# COMMITTEE OF THE WHOLE

City of Kaukauna **Council Chambers** Municipal Services Building 144 W. Second Street, Kaukauna

Monday, November 11, 2024 at 6:00 PM

# AGENDA

# In-Person and Remote Teleconference via ZOOM

- 1. Correspondence.
- 2. Discussion Topics.
  - a. 2025 Budget Presentation.
  - b. 2025 Budget Deliberation.
- 3. Position Classifications and Wage Scale Pertaining to the 2025 budget. <u>a.</u> Memo and Pay Grade Scale.
- 4. Tax Bill Breakdown Widget website- https://kaukauna.gov/departments/finance/tax-billbreakdown/.
  - <u>a.</u> Tax Bill Breakdown Widget.
- 5. Adjourn

# NOTICES

Notice is hereby given that a majority of the City Council will be present at the meeting of the Committee of the Whole scheduled for Monday, November 11, 2024, at 6:00 P.M. to gather information about a subject over which they have decision making responsibility.

# IF REQUESTED THREE (3) DAYS PRIOR TO THE MEETING, A SIGN LANGUAGE INTERPRETER WILL BE MADE AVAILABLE AT NO CHARGE.



# **MEETING ACCESS INFORMATION:**

You can access this meeting by one of three methods: from your telephone, computer, or by an app. Instructions are below.

To access the meeting by telephone:

- 1. Dial 1-312-626-6799
- 2. When prompted, enter Meeting ID 234 605 4161 followed by #
- 3. When prompted, enter Password 54130 followed by #

To access the meeting by computer:

- 1. Go to http://www.zoom.us
- 2. Click the blue link in the upper right hand side that says Join a Meeting
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\*Members of the public will be muted unless there is an agenda item that allows for public comment or if a motion is made to open the floor to public comment.\*

# **Proposed Budget**



# Fiscal year January 1, 2025 to December 31, 2025

Anthony J. Penterman

Mayor

2025 BUDGET ANTHONY J. PENTERMAN Mayor

#### **CITY COUNCIL**

1<sup>st</sup> District – Marty DeCoster / Jennie Eggleston 2<sup>nd</sup> District – Kelli Antoine / John Moore 3<sup>rd</sup> District – Brian Schell / Mary Jo Kilgas

4<sup>th</sup> District – Pennie Thiele / Michael Coenen

#### APPOINTED DEPARTMENT MANAGERS

Director of Public Works – John Neumeier	Library Director – Ashley Thiem-Menning
Finance Director/Treasurer – William Van Rossum	Naturalist – Brad Garrity
Fire Chief – Jacob Carrel	Planning/Comm Development – Dave Kittel
Human Resources – Elisa Hodge	Police Chief – Jamie Graff
City Clerk – Sally Kenney	Rec & Comm Enrichment Director – Terri Vosters

#### ELECTED OFFICERS

City Attorney – Timothy Greenwood President of the Council – John Moore Municipal Justice - John Proffitt

November 11, 2024



Dear President Moore and Members of the Common Council,

The 2025 Budget is the result of an open and collaborative process between City Council and Administration. We strive to provide strategic city services and community partnerships that improve residents' quality of life by reducing crime, increasing affordable housing opportunities, and facilitating community investment. These efforts rely on strategic partnerships and the ability to work together toward common goals.

Across all departments and functions, we have an obligation to our residents and businesses to continue to provide excellent services, and as such, the 2025 Budget includes the following high priority items that allow us to enhance and improve our service delivery:

- Property Tax Rate The 2025 Budget will increase the City's assessed tax rate by \$0.09 per \$1,000 of assessed value which is a 0.96% increase.
- Property Tax Levy The City's tax levy increased \$220,276 or 1.70%. Under state law, the levy is allowed to increase 1.70%, plus increased debt service requirements. This levy increase is less than the maximum permitted under state law.
- Budgeted Expenditures Budgeted General Fund expenditures for 2025 are \$19,756,868 an increase of 4.9%. This allows the City to continually qualify for the State Expenditure Restraint Program Aid. The City has qualified every year since the inception of the program.
- 4. <u>General Fund Balance</u> Our General Fund Balance is projected to be \$6,937,299 on December 31, 2024. This fund balance exceeds the Council objective of \$2,963,530 at year end, which allows the City to continue to receive excellent bond rating resulting in lower interest rates when issuing future debt. Keeping the fund balance at 30% operating is optimal in the credit industry.
- 5. <u>Level of Service and Capital Improvements</u> The 2025 Capital Improvement Program will see investments in our community to provide long lasting, positive effects and spur urban growth.

The Capital Improvement Plan continues to invest in our parks. The Common Council reserved \$800,000 to continue upgrades at LaFollette Park. These upgrades will include new restrooms, sidewalks, and resurfacing the basketball court and parking lot. The 6-court Pickleball complex will be ready for play in late spring, something residents have been looking forward to for several years. These amenities will complement the ADA accessible playground equipment that was installed in 2024. Staff is also working on a plan for upgrades at Strassburg Park.

The City is a proud recipient of a \$240,000 grant from the David L. & Rita E. Nelson Family Fund within the Community Foundation for the Fox Valley Region (Nelson Family Fund). The grant will help replace over 2,700 feet of boardwalk along the Fox River as part of the 1000 Islands Environmental Center Boardwalk Project. These trail updates will provide more opportunities for people to enjoy everything 1000 Islands and the City has to offer.

In addition, we will continue working with the KHS Civic Engagement Class on a multi-use stage/pavilion at Hydro Park. I am committed to seeing our city parks improved and maintained to provide recreational opportunities and vital green space for our resident

CITY OF KAUKAUNA

Office of the Mayor Anthony J. Penterman 144 W 2nd Street Kaukauna, WI 54130 920.766.6310 www.kaukauna.gov 6. Economic Development – Our Commerce Crossing Business Park saw ground break in September on a 4-story 76 Grand Stay hotel that is expected to gain occupancy in late summer of 2025. And ground is expected to break in January 2025 on the 11-acre parcel for The Reserve, an independent living, assisted living, memory care community. This in addition to U-Haul, a 100,000 sq ft indoor climate-controlled storage facility that opened in June. We will continue to work to attract businesses to the 142+ acres annexed into our Commerce Crossing Business Park last year.

Klink Equipment, specializing in sales and service of new and used material handling equipment/forklifts and diesel truck repair consolidated their company from its 4 buildings in Freedom, Wisconsin to its new 100,000 sq. ft facility in our N.E.W. Prosperity Center. A December completion date is expected

The housing market in our community continues to grow strong. The annexation of the 19.72-acre Mader Farm will create an additional 60 residential single-family lots. We estimate 89 new single family residential homes to be built by December 31, 2024.

7. Statements on Budget - As a city, we have led with resilience, steadfast in our commitment to fiscal responsibility and transparency to our citizens. I am exceedingly proud of our leadership team that created a budget that meets the priorities of our Council while being mindful of fiscal responsibility and the trust given to us by our citizens. This budget reclassifies the Paralegal to Senior Paralegal and the Accountant to Senior Accountant. It also moves the Assistant Naturalist position from part-time to full-time. (grant pending) This budget also has \$510,000 in unallocated expenses earmarked to be used to help meet our staffing needs. Staff will continue our staffing exercise and bring back the shared results to the Council to discuss those staffing needs. We will then amend the budget to move the earmarked funds from a placeholder account to the department where the requested need is being met. This budget does not have the Grignon Mansion Executive Director position in this budget. The Community Enrichment Program Manager will help with events in the meantime until City Staff and members of the Grignon Mansion Board determine the needs of that position. This budget will continue the implementation of initiatives from the City's first ever Strategic Plan. This plan will serve as a roadmap that unites departments, helps guide resource allocation, fosters sustainable growth, and considers the quality of life for residents and City operational needs. We believe that through forward thinking and creativity, this plan will help create a more unified direction for City operations. My continuing focus is to foresee the long-term needs of our city, making decisions that will benefit our community's future. The 2025 budget reflects this unwavering pledge to provide the highest caliber services to each resident and business.

Looking forward, we continue our commitment to balance fiscal responsibility while meeting the City Council priorities of public safety, essential services, sound infrastructure, and enriching community programs.

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Anthony J. Penterman Mayor

BACKGROUND INFORMATION AND OVERVIEW History of Kaukauna	<b>PAGE</b>
How to Read the Budget	1-4
Mission Statement of the City and Budget Policies	
Financial Program Summary	
Budget Process Organization Chart	
Departmental Position Summary	
SCHEDULES AND SUMMARIES	0.4
Summary of Municipal Tax Levy Distribution	
Equalized Value Tax Rates Assessed Tax Rates	
Assessed and Equalized Valuations	
Assessed Value by Property Type	
Summary of Municipal Tax Levy and General Fund Balance	
General Fund Balance Chart	
Projected Fund Balance - All Funds	
REVENUE AND EXPENDITURE SUMMARIES	
Summary of Revenues & Expenditures for All Funds	3-1
General Fund Revenues	
General Fund Revenues Chart	
General Fund Expenditures	
General Fund Expenditures Chart	
Summary of General Fund Expenditures by Type	
Summary of General Fund Expenditures by Type Chart	
1000 Islands Environmental Center Revenue & Expenditure Summary	
Redevelopment Authority Revenue & Expenditure Summary	
Special Assessment Fund Revenue & Expenditure Summary Grignon Mansion Fund Revenue & Expenditure Summary	
Solid Waste Fund Revenue & Expenditure Summary	
Vehicle Registration Fee Fund Revenue & Expenditure Summary	
Redhill Landfill Fund Revenue & Expenditure Summary	
Nelson Crossing Fund Revenue & Expenditure Summary	
Debt Service Fund Revenue & Expenditure Summary	
Industrial Park Fund Revenue & Expenditure Summary	
Municipal Services Department Building Fund Revenue & Expenditure Summary	
Tax Incremental District #1 Fund Revenue & Expenditure Summary	
Tax Incremental District #4 Fund Revenue & Expenditure Summary	
Tax Incremental District #5 Fund Revenue & Expenditure Summary	
Tax Incremental District #6 Fund Revenue & Expenditure Summary Tax Incremental District #8 Fund Revenue & Expenditure Summary	
Tax Incremental District #9 Fund Revenue & Expenditure Summary	
Tax Incremental District #10 Fund Revenue & Expenditure Summary	
Tax Incremental District #11 Fund Revenue & Expenditure Summary	
Tax Incremental District #12 Fund Revenue & Expenditure Summary	
Subdivision Feeds Fund Revenue & Expenditure Summary	3-35
REVENUE PROJECTIONS	
Budgeted Revenue Sources - All Funds	4-1
Budgeted Revenues - All Funds Chart	
Revenue Sources - All Funds Chart	
Tax Revenue Comparison	
Inter-Governmental Revenue Comparison	
Special Assessment Revenue Comparison	
Other Revenue Comparison	

#### **2025 BUDGET** TABLE OF CONTENTS

LONG-TERM DEBT

Annual Principal and Interest Debt Service Requirements	5-4
Summary of Long-term Debt and Percent of Legal Debt Limit	5-5
Percent of Legal Debt Limit Chart	5-6
Ratio of Net General Bonded Debt to Equalized Value and Net Bonded Debt Per Capita	
Ratio of Net General Bonded Debt to Budgeted General Fund Expenditures	5-8
Current and Future Projected Debt Service Requirements	
CAPITAL PROJECTS	
Capital Projects Summary	6-1
Capital Projects Projected Fund Balance	
Capital Projects Street & Sidewalk Fund Revenues & Expenditures Summary	6-3
Capital Projects Equipment Fund Revenues & Expenditures Summary	
Capital Projects Park & Pool Fund Revenues & Expenditures Summary	
Capital Projects Building & Miscellaneous Fund Revenues & Expenditures Summary	
Capital Projects Five-Year Plan	
DETAILED FUND SCHEDULES	
General Government Expenditures Detail:	
Assessment	7-2
Auditing Services	7-4
City Attorney	
Clerk	
Commissioners	
Common Council	
Community Enrichment.	
Elections	
Finance	
Human Resources	
Information Technology	
6, C,	
Mayor	
Municipal Service Building	
Municipal Justice	
Mailroom and Office Supplies	
Planning/Community Development	
SPAR Building Maintenance	
Public Safety Expenditures Detail:	
Ambulance	7 58
Building Inspection	
Fire	
Fire Safety	
Police	
School Patrol	
Health & Social Services Expenditures Detail:	
Alcohol & Other Drug Awareness	7-86
Transportation Expenditures Detail:	
Bridge Maintenance	7_88
Bluge Maintenance	
Engineering	
Equipment Maintenance & Replacement	
Forestry	
Snow & Ice Control	
Street Department Administration	
Street Lighting	7-110
Street Lighting	

PAGE

## **2025 BUDGET** TABLE OF CONTENTS

Transportation Expenditures Detail (Continued):	PAGE
Street Maintenance	
Street Signs & Markers	
Traffic Control	
Weed Control	
Sanitation Expenditures Detail:	
Refuse Collection	
Refuse Disposal	
Community Enrichment Expenditures Detail:	
Adult Sports	
Athletic Fields	
Civic Promotions	
Community Center	
Dance Classes	
Grignon Mansion	
Library	
Swimming Pool	
Youth Sports	
Conservation & Development of Natural Resources Expenditures De	tail:
Parks	
1000 Islands Environmental Center	
Non-Departmental Expenditures Detail:	
Health Insurance	7-162
Property & Liability Insurance	
STORM WATER UTILITY	
	0.1
Storm Water Utility Summary Storm Water Projected Cash Balance	
Storm Water Revenue and Expenditure Summary	
Storm Sewer Maintenance Detail	
Storm Sewer Maintenance Detail	
Sanitary Sewer Billing	
Summary of Debt Service Costs	
SANITARY SEWER UTILITY	
Sanitary Sewer Utility Summary	9-1
Sanitary Sewer Projected Cash Balance	
Sanitary Sewer Revenue and Expenditure Summary	
Sanitary Sewer Maintenance	
HOVMSD-Sewerage Treatment	
Sewer User Billing Cost	
Summary of Debt Service Costs	
BUDGET ADOPTION RESOLUTION	
APPENDICES	
Appendix A - Chart of Accounts	
Appendix B - Demographic Profile	
Appendix C - Glossary	

#### 2025 BUDGET EARLY HISTORY OF KAUKAUNA

Located along the Fox River in southeastern Outagamie County, the area immediately adjacent to the falls at Kaukauna was the site of considerable indigenous settlement and activity. A large area on both the southeast and northwest sides of the Fox River at Kaukauna is recorded in the Archaeological Sites Inventory as the vicinity of a large village site occupied by the Menominee tribe and other groups. Likewise, effigy burial mounds and numerous archaeological sites are spread out along the river valley.

The rapids at Kaukauna necessitated portaging and became a natural gathering place for trade along the Fox River. As part of the Fox River's 170-feet drop in elevation from Neenah and Menasha to Green Bay, 138 feet of the drop occurred in the nine miles of river between Appleton and Kaukauna. The area had many names, including Kakalin, Cacolin, Cau Caulin, Kackaloo, Grand Kaukaulin, the Grande Coquiller Rapides, and Kaukauna, all derived from an approximation of the Menominee word meaning "the gathering place of the pickerel."

Fur trappers Charles de Langlade and Pierre Grignon established a semi-permanent trading post in the Kaukauna vicinity as early as the 1760s to engage with the local Menominee population, who occupied a village of an estimated 1,500 people on the south side of Fox River. In 1790, Dominique Ducharme, son of French fur trader Jean Ducharme, built a substantial log house at "Cacalin" and started trading with the local tribes. The land Dominique acquired in 1793 is the first known recorded land deed in the state of Wisconsin.

The third French settler, Augustin Grignon, was born in La Baye, presently Green Bay, in 1780 into a family of successful French-Indian, or Métis, trappers, traders, and leaders, specifically among the French settlers and Native American tribes. He moved from Green Bay to Kaukauna in 1813, purchasing much of the Ducharme property, and married his wife, Nancy McCrea, around 1800. Nancy was the daughter of a Scottish fur trader and a Menominee woman from Green Bay. The Grignon's can be identified as Métis, and these important ties lent to their success in the region. From the late eighteenth century through the 1830s, Métis people, a cultural and ethnic mix of indigenous and French people, were a dominant cultural and economic force in the Great Lakes region.

The population in Kaukauna increased with the arrival of the Stockbridge tribe in 1822, an east coast Mohican tribe who fought with the United States during the War of 1812 and the Revolutionary War. The Stockbridge moved to northeastern Wisconsin following land cession treaties with the Menominee and Ho-Chunk.

Known today as the Stockbridge Munsee Band of Mohican Indians, prominent tribe member Electa Quinney became the first female teacher in what would become the state of Wisconsin. The school, located in Kaukauna, was free and open to any denomination of religion. The addition of the Stockbridge to the area also brought notable Revolutionary War Veterans Jacob Konkapot Jr. and Captain Hendrick Aupaumut to Kaukauna. By 1830, the Stockbridge-Munsee had largely adopted Anglo-American customs, lived in log houses, and raised corn, wheat, and livestock on large farms. However, a series of American treaties beginning in 1831 resulted in the departure of the Stockbridge from the Kaukauna area.

#### 2025 BUDGET EARLY HISTORY OF KAUKAUNA

Charles A. Grignon, Augustin's eldest son, married Mary Elizabeth Meade in 1837 and soon constructed a large house, known as the Grignon Mansion or "The Mansion in the Woods," closer to the river on the property of his father. Charles had a close relationship with local tribes, particularly the Menominee, given his ancestry, familiarity with the language, and business connections. He served as an interpreter on many treaties and business decisions, including the 1836 Treaty of the Cedars, in which the Menominee tribe ceded four million acres to the U.S. government. The treaty opened the area around Kaukauna and the lower Fox River Valley to general settlement through the United States territorial land office, causing the area to change swiftly. An influx of Yankee settlers altered the economy from fur trading and the Fox River waterway to farming, logging, and permanent communities. The military road along the south shore of the Fox River and the first dam north along the river at De Pere were completed in 1837.

George W. Lawe settled in Kaukauna in 1839, opened a trading post, and established a farm. In 1842, Lawe was appointed Justice of the Peace by territorial Governor Doty, an office he held for almost fifty years. He directed the first platting of the town in 1850 and built the first bridge across the Fox River at Kaukauna in 1851, which led to the development of a small community.

The falls at Kaukauna eventually presented an obstacle for transportation that led to the construction of a series of canals and locks in 1856. The infrastructure allowed larger steamboats to replace the flat-bottomed Durham boats that dominated river traffic in the 1830s and 1840s. The construction of the system also provided a boon to the local economy.

The Chicago and Northwestern Railroad reached Kaukauna in 1862, and industry thrived. By 1870, Kaukauna boasted two large flour mills, two large factories making staves for flour barrels, the Diedrich sawmill, and the Reuter Brothers spoke factory, which did business in hardwood logs and railroad ties. The Chicago and Northwestern Railroad line north of the river joined the Milwaukee Lakeshore and Western Railroad in 1872.

In 1872, Colonel Henry A. Frambach and his brother John Stoveken opened the first paper mill in the City of Kaukauna, the Eagle Paper and Flouring Mill, on the site of Stoveken and Henry Hewitt's 1867 flour mill that was destroyed by a fire. Soon after the mill's start, Frambach became the second producer of wood pulp in the state and the first to manufacture wood pulp paper.

The second railroad boom of the 1880s brought Irish and German workers to the area. These workers created the south side Village of Ledyard. In 1881, Milwaukee Lakeshore and Western Railroad relocated its district office from Manitowoc to Kaukauna's south side. Company housing for the railroad workers developed in the south-central area of Kaukauna.

The American Pulp Company was established in 1883, becoming the Thilmany Pulp and Paper Company in 1889. The company was known for its diversified and innovative paper products, including the first tissue paper manufactured in Wisconsin, produced in 1885.

2025 BUDGET

EARLY HISTORY OF KAUKAUNA

In 1885, the Village of Ledyard joined with the north side to form the City of Kaukauna. The 1880's railroad developments coincided with the creation of new waterpower canals to supply Kaukauna industry. The construction of five municipal hydroelectric generating plants gave Kaukauna its nickname, "The Electric City."

Today, the City of Kaukauna is a growing and prosperous community of just over 16,000 residents. Rich in natural resources and beautiful landscapes, the riverfront city of Kaukauna combines traditional Midwestern values with a history of progressive moves – from free education to clean energy – that protect and enhance the long-term health of the community for generations to come.

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#### 2025 BUDGET

#### HOW TO READ THE BUDGET

The budget document represents the financial support for the operation of the City of Kaukauna and goals of the City Council and management for the 2025 fiscal year. The budget document is organized in twelve categories. Each category and a description of its contents follow:

<u>MAYOR'S BUDGET MESSAGE</u> - The opening category of the budget provides the City Council and the public with a general summary of the most important aspects of the budget, changes from the current and previous fiscal years, and recommendations regarding the financial policy for the coming fiscal year.

**BACKGROUND INFORMATION AND OVERVIEW** - This category of the budget provides the reader of the budget document with an understanding of the City of Kaukauna.

A brief history of the City is included to help the reader of the budget document develop an understanding of how the City was founded and why some of the landmarks, structures and industries present in the City today exist.

The mission statement of the City is an overall summary of the goals the Mayor, City Council and other personnel will strive to complete during the upcoming fiscal year. Specific departmental goals are included in the detailed fund schedules of the budget document to assist the reader in evaluating the departmental requests for financial resources to accomplish their respective mission and goals.

The underlying policies are used by the Mayor, City Council and other personnel in preparing and adopting the budget. This listing of policies allows the reader of the budget document to get a feel for the objectives used in evaluating and analyzing the budget to ensure that the budget meets the goals of the City before it is adopted.

The financial summary highlights the major revenues sources and expenditures for the upcoming fiscal year and any changes in financial policy from current and previous fiscal years. This summary also provides a projection of the financial future of the City.

The organization chart of the City is included to depict for the reader of the budget document the organizational structure and lines of authority between the Citizens of the City of Kaukauna, the City Council, the Mayor and departmental personnel.

<u>SCHEDULES AND SUMMARIES</u> - This section of the budget document includes numerous analyses that comparatively evaluate the assessed valuation, equalized valuation, related tax rates, revenues and expenditures for all funds. In many instances the summaries include several years of historical data for comparative purposes. These schedules and the information therein lay the groundwork for the departmental budgets.

**REVENUE AND EXPENSE** - This section of the budget document contains the summaries of revenues and expenditures for all budgeted funds of the City.

**REVENUE PROJECTIONS** - This section of the budget document provides a summary of revenue sources from all funds. The major revenue sources are further analyzed through the use of a five-year comparison and commentary on each of these major sources.

#### 2025 BUDGET

HOW TO READ THE BUDGET

**LONG-TERM DEBT** - This section provides various analyses of debt both from a historical perspective and on a go-forward basis. The information contained within this section provides the basis for future decisions.

<u>CAPITAL PROJECTS</u> - This section summarizes projected fund balance in capital projects, current and budgeted revenues and expenses, and a five-year plan for future projects.

**DETAILED FUND SCHEDULES** - The detailed fund schedules are organized on departmental basis. For general fund departments, each schedule details expenditures for the prior fiscal year, current year budgeted expenditures, current year six-month actual expenditures, current year estimated expenditures and the upcoming fiscal years' budgeted expenditures.

**STORM WATER UTILITY** – This is an enterprise fund that was created in July of 2009. The schedules in this section summarize the costs that are necessary to meet State of Wisconsin storm water quality discharge standards.

**SANITARY SEWER UTILITY** – This is an enterprise fund that was created beginning January 1, 2012 to account for sanitary sewerage treatment system costs. The schedules in this section summarize the activities involved in operating a sanitary sewer collection system and the cost of sewerage treatment by the Heart of the Valley Metropolitan Sewerage District.

**<u>BUDGET ADOPTION RESOLUTION</u>** - This section includes a copy of the resolution designating appropriations, levying a tax, and setting the rate for the budget of the City.

**<u>APPENDICES</u>** - The appendix includes supplemental information that may be useful in reading the budget document.

**Appendix A** - The chart of accounts describes the types of expenditures to be classified within the specific object codes used by departments in preparing their budget.

**Appendix B** - The demographic profile provides statistical and supplemental data about the City of Kaukauna and the population it serves.

**Appendix C** - The glossary includes a translation of terms commonly used in a budget document and the related resolutions. The glossary also includes a description of the funds established by the City.

#### 2025 BUDGET MISSION AND VALUE STATEMENT OF THE CITY

The City Council and City staff are committed to providing high level services that enhance the quality of life for its citizens and create a safe and attractive environment for visitors, businesses and residents through efficient and effective operations.

The City Council and City staff are proud of our City's history and committed to the stewardship of the City's future. Cooperation among City Council, City staff, members of the community and other governmental entities enables us to combine diverse backgrounds, skills, and styles to achieve common goals. Our success is achieved through the effort of our staff with an emphasis on service, respect, fairness and integrity to meet community needs.

#### BUDGET POLICIES

# 1. Maintain and/or improve the quality of basic public services and physical facilities necessary to encourage citizens and businesses to remain and/or invest in the City.

The 2025 operating budget does not anticipate any reduction in services. The 2025 capital improvement budget includes approximately \$4,270,000 for street and sidewalk improvements, \$3,900,000 for utility improvements, \$1,445,000 for municipal equipment, and \$1,300,000 for park improvements.

# 2. Continually evaluate existing municipal services to determine if these services are effective and conducted in the most efficient manner.

The 2025 budget provides the necessary funds to continue to contract for Ambulance Billing services. It also provides funds to streamline the Time and Attendance process making in more efficient for payroll processing. All other municipal services remain unchanged from the prior year.

# 3. Pay the full cost of current services with current revenues and avoid borrowing for operating expenses.

The 2025 budget does not include borrowing for any operational expenses; however, several pieces of equipment with useful lives of ten years or more are planned for in the capital improvement budget.

# 4. Maintain a property tax and user charge structure that provides an attractive environment for citizens, business and industry within Northeastern Wisconsin.

The City, through its municipally owned electric utility, has the lowest electrical rates in northeastern Wisconsin.

The sanitary sewer user rate was increased from \$8.00 to \$8.75 per hundred cubic feet effective July 1, 2023. This rate is budgeted to remain the same for budget year 2025.

The storm sewer utility rate was increased from \$118 per ERU per year to \$126 per ERU per year effective January 1, 2024. This rate is budgeted to increase to \$132 per ERU per year for the 2025 budget.

The assessed tax rate for the City is projected to increase by \$0.09 or 0.96%. The assessed tax rate for the City and the overlapping municipal tax jurisdictions is unknown at this time.

#### 2025 BUDGET BUDGET POLICIES

# 5. Provide an adequate level of reserve funds to provide for unforeseen needs, fiscal emergencies, establish adequate security for bondholders and mitigate the need for short-term financing.

In November of 2010, the City Council adopted a revised fund balance policy that requires the general fund balance to be at least 15% of the operating budget. The total projected fund balance of \$6,937,299 meets the City Council directive. This projected balance is considerably more than the City Council directive. Fifteen percent (15%) of the 2025 budget of \$19,756,821 equals \$2,963,523. Cash reserves more than City Council directive will be used to address future economic growth opportunities in the community. The fund balances for the past five years have exceeded the targeted balance. This has mitigated the City's need to issue short-term revenue anticipation notes. It also assists in the lower bond interest rates as bond rating companies look for 30% of operating budget in reserves.

# 6. Develop and maintain a fiscal planning and budgeting system which anticipates underlying economic change and provides for planned, orderly year-to-year changes to property tax and service levels. Such a system would also respond to unanticipated events in order to avoid fiscal crisis or severe municipal service disruptions.

Five year planning has been considered for the general operating fund. There is planning in place for capital projects and debt service planning. Related summary schedules are in the debt service and capital projects sections.

# 7. Maintain financial accounting and budgetary practices that provide for full and open disclosure of the City's financial affairs.

Management has developed the 2025 budget document in conformance with national Government Finance Officers Association (GFOA) presentation guidelines. Conformance with these standards provides reasonable disclosure of financial plans of the City.

# 8. Long-term debt will be used in moderation so as not to impose an excessive burden on future Kaukauna taxpayers.

The City's general obligation debt is 67.8% of the allowable legal limit as of December 31, 2024. However, approximately 21.0% of the allowable legal limit is the result of debt incurred in Tax Incremental District Nos. 5, 6, 8, 10, 12 and the environmental remediation TIF district. The tax Incremental debt with the exception of Tax Incremental District No. 6, Tax Incremental District No. 8, and a portion of the others is expected to be repaid with tax increments and as such will not be placed on the general tax levy.

2025 BUDGET

FINANCIAL PROGRAM SUMMARY

As required by law, the proposed budget for 2025 is balanced and provides for the needs and requirements of the City. The budget for 2025 is the result of sound financial management and affords a reasonable measure of protection for future operations of our City. The budget is adopted at the departmental level as identified in schedules that are attached to the budget adoption resolution. Therefore, resolutions authorizing budgetary adjustments are only required for budgetary adjustments between departments.

#### **ACCOUNTING BASIS**

The City of Kaukauna uses the modified accrual basis of accounting. Under this accounting method, revenues are recognized in the accounting period in which they become available and measurable. Available means collectible within the current accounting period or soon enough thereafter to be used to pay liabilities of the current accounting period. Expenditures are recognized in the accounting period in which the fund liability is incurred, if measurable, except for unearned interest on long-term debt, which is recognized when due.

#### **BUDGETARY BASIS**

All the funds in this budget document are prepared on the modified accrual basis of accounting, except for interest expenditures in the debt service where unearned interest is budgeted when due. All of the following funds, which are included in this budget document, are funded in part by the property tax levy except the Capital Projects and Redevelopment Funds.

**General Fund** - This fund is the primary operating fund for the City of Kaukauna. It accounts for most of the services provided to city residents such as police, fire, sanitation, street maintenance, building inspection, planning, zoning, engineering, recreation, public library, 1000 Islands Environmental Center, Grignon Mansion, and sewerage system.

**General Debt Service Fund** - This debt service fund accounts for all the debt service requirements of the City including Tax Incremental District Nos. 4, 5, 6, 8, 9, 10, 11, 12 and the Environmental Remediation TIF District No. 1. The primary source of revenue is the property tax levy and repayment of special assessment projects that were constructed with general obligation bond proceeds.

**Capital Project Fund** - These schedules reflect the activity of all the capital project funds with the exception of the Industrial Park Development Fund and the Park Development Fund. The primary source of revenue for this fund is proceeds from the issuance of long-term debt.

**Redevelopment Fund** - The information provided assists the user in determining the cumulative scope of redevelopment projects that may be possible during the proposed budget year. This is a revolving loan fund whose initial source of funds was block grant funds.

**Special Assessment / Debt Service Stabilization Fund** - This is a special revenue fund that receives its revenue from the repayment of special assessments such as street and sidewalk improvements. The City borrows for these assessable improvements. This fund accounts for the repayment of special assessments and transfers monies to the general debt service fund to offset debt service payments that resulted from borrowing for assessable projects.

2025 BUDGET

FINANCIAL PROGRAM SUMMARY

**Space Needs Fund** – This is a specific capital projects fund established to accept levy dollars and borrowed funds for the specific purpose of addressing the space needs of City operations.

**Storm Water Utility** – This enterprise fund was created in July 2009 to account for the costs associated with complying with State and Federal regulation relative to the quality of storm water that is discharged into local waterways. The revenue for this fund will be derived from an equivalent storm water runoff unit charge that will be placed on the monthly utility bill.

**Sanitary Sewer Utility** – This is an enterprise fund that was created beginning January 1, 2012 to account for sanitary sewerage treatment system costs. The schedules in this section summarize the activities involved in operating a sanitary sewer collection system and the cost of sewerage treatment by the Heart of the Valley Metropolitan Sewerage District.

#### FINANCIAL FRAMEWORK

**Major Revenue Sources** - The importance of sound revenue estimates cannot be overstated. Revenue estimates have been carefully analyzed and in the areas where some fluctuations are typical, a conservative approach has been used. This budget contains three major sources of revenue: property taxes, intergovernmental revenues and sewerage system user fees. The property tax levy, which accounts for approximately 41.0% of General Fund revenue, is budgeted to increase 0.7%. The tax levy increase is primarily the result of increased cost in services provided. The budgeted levy increase complies with current levy limit legislation. This legislation allows the levy to increase by the percent increase in net new construction, 2.648%, for the City of Kaukauna plus any increase in general obligation debt payments. Typically the property tax levy absorbs most of the fluctuations in other funding sources. Intergovernmental revenue, that account for approximately 27.0% of all general fund revenue, is budgeted to increase \$225,902 or 4.42%.

**Debt Service Requirements** - Since 1993, the total outstanding debt has risen while the long-term debt as a percent of the legal limit has decreased to approximately 67.8%. It is the goal of management to maintain long-term debt in maturity terms of ten years or less. Approximately 21.0% of the current outstanding debt is the result of debt incurred in Tax Incremental District Nos. 4, 5, 6, 8, 9, 10, 11, 12 and the Environmental Remediation Tax Incremental District No. 1. The tax incremental debt is expected to be repaid with tax increments and as such will not be placed on the general tax levy except for Tax Incremental District Nos. 4, 5 as well as Environmental Remediation Tax Incremental District No. 1. The tax increments for 2025 and the next several years are going to continue to increase steadily and then level off as the City makes a concerted effort to limit the amount of general obligation debt issued.

2025 BUDGET

FINANCIAL PROGRAM SUMMARY

**Capital Projects Impact** - The 2025 Capital Projects Budget will require the issuance of approximately \$5,100,000 of general obligation long-term debt. The five-year Capital Improvement Program plan will require future debt issues of approximately \$5,000,000 per year. The analyses in the debt service and capital project sections of this document indicate this is a manageable five-year plan.

**Fund Balance** - The General Fund balance is projected to be \$6,937,299 as of December 31, 2024. One of the budget policies is to provide adequate levels of reserve funds to mitigate the need for short-term financing to meet operational expenses. The City does not anticipate short-term financing in 2025 since general fund balance exceeds the year-end target of \$2,963,523. Excellent progress has been made in this area since December 31, 1992 when the fund balance in the General Fund was \$374,864 and the City needed to borrow short-term funds for operations.

**General Fund Revenues** - The general fund revenue budget is projected to increase \$926,372 or 4.9%. The property tax component increased \$56,500 or 0.7%. Typically, the property tax component will generally increase faster than total revenues if one or more of the following situations exist; user fees are not increased, new user fees are not implemented, other revenue sources decrease or remain the same, or there is a significant reduction in interest earned on investments.

In lieu of taxes from the City owned electric and water utilities is based on the current tax rate and the value of utility property in the City. This revenue source is also likely to fluctuate, as the tax rate fluctuates due to changes in State law. In 2025, this tax represents 10.9% of total general fund revenue sources. This tax source is budgeted to stay flat in 2025. The tax rate and book value of the assets in the city limits is what drives this revenue. There are many variables that go into the calculation that makes it difficult to project accurately.

Intergovernmental revenues are expected to increase \$225,902. State shared revenue and expenditure restraint are budgeted to also increase \$63,091 this year. The State highway aids are budgeted to decrease \$42,923. This revenue source contains an element of uncertainty since shared revenue is often a topic at the State level when the discussion turns toward tax relief or when the State is experiencing difficult economic times.

**General Fund Expenditures** - The City has settled labor contracts with the Kaukauna Professional Police Association for the 2025 budget. Negotiations remain strong with the International Association of Fire Fighters AFL-CIO Kaukauna Local 1594 unit as we work towards an agreement for the 2025 budget.

The 2023 general fund expenditure budget of \$19,756,868 increased \$926,373 or 4.9%. Even with this increase, the City will continue to qualify for State expenditure restraint program funds. The expenditure restraint program will provide approximately \$415,685 in revenues for 2025.

#### SUMMARY

The financial future of the City of Kaukauna appears to be very stable. The citizens have shown a willingness to fund the current level of quality services when needed and financial management practices remain frugal. The most important budgetary objective should be to provide the highest possible level of service to our citizens without impairing the City's sound financial condition. To accomplish this objective, existing City programs and services must continually be evaluated to determine if they are meeting the needs of the residents, effectively and conducted in the most efficient manner. This budget continues that commitment.

#### 2025 BUDGET BUDGET PROCESS

The preparation of the budget is a complex process. The process allows for the opportunity to review the accomplishments of the current year and establish new goals for the upcoming year.

The budget document is an annual plan of estimated expenditures and the proposed means of financing them. It is the method by which the City delivers its services and programs to the residents for the fiscal year beginning January 1 through December 31.

Preparation of the budget begins in mid-July when the six-month actual results are prepared and distributed to department heads along with budgetary request forms for the ensuing year.

Using the City-wide and departmental goals and objectives as their guide, department heads are asked to estimate their expenditures for the remainder of the year and submit budget requests and mission statements for the upcoming year. Budget requests are returned to the Finance Department in mid-September. The Finance Department then calculates all the related benefits and returns a completed copy of departmental budget requests to the department heads by late September.

In late September budget conferences are held. In attendance at budget conferences are the Mayor, the Finance Director and the department heads. It is during these conferences that any adjustments to departmental requests are discussed and made. This process continues until a balanced budget is achieved.

By mid-October final budget adjustments have been made, and the Mayor's proposed budget is prepared and available for distribution. In early November, a public hearing is held on the Mayor's proposed budget. The Committee of the Whole reviews the Mayor's proposed budget and then recommends to the City Council that the proposed budget be adopted.

In mid-November, the budget is adopted by the City Council. The adopted budget is then printed and distributed. After adoption, the budget becomes a control mechanism by which to measure the resources expended to the meet the approved objectives.

Any budget updates must be adopted in resolution form by the City Council and published in a local newspaper.

The budget timetable for the 2025 budget process appears on the following page.

August '24									
S	М	Т	W	Т	F	S			
				1	2	3			
4	5	6	7	8	9	10			
11	12	13	14	15	16	17			
18	19	20	21	22	23	24			
25	26	27	28	29	30	31			

# **2025 Budget Preparation and Approval Process Schedule**

	September '24										
S	М	т	W	Т	F	S					
1	2	3	4	5	6	7					
8	9	10	11	12	13	14					
15	16	17	18	19	20	21					
22	23	24	25	26	27	28					
29	30										

		Oct	obe	r '24	i.		1	1	Nove	emb	er '2	4	
s	м	т	W	т	F	S	S	м	т	W	т	F	
		1	2	3	4	5						1	
6	7	8	9	10	11	12	3	4	5	6	7	8	
13	14	15	16	17	18	19	10	11	12	13	14	15	
20	21	22	23	24	25	26	17	18	19	20	21	22	
27	28	29	30	31			24	25	26	27	28	29	

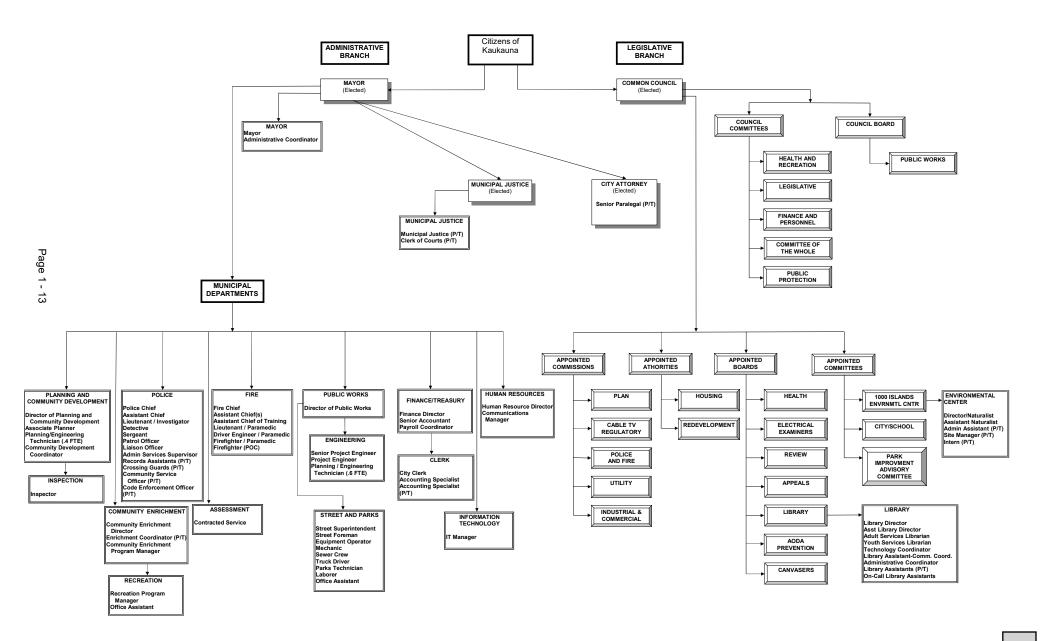
- August 1– Distribution of 5 Year Capital Improvement Project CIP to Department Managers
- August 5 Distribution of Budget Worksheets to Department Managers
- September 4 Review CIP Internally with Department Heads
- September 9 Non Personnel Budgets Due
- September 16 through 20 Administrative Budget Round Table (Discuss Budget Items) as an Aggregate
- September 17 Present 5-year Capital Improvement CIP to Council for Feedback
- September 30 Present Non-Personnel Items and Tax Rate to Committee of the Whole for feedback
- October 14 Present Personnel items to Committee of the Whole for feedback
- October 24 Submit Public Hearing Notice to Clerk for Class 1 posting at least 15 days prior to Hearing
- Week of October 28<sup>th</sup> Print Budget Books and Distribute
- November 11 Proposed Budget Presentation to Committee of the Whole at 6pm
- November 19 Public Hearing and Budget Adoption

#### Item 2.a.

# **CITY OF KAUKAUNA**

2025 BUDGET

Organizational Chart



## 2025 BUDGET DEPARTMENTAL POSITION SUMMARY

		2023			2024			2024		INCR		CREASE
DEPARTMENT	FULL- TIME	PART- TIME	TEMPOR- ARY									
City Attorney	0.00	1.50	0.00	0.00	1.50	0.00	1.00	0.73	0.00	1.00	-0.77	0.00
Community Enrichment	1.00	0.00	2.00	1.30	0.00	2.00	2.00	0.00	2.00	0.70	0.00	0.00
Elections	0.00	0.00	35.00	0.00	0.00	35.00	0.00	0.00	35.00	0.00	0.00	0.00
Finance/Treasury/Clerk	4.00	0.50	0.00	4.00	0.50	0.00	5.00	0.50	0.00	1.00	0.00	0.00
Human Resources	2.00	0.00	0.00	3.00	0.00	0.00	2.00	0.00	0.00	-1.00	0.00	0.00
Information Technology	1.00	0.00	0.00	1.00	0.00	0.00	1.00	0.00	0.00	0.00	0.00	0.00
Mayor	2.00	0.00	0.00	2.00	0.00	0.00	2.00	0.00	0.00	0.00	0.00	0.00
Municipal Judge	0.00	0.50	0.00	0.00	0.50	0.00	0.00	0.58	0.00	0.00	0.08	0.00
Planning/Comm. Dev.	3.40	0.00	0.00	3.40	0.00	0.00	2.40	0.00	0.00	-1.00	0.00	0.00
Building Inspection	1.00	0.00	0.00	1.00	0.00	0.00	1.00	0.00	0.00	0.00	0.00	0.00
Fire	21.00	0.00	18.00	21.00	0.00	18.00	21.00	0.00	18.00	0.00	0.00	0.00
Police	28.00	2.86	0.00	28.00	3.00	0.00	28.00	3.50	0.00	0.00	0.50	0.00
School Patrol	0.00	0.00	1.80	0.00	0.00	1.80	0.00	0.00	1.80	0.00	0.00	0.00
Engineering	3.60	0.00	1.00	3.60	0.00	1.00	3.60	0.00	1.00	0.00	0.00	0.00
Forestry	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Street Dept. Administration	2.00	0.00	0.00	2.00	0.00	0.00	2.00	0.00	0.00	0.00	0.00	0.00
Street Maintenance	19.00	0.00	7.00	19.00	0.00	7.00	19.00	0.00	10.00	0.00	0.00	3.00
Street Signs & Markers	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Weed Control	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Refuse Collection	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Adult Sports	0.67	0.00	8.00	0.67	0.00	8.00	0.67	0.00	8.00	0.00	0.00	0.00
Grignon Mansion	1.00	0.00	0.00	0.70	0.00	0.00	0.00	0.00	0.00	-0.70	0.00	0.00
Athletic Fields	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Library	6.00	4.24	8.00	6.00	4.24	8.00	6.00	4.24	12.00	0.00	0.00	4.00
Swimming Pool	0.67	0.00	42.00	0.67	0.00	42.00	0.67	0.00	42.00	0.00	0.00	0.00
Youth Sports	0.67	0.00	17.00	0.67	0.00	17.00	0.67	0.00	17.00	0.00	0.00	0.00
Parks	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
1000 Islands Environmental Center	1.00	1.75	0.00	1.00	1.75	0.00	2.00	1.27	0.00	1.00	-0.48	0.00
Storm Sewer Maintenance	0.75	0.00	0.00	0.75	0.00	0.00	0.75	0.00	0.00	0.00	0.00	0.00
Street Cleaning	1.50	0.00	0.00	1.50	0.00	0.00	1.50	0.00	0.00	0.00	0.00	0.00
Sanitary Sewer Utility	2.75	0.00	0.00	2.75	0.00	0.00	2.75	0.00	0.00	0.00	0.00	0.00
TOTAL	103.00	11.35	139.80	104.00	11.49	139.80	105.00	10.82	146.80	1.00	-0.68	7.00

#### 2025 BUDGET

# SUMMARY OF MUNICIPAL TAX LEVY DISTRIBUTION

FUND	2023 LEVY	2024 LEVY	INCREASE / (DECREASE)	PERCENT CHANGE
GENERAL	8,045,681	8,102,181	56,500	0.70%
DEBT SERVICE (301 Fund)	4,435,704	4,599,480	163,776	3.69%
Nelson Crossing (224 Fund)	3,500	3,500	0	0.00%
Park & Pool Improvement (422 Fund)	500,000	500,000	0	0.00%
TOTAL MUNICIPAL LEVY	12,984,885	13,205,161	220,276	1.70%

#### 2025 BUDGET

## COMPARATIVE SUMMARY OF JURISDICTIONAL LEVIES AND

EQUALIZED VALUE TAX RATES FOR THE 2023 & 2024 LEVY YEARS - OUTAGAMIE COUNTY

	2023	2024	INCREASE / (DECREASE)		2023	2024	INCREASE / (DECREASE)	
JURISDICTION	LEVY	LEVY	IN LEVY	%	TAX RATE	TAX RATE	TAX RATE	%
KAUKAUNA MUNICIPAL	12,984,521.32	13,204,816.06	220,294.74	1.70	8.19048	7.66513	(0.52535)	(6.41)
KAUKAUNA SCHOOL DISTRICT	9,725,838.42	9,725,838.42	0.00	0.00	6.13494	5.64565	(0.48929)	(7.98)
FOX VALLEY TECHNICAL COLLEGE	1,170,273.38	1,170,273.38	0.00	0.00	0.73819	0.67932	(0.05887)	(7.97)
OUTAGAMIE COUNTY	4,506,437.44	4,614,591.94	108,154.50	2.40	2.84261	2.67868	(0.16393)	(5.77)
ENVIRONMENTAL TIF DISTRICT NO. 1	113,095.69	112,955.99	(139.70)	(0.12)				
TAX INCREMENTAL DISTRICT NO. 4	130,557.83	134,603.73	4,045.90	3.10				
TAX INCREMENTAL DISTRICT NO. 5	383,705.23	394,483.35	10,778.12	2.81				
TAX INCREMENTAL DISTRICT NO. 6	958,074.09	726,250.41	(231,823.68)	(24.20)				
TAX INCREMENTAL DISTRICT NO. 8	127,807.44	111,039.08	(16,768.36)	(13.12)				
TAX INCREMENTAL DISTRICT NO. 9	37,946.86	39,708.37	1,761.51	4.64				
TAX INCREMENTAL DISTRICT NO. 10	178,829.42	193,136.15	14,306.73	8.00				
TAX INCREMENTAL DISTRICT NO. 11	153,871.73	149,172.25	(4,699.48)	(3.05)				
TAX INCREMENTAL DISTRICT NO. 12	0.00	31,579.00	31,579.00	#DIV/0!				
SUBTOTAL	30,470,958.84	30,608,448.12	137,489.28	0.45	17.90622	16.66878	(1.23744)	(6.91)
STATE CREDIT - SCHOOLS	(1,943,967.81)	(1,943,967.81)	0.00	0.00	(1.14234)	(1.05862)	0.08372	7.33
NET LEVY AND TAX RATE	28,526,991.03	28,664,480.31	137,489.28	0.48	16.76388	15.61016	(1.15372)	(6.88)

#### 2025 BUDGET

## COMPARATIVE SUMMARY OF JURISDICTIONAL LEVIES AND

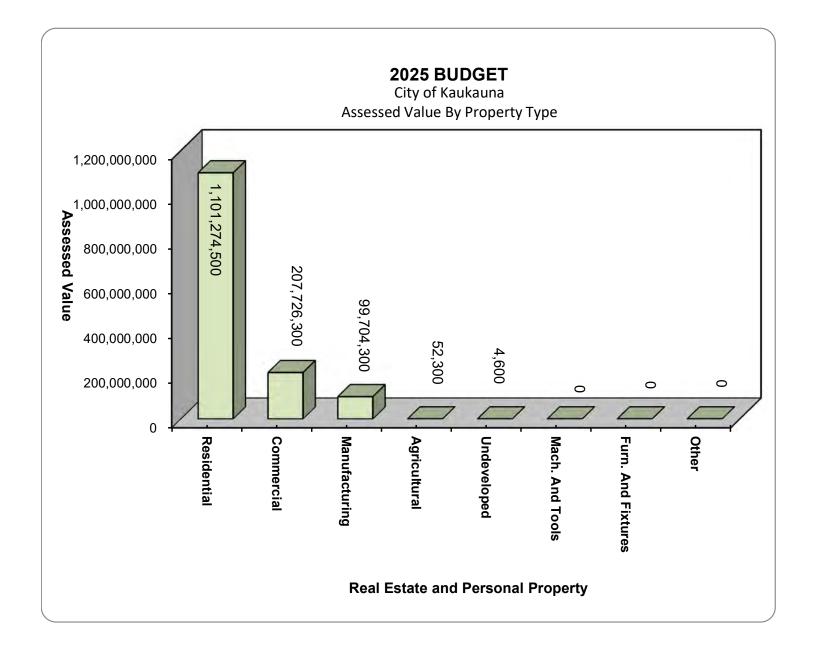
ASSESSED VALUE TAX RATES FOR THE 2023 & 2024 LEVY YEARS - OUTAGAMIE COUNTY

	2023	2024	<i>INCREASE /</i> (DECREASE)		2023	2024	INCREASE / (DECREASE)	
JURISDICTION	LEVY	LEVY	IN LEVY	%	TAX RATE	TAX RATE	TAX RATE	%
KAUKAUNA MUNICIPAL	12,984,521.32	13,204,816.06	220,294.74	1.70	9.89683	9.99150	0.09467	0.96
KAUKAUNA SCHOOL DISTRICT	9,725,838.42	9,725,838.42	0.00	0.00	7.41305	7.35911	(0.05394)	(0.73)
FOX VALLEY TECHNICAL COLLEGE	1,170,273.38	1,170,273.38	0.00	0.00	0.89198	0.88549	(0.00649)	(0.73)
OUTAGAMIE COUNTY	4,506,437.44	4,614,591.94	108,154.50	2.40	3.43481	3.49166	0.05685	1.66
ENVIRONMENTAL TIF DISTRICT NO. 1	113,095.69	112,955.99	(139.70)	(0.12)				
TAX INCREMENTAL DISTRICT NO. 4	130,557.83	134,603.73	4,045.90	3.10				
TAX INCREMENTAL DISTRICT NO. 5	383,705.23	394,483.35	10,778.12	2.81				
TAX INCREMENTAL DISTRICT NO. 6	958,074.09	726,250.41	(231,823.68)	(24.20)				
TAX INCREMENTAL DISTRICT NO. 8	127,807.44	111,039.08	(16,768.36)	(13.12)				
TAX INCREMENTAL DISTRICT NO. 9	37,946.86	39,708.37	1,761.51	4.64				
TAX INCREMENTAL DISTRICT NO. 10	178,829.42	193,136.15	14,306.73	8.00				
TAX INCREMENTAL DISTRICT NO. 11	153,871.73	149,172.25	(4,699.48)	(3.05)				
TAX INCREMENTAL DISTRICT NO. 12	0.00	31,579.00	31,579.00	#DIV/0!				
SUBTOTAL	30,470,958.84	30,608,448.12	137,489.28	0.45	21.63667	21.72776	0.09109	0.42
STATE CREDIT - SCHOOLS	(1,943,967.81)	(1,943,967.81)	0.00	0.00	(1.38032)	(1.37991)	0.00041	0.03
NET LEVY AND TAX RATE	28,526,991.03	28,664,480.31	137,489.28	0.48	20.25635	20.34785	0.09150	0.45

# 2025 Budget COMPARATIVE SUMMARY OF ASSESSED AND EQUALIZED

VALUATIONS FOR THE 2023 & 2024 LEVIES

-	JANUARY 1,	JANUARY 1,	INCREASE /	
	2023	2024	(DECREASE)	%
REAL ESTATE	1 072 442 500	1 101 074 500	27 962 000	2 60%
Residential	1,073,412,500	1,101,274,500	27,862,000	2.60%
Commercial	211,371,100	207,726,300	(3,644,800)	-1.72%
Manufacturing	91,500,500	99,704,300	8,203,800	8.97%
Agricultural	43,600	52,300	8,700	19.95%
	0	4,600	4,600	-
TOTAL REAL ESTATE	1,376,327,700	1,408,762,000	32,421,000	2.36%
PERSONAL PROPERTY				
Machinery, Tools & Patterns	17,814,100	0	(17,814,100)	-100.00%
Furniture, Fixtures & Equipment	9,996,900	0	(9,996,900)	-100.00%
All Other Personal Property	4,202,000	0	(4,202,000)	-100.00%
TOTAL PERSONAL PROPERTY	32,013,000	0	(32,013,000)	-100.00%
TOTAL ASSESSED VALUATION	1,408,340,700	1,408,762,000	408,000	0.03%
	1,100,010,100	1,100,102,000	100,000	0.00 /
TOTAL ASSESSED VALUATION				
Calumet County	63,800	63,700	(100)	-0.16%
Outagamie County	1,408,340,700	1,408,762,000	421,300	0.03%
TOTAL ASSESSED VALUATION	1,408,404,500	1,408,825,700	421,200	0.03%
	EQUALIZED VAL			
TOTAL CITY (Excluding TID Increments)	47.000	47.000	200	0.000/
Calumet County	47,600	47,900	300	0.63%
Outagamie County TOTAL INCLUDING TID INCREMENTS	1,701,697,500	1,836,274,800	134,577,300	7.91%
TOTAL INCLUDING TID INCREMENTS	1,701,745,100	1,836,322,700	134,577,600	7.91%
TID INCREMENTS				
<b>ENVIRONMENTAL REMEDIATION NO. 1</b>	6,316,000	6,776,500	460,500	7.29%
TID NO. 4	7,291,200	8,075,200	784,000	10.75%
TID NO. 5	21,428,600	23,666,000	2,237,400	10.44%
TID NO. 6	53,505,100	43,569,500	(9,935,600)	-18.57%
TID NO. 8	7,137,600	6,661,500	(476,100)	-6.67%
TID NO. 9	2,119,200	2,382,200	263,000	12.41%
TID NO. 10	9,987,000	11,586,700	1,599,700	16.02%
TID NO. 11	8,593,200	8,949,200	356,000	4.14%
TID NO. 12	0	1,894,500	1,894,500	0.00%
TOTAL TID INCREMENTS	116,377,900	113,561,300	(2,816,600)	-2.42%
TOTAL EXCLUDING TID INCREMENTS	1,585,319,600	1,722,713,500	131,761,000	8.31%
	.,,,,,	.,. 22,. 10,000		5.0170
ASSESSMENT RATIO - OUTAGAMIE CTY	82.8%	76.7%		



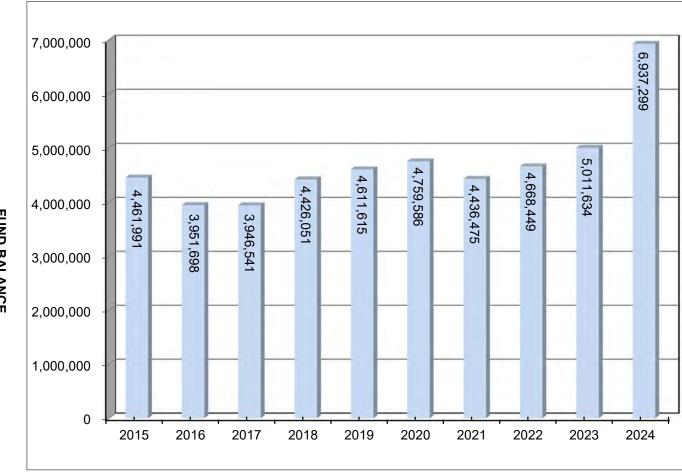
#### 2025 BUDGET

SUMMARY OF MUNICIPAL TAX LEVY AND GENERAL FUND BALANCE - UNASSIGNED FOR THE FISCAL YEARS 2015 THROUGH 2024

FISCAL YEAR	MUNICIPAL TAX LEVY	GENERAL FUND BALANCE
2015	8,340,330	4,461,991
2016	8,377,385	3,951,698
2017	8,823,643	3,946,541
2018	8,990,163	4,426,051
2019	9,277,707	4,611,615
2020	9,626,857	4,759,586
2021	10,336,537	4,436,475
2022	12,288,627	4,668,449
2023	12,984,885	5,011,634
2024	13,205,161	6,937,299 *

\* Preliminary estimate for 2025 budget

## **2025 BUDGET** City of Kaukauna FUND BALANCE - GENERAL FUND



FUND BALANCE

FISCAL YEAR

#### 2025 BUDGET PROJECTED FUND BALANCE AS OF DECEMBER 31, 2024

		ENVIRON-	REDEVELOP-	GENERAL					
		MENTAL	MENT	DEBT	CAPITAL	GRIGNON	SPECIAL	NELSON	SPACE
	GENERAL	CENTER	AUTHORITY	SERVICE	PROJECTS	MANSION	ASSESSMENT	CROSSING	NEEDS
	FUND	FUND	FUND	FUND	FUND	FUND	FUND	FUND	FUND
BALANCE AS OF DECEMBER 31, 2023									
Inventories and Prepaid Expenses	66,919	0	0	0	0	0	0	0	0
Assigned For Subsequent Years' Expenditure	425,000	5,342	981,060	5,425,238	10,382,753	594	1,334,071	3,670	0
Unassigned	5,011,634	0	0	0	0	0	0	0	0
Total	5,503,553	5,342	981,060	5,425,238	10,382,753	594	1,334,071	3,670	0
PROJECTED CHANGE IN FUND BALANCE									
FROM 2022 OPERATIONS		10 150	100 711		0.070.404	07.404		1 0 0 7	
Revenues And Operating Transfers In	19,471,843	42,459	162,744	7,742,574	9,676,194	27,121	1,610,264	4,987	0
Expenditures And Operating Transfers Out	(17,546,178)	(41,440)	(169,562)	(7,446,062)	(9,484,822)	(35,000)		(2,973)	0
Total	1,925,665	1,019	(6,818)	296,512	191,372	(7,879)	(579,337)	2,014	0
ADJUSTMENTS TO FUND BALANCE									
Transfers to Other Funds	0	0	0	0	0	0	0	0	0
Transfers From Other Funds	0	0	0	0	0	0	0	0	0
Total	0	0	0	0	0	0	0	0	0
BALANCE AS OF DECEMBER 31, 2024									
Inventories and Prepaid Expenses	66,919	0	0	0	0	0	0	0	0
Assigned For Subsequent Years' Expenditure	425,000	5,342	981,060	5,425,238	10,382,753	594	1,334,071	3,670	0
Unassigned	6,937,299	1,019	(6,818)	296,512	191,372	(7,879)		2,014	0
Total	7,429,218	6,361	974,242	5,721,750	10,574,125	(7,285)	754,734	5,684	0
10101	1,420,210	0,001	574,242	0,121,100	10,014,120	(1,200)	707,707	0,004	0

ltem 2.a.

