# MINUTES CITY OF LAUREL CITY COUNCIL WORKSHOP MONDAY, NOVEMBER 04, 2024

A Council Workshop was held in Council Chambers and called to order by Mayor Dave Waggoner at 6:28 p.m. on November 4, 2024.

# **COUNCIL MEMBERS PRESENT:**

_x_ Tom Canape	_x_ Heidi Sparks
_x_ Michelle Mize	_x_ Jessica Banks
_x_ Casey Wheeler	_x_ Irv Wilke
x Richard Klose	x Jodi Mackay

## **OTHERS PRESENT:**

Brittney Harakal, Council Administrative Assistant Michele Braukmann, Civil City Attorney Kelly Strecker, Clerk/Treasurer Matt Wheeler, Public Works Director

## **Public Input:**

There were none.

## **General Items**

## **Executive Review**

1. Water and Sewer Rate Study Presentation

Todd Christiano with Raftelis presented the attached PowerPoint presentation.

It was questioned if capital projects are included in the proposed rate structure. It was clarified that this is correct. The anticipated capital projects are included in the proposed rate structure.

It was noted that the residential tier structure has customers who use over 20,000 gallons per month. It was questioned if those were indeed residential customers or if they were commercial customers. It was clarified that each customer type was analyzed individually. For residential customers 68% of users use under 5000 gallons each month. Only 6% of customers use over 20,000 monthly.

It was questioned how smoothly this implementation would go given another municipality nearby recent news coverage regarding their water rates. It was clarified that the City is only increasing its rates, it is not changing its billing system. It is anticipated that the implementation will be smooth. The anticipated effective date is January 10<sup>th</sup>.

It was questioned whether people are able to log in and check their usage during the month. It was clarified that anyone can read the meter located in their home. The last reading is listed on the utility bill. Customers can also call City Hall and have their meters read during the month.

A Council Member noted that they had a running toilet in their home that ran for 45 days. The toilet consumed roughly 2000 gallons of water. They reminded everyone that if you have a leak, get it fixed as soon as possible.

## **Council Issues**

A Council Member noted their concern regarding the Mayor naming Mr. Markegard as Chief Administrative Officer. This Council Member requested a resolution be brought before Council next week.

Mayor Waggoner stated the matter would be brought before Council on November 19<sup>th</sup> and that this was an interim placement.

The American Legion will be doing a Veteran's Ceremony at 5:00 p.m. at their building located in Riverside Park. After the ceremony, there will be chili and cinnamon rolls.

The next Park Board meeting will be Thursday at 5:30 p.m. in Council Chambers.

## Other Items

## **Attendance at Upcoming Council Meeting**

Council President Sparks will be absent from next week's meeting.

## Announcements

There were no additional announcements.

The council workshop adjourned at 7:10 p.m.

Respectfully submitted,

Brittney Harakal

Administrative Assistant

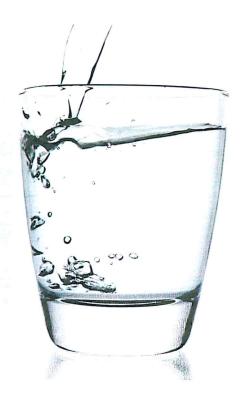
NOTE: This meeting is open to the public. This meeting is for information and discussion of the Council for the listed workshop agenda items.

