



# Agenda

## City Council Worksession

Monday, March 23, 2026 at 4:00 PM

City Hall Cowles Council Chambers In-Person & Via Zoom Webinar

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### Homer City Hall

491 E. Pioneer Avenue  
Homer, Alaska 99603  
[www.cityofhomer-ak.gov](http://www.cityofhomer-ak.gov)

### Zoom Webinar ID: 965 8631 4135 Password: 792566

<https://cityofhomer.zoom.us>  
Dial: 346-248-7799 or 669-900-6833;  
(Toll Free) 888-788-0099 or 877-853-5247

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### CALL TO ORDER, 4:00 P.M.

**AGENDA APPROVAL** (Only those matters on the noticed agenda may be considered, pursuant to City Council's Operating Manual, pg. 6)

### DISCUSSION TOPIC(S)

- a. Strategic Planning – Council Priorities Quarterly Check-in  
Memorandum CC-26-059 from City Manager

### COMMENTS OF THE AUDIENCE (3 minutes)

### ADJOURNMENT NO LATER THAN 4:50 P.M.

Next Regular Meeting is Monday, April 13, 2026, at 6 p.m., Worksession at 4:00 pm., Committee of the whole at 5:00 p.m. All meetings scheduled to be held in the City Hall Cowles Council Chambers located at 491 E. Pioneer Avenue, Homer, Alaska.



# MEMORANDUM

CC-26-059

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## Strategic Plan and Goals Work Session

**Item Type:** Informational Memorandum  
**Prepared For:** Mayor Lord and Homer City Council  
**Date:** March 20, 2026  
**From:** Melissa Jacobsen, City Manager

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### **HISTORY:**

In January 2025 Council held a strategic planning work session and spent a Saturday morning brainstorming projects that interested them and finding where common interests lied. Over the year Council took time to prioritize the list and accomplished some of the goals that they identified. With 2026 well underway this is an opportunity to revisit the plan.

### **DISCUSSION:**

City Clerk Woodruff prepared and distributed a survey to Mayor and Council, and also to staff, to gather input on where the current plan and goals fall in this year's priorities.

A goal of this work session is to have guidance on where you want me and staff to focus our resources for FY27 and into the upcoming years. In addition to the information compiled in the survey, I've included a starting draft of current projects that Council has approved and are underway or recently completed.