#### 2025 BUDGET

# SUMMARY OF REVENUES & EXPENDITURES FOR ALL FUNDS

	2023	2023	2024	2024 ESTIMATED	2025
FUND	BUDGET	ACTUAL	BUDGET	ACTUAL	BUDGET
REVENUES					
General	16,581,990	17,800,502	18,830,495	19,471,843	19,756,868
Special Revenues					
1000 Islands	45,000	94,880	40,000	42,459	70,000
Redevelopment Authority	117,000	188,419	153,000	162,744	132,000
Special Assessment	1,230,000	1,164,440	1,275,000	1,610,264	1,600,000
Grignon Mansion	27,000	27,594	35,000	27,121	17,000
Solid Waste	385,000	385,098	395,000	399,505	410,500
Vehicle Registration Fee	170,000	137,581	165,000	145,578	150,000
RedHill Landfill	75,000	74,619	86,000	79,850	80,000
Nelson Crossing	4,986	4,949	4,987	4,987	5,000
Subdivision Fee	20,100	10,931	57,000	15,109	38,000
Debt Service	6,906,787	7,039,020	7,364,954	7,742,574	7,997,934
Capital Projects	7,749,000	11,399,854	9,031,000	9,676,194	7,857,850
Industrial Park	450,000	0	0	1,000	0
Space Needs Fund	0	0	0	0	0
Municpal Services Building	5,000	36,604	15,000	37,695	30,000
Tax Incremental Districts (TIDs)	6,509,690	3,625,355	12,544,877	11,428,645	3,459,237
Enterprise					
Storm Water Utility	1,568,835	1,601,640	1,874,101	1,874,462	2,223,585
Sanitary Sewer Utility	4,312,969	4,781,113	4,837,500	4,829,922	4,718,500
TOTAL REVENUES	46,158,357	48,372,599	56,708,914	57,549,952	48,546,472

# 2025 BUDGET

# SUMMARY OF REVENUES & EXPENDITURES FOR ALL FUNDS

				2024	
	2023	2023	2024	ESTIMATED	2025
FUND	BUDGET	ACTUAL	BUDGET	ACTUAL	BUDGET
EXPENDITURES					
General	16,844,389	17,448,384	18,830,495	17,546,178	19,756,868
Special Revenue					
1000 Islands	40,000	70,208	40,000	41,440	70,000
Redevelopment Authority	100,000	254,647	150,000	169,562	150,000
Special Assessment	1,209,000	922,000	2,290,000	2,189,601	2,081,000
Grignon Mansion	27,000	27,000	35,000	35,000	17,000
Solid Waste	455,000	391,704	455,000	445,000	366,000
Vehicle Registration Fee	200,000	200,000	185,000	185,000	114,000
RedHill Landfill	50,000	165,843	225,000	50,000	50,000
Nelson Crossing	4,972	2,937	4,973	2,973	4,999
Subdivision Fee	0	0	0	0	0
Debt Service	7,029,330	7,104,276	7,433,920	7,446,062	8,213,934
Capital Projects	11,608,758	6,803,952	11,041,000	9,484,822	9,172,000
Industrial Park	1,000	577	241,000	240,600	1,000
Space Needs Fund	0	0	0	0	0
Municpal Services Building	612	78,732	35,612	20,612	20,612
Tax Incremental Districts (TIDs)	6,641,989	3,279,365	13,737,500	3,107,450	10,025,487
Enterprise					
Storm Water Utility	1,539,895	1,425,108	1,620,942	1,639,865	1,770,701
Sanitary Sewer Utility	3,906,819	3,948,959	3,991,940	4,560,511	4,107,180
TOTAL EXPENDITURES	49,658,764	42,123,691	60,317,382	47,164,677	55,920,780

## CITY OF KAUKAUNA 2025 BUDGET GENERAL FUND REVENUES - NON-COVERED SERVICE

				2024	
	2023	2023	2024	ESTIMATED	2025
DESCRIPTION	BUDGET	ACTUAL	BUDGET	ACTUAL	BUDGET
TAXES					
Property Taxes - General	7,562,310	7,562,523	8,045,681	8,047,443	8,102,181
Public Accommodation Tax	5,000	6,961	5,000	6,300	5,000
In Lieu of Taxes - Utilities	2,207,245	2,132,563	1,996,105	2,118,214	2,148,519
In Lieu of Taxes - Round House	22,598	22,595	24,328	24,330	25,275
In Lieu of Taxes - Housing Authority	19,500	10,768	19,500	19,245	19,500
In Lieu of Taxes - Local 400	10,000	10,000	10,000	10,000	10,000
In Lieu of Taxes - WPPI	100,000	100,000	100,000	100,000	100,000
Property Tax Chargebacks	0	140	0	(7,859)	0
County Sales Tax	205,000	222,329	225,000	210,023	225,000
TOTAL TAXES	10,131,653	10,067,879	10,425,614	10,527,696	10,635,475
	-, -,		-, -,-	-,- ,	- , , -
INTERGOVERNMENTAL					
State Shared Revenue					
State Expenditure Restraint	107,587	107,587	141,333	141,333	141,333
State Law Enforcement Grants	10,000	40,315	30,000	32,290	30,000
State Connecting Hwy Aid	75,433	75,433	91,666	107,329	107,485
State General Transportation Aid	75,433	349,527	365,696	365,750	346,695
State Personal Property Aid	93,179	93,179	93,179	93,179	264,635
State Computer Aid	66,998	66,998	66,998	66,998	66,998
Video Service Provider Aid	29,001	29,001	29,001	29,001	29,001
County Library Aid	305,325	305,325	307,428	307,428	326,706
TOTAL INTERGOVERNMENTAL	762,956	1,067,365	1,125,302	1,143,309	1,312,853
REGULATION & COMPLIANCE Business Licenses					
Liquor Licenses	20,000	18,905	20,000	18,960	20,000
Bartender License	10,000	6,650	10,000	15,000	10,000
Cigarette License	300	225	300	240	300
Amusement	2,000	2,230	2,000	2,350	2,000
Weights & Measures	11,000	14,888	11,000	14,340	11,000
Electrical License	0	0	0	0	0
Chicken Permits	100	216	100	216	100
Constractor License	0	0	0	0	0
Misc. Licenses	500	405	500	315	500
Cable Television Franchise Fee	145,000	128,384	145,000	123,586	145,000
Non-business License	^	0	0	0	^
Bicycle License	0	0	0	0	0
Dog and Cat License Other License	4,500 0	2,621 0	4,500 0	2,535 0	4,500 0
Construction & Building Permits	0	0	0	0	0
Right of Way Permits	5,000	21,967	5,000	37,043	10,000
Building Permits Electrical Permit	275,000 0	353,744 0	278,000 0	308,751 0	300,000
Sign Permit	0	0	0	0	0
Other Permits	0	425	0	600	0
Law & Ordinance Violations	0	420	0	000	0
Court Fines & Forfeitures	100,000	87,100	100,000	82,368	100,000
Police Fines	20,000		20,000	62,300 12,525	20,000
Police Fines Police Fees		13,545	20,000 3,000	12,525	
TOTAL REGULATION & COMPLIANCE	<u>3,000</u> 596,400	1,391 652,695	599,400	620,329	3,000 626,400
	590,400	002,090	599,400	020,329	020,400

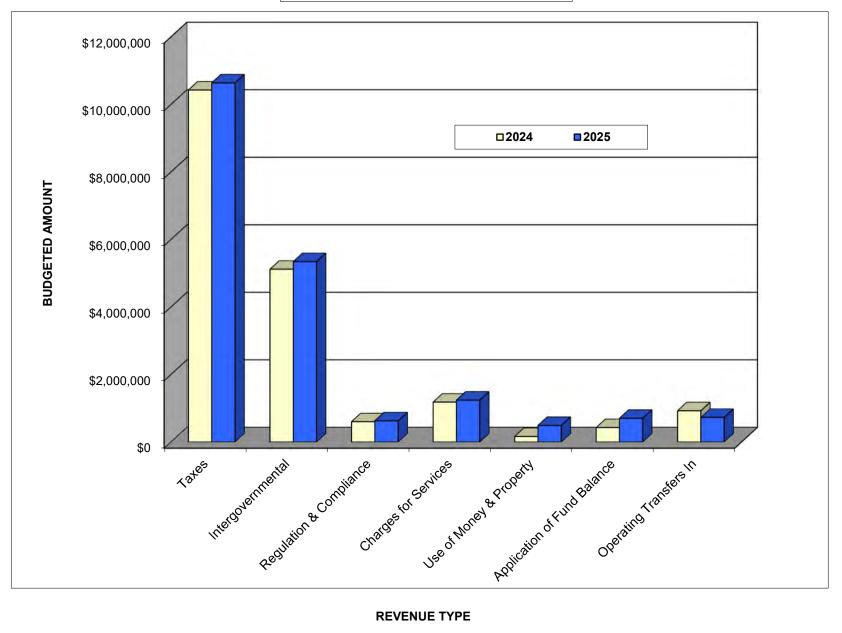
## CITY OF KAUKAUNA 2025 BUDGET GENERAL FUND REVENUES - NON-COVERED SERVICE

				2024	
	2023	2023	2024	ESTIMATED	2025
DESCRIPTION	BUDGET	ACTUAL	BUDGET	ACTUAL	BUDGET
CHARGES FOR SERVICE General Government Fees					
	1,000	1,360	1,000	1,300	1,000
Planning & Zoning Fees General Government Fees	1,000	698	1,000	200	1,000
Real Estate Report Request Fees	14,000	11,325	14,000	11,625	14,000
Publication Fees	1,500	1,075	1,500	1,075	1,500
Law Enforcement Fees	3,000	276	3,000	100	3,000
Ambulance Fees - Covered Services	622,820	691,574	763,256	763,237	767,865
Other Public Safety	022,020	091,574	005,200	005,207	01,005
Highway & Street Dept Charges	150	1,316	150	0	150
Engineering Inspection Fees	0	1,310	0	0	0
Weed & Nuisance Control Charges	5,000	7,584	5,000	9,000	5,000
Alcohol & Drug Abuse Donations	1,500	7,384 1,364	1,500	1,350	1,500
Library Fines & Fees	7,000	7,928	7,000	8,112	7,000
Park Fees	200	100	200	0,112	200
1000 Islands User Fees	18,000	14,775	15,000	16,060	15,000
Community Center Fees	500	1,544	500	1,200	500
Swimming Pool Fees	100,000	123,803	159,775	205,415	214,825
Community Enrichment Event Fees	41,033	44,966	41,033	84,984	44,100
Recreation Fees	177,000	108,653	118,000	102,250	102,000
Plan Deposits	0	108,055	0	02,230	102,000
TOTAL CHARGES FOR SERVICE	993,703	1,018,342	1,131,914	1,205,908	1,178,640
	333,703	1,010,042	1,101,014	1,200,000	1,170,040
USE OF MONEY & PROPERTY					
Interest on Investments	50,000	991,441	150,000	956,823	460,000
1000 Island Interest on Investments	6,000	5,914	7,500	6,500	7,500
Nicholas Farm Sign Rental	2,500	2,500	2,500	2,500	2,500
Sale of City Equipment	1,000	_,000	1,000	1,281	1,000
Insurance Recovery	1,000	24,317	1,000	20,000	15,000
TOTAL USE OF MONEY & PROPERTY	59,500	1,024,172	161,000	987,104	486,000
	00,000	1,024,172	101,000	307,104	+00,000
OPERATING TRANSFERS IN					
Grant Funds	1,000	5,887	1,000	7,678	1,000
<b>Grignon Mansion Donations &amp; Contributions</b>	20,000	20,000	28,000	28,000	10,000
Grignon Mansion Community Foundation	7,000	7,000	7,000	7,000	7,000
1000 Island Donations & Contributions	15,000	15,050	15,000	15,000	45,000
1000 Island Kaukauna School District Aids	15,000	15,000	15,000	15,000	15,000
1000 Island Outagamie County Aids	10,000	10,000	10,000	10,000	10,000
Other Payments	7,600	33,570	7,600	2,717	7,600
Solid Waste Fund	229,000	152,000	229,000	229,000	229,000
Storm Water Utility	89,319	89,319	93,915	93,915	103,579
Sanitary Sewer Utility	123,581	123,581	128,803	128,803	151,522
Industrial Park Repayment	0	0	240,000	240,000	0
Kaukauna Utility Contribution	150,000	150,000	150,000	150,000	150,000
TOTAL OPERATING TRANSFERS IN	667,500	621,407	925,318	927,113	729,701
Application of Unassigned					
Fund Balance	32,000	0	425,000	0	700,000
TOTAL NON-COVERED SERVICES	13,243,713	14,451,859	14,793,547	15,411,459	15,669,069

				2024	
	2023	2023	2024	ESTIMATED	2025
DESCRIPTION	BUDGET	ACTUAL	BUDGET	ACTUAL	BUDGET
INTERGOVERNMENTAL					
Shared Revenue - Covered Services	2,168,948	2,168,548	2,726,936	2,726,936	2,790,027
Expend Restraint - Covered Services	208,846	208,846	274,352	274,352	274,352
Fire Insurance Dues - Covered Services	55,000	62,543	55,000	73,145	70,000
State Connecting Hwy Aid - Covered Services	32,328	32,328	39,286	45,997	46,065
General Transportation Aid - Covered Services	827,105	815,562	895,324	895,457	848,804
TOTAL INTERGOVERNMENTAL	3,292,228	3,287,827	3,990,898	4,015,886	4,029,249
CHARGES FOR SERVICE					
Fire Protection Fees - Covered Services	50	15	50	15	50
Garbage Collection - Covered Services	1,000	218	1,000	220	1,000
Recycling Proceeds	25,000	36,872	25,000	38,391	37,500
Snow Removal - Covered Services	20,000	23,712	20,000	5,872	20,000
TOTAL CHARGES FOR SERVICE	46,050	60,816	46,050	44,498	58,550
TOTAL - COVERED SERVICES	3,338,278	3,348,643	4,036,948	4,060,384	4,087,799
TOTAL REVENUE SOURCES	16,581,990	17,800,502	18,830,495	19,471,843	19,756,868

Item 2.a.

**CITY OF KAUKAUNA** Comparison of Budgeted General Fund Revenues



**REVENUE TYPE** 

## 2025 Budget GENERAL FUND

### EXPENDITURES - NON-COVERED SERVICE

				2024	
	2023	2023	2024	ESTIMATED	2025
DESCRIPTION	BUDGET	ACTUAL	BUDGET	ACTUAL	BUDGET
GENERAL GOVERNMENT					
Assessment	48,150	57,209	47,650	42,650	84,650
Auditing Services	28,000	26,371	27,500	30,445	35,250
City Attorney	154,171	150,493	212,473	193,997	229,774
City Clerk	263,051	273,713	271,196	294,220	272,281
Commissioners	4,573	4,572	4,573	4,573	4,572
Common Council	50,426	50,777	54,646	47,419	55,265
Community Enrichment	223,590	217,163	250,379	260,494	348,445
Elections	32,727	21,687	42,039	36,243	42,192
Finance	393,387	440,328	401,019	483,879	551,066
Human Resources	328,438	338,303	415,536	275,942	341,677
Information Technology	364,198	362,036	405,134	370,974	398,241
Mayor	211,417	204,076	220,800	223,665	233,855
Municipal Building Maintenance	116,150	99,727	114,500	116,000	134,600
Municipal Judge	47,669	50,247	53,634	59,967	63,448
Office Equipment & Supplies	17,600	17,414	19,800	21,500	21,000
Planning/Community Development	349,545	332,259	343,105	188,382	295,564
SPAR Builidng Maintenance	71,900	56,208	70,100	49,970	75,400
TOTAL GENERAL GOVERNMENT	2,704,992	2,702,583	2,954,084	2,700,319	3,187,280
PUBLIC SAFETY					
Ambulance	88,375	83,842	91,475	89,925	86,425
Building Inspection	296,015	218,921	219,492	232,407	238,874
Police	3,892,019	3,932,863	4,114,351	4,126,047	4,268,766
School Patrol	61,883	63,894	63,454	63,484	65,058
TOTAL PUBLIC SAFETY	4,338,292	4,299,519	4,488,772	4,511,863	4,659,123
HEALTH & SOCIAL SERVICES					
Alcohol & Other Drug Awareness	2,500	4,484	2,500	2,800	4,800
TOTAL HEALTH & SOCIAL SERVICES	2,500	4,484	2,500	2,800	4,800
TRANSPORTATION	10.000	00 (00	10.000		10.000
Bridge Maintenance	16,200	22,162	13,200	11,200	13,200
Bus Subsidies	22,000	38,213	44,000	44,000	44,000
Engineering	452,231	434,051	476,764	466,467	521,056
Equipment Maintenance & Replacement	92,425	77,847	92,200	71,000	92,000
Forestry	20,000	6,440	16,500	11,700	17,500
Street Department Administration	196,136	193,634	208,368	204,134	221,911
Street Lighting	210,200	246,568	241,000	256,500	261,000
Street Maintenance	2,224,156	2,195,735	2,349,101	2,314,880	2,407,651

## 2025 Budget GENERAL FUND

### EXPENDITURES - NON-COVERED SERVICE

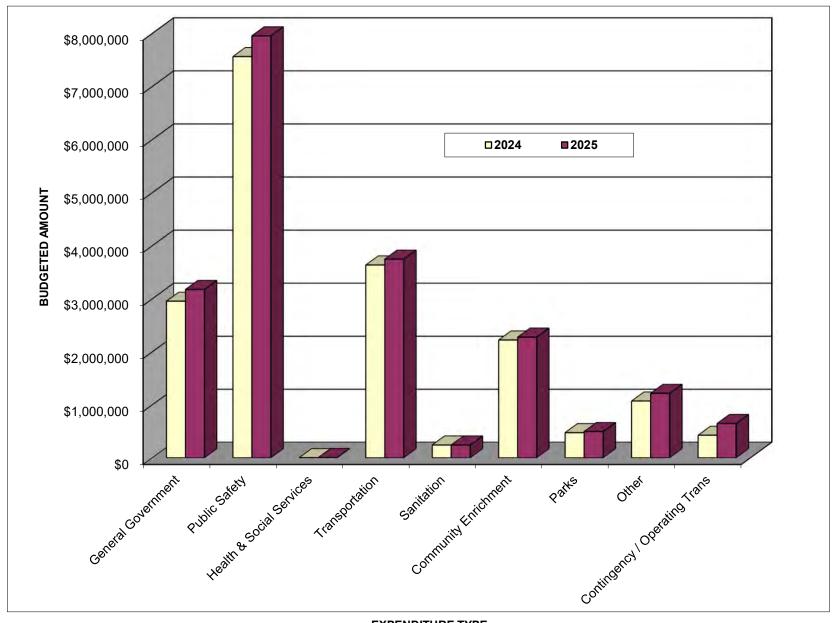
				2024	
	2023	2023	2024	ESTIMATED	2025
DESCRIPTION	BUDGET	ACTUAL	BUDGET	ACTUAL	BUDGET
TRANSPORTATION (CON'T)					
Street Signs & Markers	27,250	21,532	27,250	22,500	27,500
Traffic Controls	24,400	26,350	23,000	41,500	30,000
Weed Control	3,600	2,182	3,800	2,000	3,800
TOTAL TRANSPORTATION	3,288,598	3,264,715	3,495,183	3,445,881	3,639,618
COMMUNITY ENRICHMENT					
Adult Programs	162,428	127,676	137,857	89,045	105,251
Athletic Field	61,000	52,053	59,000	57,900	68,500
Civic Promotions	15,000	15,479	15,000	45,000	38,400
Community Center	3,600	2,649	3,000	3,000	3,000
Dance Classes	86,967	33,112	49,755	20,200	33,339
Grignon Mansion	81,138	79,681	75,111	51,554	8,020
Library	1,300,162	1,301,661	1,378,259	1,384,037	1,461,107
Swimming Pool	353,897	297,042	371,671	353,574	417,824
Youth Programs	171,828	115,931	133,630	117,613	140,726
TOTAL COMMUNITY ENRICHMENT	2,236,020	2,025,285	2,223,283	2,121,923	2,276,167
CONSERVATION & DEVELOPMENT OF					
				100.050	105 050
Parks	157,000	255,629	148,000	133,050	185,650
1000 Islands Environmental Center	281,618	271,876	325,706	245,228	309,902
TOTAL CONSERVATION	438,618	527,506	473,706	378,278	495,552
OTHER					
-	204 252	224 070	070 004	450.040	400.004
Health Insurance	304,252	331,979	873,331	458,042	498,981
Property & Liability Insurance Earmarked Funding - Staffing Assessment	186,027	211,987 0	197,555 0	215,075 0	206,002 510,000
TOTAL OTHER	0 490,279	543,966	1,070,886	673,117	1,214,983
	430,279	040,900	1,070,000	073,117	1,214,903
Contingent Expenditures	32,000	0	425,000	0	618,000
Transfer to Debt Service	52,000 0	0	240,000	240,000	010,000
	0	0	240,000	2-10,000	0
SUB-TOTAL NON-COVERED SERVICES	13,531,299	13,368,057	15,373,414	14,074,180	16,095,523
	10,001,200	10,000,007	10,070,414	17,077,100	10,000,020

## 2025 Budget GENERAL FUND

#### GENERAL FUND EXPENDITURES - COVERED SERVICE

				2024	
	2023	2023	2024	ESTIMATED	2025
DESCRIPTION	BUDGET	ACTUAL	BUDGET	ACTUAL	BUDGET
PUBLIC SAFETY					
Fire	2,933,525	2,926,031	3,068,181	3,156,598	3,288,295
Fire Safety	7,365	5,966	6,600	6,600	7,050
TOTAL PUBLIC SAFETY	2,940,890	2,931,997	3,074,781	3,163,198	3,295,345
SANITATION					
Refuse Collection	112,400	102,442	101,800	98,500	101,500
Refuse Disposal	139,000	137,233	139,000	137,400	139,000
TOTAL SANITATION	251,400	239,675	240,800	235,900	240,500
TRANSPORTATION					
Snow & Ice Control	120,800	144,026	141,500	72,900	125,500
TOTAL TRANSPORTATION	120,800	144,026	141,500	72,900	125,500
SUB-TOTAL COVERED SERVICES	3,313,090	3,315,698	3,457,081	3,471,998	3,661,345
SUB-TUTAL COVERED SERVICES	3,313,090	3,313,090	3,437,001	3,471,990	3,001,345
	40.044.000	40.000 755	40.000.405	47.540.470	40.750.000
TOTAL EXPENDITURES	16,844,389	16,683,755	18,830,495	17,546,178	19,756,868

CITY OF KAUKAUNA Comparison of Budgeted General Fund Expenditures



**EXPENDITURE TYPE** 

### 2025 BUDGET

GENERAL FUND SUMMARY OF EXPENDITURES BY TYPE - NON-COVERED SERVICES

GENERAL GOVERNMENT Assessment 1 Auditing Services City Attorney 223,0 City Clerk 216,6	50 - 004 601 672	SERVICES 84,500 35,250 6,770	OUTLAY - -	EXPENDITURES 84,650 35,250
Assessment1Auditing Services223,0City Attorney223,0	- 004 601 672	35,250	-	
Assessment1Auditing Services223,0City Attorney223,0	- 004 601 672	35,250	-	
Auditing ServicesCity Attorney223,0	- 004 601 672	35,250	-	
City Attorney 223,0	601 672		-	
	601 672	0,770		229,774
	572	55,680		272,281
•		55,000	-	4,572
Common Council 45,1	15	- 10,150	-	55,265
		52,600	-	
Community Enrichment295,8Elections25,7		16,450	-	348,445
			-	42,192
Finance 443,6		107,422	-	551,066
Human Resources 283,1 Information Technology 120.0		58,529	-	341,677
Information Technology 139,9 Mayor 224.0		258,329	-	398,241
Mayor 224,9	200	8,900		233,855
Municipal Service Building	-	114,600		134,600
Municipal Judge 46,4	-98	15,750	1,200	63,448
Mailroom & Supplies	-	21,000	-	21,000
Planning/Community Development 257,8	84	35,180		295,564
SPAR Building Maintenance	-	67,400	8,000	75,400
TOTAL GENERAL GOVERNMENT2,207,0	070	948,510	31,700	3,187,280
PUBLIC SAFETY				
		00 405	4 000	06 405
Ambulance Residence 142.0	-	82,425	4,000	86,425
Building Inspection 143,9		94,900		238,874
Police 3,911,9		239,340	117,525	4,268,766
School Patrol 63,8		1,250	-	65,058
TOTAL PUBLIC SAFETY4,119,6	083	417,915	121,525	4,659,123
HEALTH & SOCIAL SERVICES				
Alcohol & Other Drug Awareness	_	4,800	_	4,800
TOTAL HEALTH & SOCIAL SERVICES	-	4,800		4,800
		4,000		4,000
TRANSPORTATION				
Bridge Maintenance	-	13,200	-	13,200
Bus Subsidies	-	44,000	-	44,000
Engineering 505,9	56	9,900	5,200	521,056
Equip Maintenance & Replacement	-	92,000	-	92,000
Forestry	-	17,500	-	17,500
Street Department Administration 214,0	)11	7,900	-	221,911
Street Lighting	-	261,000	-	261,000
Street Maintenance 2,286,1	51	120,500	1,000	2,407,651
Street Signs & Markers	-	27,500	-	27,500
Traffic Controls	-	15,000	15,000	30,000
Weed Control	-	3,800	-,	3,800
TOTAL TRANSPORTATION 3,006,1	18	612,300	21,200	3,639,618

### 2025 BUDGET

### GENERAL FUND SUMMARY OF EXPENDITURES BY TYPE - NON-COVERED SERVICES

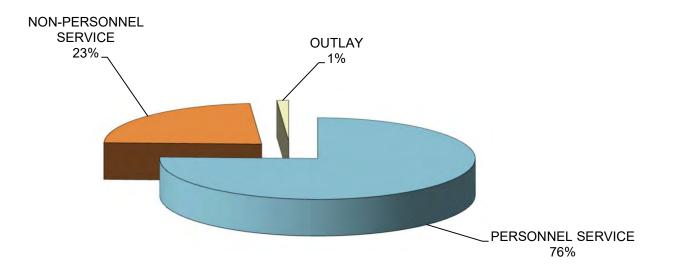
	PERSONNEL	NON-PERSONNEL		TOTAL
DESCRIPTION	SERVICES	SERVICES	OUTLAY	EXPENDITURES
COMMUNITY ENRICHMENT				
Adult Sports	92,151	13,100	-	105,251
Athletic Field	-	64,500	4,000	68,500
Civic Promotions	-	38,400	-	38,400
Community Center	-	3,000	-	3,000
Dance Classes	29,389	3,950	-	33,339
Grignon Mansion	-	8,020	-	8,020
Library	786,186	665,501	9,420	1,461,107
Swimming Pool	267,324	150,500	-	417,824
Youth Sports	102,526	38,200	-	140,726
TOTAL COMMUNITY ENRICHMENT	1,277,576	985,171	13,420	2,276,167
CONSERVATION & DEVELOPMENT OF				
NATURAL RESOURCES				
Parks	-	170,150	15,500	185,650
1000 Islands Environmental Center	254,002	55,900	-	309,902
TOTAL CONSERVATION	254,002	226,050	15,500	495,552
OTHER				
Health Insurance	498,981	-	-	498,981
Property & Liability Insurance	-	206,002	-	206,002
Earmarked Funding - Staffing Assessme	510,000	-	-	510,000
TOTAL OTHER	1,008,981	206,002	-	1,214,983
Contingent Expenditures	-	618,000	-	618,000
Transfer to Debt Service	-	-	-	-
SUB-TOTAL NON-COVERED SERVICES	11,873,430	4,018,748	203,345	16,095,523
SUB-TOTAL NUN-COVERED SERVICES	11,073,430	4,010,740	203,343	10,095,525

### 2025 BUDGET

### GENERAL FUND SUMMARY OF EXPENDITURES BY TYPE - COVERED SERVICES

	PERSONNEL	NON-PERSONNEL		TOTAL
DESCRIPTION	SERVICES	SERVICES	OUTLAY	EXPENDITURES
Fire	3,066,845	187,050	34,400	3,288,295
Fire Safety	-	7,050	-	7,050
TOTAL PUBLIC SAFETY	3,066,845	194,100	34,400	3,295,345
TRANSPORTATION				
Snow & Ice Removal	-	125,500	-	125,500
TOTAL TRANSPORTATION	-	125,500	-	125,500
SANITATION				
Refuse Collection	_	101,500	_	101,500
Refuse Disposal	-	139,000	-	139,000
TOTAL SANITATION	-	240,500	-	240,500
SUB-TOTAL COVERED SERVICES	3,066,845	560,100	34,400	3,661,345
TOTAL EXPENDITURES	14,940,275	4,578,848	237,745	19,756,868

## CITY OF KAUKAUNA 2025 Budgeted General Fund Expenditures by Type



### 2025 BUDGET 1000 ISLANDS ENVIRONMENTAL CENTER FUND (201) REVENUES AND EXPENDITURES

				2024	
	2023	2023	2024	ESTIMATED	2025
DESCRIPTION	BUDGET	ACTUAL	BUDGET	ACTUAL	BUDGET
REVENUE					
Property Taxes					
Kaukauna School District Aids	15,000	15,000	15,000	15,000	15,000
Outagamie County Aids	10,000	10,000	10,000	10,000	10,000
Donations & Contributions	20,000	69,880	15,000	17,459	45,000
TOTAL REVENUE	45,000	94,880	40,000	42,459	70,000
NON-PERSONNEL SERVICES					
Transfer to General Fund	40,000	40,050	40,000	40,000	70,000
Restricted/Other		30,158		1,440	
TOTAL NONPERSONNEL SERVICES	40,000	70,208	40,000	41,440	70,000
TOTAL EXPENDITURES	40,000	70,208	40,000	41,440	70,000
OTHER FINANCING SOURCES	0		0		0
Transfer from General Fund	0		0		0
TOTAL OTHER FINANCING SOURCES	0	0	0	0	0
EXCESS (DEFICIT) OF REVENUES OVER					
EXPENDITURES	F 000	24 672	0	1 0 1 0	0
EAFENDITORES	5,000	24,672	0	1,019	0
Cash Balance at December 31, 2023	5,342				
•	5,542			6 264	
Cash Balance at December 31, 2024				6,361	0.004
Cash Balance at December 31, 2025					6,361

### 2025 BUDGET REDEVELOPMENT AUTHORITY, SPECIAL REVENUE FUND (206 & 218) REVENUE & EXPENDITURE SUMMARY

2023 BUDGET	2023 ACTUAL	2024 BUDGET	2024 ESTIMATED ACTUAL	2025 BUDGET
105.000	125.470	105.000	94.671	80,000
12,000	62,949	48,000	68,073	52,000
117,000	188,419	153,000	162,744	132,000
100,000	254,647	150,000	169,562	150,000
100,000	254,647	150,000	169,562	150,000
17,000	(66,228)	3,000	(6,818)	(18,000)
	BUDGET 105,000 12,000 117,000 100,000	BUDGET         ACTUAL           105,000         125,470           12,000         62,949           117,000         188,419           100,000         254,647           100,000         254,647	BUDGET         ACTUAL         BUDGET           105,000         125,470         105,000           12,000         62,949         48,000           117,000         188,419         153,000           100,000         254,647         150,000           100,000         254,647         150,000	2023 BUDGET         2023 ACTUAL         2024 BUDGET         ESTIMATED ACTUAL           105,000         125,470         105,000         94,671           12,000         62,949         48,000         68,073           117,000         188,419         153,000         162,744           100,000         254,647         150,000         169,562           100,000         254,647         150,000         169,562

Cash Balance at December 31, 2023 Cash Balance at December 31, 2024 Cash Balance at December 31, 2025 981,060

974,242

956,242

### 2025 BUDGET SPECIAL ASSESSMENT FUND (215) REVENUE AND EXPENDITURE SUMMARY

				2024	
	2023	2023	2024	ESTIMATED	2025
DESCRIPTION	BUDGET	ACTUAL	BUDGET	ACTUAL	BUDGET
REVENUE					
Special Assessments	1,100,000	1,054,095	1,100,000	1,326,851	1,400,000
Interest On Special Assessments	130,000	110,344	175,000	283,413	200,000
TOTAL REVENUE	1,230,000	1,164,440	1,275,000	1,610,264	1,600,000
EXPENDITURES					
Sanitary Sewer Improvements	0	0	0	0	0
Street Improvements	304,000	0	1,500,000	1,490,000	1,500,000
Sidewalk Improvements	500,000	357,000	260,000	84,601	0
Utility Systems Improvements	200,000	360,000	325,000	410,000	431,000
TOTAL EXPENDITURES	1,004,000	717,000	2,085,000	1,984,601	1,931,000
OTHER FINANCING USES					
Operating Transfer to Debt Service	205,000	205,000	205,000	205,000	150,000
TOTAL OTHER FINANCING SOURCES	205,000	205,000	205,000	205,000	150,000
EXCESS (DEFICIT) OF REVENUE & OTHE					
FINANCING SOURCES OVER EXPEND.	21,000	242,440	(1,015,000)	(579,337)	(481,000)
Cash Balance at December 31, 2023	1,334,071				
Cash Balance at December 31, 2024				754,734	
Cash Balance at December 31, 2025					273,734

### CITY OF KAUKAUNA 2025 BUDGET GRIGNON MANSION (219)

GRIGNON MANSION (219) REVENUE & EXPENDITURE SUMMARY

				2024	
	2023	2023	2024	ESTIMATED	2025
DESCRIPTION	BUDGET	ACTUAL	BUDGET	ACTUAL	BUDGET
REVENUE					
Community Foundation	7,000	7,494	7,000	7,121	7,000
Donations, Grants, Contirbtions	20,000	20,100	28,000	20,000	10,000
TOTAL REVENUE	27,000	27,594	35,000	27,121	17,000
OTHER FINANCING USES					
Transfer to General Fund	27,000	27,000	35,000	35,000	17,000
TOTAL OTHER FINANCING SOURCES	27,000	27,000	35,000	35,000	17,000
EXCESS (DEFICIT) OF REVENUE, OTHER					
FINANCING USES & EXPENDITURES	0	594	0	(7,879)	0
Cash Balance at December 31, 2023	594				
Cash Balance at December 31, 2024				(7,285)	
Cash Balance at December 31, 2025					(7,285)

### 2025 BUDGET SOLID WASTE FUND (220) REVENUE & EXPENDITURE SUMMARY

				2024	
	2023	2023	2024	ESTIMATED	2025
DESCRIPTION	BUDGET	ACTUAL	BUDGET	ACTUAL	BUDGET
REVENUE					
Recycling And Garbage Collection	375,000	380,117	380,000	389,505	395,500
Other Revenue	10,000	4,981	15,000	10,000	15,000
TOTAL REVENUE	385,000	385,098	395,000	399,505	410,500
EXPENDITURES					
General Supplies	10,000	23,704	10,000	0	10,000
Refuse Disposal	216,000	216,000	216,000	216,000	127,000
TOTAL EXPENDITURES	226,000	239,704	226,000	216,000	137,000
OTHER FINANCING USES					
Transfer to General Fund	229,000	152,000	229,000	229,000	229,000
TOTAL OTHER FINANCING SOURCES	229,000	152,000	229,000	229,000	229,000
EXCESS (DEFICIT) OF REVENUE, OTHER					
FINANCING USES & EXPENDITURES	(70,000)	(6,606)	(60,000)	(45,495)	44,500
Cash Balance at December 31, 2023	55,033				
Cash Balance at December 31, 2024				9,538	
Cash Balance at December 31, 2025					54,038

### 2025 BUDGET VEHICLE REGISTRATION FEE FUND (221) REVENUE AND EXPENDITURE SUMMARY

				2024	
	2023	2023	2024	ESTIMATED	2025
DESCRIPTION	BUDGET	ACTUAL	BUDGET	ACTUAL	BUDGET
REVENUE					
Registration Fee	170,000	137,581	165,000	145,578	150,000
TOTAL REVENUE	170,000	137,581	165,000	145,578	150,000
EXPENDITURES	0	0	0	0	0
TOTAL EXPENDITURES	0	0	0	0	0
OTHER FINANCING USES					
Operating Transfer to Debt Service	200,000	200,000	185,000	185,000	114,000
TOTAL OTHER FINANCING SOURCES	200,000	200,000	185,000	185,000	114,000
EXCESS (DEFICIT) OF REVENUE & OTHER					
FINANCING SOURCES OVER EXPEND.	(30,000)	(62,419)	(20,000)	(39,422)	36,000

Cash Balance at December 31, 2023 Cash Balance at December 31, 2024 Cash Balance at December 31, 2025 4,157

(35,265)

735

### **2025 BUDGET** REDHILL LANDFILL FUND (222) REVENUE & EXPENDITURE SUMMARY

				2024	
	2023	2023	2024	ESTIMATED	2025
DESCRIPTION	BUDGET	ACTUAL	BUDGET	ACTUAL	BUDGET
REVENUE					
Thilmany Mill	55,000	51,959	64,000	60,022	60,000
Nicolet Mill	20,000	22,660	22,000	19,828	20,000
TOTAL REVENUE	75,000	74,619	86,000	79,850	80,000
EXPENDITURES	_	_	_	_	
Contractual Services	0	0	0	0	0
Park Equipment Outlay	0	0	175,000	0	0
Thilmany Tip Fee Expenditures	0	120,843	0	0	0
TOTAL EXPENDITURES	0	120,843	175,000	0	0
OTHER FINANCING USES					
Transfer to Capital Projects	50,000	45,000	50,000	50,000	50,000
TOTAL OTHER FINANCING SOURCES	50,000	45,000	50,000	50,000	50,000
EXCESS (DEFICIT) OF REVENUE, OTHER					
FINANCING USES & EXPENDITURES	25,000	(91,224)	(139,000)	29,850	30,000
Cash Balance at December 31, 2023	106,415				
Cash Balance at December 31, 2024				136,265	
Cash Balance at December 31, 2025					166,265

### 2025 BUDGET NELSON CROSSING FUND (224) REVENUE & EXPENDITURE SUMMARY

				2024	
	2023	2023	2024	ESTIMATED	2025
DESCRIPTION	BUDGET	ACTUAL	BUDGET	ACTUAL	BUDGET
REVENUE					
Property Taxes	3,500	3,500	3,500	3,500	3,500
Village of Little Chute Reimbursement	1,486	1,449	1,487	1,487	1,500
TOTAL REVENUE	4,986	4,949	4,987	4,987	5,000
EXPENDITURES					
Boardwalk Bridge Insurance	2,552	2,528	2,553	2,553	2,579
Boardwalk Bridge - Utilities	420	409	420	420	420
Boardwalk Bridge Maintenance	2,000	0	2,000	0	2,000
TOTAL EXPENDITURES	4,972	2,937	4,973	2,973	4,999
OTHER FINANCING SOURCES	-	-	_		
Transfer from General Fund	0	0	0	0	0
TOTAL OTHER FINANCING SOURCES	0	0	0	0	0
EXCESS (DEFICIT) OF REVENUE, OTHER FINANCING USES & EXPENDITURES	14	2 0 1 2	14	2 014	1
FINANCING USES & EXPENDITURES	14	2,012	14	2,014	I
Cash Balance at December 31, 2023	3,670				
Cash Balance at December 31, 2023	5,070			5,684	
•				5,064	E 604
Cash Balance at December 31, 2025					5,684

Page 3 - 22

### 2025 BUDGET

#### DEBT SERVICE FUND (301) REVENUE AND EXPENDITURE SUMMARY

				2024	
	2023	2023	2024	ESTIMATED	2025
DESCRIPTION	BUDGET	ACTUAL	BUDGET	ACTUAL	BUDGET
REVENUE					
Property Tax	4,222,817	4,222,817	4,435,704	4,435,704	4,599,480
Payment in Lieu of Tax	0	0	0	0	0
TOTAL REVENUE	4,222,817	4,222,817	4,435,704	4,435,704	4,599,480
EXPENDITURES	5,290,000	5,290,000	5,436,000	5,436,000	5,494,000
Principal Payment	, ,	, ,	, ,	, ,	, ,
Interest Payment	1,624,330	1,624,330	1,882,920	1,873,461	2,604,934
Debt Service Fees	115,000	189,946	115,000	136,601	115,000
TOTAL EXPENDITURES	7,029,330	7,104,276	7,433,920	7,446,062	8,213,934
EXCESS (DEFICIT) REVENUES OVER					
EXPENDITURES	(2,806,513)	(2,881,459)	(2,998,216)	(3,010,358)	(3,614,454)
OTHER FINANCING SOURCES					
Refinancing Outstanding Debt	0	0	0	0	0
Premium Issuance (Interest Payment)	220,000	274,113	220,000	597,620	220,000
Operating Transfer In	2,463,970	2,542,090	2,709,250	2,709,250	3,178,454
TOTAL OTHER FINANCING SOURCES	2,683,970	2,816,203	2,929,250	3,306,870	3,398,454
EXCESS (DEFICIT) OF REVENUE & OTHER					
FINANCING SOURCES OVER EXPENDITURES	(122,543)	(65,256)	(68,966)	296,512	(216,000)
				0004	2025
Operating Transfers				2024	2025
TID #4				50,750	0

TID #4	50,750	0
TID #5	937,585	1,213,981
TID #6	210,800	263,900
TID #8	602,040	690,545
TID #9	0	0
TID #10	77,888	95,638
TID #11	0	0
TID #12	0	313,578
ERTIF	165,188	16,813
Municpal Service Building Fund (404)	35,000	20,000
Vehicle Registration Fee Fund (221)	185,000	114,000
Transfer from General Fund	240,000	0
TIF Debt Repayment	0	300,000
Special Assessment Fund (215)	205,000	150,000
	2,709,250	3,178,454

#### 2025 BUDGET INDUSTRIAL PARK FUND (401) REVENUE & EXPENDITURE SUMMARY

DESCRIPTION	2023 BUDGET	2023 ACTUAL	2024 BUDGET	2024 ESTIMATED ACTUAL	2025 BUDGET
REVENUE					
Interest Income	0	0	0	0	0
Other Revenue - Loan Repayment	0	0	0	0	0
Other Revenue - Land Sales	450,000	0	0	1,000	0
TOTAL REVENUE	450,000	0	0	1,000	0
EXPENDITURES Industrial Park Expenditures TOTAL EXPENDITURES	1,000 1,000	577 577	1,000 1,000	600 600	1,000 1,000
OTHER FINANCING USES Repayment of Due To General Fund Transfer to Debt Service Fund	0	0	240,000 0	240,000 0	0
TOTAL OTHER FINANCING SOURCES	0	0	240,000	240,000	0
EXCESS (DEFICIT) OF REVENUE, OTHER FINANC. SOURCES & EXPENDITURES	449,000	(577)	(241,000)	(239,600)	(1,000)

Cash Balance at December 31, 2023 Cash Balance at December 31, 2024 Cash Balance at December 31, 2025 318,878

319,278

318,278

#### 2025 BUDGET MUNCIPAL SERVICES DEPARTMENT BUILDING FUND (404) REVENUE AND EXPENDITURE SUMMARY

				2024	
	2023	2023	2024	ESTIMATED	2025
DESCRIPTION	BUDGET	ACTUAL	BUDGET	ACTUAL	BUDGET
REVENUE					
Property Taxes - General	0	0	0	0	0
Interest Income	5,000	36,604	15,000	37,695	30,000
Other Revenue	0	0	0	0	C
TOTAL REVENUE	5,000	36,604	15,000	37,695	30,000
EXPENDITURES					
Municipal Service Building	612	612	612	612	612
TOTAL EXPENDITURES	612	612	612	612	612
OTHER FINANCING SOURCES					
RDA Lease Bond	0	0	0	0	C
TOTAL OTHER FINANCING SOURCES	0	0	0	0	C
OTHER FINANCING USES					
RDA Principal Payment	0	0	0	0	C
RDA Interest Payment	0	0	0	0	C
Transfer to Debt Service Fund	0	78,120	35,000	20,000	20,000
TOTAL OTHER FINANCING SOURCES	0	78,120	35,000	20,000	20,000
EXCESS (DEFICIT) OF REVENUE, OTHER					
FINANC. SOURCES & EXPENDITURES	4,388	(42,128)	(20,612)	17,083	9,388

Cash Balance at December 31, 2023 Cash Balance at December 31, 2024 Cash Balance at December 31, 2025 738,628

755,711

765,099

#### 2025 BUDGET ErTID #1 FUND (450) REVENUE & EXPENDITURE SUMMARY "Lehrer LandFill"

	Lenner Luna				
				2024	
	2023	2023	2024	ESTIMATED	2025
DESCRIPTION	BUDGET	ACTUAL	BUDGET	ACTUAL	BUDGET
REVENUE					
Property Taxes - TIF	113,616	113,616	113,096	113,616	112,956
Personal Property State Aid	0	0	0	0	0
Other Revenue	0	0	0	0	0
TOTAL REVENUE	113,616	113,616	113,096	113,616	112,956
EXPENDITURES	0.500	44 404	0 500	0.054	0 500
Remediation Cost	2,500	14,181	2,500	2,251	2,500
Marketing & Administration	500	150	500	5,000	500
TOTAL EXPENDITURES	3,000	14,331	3,000	7,251	3,000
	070.000	070.000	400.000	400.000	004 700
Transfer From TID#6 as Recipient TID	270,068	270,068	420,000	420,000	364,733
TOTAL OTHER FINANCING SOURCES	270,068	270,068	420,000	420,000	364,733
OTHER FINANCING SOURCES (USES)					
Repayment of Due To Debt Service Fund	0	0	0	0	0
Transfer to Debt Service Fund	171,463	171,463	165,188	165,188	16,813
TOTAL OTHER FINANCING SOURCES	171,463	171,403	165,188	165,188	16,813
	171,400	171,400	100,100	100,100	10,010
EXCESS (DEFICIT) OF REVENUE, OTHER					
FINANC. SOURCES & EXPENDITURES	209,222	197,890	364,909	361,178	457,877
	,		•	•	
Cash Balance at December 31, 2023	(360,762)				
Cash Balance at December 31, 2024				416	
Cash Balance at December 31, 2025					458,292
, -					, -

#### 2025 BUDGET TAX INCREMENTAL DISTRICT #4 FUND (464) REVENUE & EXPENDITURE SUMMARY "Downtown District"

				2024	
	2023	2023	2024	ESTIMATED	2025
DESCRIPTION	BUDGET	ACTUAL	BUDGET	ACTUAL	BUDGET
REVENUE	0.040	0.040		400 550	404.004
Property Taxes - TIF	3,813	3,813	130,558	130,558	134,604
Personal Property State Aid	4,929	4,929	4,929	4,929	23,565
State Computer Aids	3,492	3,492	3,492	3,492	3,492
Interest Income	0	0	0	0	0
Other Revenue TOTAL REVENUE	00	0 12,235	129.070	00	161 661
	12,234	12,235	138,979	130,979	161,661
OTHER FINANCING SOURCES					
G.O. Borrowing	0	0	0	0	0
Transfer From TID#6 as Recipient TID	0	0	0	0	0
TOTAL OTHER FINANCING SOURCES	0	0	0	0	0
EXPENDITURES					
Miscellaneous	28,000	9,063	20,000	9,459	20,000
Marketing & Administration	5,000	12,780	500	150	500
Developers Incentives	30,000	0	0	0	0
Storm Sewer Improvements	0	0	0	0	0
TOTAL EXPENDITURES	63,000	21,843	20,500	9,609	20,500
OTHER FINANCING USES	450.005	450.005		50 750	0
Transfer to Debt Service Fund	158,825	158,825	50,750	50,750	0
Repayment of Due To Debt Service	0	0	0	0	0
Repayment of Due To General Fund TOTAL OTHER FINANCING SOURCES	60,000	0 158,825	00	50,000	0
TOTAL OTHER FINANCING SOURCES	218,825	150,025	50,750	100,750	0
EXCESS (DEFICIT) OF REVENUE, OTHER					
FINANC. SOURCES & EXPENDITURES	(269,591)	(168,433)	67,729	28,620	141,161
	(200,001)	(100,100)	01,120	20,020	111,101
Cash Balance at December 31, 2023	257,801				
Cash Balance at December 31, 2024	, -			336,421	

