



# Agenda

## Library Advisory Board Regular Meeting

Tuesday, August 19, 2025 at 5:30 PM

City Hall Cowles Council Chambers In-Person & Via Zoom Webinar

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### Homer City Hall

491 E. Pioneer Avenue  
Homer, Alaska 99603  
[www.cityofhomer-ak.gov](http://www.cityofhomer-ak.gov)

### Zoom Webinar ID: 991 8847 0047 Password: 125016

<https://cityofhomer.zoom.us>  
Dial: 346-248-7799 or 669-900-6833;  
(Toll Free) 888-788-0099 or 877-853-5247

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### CALL TO ORDER, 5:30 P.M.

### AGENDA APPROVAL

### PUBLIC COMMENT ON MATTERS ALREADY ON THE AGENDA (3 minute time limit)

### RECONSIDERATION

### APPROVAL OF MINUTES

### VISITORS/PRESENTATIONS

- [A.](#) Jenny Carroll, Special Projects & Communications Coordinator

### STAFF & COUNCIL REPORT/COMMITTEE REPORTS

- A. Designate LAB Member to Report to Council
- [B.](#) Library Director's Report
  - May, June and July 2025
  - Stats for 2024
  - Stats for 2025
- [C.](#) Fundraising Report
- D. Legislative Report

### PUBLIC HEARING

### PENDING BUSINESS

- [A.](#) Election of LAB Officers

Memorandum LAB-25-001 from Deputy City Clerk as backup

### NEW BUSINESS

A. Policy on Library Cards with Overdue Materials

Memorandum LAB-25-002 from Library Director as backup

B. United for Libraries Virtual Conference

Memorandum LAB-25-003 from Library Director as backup

C. Annual Giving Program

Memorandum LAB-25-004 from Library Director as backup

D. Anniversary Celebrations

E. Volunteer-Appreciation Lunch

Memorandum LAB-25-005 from Library Director as backup

**INFORMATIONAL MATERIALS**

A. List of Library Supporters, 1938-2024

B. Resolution 25-074: Thanking Library Supporters

C. City Manager's Report for August 11, 2025

D. 2025 LAB Calendar

**COMMENTS OF THE AUDIENCE** (3 minute time limit)

**COMMENTS OF THE CITY STAFF**

**COMMENTS OF THE MAYOR/COUNCIL**

**COMMENTS OF THE BOARD**

**ADJOURNMENT**

Next Regular Meeting is **Tuesday, September 16, 2025 at 5:30 p.m.** All meetings scheduled to be held in the City Hall Cowles Council Chambers located at 491 E. Pioneer Avenue, Homer, Alaska and via Zoom Webinar.



# MEMORANDUM

CC-25-xxx

## Review and Recommendations on the Draft 2026-2031 Capital Improvement Plan

**Item Type:** Action Memorandum  
**Prepared For:** City of Homer Library Advisory Board  
**Date:** August 12, 2025  
**From:** Jenny Carroll, Special Projects and Communications Coordinator  
**Through:** Melissa Jacobsen, City Manager

- I. **Issue:** The purpose of this Memorandum is to present the City's draft 2026-31 CIP for review and recommendations by the Library Advisory Board.
- II. **Background:** The CIP is the City's six-year forecast that identifies and describes priorities for capital improvements. Capital projects are major, nonrecurring budget items (with a lower cost limit of \$50,000 for City projects) that result in a fixed asset with an anticipated life of at least three years.

The CIP contains written descriptions of City prioritized projects and is submitted to our State Legislators, and, if eligible, to our Federal Legislators and appropriate agencies so they have the information necessary to make funding decisions. The CIP also positions capital projects for potential grant funding and for consideration in the City's biennial budget process.

Projects in the CIP are organized in four sections:

- 1) Legislative Priority Projects are a short list of high-priority City of Homer projects which are selected by City Council for promotion to State representatives for capital funding assistance, as well as for priority consideration for Federal appropriations process.
- 2) Mid-range projects which may be initiated within the next six years;
- 3) Long range projects; and
- 4) A section for State and local non-profit projects that benefit the Homer community.

New projects being proposed for inclusion in the FY27 CIP are in a separate document, appended to the draft CIP. They require City Council approval before they are added to the CIP.

Creation of the draft CIP is an iterative process; it incorporates input from City staff, Commissions, Boards and the public throughout the summer months before the CIP goes to the City Council for a worksession September 8, 2025. This is the Library Advisory Board's opportunity to provide input.

### III. Action Items:

- **Review the draft 2026-2031 CIP in your packet.** The draft CIP is a work in progress. Substantive updates and/or recommended changes from last year's CIP (to date) are indicated in red font.
- **Discuss and provide input on specific changes or updates you would recommend for current or new projects to Library Advisory Board staff liaison Dave Berry.** Any new project to be recommended for the CIP should be developed with assistance from the Public Works Department and/or relevant department.
- **Be prepared to take the following actions at your August 19, 2025 meeting:**
  - 1) Pass a motion naming **three projects** the Board recommends to City Council for inclusion in the Legislative Priority section, and prioritize them #1, #2, and #3.
    - Any **City** project in the CIP is eligible.
    - As a reminder, projects selected by Council as Legislative Priorities receive priority consideration for Federal appropriation requests. The City may submit up to five projects, provided each meets the specific eligibility criteria established by federal appropriations committees. To qualify for Federal appropriations, projects must also demonstrate broad public impact, include at least conceptual designs with an established budget, and show that the City and potentially the State have already invested in or committed matching funds to support the project. Legislative Priority projects are also prioritized for submission to our State legislators to be considered for State capital funding through Designated Legislative Grants. However, due to ongoing State budget constraints, minimal discretionary capital funding is expected in the FY27 State budget.

- 2) Additionally, the Board may choose to pass motion(s) that:
- Support or oppose projects proposed to be added to the CIP.
    - New proposed projects are included in a separate document included at the end of the draft CIP in your packet.
    - The Special Projects Coordinator recommends returning the Homer All Ages & Abilities Pedestrian Pathway to the CIP for the reason listed in the CIP.
  - Support or oppose projects proposed to be removed from the CIP.
    - Public Works Director Kort recommended removing the Slope Stability & Erosion Mitigation Program from the CIP for the reasons outlined in a July 21 memo attached. There has public comment from Jan Keiser, former public works director, also attached. After reviewing the Public Works Director memo and taking public comment, the Planning Commission supported removing the Slope Stability and Erosion Mitigation Program from the CIP, but asked for (1) a stand-alone Kachemak Sponge Project to see the current land acquisition project through to completion, which is funded by a NOAA grant and (2) an overall Baycrest Stormwater Management project, perhaps a State project. The Public Works Director is presently working on those project description drafts.
      - If the LAB would like to support these changes, you could make a motion to support the Planning Commission recommendations on the green infrastructure projects.
      - Two projects (Bayview Park Restoration, Phase 2 and Homer Public Library Sliding Security Gate) will be removed because they have been funded. A third project, the A-Frame Water Transmission Line Replacement, has been awarded funds and will be moved to the funded section should City Council approve the funds.
  - Recommend a new project for inclusion in the CIP, accompanied by a project description.

I will share your recommendations with City Council at their September 8 CIP worksession. The CIP will remain a draft document City Council formally adopts the CIP via Resolution scheduled for their September 22, 2025 regular meeting.

## MEMORANDUM

To: Homer Planning Commission  
From: Janette Keiser, PE  
Date: August 4, 2025  
Re: Homer Proposed CIP – Slope Stability and Erosion Mitigation Program

Public Works Director Dan Kort is recommending removal of the project entitled “*Slope Stability and Erosion Mitigation Program*” from the City of Homer’s Capital Improvement Plan – 2026- 2031. My first reaction was to bristle at this, but then, I read Director Kort’s analysis. I found that I could not disagree with his reasoning. The purpose of this Memorandum is to provide additional context for the projects listed in the subject program because it could affect future decisions that come before this body.

The Slope Stability and Erosion Mitigation Program included four separate projects that would support storm water management and in the case of two of the projects, slope stability and erosion. Director Kort exercised due diligence in exploring each of the proposed projects and in each case, came to an impasse, which caused him to conclude the projects were unfeasible at this time. I agree with his conclusions.

**1. Kachemak Sponge.** This project involved conveying storm water from East End Road, Kachemak Drive and some adjacent properties into the wetlands south of the Homer Boatyard. Natural vegetation and bacteria in the wetlands would treat the water, mitigating silt and even hydrocarbons. The water would be absorbed in the natural peat and wetlands, like a sponge, slowly releasing it. This slow release would reduce water pressure and thus, erosion in various areas. Our strategy was to buy land to serve as the sponge and install storm water works to direct as much water into the sponge as possible. The Kachemak Bay National Estuarine Research Reserve (“KBNERR”) successfully sought grant funding to buy some of the land. It is my understanding that these transactions are still on-going, and they should be encouraged.

We always knew the cost of the storm water works would be expensive and funding would be hard to come by. I figured the most promising funding source would be the Alaska State Revolving Loan Fund, which does fund stormwater works. Both the ADEC and NOAA were excited about this project, seeing it as a model for cold weather nature-based storm water management. Sadly, the current design is cost prohibitive at this time and hoping for federal/state funding is a fantasy. But, if all we did was buy the land, it would be helpful for the environment. Director Kort said he would not object to keeping the project on the books, if it would facilitate the land purchase or set the stage for future funding. I recommend we do this by refreshing the project’s narrative and including it in the CIP.

**2. Beluga Lake Property.** Director Kort's correct. I did want to buy the big lot adjacent to Ben Walters Park, to protect the wetlands from development by adding it to the park. At that time, funding was available from various sources for ideas like this. The lakeside portion of this property is one of the last large pieces of undeveloped, privately-owned wetlands in the commercial core, which makes it potentially valuable for stormwater management in the City's big picture. Sadly, the price for the whole lot was prohibitively expensive. However, just before I left the City, I had some conversation with the owner, through local relator, Angie Newby, about him donating the wetland portion of his lot to the City. This was before Director Kort's time, but I recall discussing the idea with Julie Engebretsen. It's a wise investment to maintain wetlands as buffers for flooding triggered by storm water and other drainage. This project does not need to be in the CIP.

**3. Baycrest Project.** This project was inspired by then Mayor Castner to relieve a drainage problem in the Baycrest Subdivision. Storm water from the north side of the Sterling Highway is crossing the highway in a DOT-owned culvert and making its way through the east side of the Baycrest Subdivision, causing erosion and slope stability problems for various property owners. The City Council appropriated funding to explore a storm drain solution and we tried our best to engineer something that would work. We found there was no easy answer; each of the solutions we developed created worse conditions someplace else downstream. The only solution that did not do this was the one that captured storm water before it crossed the Sterling Highway and conveyed it all the way to Bidarki Creek where it could be dropped into a storm water manhole. That is the idea of the Baycrest Project. We thought the hydropower idea would be an added bonus, but we admittedly did not explore it thoroughly.

The whole project was very expensive and involved working in the AK DOT ROW, which would be problematic for a variety of reasons. We did not pursue it beyond the very conceptual phase. The fact is that while City-residents suffer the symptoms, the symptoms are caused by an AK DOT problem. Recognizing this, at its last meeting, the City Council passed a resolution directed at the AK DOT, asking that the AK DOT address this drainage issue as part of the upcoming Sterling Highway project. If the DOT does this, this problem will be alleviated. I have no confidence that they will, but that is a political game. I concur with Director Kort that the City should not expend any more of its resources to address this and it does not need to be in the CIP.

**4. Bunnell Ave/Beluga Slough storm drain.** This project was conceived because one day, I observed muddy water flowing in the ditch off the end of Bunnell Avenue. When I traced it back, I found it came from the Main Street Storm drain system, which the

Public Works crew had been flushing. I did not like the idea of this dirty water carrying silt and who knew what else, into the wetlands. The idea was to install a concrete stormwater intake structure at the end of Bunnell Avenue that would allow silt to settle out. Geoff Coble developed a design, and the City Council authorized us to purchase the component parts. The idea was to install the components using the Public Works crew, which they were more than capable of doing.

The green infrastructure element is the restoration of the wetlands. My dream was that someday, the gravel breakwater would be replaced with an elevated walkway thereby allowing water to flow freely and restore the wetlands. The Forest Service strongly supported this idea. I would like to see the City develop a green infrastructure project that makes sense for this area to restore the wetland and put it in the CIP at a later date.



## EVERYTHING YOU ALWAYS WANTED TO KNOW ABOUT THE CITY OF HOMER CAPITAL IMPROVEMENT PLAN

### **Q: What is a CIP?**

**A:** The CIP (or Capital Improvement Plan) identifies capital projects that are community priorities. The plan includes a description of proposed capital improvement projects ranked by priority, their benefits to the community, an estimate of project costs and progress to date (money raised, plans drawn up, etc.). An estimated timeline for completion can also be included. The CIP is a working document and is reviewed and updated annually to reflect changing community needs, City Council priorities and funding opportunities.

There are several reasons to maintain a CIP.

1) It helps focus attention on community needs; 2) It helps leverage funding if the project has been identified as a community priority in the CIP; and 3) to highlight community priorities for our state/federal legislative representatives.

**NOTE:** The Capital Improvement Plan is not a funding request. From the standpoint of a non-profit organization, it is a mechanism to raise awareness of a needed project and increase chances of funding from various sources, including State legislative capital funding. Nominating a project for inclusion in the CIP is **not** a request for City funding.

### **Q: What is a capital project?**

**A:** Capital projects are the acquisition and/or development of a major, non-recurring asset such as land, buildings, public road/utility infrastructure and equipment with a useful life of at least three years. Designing and building a new library is a capital project. Planning and implementing an after-school reading program is not a capital project. Most of the projects in the City of Homer CIP are City projects, but some are community projects spearheaded by non-profit organizations and state or federal agencies (e.g., Alaska DOT&PF). City of Homer CIP projects must have an estimated cost of at least \$50,000. Those from non-profit organizations must have an estimated cost of at least \$25,000.

### **Q: Is the CIP a “wish list?”**

**A:** Though projects can stay a long time on the CIP, it is not a wish list. Funding sources are not always readily available, and aligning City funds, partners and other funders for large capital projects takes time. The CIP is segregated into sections, City of Homer legislative priority projects, mid-range projects (that may be undertaken in the next six years) and long range projects. This allows the CIP to be a forward thinking plan for City projects.

### **Q: What is the process for developing the Capital Improvement Plan?**

**A:** CIP development is a multi-step process that starts around May of each year and ends in September.

Step 1 involves the City’s Special Projects & Communications Coordinator developing a CIP update schedule that will be approved by the City Council in May of each year.

Step 2 is to publicize the CIP process and invite project nominations from community organizations.

Step 3 is to send a copy of the current CIP to all the City department heads and the City Manager and ask for recommendations for new projects, projects that should be deleted, and updates to existing projects.

Step 4 is to make sure that all the City advisory bodies have a chance to weigh in. They are given the opportunity to select their top Legislative priority projects. Their recommendations are passed on to the City Council. Commissions can also suggest new projects, changes to existing projects, or any other recommendations related to the CIP. Public comment on projects under consideration is welcome. Throughout this time, City staff will continuously update the draft CIP. The CIP will be labeled *DRAFT* until it is approved by City Council.

Step 5 The City Council will hold a work session to discuss the CIP and will they take public comment as advertised at regular City Council meetings. Members of the public are encouraged to attend and testify. The City Council will view the CIP as a whole and will also work to identify legislative priorities (a subset of the CIP) for special attention during the coming year.

Step 6 is to finalize the CIP as per City Council approval, and make digital and bound copies. These should be ready to post on the website and for distribution in October.

**Q: What are “legislative priorities”?**

**A:** Legislative priorities are a special subset of the CIP. The full CIP might contain 50 projects that have gone through the public hearing process and are approved by the City Council. From those 50, City Council selects a “short list” of projects for the City to highlight during the upcoming legislative session. It is City policy that only City of Homer projects are promoted to the Legislative Priority list (e.g., for roads, harbor improvements, water and sewer upgrades, etc.)

Staff, lobbyists and City Council promote these projects to State and Federal legislators, Commissioners, etc. Five of the legislative priority projects are submitted to our State Legislators for prioritization among all projects submitted from our District for funding through the State’s Capital budget.

Members of the Alaska congressional delegation also invite local governments and other groups to submit Congressionally Designated Spending requests (or Appropriation requests) each year. Typically 4-5 Legislative Priority projects that align with Federal CDS priorities and guidelines will be forwarded to our Federal legislators for consideration for CDS funding.

**Q: Does the City seek grant funding for CIP projects also?**

**A:** Yes. The City applies for grants to fund capital projects; grant programs almost always require projects be identified in a CIP or other major Plan and that the City provides local matching funds.



September XX, 2025

To The Honorable Mayor and Homer City Council:

I am pleased to present the City of Homer 2026 through 2031 Capital Improvement Plan. The CIP provides information on capital projects identified as priorities for the Homer community. Descriptions of City projects include cost and schedule information and a designation of Legislative Priority projects for FY2027. Projects to be undertaken by the State of Alaska and other non-City organizations are included in the CIP in separate sections. An overview of the financial assumptions can be found in the Appendix.

The projects included in the City of Homer's 2026-2031 CIP were compiled with input from the public, area-wide agencies, and City staff, as well as various advisory commissions serving the City of Homer.

The City updates the CIP annually to ensure the long-range capital improvement planning stays current, as well as to determine annual legislative priorities and assist with budget development. Your assistance in the effort is much appreciated.

Sincerely,

Melissa Jacobsen  
City Manager



# Table of Contents

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Letter from City Manager . . . . . i

Table of Contents . . . . . ii

Funded Projects from 2025-2030 Capital Improvement Plan . . . . .iv

Introduction: The Capital Improvement Program . . . . . v

Integration of the CIP with Comprehensive Plan Goals. . . . .vi

**PART 1 LEGISLATIVE REQUEST FY2025 . . . . .1**

    Homer Harbor Expansion . . . . . 2

    Multi-Use Community Center . . . . . 3

    Homer Harbor Critical Float System Replacements: Systems 1 & 4 . . . . . 4

    Slope Stability & Erosion Mitigation Program . . . . . 5

    City Hall ADA Accessibility Project . . . . . 6

    Karen Hornaday Park Improvements . . . . . 7

    Homer Spit Coastal Erosion Mitigation . . . . . 8

    A-Frame Water Transmission Line. . . . . 9

    New Public Works Facility . . . . .10

**PART 2 MID-RANGE PROJECTS. . . . . 11**

ADA Transition Projects . . . . .12

    Nick Dudiak Fishing Lagoon Accessible Ramp & Fishing Platform . . . . .13

    Removing Parking & Pavement Accessibility Barriers at City Facilities. . . . .14

Parks, Art, Recreation and Culture Projects. . . . .15

    Bayview Park Restoration, Phase 2 . . . . .16

    Jack Gist Park Improvements. . . . .17

    Reber Trail Extension to Soundview Avenue. . . . .18

Port and Harbor . . . . . **19**

    Barge Mooring & Large Vessel Haul Out Repair Facility . . . . .20

    Harbor Ramp 8 Public Restroom . . . . .21

    Homer Harbor Dredging . . . . .22

    Homer Harbor Security Cameras at Ramp 1-5 Access Points . . . . .23

    Homer Spit Campground Renovation . . . . .24

    Ice Plant Upgrade . . . . .25

    Large Vessel Sling Lift, Phase 1 . . . . .26

    Steel Grid Repair/Replacement . . . . .27



## Table of Contents

---

Wood Grid Replacement.....	28
Public Safety.....	<b>29</b>
Fire Hall Expansion, Phase 1.....	30
Fire Department Fleet Management .....	31
Public Works.....	<b>32</b>
Baycrest Overlook Public Restroom Rebuild .....	33
Comprehensive Drainage Management Plan.....	34
Engineering Study for Homer Public Library Remodel .....	35
Homer All Ages & Abilities Pathway.....	36
Heath Street Rehabilitation .....	37
HERC Hazardous Material Clean Up and Revitalization .....	38
Homer Airport Terminal Improvements .....	39
Homer Public Library Siding Replacement .....	40
Homer Waste Water Treatment Plant Improvements .....	41
Parking Lot Drainage Solutions for Homer Public Library.....	42
Water Storage Distribution Improvements, Phase 3 .....	43
Water Treatment Plant Drying Beds .....	44
Wayfinding & Streetscape Plan Implementation .....	45
<b>State Projects.....</b>	<b>46</b>
East Hill Bike Lane.....	47
Kachemak Drive Non-Motorized Pathway.....	48
Main Street Rehabilitation .....	49
Sterling Highway Milepost 172: Drainage Improvements .....	50
Traffic Control at the Corner of Sterling Highway & Soundview Avenue .....	51
West Hill Bike Lane.....	52
<b>Projects Submitted by Other Organizations .....</b>	<b>53</b>
Homer Hockey Association:	
Kevin Bell Arena Parking Lot Lighting & Flooring Replacement .....	54
Homer Senior Citizens: Alzheimer’s Unit .....	55
Homer Trails Alliance: Diamond Creek Recreation Area Trails.....	56
Kachemak Nordic Ski Club: Rogers Loop Trailhead Storage Shed.....	57
Kachemak Shellfish Growers Association: CHUMPSY & Otter Predation Assistance .....	58



## Table of Contents

---

Kachemak Ski Club: Homer Rope Tow Access & Equipment Upgrades .....	59
Pratt Museum: Roof System Replacement Project .....	60
South Peninsula Hospital: Childcare Facility for Hospital Employees .....	61
South Peninsula Hospital: Expansion of Medical Services .....	62
<b>PART 3 LONG-RANGE PROJECTS .....</b>	<b>63</b>
Local Roads .....	64
Parks and Recreation .....	65
Port & Harbor .....	66
Utilities .....	67
State Projects .....	68
<b>APPENDICES .....</b>	<b>69</b>
CIP Development Schedule .....	70
Resolution 24-100 .....	71
City of Homer Financing Assumptions.....	72

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## Funded Projects from the 2025-2030 Capital Improvement Plan

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The City of Homer is pleased to report that funding for the following projects has been secured:

- Bayview Park Restoration, Phase 2 will be completed in-house with \$20,000 City of Homer funds.
- Homer Public Library Sliding Security Gate - \$30,000 appropriated in the City’s FY2026 Capital Budget.



## **Introduction to the Capital Improvement Program**

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A capital improvement plan (CIP) is a long-term guide for capital project expenditures. A capital expenditure is a major, nonrecurring budget item that results in a fixed asset with an anticipated life of at least three years.

A carefully prepared capital improvement plan has many uses. It can assist a community to:

- Anticipate community needs in advance, before needs become critical.
- Rank capital improvement needs in order to ensure the most important projects are given consideration for funding before less critical projects.
- Provide a written description and justification for projects submitted for State funding so the legislature, governor and appropriate agencies have the information necessary to make decisions about funding capital projects.
- Provide the basis for funding capital projects as part of the biennial budget process.
- Understand the impact of new capital projects on maintenance and operating costs so expenses are budgeted in advance to help avoid projects that the community cannot afford.

The City of Homer CIP contains a list of capital projects the community envisions for the future, identifies ways projects will benefit the community, highlights Legislative priority projects and presents a general target construction schedule. Projects proposed by non-profit organizations and other non-City groups may be included in the CIP with City Council approval, however, such inclusion does not indicate that the City intends to provide funding for the project. Projects eligible for inclusion in the City of Homer CIP have a lower cost limit of \$50,000 for City projects and \$25,000 for those proposed by non-profit organizations.

The number of years over which capital projects are scheduled is called the capital programming period. The City of Homer's capital programming period coincides with the State's, which is a six year period. The six-year plan is updated annually in accordance with a planning schedule approved by City Council at the onset of the CIP process. A copy of the City of Homer CIP schedule appears in the appendix of this document.

Though the CIP is a product of the City Council, administration provides important technical support and ideas with suggestions from the public incorporated through the entire process. The City of Homer solicits input from City advisory bodies, advertises for public input during the CIP public hearings, and invites the public to participate throughout the entire planning process, including the nomination and adoption stages of the process.

Determining project priorities: City of Homer CIP projects are assigned a priority level of 1, 2, or 3, with 1 being the highest priority. To determine priority, City Council considers such questions as:

- Will the project correct a problem that poses a clear danger to human health and safety?
- Is the project specifically recommended in other City of Homer long-range plans?
- Will the project significantly enhance City revenues or prevent significant financial loss?
- Is the project widely supported within the community?
- Is the project strongly supported by one or more City advisory bodies?
- Has the project already been partially funded?
- Is it likely that the project will be funded only if it is identified as being of highest priority?
- Has the project been in the CIP for a long time?

Once the overall CIP list is finalized, the City Council names a subset of projects that will be the focus of efforts to obtain state and/or federal funding in the coming year. The overall CIP and the legislative priority list are approved by resolution.



## **Integration of the CIP With Comprehensive Plan Goals**

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**This page will be updated after adoption of the new Comprehensive Plan.**

Each project listed in the CIP document has been evaluated for consistency with the City's goals as outlined in the Comprehensive Plan. The following goals were taken into account in project evaluation:

Land Use: Guide the amount and location of Homer's growth to increase the supply and diversity of housing, protect important environmental resources and community character, reduce sprawl by encouraging infill, make efficient use of infrastructure, support a healthy local economy, and help reduce global impacts including limiting greenhouse gas emissions.

Transportation: Address future transportation needs while considering land use, economics and aesthetics, and increasing community connectivity for vehicles, pedestrians and cyclists.

Public Service & Facilities: Provide public services and facilities that meet current needs while planning for the future. Develop strategies to work with community partners that provide beneficial community services outside of the scope of City government.

Parks, Recreation & Culture: Encourage a wide range of health-promoting recreation services and facilities, provide ready access to open space, parks, and recreation, and take pride in supporting the arts.

Economic Vitality: Promote strength and continued growth of Homer's economic industries including marine trades, commercial fishing, tourism, education, arts, and culture. Support development of a variety of well-defined commercial/business districts for a range of commercial purposes. Preserve quality of life while supporting the creation of more year-round living wage jobs.

Energy: Promote energy conservation, wise use of environmental resources, and development of renewable energy through the actions of local government as well as the private sector.

Homer Spit: Manage the land and other resources of the Spit to accommodate its natural processes, while allowing fishing, tourism, other marine-related development, and open space/recreational uses.

Town Center: Create a community focal point to provide for business development, instill a greater sense of pride in the downtown area, enhance mobility for all forms of transportation, and contribute to a higher quality of life.



City of Homer Capital Improvement Plan • 2026 – 2031

List will be updated according to City Council final selections and

## **Legislative Request FY2027**

after their adoption of the CIP in September 2025.

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### **City of Homer FY2027 State & Federal Legislative Priorities approved by Homer City Council Resolution 25-XXX**

1. Homer Harbor Expansion
2. Multi-Use Community Center
3. Homer Harbor Critical Float System Replacement:  
Float Systems 4 & 1
4. Slope Stability & Erosion Mitigation Program
5. City Hall ADA Accessibility Project
6. Karen Hornaday Park Improvements
7. Homer Spit Coastal Erosion Mitigation
8. A-Frame Water Transmission Line Replacement
9. New Public Works Building

**FY 2027 - DRAFT Document**



# 1. Homer Harbor Expansion

**Project Description & Benefit:** This project proposes to expand Homer Harbor by constructing a new harbor basin for large vessels to the north of Homer’s existing Port and Harbor. The expanded harbor will correct navigational safety hazards posed by overcrowding in Homer’s current small boat harbor, meet moorage demands of the marine transportation sector on which 130 non-road connected Alaskan communities, and regional industries, the Port of Alaska and internationally significant commercial fisheries depend. Its design could have the potential to advance national security interests and be a backup port for marine transportation and cargo handling which is critical for Alaska’s resilience and recovery in the event a major disaster disables the Port of Alaska. Centrally located in the Gulf of Alaska, Homer’s Port is the region’s only ice-free gateway to Cook Inlet, the port of refuge for large vessels transiting the Gulf of Alaska, Cook Inlet, and Kennedy Entrance.

Currently, large vessels are moored at System 4 and System 5 transient floats in Homer’s Small Boat Harbor. Due to shortage of moorage space, large vessels are rafted two or three or more abreast constricting passage lanes, creating navigational hazards and overstressing the harbor float system.

- The new facility fills unmet moorage, maintenance and repair needs which currently send Alaska’s marine industrial, cargo and commercial fishing fleet to ports in the Lower 48 due to their overall size, draft, and simply lack of moorage space. Data show that 63% of Alaska homeported vessels spent the months of August through December 2022 in non-Alaska ports in the lower 48. This comes with significant operating costs for Alaska’s marine industrial fleet. Port expansion will capture economic activity that Alaska loses annually; it will also sustain and create good, living wage Alaskan jobs through the marine trades.
- The project will also help meet long-term Federal goals, including the US Coast Guard’s mooring needs for Search & Rescue and Arctic Security missions, tranquil moorage for the USCG Aspen, turn-around moorage for the new fast response cutters and other assets deployed for Arctic security. It also supports national objectives of seafood competitiveness, energy independence, and given its proximity to Nikiski, the Alaska LNG project.

**Plans & Progress:** In 2019, the City of Homer and USACE completed a preliminary feasibility study utilizing a Section 22 Planning Assistance to States grant. Positive results led the USACE to initiate work on a new 3-year General Investigation (GI) in March 2023. The GI is anticipated to reach a tentatively selected plan in June 2025, a draft feasibility report for public comment in September 2025 and conclude with a Chief’s Report and recommendation early in 2027. If recommended, Phase 2, Project Engineering and Design (PED), would commence in FY28. Costs for the PED phase are shared 90% Federal, 10% Local Sponsors. Securing state and local match funding is critical for leveraging Federal funds.

Phase I: GI Study: \$4,154,093.00 (funding complete)

Phase II: Project Engineering & Design: \$6,000,000

FY26 State Request for Phase 2: \$ 300,000

FY26 Federal Request for Phase 2: \$5,400,000

City of Homer Match: \$ 300,000

Funding Secured	Federal Share	City Share	State Match
	\$ 2,077,047	\$1,038,524	\$1,038,523
FY23-24 Confirmed	\$ 1,249,999	\$1,038,524	\$ 750,000
FY25	\$ 827,048	-	\$ 288,523



Port expansion adds a new basin with its own entrance adjacent to the existing Small Boat Harbor to relieve large vessel congestion in the small boat harbor, shown below.



FY 2027 - DRAFT Document



## 2. Multi-Use Community Recreation Center

FY 2027 - DRAFT Document

**Project Description & Benefit:** This project secures land, designs and constructs a multi-use community center to meet Southern Kenai Peninsula community needs, while contributing to the overall economic development and quality of life of Homer’s residents, businesses and visitors. This project is the first phase in designing and constructing a multi-use community center to adequately serve the social, recreation, cultural, and educational needs of the Homer community. The community has long prioritized the need for indoor municipal recreational and community space, especially considering the ongoing challenges of operating in the local schools and the city’s aging and defunct HERC facility. A 2015 City of Homer Parks, Art, Recreation and Culture (PARC) Needs Assessment validated this perceived need; a 2022 follow up assessment showed increased public demand for recreation space, reflecting the community’s high priority on access to public recreation and educational spaces. Public input describes the community center as a comprehensive multi-generational facility that offers something for people of all ages and identified a general-purpose gymnasium, multi-purpose space for instructional programs, safe walking/running, dedicated space for youth and possible emergency shelter as priority features. Preliminary data and feedback from the 2024 Comprehensive Plan rewrite shows continued strong community support for an indoor recreation facility.

**Plans & Progress:** In 2018, a City Council appointed Task Force completed several months of study and recommended building a new community facility, rather than trying to rehabilitate the HERC facility. The retrofits needed to bring the building into modern code compliance could exceed the cost of new construction. In September 2021, the City expended \$49,964 to update the recreation needs analysis, engage the public and produce concept designs and construction cost estimates for different options for a new multi-use recreation center on the HERC campus.

A 2023 hazmat report of the HERC campus, which had been the preferred site, determined this location will not be possible in the near term due high cost of mitigation. In 2024, the City Council appropriated a total of \$1,300,000 towards the project. **In 2025, a working group, including two Council Champions, reviewed and identified potential locations for a community center, preferably centrally located, but no location has been finalized.** While no facility design or footprint has been developed to date, these are significant steps to move the initiative forward. Subsequent steps will include finalizing scope and design, cost estimates and completing a feasibility study for ongoing operations and maintenance.

**Estimated Total Project Cost:** \$16,050,000

- FY25 Phase 1: Land Purchase \$ 700,000
- FY26 Phase 2: Final Design & Feasibility Study \$350,000
- FY27 Phase 3: Construction \$15,000,000

**FY26 State Request:**

Phase 1 & 2 \$ 400,000

**FY26 Federal Request:**

Phase 3 \$14,350,000

City of Homer Match: \$ 1,300,000

<b>Funding Secured</b>	FY24/25
City of Homer funds	\$ 400,000
Gas Line Fund	\$ 900,000



The City of Unalaska’s Community Center is an example of a centrally located, widely used recreation facility by both residents and visitors.



### 3. Homer Harbor Critical Float System Replacement: Float Systems 4 & 1

FY 2027 - DRAFT Document

**Project Description & Benefit:** The project replaces Systems 1 and 4 and their adjoining gangways in Homer Harbor. These float systems were constructed by the State of Alaska in 1964 for the original Homer Harbor and transferred to City ownership in 1999 with extensive deferred maintenance. Despite having completed major upgrades to harbor assets in the past ten years and increased maintenance expenditures, the City has been unable to keep pace with infrastructure deterioration.

Systems 1 and 4 range in age from 37 to 60 years old, are in serious to critical condition, do not meet current design or safety standards and will soon face load restrictions or decommissioning. Demand for moorage and regional freight movement has increased such that the harbor already cannot meet demand. Together, these float systems moor 503 of the 920 vessels the Harbor accommodates and they offer 4,100 linear feet of transient moorage for vessels up to 75 feet long. Decommissioning will displace vessels and create hardship for regional transportation networks that depend on safe and efficient operations at the Harbor, including the Seldovia Fast Ferry Kachemak Explorer for passenger and freight loading, 130 remote worksites and non-road connected communities throughout southcentral and western Alaska, and the commercial fishing fleet.

Major maintenance (added flotation to the main and stall floats and replacing timber piles and decking) has allowed continued use of these floats. But at over thirty years beyond their engineered life expectancy, the systems exhibit critical loss of structural capacity. A 2022 Harbor Condition Survey rated the systems in serious and critical condition, non-compliant with design, fire protection and safety standards and will soon face load restrictions or decommissioning.

Demand for moorage and regional freight movement has increased such that the harbor already cannot meet system demands. The loss of floats in Systems 1 and 4 will have a ripple effect, slow the entire harbor operations, and contribute to delayed shipments. Closing even one finger on a float, either for additional repairs or permanently, means that affected vessels have to raft, hot-berth, move to transient moorage, or most likely be displaced entirely from the facility. System-wide closure would affect 336 vessels for System 1 and 167 vessels for System 4, over half of the harbor’s stall capacity. Decommissioning an entire system would increase harbor congestion and operational delays related to rafting and tidal draft constraints, cost the harbor and vessel operators time and fuel. A sudden float system failure that causes vessel damage is a life/safety concern and would likely cost a fisherman an entire season, disrupt freight delivery schedules, and block access to critical floats and services.

**Plans & Progress:** R&M Engineers provided a harbor-wide condition report and cost estimate for float replacement in 2023 that identified critical float replacement needs including upgrades to shore power, fire suppression and potable water systems. Alaska Harbors Consulting provided 30% design drawings and a cost estimate in 2024. Phase 1 is design, engineering and permitting to bring the project to construction ready status. **Phase 2 is System 4 construction and Phase 3 is System 1 construction.**

Partial Phase 1 funding has been secured through a 2024 Denali Commission grant. **A \$250,000 FY26 Community Project Funding request by Congressman Begich to the Transportation, Housing and Urban Development Appropriations Subcommittee for the design phase was included in the House Appropriations Bill.** The City is seeking a FY25 Port Infrastructure Development Program grant **for System 4 construction subsidy funds** and proposes to utilize a revenue bond and/or TIFIA loan funds to meet match .

Total Project Cost:	\$60,240,898
Phase 1: Design & Permitting	\$ 2,205,000
FY24 Denali Commission grant:	\$ 1,100,000 (confirmed)
FY26 Federal Request:	\$ 250,000 (pending)

**Phase 2 System 4 Construction: \$16,501,706**



The warped Headwalk Float AAA (above) shows a failure in the structural members below the deck and lack of floatation. Low freeboard results in accelerated corrosion of the submerged pile collar and decaying connections to the float. Decking has rot and hardware connections protrude through it.

Systems 4 and 1 moor 503 vessels, over half the harbor’s capacity.



## 4. Slope Stability & Erosion Mitigation Program

**Project Description & Benefit:** Instability of steep slopes and coastal bluffs present hazards to Homer’s natural and built environment. Their instability is due in large part to the movement of both surface water and ground water. When these waters combine, they saturate the soil, which makes the soil particles “slippery” and creates potential for slumping. The annual freeze-thaw cycle exacerbates erosional loss. An increase of impervious surfaces due to commercial and residential development also contributes to coastal erosion. When storm water quickly exits developed areas, discharge events down gradient result in extreme coastal erosion and loss of beach sediments critical for maintaining coastal stability.

Erosional impacts include homes that have slid down steep slopes, forcing abandonment. Roads have failed, and with them water, sewer, electrical and natural gas distribution line infrastructure, requiring emergency repairs to restore access. This is a problem affecting both the City and the State of Alaska, as multiple state highways have been, and are continuing to be, adversely affected by slope instability – including the Sterling Highway, Homer’s only road connection to the rest of mainland Alaska and Kachemak Drive, a tsunami evacuation route and connector road for commuter, recreational and commercial traffic to Homer’s regionally active Port and Harbor facility on the Homer Spit.

After studying how these waters collectively affect steep slopes and coastline erosion, the City developed innovative mitigation plans for four projects. Together they form the City’s Green Infrastructure Slope Stability & Erosion Mitigation Program. They include (1) Kachemak Sponge Wetland Treatment System, a nature-based infrastructure project that protects private and public properties as well as state-owned Kachemak Drive by acquiring using natural wetlands to collect and treat storm water. The project mitigates flooding and coastal erosion as well as recharges valuable peatlands. (2) Baycrest Storm Drain Conveyance and Treatment System protects the state-owned Sterling Highway and downhill properties by mitigating flooding and coastal erosion. This project features a micro-hydro energy generating unit. (3) Beluga Lake and (4) Beluga Slough Wetland Treatment Systems also use natural wetlands to manage storm water, protecting two state-owned roads, Main Street and Sterling Highway. They also protect the water quality of Beluga Slough and Beluga Lake, important habitat for shorebirds. Together, these projects will protect and recharge valuable peatlands, protect water quality, conserve critical moose and waterfowl habitat and mitigate coastal erosion for the long term.



The Slope Stability Program utilizes nature based and low impact development techniques to mitigate erosional damage and protect water quality.

**Plans & Progress:** The Kachemak Sponge and Beluga Slough systems are Phase 1 and are underway. The City completed preliminary water quality, flow rate and peatland data collection. Design work and initial appraisals of peatlands to be acquired for the Kachemak Sponge project is complete. Federal IIJA funds from a FY23 NOAA grant will assist with peatlands acquisition. The City also secured a FY23-25 Alaska Clean Water Act grant for the Beluga Slough Storm Water Treatment System.

**Project Cost (Phase 1):** \$5,028,791  
 Kachemak Drive Wetland Treatment System: \$4,388,791  
 Beluga Slough & Bishops Beach Stormwater Treatment Systems: \$ 690,000  
 Total Phase 1 Cost: \$5,028,791

Funding Secured	Prior to July '23	FY24/25
COH Data Collect	\$ 180,000	-
Kachemak Sponge		
NOAA IIJA grant	\$1,171,410	-
COH HART Road	-	\$418,000

The Public Works Director recommends removal of the Slope Stability & Erosion Mitigation Program from the CIP. The project covers a wide array of separate project efforts and each project status has changed. A memo from Public Works Director Kort provides a status update and reasons for recommending this project be removed from the CIP. Public comment and recommendation from Planning Commission is also included for backup.

FY 2027 - DRAFT Document



## 5. City Hall ADA Accessibility Project

**Project Description & Benefit:** The Americans with Disabilities Act (ADA) Title II mandates that all State and local governments provide accessible and usable facilities for people with disabilities, embodying the fundamental principles of equal opportunity, integration, and inclusion. However, Homer City Hall—a cornerstone of civic engagement and an Early Voting Site for early and absentee-in-person voting for municipal, borough and State elections—currently falls short of these standards.

This project addresses critical equity and justice concerns by ensuring equal access to civic participation for all citizens, regardless of their physical abilities. By regrading the parking lot cross slope and addressing access barriers at both entrances, this project tackles Priority Level 1 issues identified in the City’s Facilities Transition Plan and reflects the City’s commitment to accessibility.

The urgency of this project is further underscored by a 2024 US Department of Justice letter to the State of Alaska citing ADA compliance violations in various State of Alaska voting locations. The letter specifically noted problems with the steep grade of Homer City Hall’s handicap parking spaces and the absence of an accessible path from public sidewalks to the polling entry doors. By addressing these concerns, this project helps the City and State comply with legal requirements and affirms our shared dedication to equitable voting access.

City Hall back entrance improvements to be completed include:

- regrade parking lot to correct accessible parking spaces and exterior ramp cross slopes that exceed 1:48 ratio;
- design and construct accessible pathway from public sidewalk on Pioneer Avenue to back entrance door;
- install ADA push button, automatic swing door. that complies with ADA opening force ranges. An automatic, push button door is a universal solution for people of all ages and abilities.

Front entrance improvements to be completed include:

- reconfigure ramp cross slope to meet standard;
- replace grate to meet opening requirement;
- reconfigure curb ramp to provide a level, 36” long landing
- alter/replace handrails to meet ramp width requirements.

**Plans & Progress:** In 2022, the City completed the design for a new City Hall front entrance ramp to bring it into ADA compliance. An FY25 Capital Budget adjustment allocated funds to help address ramp reconfiguration. Public Works has developed a conceptual design and cost estimate of back entrance improvements.

The project will proceed in phases, beginning with the first two.