# City of Laurel

Water and Wastewater Rate Study

November 5, 2024





# Agenda



Study goals and objectives



Rate study process



Financial plan



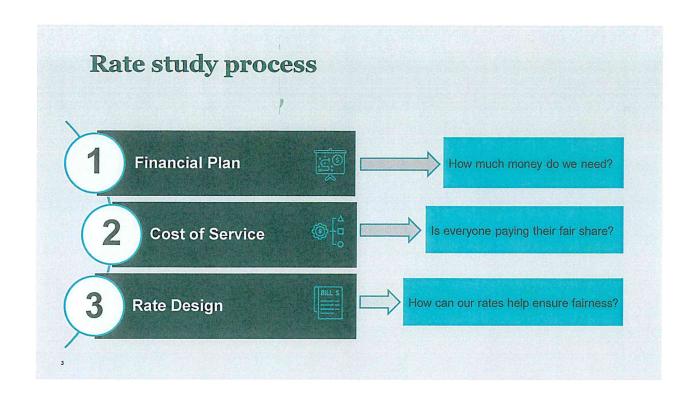
**Cost of service** 

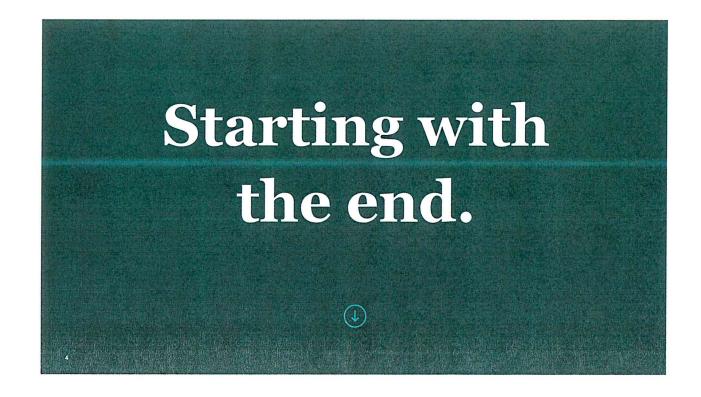


Rate design



Bill comparison/Utility survey





Proposed typical water and wastewater monthly bill Residential – 6,000 gal water, 3,000 gal wastewater ¾" Meter

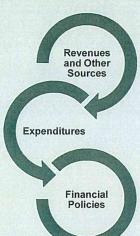


# 



# Financial planning process

What is the revenue required to meet expenditures?



- Rate revenues
- Other operating revenue
- Loan proceeds
- Grants
- Operating expenses
- · Capital project costs
- · Debt service
- · Reserve levels
- Coverage ratios



Multi-Year Financial Plan

# Financial plan assumptions

# Water Reserve Targets

- Operating reserve
- Capital reserve
- · Bond reserves
- · Water line, meter replacement, and deposit reserve
- · Total annual reserve target: \$3.9 million

# Wastewater Reserve Targets

- · Operating reserve
- · Capital reserve
- · Bond reserves
- Total annual reserve target: \$2.7 million

# Inflation Factors and Debt Service Coverage

- Operation and maintenance expense: 4.0%
- Capital: 4.5%
- Personnel Services: 4.5%
- · Debt service coverage target: 1.20x debt service

# **Capital projects**

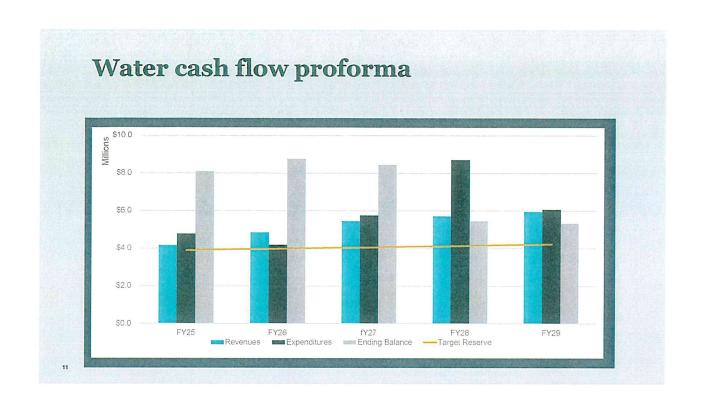
Water

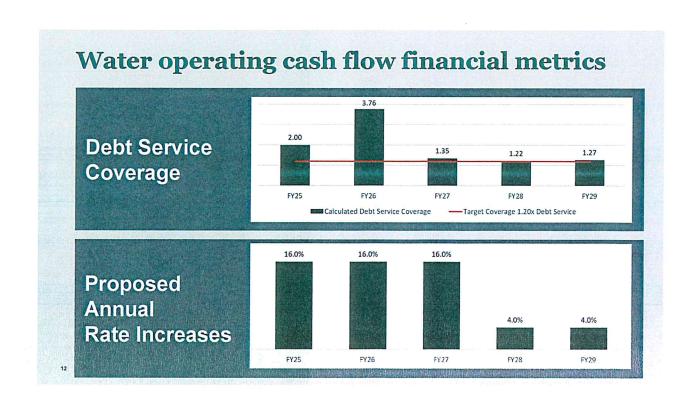
0	Capital project 1 - FY25 - West 7th St. Water		\$650,000	
•	Capital project 2 - FY26 - Riverside Park		\$360,000	
e	Capital project 3 – FY27 – New Water Tank	۰	\$18,675,000	
	Capital project 4 – FY28 – Filters	•	\$5,000000	
0	Capital project 5 - FY28 - Tank Painting	•	\$800,000	
e	Grants - Engineering of New Water Tank	٠	\$2,075,000	
	Loans - Water Tank & Filters	•	\$22,165,000	

Wastewater

•	Capital project 1 – FY25 – WW Plant Boilers Capital project 2 – FY25 – Manhole Lining Capital project 3 – FY26 – Clarifier Recoat Capital project 4 – FY26 – System Repair	0 0	\$600,000 \$350,000/yr \$200,000 \$TBD
•	Grants Loans	0	\$0 \$0