Cash Balance at December 31, 2024 Cash Balance at December 31, 2025

477,583

### 2025 BUDGET TAX INCREMENTAL DISTRICT #5 FUND (465) REVENUE & EXPENDITURE SUMMARY "Commerce Crossing" (Former Dog Track Site)

				2024	
	2023	2023	2024	ESTIMATED	2025
DESCRIPTION	BUDGET	ACTUAL	BUDGET	ACTUAL	BUDGET
REVENUE					
Property Taxes - TIF	244,374	244,374	383,705	383,705	394,483
Personal Property State Aid	1,828	1,828	1,828	1,828	24,142
State Computer Aids	152	152	152	152	152
In Lieu of Tax - Medical Facility	105,000	113,389	107,000	107,000	110,000
Interest Income	0	0	0	140,873	60,000
Other Revenue (Land Sales)	864,750	1,000,032	500,000	0	
TOTAL REVENUE	1,216,104	1,359,775	992,685	633,558	588,777
OTHER FINANCING SOURCES	0	0	0 000 000	7 000 000	
G.O. Borrowing	0	0	6,000,000	7,920,000	0
Transfer From TID#6 as Recipient TID	537,500	537,500	240,000	240,000	600,000
TOTAL OTHER FINANCING SOURCES	537,500	537,500	6,240,000	8,160,000	600,000
EXPENDITURES					
Property Acquisition	1,450	1,447	1,450	1,587	1,500
Marketing & Administration	150	6,841	150	3,517	150
Developers' Incentive	0	323,000	7,377,000	77,000	6,000,000
Bond Issuance Expense	0	0_0,000	0	172,181	110,000
TOTAL EXPENDITURES	1,600	331,288	7,378,600	254,285	6,111,650
	,	,	, ,	,	, ,
OTHER FINANCING USES					
Transfer to Debt Service Fund	973,745	973,745	937,585	937,585	1,213,981
Repayment of Due To Debt Service	0	0	0	0	300,000
TOTAL OTHER FINANCING SOURCES	973,745	973,745	937,585	937,585	1,513,981
EXCESS (DEFICIT) OF REVENUE, OTHER				7,601,688	(6,436,854
FINANC. SOURCES & EXPENDITURES	778,259	592,242	(1,083,500)		

Cash Balance at December 31, 2023 Cash Balance at December 31, 2024 Cash Balance at December 31, 2025 (3,380,886)

4,220,802

(2,216,052)

#### 2025 BUDGET TAX INCREMENTAL DISTRICT #6 FUND (466) **REVENUE & EXPENDITURE SUMMARY** "N.E.W. Industrial Park"

		-			
				2024	
	2023	2023	2024	ESTIMATED	2025
DESCRIPTION	BUDGET	ACTUAL	BUDGET	ACTUAL	BUDGET
REVENUE	000 740	000 740	050 074	000.057	700 050
Property Taxes - TIF	902,746	902,746	958,074	968,957	726,250
Personal Property State Aid	5,227	5,227	5,227	5,227	236,231
State Computer Aids	7,750	7,750	7,750	7,750	7,750
Interest Income	0	0	0	0	0
Other Revenue - Land Sales	0	0	0	373,822	0
TOTAL REVENUE	915,723	915,723	971,051	1,355,756	970,231
EXPENDITURES					
Marketing & Administration	20,000	1,034	18,000	8,867	18,000
Infrastructure Improvements	2,400	1,054	2,400	0,007	2,400
Storm Sewer Improvements	2,400	0	2,400	35,310	2,400
Developers Incentives	0	17,089	0	17,089	0
TOTAL EXPENDITURES	22,400	18,123	20,400	61,266	20,400
	22,400	10,120	20,400	01,200	20,400
OTHER FINANCING USES					
Transfer to Debt Service Fund	191,425	191,425	210,800	210,800	263,900
Transfer to TID ERTID #1	270,068	270,068	420,000	420,000	364,733
Transfer to Fund 464 (TID #4)	0	0	0	0	0
Transfer to Fund 465 (TID #5)	537,500	537,500	240,000	240,000	600,000
TOTAL OTHER FINANCING SOURCES	998,993	998,993	870,800	870,800	1,228,633
EXCESS (DEFICIT) OF REVENUE, OTHER					
FINANC. SOURCES & EXPENDITURES	(105,671)	(101,393)	79,851	423,690	(278,802)
Cash Balance at December 31, 2023	(16,511)			407 470	
Cash Balance at December 31, 2024				407,179	

Cash Balance at December 31, 2025

128,376

#### 2025 BUDGET TAX INCREMENTAL DISTRICT #8 FUND (468) REVENUE & EXPENDITURE SUMMARY "The Gustman (Grand Kakalin) Site"

		,			
				2024	
	2023	2023	2024	ESTIMATED	2025
DESCRIPTION	BUDGET	ACTUAL	BUDGET	ACTUAL	BUDGET
REVENUE					
Property Taxes - TIF	80,517	80,517	127,807	127,807	111,039
Personal Property State Aid	732	732	732	732	18,712
State Computer Aids	13,913	13,913	13,913	13,913	13,913
Interest Income	1,500	28,493	5,000	76,280	57,734
Other Revenue - Loan Repayment	80,747	80,747	80,747	17,137	18,181
TOTAL REVENUE	177,409	204,402	228,199	235,869	219,579
OTHER FINANCING SOURCES		-	_	_	_
G.O. Borrowing	3,055,000	0	0	0	0
TOTAL OTHER FINANCING SOURCES	3,055,000	0	0	0	0
EXPENDITURES					
Trails & Walking Bridge	0	0	0	0	0
Marketing & Administration	5,000	150	150	339	150
Library Garden	0	0	0	0	0
Developers Incentives	3,600,000	0	0	0	0
Infrastructure Improvements	0	0	0	0	0
TOTAL EXPENDITURES	3,605,000	150	150	339	150
OTHER FINANCING USES	<u>^</u>	•		2	
Bond Issuance Expense	0	0	0	0	0
Transfer to Debt Service Fund	493,963	493,963	602,040	602,040	690,545
Repayment of Due To General Fund	0	0	0	0	0
TOTAL OTHER FINANCING SOURCES	493,963	493,963	602,040	602,040	690,545
EXCESS (DEFICIT) OF REVENUE, OTHER FINANC. SOURCES & EXPENDITURES	(066 FEA)	(200 714)	(272 004)	(266 540)	(171 116
FINANC. SOURCES & EXPENDITURES	(866,554)	(289,711)	(373,991)	(366,510)	(471,116)
Cook Balance at December 21, 2022	(111 100)				
Cash Balance at December 31, 2023	(414,482)			(	

Cash Balance at December 31, 2023 Cash Balance at December 31, 2024 Cash Balance at December 31, 2025

(780,992)

(1,252,108)

#### 2025 BUDGET TAX INCREMENTAL DISTRICT #9 FUND (469) REVENUE & EXPENDITURE SUMMARY "Between the Parks"

		•			
				2024	
	2023	2023	2024	ESTIMATED	2025
DESCRIPTION	BUDGET	ACTUAL	BUDGET	ACTUAL	BUDGET
REVENUE					
Property Taxes - TIF	28,821	28,821	37,947	37,947	39,708
Personal Property State Aid	220	220	220	220	1,238
State Computer Aids	0	0	0	0	0
Interest Income	0	0	0	0	0
Other Revenue	0	0	0	0	0
TOTAL REVENUE	29,041	29,041	38,167	38,167	40,946
OTHER FINANCING SOURCES					
G.O. Borrowing	0	0	0	0	0
TOTAL OTHER FINANCING SOURCES	0	0	0	0	0
EXPENDITURES	150	150	150	150	150
Marketing & Administration	20,000	150 20,000			
Infrastructure Improvements TOTAL EXPENDITURES	20,000	20,000	0 150	0 150	0 150
TOTAL EXPENDITORES	20,130	20,150	150	150	150
OTHER FINANCING USES					
Transfer to Debt Service Fund	0	0	0	0	0
Repayment of Due To General Fund	0	0	0	0	0
TOTAL OTHER FINANCING SOURCES	0	0	0	0	0
EXCESS (DEFICIT) OF REVENUE, OTHER	0.004	0.004	00.047	00.047	10 700
FINANC. SOURCES & EXPENDITURES	8,891	8,891	38,017	38,017	40,796
Cash Balance at December 31, 2023	(90,354)				
Cash Balance at December 31, 2024	(00,001)			(52,337)	
Cash Balance at December 31, 2025				(0=,001)	(11,541)
					(,)

### 2025 BUDGET TAX INCREMENTAL DISTRICT #10 FUND (470) REVENUE & EXPENDITURE SUMMARY "The Donary Project"

	The Benaly I						
	2024						
	2023	2023	2024	ESTIMATED	2025		
DESCRIPTION	BUDGET	ACTUAL	BUDGET	ACTUAL	BUDGET		
REVENUE							
	05 260	95,269	170 000	170 000	193,136		
Property Taxes - TIF Personal Property State Aid	95,269 0	95,209 0	178,829 0	178,829 0	10,083		
State Computer Aids	0	0	0	0	10,003		
Interest Income	0	0	0	0	0		
Other Revenue	0	0	0	0	0		
TOTAL REVENUE	95,269	95,269	178,829	178,829	203,219		
	00,200	00,200			200,210		
OTHER FINANCING SOURCES							
G.O. Borrowing	0	0	0	0	0		
TOTAL OTHER FINANCING SOURCES	0	0	0	0	0		
EXPENDITURES							
Marketing & Administration	150	150	150	150	150		
Infrastructure Improvements	0	0	0	0	0		
TOTAL EXPENDITURES	150	150	150	150	150		
OTHER FINANCING USES Transfer to Debt Service Fund	69,550	60 550	77 000	77,888	05 629		
Repayment of Due To General Fund	09,550 0	69,550 0	77,888 0	000, <i>11</i> 0	95,638 0		
TOTAL OTHER FINANCING SOURCES		69,550	77,888	77,888	95,638		
	03,000	03,000	77,000	77,000	33,030		
EXCESS (DEFICIT) OF REVENUE, OTHER							
FINANC. SOURCES & EXPENDITURES	25,569	25,569	100,792	100,792	107,432		
		•					
Cash Balance at December 31, 2023	(91,669)						
Cash Balance at December 31, 2024				9,123			
Cash Balance at December 31, 2025					116,554		

#### 2025 BUDGET TAX INCREMENTAL DISTRICT #11 FUND (471) REVENUE & EXPENDITURE SUMMARY "The Bernatello Project"

	2024						
	2023	2023	2024	ESTIMATED	2025		
DESCRIPTION	BUDGET	ACTUAL	BUDGET	ACTUAL	BUDGET		
REVENUE							
Property Taxes - TIF	87,727	87,727	153,872	153,872	149,172		
Personal Property State Aid	07,727	07,727	155,672	155,672	16,383		
State Computer Aids	0	0	0	0	10,303		
Interest Income	0	0	0	0	0		
Other Revenue	0	0	0	0	0		
TOTAL REVENUE	87,727	87,727	153,872	153,872	165,555		
	0.,	0.,	,		,		
OTHER FINANCING SOURCES							
G.O. Borrowing	0	0	0	0	0		
TOTAL OTHER FINANCING SOURCES	0	0	0	0	0		
EXPENDITURES							
Marketing & Administration	150	150	150	150	150		
Infrastructure Improvements	0	0	0	0	0		
TOTAL EXPENDITURES	150	150	150	150	150		
OTHER FINANCING USES							
Transfer to Debt Service Fund	0	0	0	0	0		
Repayment of Due To General Fund	0	0 0	0	0 0	0		
TOTAL OTHER FINANCING SOURCES	0	0	0	0	0		
TOTAL OTTILK T MANCING SOURCES	0	0	0	0	0		
EXCESS (DEFICIT) OF REVENUE, OTHER							
FINANC. SOURCES & EXPENDITURES	87,577	87,577	153,722	153,722	165,405		
	- ,	- ,	, ——	, —	,		
Cash Balance at December 31, 2023	72,302						
Cash Balance at December 31, 2024	-			226,024			
Cash Balance at December 31, 2025					391,429		

#### 2025 BUDGET TAX INCREMENTAL DISTRICT #12 FUND (472) REVENUE & EXPENDITURE SUMMARY "Uptown/Downtown"

	optomiseom								
	2024								
	2023	2023	2024	ESTIMATED	2025				
DESCRIPTION	BUDGET	ACTUAL	BUDGET	ACTUAL	BUDGET				
REVENUE	•	•			04 570				
Property Taxes - TIF	0	0	0	0	31,579				
State Computer Aids	0	0	0	0	0				
Interest Income	0	0	15,000	0	0				
Other Revenue	0	0	0	0	0				
TOTAL REVENUE	0	0	15,000	0	31,579				
OTHER FINANCING SOURCES									
G.O. Borrowing	0	0	3,055,000	0	0				
TOTAL OTHER FINANCING SOURCES	0	0	3,055,000	0	0				
EXPENDITURES									
Marketing & Administration	0	6,215	10,150	20,000	10,150				
Infrastructure Improvements	0	426	0	0	0				
Developers' Incentive	0	0	3,600,000	0	0				
TOTAL EXPENDITURES	0	6,641	3,610,150	20,000	10,150				
OTHER FINANCING USES									
Transfer to Debt Service Fund	0	0	0	0	313,578				
Repayment of Due To General Fund	0	0	0	0	0.0,010				
TOTAL OTHER FINANCING SOURCES	0	0	0	0	313,578				
EXCESS (DEFICIT) OF REVENUE, OTHER	_	( <b>- -</b> · · · ·	/- /- /	(	( <b></b> -)				
FINANC. SOURCES & EXPENDITURES	0	(6,641)	(540,150)	(20,000)	(292,149)				
Cash Balance at December 31, 2023	(14,777)								
Cash Balance at December 31, 2024				(34,777)					
Cash Balance at December 31, 2025					(326,926)				
					(				

#### 2025 BUDGET SUBDIVISION FEES FUND (701) REVENUE & EXPENDITURE SUMMARY

	2023	2023	2024	ESTIMATED	2025	
DESCRIPTION	BUDGET	ACTUAL	BUDGET	ACTUAL	BUDGET	
REVENUE						
Property Taxes	100	3,847	3,000	101	3,000	
Subdivision Fee	20,000	7,084	54,000	15,008	35,000	
Interest Income	0	0	0	0	0	
Other Revenue	0	0	0	0	0	
TOTAL REVENUE	20,100	10,931	57,000	15,109	38,000	
OTHER FINANCING SOURCES						
G.O. Borrowing	0	0	0	0	0	
TOTAL OTHER FINANCING SOURCES	0	0	0	0	0	
EXPENDITURES						
District Expenditures						
Infrastructure Improvements	0	0	0	0	0	
TOTAL EXPENDITURES	0	0	0	0	0	
OTHER FINANCING USES						
Transfer to Debt Service Fund	0	0	0	0	0	
Repayment of Due To General Fund	0	0	0	0	0	
TOTAL OTHER FINANCING SOURCES	0	0	0	0	0	
EXCESS (DEFICIT) OF REVENUE, OTHER						
FINANC. SOURCES & EXPENDITURES	20,100	10,931	57,000	15,109	38,000	
Cash Balanca at December 21, 2022	102 072					

Cash Balance at December 31, 2023 Cash Balance at December 31, 2024 Cash Balance at December 31, 2025 192,073

207,182

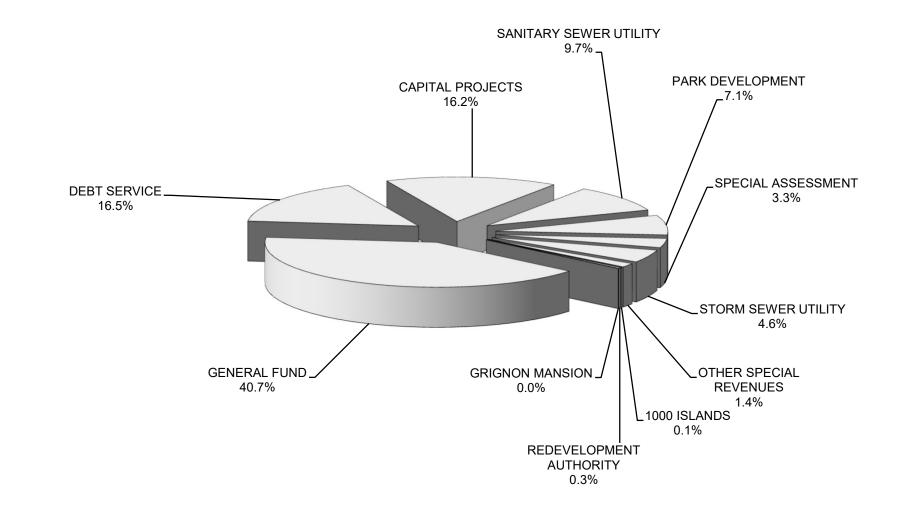
245,182



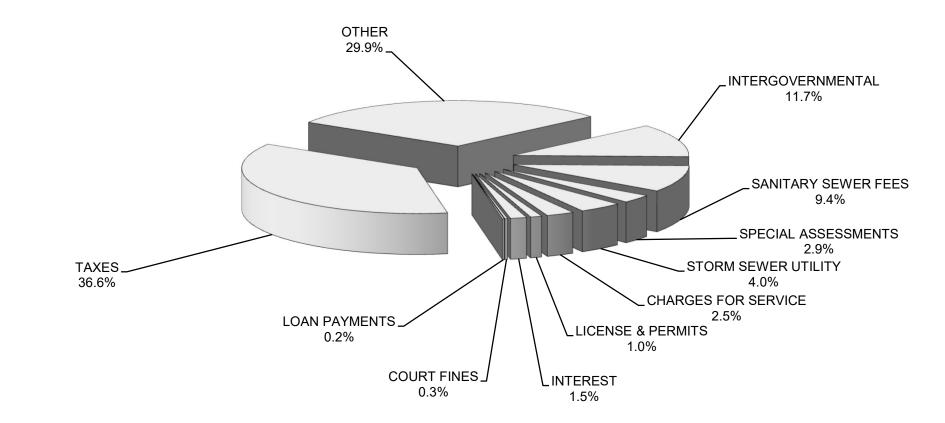
2025 BUDGET	
BUDGETED REVENUE SOURCES - ALL I	FUNDS

	GENERAL FUND	1000 ISLANDS	REDEVELOP AUTHORITY	DEBT SERVICE	CAPITAL PROJECTS	GRIGNON MANSION	SPECIAL ASSESSMENT	OTHER SPECIAL REVS	TAX INCREMENT DISTRICTS	STORM SEWER UTLY	SANITARY SEWER UTLY	TOTAL
TAXES	10,635,475	0	0	4,599,480	500,000	0	0	6,500	2,002,927	0	0	17,744,382
SPECIAL ASSESSMENTS	0	0	0	0	0	0	1,400,000	0	0	0	0	1,400,000
INTERGOVERNMENTAL	5,342,101	0	0	0	0	0	0	0	355,662	0	0	5,697,763
SANITARY SEWER SERVICE FEES	0	0	0	0	0	0	0	0	0	0	4,560,000	4,560,000
STORM SEWER SERVICE FEES	0	0	0	0	0	0	0	0	0	1,940,585	0	1,940,585
LICENSE AND PERMITS	503,400	0	0	0	0	0	0	0	0	5,000	0	508,400
COURT FINES AND FORFEITURES	123,000	0	0	0	0	0	0	0	0	0	0	123,000
CHARGES FOR SERVICE	1,237,745	0	0	0	0	0	0	0	0	0	0	1,237,745
INTEREST	466,945	0	52,000	0	0	0	200,000	0	0	3,000	2,500	724,445
LOAN PAYMENTS	0	0	80,000	0	0	0	0	0	0	0	0	80,000
OTHER	1,448,201	70,000	0	3,398,454	7,387,850	17,000	0	677,000	1,100,648	275,000	156,000	14,530,153
TOTAL REVENUE SOURCES	19,756,868	70,000	132,000	7,997,934	7,887,850	17,000	1,600,000	683,500	3,459,237	2,223,585	4,718,500	48,546,472

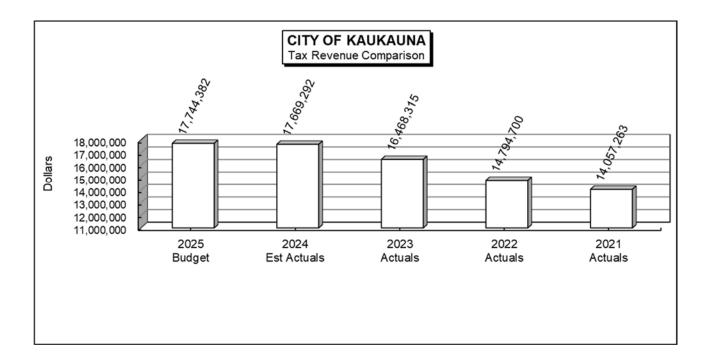
### CITY OF KAUKAUNA 2025 Budgeted Revenues - All Funds



2025 Budgeted Revenues by Source - All Funds



#### 2025 BUDGET REVENUE COMPARISON BY REVENUE SOURCE

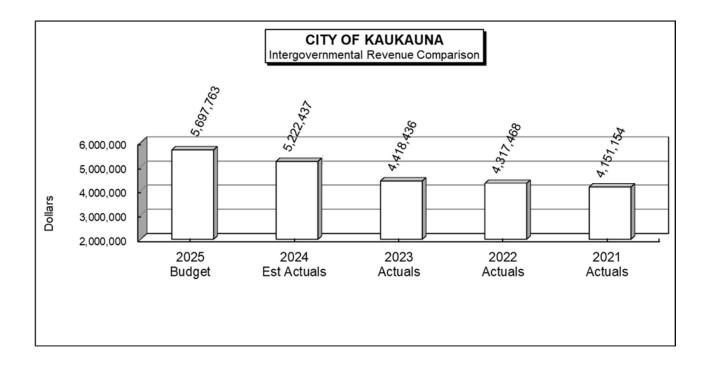


There are three primary sources of tax revenue for the City. Property tax, which includes tax on real estate and personal property, is the largest and most significant revenue source. Property tax represents 76.2% of all budgeted taxes and 41.0% of all general fund revenue sources budgeted. The property tax levy is budgeted to increase \$220,276 or 1.7% for 2025. There is also a State program that rewards municipalities for controlling expenditures by providing additional State aids. The City has consistently qualified for this aid.

The second tax revenue source is the payment on lieu of taxes from the City's electric and water utilities. This payment is based on the current tax rate and the value of utility property in the City. As the tax rate fluctuates due to changes in State law related to funding of education, this revenue source is also likely to fluctuate. In 2025, this tax represents 10.9% of all general fund revenue sources. This tax source also funds the Redevelopment Authority lease payment for the City Hall and Police Department building.

The third tax revenue is the County Sales Tax of 0.5%. The budget amount for this tax source is \$225,000 for 2025.

#### 2025 BUDGET REVENUE COMPARISON BY REVENUE SOURCE



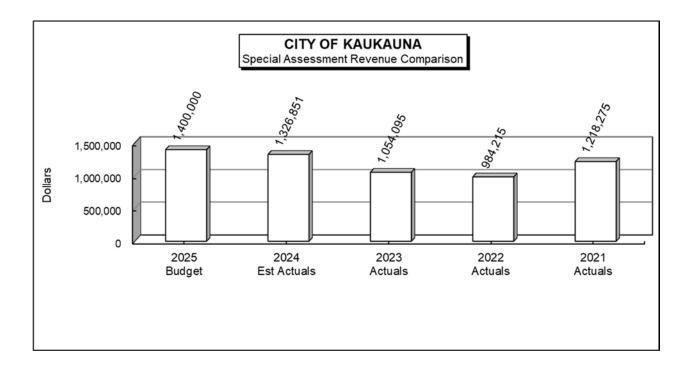
Intergovernmental revenues are comprised of state shared revenue, state fire insurance dues, state law enforcement grants, state highway aids, county aids and local school district subsidy of the City's Environmental Center. There was some volatility with this revenue source back in 2015. This source seems to have stabilize with a consistent aid amount from year to year since 2015. The graph above shows a slight trend upward with this aid.

The largest of the intergovernmental revenues is state shared revenue. This revenue source has per capita, aid able revenue and expenditure restraint components. Shared revenue accounts for 52.2% of all intergovernmental revenues in the general fund and 14.1% of all general fund revenues. State shared revenue is budgeted to increase slightly for the 2025 budget. This revenue source is very sensitive to political adjustments by the State Legislature, therefore, property tax is often viewed as the most likely source of additional revenues. Continuation of and changes to this revenue source has been the subject of considerable debate in the State Legislature during the past years.

The next largest source of intergovernmental revenue sources is state highway aids which is budgeted at \$1,349,049 for 2025 and accounts for 6.8% of all general fund revenue sources. This source is expected to decrease by (\$42,923) or (3.1%) when compared to 2024.

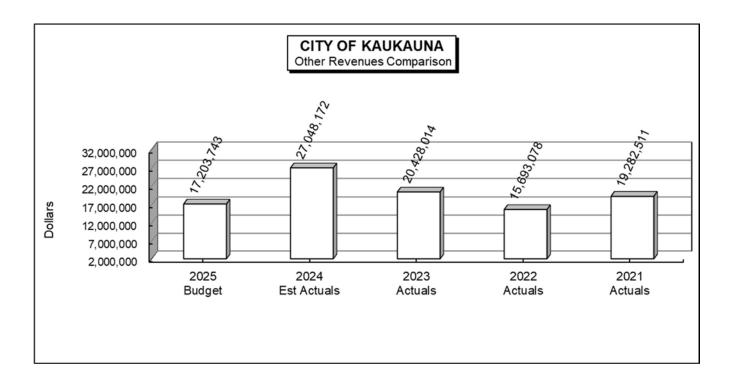
The State's current commitment to reducing taxes and the state of the economy are likely to have some lingering negative effects on state revenues to municipalities in the future. The other intergovernmental revenue sources are relatively small and likely to see modest growth in future years.

#### 2025 BUDGET REVENUE COMPARISON BY REVENUE SOURCE



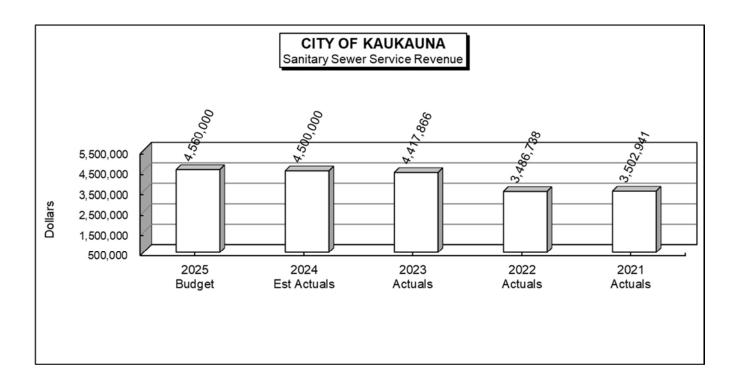
The City of Kaukauna finances special assessment projects such as street improvements, sanitary sewer mains and laterals, water mains and sidewalk replacement primarily by issuing long-term debt. A resolution established in 2015 allows for all special assessments to be repaid within a ten-year period. This revenue stream is used to repay the debt that was used to finance the projects initially. The amount of assessable work that is done on a yearly basis can vary greatly. Beginning in 2013, the City was constructing few assessable projects therefore budgeted revenues are decreasing. Due to the uncertain nature of this revenue source, the City will utilize a decreasing amount of special assessment monies to offset the required tax levy in debt service funds. These monies are accounted for in a special revenue fund referred to as the Special Assessment Fund.

#### 2025 BUDGET REVENUE COMPARISON BY REVENUE SOURCE



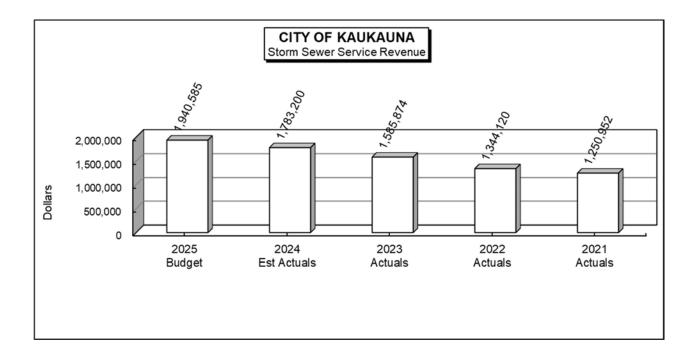
Other revenue sources consist of regulation and compliance revenues, charges for service other than sewer user fees, use of property and money and operating transfers. Some of the smaller components within this revenue source such as building permits, police fines, swimming pool user fees and interest on investments are heavily influenced by external factors. The remaining components of other revenue sources are primarily related to user fees and license fees.

#### 2025 BUDGET REVENUE COMPARISON BY REVENUE SOURCE



The City established a separate Sanitary Sewer Utility beginning January 1, 2012 to account for sanitary sewer system operations. The revenue is established at a level sufficient to recover annual operating costs and to maintain adequate reserves. This revenue source has increased significantly several years ago due to a significant plant expansion at the Heart of the Valley Metropolitan Sewerage District; however, sewerage treatment costs have been relatively stable since 2010. The sewer user volume rate was last changed \$8.75 per 100 cu. Ft. effective July 1, 2023. It will remain at this level for the 2025 budget year.

#### 2025 BUDGET REVENUE COMPARISON BY REVENUE SOURCE



The City established a Storm Sewer Utility beginning in 2009 with the first user rate starting in 2010 to fund and account for the construction and maintenance of mandated storm water quality improvement and retention facilities. The revenue is established at a level sufficient to recover annual operating costs and to maintain adequate reserves. This revenue source has increased significantly in the first three years but has remained relatively stable since 2013. The equivalent residential unit (ERU) rate was most recently changed to \$10.50 per ERU per month beginning January 2024. Since inception, the system has grown as are the expenses to operate the system. The rate is budgeted to increase to \$11.00 per ERU beginning in January 2025. The rate being charged needs to cover the expenses to ensure the fund is sustainable long into the future.



#### 2025 BUDGET SUMMARY OF LONG-TERM DEBT PRACTICES, POLICIES, AND FUTURE PROJECTIONS

**Historical Perspective:** The City of Kaukauna has historically used general obligation debt to finance all of its capital improvements until 2013. In 2013 the City started to issue revenue bonds to finance utility projects. The schedule on page 5-3 displays each bond note by the funding source to repay each note. The schedule on page 5-4 indicates that all the current long-term debt will mature within the next 10 years. The exception to this is the utility and lease revenue bonds will mature within 20 years. The City has historically issued long-term debt in maturities of ten years or less for General Obligation issues.

Page 5-5 shows the City's outstanding long-term debt and percent of legal debt limit. It is also considerably less than it was as of December 31, 2012. Long term general obligation debt rose considerably from 2002 to 2012 primarily as a result of the purchase and development of industrial park property, development of a downtown TID, acquisition of Fox Valley Greyhound Park for redevelopment and to meet the infrastructure demands of a growing community. From the concerted efforts to reduce outstanding general obligation debt since 2013 allowed the City to address space needs deficiencies within municipal facilities in 2015-2020. The ability of the City to pay off long-term debt has remained strong over the past five years as shown on Page 5-6 since tax incremental district debt and industrial park related debt is serviced by land sales and tax incremental revenues. This schedule shows that the net Levy needed to pay debt has been on a downward trend for the past several years.

The graph on Page 5-6 depicts a downward trend with the overall City Debt limit, giving the city more borrowing power if needed for future projects. Page 5-6 also graphically illustrates the historical trend of tax incremental debt and all other general obligation debt. In the past ten years general obligation debt excluding tax incremental financing debt has been between 15.4% and 34.7% of the City's legal debt limit. At the end of 2024, general obligation debt excluding tax incremental financing debt excluding tax incremental of a consistent payment of debt each year.

The overall general obligation debt including TID debt less debt service stabilization funds is at 67.8% of the legal limit at year end 2024. Based on planned capital improvements and debt schedule payoff this is expected to continue its downward trend in 2024.

The schedule on page 5-7 shows that the net debt levied per capita and the debt subject to the tax levy debt. The ratio of net levied debt to equalized value had decreased appreciably since 2011. In 2017 the City made some major capital improvement to the downtown facilities that causes this to increase. Property valuation compared to debt is a very good indicator of the City's ability to satisfy its debt service requirements. Even with the sharp increase in 2020, the city's ability to satisfy debt remains strong. This ratio is expected to remain stable.

The schedule on page 5-8 indicates that the ratio of net general obligation debt to general fund expenditures has remained constant since 2015. Although the ratio between debt service requirements and general fund expenditures has increased from the Space Needs efforts, the information on page 5-8 would suggest that this ratio will continue to increase modestly over the next few years. This ratio is a good indicator that the City is not shifting operational type costs over to long-term debt.

**Future Projections:** The schedule on page 5-9 details the effect of anticipated future debt service requirements. The footnotes indicate the estimated future long-term debt. The most noteworthy column on this schedule is the column that indicates anticipated future tax levy impacts (right-most column). Going forward the City plans on continuing to issue revenue bonds for utility projects and finance special assessment projects with available funds to the extent possible. This strategy will reduce the annual general obligation borrowing to an average of \$5,000,000 per year. Based upon the assumptions in this schedule, the City will continually use levy dollars to pay down debt. With past efforts, the need for levy dollars to pay down debt has leveled off and is expected to stay this way for the foreseeable future.

2025 BUDGET SUMMARY OF INDEBTEDNESS, PRINCIPAL ONLY AS OF DECEMBER 31, 2024

	ORIGINAL		OUTSTANDING BALANCE	PRINCIPAL TO BE	OUTSTANDING BALANCE
DESCRIPTION	PRINCIPAL AMOUNT	INTEREST RATE	DEC. 31, 2024	RETIRED 2025	DEC. 31, 2025
GENERAL OBLIGATION					
2015 General Obligation Notes	3,550,000	2.71%	640,000	640,000	0
2015 General Obligation Notes	1,650,000	3.08%	775,000	200,000	575,000
2017 General Obligation Notes	8,050,000	2.46%	3,710,000	780,000	2,930,000
2018 General Obligation Notes	3,680,000	2.92%	2,785,000	500,000	2,285,000
2019 General Obligation Notes	5,025,000	2.92 %	3,900,000	500,000	3,400,000
2020 General Obligation Notes	6,750,000	1.32%	6,250,000	400,000	5,850,000
		1.54%			4,600,000
2021 General Obligation Notes	5,200,000		4,900,000	300,000	
2022 General Obligation Notes	6,000,000	3.62%	5,800,000	100,000	5,700,000
2023 General Obligation Notes	3,240,000	3.68%	3,240,000	0	3,240,000
2023B General Obligation Notes (BAN)	5,520,000	4.25%	5,520,000	0	5,520,000
2024A General Obligation Notes	5,475,000	3.87%	5,475,000	100,000	5,375,000
TOTAL GENERAL OBLIGATION DEBT			42,995,000	3,520,000	39,475,000
TAX INCREMENTAL DISTRICT NO. 5					
2019B Refund of 2010 General Obligation Bonds	6,030,000	2.83%	4,650,000	25,000	4,625,000
2020A General Obligation Notes	3,050,000	1.32%	1,250,000	600,000	650,000
2020A General Obligation Notes 2024B Taxable Notes Anticipation Notes	7,920,000	5.45%	7,920,000	000,000	7,920,000
	7,320,000	0.4070			
TOTAL TAX INCREMENTAL DISTRICT NO. 5			13,820,000	625,000	13,195,000
TAX INCREMENTAL DISTRICT NO. 6	0 405 000	0.00%	000.000	000.000	
2007 General Obligation Notes (2015 Refi)	2,435,000	2.38%	260,000	260,000	C
TOTAL TAX INCREMENTAL DISTRICT NO. 6			260,000	260,000	(
ENVIRONMENTAL REMEDIATION TID NO. 1					
2018A General Obligation Note	100,000	2.87%	65,000	15,000	50,000
TOTAL ENVIRONMENTAL REMEDIATION TID NO. 1			65,000	15,000	50,000
TAX INCREMENTAL DISTRICT NO. 8					
2017A General Obligation Notes	200,000	2.68%	65,000	20,000	45,000
2017 General Obligation Notes	1,565,000	2.23%	785,000	125,000	660,000
2018A General Obligation Notes	850,000	2.88%	560,000	125,000	435,000
2019B General Obligation Note	275,000	2.83%	275,000	275,000	, (
TOTAL TAX INCREMENTAL DISTRICT NO. 8	-,		1,685,000	545,000	1,140,000
TAX INCREMENTAL DISTRICT NO. 10					
2018 General Obligation Notes	570,000	2.92%	380,000	85,000	295,000
TOTAL TAX INCREMENTAL DISTRICT NO. 10	,		380,000	85,000	295,000
TAX INCREMENTAL DISTRICT NO. 12					
2021B General Obligation Note (Taxable)	3,680,000	1.70%	3,045,000	275,000	2,770,000
TOTAL TAX INCREMENTAL DISTRICT NO. 12			3,045,000	275,000	2,770,000
TOTAL GENERAL OBLIGATION DEBT			62,250,000	5,325,000	56,925,000
REVENUE BONDS					
SANITARY SEWER UTILITY					
2013 Revenue Bonds	1,950,000	3.67%	625,000	150,000	475,000
2015 Revenue Bonds	1,225,000	3.48%	575,000	75,000	500,000
2016 Revenue Bonds	1,225,000	2.37%	650,000	100,000	550,000
2018 Revenue Bonds	1,190,000	2.37%	925,000	50,000	875,000
2022 Revenue Bonds	8,095,000	4.52%	7,945,000	75,000	7,870,000
TOTAL SANITARY SEWER UTILITY			10,720,000	450,000	10,270,000
STORM SEWER UTILITY					
2016 Revenue Bonds	1,350,000	2.20%	700,000	100,000	600,000
2022 Revenue Bonds	9,140,000	4.45%	8,640,000	275,000	8,365,000
TOTAL STORM SEWER UTILITY			9,340,000	375,000	8,965,000
LEASE REVENUE BONDS					
2015 RDA Lease	10,500,000	3.88%	6,800,000	425,000	6,375,000
	.,		6,800,000	425,000	6,375,000
TOTAL Lease Revenue Bonds			0,000,000	425,000	0,375,000

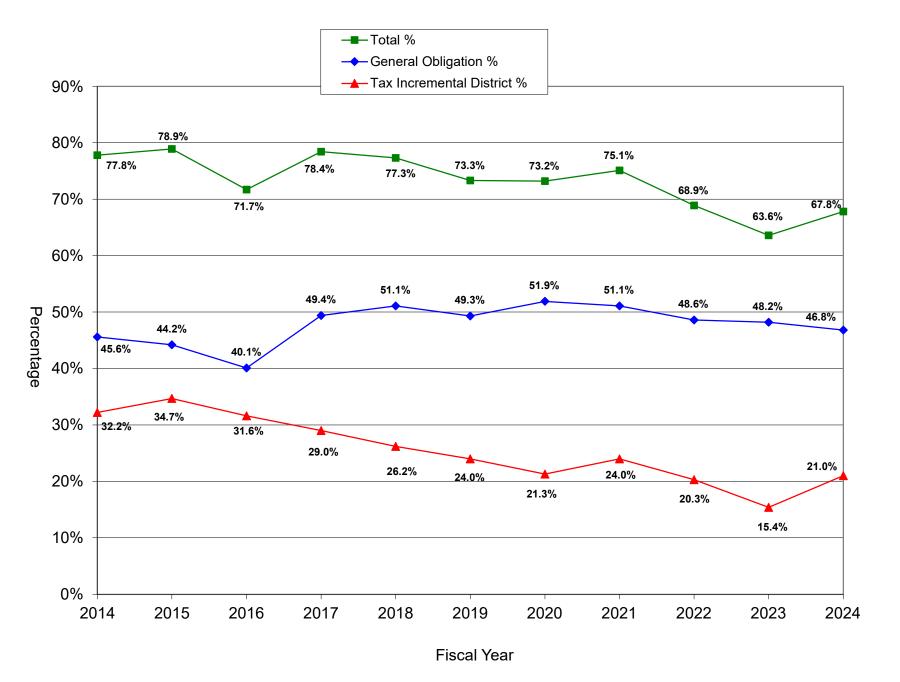
## **2025 Budget** ANNUAL PRINCIPAL AND INTEREST DEBT SERVICE REQUIREMENTS AS OF DECEMBER 31, 2024

		TAX	TAX	TAX	TAX	TAX	ENVIRONMENTAL	STORM	SANITARY	
	DEBT	INCREMENTAL	INCREMENTAL	INCREMENTAL	INCREMENTAL	INCREMENTAL	REMEDIATION	WATER	SEWER	
	SERVICE	DISTRICT #5	DISTRICT #6	DISTRICT #8	DISTRICT #10	DISTRICT #12	TID	UTILITY	UTILITY	GRAND
YEAR	FUND	DEBT	DEBT	DEBT	DEBT	DEBT	DEBT	DEBT	DEBT	TOTAL
2025	5,764,320	1,213,981	263,900	690,545	95,638	313,578	16,813	746,898	878,939	9,984,61 <sup>,</sup>
2026	5,747,943	1,513,840	0	300,925	98,013	1,686,103	16,363	756,054	863,845	
2027	6,147,375	2,571,615	0	327,113	100,119	217,953	15,894	753,216	873,658	11,006,94
2028	10,880,887	2,594,228	0	302,800	111,788	235,353	20,325	759,673	882,001	15,787,054
2029	5,371,756	8,116,020	0	131,375	0	237,163	0	760,048	873,470	15,489,83
2030	5,551,350	0	0	152,250	0	233,563	0	753,198	870,320	7,560,680
2031	5,307,913	0	0	0	0	254,625	0	745,948	870,695	7,179,180
2032	4,424,925	0	0	0	0	0	0	743,298	864,645	6,032,868
2033	3,781,406	0	0	0	0	0	0	749,298	862,245	5,392,949
2034	2,161,906	0	0	0	0	0	0	743,548	858,438	3,763,89
2035	2,289,281							732,175	858,538	3,879,994
	57,429,063	16,009,684	263,900	1,905,008	405,556	3,178,336	69,394	8,243,350	9,556,793	97,061,083

#### 2025 BUDGET

### SUMMARY OF LONG-TERM DEBT AND PERCENT OF LEGAL DEBT LIMIT FOR THE FISCAL YEARS 2015 THROUGH 2024

FISCAL YEAR END	EQUALIZED PROPERTY VALUE	LONG-TERM DEBT	PERCENT OF LEGAL DEBT LIMIT
2024	$\begin{array}{c} 1,836,322,700\\ 1,701,745,100\\ 1,463,310,100\\ 1,314,411,300\\ 1,208,319,100\\ 1,153,793,700\\ 1,088,410,600\\ 1,027,973,700\\ 987,297,400\\ 944,939,900 \end{array}$	62,250,000	67.8%
2023		54,090,000	63.6%
2022		50,375,000	68.9%
2021		49,365,000	75.1%
2020		44,245,000	73.2%
2019		42,290,000	73.3%
2018		42,090,000	77.3%
2017		40,300,000	78.4%
2016		35,400,000	71.7%
2015		37,265,000	78.9%



## 2025 Budget

## RATIO OF NET GENERAL OBLIGATION DEBT TO EQUALIZED VALUE AND NET GENERAL OBLIGATION DEBT PER CAPITA

			TOTAL	PAYABLE	DEBT	RATIO OF NET	NET LEVIED
			GENERAL	FROM	SUBJECT	LEVIED DEBT	DEBT
LEVY	POPU-	EQUALIZED	OBLIGATION	OTHER	ΤΟ ΤΑΧ	TO EQUALIZED	PER
YEAR	LATION	VALUE	DEBT	FUNDS	LEVY	VALUE	CAPITA
2024	18,250	1,836,322,700	62,250,000	1,435,000	60,815,000	3.31%	3,332.33
2023	17,701	1,701,745,100	54,090,000	(5,424,000)	59,514,000	3.50%	3,362.18
2022	17,415	1,463,310,100	50,375,000	(1,756,900)	52,131,900	3.56%	2,993.51
2021	16,500	1,314,411,300	49,365,000	24,979,441	24,385,559	1.86%	1,477.91
2020	16,363	1,208,319,100	44,245,000	17,864,943	26,380,057	2.18%	1,612.18
2019	16,250	1,153,793,700	42,290,000	16,864,707	25,425,293	2.20%	1,564.63
2018	16,049	1,088,410,600	42,090,000	18,323,497	23,766,503	2.18%	1,480.87
2017	15,926	1,027,973,700	40,300,000	18,810,105	21,489,895	2.09%	1,349.36
2016	15,848	987,297,400	35,400,000	19,852,296	15,547,704	1.57%	981.05
2015	15,799	944,939,900	37,265,000	21,260,722	16,004,278	1.69%	1,012.99
2014	15,725	922,944,000	35,925,000	19,633,810	16,291,190	1.77%	1,036.01
2013	15,715	896,096,700	38,025,000	21,999,659	16,025,341	1.79%	1,019.75

#### 2025 BUDGET

## RATIO OF GENERAL OBLIGATION DEBT SERVICE TO BUDGETED GENERAL FUND EXPENDITURES

				BUDGETED	RATIO OF
			TOTAL	GENERAL	G.O. DEBT
			G.O. DEBT	FUND	TO GENERAL
YEAR	PRINCIPAL	INTEREST	SERVICE	EXPENDITURES	EXPENDITURES
2025	5,325,000	2,347,931	7,672,931	19,756,868	38.84%
2024	5,235,000	1,616,117	6,851,117	18,830,495	36.38%
2023	5,045,000	1,346,587	6,391,587	16,844,389	37.94%
2022	4,740,000	1,144,588	5,884,588	15,751,680	37.36%
2021	4,480,000	1,431,924	5,911,924	15,025,980	39.34%
2020	4,350,000	1,289,718	5,639,718	14,584,478	38.67%
2019	4,724,830	1,311,918	6,036,748	14,208,443	42.49%
2018	4,435,000	1,300,541	5,735,541	13,696,802	41.88%
2017	3,350,000	1,081,513	4,431,513	13,350,604	33.19%
2016	3,390,000	1,199,099	4,589,099	13,422,675	34.19%
2015	3,760,000	1,218,994	4,978,994	12,765,767	39.00%

#### 2025 BUDGET CURRENT AND FUTURE DEBT SERVICE REQUIREMENTS - PRINCIPAL ONLY

YEAR	TOTAL ACTUAL DEBT SERVICE REQUIREMENTS	TID #5 PAYMENTS	TID #6 PAYMENTS	TID #8 PAYMENTS	TID #10 PAYMENTS	TID #12 PAYMENTS	ERTIF PAYMENTS	VEHICLE REGISTRATION & SPCL ASMNT TRAN	STORM WATER UTILITY PAYMENTS	CURRENT PRINCIPAL ONLY TAX LEVY IMPACT	FUTURE DEBT SERVICE REQUIREMENTS	CURRENT AND FUTURE PRINCIPAL ONLY LEVY IMPACT
2025	5,750,000	625,000	260,000	545,000	85,000	275,000	15,000	160,000	0	4,274,477	0	4,274,477
2026	7,185,000	1,000,000	0	270,000	90,000	1,650,000	15,000	160,000	0	4,554,100	200,000	4,754,100
2027	7,410,000	2,100,000	0	305,000	95,000	200,000	15,000	160,000	0	4,985,531	100,000	5,085,531
2028	12,495,000	2,175,000	0	290,000	110,000	220,000	20,000	160,000	0	9,736,044	10,000	9,746,044
2029	12,695,000	7,920,000	0	125,000	0	225,000	0	160,000	0	4,492,850	600,000	5,092,850
2030	5,100,000	0	0	150,000	0	225,000	0	160,000	0	4,687,850	500,000	5,187,850
2031	4,875,000	0	0	0	0	250,000	0	160,000	0	4,460,350	600,000	5,060,350
2032	3,915,000	0	0	0	0		0	160,000	0	3,593,300	1,500,000	5,093,300
2033	3,425,000	0	0	0	0		0	160,000	0	2,966,250	2,100,000	5,066,250
2034	1,925,000	0	0	0	0		0	160,000	0	1,463,750	3,600,000	5,063,750
2035	2,150,000	0	0	0	0		0	160,000	0	1,608,125	3,500,000	5,108,125
2036	425,000	0	0	0	0		0	160,000	0	0	5,000,000	5,000,000
2037	425,000	0	0	0	0		0	160,000	0	0	5,000,000	5,000,000
2038	425,000	0	0	0	0		0	160,000	0	0	5,000,000	5,000,000
	68,200,000	13,820,000	260,000	1,685,000	380,000	3,045,000	65,000	2,240,000	0	46,822,627	27,710,000	74,532,627

The future debt service amounts above assume borrowing \$5.5 million in 2024, \$5 million in 2025 and \$5.5 million 2026



#### 2025 BUDGET CAPITAL PROJECTS SUMMARY

*Historical Perspective:* The City uses long-term debt to finance major equipment purchases such as road graders, fire trucks and ambulances, which tend to have a significant impact on the operating budget in the year purchased. The City also issues long-term debt to finance updates to Parks and Pools, Utility Projects, Infrastructure, and buildings. More recently capital borrow was used to address the space needs throughout the city.

As the city finishes up the space needs projects in 2020 the capital borrow will continue to be around the \$2,500,000 to \$3,000,000 per year to maintain infrastructure, replace equipment and update parks. As the city grows the City's debt capacity may also be used to address future development such as Industrial parks.

The five-year capital projects schedule beginning on page 6-7 summarizes anticipated projects. It is also anticipated that additional projects will be added or removed from years 2025 through 2029.

*Future Perspective:* The schedule on page 5-9 indicates consistent debt service requirements for the foreseeable future and is based on \$5,000,000 of new borrowing for General Infrastructure, Equipment and buildings. Borrowing is expected to remain around the \$3.5 - \$5m per year. The market is great for interest rates. If it makes sense, a recommendation to Council will be made to borrow more than one years worth of projects to capitalize on the lower interest rates. With each new borrowing, the debt service payments are structured to remain as level as possible from year to year to have the least amount of impact on the levy.