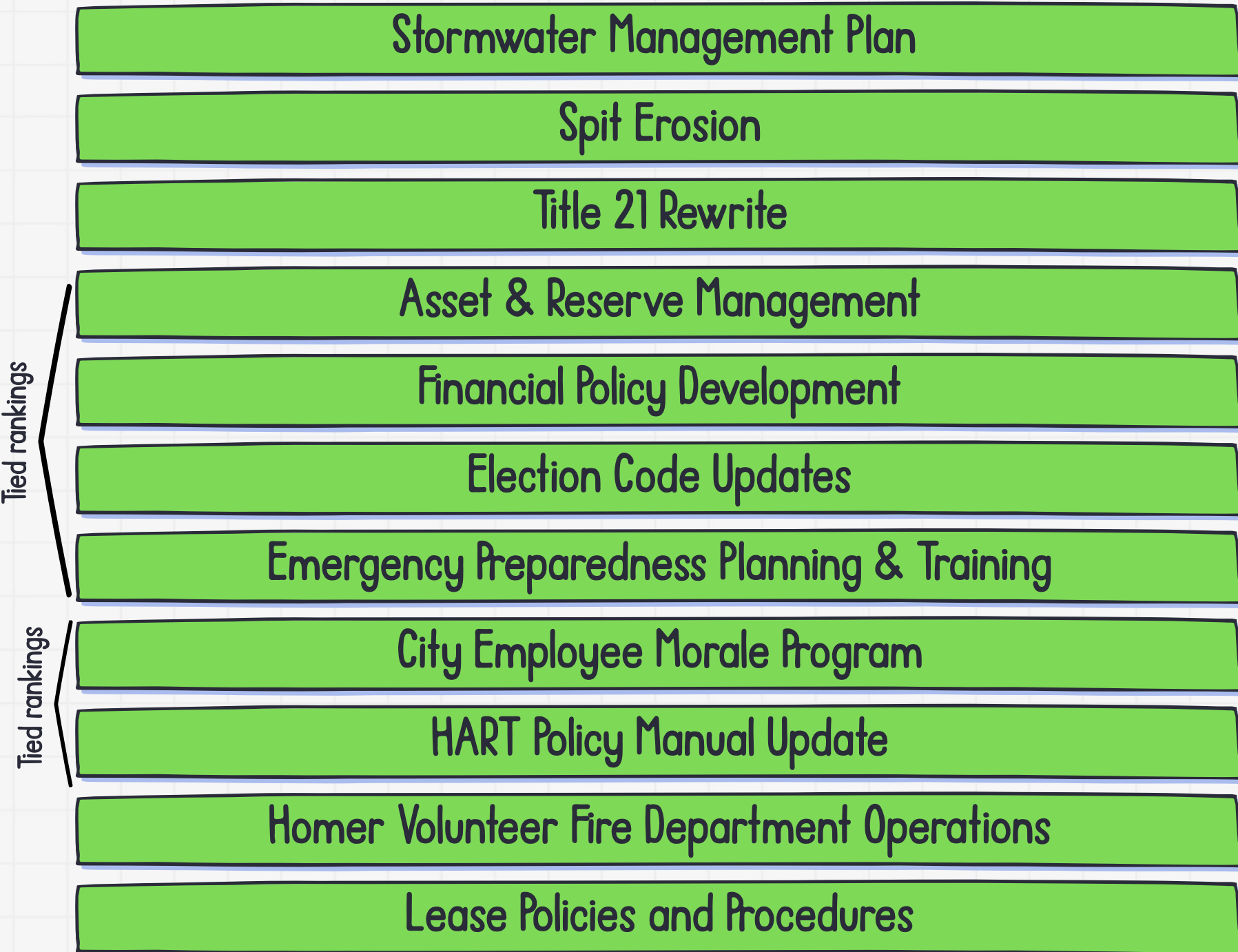
Project	Departments	Phase	Overall Budget	Funding Source
Short Term Rentals	Community Development	Initiating	\$ 40,000	General Fund
Develop Cybersecurity Plan	Information Technology	Executing	\$ 25,000	State of Alaska (SLCGP) Grant
Library Security Grille	Library	Executing	\$ 70,000	Library CARMA, Rasmussen Grant, Library Donation Account
Replacement of Handheld Computers	Port & Harbor	Closing	\$ 10,000	FY26 Capital Budget
Homer Harbor Expansion Study	Port & Harbor	Executing	\$ 4,154,093	General Fund, Port & Harbor Reserves, State Legislative Grant, Federal
Homer Harbor Critical Float System Replacement	Port & Harbor	Executing	\$ 60,240,898	Various
Replacing Ice Metering System	Port & Harbor	Executing	\$ 145,000	FY24/25 Capital Budget
Outfall Line Permit	Port & Harbor	Executing		
Steel Grid Engineering Assessment	Port & Harbor	Executing	\$ 30,000	Ord 25-51
Infiltration stormdrains	Port & Harbor	Executing	\$ 40,000	Ord 25-50 & 25-58
High Mast Ligth Inpsection & Service	Port & Harbor	Initiating	\$ 75,000	FY26 Capital Budget & Ord 25-60
Fish Dock Fendering	Port & Harbor	Initiating	\$ 100,000	FY26 Capital Budget
Deep Water Dock Fendering	Port & Harbor	Initiating	\$ 25,000	Ord 26-15
New Crane/Ice Control Software	Port & Harbor	Planning	\$ 100,000	FY26 Capital Budget
Beluga Lift Station Upgrades	Public Works	Closing	\$ 850,000	ADEC Loan
Highland Drive Culvert Replacement	Public Works	Closing	\$ 588,000	HART Fund
Ohlson & Bunnell Water Main and Road Reconstruction	Public Works	Closing	\$ 2,064,000	HART Fund & ADEC Loans
Paint Brush Booster Station Upgrades	Public Works	Closing	\$ 500,000	Water CARMA
WWTP Transfer Switch Replacement	Public Works	Closing	\$ 37,550	
Fuel Island Replacement	Public Works	Closing	\$ 317,440	
City Hall Elevator Upgrades	Public Works	Closing	\$ 166,769	Ord 24-28
Fire Hydrant Replacement 2025	Public Works	Completed	\$ 100,000	Water CARMA
Raw Water Transmission Line Replacement	Public Works	Executing	\$ 2,000,000	FEMA Grant
Membrane Filter Replacements	Public Works	Executing	\$ 463,870	
Bridge Creek Watershed Land Acquistion	Public Works	Executing	\$ 2,000,000	NOAA Grant
Woodard Canyon Trail Construction (aka Hornaday Park Trail)	Public Works	Pending	TBD	RFP for design & cost is in the works
Bay Avenue Trail	Public Works	Pending		
HAAP Loop Trail/Sidewalk (design/construction)	Public Works	Pending	\$ 3,875,500	Grant Funded
Bayview Ct - Rebuild Cul-du-Sac	Public Works	Pending	\$ 42,000	Awaiting Funding Source
Calhoon Ct - Rebuild Cul-du-Sac	Public Works	Pending	\$ 42,000	Awaiting Funding Source
Fairview Dr. (near Mulkin) - Culvert Replacement	Public Works	Pending	\$ 20,000	Awaiting Funding Source
A-Frame Water Storage Tank Replacement	Public Works	Pending	\$ 1,000,000	Awaiting Funding Source
Shellfish Water Storage Tank	Public Works	Pending	\$ 3,000,000	Awaiting Funding Source
Sludge Drying Beds	Public Works	Pending	\$ 1,000,000	Awaiting Funding Source
DCRA Highway Underpass	Public Works	Pending	\$ 250,000	AKDOT Approval Pending

