



BOARD OF MAYOR AND ALDERMEN STRATEGIC PLANNING SESSION AGENDA

**Monday, March 20, 2023 at 10:00 AM
City Hall, 415 Broad Street, Boardroom**

Board of Mayor and Aldermen

Mayor Patrick W. Shull, Presiding
Vice Mayor Colette George
Alderman Betsy Cooper
Alderman Darrell Duncan

Alderman Paul W. Montgomery
Alderman Tommy Olterman
Alderman James Phillips

Leadership Team

Chris McCartt, City Manager
Michael Borders, Assistant City Manager
Bart Rowlett, City Attorney
Lisa Winkle, City Recorder/Treasurer
John Rose, Economic Development Director
Adrienne Batara, Public Relations Director
Floyd Bailey, Chief Information Officer

Ryan McReynolds, Deputy City Manager
Jessica Harmon, Assistant City Manager
Tyra Copas, Human Resources Director
Dale Phipps, Police Chief
John Morris, Budget Director
Scott Boyd, Fire Chief

I. CALL TO ORDER

II. ROLL CALL

III. DISCUSSION ITEMS

- 1.** Strategic Planning Session

IV. REVIEW OF BUSINESS MEETING AGENDA

V. ITEMS OF INTEREST

VI. ADJOURN

Next Meeting, Monday, April 3, 2023, 4:30 pm



**Strategic Planning Session Agenda
Monday, March 20, 2023 – 10:00am to 4:00pm
Kingsport City Hall**

1. Financial Update 10:00 to 10:30 – Chris McCartt and John Morris
 - a. Quarters 1 and 2 for FY-23
 - b. Projections for remainder of the year
 - c. Impacts (utilities, fuel, etc.)
2. Economic Development Update 10:30 to 12:00 – John Rose
 - a. Retail/Commercial
 - b. Residential
 - c. Redevelopment
 - d. Quality of Life
 - e. Action items
3. Lunch – 12:00 to 12:45
4. HR Update – 12:45 to 1:30 – Tyra Copas
5. Sanitation Study Review – 1:30 to 2:30 – Ryan McReynolds
6. Break – 15 minutes
7. FY-24 Budget 2:45 to 3:45
 - a. Capital budget/Debt – Lisa Winkle
 - i. Capital Projects
 - ii. Debt Strategy
 - b. FY-24 Revenue projections – John Morris
 - i. What we know at this time.
 - c. Budget priorities – Chris McCartt/Board
 - i. Discussion
8. Closing Comments

Regular work session to follow immediately after.