



Board of Trustees

William J. Fountain, Supervisor
Larry N. Ciofu, Clerk
Kathleen A. Horning, Treasurer

Brett Lubeski, Trustee
Summer L. McMullen, Trustee
Denise M. O'Connell, Trustee
Joseph M. Petrucci, Trustee

Board of Trustees Regular Meeting Agenda Hartland Township Hall Tuesday, November 04, 2025 7:00 PM

1. Call to Order
2. Pledge of Allegiance
3. Roll Call
4. Approval of the Agenda
5. Call to the Public
6. Approval of the Consent Agenda
 - [a.](#) Approve Payment of Bills
 - [b.](#) Approve Post Audit of Disbursements Between Board Meetings
 - [c.](#) 10-21-25 Hartland Township Board Regular Meeting Minutes
 - [d.](#) Budget Amendment - GIS/New Zoning Maps
7. Pending & New Business
8. Board Reports
- [BRIEF RECESS]
9. Information / Discussion
 - [a.](#) Update on M59 and MDOT Meeting
 - [b.](#) Spring 2025 Michigan Public Policy Survey (MPPS)
 - [c.](#) Strategic Planning Review
 - d. Manager's Report
10. Adjournment

Hartland Township Board of Trustees Meeting Agenda Memorandum

Submitted By: Susan Case, Finance Clerk

Subject: Approve Payment of Bills

Date: October 28, 2025

Recommended Action

Move to approve the bills as presented for payment.

Discussion

Bills presented total \$196,413.53. The bills are available in the Finance office for review.

Notable invoices include:

\$77,515.71 – Platinum Mechanical, Inc. – (Filter project)

\$77,431.77 – Spalding Dedecker – (Various engineering invoices)

Financial Impact

Is a Budget Amendment Required? ☐ Yes ☒ No

All expenses are covered under the amended FY26 budget.

Attachments

Bills for 11.04.2025

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INVOICE APPROVAL BY INVOICE REPORT FOR HARTLAND TOWNSHIP
EXP CHECK RUN DATES 11/04/2025 - 11/04/2025
BOTH JOURNALIZED AND UNJOURNALIZED
OPEN - CHECK TYPE: PAPER CHECK

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Vendor Code	Vendor name	Post Date	Invoice	Bank	Invoice Description	Gross Amount
Ref #	Address	CK Run Date	PO	Hold		Discount
Invoice Date	City/State/Zip	Disc. Date	Disc. %	Sep CK		Net Amount
		Due Date		1099		
ALLSTAR	ALLSTAR ALARM LLC	10/16/2025	436238	FOA	BATTERY REPLACEMENT AT HERO TEEN CTR	
53391	8345 MAIN STREET	11/04/2025		N		421.94
10/16/2025	WHITMORE LAKE MI, 48189	/ /	0.0000	N		0.00
		11/04/2025		Y		421.94

Open

GL NUMBER	DESCRIPTION	AMOUNT
101-265-930.001	REPAIRS & MAINT - HERO TEEN CTR	421.94

VENDOR TOTAL: 421.94

APPLIED	APPLIED INNOVATION	09/22/2025	2936634	FOA	8/23/25 - 9/22/25 RICOH MP6055SP	
53243	7718 SOLUTION CENTER	11/04/2025		N		0.08
09/22/2025	CHICAGO IL, 60677-7007	/ /	0.0000	N		0.00
		11/04/2025		N		0.08

Open

GL NUMBER	DESCRIPTION	AMOUNT
101-172-930.000	REPAIRS & MAINTENANCE	0.08

APPLIED	APPLIED INNOVATION	10/23/2025	2966318	FOA	9/23/25 - 10/22/25 - RICOH/MP6055SP	
53433	7718 SOLUTION CENTER	11/04/2025		N		9.32
10/23/2025	CHICAGO IL, 60677-7007	/ /	0.0000	N		0.00
		11/04/2025		N		9.32

Open

GL NUMBER	DESCRIPTION	AMOUNT
101-172-930.000	REPAIRS & MAINTENANCE	9.32

VENDOR TOTAL: 9.40

ARGENT	ARGENT INSTITUTIONAL TRUST COMPANY	10/17/2025	101725	FOA		
53458	4343 EASTON COMMONS, SUITE 120	11/04/2025		N		3,293.75
10/17/2025	COLUMBUS OH, 43219	/ /	0.0000	N		0.00
		11/04/2025		N		3,293.75

Open

GL NUMBER	DESCRIPTION	AMOUNT
358-000-997.000	BOND INTEREST PAYMENT	3,293.75

ARGENT	ARGENT INSTITUTIONAL TRUST COMPANY	10/27/2025	75701	FOA	10/1/25 - 9/30/26 HARTSEWMI21	
53437	4343 EASTON COMMONS, SUITE 120	11/04/2025		N		500.00
10/27/2025	COLUMBUS OH, 43219	/ /	0.0000	N		0.00
		11/04/2025		N		500.00

Open

GL NUMBER	DESCRIPTION	AMOUNT
595-000-996.000	BOND FEES	500.00

VENDOR TOTAL: 3,793.75

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Invoice Date	City/State/Zip	Disc. Date	Disc. %	Sep CK		Net Amount
		Due Date		1099		