Project	Departments	Phase	Overall Budget	Funding Source
DCRA Phase I Design and Construction (Green Timbers to View Point)	Public Works	Pending	TBD	Awaiting Funding
DCRA Trails Phase II (KPB Trailhead)	Public Works	Pending	TBD	Awaiting Funding
DCRA Trails Phase III (Loop A/Connect Rogers Trailhead)	Public Works	Pending	TBD	Awaiting Funding
DCRA Trails Phase IV (Loop B/Homestead Connector)	Public Works	Pending	TBD	Awaiting Funding
Library Siding	Public Works	Pending	\$ 500,000	Awaiting Funding Source
Airport Siding	Public Works	Pending	\$ 500,000	Awaiting Funding Source
Airport Furniture Replacement	Public Works	Pending	\$ 60,000	Awaiting Funding Source
Airport ADA Improvements	Public Works	Pending	TBD	Awaiting Funding & Design
City Hall ADA Front Entrance and ADA Parking Improvements	Public Works	Pending	\$ 400,000	Awaiting Funding & Design
Kachemak Way Sidewalk to City Hall (for Voters)	Public Works	Pending	\$ 300,000	Awaiting Funding & Design
Island View Ct Drainage and Pavement Replacement (design & construction)	Public Works	Pending	\$ 715,000	Awaiting Funding & Design
Shelford St Road Re-alignment	Public Works	Pending	\$ 340,000	Awaiting Funding & Design
Baycrest Bathroom	Public Works	Pending	\$ 500,000	Awaiting Funding
Clarifier Coating	Public Works	Pending	TBD	Awaiting Funding
Digester Coating	Public Works	Pending	TBD	Awaiting Funding
Highland Ave Guardrail	Public Works	Pending	TBD	Awaiting Funding
Jack Gist Park Restroom	Public Works	Pending	TBD	Awaiting Funding
Karen Hornaday Park Restroom	Public Works	Pending	TBD	Awaiting Funding
Krueth Way / Lampert Ln / Seabreeze Ct ROW Resolution	Public Works	Pending	TBD	Awaiting Funding
New Public Works Campus	Public Works	Pending	TBD	Awaiting Funding
Airport Front Entry Door Replacement	Public Works	Pending	TBD	Awaiting Funding
A-Frame Water Transmission Main Replacement	Public Works	Planning	\$ 1,331,882	FY26 ADEC Loan; City of Homer Match
Water & Wastewater Master Plan 2025	Public Works	Planning	\$ 150,000	ADEC Loan
Kachemak Peatlands Green Infrastructure	Public Works	Planning	\$ 1,500,000	NOAA Grant
Bay Avenue Reconstruction	Public Works	Planning	\$ 800,000	HART Fund
Heath Street Reconstruction	Public Works	Planning	\$ 1,500,000	HART Fund
Woodard Canyon Trail Design ( aka - Hornaday Park Trail)	Public Works	Planning		RFP for design & cost is in the works
Bayview Park Fence Replacement	Public Works	Planning	\$ 20,000	FY26/27 Budget
City Hall ADA Downstairs Entrance	Public Works	Planning	\$ 10,000	Ord 26-01
REACH Grant - (sidewalk design)	Public Works	Planning	\$ 2,050,000	
Hickerson Memorial Cemetery Improvements	Public Works	Planning	\$ 25,000	FY26 Capital Budget

# STRATEGIC PLANNING SURVEY - COUNCIL PRIORITIES

- Designed by City Clerk with input from Mayor & City Clerk
- Draft Project Summary provided for each project
- Rank project priority on a Likert scale
  - Not Important, Neutral, Somewhat Important, Important, Very Important
  - Ranked by average of numerical value 0-4
- Identify Timeline for Completion\*
- Now through FY27, FY28 through FY29, FY30 through FY35
- Mode (most common response)
- Free-response questions for respondents to provide updates to project summaries and suggest concrete steps to move the projects forward
- Survey responses: Council & Mayor (7) City Staff (9)
- This provides information and a snapshot of collective preferences, it is not a commitment to timeline or prioritization

