



## Town Council Workshop Meeting

May 26, 2022 at 9:00 AM  
Howey-in the-Hills Town Hall  
101 N. Palm Ave.  
Howey-in-the-Hills, FL 34737

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### Join Zoom Meeting:

<https://us06web.zoom.us/j/89516449750?pwd=VXgybFFQbGVQWGYxa2p4NVlNdmJQZz09>

Meeting ID: 895 1644 9750 | Passcode: 436605

Due to COVID-19, the Town of Howey-in-the-Hills is limiting the number of public attendees at meetings to 10 individuals. The Town of Howey-in-the-Hills is also requesting all audience members to wear masks when attending the meeting. The Town encourages everyone who is interested in participating in the meeting to join virtually via ZOOM.

### AGENDA

Call the Town Council Meeting to order

#### ROLL CALL

Acknowledgement of Quorum

#### OLD BUSINESS

1. Discussion: Fiscal Year 2022 - Mid-Year Budget Workshop

#### NEW BUSINESS

2. Discussion: Strategic Planning

#### PUBLIC COMMENTS

*Any person wishing to address the Mayor and Town Council and who is not on the agenda is asked to speak their name and address. Three (3) minutes is allocated per speaker.*

#### ADJOURNMENT

#### To Comply with Title II of the Americans with Disabilities Act (ADA):

Qualified individuals may get assistance through the Florida Relay Service by dialing 7-1-1. Florida Relay is a service provided to residents in the State of Florida who are Deaf, Hard of Hearing, Deaf/Blind, or Speech Disabled that connects them to standard (voice) telephone users. They utilize a wide array of technologies, such as Text

Telephone (TTYs) and ASCII, Voice Carry-Over (VCO), Speech to Speech (STS), Relay Conference Captioning (RCC), CapTel, Voice, Hearing Carry-Over (HCO), Video Assisted Speech to Speech (VA-STTS) and Enhanced Speech to Speech.

**Howey Town Hall** is inviting you to a scheduled Zoom meeting.

Topic: **Town Council Meeting**

Time: **May 26, 2022 09:00 AM Eastern Time** (US and Canada)

Join Zoom Meeting

<https://us06web.zoom.us/j/89516449750?pwd=VXgybFFQbGVQWGYxa2p4NVlNdmJQZz09>

Meeting ID: 895 1644 9750

Passcode: 436605

Dial by your location

**+1 646 558 8656 US (New York)**

**+1 346 248 7799 US (Houston)**

Meeting ID: 895 1644 9750

Passcode: 436605

Find your local number: <https://us06web.zoom.us/j/89516449750?pwd=VXgybFFQbGVQWGYxa2p4NVlNdmJQZz09>

Please Note: In accordance with F.S. 286.0105: Any person who desires to appeal any decision or recommendation at this meeting will need a record of the proceedings, and that for such purposes may need to ensure that a verbatim record of the proceedings is made, which includes the testimony and evidence upon which the appeal is based. The Town of Howey-in-the-Hills does not prepare or provide this verbatim record. Note: In accordance with the F.S. 286.26: Persons with disabilities needing assistance to participate in any of these proceedings should contact Town Hall, 101 N. Palm Avenue, Howey-in-the-Hills, FL 34737, (352) 324-2290 at least 48 business hours in advance of the meeting.

Account	Object	Committed Current Month	Committed YTD	Original Appropriation	Current Appropriation	Available Appropriation	% Commit
511000	Legislative						
511000	Legislative						
110	Executive Salaries	0.00	6,900.00	13,800.00	13,800.00	6,900.00	50 %
210	Fica	0.00	427.80	856.00	856.00	428.20	50 %
211	Medicare	0.00	100.08	200.00	200.00	99.92	50 %
314	Election Expense	0.00	-50.00	0.00	0.00	50.00	%
400	Travel & Per Diem	60.00	385.96	500.00	500.00	114.04	77 %
410	Telephone & Communications	0.00	160.00	750.00	750.00	590.00	21 %
415	Website	0.00	950.00	4,450.00	4,450.00	3,500.00	21 %
470	Printing - General	0.00	1,470.40	900.00	900.00	-570.40	163 %
493	Employee Party	0.00	0.00	100.00	100.00	100.00	%
497	Compassion Flowers	0.00	0.00	200.00	200.00	200.00	%
510	Office Supplies	0.00	0.00	750.00	750.00	750.00	%
520	Operating Supplies	0.00	910.99	1,300.00	1,300.00	389.01	70 %
540	Dues and Subscriptions	0.00	0.00	500.00	500.00	500.00	%
550	Training/Education/Tuition	0.00	0.00	2,000.00	2,000.00	2,000.00	%
820	Contributions/Donations	0.00	0.00	2,000.00	2,000.00	2,000.00	%
	<b>Account Total:</b>	<b>60.00</b>	<b>11,373.73</b>	<b>26,406.00</b>	<b>26,406.00</b>	<b>15,032.27</b>	<b>43 %</b>
	<b>Account Group Total:</b>	<b>60.00</b>	<b>11,373.73</b>	<b>26,406.00</b>	<b>26,406.00</b>	<b>15,032.27</b>	<b>43 %</b>
513000	Financial And Administrative						
513000	Financial And Administrative						
110	Executive Salaries	0.00	50,814.14	100,747.00	100,747.00	49,932.86	50 %
120	Salaries	0.00	22,792.52	73,191.00	73,191.00	50,398.48	31 %
140	Overtime Wages	0.00	63.28	1,021.00	1,021.00	957.72	6 %
210	Fica	0.00	4,635.35	10,847.00	10,847.00	6,211.65	43 %
211	Medicare	0.00	1,084.10	2,537.00	2,537.00	1,452.90	43 %
225	ICMA Retirement Contribution	0.00	4,272.59	15,306.00	15,306.00	11,033.41	28 %
230	Life & Health Ins.	0.00	9,430.96	25,542.00	25,542.00	16,111.04	37 %
310	Legal Fees	0.00	247.50	0.00	0.00	-247.50	%
320	Accounting & Auditing	0.00	7,920.00	20,000.00	20,000.00	12,080.00	40 %
321	Bank Fees	0.00	0.00	100.00	100.00	100.00	%
340	Other Contractual Services	0.00	1,632.90	4,500.00	4,500.00	2,867.10	36 %
342	Software & Annual Maintenance	0.00	3,982.78	6,400.00	6,400.00	2,417.22	62 %
350	Pre Employment Screening	0.00	478.50	200.00	200.00	-278.50	239 %
400	Travel & Per Diem	0.00	621.92	1,500.00	1,500.00	878.08	41 %
410	Telephone & Communications	0.00	3,239.68	5,000.00	5,000.00	1,760.32	65 %
420	Freight/Postage/Shipping	0.00	213.45	800.00	800.00	586.55	27 %
430	Utility Services	0.00	1,949.10	3,500.00	3,500.00	1,550.90	56 %
440	Rentals & Leases	0.00	1,420.88	2,000.00	2,000.00	579.12	71 %
460	R & M - Equipment	0.00	0.00	300.00	300.00	300.00	%
461	R & M - Computer Maint	0.00	337.74	4,000.00	4,000.00	3,662.26	8 %
470	Printing - General	0.00	0.00	250.00	250.00	250.00	%
490	Miscellaneous Expenses	0.00	140.61	100.00	100.00	-40.61	141 %
510	Office Supplies	0.00	776.54	3,500.00	3,500.00	2,723.46	22 %
520	Operating Supplies	0.00	175.41	3,400.00	3,400.00	3,224.59	5 %
540	Dues and Subscriptions	0.00	589.66	1,900.00	1,900.00	1,310.34	31 %
550	Training/Education/Tuition	0.00	75.00	5,000.00	5,000.00	4,925.00	2 %
640	Cap Outlay - Equipment	0.00	1,261.71	1,500.00	1,500.00	238.29	84 %
	<b>Account Total:</b>	<b>0.00</b>	<b>118,156.32</b>	<b>293,141.00</b>	<b>293,141.00</b>	<b>174,984.68</b>	<b>40 %</b>

1 GENERAL FUND

Account	Object	Committed Current Month	Committed YTD	Original Appropriation	Current Appropriation	Available Appropriation	% Commit
<b>Account Group Total:</b>							
519000	Other General Government	0.00	118,156.32	293,141.00	293,141.00	174,984.68	40 %
519000	Other General Government						
310	Legal Fees	0.00	34,494.99	75,000.00	75,000.00	40,505.01	46 %
316	Town Planning/Engineering	5,136.25	34,627.50	25,000.00	25,000.00	-9,627.50	139 %
320	Accounting & Auditing	0.00	605.00	21,000.00	21,000.00	20,395.00	3 %
340	Other Contractual Services	0.00	2,435.10	40,000.00	40,000.00	37,564.90	6 %
341	Contractor - (Ron -	0.00	0.00	191,000.00	191,000.00	191,000.00	%
347	Codification	0.00	225.00	5,000.00	5,000.00	4,775.00	5 %
451	Insurance	0.00	46,589.24	60,515.00	60,515.00	13,925.76	77 %
470	Printing - General	0.00	167.50	100.00	100.00	-67.50	168 %
492	Advertising	0.00	2,007.01	3,800.00	3,800.00	1,792.99	53 %
496	Contingency funds	0.00	0.00	3,000.00	3,000.00	3,000.00	%
520	Operating Supplies	0.00	0.00	400.00	400.00	400.00	%
540	Dues and Subscriptions	0.00	0.00	500.00	500.00	500.00	%
630	Cap Outlay - Improvements	0.00	32,460.00	0.00	0.00	-32,460.00	%
	<b>Account Total:</b>	<b>5,136.25</b>	<b>153,611.34</b>	<b>425,315.00</b>	<b>425,315.00</b>	<b>271,703.66</b>	<b>36 %</b>
<b>Account Group Total:</b>							
521000	Police	5,136.25	153,611.34	425,315.00	425,315.00	271,703.66	36 %
521000	Police						
110	Executive Salaries	0.00	38,768.47	126,584.00	126,584.00	87,815.53	31 %
120	Salaries	0.00	170,596.08	260,501.00	260,501.00	89,904.92	65 %
130	Police - Reserve Salaries	0.00	0.00	35,540.00	35,540.00	26,540.00	25 %
140	Overtime Wages	0.00	8,260.13	31,572.00	31,572.00	23,311.87	26 %
150	Police - Incentive Pay	0.00	2,060.00	2,160.00	2,160.00	100.00	95 %
210	Fica	0.00	12,985.53	28,458.00	28,458.00	15,472.47	46 %
211	Medicare	0.00	3,036.98	6,655.00	6,655.00	3,618.02	46 %
220	Police Retirement Contribution	0.00	51,488.34	64,500.00	64,500.00	13,011.66	80 %
230	Life & Health Ins.	0.00	36,521.68	72,000.00	72,000.00	35,478.32	51 %
240	Workers' Compensation	0.00	424.39	0.00	0.00	-424.39	%
340	Other Contractual Services	0.00	4,257.40	12,617.00	12,617.00	8,359.60	34 %
342	Software & Annual Maintenance	0.00	8,061.34	0.00	0.00	-8,061.34	%
350	Pre Employment Screening	0.00	595.72	1,200.00	1,200.00	604.28	50 %
400	Travel & Per Diem	0.00	2,145.40	3,500.00	3,500.00	1,354.60	61 %
410	Telephone & Communications	0.00	10,068.37	15,000.00	15,000.00	4,931.63	67 %
420	Freight/Postage/Shipping	0.00	15.50	300.00	300.00	284.50	5 %
430	Utility Services	0.00	1,949.11	3,700.00	3,700.00	1,750.89	53 %
440	Rentals & Leases	0.00	26,831.38	21,525.00	21,525.00	-5,306.38	125 %
451	Insurance	0.00	416.00	0.00	0.00	-416.00	%
460	R & M - Equipment	0.00	1,233.68	4,400.00	4,400.00	3,166.32	28 %
461	R & M - Computer Maint	0.00	1,025.25	3,000.00	3,000.00	1,974.75	34 %
462	R & M - Building	0.00	2,639.86	1,500.00	1,500.00	-1,139.86	176 %
463	R & M - Vehicles	0.00	16,073.97	23,000.00	23,000.00	6,926.03	70 %
490	Miscellaneous Expenses	0.00	347.41	200.00	200.00	-147.41	174 %
510	Office Supplies	0.00	409.85	4,000.00	4,000.00	3,590.15	10 %
520	Operating Supplies	0.00	6,975.45	5,000.00	5,000.00	-1,975.45	140 %
522	Gas & Oil	0.00	17,332.91	17,000.00	17,000.00	-332.91	102 %
523	Uniforms	0.00	1,912.21	4,000.00	4,000.00	2,087.79	48 %
525	Weapons	0.00	923.98	3,200.00	3,200.00	2,276.02	29 %
540	Dues and Subscriptions	0.00	1,113.24	600.00	600.00	-513.24	186 %