1400	BS&A SOFTWARE	10/16/2025	163860	FOA	P.R.E. AUDIT SYSTEM/TAX SYSTEM 11/1/	
53392	14965 ABBEY LANE	11/04/2025		N		2,113.00
10/16/2025	BATH MI, 48808	/ /	0.0000	N		0.00
		11/04/2025		N		2,113.00

Open

GL NUMBER	DESCRIPTION	AMOUNT
101-253-930.000	REPAIRS & MAINTENANCE	2,113.00

VENDOR TOTAL: 2,113.00

CERTASITE	CERTASITE, LLC	10/20/2025	12774948	FOA	ANNUAL FIRE EXTINGUISHER INSPECTION	
53454	P.O. BOX 772443	11/04/2025		N		314.97
10/20/2025	DETROIT MI, 48277-2443	/ /	0.0000	N		0.00
		11/04/2025		N		314.97

Open

GL NUMBER	DESCRIPTION	AMOUNT
101-265-801.000	CONTRACTED SERVICES	220.87
101-265-740.000	OPERATING SUPPLIES	94.10
		314.97

VENDOR TOTAL: 314.97

CHLORIDESO	CHLORIDE SOLUTIONS, LLC	10/09/2025	100925	FOA	DUST CONTROL	
53393	672 NORTH M-52	11/04/2025		N		2,290.00
10/09/2025	WEBBERVILLE MI, 48892	/ /	0.0000	N		0.00
		11/04/2025		Y		2,290.00

Open

GL NUMBER	DESCRIPTION	AMOUNT
101-463-969.002	ROAD CHLORIDE	1,717.50
204-000-969.002	ROAD CHLORIDE	572.50
		2,290.00

VENDOR TOTAL: 2,290.00

CINTAS	CINTAS CORPORATION	10/27/2025	4247805391	FOA	MATS	
53455	P.O. BOX 630910	11/04/2025		N		48.11
10/27/2025	CINCINNATI OH, 45263	/ /	0.0000	N		0.00
		11/04/2025		N		48.11

Open

GL NUMBER	DESCRIPTION	AMOUNT
101-265-801.000	CONTRACTED SERVICES	48.11

VENDOR TOTAL: 48.11

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Invoice Date	City/State/Zip	Disc. Date	Disc. %	Sep CK		Net Amount
		Due Date		1099		
CIOFU	CIOFU, LARRY N	10/21/2025	102125	FOA	MILEAGE REIMBURSEMENT - CEMETERY CON	
53394	1340 WINDMILL LANE	11/04/2025		N		690.80
10/21/2025	MILFORD MI, 48380	/ /	0.0000	N		0.00
		11/04/2025		N		690.80

Open

GL NUMBER	DESCRIPTION	AMOUNT
101-215-957.000	EDUCATION/TRAINING/CONVENTION	690.80

VENDOR TOTAL: 690.80

CIVICPLUS	CIVICPLUS, LLC	12/01/2025	351765	FOA	ANNUAL MUNICODE SUBSCRIPTION	
53324	P.O. BOX 737311	11/04/2025		N		4,703.71
12/01/2025	DALLAS TX, 75373-7311	/ /	0.0000	N		0.00
		11/04/2025		N		4,703.71

Open

GL NUMBER	DESCRIPTION	AMOUNT
577-000-946.000	PEG SERVER & SOFTWARE RENTAL	4,703.71

VENDOR TOTAL: 4,703.71

DOUGIES	DOUGIE'S DISPOSAL & RECYCLING	09/30/2025	203134	FOA	HERITAGE PARK EXTRA TRASH	
53317	PO BOX 241	11/04/2025		N		215.00
09/30/2025	HARTLAND MI, 48353	/ /	0.0000	N		0.00
		11/04/2025		Y		215.00

Open

GL NUMBER	DESCRIPTION	AMOUNT
101-751-801.000	CONTRACTED SERVICES	215.00

VENDOR TOTAL: 215.00

EVERGREENO	EVERGREEN OUTDOOR, INC.	10/17/2025	2746	FOA	MEMORIAL DONOR WALLS INSTALL/LIGHTIN	
53457	386 LUCY RD	11/04/2025		N		9,427.97
10/17/2025	HOWELL MI, 48843	/ /	0.0000	N		0.00
		11/04/2025		N		9,427.97

Open

GL NUMBER	DESCRIPTION	AMOUNT
401-751-970.009	SETTLERS PARK	9,427.97

VENDOR TOTAL: 9,427.97

FENTONMEMO	FENTON MEMORIALS & VAULTS, INC.	10/24/2025	14433	FOA	LASER BRICKS FOR VETERANS MEMORIAL	
53434	3236 OWEN RD	11/04/2025		N		2,820.00
10/24/2025	FENTON MI, 48430	/ /	0.0000	N		0.00
		11/04/2025		N		2,820.00

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Invoice Date	City/State/Zip	Disc. Date	Disc. %	Sep CK		Net Amount