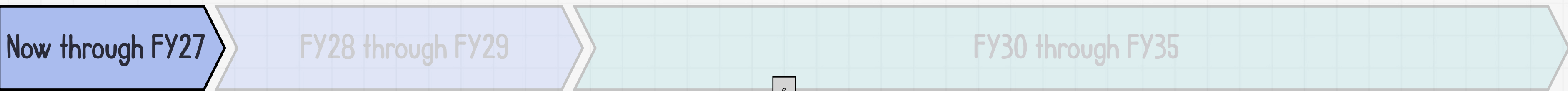
# PROJECT RANKINGS - NOW THROUGH FY27



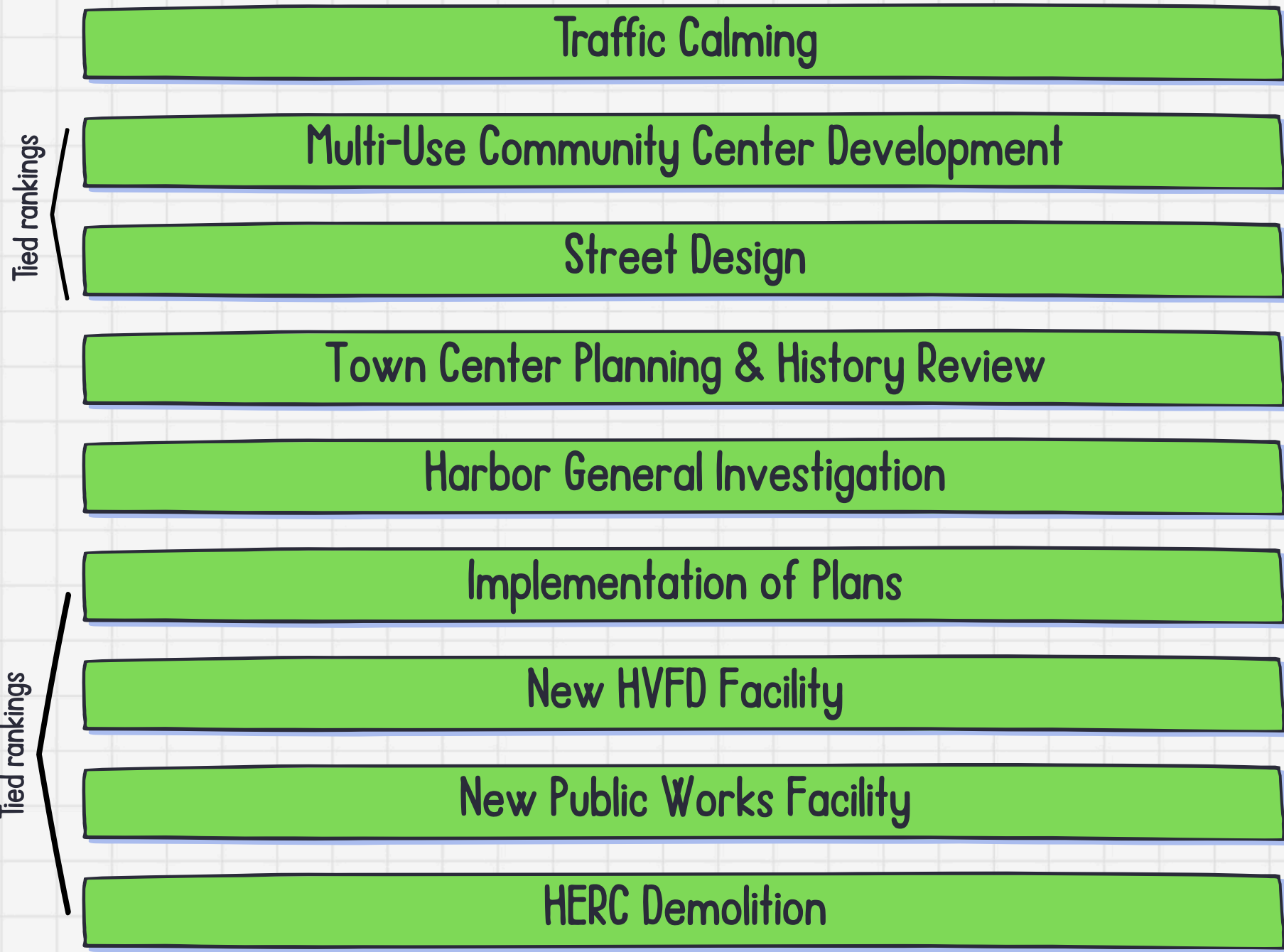
**COUNCIL**



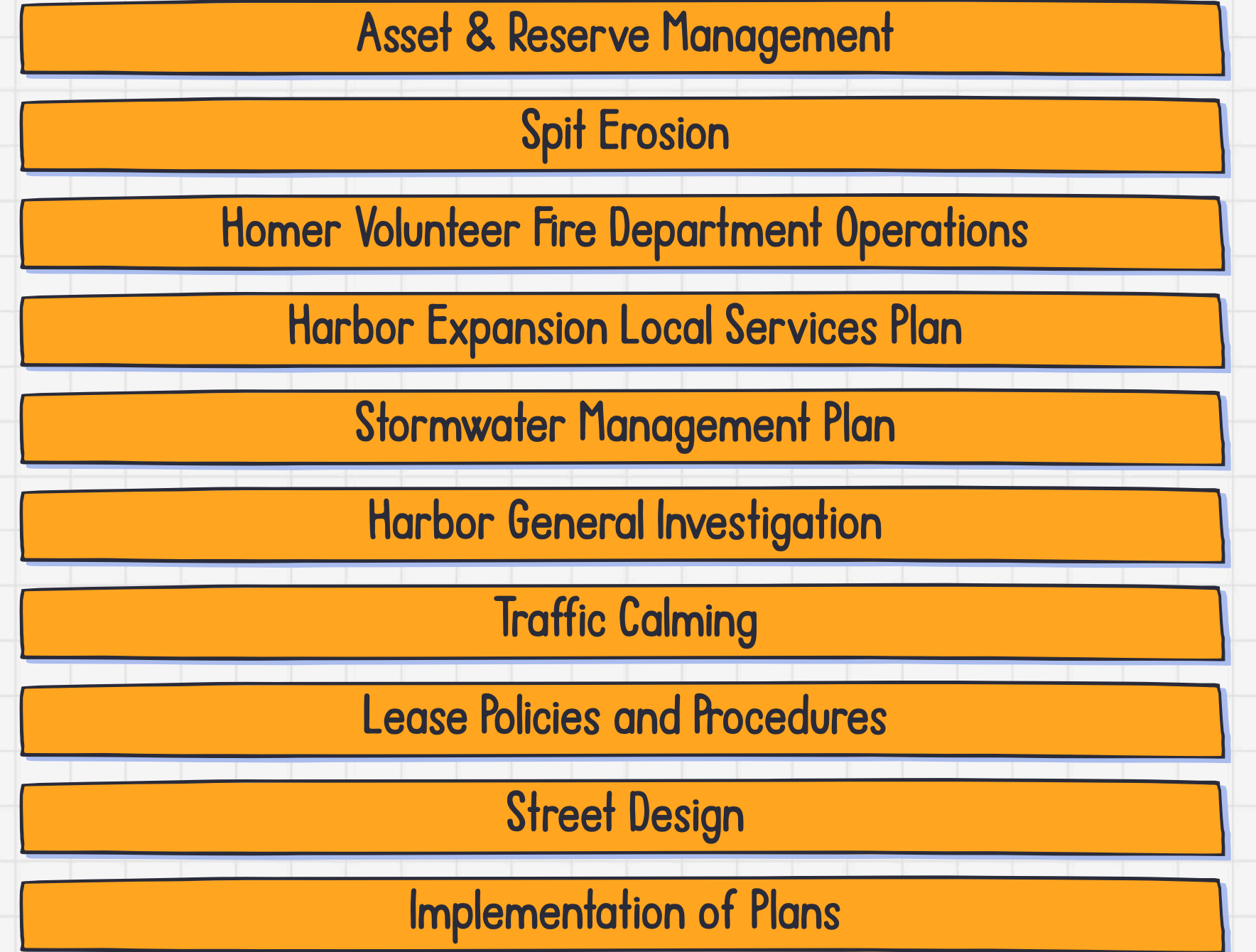
**STAFF**



# PROJECT RANKINGS - FY28 THROUGH FY29



**COUNCIL**



**STAFF**



# PROJECT RANKINGS - FY30 THROUGH FY35

Harbor Expansion Local Services Plan

New Public Works Facility

New HVFD Facility

HERC Demolition

Multi-Use Community Center Development

Town Center Planning & History Review

**COUNCIL**

**STAFF**

Now through FY27

FY28 through FY29

FY30 through FY35

Asset & Reserve Management

Implementation of Plans

	Ranking	Timeline	Updates	Concrete Steps	Ranking	Timeline	Updates	Concrete Steps
Shelly Erickson	Important	Now through FY27		Basic list from each department and anticipated replacement vs wanting a new one	Neutral	FY30 through FY35		While this is a good idea, it is not a critical in the timeline for me
Donna Aderhold	Very Important	Now through FY27	Everything the city does relies on knowing what assets the city has and what condition they are in. I believe the city is well on its way with this. Some departments have good knowledge of their assets and maintenance/replacement costs while others do not. Once a good program is in place it will need to be maintained in perpetuity.	Melissa has received training and been part of a cohort. Additional staff may need some level of training. Each department will need develop an inventory of their assets, asset type and condition, and costs to maintain/replace. Departments should present asset plans to council when they are nearing completion for discussion and council/public awareness.	Important	Now through FY27	I initially set this for FY28-29, but realized we need this plan so that staff can refer back to the implementation plan whenever council members come and ask for a project to jump the line. I would include the ADA transition plan in the list of plans.	