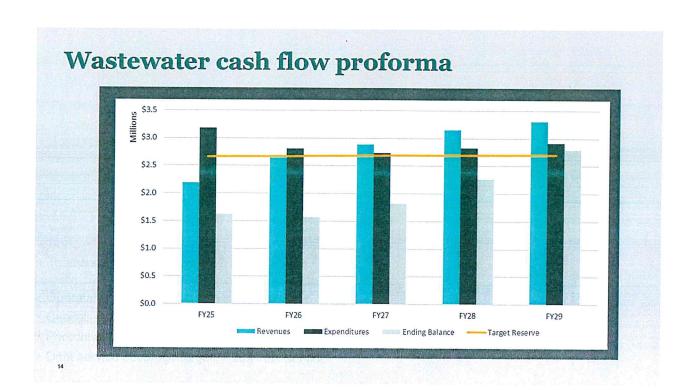
# Water Financial Plan





# Wastewater Financial Plan





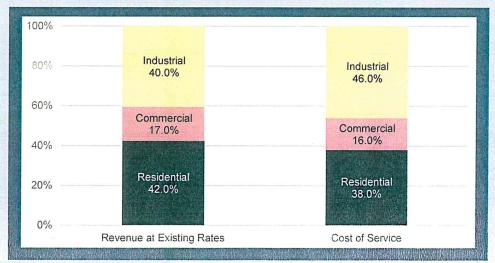
# Debt Service Coverage Debt Service Coverage Debt Service Debt Service Debt Service Debt Service Debt Service Coverage Debt Service Coverage Proposed Proposed

Annual

Rate Increases

# What is a cost of service analysis? Determines amount of revenue to be recovered from each customer class Considers the number of customers and usage demands they impose on the system Recognizes the different demand and customer characteristics of each class Water Average day demand Peak demands Number of customers Number of meters by size Cost to provide service will vary by class

# Allocation of <u>water utility</u> costs to customer classes Existing and cost of service rates

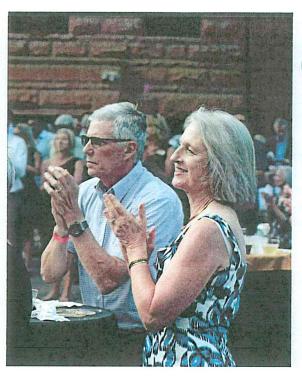


# Allocation of <u>wastewater utility</u> costs to classes Existing and cost of service rates



Rate Design







# **Pricing Objectives**

A means of ensuring community values are reflected in the way costs of providing service are recovered.



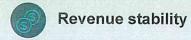
# **Required objectives**

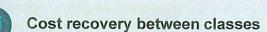
Costs covered & Financial health maintained



Legally compliant; defensible in court

# Common pricing objectives





Cost recovery within a class

Water conservation



Essential use pricing



**Customer understanding** 



**Customer impact** 



Ease of administration/ implementation

# Water rates Existing and proposed rate structure





- Existing structure
  - · Monthly minimum charge which varies by meter size
    - 1,000 gallons volume allowance
    - Capital charge which varies by meter size
  - Uniform volume rate same for all customer classes
- Proposed
  - Monthly base charge which varies by meter size
    - · No volume allowance
    - · Capital charge which varies by meter size
  - · Residential volume rate: 4-tiered rate structure
  - · Commercial, industrial, and irrigation volume rate: uniform rate

# Water utility **Existing and proposed rates**

Monthly Minimu	ım Charge/Base Cl	narge, \$ per Bill
Meter Size	Existing	Proposed
Inches		*
3/4"	\$32.61	\$32.61
1"	\$56.11	\$56.11
1.25"	\$85.57	\$85.57
1.5"	\$121.86	\$121.86
2"	\$215.28	\$215.28
3"	\$478.86	\$478.86
4"	\$852.82	\$852.82
6"	\$1,915.49	\$1,915.49
10"	\$5,291.82	\$5,291.82
Includes capital	charge of \$8 00 per	EDU

Volume Rate, \$ pe	r 1,000 gallons	
Threshold	Existing	Proposed
<u>Residential</u>		
First 1,000	\$0.00	\$2.17
Next 4,000	2.86	2.17
Next 5,000	2.86	2.71
Next 10,000	2.86	3.26
Over 20,000	2.86	4.34
Commercial		
First 1,000	\$0.00	\$3.27
Over 1,000	2.86	3.27
Industrial		
First 1,000	\$0.00	\$4.02
Over 1,000	2.86	4.02

# Wastewater utility **Existing and proposed rate structures**



- Existing structure
  - · Base charge varies by meter size
    - · No volume allowance in base charge
    - Capital charge which varies by meter size
  - Uniform volume rate same for all customer classes



- Monthly base charge which varies by meter size
  - · No volume allowance
  - · Capital charge which varies by meter size
- Uniform rate for residential and commercial customers
  - Residential volume based on average winter consumption
  - · Commercial billed on actual water usage