1 GENERAL FUND

Account	Object	Committed Current Month	Committed YTD	Original Appropriation	Current Appropriation	Available Appropriation	% Commit
550	Training/Education/Tuition	0.00	1,864.20	4,000.00	4,000.00	2,135.80	47 %
640	Cap Outlay - Equipment	0.00	559.09	1,000.00	1,000.00	440.91	56 %
650	Cap Outlay - Vehicles	0.00	2,398.75	25,584.00	25,584.00	23,185.25	9 %
804	PD Vest Grant - 09/10	0.00	0.00	3,500.00	3,500.00	3,500.00	%
807	Byrne Grant - Evidence Storage	0.00	0.00	2,540.00	2,540.00	2,540.00	%
808	Byrne Grant - Vehicle	0.00	0.00	1,000.00	1,000.00	1,000.00	%
810	CESF Grant	0.00	23,131.27	50,000.00	50,000.00	26,868.73	46 %
811	ARPA Grant	0.00	22,491.89	0.00	0.00	-22,491.89	%
	<b>Account Total:</b>	<b>0.00</b>	<b>487,914.83</b>	<b>839,336.00</b>	<b>839,336.00</b>	<b>351,421.17</b>	<b>58 %</b>
	<b>Account Group Total:</b>	<b>0.00</b>	<b>487,914.83</b>	<b>839,336.00</b>	<b>839,336.00</b>	<b>351,421.17</b>	<b>58 %</b>
524000	Code Enforcement	0.00	19,585.20	37,856.00	37,856.00	18,270.80	52 %
524000	Code Enforcement	0.00	273.00	0.00	0.00	-273.00	%
120	Salaries	0.00	1,204.10	2,347.00	2,347.00	1,142.90	51 %
140	Overtime Wages	0.00	281.64	549.00	549.00	267.36	51 %
211	Medicare	0.00	4,017.00	7,800.00	7,800.00	3,783.00	52 %
230	Life & Health Ins.	0.00	1,507.50	2,500.00	2,500.00	992.50	60 %
310	Legal Fees	0.00	2,500.00	2,500.00	2,500.00	0.00	100 %
342	Software & Annual Maintenance	0.00	0.00	300.00	300.00	300.00	%
400	Travel & Per Diem	0.00	282.19	700.00	700.00	417.81	40 %
410	Telephone & Communications	0.00	43.90	250.00	250.00	206.10	18 %
420	Freight/Postage/Shipping	0.00	0.00	100.00	100.00	100.00	%
490	Miscellaneous Expenses	0.00	20.00	200.00	200.00	180.00	10 %
540	Dues and Subscriptions	0.00	940.32	750.00	750.00	-190.32	125 %
550	Training/Education/Tuition	0.00	30,654.85	55,852.00	55,852.00	25,197.15	55 %
	<b>Account Total:</b>	<b>0.00</b>	<b>30,654.85</b>	<b>55,852.00</b>	<b>55,852.00</b>	<b>25,197.15</b>	<b>55 %</b>
	<b>Account Group Total:</b>	<b>0.00</b>	<b>30,654.85</b>	<b>55,852.00</b>	<b>55,852.00</b>	<b>25,197.15</b>	<b>55 %</b>
539000	Public Services	0.00	2,478.81	5,858.00	5,858.00	3,379.19	42 %
539000	Public Services	0.00	11,876.13	20,993.00	20,993.00	9,116.87	57 %
110	Executive Salaries	0.00	571.15	1,200.00	1,200.00	628.85	48 %
120	Salaries	0.00	955.60	1,739.00	1,739.00	783.40	55 %
140	Overtime Wages	0.00	223.36	407.00	407.00	183.64	55 %
210	Fica	0.00	152.42	2,219.00	2,219.00	2,066.58	7 %
211	Medicare	0.00	2,521.74	5,460.00	5,460.00	2,938.26	46 %
225	ICMA Retirement Contribution	0.00	80.00	0.00	0.00	-80.00	%
230	Life & Health Ins.	450.00	54,093.51	90,000.00	90,000.00	35,906.49	60 %
310	Legal Fees	0.00	0.00	5,000.00	5,000.00	5,000.00	%
346	Temp Help labor	0.00	0.00	100.00	100.00	100.00	%
350	Pre Employment Screening	0.00	0.00	250.00	250.00	250.00	%
400	Travel & Per Diem	0.00	0.00	4,000.00	4,000.00	3,471.33	13 %
410	Telephone & Communications	0.00	569.18	1,000.00	1,000.00	430.82	57 %
430	Utility Services	0.00	147.10	500.00	500.00	352.90	29 %
440	Rentals & Leases	0.00	663.69	4,000.00	4,000.00	3,336.31	17 %
460	R & M - Equipment	0.00	0.00	650.00	650.00	650.00	%
461	R & M - Computer Maint	0.00	0.00	12,000.00	12,000.00	9,948.38	17 %
462	R & M - Building	0.00	2,051.62	1,000.00	1,000.00	1,000.00	%
463	R & M - Vehicles	0.00	0.00	1,000.00	1,000.00	1,000.00	%
510	Office Supplies	0.00	0.00	2,500.00	2,500.00	2,500.00	%

1 GENERAL FUND

Account	Object	Committed Current Month	Committed YTD	Original Appropriation	Current Appropriation	Available Appropriation	% Commit
520	Operating Supplies	0.00	2,745.64	2,500.00	2,500.00	-245.64	110 %
522	Gas & Oil	0.00	1,518.04	5,500.00	5,500.00	3,981.96	28 %
523	Uniforms	0.00	271.98	500.00	500.00	228.02	54 %
524	Safety Equipment	0.00	0.00	800.00	800.00	800.00	%
540	Dues and Subscriptions	0.00	0.00	150.00	150.00	150.00	%
550	Training/Education/Tuition	375.00	375.00	150.00	150.00	-225.00	250 %
	<b>Account Total:</b>	<b>825.00</b>	<b>81,823.64</b>	<b>168,476.00</b>	<b>168,476.00</b>	<b>86,652.36</b>	<b>49 %</b>
	<b>Account Group Total:</b>	<b>825.00</b>	<b>81,823.64</b>	<b>168,476.00</b>	<b>168,476.00</b>	<b>86,652.36</b>	<b>49 %</b>
541000	Transportation						
541000	Transportation						
110	Executive Salaries	0.00	2,478.81	5,858.00	5,858.00	3,379.19	42 %
120	Salaries	0.00	7,707.54	16,692.00	16,692.00	8,984.46	46 %
140	Overtime Wages	0.00	132.42	0.00	0.00	-132.42	%
210	Fica	0.00	635.01	1,398.00	1,398.00	762.99	45 %
211	Medicare	0.00	148.56	327.00	327.00	178.44	45 %
225	ICMA Retirement Contribution	0.00	75.00	1,669.00	1,669.00	1,594.00	4 %
230	Life & Health Ins.	0.00	2,104.09	4,680.00	4,680.00	2,575.91	45 %
316	Town Planning/Engineering	0.00	580.00	0.00	0.00	-580.00	%
340	Other Contractual Services	0.00	972.50	16,000.00	16,000.00	15,027.50	6 %
346	Temp Help labor	0.00	0.00	250.00	250.00	250.00	%
431	Street Lighting	0.00	12,421.63	28,000.00	28,000.00	15,578.37	44 %
460	R & M - Equipment	0.00	0.00	200.00	200.00	200.00	%
463	R & M - Vehicles	0.00	0.00	1,000.00	1,000.00	1,000.00	%
520	Operating Supplies	0.00	0.00	500.00	500.00	500.00	%
524	Safety Equipment	0.00	0.00	250.00	250.00	250.00	%
530	Road Materials & Supplies	0.00	0.00	1,000.00	1,000.00	1,000.00	%
	<b>Account Total:</b>	<b>0.00</b>	<b>27,255.56</b>	<b>77,824.00</b>	<b>77,824.00</b>	<b>50,568.44</b>	<b>35 %</b>
	<b>Account Group Total:</b>	<b>0.00</b>	<b>27,255.56</b>	<b>77,824.00</b>	<b>77,824.00</b>	<b>50,568.44</b>	<b>35 %</b>
542000	Cemetery						
542000	Cemetery						
340	Other Contractual Services	0.00	5,900.00	10,000.00	10,000.00	4,100.00	59 %
460	R & M - Equipment	0.00	0.00	1,700.00	1,700.00	1,700.00	%
	<b>Account Total:</b>	<b>0.00</b>	<b>5,900.00</b>	<b>11,700.00</b>	<b>11,700.00</b>	<b>5,800.00</b>	<b>50 %</b>
	<b>Account Group Total:</b>	<b>0.00</b>	<b>5,900.00</b>	<b>11,700.00</b>	<b>11,700.00</b>	<b>5,800.00</b>	<b>50 %</b>
571000	Library						
571000	Library						
110	Executive Salaries	0.00	23,746.95	44,000.00	44,000.00	20,253.05	54 %
120	Salaries	0.00	4,283.51	13,000.00	13,000.00	8,716.49	33 %
210	Fica	0.00	1,708.65	3,534.00	3,534.00	1,825.35	48 %
211	Medicare	0.00	399.62	827.00	827.00	427.38	48 %
225	ICMA Retirement Contribution	0.00	1,092.40	2,200.00	2,200.00	1,107.60	50 %
230	Life & Health Ins.	0.00	4,017.00	7,800.00	7,800.00	3,783.00	52 %
340	Other Contractual Services	0.00	2,054.08	4,500.00	4,500.00	2,445.92	46 %
350	Pre Employment Screening	0.00	45.00	150.00	150.00	105.00	30 %
400	Travel & Per Diem	0.00	0.00	500.00	500.00	500.00	%
410	Telephone & Communications	1,500.00	10,540.00	20,000.00	20,000.00	9,460.00	53 %
420	Freight/Postage/Shipping	0.00	0.00	110.00	110.00	110.00	%
430	Utility Services	0.00	2,546.88	6,750.00	6,750.00	4,203.12	38 %

1 GENERAL FUND

Account	Object	Committed Current Month	Committed YTD	Original Appropriation	Current Appropriation	Available Appropriation	% Commit
480	Promotional Activities	0.00	318.17	1,500.00	1,500.00	1,181.83	21 %
490	Miscellaneous Expenses	0.00	0.00	500.00	500.00	500.00	%
493	Employee Party	0.00	0.00	500.00	500.00	500.00	%
510	Office Supplies	0.00	906.32	2,500.00	2,500.00	1,593.68	36 %
520	Operating Supplies	0.00	5,502.32	10,000.00	10,000.00	4,497.68	55 %
540	Dues and Subscriptions	0.00	380.96	350.00	350.00	-30.96	109 %
550	Training/Education/Tuition	0.00	0.00	400.00	400.00	400.00	%
	<b>Account Total:</b>	<b>1,500.00</b>	<b>57,541.86</b>	<b>119,121.00</b>	<b>119,121.00</b>	<b>61,579.14</b>	<b>48 %</b>
	<b>Account Group Total:</b>	<b>1,500.00</b>	<b>57,541.86</b>	<b>119,121.00</b>	<b>119,121.00</b>	<b>61,579.14</b>	<b>48 %</b>
572000	Parks & Recreation						
572000	Parks & Recreation						
340	Other Contractual Services	0.00	1,700.00	10,000.00	10,000.00	8,300.00	17 %
343	Special Events	0.00	1,958.52	5,250.00	5,250.00	3,291.48	37 %
410	Telephone & Communications	0.00	40.00	0.00	0.00	-40.00	%
430	Utility Services	0.00	373.38	600.00	600.00	226.62	62 %
460	R & M - Equipment	0.00	0.00	10,000.00	10,000.00	10,000.00	%
467	R & M - Nature Trail	0.00	0.00	1,000.00	1,000.00	1,000.00	%
468	R & M - Recreation Equip	0.00	1,200.00	0.00	0.00	-1,200.00	%
520	Operating Supplies	0.00	35.69	2,500.00	2,500.00	2,464.31	1 %
630	Cap Outlay - Improvements	0.00	12,400.00	6,000.00	6,000.00	-6,400.00	207 %
	<b>Account Total:</b>	<b>0.00</b>	<b>17,707.59</b>	<b>35,350.00</b>	<b>35,350.00</b>	<b>17,642.41</b>	<b>50 %</b>
	<b>Account Group Total:</b>	<b>0.00</b>	<b>17,707.59</b>	<b>35,350.00</b>	<b>35,350.00</b>	<b>17,642.41</b>	<b>50 %</b>
573000	Historical Preservation						
573000	Historical Preservation						
410	Telephone & Communications	0.00	20.00	0.00	0.00	-20.00	%
490	Miscellaneous Expenses	0.00	0.00	5,000.00	5,000.00	5,000.00	%
510	Office Supplies	0.00	0.00	1,000.00	1,000.00	1,000.00	%
	<b>Account Total:</b>	<b>0.00</b>	<b>20.00</b>	<b>6,000.00</b>	<b>6,000.00</b>	<b>5,980.00</b>	<b>%</b>
	<b>Account Group Total:</b>	<b>0.00</b>	<b>20.00</b>	<b>6,000.00</b>	<b>6,000.00</b>	<b>5,980.00</b>	<b>%</b>
574000	Special Events						
574000	Special Events						
340	Other Contractual Services	0.00	12,590.24	10,000.00	10,000.00	-2,590.24	126 %
343	Special Events	0.00	1,781.16	2,000.00	2,000.00	218.84	89 %
440	Rentals & Leases	0.00	1,191.55	2,000.00	2,000.00	808.45	60 %
470	Printing - General	0.00	499.00	250.00	250.00	-249.00	200 %
480	Promotional Activities	0.00	390.04	1,300.00	1,300.00	909.96	30 %
490	Miscellaneous Expenses	0.00	250.00	0.00	0.00	-250.00	%
492	Advertising	0.00	0.00	350.00	350.00	350.00	%
520	Operating Supplies	0.00	37.57	0.00	0.00	-37.57	%
	<b>Account Total:</b>	<b>0.00</b>	<b>16,739.56</b>	<b>15,900.00</b>	<b>15,900.00</b>	<b>-839.56</b>	<b>105 %</b>
	<b>Account Group Total:</b>	<b>0.00</b>	<b>16,739.56</b>	<b>15,900.00</b>	<b>15,900.00</b>	<b>-839.56</b>	<b>105 %</b>
	<b>Fund Total:</b>	<b>7,521.25</b>	<b>1,008,699.28</b>	<b>2,074,421.00</b>	<b>2,074,421.00</b>	<b>1,065,721.72</b>	<b>49 %</b>

120 POLICE ADVANCED TRAINING FUND

Account	Object	Committed Current Month	Committed YTD	Original Appropriation	Current Appropriation	Available Appropriation	% Commit
521000	Police						
521000	Police						
	400 Travel & Per Diem	0.00	0.00	1,000.00	1,000.00	1,000.00	%
	490 Miscellaneous Expenses	0.00	0.00	100.00	100.00	100.00	%
	550 Training/Education/Tuition	0.00	0.00	1,000.00	1,000.00	1,000.00	%
	640 Cap Outlay - Equipment	0.00	0.00	1,000.00	1,000.00	1,000.00	%
	<b>Account Total:</b>	<b>0.00</b>	<b>0.00</b>	<b>3,100.00</b>	<b>3,100.00</b>	<b>3,100.00</b>	<b>%</b>
	<b>Account Group Total:</b>	<b>0.00</b>	<b>0.00</b>	<b>3,100.00</b>	<b>3,100.00</b>	<b>3,100.00</b>	<b>%</b>
	<b>Fund Total:</b>	<b>0.00</b>	<b>0.00</b>	<b>3,100.00</b>	<b>3,100.00</b>	<b>3,100.00</b>	<b>%</b>