GL NUMBER	DESCRIPTION	AMOUNT
101-751-886.000	VETERANS MEMORIAL CARE	2,820.00

VENDOR TOTAL: 2,820.00

FIVESTAR	FIVE STAR SIGNS, INC.	10/03/2025	19843	FOA	MAGNETIC H.L. SIGN FOR PODIUM	
53418	10099 BERGIN RD, BLDG D	11/04/2025		N		45.00
10/03/2025	HOWELL MI, 48843	/ /	0.0000	N		0.00
		11/04/2025		N		45.00

Open

GL NUMBER	DESCRIPTION	AMOUNT
101-577-956.000	SPECIAL EVENTS	45.00

VENDOR TOTAL: 45.00

5888	FOSTER, SWIFT, COLLINS & SMITH	10/09/2025	924904	FOA	SEPTEMBER 2025	
53407	313 S. WASHINGTON SQUARE	11/04/2025		N		586.50
10/09/2025	LANSING MI, 48933-2193	/ /	0.0000	N		0.00
		11/04/2025		Y		586.50

Open

GL NUMBER	DESCRIPTION	AMOUNT
101-101-826.000	LEGAL FEES	178.50
101-209-826.000	LEGAL FEES	280.50
101-400-801.100-0027	PIRHL	127.50
		586.50

VENDOR TOTAL: 586.50

0150	HARTLAND CONSOLIDATED SCHOOLS	10/21/2025	175387	FOA	AUGUST 2025 FUEL	
53395	9525 E HIGHLAND ROAD	11/04/2025		N		548.09
09/03/2025	HOWELL MI, 48843	/ /	0.0000	N		0.00
		11/04/2025		N		548.09

Open

GL NUMBER	DESCRIPTION	AMOUNT
101-239-860.000	GASOLINE	32.39
536-000-860.000	GASOLINE	515.70
		548.09

VENDOR TOTAL: 548.09

HTVMF	HARTLAND TWP VETERANS MEMORIAL FUND	10/20/2025	102025	FOA	CREDIT CARD PURCHASES 10/1/25 - 10/1	
53396		11/04/2025		N		350.00
10/20/2025	,	/ /	0.0000	N		0.00
		11/04/2025		N		350.00

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Ref #	Address	CK Run Date	PO	Hold		Discount
Invoice Date	City/State/Zip	Disc. Date	Disc. %	Sep CK		Net Amount
		Due Date		1099		

GL NUMBER	DESCRIPTION	AMOUNT
101-000-001.000	GF CHASE 790006381	350.00

VENDOR TOTAL: 350.00

1120	KIZCAM	10/10/2025	18032	FOA	DEPUTY CLERK BUSINESS CARDS	
53397	3280 W GRAND RIVER	11/04/2025		N		58.00
10/10/2025	HOWELL MI, 48855	/ /	0.0000	N		0.00
		11/04/2025		N		58.00

Open

GL NUMBER	DESCRIPTION	AMOUNT
101-215-727.000	SUPPLIES & POSTAGE	58.00

VENDOR TOTAL: 58.00

0220	LIVINGSTON COUNTY TREASURER	10/14/2025	101425	FOA	B.O.R./P.R.E ADJUSTMENTS	
53405	200 E. GRAND RIVER	11/04/2025		N		276.65
10/14/2025	HOWELL MI, 48843	/ /	0.0000	N		0.00
		11/04/2025		N		276.65

Open

GL NUMBER	DESCRIPTION	AMOUNT
101-209-850.000	TAX CHARGEBACKS	68.56
204-000-850.000	TAX CHARGEBACKS	86.08
206-000-850.000	TAX CHARGEBACKS	122.01
		276.65

VENDOR TOTAL: 276.65

MMTA	MICHIGAN MUNICIPAL TREASURERS ASSOC	10/15/2025	13425	FOA	BANK RECON REGISTRATION FEE	
53398		11/04/2025		N		69.00
	PO BOX 324					
10/15/2025	TAWAS CITY MI, 48764	/ /	0.0000	N		0.00
		11/04/2025		N		69.00

Open

GL NUMBER	DESCRIPTION	AMOUNT
101-253-957.000	EDUCATION/TRAINING/CONVENTION	69.00

VENDOR TOTAL: 69.00

1180	PETER'S TRUE VALUE HARDWARE	10/23/2025	79741	FOA	REPLACEMENT WALLPLATE	
53432	3455 W. HIGHLAND ROAD	11/04/2025		N		5.49
10/23/2025	MILFORD MI, 48380	/ /	0.0000	N		0.00
		11/04/2025		N		5.49

Open

GL NUMBER	DESCRIPTION	AMOUNT
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Invoice Date	City/State/Zip	Disc. Date	Disc. %	Sep CK		Net Amount
		Due Date		1099		

536-000-930.003	REPAIRS & MAINTENANCE BLD&GRDS				5.49	
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1180	PETER'S TRUE VALUE HARDWARE	10/13/2025	K79583	FOA	SUPPLIES FOR SETTLERS PARK	
53408	3455 W. HIGHLAND ROAD	11/04/2025		N		64.92
10/13/2025	MILFORD MI, 48380	/ /	0.0000	N		0.00
		11/04/2025		N		64.92