## 2025 BUDGET

## CAPITAL PROJECTS FUNDS (420, 421, 422, 423) PROJECTED FUND BALANCE AS OF DECEMBER 31, 2024

DESCRIPTION	BALANC	E
BALANCE AS OF JANUARY 1, 2024 Assigned for Subsequent Years Expenditures		10,382,753
PROJECTED CHANGE IN FUND BALANCE FROM OPERATIONS Revenues & Other Financing Sources Expenditures SUBTOTAL	9,676,194 (9,484,822)	191,372
PROJECTED BALANCE AS OF DECEMBER 31, 2024 Assigned for Subsequent Years Expenditures		10,574,125

### 2025 Budget STREET & SIDEWALK CAPITAL PROJECTS FUND (420) **REVENUES & EXPENDITURES SUMMARY**

				2024	
	2023	2023	2024	ESTIMATED	2025
DESCRIPTION	BUDGET	ACTUAL	BUDGET	ACTUAL	BUDGET
REVENUE					
State Gants	0	0	0	0	0
Other Revenue	0	54,787	0	0	0
Interest	25,000	152,146	25,000	104,550	25,000
TOTAL REVENUE	25,000	206,933	25,000	104,550	25,000
EXPENDITURES					
Street Improvement	3,000,000	3,549,248	2,500,000	2,500,000	3,500,000
Property Acquisition	0	0	0	0	0
Sidewalk Replacement	180,000	180,557	200,000	160,100	40,000
Miscellaneous	0	0	0	0	0
TOTAL EXPENDITURES	3,180,000	3,729,805	2,700,000	2,660,100	3,540,000
OTHER FINANCING SOURCES					
Proceeds of General Obligation Notes	2,820,000	2,561,000	1,510,000	1,516,250	2,220,000
Transferred from Special Assessment Fund	804,000	357,000	1,760,000	1,574,601	1,500,000
TOTAL OTHER FINANCING SOURCES	3,624,000	2,918,000	3,270,000	3,090,851	3,720,000
EXCESS (DEFICIT) OF REV. & OTHER FINANC-					~~~ ~~~
ING SOURCES OVER EXPENDITURES	469,000	(604,872)	595,000	535,301	205,000
	704.000				
Cash Balance at December 31, 2023	721,828				
Cash Balance at December 31, 2024				1,257,129	
Cash Balance at December 31, 2025					1,462,129

#### 2025 Budget EQUIPMENT CAPITAL PROJECTS FUND (421) **REVENUES & EXPENDITURES SUMMARY**

				2024	
	2023	2023	2024	ESTIMATED	2025
DESCRIPTION	BUDGET	ACTUAL	BUDGET	ACTUAL	BUDGET
REVENUE					
State Gants	0	0	0	0	0
Other Revenue	0	12,000	0	0	0
Interest	10,000	36,294	15,000	83,367	15,000
TOTAL REVENUE	10,000	48,294	15,000	83,367	15,000
EXPENDITURES					
Police Department	0	0	0	0	0
Fire Department	158,158	24,336	100,000	15,000	1,800,000
Ambulance	290,000	0	0	0	0
Building Inspection	60,000	0	0	0	0
Engineering	0	0	0	0	60,000
Equip Maintenance & Replace	730,000	172,278	401,000	390,000	1,022,000
Public Library	0	0	0	0	0
Parks	0	0	0	0	0
Swimming Pool	0	0	0	0	0
1000 Island Center	0	0	60,000	0	0
Other General Govt Outlay	0	0	0	0	0
TOTAL EXPENDITURES	1,238,158	196,614	561,000	405,000	2,882,000
OTHER FINANCING SOURCES					
Proceeds of General Obligation Notes	491,000	372,000	2,396,000	2,238,750	1,445,000
Transferred from Special Assessment Fund	0	0	_,,0	_,,0	0
TOTAL OTHER FINANCING SOURCES	491,000	372,000	2,396,000	2,238,750	1,445,000
EXCESS (DEFICIT) OF REV. & OTHER FINANC-					
ING SOURCES OVER EXPENDITURES	(737,158)	223,680	1,850,000	1,917,117	(1,422,000)
Cash Balance at December 31, 2023	679,970				

Cash Balance at December 31, 2024 Cash Balance at December 31, 2025 2,597,087

1,175,087

#### 2025 Budget PARK & POOL CAPITAL PROJECTS FUND (422) REVENUES & EXPENDITURES SUMMARY

				2024	
	2023	2023	2024	ESTIMATED	2025
DESCRIPTION	BUDGET	ACTUAL	BUDGET	ACTUAL	BUDGET
REVENUE Property Taxes - General	500,000	500,000	500,000	500,000	500,000
State Gants	75,000	00,000	000,000	0	500,00
Other Revenue	20,000	347,352	20,000	277,257	296,00
Interest	25,000	222,059	25,000	413,400	25,00
TOTAL REVENUE	620,000	1,069,411	545,000	1,190,657	821,00
	020,000	1,000,111	010,000	1,100,001	021,00
EXPENDITURES					
Grignon Mansion Buildings	146,600	9,976	0	0	200,00
Grignon Mansion Equipment	0	0	0	0	
Parks Buildings	496,000	118,101	580,000	492,631	530,00
Parks Equipment	0	3,150	0	10,344	100,00
Parks Trails and Bridges	1,050,000	31,605	600,000	23,030	350,00
Parks Sidewalk	300,000	0	300,000	0	300,00
Parks Property Acquisition	0	0	0	0	
Swimming Pool Buildings	4,200,000	2,494,348	5,000,000	4,856,808	500,00
Swimming Pool Equipment	0	0	0	0	
Swimming Pool Sidewalks	0	0	0	0	
1000s Island Buildings	80,000	15,000	0	0	
1000s Island Trails and Bridges	0	0	0	159	400,00
Parks Outlay Trails & Walking Bridges	0	0	0	0	
Fox River Board Walk	0	0	0	0	
TOTAL EXPENDITURES	6,272,600	2,672,180	6,480,000	5,382,972	2,380,00
	-,,	_,,	-,,	-,,	_,,.
OTHER FINANCING SOURCES					
Proceeds of General Obligation Notes	2,010,000	5,790,000	975,000	1,285,000	1,250,00
Transferred from Special Assessment Fund	50,000	45,000	50,000	50,000	250,00
Transferred from General Fund	0	624,000	0	0	
Transferred from Capital Project Fund	580,000	0	1,000,000	1,000,000	
TOTAL OTHER FINANCING SOURCES	2,640,000	6,459,000	2,025,000	2,335,000	1,500,00
EXCESS (DEFICIT) OF REV. & OTHER FINANC-					
ING SOURCES OVER EXPENDITURES	(3,012,600)	4,856,231	(3,910,000)	(1,857,315)	(59,00

Cash Balance at December 31, 2023 Cash Balance at December 31, 2024 Cash Balance at December 31, 2025 7,837,878

5,980,563

5,921,563

#### 2025 Budget BUILDING & MISCELLANEOUS CAPITAL PROJECTS FUND (423) REVENUES & EXPENDITURES SUMMARY

			0004	2024	0005
DESCRIPTION	2023 BUDGET	2023 ACTUAL	2024 BUDGET	ESTIMATED ACTUAL	2025 BUDGET
DESCRIPTION	BODGLI	ACTOAL	BODGLI	ACTOAL	DODGLI
REVENUE					
State Gants	0	0	0	0	C
Other Revenue	0	0	0	0	C
Interest	10,000	52,239	10,000	64,968	10,000
Sale of Muncipal Land	300,000	256,977	250,000	133,051	131,850
TOTAL REVENUE	310,000	309,216	260,000	198,019	141,85
			-		
Fire/Public Works Maint Building	0	0	0	0	
Fire/Public Works Maint Miscellaneous	0	0	0	0	
Municipal Building Miscellaneous	14,000	0	0	0	
Municipal Building Buildings	0	0	0	0	
Police Department Miscellaneous	0	0	0	0	
Police Department Buildings	0	0	0	0	
Fire Department Miscellaneous	0	0	0	0	
Fire Department Building	0	0	0	0	
Street Signs & Markers Building Street Signs & Markers Miscellaneous	215,000	185,000	0	-	
Traffic Controls Buildings	215,000	165,000	0	0	
Traffic Controls Miscellaneous	30,000	0	30,000	1,750	70,00
Bridge Maintenance Building	30,000	0	30,000	1,750	70,00
Bridge Maintenance Miscellaneous	0	0	0	0	
Public Library Miscellaneous	0	20,353	0	0	
Public Library Buildings	79,000	20,355	250,000	0	300,00
Grignon Mansion Building	79,000 0	0	230,000	0	300,00
Grignon Mansion Miscellaneous	0	0	0	0	
Community Center Building	0	0	0	0	
Community Center Miscellaneous	0	0	0	0	
Swimming Pool Building	0	0	0	0	
Swimming Pool Miscellaneous	0	0	0	0	
Athletic Field Building	0	0	0 0	0	
Athletic Field Miscellaneous	0	0	0	0	
1000 Island Center Miscellaneous	0	0	0	0	
1000 Island Center Buildings	0	0	20,000	35,000	
		005.050	000.000	00.750	070.00
TOTAL EXPENDITURES	338,000	205,353	300,000	36,750	370,00
OTHER FINANCING SOURCES					
Proceeds of General Obligation Notes	29,000	17,000	495,000	435,000	190,00
Transferred from Other Funds	0	0	0	0	,
TOTAL OTHER FINANCING SOURCES	29,000	17,000	495,000	435,000	190,00
OTHER FINANCING USES	500.000	<u>^</u>	4 000 000	4 000 000	
Transfer to Capital Project Fund	580,000	0	1,000,000	1,000,000	
TOTAL OTHER FINANCING SOURCES	580,000	0	1,000,000	1,000,000	
EXCESS (DEFICIT) OF REV. & OTHER FINANC-					
ING SOURCES OVER EXPENDITURES	(579,000)	120,863	(545,000)	(403,731)	(38,15

Cash Balance at December 31, 2023 Cash Balance at December 31, 2024 Cash Balance at December 31, 2025 1,143,077

739,346

updated 9/4/24

CAPITAL	. PROJECTS	2025-2029
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YEAR	Fund	CLASSIFICATIONS/ DESCRIPTIONS	PROJECT TOTAL	GENERAL OBLIGATION BORROWING	SPECIAL ASSESSMENT	STORM WATER UTILITY	SANITARY SEWER UTILITY	SUBDIVISION FEE FUND	OTHER
2025		EQUIPMENT							
	421 - Equipment	Replace 2008 Skid Steer Loader (Fleet #30)	\$50,000	\$50,000					
	421 - Equipment	Replace 2015 Chevrolet Impala (Fire Dept)	\$65,000	\$65,000					
	421 - Equipment	Replace 1991 John Deere Grader #22	\$500,000	\$500,000					
	421 - Equipment	Replace 2012 Chevy 1 Ton Dump (Truck 9) With Plow	\$70,000	\$70,000					
	421 - Equipment	Replace 2008 2 1/2 Ton Dump Truck (Fleet #212)	\$270,000	\$270,000					
	421 - Equipment	Purchase new Garbage Truck (228)	\$330,000	\$330,000					
	421 - Equipment	Replace 2009 Pick Up Truck (Fleet #14) - Engineering	\$60,000	\$60,000					
	421 - Equipment	Ambulance Cot	\$30,000	\$30,000					
	421 - Equipment	Pallet conversion leaf loader for (old 228)	\$70,000	\$70,000					
2025		PARK & POOL IMPROVEMENTS	<b>*</b> ( <b>= 0 0 0 0</b>						***
	422- Parks and Pools	Wisconsin Ave Switch Back Trail	\$150,000	\$150,000					\$30,000 HOV
	422- Parks and Pools	Grignon Mansion Parking Lot and Stormwater on land acquired in 2023	¢200.000	¢000.000					
	100 Dealer and Deale		\$200,000	\$200,000					
	422- Parks and Pools	LaFollette Park Restrooms, BB Court, Parking Lot, Sidewalks	\$800,000	\$800,000					¢50.000
2025	422- Parks and Pools	Playground Update -Strassburg STORM SEWER	\$150,000	\$100,000					\$50,000
2025		Erosion Control / Remediation - Shoreline/Outfalls/Streambank -							
	601 - Storm	1000 Islands/Hoersch	\$100,000			\$100.000	1		
	601 - Storm	Badger Road Pond	\$350,000			\$350,000			
	601 - Storm	Riverview Stormwater Detention	\$2,000,000			\$1,400,000			\$600,000
2025		SANITARY SEWER	φ2,000,000			ψ1,100,000	,		<i>\</i> 000,000
2020		Desnoyer Street Area Utility Relay (Seymour, Ducharme,							
	602- Sanitary	Blackwell, Desnoyer)	\$1,250,000		\$200,000		\$1,050,000		
	602- Sanitary	CIPP - River Street Sanitary Sewer and Easement, Plank Road	\$200,000		\$20,000		\$180,000		
2025		STREET PAVING							
		New Concrete Streets							
	420 - Streets and Sidewalk	South Weiler Road, Campfire Court, Antelope, White Wolf	\$1,400,000	\$650,000	\$750,000				
	420 - Streets and Sidewalk	Antelope & Bear Paw (Wildlife Heights)	\$900,000	\$400,000	\$500,000				
	420 - Streets and Sidewalk	Snow Goose, Beckett, White Dove (Bluestem 3)	\$1,000,000	\$450,000	\$550,000				
	420 - Streets and Sidewalk	Ash Grove and CTH Z Walk Extension	\$350,000	\$150,000	\$200,000				
		Reconstruction							
	420 - Streets and Sidewalk	Asphalt Mill/Paving - Grignon(Upper and new lower), River Street,							
		Pool/Well Lot, High Street, 2/3 Alley (St Vinnies)	\$380,000	\$180,000					\$200,000
	420 - Streets and Sidewalk	Alley Paving - 9th Street	\$450,000	\$200,000	\$200,000				\$50,000
	420 - Streets and Sidewalk	Street Patch Program (2025/2026)	\$200,000	\$150,000					\$50,000
	420 - Streets and Sidewalk	I-41 Corridor Bridges	\$40,000	\$40,000					
2025		SIDEWALKS							
2025		MISCELLANEOUS							
	423 - Buildings and Misc	Fox Shores RR Site Remediation	\$60,000	\$60,000					
	423 - Buildings and Misc	Replace Video Surveillance System (Citywide)	\$30,000	\$30,000					
	423 - Buildings and Misc	Rail Crossing Quiet Zone Project	\$100,000	\$100,000	AA (33 33 3	A4 6			
		TOTAL	\$11,555,000	\$5,105,000	\$2,420,000	\$1,850,000	\$1,230,000	\$0	\$950,000

Page 6 - 7

YEAR	Fund	CLASSIFICATIONS/ DESCRIPTIONS	PROJECT TOTAL	GENERAL OBLIGATION BORROWING	SPECIAL ASSESSMENT	STORM WATER UTILITY	SANITARY SEWER UTILITY	SUBDIVISION FEE FUND	OTHER
2026		EQUIPMENT							
	421 - Equipment 421 - Equipment 421 - Equipment 421 - Equipment 421 - Equipment	Replace 2003 Pierce Fire Engine Replace 2011 John Deere Gator (118) Replace 2001 Snow Go Snow Blower Replace 2014 F350 4x4 Dump (Truck 8) Replace 2012 GMC Sierra (Truck 3)	\$1,250,000 \$30,000 \$270,000 \$65,000 \$35,000	\$30,000 \$270,000 \$65,000					
	421 - Equipment 421 - Equipment	2016 Elgin HE Street Sweeper (#26) Extrication Equipment - Combination Tool (Fire)	\$320,000 \$14,500	\$320,000					
2026		PARK & POOL IMPROVEMENTS							
	422- Parks and Pools 422- Parks and Pools 422-Parks and Pools	Red Hills Trail to 1000 Islands/OCC Kakalin Trail Extension (TIF 12) 1000 Islands Nature Center Entrance Way Accessibility	\$800,000 \$50,000 \$100,000	\$50,000					\$100,000
2026		STORM SEWER							
	601 - Storm 601 - Storm	Washington, Florence, Plank Erosion Control / Remediation - Shoreline/Outfalls/Streambank	\$300,000 \$35,000		\$75,000	\$225,000 \$35,000			
2026		SANITARY SEWER							
	602- Sanitary 602- Sanitary	Industrial Park Sanitary Sewer Diedrich Street Area Utility Relay (Jefferson, Black, Diedrich,	\$1,600,000				\$1,600,000		
2026	,	Margaret, Maria, Idlewild) STREET PAVING	\$750,000		\$100,000		\$650,000		
2020		New Concrete Streets							
	420 - Streets and Sidewalk	Ridgecrest Drive, Nikki Lane	\$700,000	\$250,000	\$467,000				
		Reconstruction							
	<ul> <li>420 - Streets and Sidewalk</li> </ul>	9th Street (Brill To Crooks) Brill Street (7th to 9th) MSB and Third Street Parking Lots Washington, Florence, Plank, Lower Thilmany	\$2,000,000 \$400,000 \$300,000 \$1,300,000	\$250,000 \$300,000 \$650,000	\$900,000 \$150,000 \$650,000				
	420 - Streets and Sidewalk 420 - Streets and Sidewalk 420 - Streets and Sidewalk	Elm Street Bridges Design Central Park Road Alley Paving	\$600,000 \$60,000 \$450,000	\$30,000	\$225,000				\$480,000 \$30,000
2026		SIDEWALKS							
	420 - Streets and Sidewalk	Replace Defective Walks	\$225,000	\$50,000	\$175,000				
2026		MISCELLANEOUS							
	423 - Buildings and Misc 423 - Buildings and Misc	Replace Library Playmat Upgrades to Backup, Redundancy & Disaster Recovery Systems	\$15,000 \$60,000						
		TOTAL	\$11,729,500	\$5,884,500	\$2,742,000	\$260,000	\$2,250,000	\$0	\$610,000

CAPITAL PROJECTS 2025-2029

updated 9/4/24

Page 6 - 8

updated 9/4/24

CAPITAL PROJECTS 2025-2029

CAPITAL PRODUCTO 2023-2023									
YEAR	Fund	CLASSIFICATIONS/ DESCRIPTIONS	PROJECT TOTAL	GENERAL OBLIGATION BORROWING	SPECIAL ASSESSMENT	STORM WATER UTILITY	SANITARY SEWER UTILITY	SUBDIVISION FEE FUND	OTHER
2027		EQUIPMENT							
2021	421 - Equipment	Replace 2012 Chevy Silverado 1500 (Truck 10)	\$35,000	\$35,000					
	421 - Equipment	Replace 2007 International Workstar 7300 (Truck 216)	\$270,000	\$270,000					
	421 - Equipment	Replace 2007 International Workstar 7300 (Truck 217)	\$270,000	\$270,000					
	421 - Equipment	Replace 2009 Chevy Silverado 2500 4x4, Emerg. Equip	\$74,000	\$74,000					
	421 - Equipment	Replace 2012 Volvo Loader L90C (Tractor 22)	\$300,000	\$300,000					
	421 - Equipment	Replace 2015 Zociac Rescue Boat	\$7,500						
	421 - Equipment 421 - Equipment	Replace Existing Cutter and Spreader Extrication Equipment (Fire)	\$45,000	\$45,000					
2027		PARK & POOL IMPROVEMENTS							
	422- Parks and Pools	Bicycle Check Out Hub	\$100,000						
	422- Parks and Pools		<b>*</b> 252.000	<b>*</b> 175 000					\$165K Other
2027		Dog Park updates/upgrades (trees, restrooms, wash station) STORM SEWER	\$350,000	\$175,000					+ \$10K grant
2027	601 - Storm	Horseshoe Park Pond with Enhanced Settling	\$250,000			\$250,000			
	601 - Storm	Moon Ridge Court Pond with Enhanced Settling	\$40,000 \$40,000			\$40,000			
	601 - Storm	Kenneth Avenue Area Reconstruction Phase 2 (2022 Utility Work)	\$400,000		\$100,000	\$300,000			
	601 - Storm	Pond/Stream Bank Restoration	\$45,000			\$45,000			
2027		SANITARY SEWER							
	602- Sanitary	Sullivan Avenue Area Utility Relay Phase 1 (Sullivan, Kenneth, 11t	\$925,000		\$200,000		\$725,000		
	602- Sanitary	Cleveland Avenue, E 8th, 9th	\$200,000		\$50,000		\$150,000		
2027		STREET PAVING							
		New Concrete Streets							
	420 - Streets and Sidewalk	Bluestem 3/4 (Haas-White Birch) Reconstruction	\$1,100,000	\$500,000	\$600,000				
	420 - Streets and Sidewalk	Kenneth Avenue Area Reconstruction Phase 2 (2022 Utility Work)	\$3,000,000	\$1,500,000	\$1,500,000				
	420 - Streets and Sidewalk	Alley Paving	\$450,000	\$225,000	\$225,000				
	420 - Streets and Sidewalk	3rd Avenue & Kenneth Avenue (3rd to 10th) Design	\$500,000	\$100,000					\$400,000
2027		SIDEWALKS							
2027		MISCELLANEOUS							
2021	423 - Buildings and Misc	Windows at 1000 Island Center	\$20,000	\$20,000					
	423 - Buildings and Misc 423 - Buildings and Misc	Wildows at 1000 Island Center WIFI & Cameras at a few Select Parks (PIOLOT)	\$20,000	\$20,000					
	423 - Buildings and Misc	Upgrade/Replace Access Control System	\$80,000	\$80,000					
	423 - Buildings and Misc	Refund Pool 2023C Note	\$3,500,000	\$3,500,000					
			A10 101						
		TOTAL	\$12,161,500	\$7,301,500	\$2,675,000	\$635,000	\$875,000	\$0	\$400,000

	CAPITAL PROJECTS 2025-2029								
YEAR	Fund	CLASSIFICATIONS/ DESCRIPTIONS	PROJECT TOTAL	GENERAL OBLIGATION BORROWING	SPECIAL ASSESSMENT	STORM WATER UTILITY	SANITARY SEWER UTILITY	SUBDIVISION FEE FUND	OTHER
2028		EQUIPMENT							
2020	421 - Equipment 421 - Equipment 421 - Equipment 421 - Equipment 421 - Equipment 421 - Equipment	Replace 2012 Chevy Silverado 1500 4 X 4 (Engineering) Replace 2009 Ford E450 Ambulance Replace Deweze Hill Mower Replace Pelican Sweeper (#25)	\$60,000 \$365,000 \$50,000 \$260,000 \$0 \$0	\$60,000 \$365,000 \$50,000 \$260,000 \$0 \$0					
2028		PARK & POOL IMPROVEMENTS							
	422- Parks and Pools 422- Parks and Pools	1000 Islands Nature Center Play Scape "playground"	\$300,000 \$0	\$300,000 \$0					
2028		STORM SEWER							
	601 - Storm	Kenneth Avenue Area Reconstruction Phase 3 (2023 Utility Work)	\$400,000		\$100,000	\$300,000	)		
	601 - Storm		\$0	\$0					
2028	COO Coniton	SANITARY SEWER Lincoln Street Area Utility Relay	\$1,200,000		\$200,000		\$1,000,000		
	602- Sanitary 602- Sanitary 602 - Sanitary	Lincom Street Area Ounty Relay	\$1,200,000 \$0 \$0	\$0 \$0	\$200,000		\$1,000,000		
2028		STREET PAVING							
		New Concrete Streets							
		Reconstruction							
	420 - Streets and Sidewalk	Kenneth Avenue Area Reconstruction Phase 3 (2023 Utility Work)	\$3,000,000	\$1,500,000	\$1,500,000				
	420 - Streets and Sidewalk 420 - Streets and Sidewalk	Alley Paving Street Patch Program	\$450,000 \$200,000	\$225,000 \$150,000	\$225,000				\$50,000
2028		SIDEWALKS							
	420 - Streets and Sidewalk	Replace Defective Walks	\$250,000	\$50,000	\$200,000				
2028		MISCELLANEOUS							
	423 - Buildings and Misc		\$0	\$0					
		TOTAL	\$6,535,000	\$2,960,000	\$2,225,000	\$300,000	\$1,000,000	\$0	\$50,000

updated 9/4/24

Page 6 - 10

Item 2.a.

updated 9/4/24

CAPITAL PROJECTS 2025-2029

CAPITAL PROJECTS 2023									
YEAR	Fund	CLASSIFICATIONS/ DESCRIPTIONS	PROJECT TOTAL	GENERAL OBLIGATION BORROWING	SPECIAL ASSESSMENT	STORM WATER UTILITY	SANITARY SEWER UTILITY	SUBDIVISION FEE FUND	OTHER
2029		EQUIPMENT							
	421 - Equipment 421 - Equipment 421 - Equipment 421 - Equipment	Replace 2007 Pierce Rescue Truck	\$1,400,000	\$1,400,000					
2029		PARK & POOL IMPROVEMENTS							
	422- Parks and Pools 422- Parks and Pools	Central Park Riverwall 1000 Islands Environmental Center Display Upgrade	\$1,000,000 \$10,000	\$1,000,000 \$10,000					
2029		STORM SEWER*							
	601 - Storm	Kenneth Ave Storm Sewer	\$500,000			\$100,000			\$400,000
	601 - Storm 601 - Storm 601 - Storm	Sunny Meadows Pond with Enhanced Settling	\$200,000			\$200,000			
2029		SANITARY SEWER*							
	602- Sanitary 602- Sanitary 602- Sanitary 602- Sanitary	Sullivan Avenue Area Utility Relay Phase 2 (Sullivan, Kenneth, 14t	\$1,200,000		\$200,000		\$1,000,000		
	-								
2029		STREET PAVING New Concrete Streets							
	420 - Streets and Sidewalk	Reconstruction Tobacnoir Street Area Reconstruction Phase 1 (2024 Utility Work)							
	420 - Streets and Sidewalk	3rd Avenue & Kenneth Avenue (3rd to 10th) (Possibly Move based on Grant determination)	\$4,900,000	\$490,000	\$490,000				\$3,920,000
	420 - Streets and Sidewalk 420 - Streets and Sidewalk	River Street/Parking Area Elm Street Bridges Design	\$600,000 \$5,000,000	\$500,000 \$1,000,000	\$100,000				\$4,000,000
2029		SIDEWALKS							
	420 - Streets and Sidewalk								
2029		MISCELLANEOUS							
	423 - Buildings and Misc 423 - Buildings and Misc								

TOTAL	\$14,810,000	\$4,400,000	\$790,000	\$300,000 \$1,000,000	\$0	\$8,320,000

Page 6 - 11





2025 BUDGET DIVISION: GENERAL GOVERNMENT DEPARTMENT: ASSESSMENT

#### **MISSION STATEMENT**

To uniformly and equitably assess all real estate and personal property except those properties designated manufacturing by the Department of Revenue, public utilities, and property exempt by state statute. The assessment procedures are dictated by Chapter 70 of the Wisconsin Statutes.

Conduct open book and attend all Board of Review sessions. Provide information as to assessment and appeal procedures per request. (A booklet is available to the public at the Assessor's Office that explains the assessment and appeals process.)

Estimate property taxes for potential new construction in the city. Provide information to all city departments upon request. Assess all annexations, new construction, additions, changes, new plats, deletions, etc. to submit an assessment report on an annual basis to the Mayor and Common Council.

This service is currently contracted through Bowmar Appraisal.

2025 BUDGET

FUND: 101 DEPT: 51505

# DIVISION: GENERAL GOVERNMENT DEPARTMENT: ASSESSMENT

					2024	
OBJECT		2023	2023	2024	ESTIMATED	2025
CODE	DESCRIPTION	BUDGET	ACTUAL	BUDGET	ACTUAL	BUDGET
	PERSONNEL SERVICES					
	Wages & Salaries					
5101	Regular Payroll	0	0	0	0	0
5104	Temporary Payroll	150	150	150	150	150
	Fringe Benefits					
5154	Social Security	0	0	0	0	0
5163	Workers Compensation	0	0	0	0	0
	TOTAL PERSONNEL SERVICES	150	150	150	150	150
	NON-PERSONNEL SERVICES					
	Purchased Services					
5325	Contractual Services	48,000	57,059	47,500	42,500	84,500
	Supplies					
5401	Office Supplies	0	0	0	0	0
	TOTAL NON-PERSONNEL SERVICES	48,000	57,059	47,500	42,500	84,500
	OUTLAY					
5804	Office Equipment	0	0	0		
	TOTAL OUTLAY	0	0	0	0	0
	TOTAL ASSESSMENT	48,150	57,209	47,650	42,650	84,650

2025 BUDGET DIVISION: GENERAL GOVERNMENT DEPARTMENT: AUDITING SERVICES

#### **MISSION STATEMENT**

The department identifies the annual financial audit costs for the City. This is a contracted Service through Clifton, Larson, Allen, (CLA) a third party Certified Public Accountant (CPA) firm. They also provide our year end financial reporting upon audit completion.

#### FUND: 101 51515

## 2025 BUDGET DIVISION: GENERAL GOVERNMENT DEPARTMENT: AUDITING SERVICES

DEPT:

OBJECT CODE	DESCRIPTION	2023 BUDGET	2023 ACTUAL	2024 BUDGET	2024 ESTIMATED ACTUAL	2025 BUDGET
5325	NON-PERSONNEL SERVICES Purchased Services Contractual Services	28,000	26,371	27,500	30,445	35,250
	TOTAL NON-PERSONNEL SERVICES	28,000	26,371	27,500	30,445	35,250
	TOTAL AUDITING SERVICES	28,000	26,371	27,500	30,445	35,250

2025 BUDGET DIVISION: GENERAL GOVERNMENT DEPARTMENT: CITY ATTORNEY

#### **MISSION STATEMENT**

The City Attorney is required by Section 62.09 (12) of the Wisconsin Statutes to handle all legal matters in which the City has an interest.

2025 BUDGET

FUND: 101 DEPT: 51305

## DIVISION: GENERAL GOVERNMENT DEPARTMENT: CITY ATTORNEY

2024 OBJECT 2023 2023 2024 **ESTIMATED** 2025 CODE DESCRIPTION BUDGET ACTUAL BUDGET ACTUAL BUDGET PERSONNEL SERVICES Wages & Salaries 5101 **Regular Payroll** 100,122 101,970 156,063 143,263 165,808 5119 Longevity Pay 69 88 48 0 0 Fringe Benefits 5151 10.303 10.281 10.768 9.885 **Retirement Plan** 11.524 5152 Residency 0 0 0 50 3.075 11,591 11,939 5154 Social Security 11,184 10,960 12,684 5157 **Group Health Insurance** 24,088 24,279 26,573 25,225 29,429 478 5160 **Group Life Insurance** 361 527 209 219 5163 258 212 265 244 265 Workers Compensation 5166 **Unemployment Insurance** 0 0 0 0 0 TOTAL PERSONNEL SERVICES 146.771 148.473 206.223 189.836 223.004 **NON-PERSONNEL SERVICES** Travel/Training 5205 300 315 400 0 400 Seminar Expense 5208 **Travel - City Business** 1.000 14 600 538 600 5211 **Education & Memberships** 500 528 600 862 1,000 **Purchased Services** 5303 Communications 300 300 300 483 420 5315 **Maintenance - Office Equipment** 0 50 50 50 0 5325 2.100 **Contractual Services** 4,500 721 4.000 4.000 5328 Advertising 500 0 0 0 0 Supplies 300 5401 **Office Supplies** 300 93 178 300 5431 Postage 0 0 0 0 0 TOTAL NON-PERSONNEL SERVICES 7,400 2,021 6,250 4,161 6,770 OUTLAY 5804 0 0 **Office Equipment** 0 0 0 TOTAL OUTLAY 0 0 0 0 0 TOTAL CITY ATTORNEY 154,171 150,493 212,473 193,997 229,774

# 2025 BUDGET

## DIVISION: GENERAL GOVERNMENT DEPARTMENT: CITY ATTORNEY

	NUMB FULL-TIME E	-	2024	2024 ESTIMATED	2025 PROPOSED
TITLE OF POSITION	2024	2025	BUDGET	ACTUAL	BUDGET
City Attorney	0.75	1.00	111,215	111,215	114,551
Senior Paralegal	0.73	0.73	44,848	32,048	51,257
Kaukauna Utility Allocation			0	0	0
TOTAL	1.48	1.73	156,063	143,263	165,808



**2025 BUDGET** 

DIVISION: GENERAL GOVERNMENT DEPARTMENT: CLERK

### **MISSION STATEMENT**

Performs duties as required by State Statutes, care and custody of the corporate seal and all papers and records of the City. Attend council meetings and maintain records of proceedings. Coordinate agendas and minutes for other committees, commissions, and boards. Maintain and update the ordinance book. Issue and maintain records for licenses and permits. Administer oaths. Collect, invest, and disburse municipal funds.

### 2024 Goals and Objectives

- Aid in the implementation of the city-wide strategic Plan
- Document Standard operation procedures for this area. Goals is to have six (6) completed
- Meet Legal Advertising deadlines
- Continue to issue various licenses and permits
- Improve the Tax collection process

### 2024 Accomplishments

- Liquor license approval process was completed electronically by City staff.
- Prepared numerous agendas and recording of minutes, resolutions, and ordinances.
- Issued various licenses and permits.
- Maintained City records.
- Administered oaths of office.
- Met legal advertising deadlines.
- Met posting requirements.
- Successfully collected \$21.6M of the tax levy.

### 2025 Goals and Objectives

- Aid in the implementation of the city-wide strategic Plan
- Document Standard operation procedures for this area. Goals is to have six (6) completed
- Meet Legal Advertising deadlines
- Continue to issue various licenses and permits
- Improve the Tax collection process

ITEM	AS OF 12/31/22	AS OF 12/31/23	AS OF 06/30/24
# of council meetings	24	24	12
# of resolutions processed	53	50	23
# of ordinances processed	24	18	12
# of licenses issued	215	220	105
# of dog licenses issued	632	739	517

### Service Efforts:

2025 BUDGET

FUND: 101 DEPT: 51420

DIVISION: GENERAL GOVERNMENT
DEPARTMENT: CLERK

					2024	
OBJECT		2023	2023	2024	ESTIMATED	2025
CODE	DESCRIPTION	BUDGET	ACTUAL	BUDGET	ACTUAL	BUDGET
	PERSONNEL SERVICES					
	Wages & Salaries					
5101	Regular Payroll	157,220	158,613	164,471	185,471	160,792
5107	Overtime Pay	0	590	0	140	0
5119	Longevity Pay	675	675	720	720	0
	Fringe Benefits					
5151	Retirement Plan	8,734	8,695	9,261	10,227	9,244
5152	Residency	4,380	4,395	4,511	5,351	4,246
5154	Social Security	10,266	10,112	10,706	11,879	10,578
5157	Group Health Insurance	24,088	24,279	26,573	26,573	29,429
5160	Group Life Insurance	310	304	332	359	377
5163	Workers Compensation	2,478	2,099	2,392	2,821	1,935
	TOTAL PERSONNEL SERVICES	208,151	209,760	218,966	243,541	216,601
	NON-PERSONNEL SERVICES					
	Travel/Training					
5205	Seminar Expense	800	0	500	0	1,000
5208	Travel - City Business	900	469	800	500	800
5211	Education & Memberships	700	438	700	700	700
	Purchased Services					
5317	Short/Over Cash Receipts	0	6	0	79	0
5325	Contractual Services	17,000	15,388	20,250	15,000	20,000
5328	Advertising	10,000	18,865	15,000	13,000	15,000
5334	Printing Expense	0	0	0	0	0
5392	Uncollected Taxes	0	0	0	0	0
	Supplies					
5401	Office Supplies	2,000	1,046	2,000	2,000	2,000
5402	Desktop Printing Expense	0	0	0	0	0
5422	Data Processing Supplies	500	191	500	400	500
5431	Postage	0	18	0	0	0
5497	Bank & Credit Card Fees	22,000	25,859	11,980	17,000	15,180
5499	Miscellaneous	1,000	(30)	500	0	500
	TOTAL NON-PERSONNEL SERVICES	54,900	62,250	52,230	48,679	55,680
	OUTLAY					
5804	Office Equipment	0	1,703	0	2,000	0
	TOTAL OUTLAY	0	1,703	0	2,000	0
	TOTAL CLERK	263,051	273,713	271,196	294,220	272,281
		203,001	213,113	211,190	294,220	212,201

# 2025 BUDGET

DIVISION: GENERAL GOVERNMENT

DEPARTMENT: CLERK

	NUMBI FULL-TIME E	-	2024	2024 ESTIMATED	2025 PROPOSED
TITLE OF POSITION	2024	2025	BUDGET	ACTUAL	BUDGET
Clerk	1.00	1.00	75,184	89,184	70,772
Accounting Specialist (AP)	1.00	1.00	59,033	59,033	62,231
Accounting Specialist (AR)	0.50	0.50	30,254	37,254	27,789
TOTAL	2.50	2.50	164,471	185,471	160,792



### 2025 BUDGET DIVISION: GENERAL GOVERNMENT DEPARTMENT: POLICE AND FIRE COMMISSIONERS

### **MISSION STATEMENT**

The police and fire commissioners are comprised of members that over see the Fire and Police Chiefs. This body makes policy and hiring decision on behalf of both departments. They meet on an as needed basis.

The costs of Police and Fire Commissioners (\$75 per month).

2025 BUDGET

FUND: 101 DEPT: 51110

# DIVISION: GENERAL GOVERNMENT DEPARTMENT: COMMISSIONERS

2024 OBJECT 2023 2023 2024 ESTIMATED 2025 DESCRIPTION CODE BUDGET ACTUAL BUDGET ACTUAL BUDGET PERSONNEL SERVICES Wages & Salaries 5101 4,500 4,500 4,500 4,500 4,500 **Regular Payroll** Fringe Benefits 0 5154 **Social Security** 65 65 65 65 65 5163 **Workers Compensation** 8 6 8 8 7 TOTAL PERSONNEL SERVICES 4,572 4,573 4,573 4,572 4,573 **NON-PERSONNEL SERVICES** Travel/Training 5205 Seminar Expense 0 0 0 0 0 0 5211 **Education & Memberships** 0 0 0 0 5215 0 0 0 0 0 **Expense Allowance** 0 0 0 0 0 TOTAL NON-PERSONNEL SERVICES TOTAL COMMISSIONERS 4,573 4,573 4,572 4,573 4,572

### 2025 BUDGET DIVISION: GENERAL GOVERNMENT

DEPARTMENT: COMMISSIONERS

	NUMBER OF FULL-TIME EQUIVALENTS 2024			2024 ESTIMATED	2025 PROPOSED
TITLE OF POSITION	2024	2025	BUDGET	ACTUAL	BUDGET
Police & Fire Commissioner	**	**	900	900	900
Police & Fire Commissioner	**	**	900	900	900
Police & Fire Commissioner	**	**	900	900	900
Police & Fire Commissioner	**	**	900	900	900
Police & Fire Commissioner	**	**	900	900	900
TOTAL	0.00	0.00	4,500	4,500	4,500

\*\*FTE calculation not readily determined due to the nature of the position.



2025 BUDGET DIVISION: GENERAL GOVERNMENT DEPARTMENT: COMMON COUNCIL

#### **MISSION STATEMENT**

The City Council will serve the needs and concerns of the City and strive to affect the greatest good for the community as a whole while maintaining a solid perspective between individual rights and the common good.

The City Council will take a leadership position in the community. It will act as the catalyst for new programs based on the needs of the community. The Council will promote cooperation between various segments of the community.

The City Council together with the Mayor and staff will develop and adopt a fiscally responsible budget on an annual basis. This budget will provide the resources to maintain a high quality of service yet must be responsive to economic conditions both within and outside the community.

Based on the realization that the needs of the City are continually changing, the Council will periodically review policies and procedures so that City Government as a whole can maintain a high level of effectiveness.

The Council will strive to keep the citizens informed on matters affecting the community. At the same time, the Council must keep well informed on the needs and concerns of the citizens and respond to these needs in a consistent and prudent manner.

The Council will seek and respect the recommendations of the Mayor, staff members, and various boards and commissions. The Council accepts the fact that good government is a cooperative process and that encouraging and accepting these recommendations does not diminish the authority of the Council.

The Council will continue to be cognizant of the needs of City employees and strive for a satisfying work experience. The Council will encourage its employees to upgrade their skills.

The Council will continue to identify areas within the community that need special attention and develop programs for their improvement.

The Council will encourage legislation at the County, State and Federal levels that is in the best interest of the community.

The Council will promote the community both within and outside.

2025 BUDGET

FUND: 101 DEPT: 51105

# DIVISION: GENERAL GOVERNMENT DEPARTMENT: COMMON COUNCIL

					2024	
OBJECT	DECODIDITION	2023	2023	2024	ESTIMATED	2025
CODE	DESCRIPTION	BUDGET	ACTUAL	BUDGET	ACTUAL	BUDGET
	PERSONNEL SERVICES					
	Wages & Salaries					
5404	•	41 040	11 000	44 400	44 400	44 400
5101	Regular Payroll	41,040	41,880	44,400	44,400	44,400
	Fringe Benefits		0			
5154	Social Security	595	607	644	644	644
5163	Workers Compensation	221	161	227	75	71
5166	Unemployment Insurance	0	0	0	0	0
	TOTAL PERSONNEL SERVICES	41,856	42,649	45,271	45,119	45,115
	NON-PERSONNEL SERVICES					
	Travel/Training					
5205	Seminar Expense	2,000	1,883	2,400	1,800	2,400
5208	Travel - City Business	1,500	520	1,200	500	1,200
5211	Education & Memberships	5,020	5,725	5,725	0	6,500
	Supplies					
5499	Miscellaneous	50	0	50	0	50
	TOTAL NON-PERSONNEL SERVICES	8,570	8,129	9,375	2,300	10,150
	TOTAL COMMON COUNCIL	50,426	50,777	54,646	47,419	55,265

# 2025 BUDGET

DIVISION: GENERAL GOVERNMENT DEPARTMENT: COMMON COUNCIL

	2024	2025			
	FULL-TIME E	QUIVALENTS	2024	ESTIMATED	PROPOSED
TITLE OF POSITION	2024	2025	BUDGET	ACTUAL	BUDGET
Alderperson	**	**	6,600	6,600	6,600
Alderperson	**	**	5,400	5,400	5,400
Alderperson	**	**	5,400	5,400	5,400
Alderperson	**	**	5,400	5,400	5,400
Alderperson	**	**	5,400	5,400	5,400
Alderperson	**	**	5,400	5,400	5,400
Alderperson	**	**	5,400	5,400	5,400
Alderperson	**	**	5,400	5,400	5,400
TOTAL	0.00	0.00	44,400	44,400	44,400



**2025 BUDGET** 

DIVISION: GENERAL GOVERNMENT DEPARTMENT: COMMUNITY ENRICHMENT

### MISSION STATEMENT

To develop and promote municipal programs that foster an appreciation of the arts, provide healthy lifestyle options, and utilize Kaukauna's parks and public places to the greatest extent possible.

### 2024 Goals and Objectives

- Complete a new Special Event Application process for external community groups.
- Continue to evaluate Park Pavilion and Park Playground renovations.
- Complete Park Master Plan with Planning & Community Development and Parks Departments.
- Combine the current Grignon Mansion Executive Director position with the Community Enrichment Department. Successfully create new position of Community Enrichment Program Manager.
- Complete sports fee agreement with service organizations/clubs.
- Hire Community Enrichment Coordinators for the Live! At Hydro Music Series and Farmers Market
- Community Enrichment Program Manager to learn and understand Community Enrichment Dept and work with Recreation Program Manager on new programming ideas.
- Monitor Park and public space use in 2024

### 2024 Accomplishments

- Added additional activities, vendors, food trucks at Live! From Hydro Park Music Series.
- Increased sponsorships for Live! At Hydro by 20%.
- Evaluated Grignon Mansion Executive Director position, Community Enrichment Coordinator and Recreation Program Manager positions and determined new job descriptions and pay grade
- Successfully hired new Community Enrichment Program Manager and two Community Enrichment Coordinators
- Successfully opened Jonen Park Pavilion
- Successfully opened LaFollette Park Playground Renovation
- Farmers Market increased social media followers by 4%. Increase engagement by 62%.
- Live! At Hydro increase on social media "likes" by 35.6%. Increase in visits by 11%.
- Successfully added 1000 Islands Environmental Center to the Community Enrichment Department
- Successfully held Electric City River Jam

### 2025 Goals and Objectives

- Complete a new Special Event Application process for external community groups.
- Continue to evaluate Park Pavilion and Park Playground renovations.
- Complete Park Master Plan with Planning & Community Development and Parks Departments.
- Complete sports fee agreement with service organizations/clubs.
- Hire Community Enrichment Program Manager for the Live! At Hydro Music Series, ECRJ and Farmers
  Market

2025 BUDGET

FUND: 101 DEPT: 51411

# DIVISION: GENERAL GOVERNMENT DEPARTMENT: COMMUNITY ENRICHMENT

					2024	
OBJECT		2023	2023	2024	ESTIMATED	2025
CODE	DESCRIPTION	BUDGET	ACTUAL	BUDGET	ACTUAL	BUDGET
	PERSONNEL SERVICES					
	Wages & Salaries					
5101	Regular Payroll	99,912	100,003	124,977	133,407	182,369
5104	Temporary Payroll	28,041	17,345	25,000	18,651	18,372
5119	Longevity Pay	0	0	0	0	0
	Fringe Benefits					
5151	Retirement Plan	6,794	6,805	7,277	9,205	12,675
5152	Residency	0	0	0	0	4,149
5154	Social Security	8,050	7,590	9,923	10,476	14,218
5157	Group Health Insurance	24,088	24,279	26,573	31,487	58,858
5160	Group Life Insurance	111	102	141	119	125
5163	Workers Compensation	4,094	2,812	3,888	4,531	5,079
	TOTAL PERSONNEL SERVICES	171,090	158,936	197,779	207,876	295,845
	NON-PERSONNEL SERVICES					
	Travel/Training					
5205	Seminar Expense	300	165	0	0	0
5208	Travel - City Business	50	0	0	0	0
5211	Education & Memberships	50	0	0	0	0
	Purchased Services					
5303	Communications	0	300	300	600	300
5325	Contractual Services	0	0	0	0	0
5334	Printing Expense	200	0	200	318	300
5340	Rent - Equipment	200	0	0	0	0
5922	Farmers Market Expenses	2,000	2,814	2,500	2,500	2,500
5923	Hydro Live Expenses	48,000	53,022	48,000	48,000	48,000
5924	Fox Firecracker 5K	1,500	1,186	1,500	1,200	1,500
	Supplies					
5401	Office Supplies	100	70	100	0	0
5402	Desktop Printing Expense	100	0	0	0	0
	TOTAL NON-PERSONNEL SERVICES	52,500	57,557	52,600	52,618	52,600
	OUTLAY					
5804	Office Equipment	0	671	0	0	0
	TOTAL OUTLAY	0	671	0	0	0
	TOTAL COMMUNITY ENRICHMENT	223,590	217,163	250,379	260,494	348,445
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# 2025 BUDGET

# DIVISION: GENERAL GOVERNMENT DEPARTMENT: COMMUNITY ENRICHMENT

	-	ER OF QUIVALENTS	2024	2024 ESTIMATED	2025 PROPOSED
TITLE OF POSITION	2024	2025	BUDGET	ACTUAL	BUDGET
Community Enrichment Director Community Enrichment Program Manager	1.00 0.30	1.00 1.00	105,457 19,520	107,457 25,950	113,225 69,144
TOTAL	1.30	2.00	124,977	133,407	182,369



2025 BUDGET DIVISION: GENERAL GOVERNMENT DEPARTMENT: ELECTION

### **MISSION STATEMENT**

#### Administration of elections per State Statutes.

### 2024 Goals and Objectives

- Continue using Badger Election Books for the 2024 Elections
- Conduct two elections in 2023 and four in 2024. Ongoing training for election officials and staff.
- Continue to use the Community Room and Council Chambers as polling places

### 2024 Accomplishments

- Conducted two elections in 2023 and four in 2024. Provided ongoing training for election officials and staff.
- Recruited poll workers for all early voting and election day allowing both locations to be fully staffed
- Submitted polling information to the county by the required deadline
- Setup and establish process for Badger Election Books

#### 2025 Goals and Objectives

- Continue using Badger Election Books for the 2025 Elections
- Conduct four elections in 2024 and two in 2025. Ongoing training for election officials and staff.
- Continue to use the Community Room and Council Chambers as polling places.

ELECTION	NO. OF REGISTERED VOTERS	ELECTION DAY CHANGES
Primary – 2/21/23	10,072	15
Spring – 4/4/23	10,085	78
Spring – 4/2/24	9,875	72
Partisan Primary 8/13/23	9,872	80
General Election 11/5/24		

### Service Efforts:

2025 BUDGET

FUND: 101 DEPT: 51425

# DIVISION: GENERAL GOVERNMENT DEPARTMENT: ELECTIONS

2024 OBJECT 2023 2023 2024 **ESTIMATED** 2025 CODE DESCRIPTION BUDGET ACTUAL BUDGET ACTUAL BUDGET PERSONNEL SERVICES Wages & Salaries 5101 1,000 9,000 9,000 **Regular Payroll** 951 4,500 5104 **Temporary Payroll** 16,000 8.635 16,000 16,000 16,000 5107 **Overtime Pay** 0 0 0 500 0 Fringe Benefits 5151 **Retirement Plan** 0 0 0 155 313 77 5154 48 689 205 410 **Social Security** 5160 **Group Life Insurance** 0 0 0 5 5 0 0 0 28 5163 Workers Compensation 14 5166 **Umeployment Insurance** 0 0 0 0 0 25,689 TOTAL PERSONNEL SERVICES 17,077 9,634 21,393 25,742 NON-PERSONNEL SERVICES Travel/Training 5205 Seminar Expense 200 0 200 200 300 5208 0 **Travel - City Business** 100 100 100 100 Purchased Services 6,737 2,100 5325 **Contractual Services** 2,100 2,100 2,100 5334 **Printing Expense** 4,000 0 2,200 2,200 2,200 Supplies 5401 **Office Supplies** 4,000 5,316 6,500 5,000 6,500 5431 5,000 5,000 5,000 Postage 3,000 0 5499 **Miscellaneous** 250 0 250 250 250 TOTAL NON-PERSONNEL SERVICES 12,054 13,650 16,350 14.850 16,450 OUTLAY 5804 2,000 0 0 0 0 **Office Equipment** 5807 Machinery, Tools & Instruments 0 0 0 0 0 TOTAL OUTLAY 2.000 0 0 0 0 TOTAL ELECTIONS 32,727 42,039 42,192 21,687 36,243

2025 BUDGET DIVISION: GENERAL GOVERNMENT DEPARTMENT: FINANCE

#### **MISSION STATEMENT**

The finance department is responsible for planning, directing, and administering the major functions of accounting, budgeting, financial reporting, employer insurance management, and electronic data processing to insure the City's financial stability and compliance with goals, policies, and regulations.

#### 2024 Goals and Objectives

- Support the implementation of the City wide Strategic Plan.
- Increase the awareness and use of the online tax payment by 2% in 2024 tax collection cycle.
- Increase the use of financial agency use of the tax collection software by 5% of total collection vs. last year in the 2024 collection cycle.
- Enhance the Civic Promotion Financial Support process that was created in 2023. Ensure the process is being followed in 2024.
- Create a better-defined process for the Capital improvement Plan request. Create an information summary for the request to use to give context to the request.
- Create Standard Operating Procedures for the new Accounting Software. My goal is to have 12 done by year end.
- Continue to report and track the ARPA Fund spend and project list. Ensure the annual reporting is done by the deadline.
- Implement a quarterly review of the Budget to Actuals with Department heads
- Lead the efforts to define the outlook of the Public Library Space
- Continue to work with any new developers on creative ways the city can help them locate within the City of Kaukauna.

### 2024 Accomplishments

- Aided in rolling out the Citywide Strategic Plan
- Saw an increase in agency use of tax collection software of 16%
- Rolled out the Civic Promotion financial support request process
- Created 35 operating procedures for the new accounting software
- Reported, tracked, and provided updates to staff and council on ARPA funding
- Lead the efforts to define the outlook for library space. Currently sitting in Landowners court in terms on deciding on the building.

2025 BUDGET DIVISION: GENERAL GOVERNMENT DEPARTMENT: FINANCE

#### 2024 Accomplishments (continued)

- Worked with one of the largest developers (The Reserve) on Developer's agreement, Hotel and Dreamville on the finances and challenges each project presented.
- Completed a draft of the People and operating plan that is in motion for the 2025.
- Administered the bond issuance for the 2024 Capital Borrowing, month end close process, and 2024 Budget process.
- Continued working with multiple developers on projects within the Developer and City Tax Increment District (TID) to come up with an incentive package that works for the project and the city.
- Managed the 2025 budget process, while looking for ways to ensure the city services stay in place and the tax rate stays in line with expectations.

### 2025 Goals and Objectives

- Continue to support the moving the City wide Strategic Plan initiatives forward.
- Roll out the expense reimbursement module within Paycor
- Make at least 2 enhancements within the NetSuite Accounting system
- Implement a budgeting software for the 2026 budget that will house all the details in one spot and streamline the budget creation process.
- Capital Request form Create a better-defined process for the Capital improvement Plan request. Create an information summary for the request to use to give context to the request.
- Review and Update 12 Standard Operating Procedures for the Finance/Accounting areas.
- Implement a quarterly review of the Budget to Actuals with Department heads
- Continue to work with any new developers on creative ways the city can help them locate within the City of Kaukauna.

2025 BUDGET

FUND: 101 DEPT: 51510

# DIVISION: GENERAL GOVERNMENT

DEPARTMENT: FINANCE

					2024	
OBJECT		2023	2023	2024	ESTIMATED	2025
CODE	DESCRIPTION	BUDGET	ACTUAL	BUDGET	ACTUAL	BUDGET
	PERSONNEL SERVICES					
5404	Wages & Salaries	207 420	006 040	240.670	070 770	245 004
5101	Regular Payroll	207,430	206,913	219,670	272,770	315,801
5107 5119	Overtime Pay	0 180	0 180	0 265	0 265	0
5119	Longevity Pay Fringe Benefits	100	100	200	205	0
5151	Retirement Plan	23,169	23,132	24 950	28,547	22.220
5151		23,109	23,132	24,850 0	28,547	32,230
5152 5154	Residency Social Security	15,882	0 14,867	16,825	20,387	0 24,159
5154 5157	Group Health Insurance	48,175	48,557	53,145	60,347	70,739
5157	Group Health Insurance Group Life Insurance	40,175	40,557 186	53,145 204	200	210
5163	Workers Compensation	353	290	374	464	505
5105	TOTAL PERSONNEL SERVICES	295,392	294,127	315,333	382,980	443,644
		200,002	204,121	010,000	002,000	440,044
	NON-PERSONNEL SERVICES					
	Travel/Training					
5205	Seminar Expense	2,500	1,233	1,500	500	1,500
5208	Travel - City Business	600	189	500	200	500
5211	Education & Memberships	700	214	700	1,400	700
	Purchased Services					
5303	Communications	660	586	1,020	583	600
5325	Contractual Services	129,500	178,121	118,500	134,500	154,350
5332	Shared Services	(37,465)	(37,465)	(37,934)	(37,934)	(52,128)
5334	Printing Expense	1,000	925	900	1,500	1,400
	Supplies					
5401	Office Supplies	300	69	300	150	300
5402	Desktop Printing Expense	200	0	200	0	200
5422	Data Processing Supplies	0	0	0	0	0
5423	Filing Fees	0	0	0	0	0
	TOTAL NON-PERSONNEL SERVICES	97,995	143,873	85,686	100,899	107,422
	OUTLAY					
	KITD User Fees	0	0	0		
	KITD Infrastructure Mtnce/Replace	0	0	0		
5804	Office Equipment	0	2,328	0	0	0
	TOTAL OUTLAY	0	2,328	0	0	0
	TOTAL FINANCE	393,387	440,328	401,019	483,879	551,066

# 2025 BUDGET DIVISION: GENERAL GOVERNMENT DEPARTMENT: FINANCE

			2024	2025	
	FULL-TIME EC	•	2024	ESTIMATED	PROPOSED
TITLE OF POSITION	2024	2025	BUDGET	ACTUAL	BUDGET
Finance Director	1.00	1.00	140,199	140,699	147,943
Senior Accountant	1.00	1.00	79,471	90,671	102,756
Payroll Coordinator	0.00	1.00	0	41,400	65,102
TOTAL	2.00	3.00	219,670	272,770	315,801

### 2025 BUDGET DIVISION: GENERAL GOVERNMENT DEPARTMENT: HUMAN RESOURCES

#### **MISSION STATEMENT**

The Human Resources Department provides effective human resources services to all employees of the City, maintains compliance with all regulations (Local, State & Federal) and administers all Human Resources policies and procedures. This is accomplished through the following functions: labor relations, policy and procedure development, recruitment and hiring, human resource records maintenance, employee counseling, employee assistance program, unemployment compensation, employee orientation, wage and salary administration, benefits administration, law compliance, training and education, and employee relations.