140 IMPACT FEES

Account	Object	Committed Current Month	Committed YTD	Original Appropriation	Current Appropriation	Available Appropriation	% Commit
521000	Police						
521000	Police						
	440 Rentals & Leases	0.00	11,890.48	0.00	0.00	-11,890.48	%
	620 Cap Outlay-Buildings	0.00	30,336.48	0.00	0.00	-30,336.48	%
	640 Cap Outlay - Equipment	0.00	0.00	28,600.00	28,600.00	28,600.00	%
	650 Cap Outlay - Vehicles	0.00	18,892.41	50,000.00	50,000.00	31,107.59	38 %
	<b>Account Total:</b>	<b>0.00</b>	<b>61,119.37</b>	<b>78,600.00</b>	<b>78,600.00</b>	<b>17,480.63</b>	<b>78 %</b>
	<b>Account Group Total:</b>	<b>0.00</b>	<b>61,119.37</b>	<b>78,600.00</b>	<b>78,600.00</b>	<b>17,480.63</b>	<b>78 %</b>
533000	Water Utility Services						
533000	Water Utility Services						
	633 Cap Ou - Water	0.00	0.00	40,000.00	40,000.00	40,000.00	%
	670	0.00	0.00	14,000.00	14,000.00	14,000.00	%
	<b>Account Total:</b>	<b>0.00</b>	<b>0.00</b>	<b>54,000.00</b>	<b>54,000.00</b>	<b>54,000.00</b>	<b>%</b>
	<b>Account Group Total:</b>	<b>0.00</b>	<b>0.00</b>	<b>54,000.00</b>	<b>54,000.00</b>	<b>54,000.00</b>	<b>%</b>
572000	Parks & Recreation						
572000	Parks & Recreation						
	615 Parks Expansion	0.00	0.00	29,456.00	29,456.00	29,456.00	%
	640 Cap Outlay - Equipment	0.00	17,342.00	0.00	0.00	-17,342.00	%
	<b>Account Total:</b>	<b>0.00</b>	<b>17,342.00</b>	<b>29,456.00</b>	<b>29,456.00</b>	<b>12,114.00</b>	<b>59 %</b>
	<b>Account Group Total:</b>	<b>0.00</b>	<b>17,342.00</b>	<b>29,456.00</b>	<b>29,456.00</b>	<b>12,114.00</b>	<b>59 %</b>
	<b>Fund Total:</b>	<b>0.00</b>	<b>78,461.37</b>	<b>162,056.00</b>	<b>162,056.00</b>	<b>83,594.63</b>	<b>48 %</b>

150 INFRASTRUCTURE FUND

Account	Object	Committed Current Month	Committed YTD	Original Appropriation	Current Appropriation	Available Appropriation	% Commit
521000	Police						
521000	Police						
	440 Rentals & Leases	0.00	0.00	3,200.00	3,200.00	3,200.00	%
	650 Cap Outlay - Vehicles	0.00	44,216.57	55,000.00	55,000.00	10,783.43	80 %
	<b>Account Total:</b>	<b>0.00</b>	<b>44,216.57</b>	<b>58,200.00</b>	<b>58,200.00</b>	<b>13,983.43</b>	<b>76 %</b>
	<b>Account Group Total:</b>	<b>0.00</b>	<b>44,216.57</b>	<b>58,200.00</b>	<b>58,200.00</b>	<b>13,983.43</b>	<b>76 %</b>
541000	Transportation						
541000	Transportation						
	630 Cap Outlay - Improvements	0.00	8,601.25	114,247.00	114,247.00	105,645.75	8 %
	650 Cap Outlay - Vehicles	0.00	0.00	6,076.00	6,076.00	6,076.00	%
	<b>Account Total:</b>	<b>0.00</b>	<b>8,601.25</b>	<b>120,323.00</b>	<b>120,323.00</b>	<b>111,721.75</b>	<b>7 %</b>
	<b>Account Group Total:</b>	<b>0.00</b>	<b>8,601.25</b>	<b>120,323.00</b>	<b>120,323.00</b>	<b>111,721.75</b>	<b>7 %</b>
	<b>Fund Total:</b>	<b>0.00</b>	<b>52,817.82</b>	<b>178,523.00</b>	<b>178,523.00</b>	<b>125,705.18</b>	<b>30 %</b>

155 BUILDING SERVICES FUND

Account	Object	Committed Current Month	Committed YTD	Original Appropriation	Current Appropriation	Available Appropriation	% Commit
513000	Financial And Administrative						
513000	Financial And Administrative						
	110 Executive Salaries	0.00	5,538.14	0.00	0.00	-5,538.14	%
	120 Salaries	0.00	12,216.65	0.00	0.00	-12,216.65	%
	140 Overtime Wages	0.00	60.75	0.00	0.00	-60.75	%
	210 Fica	0.00	1,074.89	0.00	0.00	-1,074.89	%
	211 Medicare	0.00	251.29	0.00	0.00	-251.29	%
	225 ICMA Retirement Contribution	0.00	905.97	0.00	0.00	-905.97	%
	230 Life & Health Ins.	0.00	3,719.32	0.00	0.00	-3,719.32	%
	340 Other Contractual Services	0.00	199.00	0.00	0.00	-199.00	%
	<b>Account Total:</b>	<b>0.00</b>	<b>23,966.01</b>	<b>0.00</b>	<b>0.00</b>	<b>-23,966.01</b>	<b>%</b>
	<b>Account Group Total:</b>	<b>0.00</b>	<b>23,966.01</b>	<b>0.00</b>	<b>0.00</b>	<b>-23,966.01</b>	<b>%</b>
519000	Other General Government						
519000	Other General Government						
	341 Contractor - (Ron -	0.00	17,017.00	0.00	0.00	-17,017.00	%
	<b>Account Total:</b>	<b>0.00</b>	<b>17,017.00</b>	<b>0.00</b>	<b>0.00</b>	<b>-17,017.00</b>	<b>%</b>
	<b>Account Group Total:</b>	<b>0.00</b>	<b>17,017.00</b>	<b>0.00</b>	<b>0.00</b>	<b>-17,017.00</b>	<b>%</b>
524000	Code Enforcement						
524000	Code Enforcement						
	680 Cap Outlay - Comp & Software	0.00	979.99	0.00	0.00	-979.99	%
	<b>Account Total:</b>	<b>0.00</b>	<b>979.99</b>	<b>0.00</b>	<b>0.00</b>	<b>-979.99</b>	<b>%</b>
	<b>Account Group Total:</b>	<b>0.00</b>	<b>979.99</b>	<b>0.00</b>	<b>0.00</b>	<b>-979.99</b>	<b>%</b>
	<b>Fund Total:</b>	<b>0.00</b>	<b>41,963.00</b>	<b>0.00</b>	<b>0.00</b>	<b>-41,963.00</b>	<b>%</b>

401 WATER / SANITATION FUND

Account	Object	Committed Current Month	Committed YTD	Original Appropriation	Current Appropriation	Available Appropriation	% Commit
533000	Water Utility Services						
533000	Water Utility Services						
110	Executive Salaries	0.00	44,108.60	101,114.00	101,114.00	57,005.40	44 %
120	Salaries	0.00	38,283.87	71,001.00	71,001.00	32,717.13	54 %
140	Overtime Wages	0.00	4,082.32	2,500.00	2,500.00	-1,582.32	163 %
210	Fica	0.00	5,237.99	10,826.00	10,826.00	5,588.01	48 %
211	Medicare	0.00	1,225.05	2,532.00	2,532.00	1,306.95	48 %
225	ICMA Retirement Contribution	0.00	4,724.00	12,650.00	12,650.00	7,926.00	37 %
230	Life & Health Ins.	0.00	7,291.45	27,613.00	27,613.00	20,321.55	26 %
240	Workers' Compensation	0.00	12,500.25	16,667.00	16,667.00	4,166.75	75 %
310	Legal Fees	0.00	21,019.06	11,050.00	11,050.00	-9,969.06	190 %
316	Town Planning/Engineering	1,703.75	5,230.00	50,000.00	50,000.00	44,770.00	10 %
320	Accounting & Auditing	0.00	0.00	14,250.00	14,250.00	14,250.00	%
340	Other Contractual Services	0.00	121,178.63	150,000.00	150,000.00	28,821.37	81 %
342	Software & Annual Maintenance	0.00	5,165.88	14,000.00	14,000.00	8,834.12	37 %
400	Travel & Per Diem	0.00	106.67	1,500.00	1,500.00	1,393.33	7 %
410	Telephone & Communications	0.00	1,806.06	5,000.00	5,000.00	3,193.94	36 %
430	Utility Services	0.00	19,012.01	29,500.00	29,500.00	10,487.99	64 %
440	Rentals & Leases	0.00	287.29	1,500.00	1,500.00	1,212.71	19 %
451	Insurance	0.00	18,930.00	25,240.00	25,240.00	6,310.00	75 %
460	R & M - Equipment	0.00	3,493.00	3,000.00	3,000.00	-493.00	116 %
461	R & M - Computer Maint	0.00	0.00	1,000.00	1,000.00	1,000.00	%
462	R & M - Building	0.00	1,688.35	10,000.00	10,000.00	8,311.65	17 %
463	R & M - Vehicles	0.00	207.53	0.00	0.00	-207.53	%
466	R & M - Water	0.00	9,956.33	40,000.00	40,000.00	30,043.67	25 %
470	Printing - General	0.00	0.00	100.00	100.00	100.00	%
490	Miscellaneous Expenses	0.00	0.00	100.00	100.00	100.00	%
492	Advertising	0.00	0.00	300.00	300.00	300.00	%
510	Office Supplies	0.00	0.00	4,000.00	4,000.00	4,000.00	%
520	Operating Supplies	0.00	44,100.29	60,000.00	60,000.00	15,899.71	74 %
523	Uniforms	0.00	0.00	100.00	100.00	100.00	%
524	Safety Equipment	0.00	0.00	100.00	100.00	100.00	%
540	Dues and Subscriptions	0.00	239.00	800.00	800.00	561.00	30 %
550	Training/Education/Tuition	0.00	5,434.00	2,200.00	2,200.00	-3,234.00	247 %
613	Cap Outlay - Wetland	0.00	900.00	8,050.00	8,050.00	7,150.00	11 %
630	Cap Outlay - Improvements	0.00	10,700.00	0.00	0.00	-10,700.00	%
650	Cap Outlay - Vehicles	0.00	0.00	6,076.00	6,076.00	6,076.00	%
680	Cap Outlay - Comp & Software	0.00	979.99	0.00	0.00	-979.99	%
710	Debt Principal/loan	0.00	13,548.84	27,000.00	27,000.00	13,451.16	50 %
720	Debt Interest/loan	0.00	19,905.77	6,000.00	6,000.00	-13,905.77	332 %
730	Other Debt Service Costs	0.00	0.00	145,000.00	145,000.00	145,000.00	%
	<b>Account Total:</b>	<b>1,703.75</b>	<b>421,342.23</b>	<b>860,769.00</b>	<b>860,769.00</b>	<b>439,426.77</b>	<b>49 %</b>
	<b>Account Group Total:</b>	<b>1,703.75</b>	<b>421,342.23</b>	<b>860,769.00</b>	<b>860,769.00</b>	<b>439,426.77</b>	<b>49 %</b>
534000	Sanitation Department						
534000	Sanitation Department						
340	Other Contractual Services	0.00	65,844.09	175,000.00	175,000.00	109,155.91	38 %
	<b>Account Total:</b>	<b>0.00</b>	<b>65,844.09</b>	<b>175,000.00</b>	<b>175,000.00</b>	<b>109,155.91</b>	<b>38 %</b>
	<b>Account Group Total:</b>	<b>0.00</b>	<b>65,844.09</b>	<b>175,000.00</b>	<b>175,000.00</b>	<b>109,155.91</b>	<b>38 %</b>

401 WATER / SANITATION FUND

Account	Object	Committed Current Month	Committed YTD	Original Appropriation	Current Appropriation	Available Appropriation	% Commit
535000 Sewer, Wastewater Services							
535000 Sewer, Wastewater Services							
340 Other Contractual Services		0.00	23,155.20	80,000.00	80,000.00	56,844.80	29 %
430 Utility Services		0.00	26,597.60	0.00	0.00	-26,597.60	%
466 R & M - Water		0.00	0.00	10,000.00	10,000.00	10,000.00	%
<b>Account Total:</b>		<b>0.00</b>	<b>49,752.80</b>	<b>90,000.00</b>	<b>90,000.00</b>	<b>40,247.20</b>	<b>55 %</b>
<b>Account Group Total:</b>		<b>0.00</b>	<b>49,752.80</b>	<b>90,000.00</b>	<b>90,000.00</b>	<b>40,247.20</b>	<b>55 %</b>
<b>Fund Total:</b>		<b>1,703.75</b>	<b>536,939.12</b>	<b>1,125,769.00</b>	<b>1,125,769.00</b>	<b>588,829.88</b>	<b>48 %</b>

651 POLICE RETIREMENT FUND

Account	Object	Committed Current Month	Committed YTD	Original Appropriation	Current Appropriation	Available Appropriation	% Commit
521000	Police						
521000	Police						
310	Legal Fees	0.00	3,461.25	6,000.00	6,000.00	2,538.75	58 %
320	Accounting & Auditing	0.00	0.00	8,000.00	8,000.00	8,000.00	0 %
340	Other Contractual Services	0.00	4,030.06	1,728.00	1,728.00	-2,302.06	233 %
400	Travel & Per Diem	0.00	0.00	1,000.00	1,000.00	1,000.00	0 %
490	Miscellaneous Expenses	0.00	0.00	100.00	100.00	100.00	0 %
494	Benefit Payments	0.00	26,087.45	62,610.00	62,610.00	36,522.55	42 %
	<b>Account Total:</b>	<b>0.00</b>	<b>33,578.76</b>	<b>79,438.00</b>	<b>79,438.00</b>	<b>45,859.24</b>	<b>42 %</b>
	<b>Account Group Total:</b>	<b>0.00</b>	<b>33,578.76</b>	<b>79,438.00</b>	<b>79,438.00</b>	<b>45,859.24</b>	<b>42 %</b>
	<b>Fund Total:</b>	<b>0.00</b>	<b>33,578.76</b>	<b>79,438.00</b>	<b>79,438.00</b>	<b>45,859.24</b>	<b>42 %</b>
	<b>Grand Total:</b>	<b>9,225.00</b>	<b>0.00</b>				
			1,752,459.35	3,623,307.00	3,623,307.00	1,870,847.65	48 %