Phase I: Design & Construct Back Ramp/Door	\$ 100,000
Phase II: Parking lot regrade	\$ 400,000
Phase III: Construct front entrance ramp	\$ 200,000
Phase IV: Design & Construct Pathway	\$ 600,000

**Total Project Cost:** \$1,300,000

**Schedule:** Phase I and II: 2026-2027

Phase I & II Project Cost: \$500,000

Ramp and entrance design: \$ 47,400 (COH funds)  
 Construction: \$ 120,600 (COH funds)

**FY26 State Capital Request:** \$ 332,000 (Construction)



The cross slope of the accessible parking spaces at the lower entrance to City Hall exceeds the maximum allowed.

Funding Secured	Prior to July '23	FY24/25
Design ADA City Hall Ramp		
General Fund CARMA	\$14,400	
General Fund		\$23,000

FY 2027 - DRAFT Document



## 6. Karen Hornaday Park Improvements

FY 2027 - DRAFT Document

**Project Description & Benefit:** Karen Hornaday Park is Homer’s largest, most diverse public recreation space. At 40 acres in size, it offers a wide variety of activities, including camping, ballfields, playgrounds and two public pavilions with picnic facilities, barbecue grills and campfire circles. For those looking to relax, the park offers benches to view Kachemak Bay and the surrounding mountains and glaciers, as well as access to a more intimate, natural area along Woodard Creek on the park’s eastern boundary. The park hosts an estimated 92,000 user days each year. This includes Little League participants and spectators, plus general use park visitors and attendees of small gatherings and large events that reserved the park annually, such as reunions, the Scottish Highland Games festival and concerts.

An updated Karen Hornaday Park Master Plan is near final draft stage after park evaluation, community input and first draft review. The site plan will include two high priority park needs to improve safety and provide accessibility: entry road and parking improvements and a public restroom facility. Presently, much of the parking requires crossing the entry road to get to the play area, which can be dangerous for children.

An ADA accessible public restroom facility remains a high priority. The former restroom facility was demolished in 2020 due to safety concerns. The physical structure had deteriorated over the years. Its advanced age combined with high use resulted in worn interior finishes, making cleaning difficult; aged bathroom fixtures and dilapidated stalls made it nearly impossible for City maintenance personnel to provide a safe, sanitary facility. **The City acquired an ADA mobile restroom trailer to address immediate accessibility need, but the need for a sustainable long-term solution remains.**

**Plans & Progress:** Over the years, grant support and significant volunteer efforts have assisted the City in developing Homer’s premier public park. The first step of the current project is to finalize the new Park Master Plan, followed by restroom construction.

Project Cost (Phase 1):       \$1,080,000

Master Plan Update:         \$ 50,000 (Completed)

Water Sewer Utility Extension: \$ 530,000 (Completed)

Restroom Construction:     \$ 500,000

**FY26 State Capital Request: \$500,000**  
(City of Homer Match: \$580,000)



Permanent public restroom facilities and safe, accessible pedestrian access for the many park users are lacking in the park.



Funding Secured	FY24	FY25
Park Master Plan		
COH General CARMA	\$ 50,000	-
Public Restrooms		
COH HAWSP	\$ 10,000	\$150,000
COH GF Balance	\$ 20,000	\$350,000



## 7. Homer Spit Coastal Erosion Mitigation

FY 2027 - DRAFT Document

**Project Description and Benefit:** The City of Homer requests that the Alaska Department of Transportation and Public Facilities (AK DOT&PF) work cooperatively with the Army Corps of Engineers (USACE) and the City of Homer to design, permit and implement a long term erosion mitigation and maintenance plan to mitigate and stabilize erosion conditions on the Homer Spit. This project is needed to protect critical infrastructure on the Homer Spit.

The Homer Spit is a 4.5 mile long glacial spit composed of sands and gravel that offers recreational, commercial, industrial, and residential use. It is a valuable asset to the City of Homer and the State of Alaska due to its economic and recreational opportunities. It is also a unique, coastal feature and a valuable environmental resource with its extensive bird and marine habitat. While typically in equilibrium, the Spit is undergoing a long period of erosion. Changes in storm patterns the past few years with milder summers and fewer strong southeasterly events may be affecting the sediment movement along the spit, allowing greater erosion and less seasonal accretion. The USACE addressed erosion concerns in 1992 with 1,000 feet of rock revetment in 1992, which they extended an additional 3,700 feet in 1998. This caused beach lowering adjacent to and further south of the rock revetment along the Spit. In that area, AK DOT&PF armored the highway in two emergency revetment projects. These areas are subject to periodic overtopping, damaging the asphalt on the roadway shoulder. **A November 17, 2024 storm surge event eroded a significant amount of public and private property, damaged businesses, undercut the revetment wall and collapsed one lane of Alaska Highway 1, prompting a local disaster declaration, a State of Alaska Declaration of Disaster Emergency and over \$3M State investment in temporary repairs and protection measures.**

Erosional damage on the Spit is threatening the State-owned Sterling Highway that connects the Kenai Peninsula mainland to organizations like the United States Coast Guard and Alaska Marine Highway. The road is also an essential tsunami evacuation route. If left unchecked, erosion will ultimately diminish the role the Homer Spit plays as a regional commerce center and transportation hub for Southcentral Alaska, including the commercial fishing industry, the marine trades, supply shipping and tourism. Erosion is actively undermining public recreational facilities and private commercial enterprises to the point that properties have been abandoned or condemned. A coordinated, long-term maintenance plan is needed.

**Plans & Progress:** The USACE conducted two extensive studies with detailed erosion management information: a 2017 Dredged Material Management Guidance Manual and a 1989 investigation report, Storm Damage Reduction Final Interim Feasibility Report with Engineering Design and Environmental Assessment. In 2019 HDR analyzed environmental conditions and sediment transport and produced a Coastal Erosion Assessment of the Sterling Highway Termini on the Homer Spit which also considered concept alternatives (perched bench, groin field, offshore breakwater, sediment management and rock revetment) for improving resilience of existing roadway embankment. The study strongly encouraged coupling any mitigation measures with a beach renourishment program and sediment management plan for long term viability of the Spit. HDR provided an updated preliminary technical memo in 2025 outlining concepts for various erosion mitigation alternatives to protect the Sterling Highway ROW for a longer-term design duration.

The project would be best served by engaging the USACE, either through re-authorization of work under the Homer Spit Revetment General Investigation (GI), or approval for an independent investigation under Section 203 of the Water & Resources Development Act. **The State of Alaska Department of Transportation programmed \$1.5M for erosion mitigation planning and design in the 2024-27 Statewide Transportation Improvement Program. The City is working with ADOT&PF to utilize these funds, potentially to provide information for use in a GI.** Another objective is to seek USACE authorization to implement the Dredged Material Management Plan.



Example of recent active erosion on the Homer Spit.

**USACE General Investigation:** \$3,000,000

**FY252-6 State Planning Funds:** \$1,500,000 (confirmed)

FY27 Federal Request \$ 500,000

City of Homer Match \$ 300,000

8

Contact Mayor Rachel Lord or Melissa Jac

, City Manager at 235-8121



## 8. A-Frame Water Transmission Line Replacement

FY 2027 - DRAFT Document

**Project Description and Benefit:** This project rectifies a vulnerability in the City’s drinking water infrastructure to safeguard our clean drinking water supply in support of the life, health and safety of Homer’s 5,531 residents. It replaces approximately 1,200 linear feet of existing 8-inch cast iron drinking water supply line in Homer’s water utility system. The 58-year old section of line is brittle, corroded and on a 52-degree slope, making it extremely susceptible to catastrophic damage due to slope failure or seismic activity. To avoid waterline failure, the project completes design, and replaces the existing 8-inch line with 10-inch high density polyethylene transmission water main. Design engineering includes anchors to anchor the line to subsurface material to prevent movement in the event of slope subsidence.

This supply line is the only line transmitting water to the west side of Homer. It serves hundreds of customers, South Peninsula Hospital, several health clinics Homer’s medical district, the senior center, its assisted living and independent senior housing, and two schools. Loss of this line, our sole drinking water link, would have a devastating impact to public health and safety, and fire protection capability. Even short-term water supply disruption (due to severe, but repairable seismic damage to the supply line) has serious consequences. The expedient availability of machinery and spare parts for timely repair during a major disaster and the need to provide emergency drinking water are additional challenges/concerns.

Replacing the cast iron pipe with HPDE pipe protects this critical water utility infrastructure from seismic damage, and significantly mitigates potential life, health and public safety losses associated with a major earthquake event. Loss of supply in the area’s sole drinking water supply line would have a devastating impact on overall public health and safety, fire protection capability and the economy. To mitigate the likelihood of a catastrophic break that would disrupt water supply or smaller ruptures that could compromise water quality, the obsolete cast iron pipe will be replaced with earthquake resilient High Density Polyethylene pipe.

The water main is critical infrastructure that assures the life, health and safety of Homer’s 5,522 residents and additional residents in surrounding unincorporated areas who rely on the water system for delivery of residential and commercial potable water and fire protection services. Demand for water distribution approximately doubles during the summer months (June to August), compared to the height of winter (December and January) due to the influx of seasonal residents and a burgeoning tourism industry.

**Plans & Progress:** Replacing this water line has been on the Utility Department’s Capital Improvement Program for several years. A conceptual cost estimate has been completed and will proceed in two phases, design and construction. The project is on the Alaska Department of Environmental Conservation’s Intended Use Plan for a State Revolving Loan with 100% principal forgiveness. A \$973,686 FY26 Community Project Funding request by Congressman Begich to the House Interior and Environment appropriations subcommittee was included in the House Appropriations Bill. The project has also been added to Alaska’s Clean Drinking Water Revolving Loan Fund for \$1,331,882 with 100% principle forgiveness

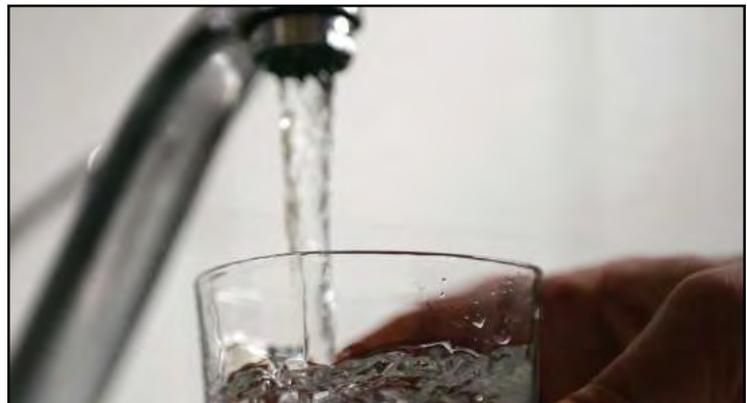
**Total Project Cost:** \$1,298,491

Design: \$ 250,000

Construction: \$1,048,491

FY26: Federal Appropriation Pending: \$973,868

City of Homer Match: \$324,623



Replacing the water transmission line is critical for the life, health and safety of residents who rely on the system for delivery of residential and commercial potable water.

This project will likely move to the funded section, pending City Council approval of an award of State Revolving Loan Funds from the Department of Environmental Conservation for final design and construction with 100%



## 9. New Public Works Facility Campus

**Project Description & Benefit:** The Public Works Department, located at the bottom of Heath Street, has outgrown its facilities. The current mechanic shops are too small to accommodate the city’s large equipment and are out of space to house any new machinery. Due to lack of space the building maintenance shop was relocated to a derelict building off site will soon need a new location. Additionally, Homer’s new Tsunami Inundation Map shows the potential risk of a 30’ high wave to move through the Public Works complex. Public Works and associated heavy equipment are critical infrastructure for response and recovery activities before, during and after a disaster.

To help evaluate the risks to Public Works of personal injury and property damage from a tsunami and recommend possible mitigation options, Homer City Council appointed a Public Works Campus Task Force in 2020. The Task Force confirmed risks to the public works campus and additionally identified that the facility is suffering from obsolescence due to growth and technological changes over time. After evaluating different mitigation strategies (including creating tsunami resistant seawalls or perimeter mounds and constructing tsunami resistant buildings in same location), the Task Force advised relocating the mission critical portions of the Public Works campus (administration, building maintenance, City fueling station, rolling stock, piping, culverts, mechanics shop, motor pool shop and other essential equipment and materials) to a new location to mitigate loss and damage during a tsunami event and to provide for long-term sustainability.

A needs assessment estimated that the new facility would require a 4.6 acre site and ideally be compatible with adjacent land uses. In 2023, the City purchased an 8.63 acre parcel in the East End Mixed use Zone District. The campus will be designed and sized to provide for current and future administrative, customer support and city facilities maintenance personnel, including road, building, water, sewer, and motor pool; and equipment/materials storage

The existing Public Works site could be converted into public summer use open space (adjacent to the animal shelter, Beluga Slough, and conservation land) and provide space for environmentally sensitive snow storage in the winter.

**Plans & Progress:** This project is envisioned to proceed through three phases, beginning with property acquisition, which was completed in 2023. The second phase is design and cost estimating, which is necessary to understand actual funding needs. The third phase is completing finalizing design and permitting, and construction.

**Phase 2 Total Project Cost:** \$978,500

**Schedule:** 2027

2023: Property Acquisition \$ 600,000 (completed)

2027 Conceptual Design \$ 150,000

2028: Facility Design \$ 828,500

**FY27 State Request:** \$ 828,500

City of Homer 15% match: \$ 150,000



The City of Homer Public Works department’s equipment and fleet and personnel have outgrown the current facility, which is also located in a tsunami inundation zone.

Funding Secured	FY24	FY25
Property Acquisition		
COH Land Reserves	\$ 600,000	-

FY 2027 - DRAFT Document



# Mid-Range Projects

## Part 2: Mid-Range Projects

- **ADA Transition Projects .....12**
- **Parks and Recreation .....15**
- **Port and Harbor.....19**
- **Public Safety .....29**
- **Public Works .....32**
- **State of Alaska Projects.....45**
- **Projects by Other Organizations.....52**

FY 2027 - DRAFT Document



## ADA Transition Projects

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- **Nick Dudiak Fishing Lagoon Accessible Ramp & Fishing Platform .....12**
- **Removing Parking & Pavement Accessibility Barriers at City Facilities .....13**

**FY 2027 - DRAFT Document**



## Nick Dudiak Fishing Lagoon Accessible Ramp & Fishing Platform

FY 2027 - DRAFT Document

**Project Description & Benefit:** The Nick Dudiak Fishing Lagoon located on the Homer Spit is a man-made marine basin that the Alaska Department of Fish and Game annually stocks with king and silver salmon smolts to provide an easily accessible recreational sport fishing opportunity. This road accessible, shore based salmon fishing site attracts a wide array of sport anglers. When salmon return to the terminal fishery from May through September, over 250 anglers line the bank at any one time.

Due to its popularity, the City of Homer enlarged the lagoon to five acres (twice its original size) in 1994, and in 1999 added accessibility features (handicapped parking and a series of ramps and landings inside the fishing lagoon) to expand recreational sport fishing opportunities to anglers with mobility challenges. The City also maintains fish cleaning tables, restroom facilities, a small picnic area and adjacent campground to serve fishermen’s needs.

The existing twenty-year old ADA platform is subject to damage from tidal action, gravel build-up and ice scouring. Over the years, despite annual maintenance, it has succumbed to these forces and no longer serves its purpose of providing ADA access to the fishing waters. Parts of it have detached from the main body and are a safety hazard. A new access ramp and fishing platform, designed and located to resist these forces, is needed to restore accessibility to the Fishing Lagoon, improve the fishing experience, and if possible, reduce maintenance.

Once a final design and Fishing Hole location is determined, Phase 2 of the project will be to make improvements necessary to connect the ramp to uplands amenities such as accessible parking spaces, restrooms, the Fishing Hole campground and fish cleaning tables.

**Plans & Progress:** The City has been working in concert with Alaska Department of Fish and Game to design and seek funding to replace the ramp. In 2022, the City and State prepared conceptual design options for consideration. Initially, the preferred option is for floating access (similar to a dock) that provides over-water fishing opportunities. The floats will allow the dock to move up and down during tidal swings to provide ADA access to fishing for the entire tidal fluctuation. A gangway to the dock would be affixed to a fixed pier above the high water level. The floating portion of the dock and the gangway would be designed to be removable to avoid seasonal ice damage and to perform maintenance as necessary.



**Total Project Cost:** \$ 1,019,813

Concept Design \$ 18,813 (Completed 2022)

Final Design \$ 91,000

Construction \$ 910,000

**Schedule:** Final Design 2027  
Construction 2029

**Priority Level:** 2



A concept design of a removable gangway and floating fishing platform to restore ADA angler access to the Nick Dudiak Fishing Lagoon.



## Removing Parking and Pavement Accessibility Barriers at City Facilities

**Project Description & Benefit:** Under Title II of the Americans with Disabilities Act (ADA), all State and local governments must be accessible to, and usable by, people with disabilities. The basic principles of the ADA are equal opportunity, integration, and inclusion. From 2017-2019, the City of Homer ADA Compliance Committee and City Staff evaluated City Facilities to identify accessibility barriers. The results were compiled into the City's Transition Plan, in accordance with Title II of the ADA regulations. This project corrects parking and pavement barriers (ADA Priority Level 1 issues) at City facilities to aid the entire community in accessing and participating in programs, services or activities provided by the City of Homer.

ADA regulations standardize the size and number of marked accessible parking spaces in a lot and appropriate signage placed such that it cannot be obscured by a vehicle parked in the space. Accessibility standards also require firm, stable and slip resistant surfaces. Many City of Homer facilities do not meet these standards.

This project will correct the following parking barriers at City facilities:

- Regrade exterior ramp cross slopes that exceed 1:48 ratio at the Fire Hall, Homer Public Library, and the Public Works building;
- Firm ground surface through compaction or paving and even surface levels at Load and Launch Ramp staging area
- cross slopes that exceed 1:48 ratio on paved lots.

**Plans & Progress:** City staff assisted the ADA Advisory Board during the self-evaluation process and together developed solutions and remedies that were included in the Transition Plan. City Council approved the Transition Plan in Resolution 19-024. This project is expected to proceed incrementally. In 2021, accessible vehicle and van parking spaces were paved at Harbor Ramps 3, 4 and 5, and at public restrooms and compliant signage and pavement markings were completed.

**Total Project Cost:** \$385,600

Phase 1: Harbor Accessible Parking, completed \$49,100

Phase 2: Facility Parking Lot Cross Slopes & Surface Levels: \$336,500

**Schedule:** 2026

**Priority Level:** 1



While inaccessibility issues in these Port & Harbor parking spaces have been remedied, it provides an example of spaces needing to be paved with an even path of travel.



## **Parks, Art, Recreation & Culture**

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- **Bayview Park Restoration.....16**
- **Jack Gist Park Improvements .....17**
- **Reber Trail Extension to Soundview Avenue .....18**

**FY 2027 - DRAFT Document**



**This project is complete and will be removed from the CIP.**

## **Bayview Park Restoration, Phase 2**

FY 2027 - DRAFT Document

**Project Description & Benefit:** Bayview Park is a neighborhood park at the top of Main Street in the heart of Homer intended to serve preschool age children and their families. The park, the only park in Homer dedicated to serve preschool age children, has been largely undeveloped since its formation.

This project transforms Bayview Park into an inviting, safe and accessible destination for young families to provide improved recreational opportunities for all in our community. Project scope includes two phases. Phase 1 of the project was completed in fall 2025 and included:

- finalizing the park’s site plan and specifications after gathering community input;
- paving Bayview Park parking area and providing ADA parking and accessible park pathways;
- installing inclusive playground equipment, natural playground features and rubber tile safety surfacing under the playground equipment.

Phase 2 replaces the rickety white picket fence with a more durable, low-maintenance fence that provides a level of safety for young children playing near busy roads. Due to the wood’s deterioration, public works staff cannot repair some parts of the fence.

**Plans & Progress:** In 2022, the City installed an ADA accessible sidewalk to the park from Main Street as part of the new Main Street Sidewalk project. The sidewalk design replaced the existing open ditch on the east side of Bayview Park with a closed storm drain system to create a space where a parking lot and access into the park can be built.

The City worked with a landscape architect to develop a park plan and dedicated 2023 Healthy and Equitable Communities grant funds from the Alaska Department of Health and Social Services to assist with park improvements. A donation by the Kachemak Bay Rotary Club also helped procure new playground equipment and an accessible picnic table was donated by Sprout Family Services.



Bayview Park, dedicated to serve pre-school age children and their families is undeveloped. A more practical chain length fence will also be needed to keep young children out of roads and ditches.

**The final phase of this project (fencing) will be completed in-house with an FY26 capital budget allocation.**

**Total Project Cost:** \$190,000

Phase 1: \$139,330 (Funding complete 2023)

Phase 2: Replace perimeter fence. \$50,670

**Schedule:** 2026

**Priority Level:** 1

Funding Secured	Prior to July '23	FY24	FY26
Design & install features			
KBay Rotary	\$ 12,000	-	
HEC Round 2 Grant	\$ 74,916	-	
Drainage/Parking			
COH HART Roads	-	\$ 32,000	
Accessible Pathways			
COH HART Trails	-	\$ 20,314	
Fence Replacement			\$20,000



## Jack Gist Park Improvements

FY 2027 - DRAFT Document

**Project Description & Benefit:** Jack Gist Park was founded in 1998 on 12.4 acres of land donated to the City of Homer by a private landowner. Park development took place on top of a retired landfill that was capped. As originally envisioned by the Jack Gist Recreational Park Association, this parcel has been developed primarily for soft ball fields. It also features a disc golf course. Changes in usage patterns, deferred maintenance, and adjacent residential development have highlighted the need for various improvements within the Park. The need for these improvements and the impacts of deferred maintenance will only continue to grow as the residential density increases in the neighborhood around the park.

The park hosts numerous softball tournaments annually, and disc golfers. Improvements for the health and safety of park users includes a public restroom facility, irrigation for field turf maintenance and remediation of drainage issues that have led to poor quality athletic turf. Drainage improvements are also needed address persistent standing water in ditches and in low spots in the parking lots, bleacher areas and the ball field access. Development of drainage routes will encourage groundwater (which is expected to be amplified by residential development adjacent to the park) into existing drainage routes to the east and west of the park and through culvert crossings.

The parking lot for the park was improved and expanded in the summer of 2024, allowing for substantially more parking, delineated parking spots and improved drainage. Utilities were brought into the park to serve a temporary trailer-style ADA bathroom with the intention of replacing this bathroom with a future brick and mortar bathroom in the future.

**Plans & Progress:** Phase 1 has been completed via capital funds approved in the City's FY23 and FY24-25 budget. Drainage work, expanded parking (for 70 vehicles), and electrical service extension to the mobile restroom site and adjacent light pole were completed in 2024 and 2025. Water and sewer have been installed to the site of a temporary trailer restroom and a future public restroom. Constructing a permanent public restroom facility is Phase 2 of the plan. Hose bibs are planned to be located adjacent to the new bathroom will provide irrigation for the fields via surface hoses during dry spells and to assist in turf maintenance activities.

**Project Cost:** \$840,000

Phase 1: \$240,000 (completed)

Phase 2: Restroom cost estimate: \$600,000

**Schedule:** 2023-2028

**Priority Level:** 1



One of the softball fields at Jack Gist Park.

Funding Secured	Prior to July '23	FY24/25
Utility Extension		
COH HAWSP	\$ 42,500	-
General Fund Fund Balance		\$ 57,000
Drainage/Parking		
COH General Fund	-	\$ 95,000
Site Prep	-	
COH General Fund		\$ 22,500



## Reber Trail Extension to Soundview Avenue

**Project Description and Benefit:** The Reber Trail, completed in 2009, is a .38 mile trail connecting the west end of Fairview Avenue to Reber Road off West Hill through a series of switchbacks. This project extends the trail by 750-800 feet by creating a route from the base of Reber Trail on Fairview, along a ridge and down to Soundview Avenue.

Securing the legal easements necessary preserves access to non-motorized travel opportunities. Completion of this project will improve non-motorized transportation options for residents on the west side of Homer. The extension provides more direct trail connectivity to walkers and hikers from the Soundview, Shelley Avenue and West Homer Elementary area, avoiding a detour to either West Hill Road or Mullikin Street. It also allows residents in the vicinity of Reber Road on West Hill (Alpine Way, Wythe Way, Miller, Highland Drive, Bell Avenue and above) to more easily access Soundview Avenue and West Homer Elementary School via a beautiful nature trail, rather using the much more circuitous and hazardous route down West Hill Road.

**Plans & Progress:** The trail is envisioned to be designed as a Level 1 (Backcountry) to Level 3 (Semi-improved) trail, as described in the City's Trail Manual Design Criteria - an informal trail with natural surfaces. Development would progress in two phases. Phase one requires easement acquisition, survey and trail design. Phase 2 is construction.

**Total Project Cost:** \$310,000

Phase 1: Easement acquisition, survey and design: \$60,000

Phase 2: Construction: \$250,000

**Schedule:** 2026 - 2028

**Priority Level:** 3



Map of potential corridor for trail extension. Please note: map is only for illustrative purposes as no design work has been done.

FY 2027 - DRAFT Document



## Port and Harbor

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- **Large Vessel Haul Out Repair Facility ..... 20**
- **Harbor Ramp 8 Public Restroom ..... 21**
- **Homer Harbor Dredging ..... 22**
- **Homer Harbor Security Cameras:  
Ramp 1-5 Access Points ..... 23**
- **Homer Spit Campground Renovation ..... 24**
- **Ice Plant Upgrades ..... 25**
- **Large Vessel Sling Lift, Phase 1..... 26**
- **Steel Grid Repair..... 27**
- **Wood Grid Replacement ..... 28**



## Large Vessel Haul Out Repair Facility

**Project Description & Benefit:** This project constructs safe moorage and an associated uplands haul out repair facility for large shallow draft vessels. This improvement supports the marine transportation needs of central and western Alaska. Because of the lack of facilities, these vessels currently have to travel elsewhere to perform annually required maintenance and repairs, which could otherwise be completed here in Homer. The new facility benefits the needs of the growing regional fleet of large vessels, the local marine trades businesses and the regional economy.

The mooring facility, proposed along the beach front of Lot TR-1-A (between the Nick Dudiak Fishing Lagoon and Freight Dock Road on the west side of the harbor) will stage barges in the tidal zone with the bow end pulled tight to the beach for accessing a haul out ramp. A dead-man anchoring system will be provided for winching vessels up the ramp above the high tide line for maintenance and minor repairs. Upland improvements will include six work sites with water, electrical pedestals, lighting, and security fencing and cameras. This site has accommodated approximately six to eight vessels (depending on size) with ample workspace; it will offer large vessels the ability to complete their required annual maintenance at the uplands repair facility while wintering over.

Completing repairs locally gives the marine trades sector greater opportunity to expand services, support a steady labor force and provide higher quality services more competitively. Availability of local repair services also delivers performance benefits to vessels operating in Alaska waters, saving significant time, fuel and other operating expense.

**Plans & Progress:** Project development is being carried out in phases. Phase 1, initiated in 2014, consisted of forming a Large Vessel Haul Out Task Force to assist with site selection and completion of Best Management Practices, vessel owner use agreements, and vendor use agreements. Staff additionally completed a Stormwater Pollution Prevention Plan (SWPPP) with the Alaska Department of Environmental Conservation for a portion of lot TR-1-A. Since completing these basic requirements, the haul out area has become a popular repair site option for some of our large vessel owners. This further justifies additional investments to improve our ability to serve these customers and bring more of these customers to Homer. Phase 2 completed design and permitting utilizing \$255,000 in State Legislative Grant funds and \$42,626 in additional City of Homer funds. The project is shovel-ready and the design is bid-ready. Phase 3 will complete construction project construction.

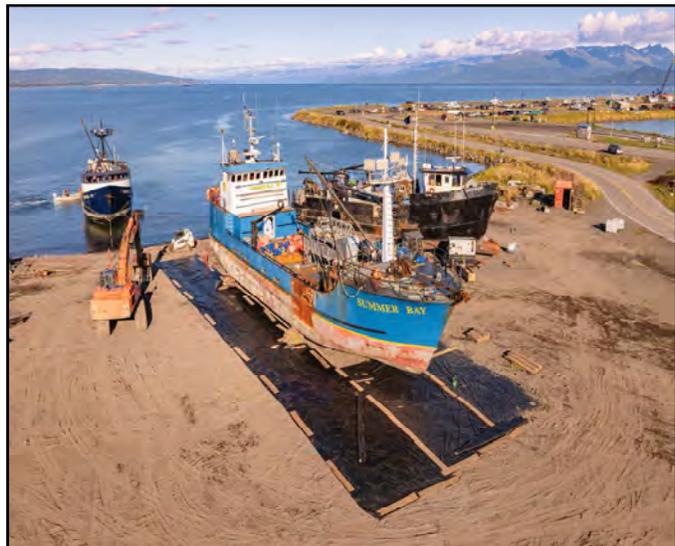
**Total Project Cost:** \$5,297,626

2019: Phase 2 Engineering/Permitting/Geotechnical/Design: \$297,626 (Design completed June 2020).

2025: Phase 3 Construction: \$5,000,000 (Project is shovel ready.)

**Schedule:** 2027

**Priority Level:** 2



Three vessels hauled out for repairs on Homer Spit Lot TR 1 A.



## Harbor Ramp 8 Public Restroom

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**Project Description & Benefit:** Ramp 8 serves System 5, the large vessel mooring system. Previously, restroom facilities for Ramp 8 consisted of an outhouse. This outdated restroom brought many complaints to the Harbormaster's office. Sanitary restroom facilities are expected in modern, competitive harbors along with potable water and adequate shore power. The Ramp 8 outhouse was removed in 2015. A new public restroom in this location is needed to serve the crew members of large vessels when they come to port.

**Plans & Progress:** Design costs for this project would be minimal as the City has standard public restroom plans engineered that can be easily modified for this location.

**Total Project Cost:** \$412,000

**Schedule:** 2028

**Priority Level:** 3



Ramp 8 sees heavy use from crews of large vessels moored in System 5. Since this outhouse was removed in 2015, crews either use a porta potty provided by the Port & Harbor, or walk 1.5 blocks to use the nearest restroom facility.

FY 2027 - DRAFT Document



## Homer Harbor Dredging

**Project Description and Benefit:** Due to sediment infiltration, Homer’s small boat harbor is in need of dredging to restore design depth. The US Corps of Engineers is authorized as part of their mission to maintain the navigable channel from the harbor entrance all the way to the load and launch ramp. However, all the rest of the harbor is a local responsibility.

The dredged materials can be used to renourish beaches on the west side of the Homer Spit, where erosional damage is actively undermining the State-owned Sterling Highway. Recreational properties and commercial properties are impacted to the point that properties have been abandoned or condemned. Beach renourishing will follow the US Corps of Engineers Dredged Material Management Plan approved for the Homer Spit.

**Plans & Progress:** A multi-beam survey of the harbor basin was completed by a certified Marine surveyor to ascertain the quantities of dredged material that would need to be removed to get the basin back to the original depths.

Phase 2 will create a request for proposals to solicit bids for dredging the harbor, **once the material calculations have been completed.** Depending on the results of the calculations and bids, the City may need to prioritize efforts to focus on specific areas of concern first.

**Total Project Cost:** \$980,000 (estimate only)

Phase 1: \$25,000 (Complete)

Phase 2: Dredging: \$955,000

**Schedule:** 2023-24

**Priority Level:** 1



A dredge in Homer Harbor during the US Corps of Engineer’s annual dredging of the harbor’s navigable channel.

FY 2027 - DRAFT Document

Funding Secured	Prior to July '23	FY24/25
Harbor Survey	-	\$ 25,000



## Homer Harbor Security Cameras: Ramp 1-5 Access Points

FY 2027 - DRAFT Document

**Project Description and Benefit:** This project will expand and enhance coverage capabilities of Homer Harbor’s current security camera system. The Port and Harbor Advisory Commission and staff have a long term goal of installing cameras on the west side of the basin at the access points to Ramp 1 through Ramp 5. Expanding the current camera system allows harbor officers to keep a monitored eye on these heavily trafficked areas.

Over the years, security cameras have come to play an ever increasing role in assisting staff to monitor harbor and vessel security because of the advantages they provide. Cameras allow harbor officers to monitor situations while completing other tasks in the field or while on the radio helping other customers. Quick review of a recorded incident will also help an officer verify vessel status while not having to actually dedicate time to watching and waiting on scene. Cameras also provided an element of safety by allowing responding officers to view a situation before arrival; they can also be used to assist in monitoring evacuations from the Spit in the case of a tsunami or other natural disaster without putting officers in harms way.

**Plans & Progress:** City Council approved a capital budget request of \$20,000 for the design of the Ramp 1 through 5 camera system in the 2022/2023 budget and a cost estimate obtained. An FY25 mid-biennium budget adjustment made an additional \$25,000 available to install camera poles in-house. The final phase is to intall the camera equipment to the poles.

**Total Project Cost:** \$364,000  
 System Design: \$5,728 (completed)  
 Poles and electrical service: \$25,000 (completed)  
 Equipment Purchase and Installation: \$353,272

**Schedule:** 2025-2026

**Priority Level:** 1

**Schedule:** 2025-2027

**Priority Level:** 1



Security cameras, pictured here, center, allow harbor officers to gain situational awareness before responding to an event, to verify details of recorded events and monitor progress of evacuations or check on inundation during tsunami events.

Funding Secured	Prior to July '23	FY24/25
Camera System Design		
Port Reserves	\$5,728	
Pole Installation		
Port Reserves		\$25,000



## Homer Spit **Mariner Park** Campground Renovations

**Project Description and Benefit:** The Mariner Park ~~and Fishing Hole~~ campground is situated at the base of the Homer Spit. Its waterfront location and close proximity to recreational activities and visitor support services make the campground very popular with both Alaskans and out-of-state visitors. It is heavily used in the summer and shoulder seasons.

The campground is pot holed and poor drainage pools rainwater. Sites are poorly marked and without tent pads. Several lack picnic tables and fire rings.

The concept of this renovation project is to greatly improve the camping experience, make it easier to maintain the campgrounds to a higher standard of cleanliness and safety and keep them attractive and competitive. Renovations possibilities include installing hand wash stations, grading campgrounds, delineating and labeling campsites, developing tent pads in tent camping areas and installing picnic tables and fire rings at sites that currently lack these basic amenities.

Visitors have a choice of where to stay on the Kenai Peninsula. We anticipate these upgrades will attract new visitors and motivate existing visitors to extend their stays or come back. Summer and shoulder season visitors contribute significantly to Homer’s overall economy through their patronage of local businesses throughout their stay.

**Plans and Progress:** This project is in the conceptual design phase and is presently being developed by Port and Harbor staff in collaboration with the Park, Art, Recreation and Culture Advisory Commission.

**Total Project Cost:** \$50,000

**Schedule:** 2027-2028

**Priority Level:** 3

Funding Secured	Prior to July '23	FY24/25
Picnic Tables & Campground Items		
Port & Harbor Reserves		\$18,000



Mariner Campground at the base of the Homer Spit.

FY 2027 - DRAFT Document



## Ice Plant Upgrade

FY 2027 - DRAFT Document

**Project Description & Benefit:** The ice plant at the Fish Dock is a critical component of the overall Port and Harbor enterprise, providing more than 3,500 tons of flake ice each year to preserve the quality of more than 20 million pounds of salmon, halibut, sablefish, and pacific cod landed at the Port of Homer.

Although the Ice Plant has been maintained very well since being built in 1983, efficiencies may be gained by upgrading certain key components of the plant with current technologies, which may include replacing the refrigeration compressors, integrating natural gas into the process, and/or upgrading the control systems to increase the plant's efficiency and reduce operating costs.

**Plans & Progress:** This project is proceeding in a three-phase approach. Phase 1 consisted of contracting with Coffman Engineering from Anchorage to assess Homer's Ice Plant and provide a list of options for upgrading the facility to optimize energy savings, plant maintenance, equipment longevity and return on investment. The study also considered the possibility of creating a year-round cold storage refrigeration system as an upgrade to the original plan. Two recommendations from the study to optimize energy savings comprise Phase 2 and Phase 3 of the project: upgrading the evaporator fans and condensers with variable frequency drives.

### Total Project Cost:

Phase 1: \$40,000 (Design and engineering study)

Phase 2: Evaporator fan upgrades estimate forthcoming.

Phase 3: Condenser upgrades estimate forthcoming.

### Schedule:

2019-2020: Phase 1 study completed

2021: Design and engineering for upgrades

2026: Phase 2

### Priority: 3



Four of the Ice Plant's aging compressors are shown here.



## Large Vessel Sling Lift, Phase 1

**Project Description & Benefit:** During the investigation conducted in 2014 by the Large Vessel Haulout Task Force, the Task Force quickly recognized a need to provide haulout services to all vessels that moor in the harbor. As a first step in filling this need, the Port & Harbor developed an airbag haul-out system on available tidelands within the harbor. This system has proved successful.

However, the system works only for part of the fleet: large, flat-bottomed, shallow draft vessels. Much of the fleet in the harbor is not able to use this system because of the vessel's deep draft hull configuration.. A lift in a local commercial yard is being expanded to accommodate vessels up to 150 tons, which will accommodate most limit seiners and many of our larger boats. Homer will still lack haulout services for deep draft vessels larger than 150 tons.

A sling lift has been proposed as a possible haulout solution for vessels that are not currently being served in Homer. The lift, coupled with an on-site repair yard would provide these vessel owners the option to perform their annually required maintenance and repairs locally without having to travel away. Haul outs ease the burden of travel for the vessel owners during the winter season and, as an added bonus, generate business to help sustain local marine trades.

Key to the success of the project is to select a location that has space for an on-site repair yard, and to select a sustainable owner-operator model. Possible locations are the old chip pad or in the new large vessel harbor; owner-operator scenarios include privately owned and operated with a lease to the Enterprise, a public private partnership, or alternatively, municipally owned and operated by the City using Enterprise employees.

**Plans & Progress:** Project development will have two phases. The first phase will be a comprehensive study about how to best build and operate this new service at the Port of Homer. It will consider location and include engineering and design options and a cost-benefit analysis. The study will also research options for operating this new service, providing an analysis of various ownership and operating models. It will also work on completing regulatory requirements such as a Stormwater Pollution Prevention Plan (SWPPP) with the Alaska Department of Environmental Conservation.

Phase 2 will be construction of the support infrastructure after considering the results of the phase one study and acquisition of the sling lift.

**Total Project Cost:** \$65,000 (Phase 1)

**Schedule:** 2029

**Priority Level:** 3



An example of a sling lift and adjacent repair yard area.



## Steel Grid Repair/Replacement

FY 2027 - DRAFT Document

**Project Description and Benefit:** The Steel Grid is a series of benches (steel beams) laid out on intertidal land that can support a boat for hull repairs during low tides. Vessels float over the grid at high tide and then set down on the grid as the tide recedes. Vessel owners are able to do minor repairs and inspections to their vessels hulls while “dry” on the grid and refloat with the incoming tide.

The Steel Grid is one of two tidal grids that the Port and Harbor operates. Because of Kachemak Bay’s large tidal exchange, Homer’s tidal grids are a useful and inexpensive way for vessel owners to maintain their vessels’ hulls.

Homer’s Steel Grid was originally built 50 years ago and accommodates vessels from 60 feet to 120 feet with a 200 ton limit. The grid was originally rated for vessels up to 400 tons but was downgraded to 200 ton max limit as it aged due to the condition of the supporting piles and benches. Maintenance and repairs of bents and fenders kept this grid patched up and going for a good long while, but the steel grid was decommissioned in spring of 2024 after an in-house inspection revealed holes in the supporting structure. Replacement or repair options will be discussed after an engineer’s condition evaluation in Phase 1.

The goals of this evaluation include:

- Determining whether the existing structure is usable in any capacity
- Assessing if the grid is completely unsafe for continued use
- Estimating the cost of replacement
- Exploring creative or alternative options for restoring the facility to meet safe working load requirements, particularly for larger vessels needing inspection and minor hull maintenance.

**Plans & Progress:** This project consists of three phases. The first phase is an engineer’s inspection and condition report **which was funded by the City in 2025**. Phase 2 consists of engineering, design and permitting work to be followed by construction.

**Total Project Cost:**

Phase 1: Engineer’s Condition Evaluation: \$30,000 (funded)

Phase 2: Engineering, Design, Permitting and Cost Estimate: TBD

Phase 3: Construction: TBD

**Schedule:** 2026

**Priority Level:** 1



A marine vessel utilizing Homer Harbor’s steel grid for repairs.



## Wood Grid Replacement

**Project Description & Benefit:** The Wood Grid is a series of benches (in this case wooden beams) laid out on intertidal land that can support a boat for hull repairs during low tides. Vessels float over the grid at high tide and then set down on the grid as the tide recedes. Vessel owners are able to do minor repairs and inspections to their vessels hulls while “dry” on the grid and refloat with the incoming tide.

The Wood Grid is one of two tidal grids that the Port and Harbor operates. Because of our large tidal exchange in Kachemak Bay, Homer’s tidal grids are likely one of the most useful vessel grid systems in the world. They utilize the tides to our advantage to provide an inexpensive way for vessel owners to maintain their vessels’ hulls.

Homer’s Wood Grid was originally built 50 years ago and accommodates vessels up to 59 feet with a 50-ton limit. Other than the walkway replacement that occurred in 2001, the wood grid has seen very little attention in terms of upgrades since.

Three particular issues would likely be addressed in an upgrade. Gravel has migrated downhill and filled in between the benches, making it increasingly difficult for people to actually get under the vessels on the grid to perform repairs. A second issue is with the Wood Grid’s retaining walls. Due to age, the upper wall is no longer retaining infill from the bank above and the lower submerged wall has degraded to the point that staff are not able to repair it. Another concern is that the benches and the buried pile that support them have deteriorated to the point that staff is unable to repair them. At a minimum the piles and benches will need to be replaced.

**Plans & Progress:** This project would consist of two phases. The first phase is preliminary engineering and design to ascertain the scope and cost of the improvement, including what permitting is required. The second phase would be construction.