Open

GL NUMBER	DESCRIPTION	AMOUNT
101-751-930.000	REPAIRS & MAINTENANCE	64.92

1180	PETER'S TRUE VALUE HARDWARE	10/15/2025	K79613	FOA	SUPPLIES FOR SETTLERS PARK	
53409	3455 W. HIGHLAND ROAD	11/04/2025		N		77.55
10/15/2025	MILFORD MI, 48380	/ /	0.0000	N		0.00
		11/04/2025		N		77.55

Open

GL NUMBER	DESCRIPTION	AMOUNT
101-751-930.000	REPAIRS & MAINTENANCE	77.55

VENDOR TOTAL: 147.96

RESERVE	PITNEY BOWES BANK INC RESERVE ACCT	10/21/2025	102125	FOA	SEPTEMBER 2025 POSTAGE	
53406	P.O. BOX 981023	11/04/2025		N		366.48
10/21/2025	BOSTON MA, 02298-1023	/ /	0.0000	N		0.00
		11/04/2025		N		366.48

Open

GL NUMBER	DESCRIPTION	AMOUNT
101-172-727.000	SUPPLIES & POSTAGE	44.40
101-209-727.000	SUPPLIES & POSTAGE	6.66
101-215-727.000	SUPPLIES & POSTAGE	88.00
101-441-727.000	SUPPLIES & POSTAGE	2.22
101-191-727.000	SUPPLIES & POSTAGE	92.00
101-400-727.000	SUPPLIES & POSTAGE	21.04
101-253-811.100	TAX COLLECTION	103.60
536-000-727.000	SUPPLIES/POSTAGE	0.37
590-000-727.000	SUPPLIES & POSTAGE	0.37
101-567-727.000	SUPPLIES & POSTAGE	1.90
101-722-727.000	SUPPLIES & POSTAGE	5.92
		366.48

VENDOR TOTAL: 366.48

PLATINUM	PLATINUM MECHANICAL, INC.	10/31/2025	6	FOA	FILTER PROJECT	
53456	5051 EXCHANGE DR	11/04/2025		N		77,515.71
10/31/2025	FLINT MI, 48507	/ /	0.0000	N		0.00
		11/04/2025		N		77,515.71

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		Due Date		1099		

GL NUMBER	DESCRIPTION	AMOUNT
539-000-150.000	WATER CONSTRUCT IN PROGRESS	77,515.71

VENDOR TOTAL: 77,515.71

PRECISIONC	PRECISION COMFORT HEATING & AC	10/17/2025	124974457 BALANC	FOA	BALANCE DUE FOR HEATER REPLACEMENT A	
53399	5454 BYRON RD	11/04/2025		N		4,448.00
10/17/2025	HOWELL MI, 48855	/ /	0.0000	N		0.00
		11/04/2025		N		4,448.00

Open

GL NUMBER	DESCRIPTION	AMOUNT
536-000-930.003	REPAIRS & MAINTENANCE BLD&GRDS	4,448.00

VENDOR TOTAL: 4,448.00

ROOFINGPD	ROOFING PD	10/27/2025	1661-1	FOA	STATION 62 ROOF REPAIR	
53459	5073 CANTERBURY DR	11/04/2025		N		1,087.17
10/27/2025	BRIGHTON MI, 48114	/ /	0.0000	N		0.00
		11/04/2025		N		1,087.17

Open

GL NUMBER	DESCRIPTION	AMOUNT
206-000-930.003	REPAIRS & MAINTENANCE BLD&GRDS	1,087.17

VENDOR TOTAL: 1,087.17

JOHNSON	ROSATI,SCHULTZ,JOPPICH&AMTSBUECHLER	10/09/2025	1084397	FOA	SEPTEMBER 2025	
53400	27555 EXECUTIVE DRIVE, SUITE 250	11/04/2025		N		304.00
10/09/2025	FARMINGTON HILLS MI, 48331	/ /	0.0000	N		0.00
		11/04/2025		Y		304.00

Open

GL NUMBER	DESCRIPTION	AMOUNT
101-722-826.000	LEGAL FEES	304.00

VENDOR TOTAL: 304.00

SECURITYLO	SECURITY LOCK SERVICE INC	10/16/2025	1977	FOA	REPAIR ON GARAGE ENTRANCE DOOR AT TW	
53401	401 WASHINGTON ST	11/04/2025		N		223.00
10/16/2025	BRIGHTON MI, 48116	/ /	0.0000	N		0.00
		11/04/2025		N		223.00

Open

GL NUMBER	DESCRIPTION	AMOUNT
101-265-930.000	REPAIRS & MAINTENANCE	223.00

VENDOR TOTAL: 223.00

SERVICEPRO	SERVICEPRO	10/20/2025	AUGUST 2025	FOA	AUGUST CLEANING TWP HALL	
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53451	7510 PARKWOOD DRIVE	11/04/2025		N		880.00
10/20/2025	FENTON MI, 48430	/ /	0.0000	N		0.00
		11/04/2025		Y		880.00

Open

GL NUMBER	DESCRIPTION	AMOUNT
101-265-801.000	CONTRACTED SERVICES	880.00

SERVICEPRO	SERVICEPRO	10/28/2025	SEPT 2025	FOA	SEPT CLEANING TWP HALL	
53452	7510 PARKWOOD DRIVE	11/04/2025		N		880.00
10/28/2025	FENTON MI, 48430	/ /	0.0000	N		0.00
		11/04/2025		Y		880.00