1 GENERAL FUND

Account	Object	Committed Current Month	Committed YTD	Original Appropriation	Current Appropriation	Available Appropriation	% Commit
511000	Legislative						
511000	Legislative						
110	Executive Salaries	1,150.00	6,900.00	13,800.00	13,800.00	6,900.00	50 %
210	Fica	71.30	427.80	856.00	856.00	428.20	50 %
211	Medicare	16.68	100.08	200.00	200.00	99.92	50 %
314	Election Expense	0.00	-50.00	0.00	0.00	50.00	%
400	Travel & Per Diem	-178.00	47.96	500.00	500.00	452.04	10 %
410	Telephone & Communications	40.00	240.00	750.00	750.00	510.00	32 %
415	Website	0.00	950.00	4,450.00	4,450.00	3,500.00	21 %
470	Printing - General	0.00	118.50	100.00	100.00	-570.40	119 %
493	Employee Party	0.00	1,470.40	900.00	900.00	100.00	163 %
497	Compassion Flowers	0.00	0.00	100.00	100.00	200.00	%
510	Office Supplies	0.00	0.00	200.00	200.00	750.00	%
520	Operating Supplies	0.00	0.00	750.00	750.00	359.03	72 %
540	Dues and Subscriptions	14.99	940.97	1,300.00	1,300.00	500.00	%
550	Training/Education/Tuition	0.00	0.00	500.00	500.00	2,000.00	%
820	Contributions/Donations	0.00	0.00	2,000.00	2,000.00	2,000.00	%
	<b>Account Total:</b>	<b>1,114.97</b>	<b>11,145.71</b>	<b>26,406.00</b>	<b>26,406.00</b>	<b>15,260.29</b>	<b>42 %</b>
	<b>Account Group Total:</b>	<b>1,114.97</b>	<b>11,145.71</b>	<b>26,406.00</b>	<b>26,406.00</b>	<b>15,260.29</b>	<b>42 %</b>
513000	Financial And Administrative						
513000	Financial And Administrative						
110	Executive Salaries	6,730.57	50,814.14	100,747.00	100,747.00	49,932.86	50 %
120	Salaries	3,014.54	22,792.52	73,191.00	73,191.00	50,398.48	31 %
140	Overtime Wages	0.00	63.28	1,021.00	1,021.00	957.72	6 %
210	Fica	617.00	4,635.35	10,847.00	10,847.00	6,211.65	43 %
211	Medicare	144.31	1,084.10	2,537.00	2,537.00	1,452.90	43 %
225	ICMA Retirement Contribution	699.54	4,272.59	15,306.00	15,306.00	11,033.41	28 %
230	Life & Health Ins.	1,573.80	9,430.96	25,542.00	25,542.00	16,111.04	37 %
310	Legal Fees	247.50	247.50	0.00	0.00	-247.50	%
320	Accounting & Auditing	1,375.00	7,920.00	20,000.00	20,000.00	12,080.00	40 %
321	Bank Fees	0.00	0.00	100.00	100.00	100.00	%
340	Other Contractual Services	265.00	1,632.90	4,500.00	4,500.00	2,867.10	36 %
342	Software & Annual Maintenance	386.92	4,052.74	6,400.00	6,400.00	2,347.26	63 %
350	Pre Employment Screening	159.00	637.50	200.00	200.00	-437.50	319 %
400	Travel & Per Diem	90.24	712.16	1,500.00	1,500.00	787.84	47 %
410	Telephone & Communications	957.00	5,234.07	5,000.00	5,000.00	-234.07	105 %
420	Freight/Postage/Shipping	80.90	352.35	800.00	800.00	447.65	44 %
430	Utility Services	436.97	2,282.62	3,500.00	3,500.00	1,217.38	65 %
440	Rentals & Leases	335.30	1,550.88	2,000.00	2,000.00	449.12	78 %
460	R & M - Equipment	0.00	0.00	300.00	300.00	300.00	%
461	R & M - Computer Maint	0.00	337.74	4,000.00	4,000.00	3,662.26	8 %
470	Printing - General	0.00	0.00	250.00	250.00	250.00	%
490	Miscellaneous Expenses	0.00	188.80	100.00	100.00	-88.80	189 %
510	Office Supplies	12.81	789.35	3,500.00	3,500.00	2,710.65	23 %
520	Operating Supplies	613.64	2,060.94	3,400.00	3,400.00	1,339.06	61 %
540	Dues and Subscriptions	1,248.00	1,936.66	1,900.00	1,900.00	-36.66	102 %
550	Training/Education/Tuition	575.00	650.00	5,000.00	5,000.00	4,350.00	13 %
640	Cap Outlay - Equipment	0.00	1,960.71	1,500.00	1,500.00	-460.71	131 %
	<b>Account Total:</b>	<b>19,563.04</b>	<b>125,639.86</b>	<b>293,141.00</b>	<b>293,141.00</b>	<b>167,501.14</b>	<b>43 %</b>

1 GENERAL FUND

Account	Object	Committed Current Month	Committed YTD	Original Appropriation	Current Appropriation	Available Appropriation	% Commit
<b>Account Group Total:</b>							
519000	Other General Government	19,563.04	125,639.86	293,141.00	293,141.00	167,501.14	43 %
519000	Other General Government						
310	Legal Fees	3,850.00	34,494.99	75,000.00	75,000.00	40,505.01	46 %
316	Town Planning/Engineering	11,358.75	34,638.75	25,000.00	25,000.00	-9,638.75	139 %
320	Accounting & Auditing	0.00	605.00	21,000.00	21,000.00	20,395.00	3 %
340	Other Contractual Services	51.75	2,486.85	40,000.00	40,000.00	37,513.15	6 %
341	Contractor - (Ron -	0.00	0.00	191,000.00	191,000.00	191,000.00	%
347	Codification	0.00	225.00	5,000.00	5,000.00	4,775.00	5 %
451	Insurance	15,128.75	46,589.24	60,515.00	60,515.00	13,925.76	77 %
470	Printing - General	0.00	167.50	100.00	100.00	-67.50	168 %
492	Advertising	0.00	2,332.01	3,800.00	3,800.00	1,467.99	61 %
496	Contingency funds	0.00	0.00	3,000.00	3,000.00	3,000.00	%
520	Operating Supplies	0.00	0.00	400.00	400.00	400.00	%
540	Dues and Subscriptions	0.00	0.00	500.00	500.00	500.00	%
630	Cap Outlay - Improvements	0.00	32,460.00	0.00	0.00	-32,460.00	%
<b>Account Total:</b>		<b>30,389.25</b>	<b>153,999.34</b>	<b>425,315.00</b>	<b>425,315.00</b>	<b>271,315.66</b>	<b>36 %</b>
<b>Account Group Total:</b>							
521000	Police	30,389.25	153,999.34	425,315.00	425,315.00	271,315.66	36 %
521000	Police						
110	Executive Salaries	5,714.02	38,768.47	126,584.00	126,584.00	87,815.53	31 %
120	Salaries	25,859.45	170,596.08	260,501.00	260,501.00	89,904.92	65 %
130	Police - Reserve Salaries	1,732.50	9,000.00	35,540.00	35,540.00	26,540.00	25 %
140	Overtime Wages	1,528.53	8,260.13	31,572.00	31,572.00	23,311.87	26 %
150	Police - Incentive Pay	360.00	2,060.00	2,160.00	2,160.00	100.00	95 %
210	Fica	1,973.26	12,985.53	28,458.00	28,458.00	15,472.47	46 %
211	Medicare	461.50	3,036.98	6,655.00	6,655.00	3,618.02	46 %
220	Police Retirement Contribution	8,409.54	51,488.34	64,500.00	64,500.00	13,011.66	80 %
230	Life & Health Ins.	6,520.42	36,521.68	72,000.00	72,000.00	35,478.32	51 %
240	Workers' Compensation	0.00	424.39	0.00	0.00	-424.39	%
340	Other Contractual Services	1.93	4,259.33	12,617.00	12,617.00	8,357.67	34 %
342	Software & Annual Maintenance	0.00	8,061.34	0.00	0.00	-8,061.34	%
350	Pre Employment Screening	0.00	708.37	1,200.00	1,200.00	491.63	59 %
400	Travel & Per Diem	706.33	3,057.86	3,500.00	3,500.00	442.14	87 %
410	Telephone & Communications	3,649.13	10,268.37	15,000.00	15,000.00	4,731.63	68 %
420	Freight/Postage/Shipping	0.00	15.50	300.00	300.00	284.50	5 %
430	Utility Services	436.98	2,282.64	3,700.00	3,700.00	1,417.36	62 %
440	Rentals & Leases	0.00	26,831.38	21,525.00	21,525.00	-5,306.38	125 %
451	Insurance	0.00	416.00	0.00	0.00	-416.00	%
460	R & M - Equipment	669.53	1,854.21	4,400.00	4,400.00	2,545.79	42 %
461	R & M - Computer Maint	0.00	1,025.25	3,000.00	3,000.00	1,974.75	34 %
462	R & M - Building	1,554.43	3,186.76	1,500.00	1,500.00	-1,686.76	212 %
463	R & M - Vehicles	5,209.73	21,330.35	23,000.00	23,000.00	1,669.65	93 %
490	Miscellaneous Expenses	0.00	347.41	200.00	200.00	-147.41	174 %
510	Office Supplies	345.31	2,577.66	4,000.00	4,000.00	1,422.34	64 %
520	Operating Supplies	18.00	6,975.45	5,000.00	5,000.00	-1,975.45	140 %
522	Gas & Oil	4,452.58	21,785.49	17,000.00	17,000.00	-4,785.49	128 %
523	Uniforms	371.77	3,108.97	4,000.00	4,000.00	891.03	78 %
525	Weapons	824.08	923.98	3,200.00	3,200.00	2,276.02	29 %
540	Dues and Subscriptions	229.95	1,503.19	600.00	600.00	-903.19	251 %



1 GENERAL FUND

Account	Object	Committed Current Month	Committed YTD	Original Appropriation	Current Appropriation	Available Appropriation	% Commit
550	Training/Education/Tuition	555.20	3,964.20	4,000.00	4,000.00	35.80	99 %
640	Cap Outlay - Equipment	0.00	719.08	1,000.00	1,000.00	280.92	72 %
650	Cap Outlay - Vehicles	0.00	2,398.75	25,584.00	25,584.00	23,185.25	9 %
804	PD Vest Grant - 09/10	0.00	0.00	3,500.00	3,500.00	3,500.00	%
807	Byrne Grant - Evidence Storage	0.00	0.00	2,540.00	2,540.00	2,540.00	%
808	Byrne Grant - Vehicle	0.00	0.00	1,000.00	1,000.00	1,000.00	%
810	CESF Grant	0.00	23,131.27	50,000.00	50,000.00	26,868.73	46 %
811	ARPA Grant	0.00	26,582.10	0.00	0.00	-26,582.10	%
	<b>Account Total:</b>	<b>71,584.17</b>	<b>510,456.51</b>	<b>839,336.00</b>	<b>839,336.00</b>	<b>328,879.49</b>	<b>61 %</b>
	<b>Account Group Total:</b>	<b>71,584.17</b>	<b>510,456.51</b>	<b>839,336.00</b>	<b>839,336.00</b>	<b>328,879.49</b>	<b>61 %</b>
524000	Code Enforcement						
524000	Code Enforcement						
120	Salaries	3,112.00	19,585.20	37,856.00	37,856.00	18,270.80	52 %
140	Overtime Wages	0.00	273.00	0.00	0.00	-273.00	%
210	Fica	188.78	1,204.10	2,347.00	2,347.00	1,142.90	51 %
211	Medicare	44.16	281.64	549.00	549.00	267.36	51 %
230	Life & Health Ins.	669.50	4,017.00	7,800.00	7,800.00	3,783.00	52 %
310	Legal Fees	60.00	1,567.50	2,500.00	2,500.00	932.50	63 %
342	Software & Annual Maintenance	0.00	2,500.00	2,500.00	2,500.00	0.00	100 %
400	Travel & Per Diem	0.00	0.00	300.00	300.00	300.00	%
410	Telephone & Communications	115.44	402.63	700.00	700.00	297.37	58 %
420	Freight/Postage/Shipping	98.41	179.21	250.00	250.00	70.79	72 %
490	Miscellaneous Expenses	0.00	0.00	100.00	100.00	100.00	%
510	Office Supplies	0.00	28.78	0.00	0.00	-28.78	%
540	Dues and Subscriptions	0.00	20.00	200.00	200.00	180.00	10 %
550	Training/Education/Tuition	485.00	1,425.32	750.00	750.00	-675.32	190 %
	<b>Account Total:</b>	<b>4,773.29</b>	<b>31,484.38</b>	<b>55,852.00</b>	<b>55,852.00</b>	<b>24,367.62</b>	<b>56 %</b>
	<b>Account Group Total:</b>	<b>4,773.29</b>	<b>31,484.38</b>	<b>55,852.00</b>	<b>55,852.00</b>	<b>24,367.62</b>	<b>56 %</b>
539000	Public Services						
539000	Public Services						
110	Executive Salaries	500.00	2,478.81	5,858.00	5,858.00	3,379.19	42 %
120	Salaries	1,465.09	11,876.13	20,993.00	20,993.00	9,116.87	57 %
140	Overtime Wages	101.35	571.15	1,200.00	1,200.00	628.85	48 %
210	Fica	127.71	955.60	1,739.00	1,739.00	783.40	55 %
211	Medicare	29.85	223.36	407.00	407.00	183.64	55 %
225	ICMA Retirement Contribution	37.33	152.42	2,219.00	2,219.00	2,066.58	7 %
230	Life & Health Ins.	392.49	2,521.74	5,460.00	5,460.00	2,938.26	46 %
310	Legal Fees	0.00	80.00	0.00	0.00	-80.00	%
340	Other Contractual Services	12,475.00	54,038.51	90,000.00	90,000.00	35,961.49	60 %
346	Temp Help Labor	0.00	0.00	5,000.00	5,000.00	5,000.00	%
350	Pre Employment Screening	0.00	0.00	100.00	100.00	100.00	%
400	Travel & Per Diem	103.16	103.16	250.00	250.00	146.84	41 %
410	Telephone & Communications	91.43	548.67	4,000.00	4,000.00	3,451.33	14 %
430	Utility Services	116.78	601.66	1,000.00	1,000.00	398.34	60 %
440	Rentals & Leases	0.00	147.10	500.00	500.00	352.90	29 %
460	R & M - Equipment	679.20	1,342.89	4,000.00	4,000.00	2,657.11	34 %
461	R & M - Computer Maint	0.00	0.00	650.00	650.00	650.00	%
462	R & M - Building	481.36	2,249.25	12,000.00	12,000.00	9,750.75	19 %
463	R & M - Vehicles	280.32	280.32	1,000.00	1,000.00	719.68	28 %