**Total Project Cost:**

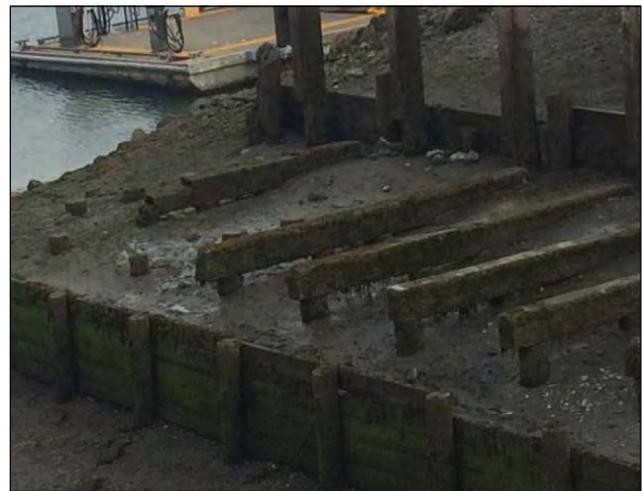
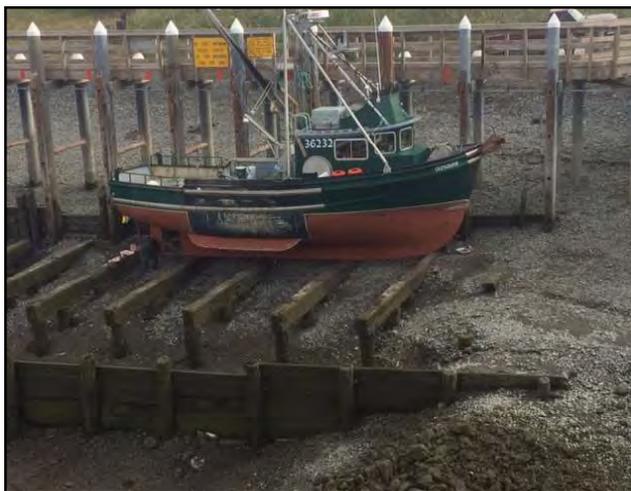
Phase 1: Engineering and design: \$30,000

Phase 2: Construction: to be determined in Phase 1.

**Schedule:** Phase I: 2026

**Priority Level:** 2

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The Wood Grid in Homer’s Port and Harbor was originally built 40 years ago and accommodates vessels up to 59 feet with a 50 ton limit. Other than replacing the walkway in 2001, the wood grid has seen very little in terms of upgrades since.



## Public Safety

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- **Fire Hall Expansion, Phase 1 ..... 30**
- **Fire Department Fleet Management ..... 31**

**FY 2027 - DRAFT Document**



## Fire Hall Expansion, Phase 1

**Project Description & Benefit:** In 2014, in response to aging and crowded conditions, the City assessed Homer’s emergency services space needs. Initial plans to correct building and space inadequacies called for co-locating the Police and Fire stations within a new Public Safety facility. However, ultimately, the decision was made to build a stand-alone Police Station and defer expansion plans for the Fire Department.

In the interim, the City addressed much needed deferred maintenance at the Fire Hall, which included conversion to natural gas, improved air handling, fixing floor drainage issues in Bays 2 and 3, and general refurbishing of wall and floor finishes and kitchen cabinets, but nothing was done to address inadequate facility space or increased demands on service requirements.

The current fire station was built in the early 1980’s. It has five bays to hold four fire trucks and two ambulances. Vehicles are double-stacked in the bays with barely with enough room for a person to move between the trucks, much less accommodate new, modern fire apparatus, which are longer and wider than the vehicles the bays were originally designed for. Storage, training, parking and apron space are also very limited. Expansion is required to meet minimum space requirements for firefighting apparatus, provide an adequate number of offices and bunk rooms and sufficient storage, parking and drill training spaces.

This project resumes the planning/conceptual design process for a new fire station facility that will adequately meet the community’s current need for well-prepared, safe, and timely emergency response. It (1) updates the needs assessment to reflect current departmental conditions and needs for a stand-alone Fire Station facility; (2) conducts site feasibility analysis, including the potential to incorporate the former Police Station property into a design at the current site, either through expansion or rebuilding; and (3) conceptual designs and cost estimates.

**Plans & Progress:** This project can progress in phases. Phase 1 is pre-development and design work.

**Total Project Cost:** \$22,000,000

Phase 1, Design: \$ 1,500,000

Construction: \$20,500,000

**Priority Level:** 1

FY 2027 - DRAFT Document



Two examples illustrating the department’s need for additional space: parking area in the equipment bay does not meet minimum space requirements for firefighting apparatus and insufficient storage capacity.



## Fire Department Fleet Management

FY 2027 - DRAFT Document

**Project Description & Benefit:** To meet the community’s fire protection needs and Insurance Services Office (ISO) requirements, Homer requires two Tankers for off-hydrant operations, two front-line Fire Engines and one Reserve Fire Engine. National Fire Protection Agency codes recommend maintaining apparatus with the latest safety features and operating capabilities to maximize firefighting capabilities while minimizing the risk of injuries. Apparatus in first-line service should not be more than 15 years old; apparatus should then be used in a reserve status for an additional ten years and decommissioned once it is 25-years old.

While the City has made great strides to update its aged fleet of aged-out apparatus and specialized vehicles, Homer Volunteer Fire Department (HVFD) lacks two pieces of equipment critical to safe and effective wildland urban interface fire response in the wildland urban interface. The two priority pieces of equipment are a Type-3 WUI pumper and a Type-6 Brush / Attack unit. In 2022, after 33 years of service, HVFD’s single front-line wildland firefighting apparatus (a 1990 Ford F-350 Crew Cab Pickup with a forestry firefighting slip-in unit) was decommissioned.

HVFD presently utilizes a Type-1 structural-only Engine-4 to respond to WUI calls. It is a 42-year old, open cab pumper truck housed on the bluff in HVFD’s remote response station. It is not designed for wildland applications and has severe limitations in our WUI coverage area, but we have no other choice. It is too large and heavy to safely negotiate the steep slopes and narrow unimproved roads in the Homer’s WUI and mutual aid WUI response areas on the lower Kenai Peninsula. In many cases it cannot get close enough to a residence to initiate fire attack. Its age presents significant safety concerns for responders, including that it is capable of seating only two firefighters in the cab, as we cannot allow firefighters to sit in the open jump seat riding positions.

This purpose of the request is to address an urgent need to acquire frontline WUI firefighting apparatus to reduce safety risks to responding personnel and volunteers, improve operational outcomes for our community members, and to better protect against property and critical infrastructure losses. This capability gap was identified in an internal risk assessment and is cited in Homer’s All Hazards Mitigation Plan and the Kenai Peninsula Borough Community Wildfire Prevention Plan of 2022

It also reflects the Department's comprehensive approach to wildfire protection, as the Type-3 unit provides robust pumping capacity and crew transport for wildland and structural protection, while the more agile Type-6 unit enables rapid initial attack on remote WUI fires, with both apparatus complementing each other in mutual aid responses and allowing our department to deploy the right resources based on incident complexity, terrain challenges, and staffing availability. These complementary apparatus enable a tiered response system where the Type-6 serves as a rapid scout and initial attack vehicle, while the Type-3 follows with additional water, equipment, and personnel when for escalating incidents or direct structure protection. The combination also allows us to effectively cover multiple incidents simultaneously during high-activity periods.

**Plans and Progress:** HVFD developed a fleet replacement plan that places apparatus on standard replacement cycles consistent with NFPA requirements and community needs. A used ladder truck was purchased in 2023; a quick attack brush truck and replacing Engine 4 are the next two highest priorities.



HVFD’s Brush-1 was a NPFA non-compliant, converted 1990 Ford truck which was decommissioned after it aged out of its functional life span by 17 years.

**Total Project Cost:** \$1,221,412

Type-3 WUI Pumper Unit: \$ 756,593

Quick Attack/Brush Truck: \$ 584,347

**FY27 Federal Request:** \$1,163,250

**City of Homer Match:** \$ 58,162

**Priority Level:** 1



## Public Works Projects

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- **Baycest Overlook Public Restroom Rebuild ..... 33**
- **Comprehensive Drainage Management Plan ..... 34**
- **Engineering Study for Homer Public Library Remodel 35**
- **Heath Street Rehabilitation ..... 36**
- **HERC Hazardous Material Cleanup  
& Revitalization Plan..... 37**
- **Homer Airport Terminal Improvements ..... 38**
- **Homer Public Library Siding Replacement ..... 39**
- **Homer Waste Water Treatment Plant Improvements . 40**
- **Parking Lot Drainage Solutions for  
Homer Public Library ..... 41**
- **Water Storage/Distribution Improvements ..... 42**
- **Water Treatment Plant Drying Beds..... 43**
- **Wayfinding & Streetscape Plan Implementation..... 44**

**FY 2027 - DRAFT Document**



## Baycrest Overlook Public Restroom Rebuild

**Project Description and Benefit:** Baycrest Overlook is a State-owned scenic rest stop on the south side of the Sterling Highway at the crest of a hill offering vistas of Homer, the Homer Spit, Kachemak Bay and lower Cook Inlet. In addition to views, the pull out features parking, trash receptacles, visitor information and restrooms. It is a popular stop for many visitors to Homer

The facility was built by the State of Alaska in 1997. It is owned by the State of Alaska, and managed by the City of Homer as a park through mutual agreement. Prior to construction, the City of Homer requested that the State include a public restroom. As part of a formal agreement between the state of Alaska and the City of Homer to secure a restroom facility on site, the State agreed to build the restroom and the City is responsible for its maintenance, cleaning, repairs, and replacement when the time comes.

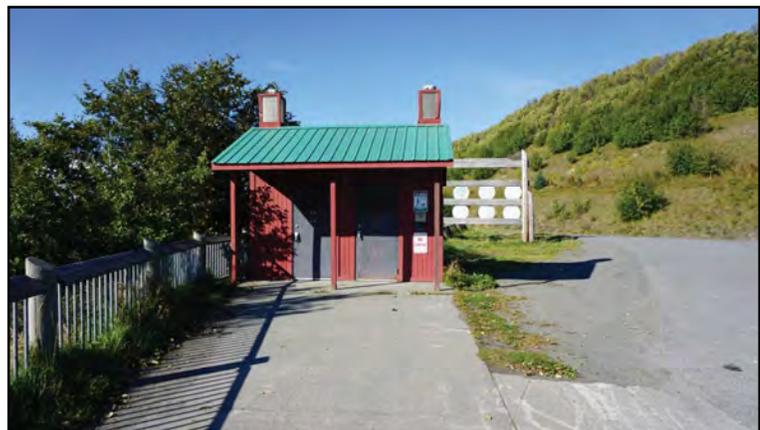
At nearly thirty years old, the facility has exceeded its useful life. The building portion of the restroom is failing and needs to be replaced.

**Plans & Progress:** This project will demolish the above ground portion of the building, leaving the below ground concrete pit portion of the pit toilet in place and build a new restroom building over the existing pit toilet.

**Total Project Cost:** \$300,000

**Schedule:** 2027

**Priority Level:** 3



The public restroom building at the Sterling Highway Baycrest Overlook is structurally compromised and needs to be replaced.



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## Comprehensive Drainage Management Plan

**Project Description and Benefit:** Homer’s Drainage Management Plan, developed in the early 1980s, includes design criteria and methods for a standardized approach to the construction of drainage facilities based on basin runoff flows. The Plan recommended the use of “natural drainage ways and pre-existing man-made drainage ditches as the most cost-effective way to develop the complete drainage system.”

Currently, the City maintains only three miles of storm sewer and associated catch basins that outflow into Kachemak Bay. Otherwise, Homer’s stormwater is largely channeled and drained through an open ditch system. Homer’s Design Criteria Manual for subdivisions does not currently address on-site stormwater management, with individual developers addressing stormwater on large parcel developments on a case-by-case basis.

Conditions have changed since the early 1980s. Development in Homer has greatly expanded, and with it the size and demand on Homer’s drainage system. Stormwater management strategies and tools have also advanced considerably since Homer’s plan was developed. They now include a wide variety of gray and green infrastructure technologies, low impact development and behavioral practices, as well as innovative policy strategies (such as drainage districts) that, together, can improve the quality and reduce the velocity and quantity of runoff discharging onto downstream properties or directly to receiving waters.

This project develops a comprehensive regulatory, administrative and operational framework to guide Drainage Management in Homer with the goals of protecting our environment; reducing flooding to protect people and property; reducing demand on public stormwater drainage systems and supporting healthy watersheds. It will:

- Consider and recommend storm water management systems and best management practices including specifications for collection, storage, conveyance and treatment structures;
- Where practical, it will incorporate low impact development and green infrastructure management practices to treat or reduce storm water discharges and urban non-point source runoff to area streams and the critical wildlife habitat of Kachemak Bay;
- Include public input in policy development to better manage runoff and protect downstream properties from the impacts of runoff, pollution prevention and property development best practices.

**Plans & Progress:** Public works staff are defining drainage basins and completing steps as they are able, but the plan would be for consultants to assist with developing the City-wide plan.

**Total Project Cost:** \$300,000

**Priority Level:** 1



Goals of the Drainage Management Plan would be protecting the environment; reducing flooding; reducing demand on public stormwater drainage systems; and supporting healthy watersheds. (Photo courtesy of Wisconsin Department of Natural Resources.)



## Engineering Study for Homer Public Library Remodel

**Project Description and Benefit:** Homer Public Library has expanded steadily in line with population growth in the area, from a 600 square foot cabin in the 1950s to a 3,500 square foot building in the 1980s to the current 17,000 square foot facility, which opened in 2006. In the 2018 Homer Comprehensive Plan, staff noted that the new building was projected to meet the community's needs for 20 years, and those projections have proven reasonably accurate. As of 2025, the building has not yet exceeded capacity, but the area population is growing, as is public use of the library.

Staff have identified several needs, based on operational impact and competition among patrons for limited resources. Operationally, the library needs increased storage space and office/workspace. Based on use, public use spaces to be considered in the remodel include:

- A larger meeting room. The current meeting room is 19' x 15'6". The multipurpose space should be at least twice as large. This was identified as a long-term priority in the Library's 2019 Strategic Plan.
- A dedicated teen room
- An outdoor covered space, suitable for public programs even in marginal weather. The Friends of Homer Library and some community members have discussed this in conjunction with improvements to the western lot, but it was not considered a high priority for that project. Accessibility improvements, such as signage and bathrooms that are easier to use.

**Plans & Progress:** Staff has identified specific needs, and some high priority components of the remodel have been prioritized in the Library's 2019 strategic plan, but no design work or planning has been done. Funding is requested for an engineering study to conduct a needs assessment and provide a detailed space analysis, cost estimate, concept design options and, public outreach. The study will provide the basis for determining feasibility of various projects, which could be combined or treated separately.

### Total Project Cost:

Engineering Study: \$75,000  
Construction: TBD

**Schedule:** 2027

**Priority Level:** 3



Library usage has increased substantially over the past seventeen years, and with it, the need to remodel to expand both public use and operational spaces within the building.



City of Homer Capital Improvement Plan • 2026-2031  
**This project is being returned to the CIP. It is likely this project will not be fully constructed with the FY22-25 TAP award due to cost escalation between estimating and project award by Alaska DOT**  
**Homer All Ages & Abilities Pathway**  
 escalation between estimating and project award by Alaska DOT

**Project Description and Benefit:** This project completes critical sidewalk gaps in Homer's pedestrian network, connecting neighborhoods, Coast Guard housing, and the Senior Center to essential services, businesses, and schools. The project provides safe, year-round access to major destinations including the Public Library, markets, pharmacy, Post Office, banks, recreation areas, hospital, and the medical district. Wayfinding signs and online tools will help residents and visitors navigate the routes, increasing tourism access and economic benefits to the Central Business District.

The Homer All Ages and Abilities Pathway, or HAAP, shown below, consists of two interconnected loops. The north loop connects the Senior Center on Svedlund Street south to Pioneer Avenue, then west to Main Street via Herndon and Lee Streets. The south loop intersects at Svedlund and Pioneer Avenue, continues on City-maintained Poopdeck Trail to Hazel Avenue, then south to the Sterling Highway and connects to existing trail from the Visitor Center through Old Town, returning north on Main Street to Lee Street.

Much of the route is already constructed. This project will complete and connect the two loops by constructing sidewalk on Svedlund Street from Pioneer Avenue to the Senior Center, from Herndon Street to Lee Drive to Main Street, and on the State-owned portion of Main Street from Sterling Highway to Ohlson Lane. Enhanced crosswalks with safety features like Rectangular Rapid Flashing Beacons and high-visibility markings are planned for Pioneer Avenue and Sterling Highway crossings. Right of way is secured on the City-owned sections of the sidewalk to be constructed and an environmental checklist shows no concerns.

**Plans & Progress:** The City's investment of \$1.4M in 2024-2025 to construct Main Street sidewalk from Pioneer Avenue to Fairview completed one major missing portion of the HAAP. Private sector support has included sidewalk construction by the Aspen Hotel in 2019, connecting the Sterling Highway to the Island and Ocean Visitor Center's public trails.

The City completed design for the Svedlund/Herndon sidewalk segments and applied for and was awarded \$3.48M from the Alaska Department of Transportation's (ADOT) FY22-25 Transportation Alternatives Program to complete design and construction. **The City is negotiating a Memorandum of Agreement with the State to commit matching funds. Because project costs have escalated since the original cost estimate, a reduced project scope is likely with priority given to Main Street South and Svedlund Street. The project will proceed in phases according to the availability of future TAP funds and/or City or Homer funds.**



HAAP completes important sidewalk connections and installs high visibility crosswalks to improve non-motorized transportation safety.

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<b>Total Project Cost:</b>	\$ TBD
Predevelopment:	\$ 775,000
Construction:	\$ 3,100,000
FY22-25 TAP award	\$ 3,486,787
City match:	\$ 388,713

**Schedule:** 2025-2028

**Priority Level:** 1



## Heath Street Rehabilitation

FY 2027 - DRAFT Document

**Project Description & Benefit:** This project rehabilitates Heath Street, a collector street in Homer that runs north-south from Pioneer Avenue to the Sterling Highway. Heath Street provides critical access for Homer’s public safety responders: Homer Volunteer Fire Department at the top of Heath Street on Pioneer Avenue, Homer Police Department further south on Heath Street and Homer Public Works Department at the bottom of Heath Street on the Sterling Highway. Other major destinations on Heath Street include a US Post Office, the University of Alaska’s Kenai Peninsula College, a 55,000 square foot commercial building, financial institutions and the Homer Public Library.

Heath Street is a paved road that is showing signs of failing. The vehicle wheel tracks are depressed, almost like ruts in the asphalt. Public Works believe this is being caused by a failing storm drain system and inadequate drainage that is allowing water to infiltrate the road bed causing soft spots. The condition is getting worse with each freeze-thaw cycle.

Rehabilitation work should include improvements to the curb, gutter and sidewalk, including proper curb cuts to make the sidewalk and street crossings accessible. A flashing beacon, signaled crosswalk is proposed at Hazel Street.

**Plans & Progress:** The City has completed a storm drain condition survey and final design.

**Estimated Project Cost:** \$1,235,000

**Schedule:** 2027

**Priority Level:** 2

Funding Secured	Prior to July '23	FY24/25
Storm Drain Condition Survey & Design	\$ 30,136.55	-



Photo showing the beginning of soft spots mid-way down Heath Street.



## HERC Hazardous Material Cleanup and Revitalization Plan

**Project Description and Benefit:** This project initiates cleanup on a 4.3-acre Brownfield site located in the heart of Homer’s commercial district at the corner of the Sterling Highway and Pioneer Avenue. The project will help create an economically viable reuse plan that will contribute to Homer’s overall quality of life and the economic development of Homer’s central business district.

The Homer Education and Recreation Complex, or HERC property, houses two former school buildings (built in 1956) that were originally owned by the Kenai Peninsula Borough but were conveyed to City of Homer ownership in 2000 to allow public use of the gym, offices, classrooms and associated restrooms. Over the years a variety of structural and feasibility analyses have been performed at the HERC (a) when the building was called upon to house a new activity, and (b) to assist the City and community in understanding how to more fully and cost effectively utilize the building. However, contamination in the two buildings (asbestos, PCBs, mercury and lead-containing materials) requiring controlled removal and disposal has thwarted all efforts. The buildings are in a state of disrepair; the smaller structure the City views as unusable due to potential structural instability. It is only a matter of a years before the larger building can no longer be utilized for recreational programs and for City staff offices, equipment storage and maintenance shop space.

**Plans & Progress:** In spring 2023, the City contracted with Hazardous Building Materials Consulting, LLC to carry out a limited Hazardous Materials Assessment of HERC 1 (the larger of the two buildings) and a comprehensive assessment of HERC 2 (the smaller of the two buildings) at an investment of \$58,349. The results reveal that both buildings contain hazardous materials, as expected due to their age and the prevailing construction materials utilized in the 1950s. Examples include lead paint, asbestos, and materials like paint and varnish that harbor PCBs. These test results hold significant implications for these buildings’ demolition (or renovation).

The project will progress in phases; the first is procuring professional services to make a cleanup plan followed by property cleanup activities. In FY25, the Alaska Department of Environmental Conservation will be providing Brownfields Assessment and Cleanup services including additional hazardous materials testing and an Analysis of Brownfields Cleanup Alternatives (ABCA) that summarizes information about the site, cleanup standards, applicable laws, cleanup options and alternatives considered. A clean up plan will be adopted, followed by revitalization planning.

**Project Cost:** Project clean up cost to be determined after the ABCA report.

**Schedule:** 2025-2027

**Priority Level:** 1



One of the two buildings on the HERC site containing hazardous materials.

Funding Secured	Prior to July '23	FY24/25
HERC 2 Clean Up		
General Fund CARMA	\$153,000	

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## Homer Airport Terminal Improvements

FY 2027 - DRAFT Document

**Project Description and Benefit:** The Homer Airport Terminal, built in 1994, suffers from obsolescence and deferred maintenance of its major systems such as the antiquated fire system, obsolete air handling system and failing exterior doors. While the interior lobby space offers an attractive welcome, some of the public features do not comply with the ADA, including the restrooms. The exterior is showing its age – peeling paint has allowed the weather to penetrate the building’s protective siding. Recent efforts to work with a painting contractor has revealed that the siding is no longer paintable or maintainable.

This project will complete repairs and renovations needed for ADA-compliance, energy efficiency, security and resilience. Improvements will benefit the Homer Airport, a regional Airport that provides access to the intrastate air transportation system for all of the Southern Kenai Peninsula and Kachemak Bay region and supports light plane service to several small communities on the south shore of Kachemak Bay which otherwise are only accessed by boat. Aviation plays a critical role in the everyday life of rural Alaska towns; our economy, citizens, businesses, industries, and government agencies depend on aviation, often as a primary mode of transportation for travel, medical services, shipment of goods, and tourism. At times when highways are shut down, the airport facility is a lifeline. Addition of an emergency backup power generator will keep the terminal operational in times of emergency and power outages.

The project also benefits visitors. The City has developed a cohesive, City-wide plan for consistent and attractive wayfinding. Directional and informational signs at Homer’s gateways are the highest priority in Homer’s Wayfinding Plan; implementing wayfinding designed for the Airport Terminal helps people get where they want to go and improves the visitor experience.

The AK Department of Transportation and Public Facilities owns the airport and leases space upon which the Homer Airport Terminal sits to the City of Homer. The City is responsible for building maintenance, repair and renovations. The Terminal is a joint use passenger/cargo terminal comprised of a 8,673 SF, single-story building, including 1,200 SF of cargo terminal. The functional areas in the building include departure lounge/security, lobby/waiting area, airline space, baggage claim/bag car unloading, concessions, circulation, and administration/mechanical.

**Plans & Progress:** The City’s FY24-25 capital budget allocated funds to complete two high priority projects for customer safety and accessibility: constructing an ADA family restroom in the terminal and replacing the sidewalk in front of the terminal. These projects were completed in 2024.

- Total Project Cost:** \$1,632,156
- Interior Renovations \$378,000
  - New ADA family restroom (\$ 54,400 completed)
  - Current restroom ADA renovation
- Fire/Life Safety Systems \$189,156
  - Replace HVAC and fire alarm systems
  - Replace automatic entry doors for security/energy efficiency
- Exterior Renovations \$1,000,000
  - Replace front entry sidewalk (\$249,961 complete)
  - Provide ADA-compliant parking and access
  - Replace exterior siding
  - Install wayfinding signage/kiosk
- Resilience Measures: \$95,000
  - Portable backup generator for emergency power



Homer Airport Terminal Cargo entrance

Funding Secured	Prior to July '23	FY24/25
ADA Restroom		-
COH Design Gen CARMA	\$ 4,400	
COH Construct Gen CARMA	-	\$ 50,000
Replace front entry sidewalk	-	
COH Capital Budget		\$ 151,246
FY22 Community Assistance		\$ 98,715

**Schedule:** 2028

**Priority Level:** 2



## Homer Public Library Siding Replacement

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**Project Description and Benefit:** The Homer Public Library building opened in September 2006. The concrete siding was relatively new technology at the time, and while it has lasted 17 years, it is now cracked and falling off the building. The City's Building Maintenance division has worked hard to patch and replace missing pieces, but the worsening problem is both an eyesore and a potential path for moisture to enter the building.

The siding covers all four sides of the building, but the damage is worst on the south side, where the wall curves outward and the siding is under tension.

**Plans & Progress:** Building Maintenance has contacted several vendors for cost estimates and are still awaiting response. The costs below are a best guess, based on experience and the area of the building's façade. Professionals could fully replace the siding in a week or two, weather permitting. If funding and a contract is secured, the project could be done in summer 2024 to protect the facility from water infiltration and damage.

**Total Project Cost:** \$500,000

**Schedule:** 2026

**Priority Level:** 1

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Examples of damaged and broken siding on the library's south-facing wall (at left) and above the library's back door (at top).



## Homer Waste Water Treatment Plant Improvements

**Project Description and Benefit:** The two clarifier tanks at the Waste Water Treatment Plant (WWTP) each contain about 94,000 gallons of waste water and operate clarifying equipment to remove solids from the waste stream in order to meet permit regulations and protect the clean waters of Kachemak Bay. The clarifiers and all associated equipment were originally installed in 1990 and are subject to corrosion.

Despite regular maintenance, in 2022 a clarifying belt unit failed in one of the tanks. In an emergency fix, the maintenance crew noted excessive wear on the rollers, links and support pin for the flights of belts in both tanks, prompting an emergency replacement.

This project seeks to protect the treatment units and mitigate corrosion in the future by removing the existing coating in the clarifiers and digesters in the WWTP and applying a new coating consistent with industry standards as corrosion protection for the concrete tanks and vats. It also improves reliability by replacing other electrical controls at the Waste Water Treatment plant exposed to corrosion showing excessive wear. It also rebuilds the electrical components of the effluent box at the sewage lagoon.

**Plans & Progress:** The Project is listed on the Alaska Department of Environmental Conservation's FY24 Intended Use Plan for State Revolving Loan funds. One component of the improvements, the WWTP generator transfer switch was replaced in 2024 for \$38,000.

<b>Total Project Cost:</b>	\$1,903,000
Clarifier Coating Replacement	\$1,200,000
Digester Coating Replacement	\$ 600,000
Electrical Component Replacements	\$ 103,000

**Schedule:** 2027-28

**Priority Level:** 2



Digester tanks (above) and Clarifier tank (below) at Homer's Waste Water Treatment Plant.



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## Parking Lot Drainage Solutions for Homer Public Library

**Project Description and Benefit:** The public parking lot for the Homer Public Library slopes down to the south, which channels rain and meltwater towards the accessible parking spaces near the building entrance. In accordance with ADA regulations regarding wheelchair access, the parking spaces themselves have a 1% westward gradient, which is sufficient to drain water in the summertime. During winter and spring, the gutters fill with ice and grit and trap pools of standing water, which then freeze overnight and create a slip hazard.

The ice has been a recurring issue since the building opened in 2006. Staff have considered relocating the accessible spaces, but that would put them farther from the building entrance and would still leave the hazard for other patrons.

**Plans & Progress:** Public Works personnel addressed the issue in July 2023 by creating a drainage channel through the parking lot curb and clearing out obstructions from the drainage ditches. Also, snow removal operations were modified so that plowed berms allowed a gap for drainage. Parks and library staff monitored the drainage through the spring of 2024 and determined that the situation had improved, but the problem remained.

Possible solutions include installing a stormwater catch basin and stormwater piping to convey water to the stormwater collection piping on the property or the piping along Hazel Avenue. Another possible solution is to regrade part of the parking lot to redirect stormwater away from the ADA parking spots and into the below ground stormwater catch basin under the parking lot.

**Total Project Cost:** \$330,000  
Design/Engineering: \$ 30,000  
Construction \$300,000

**Schedule:** 2026

**Priority Level:** 1



Poor drainage across Homer Public Library's sloped parking lot, especially during winter and spring freeze thaw cycles, creates hazardous walking conditions.

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## Water Storage/Distribution Improvements, Phase 3

FY 2027 - DRAFT Document

**Project Description & Benefit:** This project replaces aging water storage/distribution system components and makes other system improvements to increase water storage capabilities and drinking water quality, improve water system distribution and water transmission effectiveness and safeguard public health. A dependable water system ensures public safety and contributes to Homer's growth and economic vitality.

The project also builds drinking water resilience. The storage tank on the water supply system's west trunk will alleviate a drinking water storage deficiency. Current storage capacity gives Homer only a two-day supply of stored drinking water, creating vulnerability to critical water shortages. A 500-foot trunk line from the new tank will provide domestic water and firefighting capabilities to an unserved area in the city, and the pressure-reducing vault on this line will add system resiliency. The pressure-reducing vault will interconnect the two lines, allowing either trunk to distribute water to the other in the event one is damaged or out-of-service.

First identified during the formation of the 2006-2025 Homer Water & Sewer Master Plan, these critical infrastructure improvements have been designed and partially completed:

- Phase 1: was completed in 2016. 2,600 linear feet of 10" and 12" water distribution main was installed across Shellfish Avenue and a new pressure reducing vault (PRV) was constructed to provide water supply to a new tank site; 4,500 linear feet of 12" water main was extended on Kachemak Drive, both connecting isolated sections of town and eliminating dead end mains. The City removed an old redwood tank and purchased property on which the new tank will be constructed.
- Phase 2: consists of installing water transmission main in support of a future new water storage tank, rehabilitation of the existing A-Frame existing storage tank, and demolition of the A-Frame pressure reducing vault (PRV).
- Phase 3: consists of the construction of a new 0.75 million gallon water storage tank on the east side and a 0.25 million gallon tank on the west side to provide increased capacity for domestic use and fire flow.

**Plans & Progress:** Project design was completed in 2014 utilizing \$485,000 in Special Appropriation project grant funds from the Environmental Protection Agency and \$399,214 (45%) in matching funds from the City. Phase 1 construction was completed in 2016 utilizing \$1,980,254 in FY16 State of Alaska Municipal Matching Grant program funds, \$848,680 City of Homer funds and benefitted property owner's assessments. Phase 2 construction work was completed in 2022 using ADEC grant monies and water reserve funds using State of Alaska Municipal Matching Grant program funds and City of Homer water reserve account funds.

Phase 3 construction can be completed after phase 2 is finished and funding has been identified.

**Total Project Cost:** \$10,438,214  
2014 (Design, Completed): \$884,214  
2016 Phase 1 Construction(Funded, Completed): \$1,980,000  
2026-2027 Phase 2 Construction (Funded, Completed): \$1,600,000  
2028 Phase 3 Construction: \$5,974,000

**Priority Level:** 2



## Water Treatment Plant Drying Beds

**Project Description and Benefit:** This project replaces the one-time-use Drying Beds associated with the Drinking Water Treatment Plant. The residue (fine silts, clays, and other particulate) filtered out of the water entering the Water Treatment plant is discharged into drying beds to dewater the sludge to an acceptable level for disposal at the Borough landfill where material must pass the paint filter test, implying the sludge must be dewatered and not contain any free water

The existing Drying Beds were constructed with a polyethylene liner system for a one-time use . They are nearing their life expectancy, therefore prompting the need for this proposed facility improvement.

**Plans & Progress:** This project will replace the Drying Beds with a concrete pad Drying Bed Surface that will be reusable, thereby providing the City long-term use and financial benefit.

**Total Project Cost:** \$1,400,000

Design: \$ 150,000  
Construction: \$ 1,250,000

**Schedule:** 2027

**Priority Level:** 1



Particulate from the raw water filtration process settles in ponds at the Water Treatment Plant (above) before being removed to dry in beds (below) in preparation for transport to the landfill.



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## Wayfinding & Streetscape Plan Implementation

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**Project Description and Benefit:** Homer lacks coherent wayfinding for visitors and residents alike to find destinations by vehicle or on foot. The City hired Corvus Design to create a wayfinding plan for the City in 2021, which was adopted in 2022. Recommended improvements include working with the Alaska Department of Transportation (DOT) to revise many Sterling Highway signs, and install themed signage for drivers and pedestrians so they can easily find destinations. The work also included recommendations on benches, trash cans and landscaping which contribute to the small town character of downtown Homer.

**Plans & Progress:** The project will proceed in two phases. The goal of the first phase is to install 26 Pioneer Avenue banners, ten wayfinding signs and ten benches. New Pioneer Avenue banners were installed in 2023. Capital funds for wayfinding signs were approved in the City’s FY24 capital budget, with the goal to fabricate and install basic bollard style trail marker signs on both ends of five routes. The City will also work with Alaska Department of Transportation (AK DOT) to update road signage during the Sterling Highway the repaving project (likely in FY25/26) and during other future AK DOT road projects in Homer. Goals of phase two is to install 26 wayfinding signs, two gateway signs and an additional ten benches.

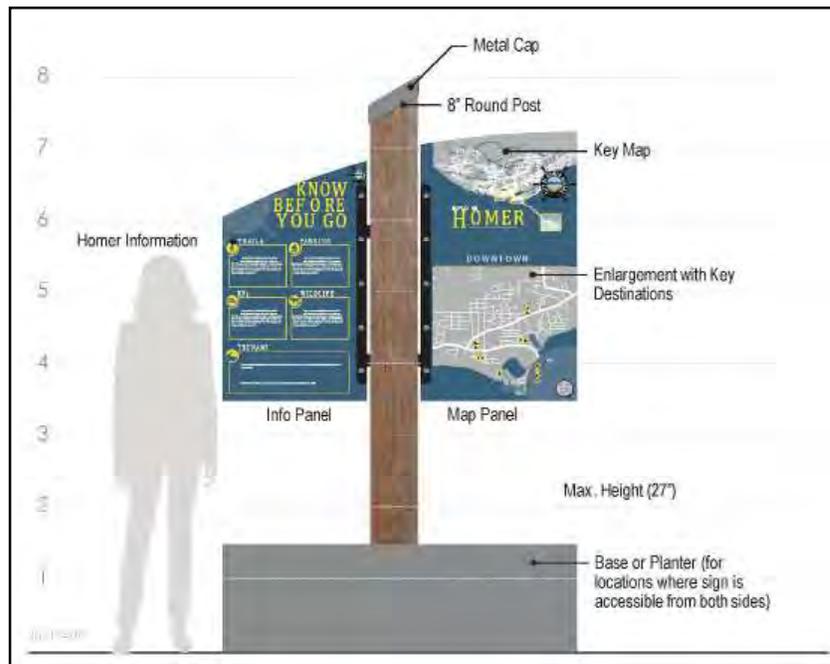
**Total Project Cost:** \$277,500

Phase 1: \$126,500 (\$56,500 secured)  
Phase 2: \$151,000

Funding Secured	Prior to July '23	FY24/25
Pioneer Avenue banners	\$ 6,500	-
Wayfinding trail marker signs		
COH HART Fund	-	\$ 50,000

**Schedule:** Phase 1 2023-2026

**Priority Level:** 2



Schematic design of wayfinding sign.



## State Projects

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The City of Homer supports the following state projects which, if completed, will bring significant benefits to Homer residents.

Transportation projects within City limits:

- **East Hill Road Bike Lane .....46**
- **Kachemak Drive Rehabilitation/Pathway.....47**
- **Main Street Rehabilitation.....48**
- **Sterling Highway Milepost 172:  
Drainage Improvements .....49**
- **Traffic Control at the Corner of Sterling Highway  
and Soundview Avenue .....50**
- **West Hill Road Bike Lane .....51**



## East Hill Road Bike Lane

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**Project Description and Benefit:** This project would create a bike lane, in conjunction with an Alaska Department of Transportation project to repave East Hill Road.

East Hill Road is one of Homer's key arterials, connecting scores of residential properties to downtown Homer. There is currently no safe provision for non-motorized traffic; pedestrians and bicyclist must take their lives into their hands by riding on the road.

The project is conceived as one lane for non-motorized traffic on one side of East Hill Road, with separation from the road for safety. Some drainage work within the right-of-way would be required to properly direct storm water runoff to catchment basins and adjacent roadside ditches.

**Plans & Progress:** The need for a non-motorized transportation element on West Hill Road was identified in the 2021 Update to Homer's Non-Motorized Transportation and Trail Plan. This project also aligns with transportation goals articulated in the City's Comprehensive Plan.



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## Kachemak Drive Non-Motorized Pathway

**Project Description & Benefit:** This project constructs a separated non-motorized pathway along Kachemak Drive from East End Road to Ocean Drive. Kachemak Drive, a State-owned/operated road in the City of Homer, is a primary east-west transportation corridor. It is a 35-miles per hour, narrow, winding road with essentially no shoulders, only side-slopes and drainage ditches along most of its length.

The road provides access to a state airport with general aviation businesses, light industrial businesses, private residents and connects the Homer Spit to several marine storage and repair businesses, most notably Northern Enterprises, the largest industrial marine storage, repair and boat launch complex on the southern Kenai Peninsula. As a major truck route and commuter route for residents in Kachemak City and other communities further out East End Road, traffic is often heavy, with over 1,500 vehicles daily. Kachemak Drive is also a tsunami evacuation route and is the only alternate route connecting Homer to East End Road should emergencies close the primary west to east Pioneer Avenue route.

Kachemak Drive is also heavily used by pedestrians and cyclists. Bicycle traffic has increased over the years due to the advent of wide-tire winter bicycles and Homer's increasing popularity as a bicycle-friendly town. Recreational and commuter bicyclists and pedestrians use Kachemak Drive to connect to non-motorized paths along the Homer Spit, Ocean Drive, and East End Road. However Kachemak Drive is inherently unsafe for non-motorized users due to narrow lane width, the lack of shoulders, traffic levels and design speed. Cyclists are forced to the left of the fog line. Motorists typically slow down behind bicyclists, wait until there is no oncoming traffic, then pass by crossing the center line. This condition is dangerous to motorists and cyclists, especially on curves and the hill leading up from the base of the Spit to the airport, where visibility is low -- creating the perfect storm for conflict between motorized and non-motorized users at best, and injury or fatalities at worst.

The benefit of constructing a two-lane, unpaved separated path that runs parallel to Kachemak Drive is two-fold. Foremost, it will significantly improve safety for non-motorized users, provide greater accessibility and pedestrian path connectivity, as well as a higher quality of life for residents and visitors alike..

**Plans & Progress:** The City has long identified this route as a high priority safety issue. When Alaska DOT&PF began scoping a "1R" road project for Kachemak Drive, Homer City Council passed Resolution 21-065 requesting that DOT include accommodations for non-motorized users in the 1R project plan and evaluate a future project to create safe and sustainable pedestrian amenities along Kachemak Drive. The AKDOT&PF Preconstruction Manual states, "Expect bicycle traffic along most roads and streets. Where bicyclists are allowed, all new construction and reconstruction must provide for use by bicyclists and pedestrians."

The 2024-27 State Transportation Improvement Plan currently programs funds to reconstruct Kachemak Bay Drive from the Sterling Highway to East End Road. Work includes raising and widening 3.5 miles to improve motorized and non-motorized passage. The State project leverages 100% Federal share by matching FHWA PROTECT formula funds with Surface Transportation Block Grant funds.

ADOT will lead in the process and work with the City to plan forward the long-term needs and plans for ROW access, utilities, drainage, etc. for long-term success on Kachemak Drive.



Bicyclists riding in the right-of-way after turning onto Kachemak Drive from the Homer Spit bicycle path..

FY 2027 - DRAFT Document



## Main Street Rehabilitation

**Project Description & Benefit:** This project restores the existing State-owned portion of Main Street in Homer, Alaska to a state of good repair and modernizes it with a complete street approach.

The concept of the project is two-fold. It rehabilitates storm drains and pavement on 2,600 linear feet of the state-owned portion of Main Street from Pioneer Avenue south to Ohlson Lane to improve road surface conditions and reduce maintenance and repair costs over the long term.

Main Street, as the name implies, is a primary north-south corridor running from Bayview Avenue (near South Peninsula Hospital) to Ohlson Lane (near Bishops Beach on Kachemak Bay.) It is a busy mixed-use collector, collecting traffic from adjacent neighborhoods and connecting them to Homer's main arterials – Pioneer Avenue and the Sterling Highway, which is part of the state's highway system. The portion of Main Street between Pioneer Avenue and the Sterling Highway is classified as a major collector; the portion south of the Sterling Highway is a minor collector. These sections support both general purpose and residential traffic, as the street is home to many small businesses, single family and multi-family residences, connects to existing trail systems and connects to one of the City's most popular recreation areas, Bishop's Beach.

Main Street road condition has deteriorated over the past several years. The pavement is raveling and the storm drain system needs to be rehabilitated, as it is inadequate and is allowing water to infiltrate the road bed. This adversely impacts the structural integrity of the road, particularly during freeze-thaw cycles. The lower portion particularly, from the Sterling Hwy to Ohlson Lane, is beginning to fail, evidenced by depressed wheel tracks and soft spots in places. The cause of this is a failing storm drain system and inadequate drainage that is allowing water to infiltrate the road bed. The condition is getting worse with each freeze-thaw cycle. This area is also prone to pothole development also due to the poor drainage, freeze-thaw cycles and small fissures in the road surface that deteriorate over time and with heavy vehicle traffic.

**Plans & Progress:** Improvements to Main Street first appeared as a priority State improvement project in the City's Capital Improvement Plan in 2006, 17 years ago. The City has held off doing any technical work because it is a State road. In 2022 and 2023, the City conducted extensive and inclusive public engagement soliciting community input on system-wide transportation planning and prioritization and specifically with residents and business owners in the Old Town area of Homer. The quest for improved road and traffic calming began in 2014, which culminated in improvements such as lower speed limits, speed humps and striped pedestrian crosswalks, though no Main Street roadway rehabilitation was included.