Open

GL NUMBER	DESCRIPTION	AMOUNT
101-265-801.000	CONTRACTED SERVICES	880.00

VENDOR TOTAL: 1,760.00

SPALDING	SPALDING DEDECKER	09/09/2025	104866	FOA	HARTLAND SENIOR LIVING THRU 8/24/25	
53182	905 SOUTH BLVD EAST	11/04/2025		N		574.00
09/09/2025	ROCHESTER HILLS MI, 48307	/ /	0.0000	N		0.00
		11/04/2025		N		574.00

Open

GL NUMBER	DESCRIPTION	AMOUNT
101-400-801.100-0027	PIRHL	574.00

SPALDING	SPALDING DEDECKER	10/21/2025	105458	FOA	M-59 EAST OF US-23 SIDEWALK GAP THRU	
53411	905 SOUTH BLVD EAST	11/04/2025		N		43,692.50
10/21/2025	ROCHESTER HILLS MI, 48307	/ /	0.0000	N		0.00
		11/04/2025		N		43,692.50

Open

GL NUMBER	DESCRIPTION	AMOUNT
401-444-969.005	SIDEWALKS	43,692.50

SPALDING	SPALDING DEDECKER	10/21/2025	105469	FOA	WTP FILTER PHASE 1 THRU 9/28/25	
53413	905 SOUTH BLVD EAST	11/04/2025		N		33,165.27
10/21/2025	ROCHESTER HILLS MI, 48307	/ /	0.0000	N		0.00
		11/04/2025		N		33,165.27

Open

GL NUMBER	DESCRIPTION	AMOUNT
539-000-150.000	WATER CONSTRUCT IN PROGRESS	33,165.27

VENDOR TOTAL: 77,431.77

STATEOFMI	STATE OF MICHIGAN	10/30/2025	761-11360918	FOA	PUBLIC WATER SUPPLY ANNUAL FEES	
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10/28/2025 04:55 PM
User: SUSANC
DB: Hartland

INVOICE APPROVAL BY INVOICE REPORT FOR HARTLAND TOWNSHIP
EXP CHECK RUN DATES 11/04/2025 - 11/04/2025
BOTH JOURNALIZED AND UNJOURNALIZED
OPEN - CHECK TYPE: PAPER CHECK

Page: 9/9

Vendor Code	Vendor name	Post Date	Invoice	Bank	Invoice Description	Gross Amount
Ref #	Address	CK Run Date	PO	Hold		Discount
Invoice Date	City/State/Zip	Disc. Date	Disc. %	Sep CK		Net Amount
		Due Date		1099		
53435	CASHIERS OFFICE-COMM	11/04/2025		N		1,710.30
	PO BOX 30657					
10/30/2025	LANSING MI, 48909-8157	/ /	0.0000	N		0.00
		11/04/2025		N		1,710.30

Open

GL NUMBER	DESCRIPTION	AMOUNT
536-000-956.000	MISCELLANEOUS	1,710.30

VENDOR TOTAL: 1,710.30

WATERTECH	WATER TECH	10/21/2025	65957	FOA	SEPTEMBER 2025	
53403	718 S MICHIGAN	11/04/2025		N		436.00
09/30/2025	HOWELL MI, 48843	/ /	0.0000	N		0.00
		11/04/2025		N		436.00

Open

GL NUMBER	DESCRIPTION	AMOUNT
536-000-740.000	OPERATING SUPPLIES	436.00

VENDOR TOTAL: 436.00

WSP	WSP USA INC	10/17/2025	40262423	FOA	WWTP 2024 - 2026 LTM THRU 9/26/25	
53412	P.O. BOX 74008618	11/04/2025		N		2,201.25
10/17/2025	CHICAGO IL, 60674-8618	/ /	0.0000	N		0.00
		11/04/2025		N		2,201.25

Open

GL NUMBER	DESCRIPTION	AMOUNT
101-441-801.007	TREATMENT PLANT SAMPLING	2,201.25

VENDOR TOTAL: 2,201.25

TOTAL - ALL VENDORS: 196,413.53

FUND TOTALS:

Fund 101 - GENERAL FUND	15,130.63
Fund 204 - MUNICIPAL STREET FUND	658.58
Fund 206 - FIRE OPERATING	1,209.18
Fund 358 - MILLPOINTE ROAD DEBT SERVICE FUND	3,293.75
Fund 401 - CAPITAL PROJECTS FUND	53,120.47
Fund 536 - WATER SYSTEM FUND	7,115.86
Fund 539 - WATER REPLACEMENT FUND	110,680.98
Fund 577 - CABLE TV FUND	4,703.71
Fund 590 - SEWER OPERATIONS & MAINTENANCE FUND	0.37
Fund 595 - 2005 SEWER EXP BONDS	500.00

Hartland Township Board of Trustees Meeting Agenda Memorandum

Submitted By: Susan Case, Finance Clerk

Subject: Approve Post Audit of Disbursements Between Board Meetings

Date: October 28, 2025

Recommended Action

Move to approve the presented disbursements under the post-audit resolution.