1 GENERAL FUND

Account	Object	Committed Current Month	Committed YTD	Original Appropriation	Current Appropriation	Available Appropriation	% Commit
510	Office Supplies	448.30	448.30	2,500.00	2,500.00	2,051.70	18 %
520	Operating Supplies	189.56	2,971.95	2,500.00	2,500.00	-471.95	119 %
522	Gas & Oil	498.81	2,016.85	5,500.00	5,500.00	3,483.15	37 %
523	Uniforms	0.00	427.41	500.00	500.00	72.59	85 %
524	Safety Equipment	0.00	0.00	800.00	800.00	800.00	%
540	Dues and Subscriptions	0.00	0.00	150.00	150.00	150.00	%
550	Training/Education/Tuition	0.00	0.00	150.00	150.00	150.00	%
	<b>Account Total:</b>	<b>18,017.74</b>	<b>84,035.28</b>	<b>168,476.00</b>	<b>168,476.00</b>	<b>84,440.72</b>	<b>50 %</b>
	<b>Account Group Total:</b>	<b>18,017.74</b>	<b>84,035.28</b>	<b>168,476.00</b>	<b>168,476.00</b>	<b>84,440.72</b>	<b>50 %</b>
541000	Transportation						
541000	Transportation						
110	Executive Salaries	500.00	2,478.81	5,858.00	5,858.00	3,379.19	42 %
120	Salaries	1,329.92	7,707.54	16,692.00	16,692.00	8,984.46	46 %
140	Overtime Wages	21.19	132.42	0.00	0.00	-132.42	%
210	Fica	114.35	635.01	1,398.00	1,398.00	762.99	45 %
211	Medicare	26.75	148.56	327.00	327.00	178.44	45 %
225	ICMA Retirement Contribution	25.00	75.00	1,669.00	1,669.00	1,594.00	4 %
230	Life & Health Ins.	377.35	2,104.09	4,680.00	4,680.00	2,575.91	45 %
316	Town Planning/Engineering	0.00	580.00	0.00	0.00	-580.00	%
340	Other Contractual Services	400.00	972.50	16,000.00	16,000.00	15,027.50	6 %
346	Temp Help Labor	0.00	0.00	250.00	250.00	250.00	%
431	Street Lighting	2,462.75	14,884.38	28,000.00	28,000.00	13,115.62	53 %
460	R & M - Equipment	0.00	0.00	200.00	200.00	200.00	%
463	R & M - Vehicles	0.00	0.00	1,000.00	1,000.00	1,000.00	%
520	Operating Supplies	0.00	0.00	500.00	500.00	500.00	%
524	Safety Equipment	0.00	0.00	250.00	250.00	250.00	%
530	Road Materials & Supplies	0.00	0.00	1,000.00	1,000.00	1,000.00	%
	<b>Account Total:</b>	<b>5,257.31</b>	<b>29,718.31</b>	<b>77,824.00</b>	<b>77,824.00</b>	<b>48,105.69</b>	<b>38 %</b>
	<b>Account Group Total:</b>	<b>5,257.31</b>	<b>29,718.31</b>	<b>77,824.00</b>	<b>77,824.00</b>	<b>48,105.69</b>	<b>38 %</b>
542000	Cemetery						
542000	Cemetery						
340	Other Contractual Services	5,900.00	5,900.00	10,000.00	10,000.00	4,100.00	59 %
460	R & M - Equipment	0.00	0.00	1,700.00	1,700.00	1,700.00	%
	<b>Account Total:</b>	<b>5,900.00</b>	<b>5,900.00</b>	<b>11,700.00</b>	<b>11,700.00</b>	<b>5,800.00</b>	<b>50 %</b>
	<b>Account Group Total:</b>	<b>5,900.00</b>	<b>5,900.00</b>	<b>11,700.00</b>	<b>11,700.00</b>	<b>5,800.00</b>	<b>50 %</b>
571000	Library						
571000	Library						
110	Executive Salaries	3,384.62	23,746.95	44,000.00	44,000.00	20,253.05	54 %
120	Salaries	1,215.00	4,283.51	13,000.00	13,000.00	8,716.49	33 %
210	Fica	278.87	1,708.65	3,534.00	3,534.00	1,825.35	48 %
211	Medicare	65.22	399.62	827.00	827.00	427.38	48 %
225	ICMA Retirement Contribution	169.24	1,092.40	2,200.00	2,200.00	1,107.60	50 %
230	Life & Health Ins.	669.50	4,017.00	7,800.00	7,800.00	3,783.00	52 %
340	Other Contractual Services	340.00	2,054.08	4,500.00	4,500.00	2,445.92	46 %
350	Pre Employment Screening	0.00	45.00	150.00	150.00	105.00	30 %
400	Travel & Per Diem	0.00	0.00	500.00	500.00	500.00	%
410	Telephone & Communications	1,510.00	9,060.00	20,000.00	20,000.00	10,940.00	45 %
420	Freight/Postage/Shipping	0.00	0.00	110.00	110.00	110.00	%

1 GENERAL FUND

Account	Object	Committed Current Month	Committed YTD	Original Appropriation	Current Appropriation	Available Appropriation	% Commit
430	Utility Services	701.73	2,911.31	6,750.00	6,750.00	3,838.69	43 %
480	Promotional Activities	0.00	318.17	1,500.00	1,500.00	1,181.83	21 %
490	Miscellaneous Expenses	0.00	0.00	500.00	500.00	500.00	%
493	Employee Party	0.00	0.00	500.00	500.00	500.00	%
510	Office Supplies	50.40	1,436.40	2,500.00	2,500.00	1,063.60	57 %
520	Operating Supplies	746.51	6,354.34	10,000.00	10,000.00	3,645.66	64 %
540	Dues and Subscriptions	0.00	380.96	350.00	350.00	-30.96	109 %
550	Training/Education/Tuition	0.00	0.00	400.00	400.00	400.00	%
	<b>Account Total:</b>	<b>9,131.09</b>	<b>57,808.39</b>	<b>119,121.00</b>	<b>119,121.00</b>	<b>61,312.61</b>	<b>49 %</b>
	<b>Account Group Total:</b>	<b>9,131.09</b>	<b>57,808.39</b>	<b>119,121.00</b>	<b>119,121.00</b>	<b>61,312.61</b>	<b>49 %</b>
572000	Parks & Recreation						
572000	Parks & Recreation						
340	Other Contractual Services	0.00	1,700.00	10,000.00	10,000.00	8,300.00	17 %
343	Special Events	1,100.00	1,958.52	5,250.00	5,250.00	3,291.48	37 %
410	Telephone & Communications	10.00	60.00	0.00	0.00	-60.00	%
430	Utility Services	96.66	470.04	600.00	600.00	129.96	78 %
460	R & M - Equipment	0.00	0.00	10,000.00	10,000.00	10,000.00	%
468	R & M - Nature Trail	527.80	2,885.30	1,000.00	1,000.00	-1,885.30	289 %
520	Operating Supplies	0.00	1,200.00	0.00	0.00	-1,200.00	%
630	Cap Outlay - Improvements	0.00	35.69	2,500.00	2,500.00	2,464.31	1 %
	<b>Account Total:</b>	<b>1,734.46</b>	<b>20,709.55</b>	<b>35,350.00</b>	<b>35,350.00</b>	<b>14,640.45</b>	<b>59 %</b>
	<b>Account Group Total:</b>	<b>1,734.46</b>	<b>20,709.55</b>	<b>35,350.00</b>	<b>35,350.00</b>	<b>14,640.45</b>	<b>59 %</b>
573000	Historical Preservation						
573000	Historical Preservation						
410	Telephone & Communications	5.00	30.00	0.00	0.00	-30.00	%
490	Miscellaneous Expenses	0.00	0.00	5,000.00	5,000.00	5,000.00	%
510	Office Supplies	0.00	0.00	1,000.00	1,000.00	1,000.00	%
	<b>Account Total:</b>	<b>5.00</b>	<b>30.00</b>	<b>6,000.00</b>	<b>6,000.00</b>	<b>5,970.00</b>	<b>1 %</b>
	<b>Account Group Total:</b>	<b>5.00</b>	<b>30.00</b>	<b>6,000.00</b>	<b>6,000.00</b>	<b>5,970.00</b>	<b>1 %</b>
574000	Special Events						
574000	Special Events						
340	Other Contractual Services	0.00	12,590.24	10,000.00	10,000.00	-2,590.24	126 %
343	Special Events	0.00	1,781.16	2,000.00	2,000.00	218.84	89 %
440	Rentals & Leases	0.00	1,191.55	2,000.00	2,000.00	808.45	60 %
470	Printing - General	0.00	499.00	250.00	250.00	-249.00	200 %
480	Promotional Activities	0.00	390.04	1,300.00	1,300.00	909.96	30 %
490	Miscellaneous Expenses	250.00	250.00	0.00	0.00	-250.00	%
492	Advertising	0.00	0.00	350.00	350.00	350.00	%
520	Operating Supplies	179.47	217.04	0.00	0.00	-217.04	%
	<b>Account Total:</b>	<b>429.47</b>	<b>16,919.03</b>	<b>15,900.00</b>	<b>15,900.00</b>	<b>-1,019.03</b>	<b>106 %</b>
	<b>Account Group Total:</b>	<b>429.47</b>	<b>16,919.03</b>	<b>15,900.00</b>	<b>15,900.00</b>	<b>-1,019.03</b>	<b>106 %</b>
	<b>Fund Total:</b>	<b>167,899.79</b>	<b>1,047,846.36</b>	<b>2,074,421.00</b>	<b>2,074,421.00</b>	<b>1,026,574.64</b>	<b>51 %</b>

120 POLICE ADVANCED TRAINING FUND

Account	Object	Committed Current Month	Committed YTD	Original Appropriation	Current Appropriation	Available Appropriation	% Commit
521000	Police						
521000	Police						
	400 Travel & Per Diem	0.00	0.00	1,000.00	1,000.00	1,000.00	%
	490 Miscellaneous Expenses	0.00	0.00	100.00	100.00	100.00	%
	550 Training/Education/Tuition	0.00	0.00	1,000.00	1,000.00	1,000.00	%
	640 Cap Outlay - Equipment	0.00	0.00	1,000.00	1,000.00	1,000.00	%
	<b>Account Total:</b>	<b>0.00</b>	<b>0.00</b>	<b>3,100.00</b>	<b>3,100.00</b>	<b>3,100.00</b>	<b>%</b>
	<b>Account Group Total:</b>	<b>0.00</b>	<b>0.00</b>	<b>3,100.00</b>	<b>3,100.00</b>	<b>3,100.00</b>	<b>%</b>
	<b>Fund Total:</b>	<b>0.00</b>	<b>0.00</b>	<b>3,100.00</b>	<b>3,100.00</b>	<b>3,100.00</b>	<b>%</b>

140 IMPACT FEES

Account	Object	Committed Current Month	Committed YTD	Original Appropriation	Current Appropriation	Available Appropriation	% Commit
521000	Police						
521000	Police						
	440 Rentals & Leases	0.00	11,890.48	0.00	0.00	-11,890.48	%
	620 Cap Outlay-Buildings	0.00	30,336.48	0.00	0.00	-30,336.48	%
	640 Cap Outlay - Equipment	0.00	0.00	28,600.00	28,600.00	28,600.00	%
	650 Cap Outlay - Vehicles	0.00	18,892.41	50,000.00	50,000.00	31,107.59	38 %
	<b>Account Total:</b>	<b>0.00</b>	<b>61,119.37</b>	<b>78,600.00</b>	<b>78,600.00</b>	<b>17,480.63</b>	<b>78 %</b>
	<b>Account Group Total:</b>	<b>0.00</b>	<b>61,119.37</b>	<b>78,600.00</b>	<b>78,600.00</b>	<b>17,480.63</b>	<b>78 %</b>
533000	Water Utility Services						
533000	Water Utility Services						
	633 Cap Ou - Water	0.00	0.00	40,000.00	40,000.00	40,000.00	%
	670	0.00	0.00	14,000.00	14,000.00	14,000.00	%
	<b>Account Total:</b>	<b>0.00</b>	<b>0.00</b>	<b>54,000.00</b>	<b>54,000.00</b>	<b>54,000.00</b>	<b>%</b>
	<b>Account Group Total:</b>	<b>0.00</b>	<b>0.00</b>	<b>54,000.00</b>	<b>54,000.00</b>	<b>54,000.00</b>	<b>%</b>
572000	Parks & Recreation						
572000	Parks & Recreation						
	615 Parks Expansion	0.00	0.00	29,456.00	29,456.00	29,456.00	%
	640 Cap Outlay - Equipment	17,342.00	17,342.00	0.00	0.00	-17,342.00	%
	<b>Account Total:</b>	<b>17,342.00</b>	<b>17,342.00</b>	<b>29,456.00</b>	<b>29,456.00</b>	<b>12,114.00</b>	<b>59 %</b>
	<b>Account Group Total:</b>	<b>17,342.00</b>	<b>17,342.00</b>	<b>29,456.00</b>	<b>29,456.00</b>	<b>12,114.00</b>	<b>59 %</b>
	<b>Fund Total:</b>	<b>17,342.00</b>	<b>78,461.37</b>	<b>162,056.00</b>	<b>162,056.00</b>	<b>83,594.63</b>	<b>48 %</b>