State-owned portion of Main Street in Homer, Alaska.

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## Sterling Highway Milepost 172 Drainage Improvements

**Project Description & Benefit:** The Baycrest Subdivision neighborhood (downslope from a beehive collector installed at milepost 172 on the Sterling Highway by the Alaska Department of Transportation (ADOT)) is built on sloping terrain of unconsolidated soils containing blue clay with a high water table and incidental springs. Properties in this subdivision experience unusually high levels of flooding, runoff and erosion.

Some Judy Rebecca Court properties in this neighborhood in particular have suffered damage due to water saturation including cracked windows and shifting foundations. The property damage is related to the amount of water in the soil and every effort needs to be extended to control the amount of water introduced into the soil, including water runoff from the Sterling Highway. These homes are located 750 linear feet distant and 125 feet vertical downslope from the beehive collector outfall. While certainly not all the problematic water is coming from the outfall, attention to drainage in the area is important to reduce the potential for slope failure and possible loss of property and life.

Water flow volume measurements from the beehive collector over time indicate that the outfall is directing a concentrated discharge of water onto the Baycrest neighborhood slope, adding to an already precarious water saturated soil condition. The City of Homer requests that ADOT divert the beehive collector outfall off the slope and into a natural drainage similar to the one that exists below the next Sterling Highway concrete encased cross-drain some 80 paces east of the Mt. Augustine Drive intersection with the Sterling Highway.

Keeping water off this slope where possible helps mitigate the potential for catastrophic slope failure; discharging the beehive collector outfall into a naturally occurring drainage mitigates the potential for impacting other area properties with the additional runoff.

**Plans & Progress:** At the request of affected home owners and Homer City Council members, a local retired geologist studied and provided mitigation recommendations to the City of Homer and ADOT. Additionally, Newton Bingham, a PE with ADOT evaluated the situation in November of 2017. In recognition of the potential hazard to property and life, Homer City Council passed Resolution 17-082 in September 2017 directing the Homer Advisory Planning Commission to consider a Natural Hazards Overlay District or other appropriate zoning regulation on and around Baycrest Subdivision. In line with an Alaska Administrative Order 175 under Order item 1 which states, "To the maximum extent possible consistent with existing law, all state agencies with construction ...shall encourage a broad and united effort to lessen the risk of flood and erosion losses in connection with State lands and installations and state-financed or supported improvements...", City Council passed Resolution 18-008 in January 2018 requesting ADOT fix Sterling Highway drainage effecting the Baycrest Subdivision.

In February 2018, a group from Homer met with ADOT Deputy Commissioner Amanda Holland and telephonically with Central Region Director Dave Kemp about Homer's request. A February 2019 letter from ADOT refutes that the highway and culvert are altering the drainage pattern as the highway and culvert predates development of the Baycrest Subdivision by twenty years. The letter also states that no engineering analysis would suggest that moving the culvert to a new location would improve conditions in the subdivision.

In 2022, Sterling Highway Reconstruction project managers engaged with the City of Homer Public Works Director about analyzing water flow and drainage related to the project.



Aerial photo of the area downslope of the outfall from a Sterling Highway beehive collector.

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## Traffic Control at the Corner of Sterling Highway and Soundview Avenue

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**Project Description and Benefit:** This project a traffic light at the corner of the Sterling Highway and Soundview Ave in Homer.

The West Homer Elementary Site Council has worked with the school administrators and staff, parents, and the Kenai Peninsula Borough School District to increase the safety and efficiency of the school parking lot, especially during the school pick up and drop off times. The school moved the bus loading and unloading zone to behind the school and implemented a new traffic pattern for students arriving and departing to eliminate hazardous double drop off and pick up lines of years past and improve the efficiency of bus and parent traffic interaction.

The remaining traffic congestion consists of a bottleneck of cars and busses departing the school due to a required left turn on to the Sterling Highway that crosses the busy northbound lane of traffic. An additional hazard is that northbound traffic is going around cars that are backed up in the northbound lane waiting to turn right onto Soundview Avenue and into the school. The cars waiting to turn left onto the highway from Soundview Avenue are proceeding because it appears northbound traffic is stopped and the drivers are unable to see the cars accelerating and going around the traffic jam. Several near-miss accidents have been witnessed at this location.

The intersection at the highway and Soundview currently has infrastructure that supports a flashing yellow light at the intersection. This stretch of road is overdue to be reworked to provide a proper school zone, turn lanes and cross walks for West Homer Elementary (which opened in 1997). However, in these challenging times with our state budget, the simple solution of regulating traffic turning onto the Sterling Highway with a new traffic light using the existing infrastructure would be a small improvement that will have big impact. Replacing the flashing light with a programmable traffic light that controls north and southbound traffic to allow left turns from Soundview Avenue during school year at arrival and dismissal times would support and improve the changes West Homer Elementary has already made, and most importantly help prevent a tragic incident.

**Plans & Progress:** A request for a traffic study and solution by the West Homer Elementary Site Council, supported by the Principal and Homer City Council was submitted to the State in early 2019. Currently, the Alaska Department of Transportation has infrastructure in place that operates flashing yellow light. A possible solution is for that existing infrastructure to support a programmable traffic light to provide a green arrow for the left hand turn onto the highway during very predictable heavy traffic times. Other school zone improvements could be planned and implemented during the State's plan for Sterling Highway Milepost 169-175 Pavement Preservation Project and Pedestrian Safety Upgrades.



Students attending West Homer Elementary School walk to buses on the first day of school in 2019. A new traffic system, designed to ease congestion on Soundview Avenue and the Sterling Highway has children boarding buses at the back of the school. (Photo courtesy of Michael Armstrong/Homer News.)



## West Hill Road Bike Lane

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**Project Description and Benefit:** This project creates a bike lane on West Hill Road.

West Hill Road is one of Homer's key arterials, connecting scores of residential properties to downtown Homer. There is currently no safe provision for non-motorized traffic; pedestrians and bicyclist must take their lives into their hands by riding on the road. Traffic on West Hill Road is growing as several new residential subdivisions are being developed, compounding the risks.

The subject project is conceived as one lane for non-motorized traffic on both sides of West Hill Road. Some drainage work within the right-of-way would be required to properly direct storm water runoff to catchment basins and adjacent roadside ditches.

**Plans & Progress:** The need for a non-motorized transportation element on West Hill Road was identified in the 2021 Update to Homer's Non-Motorized Transportation and Trail Plan. This project also aligns with transportation goals articulated in the City's Comprehensive Plan.





## Projects Submitted by Other Organizations

The City of Homer supports the following projects for which local non-profit organizations are seeking funding and recognizes them as being of significant value to the Homer community:

- **Homer Hockey Association:**  
Keven Bell Arena Parking Lot Lighting & Flooring Replacement .....53
- ~~Homer Senior Citizens Inc.:~~  
~~Alzheimer's Unit~~ .....54
- **Homer Trails Alliance:**  
Diamond Creek Recreation Area Trails .....55
- **Kachemak Nordic Ski Club:**  
Rogers Loop Trailhead Storage Shed.....56
- **Kachemak Shellfish Growers Association:**  
FLUPSY & Otter Predation Assistance .....57
- ~~Kachemak Ski Club:~~  
~~Homer Rope Tow Access & Equipment Upgrades~~ .....58
- **Pratt Museum**  
Roof System Replacement Project.....59
- **South Peninsula Hospital:**  
Childcare Facility for Hospital Employees .....60
- **South Peninsula Hospital:**  
Expansion of Medical Services.....61

FY 2027 - DRAFT Document



## **Homer Hockey Association: Kevin Bell Arena Lighting & Floor Replacement**

**Project Description and Benefit:** The Kevin Bell Arena was constructed in 2005, with initial funding from grants associated with the 2006 Arctic Winter Games combined with a loan from English Bay Corporation/Homer Spit Properties. Homer Hockey Association (HHA) has successfully operated the Arena since its opening. HHA has met operating and capital acquisition costs with a yearly budget of \$300,000 to \$375,000. HHA is seeking financial support to replace six parking lot light poles with fixtures and the interior rubber flooring of the facility. The exterior light poles have been in use since 2005 when the facility opened. Over time, the harsh marine environment has caused corrosion and wind damage to the lights. The parking lot lighting is essential for visibility and safety during the winter months, when the rink provides programming for the general public and school groups. The rubber flooring has also been in place for 20 years. This flooring is installed in the locker rooms and high traffic common areas of the facility. After two decades of high use, the flooring is showing its' age with brittleness of the tiles and thinning of the material.

HHA's mission is to cultivate on-ice recreation of all kinds, for all ages, on the Lower Kenai Peninsula. HHA has been accomplishing this mission for more almost two decades as one of the few non-profit, volunteer run ice rinks in the United States. Volunteers contribute an estimated 14,000 hours annually, representing a huge commitment of time and effort by our community. Over the years, programs have been expanded to include activities for all: figure skating, broomball, curling, hockey for all ages and abilities as well as frequent community and school skating events. KBA is also home ice for the Mariner-High School Co-Op Team with includes players from all the secondary schools on the southern Kenai Peninsula.

The Kevin Bell Arena hosts numerous games, tournaments and events that bring commerce to the City of Homer. This is especially important during the winter when tourism and occupancy rates are low. HHA hosts several separate youth and adult hockey tournaments totaling approximately 150 games each year. In 2022-23 these games brought over 1,740 out of town players to Homer, accompanied by family and fans that contributed to the local economy through lodging, transportation, dining, and merchandise purchases.

**Plans & Progress:** HHA has received quotes of \$29,040 for the light purchase and \$30,250 for the floor replacement. The repairs will enable the Kevin Bell Arena to remain a safe and well-maintained facility for public recreation. It is imperative that our rink continue to operate for the health and welfare of the diverse community we serve. With excessive screen time and the rise in childhood obesity, accessible and affordable recreation remains a cornerstone of the mental and physical health of communities everywhere. HHA has done our best to keep the Kevin Bell Arena open as a safe place for kids, families, and community members to come together to exercise their minds and bodies.

HHA has an active and committed Board of Directors and membership base. The volunteer hours are leveraged by several successful fundraisers, sponsorships and advertising campaigns, grant awards and donations each year. This covers approximately one half of the annual operating and capital expenses. The remaining expenses are covered by user fees. However, repairs of this cost are outside of the scope of our annual operating budget.

**Total Project Cost:** \$59,290



Christmas Eve public skate at Kevin Bell Arena is well attended.

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## Homer Senior Citizens Inc. Alzheimer's Unit

FY 2027 - DRAFT Document

**Project Description & Benefit:** Seniors are the fastest growing population for the State of Alaska. Homer is projected as the city in the State which will see the second most significant growth in this demographic. Homer Senior Citizens operates a 40-bed assisted living facility. We have had to relocate four seniors from our community due to Alzheimer's disease in the past four years. Losing one senior a year is unacceptable as it tears away the fabric of our community. Most of our seniors have families remaining in the Homer community.

To maintain the health of a senior, a full continuum of care is required. Maintaining physical, mental, and social capacity supports the dignity of our most vulnerable adults. HSC Alzheimer's Wing has been a strategic priority for the Board of Directors to keep our seniors' home in the community. We will not need a certificate of need for this project.

The Alzheimer's Wing will include fifteen beds and 24/7 care. Additionally, we will include a memory care program to maintain the existing cognitive capacity. Specific features for therapy pool and activities room which will be open to all seniors 55 and older. The activities room will be stage 2 of the project and will incorporate low-impact exercise equipment to maintain senior's physical capacity. This also opens the possibility to contract with South Peninsula Hospital for use of the therapy pool for other age groups benefiting the entire population of Homer.

We will be holding many fundraising events to secure the match for foundation grants. We have identified three foundations which funds for this type of project are acceptable. One of the priorities for scoring of the grants is Capital Improvement Plan designation.

Operating funds will be secured from "fees for service;" room and board; billing for Physical Therapy in both the therapy pool and the exercise program in the activities room (once stage 2 has been completed); and fees for contracted space for equipment and pool.

**Plans & Progress:** HSC has met with Hydro Worx to incorporate the Therapy Pool with the Alzheimer's Unit. Projected 5-year profit will be approximately \$1,508,600. This does not include contractual arrangements with third party vendors.

We have been actively fundraising for the Wing for many years. Fundraising activities include our Annual Alzheimer's Fundraiser at the Second Star Mansion with a live concert by a Chicago Jazz Band led by Tim Fitzgerald. To date we have accumulated a total of \$99,550 in fundraising for this valuable project.

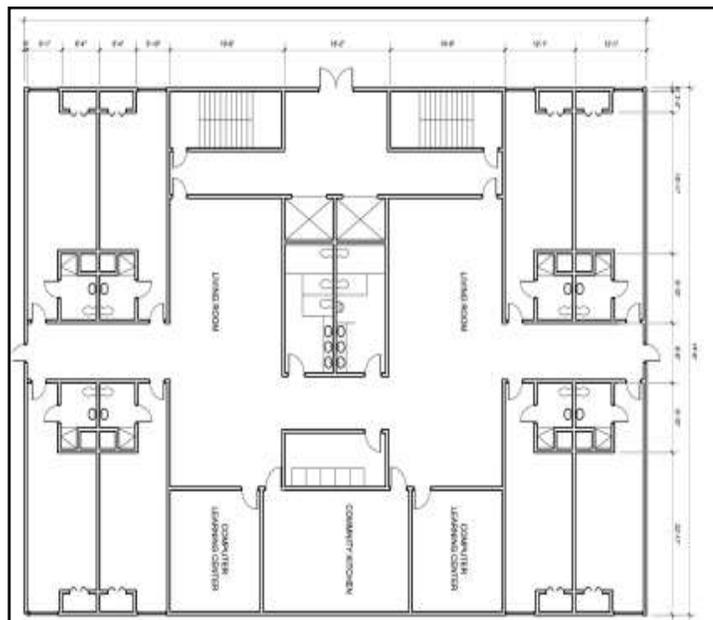
We will be working with the architectural firm to develop a new plan for the wing to be located in The Terrace existing space.

**Total Project Cost:** \$750,000

HSCI'S Executive Directed requested this project be removed from the CIP because they are now focussing on restroation of their current facilities, not new facilities.



Example of a HydroWorx Therapy Pool Room .





## Homer Trails Alliance: Diamond Creek Recreation Area Trails

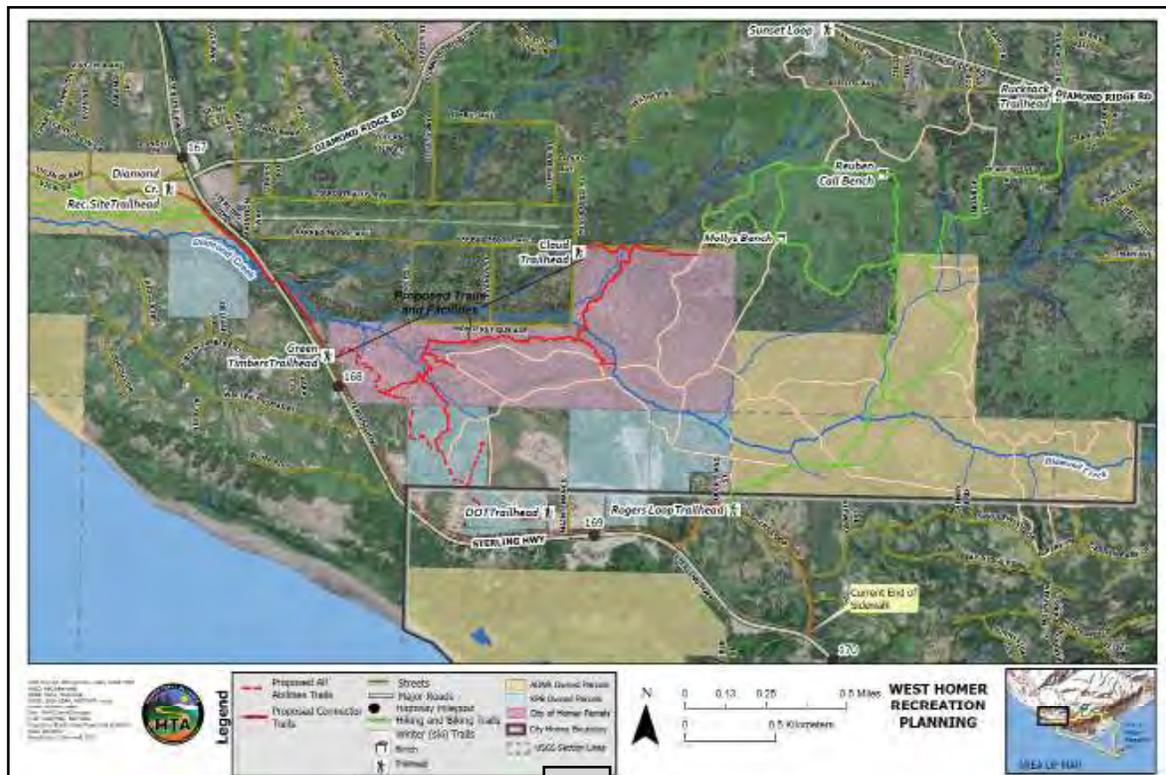
**Project Description and Benefit:** This project develops summer trails linking the “forested islands” throughout the Diamond Creek Recreation Area (DCRA). These trails are part of the Diamond Creek Recreation Area Resource Management Plan which was prepared by Homer Soil and Water Conservation District and adopted by the City of Homer in 2013.

Recently installed trail counters at the Rogers Loop Trailhead indicate an immense demand for a summer use trail system on the north shore of Kachemak Bay. During peak summer months, 700 hikers per week visit the Baycrest and Homestead trail system via the Rogers Loop Trailhead. During winter months over 1000 skiers and snowshoers per week use this access. The current growth rate of the surrounding residential areas indicates that these numbers are on the rise. It has been documented that for every \$1 spent on trail development, up to \$3.40 is returned in benefits. In addition to economic benefits, communities with a robust trail network experience higher levels of physical and mental health, lower healthcare costs, and an overall greater sense of community involvement and well-being.

**Plans & Progress:** Over 4 miles of proposed trail has been mapped including a mile of all abilities trail linking the southwest corner of the DCRA across from Green Timbers Road at MP 167.9 to the Alaska Department of Transportation Trailhead at Milepost 168.9 of the Sterling Highway. As proposed in the 2013 management plan, trailheads have been designed at two locations along the west border of the DCRA. In 2024, the City of Homer dedicated \$25,000 for the preliminary design of a Sterling Highway underpass for the Diamond Creek Trail. **In May of 2024, HTA contracted Jon Underwood of the Fairbanks based trail design and construction firm Happy Trails to conduct a study of the proposed development within the DCRA. In August 2025, the City appropriated an additional \$250,000 for the development of a trailhead and trails segment on the east side of the Sterling Highway from Green Timers to a pedestrian underpass at Diamond Creek in accordance with the DCRA Trails Plan, provided ADOT&PF approves a pedestrian underpass as part of their Sterling Highway reconstruction project and affected property owners agree to create trail easements.**

Total Project Cost: \$200,000

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## Kachemak Nordic Ski Club: Roger's Loop Trailhead Storage Shed

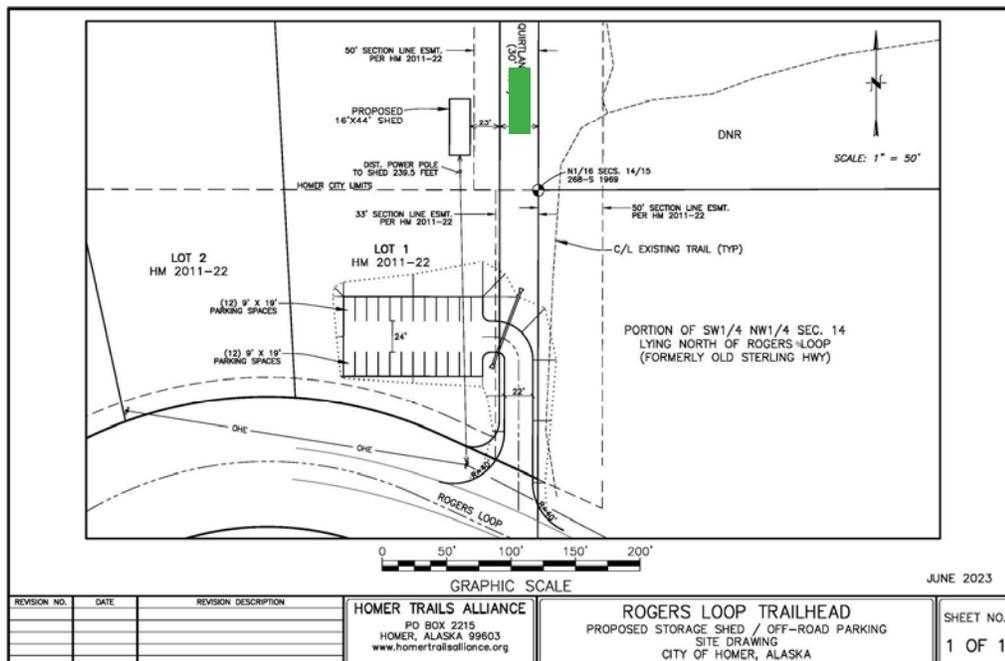
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**Project Description and Benefit:** This project builds 24 foot by 28 foot building on a City of Homer owned parcel at the Rogers Loop Trailhead to accommodate Kachemak Nordic Ski Club grooming equipment for Lower Baycrest ski trails. Currently the equipment is kept outdoors at a private home adjacent to the ski trails. General maintenance and machine repairs must occur outside, or the equipment is trailered to a suitable indoor location. This shortens the working lifespan of the equipment, as storage outside does not allow the snow and ice buildup within the machine to melt in-between uses. Sometimes, trails cannot be groomed because of maintenance needs or frozen equipment issues. The building will alleviate these concerns by providing a heated, indoor space that is accessed from public property. This will allow for quicker repairs, longer lifespan of the equipment, and a secure place to house tools and machine parts.

The community of Homer benefits by having a better skiing experience on trails that are consistently maintained. It is a cost savings to the community in that KNSC will not have to raise membership fees to cover the cost of the additional maintenance and shortened lifespan of this equipment that is kept outdoors. It is also a volunteer cost benefit in that it makes it easier to be a KNSC volunteer when they have working equipment. Well maintained equipment means better grooming which means a better ski experience for all users. Baycrest is the last of the four KNSC trail systems to have a building for the storage of grooming equipment.

**Plans & Progress:** The site plan, shed design, and permitting are complete. The helical pile foundation was installed in the fall of 2024 and building construction began in 2025 utilizing volunteer labor, grants and donations. “Rough-in” of the building has been completed. The interior work including insulation, drywall, electrical, flooring, and mechanical is planned for 2026, subject to the ability to raise the necessary funding. The other remaining expense will be the electrical power hookup. Homer Electric Association estimates this to cost over \$27,000. Kachemak Nordic Ski Club finalized a Recreational Use Agreement with the City of Homer to build and operate the storage shed..

**Project Cost:** To date the KNSC has spent nearly \$42,000 on the project and seeks \$27,000 to complete the building and \$20,000 to extend electrical service for a total of \$47,000.



Location of the storage shed shown in green.



## Kachemak Shellfish Mariculture Association FLUPSY & Otter Predation Assistance

**KSMA has not yet provided update.**

**Project Description and Benefit:** Since 1994 Kachemak Mariculture Association (KSMA), a 501c5 organization, has steadfastly upheld its primary mission of assisting shellfish growers in Kachemak Bay to establish an economically sustainable oyster industry. Today through its close partnership and rental lease with the Kachemak Shellfish Growers' Coop (KSGC), local aquatic farms are providing jobs for processing, marketing, and shipping live oysters for the half-shell market, and retail sales from KSMA's processing facility. This lease to the Coop also includes a portion of the facility to grow out oyster larvae which has been successfully grown and sold to member farms and farms outside of Kachemak Bay for the last ten years.

To date the small hatchery continues to set millions of seed every year. Once the seed is large enough, the "spat" can then be transplanted into the nutrient rich waters of Kachemak Bay, and a critical piece of equipment then comes into to play. This piece of anchored equipment is called a FLUPSY, an acronym for Floating Upwelling System. The microscopic spat need six months to a year a year to grow to size large enough to be transferred to the permitted aquatic farm sites for final grow out. Great amounts of time and expensive labor is needed to clean and grade the spat during the time they are in the FLUPSY. KSMA's FLUPSY is over 23 years old and in great disrepair due to age and the harsh marine environment. The FLUPSY is poorly anchored, a vandalism target, and needs new operational & safety equipment along with DEC-compliant floatation, and covered, lockable dry storage for tools and laborers' needs.

In addition, the federally protected sea otter population in Kachemak Bay has exploded in recent years. The otters have learned how to gain access to a new food source, oysters, by tearing into the mesh lantern nets that have been the industry standard of growing suspended cultured oysters for the last 32 years. The farms now need to use coated 16-gauge wire cages, at a substantial increase in cost.

Alaska's Comprehensive Economic Development Strategy has prioritized mariculture development for many years. Now is a critical time to move mariculture in Kachemak Bay ahead. The economic benefits of this oyster industry in Homer are great. Oysters have become a sparkling year-round staple to Homer's seafood options for locals and tourists alike. The local hatchery and a new, safe state-of-the-art FLUPSY can also provide a viable educational lab for high school and university students. Mariculture courses can further be developed around aquatic farming opportunities including the raising of sea vegetables and kelp.

**Plans and Progress:** KSMA is working closely with the Kenai Peninsula Economic Development District (KPEDD) to secure grant money to build a new FLUPSY to benefit the Kachemak Bay farmers and other in-state farms. The cost to secure pile driven anchoring piles, update the present electrical system, and locally build a new FLUPSY is estimated to be \$750,000. Additionally, KPEDD is aware and supportive of financial assistance to purchase, in bulk, hundreds of coated 16 gauge wire cages for each farm. The price tag for this new system is currently being researched and discussed by the mariculture community, but is estimated at a minimum \$50-\$75/cage.

**Total Project Cost:** \$750,000 - \$950,000

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Left: Oyster spat ready to sell to growers. Right: FLUPSY bins taken out of the water. Spat in the right bin have been cleaned, sorted, graded and counted.



KSC has asked to remove this project; they have built a couple of park

## **Kachemak Ski Club: Homer Rope Tow Access & Equipment Upgrades**

features and have not reached easement agreement. They have proposed a new project.

**Project Description & Benefit:** The Kachemak Ski Club was founded more than sixty years ago to operate a rope tow just off Ohlson Mountain Road near Homer. Our founders wanted to get Homer kids out of the house on the weekends and it is no different today. Over the years, this historic public recreational treasure has hosted thousands of downhill sports enthusiasts, family and social gatherings and also has served as a venue for snow sports safety instruction.

This project improves the safety of skier access to the area, as well as the skier experience on the slopes, making it more welcoming for youngsters and newcomers. It relocates and refurbishes the hill’s aging electric bullwheel at the top of the hill. It grades the upper towpath to lower the rope’s haul angle, to diminish the physical strain on skiers riding to the top of the hill. It also purchases a portable rope tow device that can be positioned on the lower, more gently sloping part of the hill. This will increase the number of skiers who can be accommodated on busy days and improve access and skill development for new riders. It will also be used for snowsport instructional classes and special events, leaving the main rope tow open for other riders.

To augment natural features and offer entertaining challenges for more advanced skiers and snow boarders the project seeks to acquire terrain park features. These would include brushing and mulching a gully next to the entrance trail to the lodge, thus creating a natural ‘half-pipe’ type feature. Also planned: creation of two mid-mountain earthen ‘table tops’ for jumps and aerial maneuvers for advanced skiers and snow boarders.

**Plans and Progress:** The Homer Rope Tow recreation area is separated from Ohlson Mountain Road by private land, but has legal access via a Section Line easement. A circuitous quarter mile long trail connects the road to the hill, avoiding several structures that encroach into the easement. To make access safer, Kachemak Ski Club is developing a shared parking area with Homer’s Snowmads snow machine club, directly across Ohlson Mountain Road from the Section Line entrance point, on Kenai Peninsula Borough lands. This new, expanded parking area minimizes the safety risks of double parking on Ohlson Mountain Road and dispersed pedestrian traffic in the roadway that has occurred during crowded weekends. KSC has already cost-shared an expansion of the pre-existing Snomads parking lot at the Watermelon Trailhead in 2022. And also paid to have a sizable new area brushed and mulched, serving as a primitive frozen earth parking lot during the 2022-2023 season.

While alternative grant funds and KSC cash reserves will likely be used to complete additional grading and gravel work on the parking area’s construction to harden it for year-round use, additional funds will be needed for new signage and security features such as fencing and gates.

**Total Project Cost: \$90,000**

Parking/access improvements: \$15,000

Relocation of Bull Wheel & Slope Grading: \$40,000

Equipment (auxiliary rope tow & terrain park features): \$35,000



Youth enjoying Homer’s own downhill ski area.

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## Pratt Museum: Roof System Replacement Project

FY 2027 - DRAFT Document

**Project Description and Benefit:** This project replaces the 9,134 square-foot roof for the facility that the Pratt Museum occupies. While recent renovations focused on other critical upgrades including facility-wide Americans with Disabilities Act (ADA) compliance and collection stewardship considerations, the replacement of the roof system was not addressed. To sustain the Museum's commitment to the community, the roof system replacement project can no longer be put off. Each gallery contains multiple water-collection buckets and at times water drips and splashes on the exhibits and display cases. Leaks also occur over the new elevator and in office spaces equipped with computers and electronics. The routine maintenance of the roof during the winter is a health and safety issue given that the roof needs to be hand-shoveled every time it snows. This project is critical to forging a sustainable path forward, preserving the history and culture of the community for future generations.

The award-winning Pratt Museum is dedicated to the exploration of people and place in the Kachemak Bay region, one of the richest biological and cultural crossroads in Alaska. Built as Homer's centennial project in 1968, the Pratt has become one of the nation's leading community museums. Partnerships with prestigious national entities such as the National Park Service and the Smithsonian Environmental Research Center have propelled the Pratt's exhibits and programs far beyond the Museum's walls. And grant awards from the nation's leading museum, arts, and humanities institutions have underscored the groundbreaking work of this small museum, which has always been a source of pride for the local community. The Pratt is the community's living room, classroom, and place for sharing, helping make Homer a better place to live, work, and play.

**Plans & Progress:** The roof replacement project has undergone many starts and stops. Over the years the Pratt Museum has consulted with engineers and roof specialists. In 2007 and in 2019, engineers and roof construction specialists recommended a full replacement. In 2019, utilizing condition surveys of 2007 as a baseline, Roof Construction Services and Schneider Structural Engineers generated a project manual, infrared reports, detailed images of the roof's current condition, and a full design and cost estimate for the full replacement, which was again updated in 2024. The plan is to remove the granular surfaced modified, built-up roof system, all insulations and underlying plywood, flashings, and trim metals, and install a new 3-ply modified membrane roof system including new base sheet installed over a new 3/8-inch plywood substrate installed over the original tongue & groove wood roof deck, new high thermal insulation, new perimeter edge metal detailing, new gutters and downspouts and all associated accessories.

The project will need to proceed in phases. Museum Board and Staff will carry out Phases I-II, fundraising and applying for financial support from the City of Homer, State Legislature and the Alaska Congressional Delegation. In Phase III, all design and construction documents will be updated and the bid process will begin. Phase IV will include construction and completion.

**Total Projected Cost:** \$1,362,481



Cracked beam ends (above) are held together with bindings. Galleries experience leaks; bucket are used to catch the leaks.



## South Peninsula Hospital: Childcare Facility for Hospital Employees

**Project Description and Benefit:** South Peninsula Hospital is a 501c3 non-profit community hospital in Homer, Alaska. Serving a population of about 15,000, SPH operates the only hospital on the southern Kenai Peninsula, as well as two primary care clinics, a home health program, a 28-bed nursing facility, and numerous specialty clinics. As the only hospital in the region, SPH is classified as a “critical access hospital,” a federal designation aimed at improving access to healthcare in rural communities. SPH is also the largest employer in the region.

Alaska, like rest of the nation, is experiencing a childcare emergency. Locally, SPH is facing critical barriers to recruitment and retention of healthcare workers due to lack of childcare availability. The ability to attract and retain medical workers is essential to ensuring that SPH can continue to meet the growing needs of our region. In order to address this barrier, SPH is establishing a licensed childcare center for children of hospital families. Located in 4,100-square foot owned building just four blocks from the hospital campus in Homer, this SPH-owned center will support 60-70 kids, have hours aligned with hospital shifts, and address our employees’ inability to find high-quality, licensed care. Our goal is to provide the highest quality care to the children of hospital families to reduce barriers to recruitment and retention of SPH healthcare employees and to ease the stress and burden on the SPH workforce so that they can focus on serving the medical needs of our population.

The new SPH childcare facility will have positive ripple effects across the region. The facility will tangibly add to the limited childcare infrastructure on the lower Kenai Peninsula and will increase the capacity of the childcare workforce through professional level training, wages, and opportunities.

**Plans & Progress:** SPH is well into the developmental phase of this project. SPH has hired a childcare administrator who is developing policies and procedures and collaborating with licensed centers across the state to become familiar with the licensing process. Capital improvements have also begun. Interior demolition is underway, making way for wholesale renovation of the 4,100 square foot facility. As of July 2024, plumbing and electrical demolition has started. Interior renovations of classrooms and communal spaces will follow completion of the permitting process. Interior furnishing orders have also been budgeted and approved for the ordering process. The childcare center will ultimately employ 15+ early childhood educators in market competitive, benefited positions.

Preconstruction is funded and complete. To date, \$210,000 of construction costs have been secured from thread Alaska, the South Peninsula Hospital Foundation, and the Alaska Hospital and Healthcare Association. An additional \$835,000 is pending, and SPH is working to raise another \$100,000 or more in charitable support. SPH anticipates opening the facility in December 2024.

**Total Project Cost:** \$ 1,223,278

Pre Construction cost: \$ 9,000

Construction cost: \$ 1,214,278



Site of the new Childcare Facility.

FY 2027 - DRAFT Document



## South Peninsula Hospital: Expansion of Medical Services

**Project Description and Benefit:** South Peninsula Hospital is a 501c3 non-profit community hospital in Homer, Alaska. Serving a population of about 15,000, SPH operates the only hospital on the southern Kenai Peninsula, as well as two primary care clinics, a home health program, a 28-bed nursing facility, and numerous specialty clinics. As the only hospital in the region, SPH is classified as a “critical access hospital,” a federal designation that is designed to improve access to healthcare in rural communities. In order to meet the changing medical needs of the region, SPH is embarking on a strategic project to expand medical services. The goals of this project are to:

- Develop a new nuclear medicine department. Nuclear medicine is a specialized area of radiology that has been the standard of care for diagnosing illnesses and disorders related to heart health, neurology, and cancer for more than 30 years. The addition of this medical capacity will improve patient care by increasing the ability of SPH providers to detect certain cancers, find abnormalities in kidneys and bones, and identify and treat many other medical conditions, including chest pain, the most common symptom for which patients seek emergency medical care. Currently, patients must travel more than 75 miles to obtain this important diagnostic information, creating a dangerous gap in service.
- Double the capacity of the SPH Oncology & Infusion Department. The Oncology and Infusion Department treats patients with cancer, the leading cause of death in the region. SPH has experienced a 139% increase in patient volumes in recent years. By doubling the capacity of this department, this project will meet increased demand for care, reduce wait times, improve patient experience, reduce emergency response time, and improve communication and safety.
- Upgrade SPH pharmacy to meet new regulations. This project will relocate, modernize, and expand SPH’s existing pharmacy to meet recent regulatory upgrades. These improvements will include an upgrade to environmental controls, expansion of compounding facilities, increased safety and security measures, and improved workspace. The goal of this effort is to meet new regulations, improve patient care, and increase employee safety.

**Plans & Progress:** SPH is in the planning phase of this project. The hospital has already received a Certificate of Need from the State of Alaska, critical approval before moving forward. Initial planning and budgeting have taken place. A bond measure estimated to cover 80% of project expenses will go to voters in the fall of 2024. SPH is currently seeking additional funding to defray remaining expenses. The project is anticipated to be complete in December 2025.

**Total Project Cost:** \$12,000,000

Preconstruction cost: \$ 850,000

Construction cost: \$11,150,000



South Peninsula Hospital.



## Capital Improvement Long-Range Projects

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The following projects have been identified as long-range capital needs but have not been included in the Capital Improvement Plan because it is not anticipated that they will be undertaken within the six-year period covered by the CIP. As circumstances change, projects in the long-range list may be moved to the six-year CIP.

### Local Roads

**Fairview Avenue – Main Street to East End Road:** This project provides for the design and construction of Fairview Avenue from Main Street to East End Road. The road is approximately 3,000 linear feet and the project will include paving, water and sewer mains, stub-outs, storm drains, and a sidewalk or trail. The project extends from the intersection of Main Street to the Homer High School, and finally to East End Road, and will provide an alternative to Pioneer Avenue for collector street access east/west across town. This roadway would benefit the entire community by reducing congestion on Pioneer Avenue, the major through-town road, and would provide a second means of access to the high school. It would also allow for development of areas not currently serviced by municipal water and sewer.

This improvement is recommended by the 2005 Homer Area Transportation Plan. Necessary right of way has already been dedicated by the Kenai Peninsula Borough across the High School property.

**Cost:** \$1.75 million

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### Parks And Recreation

#### North Beluga Lake Trail System:

The North Beluga Lake Trail will provide a wide gravel pathway from Ben Walters Park east along the City sewer easement, along the north side of Beluga Lake, connecting to the Calvin and Coyle trail, and eventually reaching East End Road near Kachemak City.

The completed trail system will connect Paul Banks Elementary School, the Meadowood Subdivision, and other subdivisions and residential areas to Ben Walters Park. It will additionally provide hiking, biking, and wildlife viewing opportunities around around Beluga Lake. In addition, it will provide an important non-motorized transportation route. This approximately 2.5-mile trail may be completed in phases.

**Cost:** North Beluga Lake Trail—\$1.5 M

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## Capital Improvement Long-Range Projects

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### Port & Harbor

**Deep Water Dock Expansion, Phase 1:** Upgrades to and expansion of the Deep Water Dock Expansion will boost Homer Port & Harbor cargo capability. The City has a 30-acre industrial site at the base of the dock which can support freight transfer operations and serve as a staging area for shipping to and from the Alaska Peninsula, the Aleutians, and Bristol Bay. Handling containerized freight delivery to the Kenai Peninsula would reduce the cost of delivering materials and supplies to much of the Peninsula. Dock improvements will also fulfill a contingency planning requirement under Homeland Security provisions. The Port of Alaska, through which 90% of the cargo for the Alaska Railbelt areas and the Kenai Peninsula passes, is vulnerable. If the Port of Anchorage were to be shut down and/or incapacitated for any reason, Homer's port would become even more important as an unloading, staging, and trans-shipping port. A \$1,250,000 feasibility study was completed in September 2016.

**Cost:** Cost estimates are \$1,750,000 for design and \$32,000,000 for construction.

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**Harbor Float System 5 Redesign:** System 5, built in 1988, moors large industrial vessels within Homer's Small Boat Harbor. Over the years, as the number and size of large vessels has grown, the System has been used at and beyond its engineered capacity. System 5 will have to be replaced within the next ten years. In the next three years, the City will be conducting a US Corps of Engineers General Investigation into building a new harbor basin dedicated to these large vessels. Once constructed, the large vessel fleet will move off System 5, freeing up the area around System 5 (approximately 20% of the small boat harbor) to be redesigned. A newly designed System 5 will better accommodate the needs of the many small vessels on the harbor stall wait list and help define the maximum benefits of building the large harbor expansion. Conceptually, System 5's main float could be built closer to the bank and extend further toward the harbor entrance with a Tee out provide more moorage than the current system. This would also provide the option to prioritize the use of the float closest to the harbor entrance for vessels needing that kind of access (such as a Coast Guard small boat station, water taxi pickup and drop off, and emergency medical transport vessels) and to explore upgrading the old commercial ramp near System 5 to a drive down float to meet the needs of small cargo vessels, passenger loading and commercial fishing vessels.

**Cost:** This project works with engineers to conceptually design options for System 5 and produce rough order magnitude cost estimates.

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**Old Main Dock Removal and Disposal:** This project removes the old Main Dock from inside the Pioneer Dock facility, which is a derelict structure in the Port & Harbor, a safety hazard and potential liability for the City. The old Main Dock was the original ocean dock in Homer, built in 1965 at the time of the first dredging for the Homer Harbor. When the Main dock was no longer safe as a commercial pier in 2001, the City built the new Pioneer Dock around it, leaving the Main Dock in place. It has deteriorated to the point that it is unsafe even for an individual to walk on. This project removes and disposes of the structure in a method that satisfies safety and environmental requirements. Where possible, salvaged materials may be sold.

**Cost:** Unknown

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## Capital Improvement Long-Range Projects

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### Utilities

**Water Storage/Distribution Improvements Phase 4 - Spit Water Line:** The existing Homer Spit water line is 40 years old and constructed of 10-inch cast iron pipe. In recent years it has experienced an increasing number of leaks due to corrosion. The condition has been aggravated by development on the Spit resulting in increased load from fill material on an already strained system. This project consists of slip lining approximately 1,500 linear feet of water main to the end of the Spit. Slip lining versus replacing the line will reduce cost while ensuring an uninterrupted water supply for public health, fire/life and safety needs, and protecting economic activities on the Spit. Grant funds from the EPA allowed the City to complete project design in 2014.

**Cost:** \$400,000

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**Bridge Creek Watershed Acquisition:** Bridge Creek Reservoir is Homer's sole water source; land in this area owned by the City is protected by a watershed protection district. The City seeks to acquire additional land for the district to protect the watershed from development that could threaten the water supply, and to ensure the availability of land for future water supply. Conservation easements may also be utilized to restrict development that is incompatible with clean water.

**Cost:** \$1,000,000

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**Alternative Water Source:** Currently Bridge Creek Reservoir is Homer's sole water source. Population growth within the City, increased demands for city water from residents outside City limits, increasing numbers of tourists and summer residents, and climate change has reduced surface water availability. These factors demonstrate the need for a new water source to augment the existing reservoir. An alternative water source also builds redundancy into this essential life/safety municipal infrastructure, making it possible to serve town with treated drinking water and adequate fire protection in the event of contamination or earthquake damage to Bridge Creek Reservoir.