Discussion

The following disbursements have been made since the last board meeting:

Accounts Payable – \$32,184.23

October 30, 2025 Payroll - \$102,709.85

Financial Impact

Is a Budget Amendment Required? ☐ Yes ☒ No

All expenses are covered under the amended FY26 budget.

Attachments

Post Audit Bills List 10.23.2025

Payroll for 10.30.2025

CHECK DISBURSEMENT REPORT FOR HARTLAND TOWNSHIP
CHECK DATE FROM 10/23/2025 - 10/23/2025

Check Date	Bank	Check #	Payee	Description	GL #	Amount
10/23/2025	FOA	46602	DELTA DENTAL	ACCRUED DENTAL BENEFITS	001-000-257.101	328.99
		46602		EMPLOYMENT EXPENSE	101-172-716.000	134.89
		46602		EMPLOYMENT EXPENSE	101-192-716.000	78.62
		46602		EMPLOYMENT EXPENSE	101-209-716.000	39.31
		46602		EMPLOYMENT EXPENSE	101-215-716.000	209.06
		46602		EMPLOYMENT EXPENSE	101-253-716.000	148.34
		46602		EMPLOYMENT EXPENSE	101-400-716.000	283.23
		46602		EMPLOYMENT EXPENSE	101-441-716.000	269.78
		46602		EMPLOYMENT EXPENSE	536-000-716.000	152.79
						1,645.01
10/23/2025	FOA	46603	DTE ENERGY	UTILITIES - ELECTRIC	101-265-920.002	1,513.41
		46603		STREET LIGHTS	101-448-921.000	53.00
		46603		UTILITIES	101-567-920.000	18.29
		46603		UTILITIES - ELECTRIC	101-751-920.002	818.56
		46603		UTILITIES - ELECTRIC	206-000-920.002	28.96
		46603		UTILITIES - ELECTRIC	536-000-920.002	5,182.46
						7,614.68
10/23/2025	FOA	46604	MUTUAL OF OMAHA	ACCRUED STD/LTD BENEFITS	001-000-257.103	221.14
		46604		EMPLOYMENT EXPENSE	101-172-716.000	47.42
		46604		EMPLOYMENT EXPENSE	101-192-716.000	116.49
		46604		EMPLOYMENT EXPENSE	101-209-716.000	165.62
		46604		EMPLOYMENT EXPENSE	101-215-716.000	79.33
		46604		EMPLOYMENT EXPENSE	101-253-716.000	81.89
		46604		EMPLOYMENT EXPENSE	101-400-716.000	123.75
		46604		EMPLOYMENT EXPENSE	101-441-716.000	112.02
		46604		EMPLOYMENT EXPENSE	536-000-716.000	158.10
						1,105.76
10/23/2025	FOA	46605	PRIORITY HEALTH	ACCRUED MEDICAL BENEFITS	001-000-257.100	4,273.25
		46605		EMPLOYMENT EXPENSE	101-172-716.000	2,098.50
		46605		EMPLOYMENT EXPENSE	101-192-716.000	1,526.14
		46605		EMPLOYMENT EXPENSE	101-209-716.000	763.07
		46605		EMPLOYMENT EXPENSE	101-215-716.000	3,777.27
		46605		EMPLOYMENT EXPENSE	101-253-716.000	763.07
		46605		EMPLOYMENT EXPENSE	101-400-716.000	763.07
		46605		EMPLOYMENT EXPENSE	101-441-716.000	4,197.00
		46605		EMPLOYMENT EXPENSE	536-000-716.000	3,204.91
						21,366.28
10/23/2025	FOA	46606	STAPLES	SUPPLIES & POSTAGE	101-172-727.000	12.83
		46606		SUPPLIES & POSTAGE	101-192-727.000	17.48
		46606		SUPPLIES & POSTAGE	101-253-727.000	23.59
		46606		OPERATING SUPPLIES	101-265-740.000	82.19
		46606		SUPPLIES & POSTAGE	101-400-727.000	59.47
						195.56
10/23/2025	FOA	46607	VSP INSURANCE CO. (CT)	ACCRUED VISION BENEFITS	001-000-257.102	51.39
		46607		EMPLOYMENT EXPENSE	101-172-716.000	19.67

CHECK DISBURSEMENT REPORT FOR HARTLAND TOWNSHIP
CHECK DATE FROM 10/23/2025 - 10/23/2025

Check Date	Bank	Check #	Payee	Description	GL #	Amount
		46607		EMPLOYMENT EXPENSE	101-192-716.000	14.20
		46607		EMPLOYMENT EXPENSE	101-209-716.000	7.10
		46607		EMPLOYMENT EXPENSE	101-215-716.000	31.62
		46607		EMPLOYMENT EXPENSE	101-253-716.000	23.90
		46607		EMPLOYMENT EXPENSE	101-400-716.000	43.57
		46607		EMPLOYMENT EXPENSE	101-441-716.000	39.34
		46607		EMPLOYMENT EXPENSE	536-000-716.000	26.15
						256.94
TOTAL - ALL FUNDS				TOTAL OF 6 CHECKS		32,184.23