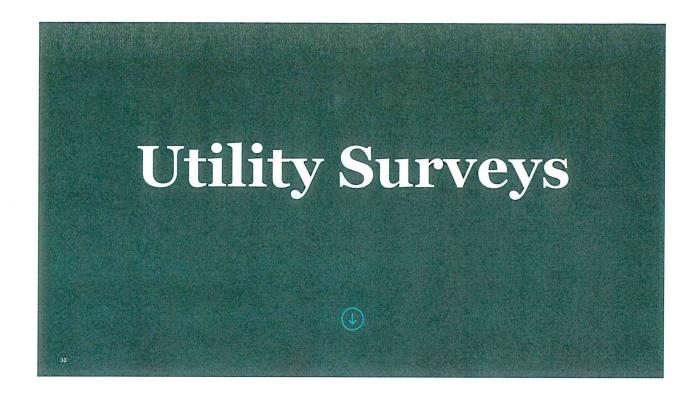


# Wastewater utility Existing and proposed rates

Meter Size	Existing	Proposed
Inches		
3/4"	\$29.24	\$29.24
1"	52.34	52.34
1.25"	81.29	81.29
1.5"	116.96	116.96
2"	208.77	208.77
3"	467.84	467.84
4"	835.39	835.39
6"	1,879.84	1,879.84
10"	5,198.29	5,198.29
Volume Rate, \$ per 1,000 Gallons		
	Existing	Proposed
All Usage	\$5.27	\$8.45

# Typical water and wastewater monthly residential bills Indoor, average, and summer use





# Peer utility residential typical bill survey 3/4" meter; 6,000 gallons water usage, 3,000 wastewater | Glendive | 551.47 | 555.83 | 5107.30 | | Lockwood | 550.32 | 554.67 | 5104.99 | | Laurel - Proposed | 546.37 | 554.59 | 5100.76 | | Laurel - Existing | 546.91 | 545.05 | 591.96 | | Bozeman | 546.74 | 518.85 | 585.59 | | Hardin | 528.41 | 541.67 | 573.08 | | Harve | 544.55 | 522.00 | 566.55 | | Billings | 537.97 | 525.10 | 563.07 | | Miles City | 524.32 | 529.99 | 554.21 | | Great Falls | 530.76 | 522.94 | 553.70 | | Water | Wastewater | 530.76 | 522.94 | 553.70 | | Water | Wastewater | 530.76 | 530.76 | 530.76 | 530.76 | 530.76 | 530.76 | 530.76 | 530.76 | 530.76 | 530.76 | 530.76 | 530.76 | 530.76 | 530.76 | 530.76 | 530.76 | 530.76 | 530.76 | 530.76 | 530.76 | 530.76 | 530.76 | 530.76 | 530.76 | 530.76 | 530.76 | 530.76 | 530.76 | 530.76 | 530.76 | 530.76 | 530.76 | 530.76 | 530.76 | 530.76 | 530.76 | 530.76 | 530.76 | 530.76 | 530.76 | 530.76 | 530.76 | 530.76 | 530.76 | 530.76 | 530.76 | 530.76 | 530.76 | 530.76 | 530.76 | 530.76 | 530.76 | 530.76 | 530.76 | 530.76 | 530.76 | 530.76 | 530.76 | 530.76 | 530.76 | 530.76 | 530.76 | 530.76 | 530.76 | 530.76 | 530.76 | 530.76 | 530.76 | 530.76 | 530.76 | 530.76 | 530.76 | 530.76 | 530.76 | 530.76 | 530.76 | 530.76 | 530.76 | 530.76 | 530.76 | 530.76 | 530.76 | 530.76 | 530.76 | 530.76 | 530.76 | 530.76 | 530.76 | 530.76 | 530.76 | 530.76 | 530.76 | 530.76 | 530.76 | 530.76 | 530.76 | 530.76 | 530.76 | 530.76 | 530.76 | 530.76 | 530.76 | 530.76 | 530.76 | 530.76 | 530.76 | 530.76 | 530.76 | 530.76 | 530.76 | 530.76 | 530.76 | 530.76 | 530.76 | 530.76 | 530.76 | 530.76 | 530.76 | 530.76 | 530.76 | 530.76 | 530.76 | 530.76 | 530.76 | 530.76 | 530.76 | 530.76 | 530.76 | 530.76 | 530.76 | 530.76 | 530.76 | 530.76 | 530.76 | 530.76 | 530.76 | 530.76 | 530.76 | 530.76 | 530.76 | 530.76 | 530.76 | 530.76 | 530.76 | 530.76 | 530.76 | 530.76 | 530.76 | 530.76 | 530.76 | 530.76 | 530.76 | 530.76 | 530.76 | 530.76 | 530.76 | 530.76 | 530.76 | 530.76 | 530.76 | 530.76 | 53



# Thank you!

Contact: Todd Cristiano 303 305 1138 / tcristiano@raftelis.com