**Cost:** \$16,750,000

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**West Hill Water Transmission Main and Water Storage Tank:** Currently, water from the Skyline water treatment plant is delivered to Homer via two transmission mains. One main (12-inch) is located along East Hill Road and delivers water to the east side of town. The other (8-inch) runs directly down to the center of town. A third transmission main is needed to deliver water to the west side of town, provide water to the upper West Hill area, and provide backup support to the two existing transmission mains. A new water storage facility is also needed to meet the demands of a rapidly growing community. The addition of a third water transmission main has been identified in comprehensive water plans for over 20 years.

**Cost:** Design—\$500,000      Construction—\$4.5 M

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### STATE PROJECTS

**Ocean Drive Reconstruction with Turn Lane:** Ocean Drive is a segment of the Sterling Highway connecting Lake Street with the Homer Spit Road. It sees a great deal of traffic, particularly in the summer, and has become a safety concern. Currently, a bicycle lane runs on the south side of Ocean Drive. However, it is common for vehicles to use the bicycle lane to get around vehicles that have stopped in the east-bound traffic lane to make a left turn, presenting a significant risk to bicyclists and pedestrians using the bike lane. Attendance at the Homer Farmers Market during the summer season contributes significantly to traffic congestion in the area. In addition, following complete streets design, this project creates a center turn lane, well-marked crosswalks, and a separated bike/pedestrian path to improve traffic flow on Ocean Drive and reduce risks to drivers, bicyclists, and pedestrians. The project will also enhance the appearance of the Ocean Drive corridor by moving utilities underground and providing some landscaping and other amenities.



# Capital Improvement Plan Appendices

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- CIP Development Schedule .....66
- Resolution 25-~~XXX~~ .....67
- City of Homer Financing Assumptions .....69



## Capital Improvement Plan Appendices

**CITY OF HOMER  
2026-2031 CAPITAL IMPROVEMENT PLANNING PROCESS  
&  
FY 2027 LEGISLATIVE REQUEST DEVELOPMENT SCHEDULE**

ACTION	TIME FRAME
City Council Approval of CIP Planning Schedule	May 27, 2025
Solicit new/revised project information from City Departments, local agencies and non-profits	May 19, 2025
Input for New Draft Requested By	June 17, 2025
Prepare and Distribute Draft CIP to City Advisory Groups for Review and Input:	
Planning Commission	July 16
Economic Development Advisory Commission	August 12
ADA Advisory Board	August 14
Parks, Art, Recreation and Culture Advisory Commission	August 21
Port and Harbor Advisory Commission	August 27
Library Advisory Board	August 29
Administrative Review and Compilation	August 21 - September 5
City Council Worksession to Review Proposed Projects	September 8
Resolution on CIP - Legislative Request Public Hearing for CIP - Legislative Request	September 22
Administration Forwards Requests for Governor's Budget	September 29
Distribution of CIP and State Legislative Request	October 2026 - February 2026
Compilation/Distribution of Federal Legislative Request	March 2026



City of Homer Capital Improvement Plan • 2026– 2031

# **Capital Improvement Plan Appendices**

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# **Capital Improvement Plan Appendices**

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## Capital Improvement Plan Appendices

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### City of Homer Financing Assumptions: Capital Improvement Program

Implementation of the City of Homer Capital Improvement Plan requires utilization of various financing mechanisms. Financing mechanisms available to the City of Homer include:

- Federal grants or loans
- State grants or loans
- General obligation bonds
- Limited obligation bonds
- Revenue bonds
- Special assessment bonds
- Bank loans
- Pay as you go
- Private sector development agreements
- Property owner contributions
- Lease or lease–purchase agreements

The use of any of the financing mechanisms listed above must be based upon the financial capability of the City as well as the specific capital improvement project. In this regard, financing the CIP should take into consideration the following assumptions:

1. The property tax cap of six-mill (at which point sales tax goes away) precludes use of this revenue source for major capital improvements. Available revenue should be utilized to fund operation and maintenance activities.
2. The operating revenue of enterprise funds (Port & Harbor, Water & Sewer) will be limited and as such, currently only fund operation and maintenance activities.
3. The utilization of Federal and State grants will continue to be significant funding mechanisms. Grants will be pursued whenever possible.
4. The 1½ percent sales tax approved by voters of Homer for debt service and CIP projects is dedicated at ¾ percent to sewer treatment plant debt retirement, with the remaining balance to be used in water and sewer system improvement projects, and ¾ percent to the Homer Accelerated Roads and Trails (HART) Program for building, improving and maintaining Homer’s roads and trails. The annual budget will transfer a minimum of \$550,000 of the ¾ percent dedicated sales tax exclusively for road and trail capital improvements and construction. The HART Program will require property owner contributions of \$30 per front foot for road reconstruction, with an additional \$17 per front foot for paving.
5. The Accelerated Water and Sewer Program will only be considered if the fund has a debt service of 1.25 or greater.
6. The private sector will be encouraged to finance, construct, and operate certain nonessential capital improvements (e.g., overslope development).
7. The utilization of bonds will be determined on a project-by-project basis.
8. The lease and/or lease–purchase of capital improvements will be determined on a project-by-project basis.



## **Proposed New Projects Table of Contents**

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### **City of Homer Nominated Projects**

1. Water Treatment Plant Generator Connection
- 2.

### **Projects Nominated by Other Organizations**

1. Kachemak Ski Club: Homer Rope Tow Night Skiing Project
2. South Peninsula Hospital: Long Term Care Roof Replacement:

**FY 2027 - Proposed New Projects**



## Water Treatment Plant Generator Connection

Project nominated by the Public Works Director.

**Project Description and Benefit:** TThis project constructs an underground electric power cable of sufficient gauge to power the reservoir pump house operations from the existing WTP generator. This would require a new trench and underground electric wire in conduit for approximately 4,000 feet with junction boxes, a new transfer switch at the pump house, and some other minor electrical infrastructure. This project would be a benefit to the city during power outages, as it would allow another option and larger fuel tank supply for our operators to keep water treatment functions running smoothly.

### Plans & Progress:

**Total Project Cost:** \$350,000

**Schedule:** 2027

**Priority Level:** 2

FY 2027 - Proposed New Projects



## Kachemak Ski Club: Homer Rope Tow Night Skiing Project

**Project Description and Benefit:** The Kachemak Ski Club is arguably Homer's oldest non-profit organization and was founded more than seventy five years ago to operate a rope tow just off Ohlson Mountain Road near Homer. Our founders wanted to get Homer kids out of the house on winter weekends and have them receive a safe introduction to alpine snow sports. It is no different today. Over the years, this historic public recreational treasure has hosted thousands of downhill sports enthusiasts, family and social gatherings and also has served as a venue for snow sports safety instruction.

Historically, the Rope Tow offered night skiing, with expanded hours of skiing beyond the usual Sunday and occasional Saturday daytime openings. Sadly, during a low point of club membership and finances, the lighting fixtures and accompanying electrical hookups fell into disrepair and were abandoned over 25 years ago. A substantial increase in youth and family memberships occurred during the Covid pandemic, and a sustained surge in ridership has continued since then. During a strategic planning session two years ago, the KSC Board identified resumption of night skiing at the Rope Tow as an achievable priority goal to increase skiing opportunities for our members, especially for youth and adults to access the hill after-school or after-work hours one to two days per week.

**Plans and Progress:** A KSC board member with general contracting experience prepared the following cost estimate, which does not include in-kind/ volunteer labor costs: Five to six 150-200 lumen LED floodlights would be installed, divided between two at the top of the hill, one to two on an existing pole in mid-mountain and one to two at the base. These would provide illumination of the main northeast face of the ski slope, as well as the lodge/ loading area (which would be supplemented with lower intensity flood lighting as well). At least one new light tower would need to be installed on or near the Top House (Operator's Station) at the top of the rope tow.

KSC anticipates shouldering 10-20% of the project cost from savings reserves. Matching funds would be sought locally (from such sources as the Homer Foundation, 100 Homer Men/ Women Who Care), with the balance being sought from State of Alaska funding sources or Kenai Peninsula Borough pass-through funding from the state (CAP program grant).

**Total Project Cost:** \$40,500

- LED Lights: \$15,000
- Buried Cable/ Electrical Wiring: \$4500
- New Light Tower/ Pole: \$1000
- Electrical Connectors/ Control Panels: \$3000
- Trencher/ Ditch Witch/ Brush Hog Rentals: \$2000
- Electrical Contractor Services: \$15,000



FY 2027 - Proposed New Projects



## South Peninsula Hospital: Long Term Care Roof Replacement

Project nominated by South Peninsula Hospital for Other Organizations Section.

**Project Description and Benefit:** South Peninsula Hospital is a 501c3 non-profit community hospital in Homer, Alaska. Serving a population of about 15,000, SPH operates the only hospital on the southern Kenai Peninsula, as well as two primary care clinics, a home health program, a 28-bed nursing facility, and numerous specialty clinics. As the only hospital in the region, SPH is classified as a “critical access hospital,” a federal designation that is designed to improve access to healthcare in rural communities.

In June 2025, SPH’s Long-Term Care (LTC) Facility earned a Silver Award from the American Health Care Association/ National Center for Assisted Living—one of 209 facilities across the U.S. to receive this recognition and the only one in Alaska to do so. Serving up to 28 residents, LTC offers around-the-clock nursing care in a residential setting. It is the only nursing home on the southern Kenai Peninsula, and SPH plans to expand the capacity of the facility over the next decade in response to the growing senior population in the region. SPH’s LTC facility enables loved ones to receive short term rehabilitation or long term care close to home. But an aging roof puts the facility at risk.

SPH’s LTC department—and the space below, which houses SPH’s new Seaside Women’s Care health clinic, a neurology clinic, and the rehabilitation department—was built through a 1999 hospital renovation. The 15,414 foot square asphalt shingle roof of the facility is now 25 years old—well beyond its useful life. Asphalt tiles are cracking and the roofing glue is failing. Water is now seeping into the roof underlayment and into the LTC facility itself—most recently into the communications room—putting additional hospital assets at risk of water damage.

An assessment by Architects Alaska that was completed in November 2024 ranked roof replacement as the highest priority, needing attention within the next year. The typical lifespan of an asphalt roof like the one above LTC is 15 – 20 years. Now is the time for SPH to replace the asphalt roof with rubberized EPDM roofing, to ensure resident and patient safety and wellbeing and the integrity of the hospital facility.

**Plans and Progress:** In 2024, Architect Alaska, in collaboration with engineering firm RESPEC, conducted a thorough facilities assessment of SPH that investigated the building’s infrastructure and systems, and recorded information regarding the building for general material condition, systems condition, code deficiencies, and functional effectiveness. The assessment ranked roof replacement as a top priority.

This project is shovel-ready. No engineering is required for this roof replacement. The cost estimate is based on a bid received for the project three years ago, with an escalation built in.

**Total Project Cost:** \$1,400,000



South Peninsula Hospital.

FY 2027 - Proposed New Projects

# Library Director's Report

May 31, 2025

## General Notes

The city council is still debating the budget for FY 26-27. The revised draft avoids implementing layoffs but there are still painful decisions to be made.

The book and plant sale on May 9-10 ran pretty smoothly. Traffic was slow on Friday night but picked up dramatically on Saturday. The breakdown on Sunday came off like clockwork.

The bookmobile attended the Safe and Healthy Kids fair and kicked off registration for the summer reading program. Staff signed up 170 kids in just a couple of hours! The theme for the summer is "Level Up at Your Library," and encourages participants to take on gaming challenges. Readers can collect a dragon card for every 30 minutes of reading, and staff have kept busy producing the cards.

In April we shipped most of our microfilm to Newspapers.com, including the *Homer Tribune* from 1991-2019, the *Cook Inlet Courier* from the 1950s-60s, and miscellaneous papers from the Fifties. Digitization of the *Homer Tribune* is now complete, and the others are underway.

## Staff Notes

Director's meetings:

- Staff: 4
- LAB: 1
- FHL: 5
- Council: 2
- Department Heads: 1
- Other: Various city meetings, public events, conferences with other libraries, vendor demo.

## Facility

Lights in the library have been burning out faster than normal, which we attribute to power fluctuations. We added some new shelving in the closet behind the front desk.

### **Library Advisory Board (LAB)**

I delivered a lengthy report to the LAB about the history and funding of the library. We reviewed the executive summary and will probably go over it in more detail in future.

### **Friends of the Homer Library (FHL)**

The FHL board approved revisions to the bylaws, and the membership will vote on those changes in the fall.

The western lot project saw major progress in May. On May 19, we met with Doug Baily, Taz Tally and Ed Berg at the future home of the geology display, at the far end of the lot beside the Poopdeck Trail. We planted stakes to mark where boulders will be placed. Local carpenter Brad Caesar worked with Parks Division Head Chad Felice to construct a display kiosk nearby, which was completed on May 27.

## **Ongoing Events**

- Mondays, 1:30-4:30: Knitting Club
- Tuesdays, 3:30-4:30: Chess Club
- Wednesdays, 10:30-11:00: Toddler Time
- Wednesdays, 3:00-4:45: LEGO Club
- Fridays, 10:30-11:30: Preschool Storytime
- Fridays, 3:30-5:45: Live-Action Role Playing (LARP)
- Saturdays, 10:00-12:30: Alaska Japanese Club
- First Tuesday, 6:30-8:00: SPARC Radio Club
- First Thursday, 1:00-3:00: Literary Ladies
- First and Third Thursdays, 5:30-7:30: Tech Help
- Second Wednesday, 4:45-5:45: Teen Advisory Board
- Third Thursday, 10:30-11:30: Radio Storytime on KBBI
- Fourth Tuesday, 4:30-6:30: FHL/HPL Book Club

- Tuesday following the first City Council meeting of the month, 12:00-1:00: Conversations with a Councilmember (schedule may vary depending on availability)

## Special Events

- May 2, 10:00-2:00: Homer Eyecare.
- **May 7, 10:00-11:00: Virtual author talk with David H. Rosmarin, author of *Thriving with Anxiety*.**
- **May 9-10: Spring Book and Plant Sale.**
- **May 10: The story trail features *Working Boats*, by Tom Crestodina.**
- May 12, 10:00-1:30: Homer Soil Conservation District.
- **May 13, 6:00-7:30: Author visit by Linda Fritz, author of *Answering Alaska's Call*.**
- **May 14, 3:00-4:00: Virtual author talk with Liann Zhang, author of *Julie Chan is Dead*.**
- May 20, 12:45-2:15: Homer OPUS.
- May 20, 4:45-7:15: Homer Rocks.
- **May 20, 6:00-7:30: City HERC discussion.**
- **May 21, 10:00-11:00: Virtual author talk with Rachelle Bergstein, author of *The Genius of Judy*.**
- May 22, 5:30-7:45: Death Café.
- **May 22, 6:00-7:30: Author visit by Aurora Hardy, author of *Windswept* and *Ghost of the Kenai*.**
- May 24, 12:30-4:30: 6<sup>th</sup> Grade D&D Campaign.
- May 26: Library closed for Memorial Day.
- **May 27: Kiosk display installed at the end of the library's western lot.**
- **May 29, 6:00-7:30: Showing of *Free For All: The Public Library*.**
- Jun. 3, 5:00-6:00: Homer Hockey Association.
- **Jun. 4, 10:00-11:00: Virtual author talk with Brian Gratwicke and Gina Della Togna, both of the Smithsonian Institution, about the institution's book *Extinctopedia*, which covers disappearing species from around the world.**
- Jun. 4, 10:30-12:30: Peace Keepers training.
- **Jun. 10: The story trail features *Mr. Fox's Game of No*, by David LaRochele.**

- **Jun. 10, 10:00-11:00: Virtual author talk with Lisa Jewell, author of *Don't Let Him In*, in which three women in different contexts discover secrets about the same man.**
- **Jun. 10, 6:00-7:30: Presentation by Clark Fair on historic cabins of the Kenai Peninsula.**
- Thursdays, Jun. 12-Jul. 3, 3:00-4:30: ASL Club.
- Jun. 12, 4:30-6:00: Games for Teens and Tweens.
- Jun. 17, 4:45-5:45: Make your own game for teens and tweens.
- **Jun. 19, 6:00-7:30: Presentation by Ted Carter on Juneteenth.**
- **Jun. 24, 12:00-1:00: Virtual author talk with Katherine Applegate, author of many, many titles for children.**
- Jun. 26, 4:30-5:45: Crafternoon for teens and tweens.
- Jun. 26, 6:00-7:45: Death Café.
- Jul. 1, 4:30-5:45: Create your own game for teens and tweens.
- Jul. 4: Library closed for Independence Day.
- **Jul.8, 10:00-10:30 and 12:00-12:30: Virtual author talk with Raúl the Third about his book *¡Vamos! Let's Go Read!* The first session is in Spanish and the second in English.**
- Jul. 8, 4:30-5:45: Teens and tweens create your own game.
- Jul. 9, 2:00-3:00: Book scavengers book club.
- **Jul. 10: The story trail features *Alaska's 12 Days of Summer*, by Pat Chamberlin-Calamar.**
- Jul. 10, 3:30-4:30: Bingo for elementary kids.
- Jul. 14, 4:30-5:30: Teen book club.
- Jul. 15, 4:30-5:45: Teens and tweens create your own game.
- **Jul. 17, 1:00-2:00: Virtual author talk with Marie Lu, author of the Legend Trilogy and the Young Elites Trilogy.**
- Jul. 17, 4:15-7:30: Teen mystery party.
- Jul. 18, 1:00-3:00: Elementary escape room.
- **Jul. 23, 12:00-1:00: Virtual author talk with Rex Ogle, who covers sixth-grade social pressures in his book *Free Lunch*.**
- Jul. 24, 3:30-4:30: Mosaic art with Sharlene.
- Jul. 25, 1:30-3:30: Comic drawing with Lee Post.
- **Jul. 26, 11:00-5:45: Party for the end of the summer reading program.**
- Jul. 29, 4:30-5:30: Teens and tweens create your own game.

- **Jul. 31, 10:00-11:00: Virtual author talk with Priya Anand, author of *The Mind Electric: A Neurologist on the Strangeness and Wonder of Our Brains*.**
- Jul. 31, 3:30-4:45: Mosaic art with Sharlene.
- **Aug. 5, 10:00-11:00: Virtual author talk with Jay Falk from the Smithsonian Institution about the institution's book *The Bird Book: The Stories, Science and History of Birds*.**
- **Aug. 10: The story trail features *Guess Again*, by Mac Barnett.**
- **Aug. 20, 3:00-4:00: Virtual author talk with Casey McQuiston, author of the romantic comedy *The Pairing*, among others.**
- **Aug. 28, 10:00-11:00: Virtual author talk with Tascha Eurich, author of *Shatterproof: How to Thrive in a World of Constant Chaos*.**
- **Sept. 10: The story trail features *The Odd One Out*, by Britta Teckentrup.**

# Library Director's Report

June 30, 2025

## General Notes

The summer reading program is roaring along!

We've had author talks by Clark Fair and Ted Carter, with lots of virtual author talks as well.

Newspapers.com has finished digitizing the library's entire collection of microfilm. All the local papers we have are now available online going back to the 1950s.

City Council approved a resolution for library staff to pursue grant funding to install a security grille at the front entrance.

## Staff Notes

Director's meetings:

- Staff: 2
- LAB: 0
- FHL: 1
- Council: 2
- Department Heads: 2
- Other: City meetings, public events, two online trainings

## Facility

Building maintenance staff replaced the lock on Study Room 6, so it now matches the other study rooms. On June 29, crews cleaned the carpets in the front entryway and around the circ desk. Window washers will be here starting tomorrow.

## Library Advisory Board (LAB)

The LAB doesn't meet in June or July.

## Friends of the Homer Library (FHL)

Lots of progress on the western lot! On June 18, the City Parks Division installed the reading bench around a spruce tree next to the Story Trail. On June 24, the welcome sign and the guide to native plants went up in the kiosk at the western end of the trail.



## Ongoing Events

- Mondays, 1:30-4:30: Knitting Club
- Tuesdays, 3:30-4:30: Chess Club
- Wednesdays, 10:30-11:00: Toddler Time
- Wednesdays, 3:00-4:45: LEGO Club
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- **Jun. 10: The story trail features *Mr. Fox's Game of No*, by David LaRochelle.**
- **Jun. 10, 10:00-11:00: Virtual author talk with Lisa Jewell, author of *Don't Let Him In*, in which three women in different contexts discover secrets about the same man.**
- **Jun. 10, 6:00-7:30: Presentation by Clark Fair on historic cabins of the Kenai Peninsula.**
- Thursdays, Jun. 12-Jul. 3, 3:00-4:30: ASL Club.
- Jun. 12, 4:30-6:00: Games for Teens and Tweens.
- Jun. 17, 4:45-5:45: Make your own game for teens and tweens.

- **Jun. 18: The City Parks Division installed the reading bench around the tree beside the Story Trail.**
- **Jun. 19, 6:00-7:30: Presentation by Ted Carter on Juneteenth.**
- **Jun. 24: Installation of the posters for wild plants and the “Welcome to the Homer Public Library Greenway and Story Trail” sign at the western end of the Story Trail.**
- **Jun. 24, 12:00-1:00: Virtual author talk with Katherine Applegate, author of many, many titles for children.**
- Jun. 26, 4:30-5:45: Crafternoon for teens and tweens.
- Jun. 26, 6:00-7:45: Death Café.
- **Jun. 30: Newspapers.com finishes digitizing the last of the library’s microfilm. All local newspapers are now available online going back to the 1950s.**
- Jul. 1, 4:30-5:45: Create your own game for teens and tweens.
- Jul. 4: Library closed for Independence Day.
- **Jul.8, 10:00-10:30 and 12:00-12:30: Virtual author talk with Raúl the Third about his book *¡Vamos! Let’s Go Read!* The first session is in Spanish and the second in English.**
- Jul. 8, 4:30-5:45: Teens and tweens create your own game.
- Jul. 9, 2:00-3:00: Book scavengers book club.
- **Jul. 10: The story trail features *Alaska’s 12 Days of Summer*, by Pat Chamberlin-Calamar.**
- Jul. 10, 3:30-4:30: Bingo for elementary kids.
- Jul. 14, 4:30-5:30: Teen book club.
- Jul. 15, 4:30-5:45: Teens and tweens create your own game.
- **Jul. 17, 1:00-2:00: Virtual author talk with Marie Lu, author of the Legend Trilogy and the Young Elites Trilogy.**
- Jul. 17, 4:15-7:30: Teen mystery party.
- Jul. 18, 1:00-3:00: Elementary escape room.
- **Jul. 23, 12:00-1:00: Virtual author talk with Rex Ogle, who covers sixth-grade social pressures in his book *Free Lunch*.**
- Jul. 24, 3:30-4:30: Mosaic art with Sharlene.
- Jul. 25, 1:30-3:30: Comic drawing with Lee Post.
- **Jul. 26, 11:00-5:45: Party for the end of the summer reading program.**
- Jul. 29, 4:30-5:30: Teens and tweens create your own game.

- **Jul. 31, 10:00-11:00: Virtual author talk with Pria Anand, author of *The Mind Electric: A Neurologist on the Strangeness and Wonder of Our Brains*.**
- Jul. 31, 3:30-4:45: Mosaic art with Sharlene.

Homer Public Library Statistical Summary for 2024

Date: 13-Aug-25

CIRCULATION	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Y.T.D.
<b>TOTAL (*Included)</b>	<b>14,636</b>	<b>14,431</b>	<b>15,039</b>	<b>14,426</b>	<b>14,469</b>	<b>13,937</b>	<b>15,411</b>	<b>15,254</b>	<b>13,542</b>	<b>13,354</b>	<b>13,191</b>	<b>12,558</b>	<b>170,248</b>
*Physical Print/Audio/Video	11,344	11,115	11,546	11,133	11,081	10,772	12,113	11,988	10,389	10,315	10,134	9482	131,412
*Other Physical items (n. 2)	91	90	75	83	92	96	113	106	99	101	97	109	1,152
*Alaska Digital Library	2,936	2,975	3,219	2,990	3,118	2,893	2,967	2,985	2,879	2,768	2,821	2858	35,409
*Flipster e-magazines	41	18	36	18	21	41	14	8	61	26	18	3	305
*Kanopy streaming video	224	233	163	202	157	135	204	167	114	144	121	106	1,970
<b>INTERLIBRARY LOANS</b>													
Incoming (Borrowed)	19	11	12	11	21	14	11	11	14	11	16	14	165
Outgoing (Lent)	28	26	24	28	28	17	20	21	18	14	9	23	256
<b>BUILDING USE</b>													
Gate Count	8,880	8,111	8,662	8,564	9,795	8,258	9,312	8,596	8,636	8,460	7,467	6465	101206
Study Rooms (# of group sessions)	266	238	229	206	205	180	197	234	222	241	239	211	2668
Study Rooms (# of people)	499	454	442	373	390	309	344	415	399	427	462	376	4890
Meeting Room (# of group sessions)	27	30	36	34	31	38	29	22	24	35	23	26	355
Meeting Room (# of people)	206	214	309	213	254	244	256	205	231	329	243	197	2901
<b>INTERNET USE</b>													
<b>TOTAL (*Included)</b>	<b>2,315</b>	<b>3,288</b>	<b>3,045</b>	<b>3,065</b>	<b>2,324</b>	<b>2,111</b>	<b>2,782</b>	<b>3,333</b>	<b>2,464</b>	<b>2,367</b>	<b>1,793</b>	<b>1,686</b>	<b>30,573</b>
*Wireless Internet sessions	1,169	2,190	1,923	1,926	1,221	1,011	1,616	2,122	1,262	1,127	885	897	17349
*Hardwired Internet sessions	1,146	1,098	1,122	1,139	1,103	1,100	1,166	1,211	1,202	1,240	908	789	13224
Website visits (sessions)	3,415	3,136	2,813	2,861	2,825	2,697	2,888	2,809	2,729	2,803	2,263	2,227	33,466
<b>PROGRAM ATTENDANCE (n. 1)</b>													
<b>TOTAL (*Included)</b>	<b>1,205</b>	<b>1,101</b>	<b>1,223</b>	<b>1,216</b>	<b>1,436</b>	<b>1,196</b>	<b>1,415</b>	<b>1,064</b>	<b>1,231</b>	<b>1,214</b>	<b>1,021</b>	<b>891</b>	<b>14213</b>
*Programs for Age 0-5	900	884	922	990	891	845	867	821	975	841	676	630	10242
*Programs for Age 6-11	31	47	62	24	239	171	288	74	134	135	101	82	1388
*Programs for Age 12-18	26	16	41	37	54	52	62	50	46	45	7	14	450
*Programs for Age 19+	150	134	196	131	115	84	63	119	74	108	56	36	1266
*Programs for All Ages	98	20	2	34	137	44	135	0	2	85	181	129	867
<b>OUTREACH</b>													
# Events	3	1	2	2	5	4	0	2	2	2	2	3	28
# People	11	9	9	9	11	18	0	20	10	20	10	4	131
<b>NEW CARDS ISSUED</b>													
City	38	24	20	25	17	37	45	36	36	37	33	28	376
Borough	19	28	21	20	18	17	44	19	20	17	19	12	254
Temporary	1	0	0	0	1	8	2	1	2	0	0	0	15
Reciprocal	0	0	3	1	4	2	6	6	3	1	2	1	29
<b>VOLUNTEER HOURS</b>													
# of people	71	75	76	90	87	84	93	81	81	105	79	72	994
# of hours	248	217	243	251	360	293	308	264	248	242	246	156	3076
<b>MATERIALS ADDED</b>													
Books	287	219	155	248	337	192	209	186	114	229	182	177	2535
Audio	9	9	11	25	12	9	0	5	5	10	26	6	127
Video	41	34	33	29	32	26	32	38	12	17	16	34	344
Serials	0	0	0	0	0	0	0	0	0	0	0	0	0
Electronic Resources	50	41	60	28	106	167	84	90	51	136	47	77	937
<b>MATERIALS REMOVED</b>													
Books	73	25	57	106	116	223	282	306	593	76	89	34	1980
Audio	21	74	4	8	0	1	1	0	0	0	3	0	112
Video	0	101	1	34	0	37	31	41	2	0	1	0	248
Serials	1	0	0	0	1	0	0	1	0	0	0	0	3
Electronic Resources	0	0	0	0	0	0	0	0	0	0	0	0	0
<b>REVENUES DEPOSITED</b>													
Fines/Fees/Copies	1000.00	791.00	1453.00	1405.60	932.06	1100.20	1422.15	869.31	1355.65	815.40	634.97	699.24	12,478.58
Building Fund (151-)													0.00
Library Gifts (803-)													0.00
Endowment													0.00
Grants	725.00									1829.00	11633.00		14,187.00
<b>TOTALS</b>	<b>1,725.00</b>	<b>791.00</b>	<b>1,453.00</b>	<b>1,405.60</b>	<b>932.06</b>	<b>1,100.20</b>	<b>1,422.15</b>	<b>869.31</b>	<b>1,355.65</b>	<b>2,644.40</b>	<b>12,267.97</b>	<b>699.24</b>	<b>\$26,665.58</b>

Data not available yet or incomplete

Note 1: Program attendance includes all programs sponsored by the library or the Friends of the Library. It does not include meetings of community groups. Programs are sorted by the age of the target audience, but totals include all attendees (i.e. parents as well as toddlers, etc.)

Note 2: Other physical items includes electronic devices, kits, toys, board games, sports equipment and videogames.

# Library Director's Report

July 31, 2025

## General Notes

As always, the bookmobile made a splash at the July 4 parade, with a huge number of spectators and quite a few volunteer participants. Volunteers dressed as chess pieces, all in black or all in white, and staged a brief game for the judges.

The summer reading program wrapped up with a spectacular party on July 26. It was hard to keep count, but we estimate about 170 people attended! Thanks to all the organizations and individuals who supported the summer reading program: The Willow Fund at the Homer Foundation, Global Federal Credit Union, "Sponsor a Reader" donors, Homer Bookstore, Alaska State Library, Homer Emblem Club #350, Ulmer's Drug & Hardware, Homer's Jeans, Two Sisters Bakery, Captain's Toy Chest, Cycle Logical, Homer Shores, Sustainable Wares, Bubble's Soda Parlor, NOMAR, Homer Art and Frame Co., Salty Girls, Udder Delights Ice Cream, Save-U-More, City of Homer Community Recreation, Zen Den Café, Karol Miller, The Gilded Table and SalmonFest Alaska. Several library staff worked very hard for months to make the program a success. Thanks also go to FHL, particularly Coordinator Cheryl Illg. I think their efforts paid off with an outstanding, five-star collection of programs and activities.

We submitted a grant application to the Rasmuson Foundation to support the installation of a security grille, and another grant application to the Alaska State Library to pay for public internet service. We closed out a grant from the Homer Foundation Youth Advisory Committee to purchase sports equipment for checkout. Thanks to all for their generosity!

## Staff Notes

Library Technologist Kevin Co stepped down on July 22. We will miss him!

Director's meetings:

- Staff: 2
- LAB: 1
- FHL: 2

- Council: 1
- Department Heads: 1
- Other: Meetings with vendors, grantors and other library fundraisers; Independence Day parade; interview with *Homer News* about the public phone; two meetings with the Alaska Library Association; various City meetings

## **Facility**

The library's internet connection has been experiencing brief outages for months, but the problem seems to be improving slowly. There have been occasional issues with trash around the grounds, especially at the reading tree bench on the Story Trail.

On July 31, a leak in a test valve in the heating system soaked one corner of study room 2 with glycol. Building maintenance shut off the faulty valve and will replace it in a few days, but for the moment there is no heat in that room.

## **Library Advisory Board (LAB)**

The LAB doesn't meet in June or July. I had one meeting with Marcia Kuzmaul and Cheryl Illg about annual giving and the upcoming 20-year anniversary of the current library building.

## **Friends of the Homer Library (FHL)**

Some of the posts on the Story Trail were overhauled to make the signs fit the frame better. At the July 2 FHL board meeting, the Friends worked on scheduling various upcoming author talks and signed up for a workshop presented by the American Library Association. The bookmobile committee reported on repairs to the engine and some generous donations from the public. The process of revising the bylaws should move forward in September.

## **Ongoing Events**

- Mondays, 1:30-4:30: Knitting Club
- Tuesdays, 3:30-4:30: Chess Club
- Wednesdays, 10:30-11:00: Toddler Time
- Wednesdays, 3:00-4:45: LEGO Club
- Fridays, 10:30-11:30: Preschool Storytime

- Fridays, 3:30-5:45: Live-Action Role Playing (LARP)
- Saturdays, 10:00-12:30: Alaska Japanese Club
- First Tuesday, 6:30-8:00: SPARC Radio Club
- First Thursday, 1:00-3:00: Literary Ladies
- First and Third Thursdays, 5:30-7:30: Tech Help
- Second Wednesday, 4:45-5:45: Teen Advisory Board
- Third Thursday, 10:30-11:30: Radio Storytime on KBBI
- Fourth Tuesday, 4:30-6:30: FHL/HPL Book Club
- Tuesday following the first City Council meeting of the month, 12:00-1:00: Conversations with a Councilmember (schedule may vary depending on availability)

## Special Events

- Jul. 1, 4:30-5:45: Create your own game for teens and tweens.
- Jul. 4: Library closed for Independence Day.
- **Jul.8, 10:00-10:30 and 12:00-12:30: Virtual author talk with Raúl the Third about his book *¡Vamos! Let's Go Read!* The first session is in Spanish and the second in English.**
- Jul. 8, 4:30-5:45: Teens and tweens create your own game.
- Jul. 8, 6:00-7:30: Homer Action Group.
- Jul. 9, 2:00-3:00: Book scavengers book club.
- **Jul. 10: The story trail features *Alaska's 12 Days of Summer*, by Pat Chamberlin-Calamar.**
- Jul. 10, 3:30-4:30: Bingo for elementary kids.
- Jul. 14, 4:30-5:30: Teen book club.
- Jul. 15, 4:30-5:45: Teens and tweens create your own game.
- Jul. 16, 12:30-2:30: 4-H.
- **Jul. 17, 1:00-2:00: Virtual author talk with Marie Lu, author of the Legend Trilogy and the Young Elites Trilogy.**
- Jul. 17, 4:15-7:30: Teen mystery party.
- Jul. 18, 1:00-3:00: Elementary escape room.
- **Jul. 22: Library Technologist Kevin Co steps down.**
- **Jul. 23, 12:00-1:00: Virtual author talk with Rex Ogle, who covers sixth-grade social pressures in his book *Free Lunch*.**

- Jul. 24, 3:30-4:30: Mosaic art with Sharlene.
- Jul. 24, 6:00-7:45: Death Café.
- Jul. 25, 1:30-3:30: Comic drawing with Lee Post.
- Jul. 26, 3:00-5:30: Comic drawing with Lee Post.
- **Jul. 26, 5:30-7:30: Party for the end of the summer reading program.**
- Jul. 29, 4:30-5:30: Teens and tweens create your own game.
- **Jul. 31, 10:00-11:00: Virtual author talk with Pria Anand, author of *The Mind Electric: A Neurologist on the Strangeness and Wonder of Our Brains*.**
- Jul. 31, 3:30-4:45: Mosaic art with Sharlene.
- **Aug. 5, 10:00-11:00: Virtual author talk with Jay Falk from the Smithsonian Institution about the institution's book *The Bird Book: The Stories, Science and History of Birds*.**
- Aug. 5, 4:30-6:30: Earthspeed.
- **Aug. 10: The story trail features *Guess Again*, by Mac Barnett.**
- **Aug. 14, 6:00-7:30: Naomi Klouda, author of *Anna's Whale*, visits the library to talk about her new book, *The Alaska Glacier Dictionary*.**
- Aug. 16, 2:30-5:00: See You at the Library: Community-Led Story Hour.
- **Aug. 20, 3:00-4:00: Virtual author talk with Casey McQuiston, author of the romantic comedy *The Pairing*, among others.**
- **Aug. 28, 10:00-11:00: Virtual author talk with Tascha Eurich, author of *Shatterproof: How to Thrive in a World of Constant Chaos*.**
- Aug. 18, 6:00-7:45: Death Café.
- Sept. 1: Library closed for Labor Day.
- **Sept. 2, 6:00-7:30: Betsy Longenbaugh, author of *Forgotten Murders from Alaska's Capital*, visits the library to talk about death in Juneau.**
- **Sept. 10: The story trail features *The Odd One Out*, by Britta Teckentrup.**
- **Sept. 26-27: Fall Book and Plant Sale.**

Homer Public Library Statistical Summary for 2025

Date: 13-Aug-25

CIRCULATION	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Y.T.D.
<b>TOTAL (*Included)</b>	<b>14,671</b>	<b>12,980</b>	<b>14,190</b>	<b>13,685</b>	<b>13,428</b>	<b>14,851</b>	<b>15,822</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>99,627</b>
*Physical Print/Audio/Video	11,415	10,220	10,821	10,273	10,126	11,739	12,772						77,366
*Other Physical items (n. 2)	126	108	106	132	111	107	97						787
*Alaska Digital Library	2,995	2,551	3,136	3,096	2,968	2,889	2,790						20,425
*Flipster e-magazines	13	17	14	3	22	13	8						90
*Kanopy streaming video	122	84	113	181	201	103	155						959
<b>INTERLIBRARY LOANS</b>													
Incoming (Borrowed)	21	22	20	13	14	15	7						112
Outgoing (Lent)	36	25	22	31	21	25	26						186
<b>BUILDING USE</b>													
Gate Count	9,261	7,817	8,254	8,757	8,908	8,859	9,441						61,297
Study Rooms (# of group sessions)	320	283	313	327	310	257	303						2,113
Study Rooms (# of people)	608	517	609	618	574	571	633						4,130
Meeting Room (# of group sessions)	32	29	32	35	28	32	36						224
Meeting Room (# of people)	308	354	348	342	240	220	326						2,138
<b>INTERNET USE</b>													
<b>TOTAL (*Included)</b>	<b>2,377</b>	<b>1,963</b>	<b>2,350</b>	<b>2,193</b>	<b>2,322</b>	<b>2,773</b>	<b>2,910</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>16,888</b>
*Wireless Internet sessions	1,259	1,013	1,182	1,111	1,305	1,680	1,777						9,327
*Hardwired Internet sessions	1,118	950	1,168	1,082	1,017	1,093	1,133						7,561
Website visits (sessions)	3,016	2,590	2,945	2,793	2,593	2,772	2,707						19,416
<b>PROGRAM ATTENDANCE (n. 1)</b>													
<b>TOTAL (*Included)</b>	<b>1,253</b>	<b>1,469</b>	<b>1,173</b>	<b>1,244</b>	<b>1,416</b>	<b>1,147</b>	<b>1,477</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>9,179</b>
*Programs for Age 0-5	897	1,109	846	853	755	775	812						6,047
*Programs for Age 6-11	163	178	177	155	346	177	248						1,444
*Programs for Age 12-18	94	41	46	49	33	48	138						449
*Programs for Age 19+	34	94	61	75	137	52	34						487
*Programs for All Ages	65	47	43	112	145	95	245						752
<b>OUTREACH</b>													
# Events	4	2	3	3	2	4	2						20
# People	11	14	9	10	10	15	10						79
<b>NEW CARDS ISSUED</b>													
City	35	9	27	16	34	47	29						197
Borough	28	16	22	20	24	33	33						176
Temporary	0	0	0	1	8	2	7						18
Reciprocal	2	0	0	0	0	1	3						6
<b>VOLUNTEER HOURS</b>													
# of people	90	85	78	108	75	64	80						580
# of hours	231	226	271	312	257	174	250						1721
<b>MATERIALS ADDED</b>													
Books	228	193	174	339	323	340	359						1956
Audio	13	7	0	23	2	7	9						61
Video	26	40	27	26	43	27	7						196
Serials	0	0	0	0	0	1	0						1
Electronic Resources	55	19	0	102	49	49	77						351
<b>MATERIALS REMOVED</b>													
Books	33	98	37	89	60	12	131						460
Audio	20	0	1	0	0	20	40						81
Video	0	8	3	127	0	2	0						140
Serials	0	2	0	23	4	0	0						29
Electronic Resources	0	0	0	0	0	0	0						0
<b>REVENUES DEPOSITED</b>													
Fines/Fees/Copies	934.46	969.45	909.37	779.40	1151.05	1257.15	767.55	488.40					7,256.83
Building Fund (151-)													0.00
Library Gifts (803-)													0.00
Endowment													0.00
Grants			1000.00										1,000.00
<b>TOTALS</b>	<b>934.46</b>	<b>969.45</b>	<b>1,909.37</b>	<b>779.40</b>	<b>1,151.05</b>	<b>1,257.15</b>	<b>767.55</b>	<b>488.40</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>\$8,256.83</b>

Data not available yet or incomplete

Note 1: Program attendance includes all programs sponsored by the library or the Friends of the Library. It does not include meetings of community groups. Programs are sorted by the age of the target audience, but totals include all attendees (i.e. parents as well as toddlers, etc.)

Note 2: Other physical items includes electronic devices, kits, toys, board games, sports equipment, videogames and tickets to the movie theater.

## LAB FUND RAISING REPORT

August 19, 2025

“Solicit donations of money and/or property for the benefit of the Library.”

-- 2.48.050.e Library Advisory Board – Powers and duties. Homer City Code

### 12-MONTH MATCHING GIFT OPPORTUNITY VIA THE HOMER FOUNDATION

Starting **July 1, 2025**, through **June 30, 2026**, or until **\$100,000 in total matches** has been awarded, The Homer Foundation will **match every dollar donated to an Agency Fund, up to \$10,000**.

We are fortunate to already have met the \$10,000 threshold thanks to a single donation. With the matching funds from The Homer Foundation, the balance in the Library Endowment Fund will be in the neighborhood of \$115,000 or so, exceeding our initial \$100,000 goal!

If you are involved in other groups that have funds, encourage them to take advantage of this significant matching opportunity.

### LAUNCH ANNUAL GIVING CAMPAIGN

Over the summer, Dave investigated and spoke with numerous libraries about fund raising strategies. Earlier this month, Dave and Marcia met with The Homer Foundation Executive Director Stacey Schultz and its new Development & Marketing Manager Kayla Fox Rivers to discuss best practices for fund raising and support from The Homer Foundation.