#### 2024 Goals and Objectives

- Complete tactics within the City Strategic Plan.
- Research feasibility of additional state benefit offerings.
- Complete negotiations with IAF Kaukauna Local 1594

#### 2024 Accomplishments

- Implemented new HRIS system.
- Implemented results of 2022 compensation study.
- Continued implementation of performance management system.

### 2025 Goals

- Continue tactics within the City Strategic Plan.
- Research feasibility of additional benefit offerings.
- Research additional functionality within Paycor or alternative for:
  - □ Compensation Management
  - Benefit Management
  - □ Performance Management
  - □ Time & Schedule Management
  - Leave Management
  - □ Onboarding/Offboarding
- Re-evaluate job descriptions, market compensation comparison, and internal pay equity.
- Audit personnel files, documents, medical records, I-9 retention for compliance and implement a document retention policy and procedure.

2025 BUDGET

FUND: 101 DEPT: 51415

# DIVISION: GENERAL GOVERNMENT DEPARTMENT: HUMAN RESOURCES

					2024	
OBJECT		2023	2023	2024	ESTIMATED	2025
CODE	DESCRIPTION	BUDGET	ACTUAL	BUDGET	ACTUAL	BUDGET
	PERSONNEL SERVICES					
	Wages & Salaries					
5101	Regular Payroll	160,423	162,416	252,667	180,987	196,677
5118	Merit Incentives	0	0	0	0	16,000
5119	Longevity Pay	0	0	0	0	0
	Fringe Benefits					
5151	Retirement Plan	10,909	11,052	17,434	12,488	13,669
5152	Residency	0	0	4,181	0	0
5154	Social Security	12,272	11,603	19,329	13,346	15,046
5157	Group Health Insurance	48,175	48,557	79,718	35,725	41,310
5160	Group Life Insurance	126	113	184	125	131
5163	Workers Compensation	273	227	430	308	315
	TOTAL PERSONNEL SERVICES	232,178	233,968	373,943	242,979	283,148
	NON-PERSONNEL SERVICES					
	Travel/Training					
5208	Travel - City Business	300	90	300	525	600
5211	Education & Memberships	1,500	986	1,500	1,750	1,500
5218	Tuition Reimbursement Program	8,000	7,265	8,000	6,000	8,000
	Purchased Services					
5303	Communications	540	319	300	425	300
5325	Contractual Services	102,000	106,820	52,000	52,000	58,000
5326	Recuritment Expenses	8,200	13,542	11,000	6,000	12,500
5328	Advertising	0	0	0	420	0
5332	Shared Services	(31,280)	(31,280)	(39,307)	(39,307)	(32,321)
5334	Printing Expense	0	0	0	0	0
5385	Employee Wellness Program	2,000	3,482	2,100	1,500	3,500
5398	Employee Safety Program	1,500	345	1,500	350	1,500
5399	Employee Assistance Program	3,000	2,406	3,700	2,500	4,000
	Supplies					
5401	Office Supplies	300	181	300	400	500
5402	Desktop Printing Expense	200	180	200	400	450
	TOTAL NON-PERSONNEL SERVICES	96,260	104,335	41,593	32,963	58,529
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	TOTAL HUMAN RESOURCES	328,438	338,303	415,536	275,942	341,677

# 2025 BUDGET

### DIVISION: GENERAL GOVERNMENT DEPARTMENT: HUMAN RESOURCES

	NUMB FULL-TIME E		2024 ESTIMATED	2025 PROPOSED	
TITLE OF POSITION	2024 2025 B		BUDGET	ACTUAL	BUDGET
Human Resources Director	1.00	1.00	118,353	103,353	121,270
HR/Payroll Generalist	1.00	0.00	64,628	8,948	0
Communications Manager	1.00	1.00	69,686	68,686	75,407
TOTAL	3.00	2.00	252,667	180,987	196,677



### 2025 BUDGET DIVISION: GENERAL GOVERNMENT DEPARTMENT: INFORMATION TECHNOLOGY

### **MISSION STATEMENT**

To serve as a driving force in the City's progress through the strategic application of Information technology. We are dedicated to providing robust, secure, and efficient IT solutions that support the City's mission, improve service delivery and promote digital excellence.

### 2024 Goals and Objectives

- Upgrade PD Host and repurpose the existing one as an offsite backup device
- Upgrade 70% of the City's switches
- Clean up and organization of all data closets
- Upgrading all wireless access points throughout city facilities
- Upgrade internet connection speed and implement a redundant solution
- Complete asset inventory and replacement schedule
- Improve our cybersecurity posture by implementing workstation best practices

#### 2024 Accomplishments

- Oversaw project to install a new host server for the Police Department and the repurposing of the existing host as an offsite backup server at the SPAR building.
- Upgraded aging switches at MSB, Fire Station and SPAR data closets including removing old, outdated fiber transceivers
- Upgraded all wireless access points throughout city facilities to provided secure, fast, wireless internet connectivity
- Worked with Spectrum to increase our internet connection speed to support increased use of internet and internet related systems. Went from 100mbps to 500mbps
- Upgraded our Crowdstrike end point protection system to include Spotlight vulnerability scanning of all computers and servers
- Oversaw and managed the IT plan for the new municipal pool buildings including working with the electrical engineer on the data design and procuring and installing all computer equipment
- Transitioned from a shared remote solution with Kaukauna Utilities to our own LogMeIn subscription
- Upgraded Security Awareness training system to include advanced malicious and phishing emails detection

### 2025 BUDGET DIVISION: GENERAL GOVERNMENT DEPARTMENT: INFORMATION TECHNOLOGY

### 2024 Accomplishments (continued)

- Moved the City off ZIX email encryption and Office 365 backup system saving the City \$3700 a year
- Added a redundant firewall for improved network reliability if one should fail
- Implemented a VPN solution for the City to allow for remote access of City systems
- · Procured an inventory tracking system and started recording assets into it
- Managed project to convert all permit data from MyGov website into CloudPermit
- Upgraded several Cradlepoint devices to allow for tracking in Spillman

#### 2025 Goals and Objectives

- Upgrade entire copier fleet and separate our printer services portal from Kaukauna Utilities
- Roll out Multifactor Authentication for Microsoft 365
- Convert from traditional fax lines to a digital faxing service which will allow us to get rid of multiple fax machines and save money on those fax lines.
- Implement Malicious Domain Blocking System offered through MS-ISAC
- Clean up and organization of MSB, PD and Fire data closets
- Install new desk phones for all City buildings
- Implement a redundant internet solution
- Complete asset inventory and replacement schedule
- Implement IP And Domain monitoring service through MS-ISAC
- Upgraded all Cradlepoints to allow for Netcloud licensing for easier accessibility and proper support of those devices
- Inventory and audit the security camera system and replace camera servers at MSB, PD and install a new camera station server at SPAR

2025 BUDGET

FUND: 101 DEPT: 51430

### DIVISION: GENERAL GOVERNMENT DEPARTMENT: INFORMATION TECHNOLOGY

2024 OBJECT 2023 2023 2024 **ESTIMATED** 2025 CODE DESCRIPTION BUDGET ACTUAL BUDGET ACTUAL BUDGET PERSONNEL SERVICES Wages & Salaries 5101 90.651 **Regular Payroll** 85,356 85,368 89,951 96,079 **Longevity Pay** 5119 0 0 0 0 0 Fringe Benefits 5.804 5.809 6.207 6.255 6.677 5151 **Retirement Plan** 5152 Residency 0 0 0 0 0 7,350 5154 Social Security 6,530 6.213 6,881 6.735 5157 **Group Health Insurance** 24.088 24,279 26,573 26,573 29,429 5160 **Group Life Insurance** 60 175 193 212 223 5163 145 120 153 154 154 Workers Compensation TOTAL PERSONNEL SERVICES 121,983 121,963 129,958 130,580 139,912 NON-PERSONNEL SERVICES Travel/Training 5211 **Education & Memberships** 8,100 688 7,600 2,700 3,000 **Purchased Services** 5303 Communications 0 1.062 900 1.000 1.000 20,000 5304 Computing 10,000 24,170 19,000 19,000 5305 43,100 22,425 26,000 25,000 29,000 Cybersecurity 5315 Maintenance - Office Equipment 0 0 0 0 5324 0 0 0 0 **User Licencina** 191,000 5325 **Contractual Services** 190,700 172,938 220,000 203,000 5332 **Shared Services** (38, 324)(38,324) (37,671) (34, 685)(34, 685)Supplies 5401 **Office Supplies** 0 3,308 0 18 0 5420 **Data Center** 25,000 50,167 40,000 40,000 40,000 TOTAL NON-PERSONNEL SERVICES 242,215 240,073 275,176 240,394 258,329 OUTLAY 5804 **Office Equipment** 0 0 0 0 0 TOTAL OUTLAY 0 0 0 0 0 TOTAL INFORMATION TECHNOLOGY 364,198 362,036 405,134 370,974 398,241

# 2025 BUDGET

# DIVISION: GENERAL GOVERNMENT DEPARTMENT: INFORMATION TECHNOLOGY

	-	ER OF	2024	2025	
	FULL-TIME E	QUIVALENTS	2024	ESTIMATED	PROPOSED
TITLE OF POSITION	2024	2025	BUDGET	ACTUAL	BUDGET
IT Manager	1.00	1.00	89,951	90,651	96,079
TOTAL	1.00	1.00	89,951	90,651	96,079

### 2025 BUDGET DIVISION: GENERAL GOVERNMENT DEPARTMENT: MAYOR

#### **MISSION STATEMENT**

The Office of the Mayor coordinates and administers the operations of city government; carries out the policies adopted by the Mayor and Common Council; appoints members to committees, commissions and boards subject to the approval of the Council; works with the Council in identifying and solving problems facing the city and in implementing appropriate measures for the welfare of the citizens of Kaukauna; monitors performance of staff in carrying out programs to achieve city goals; prepares the annual executive budget; seeks to achieve effective coordination and efficient delivery of services to assure economy, accountability and responsiveness to the citizens' needs.

Each budget requires more creative thinking than the previous as our City continues to grow and prosper.

#### 2024 Goals and Objectives

- Implement the City-wide Strategic Plan
- Increase tax base through new residential and commercial/industrial developments
- Continue to work with developer on a 75-room hotel in Commerce Crossing
- Continue to work with the developer on the independent living, assisted living, memory care facility in Commerce Crossing
- Continue to work with KHS Civic Engagement Class on developing a program giving to special city projects.
- Continue to work with KHS Civic Engagement Class on expanding the pavilion, adding a tow rope at the sledding hill and an ice rink at Grignon Park
- Continue the work to update our parks to include amenities such as a new sports complex (baseball fields), a pickle ball complex and a music pavilion/amphitheater at Hydro Park.
- Reconstruct our 2nd and 3rd street alley plazas and add murals to some buildings to make our downtown more vibrant.
- Work with Planning/Community Development, Community Enrichment, and Parks Departments to develop a Park Master Plan
- Develop a plan to revitalize the underutilized greenspace in Central Park

#### 2024 Accomplishments

- Collaborated with staff to implement the first ever City-wide Strategic Plan.
- Increased the tax base through 90 new residential single-family homes
- Increased tax base through the construction/rehabilitation of industrial and commercial properties (Tann Corporation, Straightline Refrigeration Manufacturing, Bassett Mechanical, Hindu Temple, U-Haul)
- Helped secure an offer to purchase and developers 'agreement on a 75-room hotel in Commerce Crossing. Broke ground in September 2024
- Executed offer to purchase and developers' agreement for The Reserve the independent living, assisted living, memory care facility in Commerce Crossing Tentative groundbreaking December 2024
- Broke ground on the Pickleball Courts at La Follette Park

### 2025 BUDGET DIVISION: GENERAL GOVERNMENT DEPARTMENT: MAYOR

#### 2024 Accomplishments (continued)

- Reconstructed our 2nd and 3rd street alley plazas and added a mural to some buildings to make our downtown more vibrant.
- Created the Merit Incentive Recommendations and Review Committee
- Attended three Chief Executive Conferences and the League of Wisconsin Municipalities Annual Conference with 5 City Council members.
- Executed offer to purchase and developers' agreement for Klink Equipment 97,000 sq ft
- Spoke at numerous public events such as Memorial Day, Veterans Day, UA-400 Apprentice Signing Day
- Spoke at numerous ribbon cuttings for new business' that opened in Kaukauna
- Appointed to the Metropolitan Planning Organization (MPO) Policy Board.
- Worked with CGI Digital to produce 4 City of Kaukauna Video Tours
- New Music Festival back to Kaukauna (ECRJ) Electric City River Jam Coming in 2025.
- Annexation of 19.72 acres Mader Farm into Kaukauna creating 60 RSF lots

#### 2025 Goals and Objectives

- Continue working with staff to implement the City-wide Strategic Plan
- Increase tax base through new residential and commercial/industrial developments
- Continue to work with the developer on the independent living, assisted living, memory care facility in Commerce Crossing
- Work to attract businesses to the 142+ acres annexed into our Commerce Crossing Business Park
- Continue to work with KHS Civic Engagement Class on developing a program giving to special city projects.
- Continue to work with KHS Civic Engagement Class on expanding the pavilion, adding a tow rope at the sledding hill and an ice rink at Grignon Park.
- Continue the work to update our parks to include amenities such as a new sports complex (baseball fields), and a music pavilion/amphitheater at Hydro Park.
- Continue to upgrade LaFollette Park to include new restrooms, resurfacing the basketball court and parking lot
- Update Strassburg Park playground
- Work with Community Enrichment to bring more special events to our community (Pickleball Tournament, Sidewalks Sales, Chalk Walk, Community Scavenger Hunt, Bingo in the Park, Packers in the Park, Movie Night at the Aquatic Center)

2025 BUDGET

FUND: 101 DEPT: 51405

# DIVISION: GENERAL GOVERNMENT DEPARTMENT: MAYOR

					0004	
OBJECT		2023	2023	2024	2024 ESTIMATED	2025
CODE	DESCRIPTION	BUDGET	ACTUAL	2024 BUDGET	ACTUAL	BUDGET
CODE	DESCRIF HON	BODGET	ACTUAL	BODGET	ACTUAL	BODGET
	PERSONNEL SERVICES					
	Wages & Salaries					
5101	Regular Payroll	139,934	139,234	145,628	145,978	154,772
5119	Longevity Pay	0	00,201	0	0	0
• • • •	Fringe Benefits	Ū	Ũ	0	0	Ū
5151	Retirement Plan	9,516	9,474	10,048	10,072	10,757
5152	Residency	2,984	0	3,163	7,324	3,372
5154	Social Security	10,705	10,145	11,141	10,836	11,840
5157	Group Health Insurance	33,793	34,062	37,290	37,291	41,310
5160	Group Life Insurance	414	341	372	305	320
5163	Workers Compensation	2,971	2,440	2,858	2,859	2,584
	TOTAL PERSONNEL SERVICES	200,317	195,696	210,500	214,665	224,955
	NON-PERSONNEL SERVICES					
	Travel/Training					
5205	Seminar Expense	1,000	1,121	1,000	600	1,000
5208	Travel - City Business	1,200	1,221	1,200	1,200	1,200
5211	Education & Memberships	800	0	500	0	0
5215	Expense Allowance	3,500	1,443	3,500	2,500	2,500
	Purchased Services					
5303	Communications	300	420	300	300	300
5315	Maintenance - Office Equipment	0	0	0	0	0
5325	Contractual Services	0	120	0	0	0
5334	Printing Expense	2,500	2,261	2,000	2,000	2,000
5340	Rent - Equipment	800	925	800	800	800
	Supplies			500		
5401	Office Supplies	500	807	500	600	600
5402	Desktop Printing Expense	0	0	0	0	0
5422	Data Processing Supplies	0	0	0	0	0
5499	Miscellaneous TOTAL NON-PERSONNEL SERVICES	500 11,100	62 8,380	500 10,300	1,000 9,000	500 8,900
	I UTAL NUN-PERSONNEL SERVICES	11,100	8,380	10,300	9,000	8,900
	OUTLAY					
5804	Office Equipment	0	0	0	0	0
	TOTAL OUTLAY	0	0	0	0	0
		0	0	U	0	0
	TOTAL MAYOR	211,417	204,076	220,800	223,665	233,855
		,	== ., <b>e</b> . <b>b</b>			,

# 2025 BUDGET DIVISION: GENERAL GOVERNMENT DEPARTMENT: MAYOR

	NUMB FULL-TIME E	2024	2024 ESTIMATED	2025 PROPOSED	
TITLE OF POSITION	2024	2025	BUDGET	ACTUAL	BUDGET
Mayor Administrative Coordinator	1.00 1.00	1.00 1.00	92,915 52,713	92,915 53,063	98,573 56,199
TOTAL	2.00	2.00	145,628	145,978	154,772

### 2025 BUDGET DIVISION: GENERAL GOVERNMENT DEPARTMENT: MUNICIPAL SERVICE BUILDING MAINTENANCE

### **MISSION STATEMENT**

The Municipal Service Building (a.k.a. City Hall) maintenance is responsible for janitorial services as well as all maintenance throughout the building. The janitorial service is a contracted service. Most of the maintenance is also contracted with some of the smaller items being managed by Department of Public Works laborers.

2025 BUDGET

FUND: 101 DEPT: 51606

# DIVISION: GENERAL GOVERNMENT DEPARTMENT: MUNICIPAL BUILDING

l					0004	
					2024	
OBJECT		2023	2023	2024	ESTIMATED	2025
CODE	DESCRIPTION	BUDGET	ACTUAL	BUDGET	ACTUAL	BUDGET
	NON-PERSONNEL SERVICES					
	Purchased Services					
5303	Communications	0	0	0	2,500	2,500
5306	Heating Fuels	6,200	1,653	5,100	3,500	5,000
5309	Water, Sewer & Electric	45,000	43,386	41,000	41,000	41,000
5312	Maintenance - Building	22,000	12,760	22,450	12,000	13,000
5321	Maintenance - Other Equipment	0	125	0	0	100
5325	Contractual Services	37,950	41,546	40,950	52,000	53,000
	TOTAL NON-PERSONNEL SERVICES	111,150	99,470	109,500	111,000	114,600
	OUTLAY					
5804	Office Equipment	5,000	256	5,000	5,000	20,000
	TOTAL OUTLAY	5,000	256	5,000	5,000	20,000
	TOTAL MUNICIPAL BUILDING	116,150	99,727	114,500	116,000	134,600

2025 BUDGET DIVISION: GENERAL GOVERNMENT DEPARTMENT: MUNICIPAL JUDGE

#### **MISSION STATEMENT**

The Municipal Judge has such jurisdiction as provided by law and Sec. 755.045 of the Wisconsin State Statutes and exclusive jurisdiction of violations of City ordinances. The procedures of Municipal Court are in accordance with Sec. 1.02, 1.04, and 1.15 of the Municipal Code and Chapters 343, 345, 755, 800, and 911 of the Wisconsin State Statutes.

#### 2024 Goals and Objectives

The municipal court has been operated between January 2023 and May 2024 with an interim judge. A new clerk of courts was also hired in June 2024. Between 2022 and January 2023, there had been several clerks in succession, and there were problems in having all tasks completed. A clerk was hired in January 2023 who began the task as time allowed to identify and complete tasks that had been ignored previously. She retired in early June 2024. A new clerk of courts was hired in June 2024 to replace the retiring clerk. She is currently being trained in duties for her position and is progressing much more quickly than anticipated. We have also identified a backlog of cases with no dispositions of those cases transmitted back to the police department for the years 2020 – 2024. Part of her responsibilities will be to clear the backlog of cases from at least 2020 forward as time permits. She will also work on the following tasks and attempt to identify areas which could be processed more efficiently.

- Update all of the forms our department uses
- Re-start the SDC reporting which has been at least 1.5 years since our department has done anything with SDC
- Look at the status of payment plans that had been granted by the court and cancel those plans that are delinquent and not receiving payments so that they can be moved to SDC for collection.
- Develop and institute entering notes, orders, judgements and correspondence in each case file and the scheduling, which had been missing previously
- Both the judge and clerk come to their position without prior experience. It will be incumbent on both to complete all the initial training for both the clerk and judge positions and develop mastery of tasks for each position. This will also entail participation in continuing education programs offered by the state.

#### **2024 Accomplishments**

- The clerk has begun the task of clearing the backlog of dispositions of cases to be transmitted back to the police department that existed when she came into the office in 2024. It is an ongoing task that she works on as time permits while remaining current on citations that come into the court. There are 844 citations transmitted to the municipal court from the Police Department from 2020 through June 2024 that the Police Department has no record of dispositions being returned. That is not to say that they have not had dispositions, rather that the dispositions have not been transmitted back to the Police Department. The largest concentration of missing files is from 2022 when the Municipal Court had a succession of clerks of court. The final reconciliation will be a manual search for the missing dispositions and transmission back to the Police Department.
- The court has continued to hold hearings at the middle school and high school one day each month during the school year to dispose of truancy and other issues at the school.
- Records indicate that through year-end 2022, we have had forfeitures totaling \$671,160.00 with payments totaling \$426,783.08 and an outstanding balance of \$244,376.92. We are continuing collection efforts through SDC to collect as much of the remaining balance as possible.
- Identified the need to write a Standard Operating Procedures manual for the Department for future clerks of court.

#### 2025 BUDGET

## DIVISION: GENERAL GOVERNMENT DEPARTMENT: MUNICIPAL JUDGE

## Other 2024 department objectives were to maintain the following functions and training requirements:

- Maintain TRIP and State Debt collection (SDC) program
- Maintain Point and Pay program
- Onboard a new elected judge in May 2024
- Onboard a new clerk of counts in June 2024
- Attend judicial meetings
- Continue judicial education
- Attend clerk meetings
- Attend clerk of courts seminar
- Attend TiPPS training
- Attend truancy court monthly at high school
- Attend truancy court monthly at middle school
- Maintain community service program and reminders
- Maintain pay plan contract and reminders
- Continue sending Defaults, GCI, TRIP and SDC notices

- Continue training for both judge and clerk as required. Both Judge and Clerk of Courts will attend seminars needed to maintain certifications.
- Continue to reconcile records from the past that have no dispositions returned to the police department, with the intention of clearing them all by the end of 2025.
- Create a Standard Operating Procedures Manual for the Clerk of Courts position, so that with minimal
  outside assistance, a newly hired clerk could come in and begin functioning in the position immediately.
- Under statutory authority granted to the Judge in Wisconsin Statute 755.10, increase hours for the clerk to 29 hours per week effective immediately. The hours will be used to a.) reduce the backlog of case dispositions not reported to the police department, b.) write a standard operating procedures manual, and c.) add one additional court day each month during the school year.
- Update fines and fees to increase revenue, and update fines in TRACS in accordance with the current bond book schedule.
- Invite civics classes and/or other youth groups to municipal court. Alternatively, offer to go to the junior and senior high school to make in-class presentations.
- Review and update potential organizations to provide opportunities for community service options to forfeitures.
- Recommend an increase of salary for the Municipal Judge position, and a Grade change and salary increase for the clerk of court position. Both increases are based on a review of salaries paid to those positions in studies prepared by the Wisconsin Municipal Judges Association and the Wisconsin Clerk of Courts Association. My analysis looked at the salaries paid for municipalities between 10K 25K populations. The range of salaries was further divided between municipalities between 10K 17K, and municipalities between 17K and 25K. Kaukauna has a population of 17,500 with an annual rate of growth of just less than 1% per year.

2025

BUDGET

42,080

1.962

2,360

46,498

1,200

2,100

1,750

9,200

500

200

13,650

1,500

1,500

59,967

0

700

300

500

1,200

1,200

63,448

0 15,750

0

0

0

0

29

67

#### **CITY OF KAUKAUNA**

**2025 BUDGET** 

FUND: 101 DEPT: 51205

5211

5401

5402

5422

5804

**Office Supplies** 

**Office Equipment** 

TOTAL MUNICIPAL JUDGE

OUTLAY

TOTAL OUTLAY

**Desktop Printing Expense** 

**Data Processing Supplies** 

TOTAL NON-PERSONNEL SERVICES

## DIVISION: GENERAL GOVERNMENT DEPARTMENT: MUNICIPAL JUDGE

2024 OBJECT 2023 2023 2024 **ESTIMATED** CODE DESCRIPTION BUDGET ACTUAL BUDGET ACTUAL PERSONNEL SERVICES Wages & Salaries 5101 33,571 41,961 **Regular Payroll** 35,115 37,871 5119 Longevity Pay 0 0 0 0 Fringe Benefits 5151 **Retirement Plan** 0 0 0 1.118 5152 Residency 0 0 0 57 479 5154 Social Security 509 549 1,597 5160 **Group Life Insurance** 0 0 0 13 5163 45 **Workers Compensation** 60 64 71 TOTAL PERSONNEL SERVICES 35,684 34,096 38,484 44,817 **NON-PERSONNEL SERVICES** Travel/Training 5205 Seminar Expense 800 313 1,200 1,200 5208 **Travel - City Business** 200 5.395 2,100 2,100 **Education & Memberships** 1,635 1,370 1,500 1,500 Purchased Services 0 **Contractual Services** 5325 5,500 6,707 7,500 7,500 5334 **Printing Expense** 600 722 650 650 Supplies 0

500

250

9,485

2,500

2,500

47,669

0

415

183

15,105

1,047

1,047

50,247

0

500

200

13,650

1,500

1,500

53,634

0

## 2025 BUDGET

# DIVISION: GENERAL GOVERNMENT DEPARTMENT: MUNICIPAL JUDGE

	NUMBE FULL-TIME EC		2024 ESTIMATED	2025 PROPOSED	
TITLE OF POSITION	2024	2025	BUDGET	ACTUAL	BUDGET
Judge Clerk of Courts Deputy Clerk of Courts	** 0.50 **	** 0.58 **	12,693 24,398 780	12,713 29,248 0	13,074 28,226 780
TOTAL	0.50	0.58	37,871	41,961	42,080

\*\* FTE calculation not readily determined due to the nature of the position

#### 2025 BUDGET DIVISION: GENERAL GOVERNMENT DEPARTMENT: MAILROOM AND OFFICE SUPPLIES

#### **MISSION STATEMENT**

This department accounts for postage expense for all City departments, copier costs of the central copier and offices supplies that are charged to other departments when used.

# 2025 BUDGETFUND:101DIVISION: GENERAL GOVERNMENTDEPT:51435DEPARTMENT: MAILROOM & SUPPLIES

OBJECT CODE	DESCRIPTION	2023 BUDGET	2023 ACTUAL	2024 BUDGET	2024 ESTIMATED ACTUAL	2025 BUDGET
	NON-PERSONNEL SERVICES Purchased Services					
5340	Rent - Equipment	5,600	6,377	5,800	6,000	6,000
5341	Maintence and Printing	0	0	0	0	0
	Supplies					
5401	Office Supplies	1,000	478	1,000	2,500	2,000
5402	Desktop Printing Expense	0	0	0	0	0
5431	Postage	11,000	10,559	13,000	13,000	13,000
	TOTAL NON-PERSONNEL SERVICES	17,600	17,414	19,800	21,500	21,000
	TOTAL MAILROOM & SUPPLIES	17,600	17,414	19,800	21,500	21,000

## 2025 BUDGET

#### DIVISION: GENERAL GOVERNMENT DEPARTMENT: PLANNING/COMMUNITY DEVELOPMENT

#### **MISSION STATEMENT**

The mission of the Planning and Community Development Department is to promote the orderly growth and development of the City in a manner intended to maintain a high-quality living environment.

#### 2024 Goals and Objectives

- Approve 5 RACK Grants for new facades and interior renovations.
- See three new murals in the Downtown.
- Obtain an offer to purchase on three City owned lots.
- Complete a City of Kaukauna Parks Master Plan update.
- Complete the Future Land Use Map update.
- Complete the Second Street Alley Projects.
- See the completion of Tann Corporation and Straightline in the Industrial Park.
- See the completion of Dreamville on the former Gustman Site.
- Continue to update and improve existing zoning code.
- Find a location for pickleball courts.

#### 2024 Accomplishments

- Approved more than 5 RACK Grants
- Completed second Street Alley Project
- Saw completion of Straightline and Tann Corporation in Industrial Park among other developments
- Sold one City owned parcel
- Updated Zoning map
- Found Location for Pickleball courts

#### 2025 Goals and Objectives

- Approve 2 RACK Grants for new facades and interior renovations.
- Obtain an offer to purchase on two City owned lots.
- Complete a City of Kaukauna Parks Master Plan update.
- Complete the Future Land Use Map update.
- Begin planning for a Downtown Master plan
- Continue to update and improve existing zoning code.
- Improve informational packets and frequently asked questions sheets
- Review and improve existing applications

#### **Performance Measurements**

	2023 Actual	2024 as of 9/6/2024
Rezoning	1	2
Total Equalized Value (RE & PP)	\$1,701,697,500	\$1,836,322,700
Zoning Code Amendments	4	0
Certified Survey Map (CSM)/Land Split	7	3
Residential Plats (In Limits)	1	1
Annexations	1	0

151

Item 2.a.

2025 BUDGET

FUND: 101 DEPT: 51410

## DIVISION: GENERAL GOVERNMENT DEPARTMENT: PLANNING/COMMUNITY DEVELOPMENT

2024 OBJECT 2023 2023 2024 **ESTIMATED** 2025 CODE DESCRIPTION BUDGET ACTUAL BUDGET ACTUAL BUDGET PERSONNEL SERVICES Wages & Salaries 5101 196,621 **Regular Payroll** 248,726 240,943 225,665 143,279 5104 **Temporary Payroll** 0 0 0 0 0 5119 Longevity Pay 0 168 15 0 0 Fringe Benefits 5151 **Retirement Plan** 15,069 15.032 13,979 9,996 13.665 5152 4,021 6,797 6,196 Residency 3,817 3.816 5154 19,028 18,083 18,426 11,011 15,042 Social Security 32,136 37,290 5,503 23,653 5157 **Group Health Insurance** 33,793 5160 441 421 484 114 180 **Group Life Insurance** 5163 Workers Compensation 7,091 5.996 2,457 2,527 6,145 TOTAL PERSONNEL SERVICES 327.965 306.025 179.157 257.884 316.595 **NON-PERSONNEL SERVICES** Travel/Training 5205 2.500 2.500 500 3.000 Seminar Expense 1,322 5208 **Travel - City Business** 750 417 750 200 750 5211 **Education & Memberships** 550 279 550 100 550 **Purchased Services** 5303 Communications 1.400 725 1.400 1,100 1.500 5325 12,000 7,615 25,000 5,000 25,000 **Contractual Services** 5328 Advertising 0 1,703 2,500 600 2,500 5334 **Printing Expense** 0 0 0 0 0 5340 **Rent - Equipment** 1,000 925 1,000 925 1,000 Supplies 5401 **Office Supplies** 700 1,130 700 300 700 5402 0 0 0 **Desktop Printing Expense** 0 0 5422 **Data Processing Supplies** 180 61 180 0 180 TOTAL NON-PERSONNEL SERVICES 19.080 14.176 34,580 8.725 35.180 **OUTLAY** 5804 **Office Equipment** 2,500 1,488 2,500 500 2,500 500 TOTAL OUTLAY 2,500 1,488 2,500 2,500 TOTAL PLANNING 349,545 332,259 343,105 188.382 295,564

# 2025 BUDGET

# DIVISION: GENERAL GOVERNMENT DEPARTMENT: PLANNING/COMMUNITY DEVELOPMENT

	NUMBER OF FULL-TIME EQUIVALENTS 2024			2024 ESTIMATED	2025 PROPOSED
TITLE OF POSITION	2024	2025	BUDGET	ACTUAL	BUDGET
Planning Director	1.00	1.00	105,603	74,603	103,271
Associate Planner	1.00	1.00	67,019	40,519	63,869
Community Develop. Coordinator	0.00	0.00	0	0	0
Planning/Engineering Tech	0.40	0.40	27,937	28,157	29,481
Code Enforcement Officer	1.00	0.00	25,106	0	0
TOTAL	3.40	2.40	225,665	143,279	196,621



## 2025 BUDGET

DIVISION: GENERAL GOVERNMENT

# DEPARTMENT: STREETS, PARK, and RECREATION (SPAR) BUILDING MAINTENANCE

#### **MISSION STATEMENT**

This department is responsible for utilities and maintenance for the Street Park and Recreation offices and Community Center areas. The janitorial service for this area is contracted out while Department of Public works employees manage the smaller maintenance items.

#### 2025 BUDGET DIVISION: GENERAL GOVERNMENT DEPARTMENT: SPAR BUILDING MAINTENA

FUND: 101 DEPT: 51605

DEPARTMENT: SPAR BUILDING MAINTENANCE

					2024	
OBJECT		2023	2023	2024	ESTIMATED	2025
CODE	DESCRIPTION	BUDGET	ACTUAL	BUDGET	ACTUAL	BUDGET
	NON-PERSONNEL SERVICES					
	Purchased Services					
5303	Communications	2,500	2,371	2,700	0	0
5306	Heating Fuels	30,000	23,144	30,000	16,270	25,000
5309	Water, Sewer & Electric	20,000	21,482	20,000	25,000	25,000
5312	Maintenance - Building	17,000	6,842	15,000	7,500	15,000
5325	Contractual Services	2,400	2,368	2,400	1,200	2,400
	TOTAL NON-PERSONNEL SERVICES	71,900	56,208	70,100	49,970	67,400
	OUTLAY					
5804	Office Equipment	0	0	0	0	8,000
	TOTAL OUTLAY	0	0	0	0	8,000
	TOTAL SPAR BUILDING MAINTENANCE	71,900	56,208	70,100	49,970	75,400

2025 BUDGET DIVISION: PUBLIC SAFETY DEPARTMENT: AMBULANCE

#### **MISSION STATEMENT**

As an integral part of the fire service in our community, the City of Kaukauna ambulance program will provide for the efficient care and safe transportation of victims of illness or injury. By maintaining the highest level of care and professionalism, the Firefighter/Paramedics will meet the community's needs to help ensure the safety and well-being of the populace.

#### 2024 Goals and Objectives

- Increase the number of CPR classes given to targeted segments in our community.
- Take additional steps toward becoming paperless with our EMS field reports.
- Monitor Wisconsin's GEMT (Ground Emergency Medical Transport) program to seek ways to improve our reimbursement rates for Medicaid transports.
- Continue to participate in the CARES Program (Cardiac Arrest Registry to Enhance Survival) and continuously seek areas of improvement.
- Implement our alternative response vehicle into our response policies. This vehicle will be used in place of a fire engine on many of our ambulance calls.
- Continue to work on various committees related to prehospital care and communications. The administrative staff serves on the local Regional Trauma Advisory Committee, Outagamie County EMS Chiefs' Association, and Fox Valley Technical College EMS advisory committee.
- Complete the annual review of the fire department's patient care guidelines, procedures, and protocols. The protocols are standing orders used during EMS calls. Our Service Medical Director Ryan Murphy M.D. and Assistant Chief/EMS Director will review the protocols and update them with the most current medications and patient care procedures.
- Comply with all regulations and standards set forth by OSHA, Wisconsin Department of Commerce, Wisconsin Department of Health and Family Services, and national health organizations.

#### 2024 Accomplishments

- Strengthened wireless connectivity to reduce technical frustrations with paperless EMS reporting. Added additional validity rules for improved accuracy and reduced quality assurance time required.
- Continue to eagerly monitor the GEMT reimbursement program as Wisconsin DHS works to fully implement this program.
- Achieved a 12.5% survival rate for cardiac arrest patients in Kaukauna, surpassing both state and national averages.
- An alternative response vehicle was implemented to allow for staff flexibility when responding to assist ambulance crews. Approximately 80% of this cost was funded with state grant funds.

#### 2025 BUDGET DIVISION: PUBLIC SAFETY DEPARTMENT: AMBULANCE

#### 2024 Accomplishments (continued)

- Continue to work on various committees related to prehospital care and communications. The administrative staff serves on the local Regional Trauma Advisory Committee, Outagamie County EMS Chiefs' Association, and Fox Valley Technical College EMS advisory committee.
- Completed the annual review of the fire department's patient care guidelines, procedures, and protocols.
- The Assistant Chief/EMS Director continues to serve as a liaison between the fire department ambulance service and the numerous surrounding first responder agencies, coordinating patient care prior to fire department arrival at emergency incident scenes.
- Continued compliance with regulations and standards set forth by OSHA, Wisconsin Department of Commerce, Wisconsin Department of Health and Family Services, and national health organizations.
- Completed 530 hours of EMS paramedic training between Jan-Sept 2024.
- Provided EMS stand-by services at all high school football games, Bike to the Beat, and the Firecracker 5k.

- Greater community engagement from an EMS perspective.
- Increase the number of CPR classes given to targeted segments in our community.
- Complete EMS paperless integration, including electronic signatures.
- Participate in Wisconsin's GEMT program to improve our reimbursement rates for Medicaid transports.
- Continue efforts to maintain or improve cardiac survival rates in Kaukauna.
- Continue our annual review of patient care guidelines, procedures, and protocols.
- Continue to work on various committees related to prehospital care and communications. The administrative staff serves on the local Regional Trauma Advisory Committee, Outagamie County EMS Chiefs' Association, and Fox Valley Technical College EMS advisory committee.
- Complete the annual review of the fire department's patient care guidelines, procedures, and protocols. The protocols are standing orders used during EMS calls. Our Service Medical Director Ryan Murphy M.D. and Assistant Chief/EMS Director will review the protocols and update them with the most current medications and patient care procedures.
- Comply with all regulations and standards set forth by OSHA, Wisconsin Department of Commerce, Wisconsin Department of Health and Family Services, and national health organizations.

2025 BUDGET

FUND: 101

DIVISION: PUBLIC SAFETY
DEPARTMENT: AMBULANCE

r						
					2024	
OBJECT		2023	2023	2024	ESTIMATED	2025
CODE	DESCRIPTION	BUDGET	ACTUAL	BUDGET	ACTUAL	BUDGET
	NON-PERSONNEL SERVICES					
5205	Travel/Training	1 200	0	1 200	750	1 200
	Seminar Expense	1,300	0	1,300		1,300
5208	Travel - City Business	600	0	600	400	600
5211	Education & Memberships	4,500	600	4,500	4,500	4,500
5000	Purchased Services	C 000	5 200	0.000	0.000	C 000
5303	Communications	6,800	5,320	6,800	6,900	6,900
5318	Maintenance - Automotive	5,500	5,400	5,500	5,000	5,500
5321	Maintenance - Other Equipment	2,500	1,721	2,500	1,500	2,500
5325	Contractual Services	24,200	24,433	29,300	31,400	24,900
5328	Advertising	0	0	0	0	0
5334	Printing Expense	500	318	500	500	500
	Supplies					
5401	Office Supplies	0	0	0	0	0
5402	Desktop Printing Expense	0	0	0	0	0
5404	Clothing Expense	0	0	0	0	0
5407	Automotive Supplies	8,000	9,837	9,000	8,000	9,000
5410	General Supplies	150	758	150	150	150
5419	Medical & Lab Supplies	28,250	27,775	27,250	27,250	26,500
5422	Data Processing Supplies	0	0	0	0	0
5431	Postage	75	0	75	75	75
	TOTAL NON-PERSONNEL SERVICES	82,375	76,161	87,475	86,425	82,425
	OUTLAY					
5807	Machinery, Tools & Instruments	6,000	7,681	4,000	3,500	4,000
	TOTAL OUTLAY	6,000	7,681	4,000	3,500	4,000
	TOTAL AMBULANCE	88,375	83,842	91,475	89,925	86,425



#### 2025 BUDGET DIVISION: PUBLIC SAFETY DEPARTMENT: BUILDING INSPECTION

#### **MISSION STATEMENT**

The mission of the Building Inspection Department is to protect and foster the health, safety and well being of Kaukauna residents who occupy or use the buildings within the corporate limits of the City. The mission not only entails inspecting the older housing units but also enforcing current codes and construction practices in new construction. The enforcement level of the Building Inspection Department not only affects the quality of construction today but also the safety and well-being of the occupants tomorrow.

#### 2024 Goals and Objectives

- Continuing education for Code Enforcement and Building Inspection Department
- Continue outreach efforts to the citizens regarding ordinance complaints.
- Outreach to other community departments on operational ideas.
- Assist the Community Development Director on additional tasks.
- Continuing Education from UW system for the Board of Appels.
- Permit 120 housing units.

#### 2024 Accomplishments

- Implemented full electronic permit plan review/submittal.
- Attended 1 of continuing education courses
- Rolled over previous digital permit information to a new system

#### 2025 Goals and Objectives

- Continuing education for Building Inspection Department
- Continue outreach efforts to the citizens regarding ordinance and permit requirements.
- Outreach to other community departments on operational ideas.
- Assist the Community Development Director on additional tasks.
- Creation of updated information documents, and videos to better assist residence for online programs
- Creation of set office hours and better implementation of online scheduling of inspections
- Review ordinances for Clarity in areas relevant to the Department

#### Performance Measurements:

	2023 Actual	2024 as of 8/7/2024
Inspections Performed (Residential only)	1122	824
Total Building Permits Issued (Residential and Commercial)	1099	693
New Single-Family homes	83	69
Two-Family Homes	3	0
Total Permit Fee's Collected	\$353,744	\$262,819

2025 BUDGET

FUND: 101

DEPT: 52405

## DIVISION: PUBLIC SAFETY DEPARTMENT: BUILDING INSPECTION

OBJECT CODE	DESCRIPTION	2023 BUDGET	2023 ACTUAL	2024 BUDGET	2024 ESTIMATED ACTUAL	2025 BUDGET
CODE		DODOLI	71070/1E	DODOLI	, le l'ente	DODOLI
	PERSONNEL SERVICES					
	Wages & Salaries	04 554		00.047	00.047	~~~~~
5101	Regular Payroll	84,551	83,962	89,047	89,047	93,920
5104	Temporary Payroll	0	0	0	0	0
5119	Longevity Pay	0	0	45	45	0
	Fringe Benefits	/ 4	/ 0		- <i></i> -	
5151	Retirement Plan	5,749	5,713	6,147	6,147	6,527
5152	Residency	0	0	0	4,793	5,635
5154	Social Security	6,468	6,273	6,816	6,816	7,185
5157	Group Health Insurance	24,088	24,279	26,573	26,573	28,103
5160	Group Life Insurance	203	237	259	217	228
5163	Workers Compensation	2,706	2,218	2,655	2,655	2,376
	TOTAL PERSONNEL SERVICES	123,765	122,682	131,542	136,293	143,974
	NON-PERSONNEL SERVICES					
	Travel/Training					
5205	Seminar Expense	1,500	480	1,500	0	1,500
5208	Travel - City Business	250	0	250	0	250
5211	Education & Memberships	500	91	500	1,120	1,500
0211	Purchased Services	000	01	000	1,120	1,000
5303	Communications	1,000	993	1,000	700	1,000
5318	Maintenance - Automotive	0	0	0	0	0
5325	Contractual Services	165,000	87,503	80,000	90,000	85,000
5327	Razing Expense	0	0	00,000	0	0
5328	Advertising	0	0	0	0	0
5334	Printing Expense	0	905	0	0	0
5340	Rent - Equipment	700	722	700	722	750
	Supplies					
5401	Office Supplies	1,800	3,797	2,500	2,500	2,700
5402	Desktop Printing Expense	0	0,101	2,000	2,000	_,00
5407	Automotive Supplies	1,500	1,076	1,500	400	1,500
5499	Miscellaneous	0	672	0	672	700
	TOTAL NON-PERSONNEL SERVICES	172,250	96,239	87,950	96,114	94,900
		_,0		,		,
	OUTLAY					
5804	Office Equipment	0	0	0	0	0
	TOTAL OUTLAY	0	0	0	0	0
	TOTAL BUILDING INSPECTION	296,015	218,921	219,492	232,407	238,874

# 2025 BUDGET

# DIVISION: GENERAL GOVERNMENT DEPARTMENT: BUILDING INSPECTION

	NUMB	ER OF	2024	2025	
	FULL-TIME E	FULL-TIME EQUIVALENTS 2024			PROPOSED
TITLE OF POSITION	2024	2025	BUDGET	ACTUAL	BUDGET
Senior Building Inspector	1.00	1.00	89,047	89,047	93,920
TOTAL	1.00	1.00	89,047	89,047	93,920



2025 BUDGET DIVISION: PUBLIC SAFETY DEPARTMENT: FIRE

#### **MISSION STATEMENT**

The Kaukauna Fire Department is committed to providing a safe and healthy community for both citizens and businesses by minimizing fire loss through sound fire prevention efforts, competent suppression techniques, and efficient emergency medical care.

#### 2024 Goals and Objectives

- Implement a new "Working Still" alarm level to quickly receive mutual aid from neighboring fire companies to receive a more adequate number of firefighters on scene, improving safety to our firefighters and reducing fire property loss.
- Begin the specification process to replace our 2003 fire engine. This is a 2026 capital project, but with long lead times, this engine should be ordered in 2024 to receive it on time and keep to our replacement cycle.
- Develop a Strategic Plan for the fire department.
- Implement Task Books to better prepare fire personnel looking to promote to new positions.
- Construct a laundry room in the upstairs living quarters of the fire station.
- Continue to review and enhance performance review procedures for our staff.
- Maintain current response times.

#### 2024 Accomplishments

- Implemented updated "Working Still" MABAS cards to increase the number of firefighters on structure fires as we work to improve our ISO score.
- We continue to work on specifications to replace our 2003 fire engine.
- Explored fire department-specific strategic plan development, however determined that a comprehensive plan will require external assistance.
- Completed task books for Temporary Driver Operator and Step-Up Officer.
- Participated in many group training exercises with area fire departments, including live fire events, active shooter scenarios, and practical technical rescue evolutions.
- Completed a functional laundry room in the upstairs living quarters, with final touches remaining.
- Implemented new Paycor review procedures, improving the structure and consistency of staff evaluations.
- As of September 30<sup>th</sup>, we have maintained our fire response times from 2023, with our initial fire engine arriving 4.8 minutes from dispatch with 3.46 firefighters.

#### 2025 BUDGET DIVISION: PUBLIC SAFETY DEPARTMENT: FIRE

- Finalize specifications and place an order for a fire engine to replace our 2003 fire engine.
- Begin the formal process of a Strategic Plan or Standards of Cover document for the fire department.
- Continue to build additional task books for the development of our staff.
- Develop a new Health & Wellness program
- Expand Community Risk Reduction Initiatives
- Identify and address areas that are negatively impacting our ISO rating.
- Work to mitigate areas where we fall short of NFPA 1710 standards.

#### 2025 BUDGET

FUND: 101 DEPT: 52205 DIVISION: PUBLIC SAFETY DEPARTMENT: FIRE

2024 OBJECT 2023 2023 2024 **ESTIMATED** 2025 CODE DESCRIPTION BUDGET ACTUAL BUDGET ACTUAL BUDGET PERSONNEL SERVICES Wages & Salaries 5101 1,657,349 1,627,409 1,736,262 1,823,546 **Regular Payroll** 1,745,807 5107 **Overtime Pay** 90,000 142,180 90,000 124,820 100,000 5113 Job Class Premium Pay 0 0 0 0 0 5116 75,000 82,631 75,000 89,424 92,664 **Holiday Pay** 5119 Longevity Pay 4,540 4,540 4,805 4,805 0 5122 **FLSA** Pav 0 0 0 0 0 Fringe Benefits 5151 **Retirement Plan** 328,804 336,619 361,570 372,887 380,375 5152 70,143 83,306 Residency 79,478 74,188 79,475 5154 **Social Security** 26,490 25,953 27,638 28,490 29,235 437,023 493,759 5157 **Group Health Insurance** 428,079 394,594 440.614 5160 **Group Life Insurance** 2,100 2,131 2,344 1,964 2,062 5163 **Workers Compensation** 58,095 48,840 58,135 59,928 61,898 TOTAL PERSONNEL SERVICES 2,749,935 2,735,039 2,870,556 2,944,623 3,066,845

2025 BUDGET

FUND: 101

DIVISION: PUBLIC SAFETY DEPARTMENT: FIRE

DEPT: 52205

					2024	
OBJECT		2023	2023	2024	ESTIMATED	2025
CODE	DESCRIPTION	BUDGET	ACTUAL	BUDGET	ACTUAL	BUDGET
	NON-PERSONNEL SERVICES					
	Travel/Training					
5205	Seminar Expense	3,700	2,364	4,100	4,100	4,100
5208	Travel - City Business	1,000	1,160	1,400	1,000	1,000
5211	Education & Memberships	4,525	2,780	3,725	3,725	3,850
	Purchased Services					
5303	Communications	10,900	6,565	10,900	10,900	11,100
5306	Heating Fuels	5,300	2,699	4,600	2,500	4,000
5309	Water, Sewer & Electric	62,500	67,855	64,000	64,000	65,500
5312	Maintenance - Building	15,000	15,558	16,000	20,000	18,000
5315	Maintenance - Office Equipment	600	0	1,200	1,200	600
5318	Maintenance - Automotive	12,000	19,512	13,000	20,000	21,000
5321	Maintenance - Other Equipment	6,000	8,735	6,000	9,500	10,400
5325	Contractual Services	10,150	8,180	10,150	10,150	10,150
5328	Advertising	150	0	100	100	150
5334	Printing Expense	0	0	0	0	0
5340	Rent - Equipment	2,500	2,438	2,550	2,450	2,550
	Supplies					
5401	Office Supplies	700	1,026	1,000	1,000	1,000
5402	Desktop Printing Expense	215	357	350	200	250
5404	Clothing Expense	12,700	12,576	12,000	12,000	14,250
5407	Automotive Supplies	6,000	8,158	6,800	7,500	7,500
5410	General Supplies	2,200	2,433	2,200	2,200	2,200
5413	Chemical & Ordnance	800	925	800	400	400
5416	Custodial Supplies	2,000	2,255	2,100	2,600	2,500
5431	Postage	150	103	150	50	150
5499	Miscellaneous	4,500	5,167	4,500	6,400	6,400
	TOTAL NON-PERSONNEL SERVICES	163,590	170,845	167,625	181,975	187,050
	OUTLAY					
5807	Machinery, Tools & Instruments	20,000	20,147	30,000	30,000	34,400
	TOTAL OUTLAY	20,000	20,147	30,000	30,000	34,400
	TOTAL FIRE	2,933,525	2,926,031	3,068,181	3,156,598	3,288,295

## 2025 BUDGET

DIVISION: PUBLIC SAFETY DEPARTMENT: FIRE

	NUMBER OF			2024	2025
	FULL-TIME EQUIVALENTS		2024	ESTIMATED	PROPOSED
TITLE OF POSITION	2024	2025	BUDGET	ACTUAL	BUDGET
Chief	1.00	1.00	122,856	123,856	129,643
Assistant Chief	1.00	1.00	105,457	105,907	113,392
Assistant Chief - Shift	1.00	1.00	95,665	96,405	100,950
Assistant Chief - Shift	1.00	1.00	95,665	96,405	100,950
Assistant Chief - Shift	1.00	1.00	90,601	91,286	96,462
Assistant Chief - Training	1.00	1.00	87,247	88,347	93,920
Lieutenant / Paramedic	1.00	1.00	82,359	83,459	
Lieutenant / Paramedic	1.00	1.00	80,143	81,143	
Lieutenant / Paramedic	1.00	1.00	79,736	80,736	
Driver Operator / Paramedic	1.00	1.00	78,728	79,528	
Driver Operator / Paramedic	1.00	1.00	78,728	79,728	
Driver Operator / Paramedic	1.00	1.00	77,184	78,084	
Driver Operator / Paramedic	1.00	1.00	76,100	77,100	
Driver Operator / Paramedic	1.00	1.00	75,901	76,801	
Driver Operator / Paramedic	1.00	1.00	75,901	76,901	
Firefighter / Paramedic	1.00	1.00	73,844	74,644	
Firefighter / Paramedic	1.00	1.00	73,844	74,844	
Firefighter / Paramedic	1.00	1.00	73,844	65,844	
Firefighter / Paramedic	1.00	1.00	71,003	71,903	
Firefighter / Paramedic	1.00	1.00	65,824	66,774	
Firefighter / Paramedic	1.00	1.00	60,620	61,500	
POC Firefighter / Team Leader	**	**	1,321	1,321	1,343
POC Firefighter / Team Leader	**	**	1,321	1,421	1,343
POC Firefighter / Team Leader	**	**	1,321	1,521	1,343
POC Firefighter / Driver Operator	**	**	1,121	1,121	1,143
POC Firefighter / Driver Operator	**	**	1,121	721	1,143
POC Firefighter / Driver Operator	**	**	1,121	1,121	1,143
POC Firefighter / Driver Operator	**	**	0	0	0
POC Firefighter / Driver Operator	**	**	0	0	0
POC Firefighter / Driver Operator	**	**	0	0	0
POC Firefighter	**	**	1,098	1,198	1,119
POC Firefighter	**	**	1,098	898	1,119
POC Firefighter	**	**	1,098	1,098	1,119
POC Firefighter	**	**	1,098	998	1,119
POC Firefighter	**	**	1,098	1,298	1,119
POC Firefighter	**	**	1,098	998	1,119
POC Firefighter	**	**	1,098	898	1,119
POC Firefighter	**	**	0	0	0
POC Firefighter	**	**	0	0	0
TOTAL	21.00	21.00	1,736,262	1,745,807	1,823,54



2025 BUDGET DIVISION: PUBLIC SAFETY DEPARTMENT: FIRE SAFETY

#### **MISSION STATEMENT**

It is recognized that education and code enforcement are vital components in preventing fires and reducing fire losses. The Kaukauna Fire Department will sustain a comprehensive public awareness program within the community through regular fire prevention inspections and public education programming.