150 INFRASTRUCTURE FUND

Account	Object	Committed Current Month	Committed YTD	Original Appropriation	Current Appropriation	Available Appropriation	% Commit
521000	Police						
521000	Police						
	440 Rentals & Leases	0.00	0.00	3,200.00	3,200.00	3,200.00	%
	650 Cap Outlay - Vehicles	0.00	44,216.57	55,000.00	55,000.00	10,783.43	80 %
	<b>Account Total:</b>	<b>0.00</b>	<b>44,216.57</b>	<b>58,200.00</b>	<b>58,200.00</b>	<b>13,983.43</b>	<b>76 %</b>
	<b>Account Group Total:</b>	<b>0.00</b>	<b>44,216.57</b>	<b>58,200.00</b>	<b>58,200.00</b>	<b>13,983.43</b>	<b>76 %</b>
541000	Transportation						
541000	Transportation						
	630 Cap Outlay - Improvements	0.00	8,601.25	114,247.00	114,247.00	105,645.75	8 %
	650 Cap Outlay - Vehicles	0.00	0.00	6,076.00	6,076.00	6,076.00	%
	<b>Account Total:</b>	<b>0.00</b>	<b>8,601.25</b>	<b>120,323.00</b>	<b>120,323.00</b>	<b>111,721.75</b>	<b>7 %</b>
	<b>Account Group Total:</b>	<b>0.00</b>	<b>8,601.25</b>	<b>120,323.00</b>	<b>120,323.00</b>	<b>111,721.75</b>	<b>7 %</b>
	<b>Fund Total:</b>	<b>0.00</b>	<b>52,817.82</b>	<b>178,523.00</b>	<b>178,523.00</b>	<b>125,705.18</b>	<b>30 %</b>

155 BUILDING SERVICES FUND

Account	Object	Committed Current Month	Committed YTD	Original Appropriation	Current Appropriation	Available Appropriation	% Commit
513000	Financial And Administrative						
513000	Financial And Administrative						
110	Executive Salaries	1,230.70	5,538.14	0.00	0.00	-5,538.14	%
120	Salaries	2,756.56	12,216.65	0.00	0.00	-12,216.65	%
140	Overtime Wages	0.00	60.75	0.00	0.00	-60.75	%
210	Fica	239.67	1,074.89	0.00	0.00	-1,074.89	%
211	Medicare	56.02	251.29	0.00	0.00	-251.29	%
225	ICMA Retirement Contribution	219.76	905.97	0.00	0.00	-905.97	%
230	Life & Health Ins.	971.67	3,719.32	0.00	0.00	-3,719.32	%
340	Other Contractual Services	0.00	199.00	0.00	0.00	-199.00	%
	<b>Account Total:</b>	<b>5,474.38</b>	<b>23,966.01</b>	<b>0.00</b>	<b>0.00</b>	<b>-23,966.01</b>	<b>%</b>
	<b>Account Group Total:</b>	<b>5,474.38</b>	<b>23,966.01</b>	<b>0.00</b>	<b>0.00</b>	<b>-23,966.01</b>	<b>%</b>
519000	Other General Government						
519000	Other General Government						
341	Contractor - (Ron -	8,846.50	17,017.00	0.00	0.00	-17,017.00	%
	<b>Account Total:</b>	<b>8,846.50</b>	<b>17,017.00</b>	<b>0.00</b>	<b>0.00</b>	<b>-17,017.00</b>	<b>%</b>
	<b>Account Group Total:</b>	<b>8,846.50</b>	<b>17,017.00</b>	<b>0.00</b>	<b>0.00</b>	<b>-17,017.00</b>	<b>%</b>
524000	Code Enforcement						
524000	Code Enforcement						
680	Cap Outlay - Comp & Software	0.00	979.99	0.00	0.00	-979.99	%
	<b>Account Total:</b>	<b>0.00</b>	<b>979.99</b>	<b>0.00</b>	<b>0.00</b>	<b>-979.99</b>	<b>%</b>
	<b>Account Group Total:</b>	<b>0.00</b>	<b>979.99</b>	<b>0.00</b>	<b>0.00</b>	<b>-979.99</b>	<b>%</b>
	<b>Fund Total:</b>	<b>14,320.88</b>	<b>41,963.00</b>	<b>0.00</b>	<b>0.00</b>	<b>-41,963.00</b>	<b>%</b>

401 WATER / SANITATION FUND

Account	Object	Committed Current Month	Committed YTD	Original Appropriation	Current Appropriation	Available Appropriation	% Commit
533000	Water Utility Services						
533000	Water Utility Services						
110	Executive Salaries	7,961.43	44,108.60	101,114.00	101,114.00	57,005.40	44 %
120	Salaries	5,849.46	38,283.87	71,001.00	71,001.00	32,717.13	54 %
140	Overtime Wages	732.05	4,082.32	2,500.00	2,500.00	-1,582.32	163 %
210	Fica	882.73	5,237.99	10,826.00	10,826.00	5,588.01	48 %
211	Medicare	206.45	1,225.05	2,532.00	2,532.00	1,306.95	48 %
225	ICMA Retirement Contribution	910.89	4,724.00	12,650.00	12,650.00	7,926.00	37 %
230	Life & Health Ins.	1,425.67	7,291.45	27,613.00	27,613.00	20,321.55	26 %
240	Workers' Compensation	4,166.75	12,500.25	16,667.00	16,667.00	4,166.75	75 %
310	Legal Fees	6,462.50	21,019.06	11,050.00	11,050.00	-9,969.06	190 %
316	Town Planning/Engineering	0.00	3,526.25	50,000.00	50,000.00	46,473.75	7 %
320	Accounting & Auditing	0.00	0.00	14,250.00	14,250.00	14,250.00	%
340	Other Contractual Services	21,036.16	122,590.79	150,000.00	150,000.00	27,409.21	82 %
342	Software & Annual Maintenance	149.98	5,165.88	14,000.00	14,000.00	8,834.12	37 %
400	Travel & Per Diem	0.00	119.62	1,500.00	1,500.00	1,380.38	8 %
410	Telephone & Communications	1,082.75	3,153.35	5,000.00	5,000.00	1,846.65	63 %
430	Utility Services	3,124.01	22,136.02	29,500.00	29,500.00	7,363.98	75 %
440	Rentals & Leases	18.86	287.29	1,500.00	1,500.00	1,212.71	19 %
451	Insurance	6,310.00	18,930.00	25,240.00	25,240.00	6,310.00	75 %
460	R & M - Equipment	1,825.00	4,243.00	3,000.00	3,000.00	-1,243.00	141 %
461	R & M - Computer Maint	0.00	0.00	1,000.00	1,000.00	1,000.00	%
462	R & M - Building	0.00	1,688.35	10,000.00	10,000.00	8,311.65	17 %
463	R & M - Vehicles	0.00	207.53	0.00	0.00	-207.53	%
466	R & M - Water	357.00	10,313.33	40,000.00	40,000.00	29,686.67	26 %
470	Printing - General	0.00	0.00	100.00	100.00	100.00	%
490	Miscellaneous Expenses	0.00	0.00	100.00	100.00	100.00	%
492	Advertising	0.00	0.00	300.00	300.00	300.00	%
510	Office Supplies	0.00	0.00	4,000.00	4,000.00	4,000.00	%
520	Operating Supplies	5,044.75	47,050.40	60,000.00	60,000.00	12,949.60	78 %
523	Uniforms	0.00	0.00	100.00	100.00	100.00	%
524	Safety Equipment	0.00	0.00	100.00	100.00	100.00	%
540	Dues and Subscriptions	0.00	239.00	800.00	800.00	561.00	30 %
550	Training/Education/Tuition	0.00	5,434.00	2,200.00	2,200.00	-3,234.00	247 %
613	Cap Outlay - Wetland	225.00	1,125.00	8,050.00	8,050.00	6,925.00	14 %
630	Cap Outlay - Improvements	0.00	10,700.00	0.00	0.00	-10,700.00	%
650	Cap Outlay - Vehicles	0.00	0.00	6,076.00	6,076.00	6,076.00	%
680	Cap Outlay - Comp & Software	0.00	979.99	0.00	0.00	-979.99	%
710	Debt Principal/loan	63,051.62	76,600.46	27,000.00	27,000.00	-49,600.46	284 %
720	Debt Interest/loan	133.10	20,038.87	6,000.00	6,000.00	-14,038.87	334 %
730	Other Debt Service Costs	0.00	0.00	145,000.00	145,000.00	145,000.00	%
	<b>Account Total:</b>	<b>130,956.16</b>	<b>493,001.72</b>	<b>860,769.00</b>	<b>860,769.00</b>	<b>367,767.28</b>	<b>57 %</b>
	<b>Account Group Total:</b>	<b>130,956.16</b>	<b>493,001.72</b>	<b>860,769.00</b>	<b>860,769.00</b>	<b>367,767.28</b>	<b>57 %</b>
534000	Sanitation Department						
534000	Sanitation Department						
325	Commissions, Finance Chg, Late	88.34	3,796.22	0.00	0.00	-3,796.22	%
340	Other Contractual Services	14,003.47	79,847.56	175,000.00	175,000.00	95,152.44	46 %
	<b>Account Total:</b>	<b>14,091.81</b>	<b>83,643.78</b>	<b>175,000.00</b>	<b>175,000.00</b>	<b>91,356.22</b>	<b>48 %</b>
	<b>Account Group Total:</b>	<b>14,091.81</b>	<b>83,643.78</b>	<b>175,000.00</b>	<b>175,000.00</b>	<b>91,356.22</b>	<b>48 %</b>



401 WATER / SANITATION FUND

Account	Object	Committed Current Month	Committed YTD	Original Appropriation	Current Appropriation	Available Appropriation	% Commit
535000 Sewer, Wastewater Services							
535000 Sewer, Wastewater Services							
340 Other Contractual Services		0.00	23,155.20	80,000.00	80,000.00	56,844.80	29 %
430 Utility Services		5,836.80	32,434.40	0.00	0.00	-32,434.40	%
466 R & M - Water		0.00	0.00	10,000.00	10,000.00	10,000.00	%
<b>Account Total:</b>		<b>5,836.80</b>	<b>55,589.60</b>	<b>90,000.00</b>	<b>90,000.00</b>	<b>34,410.40</b>	<b>62 %</b>
<b>Account Group Total:</b>		<b>5,836.80</b>	<b>55,589.60</b>	<b>90,000.00</b>	<b>90,000.00</b>	<b>34,410.40</b>	<b>62 %</b>
<b>Fund Total:</b>		<b>150,884.77</b>	<b>632,235.10</b>	<b>1,125,769.00</b>	<b>1,125,769.00</b>	<b>493,533.90</b>	<b>56 %</b>

651 POLICE RETIREMENT FUND

Account	Object	Committed Current Month	Committed YTD	Original Appropriation	Current Appropriation	Available Appropriation	% Commit
521000	Police						
521000	Police						
310	Legal Fees	0.00	3,461.25	6,000.00	6,000.00	2,538.75	58 %
320	Accounting & Auditing	0.00	0.00	8,000.00	8,000.00	8,000.00	%
340	Other Contractual Services	0.00	4,030.06	1,728.00	1,728.00	-2,302.06	233 %
400	Travel & Per Diem	0.00	0.00	1,000.00	1,000.00	1,000.00	%
490	Miscellaneous Expenses	0.00	0.00	100.00	100.00	100.00	%
494	Benefit Payments	5,217.49	31,304.94	62,610.00	62,610.00	31,305.06	50 %
	<b>Account Total:</b>	<b>5,217.49</b>	<b>38,796.25</b>	<b>79,438.00</b>	<b>79,438.00</b>	<b>40,641.75</b>	<b>49 %</b>
	<b>Account Group Total:</b>	<b>5,217.49</b>	<b>38,796.25</b>	<b>79,438.00</b>	<b>79,438.00</b>	<b>40,641.75</b>	<b>49 %</b>
	<b>Fund Total:</b>	<b>5,217.49</b>	<b>38,796.25</b>	<b>79,438.00</b>	<b>79,438.00</b>	<b>40,641.75</b>	<b>49 %</b>
	<b>Grand Total:</b>	<b>355,664.93</b>	<b>0.00</b>				
			1,892,119.90	3,623,307.00	3,623,307.00	1,731,187.10	52 %

