to redevelop underperforming neighborhoods, provide a relocation plan for current residents. ( ) Estimate the amount of 'halo effect' that would likely result from a project based on reasonable assumptions over the life of the TAD financing.

( ) Project plans (and associated redevelopment plan) must be submitted at the time

( ) Include any other information necessary to demonstrate substantial public benefit and describe the manner by which the applicant proposes to eliminate blight, reduce crime, strengthen the employment and economic base of the County, increase property values and tax revenues, decrease poverty, create economic

redevelop underperforming neighborhoods

Gwinnett Co. TAD Policies and Guidelines

and/or

underutilized commercial lots.

of application.

opportunity,

#### SUBMITTAL OF FORMS/APPLICATION FEE/COSTS

Applicants requesting TAD financing assistance are required to complete and submit the following materials:

- 1. Application and supporting materials.
- 2. A non-refundable Application Fee initially payable in the minimum amount of \$10,000, provided that the County Administrator may increase the Application Fee up to a maximum amount of \$15,000 depending on the complexity of the application and the County's analysis thereof. Any such increased Application Fee amount is due and payable within ten (10) days following the date of the County Administrator's written notice of such increase. All payments shall be made by checks made payable to the Gwinnett County Board of Commissioners.

All successful applicants will be responsible for prompt payment of all out-of-pocket expenses that the County may incur in connection with the application (in excess of any expense paid by the County from the Application Fee) or thereafter related directly to the TAD financing, including, without limitation, fees and expenses of the County's financial advisor and special counsel.

#### **Application Certification**

I certify that the information contained in this application is accurate and complete to the best of my knowledge. I further certify that all of the above listed items have been addressed and included in this TAD financing application packet. I further certify that construction has not begun as defined in Gwinnett County's TAD guidelines. I further certify that the applicant does not owe any outstanding taxes or fees to Gwinnett County.

Printed Name of Applicant:	
Signature of Applicant (Contact):	Date:



#### AGENDA REPORT MEETING: REGULAR SESSION, MARCH 31, 2025

AGENDA CATEGORY: COUNCIL BUSINESS OLD BUSINESS

**Item:** City of Civility Certification Renewal

**Department:** Communications Department

**Date of Meeting:** Monday, March 31, 2025

Fiscal Impact: None

**Presented By:** Melissa Hardegree, Chief Communications Officer

**Action Requested:** Adopt the Resolution for the Renewal of the City of Civility Certification

**Summary:** Melissa Hardegree will present the City of Lawrenceville's renewal of the Georgia Municipal Association's City of Civility Initiative and review ways it has been implemented since April 2023.

Fiscal Impact: None

#### **Concurrences:**

• All city departments

#### **Attachments/Exhibits:**

City of Civility PowerPoint

## GMA City of Civility Renewal

Melissa Hardegree, Chief Communications Officer



"Civility fosters respect, trust, and belonging. By modeling and practicing civility, city leaders set an expectation that vigorous debate and vetting of ideas can be respectful and productive, leading to better engagement and outcomes for all."

Larry Hanson, GMA CEO & Executive

Director



### 9 PILLARS OF CIVILITY



Be considerate of others' opinions. It's ok to agree to disagree.



Be Kind!

Make your point about the issue, not the person.



Ask questions to learn.

Answer questions with respect.



Manage your emotions.

Get curious instead of furious.



Actively listen, to

learn how to Engage respectfully!



Remember the acronym
QTIP (Quit Taking It

Personal).



A silent voice is not always a weak voice. Sometimes it's ok not to respond.



Think about the impact

of your actions and not the intent.



Have empathy!

Just because you have not experienced it, does not mean it does not exist.



### Renew our Status as a City of Civility:

- Adopt an official resolution as a renewal
- Take the Civility Pledge
- 3 Lead by example



### Since Becoming a City of Civility in 2023:

- Signage in all city buildings
- City Publications
- Promoted with Key Management

- Window clings in Customer Service
- Inclusion in Mayor's Reading Club
- 9 Pillar Cards with Civility Pledge







- Civility Pledge signs hang in Council Chambers and in conference rooms in all city buildings.
- Window clings





### CIVILITY PLEDGE

The way we govern ourselves is often as important as the positions we take. Our collective decisions will be better when differing views have had the opportunity to be fully vetted and considered. All people have the right to be treated with respect, courtesy and openness. We value all input. We commit to conduct ourselves at all times with civility and courtesy to each other.