- Work with partner agencies to support senior outreach programs in our community.
- All Kaukauna Fire Department staff members will continue to conduct company-based fire inspections throughout the community. We will continue to build a strong working relationship with our Code Enforcement Officer to address businesses that fail to correct fire code violations.
- All records will continue to be kept current to the Department of Commerce's regulations. We continue to send all NFIRS reports to the Federal database. All Fire Department members will have continuing education so that they are able to be kept up to date with the most current code interpretations.
- Strengthen our Juvenile Fire Starters program.
- The Fire Arson Program will remain in place for 2024. All investigators will keep current with continuing
  education in both Arson investigation classes and Fire investigation classes to align with all updates and
  standards.
- The general public will receive education in fire code compliance and fire prevention. The Kaukauna Fire Department will begin to provide community education on severe weather and severe weather preparedness. Information and education will be made available regarding what steps to take after a severe weather event. These include, but are not limited to, power line safety, downed trees, and street flooding.
- The Kaukauna Fire Department will continue to provide age-appropriate fire prevention education to all schools within the Kaukauna city limits.
- We will continue to partner with the Kaukauna Recreational Department's Safety Town program.
- Kaukauna Fire Department will continue to work on our Image Trend records system in order to document and log all fire prevention classes and inspections in order to provide the most accurate information possible for data collection.

#### 2025 BUDGET DIVISION: PUBLIC SAFETY DEPARTMENT: FIRE SAFETY

#### 2024 Accomplishments

- As of September 30<sup>th</sup>, staff performed 892 fire inspections and identified 92 fire code violations.
- Updated Chapter 14 of the Municipal Code to allow the Code Enforcement Officer citation authority for violations of the fire prevention code.
- As of September 30<sup>th</sup>, we have met with 70 seniors in the community to discuss safety and risk reduction.
- Presented safety tips to 20 youths to prepare them to stay home alone for the first time.
- All staff attended training from the University of Wisconsin-Green Bay specific to identifying the needs of our elderly and how to access resources to help them.
- Utilized social media to help spread awareness of forecasted severe weather and fire prevention tips.
- Conducted two juvenile firesetter assessments.
- Continued to participate in Kaukauna Recreational Department's Safety Town program.
- Coordinated with the Red Cross to conduct smoke detector installations in the fall of 2024.
- Distributed 50 free CO detectors to local residents.

- Continue to work with partner agencies to support senior outreach programs in our community.
- All Kaukauna Fire Department staff members will continue to conduct company-based fire inspections throughout the community. We will continue to build a strong working relationship with our Code Enforcement Officer to address businesses that fail to correct fire code violations.
- All records will continue to be kept current to the Department of Commerce's regulations. We continue to send all NFIRS reports to the Federal database. All Fire Department members will have continuing education so that they are able to be kept up to date with the most current code interpretations.
- The general public will receive education in fire code compliance and fire prevention. The Kaukauna Fire Department will continue to provide community education on risk reduction.
- The Kaukauna Fire Department will continue to provide age-appropriate fire prevention education to all schools within the Kaukauna city limits.
- We will continue to partner with the Kaukauna Recreational Department's Safety Town program.

2025 BUDGET

FUND: 101 DEPT: 52215

# DIVISION: PUBLIC SAFETY DEPARTMENT: FIRE SAFETY

					2024	
OBJECT		2023	2023	2024	ESTIMATED	2025
CODE	DESCRIPTION	BUDGET	ACTUAL	BUDGET	ACTUAL	BUDGET
	NON-PERSONNEL SERVICES					
	Travel/Training					
5205	Seminar Expense	650	350	0	0	0
5208	Travel - City Business	200	0	0	0	0
5211	Education & Memberships	2,000	1,770	2,000	2,000	2,000
	Purchased Services					
5328	Advertising	70	50	0	0	100
5334	Printing Expense	100	0	0	0	0
5397	Fire Safety Education	3,600	3,796	4,600	4,600	4,800
	Supplies					
5401	Office Supplies	175	0	0	0	0
5402	Desktop Printing Expense	0	0	0	0	0
5410	General Supplies	300	0	0	0	150
5434	Photographic Supplies	270	0	0	0	0
	TOTAL NON-PERSONNEL SERVICES	7,365	5,966	6,600	6,600	7,050
	TOTAL FIRE SAFETY	7,365	5,966	6,600	6,600	7,050



## 2025 BUDGET

DIVISION: PUBLIC SAFETY DEPARTMENT: POLICE

#### **MISSION STATEMENT**

The mission of the Kaukauna Police Department is to enhance the quality of life in the City of Kaukauna by working cooperatively with the public to enforce the law, preserve the peace, reduce the fear of crime, and provide for a safe environment.

The Kaukauna Police Department will strive to provide quality police services and promote a "partnership for a safer community" through police and citizen interaction, with emphasis on education, respect fairness and integrity.

#### 2024 Goals and Objectives

- Implement an employee wellness program.
- Purchase two ballistic shields for tactical operations and officer safety.
- Purchase a 40mm foam launcher as another less then lethal option in crisis situations
- Continue to hold an "Open House" at the Police Department so citizens can tour the PD and interact with officers.
- Implement our city-wide strategic planning objectives into our day-to-day operations.
- Explore creative ways to attract new officers and retain our current staff.
- Help organize and participate in a county wide rescue task force.
- Continue to hold an "Open House" at the Police Department so citizens can tour the PD and interact with officers.
- Continue succession planning throughout the entire department.

#### 2024 Accomplishments

- Implemented an employee wellness program.
- Purchased a ballistic shield for tactical operations and officer safety.
- Purchased a 40mm foam launcher as another less lethal option in crisis situations.
- Continued to hold our "open house" at the Police Department so citizens can tour the PD and interact with officers.
- Conducted ALICE training with the Kaukauna Area School District and other city businesses.
- Transitioned the Code Enforcement Officer to the police department.
- Installed automated license plate reader's (Flock) at various locations in the city.
- Participated in rescue task force training with the Kaukauna Fire department.
- Purchased a "Wrap" system to help safely detain an uncooperative person.
- Purchased a new radar for speed enforcement.
- Worked with the City Attorney and Judge on transition into new positions.
- Reviewed and updated several departmental policies and procedures.
- Continued to participate in the "Lights of Christmas" program which helps people in need in our community.
- Attended several job fairs to help promote and attract new hires.
- Several officers attended "peer support" training.
- Several officers attended training to better help people experiencing a mental health crisis.

#### 2025 BUDGET DIVISION: PUBLIC SAFETY DEPARTMENT: POLICE

- Continue to hold PD open house in May
- Transition from Taser 7 to Taser 10 for patrol
- Explore rifle upgrade for patrol
- Continue with department wide employee wellness program
- Add additional evidence technicians
- Provide cell phone to patrol officers
- Continue to Provide Alice training to city businesses and school district
- Continue to develop and improve code enforcement position
- Plan for future PD retirements/ succession planning
- Develop creative ways to attract crossing guards
- Continue to participate in the "Lights of Christmas" Program

2025 BUDGET

FUND: 101

DEPT: 52105

DIVISION: PUBLIC SAFETY
DEPARTMENT: POLICE

ł					2024	
OBJECT		2023	2023	2024	ESTIMATED	2025
CODE	DESCRIPTION	BUDGET	ACTUAL	BUDGET	ACTUAL	BUDGET
	PERSONNEL SERVICES					
	Wages & Salaries					
5101	Regular Payroll	2,133,925	2,135,013	2,272,028	2,270,429	2,328,569
5107	Overtime Pay	60,000	132,281	60,000	76,345	60,000
5110	Shift Premium Pay	0	1	0	0	0
5113	Job Class Premium Pay	585	645	585	1,095	585
5116	Holiday Pay	110,717	111,881	116,688	121,578	124,617
5119	Longevity Pay	1,831	1,819	1,890	1,214	0
5125	Call Time	0	0	0	0	0
	Fringe Benefits					
5151	Retirement Plan	315,520	326,266	358,014	358,659	382,021
5152	Residency	51,144	8,482	11,146	15,564	15,509
5154	Social Security	180,732	186,472	191,475	191,148	194,659
5157	Group Health Insurance	645,607	613,387	685,721	662,809	744,625
5160	Group Life Insurance	3,213	3,022	3,425	2,383	2,602
5163	Workers Compensation	62,029	52,794	59,900	60,209	58,714
	TOTAL PERSONNEL SERVICES	3,565,303	3,572,062	3,760,872	3,761,433	3,911,901
	NON-PERSONNEL SERVICES					
	Travel/Training					
5205	Seminar Expense	12,000	12,235	12,000	10,000	12,000
5208	Travel - City Business	500	387	500	500	500
5211	Education & Memberships	1,000	441	1,000	800	1,000
	Purchased Services			( a == a		( a == a
5303	Communications	4,290	13,494	16,778	16,788	16,778
5312	Maintenance - Building	3,500	6,040	3,500	5,700	4,000
5315	Maintenance - Office Equipment	500	40	500	500	500
5316	Investigations	1,500	1,062	2,000	1,000	1,500
5318	Maintenance - Automotive	25,900	34,847	25,900	27,900	26,000
5321	Maintenance - Other Equipment	800	329	800	800	800
5325	Contractual Services	77,464	58,359	78,444	68,000	66,566
5328	Advertising	200	447	200	500	200
5334	Printing Expense	300	374	300	100	300
5340	Rent - Equipment	5,000	5,890	5,000	5,632	5,632
5391	Crime Prevention Program	300	150	3,000	500	1,500
5396	K9 Program	5,000	13,499	5,000	1,500	3,000

#### 2025 BUDGET

FUND: 101 DEPT: 52105

DIVISION: PUBLIC SAFETY

DEPARTMENT: POLICE

					2024	
OBJECT		2023	2023	2024	ESTIMATED	2025
CODE	DESCRIPTION	BUDGET	ACTUAL	BUDGET	ACTUAL	BUDGET
	NON-PERSONNEL SERVICES (CONTINU	IED)				
	Supplies	0 500	4 700	0 500	0.000	0 500
5401	Office Supplies	2,500	1,782	2,500	2,000	2,500
5402	Desktop Printing Expense	1,500	828	1,500	200	500
5404	Clothing Expense	12,500	13,779	12,500	14,000	12,500
5407	Automotive Supplies	40,500	53,846	40,500	51,500	45,000
5410	General Supplies	1,000	976	1,000	1,000	1,000
5413	Chemical & Ordnance	20,238	22,958	21,658	20,000	28,814
5414	Evidence	5,700	3,531	6,319	5,500	6,000
5416	Custodial Supplies	500	0	500	200	500
5419	Medical & Lab Supplies	2,000	783	2,000	1,000	1,000
5422	Data Processing Supplies	0	0	0	0	0
5431	Postage	50	37	50	50	50
5499	Miscellaneous	1,000	2,232	1,200	1,500	1,200
	TOTAL NON-PERSONNEL SERVICES	225,742	248,347	244,649	237,170	239,340
	OUTLAY					
5804	Office Equipment	0	0	4,400	3,580	0
5807	Machinery, Tools & Instruments	15,346	18,141	22,869	20,000	32,964
5830	Automotive	85,628	94,313	81,561	103,864	84,561
	TOTAL OUTLAY	100,974	112,454	108,830	127,444	117,525
	TOTAL POLICE	3,892,019	3,932,863	4,114,351	4,126,047	4,268,766

# 2025 BUDGET

DIVISION: PUBLIC SAFETY DEPARTMENT: POLICE

	NUMBER OF			2024	2025
	FULL-TIME EQUIVALENTS		2024	ESTIMATED	PROPOSED
TITLE OF POSITION	2024	2025	BUDGET	ACTUAL	BUDGET
Chief	1.00	1.00	122,856	123,856	129,643
Assistant Chief	1.00	1.00	107,457	108,457	113,392
Lieutenant	1.00	1.00	95,665	103,065	96,462
Sergeant	1.00	1.00	85,949	86,949	88,207
Sergeant	1.00	1.00	85,889	86,889	88,186
Sergeant	1.00	1.00	86,081	87,081	88,339
Sergeant	1.00	1.00	83,652	83,652	85,760
Police Officer / Meg Officer	1.00	1.00	80,863	81,863	83,032
Police Officer / Detective	1.00	1.00	85,889	81,889	83,051
Police Officer / Detective	1.00	1.00	80,923	81,923	82,931
Police Officer / K-9	1.00	1.00	83,275	84,275	85,342
Police Officer	1.00	1.00	80,923	81,923	83,051
Police Officer	1.00	1.00	80,211	81,211	82,979
Police Officer	1.00	1.00	79,457	80,457	83,153
Police Officer	1.00	1.00	80,824	81,824	83,003
Police Officer	1.00	1.00	80,923	80,923	79,658
Police Officer	1.00	1.00	74,126	75,126	76,644
Police Officer	1.00	1.00	65,027	66,027	66,388
Police Officer	1.00	1.00	75,935	76,935	79,716
Police Officer	1.00	1.00	75,780	76,780	79,901
Police Officer	1.00	1.00	74,820	75,820	78,008
Police Officer	1.00	1.00	73,349	74,349	76,616
Police Officer	1.00	1.00	79,062	54,962	66,196
Police Officer	1.00	1.00	69,978	70,978	73,340
Police School Resource Officer	1.00	1.00	80,863	81,863	82,991
Police School Resource Officer	1.00	1.00	80,923	81,923	83,051
Police School Resource Officer	1.00	1.00	80,184	80,684	82,855
Admin Services Supervisor	1.00	1.00	67,569	67,869	71,302
Police Records Assistant	0.63	0.63	32,391	35,391	33,890
Police Records Assistant	0.63	0.63	23,686	32,486	32,383
Police Records Assistant	0.63	0.63	37,533	36,433	30,916
Police Records Assistant	0.63	0.63	25,707	15,107	30,916
Code Enforcement Officer	0.00	0.50	32,800	27,800	34,882
Community Service Officer	0.50	0.50	16,674	17,674	17,177
SUBTOTAL	31.00	31.50	2,467,244	2,464,444	2,533,361
Less: School share of PSLO			195,216	194,015	204,792
TOTAL	31.00	31.50	2,272,028	2,270,429	2,328,569



2025 BUDGET DIVISION: PUBLIC SAFETY DEPARTMENT: SCHOOL PATROL

#### **MISSION STATEMENT**

The City of Kaukauna School Crossing Guard program provides uniformed adult supervision at seven school intersections where the majority of the students cross within the City. The crossing guards assist students, bikers and pedestrians when they are crossing the intersections to and from their classes. This service is provided between the hours of 7:00 and 8:15 A.M., and from 2:45 through 4:00 P.M. on school days.

During three weeks in June, three of our crossing guards are involved in the Safety Town program that is designed to teach safety habits to the children who are entering kindergarten. It has evolved into a comprehensive program covering everything from crossing the street, to playground behavior, littering, avoiding poisons, stranger danger, call 911 and fire prevention. Police Officers and Firemen also participate as guest speakers.

2025 BUDGET

FUND: 101 DEPT: 52110

## DIVISION: PUBLIC SAFETY DEPARTMENT: SCHOOL PATROL

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OBJECT		2023	2023	2024	2024 ESTIMATED	2025
CODE	DESCRIPTION	BUDGET	ACTUAL	BUDGET	ACTUAL	BUDGET
	PERSONNEL SERVICES					
	Wages & Salaries					
5101	Regular Payroll	57,843	60,157	59,565	59,565	61,365
	Fringe Benefits					
5151	Retirement Plan	0	0	0	0	0
5154	Social Security	839	890	864	894	890
5157	Group Health Insurance	0	0	0	0	0
5160	Group Life Insurance	0	0	0	0	0
5163	Workers Compensation	1,851	1,596	1,775	1,775	1,553
	TOTAL PERSONNEL SERVICES	60,533	62,644	62,204	62,234	63,808
	NON-PERSONNEL SERVICES					
	Supplies					
5404	Clothing Expense	1,250	1,250	1,250	1,250	1,250
5499	Miscellaneous	100	0	0	0	0
	TOTAL NON-PERSONNEL SERVICES	1,350	1,250	1,250	1,250	1,250
	TOTAL SCHOOL PATROL	61,883	63,894	63,454	63,484	65,058

## 2025 BUDGET

## DIVISION: PUBLIC SAFETY DEPARTMENT: SCHOOL PATROL

	NUMBER OF					
	FULL-TIME E	QUIVALENTS	2024	ESTIMATED	PROPOSED	
TITLE OF POSITION	2024	2025	BUDGET	ACTUAL	BUDGET	
Crossing Guard	0.26	0.26	8,604	8,604	8,864	
Crossing Guard	0.26	0.26	8,604	8,604	8,864	
Crossing Guard	0.26	0.26	8,604	8,604	8,864	
Crossing Guard	0.26	0.26	8,604	8,604	8,864	
Crossing Guard	0.26	0.26	8,604	8,604	8,864	
Crossing Guard	0.26	0.26	8,604	8,604	8,864	
Crossing Guard - Sub.	0.08	0.08	2,647	2,647	2,727	
Crossing Guard - Sub.	0.08	0.08	2,647	2,647	2,727	
Crossing Guard - Sub.	0.08	0.08	2,647	2,647	2,727	
TOTAL	1 90	1.90	50 5 <u>6</u> 5	<b>E0 E0 E</b>	61.005	
TOTAL	1.80	1.80	59,565	59,565	61,365	



#### 2025 BUDGET DIVISION: HEALTH AND SOCIAL SERVICES DEPARTMENT: ALCOHOL & OTHER DRUG AWARENESS

#### **MISSION STATEMENT**

The Alcohol and Other Drug Abuse Prevention Board's mission as defined by City ordinance is as follows.

The Board shall take such steps as it determines necessary to educate the public regarding the problems of alcohol and other drug abuse and to develop public information programs to relation thereto.

The Board shall make recommendations to the Council in cases where Council action is required on matters pertaining to the prevention of alcohol and other drug abuse.

To the extent possible the Board shall coordinate all activities related to the prevention of alcohol and other drug abuse in the City and shall cooperate with other county and state agencies organized for a similar purpose.

#### 2025 BUDGET

DIVISION: HEALTH & SOCIAL SERVICES

FUND: 101 DEPT: 54980

#### DIVISION. HEALTH & SOCIAL SERVICES DEPARTMENT: ALCOHOL & OTHER DRUG AWARENESS

OBJECT CODE	DESCRIPTION	2023 BUDGET	2023 ACTUAL	2024 BUDGET	2024 ESTIMATED ACTUAL	2025 BUDGET
5499	NON-PERSONNEL SERVICES Supplies Miscellaneous	2,500	4,484	2,500	2,800	4,800
	TOTAL NON-PERSONNEL SERVICES	2,500	4,484	2,500	2,800	4,800
	TOTAL ALCOHOL & DRUG AWARENESS	2,500	4,484	2,500	2,800	4,800

**2025 BUDGET** DIVISION: TRANSPORTATION DEPARTMENT: BRIDGE MAINTENANCE

#### **MISSION STATEMENT**

The mission of the bridge maintenance department is to provide for the operation of the city's lift bridge. Operation expenditures include inspections, maintenance and utilities for the bridge and tender building.

#### FUND: 101 DEPT: 53306

## 2025 BUDGET DIVISION: TRANSPORTATION DEPARTMENT: BRIDGE MAINTENANCE

3306

OBJECT CODE	DESCRIPTION	2023 BUDGET	2023 ACTUAL	2024 BUDGET	2024 ESTIMATED ACTUAL	2025 BUDGET
	NON-PERSONNEL SERVICES Purchased Services					
5309	Water, Sewer & Electric	1,200	1,033	1,200	1,200	1,200
5325	Contractual Services	15,000	21,129	12,000	10,000	12,000
	TOTAL NON-PERSONNEL SERVICES	16,200	22,162	13,200	11,200	13,200
	TOTAL BRIDGE MAINTENANCE	16,200	22,162	13,200	11,200	13,200

2025 BUDGET DIVISION: TRANSPORTATION DEPARTMENT: BUS SUBSIDY

#### **MISSION STATEMENT**

This department accounts for the cost of Valley Transit bus service that is provided to the City. The Service is provided by the City of Appleton that is shared among all Fox Valley Municipalities.

2025 BUDGET

FUND: 101 DEPT: 53520

# DIVISION: TRANSPORTATION

DEPARTMENT: BUS SUBSIDY

OBJECT CODE	DESCRIPTION	2023 BUDGET	2023 ACTUAL	2024 BUDGET	2024 ESTIMATED ACTUAL	2025 BUDGET
5325	NON-PERSONNEL SERVICES Purchased Services Contractual Services	22,000	38,213	44,000	44,000	44,000
	TOTAL NON-PERSONNEL SERVICES	22,000	38,213	44,000	44,000	44,000
	TOTAL BUS SUBSIDIES	22,000	38,213	44,000	44,000	44,000

2025 BUDGET DIVISION: TRANSPORTATION DEPARTMENT: ENGINEERING

#### **MISSION STATEMENT**

Develop and carry out the City's capital improvement program including the design, construction, inspection and management of streets, sewers, sidewalks, associated rehabilitation programs and all other City public works projects. Operate and manage the City's Sanitary Sewer Utility and Stormwater Utility. Implement the City's Right-of-Way Management Ordinance requirements. Perform survey work, conduct traffic studies as needed, review and inspect new construction and re-development sites, compile special assessments, and maintain official maps and records.

#### 2024 Goals and Objectives

- Complete construction projects including sewer, stormwater, and paving in a timely, cost-effective manner while minimizing disruptions to residents and the travelling public.
- Work with the Wisconsin Department of Transportation, Wisconsin Department of Natural Resources, Outagamie County Highway Department, and other agencies as needed to effectively carry out the duties delegated to the Department of Public Works.
- \* Continue to work with KASD, KPD, and Street Department on school zone improvements, school walking route improvements, and bus stop improvements.
- \* Continue to work with Community Enrichment to design improvements and increase accessibility for all residents to City parks and trails.
- \* Evaluate possible improvements to pedestrian and bicycle facilities in conjunction with street and sidewalk improvement projects and implement them when practicable.
- Assist other City departments and department heads when requested.
- Work with the Heart of the Valley Metropolitan Sewerage District (HOVMSD) within the Capacity, Management, Operations, and Maintenance (CMOM) program and Clearwater Sustainability Program to reduce the amount of inflow and infiltration that enters the sanitary sewer system. This work will include sewer rehabilitation projects, replacement of private sanitary sewer laterals, flow monitoring, and any other tasks recommended by the HOVMSD and its consulting engineer, when it will also best serve the interest of the City.
- Work with the Wisconsin Department of Natural Resources to meet water regulations and improve storm water quality throughout the Municipal Separate Storm Sewer System (MS4).
- Work with Kaukauna Utilities to coordinate sanitary sewer main, water main, and lateral replacement projects.
- \* Continue to improve communications with residents and businesses about City operations and projects that may affect them directly.

#### Successfully complete the following projects:

- o 2024 Concrete Street Paving Project
- o Sanitary Sewer and Water Main Relay Projects with Kaukauna Utilities
- o \* Downtown Alley and Pedestrian Alley Reconstruction Project
- \* Construction of the Jonen Park Pavilion
- Finish K4 Basin Flood Storage Project Tanner School and Ann/Thelen Pipe Sizing
- o Erosion Control Stormwater Outfall / Streambank Restoration Project
- \* Navigation Canal Seawall Project
- Parking lot pavement replacement at Municipal Pool and Horseshoe Valley Park
- \* Replace defective walks as part of the Sidewalk Replacement Program
- o Complete remediation of the Fox Shores RR Site.

#### 2025 BUDGET DIVISION: TRANSPORTATION DEPARTMENT: ENGINEERING

#### 2024 Accomplishments

#### Successfully Completed the Following Projects:

- o \* Replace defective walks as part of the Sidewalk Replacement Program
- o \* Downtown Alley and Pedestrian Alley Reconstruction Project
- \* Construction of the Jonen Park Pavilion
- \* Installed accessible playground and associated site improvements at LaFollette Park
- \* Navigation Canal Seawall Project Permitting/Easements completed in 2024
- 2024 Concrete Street Paving Project
- o Sanitary Sewer and Water Main Relay Projects with Kaukauna Utilities
- K4 Basin Flood Storage Project Tanner School
- o Parking lot pavement replacement at Municipal Pool and Horseshoe Valley Park

Began Work on the Following Projects (Anticipated Final Completion in 2025):

- o \* Installation of a Pickleball Complex at LaFollette Park Pavement coatings in spring 2025
- \* Received grants for, and began replacement of, the 1000 Islands Boardwalk
- \* Worked with KASD, KPD, and Street Department on school zone improvements, school walking route improvements, and began investigations to address bus stop improvements.
- \* Applied for and received an 80% design and construction grant from WisDOT for Kenneth Avenue.
- Assisted other City departments and department heads when requested. Provided technical assistance, mapping and displays for multiple departments.
- Worked with the Heart of the Valley Metropolitan Sewerage District (HOVMSD) within the Capacity, Management, Operations, and Maintenance (CMOM) program and Clearwater Sustainability Program to reduce the amount of inflow and infiltration that enters the sanitary sewer system. This work included sewer rehabilitation projects, replacement of private sanitary sewer laterals, and other tasks deemed necessary by the HOVMSD and its consulting engineer.
- Worked with the Wisconsin Department of Natural Resources to meet regulations and improve storm water quality throughout the Municipal Separate Storm Sewer System (MS4). Worked with developers to install proper erosion control and stormwater management facilities assisting in the successful development of their properties.
- Continued the process of establishing a Wetland Mitigation Bank as part of the Haas Road Park.
- Worked with Kaukauna Utilities to coordinate sanitary sewer main, water main, and lateral replacement projects, and street patching on Kenneth Avenue area and continued planning for 5-year CIP and upcoming lead water service replacement projects.

#### 2025 BUDGET DIVISION: TRANSPORTATION DEPARTMENT: ENGINEERING

#### 2025 Goals and Objectives

- Complete construction projects including sewer, stormwater, and paving in a timely, cost-effective manner while minimizing disruptions to residents and the travelling public.
- Work with the Wisconsin Department of Transportation, Wisconsin Department of Natural Resources, Outagamie County Highway Department, and other agencies as needed to effectively carry out the duties delegated to the Department of Public Works.
- \* Continue to work with KASD, KPD, and Street Department on school zone improvements, school walking route improvements, and bus stop improvements.
- \* Continue to work with Community Enrichment to design improvements and increase accessibility for all residents to City parks and trails.
- \* Evaluate improvements to pedestrian and bicycle facilities in conjunction with street and sidewalk improvement projects and implement them when practicable.
- Assist other City departments and department heads when requested.
- Work with the Heart of the Valley Metropolitan Sewerage District (HOVMSD) within the Capacity, Management, Operations, and Maintenance (CMOM) program and Clearwater Sustainability Program to reduce the amount of inflow and infiltration that enters the sanitary sewer system. This work will include sewer rehabilitation projects, replacement of private sanitary sewer laterals, flow monitoring, annual televising/inspection of sanitary sewer mains and manholes, and any other tasks recommended by the HOVMSD and its consulting engineer, when it will also best serve the interest of the City.
- Work with the Wisconsin Department of Natural Resources to meet water regulations and improve storm water quality throughout the Municipal Separate Storm Sewer System (MS4).
- Work with Kaukauna Utilities to coordinate sanitary sewer main, water main, and lateral replacement projects.
- Work with Kaukauna High School civic engagement class to plan improvements for Grignon Park
- \* Continue to improve communications with residents and businesses about City operations and projects that may affect them directly.

#### Successfully complete the following projects:

- \* Complete 1000 Islands Boardwalk project
- o \* New office space and installation of a sorting machine at Kaukauna Public Library
- \* Update Playground Equipment at Strassburg Park
- \* Navigation Canal Seawall Project Installation and repaving of adjacent trails
- \* CTH Z –State Street Sidewalk Extension
- \* Complete Quiet Zone Railroad Crossing Improvements
- \* Complete design for LaFollette Park Site and Restroom Improvements
- o \* Grignon Park Stream Restoration and Parking lot addition
- o 2025 Concrete Street Paving Project Mostly new construction areas
- o Sanitary Sewer and Water Main Relay Projects with Kaukauna Utilities- Desnoyer Street Area
- o Complete a Cured-In-Place Pipe (CIPP) project along the Fox River and in easements
- K4 Basin Flood Storage Project Linda/Thelen Storm Sewer System
- Badger Road Pond
- Erosion Control Stormwater Outfall / Streambank Restoration Project at Hoersch Property
- o Parking lot pavement replacement at Upper Grignon, Lower Riverside, Pool/Well Lot
- Complete Alley rehabilitation projects including W 9<sup>th</sup> Street and E 2<sup>nd</sup> Street
- Complete remediation of the Fox Shores RR Site.

2025

BUDGET

344,247

12,516

4,014

#### **CITY OF KAUKAUNA**

**2025 BUDGET** 

FUND: 101 DEPT: 53105

OBJECT

CODE

5101

5104

## DIVISION: TRANSPORTATION DEPARTMENT: ENGINEERING

2024 2023 2023 2024 ESTIMATED DESCRIPTION BUDGET ACTUAL BUDGET ACTUAL PERSONNEL SERVICES Wages & Salaries **Regular Payroll** 306,987 305,750 322,766 325,716 **Temporary Payroll** 11,795 3,907 12,152 Longevity Pay 780 612 780

		,	,	,	,	,
5119	Longevity Pay	780	612	780	780	0
	Fringe Benefits					
5151	Retirement Plan	22,632	22,187	24,252	22,528	23,925
5152	Residency	11,149	11,119	11,813	11,933	12,617
5154	Social Security	23,715	22,941	24,927	25,035	26,516
5157	Group Health Insurance	48,175	48,557	53,145	53,146	76,515
5160	Group Life Insurance	520	576	643	566	594
5163	Workers Compensation	11,028	8,668	10,836	9,849	9,026
	TOTAL PERSONNEL SERVICES	436,781	424,318	461,314	453,567	505,956
	NON-PERSONNEL SERVICES					
	Travel/Training					
5205	Seminar Expense	2,000	469	1,200	1,200	1,200
5208	Travel - City Business	300	434	300	100	300
5211	Education & Memberships	250	126	250	400	400
	Purchased Services					
5303	Communications	1,800	1,059	1,500	1,200	1,200
5315	Maintenance - Office Equipment	500	0	500	550	500
5318	Maintenance - Automotive	200	82	200	200	200
5321	Maintenance - Other Equipment	500	0	500	0	500
5325	Contractual Services	1,000	1,332	1,000	600	1,000
5328	Advertising	0	3,086	0	0	500
5334	Printing Expense	600	54	600	100	500
5340	Rent - Equipment	1,000	925	1,000	1,300	1,300
	Supplies					
5401	Office Supplies	1,000	265	1,000	500	500
5402	Desktop Printing Expense	200	0	200	200	200
5407	Automotive Supplies	1,100	1,188	1,100	800	1,100
5410	General Supplies	1,000	218	1,000	600	500
	TOTAL NON-PERSONNEL SERVICES	11,450	9,238	10,350	7,750	9,900
	OUTLAY					
5804	Office Equipment	3,500	0	5,000	5,000	5,000
5807	Machinery, Tools & Instruments	500	494	100	150	200
	TOTAL OUTLAY	4,000	494	5,100	5,150	5,200
	TOTAL ENGINEERING	452,231	434,051	476,764	466,467	521,056

## 2025 BUDGET

## DIVISION: TRANSPORTATION DEPARTMENT: ENGINEERING

		NUMBER OF FULL-TIME EQUIVALENTS 2024			2025 PROPOSED
TITLE OF POSITION	2024	2025	BUDGET	ACTUAL	BUDGET
Director of Public Works	1.00	1.00	118,095	119,495	126,543
Senior Project Engineer	1.00	1.00	83,971	84,571	89,744
Project Engineer	1.00	1.00	78,794	79,394	83,739
Planning/Engineering Tech.	0.60	0.60	41,906	42,256	44,221
TOTAL	3.60	3.60	322,766	325,716	344,247



#### **2025 BUDGET** DIVISION: TRANSPORTATION DEPARTMENT: EQUIPMENT MAINTENANCE & REPLACEMENT

#### **MISSION STATEMENT**

The mission of this department is to provide operating departments with service, maintenance, and repairs to assigned vehicles and equipment. Duties include ordering of parts, changing of oil, lubrication, engine tuning, repairs, equipment painting, mounting plows, etc. This department also administers the annual systematic equipment replacement program.

#### 2025 BUDGET

FUND: 101 DEPT: 5330

## DIVISION: TRANSPORTATION

53308 DEPARTMENT: EQUIPMENT MAINTENANCE & REPLACEMENT

OBJECT CODE	DESCRIPTION	2023 BUDGET	2023 ACTUAL	2024 BUDGET	2024 ESTIMATED ACTUAL	2025 BUDGET
	NON-PERSONNEL SERVICES Purchased Services					
5318	Maintenance - Automotive	80,000	65,399	80,000	61,000	80,000
5325	Contractual Services	425	65	200	0	0
	Supplies					
5410	General Supplies	12,000	12,383	12,000	10,000	12,000
5499	Miscellaneous	0	0	0		
	TOTAL NON-PERSONNEL SERVICES	92,425	77,847	92,200	71,000	92,000
	TOTAL EQUIP MAINTEN & REPLACE	92,425	77,847	92,200	71,000	92,000

2025 BUDGET DIVISION: TRANSPORTATION DEPARTMENT: FORESTRY

#### **MISSION STATEMENT**

The forestry department is responsible for the planting, trimming, and removal of trees and stumps from terraces, parks or from areas where it interferes with city property. The proper clearance of city streets, alleys, and sidewalks, and the removal of trees and branches during scheduled pickup dates and after damaging storms.

2025 BUDGET

FUND: 101 DEPT: 53310

# DIVISION: TRANSPORTATION

DEPARTMENT: FORESTRY

OBJECT CODE	DESCRIPTION	2023 BUDGET	2023 ACTUAL	2024 BUDGET	2024 ESTIMATED ACTUAL	2025 BUDGET
	NON-PERSONNEL SERVICES Purchased Services					
5322	Maintenance - Roads & Walks	0	43	0	0	0
5325	Contractual Services	8,500	0	5,000	0	5,000
	Supplies					
5407	Automotive Supplies	7,500	6,074	7,500	9,000	7,500
5410	General Supplies	2,000	315	2,000	2,700	3,000
5425	Botanical & Agricultural	2,000	8	2,000		2,000
	TOTAL NON-PERSONNEL SERVICES	20,000	6,440	16,500	11,700	17,500
	TOTAL FORESTRY	20,000	6,440	16,500	11,700	17,500

#### 2025 BUDGET DIVISION: TRANSPORTATION DEPARTMENT: SNOW & ICE CONTROL

#### **MISSION STATEMENT**

The mission of the Snow and Ice Control Department is to keep streets and city owned sidewalks open to traffic in all winter conditions and to provide skid free pavement surfaces at intersections, stop and yield signs. Responsibilities and expenditures include ordering of blades, chains, salt, and chips for mixing and stockpiling, application of these materials, plowing, removal, and hauling of snow. Also included is the removal of snow and ice from private walks when not performed by owners. Private snow and ice removal is billed to the property owner.

#### 2025 BUDGET

FUND: 101 DEPT: 53304

## DIVISION: TRANSPORTATION DEPARTMENT: SNOW & ICE CONTROL

OBJECT CODE	DESCRIPTION	2023 BUDGET	2023 ACTUAL	2024 BUDGET	2024 ESTIMATED ACTUAL	2025 BUDGET
	NON-PERSONNEL SERVICES Purchased Services					
5318	Maintenance - Automotive	5,000	16,429	10,000	4,200	10,000
5322	Maintenance - Roads & Walks	60,000	77,141	76,000	21,000	55,000
5328	Advertising	800	169	500	200	500
	Supplies					
5407	Automotive Supplies	25,000	26,227	25,000	17,500	25,000
5410	General Supplies	30,000	24,060	30,000	30,000	35,000
	TOTAL NON-PERSONNEL SERVICES	120,800	144,026	141,500	72,900	125,500
	TOTAL SNOW & ICE CONTROL	120,800	144,026	141,500	72,900	125,500

#### **2025 BUDGET** DIVISION: TRANSPORTATION DEPARTMENT: STREET DEPARTMENT ADMINISTRATION

#### **MISSION STATEMENT**

The mission of Street Department Administration is to provide effective and efficient management of the street, sanitation, and park departments. Street department administration is in charge of and responsible for maintenance and repair of streets, alleys, curbs and gutters, sidewalks, street signs, traffic control devices, storm sewers, sanitary sewers, city buildings and structures, parks, athletic fields and all machinery, equipment and property used in any activity under departmental control.

The administration has charge of such public services as garbage and refuse collection and disposal, snow and ice control, street cleaning and flushing, recycling and such other activities as may be assigned from time to time by the council.

The administration determines the priorities, objectives, policies, procedures and overall resource needs. The administration is also responsible for the development and implementation of public policies regarding the street, sanitation, and park departments.

#### 2024 Goals and Objectives

- Continue to provide effective and efficient direction and control of the Street and Park Departments.
- Maintain the city's designation, "Tree City USA" by the National Arbor Day Foundation.
- Provide continuing education opportunities for all Street and Park department personnel.
- Continue emphasizing safety and provide the equipment and tools necessary to achieve a safe working environment.
- Continue working with safety coordinator to provide safe work environments while maintaining optimum efficiency.
- Continue with systematic equipment replacement. Equipment scheduled to be replaced in 2024 is a hill mower, street grader, and skid steer. There will also be an addition of an athletic field groomer and a buster attachment for our backhoe.
- Work with Director of Public Works, Communications Coordinator, and Planning Department on informing residents and implementing the 2<sup>nd</sup> and 3<sup>rd</sup> phase of the waste ordinance 11.11
- Work with Lee Recreation on the site work and foundation needs for the new Lafollette Park playground.
- Work with Director of Public Works and Milbach Construction on the new Jonen Park Pavillion.
- Work with Community Enrichment Director on pool reconstruction needs. Tree removal and moving supplies back to the new facility will be some of the work needed by the street department.
- Continue work on Nelson and Konkapot trails to install benches, refuse receptacles, and signage for all trail users.
- Continue with the removal and restoration of many Ash trees located in open park areas.
- Continue planting of various varieties of trees to replace the dead and declining trees throughout the park systems
- Continue professional relationships with the many clubs and organizations that organize events for the youth and citizens of Kaukauna.
- Provide the response of personnel and equipment to all weather emergencies for safe travel throughout the city.

#### **2025 BUDGET** DIVISION: TRANSPORTATION DEPARTMENT: STREET DEPARTMENT ADMINISTRATION

#### 2024 Accomplishments

- The Street and Park Department continued to provide effective and efficient maintenance services for the city residents, its visitors, various organizations, and the Kaukauna area school district. Routine maintenance (refuse collection, snow removal, street repair, park care, sewer maintenance, weed cutting, street maintenance, vehicle maintenance, etc.) was performed throughout the year.
- The city received recognition for the 31st year in a row as a "Tree City USA" by the National Arbor Day Foundation. The award identifies the city as one which realizes the benefits of tree planting and maintenance of the urban forest.
- In 2024 we had training from (FISTA) on chainsaw safety, maintenance, and proper felling techniques. This was recognized as a training needed because of the number of newer staff and the amount of tree work needed because of the devastation from the Emerald Ash Borer.
- Training sessions were conducted monthly for staff by MEUW on topics to continue to be compliant with OSHA standards. Safety committee would meet monthly or quarterly and discuss safety topics brought forth from the street crew, also reviewed incident and injury reports to determine solutions to prevent events from occurring.
- Equipment upgrades completed in 2024 were the purchase of a new concrete buster for backhoe, field groomer for the athletic fields, replacement of dump truck 213, and replacement of dump truck 208.
- The second phase of Waste ordinance 11.11 was completed.
- Lafollette Park playground was installed. Street crews completed site work like excavation, grading, concrete sidewalk, signage, bench install, and bike rack to make the playground more enjoyable for all users
- New Aquatic Center. City crews removed many dead and declining trees. Removed and reused many dispensers and dividers, helped move and store materials for demo. Constructed a retaining wall on the South side of the building, replaced and installed many new signs. Removed playground and sand area. Sand was then used to recondition outfields at athletic facilities.
- Jonen Park Pavillion was completed. Street staff were involved with interior paint, and the purchase and installation of plumbing fixtures, waste receptacles and the Contruction of 10 new picnic tables
- Upgrades to trails were made by installing benches, shoulder clearing and crack filling of joints on asphalt surfaces.
- The first phase of the Disc Golf Course at Grignon Park has been completed. Removal of many dead and declining Ash trees and Buckthorn was completed to extend and reconfigure fairways and tee pads. New concrete tee pads were installed, new baskets were installed, and seating was replaced.
- 25 trees were replanted in several city parks
- City crews put in weeks of work to complete the cleanup efforts after the late May tornado. This was an all-hands-on deck effort from street full time and seasonal staff. Aid was also received from Little Chute, Combined Locks, and Kimberly. Crews made three rounds of debris collection through the city helping remove damaged branches and trees from the right of way for city residents. Contractors were also hired to help remove damaged and downed trees through the park system.
- Worked with Calumet County Highway Department to paint center lines and white skips on Hwy 55.
- Crosswalks, curbs, and parking lots were painted throughout city lots, around schools and churches, and on main streets in the city.
- Crews were out for 5 weeks sealing joints and cracks on city streets and parking lots.
- Special Events were another success in 2024, to date crews helped with 28 events. Street staff provided
  materials for road closures and detours while also supplying materials like seating and waste receptacles
  for all events with requests. The Kaukauna Music Festival was a first-time event ran internally that took a
  lot of effort from the street staff. Street staff were involved in the handling of food, drinks, tent, and stage
  set up, the making and distribution of ice, electrical needs, and ground keeping for the event.

#### **2025 BUDGET** DIVISION: TRANSPORTATION DEPARTMENT: STREET DEPARTMENT ADMINISTRATION

#### 2024 Accomplishments (continued)

- Cleaned over 106,000 lineal feet of sanitary sewer mains
- Approximately 700 manholes were inspected
- Over 900,000 gallons of leachate have been pumped from the Lehrer landfill.
- 2 new cell dialers have been installed at CE and Dodge lift stations.
- Sewer crews have responded to 4,554 locates to date and 63 emergency locates.
- A new generator was installed at the Tower Drive Storm Station. Street staff provided labor of removing fence, fuel tank for old generator, excavation, grading, concrete pads for transfer switch, transformer, and generator.
- Responded to 9 winter weather events to plow and salt city streets, sidewalks, parking lots, and trails.

#### 2025 Goals and Objectives

- Continue to provide effective and efficient direction and control of the Street and Park Departments.
- Maintain the city's designation, "Tree City USA" by the National Arbor Day Foundation.
- Provide continuing education opportunities for all Street and Park department personnel.
- Continue emphasizing safety and provide the equipment and tools necessary to achieve a safe working environment.
- Continue working with safety coordinator to provide safe work environments while maintaining optimum efficiency.
- Continue with systematic equipment replacement. Equipment scheduled to be replaced in 2025 is replacement of skid loader, replacement of 1991 John Deere grader, replacement of 1 ton truck with plow, replacement of dump truck #212, converting garbage truck 228 to an automated leaf collector, and purchase of a new automated garbage truck.
- Work with Director of Public Works, Communications Coordinator, and Planning Department on informing residents and implementing on the 3<sup>rd</sup> phase of the waste ordinance 11.11
- Work with Director of Public Works and city of Kaukauna clubs on agreements for athletic field and facility use.
- Continue professional relationships with the many clubs and organizations that organize events for the youth and citizens of Kaukauna.
- Continue with the removal and restoration of many ash trees located in open park areas.
- Continue planting of various varieties of trees to replace the dead and declining trees throughout the park systems
- Provide high quality services to residents with weekly garbage collections, brush collections, metal and white good collections, tire collections, special yard waste collections, large and irregular collections, and leaf collections.
- Continue to promote more online renewals for the more than 1,400 disposal site users.
- Install siding on the 1000 Islands Nature Center.
- Make repairs to Horseshoe Park concession building.
- Provide the response of personnel and equipment to all weather emergencies for safe travel throughout the city.

2025 BUDGET

FUND: 101 DEPT: 53110

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DEPARTMENT: STREET DEPARTMENT ADMINISTRATION

					2024	
OBJECT		2023	2023	2024	2024 ESTIMATED	2025
CODE	DESCRIPTION	BUDGET	ACTUAL	2024 BUDGET	ACTUAL	BUDGET
CODE	DESCRIFTION	BODGET	ACTUAL	BODGET	ACTUAL	BODGET
	PERSONNEL SERVICES					
	Wages & Salaries					
5101	Regular Payroll	129,148	128,118	135,353	132,553	143,470
5119	Longevity Pay	395	395	420	420	0
	Fringe Benefits	000	000	120	120	0
5151	Retirement Plan	8,809	8,745	9,368	9,175	9,971
5152	Residency	5,073	5,058	5,304	5,346	5,635
5154	Social Security	9,910	9,402	10,387	9,772	10,975
5157	Group Health Insurance	33,793	34,062	37,290	37,291	41,310
5160	Group Life Insurance	214	201	219	186	195
5163	Workers Compensation	2,794	2,297	2,727	2,741	2,455
	TOTAL PERSONNEL SERVICES	190,136	188,278	201,068	197,484	214,011
	NON-PERSONNEL SERVICES					
	Travel/Training					
5205	Seminar Expense	1,500	160	1,500	1,500	2,000
5211	Education & Memberships	0	0	0	0	0
	Purchased Service					
5303	Communications	500	658	600	700	700
5325	Contractual Services	3,000	3,549	4,000	3,500	4,000
5334	Printing Expense	0	8	0	80	0
	Supplies					
5401	Office Supplies	500	810	700	650	700
5402	Desktop Printing Expense	400	57	400	170	400
5410	General Supplies	100	114	100	50	100
	TOTAL NON-PERSONNEL SERVICES	6,000	5,356	7,300	6,650	7,900
	TOTAL ST DEPT ADMINISTRATION	196,136	193,634	208,368	204,134	221,911

## 2025 BUDGET

## DIVISION: TRANSPORTATION DEPARTMENT: STREET DEPARTMENT ADMINISTRATION

	NUMB FULL-TIME E	ER OF QUIVALENTS	2024	2024 ESTIMATED	2025 PROPOSED
TITLE OF POSITION	2024	2025	BUDGET	ACTUAL	BUDGET
Street Superintendent Office Assistant	1.00 1.00	1.00 1.00	88,397 46,956	89,097 43,456	93,920 49,550
TOTAL	2.00	2.00	135,353	132,553	143,470



2025 BUDGET DIVISION: TRANSPORTATION DEPARTMENT: STREET LIGHTING

#### **MISSION STATEMENT**

This department accounts for the cost of maintaining and operating the streetlights and decorative theme lights within the city. All streetlights are owned and operated by Kaukauna Utilities.

## 2025 BUDGET DIVISION: TRANSPORTATION

FUND: 101 DEPT: 53420

## DEPARTMENT: STREET LIGHTING

OBJECT CODE	DESCRIPTION	2023 BUDGET	2023 ACTUAL	2024 BUDGET	2024 ESTIMATED ACTUAL	2025 BUDGET
5309 5321	NON-PERSONNEL SERVICES Purchased Services Water, Sewer & Electric Maintenance - Other Equipment	210,000 200	246,367 201	240,000 1,000	256,400 100	260,000 1,000
	TOTAL NON-PERSONNEL SERVICES	210,200	246,568	241,000	256,500	261,000
	TOTAL STREET LIGHTING	210,200	246,568	241,000	256,500	261,000

#### 2025 BUDGET DIVISION: TRANSPORTATION DEPARTMENT: STREET MAINTENANCE

#### **MISSION STATEMENT**

The mission of the street maintenance department is to provide smooth, safe pavements for vehicular and bicycle movement. Street maintenance activities include the tarring of joints, patching of potholes, patching for street oiling, grading gravel streets, repairing curbs, and guard rails. Reconstruction of small sections of concrete, asphalt, and gravel streets and alleys is also performed.

All Department of Public work laborer staff is being budgeted under this department

FUND: 101 DEPT: 53301 **2025 BUDGET** DIVISION: TRANSPORTATION DEPARTMENT: STREET MAINTENANCE

OBJECT		2023	2023	2024	2024 ESTIMATED	2025
CODE	DESCRIPTION	BUDGET	ACTUAL	BUDGET	ACTUAL	BUDGET
	PERSONNEL SERVICES					
	Wages & Salaries					
5101	Regular Payroll	1,229,868	1,229,165	1,270,997	1,270,997	1,295,767
5104	Temporary Payroll	70,770	60,166	72,912	78,388	112,152
5107	Overtime Pay	85,000	92,578	85,000	88,152	85,000
5110	Shift Premium Pay	700	509	700	668	700
5113	Job Class Premium Pay	6,900	4,416	6,900	6,223	6,900
5119	Longevity Pay	4,275	3,855	4,240	3,490	0
5125	Call Time	0	0	0	0	0
	Fringe Benefits					
5151	Retirement Plan	90,219	90,329	94,381	94,498	96,492
5152	Residency	42,507	43,361	43,788	46,914	48,628
5154	Social Security	102,522	96,278	105,697	105,906	107,836
5157	Group Health Insurance	428,901	424,967	499,743	469,380	492,738
5160	Group Life Insurance	2,774	2,451	2,809	1,881	1,975
5163	Workers Compensation	44,720	37,303	42,934	43,148	37,963
5166	Unemployment Insurance	0	0	0	0	0
	TOTAL PERSONNEL SERVICES	2,109,156	2,085,377	2,230,101	2,209,645	2,286,151
	NON-PERSONNEL SERVICES					
	Purchased Services					
5303	Communications	1,000	658	1,000	700	1,000
5309	Water, Sewer & Electric	1,000	0.00	1,000	0	1,000
5312	Maintenance - Building	25,000	27,157	26,000	19,000	26,000
5318	Maintenance - Automotive	20,000	27,107	20,000	0	20,000
5322	Maintenance - Roads & Walks	45,000	47,270	46,000	46,000	46,000
5325	Contractual Services	40,000 15,000	11,517	15,000	12,000	15,000
5328	Advertising	0	0	0	35	10,000
0020	Supplies	Ū	Ŭ	0	00	0
5404	Clothing Expense	0	0	5,000	5,000	7,500
5407	Automotive Supplies	20,000	15,551	20,000	16,500	20,000
5410	General Supplies	8,000	8,116	3,000	3,000	3,000
5419	Medical & Lab Supplies	0,000	0,110	2,000	2,000	2,000
0-110	TOTAL NON-PERSONNEL SERVICES	114,000	110,269	118,000	104,235	120,500
	OUTLAY				-	·
5807	Machinery, Tools & Instruments	1,000	89	1,000	1,000	1,000
5007	TOTAL OUTLAY	1,000	89	1,000	1,000	1,000
	TOTAL STREET MAINTENANCE	2,224,156	2,195,735	2,349,101	2,314,880	2,407,651

## 2025 BUDGET

## DIVISION: TRANSPORTATION DEPARTMENT: STREET MAINTENANCE

	NUMBI	ER OF	2024	2025	
	FULL-TIME E	QUIVALENTS	2024	ESTIMATED	PROPOSED
TITLE OF POSITION	2024	2025	BUDGET	ACTUAL	BUDGET
Street Foreman	1.00	1.00	74,935	74,935	78,958
Heavy Equipment Operator	5.50	5.50	378,464	378,464	389,194
Tandem Truck Driver	1.50	1.50	101,583	101,583	103,928
Small Truck Driver	2.00	2.00	131,503	131,503	134,303
Parks Technician	4.00	4.00	262,252	262,252	271,852
Laborer	5.00	5.00	322,260	322,260	317,532
TOTAL	19.00	19.00	1,270,997	1,270,997	1,295,767



#### 2025 BUDGET DIVISION: TRANSPORTATION DEPARTMENT: STREET SIGNS & MARKERS

#### **MISSION STATEMENT**

The mission of the street signs and markers department is to make, install, repair, and replace traffic control and street signs. This department is also responsible for painting traffic lanes, crosswalks, parking stalls, no parking areas, etc. on all city streets and parking areas.

#### FUND: 101

## 2025 BUDGET DIVISION: TRANSPORTATION

DEPT: 53303

# DEPARTMENT: STREET SIGNS & MARKERS

OBJECT CODE	DESCRIPTION	2023 BUDGET	2023 ACTUAL	2024 BUDGET	2024 ESTIMATED ACTUAL	2025 BUDGET
	NON-PERSONNEL SERVICES Purchased Services					
5321	Maintenance - Other Equipment	1,250	1,689	1,250	1,500	1,500
5325	Contractual Services	4,000	2,323	4,000	4,000	4,000
	Supplies					
5407	Automotive Supplies	1,500	1,600	1,500	1,000	1,500
5410	General Supplies	12,000	10,164	12,000	10,000	12,000
5413	Chemical & Ordnance	8,500	5,757	8,500	6,000	8,500
	TOTAL NON-PERSONNEL SERVICES	27,250	21,532	27,250	22,500	27,500
	TOTAL STREET SIGNS & MARKERS	27,250	21,532	27,250	22,500	27,500

2025 BUDGET DIVISION: TRANSPORTATION DEPARTMENT: TRAFFIC CONTROL

#### **MISSION STATEMENT**

The traffic control department's mission is to provide for the maintenance, repair, and safe operation of the city's seven signalized intersections, signalized pedestrian crossings, and all other powered traffic control and warning signage. This includes labor, parts, contractual services, and electrical services.