1 GENERAL FUND

Account	Received Current Month	Received YTD	Estimated Revenue	Revenue To Be Received	% Received
<b>310000 TAXES</b>					
311100 Ad Valorem Taxes	20,931.92	862,316.68	911,967.00	49,650.32	95 %
314100 U.S.T. - Electricity	9,704.82	63,146.82	139,000.00	75,853.22	45 %
314400 U.S.T. - Gas	1.55	7.94	0.00	-7.94	** %
314800 U.S.T. - Propane	0.00	84.63	1,000.00	915.37	8 %
315000 CST - Communications Serv Tax	0.00	0.00	51,145.00	51,145.00	0 %
315100 CST - Communications Services Tax	3,951.31	25,533.47	0.00	-25,533.47	** %
<b>Account Group Total:</b>	<b>34,589.60</b>	<b>951,089.50</b>	<b>1,103,112.00</b>	<b>152,022.50</b>	<b>86 %</b>
<b>320000 LICENSES AND PERMITS</b>					
321100 Town Business Tax Receipt	120.00	1,975.00	2,000.00	25.00	99 %
322100 Zoning Permit Application Fees	0.00	0.00	3,000.00	3,000.00	0 %
322101 Plan Review (Ron-100%)	0.00	0.00	21,000.00	21,000.00	0 %
322102 Admin Fee (Town - 100%)	0.00	0.00	1,245.00	1,245.00	0 %
322202 Variance Fees	200.00	-81.15	0.00	81.15	** %
322207 The Reserves Developer Fees	0.00	-9,318.23	3,000.00	12,318.23	** %
322208 Howey Self Storage - Developer Fees	0.00	0.00	1,500.00	1,500.00	0 %
322210 Whispering Pines Developer Fees	0.00	2,710.00	0.00	-2,710.00	** %
322211 Venezia Developer Fees	0.00	1,426.50	0.00	-1,426.50	** %
322213 Lake Hills PUD Developer Fees (fka Bouis)	0.00	-1,415.00	0.00	1,415.00	** %
322217 Simpson Property Development Fees	0.00	-125.00	0.00	125.00	** %
322250 Permit - Sign	0.00	25.00	0.00	-25.00	** %
322304 Inspection Fees Collected Due Contr	0.00	0.00	170,000.00	170,000.00	0 %
322305 Permits-30%	0.00	0.00	103,000.00	103,000.00	0 %
322307 Fees Income - DCA/DBPR	0.00	0.00	5,000.00	5,000.00	0 %
323100 Franchise Fee - Electric	7,977.95	50,657.24	95,500.00	44,842.76	53 %
323202 Franchise Fee - Sprint Tower Lease	3,098.67	18,592.02	40,000.00	21,407.98	46 %
323203 Franchise Fee - Verizon Tower Lease	0.00	5,260.52	33,000.00	27,739.48	16 %
323400 Franchise Fee - Gas	879.46	2,920.46	3,500.00	579.54	83 %
329100 Inspection Fees Collected Due Contractor	0.00	75.00	4,000.00	3,925.00	2 %
<b>Account Group Total:</b>	<b>12,276.08</b>	<b>72,702.36</b>	<b>485,745.00</b>	<b>413,042.64</b>	<b>15 %</b>
<b>330000 INTERGOVERNMENTAL REVENUE</b>					
331220 CESF JAG Grant	0.00	21,069.60	0.00	-21,069.60	** %
331750 Marianne Beck Library, E-Rate	0.00	7,200.00	14,400.00	7,200.00	50 %
332100 CARES ACT Funds	0.00	0.00	44,000.00	44,000.00	0 %
335120 SRS - Proceeds State Revenue Sharing	0.00	0.00	56,743.00	56,743.00	0 %
335125 State Revenue Sharing Proceeds	4,268.93	25,613.59	0.00	-25,613.59	** %
335150 SRS - Alcoholic Beverage License	0.00	1,419.38	2,800.00	1,380.62	51 %
335180 SRS- Local Govt. 1/2 Cent Sales Tax	9,907.54	60,476.95	107,594.00	47,117.05	56 %
337710 Library Interlocal Agreement	2,753.33	19,273.31	33,040.00	13,766.69	58 %
338200 Lake County Business Tax Receipt	0.00	150.00	1,000.00	850.00	15 %
338900 Interest from Tax Collector	0.00	0.00	100.00	100.00	0 %
<b>Account Group Total:</b>	<b>16,929.80</b>	<b>135,202.83</b>	<b>259,677.00</b>	<b>124,474.17</b>	<b>52 %</b>
<b>340000 Charges for Services</b>					
341901 Public Record Requests	0.00	37.50	0.00	-37.50	** %
341903 Smoker Rental - non refundable	-200.00	0.00	0.00	0.00	** %
341920 Lien Search Charges	430.00	2,730.00	3,000.00	270.00	91 %
342910 School Resource Officer Services	0.00	72,914.50	145,829.00	72,914.50	50 %
442960 Outside Security Services	2,860.00	13,709.00	0.00	-13,709.00	** %

1 GENERAL FUND

Account	Received Current Month	Received YTD	Estimated Revenue	Revenue To Be Received	% Received
343920 Boat Ramp Decals	805.00	2,750.00	4,000.00	1,250.00	69 %
343930 Golf Cart Permits	350.00	775.00	700.00	-75.00	111 %
343999 Miscellaneous Sales	10.00	15.00	0.00	-15.00	** %
344990 State Reimbursement, Street Lighting	0.00	0.00	5,768.00	5,768.00	0 %
347100 Library - Fees	0.00	223.15	0.00	-223.15	** %
347101 Library copies/Faxes	208.75	864.70	1,000.00	135.30	86 %
347400 Service Charge - Special Events	0.00	175.00	1,800.00	1,625.00	10 %
<b>Account Group Total:</b>	<b>4,463.75</b>	<b>94,193.85</b>	<b>162,097.00</b>	<b>67,903.15</b>	<b>58 %</b>
350000 FINES AND FORFEITS					
351100 Court Fines & Forfeits	1,831.26	7,063.85	8,000.00	936.15	88 %
352100 Library - Fines	41.40	198.83	0.00	-198.83	** %
<b>Account Group Total:</b>	<b>1,872.66</b>	<b>7,262.68</b>	<b>8,000.00</b>	<b>737.32</b>	<b>91 %</b>
360000					
361100 Interest Earnings	32.73	178.87	0.00	-178.87	** %
363400 Pd Vest Grant	0.00	0.00	1,750.00	1,750.00	0 %
363404 2009 Byrne Grant - Tactical Equipment &	0.00	0.00	1,000.00	1,000.00	0 %
363407 State Law Enforce Grant-PD Equip	0.00	0.00	2,540.00	2,540.00	0 %
363409 CESF Grant	0.00	0.00	50,000.00	50,000.00	0 %
364100 Sale-Cemetery Lots	0.00	-40.00	0.00	40.00	** %
366920 Donations - Police Dept.	0.00	2,210.00	0.00	-2,210.00	** %
366940 Donation Parks & Recreation	940.00	2,065.00	0.00	-2,065.00	** %
366980 Donations - General	0.00	305.00	0.00	-305.00	** %
366990 Donations - Special Events	0.00	576.00	0.00	-576.00	** %
369300 SETTLEMENTS	0.00	0.00	500.00	500.00	0 %
369400 Insurance Refund	0.00	545.15	0.00	-545.15	** %
369900 Miscellaneous Revenue	0.00	12,400.00	0.00	-12,400.00	** %
369910 Police Fees Collected	0.00	1,142.97	0.00	-1,142.97	** %
<b>Account Group Total:</b>	<b>972.73</b>	<b>19,382.99</b>	<b>55,790.00</b>	<b>36,407.01</b>	<b>35 %</b>
<b>Fund Total:</b>	<b>71,104.62</b>	<b>1,279,834.21</b>	<b>2,074,421.00</b>	<b>794,586.79</b>	<b>62 %</b>

120 POLICE ADVANCED TRAINING FUND

Account	Received Current Month	Received YTD	Estimated Revenue	Revenue To Be Received	% Received
350000 FINES AND FORFEITS					
351130 Local Law Enforcement Education	205.33	1,173.05	3,000.00	1,826.95	39 %
<b>Account Group Total:</b>	<b>205.33</b>	<b>1,173.05</b>	<b>3,000.00</b>	<b>1,826.95</b>	<b>39 %</b>
<b>Fund Total:</b>	<b>205.33</b>	<b>1,173.05</b>	<b>3,000.00</b>	<b>1,826.95</b>	<b>39 %</b>

140 IMPACT FEES

Account	Received Current Month	Received YTD	Estimated Revenue	Revenue To Be Received	% Received
320000 LICENSES AND PERMITS					
322302 Impact Fees-Police	0.00	18,017.79	50,000.00	31,982.21	36 %
322303 Impact Fees -Parks	0.00	16,914.66	40,000.00	23,085.34	42 %
322306 Water Impact Fees	0.00	34,659.02	90,000.00	55,340.98	39 %
<b>Account Group Total:</b>	<b>0.00</b>	<b>69,591.47</b>	<b>180,000.00</b>	<b>110,408.53</b>	<b>39 %</b>
<b>Fund Total:</b>	<b>0.00</b>	<b>69,591.47</b>	<b>180,000.00</b>	<b>110,408.53</b>	<b>39 %</b>

150 INFRASTRUCTURE FUND

Account	Received Current Month	Received YTD	Estimated Revenue	Revenue To Be Received	% Received
310000 TAXES					
312300 County Ninth-Cent Gas Tax	0.00	4,531.87	10,000.00	5,468.13	45 %
312410 L.F.T. - First (1 to 6 Cents)	3,288.51	20,760.75	40,460.00	19,699.25	51 %
312600 Discretionary Sales Surtaxes - Infrastructure	0.00	0.00	169,247.00	169,247.00	0 %
312630 Discretionary Sales Surtax - Infrastructure	12,574.01	96,181.13	0.00	-96,181.13	** %
<b>Account Group Total:</b>	<b>15,862.52</b>	<b>121,473.75</b>	<b>219,707.00</b>	<b>98,233.25</b>	<b>55 %</b>
<b>Fund Total:</b>	<b>15,862.52</b>	<b>121,473.75</b>	<b>219,707.00</b>	<b>98,233.25</b>	<b>55 %</b>

155 BUILDING SERVICES FUND

Account	Received Current Month	Received YTD	Estimated Revenue	Revenue To Be Received	% Received
320000 LICENSES AND PERMITS					
322100 Zoning Permit Application Fees	337.50	1,672.50	0.00	-1,672.50	** %
322101 Plan Review (Ron-100%)	420.00	6,216.78	0.00	-6,216.78	** %
322102 Admin Fee (Town - 100%)	16.28	236.24	0.00	-236.24	** %
322304 Inspection Fees Collected Due Contr	4,489.62	64,019.70	0.00	-64,019.70	** %
322305 Permits-30%	1,253.78	24,474.25	0.00	-24,474.25	** %
322307 Fees Income - DCA/DBPR	163.58	2,363.66	0.00	-2,363.66	** %
<b>Account Group Total:</b>	<b>6,680.76</b>	<b>98,983.13</b>	<b>0.00</b>	<b>-98,983.13</b>	<b>** %</b>

**Fund Total:**

**98,983.13**

**0.00**

**-98,983.13**

**\*\* %**



401 WATER / SANITATION FUND

Account	Received Current Month	Received YTD	Estimated Revenue	Revenue To Be Received	% Received
310000 TAXES					
314300 U.S.T. - Water	4,453.34	27,345.62	42,000.00	14,654.38	65 %
<b>Account Group Total:</b>	<b>4,453.34</b>	<b>27,345.62</b>	<b>42,000.00</b>	<b>14,654.38</b>	<b>65 %</b>
330000 INTERGOVERNMENTAL REVENUE					
334351 State Grant-Sewer LP35021	22,252.85	365,000.00	0.00	-365,000.00	** %
<b>Account Group Total:</b>	<b>22,252.85</b>	<b>365,000.00</b>	<b>0.00</b>	<b>-365,000.00</b>	<b>** %</b>
340000 Charges for Services					
343310 Water Sales	45,072.75	286,810.78	500,000.00	213,189.22	57 %
343350 FEES- NEW CON	180.00	20,170.46	100,000.00	79,829.54	20 %
343400 Recycling	55.35	971.79	2,000.00	1,028.21	49 %
343410 Water Sys Improvement Fee	11,312.92	67,247.49	110,000.00	42,752.51	61 %
343500 Sanitation Revenue	6,166.74	204,623.43	200,000.00	-4,623.43	102 %
343505 Sewer	0.00	0.00	3,000.00	3,000.00	0 %
343515 Waste Water, CDD	8,001.60	45,113.73	80,000.00	34,886.27	56 %
343525 Waste Water, Town	6,898.83	38,337.80	80,000.00	41,662.20	48 %
343600 Penalty Charges	1,273.52	4,210.72	3,000.00	-1,210.72	140 %
343800 Water Turn On/Off Charges	0.00	0.00	1,000.00	1,000.00	0 %
<b>Account Group Total:</b>	<b>78,961.71</b>	<b>667,486.20</b>	<b>1,079,000.00</b>	<b>411,513.80</b>	<b>62 %</b>
350000 FINES AND FORFEITS					
353100 Utility/Meter Fines	0.00	0.00	1,000.00	1,000.00	0 %
<b>Account Group Total:</b>	<b>0.00</b>	<b>0.00</b>	<b>1,000.00</b>	<b>1,000.00</b>	<b>0 %</b>
360000					
361100 Interest Earnings	30.87	198.92	1,500.00	1,301.08	13 %
369900 Miscellaneous Revenue	842.00	1,946.00	3,000.00	1,054.00	65 %
<b>Account Group Total:</b>	<b>872.87</b>	<b>2,144.92</b>	<b>4,500.00</b>	<b>2,355.08</b>	<b>48 %</b>
<b>Fund Total:</b>	<b>106,540.77</b>	<b>1,061,976.74</b>	<b>1,126,500.00</b>	<b>64,523.26</b>	<b>94 %</b>

651 POLICE RETIREMENT FUND

Account	Received Current Month	Received YTD	Estimated Revenue	Revenue To Be Received	% Received
31000 TAXES					
312520 State Pension Contribution	0.00	20,439.45	14,153.00	-6,286.45	144 %
<b>Account Group Total:</b>	<b>0.00</b>	<b>20,439.45</b>	<b>14,153.00</b>	<b>-6,286.45</b>	<b>144 %</b>
360000					
361300 Investment Earnings	22,539.06	-15,790.67	119,000.00	134,790.67	-13 %
368100 Employee Contribution	1,673.11	9,650.69	17,000.00	7,349.31	57 %
368200 Employer Contribution	8,409.54	51,488.34	64,500.00	13,011.66	80 %
<b>Account Group Total:</b>	<b>32,621.71</b>	<b>45,348.36</b>	<b>200,500.00</b>	<b>155,151.64</b>	<b>23 %</b>
<b>Fund Total:</b>	<b>32,621.71</b>	<b>65,787.81</b>	<b>214,653.00</b>	<b>148,865.19</b>	<b>31 %</b>
<b>Grand Total:</b>	<b>233,015.71</b>	<b>2,698,820.16</b>	<b>3,818,281.00</b>	<b>1,119,460.84</b>	<b>71 %</b>

## FY22 Midyear Budget Review Initial Summary:

### **MULTI-DEPARTMENTAL**

120 – Salaries for Field Tech, new SRO (contract dependent), and Finance Analyst for remainder of FY22

510 - In every department, 510 will have a 90/10 **reallocation** with 520, instead of a typical 50/50 split

### **GENERAL FUND (001)**

#### LEGISLATIVE (511)

Increase 493 by \$600 due to staff number increase

#### FINANCIAL (513)

Increase 350 by \$400 due to staff/volunteer number increase

Increase 410 by \$1,000

Increase 540 by \$600

Increase 550 by \$1,500

#### GENERAL (519)

Increase 316 due to reallocation in coding (expenditures used to be charged against revenue)

#### POLICE (521)

Increase 150 by \$2,000

Increase 490 by \$150 for more events supplies

Increase 520 and 461 by \$23,000 due to FIBR grant

Increase 540 to \$800

#### CODE ENFORCEMENT (524)

Add 140 category with initial budget of \$1,500

Increase 550 by \$500

#### PUBLIC WORKS (539)

**Reallocate** 546 to 120 for new Field Tech

Increase 520 by \$2,500 for ESRI ARCGIS Computer and software

Increase 550 by \$500

#### TRANSPORTATION (541)

Increase 520 by \$500

**CEMETERY (542)**

Increase 340 by \$10,000

**PARKS (572)**

Increase 467 by \$10,000 for more wood/supplies for Sarah Maude Mason Nature Preserve

**Reallocate** 520 to more proper categories of 340 and 630

Increase 620 by \$90,000 for pier

**EVENTS (574)**

Increase 340 by \$2,000 to stay comparable to last year

**Increase 340 by an additional \$20,000 for Oktoberfest**

**IMPACT FEE (140)**

Police (521) – increase 650 by \$120,000 for two more vehicles

**INFRASTRUCTURE (150)**

Police (521) – **reallocation** of 440 to 640 (new object code)

**UTILITY (401)**

Water (533) – increase 140 by \$6,500, due to chlorine management

Water (533) - increase 340; last two years' average was \$37,000 higher than current budget, but new staff should reduce overall financial burden

Water (533) – increase 550 by \$5,000 for one-time educational reimbursement

A SWOT (strengths, weaknesses, opportunities, and threats) analysis could help you identify different strategies to implement to improve your business. Here are some examples of the types of questions to ask yourself while filling out the table, but don't limit yourself to these questions.