--- GL TOTALS ---

001-000-257.100	ACCRUED MEDICAL BENEFITS	4,273.25
001-000-257.101	ACCRUED DENTAL BENEFITS	328.99
001-000-257.102	ACCRUED VISION BENEFITS	51.39
001-000-257.103	ACCRUED STD/LTD BENEFITS	221.14
101-172-716.000	EMPLOYMENT EXPENSE	2,300.48
101-172-727.000	SUPPLIES & POSTAGE	12.83
101-192-716.000	EMPLOYMENT EXPENSE	1,735.45
101-192-727.000	SUPPLIES & POSTAGE	17.48
101-209-716.000	EMPLOYMENT EXPENSE	975.10
101-215-716.000	EMPLOYMENT EXPENSE	4,097.28
101-253-716.000	EMPLOYMENT EXPENSE	1,017.20
101-253-727.000	SUPPLIES & POSTAGE	23.59
101-265-740.000	OPERATING SUPPLIES	82.19
101-265-920.002	UTILITIES - ELECTRIC	1,513.41
101-400-716.000	EMPLOYMENT EXPENSE	1,213.62
101-400-727.000	SUPPLIES & POSTAGE	59.47
101-441-716.000	EMPLOYMENT EXPENSE	4,618.14
101-448-921.000	STREET LIGHTS	53.00
101-567-920.000	UTILITIES	18.29
101-751-920.002	UTILITIES - ELECTRIC	818.56
206-000-920.002	UTILITIES - ELECTRIC	28.96
536-000-716.000	EMPLOYMENT EXPENSE	3,541.95
536-000-920.002	UTILITIES - ELECTRIC	5,182.46
	TOTAL	32,184.23

Check Register Report For Hartland Township
For Check Dates 10/30/2025 to 10/30/2025

Check Date	Bank	Check Number	Name	Check Gross	Physical Check Amount	Direct Deposit	Status
10/30/2025	FOA	18520	MISSION SQUARE	1,896.10	1,896.10	0.00	Open
10/30/2025	FOA	18521	MISSION SQUARE	3,463.12	3,463.12	0.00	Open
10/30/2025	FOA	18522	MISSION SQUARE	3,943.30	3,943.30	0.00	Open
10/30/2025	FOA	18523	MISSION SQUARE	300.00	300.00	0.00	Open
10/30/2025	FOA	DD10258	ALLEN, DANIEL K	1,421.02	0.00	1,234.82	Cleared
10/30/2025	FOA	DD10259	BERNARDI, MELYNDA A	2,358.40	0.00	1,847.62	Cleared
10/30/2025	FOA	DD10260	BROOKS, TYLER J	3,202.50	0.00	2,242.25	Cleared
10/30/2025	FOA	DD10261	CARRIGAN, AMANDA K	3,830.25	0.00	2,846.12	Cleared
10/30/2025	FOA	DD10262	CASE, SUSAN E	2,689.64	0.00	1,441.57	Cleared
10/30/2025	FOA	DD10263	CIOFU, LARRY N	3,604.17	0.00	2,433.31	Cleared
10/30/2025	FOA	DD10264	COSGROVE, HEATHER H	2,343.45	0.00	1,674.60	Cleared
10/30/2025	FOA	DD10265	DRYDEN-HOGAN, SUSAN A	4,204.33	0.00	2,974.25	Cleared
10/30/2025	FOA	DD10266	ECKMAN, MATTHEW A	232.50	0.00	204.83	Cleared
10/30/2025	FOA	DD10267	FOUNTAIN, WILLIAM J	3,354.17	0.00	2,810.54	Cleared
10/30/2025	FOA	DD10268	FOX, LAWRENCE E	360.00	0.00	317.16	Cleared
10/30/2025	FOA	DD10269	GRISSIM, SUSAN L	142.50	0.00	131.59	Cleared
10/30/2025	FOA	DD10270	HAASETH, GWYN M	1,224.76	0.00	1,089.28	Cleared
10/30/2025	FOA	DD10271	HABLE, SCOTT R	3,777.88	0.00	2,586.92	Cleared
10/30/2025	FOA	DD10272	HORNING, KATHLEEN A	3,604.17	0.00	2,515.66	Cleared
10/30/2025	FOA	DD10273	HUBBARD, TONYA S	2,338.43	0.00	1,549.52	Cleared
10/30/2025	FOA	DD10274	JOHNSON, LISA	2,900.91	0.00	1,560.97	Cleared
10/30/2025	FOA	DD10275	KENDALL, ANTHONY S	107.34	0.00	99.13	Cleared
10/30/2025	FOA	DD10276	KIRCHMEIER, PAUL D	1,085.00	0.00	909.89	Cleared
10/30/2025	FOA	DD10277	LANGER, TROY D	4,393.29	0.00	3,106.91	Cleared
10/30/2025	FOA	DD10278	LOUIS, CASEY	1,346.94	0.00	1,045.73	Cleared
10/30/2025	FOA	DD10279	LUBESKI, BRETT J	783.33	0.00	698.40	Cleared
10/30/2025	FOA	DD10280	LUCE, MICHAEL T	5,745.83	0.00	4,192.26	Cleared
10/30/2025	FOA	DD10281	MAYER, JAMES L	180.00	0.00	158.58	Cleared
10/30/2025	FOA	DD10282	MCMULLEN, SUMMER L	963.33	0.00	824.76	Cleared
10/30/2025	FOA	DD10283	MITCHELL, MICHAEL E	180.00	0.00	166.23	Cleared
10/30/2025	FOA	DD10284	MORGANROTH, CAROL L	2,401.00	0.00	1,720.16	Cleared
10/30/2025	FOA	DD10285	MURPHY, THOMAS A	263.00	0.00	231.69	Cleared
10/30/2025	FOA	DD10286	NIXON, MITCHELL A	2,907.00	0.00	2,059.27	Cleared
10/30/2025	FOA	DD10287	O'CONNELL, DENISE	783.33	0.00	560.02	Cleared