#### 2025 BUDGET

FUND: 101 DEPT: 53305

## DIVISION: TRANSPORTATION DEPARTMENT: TRAFFIC CONTROL

00/507					2024	0005
OBJECT		2023	2023	2024	ESTIMATED	2025
CODE	DESCRIPTION	BUDGET	ACTUAL	BUDGET	ACTUAL	BUDGET
	NON-PERSONNEL SERVICES					
	Purchased Services					
5309	Water, Sewer & Electric	4,000	3,228	4,000	3,800	4,000
5325	Contractual Services	10,000	10,880	10,000	10,000	10,000
	Supplies					ļ
5410	General Supplies	400	2,071	1,000	700	1,000
	TOTAL NON-PERSONNEL SERVICES	14,400	16,178	15,000	14,500	15,000
	OUTLAY					
5807	Machinery, Tools & Instruments	10,000	10,172	8,000	27,000	15,000
	TOTAL OUTLAY	10,000	10,172	8,000	27,000	15,000
	TOTAL TRAFFIC CONTROL	24,400	26,350	23,000	41,500	30,000

2025 BUDGET DIVISION: TRANSPORTATION DEPARTMENT: WEED CONTROL

#### **MISSION STATEMENT**

The mission of the weed control department is the control of noxious weeds. Responsibilities include the mowing of street right-of-way's, vacant lots, and lawns which property owner have neglected to maintain. Weed/grass control on private property is charged to the property owner. This department's expenditure also includes the repair of weed eaters and hand mowers

2025 BUDGET

FUND: 101 DEPT: 53640

# DIVISION: TRANSPORTATION

DEPARTMENT: WEED CONTROL

OBJECT CODE	DESCRIPTION	2023 BUDGET	2023 ACTUAL	2024 BUDGET	2024 ESTIMATED ACTUAL	2025 BUDGET
	NON-PERSONNEL SERVICES Purchased Services					
5318	Maintenance - Automotive	2,000	778	2,000	800	2,000
5328	Advertising	500	0	500	100	500
	Supplies					
5407	Automotive Supplies	800	646	800	700	800
5410	General Supplies	300	758	500	400	500
	TOTAL NON-PERSONNEL SERVICES	3,600	2,182	3,800	2,000	3,800
	TOTAL WEED CONTROL	3,600	2,182	3,800	2,000	3,800

#### 2025 BUDGET DIVISION: SANITATION DEPARTMENT: REFUSE COLLECTION

#### **MISSION STATEMENT**

The mission of the Refuse Collection Department is to provide maintenance to the multiple refuse trucks, regular weekly collection of garbage and rubbish and to transport this garbage to a disposal site in order to enhance public health, sanitation and community appearance. Also included in budget expenditures are the various special collections for large and irregular, spring and fall clean up, and tire collection weeks.

FUND: 101 DEPT: 53620

### 2025 BUDGET DIVISION: SANITATION DEPARTMENT: REFUSE COLLECTION

OBJECT CODE	DESCRIPTION	2023 BUDGET	2023 ACTUAL	2024 BUDGET	2024 ESTIMATED ACTUAL	2025 BUDGET
	NON-PERSONNEL SERVICES					
	Purchased Services					
5318	Maintenance - Automotive	60,000	50,133	50,000	50,000	50,000
5325	Contractual Services	0	0	0	0	0
5328	Advertising	600	575	500	500	500
	Supplies					
5404	Clothing Expense	300	51	300	0	0
5407	Automotive Supplies	50,000	49,306	49,000	46,000	49,000
5410	General Supplies	1,500	2,376	2,000	2,000	2,000
	TOTAL NON-PERSONNEL SERVICES	112,400	102,442	101,800	98,500	101,500
	TOTAL REFUSE COLLECTION	112,400	102,442	101,800	98,500	101,500

#### **2025 BUDGET** DIVISION: SANITATION DEPARTMENT: REFUSE DISPOSAL

#### **MISSION STATEMENT**

The mission of the refuse disposal department is to account for the tipping fees for disposal of refuse and debris and for the fees associated with the city's recycling program. Also included are the costs associated with the processing of waste concrete, yard debris, leaves and brush located at the city leased site at the Red Hills Landfill, and the contracted disposal costs to remove the recycling and waste oil from the city disposal site.

### 2025 BUDGET

FUND: 101 DEPT: 53630

## DIVISION: SANITATION DEPARTMENT: REFUSE DISPOSAL

OBJECT CODE	DESCRIPTION	2023 BUDGET	2023 ACTUAL	2024 BUDGET	2024 ESTIMATED ACTUAL	2025 BUDGET
	NON-PERSONNEL SERVICES Purchased Services					
5325	Contractual Services	127,000	127,541	127,000	127,000	127,000
5395	Recycling Costs	12,000	9,692	12,000	10,400	12,000
	TOTAL NON-PERSONNEL SERVICES	139,000	137,233	139,000	137,400	139,000
	TOTAL REFUSE DISPOSAL	139,000	137,233	139,000	137,400	139,000

2025 BUDGET

DIVISION: COMMUNITY ENRICHMENT

DEPARTMENT: ADULT PROGRAMS

#### **MISSION STATEMENT**

#### To provide adult citizens organized sports leagues to include men's softball and adult coed kickball.

#### 2024 Goals and Objectives

- Create 1-2 new adult leagues and programs
- Schedule onsite visits with coaches/instructors and create organized training schedule and documentation
- Evaluate the needs and effectiveness of programs and activities through surveys and evaluations

#### 2024 Accomplishments

- Successfully continued all existing programs
- Worked with coaches/instructors to create training schedules, SOPs and documentation
- Social Media Insights
  - Increase in "likes" on social media by 5%
  - Increase of visits to KRD social media pages by 355%
  - Published 26% more posts annually

#### 2025 Goals and Objectives

- Utilize new pickleball courts and increase program participation by 10%
- Create 1-2 new Adult league or program
- Continue working towards finding partnerships on programs

#### Service Efforts:

INDICATOR	2022	2023	2024
Adult Coed Kickball Teams	5	5	5
Adult Men's Softball Teams	29	23	22
PAC Trips	80	56*	53*
Pickleball	8	54*	72*
No Boundaries	12	12	0
Zumba		36	60*
Adult Movement		6	0
Yoga		54*	58*

\*Fall Program Registration is ongoing

2025 BUDGET

FUND: 101 DEPT: 55320

# DIVISION: COMMUNITY ENRICHMENT DEPARTMENT: ADULT PROGRAMS

					2024	
OBJECT		2023	2023	2024	ESTIMATED	2025
CODE	DESCRIPTION	BUDGET	ACTUAL	BUDGET	ACTUAL	BUDGET
OODL		DODGET	ACTORE	BODOLI	ACTOAL	DODGET
	PERSONNEL SERVICES					
	Wages & Salaries					
5101	Regular Payroll	42,439	42,032	37,636	38,036	40,103
5104	Temporary Payroll	34,757	14,689	29,001	16,205	30,670
5107	Overtime Pay	0	202	0	 10	0
5119	Longevity Pay	585	460	300	300	0
	Fringe Benefits					
5151	Retirement Plan	8,498	6,959	7,811	2,750	2,926
5152	Residency	4,728	2,510	3,957	0	0
5154	Social Security	3,795	3,341	3,323	3,168	3,513
5157	Group Health Insurance	47,353	40,774	36,443	12,149	13,481
5160	Group Life Insurance	411	274	316	56	59
5163	Workers Compensation	3,712	1,842	2,910	1,171	1,399
5166	Unemployment Insurance	0	0	0	0	0
	TOTAL PERSONNEL SERVICES	146,278	113,082	121,697	73,845	92,151
	NON-PERSONNEL SERVICES					
	Purchased Services					
5303	Communications	300	175	460	0	0
5325	Contractual Services	3,000	8,207	6,500	8,000	5,500
5328	Advertising	2,250	1,375	2,000	0	0
	Supplies					
5401	Office Supplies	500	491	500	400	500
5407	Automotive Supplies	400	0	200	0	0
5422	Data Processing Supplies	4,000	4,140	4,000	4,000	4,000
5428	Recreation	4,500	187	2,000	2,800	3,000
5431	Postage	1,200	20	500	0	100
	TOTAL NON-PERSONNEL SERVICES	16,150	14,594	16,160	15,200	13,100
	TOTAL ADULT PROGRAM	162,428	127,676	137,857	89,045	105,251

# 2025 BUDGET

# DIVISION: COMMUNITY ENRICHMENT DEPARTMENT: ADULT PROGRAMS

	NUMB FULL-TIME E	ER OF QUIVALENTS	2024	2024 ESTIMATED	2025 PROPOSED
TITLE OF POSITION	2024	2025	BUDGET	ACTUAL	BUDGET
Recreation Program Manager Office Assistant	0.33 0.33	0.33 0.33	21,986 15,650	22,186 15,850	23,588 16,515
TOTAL	0.67	0.67	37,636	38,036	40,103



2025 BUDGET DIVISION: COMMUNITY ENRICHMENT DEPARTMENT: ATHLETIC FIELDS

#### **MISSION STATEMENT**

The mission of the athletic field department is to provide and maintain recreation facilities available for use by the public, recreation department, local private clubs and the Kaukauna Area School District. The city maintains fields and buildings at the Doty Bayorgeon recreational facility, Horseshoe Park, Riverside Park, Grignon Park and Jonen Park.

2025 BUDGET

FUND: 101 DEPT: 55415

# DIVISION: COMMUNITY ENRICHMENT DEPARTMENT: ATHLETIC FIELDS

					2024	
OBJECT		2023	2023	2024	ESTIMATED	2025
CODE	DESCRIPTION	BUDGET	ACTUAL	BUDGET	ACTUAL	BUDGET
	NON-PERSONNEL SERVICES					
	Purchased Services					
5309	Water, Sewer & Electric	24,000	28,368	24,000	29,000	30,000
5312	Maintenance - Building	3,000	1,627	3,000	3,000	5,000
5321	Maintenance - Other Equipment	1,000	306	1,000	1,600	1,500
5322	Maintenance - Roads & Walks	2,000	1,200	2,000	700	2,000
5325	Contractual Services	2,000	3,957	2,000	500	2,000
	Supplies					
5407	Automotive Supplies	2,000	929	2,000	1,100	2,000
5410	General Supplies	7,000	5,283	7,000	7,000	7,000
5425	Botanical & Agricultural	15,000	10,383	15,000	15,000	15,000
	TOTAL NON-PERSONNEL SERVICES	56,000	52,053	56,000	57,900	64,500
	OUTLAY					
5801	Land & Buildings	5,000	0	3,000	0	4,000
	TOTAL OUTLAY	5,000	0	3,000	0	4,000
	TOTAL ATHLETIC FIELD	61,000	52,053	59,000	57,900	68,500

2025 BUDGET DIVISION: COMMUNITY ENRICHMENT DEPARTMENT: CIVIC PROMOTIONS

#### **MISSION STATEMENT**

Civic promotion is responsible for promoting the public image of the city. Kaukauna has supported Citywide events in the past including Memorial Day contribution, Electric City Experience, and Firecracker 5k.

Funds have been allocated within this department to provide financial support for various types of events. If you're interested in applying for financial assistance, you can find an application on the city's website under the Finance Department's section. This application provides comprehensive information about the specific requirements and expectations for the support provided by the city for your event.

2025 BUDGET

FUND: 101 DEPT: 55190

# DIVISION: COMMUNITY ENRICHMENT DEPARTMENT: CIVIC PROMOTIONS

OBJECT CODE	DESCRIPTION	2023 BUDGET	2023 ACTUAL	2024 BUDGET	2024 ESTIMATED ACTUAL	2025 BUDGET
	NON-PERSONNEL SERVICES Travel/Training					
5205	Seminar Expense	0	0	0	0	400
5208	Travel - City Business	0	0	0	0	300
5211	Education & Memberships	0	0	0	0	1,200
	Purchased Services					
5325	Contractual Services	0	0	0	0	13,000
	Supplies					
5328	Advertising	0	50	0	0	8,500
5499	Miscellaneous	15,000	15,429	15,000	45,000	15,000
	TOTAL NON-PERSONNEL SERVICES	15,000	15,479	15,000	45,000	38,400
	TOTAL CIVIC PROMOTIONS	15,000	15,479	15,000	45,000	38,400

**2025 BUDGET** 

DIVISION: COMMUNITY ENRICHMENT DEPARTMENT: COMMUNITY CENTER

### **MISSION STATEMENT**

#### This category is primarily related to programs offered to senior citizens.

#### 2024 Goals and Objectives

- Implement new registration software
- Hire new Community Enrichment Program Manager
- Increase program offerings and enrollment

#### 2024 Accomplishments

- Implement new registration software
- Hire new Community Enrichment Program Manager
- Offered new XYZ program ideas/events
- Increase Community Room rental exposure and advertisement

#### 2025 Goals and Objectives

- Offer 2-3 additional senior programs
- Increase marketing and exposure for senior programs
- Partner with local businesses and organizations for XYZ and other senior programs

INDICATOR	2022	2023	2024
# of Community Room bookings	531	414	597
# of 3 <sup>rd</sup> Street Conference Rm bookings	74	84	59
XYZ Group Participants	121	205	198
Strong Bodies	144	146	118

#### Service Efforts:

\*Fall Program Registration is ongoing

2025 BUDGET

FUND: 101 DEPT: 55405

# DIVISION: COMMUNITY ENRICHMENT DEPARTMENT: COMMUNITY CENTER

					2024	
OBJECT		2023	2023	2024	ESTIMATED	2025
CODE	DESCRIPTION	BUDGET	ACTUAL	BUDGET	ACTUAL	BUDGET
	NON-PERSONNEL SERVICES					
	Purchased Services					
5325	Contractual Services	1,200	310	1,000	1,000	1,000
	Supplies					
5428	Recreation	2,400	2,339	2,000	2,000	2,000
	TOTAL NON-PERSONNEL SERVICES	3,600	2,649	3,000	3,000	3,000
	OUTLAY					
5804	Office Equipment	0	0	0	0	C
5807	Machinery, Tools & Instruments	0	0	0	0	C
	TOTAL OUTLAY	0	0	0	0	C
	TOTAL COMMUNITY CENTER	3,600	2,649	3,000	3,000	3,000

2025 BUDGET DIVISION: COMMUNITY ENRICHMENT DEPARTMENT: DANCE CLASSES

#### **MISSION STATEMENT**

This category is intended to provide adult and youth dance lessons, which may include tap, tumbling, ballet, hip hop, lyrical jazz, break dancing & tricks, musical theatre and jazz for boys and girls ages 1 through high school ages. We offer a six-week beginner program in the spring, two 5-week summer sessions and a 12-week program that begins in September and concludes with a showcase in December. Additionally, a 12-week program beginning in January and ending in April with a showcase.

#### 2024 Goals and Objectives

- Utilize public input and assessments to drive decision-making for programs
- Implement new software with Dance program.
- Evaluate the needs and effectiveness of programs and activities through surveys and evaluations
  - Revisit how dance program has been offered with the recital and declining number of instructors
- Explore partnerships with other local dance studios
- Provide educational opportunities for instructors

#### **2024 Accomplishments**

- Offered a winter showcase, and three dance camps including personalized mommy and me dance classes.
- Hired two new instructors
- Explored partnerships with local dance studios

#### 2025 Goals and Objectives

- Continue to find leads on instructors
- Continue offering diverse dance classes
- Host 2 showcases each year in Spring and Winter.

#### Service Efforts:

INDICATOR	2022	2023	2024
Dance Lessons	203	219	176
Beginner Dance Lessons	153	111	47
Summer	115	144	94
Tot Classes	19	21	32
Adult Tap	6	6	-
All Things Pom & Kick Clinic	14	31	-
Taylor Swift Era Workshops	-	-	44
My Adult & Me Workshop	6	-	4
Oooh La Aloha Workshop	-	7	-
Princess Ballerina Workshop	18	Did not offer	New workshop
Super Hero Workshop	8	Did not offer	New workshop

\*Fall Program Registration is ongoing

2025 BUDGET

FUND: 101 DEPT:

# DIVISION: COMMUNITY ENRICHMENT DEPARTMENT: DANCE CLASSES

55310

					2024	
OBJECT		2023	2023	2024	ESTIMATED	2025
CODE	DESCRIPTION	BUDGET	ACTUAL	BUDGET	ACTUAL	BUDGET
	PERSONNEL SERVICES					
- 101	Wages & Salaries	0	0	<u> </u>	0	
5101	Regular Payroll	0	0	0	0	0
5104	Temporary Payroll	45,716	16,316	28,014	15,824	28,264
5107	Overtime Pay	0	0	0	0	0
	Fringe Benefits				_	
5151	Retirement Plan	0	0	0	0	0
5154	Social Security	663	237	406	229	410
5163	Workers Compensation	1,463	460	835	472	715
	TOTAL PERSONNEL SERVICES	47,842	17,013	29,255	16,525	29,389
	NON-PERSONNEL SERVICES					
	Travel/Training				_	
5205	Seminar Expense	1,000	859	1,000	0	0
5208	Travel - City Business	500	0	500	0	0
	Purchased Services					
5325	Contractual Services	8,925	7,368	5,000	1,500	1,500
5328	Advertising	2,000	0	2,000	0	0
5334	Printing Expense	1,000	1,000	1,000	0	0
	Supplies					
5404	Clothing Expense	21,000	2,125	6,500	0	0
5422	Data Processing Supplies	1,500	3,475	1,500	1,675	1,700
5428	Recreation	2,000	1,158	2,000	500	750
5431	Postage	1,200	113	1,000	0	0
	TOTAL NON-PERSONNEL SERVICES	39,125	16,098	20,500	3,675	3,950
	TOTAL DANCE CLASSES	86,967	33,112	49,755	20,200	33,339

2025 BUDGET

DIVISION: COMMUNITY ENRICHMENT DEPARTMENT: GRIGNON MANSION

#### **MISSION STATEMENT**

# To preserve and interpret the diverse history of the Grignon family and their impact on the Fox River Valley through programming, interactive learning, and community partnerships.

#### 2024 Goals and Objectives

- Complete Grignon Mansion specific strategic plan to outline mission, vision, and next steps for fundraising.
- Begin artifact documentation in PastPerfect.
- Create Grignon Mansion membership program.
- Implement 1-2 new program/event opportunities

#### 2024 Accomplishments

- Maintained current event and tour schedule
- Worked with the Grignon Mansion Board and stakeholders to begin outlining next steps for the Grignon Mansion strategic plan.
- Social Media Insights
  - 157 new Facebook Followers (2,882 total)
  - 110 new Facebook Likes (2,647 total)
  - o 19% increase in Facebook reaction, comments, and shares.
- Hosted successful special events:
  - o Grignon Mansion Car Show (145 car show entries, 148 Mansion tour attendees)
  - Civil War Living History Demonstration (472 attendees)
  - Christmas Tours (2023 432 attendees over 3 days, 2024 projected 550 attendees over 4 days)

### 2025 Goals and Objectives

- Clearly define the City of Kaukauna's plans for the Grignon Mansion
- Create two new programs

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#### **CITY OF KAUKAUNA**

**2025 BUDGET** 

FUND: 101 DEPT: 55120

TOTAL GRIGNON MANSION

# DIVISION: COMMUNITY ENRICHMENT DEPARTMENT: GRIGNON MANSION

2024 OBJECT 2023 2023 2024 **ESTIMATED** 2025 CODE DESCRIPTION BUDGET ACTUAL BUDGET ACTUAL BUDGET PERSONNEL SERVICES Wages & Salaries 5101 54,222 52,904 34,587 **Regular Payroll** 45,587 5104 **Temporary Payroll** 0 0 0 0 5119 Longevity Pay 0 25 60 0 Fringe Benefits 5151 **Retirement Plan** 3,687 3.602 4,497 2,387 5154 Social Security 3,987 3,492 2,646 4,148 5157 **Group Health Insurance** 9,705 9,783 10,718 5,390 45 5160 **Group Life Insurance** 41 42 18 5163 **Workers Compensation** 1,735 1.398 1,942 1.031 46,059 TOTAL PERSONNEL SERVICES 73,538 71,739 66,341 NON-PERSONNEL SERVICES Travel/Training 5205 Seminar Expense 500 660 250 200 5208 **Travel - City Business** 500 52 250 100 Purchased Services 5303 Communications 0 395 420 300 5306 **Heating Fuels** 1,500 1,454 1,500 1,500 1,500 5309 Water, Sewer & Electric 2,500 2.841 2,500 2,500 2,500 5310 **Grant Matching Expenditures** 0 0 0 0 5312 233 250 Maintenance - Building 0 0 5325 **Contractual Services** 2,500 2,212 3,500 800 3,500 Supplies 5401 **Office Supplies** 100 95 100 95 TOTAL NON-PERSONNEL SERVICES 7,600 7,942 8,770 5,495 8,020

81,138

79,681

75,111

51,554

# 2025 BUDGET

# DIVISION: COMMUNITY ENRICHMENT DEPARTMENT: GRIGNON MANSION

	-	ER OF QUIVALENTS	2024	2024 ESTIMATED	2025 PROPOSED
TITLE OF POSITION	2024	2025	BUDGET	ACTUAL	BUDGET
Executive Director	0.00	0.00	0	0	0
Community Enrichment Program Manager	0.70	0.00	45,587	34,587	0
TOTAL	0.70	0.00	45,587	34,587	0



#### 2025 BUDGET

#### DIVISION: COMMUNITY ENRICHMENT

DEPARTMENT: LIBRARY

#### **MISSION STATEMENT**

The Kaukauna Public Library educates, inspires, and connects individuals and the community through materials, services and programs.

#### 2024 Goals and Objectives

- Secure funding for summer Saturday hours.
- Work with the Friends of the Library to better develop the organization including, but not limited to writing
  policy, updating financials, and creating a fundraising plan.
- Explore opportunities to address space constraints within the building.
- Create a toolkit for volunteers to help advocate for the library.
- Increase outreach to local school districts.
- Translate all library event and informational brochures and flyers into Spanish.
- Create game-based programming for older adults.
- Create a technology recycle plan and complete asset inventory.

#### 2024 Accomplishments

- Opened for the first time in our known history, on Saturdays during the summer.
- Secured a credit card reading machine for the Friends of the Library for book sales.
- Secured a Capital Improvement for the Library to assist in helping with some space needs and efficiencies.
- Created a toolkit for advocacy, which is given to Board members and volunteers.
- Translated a majority of library promotional paper materials into Spanish, time permitting.
- Added several new game-based adult game programs to help with social isolation.
- Created an official technology inventory and subsequent recycle plan.
- Hosted a solar eclipse viewing party.
- Hosted an even larger Touch a Truck event.
- Hosted an Asian Cultural Celebration with five different performers and presenters.
- Offered the Fox Cities Marathon Reading Program and the Smokey the Bear Reading Programs on top of our other regularly scheduled reading programs.
- Hosted our annual school supply drive and coat drive.
- Sent staff to a national conference.
- Hosted a Drop Everything and Read event with RVMS.
- Worked with PCCS on a mural in the Interactive Learning Garden.
- Received \$10,500 in funding for programs, to reach minoritized communities.
- Hosted a diaper drive with Jake's Network of Hope.
- Worked with the KHS Civic Engagement class on a community-wide food drive.
- Local Historian was selected to serve on the Recollection Wisconsin Steering Committee.
- Native American Engagement & Outreach Coordinator appointed to Libraries in Bloom Board.
- Mentored through the Libraries in Bloom program.

#### 2024 Accolades

- "As you might recall, I was hacked. Today, I lost access to a phone and, really, everything. I will be by tomorrow AM to drop off the Hotspot and USB drive before heading to Geek Squad in Appleton to finally resolve (fingers crossed!) my accounts and accessibility. Thank you for existing, Kaukauna Library!"
- "I recently was singing the praises of the Kaukauna Public Library's local history resources which I made use of when presenting a talk at a national conference. One of our reference librarians, who is fairly new, asked me why Kaukauna in particular is so strong in that area. I didn't have an answer for him so I am coming to you. I suspect it's because of patron demand, the area is rich in history, and also the community resources are of a manageable size."
- "I just caught your interview with WFRV and it was great! I love how you tied in all of the book
  recommendations and shared how the booklet also serves as a travel guide. You do great work and I really
  appreciate you highlighting the Road Trip."

#### 2025 BUDGET

# DIVISION: COMMUNITY ENRICHMENT

DEPARTMENT: LIBRARY

#### 2024 Accolades (continued)

- "I'd known that I'd be receiving a bit of money from my dad's estate since December, but that it wouldn't be
  paid to me until now. I already knew in December that I wanted to donate to KPL as I'm very much in
  support of public libraries, and I know that KPL would use it to positively impact the community."
- "What fun! Thanks so much for this and the many special events you plan. Much appreciated!"
- "Thank you so much for sending these and making a fun day for kids!!"
- "Because you are never told it enough you all are incredible! Thanks for never wavering in your dedication to Kaukauna, the library, and always pushing to be the best library for our users!"

#### 2025 Goals and Objectives

- Begin the process of organizing both digital and paper files.
- Implement new automated materials handling system in conjunction with the Capital Improvement Project.
- Increase the number of culture-based programs.
- Explore and implement one new format of library materials for children in audio format.

	2022	2023	2024 (9 mos.)	Explanation
Visits	80,383	98,018	83,197	
Circulation	137,398	141,597	117,093	
E-Circulation	26,138	30,763	25,784	
Teacher Packs	34	42	17	
Loan Rate	22,600	28,154	25,680	We need to continue to drive this number up, it should be higher than the borrowing rate given our size
Borrowing Rate	38,401	36,408	31,933	We need to continue to lower the borrowing rate, at a minimum it should equal the loan rate
Program Attendance	15,283	20,079	20,759	
Juvenile	13,893	11,456	11,222	
Adult	1,309	1,757	1,468	
General Interest	New Stat	6,866	8,069	
Library Space Usage	1,524	2,484	1,890	
Study Rooms	932	1,740	1,319	
Meeting Rooms	592	744	571	
Computers Use	2,622	3,670	2,848	
Wi-Fi Usage	15,550	16,249	11,513	
Virtual Access	48,480	44,081	23,177	
Tech 1:1 Instruction	120	133	92	
Local History Inquiry	168	167	102	
Volunteer Hours	1,213	1,204	789	
New Facebook Likes	714	903	406	
Cardholders	11,476	11,261	10,943	OWLS cardholder purge took place
Media Mentions	New Stat	18	32	Includes print, tv and radio

2025 BUDGET

FUND: 101 DEPT: 55110 DIVISION: COMMUNITY ENRICHMENT

DEPARTMENT: LIBRARY

					2024	
OBJECT	DECORIDION	2023	2023	2024	ESTIMATED	2025 DUDOFT
CODE	DESCRIPTION	BUDGET	ACTUAL	BUDGET	ACTUAL	BUDGET
	PERSONNEL SERVICES					
	Wages & Salaries					
5101	Regular Payroll	529,791	522,436	549,130	540,130	571,094
5104	Temporary Payroll	15,000	36,366	24,000	41,249	36,000
5107	Overtime Pay	0	0	0	55	0
5119	Longevity Pay	0	1,326	1,510	1,362	0
5151	Retirement Plan	27,571	26,464	27,761	28,064	29,548
5152	Residency	5,867	2,628	2,612	1,402	1,378
5154	Social Security	31,990	30,671	33,255	33,647	35,163
5157	Group Health Insurance	106,056	94,138	101,153	101,154	111,519
5160	Group Life Insurance	684	514	562	489	513
5163	Workers Compensation	922	784	977	991	971
	TOTAL PERSONNEL SERVICES	717,881	715,327	740,960	748,542	786,186
	NON-PERSONNEL SERVICES					
	Travel/Training					
5208	Travel - City Business	1,000	1,539	4,669	4,669	3,820
5211	Education & Memberships	2,230	2,282	4,738	4,738	2,804
	Purchased Services					
5303	Communications	300	300	600	695	700
5306	Heating Fuels	7,500	6,182	8,000	5,000	8,000
5309	Water, Sewer & Electric	14,600	16,343	16,200	12,500	16,450
5312	Maintenance - Building	110,000	110,000	119,000	115,000	119,000
5313	Lease - Building	143,916	143,946	143,916	143,916	143,916
5325	Contractual Services	35,000	29,645	29,291	35,000	35,584
5328	Advertising	1,550	1,683	2,050	2,050	2,550
5331	General Insurance	7,982	7,982	8,262	8,262	8,421
5332	Shared Services	103,430	103,430	115,565	115,565	122,120
	Supplies					
5401	Office Supplies	5,500	6,245	6,000	6,800	7,500
5402	Desktop Printing Expense	800	978	800	800	800
5422	Data Processing Supplies	4,500	5,261	5,500	9,000	7,500
5431	Postage	850	1,162	1,250	1,300	1,500
5441	Library Material	77,552	87,021	92,552	93,000	107,552
5442	Service Contracts	51,871	51,060	64,106	62,000	69,784
5444	Library Programs	3,000	3,809	4,000	4,000	6,000
5499	Miscellaneous	1,000	1,363	1,000	1,400	1,500
	TOTAL NON-PERSONNEL SERVICES	572,581	580,231	627,499	625,695	665,501
	OUTLAY					
5804	Office Equipment	9,700	6,104	9,800	9,800	9,420
	TOTAL OUTLAY	9,700	6,104	9,800	9,800	9,420
	TOTAL LIBRARY	1,300,162	1,301,661	1,378,259	1,384,037	1,461,107

# 2025 BUDGET

## DIVISION: COMMUNITY ENRICHMENT DEPARTMENT: LIBRARY

	NUME	BER OF		2024	2025
	FULL-TIME EQUIVALENTS		2024	ESTIMATED	PROPOSED
TITLE OF POSITION	2024	2025	BUDGET	ACTUAL	BUDGET
Library Director	1.00	1.00	112,291	113,291	118,493
Asst Library Director	0.00	0.00	0	0	0
Adult Services Librarian	1.00	1.00	62,906	63,406	66,600
Youth Services Librarian	1.00	1.00	58,540	59,040	62,178
Technology Coordinator	1.00	1.00	58,439	58,739	61,662
Administrative Coordinator	1.00	1.00	47,317	47,617	49,931
Lib. AsstCommunications Coord.	. 1.00	1.00	41,069	41,269	43,328
Library Assistant	0.53	0.53	21,766	23,366	22,964
Library Assistant	0.53	0.53	21,766	12,066	19,558
Library Assistant	0.53	0.53	21,766	20,566	20,485
Library Assistant	0.53	0.53	21,766	17,466	20,017
Library Assistant	0.53	0.53	21,766	22,566	22,964
Library Assistant	0.53	0.53	20,360	20,660	21,454
Library Assistant	0.53	0.53	19,913	20,313	20,975
Library Assistant	0.53	0.53	19,465	19,765	20,485
TOTAL	10.24	10.24	549,130	540,130	571,094

2025 BUDGET DIVISION: COMMUNITY ENRICHMENT DEPARTMENT: SWIMMING POOL

#### **MISSION STATEMENT**

To provide aquatic programs including open swim, swim lessons, water aerobics, lap swimming, and swimming pool rentals to residents of the City of Kaukauna. To provide all necessary support staff for the safety of programs and facility usage.

#### 2024 Goals and Objectives

- Increase concessions revenue by 20%
- Aggressively market programs within the community
- Expand aquatic based recreation with a creative edge
- Collect and review data to identify strengths and weaknesses of programming/hours/offerings
- Successfully hire and train new staff to open new Aquatic Center
- Work with Human Resources on creative ways to recruit and retain seasonal aquatic staff

#### 2024 Accomplishments

- Partnered with local vendors on creating a new concession board increasing revenue by (50%)
- Engaged the community on beverage choice by creating a survey poll.
- Partnered with Fire/EMS on a updated EAP plan.
- Created 5 new procedures for the new facility
- Identified weaknesses adding two sand which boards to help with flow of lines and traffic.
- Successfully interviewed 39 staff members, hired 20 and trained 88 staff members on the new processes and procedures at the pool including RecTrac, concession cleaning duties, manager GL close out processes, and the new feature regulations.
- Increased concessions revenue by 60%

#### 2025 Goals and Objectives

- Continue to update and develop new processes
- Expand on programming
- Hire and train new Program Manager

#### 2025 BUDGET DIVISION: COMMUNITY ENRICHMENT DEPARTMENT: SWIMMING POOL

### Service Efforts:

INDICATOR	2022	2023	2024
Days of operation	80	61	47
Season attendance	34,922	26,458*	22,656
Daily attendance of splash pad	-	-	513
Attendance of splash pad in the "shoulder" season	-	-	7706
Avg. daily attendance	437	433	480
Swimming lesson participants	1,377	1,102	723
Water aerobics participants	28	Not able to offer	Not able to offer
Pool rentals (Hours)	45	43	30
Discover SCUBA/Snorkeling	21	21	16
Lifeguarding	14	28	17
WSI	4	18	10
Resident Pool Passes	444	310	107
Senior Citizen Pool Passes	146	154	13
Non-Resident Family Pool Passes	17	2	7
Family Resident Pool Passes	1	75	41
Non-Resident Pool Passes	-	10	23
Lions Swim Pass	-	6	0

2025 BUDGET

FUND: 101 DEPT: 55410

# DIVISION: COMMUNITY ENRICHMENT

DEPARTMENT: SWIMMING POOL

OBJECT		2023	2023	2024	2024 ESTIMATED	2025
CODE	DESCRIPTION	BUDGET	ACTUAL	BUDGET	ACTUAL	BUDGET
	PERSONNEL SERVICES					
	Wages & Salaries					
5101	Regular Payroll	41,464	43,076	37,636	38,036	40,103
5104	Temporary Payroll	182,949	130,053	186,590	161,843	199,272
5107	Overtime Pay	0	91	0	0	0
5113	Job Class Premium Pay	0	10	0	19	0
	Fringe Benefits					
5151	Retirement Plan	0	393	0	2,986	2,787
5154	Social Security	5,825	5,067	5,585	5,653	5,957
5157	Group Health Insurance	0	911	0	13,930	13,481
5160	Group Life Insurance	0	3	0	56	59
5163	Workers Compensation	5,854	3,529	5,560	5,661	5,665
	TOTAL PERSONNEL SERVICES	236,092	183,134	235,371	228,184	267,324
	NON-PERSONNEL SERVICES					
	Travel/Training					
5205	Seminar Expense	2,000	1,985	3,000	2,000	2,500
5208	Travel - City Business	100	234	500	1,215	500
	Purchased Services					
5303	Communications	180	0	0	0	0
5306	Heating Fuels	10,000	6,859	10,000	10,000	10,000
5309	Water, Sewer & Electric	17,000	15,088	17,000	16,000	18,000
5312	Maintenance - Building	20,000	26,264	20,000	10,000	13,000
5318	Maintenance - Automotive	1,000	0	1,000	0	500
5325	Contractual Services	25,000	27,672	27,000	32,000	32,000
5328	Advertising	1,900	885	1,500	550	1,500
	Supplies					
5401	Office Supplies	2,000	109	1,500	200	500
5404	Clothing Expense	3,500	3,499	3,500	2,900	3,500
5407	Automotive Supplies	800	630	800	225	500
5410	General Supplies	3,500	3,457	3,000	3,000	3,000
5413	Chemical & Ordnance	4,125	0	0	0	0
5422	Data Processing Supplies	4,000	4,438	4,000	2,000	4,000
5425	Botanical & Agricultural	2,500	4,260	3,500	0	2,000
5428	Recreation	1,000	988	1,000	300	1,000
5431	Postage	1,200	0	1,000	0	0
5440	Concession Product	18,000	17,541	38,000	45,000	58,000
	TOTAL NON-PERSONNEL SERVICES	117,805	113,908	136,300	125,390	150,500
500 4	OUTLAY	2	2	•	•	•
5804	Office Equipment	0	0	0	0	0
		0	0	0	0	0
	TOTAL SWIMMING POOL	353,897	297,042	371,671	353,574	417,824

# 2025 BUDGET

# DIVISION: COMMUNITY ENRICHMENT DEPARTMENT: SWIMMING POOL

	NUMB FULL-TIME E	-	2024	2024 ESTIMATED	2025 PROPOSED
TITLE OF POSITION	2024	2025	BUDGET	ACTUAL	BUDGET
Recreation Program Manager	0.33	0.33	21,986	22,186	23,588
Office Assistant	0.33	0.33	15,650	15,850	16,515
TOTAL	0.67	0.67	37,636	38,036	40,103

2025 BUDGET

DIVISION: COMMUNITY ENRICHMENT DEPARTMENT: YOUTH PROGRAMS

#### **MISSION STATEMENT**

To provide the youth of the City of Kaukauna with a broad range of programs to include a variety of sports programs, i.e. soccer, diamond games, wrestling, flag football, baseball, and gymnastics. Provide all necessary staff for safe and adequate supervision of various programs and activities being offered. Provide staff for Safety Town and Kidz Academy programs.

#### 2024 Goals and Objectives

- Develop community partnerships to increase programs, services and volunteerism
- Implement new registration software
- Schedule onsite visits with coaches/instructors and create organized training schedule and documentation

#### 2024 Accomplishments

- Implemented Rugby youth sports program
- Created Job Descriptions for all youth sport offerings
- Created inventory lists for all youth sport programs
- Rec program manager and Community enrichment manager partnered with City attorney to create a contract for contracted youth sport instructors
- Created flyers for all youth sport programs for advertising purposes.
- Implemented a new approach to the Gymnastics program outline with goals to increase participation.

#### 2025 Goals and Objectives

- Continue expanding on community partnerships to increase programs and services
- Continue implementing updated processes and policies
- Create curriculums for all youth sport programs for instructors
- Work on employee handbooks for all youth sport instructors

#### 2025 BUDGET DIVISION: COMMUNITY ENRICHMENT DEPARTMENT: YOUTH PROGRAMS

### Service Efforts:

INDICATOR	2022	2023	2024
Gymnastics	320	329	347
Summer Youth Sports	154	175	172
Spike Club Volleyball	31	36	36
Flag Football	41	50	53
Football Fundamentals	87	72	89
Rugby Fundamentals (NEW!)	-	-	27
Track & Field Meets-2 (YS)	-		212
Wrestling (Kaspers & Phantoms)	46	48*	108
Boys Little Dribblers basketball	75	30*	51*
Girls Little Dribblers Basketball	25	29*	28*
Kidz Academy	38	42	48
Girls Softball	66	Did not offer	-
Safety Town	55	58	18
Disc Golf Instruction	13	28	22
Volleyball Instruction	18	11*	15*
Junior Golf League	28	50	53
KidStage	117	117*	71*
Martial Arts	40	52	32
Lil Mad Kat Art Classes	95	89*	138*
Tree Climbing	11	25	17
Youth Enrichment League	27	9	21
Babysitting Clinic	10	20*	19*
Budding Chefs			3 discontinued mid
	35	21*	season
Stay Home Alone	25	15*	20
Girls on the Run	12	12	-

\*Fall Program Registration is ongoing

2025 BUDGET

FUND: 101 DEPT: 55305

# DIVISION: COMMUNITY ENRICHMENT DEPARTMENT: YOUTH PROGRAMS

					2024	
OBJECT		2023	2023	2024	ESTIMATED	2025
CODE	DESCRIPTION	BUDGET	ACTUAL	BUDGET	ACTUAL	BUDGET
	PERSONNEL SERVICES					
	Wages & Salaries					
5101	Regular Payroll	41,477	42,043	37,647	38,036	40,103
5104	Temporary Payroll	66,381	28,046	46,062	31,797	40,786
5107	Overtime Pay	0	0	0	0	0
	Fringe Benefits					
5151	Retirement Plan	0	393	0	2,624	2,787
5154	Social Security	4,136	3,336	3,548	3,371	3,659
5157	Group Health Insurance	0	1,084	0	12,147	13,481
5160	Group Life Insurance	0	3	0	52	55
5163	Workers Compensation	2,124	867	1,373	1,636	1,655
	TOTAL PERSONNEL SERVICES	114,118	75,772	88,630	89,663	102,526
	NON-PERSONNEL SERVICES					
	Travel/Training					
5205	Seminar Expense	2,000	1,338	1,000	1,000	1,000
5208	Travel - City Business	0	0	0	0	0
5211	Education & Memberships	400	150	400	100	200
	Purchased Services					
5303	Communications	1,160	205	750	250	500
5318	Maintenance - Automotive	350	0	350	0	0
5325	Contractual Services	12,650	21,937	16,000	15,000	19,000
5328	Advertising	3,000	120	2,000	0	1,000
5386	Youth Baseball	0	0	0	0	0
5389	Girls Softball	6,000	0	0	0	0
5390	Youth Wrestling	7,000	2,231	5,000	2,000	3,000
	Supplies					
5401	Office Supplies	1,000	972	1,000	700	1,000
5404	Clothing Expense	6,000	1,865	5,000	2,500	2,500
5407	Automotive Supplies	500	292	500	400	500
5422	Data Processing Supplies	4,000	4,191	4,000	4,000	4,000
5428	Recreation	12,450	6,846	8,000	2,000	5,000
5431	Postage	1,200	14	1,000	0	500
	TOTAL NON-PERSONNEL SERVICES	57,710	40,159	45,000	27,950	38,200
	OUTLAY					
5804	Office Equipment	0	0	0	0	0
	TOTAL OUTLAY	0	0	0	0	0
	TOTAL YOUTH PROGRAMS	171,828	115,931	133,630	117,613	140,726

# 2025 BUDGET

# DIVISION: COMMUNITY ENRICHMENT DEPARTMENT: YOUTH PROGRAM

	NUMBER OF			2024	2025
	FULL-TIME EQUIVALENTS 202			ESTIMATED	PROPOSED
TITLE OF POSITION	2024	2025	BUDGET	ACTUAL	BUDGET
Recreation Program Manager	0.33	0.33	21,992	22,186	23,588
Office Assistant	0.33	0.33	15,655	15,850	16,515
TOTAL	0.67	0.67	37,647	38,036	40,103

2025 BUDGET DIVISION: PARKS DEPARTMENT: PARKS

#### **MISSION STATEMENT**

The mission of the park department is to provide an aesthetically pleasing and open space program through planning, construction and effective maintenance. Activities of this department include park cleanup, maintenance of restroom facilities, turf care, (fertilizing, mowing, weed control), repair of benches, tables, grills, playground equipment and the annual start up and winterization of park facilities.

2025 BUDGET

FUND: 101 DEPT: 55200

DIVISION: PARKS
DEPARTMENT: PARKS

					2024	
OBJECT		2023	2023	2024	ESTIMATED	2025
CODE	DESCRIPTION	BUDGET	ACTUAL	BUDGET	ACTUAL	BUDGET
	NON-PERSONNEL SERVICES					
	Purchased Services					
5309	Water, Sewer & Electric	41,000	47,267	41,000	45,000	45,000
5312	Maintenance - Building	2,000	3,287	3,000	3,300	3,500
5318	Maintenance - Automotive	500	992	500	650	650
5321	Maintenance - Other Equipment	31,000	17,196	30,000	35,000	33,000
5322	Maintenance - Roads & Walks	5,000	6,848	5,000	500	5,000
5325	Contractual Services	15,000	6,255	12,000	3,000	42,000
	Supplies					
5407	Automotive Supplies	16,000	12,490	16,000	11,000	16,000
5410	General Supplies	7,000	3,908	7,000	2,700	7,000
5416	Custodial Supplies	4,500	4,278	6,000	5,500	6,000
5425	Botanical & Agricultural	7,000	3,143	6,000	5,000	6,000
5437	Plumbing Supplies	1,500	850	1,500	1,000	1,500
5450	Dog Park Supplies	1,500	1,716	1,500	900	1,500
5460	Disk Golf Course Supplies	3,000	395	3,000	3,000	3,000
	TOTAL NON-PERSONNEL SERVICES	135,000	108,625	132,500	116,550	170,150
5004	OUTLAY	5 000	400 700	F 000	0	5 000
5801	Land & Buildings	5,000	130,782	5,000	0	5,000
5807	Machinery, Tools & Instruments	1,500	12,077	2,000	2,000	2,000
5833	Park Equipment	3,500	4,146	3,500	3,500	3,500
5837	Infrastructure	12,000	0	5,000	11,000	5,000
	TOTAL OUTLAY	22,000	147,004	15,500	16,500	15,500
	TOTAL PARKS	157,000	255,629	148,000	133,050	185,650

#### 2025 BUDGET

DIVISION: COMMUNITY ENRICHMENT

DEPARTMENT: 1000 ISLANDS ENVIRONMENTALCENTER

#### **MISSION STATEMENT**

To provide children, adults and families with the knowledge and skills needed to build a sustainable balance among the environment, economy and community through education, conservation and recreation.

#### 2024 Goals and Objectives

- Create a new free public event during the summer months
- Remodel restrooms to make them more accessible
- Complete at least 2 new interactive exhibits in the Nature Center building
- Establish a Designated Endowment Fund with the Community Foundation for the Fox Valley Region to maximize earnings.
- Complete Phase 1 of the boardwalk replacement project.
- Install new siding on the Nature Center building
- Replace Environmental Center Truck

#### 2024 Accomplishments

#### Education

- Expanded our Focus on the Fox event to include other City departments and local organizations.
- Successfully navigated our busiest time of year for Field Trips despite reduced staffing
- Continued to offer quality public programming despite reduced staffing
- Coordinated our most successful Eagle Days event to date while in leadership transition
- Increased program collaboration with Kaukauna Public Library
- Continued to run the goat program successfully. Increased interest and community engagement.
- Naturalist Garrity was invited to speak on Wisconsin Public Radio regarding the implementation and success of Slow Mow Summer in Kaukauna in response to the City of Appleton switching to the same instead of No Mow May
- Naturalist Garrity appeared on Living the Outdoors with Marc Drewek to promote 1000 Islands and speak on environmental topics.
- Staff and volunteer families participated in a UW-Oshkosh study on Successful Outdoor Learning Practices with Professor Emeritus Lenore Wineberg

#### Conservation

- Install new siding on the Nature Center building
- Supported an Eagle Scout / Gold Star project to revitalize the Mooney Butterfly Gardens
- Continued planting of native plants in gardens and in the woods of the conservancy zone
- Engaged with new corporate service groups to increase volunteer involvement on Conservancy Zone projects.
- Second year of incorporating phragmites control into invasives management plan at culvert /ditch near kayak launch parking lot
- Work began on eradicating Japanese Knotweed from Upper Woods area.
- Responded to numerous requests for information and assistance regarding sick and injured wildlife.
- Retention pond expansion near Camp Winnecomac parking lot completed. Wetland and prairie habitat installed.

#### 2025 BUDGET

DIVISION: COMMUNITY ENRICHMENT

DEPARTMENT: 1000 ISLANDS ENVIRONMENTALCENTER

#### Recreation

- Cleared area at the confluence of Konkapot Creek and Fox River to create a new fishing area
- Added more crayfishing nets and saw increased usage from community outside of planned field trips
- Installed crushed gravel on section of muddy hill leading from end of boardwalk towards Nelson Overlook
- Kayak launch "Adopted" by Julie Eddy and Linda Olson in partnership with Fox-Wolf Watershed Alliance

#### Other

- Began training on RecTrac registration and reservation software
- Established a Designated Endowment Fund with the Community Foundation for the Fox Valley Region to maximize earnings.
- Celebrated the retirement of Administrative Assistant Maureen Feldt
- Successfully hired a new Naturalist, Assistant Naturalist and Site Manager and reorganized the org chart
- Volunteers worked on structural and equipment fixes and updates to the Sugar Shack
- Installed new washer/dryer combo unit in specimen room

#### 2025 Goals and Objectives

- Hold listening sessions with local educators to align our programing with changing school standards
- Increase teen programming and engagement
- Design and install new wayfinding and interpretive signage (Update trail map)
- Begin work on updated Conservancy Zone Master Plan
- Better and more regular, targeted engagement of volunteers
- New or improved ways of usage tracking to increase accuracy
- Establish an ongoing citizen science program to align with mission/needs of the Conservancy Zone
- Take on coordination of Bald Eagle Nest Watch for this region
- Increase community engagement and education (ex. Eco Challenges, Info on City webpage, articles, etc.)
- Complete the boardwalk replacement project.
- Replace Environmental Center Truck

INDICATOR	12/31/22	12/31/23	AS OF 9/30/24
Schools	3,902	4355	2796
Groups	1,483	1571	1490
General public	5,031	7567	5369
Total Usage	10,416	13,493	9,655

Usage numbers include field trips, public programs and rentals. General visitors to the building or property are not reflected in these totals.

#### 2025 BUDGET

FUND: 101

56900

DEPT:

# DIVISION: PARKS

DEPARTMENT: 1000 ISLANDS ENVIRONMENTAL CENTER

					2024	
OBJECT		2023	2023	2024	ESTIMATED	2025
CODE	DESCRIPTION	BUDGET	ACTUAL	BUDGET	ACTUAL	BUDGET
	PERSONNEL SERVICES					
	Wages & Salaries					
5101	Regular Payroll	168,435	166,531	175,587	145,787	179,421
5104	Temporary Payroll	5,990	6,839	6,425	5,898	6,620
5107	Overtime Pay	0	82	0	810	0
5119	Longevity Pay	400	423	460	5	0
	Fringe Benefits					
5151	Retirement Plan	7,809	7,770	8,162	6,494	10,599
5152	Residency	6,890	7,518	8,816	770	0
5154	Social Security	9,673	8,956	9,973	7,819	12,152
5157	Group Health Insurance	24,088	22,353	26,573	21,029	41,310
5160	Group Life Insurance	281	266	297	98	133
5163	Workers Compensation	4,302	3,586	4,213	3,318	3,767
	TOTAL PERSONNEL SERVICES	227,868	224,324	240,506	192,028	254,002
	NON-PERSONNEL SERVICES					
	Travel/Training					
5205	Seminar Expense	2,500	449	2,500	0	2,500
5208	Travel - City Business	0	0	0	0	200
5211	Education & Memberships	500	365	500	200	500
	Center Maintenance					
5260	Animal & Bird Care	1,600	2,619	2,000	2,000	2,000
5264	Programs	2,200	2,005	6,800	2,200	4,500
5276	Conservancy Zone Maintenance	2,000	1,529	2,000	2,400	4,000
	Purchased Services					
5303	Communications	900	900	900	900	900
5306	Heating Fuels	3,000	1,928	3,000	2,500	3,000
5309	Water, Sewer & Electric	9,000	8,901	10,000	9,000	10,000
5312	Maintenance - Building	15,500	14,224	20,000	12,000	4,500
5315	Maintenance - Office Equipment	1,500	1,666	1,500	1,000	1,500
5318	Maintenance - Automotive	100	336	500	50	500
5321	Maintenance - Other Equipment	500	42	0	0	0
5325	Contractual Services	1,200	2,669	23,400	12,300	12,000
5334	Printing Expense	700	159	400	0	400

#### 2025 BUDGET

FUND: 101

56900

DEPT:

#### DIVISION: PARKS DEPARTMENT: 1000 ISLANDS ENVIRONMENTAL CENTER

					2024	
OBJECT		2023	2023	2024	ESTIMATED	2025
CODE	DESCRIPTION	BUDGET	ACTUAL	BUDGET	ACTUAL	BUDGET
	NON-PERSONNEL SERVICES (CONTINU	IED)				
	Supplies					
5401	Office Supplies	600	509	600	500	600
5404	Clothing Expense	700	200	700	550	700
5407	Automotive Supplies	300	217	300	100	300
5410	General Supplies	2,000	1,170	1,500	1,500	1,500
5416	Custodial Supplies	800	1,080	1,000	1,000	1,000
5431	Postage	100	160	100	0	100
5440	Concession Product	3,700	2,480	3,700	3,500	3,700
5499	Miscellaneous	1,500	1,513	1,500	1,500	1,500
	TOTAL NON-PERSONNEL SERVICES	50,900	45,119	82,900	53,200	55,900
	OUTLAY					
5804	Office Equipment	1,650	2,433	2,300	0	0
5807	Machinery, Tools & Instruments	1,200	2,400	2,000	0	0
5007	TOTAL OUTLAY	2,850	2,433	2,300	0	0
		2,000	2,400	2,300	0	0
	TOTAL 1000 ISLANDS ENV CENTER	281,618	271,876	325,706	245,228	309,902

# 2025 BUDGET

# DIVISION: PARKS DEPARTMENT: 1000 ISLANDS ENVIRONMENTAL CENTER

	NUMBE FULL-TIME EC		2024 ESTIMATED	2025 PROPOSED	
TITLE OF POSITION	2024	2025	BUDGET	ACTUAL	BUDGET
Naturalist	1.00	1.00	75,184	53,484	62,757
Assistant Naturalist	0.50	1.00	28,652	19,852	50,096
Administrative Assistant	0.77	0.77	43,099	42,799	39,645
Site Manager	0.50	0.50	28,652	29,652	26,923
TOTAL	2.77	3.27	175,587	145,787	179,421



#### 2025 BUDGET DIVISION: OTHER DEPARTMENT: HEALTH INSURANCE

#### **MISSION STATEMENT**

This department accounts for the total health insurance cost of all City employees and reflects the transfer of most of these costs to various departments within the City. The unallocated portion represents the City's share of health insurance premiums for retired employees who have not reached Medicare eligible age.

#### 2025 BUDGET

FUND: 101 DEPT: 59475

# DIVISION: OTHER DEPARTMENT: HEALTH INSURANCE

OBJECT CODE	DESCRIPTION	2023 BUDGET	2023 ACTUAL	2024 BUDGET	2024 ESTIMATED ACTUAL	2025 BUDGET
5157	PERSONNEL SERVICES Fringe Benefits Group Health Insurance	304,252	331,979	873,331	458,042	498,981
	TOTAL PERSONNEL SERVICES	304,252	331,979	873,331	458,042	498,981
	TOTAL HEALTH INSURANCE	304,252	331,979	873,331	458,042	498,981

#### **2025 BUDGET** DIVISION: OTHER DEPARTMENT: PROPERTY & LIABILITY INSURANCE

#### **MISSION STATEMENT**

This department accounts for the total cost of employer insurance and consulting fees. These employer insurances include property, boiler, crime, public officials, automotive, general liability, police professional, errors and omissions, Cyber Security, and umbrella insurances.