Departments/staff responsible for aspects of various plans develop outlines for implementation. If there is a nexus with a commission or board, staff should review their outlines with the them and use that input to flesh out plans and possible costs/timelines to implement various aspects of the plans. Staff should then come to city council with plans, followed by resolutions or ordinances needed to implement various pieces.
Caroline Venuti	Important	Now through FY27		Costly assets that need to be replaced need a schedule (vehicles, IT purchases eg)	Important	FY28 through FY29	AI might benefit this project	Needs to be online options
Bradley Parsons	Important	FY28 through FY29	Prioritization of assets based on need. Identification of high need assets with considerable replacement costs.	Initial lists with assets with high \$\$\$ replacement costs.	Important	FY28 through FY29	Create implementation table for Transportation Plan	Create and/or edit current implementation tables. I do not believe the Transportation Plan included an implementation table. Lots of "to do's" embedded in the recommendations, but that will need to be analyzed and reframed to create an implementation table.
Storm Hanser	Very Important	Now through FY27			Important	FY28 through FY29		
Jason Davis	Somewhat Important	Now through FY27	I would like to focus on the reserves aspect - mentioned in the title, but not the supporting text.	Rationalize the target amounts for our various reserve fund and the criteria for accessing them.	Somewhat Important	FY28 through FY29		
Rachel Lord	Very Important	Now through FY27		Some framework to be presented to Council during the midbiennium budget process, even if it's a work in progress.	Very Important	FY28 through FY29		Develop a single document that is available online and distributed to all Council & Commissions/Boards of compiled implementation tables. Review some framework for updating progress on those actions, and aligning with Council priorities & Commission/Board annual work plans/goals.