In general, Stacey and Kayla thought the Library Endowment was growing at a good pace, encouraged us to start an Annual Appeal for end-of-year giving (October-January), offered assistance to review appeals, and agreed to attend our September LAB meeting to update Board Members on the Library Endowment and fund-raising opportunities.

As a result of that meeting, we recommend that the LAB:

- Develop a simple end-of-year fund-raising appeal from LAB in consultation with The Homer Foundation.
  - Could be as simple as a postcard with QR code linking to Endowment(s). A QR code has already been generated for the Library Endowment Fund.
  - Could be a “signature” evergreen appeal that people actually start looking forward to (i.e., boost to your frequent buyer credits at the Homer Bookstore?, a tea bag of local Alaskan tea to enjoy with your current read?, etc.)
  - Should be easily repeatable year-over-year
- Leverage upcoming 20<sup>th</sup> Anniversary



## Quarterly Report

April 1 through June 30, 2025

Fund Contact: Homer Public Library

Fund: Library Endowment Fund

Fund Type: Field of Interest

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### Fund Balance

Beginning Balance	\$82,376.69
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### Receipts

Endowed Unrealized Gains & Losses	\$6,900.09
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Individual Contributions, Unrestricted	\$ 25.00
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Money Market Income	\$ 15.07
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Vanguard Dividends & Interest Endowed	\$ 534.06
---------------------------------------	-----------

<b>Total Receipts</b>	<b>\$7,474.22</b>
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### Distributions

Admin Fee Expense	\$ 216.39
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Investment Advisory Fees	\$ 74.89
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<b>Total Distributions</b>	<b>\$ 291.28</b>
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Ending Balance	\$89,559.63
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Spendable Balance	\$5,653.20
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# ACTION ITEM REPORT

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## Election of LAB Officers

**To:** Library Advisory Board  
**From:** Zach Pettit, Deputy City Clerk II  
**Meeting Date:** August 19, 2025

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### Summary Statement:

Per Article IV, Sec. 1 of the LAB Bylaws: "A Chairperson and Vice-Chairperson shall be elected from among the appointed boardmembers at the regular April meeting of the Board."

### Recommended process for Election of Vice Chair:

- 1) A boardmember will make a motion to determine the LAB's method of voting for the elections. Voting is commonly done by a Show of Hands or a Voice Vote (yes/no).
- 2) Once the election method is decided, the Chair will open the floor for nominations.
- 3) Boardmembers are free to call out nominations, they don't need to be recognized by the Chair.
  - **These are not motions and do not require a second.**
  - It's ok for a boardmember to nominate themselves.
  - If a boardmember calls out a nomination and that individual is fully against serving, it is acceptable for that nominated boardmember to speak up and say they would not be willing to accept the seat if elected. They have still been nominated though and should still go through the voting process; the rest of the boardmembers at least now knows who of the nominees is/is not interested in serving.
- 4) Once all nominations are called out, the Chair will close the floor to nominations.
- 5) Chair will then call out each nominee's name for voting. For each name called out, boardmembers will vote using the selected method (Show of Hands/Voice Vote).
- 6) As soon as one of the nominees receives the majority of votes, the Chair will declare them elected. If only one person is nominated, the Chair simply declares the nominee elected.

### Recommended process for Election of Chair:

- 1) It is preferred the gavel be handed over to the newly elected Vice Chair to conduct the vote.
- 2) Election is conducted in the same manner as it was for the Vice Chair (see steps 2-6 above).
- 3) The gavel/meeting will be turned over to the newly elected (or re-elected) Chair to conduct the remainder of the meeting.



# MEMORANDUM /AGENDA ITEM REPORT

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## Revising Policy on Overdue Materials

**Item Type:** Action Memorandum  
**Prepared For:** Library Advisory Board  
**Date:** August 13, 2025  
**From:** Dave Berry, Library Director

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The library's current policy on overdue materials contains the following language: "Patrons who do not return overdue library materials after receiving two notices will have their accounts blocked until library material is returned or compensated for." The current policy doesn't block a library card until items have been out for their entire circulation period and then for several weeks afterwards, since notices aren't generated immediately.

Since we implemented automatic renewals in 2023, we've seen an increase in patrons keeping materials for the maximum possible length of time (six weeks, in the case of most books, or three weeks for videos). While it's encouraging to see that patrons revel in the library's collection, it means those items are not available for other patrons in that interval.

Staff recommend changing the policy to read "Patrons are responsible for returning items by the specified due date. An account that has items in overdue status will be blocked automatically until those items are returned or paid for." This can be implemented directly through the catalog software, so it requires no intervention by staff.

### **Recommendation:**

Update the policy to block library cards immediately when items become overdue.

### **Attachments:**

HPL Policies—Damaged, Lost or Overdue Materials

## Damaged, Lost or Overdue Materials

### OVERDUE MATERIALS

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Patrons who do not return overdue library materials after receiving two notices will have their accounts blocked until library material is returned or compensated for. Patrons with large delinquencies may be referred to a collection agency and may be charged an additional administration fee, as well as all collection agency fees.

### LOST MATERIALS

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- A patron will be charged the cost of the lost item plus a processing fee.
- A patron should not purchase a replacement copy of a lost item; the library may choose not to accept a replacement item due to a variety of circumstances (e.g., the item has a reinforced binding, there is a newer edition, or more current information is available in a different item).
- After an item has spent 60 days in lost status, patrons will be charged replacement cost and a processing fee even if the item is returned.

### REFUND OF REPLACEMENT FEES

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The amount paid for a lost book that is later found and returned in good condition to the library can be refunded within 60 days of being marked lost.

### INCOMPLETE MATERIALS

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If an item is returned missing a part, it will not be checked in. If the patron does not return the missing part within 6 weeks, the patron will be charged a replacement fee as well as a processing fee.

### DAMAGED MATERIALS

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If an item is returned damaged due to negligence by the patron, the patron may be assessed a fee for the repair. If the item has been damaged beyond repair, the patron will be charged a replacement fee plus a processing fee.

## **MATERIALS LOST TO THEFT OR NATURAL CAUSES**

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- Charges for materials lost or destroyed by natural causes such as fire or flood may be waived at the discretion of library staff.
- The library may request documentation of the loss.
- The library will furnish a list of borrowed materials with costs for insurance purposes if asked to do so.



# MEMORANDUM /AGENDA ITEM REPORT

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## Recording of United for Libraries Virtual Conference

**Item Type:** Action memorandum  
**Prepared For:** Library Advisory Board  
**Date:** August 13, 2025  
**From:** Dave Berry, Library Director

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In July 2025, the American Library Association held a virtual conference with content designed for library boards and fundraisers. LAB members expressed some interest in attending, but the conference was on east coast time and started very early for Alaskans.

I now have access to the recorded sessions, and we are allowed to set up one showing for LAB members to view it collectively. The LAB should decide when and where to watch it, as well as who is interested in attending.

### **Recommendation:**

Set a date for LAB members to view the recordings.



# MEMORANDUM /AGENDA ITEM REPORT

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## Legacy Societies vs. Annual Giving

**Item Type:** Information memorandum  
**Prepared For:** Library Advisory Board  
**Date:** August 11, 2025  
**From:** Dave Berry, Library Director  
**Through:** Zach Pettit, Deputy City Clerk II

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Following decades of debate, the City of Homer created a library endowment fund in 2020. As of August 2025, the balance in that fund has since grown to roughly \$115,000, reflecting the value that Homerites place on their library.

The LAB has also discussed creating a legacy society to encourage donations to the endowment. (A legacy society is a cultivated list of donors who commit to supporting to the fund through a will or other large bequest.)

Having spent much of the summer researching the possibility of setting up a legacy society, I have some reservations:

1. The essence of the idea is that large donors receive special treatment—they get high-grade swag, invitations to exclusive events, etc. While nonprofits can get away with serving different groups in different ways, government agencies aren't supposed to operate like that. Operating a legacy society through the Homer Foundation resolves the legal issues, but the public perception matters.
2. There's also an implication of buying influence. In a nonprofit organization, a very large donor might be rewarded with a seat on the board. We can make it clear that that is not the case here, but even so, the perception is unfortunate.
3. The concept of offering better services to the rich runs counter to the ethos of the public library, which is supposed to serve everyone. The poor need the library more than anyone.

Some of the libraries I spoke with recommended focusing on an annual giving campaign rather than a legacy society. In this model, we appeal to donors across the board and treat everyone equally. Small, regular donations can be a gateway to larger planned gifts.

**Recommendation:**

For discussion.

**Attachments:**

Checklist for HPL Giving Program

## Contents

Checklist for a Sustainable HPL Giving Program .....	2
Feedback from Other Libraries.....	5
Article from Nonprofit Learning Lab .....	<b>Error! Bookmark not defined.</b>
Article from NonProfit PRO .....	<b>Error! Bookmark not defined.</b>
Article from Stelter Insights .....	<b>Error! Bookmark not defined.</b>

## Checklist for a Sustainable HPL Giving Program

### Key Questions

- Recognize the limits of donor influence.

*The public library serves everybody, as does the city government, and its services are particularly used by the poor. Library staff can express gratitude for gifts, but cannot offer special privileges or access to any individual. We can invite donors to programs that show appreciation (such as a tour of the building), but such programs must also be open to the general public.*

- Who will manage this program?

*Library staff should not solicit funds, though they can assist with a LAB campaign. The LAB should take the lead on raising money for the **endowment**, not the library per se. The Homer Foundation can help, but it's primarily a LAB responsibility.*

*We suggest that the LAB create a subcommittee of 2 members, whose job is specifically to liaise with the Homer Foundation and handle communications with donors.*

- How much time and effort are they willing to commit?

*The LAB subcommittee has the following specific tasks:*

- *Write quarterly thank-yous to donors (Library Director will write thank-yous weekly, but it doesn't hurt to thank people repeatedly)*
- *Coordinate the production of fish for the fish wall*
- *Coordinate with library staff and the Homer Foundation on special donor-appreciation events*
- *Communicating with potential donors and answering questions*

- What skills do the members of the subcommittee need to have?

- *Communications and public relations*
- *Basic knowledge of giving options and implications for estates (can always consult with the Homer Foundation for more detailed info)*
- *Salesmanship*

- What's the transition plan for when LAB members retire/move/whatever?

*This is why we need two people—a lead and a successor. We should also have a system for preserving institutional knowledge.*

- What's the benefit to the donors?

- *Belonging to a long tradition of community support for the library*
- *Witnessing the impact of their gifts*
- *Tax advantages*

## Basics

- Set a target for fundraising

*As of August 2025, we've reached the goal of raising \$100K for the endowment. What's the new target?*

- Use donor management software?
- Make sure everyone—LAB and library staff—understand how the system works
- Draft a final plan

- Set a timeframe covered by the plan

*Library strategic plan for 2025-29 is good to go!*

- Write a narrative of the library's goals

*Covered by the strategic plan and the capital improvements plan.*

- Develop a calendar with month-by-month tasks

*Mailings, events, etc.*

- Designate responsibilities for specific people

- Identify how to measure success

*Completed projects? Target dollar amounts? Usage metrics?*

- Have a backup plan if things aren't working

## Marketing Plan

- Draft materials for advertising

*We have bookmarks and thank-you cards, and a donation page on the library website.*

- Design a system to ensure we have permission to publish names
- Establish routine communications
- Figure out how to do a big fundraising drive once a year (December, probably)

## Start Small

- Focus on an *annual* giving program first, which can lead to a *planned* giving program

Identify 4-6 key donors

Host events

*All events must be open to the general public as well as donors, though donors can be contacted specifically to invite them.*

Highlight projects funded by the endowment

Concentrate on donor retention

*Most donors only give for 2-3 years before they figure it's "someone else's turn."*

## Advice from Other Libraries and Foundations

### 1. When did you establish your giving program?

*The Legacy Society existed before I got here, but it's been at least 11 years. The Library Foundation was created about 20 years ago to finance building a new central branch. Its mission is philanthropy, advocacy and outreach, and it also runs the retail shop. The Foundation's purpose is to add a layer of excellence on top of basic operations, not replace City funding. The term "legacy society" is specifically for people who make planned gifts through wills, trusts or designated beneficiaries. The Library Foundation encourages donations of all kinds, which is much broader than planned giving, and planned giving is broader than legacy giving.*

### 2. If your foundation is separate from the local government, how do you handle relations with that government?

*The Foundation must be seen as a partner for the City. We invest regular, ongoing attention in all our relationships, whether with the government or with donors. If you have an event, you have to keep following up with the participants. Do things that you can sustain. Always pay attention to how things are perceived by the public. A government agency can't offer special services for donors, so it's important to make it clear that donors are supporting a public service, not buying special favors.*

*Public employees can't do fundraising, so the foundation takes the lead on it. That said, we work closely with our library director to set priorities and identify needs.*

### 3. What's the biggest benefit you've seen from the giving program?

*Building programs and branches that otherwise wouldn't exist.*

### 4. What sort of donor recognition do you do? Special events? Swag?

*Relationship-building is the key thing. We concentrate on stewarding the gift first, showing the donor the impact that they're having. A big challenge is providing information clearly and keeping communications active. We've done donor walls when new branches open, but people are attached to their local branch rather than the system as a whole. Many donors aren't motivated by recognition, they just want to support the library.*

*People hate tchotchkes. Save the T-shirts and the mugs; what they want is personal attention. Sending handwritten thank yous is a great start. You can offer an annual lunch or coffee with the director. The estate-planning workshop is worth trying, but it would help to have an established group of regular donors before moving on to the end-of-life planning.*

*We host webinars for donors. Consistency is essential and storytelling is valuable.*

*Put donors in your annual report, and put the report front and center on your website when it's published.*

**5. Who is responsible for keeping the program going? Library staff? The library board? A nonprofit foundation?**

*We're a separate charity from the library, with full-time professional staff.*

*We merged the Friends and the library foundation some years ago. I'm a library employee, but part of my salary (and staff's salary) is paid by the Friends/foundation, which is a 501(c)3. Always keep your bandwidth in mind. We have roughly 2.25 fundraising employees, but you can get by with a smaller staff if you keep it simple.*

**6. How do you communicate with potential donors?**

*We have a monthly email newsletter, and once a year we include a funding drive. We print the names of donors in our annual magazine and thank people for sponsoring specific programs.*

*First and foremost, you NEED to do an annual mailing. Not email, physical mail. Start planning it in September or October, since most donations come in around the end of the year. It can be a light-touch suggestion, but if you don't ask, you won't receive. If you have phone numbers, it's definitely worth calling major donors to thank them personally.*

*Put giving into everything you do—your newsletter, your annual appeal letter, your website. Stay in touch with donors constantly and don't take them for granted. About 60-70% of the gifts we receive are expected, while the rest are surprises.*

*FreeWill is a marketing company that will put together an entire advertising campaign for a fee. We pay them about \$11,000 a year. They can also help donors with estate planning, so it's less of an uncomfortable conversation.*

*We used to have FreeWill, but found it wasn't giving a great return on investment.*

*MarketSmart is another alternative.*

*Internally-developed brochures and forms have helped a lot.*

*We've pointed donors towards a couple of nonprofits, the Realty Gift Fund and Leave10.org, which help people streamline their philanthropy.*

*Send out an annual letter in November-January. Email your annual report to that year's donors.*

**7. Software (Donor-management and/or other supporting software):**

*Signing a contract with a database company is a long-term relationship. We use Razor's Edge, which is very powerful but very expensive, and more sophisticated than a small library would need.*

*A library the size of Homer doesn't really need specialized software—Excel will do.*

**8. General advice:**

*Start simple. Identify some easy projects to use as advertising.*

*Annual giving is the gateway drug to all other forms of giving. You can transition from a regular annual gift to a regular mandatory minimum retirement disbursement, and then from that to estate planning. Planned giving should really be the end of your process, not the beginning. Focus on building the core group of major supporters and let it grow from there. Partnering with your local community foundation is excellent, and take advantage of the data provided by the funding portal. Focus on the people who have a history of giving, particularly those over 55. Build that core group of supporters, because loyalty matters more than dollar amounts. Who are the 25 people you should most stay in touch with? The director should concentrate on the top 10% in particular.*

*An annual read-a-thon, where donors can sponsor a reader in the same way they might sponsor a runner in a 5k race, can be a great way to drum up interest. Consider inviting some local authors to read!*

## REPORT ON PLANNING FOR UPCOMING LIBRARY ANNIVERSARIES

August 19, 2025 Report to LAB

Since we last met in May, Director Dave Berry, Friends Coordinator Cheryl Illg, and LAB Member Marcia Kuszmaul met to brainstorm ideas for celebrating the 20<sup>th</sup> Anniversary of the current library building and the 50<sup>th</sup> Anniversary of the library becoming a city department.

- The Hazel Avenue library building opened September 16, 2006.
- The Homer Public Library became a city department via ordinance August 22, 1977. The Pioneer Avenue library building opened June 10, 1979.

This is a recap of and recommendations from that meeting.

### 20<sup>TH</sup> ANNIVERSARY OF THE HAZEL AVENUE LIBRARY BUILDING

**Objective:** The Hazel Avenue building was a community-wide effort – from raising funds to helping to move the books from Pioneer Avenue. Many people who helped in that effort and have volunteered at the library are in the community and should be acknowledged for their efforts. In addition, the building was designed with a 20-year horizon, and this would be a perfect time to envision the library and services for the next 20 years.

**February – April** This 3-month period is bookended by Love Your Library Month (February) and National Library Week (April 19-25, 2026) and could feature a series of activities, including:

- Poster display about building the Hazel Avenue library.
- Promotion of fish-wall giving (one of the original fund-raising mechanisms to build the library)
- Opportunity for community members to submit their thoughts about why they love the library and what they envision for the library/library services over the next 20 years.
- Trivia Contest fund-raiser at Alice's with categories that focus on the library, books and music from 2006, Homer in 2006, HPL trivia
- Film series fund-raiser @ The Porcupine featuring top movies of 2006 (The Departed, The Prestige, Casino Royale, etc.)
- Reading list of 2006 best sellers in library collection (S is for Silence, The Da Vinci Code, Cell, Gone, Two Little Girls in Blue, etc.)
- Incorporate 20<sup>th</sup> Anniversary theme into Celebration of Lifelong Learning

**September** On or around September 16 (Wednesday), host an anniversary party at the library:

- Secure opinion piece in the Homer News to invite and thank the community.
- Share community comments collected February – April.
- Bury a time capsule to open in 2046 that would include artifacts from 2026 and the community's aspirations for the library.
- Display existing scrapbooks.

Promote library card sign ups (September is national Library Card Sign-Up Month) with relaunch of new library card designs.

**Annual Appeal** Focus on community response to building the current library and community aspirations for next 20 years.

**50<sup>th</sup> ANNIVERSARY OF LIBRARY BECOMING A CITY DEPARTMENT/90<sup>th</sup> ANNIVERSARY OF A LIBRARY IN HOMER**

**Objective:** Nearly 90 years ago in the 1940s, the Women’s Club of Homer establish a volunteer library in an old school building. In 1977, their efforts led to an August 22 ordinance that established the library as a department of the City of Homer and kicked off the building of the Homer Public Library on Pioneer Avenue, which opened June 10, 1979. This is an opportunity for community reflection and programming centered on the nature of public libraries, why early Homer residents valued library services, and why library services are important and relevant today.

- Programming Ideas**
- Public showing of “Free For All” PBS documentary (or other film detailing history/legacy of libraries)
  - Invite a historian to discuss the importance of libraries in history, in democracy.
  - Collect and display statements from national and local notables and regulars about what libraries mean to them.
  - Create a physical/digital scrapbook of the history of the library.

**Annual Appeal** Focus on origin of library via Women’s Club and long tradition of community giving in support of library services.



# MEMORANDUM /AGENDA ITEM REPORT

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## Volunteer Appreciation Lunch

**Item Type:** Action memorandum  
**Prepared For:** Library Advisory Board  
**Date:** August 13, 2025  
**From:** Dave Berry, Library Director  
**Through:** Zach Pettit, Deputy City Clerk II

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The library has shown its appreciation to volunteers in various ways. On and off, we've held volunteer-appreciation lunches in the library workroom, and we would like to make this an annual event. The Friends of the Library have taken the lead in organizing these lunches.

This year's lunch is scheduled for Oct. 25, from 12:00-3:00. The Friends would like to ask the LAB for some assistance with setting up and organizing. Any LAB members willing to help should get in touch with FHL Coordinator Cheryl Illg.

### **Recommendation:**

For information.

## List of Library Supporters, 1938-2024

Hundreds of people have contributed to the Homer Public Library over the decades. The list below compiles as many names as staff could find from published sources, as well as other volunteers and donors we were able to contact. Many supporters have undoubtedly gone unrecognized, particularly from the early years, but their contributions remain visible in the thriving institution we have today. On behalf of the Homer Public Library, thank you for all you do.

### Businesses, Organizations, Grantors and Community Partners

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#### 1938-39

Homer Women's Club  
Territory of Alaska

#### 1940s

Homer Fair  
Homer Public Library, Inc.  
Homer Women's Club  
Territory of Alaska

#### 1950s

Homer Homemakers  
Homer Public Library, Inc.  
Territory of Alaska

#### 1960s

Homer Homemakers  
Homer Public Library, Inc.  
State of Alaska

#### 1970s

City of Homer  
Homer Public Library, Inc.  
Homer Winter Carnival  
State of Alaska  
U.S. Coast Guard Wives'  
Club

#### 1980s

A&A Gas and Welding  
AAI  
Alaska State Library  
American Library  
Association  
Beta Sigma Phi  
Campfire Girls  
City of Homer  
Clover Kids 4-H  
Friends of the Homer Public  
Library

Fritz Creek Studios  
Homer Beautification  
Committee  
Homer Homemakers  
Homer Natural Foods  
Homer Public Library, Inc.  
Kachemak Food Cache  
K-Bay Charters  
KBBI  
KGTL  
Lands End Marine  
Library Advisory Board  
Paisley Publishing  
Pate Insurance Agency  
Patel Enterprises  
Proctor's Grocery  
Pudgy's Meat & Groceries  
Seward Fisheries  
Southcentral Air  
Sow & Reap  
State of Alaska

The Flower Shop II  
Trader Jim's  
Wagon Wheel

## 1990s

4 Da' Kids Preschool  
Alaska Department of  
Administration  
Alaska Library Association  
Alaska Press  
Alaska Railroad Company  
Alaska Rivers Company  
Alaska State Library  
Alaska Talking Book Center  
Alaska Wild Berry Products  
American Bicentennial  
Inaugural Committee  
Art Shop Gallery  
Barb's Video  
Beta Sigma Phi  
Boardwalk Fish & Chips  
Bogorodskoye Children's  
Orphanage  
Bogorodskoye Elementary  
School  
Bogorodskoye Village  
Borders Books  
Brooks Alaskan Seafoods  
Brownie Scout Troop 277  
Café Cups  
Chain Reaction Sports

Chapman School  
City of Homer  
City of Teshio  
Duggan's Waterfront Pub  
Duncan House Diner  
Eagle Eye Photo  
Eagle Quality Center  
End of the Road Wood  
Works  
Era Aviation  
First National Bank of  
Anchorage  
Fresh Sourdough Express  
Friends of Libraries USA  
Friends of the Homer Public  
Library  
Fritz Creek General Store  
Girl Scouts Troop 545  
Glacier Drive-In  
Good Wood  
Hawaiian Vacations  
Homer Bookstore  
Homer Chamber of  
Commerce  
Homer Charter School  
Homer Cleaning Center  
Homer Elks Lodge #2127  
Homer Garden Club  
Homer Head Start  
Homer News  
Homer Saw and Cycle

Homer Senior Center  
Homestead Restaurant  
In Town Print Shop  
Independent Living Center  
Islands and Ocean Visitor  
Center  
Jubilee Arts  
Kachemak Air Service  
Kachemak Bay Collectables  
Kachemak Bowl  
Kachemak Canvas Ventures  
Kachemak Country  
Publishers  
Kachemak Gear Shed  
KBBI  
Kenai Peninsula College  
Land's End Resort  
Library Advisory Board  
*M/V Danny J.*  
Magpie Academy  
Maritime Helicopters  
Marygold the Clown  
McDonald's  
NAPA  
Neon Coyote  
Northwind Fine Gifts  
Orca Specialties  
Otter Beach School  
Patel Enterprises  
Picture Alaska  
Pier One Theatre

Pioneer Avenue  
Pioneer Pizza  
Pratt Museum  
Print Works  
PTI  
Rainbow Tours  
Scholastic Magazine  
Senior Employment  
Program  
Small Potatoes Lumber  
Smokey Bay Air  
Solstice Music  
SouthCentral Air  
Sport Shed  
St. Patrick's Day Scavenger  
Hunt  
State of Alaska  
Subway of Homer  
Super Software  
The Art Shop  
The Beachcombers  
Restaurant  
The Boatyard Cafe  
The Early Learning School  
The Grog Shop  
Toonz of Homer  
Two Sisters Bakery  
U.S. Federal Emergency  
Management Agency  
XYZ.net  
Z's Deli

## 2000s

A Delicate Balance  
A Very Fine Stitch  
A&W  
Alaska Canoeing  
Alaska Center for Creative  
Renewal  
Alaska Commission on Aging  
Alaska Custom Seafoods  
Alaska Dancing Eagles  
Vacation Cabin Rental  
Alaska Ferry Adventures  
Alaska Ice and Cold Storage  
Alaska Northern Lights  
Alaska Potters Studio and  
Supply  
Alaska Propane  
Alaska Quarterly Review  
Alaska Railroad Company  
Alaska Reads  
Alaska Rivers Company  
Alaska Sealife Center  
Alaska Sisters in Crime  
Alaska State Council on the  
Arts  
Alaska State Ferry  
Alaska State Library  
Alaska USA Federal Credit  
Union  
Alaska Wild Berry Products  
Alaska Zen Chai

Alaskan Suites of Homer  
Alderfer Group Realtors  
All Seasons Honda and  
Peninsula Ski-Doo  
All Through the House  
Alyeska Pipeline Service  
Company  
Alyeska Tire  
American Girl  
American Legion Auxiliary  
American Legion Post 16  
Anchorage Daily News  
Aramark  
Arby's  
Art Shop Gallery  
Arthur M. James Family  
Foundation  
ASEA/AFSCME Local Chapter  
Ashley J. Logan Fund  
Association for Women in  
Science  
Auction Block  
Aurora Artists  
Barb's Video  
Bauer Haus School  
Bay Club  
Bay Excursions Water Taxi  
and Tours  
Beachcomber's Three  
Bear Claw Bakery  
Bear Creek Winery

Bear Hugs Foundation	Coal Point Trading Co.	Eagle Quality Center
Best Western Bidarka Inn	Coastal Realty	Earth Design Consultants
Beta Sigma Phi	Coble Geophysical Services	East End Mini Storage
Blackbeary Bog	Cook Inlet Region, Inc.	ECl/Hyer
Boardwalk Fish & Chips	Cook Inletkeeper	Economic Development Administration
Boy Scouts of America	Cosmic Kitchen	Electric Outlet
BP Matching Program	CosmicHamlet.net	Emblem Club
Bridge Creek Construction	Cosmo and Company	Emerald Air Service
Brooks Alaskan Seafood	Cottonwood Fund	Energywise Construction, Inc.
Bud's Car Rental	Country Rose Flowers	English Bay Corporation
Bunnell Street Arts Center	Crestwood Manor B&B	Enstar Natural Gas Company
Café Cups	Cub Scouts	EPSCoR Alaska
California Film Institute	Cub Scouts Den 7	Era Aviation
Camelot Ltd.	Cub Scouts Pack 555	Eris Radiology
Captain Greg's Charters	Currant Ridge Cabins	Espresso Express
Captain's Coffee Roasting Co.	Cycle Logical	Etude Studio
Carlile Transportation	David and Mary Schroer Fund	EZ Party USA
Cellular One	Delta Kappa Gamma Society International	<i>F/V Dinero</i>
Center for Alaskan Coastal Studies	Denali Fisheries	<i>F/V Kelsey</i>
Chain Reaction Sports	Denali Park Resorts	<i>F/V Lorri Lee</i>
China Grill	Diabetes Matters	<i>F/V Lucky Star</i>
Christian Science Society	Don Jose's Mexican Restaurant	<i>F/V Namorada</i>
City of Homer	Don Pitcher Photography	<i>F/V Restless</i>
City of Homer Animal Shelter	Double Musky Inn	<i>F/V Sand Dollar</i>
Classic Woman/Portfolio	Downward Dog Productions	<i>F/V Sundog</i>
Clifford Jenson Fund	Duggan's Waterfront Pub	<i>F/V Whalesong</i>
Coal Bay Sandwich Co.	Duncan House Diner	Fat Olive's Restaurant
Coal Point Seafood Co.	Eagle Eye Photo	Fat Rack Pizza

Fernwood Estates B&B	Good River B&B	Homer FCE
Fiddleheads Salon	Grand Aleutian Hotel	Homer Fiber Arts Collective
Fireweed Academy	Grant Aviation	Homer Flex High School
Fireweed Gallery	Gravity Mike	Homer Foundation
First National Bank of Anchorage/ First National Bank Alaska	Great Northern Beverages	Homer Foundation Youth Advisory Committee
Fisherman's Friend Marine Fiti	Grossman's Sea Dreams	Homer High School SPED Aides
Fjord Flying Service	Haas & Spigelmyer, Inc.	Homer Hounds
Folie a Deux Winery	Halibut Cove Community Organization	Homer Independent Hardware
Forget-Me-Not Flowers & Gifts	Halibut Cove Lodge	Homer Medical Center
Fred Meyer Foundation	Hallo Bay Wilderness Lodge	Homer Middle School
Fresh Sourdough Express	HarperCollins	Homer News
Friends of the Homer Public Library	Heritage Hotel	Homer Ocean Charters
Friends of the Library USA	Heritage RV Park	Homer Physical Therapy
Friends of William Stafford	Homer Air	Homer Real Estate
Fritz Creek Gardens	Homer Animal Friends	Homer Saw and Cycle
Fritz Creek General Store	Homer Boat Yard	Homer Senior Citizens, Inc.
Frontier Flying Service	Homer Bookstore	Homer Soil and Water Conservation District
Frosty Bear Ice Cream Parlor	Homer Boys & Girls Club	Homer Spit Campground
Funny Times	Homer Brewing Company	Homer Theatre
Gates Foundation	Homer Children's Services: Birth 2 Three	Homer Tours
GCI	Homer Chiropractic Clinic	Homer Tribune
Gig's Beads & Things	Homer Community Mental Health	Homer Veterinary Clinic
Girl Scout Troop 580	Homer Council On the Arts	Homer Volunteer Fire Department
Girl Scout Troop 700	Homer Doggy Wash, Groom & Board	Homer-Kachemak Bay Rotary Club
Girl Scouts of the USA	Homer Electric Association, Inc.	Homer's Jeans
Glacier Bay Sea Kayaks	Homer Elks Lodge #2127	

HomeRun Oil	Kachemak Wholesale	McNeil Canyon Elementary
Homestead Restaurant	Kathy Smith Fine Art	School
Icicle Seafoods, Inc.	KBBI	Mental Health Trust
Inlet Towers	Ken & Ben's Recycled	Authority
Inlet Winds Community	Assemblies	Merrill Lynch Matching
Band	Kenai Peninsula College	Program
Island Watch Vacation	Kenai Peninsula Economic	MGB, Inc.
Rentals	Development District	Millennium Hotels & Resorts
Islands and Ocean Visitor	Kenai Physical Therapy	Moose River Resort
Center	KGTL	Moose Run Metalsmiths
James Family Foundation	Kresge Foundation	Morningstar Studio
Jay-Brant General	KWAVE	Moss Bros. Seafoods
Contractors	La Triviata	Moss Island Oyster Farm
Jim Air	Lakeshore Glass	Motorbikes of Scarey
Journey's End Photography	Land's End Resort	Murder Mystery, Inc.
Jubilee Arts	Latitude 59°	NAPA Auto Parts
K Bay Café	Library Advisory Board	National Endowment for the
Kachemak Bay Ferry, Inc.	Little Red Hots	Arts
Kachemak Bay Gourmet	Loopy Lupine Recycled	National Endowment for the
Kachemak Bay Lions Club	Products	Humanities
Kachemak Bay Medical	M/V <i>Danny J.</i>	NCCOS Kasitna Bay
Clinic	Magic Canyon Ranch	Laboratory
Kachemak Bay Sports	Magic Fish Company	Neal & Company General
Medicine	Mako's Water Taxi	Contractors
Kachemak Bay Title Agency	Marine Services of Alaska,	NOMAR
Kachemak Bowl	Inc.	Norman Lowell Gallery
Kachemak City	Maritime Helicopters	North Wind Home Collection
Kachemak Emergency	Maura's Café and Fine	Northern Lights Charters
Services	Catering	Northrup Construction
Kachemak Gear Shed	McDonald's	Northwind Aviation
Kachemak Selo School		Ocean 2 Earth

Ocean Shores Resort	Reid's Nursery	State of Alaska
Old Inlet Bookshop and Mermaid Café	Reluctant Fisherman	Stewart Title of the Kenai Peninsula
Orca Book & Sound	Ring of Fire Meadery	Suburban Propane
Otter Beach School	Safeway	Subway of Homer
Patel Enterprises	Save-U-More	Suites of Anchorage
Peterson Bay Lodge & Oyster Camp	Schneider's	Super Software
Petro Marine Services	Scruggs Automotive	Tails-by-the-Bay Dog Camp
Picture Alaska	Seams to Bee	Tech Connect, Inc.
Pier One Theatre	Seemore Wildlife, Inc.	The Fringe
Point West Video	Seldovia Harbor Inn	The Grog Shop
Powder House Bar & Grill	Seldovia Native Association	The Harper Arts Touring Fund
Pratt Museum	Seldovia Rowing Club B&B	The Lodge at Otter Cove
Precision Autoworks	Shamwari	The New Yorker
Premium Aspect Dentistry, LLC	Shank Electric, LLC	The Other Book Club
Print Works	Silver Fox Charters	The Right Touch
Printers Ink	Skaggs Foundation	The Saltry Restaurant
Ptarmigan Arts	Skyline B&B	Three Moose Meadow Guides
Pudgy's Meat & Groceries	Small Potatoes Lumber	Timeless Toys
Purple Crane Design	Smoke Wagon Water Taxi	Tin Roof Fund
Quiet Place Lodge	Smokey Bay Air	TNT Creations
Rainbow Tours	Smoky Bay Natural Foods	Toby Tyler's Gardens
Rare Bird Pottery	Solstice Music Video & Games	Tonsina, LLC
Rasmuson Foundation	Sorenson Aviation	Total Office Products
Raymond James Financial Services	South Peninsula Hospital	Trail's End Horse Adventures
Readem & Eat	Southwest Alaska Pilots Association	Tri-Patrick Enterprises
Red Hat Readers	Spenard Builders Supply	True North Kayak Adventures
Red Hot Mamas	Spit City Slickers	
	St. Elias Alpine Guides	
	Standaert Fare	

Try My Thai	Wynn Foundation	Captain's Toy Chest
Turtle Tracks	Young's Downtown Motel	Center for Alaskan Coastal
Two Sisters Bakery	and Restaurant	Studies
U.S. Coast Guard		City of Homer
U.S. Coast Guard Cutter	<b>2010s</b>	City of Homer Police
<i>Hickory</i>	Alaska Division of Homeland	Department
U.S. Coast Guard Cutter	Security & Emergency	Code.org
<i>Roanoke Island</i>	Management	Colors of Homer
U.S. Coast Guard Families	Alaska Humanities Forum	Cosmic Kitchen
U.S. Department of	Alaska Reads	Cottonwood Fund
Agriculture Rural	Alaska Small Business	Crunchyroll, LLC
Development	Development Center	Cycle Logical
U.S. Economic Development	Alaska State Library	David and Mary Schroer
Administration	Alaska USA Federal Credit	Fund
U.S. Postal Service	Union	Eagle Enterprises
Ulmer's Drug and Hardware	Alice's Champagne Palace	Elks National Foundation
Universal Service Fund	Alyeska Tire	Era Aviation
University of Alaska	Alzheimer's Resource of	Fat Olive's Restaurant
Fairbanks College of	Alaska	Fred Meyer Foundation
Fisheries and Ocean	American Library	Friends of the Homer Public
Sciences	Association	Library
Upstairs Boutique	Ashley J. Logan Fund	Friends of the Municipality
Vashon Homer Connection	Ashore Water Taxi	of Anchorage Libraries
Village Barbara Shell & RV	Awesome Foundation	Fritz Creek General Store
Wagon Wheel	Bay Club	Frosty Bear Ice Cream Parlor
Wasabi's Bistro	Best Beginnings	Gardens by Design
Wells Fargo Bank	Big Woofs Technology	GCI
Wild North Photography	Bunnell Street Arts Center	Girls Get IT!
Wilderness Garden Day Spa	Califa Group	Girlstart
Wilderness Wonders	Captain's Coffee Roasting	Google
Windhorse Ranch	Co.	Gooseberry Fund

Grant Aviation	Hopscotch	Margaret Pate Memorial Fund
Haas & Spigelmyer, Inc.	Hospice of Homer	Maura's Café & Fine Catering
Historic Anchorage Hotel	Institute of Museum and Library Services	McNeil Canyon Meats, Inc.
Homer Bookstore	Island Watch Vacation Rentals	Microsoft
Homer Brewing Company	Islands and Ocean Visitor Center	Moose Run Metalsmiths
Homer Chamber of Commerce	JEMCO Fund	National Aeronautics and Space Administration
Homer Community Food Pantry	Juneberry Lodge	National Center for Women & Information Technology
Homer Council On the Arts	K Bay Café	National Endowment for the Arts
Homer Early Childhood Coalition	Kachemak Bowl	National Girls Collaborative Project
Homer Elks Lodge #2127	Kachemak Emergency Services: McNeil Fire Hall	National Network of Libraries of Medicine
Homer Emblem Club #350	Kachemak Gear Shed	NOMAR
Homer Flex High School	Kachemak Heritage Land Trust	North Wind Fine Gifts
Homer Foundation	Kachemak Kids Early Learning Center	Peninsula Oilers
Homer Foundation Youth Advisory Committee	Kate Kuhn Aquatic Center	Picture Alaska
Homer High School	KBBI	Pier One Theatre
Homer Homemakers	Kenai Peninsula College	Pratt Museum
Homer Hounds	KLEPS Fund	Rasmuson Foundation
Homer News	Land's End Resort	Raymond James Financial Services
Homer Physical Therapy	Latitude 59°	Razdolna School
Homer Senior Center	Libraries Build Business	Redden Marine Supply, Inc.
Homer Theatre	Library Advisory Board	Reid's Greenhouse
Homer Tribune	Makers2Mentors	Reverend Poorchild
Homer Veterinary Clinic	Mako's Water Taxi	Ring of Fire Meadery
Homer-Kachemak Bay Rotary Club		
Homer's Jeans		
HomeRun Oil		

Safe and Healthy Kids Fair	Ulmer's Drug and Hardware	Captain's Toy Chest
Safeway	Uminski Trust	Center for Alaskan Coastal Studies
Salmon Sisters	Universal Service Fund	Challenger Learning Center of Alaska
Salmonfest	West Homer Elementary School	Christian Community Church
Samarkand	Wilderness Garden Day Spa	City of Homer
Save-U-More	Willow Fund	Coffeesmith Café
Scruggs Automotive	Wynn Foundation	Cycle Logical
Singing Bookworms		Fireweed Academy
Sitka Historical Society & Museum	<b>2020-24</b>	Flat Fish Lodge
South Peninsula Haven House	Alasandro's Market	Franklin Institute
South Peninsula Hospital	Alaska Humanities Forum	Friends of the Homer Public Library
Spenard Builders Supply	Alaska Japanese Club	Google
Spit City Slickers	Homer	Grace Ridge Brewing Co.
St. John the Baptist Catholic Church	Alaska Reads	Haas & Spigelmyer, Inc.
State of Alaska	Alaska State Library	Healing Hands Massage
Stevens Puppets	Alaska State Museum	Homer Art and Frame
Suburban Propane	Alaska USA Federal Credit Union/Global Credit Union	Homer Bookstore
Tech Connect, Inc.	Alaska World Arts Festival	Homer Brewing Company
Technovation Girls	Alice's Champagne Palace	Homer Chamber of Commerce
The Classic Cook	Alpha Kilo Metalworks	Homer Community Food Pantry
The Grog Shop	American Library Association	Homer Council On the Arts
The Hair Gallery	Barony of Ice Fire Bay	Homer Emblem Club #350
Timber Bay B&B	BB's Bakery	Homer Foundation
Timeless Toys	Bear Creek Winery	Homer High School
Tire Town, LLC	Bubbles Soda Parlor	
Tolman Skiffs	Bunnell Street Arts Center	
Tonsina, LLC	Capstone Clinic	
Two Sisters Bakery		

Homer High School Swing Choir	Little Dipper Designs	Save-U-More
Homer News	Mako's Water Taxi	Shamwari
Homer Saw and Cycle	Mobilizing for Action through Planning and Partnerships (MAPP)	Small Potatoes Lumber Sound Publishing, Inc.
Homer Seed Library	Moore Music	South Peninsula Amateur Radio Club
Homer Senior Center, Inc.	National Center for Women & Information Technology	South Peninsula Hospital Southern Kenai Peninsula Resilience Coalition
Homer-Kachemak Bay Rotary Club	National Endowment for the Arts	Spit City Slickers Sprout Family Services
Homer's Jeans	National Park Service: Rivers, Trails and Conservation Assistance Program	State of Alaska Sustainable Wares Sweetgale Meadworks & Cider House
Independent Living Center	National Philanthropic Trust	Swell Taco
Institute of Museum and Library Services	Ninilchik Community Library	The Fringe
Jakalof Bay Oyster Co.	Ninilchik Traditional Council	The Grog Shop
Juneberry Lodge	NOMAR	Two Sisters Bakery
Kachemak City	Old Inlet Bookshop and Mermaid Café	Udder Delights
Kachemak Heritage Land Trust	Peninsula Clarion	Ulmer's Drug and Hardware
KBBI	Pier One Theatre	Universal Service Fund
KDLL	Porcupine Theater	Wagon Wheel
Kenai Peninsula College	Pratt Museum	Wild Alaskan Company
Kenai Physical Therapy	Salmon Sisters	Wild Honey Bistro
KLEPS Fund		Wynn Foundation
League of Women Voters		
Library Advisory Board		
Lisa Ann's Grooming		
Lisa Wood Pottery		