Strengths and weaknesses are internal factors that are directly related to your business. You affect your strengths or weaknesses by taking action.

**STRENGTHS** that your business has, which help it stand out from the competition.

- *What does your business already do well?*
- *Which products or services are most profitable?*
- *Do you offer any unique products or services?*
- *Why do your best customers continue buying from you?*
- *How do new customers find you?*
- *Do you have good relationships with your suppliers?*

**WEAKNESSES** within your business that could make it difficult to achieve your goal.

- *Why do customers stop buying from your business?*
- *Why don't customers come into the store?*
- *What types of complaints do you receive?*
- *Do you have trouble repaying your debts?*
- *Do you have trouble finding or keeping suppliers?*
- *Have you had to turn down work due to a lack of money or employees?*

Opportunities and threats tend to be external factors. Even though you still have to plan for them and deal with their impact, they could be more difficult to influence.

**OPPORTUNITIES** that are outside of your business that could help you, or that you can use to achieve your goal.

- *Have you identified potential ways to make more money from current customers, or attract new customers, but haven't acted yet?*
- *Are there any nearby areas with lots of potential customers but no competing businesses?*
- *How are customers' preferences changing and how could your business take advantage of those changes?*

**THREATS** that are external to your business and could impact your progress.

- *Do you compete with a large company that could open a location near yours?*
- *Do competitors offer a similar product or service at a lower price?*
- *Is the demand for what you sell decreasing?*
- *Could a change in the law impact your business?*

*Instructions: Think about your business while filling out the table. You can also ask each employee or business partner to complete a SWOT analysis and then compare your results.*

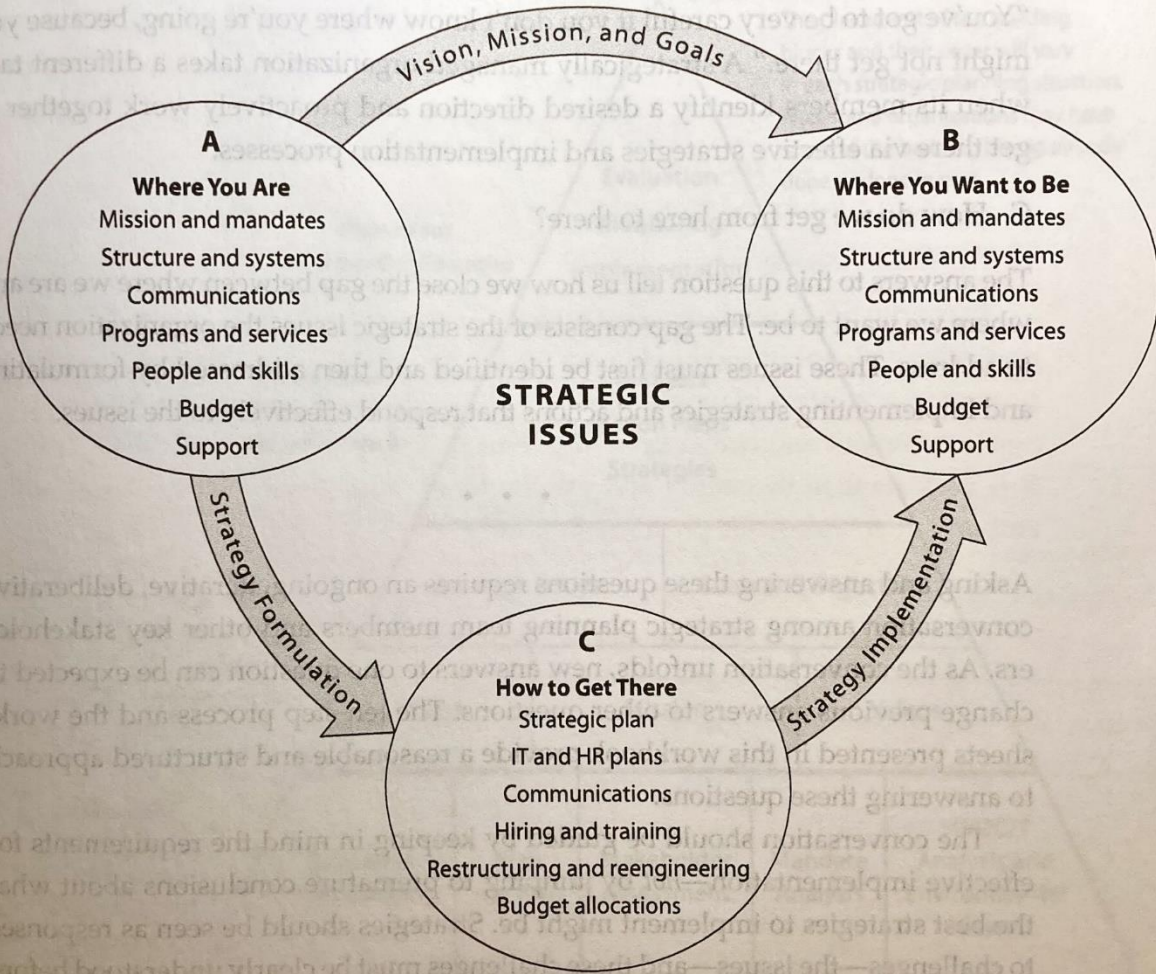
<p><b>Strengths</b></p>	<p><b>Weaknesses</b></p>
<p><b>Opportunities</b></p>	<p><b>Threats</b></p>

**Notes:**

**Potential strategies and action items:**

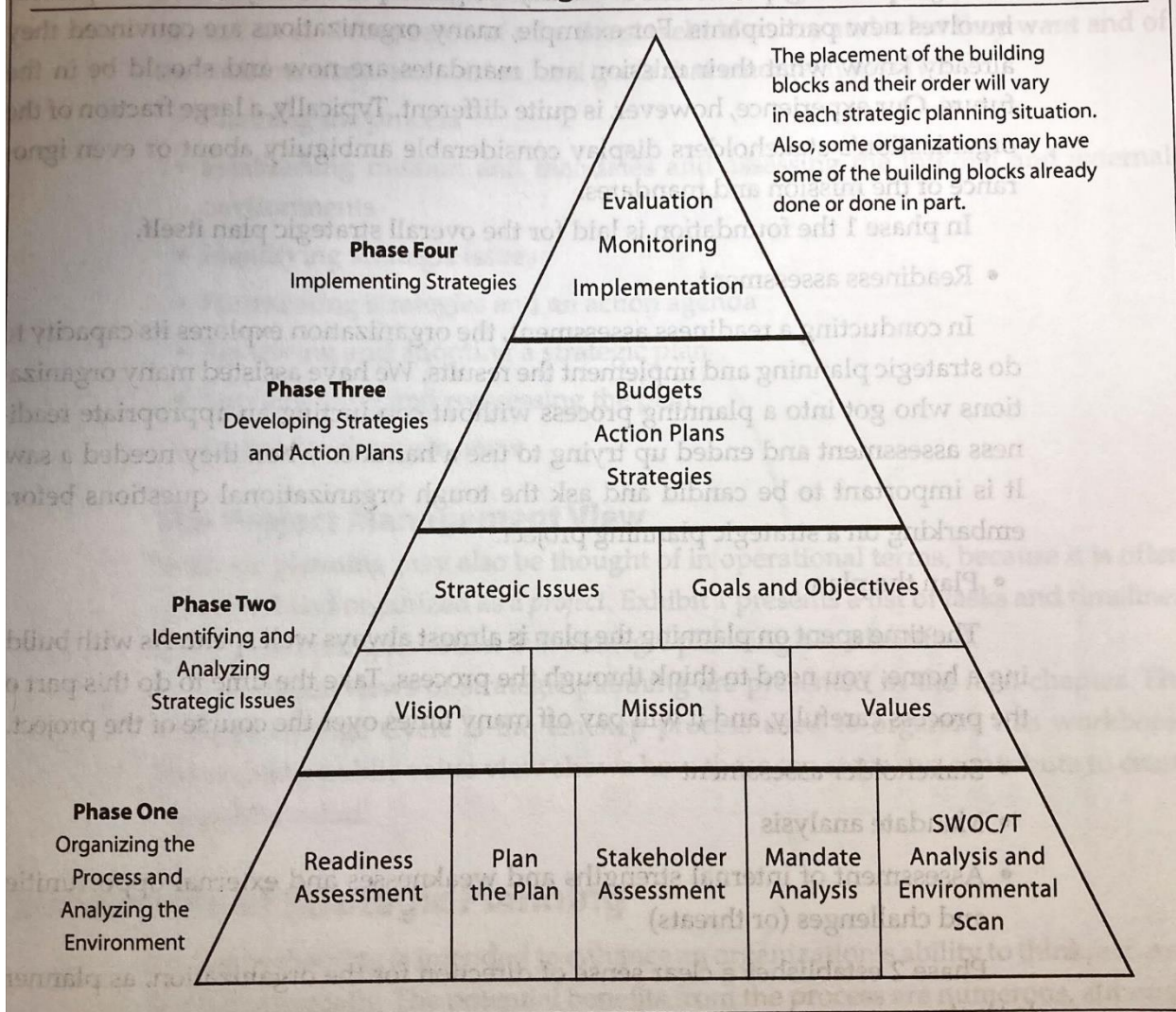
**FIGURE 1**

**The ABCs of Strategic Planning**



**FIGURE 2**

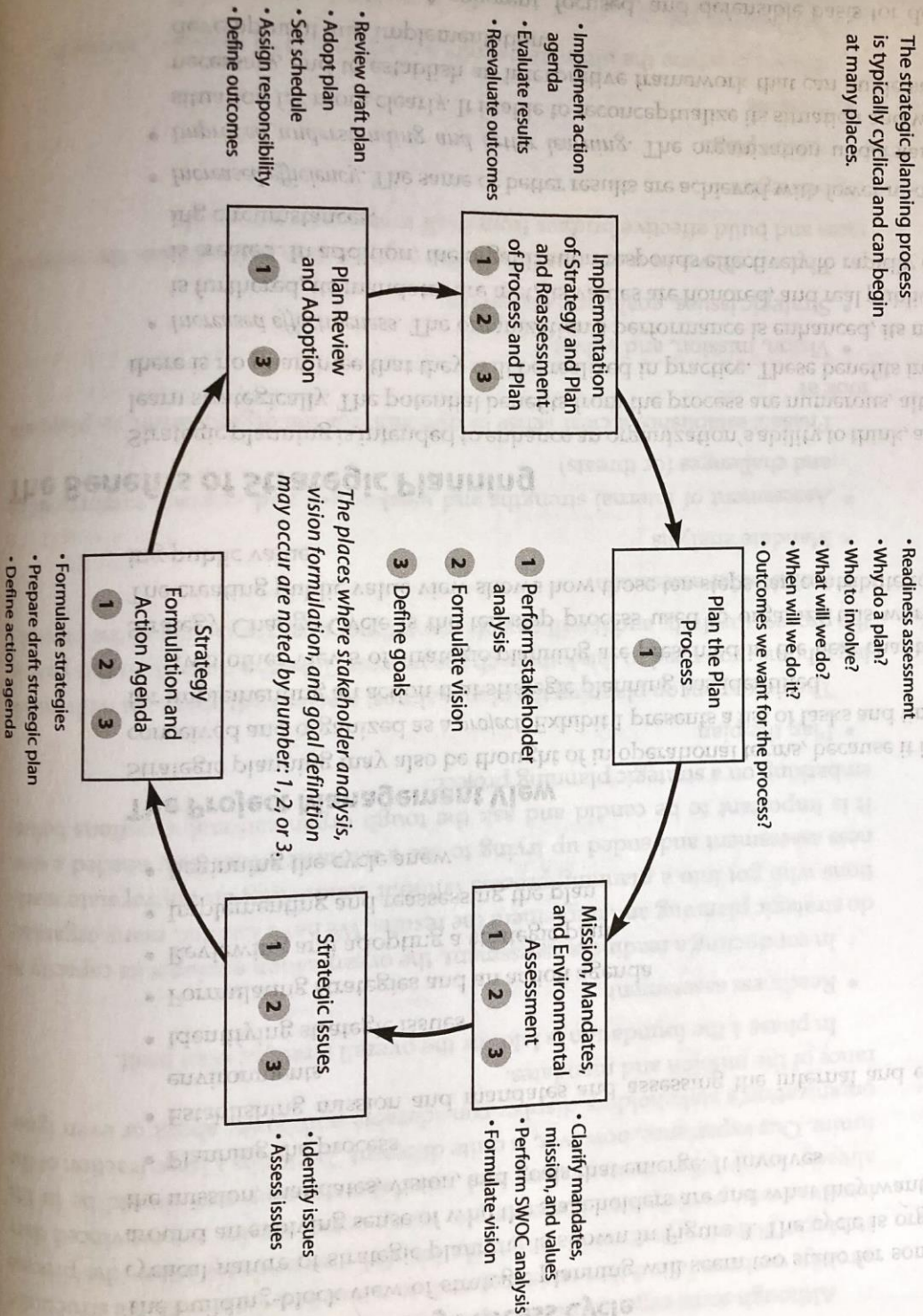
**The Building-Block View of Strategic Planning**





**FIGURE 3**  
**The Strategic Planning Process Cycle**

The strategic planning process is typically cyclical and can begin at many places.



Adapted from material developed by Forum Alston and The Crescent Company, Houston, Missouri.