Financial Policy Development

Harbor Expansion Local Services Plan

	Ranking	Timeline	Updates	Concrete Steps	Staff Question: Who should be included in the working group?	Ranking	Timeline	Updates	Concrete Steps
Shelly Erickson	Very Important	Now through FY27	I think having a port financial policy is going to be critical in planning for the expansion on many levels.	It must be realistic and include what the community see as needs in the year round harbor	Port, EDC, Council, Chamber	Very Important	FY28 through FY29		Same as the answer before
Donna Aderhold	Important	FY28 through FY29				Very Important	Now through FY27	This project needs to keep pace with USACE decision making on the harbor expansion project.	
Caroline Venuti	Very Important	Now through FY27			Maybe a task force consisting of citizens that have financial background.	Important	FY30 through FY35	The comp plan and Title 21 need to be fully adopted and made user friendly. The public needs to be on board. This harbor expansion needs to be supported by the community. Not all citizens use the harbor and don't see the significance to Homer. This takes careful education for all of the community members.	The current floats and dock improvements need to be funded currently.
Bradley Parsons	Important	Now through FY27	I would like to hear more about what folks envision here. Is this working group focused on policies or reporting, or both?	Gathering info in conjunction with upcoming budget cycle.	A representative from each department.	Important	FY30 through FY35		Updated timeline from HDR and Army Corps to accurately weigh-in on priority timeline.
Storm Hanser	Important	Now through FY27				Important	FY28 through FY29		
Jason Davis	Somewhat Important	FY28 through FY29				Neutral	FY30 through FY35	Support grants but hesitant to spend time on energy on it until it's clear that this long shot pipe dream is becoming a reality.	
Rachel Lord	Very Important	Now through FY27	We need to have the Utility Financial Policies posted on the website somewhere so they are accessible. I would also like to see fund use justification be part of the narrative within the financial supplements that accompany memos.	PHAC started (?) this awhile ago for the Enterprise, maybe? Developing the list of policy guidelines that should be developed for GF + Enterprise, reviewing HCC + budget document for existing policies, looking at the Utility policies to see what's applicable.	City Manager, Finance Director, Port Director to start. Mayor is happy to participate.	Very Important	Now through FY27	The City needs to have a local services plan alongside the Chief's Report from the USACE. I know we've been waiting on grant funding for HDR support, but there may need to be contingency funds available to pay otherwise. This is a critical step for the next steps of this very long process.	We need a TSP from the USACE, which is forthcoming. Once we have that, the work for developing our local vision and red light/green light needs to be started ASAP.

Multi-Use Community Center Development

New HVFD Facility

	Ranking	Timeline	Updates	Concrete Steps	Ranking	Timeline	Updates	Concrete Steps	What's a 5-year goal for this project?
Shelly Erickson	Important	FY28 through FY29	We are still waiting for the moving parts before we can realistically move forward. The bigger picture is seeing how we can engage the whole 99603 in the funding	Funding, design, client base needs, develop the town square road/water/sewer system	Somewhat Important	FY28 through FY29	There is a fund for HVFD replacement in the state I believe. We need to look into those new funding sources dealing with this issue.	Funding, Land, what do we really need in a building	Secure a place for the fire department and also look at the whole picture with KESA and moving forward from this hard spot we have been in
Donna Aderhold	Important	FY28 through FY29			Very Important	FY28 through FY29		Steps need to be similar to those taken so far for a community recreation center. This project has stalled for many years and no one has been a champion for it. City council needs to be brought up to speed on the need for the new fire station, need to identify a location, identify funding, design the building, etc. We also need to determine what happens with the current location.	
Caroline Venuti	Somewhat Important	FY28 through FY29	We are spending funds now on maintaining the floor of the used gymnasium for sports. The multipurpose room is being cleaned and made useable.	Demolish the small HERC building and build a new gymnasium to meet demands of community recreation.	Important	FY28 through FY29	We should go into a discussion with the Borough to ask if the borough maintenance could be moved to the land purchased for a new Public Works facility. The current borough maintenance site would be a good fit for a new fire station.	This should be a Bond issue before the voters with real numbers and an ADA compliant project.	
Bradley Parsons	Important	Now through FY27		Create a timeline for necessary steps with a goal to have a project plan to present to voters for the 2027 election., if feasible. Investigate the pros and cons of pursuing service area funding and make a decision on best funding route moving forward.	Somewhat Important	FY30 through FY35		Current status and comparable station report. Anticipated maintenance cost and safety assessment for current structure.	A very clear path forward including timeline and site location.
Storm Hanser	Important	FY28 through FY29			Important	FY28 through FY29			
Jason Davis	Very Important	Now through FY27			Neutral	FY30 through FY35			
Rachel Lord	Very Important	FY28 through FY29	Conversations are percolating around a recreation service area, which may or may not implicate the City's recreation programming. That is a big question mark, but forward progress needs to be made on this project regardless.	Council needs to establish a top-level budget and functional priorities for a facility.	Very Important	FY30 through FY35			There is a conceptual plan for what is needed at what scale, and options for how/where and funding options. Possibly a fund set up to start accruing some capital.