#### 2025 BUDGET

FUND: 101 DEPT: 5937

# 101DIVISION: OTHER59375DEPARTMENT: PROPERTY & LIABILITY INSURANCE

OBJECT CODE	DESCRIPTION	2023 BUDGET	2023 ACTUAL	2024 BUDGET	2024 ESTIMATED ACTUAL	2025 BUDGET
	NON-PERSONNEL SERVICES Purchased Services					
5331	General Insurance	186,027	193,787	197,555	197,075	206,002
5333	Insurance Claim	0	18,200	0	18,000	0
	TOTAL NON-PERSONNEL SERVICES	186,027	211,987	197,555	215,075	206,002
	TOTAL PROPERTY & LIABILITY INS.	186,027	211,987	197,555	215,075	206,002



#### 2025 BUDGET STORM WATER UTILITY SUMMARY

The City of Kaukauna created a Storm Water Utility in July 2009 to facilitate compliance with various State and Federal regulations regarding the quality of storm water runoff and discharges. Since its inception, the storm water utility is starting to mature with growing infrastructure and capital assets. The city is continuously monitoring the financial metrics such as operating expense, depreciation, and debt coverage ratio all while meeting the state and federal regulations.

The Storm water Utility is primarily funded by user fees in the form of an Equivalent Runoff Unit (ERU) Rate. An ERU is the average impervious area of a single family home. Impervious area refers to any surface that does not allow the natural infiltration of water into the soil (examples include roofs, patios, driveways, sidewalks, and pavement.). A Storm water utility fee is assessed for each ERU that a non-residential property possesses. The ERU rate is budgeted to increase \$0.50 per ERU at \$132/ERU/year effective January 1, 2025 for the 2025 budget.

Non-residential properties that have more property than an average residential home is charged one ERU for every 2,944 sq. feet of impervious area of that property. The ERU is charged monthly. Each residential property is charge one ERU per year. The monthly charge per home is \$11.00/month effective January 1, 2025.

In 2019, City Finance changed the way debt is being managed within this utility fund. Rather than having a few smaller bond issues, the city began borrowing 3 years of project costs at one time. This will save on issuance costs and to help better manage the debt coverage ratio. With the larger borrowing, it makes it easier to manage the annual bond payments and monitor the ERU rate to ensure the rate is adequate to the expenses of the Utility fund.

#### 2025 BUDGET

#### STORM WATER UTILITY FUND (601) PROJECTED CASH BALANCE AS OF DECEMBER 31, 2024

DESCRIPTION		BALANCE
BALANCE AS OF JANUARY 1, 2024		
Unassigned Cash And Receivable Balance		2,281,013
Restricted Cash And Receivable Balance		3,812,376
Total Cash And Receivable Balance Net of Current Liabilities	_	6,093,389
PROJECTED CHANGE IN CASH BALANCE FOR 2024		
Revenues & Other Financing Sources	1,791,916	
Expenses Net of Depreciation	(478,878)	
Debt Service - Principal and Interest	(962,848)	350,191
PROJECTED CASH BALANCE AS OF DECEMBER 31 2024		
Projected Cash Balance Net of Current Liabilities	_	6,443,580

#### **2025 BUDGET** STORM WATER UTILITY (601) BUDGETED REVENUE & EXPENDITURE SUMMARY

				2024	
	2023	2023	2024	ESTIMATED	2025
DESCRIPTION	BUDGET	ACTUAL	BUDGET	ACTUAL	BUDGET
	4 550 005	4 505 074	4 040 404	4 700 000	4 0 4 0 5 0 5
Storm Water Utility Fees*	1,558,335	1,585,874	1,816,101	1,783,200	1,940,585
Permit Fees TOTAL REVENUE	8,000	9,989	5,000 1,821,101	5,500	5,000
	1,566,335	1,595,863	1,021,101	1,788,700	1,945,585
EXPENSES					
OPERATING EXPENSES					
Street Cleaning	203,340	247,784	221,302	245,128	256,568
Storm Sewer Maintenance	118,518	104,169	125,114	124,052	175,268
KU Meter Reading / Billing Charges	15,025	15,025	15,783	15,783	13,270
Administrative Costs	89,319	89,319	93,915	93,915	103,579
Depreciation	175,445	163,220	198,140	198,140	215,278
TOTAL OPERATING EXPENSES	601,647	619,516	654,254	677,018	763,963
NONOPERATING (REVENUES) EXPENSES					
State Storm Water Grant	0	0	0		0
Interest Income	2,500	5,777	3,000	3,216	3,000
Interest & Fiscal Charges - Trans to Debt Fund	408,248	293,005	392,688	388,848	375,738
Capital Contibutions	0	17,414	0	0	0
TOTAL NONOPERATING EXPENSES (REVENUES)	405,748	269,814	389,688	385,632	372,738
OTHER FINANCING SOURCES (USES)					
Transferred from Special Assessment Fund	0	0	50,000	82,546	275,000
TOTAL OTHER FINANCING SOURCES (USES)	0	0	50,000	82,546	275,000
DEBT PAYMENT - PRINCIPAL ONLY	500.000	500.000	574.000	<b>F7</b> 4 0000	004.000
Principal - Transfer to Debt Service Fund	530,000	530,000	574,000	574,000	631,000
TOTAL PAYMENT - PRINCIPAL ONLY	530,000	530,000	574,000	574,000	631,000
EXCESS (DEFICIT) REVENUES OVER					
EXPENDITURES	28,940	176,532	253,160	234,597	452,884

\*Storm Water Utility Fees include a \$0.50 increase in ERU effective 1/1/25

2025 BUDGET

FUND: 601 DEPT: 53441

#### STORM WATER UTILITY DEPARTMENT: STORM SEWER MAINTENANCE

					2024	
OBJECT		2023	2023	2024	ESTIMATED	2025
CODE	DESCRIPTION	BUDGET	ACTUAL	BUDGET	ACTUAL	BUDGET
	PERSONNEL SERVICES					
	Wages & Salaries					
5101	Regular Payroll	49,120	24,166	50,603	35,603	53,490
5107	Overtime Payments	2,000	1,115	2,000	2,000	2,000
5110	Shift Premium Pay	10	8	10	10	10
5113	Job Class Premium Pay	1,000	805	1,000	1,000	1,000
5119	Longevity Pay	0	0	0	0	0
5125	Call Time	0	0	0	0	0
	Fringe Benefits					
5151	Retirement Plan	0	538	0	2,664	3,927
5152	Residency	0	371	0	1,500	1,500
5154	Social Security	3,988	1,853	4,101	2,954	4,322
5157	Group Health Insurance	0	1,927	0	10,000	10,000
5160	Group Life Insurance	0	14	0	100	100
5163	Workers Compensation	0	155	0	1,151	1,429
	TOTAL PERSONNEL SERVICES	56,118	30,951	57,714	56,982	77,778
	NON-PERSONNEL SERVICES					
	Travel/Training					
5211	Education & Memberships	400	0	400	0	250
	Purchased Services					
5303	Communications	300	548	300	520	540
5309	Water, Sewer & Electric	24,000	31,603	28,000	24,000	28,000
5318	Maintenance - Automotive	100	64	100	50	100
5321	Maintenance - Other Equip	500	363	500	100	500
5322	Maintenance - Roads & Walks	4,000	6,328	5,000	5,000	5,000
5325	Contractual Services	30,000	32,133	30,000	35,000	60,000
	Supplies					
5407	Automotive Supplies	2,500	1,862	2,500	2,000	2,500
5410	General Supplies	600	316	600	400	600
	TOTAL NON-PERSONNEL SERVICES	62,400	73,218	67,400	67,070	97,490
	TOTAL STORM SEWER MAINTENANCE	118,518	104,169	125,114	124,052	175,268

# 2025 BUDGET

# STORM WATER UTILITY DEPARTMENT: STORM SEWER MAINTENANCE

	NUMB FULL-TIME E	-	2024	2024 ESTIMATED	2025 PROPOSED
TITLE OF POSITION	2024	2025	BUDGET	ACTUAL	BUDGET
Sewer Crew Heavy Equipment Operator	0.50 0.25	0.50 0.25	33,400 17,203	30,400 5,203	35,660 17,830
TOTAL	0.75	0.75	50,603	35,603	53,490

2025 BUDGET

FUND: 601 DEPT: 53302

# STORM WATER UTILITY DEPARTMENT: STREET CLEANING

					2024	
OBJECT		2023	2023	2024	ESTIMATED	2025
CODE	DESCRIPTION	BUDGET	ACTUAL	BUDGET	ACTUAL	BUDGET
	PERSONNEL SERVICES					
	Wages & Salaries					
5101	Regular Payroll	99,665	109,951	102,673	103,873	106,508
5104	Temporary Payroll	0	1,317	0	0	0
5107	Overtime Payments	6,000	11,752	6,000	10,184	10,000
5110	Shift Premium Pay	150	149	150	150	150
5113	Job Class Premium Pay	50	67	50	50	50
5119	Longevity pay	480	480	480	240	0
5125	Call Time	0	0	0	0	0
	Fringe Benefits					
5151	Retirement Plan	4,995	12,560	5,209	7,900	8,111
5152	Residency	4,007	6,451	4,129	5,129	5,279
5154	Social Security	8,135	9,109	8,366	8,759	8,928
5157	Group Health Insurance	24,088	40,642	26,573	43,279	49,429
5160	Group Life Insurance	419	429	422	152	160
5163	Workers Compensation	2,351	3,370	2,250	3,412	2,953
	TOTAL PERSONNEL SERVICES	150,340	196,277	156,302	183,128	191,568
	NON-PERSONNEL SERVICES					
	Purchased Services	00.000	47.045	07.000	00.000	07.000
5318	Maintenance - Automotive	23,000	17,645	27,000	29,000	27,000
	Supplies					
5407	Automotive Supplies	20,000	25,833	23,500	20,000	23,500
5410	General Supplies	10,000	8,028	14,500	13,000	14,500
	TOTAL NON-PERSONNEL SERVICES	53,000	51,506	65,000	62,000	65,000
	TOTAL STREET CLEANING	203,340	247,784	221,302	245,128	256,568

# 2025 BUDGET

# STORM WATER UTILITY DEPARTMENT: STREET CLEANING

	NUMB FULL-TIME E	ER OF QUIVALENTS	2024	2024 ESTIMATED	2025 PROPOSED
TITLE OF POSITION	2024	2025	BUDGET	ACTUAL	BUDGET
Heavy Equipment Operator Tandem Truck Driver	1.00 0.50	1.00 0.50	68,812 33,861	68,812 35,061	71,320 35,188
TOTAL	1.50	1.50	102,673	103,873	106,508

#### 2025 BUDGET

FUND: 601 DEPT: 53609

# STORM WATER UTILITY DEPARTMENT: SEWER USER BILLING COS

DEPARTMENT: SEWER USER BILLING COST

OBJECT CODE	DESCRIPTION	2023 BUDGET	2023 ACTUAL	2024 BUDGET	2024 ESTIMATED ACTUAL	2025 BUDGET
5325	NON-PERSONNEL SERVICES Purchased Services Contractual Services	15,025	15,025	15,783	15,783	13,270
	TOTAL NON-PERSONNEL SERVICES	15,025	15,025	15,783	15,783	13,270
	TOTAL SEWER USER BILLING COST	15,025	15,025	15,783	15,783	13,270

#### 2025 BUDGET STORM WATER UTILITY SUMMARY OF DEBT SERVICE COSTS

	<i>12/31/2024</i> BALANCE	12/31/2025 BALANCE	PRINCIPAL MATURITIES	INTEREST	TOTAL PRINCIPAL AND INTEREST
2015B G.O. Notes 2016C Revenue Bond 2022C Revenue Bond	256,000 700,000 8,640,000	0 600,000 8,365,000	256,000 100,000 275,000	3,840 21,750 350,148	259,840 121,750 625,148
Totals	9,596,000	8,965,000	631,000	375,738	1,006,738



#### 2025 BUDGET SANITARY SEWER UTILITY SUMMARY

The City of Kaukauna created a Sanitary Sewer Utility beginning in 2012 to more accurately account for activities associated with sewerage collection and treatment, to establish a more accurate user charge rate and to allow for the issuance of revenue bonds to finance utility projects. The current rate is \$8.75 per cubic feet. This rate was reviewed and changed in 2023 and is anticipated remain flat for 2025 budget.

In 2019, City Finance changed the way debt is being managed within this utility fund. Rather than having a few smaller bond issues, the city began borrowing 3 years of projects at one time to save on issuance costs and to help better manage the debt coverage ratio. With the larger borrowing, it makes it easier to manage the annual bond payments and monitor the user fee rate to ensure the rate is adequate to the expenses of the Utility fund.

#### 2025 BUDGET

# SANITARY SEWER UTILITY FUND (602) PROJECTED CASH BALANCE AS OF DECEMBER 31, 2024

DESCRIPTION		BALANCE
BALANCE AS OF JANUARY 1, 2024		
Unassigned Cash And Receivable Balance		4,695,034
Restricted Cash And Receivable Balance		2,058,684
Total Cash And Receivable Balance Net of Current Liabilities	_	6,753,718
PROJECTED CHANGE IN CASH BALANCE FOR 2024		
Revenues & Other Financing Sources	4,829,922	
Expenses Net of Depreciation	(3,273,331)	
Debt Service - Principal and Interest	(870,439)	686,152
PROJECTED CASH BALANCE AS OF DECEMBER 31 2024		
Projected Cash Balance Net of Current Liabilities	=	7,439,870
		.,,

#### **2025 BUDGET** SANITARY SEWER UTILITY FUND (602) BUDGETED REVENUE & EXPENDITURE SUMMARY

			2024	
2023	2023	2024	ESTIMATED	2025
BUDGET	ACTUAL	BUDGET	ACTUAL	BUDGET
				4,560,000
,	,	,	,	2,500
4,112,969	4,421,113	4,562,500	4,502,468	4,562,500
461,347	506,873	470,619	833,525	443,988
1,800,000	1,821,803	1,870,000	2,000,000	1,970,000
285,475	279,537	299,877	299,217	252,130
12,140	11,786	12,140	11,786	12,140
123,581	123,581	128,803	128,803	151,522
340,087	416,741	340,062	416,741	398,461
3,022,630	3,160,320	3,121,501	3,690,072	3,228,241
0	0	0	0	0
459,189	363,638	445,439	445,439	428,939
459,189	363,638	445,439	445,439	428,939
200.000	360.000	275.000	327.454	156,000
200,000	360,000	275,000	327,454	156,000
425.000	425.000	425.000	425.000	450,000
425,000	425,000	425,000	425,000	450,000
406.150	832.154	845.560	269.411	611,320
	BUDGET 4,110,469 2,500 4,112,969 461,347 1,800,000 285,475 12,140 123,581 340,087 3,022,630 0 459,189 459,189 200,000 200,000 200,000	BUDGET         ACTUAL           4,110,469         4,417,866           2,500         3,247           4,112,969         4,421,113           461,347         506,873           1,800,000         1,821,803           285,475         279,537           12,140         11,786           123,581         123,581           340,087         416,741           3,022,630         3,160,320           0         0           459,189         363,638           459,189         363,638           200,000         360,000           200,000         360,000           425,000         425,000	BUDGET         ACTUAL         BUDGET           4,110,469         4,417,866         4,560,000           2,500         3,247         2,500           4,112,969         4,421,113         4,562,500           461,347         506,873         470,619           1,800,000         1,821,803         1,870,000           285,475         279,537         299,877           12,140         11,786         12,140           123,581         123,581         128,803           340,087         416,741         340,062           3,022,630         3,160,320         3,121,501           0         0         0           459,189         363,638         445,439           459,189         363,638         445,439           200,000         360,000         275,000           200,000         360,000         275,000           425,000         425,000         425,000	2023 BUDGET2023 ACTUAL2024 BUDGETESTIMATED ACTUAL4,110,469 2,5004,417,866 3,2474,560,000 2,5004,500,000 2,4684,112,9694,421,1134,562,5004,502,468461,347506,873 4,421,113470,619 4,562,500833,525 2,000,000 2,000,000 2,000,000 2,000,000 2,000,000833,525 2,000,000 2,000,000 2,000,000 2,000,000 2,000,000 2,000,000 2,000,000 2,000,000 2,000,000 2,000,000 2,000,000 2,000,000 2,000,000 2,000,000 2,000,000 2,000,000 2,000,000 3,121,501833,525 2,000,000 2,000,000 3,121,5011,786 3,690,072000000000459,189363,638445,439445,439459,189363,638445,439445,439200,000360,000275,000327,454200,000360,000275,000327,454425,000425,000425,000425,000

2025 BUDGET

FUND: 602 DEPT: 53608

#### SANITARY SEWER UTILITY DEPARTMENT: SANITARY SEWER MAINTENANCE

					2024	
OBJECT		2023	2023	2024	ESTIMATED	2025
CODE	DESCRIPTION	BUDGET	ACTUAL	BUDGET	ACTUAL	BUDGET
	PERSONNEL SERVICES					
	Wages & Salaries					
5101	Regular Payroll	178,821	185,860	184,202	174,202	191,208
5107	Overtime Payments	5,000	7,001	5,000	7,109	5,000
5110	Shift Premium Pay	20	19	20	20	20
5113	Job Class Premium Pay	1,500	1,269	1,500	1,100	1,500
5119	Longevity Pay	840	640	425	455	0
5125	Call Time	0	0	0	0	0
<b>_</b>	Fringe Benefits	40 - 200	05 700	44.007	10.010	10 7 10
5151	Retirement Plan	13,730	25,790	14,307	12,619	13,742
5152	Residency	8,339	7,535	8,674	10,541	8,756
5154	Social Security	14,243	12,947	14,623	13,991	15,126
5157	Group Health Insurance	72,263	62,501	79,718	50,284	76,961
5160	Group Life Insurance	830	613	671	354	372
5163	Workers Compensation TOTAL PERSONNEL SERVICES	6,461	5,257	6,179	5,450	5,003
	IUIAL PERSONNEL SERVICES	302,047	309,432	315,319	276,125	317,688
	NON-PERSONNEL SERVICES					
	Purchased Services					
5303	Communications	300	0	300	300	300
5309	Water, Sewer & Electric	20,000	19,347	19,000	21,000	20,000
5312	Maintenance - Building	5,000	5,226	1,000	600	1,000
5318	Maintenance - Automotive	5,000	3,824	5,000	7,000	5,000
5321	Maintenance - Other Equip	10,000	607	5,000	5,000	5,000
5322	Maintenance - Roads & Walks	2,000	6,689	2,000	2,000	2,000
5325	Contractual Services	100,000	143,342	100,000	500,000	75,000
	Supplies	,	,	,	,	,
5407	Automotive Supplies	5,000	6,243	6,000	5,000	6,000
5410	General Supplies	2,000	1,943	2,000	1,500	2,000
	TOTAL NON-PERSONNEL SERVICES	149,300	187,220	140,300	542,400	116,300
		,	, -	,	,	,
	OUTLAY					
5807	Machinery, Tools & Instrumnts	10,000	10,220	15,000	15,000	10,000
	TOTAL OUTLAY	10,000	10,220	15,000	15,000	10,000
					-	-
	TOTAL SANITARY SEWER MAINT	461,347	506,873	470,619	833,525	443,988

# 2025 BUDGET

# SANITARY SEWER SERVICE UTILITY DEPARTMENT: SANITARY SEWER MAINTENANCE

	NUMB FULL-TIME E	-	2024	2024 ESTIMATED	2025 PROPOSED
TITLE OF POSITION	2024	2025	BUDGET	ACTUAL	BUDGET
Sewer Crew	2.50	2.50	166,999	166,999	173,378
Heavy Equipment Operator	0.25	0.25	17,203	7,203	17,830
TOTAL	2.75	2.75	184,202	174,202	191,208

# 2025 BUDGET602SANITARY SEWER UTILITY53610DEPARTMENT: HOVMSD-SEWERAGE TREATMENT

FUND:

DEPT:

OBJECT CODE	DESCRIPTION	2023 BUDGET	2023 ACTUAL	2024 BUDGET	2024 ESTIMATED ACTUAL	2025 BUDGET
5309	NON-PERSONNEL SERVICES Purchased Services Water, Sewer & Electric	1,800,000	1,821,803	1,870,000	2,000,000	1,970,000
	TOTAL NON-PERSONNEL SERVICES	1,800,000	1,821,803	1,870,000	2,000,000	1,970,000
	TOTAL HOV SEWERAGE TREATMENT	1,800,000	1,821,803	1,870,000	2,000,000	1,970,000

#### **2025 BUDGET** SANITARY SEWER UTILITY DEPARTMENT: SEWER USER BILLING COST

FUND:

DEPT:

602

53609

OBJECT CODE	DESCRIPTION	2023 BUDGET	2023 ACTUAL	2024 BUDGET	2024 ESTIMATED ACTUAL	2025 BUDGET
5325	NON-PERSONNEL SERVICES Purchased Services Contractual Services	285,475	279,537	299,877	299,217	252,130
	TOTAL NON-PERSONNEL SERVICES	285,475	279,537	299,877	299,217	252,130
	TOTAL SEWER USER BILLING COST	285,475	279,537	299,877	299,217	252,130

Page 9 - 7

#### **2025 BUDGET** SANITARY SEWER UTILITY SUMMARY OF DEBT SERVICE COSTS

DEBT ISSUE	12/31/24 BALANCE	12/31/2025 BALANCE	PRINCIPAL MATURITIES	INTEREST	TOTAL PRINCIPAL AND INTEREST
2013 Revenue Bond	625,000	475.000	150.000	26.031	176,031
2015 Revenue Bond	575,000	500,000	75,000	18,375	93,375
2016 Revenue Bond	650,000	550,000	100,000	20,000	120,000
2018 Revenue Bond	925,000	875,000	50,000	34,875	84,875
2022 Revenue Bond	7,945,000	7,870,000	75,000	329,658	404,658
	10 700 000	10.070.000	450.000	100.000	070.000
Totals	10,720,000	10,270,000	450,000	428,939	878,939

## **RESOLUTION NO. 2024-XXXX**

# RESOLUTION DESIGNATING APPROPRIATIONS AND LEVYING A TAX FOR THE 2025 BUDGET OF THE CITY OF KAUKAUNA

BE IT HEREBY RESOLVED, by the City Council of the City of Kaukauna, Wisconsin, that there hereby be appropriated out of the receipts of the City of Kaukauna for the year 2025, including monies received from the general property tax levy, as described in attached budget schedules for General Fund, Debt Service Fund, Nelson Crossing Fund, Park & Pool Capital Fund, Sanitary Sewer Utility Fund, and Storm Water Utility Fund the amounts shown in said attached Schedules.

BE IT FURTHER RESOLVED, that the following be and is hereby declared the tax levy for 2024, collected in 2025, upon all taxable property within the City of Kaukauna as returned by the Assessor in the year 2024, for the uses and purposes as set forth in said budget, and that all taxing officers of the City are hereby authorized and directed to spread the tax upon the current tax roll of the City of Kaukauna.

- 1. There is levied upon the taxable property of the City of Kaukauna for the General Fund, the sum of \$8,102,181.
- 2. There is levied upon the taxable property of the City of Kaukauna for debt service, all bonds and notes legally required, the sum of \$4,599,480.
- 3. There is levied upon the taxable property of the City of Kaukauna for Nelson Crossing, the sum of \$3,500.
- 4. There is levied upon the taxable property of the City of Kaukauna for the Park & Pool Capital Improvement Fund, the sum of \$500,000.

Introduced and adopted this the 19th day of November, 2024

APPROVED:

Anthony J. Penterman, Mayor

ATTEST:

Sally A. Kenney, Clerk



# **APPENDIX A**

OBJECT CODE	DESCRIPTION	DEFINITION
OODL		DEFINITION
	PERSONAL SERVICES	
5101	<u>Wage &amp; Salaries:</u> Regular Payroll -	Salaries and wages paid to regular authorized employees whether full-time of part-time.
5104	Temporary Payroll -	Salaries and wages paid to temporary or seasonal employees.
5107	Overtime Payments -	Payments made to full-time or part-time employees for overtime services.
5110	Shift Premium Pay -	The additional earnings paid to employees whose work work shift falls within certain hours as defined by the Union Contract. Rate also is defined by Union Contract.
5113	Job Class Premium Pay -	Earnings differential paid to an employee for working at a higher rated job as defined in Union Contract. (Amount here is the amount earned at higher rate minus amount earned at normal rate)
5116	Holiday Pay -	Wages paid to employee in positions covered by Union Contract for additional pay for Holidays even though not worked as well as additional pay for work on the Holiday over and above the regular pay as defined by Union Contract.
5119	Longevity Pay -	Wages paid to employees based on years of service.
5122	FLSA Pay -	Wages paid to employees above contractual requirements to conform with FLSA regulations.
5125	Call Time Pay -	Wages paid to employees per Union Contract for call time.
5151	<u>Fringe Benefits:</u> Retirement Pay -	Employee and employer contributions to Wisconsin Retirement System net of any employee's contribution where applicable.
5152	Residency	Employer only contributions for all employees living within City Corporate Limit made to 401A plan at 6% of employee's earnings
5154	Social Security -	Employer's social security and medicare only contributions made on behalf of City employees.
5157	Group Health Insurance -	Employee's health insurance premium net of employee's contribution where applicable.
5160	Group Life Insurance -	Employee's life insurance premium net of employee's employee's contribution where applicable.

# **APPENDIX A**

#### CHART OF ACCOUNTS - EXPENDITURE CLASSIFICATION

OBJECT		
CODE	DESCRIPTION	DEFINITION
	PERSONAL SERVICES	
	<u>Fringe Benefits:</u>	
5163	Workers Compensation -	Employer's worker's compensation insurance premiums paid on behalf of City employees.
5166	Unemployment Insurance -	Reimbursement to the State of Wisconsin for unemployment compensation paid on behalf of unemployed City workers.
	NON-PERSONAL SERVICES	
	<u>Travel/Training:</u>	
5202	Car Allowance -	Authorized car allowances to City employees.
5205	Seminar Expenses -	Conferences and seminars, including registration, tuition, book fees, meals, lodging and travel to and from.
5208	Travel - City Business -	Attendance of regular monthly, quarterly, or annual meetings of professional organizations or business meetings attended on behalf of the City, including registrations, meals, lodging and travel to and from.
5211	Education & Memberships -	Books, magazines, directories, reports and other publications, membership in professional organizations.
5215	Expense Allowance -	Allowance to compensate for City business related expenses.
5218	Tuition Assistance Program	Reimbursement to employee for Tuition related expenses per the Employee Handbook
5303	<u>Purchased Services</u> Communications -	Telephone, telegraph, teletype, cable and messenger service communication consoles.
5306	Heating Fuels -	Natural gas, fuel oil, kerosene.
5309	Water, Sewer & Electric -	Electric, water and sanitary sewer service.
5312	Maintenance - Buildings -	Materials and services used in the repair of buildings and their integral parts not of a major outlay nature. Includes such items as removing wastes, cleaning windows, extermination, janitorial service, rug and towel service.
5315	Maintenance - Office Equip	Materials and services used in the repair of office equipment - machines, furniture, fixtures - including maintenance contracts.

# **APPENDIX A**

#### CHART OF ACCOUNTS - EXPENDITURE CLASSIFICATION

OBJECT		
CODE	DESCRIPTION	DEFINITION
	NON-PERSONAL SERVICES	
	Purchased Services:	
5318	Maintenance - Automotive -	Materials and services used in the repair of automotive equipment, including autos, trucks, motorcycles, fire apparatus, rollers, etc. Includes parts, tires, tubes, batteries, electrical and mechanical accessories, but not supplies under 407.
5321	Maintenance - All Other Equip	Materials and services used in the repair of machines and mechanical tools, equipment of a scientific or technical nature such as medical, laboratory, scales, pumps, motion picture machine, cameras, projectors, communications systems, traffic signal systems, time clocks and personal equipment such as revolvers, etc.
5322	Maintenance - Roads & Walks -	Materials and services used in the repair and maintenance of streets, bridges, walks, sanitary and storm sewers. catch basins, traffic lane and street sign construction, etc. not of a major outlay nature. Includes materials such as salt, calcium, cement, brick, sand, oiling, patching, etc.
5325	Contractual Services -	All contracted services including testing fees, collection service, legal, appraisal, referees, drama teachers, physical exams, Board of Prisoners expense.
5328	Advertising -	Legal advertising and other public advertising. Also ads in professional journals, etc.
5331	General Insurance -	Insurance premiums of a general nature excluding fringe benefit insurance. Included are Fire, Blanket Bond, General Liability and Auto, Boiler, Money & Securities and Inland Marine Equipment insurance premiums.
5334	Printing Expense	Printing of office forms, letterheads, envelopes, reports, pamphlets publications, poster photographing, codes, etc. Also includes binding and repairs to record books, decals, blueprinting, photostating, signs, etc.
5337	Rent - General -	All rental charges other than for equipment which includes office space, land, right of way, storage space, storage costs, post office boxes, gymnasiums, films, slides, etc.
5340	Rent - Equipment -	Rental of equipment with or without operator, including trucks, construction equipment, office equipment, etc.

#### **APPENDIX A**

OBJECT CODE	DESCRIPTION	DEFINITION					
	NON-PERSONAL SERVICES						
5610	<u>Purchased Services:</u> Interest Expense -	Interest expense incurred as a result of short or long-term debt instruments.					
5600	Principal -	Principal paid on short or long-term debt service					
5385	Wellness Program -	Cost related to the operation of a wellness program.					
5388	Officer Friendly Program -	Costs related to the maintenance of the program.					
5391 5395	Crime Prevention Program - Recycling Program -	Costs related to the maintenance of the program. Costs related to the maintenance of the program.					
5397	Fire Safety Education -	Costs related to the maintenance of the program.					
5398	Employee Safety Program	Costs related to the maintenance of the program.					
5399	Employee Assistance Program	Costs related to the maintenance of the program.					
	Supplies:						
5401	Office Supplies -	All supplies necessary for use in operating office drafting supplies, paper, pencils, photostat supplies, ink, etc.					
5404	Clothing Expense -	Cost of purchasing, repairing or allowances for canvas, cloth cotton goods, curtains, hats, linens, dress findings, oil cloth, ribbon, robes, shoes, thread, towels, yard and flags, uniforms shirts, trousers, hats, raincoats, boots, rubbers, safety glasses, as well as laundry, dry cleaning and linen services for the above.					
5407	Automotive Supplies -	Gasoline, lubricating oil, grease, antifreeze, fuel taxes, etc.					
5410	General Supplies -	Waste packing, padlocks, lamps electric bulbs, rope, twine sash cord, small batteries, oil and grease for mechanical use, and all tools of a minor nature not capital outlay; hoes, shovels, rakes, trowels, hammers, screwdrivers, trash cans, step ladders, wire screening, garden hose, sandpaper, wrenches, paint brushes, screws, nuts, bolts, keys, etc.					

#### CHART OF ACCOUNTS - EXPENDITURE CLASSIFICATION

#### **APPENDIX A**

#### CHART OF ACCOUNTS - EXPENDITURE CLASSIFICATION

OBJECT		
CODE	DESCRIPTION	DEFINITION
	NON-PERSONAL SERVICES	
5413	<u>Supplies:</u> Chemicals and Ordnance -	Ammunition, tear gas, fire arms, gas masks and chemicals such as acetylene oxygen, not used for medical, botanical, road or cleaning purposes also, recharge fire extinguishers, paints, thinners, varnishes, etc.
5416	Custodial Supplies -	Soaps, deodorants, disinfectants, floor oil, wax, scouring powder, bluing, brooms, mops, toilet paper, paper towels, cleaning rags, soap and paper towel dispensers, water softener salt, starch.
5419	Medical & Laboratory Supplies -	All medications, bandages, medicines, prescriptions, suture materials, vaccines, as well as medical, surgical or nursing services.
5422	Data Processing Supplies -	Paper, ribbons, continuous feed forms.
5425	Botanical and Agricultural -	Seeds, bulbs, plants, trees, fertilizers, insecticides for use on plants 'and trees, flower pots, etc.
5428	Recreation -	Recreational articles for transient use such as baseballs, bats, volley balls, tennis nets, prizes for awards, ping-pong paddles, and balls, arts - crafts materials, phonograph records.
5431	Postage -	All postage, stamps and post office charges for the mailing of letters, packages and parcels.
5434	Photographic Supplies -	Film, flash bulbs, and minor photographic equipment.
5437	Plumbing Supplies -	Fixtures, fittings, pipe, valves, etc.
5440	<b>Concession Product -</b>	Products purchased for resale at municipal concession stands.
5443	Aggregate Supplies -	Road gravel, crushed stone, sand, cold mix, concrete, etc.
5450	Dog Park Supplies	Supplies purchased for Dog Park.
5460	Disk Golf Course Supplies	Supplies purchased for Disk Golf Course.
5497	Bank/Credit Card Fees	Fees charged to the City related to banking and credit cards
5499	Miscellaneous -	All materials and supplies which can not be easily classified in the provided account structure.

#### **APPENDIX A**

#### CHART OF ACCOUNTS - EXPENDITURE CLASSIFICATION

OBJECT		
CODE	DESCRIPTION	DEFINITION
	OUTLAY	
5801	Land & Buildings -	All costs in connection with acquisition of land or buildings; the major enlargement or extension of buildings; major permanent improvements, alterations, or replacement of mechanical equipment such as heating or plumbing systems which are an integral part of the building.
5804	Office Equipment -	Purchase of office furniture and equipment.
5807	Machinery, Tools & Instruments	Purchase of machines and mechanical tools, equipment, scales, power tools, communications equipment, etc., the cost of installing, extending, or enlarging outside electrical service applicable to equipment.
5830	Automotive -	Purchase of automobiles, trucks, motorcycles, fire apparatus, construction equipment, sweepers, graders, roller, lawn care equipment, etc.; and accessories thereto.
5833	Park Equipment -	Includes benches, tables, pool equipment, drinking fountains, etc.
5837	Infrastructure -	The cost of constructing streets, bridges, walks and sewers or of permanent major improvements including contracts and materials. (Does not include ordinary maintenance and repairs)
5899	EXPENSE TRANSFERS Expense Transfers -	Costs which are incurred by one department are allocated to other departments.



#### **APPENDIX B**

#### DEMOGRAPHIC PROFILE

#### POPULATION

<b>1980</b> <b>1990</b> <b>2000</b> <b>2010</b> 2015 2016 2017 2018 2019 <b>2020</b> 2021 2022 2022	<b>11,310*</b> <b>11,982*</b> <b>12,983*</b> <b>15,462*</b> 15,799 15,848 15,926 16,049 16,278 <b>17,089*</b> 17,170 17,415
2022 2023 2024	17,415 17,701 18,250

#### \*Per census; other years are estimates.

#### **POPULATION CHARACTERISTICS** <u>1990</u> <u>2000</u> <u>2010</u> <u>2021</u> Median Age 31.6 35.1 34.6 39.3 % School Age 20.8 24.1 25.8 26.6 % Working Age 60.0 71.9 56.7 55.7 % 65 and Older 13.9 13.7 12.2 14.2 # of Persons/Household 2.7 2.37 2.39 2.6 Median Family Income \$37,036 \$50,187 \$53,034 \$69,308 % Below Poverty Level 4.7 2.6 7.9 7.6 Per Capita Income \$35,161 \$12,748 \$18,748 \$25,401

#### **APPENDIX B**

#### DEMOGRAPHIC PROFILE

#### **HOUSING UNITS**

1990	4,454*
2000	5,138*
2010	6,596*
2015	6,817
2016	6,839
2017	6,924
2018	6,996
2019	7,055
2020	7,057*
2021	7,201
2022	7,274
2023	7,365
2024	7,457

# \*Per census; other years are based upon new unit figures compiled by the inspection department.

<u>AREA</u>	OF THE CITY	MILES O	F STREET
2014 2015	4,839 acres 4,839 acres	2014 2015	75.91 75 91
2016	4,870 acres	2016	76.57

2010	4,070 au co	2010	10.57
2017	4,898 acres	2017	77.13
2018	4,898 acres	2018	77.74
2019	4,935 acres	2019	78.04
2020	4,977 acres	2020	78.04
2021	5,045 acres	2021	79.83
2022	5,045 acres	2022	80.66
2023	5,188 acres	2023	82.06
2024	5,280 acres	2024	82.53

#### LARGEST TAXPAYERS

#### <u>NAME</u>

#### ASSESSED VALUE (\$)

Lamplighter	16,748,600
Baycare Aurora LLC	14,403,300
Team Industries	13,128,400
Bassett Mechanical	11,908,600
Ahlstrom Munksjo (FKA Expera)	10,019,600
WDJ Inc - Bernatello's Pizza	9,708,700
Albany International	9,299,200
Liebovich Steel	5,873,000
Tarragon Park Apartments	5,558,000
Classon,Stephen(Trail Park)	5,444,000

#### **APPENDIX C**

#### GLOSSARY

**ACCOUNTING SYSTEM:** The methods and records established to identify, assemble, analyze, classify, record and report the City's transactions and to maintain accountability for the related assets and liabilities.

**ACCRUAL BASIS:** The recording of the City's transactions that have cash consequences in the period in which those transaction occur rather than in the period in which cash is received or paid by the City.

**AGENCY FUND:** A fund normally used to account for assets held by the City as an agent for individuals, private organizations or other governments.

**APPROPRIATION:** A legal authorization granted by the City Council to make expenditures and to incur obligations for specific purposes. An appropriation is usually limited in amount and time it may be expended.

**ASSESS:** To establish an official property value for taxation.

**ASSESSED TAX RATE:** The amount of property tax paid by property owners for each \$1,000 of their assessed property value. This rate is computed by dividing the total amount of the tax levies by the total assessed value of the City.

**ASSESSED VALUATION:** A valuation set upon real estate or other property by the assessor for the City as a basis for levying taxes.

**BASIS OF ACCOUNTING:** A term used to refer to when revenues, expenditures, expenses, and transfers are recognized in the accounts and reported in the financial statements.

**BOND:** A written promise to pay a specified sum of money (called the face value or principal amount), at a specified date or dates in the future (called the maturity date), together with periodic interest at a specified rate.

**BUDGET:** A plan of financial operation embodying an estimate of proposed expenditures for a given period and the proposed means of financing them.

**BUDGET MESSAGE:** A general discussion of the Mayor's proposed budget as presented in writing to the City Council. The budget message should contain an explanation of the principal budget items, an outline of the City's experience during the past year, and its financial status at the time of the message and recommendations regarding the financial policy for the coming year.

**CAPITAL BUDGET:** A plan of proposed capital outlays and the means of financing them.

**CAPITAL PROJECTS FUND:** A fund created to account for financial resources to be used for the acquisition or construction of major capital facilities.

**CONTINGENCY:** An appropriation of funds to cover unforeseen events that occur during the budget year. The City Council must approve all contingency expenditures.

**DEBT SERVICE FUND:** A fund established to account for the accumulation of resources for and the payment of general long-term debt principal and interest.

**DEFICIT:** The excess of the liabilities of a fund over its assets. The excess of expenditures over revenues during an accounting period.

#### **APPENDIX C**

#### GLOSSARY

**ENCUMBRANCES:** The amount of expenditures ultimately to result if unperformed contracts in process are completed.

**EQUALIZED TAX RATE:** This rate is the computed by dividing the total amount of taxes levied by the total equalized value of the City including tax incremental districts. This rate is the basis for comparing tax rates of various taxing authorities.

**EQUALIZED VALUATION:** The fair market value of all property in the City as established by the Wisconsin Department of Revenue. This value is used to apportion levies amongst overlapping taxing authorities.

**EXPENDITURES:** Decreases in net financial resources, including current operating expenses, debt service and capital outlays.

**FISCAL YEAR:** A 12-month period to which the annual operating budget applies and at the end of which the City determines its financial position and the results of its operations. The fiscal year begins January 1 and ends December 31.

**FULL FAITH AND CREDIT:** A pledge of the general taxing power for the payment of debt obligations. Bonds carrying such pledges are referred to as general obligation bonds.

**FUND:** A fiscal and accounting entity with a self-balancing set of accounts in which cash and other resources together with all liabilities and residual equities are segregated to carry on specific activities or attain specific goals.

FUND BALANCE: The difference between fund assets and fund liabilities.

**GENERAL FUND:** The fund used to account for all financial resources except those required to be accounted for in another fund.

**GRANTS:** Contributions or gifts of cash or other assets from another government to be used or expended for a specified purpose, activity or facility.

LEVY: To impose taxes, special assessments or service charges for support of governmental activities.

**MODIFIED ACCRUAL BASIS OF ACCOUNTING:** Revenues and other financial resources are recognized when they are both measurable and available. Expenditures are recognized when the liability is incurred.

**OPERATING TRANSFERS:** All inter-fund transfers other than residual equity transfers (e.g. legally authorized transfers from a fund receiving revenue to the fund through which the resources are to be expended).

**RESERVED FUND BALANCE:** Those portions of fund balance that are not appropriable for expenditures or that are legally segregated for a specific future use.

**RESIDUAL EQUITY TRANSFERS:** Non-routine transfers of equity between funds

**REVENUES:** Increases in the net current assets of the City from other than expenditure refunds and residual equity transfers. Used to the finance the services provided by the City.

**SHARED REVENUES:** Revenues levied by one government but shared on a predetermined basis, often in proportion to the amount collected at the local level.

#### **APPENDIX C**

#### GLOSSARY

**SPECIAL ASSESSMENT:** A compulsory levy made against certain properties to defray all or part of the cost of a specific capital improvement or service that benefits primarily those properties.

**SPECIAL REVENUE FUND:** A fund used to account for the proceeds of specific revenue sources that are legally restricted to expenditure for specified purposes.

TAXES: Compulsory charges levied by the City to finance services performed for the common benefit.

**TRUST FUND:** Funds used to account for the assets held by the City in a trustee capacity for other governments, funds and individuals.



# MEMO

## Finance

To:	Committee of the Whole
From:	Finance Director, Van Rossum
Date:	11/11/2023
Re:	Position Classifications and Wage Scale Pertaining to 2025 Budget

Attached is the updated wage scale and position classification for the nonrepresented employees of the City. This revised compensation program, approved at the 4/16/24 meeting, builds upon data from our 2022 Compensation and Classification Study and integrates performance-based elements to enhance accountability and alignment with city goals.

The 2025 fiscal year wage scale reflects a 3% increase as outlined in the budget, aligning with both market conditions and cost-of-living adjustments for our employees. This update ensures competitive and fair compensation for all non-represented employees, covering both exempt/nonexempt positions and the Street Department. Seasonal staff, however, will continue to follow a separate table aligned with this wage scale.

With the budget's 3% increase for 2025, the revised wage scale and position classification will take effect with the first paycheck of the 2025 budget year. This implementation underscores our commitment to fairly compensating employees for their valuable contributions to the City.

#### City of Kaukauna Pay Grade Classification As of January 1, 2025

Grade	Positions
1	
2	Library Assistant
3	
4 5	Office Assistant, Administrative Coordinator (Library)
6	
7	Records Assistant, Clerk of Courts
8	Administrative Coordinator (Mayor), Planning & Community Development Coordinator, Assistant Naturalist, Environmental Center Administrative Assistant, Environmental Center Site Manager
9	AR Specialist, AP Specialist, Paralegal, Library Technology Coordinator
10	Janitor (aka facilities), Laborer, Park Tech, Sm Truck, Tandem Truck Code Enforcement Officer
11	Heavy Equip & Sewer, Senior Paralegal
12	Mechanic
13	Youth Services Librarian I, Adult Services Librarian I
14	Administrative Services Supervisor (PD), Youth Services Librarian II, Adult Services Librarian II, HR/Payroll Coordinator
15 16	Associate Planner Planning/Engineering Tech
17	City Clerk, Naturalist, Recreation Program Manager, Community Enrichment Program Manager, Principal Planner, Accountant
18	Principal Planner, Accountant
19	Street Foreman, Marketing & Communications Manager
20	Project Engineer
21	Street Superintendent, Senior Project Engineer, Building Inspector, Asst. Library Director, IT Manager, Assistant Fire Chief Training, Senior Accountant
22	LT Investigator, Assistant Fire Chief - Shifts
23 24	Assistant Fire Chief - Day, Assistant Police Chief
25	Director of Planning & Community Development, Library Director, Recreation & Community Enrichment Director
26	HR Director
27	Fire Chief, Police Chief
28	Director of Public Works
29 30	Finance Director /Treasurer

min time on step	6 months	12 months	Merit Incentives							
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Grade	FLSA Status	Step A	Step B	Step C	Step D	Step E	Step F	Step G	Step H	Step I	
	Performance Score	Min	imum score 2	.75	Minimum score of 3		Minimum score of 3.25		Minimum score of 3.5		Minimum score of 3.75
						<b>100</b> %			110%		
1	non-exempt	\$16.28	\$16.68	\$17.07	\$17.47	\$17.88	\$18.28	\$18.70	\$19.14	\$19.58	
2	non-exempt	\$18.34	\$18.78	\$19.22	\$19.67	\$20.14	\$20.60	\$21.07	\$21.56	\$22.05	
3	non-exempt	\$18.60	\$19.03	\$19.49	\$19.94	\$20.41	\$20.88	\$21.36	\$21.86	\$22.35	
4	non-exempt	\$19.12	\$19.57	\$20.03	\$20.50	\$20.98	\$21.47	\$21.96	\$22.46	\$22.98	
5	non-exempt	\$21.14	\$21.64	\$22.15	\$22.67	\$23.21	\$23.73	\$24.28	\$24.84	\$25.41	
6	non-exempt	\$21.28	\$21.78	\$22.30	\$22.82	\$23.36	\$23.90	\$24.45	\$25.01	\$25.59	
7	non-exempt	\$22.53	\$23.05	\$23.60	\$24.15	\$24.72	\$25.29	\$25.87	\$26.46	\$27.07	
8	non-exempt	\$25.09	\$25.69	\$26.29	\$26.90	\$27.54	\$28.17	\$28.82	\$29.49	\$30.16	
9	non-exempt	\$26.11	\$26.72	\$27.36	\$28.00	\$28.65	\$29.31	\$29.98	\$30.67	\$31.38	
10	non-exempt	\$28.50	\$29.17	\$29.86	\$30.56	\$31.28	\$32.01	\$32.76	\$33.54	\$34.33	
11	non-exempt	\$29.56	\$30.26	\$30.97	\$31.70	\$32.45	\$33.22	\$33.99	\$34.79	\$35.62	
12	non-exempt	\$32.53	\$33.29	\$34.07	\$34.88	\$35.70	\$36.53	\$37.40	\$38.27	\$39.18	
13	exempt	\$56,652	\$57,986	\$59,351	\$60,748	\$62,178	\$63,609	\$65,071	\$66,568	\$68,099	
14	exempt	\$59,317	\$60,712	\$62,142	\$63,605	\$65,102	\$66,600	\$68,131	\$69,698	\$71,302	
15	exempt	\$60,966	\$62,400	\$63,869	\$65,373	\$66,912	\$68,451	\$70,026	\$71,635	\$73,283	
16	exempt	\$61,313	\$62,757	\$64,234	\$65,746	\$67,294	\$68,842	\$70,425	\$72,044	\$73,702	
17	exempt	\$66,000	\$67,554	\$69,144	\$70,772	\$72,438	\$74,104	\$75,809	\$77,553	\$79,336	
18	exempt	\$69,764	\$71,407	\$73,088	\$74,808	\$76,569	\$78,330	\$80,132	\$81,976	\$83,861	
19	exempt	\$70,323	\$71,978	\$73,673	\$75,407	\$77,183	\$78,958	\$80,774	\$82,632	\$84,532	
20	exempt	\$71,266	\$72,944	\$74,661	\$76,418	\$78,217	\$80,016	\$81,856	\$83 <i>,</i> 739	\$85,665	
21	exempt	\$79 <i>,</i> 929	\$81,811	\$83,737	\$85,708	\$87,726	\$89,744	\$91,808	\$93,920	\$96,079	
22	exempt	\$83,981	\$85 <i>,</i> 959	\$87,982	\$90,053	\$92,173	\$94,293	\$96,462	\$98,680	\$100,950	
23	exempt	\$88 <i>,</i> 059	\$90,131	\$92,253	\$94,425	\$96,648	\$98,871	\$101,145	\$103,472	\$105,851	
24	exempt	\$94,332	\$96,552	\$98,825	\$101,152	\$103,534	\$105,915	\$108,351	\$110,842	\$113,392	
25	exempt	\$98,575	\$100,896	\$103,271	\$105,702	\$108,190	\$110,679	\$113,225	\$115,829	\$118,493	
26	exempt	\$103,206	\$105,636	\$108,122	\$110,668	\$113,273	\$115,879	\$118,544	\$121,270	\$124,059	
27	exempt	\$107,851	\$110,390	\$112,989	\$115,648	\$118,371	\$121,094	\$123,879	\$126,728	\$129,643	
28	exempt	\$112,705	\$115,357	\$118,073	\$120,853	\$123,698	\$126,543	\$129,453	\$132,431	\$135,477	
29	exempt	\$117,775	\$120,548	\$123,386	\$126,290	\$129,263	\$132,237	\$135,278	\$138,389	\$141,572	
30	exempt	\$123,075	\$125,972	\$128,937	\$131,973	\$135,080	\$138,187	\$141,365	\$144,617	\$147,943	

#### 2025 City of Kaukauna Season Positions

POSITION TITLE	2024 Rates	2025 Rates
ARCHERY/RIFLERY INSTRUCTOR	\$21.99	
	φ21.00	φ22.00
ASSISTANT POOL SUPERVISOR	\$18.70	\$19.26
		<b>T</b>
ATTENDANTS / CONCESSIONAIRE - ENTRY	\$12.26	\$12.63
ATTENDANTS / CONCESSIONAIRE - 1 YEAR	\$12.44	\$12.81
CROSSING GUARD	\$15.91	\$16.39
COMMUNITY SERVICE OFFICER (CSO)	\$15.91	\$16.39
DANCE INSTRUCTORS - 1 YEAR	\$25.38	
DANCE INSTRUCTORS - 2 YEAR	\$26.92	
DANCE INSTRUCTORS - 3 YEAR	\$28.47	\$29.32
DISC GOLF	\$19.88	\$20.48
	\$19.00	<u></u>
DRIBBLERS CLUB COORDINATOR	\$21.99	\$22.65
	ψ21.33	ψ22.00
FLAG FOOTBALL COORDINATOR (Supervisor)	\$22.23	\$22.90
FLAG FOOTBALL INSTRUCTOR	\$13.51	
FLAG FOOTBALL REFEREE (PER GAME)	\$16.28	
		<b>T</b> -
GOLF AIDE	\$12.98	\$13.37
GOLF INSTRUCTOR	\$25.39	\$26.15
GYMNASTICS - SPRING / SUMMER / FALL (Instructor)	\$13.59	\$16.00
GYMNASTICS - SPRING/FALL (Supervisor)	\$28.96	\$29.83
LEAD CONCESSIONAIRE	\$15.25	\$15.71
		A45.57
	\$15.12	
LIFEGUARDS - 2 YEAR LIFEGUARDS - 3 YEAR	\$16.13	
LIFEGUARDS - 3 YEAR	\$17.15	\$17.66
OPEN GYM SUPERVISOR / ATTENDANT	\$12.56	\$12.94
	φ12.30	ψ12.34
PLANNING / NATURALIST / COMMUNITY ENRICHMENT INTERN	\$12.85	\$13.24
COMMUNITY ENRICHMENT COORDINATOR	\$20.09	
ENGINEERING INTERN	\$16.36	
ENGINEERING YOUTH APPRENTICE	\$11.44	
POC-TRAINING (FIRE FIGHTER)	\$11.64	\$11.99
POC-CALL-IN (FIRE FIGHTER)	\$16.09	\$16.57
POC-TRAINING (DRIVER)	\$12.02	\$12.38
POC-CALL-IN (DRIVER)	\$16.42	\$16.91
POOL LANDSCAPER- ENTRY	\$14.21	
POOL LANDSCAPER- 1 YEAR	\$14.75	
POOL LANDSCAPER- 2 YEAR	\$15.21	\$15.67
POOL MAINTENANCE MANAGER - ENTRY	\$20.27	\$20.88

### 2025 City of Kaukauna Season Positions

POSITION TITLE	2024 Rates	2025 Rates
POOL MAINTENANCE MANAGER - 2 YEAR	\$22.29	\$22.96
POOL MAINTENANCE MANAGER - 3 YEAR	\$24.32	\$25.05
POOL SUPERVISOR	\$22.48	\$23.15
SCOREKEEPER	\$12.41	\$15.00
STRONG BONES INSTRUCTOR	\$16.37	\$16.86
SUMMER SCHOOL AIDE - ENTRY	\$12.85	\$13.24
SUMMER SCHOOL AIDE - 2 YEAR	\$13.89	
SUMMER SCHOOL AIDE - 3 YEAR	\$14.72	\$15.16
TEACHER* (Get from School)	TBD	TBD
TEACHER(not KASD Teacher)	\$24.51	\$25.25
UMPIRE - ADULT DIAMOND SPORTS / 7 & 8 YR OLD BASEBALL	\$26.92	\$27.73
UMPIRE - YOUTH DIAMOND SPORTS (Bases)	\$37.26	\$38.38
UMPIRE - YOUTH DIAMOND SPORTS (Plate)	\$44.75	\$46.09
VOLLEYBALL INSTRUCTOR	\$21.99	\$22.65
WATER AEROBICS INSTRUCTOR	\$15.01	\$15.46
WATER SAFETY INSTRUCTOR (W/LIFEGUARD CERTIFICATION)	\$17.69	\$18.22
YOUTH SPORT ASSISTANT	\$15.01	\$15.46



# MEMO

## Finance

To:	Committee of the Whole
From:	Finance Director, Van Rossum
Date:	11/11/2024
Re:	Tax Bill Breakdown Widget

**Reminder:** Please direct property owners to the Tax Bill Breakdown widget available at the link listed below.

This widget enables users to input any address or parcel number within the City of Kaukauna and receive a detailed breakdown of their tax bill. It provides a clear view of tax allocations across each taxing jurisdiction and offers an in-depth look at how the city's portion of tax dollars is distributed across various services.

This visual tool enhances public understanding of property tax details and fosters transparency in the use of tax dollars. It also allows residents to engage in the process by identifying services they prioritize, encouraging active input where additional support may be beneficial.

**Note:** The widget will be updated with 2025 budget figures once tax bills are printed mid December.

Tax Bill Widget Link: https://kaukauna.gov/departments/finance/tax-bill-breakdown/