RESOLUTION		

#### A RESOLUTION

#### PLEDGING TO PRACTICE AND PROMOTE CIVILITY IN THE CITY OF LAWRENCEVILLE

WHEREAS, the City Council of the City of Lawrenceville, the governing body of the City of Lawrenceville, Georgia (the "Municipality"), recognizes that robust debate and the right to self-expression, as protected by the First Amendment to the United States Constitution, are fundamental rights and essential components of democratic self-governance; and

WHEREAS, the Lawrenceville City Council further recognizes that the public exchange of diverse ideas and viewpoints is necessary to the health of the community and the quality of governance in the Municipality; and

**WHEREAS,** the members of the Lawrenceville City Council, as elected representatives of the community and stewards of the public trust, recognize their special role in modeling open, free, and vigorous debate while maintaining the highest standards of civility, honesty, and mutual respect; and

**WHEREAS,** City Council meetings are open to the public, and thus how City officials execute their legal duties is on public display; and

WHEREAS, civility by City officials in the execution of their legislative duties and responsibilities, fosters respect, kindness, and thoughtfulness between City officials, avoiding personal ill will, which results in actions being directed to issues made in the best interests of residents; and

WHEREAS, civility between City officials presents an opportunity to set a positive example of conduct and promotes thoughtful debate and discussion of legislative issues, resulting in better public policy and a more informed electorate while also encouraging civil behavior between residents; and

**WHEREAS,** civility between City officials is possible if each member of the elected body remembers that they represent not only themselves but the constituents of their city; and

**WHEREAS,** in order to publicly declare its commitment to civil discourse and to express its concern for the common good and well-being of all of its residents, the City Council has determined to adopt this resolution.

#### NOW, THEREFORE, BE IT RESOLVED as follows:

#### **SECTION ONE**

The City of Lawrenceville pledges to practice and promote civility within the governing body as a means of conducting legislative duties and responsibilities.

#### **SECTION TWO**

The elected officials of the Lawrenceville City Council enact this civility pledge to build a stronger and more prosperous community by advocating for civil engagement, respecting others, and their viewpoints, and finding solutions for the betterment of the City of Lawrenceville.

#### **SECTION THREE**

This pledge strives to ensure that all communication be open, honest, and transparent, as this is vital for cultivating trust and relationships.

#### **SECTION FOUR**

This pledge strives to show courtesy by treating all colleagues, staff, and members of the public in a professional and respectful manner whether in-person, online, or in written communication, especially when we disagree.

#### **SECTION FIVE**

This pledge strives to ensure mutual respect to achieve municipal goals, recognizing that patience, tolerance, and civility are imperative to success and demonstrates the City Council's commitment to respect different opinions, by inviting and considering different perspectives, allowing space for ideas to be expressed, debated, opposed, and clarified in a constructive manner.

#### **SECTION SIX**

This pledge demonstrates our commitment against violence and incivility in all their forms whenever and wherever they occur in all our meetings and interactions.

#### **SECTION SEVEN**

The Lawrenceville City Council expects members of the public to be civil in its discussion of matters under consideration by and before the City Council, with elected officials, staff, and each other.

IT IS SO RESOLVED this	s day of, 2025.	
	David R. Still, Mayor	
ATTEST:		
 Karen Pierce, City Clerk	<del></del>	



#### AGENDA REPORT

MEETING: REGULAR SESSION, MARCH 31, 2025
AGENDA CATEGORY: COUNCIL BUSINESS NEW BUSINESS

**Item:** Bobby Sikes Stage Rigging Project

**Department:** City Manager

**Date of Meeting:** Monday, March 31, 2025

**Fiscal Impact:** \$273,668.00

**Presented By:** Chuck Warbington, City Manager

**Action Requested:** Award Bobby Sikes Stage Rigging Project to sole bidder, Stage Rigging

Services, Inc. c/o Aurora Theater, amount not to exceed \$273,668.00.

Ratification of 30% deposit in the amount of \$82,100.40.

**Summary:** This project consists of complete demolition and disposal of the current rigging system and the purchase and installation of a new stage rigging system to include line-shaft hoists, motor controls, support chains, and a 60 foot pipe batten.

**Fiscal Impact:** Amount not to exceed \$273,668.00. This project is funded by the Capital Outlay Fund (3241565-541000, 3551565-541000, 3261565-541000) SPLOST (74%) and Grant Funds (26%). Project 15-042.

#### **Attachments/Exhibits:**

Quote



867 Huffman Street Greensboro, NC 27405 Phone: (336) 370-1900 Fax: (336) 273-9687 Web: www.srsrigging.us

February 6, 2025

#### Quote

## BOBBY SIKES THEATRE RIGGING RENOVATIONS LAWRENCEVILLE, GA

Stage Rigging Services, Inc is pleased to offer a proposal for the following:

Remove existing hoists and replace with line-shaft hoists and motor controls. Replace one pipe batten 60'-0" long.

Replace support chains.

Install one hundred thirty-two (132) shackles, where needed.

Install six (6) additional ADC 280 track clamps.

Install six (6) ADC 280 center track clamps.

Install six (6) ADC 280 track end stops.

Install eight (8) ADC 170 track clamps.

Steel square tubing for speaker supports.

Materials: \$177,243.00 Labor: \$96,425.00 TOTAL: \$273,668.00

#### Notes:

- Any applicable sales taxes are not included.
- Terms: 30% down, 40% due on delivery, and 30% on completion.
- This renovation will take around 5-6 weeks to complete.
- Lead time on manufacturing materials is usually 8 weeks after deposit, but could be sooner depending on the motor lead time which we won't know exactly until we place the order.

Thank you,

Les Martin

Stage Rigging Services, Inc.