New Public Works Facility

Stormwater Management Plan

Street Design

	Ranking	Timeline	Updates	Concrete Steps	What's a 5-year goal for this project?	Ranking	Timeline	Updates	Concrete Steps	Ranking	Timeline	Updates	Concrete Steps
Shelly Erickson	Somewhat Important	FY28 through FY29		Tsunami fear needs to be replaced what is actually a need. What place should this building be at? What is really needed at that space.	We should start prepping the land and design the site. Do this in steps so we can financially get in all moved to one spot over the period of 5 years.	Very Important	Now through FY27		The critical spots we know of should be in the Title 21 update	Important	FY28 through FY29	We should get the easy/cheap fixes done or at least functioning, and then handle the larger picture	Crosswalks in practical places, hazardous crossing lights
Donna Aderhold	Very Important	FY28 through FY29		Bring back in front of council and the public so everyone understands the need. Identify funding sources, design, and build.		Very Important	Now through FY27	This needs to be part of implementing the comprehensive plan. When a development project is proposed to the city, drainage and the change in water flows needs to be part of the evaluation.	I think a group from public works, planning, and council needs to meet to discuss and come to agreement on what we all mean and how we can build a plan.	Important	FY28 through FY29		
Caroline Venuti	Very Important	FY28 through FY29	We already have the land. We need to move forward with this project. If there is a tsunami ring the equipment (which is costly) would not have to be moved to HHS. Also, the increase in size of equipment poses safety issues for mechanics and drivers as there isn't proper space between vehicles.	Investigate if a Bond might be acceptable for this project.		Very Important	Now through FY27	Erosion on the bluff puts our road to the rest of the world at risk. This has to be a state/borough/city partnership. No one entity can solve this issue alone. Stormwater management is an important consideration for Title 21.	Our Mayor, city manager and council need to be in an open dialogue with city planning to address this issue appropriately.	Somewhat Important	FY30 through FY35	The road design manual needs to be examined for flexibility and current needs of users. Maybe this could be a task force initiative.	Keep up the discussions to educate citizens on the plans for street design changes.
Bradley Parsons	Somewhat Important	FY30 through FY35		Current status and comparables. Can this project be done in stages?	Detailed timeline for shovel ready plan and securing funding source.	Very Important	Now through FY27			Important	Now through FY27	In addition to the Road Design Manual update, add: neighborhood traffic calming policy, update Master Roads Plan, update Construction Criteria, update City Code.	Regular meetings with Council champions, Staff, and members of public.
Storm Hanser	Important	FY28 through FY29				Very Important	FY28 through FY29			Important	FY28 through FY29		
Jason Davis	Neutral	FY30 through FY35				Somewhat Important	Now through FY27	I strongly support updating Title 21 to require all zoning permit applications to show how storm water will be managed. Default should be that water leaves the developed lot in the same place and manner as it did prior to development But this effort is (or should be) ongoing, no need for special focus or funding.		Very Important	Now through FY27	Should include traffic calming discussions & strategies	
Rachel Lord	Important	FY30 through FY35			There is a conceptual plan for what is needed at what scale, and options for how/where and funding options. Possibly a fund set up to start accruing some capital.	Very Important	Now through FY27		Ensuring Title 21 is strongly addressing stormwater concerns. Clearly identifying what other policies/documents/code is implicated, and identifying either in-house capacity or contractor needs + clear deadlines and products for completion and implementation.	Very Important	Now through FY27		Update to incorporate new things learned in regards to specification manual, etc. Present Council with whatever clear needs are to Get This Done asap.

Town Center Planning & History Review

Traffic Calming

	Ranking	Timeline	Updates	Concrete Steps	Ranking	Timeline	Updates	Concrete Steps
Shelly Erickson	Very Important	FY28 through FY29	Many moving parts we are still waiting on before we can actually start developemnt	Start designing access into town square to the City lots.	Important	FY28 through FY29	There are 2 scenarios the first being already constructed roads vs new roads being built. New roads being built - staff is rewriting the specs for the road now which is a big improvement for the future starting this building season. The already underbuilt roads, we will need to find good solutions and work our way from the critical areas to the least critical based on safety for all types of traffic.	ADA crossings, neighborhood bike/crosswalk markings and road width with appropriate shoulder widths
Donna Aderhold	Important	FY28 through FY29			Very Important	FY28 through FY29		
Caroline Venuti	Somewhat Important	FY30 through FY35	This really needs an investor to get things started. Is this the city? A citizen? Another business that owns land in that area? How can community development lead this to be success? The public needs to see the financial benefits for developing the town center.	When Title 21 update is presented to the Council we will have an opportunity to direct this issue.	Neutral	FY28 through FY29	The Public Works Dept and Police Dept should be on the forefront of this discussion. Partnerships with the State Dept of Transportation is crucial to the state managed roads being safer by reducing speed limits.	
Bradley Parsons	Somewhat Important	FY28 through FY29		Discussion about the 2007 Town Center plan and current community desires.	Very Important	Now through FY27	Draft policy crafted. To be determined if applies only to neighborhood streets or a broader set of roadways.	Staff and Council Champions working group. Staff feedback on feasibility, challenges, and shortcomings of current draft plan.
Storm Hanser	Important	FY28 through FY29			Important	FY28 through FY29		
Jason Davis	Very Important	Now through FY27			Very Important	Now through FY27		
Rachel Lord	Important	FY28 through FY29		See notes re: Title 21 + community center development. Most of "Town Center" is privately owned.	Very Important	Now through FY27		Move forward to Council a traffic calming policy that provides clear guidelines for the Community, Council, and Staff on how to address traffic calming priorities in a finite-resource environment.