### Individual Volunteers and Donors

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#### 1938-39

Arleen Kranich  
Mabel Shotter

#### 1940s

Arleen Kranich

Robert Kranich  
Mabel Shotter  
Reinhold Streich

Lee Svedlund  
Hugh Watson

## 1950s

Mildred Campbell  
Freda Cole  
Theo Edwards  
Annabel Elliott  
Mary Franklin  
Mary Graham  
Evelyn Haltiner  
Merrill Hatcher  
Florence Holt  
Ruth Kilcher-Mariott  
Marion Koeppel  
Arleen Kranich  
Martha Lois Lawrence  
Nelson Moyer  
Millie Nelson  
Ruth Newman  
Margaret Pate  
David Schroer  
Elva Scott  
Reva Waddell  
Louise Walli  
Edwina Whitney  
Tonie Woodman  
Violet Wythe

## 1960s

Jane Cason

Phyllis Cooper  
Virginia Cooper  
Alice Danby  
Helen Jackson  
Ruth Kilcher-Mariott  
Arleen Kranich  
Helen Perk  
Mildred "Corky" Wieber

## 1970s

Liz Clark  
Alice Danby  
Shirley Hendrickson  
Arleen Kranich  
Sheila McIlroy  
Helen Perk  
Peg Perk  
Shirley Rackley  
Don Smith  
Ella Vick  
Hugh Watson  
Keith Wise

## 1980s

Tom Aberle  
Jo-Carole Absher  
Kemp Absher  
Martha Alexander  
Fred Anderson  
Margaret Anderson  
Joy Baleisis

Phyllis Banks  
Marjorie Banty  
Mary Beaumont  
Conrad Bitter  
Daisy Lee Bitter  
John Bittner  
Lynn Bittner  
Rebecca Boone  
Karen Bury  
Holly Byerly  
Glenn Caldwell  
Reuben Call  
Betty Callahan  
Jim Carr  
Jane Cason  
Ken Castner  
Liz Clark  
Geneva Cole  
Caroline Coons  
Linda Coughenower  
Dorothy Cown  
Andrea Cross  
Beth Cumming  
Ginny DeVries  
Joyce Dey  
Brenda Dorosch-  
Hearnsberger  
Susan Drathman  
Sandy Early  
Andrew Elko  
Anne Elko

Bridget Ernst	Mike Herring	Marcia Kuszmaul
Mei Mei Evans	Gail Hikel	Chris Laing
Dee Feyer	Adele Hiles	Scott Land
Elizabeth Feyer	Victor Hiles	Nancy Lander
Harry Feyer	Ann Hillas	Margaret "Peggy" Lapikas
Sandy Fontana	Liane Hilling	Blake Larson
Joe Gallagher	Anna Hodgdon	Brent Larson
Sheila Gallagher	Marlena "Mo" Hodgdon	Gloria Larson
Katherine George	Kathy Hofseth	Krista Larson
Susan Gibson	Karen Hornaday	Chris Lee
Shelley Gill	Randy Hunt	Barbara Leichtung
Harold Gnad	Karen Hurd	Betsy Lescoe
Ruth Gnad	Rita Ihly	Eileen Littrell
Joy Griffin	Roger Imhoff	Hugh Littrell
Norman "Dick" Griffin	Laura Curtiss Inqlima	John Logan
Margaret Guldseth	Luned Inqlima	Annabel Lund
Mark Guldseth	Lois Irvin	Gary Lyon
Ellen Guldseth-Heckert	Keith Iverson	Judy Marley
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Pat Hartley Springer	Enid Jones	Paula McFarland
Doug Haynes	Billi JoAnne Kaho	Sheila McIlroy
Hazel Heath	Becky Kerr	Karen McRae
Frances Heimbuch	Sophie Kilby	Larry McRae
Laura Hendricks	Ollie Kohler	Linie Myers
Cindy Hendrickson	Irene Komadina	Nancy Vait's 5th-Grade Class
Sharolyn Hermann	Florence Koss	Jan Needham
Kanako Herring	Arleen Kranich	Mary Carol Nelson

Jane Nevitt  
Ruth Newman  
Traci Nowark  
Ann Oberlitner  
Colleen O'Brien  
Nikki O'Brien  
Susan O'Leary  
Richard Olson  
Edwina "Teddie" O'Malley  
Mary Otto  
Kathy Owen  
Margaret Pate  
Irene Peterson  
Vicki Peterson  
Gail Phillips  
Renaë Pickarsky  
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Pat Presley  
Richard Price  
Sonja Price  
Cate Rate  
Carolyn Reed  
Alice Reid  
John Reid  
Johnelle "Johnny" Reid  
Trudy Ritchie  
Guyline Rogers  
Jim Rosen  
Melody Royce  
Demian Sagerer

Marina Schaum  
Penny Schneider  
Janice Schofield  
Mary Scholes  
Paula Setterquist  
Sharm Setterquist  
Ben Smith  
Beverly Smith  
Don Smith  
Kathy Spahr  
Blythe Stanton  
Bettyann Steciw  
Suzanne Stevens  
Cynthia Stewart-Mondani  
Nickie Stipe  
Beverly Stolen  
Heidi Stolen  
Lynn Stolen  
Linda Straub  
Judy Summers Hughes  
Jan Suoja  
Alice Taff  
Gloria Taylor  
Thomas Taylor  
Diana Tillion  
Shirley Timmreck  
Tirzah Parson's 4th-Grade  
Class  
Edward Todd  
Janice Todd  
Ginger Torness

Herk Towsley  
Jodi Towsley  
Carolyn Turkington  
Cathie Ulmer  
Scott Ulmer  
Ulmer Family  
Leo Vait  
Nancy Vait  
Dorothy Veal  
Ella Vick  
Sheryl Vitale  
Beverly Voshurgh  
Barbara Walker  
Lillian Walli  
Cleo Webb  
Becky Wick  
Bruce Willard  
Keith Wise  
J. Minus Wright  
Noko Yoshida  
Steve Yoshida  
Sandra Young  
  
**1990s**  
  
Findlay Abbott  
Marquella Abbott  
Kiki Abrahamson  
Tonda Alexander  
René Alvarez  
Amy Andrews  
Lois Andrews

Susan Aramovich  
Owen Bauer  
P. J. Bauer  
Spike Bauer  
Wanda Baxter  
Geo Beach  
Juanita Bean  
Liz Beechwood  
Chelsea Belieu  
Marjorie Belieu  
Tracy Belieu  
Annette Bellamy  
Marvin Bellamy  
Kenneth Bergman  
Trevor Bice  
Daisy Lee Bitter  
Tom Bodett  
Jeanne Boily  
Rebecca Boone  
Michele Bournonville  
Ivy Bowler  
Lolita Brache  
Tammy Bradley  
Dave Brann  
Laura Brooks  
Michael Brooks  
Brooks Family  
Ruth Brown  
Connor Browne  
Elaine Browne  
Charles Burrall

Bursch Family  
Nancy Cain  
Guiguite Caine  
John Calhoun  
Mary Calhoun  
Caroline Venuti's 2nd-Grade  
Class  
Caroline Venuti's 3rd-Grade  
Class  
Erma Carroll  
Fred Carroll  
Janet Carroll  
Roger Ceglie  
Nancy Chastain  
John Child  
Lynn Christian  
Rie Church  
Alfred Clayton  
Martine Clayton  
Geneva Cole  
Christa Collier  
Alex Combs  
Carol Comfort  
Diana Conway  
Caroline Coons  
Roberta Copeland McKinney  
John Cottingham  
John Cottingham  
Linda Coughenower  
Dan Coyle  
Dena Cunningham

Samantha Cunningham  
Scott Cunningham  
David Dagley  
Gabrielle "Gabby" Damro  
Gladys Dandona  
Elizabeth Darling  
Donald Darnell  
Joe Davis  
James Dolma  
Marie Doyle  
Ron Drathman  
Brian Duffy  
Kathy Eagle Biessel  
Richard "Dick" Edens  
Velma Edens  
Homer Egbert  
Tara Engebretsen-Hargrove  
Ginny Espenshade  
Jack Estill  
Patricia "Pat" Evarts  
Brad Faulkner  
Felix Faulkner  
Eileen Faulkner  
Pam Fields  
Shelly Fraley  
Bill Fry  
Joel Gay  
Katherine George  
Mary Gerken  
Susan Gertler  
Amanda Gibson

Susan Gibson	Shirley Henwood	Mary Lentfer
Shelley Gill	Ron Hess	Anita Lewis
Ann Gillas	Charles "Chip" Hillesheim	David Lewis
Harold Gnad	Hilary Hillesheim	Charles Lewis Buck
Tom Goode	Sue Ann Hoffman	Kevin Lloyd
Mike Gracz	Becky Hofseth	Nancy Lord
Jolene Grady	Andrea Holden	Shana Loshbaugh
Margaret Grapel	Judy Howard Strydom	Evy Lou
Susan Green	Roy Hoyt Jr.	Omer Lupien
Tom Greenwell	Barbara Hrenchir	Lyn Maslow's 3rd-Grade Class
Albert "Al" Greer	Brad Hughes	Dave Lyon
Jill Greer	David "Dave" Hunt	David Mariano
Kari Greiner	Walter Johnson	Karin Marks
Joy Griffin	Georgia Jones	Virginia Marks
Arthur Griffith	Phillip Jones	Wes Marks
Greg Guest	Billi JoAnne Kaho	Ben Martin
Mary Guest	Tom Keffer	Mildred Martin
Margaret Guldseth	Yule Kilcher	Lyn Maslow
Haas/Spigelmyer Family	Janet Klein	Nancy Matthews
Alice Haggerty	Lydia Kleine	Neil McArthur
Mako Haggerty	Nancy Kleine	Mike McCann
Suzanne Haines	Eric Knudtson	Marie McCarty
Carole Hamik	Marsha Korpi	Sandy McDaniel
Taneeka Hansen	Ann Koskovich	Karen McRae
George Harbeson Jr.	Richard "Dick" Koskovich	Larry McRae
Fred Harnisch	Florence Koss	Justine Michaud
Edith Hawkey	Arleen Kranich	Kristi Mickelson
Denise Heil	Nancy Lander	Faye Miller
Mike Heimbuch	Lory Leary	Tim Moffatt
Marly Helm	Jonathan Lee	Denise Moriarty
Laura Hendricks	Jack Lentfer	

Mary Ann Mullen	John Quinlan	Lanny Simpson
Linda Munns	Susie Quinn	Maynard Smith
Janie Myers	David Raskin	Anita Stahl
Beryl Myhill	Marga Raskin	Linda State
Elise Nacht Boyer	Jim Rearden	Kathleen "Kat" Stier
Norman Nault Sr.	John Reid	Nickie Stipe
Jan Needham	Johnelle "Johnny" Reid	Michael Strong
Robert Needham	Ted Reynolds	Kathleen Stroup
Joe Nesvick	Leo Rhode	C.E. Swackhammer
Bill Noomah	Trudy Ritchie	Dave Swarthout
Ann Oberlitner	Annitta Roberts	Dick Synhorst
Claire O'Donnell	Francie Roberts	Benjamin Talley
Darryl Oliver	Sarah Robertson	Willow Thiele
Lisa Olsen	Anne Robinson	Gary Thomas
Mary Olson	Becky Robinson	H.A. Thorn
Stacy O'Tremba	Richard Robinson	Diana Tillion
Margaret Pate	Don Ronda	Shirley Timmreck
Elsa Pedersen	Randy Rosencrans	Janice Todd
Kathleen Peel	Linda Rourke	George Trudeau
Julia Person	Tara Schmidt	Barbara Tyndall
Barbara Petersen	Jake Schmutzler	Cathie Ulmer
Sara Peterson	Norman Schneider	Monica Ulmer
Jan Peyton	Lou Schwartzwald	Loretta Ulmschneider
Mary Lee Phillips	Tina Seaton	Bonnie Ulrich
"Poopdeck" Platt	Paula Setterquist	Dayna Uwekoolani
Ruth Plymire-May	Sharm Setterquist	Jeanine Van Buren
Bob Pollard	Setterquist Family	Caroline Venuti
Jack Polster	Steve Shank	Franco Venuti
Debi Poore	Suzannah Shaw	Ella Vick
Joy Post	Patty Shroy	Kirsten Wagner
Susan Price	Kacey Shupp	Boyd Walker

Marie Walker  
Rosella Wallace  
Cleo Webb  
Dave Webb  
Esther Webb  
Rhonda Webb  
Sydney Webb  
Tiffany Webb  
Rita Weber  
Charles Welles  
Rita Wettach  
Lisa Whip  
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Aloma White  
Judy White-Kruger  
Anne Wieland  
Annie Williams  
Charity Williams  
Charles Williams  
Debra Williams  
Patty Jones Williams  
Wilma Williams  
Andrew "Andy" Wills  
Kim Winslow  
Nancy Wise  
Eddie Wood  
Beth Wythe  
Cindy Yoder  
Anthony "Tony" Zdrojowy

## 2000s

Bill Abbott  
Findlay Abbott  
Ly Abbott  
Kiki Abrahamson  
Anne Adams  
Brenda Adams  
Janney Adams  
Mary Anne Adams  
Peter Adams  
Aderhold Family  
Dan Aidan  
Fawn Alexander  
Alice  
Jim Allen  
Alley Cats Bowling Team  
Alley Sweepers Bowling  
Team  
Marlys Allison  
Stuart Allison  
Joey Allred  
Tonda Allred  
René Alvarez  
Christine Anderson  
Dave Anderson  
Deland Anderson  
J. Anderson  
Martha Ellen Anderson  
Marti Anderson  
Meg Anderson  
Pat Anderson

Penelope Anderson  
Rick Anderson  
Sage Anderson  
T. Anderson  
W. Anderson  
Will Anderson  
Anderson Family  
Lois Andrews  
Paul Andrews  
Dave Aplin  
Marianne Aplin  
Elizabeth Appy  
Marcus Appy  
Susan Aramovich  
Robert Archibald  
Abby Armstrong  
Michael Armstrong  
Susan Arndt  
A. Arquette  
Bernadette Arsenault  
Walt Audi  
Stefan Avant-Mercadante  
Charlie B.  
Edan Badajos  
Badajos Family  
Marie Bader  
Ron Bader  
Edgar Bailey  
Gail Baker  
Sarah Banks  
Robin Barbon

William Barbon	Heather Beggs	Margaret Blanding
Dot Bardarson	William "Bill" Bell	Joan Bohmann
Katherine Baring	Annette Bellamy	Amy Bollenbach
Nathaniel Baring	Don Bellamy	Jesse Bolt
Lisia Barron	Marvin Bellamy	Ed Bond
Sean Barron	Gary Bendik	Maureen Bond
Elvin R. Barrowcliff	Linn Bendik	Daniel Boone
Marty Barry	Teel Bendik	Patricia Boone
Dan Bartos	Will Bendik	Rebecca Boone
Bruce Batten	May Benson	Bradley Booth
Ellen Bauer	Poppy Benson	Diane Borgman
Katie Bauer	Ed Berg	Jacque Botkin
Owen Bauer	Sara Berg	Kristopher Botkin
P.J. Bauer	Karen Berg Forrester	Nickolas Botkin
Spike Bauer	Jill Berryman	Ralph Botkin
David Baugh	Jon Berryman	Stephen Bottum
Dean Baugh	John Bertrand	Michele Bournonville
Joanna Baugh	Rick Betance	Bournonville-Fejes Family
Joleena Baugh	Bonnie Betley	Beth Bowe
Carrie Baylink	Natalie Betley	Mary Hana Bowe
Emily Baylink	Lois Bettini	Tommy Bowe
Paul Baylink	Heather Beveridge	Janet Bowen
Geo Beach	Biblio Bees Spelling Bee	Molly Bowen
Kathy Beachy	Team	Ivy Bowler
Bear & Oog	Rachel Bilbo	Jon Bowler
Julie Beatty	Jim Bills	Jay Boyer
Mary Beaumont	Josie Bills	Boyer Family
Matthew Beaumont-Gay	Daisy Lee Bitter	Lolita Brache
Julia Beck	Tim Bitter	Brache Family
Lisa Beck	John Bittner	Hannah Bradley
Rose Beck	Lynn Bittner	Dave Brann

Molly Brann	Frances Bursch	Nancy Chastain
Betty Branson	Maggie Bursch	Heloise Chenelot
Jim Branson	Tom Bursch	Harvie Choat
John Brau	Lynne Burt	Jackie Choat
Rachel Brennan	Lynn Burton	Sue Christiansen
Martha Briscoe	Marylou Burton	Eileen Clark
Pam Brodie	Richard Burton	Wayne Clark
Barbara Brodowski	John "Johnny B." Bushell	Deb Clayton
Bob Brooks	Sharon Bushell	David Clemens
Hester Brooks	Lydia Bushey	Kara Clemens
Laura Brooks	Taylor Bushey	Lisa Climo
Mel Brooks	Bill Butler	Aiyana Cline
N. A. E. Brooks	Dolores Butler	Austin Cline
Nathaniel Brooks	Karen Butler	Cleo Cline
Ralph Broshes	Sue Butler	Denice Cline
Ron Broste	Barb Buzzelli	Dotty Cline
Helen Browdowski	Doreen Byerly	Harold Cline
Matt Browdowski	Mike Byerly	Mike Cline
Eric Brown	Claudia Cafee-DeLapp	Rick Cline
Jack Brown	Frank Cafee-DeLapp	Sharlene Cline
Ruth Brown	Diana Carbonell	Cedar Benson Cloyd
Tracie Brown	Shana Cardoza	Frank Cloyd
Elaine Browne	Sean Carey	Denice Clyne
Stewart Browne	Brian Carper	Roger Clyne
Mike Bruce	Dylan Carter	Kevin Co
Judy Brunkal	Elyse Carter	Spencer Co
Audrey Bryant	Ella Cary	Ben Coble
Algen Buckner	Castellani Family	Emily Coble
Elaine Burgess	Ken Castner	Geoff Coble
Burgess Family	Charlie	Dan Coe
Catie Bursch	Chase	John Coghill

Jonathan Coke	Margaret "Peggy" Craig	Jean Davis
Jay Coker	Michael Craig	Julie Davis
Alex Combs	Dan Crane	Linda Davis
Carol Comfort	Noah Crimes	Mary Amidon Davis
Valerie Connor	Anita Critchett	Michael Davis
Diana Conway	Denali Critchett	Robert "Doc" Davis
Caroline Coons	Dylan Critchett	Tia Davis
Joel Cooper	M. Catherine Critchett	Virginia Davis
Mark Cooper	Robert Critchett	Chris Day
Phyllis Cooper	Bev Cronen	Ken Day
Pete Coots	Virginia Cuffe	M'Fanwy Dean
Roberta Copeland McKinney	Beth Cumming	Ranja Dean
Karen Corbell	Rowyn Cunningham	Joseph Decino
Gloria Corey	Samantha Cunningham	Megan Decino
Linda Cortez	Scott M. Cunningham	Carol Deitz
Jeanne Cory	Stephanie Curbow	Colton Deitz
Shayne Cory	Gartly Curtis	Darin Deitz
Hilary Cosgrove	Kristin Curtis	Derek Deitz
Martha Cotten	Margo Curtis	Dina Deitz
Sam Cotten	Jack Cushing	DeLoach Family
John Cottingham	Susan Cushing	Neil Denny
Deb Cox	Molly Custer	Gee Denton
Agnes Coyle	George Cutting	Michael Desannoy
Aidan Coyle	Lucy Cutting	Laura DeVaney
Dan Coyle	R.M. Daly	DeVaney Family
Jenny Coyle	Daly Grandkids	Dewees Family
Katie Coyle	Gladys Dandona	Liz Diament
Lia Coyle	Bryn Davidson	Scott Dickerson
Maurice "Maury" Coyle	Adi Davis	George Dickson
Zoe Coyle	Berkley Davis	Judy Dickson
William Crabtree	David Davis	Kelly Dickson

Dickson Family	Jolee Ellis	Conrad Field
Diane Ditton	Emi, Jacquelyn, Napia and	Eryn Field
Brenda Dolma	Morgan	Lia Fields
James Dolma	Paul Eneboe	Will Files
Katherine Dolma	Julie Engebretsen	Hope Finkelstein
Donahue Family	June Engstrom	Fiona, Dylan, Mike and Kari
James Donally	Doug Epps	Fireweed Academy Students
Mary Donlon	Laurel Epps	Melanie Firth
Dowling Family	Lois Epstein	Billie Fischer
Don Dragoo	Patricia "Pat" Evarts	Elliott Fischer
Dragoo Family	Eve	Jackie Fischer
Melanie Dufour	Sue Fallon	Crystal Fisher
Paul Dungan	Porter Fannon	David Fisher
Kristin Dunham	Regan Fannon	Doug Fisk
Louis Dupree	Kate Fariday	John Fitzpatrick
Roch Duz	Eileen Faulkner	Rosemary Fitzpatrick
Mike Dye	Kristen Faulkner	Fizzickles Spelling Bee Team
Daisy E.	Nina Faust	Barrett Fletcher
Sandy Early	Rosemarie Faust	Tamara Fletcher
Rhonda Ecker	Shirley Fedora	Thomas Flinders
Brantley Edens	Charles Feida	Flora Family
Joan Edens	Josh Feida	Jedd Fonkert
Edminster Family	Alora Fejes	Juniper Fonkert
Jennifer Edwards	Kyanna Fejes	Ole Fonkert
Edwin	Sun Felthausen	Norma Forbes
Claudia Ehli	Eric Fenger	Anna Forcier
Electric Avenues Bowling	Donna Fenske	Harry Forquer
Team	John Fenske	Shirley Forquer
Chris Ellington	Michael Feraudo	Cal Forrester
Leif Ellington	Derotha Ferraro	John Fowler
Lisa Ellington	Carmen Field	Sister Francine

Charles Francis	Shelly Gill	Norman "Dick" Griffin
Cathy Franklin	Axel Gillam	Arthur Griffith
Gerald "Jerry" Frederick	Eryn Gillam	Noah Grimes
Asia Freeman	Patricia Gillam	Dana Guidi
Asia Freeman	Ann Gillas	Margaret Guldseth
Carlos Freeman	James Gillas	Nell Gustafson
Karla Freeman	Olivia Glasman	Richard Gustafson
Greg Fries	Owen Glasman	Gustafson Family
Mary Fries	Steve Glasman	Andy Haas
Mannfried Funk	Donna Glover	Katlyn Haas
Danielle Gagnon	Randy Glover	Kelsey Haas
Megan Gajkowski	Harold Gnad	Tyler Haas
Gallagher Family	Ruth Gnad	Haas/Spigelmyer Family
John Gamache	Betty Jo Goddard	Kathryn Haber
Annie Gangl	Marion "Jo" Going	McKenzy Haber
Dennis Gann	Tom Goode	Alvin Hagen
Peter Garay	Michelle Morley Gordon	Charles Hagen
Kari Gardey	Phil Gordon	Claudia Haines
R.J. Garono	Sharon Gorman	Dianne Haines
Katherine George	Larry Gough	Frances Haines
David Gerard	Sharon Gough	Matt Haines
Lisa Gerard	Beth Graber	Mike Haines
Madeline Gerard	Elaine Grabowski	Nikolai Haines
Deb Germano	Mike Gracz	Suzanne Haines
Susan Gertler	Donna Graham	Haines Family
Ben Gibson	Linda Grainger	Pauli Hall
Charlie Gibson	Russell Grainger	Therese Halscheid
Steve Gibson	Grayley	Ellen Halseth
Sue Gibson	Patricia Green	Carole Hamik
Giles	Ann Griffin	Delane Hamik
Sarah Gilk-Baumer	Joy Griffin	Anne Hamilton

John Hamilton	Mike Hayes	Angelo Hillas
Lloyd Hamilton	Hayes-Roberts Family	Melva Hillas
Michelle Hankey	Stephanie Haynes	John Hillstrand
Bonnie Hankins	Martha Hearold	Nancy Hillstrand
Nancy Hannan	Sue Hearold	Hippopotomonstrosesquipp
Patrick Hannan	H. Hedge	edaliophobic Four
Hannan Family	K. Hedge	Spelling Bee Team
Shawn Hansen	M. Hedge	Aviva Hirsch
Taneeka Hansen	Kathy Hedges	Barae Hirsch
Carol Harding	Mike Heimbuch	Brian Hirsch
Diana Hardy	Marly Helm	Hope Hirsch
Robert Hardy	Dianna Hendrix	Clint Hlebechuk
Fred Harnisch	Janet Hendrix	Simrya Hlebechuk-Taback
Don Harris	John Hendrix	Vickey Hodnik
Mary Harris	Don Henry	Pat Hoffstatter
Sylvia Harris	Shirley Henwood	Anne Marie Holen
Gentian Harrison	Walter Henwood	Beth Holiman
Hannah Harrison	Earl Herdegen	Jackson Holiman
Thomas Harrison	Rodney Hersberger	Parker Holiman
Viola Harrison	Susan Hersberger	Reynolds Holiman
Joanne Hart	Bruce Hess	Katia Holmes
Bob Hartley	Jim Heston	Richard Holschen
Pat Hartley	Laurie Heston	Homer Flex High School
Hartley Family	Roberta Highland	Students
Scott Harvey	Holly Hightower	Homer High School
Regina Harville	Darlene Hilderbrand	Students
Michael Hawfield	Barbara Hill	Joseph Horazdovsky
Edith Hawkey	Elgar Hill	Mike Horazdovsky
Mary Hawkins	Helen Hill	Renda Horn
Stephanie Hawkins	Kathleen Hill	Steve Horn
Mayme Hayek	Rufus Hill	Jim Hornaday

Chris Hough	Irais	Cherry Jones
Lillian Hough	Ella Iredale	Ken Jones
Michael Hough	Nils Iredale	Paul Jones
Sarah Hough	Devin Iredale-Sharp	Bonnie Judge
Shila Hough	Taylor Iredale-Sharp	Sally Kabisch Kizzia
Tanner Hough	Alicia Isenhour	Billi JoAnne Kaho
Bryce Hough-Pacheco	Keith Iverson	Vera Kalugin
Drew Hough-Pacheco	Sara Jackinsky	Bob Kanegis
Payton Hough-Pacheco	Charles Jackson	Virginia Kasnick
Shawna Hough-Pacheco	Helen Jackson	Mary Kaufman
Rebecca "Becky" Howard	Joan Jackson	Peter Kaufman
Judy Howard Strydom	Kate Jacobsen	Barbara Kaun
Duane Howe	Will Jacobsen	Frances Kaun
Kari Howell	Tuli Jakobson	Timothy Kaun
Madrene Hoyt	Carey James	Ann Keffer
Mary Huff	Colleen James	Ron Keffer
S.A. Huffnagle	Thomas James	Tom Keffer
Brad Hughes	Yuan-Yi Jan	Mary Lou Kelsey
Clancy Hughes	Bonnie Jason	Kelsey-Bell Family
Diane Hughes	Wendy Jason	Barbara Kennedy
Hailey Hughes	Jeff, Brie, Sophie and Sam	Patricia Kepner
Steve Hughes	Peter Jenkins	Robert Kepner
Kathy Hunter	Clifford Jenson	Freda Kernes
Ron Hurlburt	Pearl Jenson	Susan Kernes
Scott Hyson	G. Jiron	Debbie Kerns
Dick Inglima	Jennifer Jiron	Kate Kerns
Laura Inglima	Keagan Jiron	Robin Kerns
Luned Inglima	Kaela Jiron Lowe	Arthur Kettle
Mario Inglima	Joel, Marla and Shawnee	Enid Keyes
Inglima Family	Walter Johnson	Luella Kilgore
James Ingram	Billy Jones	James Kim

Kim Yong Kim	Rick Ladd	Jack Lentfer
Jennifer King	Jim Ladner	Mary Lentfer
Gary Kirby	Chris Laing	Tori Lentfer
Marilyn Kirkham	Ian Laing	Melissa Lettis
Valdis Kirsis	Tom Laing	Ben Levine
Bill Kitzmiller	Beth Lambert	Jim Levine
Tom Kizzia	Kristine Lamendola-Sitenga	Dan Levinson
Kizzia Family	Ken Landfield	Nancy Levinson
Deborah Klein	Lane Officers Bowling Team	Andy Levy
Janet Klein	John Langham	Judith Lew Li
Timothy Klein	Mary Langham	David Lewis
Ken Kleine	Linda Lantz	Jane Lewis
Lydia Kleine	Bobbi Larrivee	Millie Lewis
Nancy Kleine	Lars	Mindy Lewis
Peggy-Ellen Kleinleder	Florence Larson	Carla Lien
Rich Kleinleder	Peter Larson	Douglas Lien
Larsen Klingel	Denise Lassaw	Sharon Lincoln
Ruth Knight Sybers	Janette Latimer	Joleen Lind
Eric Knudtson	Tom Latimer	Patrick Lind
Don Kolstad	Latimer Family	Laurie Linden
Graceann Kontak	Margaret Lau	Michael Linden
Alex Koplin	Emma Teal Laukitis	Patricia Linehan
Marsha Korpi	Shelly Laukitis	Scott Linner
Dick Koskovich	Claire Laukitis-Neaton	Carloyn Livingston
Danny Kost	Betsy Lawer	Cate Janney Livingston
Lisa Krebs	David Lawer	Jim Livingston
Keith Krentz	Eartha Lee	Laurence Livingston
Marti Krohn	Jane LeFevre	Porter Kelly Livingston
Kathryn Kurtz	Wendy Lefton	Rachel Livingston
Marcia Kuszmaul	Devony Lehner	Kevin Lloyd
Margaret Ladd	Barbara Leichtung	Loan Rangers Bowling Team

Toni London	Jay Marley	Mary McBurney
Andrew Long	Judy Marley	Cherish McCallum
Tonia Long	William Marley	Daniel McCallum
Mary Lord	Marley Family	Claire McCann
Nancy Lord	Kurt Marquardt	Julie McCarron
Robert Lord	Donna Martin	Kathryn McCarron
Chlaus Lotscher	Jenny Martin	McCarron Children
Bill Lovett	John Martin	Cathy McCarthy
Cats Lowe	Linda Martin	McKenzie McCarthy
Norman Lowell	Milli Martin	Michael McCarthy
Debra Lowney	Mary, Gary, Ben and Colin	Marie McCarty
Pat Lukin	Sean Maryott	McCarty-Baird Family
Jan Lyndes	Lyn Maslow	Paul McCollum
Galen Lyon	Maslow Family	Teresa Elaine McCollum
Melanie Mach	Mike Mason	Beatrice McDonough
Terri Mach	Erin Matthews	Jackie McDonough
Mach Family	Jessie Matthews	Seamus McDonough
Fred Machetanz	Pat Matthews	Theo McDonough
Lucy Mahan	Joe Mauger	Thomas McDonough
Mark Mahan	Joseph Mauger	Cindy McDowell
Olga Malko	Michael Mauger	Susan McLane
Jazz Maltz	Nancy Mauger	David McLean Jr.
Priscilla Manalisay	Sue Mauger	Karen McLellan
Philomena Manley	Colin McArthur	Katie McNary
Jo Ann Mapson	Jeanne McArthur	Daniel McNulty
Jo-Ann Mapson	Neil McArthur	Kate McNulty
Mardi-Dog	Barbara McBride	Marla McPherson
Dina Marion	Diane McBride	Karen McRae
Virginia Marks	Mike McBride	Larry McRae
Wesley Marks	Patrick McBride	Jim Meesis
Erica Marley	Shannon McBride-Morin	Amy Meissner

Jack Memry	Daria Mochan	Joanne Munger
Barbara Meyer	Bob Mogle	Thomas Munger
Carey Meyer	Shirley Mogle	Michael Mungoven
Emmet Meyer	Miriam Monfredo	Karen Murdock
Kate Meyer	Christina Montoya	Ed Murphy
Owen Meyer	Maureen Moore	Lorraine Murphy
Scotty Meyer	Moore-Bond-Gagnon Family	Martha Murray
Terry Meyer	Cynthia Morelli	Michael Murray
Meyer Family	Kaya Morelli	William Mussett
Jo Michalski	Pat Moreth	Beryl Myhill
Peter Michalski	Chris Morin	Howard Myhill
B.J. Michon	Sabina Morin	Elise Nacht Boyer
Charles Michon	Anne Morkill	Lynn Naden
Jane Middleton	Jim Morris	Peter Nager
Miel	Phil Morris	James Nagle
Sue Mihora-Scholl	John Morrison	Yuri Nagle
Finn Miller	Kathleen Morton	Henry Nakada
Jim Miller	Carol Moss	Mitsu Nakada
Jody Miller	Chris Moss	Norman Nault
Laura Miller	Pat Moss	Sharon Nault
Leonard Miller	Robert Moss	Jan Needham
Scott Miller	John Mouw	Sean Neilson
Susan Miller	Rika Mouw	David Nelsen
Britt Milne	Karen Mueller	Nelsen Family
Elsa Milne	Dave Muench	Eric Nelson
Kira Milne	Eileen Mullen	Sonja Nelson
Malcolm Milne	Frank Mullen	Thomas Nelson
Renate Mirlein	Marge Mullen	James Nestor
Jennifer Mitchell	Madeline Mulliken	Bob Neubauer
John Mitchell	Kari Multz-Howell	Elizabeth Neumann
Molly Mitchell	Susan Mumma	

New Library Project Building Committee	Dave Olsen	Elizabeth Parmley
New Library Project Capital Campaign Committee	Eric Olsen	Parmley Family
New Library Project Library Vote Committee	Jenny Olsen	Edith Parsons
New Library Project Publicity Committee	Lindsay Olsen	Tirzah Parsons
New Library Project Volunteers	Lisa Olsen	Linda Partridge
Angie Newby	Bartholomew Olson	Walter Partridge
Chris Newby	Katy Olson	De Patch
Anne Nixon	Mary Olson	Margaret Pate
JD Nolan	Richard Olson	Michael Pate
Lisa Nolan	SunRose Olson	Pate Family
Mackenzi Nolan	Kimberly Olt	Barbara Patrick
Steve "Tiny" Nolan	Philip Osborn	Denny Patrick
Bill Noomah	Charles Osgood	Ken Patrick
Clara Noomah	John Osgood	Keith Patterson (and fictional rabbit Maybelle)
Jonas Noomah	Nelda Osgood	Laura Patty
Wendy Noomah	Patricia Osgood	Becky Paul
Karen Northrop	Casey Otis	Marissa Paul
Peter Norton	Elsa Otis	Emily Mae Paulino
Clay Norvell	Emilie Otis	Sydney Paulino
Jackie Norvell	Ted Otis	Patric Payne
Dennis Novak	Elsie Owen	Greg Pealatore
Karyn Noyes	Joe Pacheco	Laura Peek
Ann Oberlitner	Katarina Pacheco	Kathryn Peel
Sally Oberstein	Sarah Palin	Cathy Pegau
Mary Oldham	A. Palmer	Paul Pellegrini
Haley Oliver	William Palmer	Suzanne Peschier
	Bob Pankratz	Barbara Petersen
	Kathy Pankratz	Lance Petersen
	Ben Park	Luke Petersen
	Alan Parks	
	Tonia Parlow	

Jacque Peterson	Cecilia Quinn	Logan Remington
Jon Peterson	Tim Quinn	Lukas Renner
Sara Peterson	Jayne Ragland	Ann Restad
Allan Phelps	Carmen Ramos	Brita Restad
Craig Phillips	Jose Ramos	Espen Restad
Pin Doctors Bowling Team	Norman Randle	Leif Restad
Pin Pounding Puffins Bowling Team	Linda Ranweiler	Antanida Reutov
Pinsplitters Bowling Team	Kamala Rao	Joel Reynolds
Don Pitcher	David Raskin	Ted Reynolds
Betsy Pitzman	Frances Raskin	Rhodes
Katie Pitzman	Marga Raskin	Vickie Rich
Pitzman Family	Paul Raskin	Colleen Richards
Ruth Plymire-May	Caleb Rauch	Skip Richards
Debi Poore	Ray	Richards Family
Mary Kennedy Porter	Lani Raymond	Libby Riddles
Nan Porter	Nate Raymond	Chris Rideout
Rick Porter	Audrey Rearden	Susan Ridgway
Lee Post	Jim Rearden	Trudy Ritchie
Peggy Post	Carrie Reed	Kay Robertson
Sue Post	John Reid	Joyce Robinette
Colleen Powers	Johnelle "Johnny" Reid	Kathy Robinson
Marlon Prazen	Karen Reid	Thelma Robinson
Polly Prindle-Hess	Reid Family	Teri Robl
Walter Pudwill	Reinert Family	Charlotte Rogers
Melon Purcell	Jennifer Reinhart	Candy Rohrer
Robert Purcell	Jim Reinhart	Diane Romeril
Richard Purington	Dave Reiser	Tony Romeril
Kathleen Putman	Tami Reiser	Arlene Ronda
Ella Frances Quale	Gerriane Reiter	Aurielle Ronda
Jack Martin Quale	Ella Remington	Danika Ronda
	Lily Elaine Remington	Donald Ronda

Caroline Ross	Yelana Sarycheva	David Schroer
Jonnie Ross	Ghen Sasakura	Diana Schweningen
Mike Ross	Taro Sasakura	Doug Schwiesow
Rotarheads Spelling Bee Team	Eva Saulitis	Alder Seaman
Edith Roth	Irene Saxton	Barb Seaman
Jenny Roth	Heather Schade	Bette Seaman
William Roth	Jessica Schallock	Kyra Seaman
Sharon Roufa	Lisa Schallock	Bill Searle
Paul Rourke	Michael Schallock	Paul Seaton
Shishana Rourke	Lauren Scharf	Rand Seaton
Brian Rowe	Jena Schlechten	Tina Seaton
Kevin Rowe	Will Schlein	Evelyn Seguela
Linda Rowe	Caleb Schmidt	Betty Jane Seitz
Judy Rozzell-Flora	Debbie Schmidt	Robert Seitz
Ian Rushcamp	Tamara Schmidt	Ron Senungetuk
Amy Russell	Tara Schmidt	Turid Senungetuk
Audrey Russell	Stuart Schmutzler	Paula Setterquist
Barbara Russell	Karl Schneider	Angie Shank
Don Russell	Mary Schneider	Steve Shank
Henry Russell	Schniggs Family	Danny Shannon
Revelle Russell	Carl Schoch	Susan Share
Cheryl Rykaczewski	Helyn Schoepke	Michael Sharp
Steve Rykaczewski	Edward Schofield	Bob Shavelson
Rykaczewski Family	Norma Lia Schofield	Sharon Shears
Lela Ryterski	Marjorie Scholl	Karen Shemet
Diane Sadler	Gary Scholz	Aziza Shemet-Pitcher
Len Saltsman	Seamus Scholz	Rio Shemet-Pitcher
Mary Saltsman	Tadhg Scholz	Katharine Shervin
Donald Sanders	Thelma Schrank	Dots Sherwood
Mary Sanders	Ruthe Schroder-Ehri	Jeanie Sherwood
	Beth Schroer	Kaye Shinker

Melonie Shipman  
John Shows  
Tamara Shrader  
Shrader Family  
Kacey Shupp  
Joan Sicher  
Richard Sicher  
Elizabeth Siegel  
Casey Siekaniec  
Claire Siekaniec  
Greg Siekaniec  
Janelle Siekaniec  
Siekaniec Family  
Debbie Siems  
Gary Siems  
Marilyn Sigman  
Stephanie Silianoff  
Ray Sinclair  
Suzanne Singer-Alvarez  
Singing Sirens  
Dr. Sitenga  
Sunrise Sjoberg  
Lillian Sloth  
Deborah Smith  
Dylan Smith  
Hal Smith  
Kathy Smith  
Kim Smith  
Larry Smith  
Leon Smith  
Mary Smith

Maynard Smith  
Stacey Smith  
Steve Smith  
Linda Smogor  
Marianne Snowden  
So Family  
Indigo Sonneborn  
Jennifer Sonneborn  
Sophia  
Gail Sorensen  
Joseph Spaeder  
Spellar Fellers Spelling Bee  
Team  
Spellbound Spellunkers  
Spelling Bee Team  
Lynne Takeoka Spence  
Terri Spigelmyer  
Spillers Spelling Bee Team  
Tobben Spurkland  
Dana Stabenow  
Clara Stading  
Robanne Stading  
Stading Family  
Julie Stallman  
Carol Standaert  
Virginia Stanley  
Doug Stark  
Sandra Stark  
Sherry Stead  
Tina Steadham  
Dustin Steen

Sarah Steenblock  
Victoria Steik  
Joy Steiner  
Stellar Teller Spellers  
Spelling Bee Team  
Michele Stenger  
Del Stephens  
Marjorie Gene Stephens  
Elizabeth Stevenson  
James Stevenson  
Joy Steward  
Allison Stewart  
Charlie Stewart  
Jean Stockburger  
Stockfleth Family  
Stoltzfus Family  
Lucas Story  
Madison Story  
Zoe Story  
Collett Stowe  
Strike-o-Matics Bowling  
Team  
Striker Brigade Bowling  
Team  
Jenny Stroyeck  
Stroyeck-Armstrong Family  
Ben Stuart  
Mariah Stuart  
Aimee Sulczynski  
Tomasz Sulczynski  
Sandi Sumner