	City Employee Morale Program		Election Code Updates		Emergency Preparedness Planning & Training		Harbor Expansion General Investigation		HART Policy Manual Update		HERC Demolition		Homer Volunteer Fire Department Operations		Lease Policies and Procedures		Spit Erosion		Title 21 Rewrite	
	Ranking	Timeline	Ranking	Timeline	Ranking	Timeline	Ranking	Timeline	Ranking	Timeline	Ranking	Timeline	Ranking	Timeline	Ranking	Timeline	Ranking	Timeline	Ranking	Timeline
Shelly Erickson	Neutral	Now through FY27	Somewhat Important	Now through FY27	Very Important	Now through FY27	Somewhat Important	FY27 through FY28	Important	FY27 through FY28	Somewhat Important	FY27 through FY28	Somewhat Important	Now through FY27	Somewhat Important	Now through FY27	Important	Now through FY27	Important	Now through FY27
Donna Aderhold	Very Important	Now through FY27	Very Important	Now through FY27	Very Important	Now through FY27	Very Important	Now through FY27	Important	Now through FY27	Important	Now through FY27	Important	Now through FY27	Important	Now through FY27	Very Important	Now through FY27	Important	Now through FY27
Caroline Venuti	Very Important	FY27 through FY28	Very Important	Now through FY27	Very Important	Now through FY27	Important	FY27 through FY28	Important	FY27 through FY28	Very Important	FY27 through FY28	Very Important	Now through FY27	Very Important	Now through FY27	Very Important	Now through FY27	Very Important	Now through FY27
Storm Hansen Bradley Parsons	Very Important	FY27 through FY28	Important	Now through FY27	Somewhat Important	FY27 through FY28	Important	FY29 through FY35	Important	Now through FY27	Somewhat Important	FY27 through FY28	Somewhat Important	FY27 through FY28	Somewhat Important	Now through FY27	Important	FY27 through FY28	Important	Now through FY27
Storm Hansen	Very Important	Now through FY27	Important	Now through FY27	Very Important	Now through FY27	Very Important	FY27 through FY28	Important	FY27 through FY28	Important	FY27 through FY28	Very Important	Now through FY27	Important	Now through FY27	Very Important	Now through FY27	Important	FY27 through FY28
Jason Davis	Neutral	FY29 through FY35	Important	Now through FY27	Neutral	FY29 through FY35	Somewhat Important	FY27 through FY28	Important	Now through FY27	Somewhat Important	FY27 through FY28	Somewhat Important	FY27 through FY28	Somewhat Important	FY27 through FY28	Important	FY27 through FY28	Very Important	Now through FY27
Rachel Lord	Very Important	Now through FY27	Very Important	Now through FY27	Very Important	FY27 through FY28	Very Important	FY27 through FY28	Very Important	Now through FY27	Important	FY29 through FY35	Somewhat Important	Now through FY27	Somewhat Important	FY27 through FY28	Very Important	FY29 through FY35	Very Important	Now through FY27

	Building Safety & Code Enforcement - is this still on the list given that funding for the project is not in place?	Public-Private Partnerships - For this to stay on the list, please identify concrete steps for consideration by Council to pursue
Shelly Erickson	I think that inspections are being done by the banks etc., those inspections could be required by the City (copy) so not have added expense for the builder.	I am happy to work on this and come back with ideas. I think for buy in on the rec center this will be an important part of the process. I would like to see user groups help fund raise for certain parts of the equipment, rooms etc.. I also believe there would be people willing to donate their services etc to make it happen depending on what sport (skate park). I would like to see how other communities have handled this. Getting an account for donations was the first step.
Donna Aderhold	Sigh, I believe this is important but we can't do everything and we have no funding; can we leave it on the list at the bottom so it doesn't get completely lost?	Remove this from the list. This is not a specific project, it is an opportunity for certain projects and is always an option to consider.
Caroline Venuti	This is still important. It is time for the city to adopt the building codes. The problem is that this would involve a building dept. which works under the umbrella of the planning dept.	Liability is always a risk when there is a partnership with public volunteers.
Bradley Parsons	Be ready to act on this if a funding source becomes feasible.	Current example: Community efforts focused on youth while Rec and Library are also pursuing youth opportunities. There is a lot of community energy focused on youth and teens, with some entities pursuing significant grant funding and concrete plans moving forward. PARCAC and LAB have also expressed interest in increasing youth opportunities and spaces. This seems like a potential confluence where a public-private partnership could be beneficial.
Storm Hanser		
Jason Davis	YES. Funding was to hire inspectors - we don't need that.	Yes
Rachel Lord	This is not a high priority for me.	I'm not clear on what this means, and in light of the many many things on the list I would remove this as a priority "project".