Dean Sundmark	The Bowl-a-Crats Bowling	Courtney Tomlinson
Teresa Sundmark	Team	Will Tomlinson Jr.
H. Surratt	The Madrigal Singers	Heather Tonga
Jamie Sutton	Gary Thomas	Giulia Tortora
Sutton Family	Carol Thompson	Maureen Tracy
Jane Swain	I. M. O. Bart Thompson	Marvin Tretkoff
Richard Swain	Kelly Thompson	Paula Tretkoff
Dave Swarouth	Kenneth Thompson	Mary Tricamo-Park
Jared Szajkowski	Rick Thompson	Emmitt Trimble
Jennifer Szczepanski	Sara Thompson	Mary Trimble
Chris Szymoniak	Sharon Thompson	Beth Trowbridge
Glen Szymoniak	Shirley Thompson	Alva Tubbs
Szymoniak Family	Terry Thompson	Doug Tuttle
Barbara Tabbert	Wayne Thompson	Richard Tyler
Russell Tabbert	Zack Thompson	Toby Tyler
Tom Taffe	Greg Thomson	Stacy Ulrich
Joseph Talbott	Claire Thorington	Leo Vait
Lisa Talbott	Dave Thorington	Nancy Vait
Virginia Talley	Tarri Thurman	Ellen Valleroy
Doug Tanner	Jan Thurston	Ralph Van Dusseldorp
Linda Telfer	Clem Tillion	Cheryl Sue Van Lear
Bill Tener	Diana Tillion	Ginger Van Wagoner
Peggy Tener	Hunter Hauk Tillion	Jeanine VanBuren
Gordon Terpening	Clement V. Tillion IV	David Vanderbrink
Kim Terpening	Shirley Timmreck	Lisa Vaughn
Thane	Tim Timmreck	Luna Vaughn
The Bold, The Brave, The	Josh Tobin	John Velsko
Brilliant Bravados	DeWaine Tollefsrud	Teddi Velsko
Spelling Bee Team	Jane Tollefsrud	Caroline Venuti
The Book Worms	Zoe Tollefsrud	Gordy Vernon
	Tollefsrud Family	B.J. Verts

Leslie Verts	David Webb	John Whitney
Barb Vick	Esther Webb	Dana Whittaker
Ella Vick	Jake Webb	John Walter Whittier
Harry Vick	John Webb	Sharon Whytal
Jamie Vick	Lauralee Webb	Bill Wiebe
Jim Vick	Lindsey Webb	Jane Wiebe
Nathan Vick	Sydney Webb	Daniel Wiest
Jill Voekler	Tiffany Webb	Randall Wiest
Lily Voekler	Webb Family	Art Wilder
Frank Vondersaar	David Webster	Carolyn Wilder
Olga Vonziegesar-Matkin	Renee Weddle	Dan Wilder
Kyra Wagner	Weddle-Alward Family	Lora Wilke
Neil Wagner	Dylan Weiser	Mo Wilkinson
Deano Wagy	Miranda Weiss	Annie Williams
Everett Wagy	Charles Welles	Jeff Williams
Audrey Waldorf	Jeff Wells	John Williams
Kelsey Waldorf	Ginny Werthwein	Lorraine Williams
Barbara Walker	Daniel Westerberg	Andy Wills
Coowe Walker	Ben Westphal	Oceana Wills
Kevin Walker	Douglas Westphal	Sally Wills
Melissa Walker	Jocelyn Westphal	Ann-Margret Wimmerstedt
Rusty Walker	Lily Westphal	Judy Winn
Anna Wall	Rita Wettach	Irene Wise
Robert Walsh	Toby Wheeler	Marty Wise
Michelle Waneka	Lisa Whip	Matt Wise
Mike Ward	Tim Whip	Rosalie Wolf
Elizabeth Wasserman	Catherine White	Nina Wolfe
Hiram Waye	Tim White	Eddie Wood
Brad Webb	David Whitmire	Susan Woodward-Springer
Brandi Webb	Joni Whitmore	Cecilia Worth
Cleo Webb	Annie Whitney	Walt Wrede

Angela Wright  
Kristopher Wright  
Luba Yerrington  
Nancy York  
Noko Yoshida  
Steve Yoshida  
Mike Yourkowski  
Beth Yttri  
Joyce Yzenbaard  
Daniel Zatz  
Eli Zatz  
Lisa Zatz

## 2010s

Brenda Adams  
Donna Aderhold  
Wayne Aderhold  
Amy Alderfer  
Tonda Allred  
Janet Ames  
Robert Archibald  
Helen Armstrong  
Michael Armstrong  
Tracy Asselin  
Darius Baltz  
Allison Banks  
Phil Barber  
Bruce Barnes  
Sharon Baur  
Julie Beatty  
Annette Bellamy

Marvin Bellamy  
Ethan Benedetti  
Karen Berger  
Dave Berry  
Suzanne Bishop  
Daisy Lee Bitter  
Lynn Bittner  
Delane Blackstock  
Jacque Botkin  
Stephen Bottum  
Clyde Boyer  
Dave Brann  
Molly Brann  
Susan Braund  
Kristine Bredehoft  
Richard Bremicker  
Sarah Brewer  
Chris Brown  
Eric Brown  
Patrick Brown  
Tracie Brown  
Elaine Burgess  
Lynn Burton  
Marylou Burton  
Mike Byerly  
Lia Calhoun  
William Cameron  
Blythe Campbell  
Rianne Campbell  
Sean Campbell  
Diana Carbonell

Sean Carey  
Kathryn Carssow  
Ken Castner  
Linda Chamberlain  
Nancy Chastain  
Richard Chiappone  
Aaron Christ  
Daniel Christ  
Dotty Cline  
Rick Cline  
Jamie Cloud  
Melissa Cloud  
Emily Coble  
Robbie Coffey  
Monica Cogger  
Christa Collier  
Tom Collopy  
Diana Conway  
Roberta Copeland McKinney  
Isaac Cox  
Margaret Craig  
Gina Creedon  
Beverly Cronen  
Beth Cumming  
Jack Cushing  
Susan Cushing  
Ella Davis  
Jason Davis  
Jeremy Day  
Jennifer Delignieres  
Michael Dirda

Ann Dixon	Joe Gareau	Andy Haas
Brenda Dolma	Leslie Garrison	Kelsey Haas
Janice Downing	Emily Garrity	Desiree Hagen
Ginger Drais	Angela Gasper	Mako Haggerty
Brian Duffy	Allan Gee	Claudia Haines
Sandy Early	Katherine George	Mike Haines
Linda Ellsworth	Mary Gerrety	Suzanne Haines
Paul Eneboe	Pat Gerrety	Genie Hambrick
Carla Fabian	Ray Gerrety	George Harbeson Jr.
Clark Fair	Ben Gibson	Dorle Harness
Cara Falco	Steve Gibson	Rick Harness
Sue Fallon	Olivia Glasman	Dotti Harness Foster
Eileen Faulkner	Jessica Golden	Dave Harnum
Shirley Fedora	Judy Gonsalves	Kathy Harnum
Linda Feiler	Tom Goode	Delilah Harris
Carmen Field	Michael Gordon	Dixie Hart
Pete Fineo	Phil Gordon	Becky Hauser
Janet Fink	Thelma Gower	Quetzal Hauser
Vivian Finlay	Beth Graber	Michael Hawfield
Kate Finn	Marina Greear	Barbara Haynes
Melanie Firth	Cheryl Green	Willie Iggiagruk Hensley
Rosemary Fitzpatrick	Susan Green	Roberta Highland
Alder Fletcher	Beverly Greischel	Helen Hill
Iris Fletcher	Norman "Dick" Griffin	Kathy Hill
Tamara Fletcher	Mary Griswold	Simyra Hlebechuk-Taback
Charles Francis	David Groesbeck	Richard Hoeschen
Thomas Francis Bottum	Sheila Gronseth	Sean Hogan
Rachel Friedlander	Kathleen Gustafson	Erin Hollowell
Mary Frische	Nell Gustafson	Pam Hooker
Allison Galbraith	Richard Gustafson	Jim Hornaday
Donna Gareau	Victoria Gutschow	Steve Hughes

Bruce Hunting	Lisa Krebs	Mike McCarthy
Ruth Hunting	Arthur Kruski	Jackie McDonough
James Hutchison	Isabel Kulhanek	Theo McDonough
Pauli Iida	Marcia Kuzmaul	Thomas McDonough
Roger Imhoff	Argent Kvasnikoff	Michael McKinney
Charles Ingham	Ken Landfield	Lian McMillan
Sara Jackinsky	Simon Langham	Karen McRae
Fran Jacobsen	Florence Larson	Vicky Merrell
Mr. R. A. Jacobsen	Dan Layland	Carey Meyer
Mrs. R. A. Jacobsen	Bennett Levine	Kate Meyer
Bonnie Jason	Nancy Levinson	Scotty Meyer
Alex Johnson	Therese Lewandowski	Danielle Meyers
Susan Johnson	Maynard Linder	Jeffrey Meyers
Seth Kantner	Nancy Lord	John Miles
Sabina Karwowski	Rachel Lord	Martina Miller
Lynn Kee	Keren Lowell	Scott Miller
Brent Keene	James Lunny	Susan Miller
Sally Keene	Dave Lyon	Helga Moningka-
Ann Keffer	Fred Machetanz	McDonough
Ron Keffer	Paul Mackie	Mary Montgomery
Alison Kelley	Ann Maguire	Sierra Morris
Nina Kempell	Brian Mangol	Mike Mosley
Barbara Kennedy	Milli Martin	John Mouw
Dean Kildaw	Paula Martin	Rika Mouw
Jennifer King	Lyn Maslow	Eileen Mullen
Tom Kizzia	Mark Massion	Frank Mullen
Janet Klein	Sue Mauger	Gillian Munn
Darius Kleine	Heidi Maupin	Emily Munns
Naomi Klouda	Jeanne McArthur	Jerri Nagaruk
Tabé Aulikki Knight	Neil McArthur	Charles Nagel
Aaron Knoll	Cathy McCarthy	Bob Neubauer

Carolyn Norton	David Raskin	Paul Seaton
Jennifer Norton	Marga Raskin	Tina Seaton
Jennifer Norton	Roan Rediske	Katherine Serge-Hoeschen
Robert Oates	Jack Regan	Bob Shavelson
Sally Oberstein	Jane Regan	Melonie Shipman
Mercedes O'Leary Harness	Johnelle "Johnny" Reid	Marilyn Sigman
Ginnie Oliver	Carey Restino	Kait Skundrich
Richard Olson	Margo Reveil	Larry Slone
Megan O'Neill	Catriona Reynolds	Amanda Smith
George Overpeck	Derek Reynolds	Debbie Smith
Royce Page	Keri Rheinfrank	Drue Smith
Alan Parks	Ryan Ridge	Kathy Smith
De Patch	Francie Roberts	Maynard Smith
Laura Patty	Joyce Robinette	Nichole Smith
Peggy Paver	Jeanne Roche	Terry Smith
Skywalker Payne	Nora Rojek	Gail Sorensen
Sherry Pederson	Arlene Ronda	Kayla Spaan
Michael Peltier	Tom Rush	Terri Spigelmyer
Bernie Person	Amy Russell	Emilie Springer
Thea Person	Priscilla Russell	Spurkland Family
Lance Petersen	Lela Ryterski	Dana Stabenow
Jacque Peterson	Byron Sansom	Tammy Stalker
Jan Peyton	Vianne Sarber	Don Stead
Craig Phillips	Lindianne Sarno	Sherry Stead
Peggy Pittman	Heather Schade	Jim Stearns
Jack Polster	Dave Schneider	Summer Steele
Satchel Pondolfino	Mary Schneider	Charlie Stewart
Debi Poore	Gerald Scholand	Cathy Stingley
Nancy Porter	Kenneth Schroeder	Matt Strobel
Celia Quinn	Christine Scott	Jenny Stroyeck
Norman Randle	Bette Seaman	Mel Strydom

Ivy Stuart  
Kirsty Sullivan  
Carol Swartz  
Jeff Szarzi  
Lisa Talbott  
Kerry Thompson  
Tarri Thurman  
Giulia Tortora  
Marvin Tretkoff  
Paula Tretkoff  
Beth Trowbridge  
George Trudeau  
Christopher Turner  
Christy Tyler  
Jeff Tyler  
Gerald Uhlig  
Patricia Utley  
Skip Utter  
Hannah Vance  
Peter Velsko  
Caroline Venuti  
Franco Venuti  
Gordy Vernon  
Frank Vondersaar  
Kyra Wagner  
Jeanne Walker  
Kevin Walker  
Caitlin Walls  
Cleo Webb  
Miranda Weiss  
Rosemary Wells

Patricia Westbrook  
Dan Westerburg  
Clare Wheeler  
Lisa Whip  
Toby Widdicombe  
Bill Wiebe  
Jane Wiebe  
Anne Wieland  
Carly Wier  
Randy Wiest  
Cathy Wilmeth  
Ann-Margret Wimmerstedt  
Troy Wise  
Vicki Wisenbaugh  
Sue Wohlgemuth  
Lindsay Wolter  
Ian Xavier  
Nancy York  
**2020-24**  
Donna Aderhold  
Wayne Aderhold  
Annie Allman  
Janet Ames  
Deland Anderson  
Helen Armstrong  
Michael Armstrong  
Lisa "Red" Asselin-Martin  
Cynthia Baganov  
Doug Baily  
Landa Baily

Allison Banks  
Bonita Banks  
Charlie Barnwell  
Freya Bartlett  
Scott Bartlett  
Jennifer Bartolowits  
Annette Bellamy  
Marvin Bellamy  
William Bellamy  
Dave Berry  
Beau Berryman  
Suzanne Bishop  
McKenna Black  
Quentin Blake  
Michelle Borland  
Sarah Boss  
Ainsley Boss-Harmon  
Jacque Botkin  
Janet Bowen  
Lolita Brache  
Sarah Brewer  
Donna Brockschmidt  
Dawn Brooks  
Lily Brown  
Ginger Bryant  
Scott Burbank  
Lynne Burt  
Marylou Burton  
Etta Bynagle  
Lia Calhoun  
Sean Campbell

Jenny Carroll	Mable DeLyser	Asia Freeman
Kathryn Carssow	Ollie DeLyser	Danielle Freund
Daniel Carter	Mike DeVaney	Matt Freund
Ken Castner	Ann Dixon	Mary Frische
Carson Chambers (and Ruger the Reading Dog)	Brenda Dolma	Megan Frost
Richard Chiappone	Ginger Drais	Mannfried Funk
Daniel Christ	Brie Drummond	Peg Gavillot
David Christ	Brian Duffy	Nikki Geragotelis
Kevin Co	Dick Dunn	Sadie Gibson
Nelson Co	Marge Dunn	Steve Gibson
Carol Comfort	Bonnie Dupree	Sue Gibson
Phyllis Cooper	Sandy Early	Esme Golden
Roberta Copeland McKinney	Ruth Eastham	Jessica Golden
John Cottingham	Anika Emerson	Judy Gonsalves
Sarah Couch	Saskia Esslinger	Anthony Gonzalez
Lily Cowan	Carla Fabian	Tom Goode
Isaac Cox	Clark Fair	Marina Greear
Lydia Cox	Donna Rae Faulkner	Aurora Greenstreet
Dan Coyle	Eileen Faulkner	Hannah Gustafson
Jenny Coyle	Shirley Fedora	Jarl Gustafson
Gina Creedon	Eric Fenger	Kathleen Gustafson
Peter Crimp	Sandy Ferguson	Andy Haas
Beth Cumming	Janet Fink	Kelsey Haas
Jeff Cundiff	Vivian Finlay	Mako Haggerty
Deb Curtis	Kate Finn	Claudia Haines
Leland Curtis	Cecilia Fitzpatrick	Suzanne Haines
Kippy Dalton	Rosemary Fitzpatrick	Katie Hallam
Carter Davis	Tamara Fletcher	Lin Hampson
Catherine Davis	Karianna Ford	George Harbeson Jr.
Ella Davis	Harry Forquer	Dotti Harness Foster
	Shirley Forquer	Dixie Hart

Mike Hawfield	David Lewis	Miller Morris
Jana Hayenga	Cody Lightsey	Mike Mosley
Barbara Haynes	Sofia Loboy	John Mouw
Wylene Heidorn	Nancy Lord	Rika Mouw
Joleene Hooker	Sawyer Lowe	Elise Nacht Boyer
Alana Houlihan	Terri Mach	Michael Neece
Susan Houlihan	Olivia Maidment	RJ Nelson
Karen Howorth	Karin Marks	Bob Neubauer
Brad Hughes	Linda Martin	Angie Newby
Cheryl Illg	Milli Martin	Cinda Nofziger
Madilyn Illg	Lyn Maslow	Ruby Nofziger
Sara Jackinsky	Mark Massion	Jennifer Norton
Achim Jahnke	Logan Matysczak	Ann Oberlitner
Bonnie Jason	Jeanne McArthur	Tadashi Ogawa
Susan Jeffres	Cormac McDonald	Mercedes O'Leary Harness
Lauren Jerew	Beatrix McDonough	Emma Oliver
Regi Johanos	Jackie McDonough	Megan O'Neill
Bristol Johnson	Thomas McDonough	Rainbow O'Phelan
Samantha Joyce	Kate McGregor	Laurie Orell
Steve Kahn	Heather McHenry	Walter Orell
Elizabeth Kandror	Michael McKinney	Lesla Osborne
Amanda Kelly	Dick McNamara	Connie Ozel
Marilyn Kirkham	Don McNamara	Kerry Ozel
Tom Kizzia	Karen McRae	Royce Page
Janet Klein	Nova Ulmer Mede	Bill Palmer
Martie Krohn	Kate Meyer	Isolde Panarelli
Marcia Kuszmaul	Jeffrey Meyers	Jackson Parsons
Ken Landfield	Michelle Michaud	E.J. Pavsek
Counsel Langley	Jane Miles	Adele Person
Mary Latham	Scott Miller	Thea Person
Therese Lewandowski	Susan Miller	Jacque Peterson

Pinky	Matt Smith	Donna Vukich
Debi Poore	Autumn Snedden	Kyra Wagner
Alice Porter	Alexandra Sonneborn	Gloria Wahl
Nan Porter	Diane Spence-Chorman	Arnold Wallace
Sue Post	Heidi Spencer	Claire Waxman
Collin Pryor	Terri Spigelmyer	Angelynn Webb
Carol Puckett	Thomas Finn Spitler	Cleo Webb
Walter Pudwill	Sponsor-a-Reader Donors	John Webb
Anna Raupp	Emilie Springer	Calvin Wedvik
Keleigh Reeves	Spurkland Family	Dylan Weiser
Jane Regan	Dana Stabenow	Annie Williams
Sara Reinert	Brennan Steen	Darren Williams
Frida Renner	Tim Steinberg	Glen Williams
Heather Renner	Joy Steward	Jeff Williams
Jimmy Riordan	Cathy Stingley	Sophie Williams
Francie Roberts	Molly Stonorov	Dee Wilmeth
Linda Robinson	Kathleen Sudol	Sabre Wilmeth
Arlene Ronda	Ted Sudol	Lindsay Wolter
Sharon Roufa	Tomasz Sulczynski	Ruth Jean Woodring
Mary Sanders	Teresa Sundmark	Shellie Worsfold
Byron Sansom	Brightly Thoning	Amy Wunnicke
Vianne Sarber	Beth Trowbridge	Ann Yadon
Katherine Schake	Rosalie Tupper	Noko Yoshida
Connor Schmidt	William Tymrak	Steve Yoshida
Stu Schmutzler	Cathie Ulmer	Brennen Young
Kyle Schneider	Ashley Van Hemert	Jonathon Young
Jon Sharp	Barb Veeck	
Marilyn Sigman	Renee Veldman	
Raiden Skorski-O'Donnell	Caroline Venuti	
Hailie Smith	Franco Venuti	
Kathy Smith	Gordy Vernon	

1  
2 **CITY OF HOMER**  
3 **HOMER, ALASKA**

Venuti

4  
5 **RESOLUTION 25-074**

6  
7 A RESOLUTION OF THE CITY COUNCIL OF HOMER, ALASKA,  
8 EXPRESSING THE CITY'S GRATITUDE TO THE MANY INDIVIDUALS  
9 AND GROUPS THAT HAVE SUPPORTED THE HOMER PUBLIC  
10 LIBRARY SINCE ITS FOUNDING.

11  
12 WHEREAS, The Homer Public Library was founded by volunteers in 1938; and

13  
14 WHEREAS, Since then, many individuals and groups have donated their time, labor,  
15 money and expertise to promoting the library's success; and

16  
17 WHEREAS, Many of these supporters have gone publicly unrecognized due to the  
18 passage of time; and

19  
20 WHEREAS, The Homer City Council has previously recognized specific volunteers and  
21 donors through official actions, including Resolution 00-23, Resolution 06-11, Resolution 06-  
22 55, Resolution 09-26, Resolution 14-074 and Resolution 16-091; and

23  
24 WHEREAS, It is only fitting to acknowledge the contributions of all who support the  
25 library; and

26  
27 WHEREAS, A list of known library supporters from 1938-2024 is included here as  
28 Attachment A.

29  
30 NOW, THEREFORE, BE IT RESOLVED that the City Council of Homer, Alaska hereby  
31 commends the work of the many individuals and groups that have supported the Homer Public  
32 Library, and expresses profound gratitude for their past and present contributions to the  
33 welfare of the community.

34  
35 PASSED AND ADOPTED by the City Council of Homer, Alaska this 11<sup>th</sup> day of August,  
36 2025.

37  
38 CITY OF HOMER

39  
40  
41 \_\_\_\_\_  
42 RACHEL LORD, MAYOR  
43

44 ATTEST:

45

46 \_\_\_\_\_

47 RENEE KRAUSE, MMC, CITY CLERK

48

49 Fiscal Note: NA



# City of Homer

[www.cityofhomer-ak.gov](http://www.cityofhomer-ak.gov)

Office of the City Manager

491 East Pioneer Avenue  
Homer, Alaska 99603

[citymanager@cityofhomer-ak.gov](mailto:citymanager@cityofhomer-ak.gov)

(p) 907-235-8121 x2222

(f) 907-235-3148

## Memorandum

TO: Mayor Lord and Homer City Council

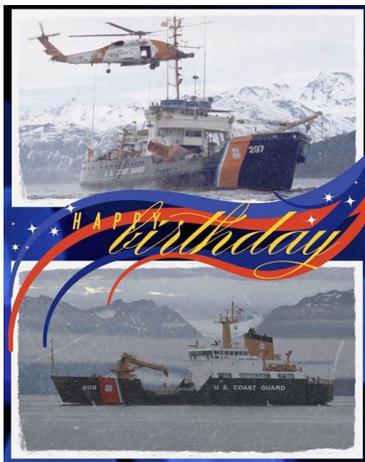
FROM: Melissa Jacobsen, City Manager

DATE: August 6, 2025

SUBJECT: City Manager's Report for August 11, 2025 Council Meeting

### Homer Comprehensive Plan Update Public Hearing

The public hearing draft of the 2045 Homer Comprehensive Plan Update is available for public review. There is a public hearing scheduled with the Homer Planning Commission at their August 20<sup>th</sup> regular meeting. The meeting begins at 6:30 p.m. Check out the draft ahead of time at <https://homercompplanupdate.com/> Paper copies are available at City Hall and the Homer Public Library.



### Happy Birthday United States Coast Guard

On August 4<sup>th</sup> we celebrated 235 years of Coast Guard Excellence and we thank them for service to our nation with honor. For over five decades, from the assignment of the USCG Ironwood in 1996 to the USCG Aspen (WLB-208) today, you've been an integral part of our community. We're grateful for your service and proud to stand alongside you. Happy Birthday, USCG!

### Homer Volunteer Fire Department Organizational Audit RFP

With the departure of Chief Kirko from the City, I made the decision to withdraw the HVFD Operational Audit RFP. I conducted the pre-proposal meeting and folks had some good questions. In addition, I got a separate list of questions from a firm that led me to believe that it will put an undue burden on the staff to attempt to do this in the absence of a chief or deputy chief to work with the consultant team. I did check in with the Mayor about this before making a final decision. Notice of the withdrawal was sent out to plan holders and I advised them of the City's intent to re-submit the RFP at a time to be determined and that they would be notified when it happened.

### FY25 Sewer Fund Revenues

Councilmember Aderhold has been inquiring about the sewer fund revenues coming in under budget for FY25. Finance looked into the matter and found th

causing us to miss our revenue target. The consumption data that was utilized in the model was too high and, therefore, we set the rate lower than we needed to meet targets. We identified better ways of collecting this data during the rate setting exercise for FY26.

### Happy Face Lease Parking

I checked in with the Leasing staff at the Harbor to follow up on public comments at the last meeting about the Happy Face lease and parking. I also reviewed the [backup information for Resolution 25-027](#) where Council approved the current lease assignment. This information is available on the City’s webpage and includes floor plans, the parking plan (photo included), and other information. The lessee worked with proper City departments throughout their development process.



### Updated Financial Reporting Schedule

In an effort to provide more accurate financial information, I’ve included an updated Financial Reporting Schedule as an attachment to this report. This new schedule pushes out the quarterly reports an additional month to allow for the most accurate representation of sales tax revenue. Sales Tax revenue is received on a monthly basis but has a two-month lag. For example, the revenue payment received in June is for revenue generated in April. From FY25 4<sup>th</sup> Quarter report forward, the quarterly reports will come at the first meeting of the third month following quarter end. The monthly year-to-date financial reports will stay on the last meeting of the month. One caveat for FY26, is that the 1<sup>st</sup> Quarter report will be presented at the last meeting in November, as there are currently no meetings scheduled for the month of December.

### Capital Project Completions and Closures

The Finance and Public Works teams have been meeting regularly and reviewing the status of various City projects to determine what projects are completed and ready for close out. Attached to this report is a memorandum from the Finance Director apprising Council of the HART Roads and Trails Capital Project completions and closures status. Council has had interest in project close out information for some time, and I am very pleased to have this available for you. Going forward, Finance will be including an accounting of capital projects closed within the prior quarter with their regular quarterly reports. This accounting will include a final project balance, a status explanation, and the funding sources associated with the project. This effort will expand time to include other departments and funds.

### Homer Electric Property

I was able to make contact with the Chief Operating Officer at Homer Electric about their property on Snowbird that fronts Lake Street. This property is currently available for sale through an Invitation to Bid and is one that has been under consideration for the new multi-purpose community recreation center. He shared that they are aware of the City’s interest in the prop

## **HERC Sewer Teamwork Report**

We recently had a major sewer blockage that resulted in temporary closure of the HERC. Public Works responded promptly when Building Maintenance discovered the blockage, and Community Recreation advised users of the situation and closure. Recreation Programmer de la Uz shared a quick note thanking Public Works for the display of hard work and collaboration he witnessed Wednesday outside the HERC building. He shared that there were PW workers all over, from the roof of the building to the bottom of the giant hole they dug to fix the sewer pipe back up. He said, "When I asked how things were going, somebody gave me two thumbs up and told me "we are winning". We are very thankful for all your effort to make possible our rec programs at the HERC". Public Works Superintendent Zelinski explained that there was some sort of pipe blockage, and a damaged pipe clean out that has been repaired. Our Water/Wastewater Department, Equipment Operators and Building Maintenance all collaborated over the last few days to systematically correct the problem. He thanks users for their patience and latitude to work through a significant sewer issue. While devoting a lot of man and equipment hours to get the job done, it was done at a significant savings to the budget.

## **Election Workers Needed**

Election Day is October 7<sup>th</sup> for the City and Borough Regular Elections, and the City is looking for folks who would like to serve as Election Workers. We need folks to cover shifts during Absentee Voting, Mondays through Fridays, September 22<sup>nd</sup> to October 6<sup>th</sup>, and on Election Day. Full days are preferred, half-days can be accommodated, training is included, and it's a paid gig at \$20 per hour. This is a great way to be involved in the democratic process, say hello to folks you haven't seen in a while, and make a little money for the holidays or your winter getaway! Contact the Clerk's office for more information.

## **Candidacy Filing is Open for City Council Seats**

Did you love reading this report? Do you enjoy knowing what's happening in the City, and feel like you're ready to get more involved? Well, this is your chance!!! Candidacy filing is open for two City Council seats for three-year terms each and one City Council seat for a one-year term. Candidacy filing forms are available online and at the City Clerk's office. Feel free to reach out if you have questions. The filing period closes at 4:30 p.m. on Friday August 15<sup>th</sup> and election day is October 7<sup>th</sup>.

## **City Manager Meetings and Events:**

August 4<sup>th</sup>- Meeting with citizen about tsunamis and the emergency warning system

August 5<sup>th</sup> – Kenai Peninsula Borough Assembly Meeting in Homer

And, ongoing weekly meetings with Departments, Mayor and Councilmembers, and City Attorney

## **Attachments:**

- Updated Financial Reporting Schedule
- Memo from Finance Re: Capital Project Completions and Closures
- Draft Mid-Biennium Budget Adjustments Schedule
- Election Worker Flier
- Employee Anniversaries for August

**City of Homer  
Financial Reporting Schedule  
for Calendar Year 2025**

Dates	Event
1/13/2025	
1/27/2025	Monthly FY25 Year-To-Date (YTD) Report
2/10/2025	FY25 2nd Quarter Report
2/24/2025	Monthly FY25 YTD Report
3/10/2025	
3/24/2025	Monthly FY25 YTD Report
4/14/2025	
4/28/2025	Monthly FY25 YTD Report
5/12/2025	FY25 3rd Quarter Report
5/27/2025	Monthly FY25 YTD Report
6/9/2025	
6/23/2025	Monthly FY25 YTD Report
7/28/2025	Monthly FY25 Year-End Report - Preliminary
8/11/2025	
8/25/2025	Monthly FY26 YTD Report
9/8/2025	FY25 4th Quarter Report
9/22/2025	Monthly FY26 YTD Report
10/13/2025	
10/27/2025	Monthly FY26 YTD Report
11/10/2025	
11/24/2025	FY26 1st Quarter Report*; Monthly FY26 YTD Report

\*FY26 1st Quarter Report would be reported in 1st meeting in December, but it has been cancelled for Calendar Year 2025



# MEMORANDUM

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## Homer Accelerated Roads and Trails (HART) Capital Project Completions and Closures

**Item Type:** Informational Memorandum  
**Prepared For:** Mayor Lord and City Council  
**Date:** August 7, 2025  
**From:** Elizabeth Fischer, Finance Director  
**Through:** Melissa Jacobsen, City Manager

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This informational memo is to provide to Council a summary of Homer Accelerated Roads and Trails (HART) Roads and HART Trails Capital Projects that are completed. This list was collaboratively compiled with Finance and Public Works. Each listed project either balanced to zero or came in under budget and the remainder has been returned to the Funds' unencumbered balance. There are no current projects that are over budget.

### **160 HART Roads:**

- Master Transportation Plan Update – complete
  - \$185,368 appropriated under ORD 22-38
  - Balance \$5,402 returned to Fund balance
  
- Kachemak Peatlands Property Purchase – change in project scope
  - \$418,100 appropriated under ORD 23-23(A-3) FY24/25 Capital Budget
  - Balance \$418,100 returned to Fund balance
  
- Ben Walters Sidewalk Construction - complete
  - \$1,700,000 appropriated under ORD 23-23(A-3) FY24/25 Capital Budget
  - Balance \$340,499 returned to Fund balance
  
- Bunnell Ave Road Restoration Project Design – unused contingency funds
  - \$50,000 appropriated under ORD 23-23(A-3) FY24/25 Capital Budget
  - Balance \$50,000 returned to Fund balance
  
- Green Infrastructure Research Appraisals – closed w/Peatlands Property
  - \$50,000 appropriated under ORD 24-24(A) Mid-Biennium
  - Balance \$50,000 returned to Fund balance

- Green Infrastructure Research – closed w/Peatlands Property
  - \$10,000 appropriated under ORD 24-24(A) Mid-Biennium
  - Balance \$10,000 returned to Fund balance
  
- Speed Monitoring Devices – complete
  - \$40,000 appropriated under ORD 24-46
  - Balance \$8,429 returned to Fund balance
  
- Safe Streets 4 All Grant Match – complete
  - \$14,510 appropriated under ORD 24-49
  - Balance \$0

**165 HART Trails:**

- Trailhead Improvements – change in plans
  - \$12,000 appropriated under ORD 23-23(A-3) FY24/25 Capital Budget
  - Balance \$12,000 returned to Fund balance
  
- Lee Avenue Trail – complete
  - \$20,000 appropriated under ORD 23-23(A-3) FY24/25 Capital Budget
  - Balance \$6,560 returned to Fund balance
  
- Diamond Creek/Highway Underpass Preliminary Design – complete
  - \$25,000 appropriated under ORD 24-06(A)
  - Additional \$3,200 appropriated under ORD 25-29
  - Balance \$55 returned to Fund balance

Next steps for ongoing projects:

Finance, Public Works, and the City Manager meet weekly to discuss PW related ongoing project statuses and needs. This memo is a result of those meetings and we plan to bring forward future updates on a quarterly basis. Any future projects that go over budget will come forward as separate budget amendment and appropriation ordinances with corresponding memos.

**City of Homer**  
**Preliminary Mid-Biennium Budget Development Schedule**  
**for Fiscal Year 2026 and 2027**

Dates	Event
8/11/2025	Preliminary Mid-Biennium Budget Development Schedule delivered to Council
11/10/2025	Worksession - Mid-Biennium Budget
11/24/2025	Regular Meeting - Public Hearing - Mid-Biennium Budget Development Schedule delivered to Council
Beginning of December 2025	Begin Mid-Biennium Budget conversations with departments
1st Meeting February 2026	Worksession - Reserved for Budget Discussions
2nd Meeting February 2026	Worksession - Reserved for Budget Discussions
1st Meeting March 2026	City Manager's Proposed Mid-Biennium Budget and Utility Rate Model to Council
2nd Meeting March 2026	Committee of the Whole, Council to discuss mid-biennium budget
	Regular Meeting - to introduce Budget Ordinance and Fee/Tariff Ordinances
1st Meeting April 2026	Committee of the Whole, Council to discuss mid-biennium budget
	Regular Meeting - Public Hearing
2nd Meeting April 2026	Regular Meeting - Public Hearing & Adopt FY26/27 Mid-Biennium Budget and Utility Rate Model for FY27



# Help Insure That Every Vote Counts Play Your Part – Become an Election Worker

## We're Hiring Local Election Workers

### Full or Part time Sept 22 – Oct 7, 2025



Contact the City Clerk's Office  
907-235-3130 or  
clerk@cityofhomer-ak.gov

177





# MEMORANDUM

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## Employee Anniversaries for August 2025

**Item Type:** Informational Memorandum  
**Prepared For:** Mayor Lord and City Council  
**Date:** August 11, 2025  
**From:** Andrea Browning, HR Director  
**Through:** Melissa Jacobsen, City Manager

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I would like to take the time to thank the following employees for the dedication, commitment and service they have provided the City and taxpayers of Homer over the years.

<b>Winnifred Wade</b>	<b>Police</b>	<b>3</b>	<b>Years</b>
<b>Japheth McGhee</b>	<b>Port</b>	<b>2</b>	<b>Years</b>
<b>Paige Jones</b>	<b>Fire</b>	<b>1</b>	<b>Year</b>
<b>Alex Miller</b>	<b>Fire</b>	<b>1</b>	<b>Year</b>

**Questions & DRAFT Responses from 6/23 City Council Work Session**  
**Port Property Associate Response, working with Lease Team**  
**(Administrative Supervisor, Port Director and City Manager)**

Questions	Response
<p>Staffing and long-term management - this is unrelated to current staffing, but my understanding is that City leasing has a long history of getting passed between departments. Is it reasonable to consider codifying a lease oversight department, instead of broadly "City Manager", with a goal of consistency and institutional knowledge?</p>	<p>City created a dedicated Port Property Associate (PPA), who working with a Lease Team (City Manager, Port Director and Administrative Supervisor), is addressing historically lacking issues such as consistency.</p> <p>It is not standard practice to codify divisions. Under the Port and Harbor the dedicated position, rather than ‘other duties as assigned’ accomplishes what you are asking for.</p>
<p>Facilitation of decision-making with the Council &amp; PHAC in a complex space - some kind of training document that provides a 101, etc</p>	<p>The PPA will prepare this for a joint session tentatively scheduled for January or February of 2026.</p>
<p>It's great to hear that there is so much happening with improving the leasing process within the City staff. <b>Are written SOPs being developed</b> to aim for consistency in engaging with potential/interested and current lessees?</p>	<p><u>Yes.</u></p> <ul style="list-style-type: none"> <li>• Currently we recording information in MS OneNote when obtaining new information regarding aspects of leases.</li> <li>• Adding consistency to the application and review process (potential/interested). More work needed in having information more readily available online.</li> <li>• Use of a CRM ensures that institutional knowledge and the history of relationship are preserved.</li> </ul>
<p>Enforcement and clarity of performance standards</p>	<p>Does the term ‘performance standards’ mean the same thing to everyone?</p> <p>Utilizing City Staff’s understanding, performance standards (those elements identified in the Leases as required of the Lessee – primarily Lease Property usage or purpose and ‘improvements’ as required in the Leases) the City is working toward greater clarification and enforcement with both Leases and Subleases. There is much to do, but current activities include communication with the Council &amp; PHAC, changing portions of the Lease and Code to be more in line with reality. City Council adoption of the recommendations will help in this process.</p> <p>A problem: Currently one option to deal with lack of compliance – the BIG hammer of termination. Having a financial ‘incentive’ that could be used</p>

	for less than major non-compliance would be helpful. Council Adoption to codify such action would be helpful.
Jason brought up the reassignment process, and asking how we determine we're meeting the maximum use for the City?	<p><u>Options:</u></p> <ul style="list-style-type: none"> <li>• Longer lease terms with increased required improvements.</li> <li>• Limit assignment to change of ownership of the same business, not for different uses.</li> <li>• Limit assignment to the same Term (not extended)</li> <li>• Referencing Appraisals and possible discussion with appraisers regarding value as determined by income potential or other considerations.</li> <li>• Raise the bar to exercise the two extension options often included in the lease.</li> <li>• In short, send more Lease Properties to RFP and taking steps to increase competition.</li> <li>• Consider lowering the RFP Application fee or a full or partial refund when a business is not selected, or other options.</li> <li>• Also, consider better ways to advertise RFP's to target audiences.</li> <li>• How / should the RFP application process be simplified to reduce 'friction' or hesitancy to apply.</li> </ul>
It would be great to get an overview/understanding of how the whole building ownership on City leased land works, maybe examples from other places? It boggles my brain to think of the long-term ramifications of that kind of set-up.	<p>Agreed! We will provide more information in an upcoming City Council packet.</p> <p><u>Process:</u></p> <ul style="list-style-type: none"> <li>• Gather examples from Kenai, Juneau and Seward.</li> <li>• Communication with the City Attorney to narrow options. Discuss with the City Attorney why the Lease is written as it is. What factors do we consider when deciding between these options: 1. removing buildings then RFP, 2. allowing the new Lessee to own the buildings on the RFP land, 3. using a non-competitive or new Lease.</li> </ul>
How many leases, and subleases, does the City currently manage? How many vacate properties do we have available for lease?	<p><u>Numbers of Leases, Subleases (60 total):</u></p> <ul style="list-style-type: none"> <li>• 28 Spit Leases (24 entities)</li> <li>• 26 Spit Subleases (under 9 Leases)</li> <li>• 1 Spit License Agreement</li> <li>• 2 Airport Subleases</li> <li>• 2 Airport Subleases in process for existing uses to comply with SOA, DOT&amp;PF regulations</li> <li>• 1 Airport License Agreement</li> </ul>

**LIBRARY ADVISORY BOARD**

**2025 Calendar**

	<b>AGENDA DEADLINE</b>	<b>MEETING</b>	<b>CITY COUNCIL MEETING FOR REPORT*</b>	<b>ANNUAL TOPICS/EVENTS</b>
<b>JANUARY</b>	Wednesday 1/15 5:00 p.m.	Tuesday 1/21 5:30 p.m.	Monday 1/27 6:00 p.m.	
<b>FEBRUARY</b>	Wednesday 2/12 5:00 p.m.	Tuesday 2/18 5:30 p.m.	Monday 2/24 6:00 p.m.	<ul style="list-style-type: none"> <li>• Annual Review of Library Fees, Policies, Rules &amp; Regulations</li> <li>• Annual Review of Board’s Bylaws</li> <li>• Celebration of Lifelong Learning</li> <li>• Strategic Plan &amp; Goals</li> </ul>
<b>MARCH</b>	Wednesday 3/12 5:00 p.m.	Tuesday 3/18 5:30 p.m.	Monday 3/24 6:00 p.m.	<ul style="list-style-type: none"> <li>• Reappointment Notices Sent Out</li> </ul>
<b>APRIL</b>	Wednesday 4/09 5:00 p.m.	Tuesday 4/15 5:30 p.m.	Monday 4/28 6:00 p.m.	<ul style="list-style-type: none"> <li>• Terms Expire April 1<sup>st</sup></li> <li>• National Library Week, Library Workers Day, &amp; Library Legislative Day</li> </ul>
<b>MAY</b>	Wednesday 5/14 5:00 p.m.	Tuesday 5/20 5:30 p.m.	Tuesday 5/27 6:00 p.m.	<ul style="list-style-type: none"> <li>• Election of LAB Officers</li> </ul>
<b>JUNE</b>	No Regular Meeting			
<b>JULY</b>	No Regular Meeting			
<b>AUGUST</b>	Wednesday 8/13 5:00 p.m.	Tuesday 8/19 5:30 p.m.	Monday 8/25 6:00 p.m.	<ul style="list-style-type: none"> <li>• Library Budget Review *may not be applicable during non-budget years</li> <li>• CIP Draft Recommendations</li> <li>• Advisory Body Training Worksession</li> </ul>
<b>SEPTEMBER</b>	Wednesday 9/10 5:00 p.m.	Tuesday 9/16 5:30 p.m.	Monday 9/22 6:00 p.m.	<ul style="list-style-type: none"> <li>• Library Card Sign-up Month</li> </ul>
<b>OCTOBER</b>	Wednesday 10/15 5:00 p.m.	Tuesday 10/21 5:30 p.m.	Monday 10/27 6:00 p.m.	<ul style="list-style-type: none"> <li>• Approve Meeting Schedule for Upcoming Year</li> </ul>
<b>NOVEMBER</b>	Wednesday 11/12 5:00 p.m.	Tuesday 11/18 5:30 p.m.	Monday 11/24 6:00 p.m.	<ul style="list-style-type: none"> <li>• National Friends of Libraries Week</li> </ul>
<b>DECEMBER</b>	Wednesday 12/10 5:00 p.m.	Tuesday 12/16 5:30 p.m.	1/12/2025 6:00 p.m.	<ul style="list-style-type: none"> <li>• Annual Review of Strategic Plan/LAB Goals</li> </ul>

\*The Board’s opportunity to give their report to City Council is scheduled for the Council’s regular meeting following the Board’s regular meeting, under Agenda Item 8 – Announcements/ Presentations/ Borough Report/Commission Reports.