Check Register Report For Hartland Township
For Check Dates 10/30/2025 to 10/30/2025

Check Date	Bank	Check Number	Name	Check Gross	Physical Check Amount	Direct Deposit	Status
10/30/2025	FOA	DD10288	PETRUCCI, JOSEPH M	783.33	0.00	666.17	Cleared
10/30/2025	FOA	DD10289	RADLEY, JAMES W	2,398.25	0.00	1,774.95	Cleared
10/30/2025	FOA	DD10290	SHOLLACK, DONNA M	2,261.00	0.00	1,636.62	Cleared
10/30/2025	FOA	DD10291	SOSNOWSKI, SHERI R	2,701.70	0.00	2,044.12	Cleared
10/30/2025	FOA	DD10292	VETTRAINO, ALEXANDER D	1,085.00	0.00	909.89	Cleared
10/30/2025	FOA	DD10293	WYATT, MARTHA K	3,822.35	0.00	2,571.04	Cleared
10/30/2025	FOA	EFT776	FEDERAL TAX DEPOSIT	17,327.23	17,327.23	0.00	Cleared
Totals:			Number of Checks: 041	102,709.85	26,929.75	54,836.83	
Total Physical Checks:			4				
Total Check Stubs:			37				

Hartland Township Board of Trustees Meeting Agenda Memorandum

Submitted By: Larry Ciofu, Clerk

Subject: 10-21-25 Hartland Township Board Regular Meeting Minutes

Date: October 30, 2025

Recommended Action

Move to approve the Hartland Township Board Regular Meeting Minutes for October 21, 2025.

Discussion

Draft minutes are attached for review.

Financial Impact

None.

Attachments

10-21-25 HTB Minutes _DRAFT

HARTLAND TOWNSHIP BOARD OF TRUSTEES REGULAR MEETING MINUTES
October 21, 2025 – 7:00 PM

DRAFT

1. Call to Order

The meeting was called to order by Supervisor Fountain at 7:00 p.m.

2. Pledge of Allegiance

3. Roll Call

PRESENT: Supervisor Fountain, Clerk Ciofu, Trustee Lubeski, Trustee McMullen, Trustee O'Connell, Trustee Petrucci

ABSENT: Treasurer Horning

Also present were Township Manager Mike Luce and Public Works Director Scott Hable

4. Approval of the Agenda

Move to approve the agenda for the October 21, 2025 Hartland Township Board meeting as presented.

Motion made by Trustee O'Connell, Seconded by Trustee Petrucci.

Voting Yea: Supervisor Fountain, Clerk Ciofu, Trustee Lubeski, Trustee McMullen, Trustee O'Connell, Trustee Petrucci

Voting Nay: None

Absent: Treasurer Horning

5. Call to the Public

No one came forward.

6. Approval of the Consent Agenda

Move to approve the consent agenda for the October 21, 2025 Hartland Township Board meeting as presented.

Motion made by Clerk Ciofu, Seconded by Trustee Petrucci.

Voting Yea: Supervisor Fountain, Clerk Ciofu, Trustee Lubeski, Trustee McMullen, Trustee O'Connell, Trustee Petrucci

Voting Nay: None

Absent: Treasurer Horning

- a. Approve Payment of Bills
- b. Approve Post Audit of Disbursements Between Board Meetings
- c. 10-07-25 Hartland Township Board Regular Meeting Minutes
- d. Water plant storage building heat and insulation amendment

7. Pending & New Business

- a. M-59 North Side Water Main Loop - Professional Services Proposal

Manager Luce gave a brief overview of the Engineering proposal for the connection of our water main on the north side of M-59 from Hungry Howie's east to Lockwood of Hartland. He stated in

HARTLAND TOWNSHIP BOARD OF TRUSTEES REGULAR MEETING MINUTES

October 21, 2025 – 7:00 PM

our water reliability study looping our water system was a necessity. He stated this project is the next phase of our water system improvements in the Township. Manager Luce stated looping the system will serve us well for developments on the east side of the Township. The reason for moving forward with the engineering at this time is that our engineers, Spalding DeDecker (SDA) believes that they can do all of the necessary testing this fall and to potentially have this project bid out in the spring of 2026. Trustee Lubeski inquired as to the looping aspect and whether there would be significant ground disturbance in the area. Manager Luce presented a map of the proposed water main addition indicating the looping of the south M-59 water main with the new north side water main. Public Works Director Hable stated this will primarily be bored underground so there would not be a lot of surface disturbance. He stated there will be some open cuts to add hydrants, but it is primarily a bored transmission line. He also stated the looping would increase circulation flows and provided better fire flows to that end of the Township. Trustee Petrucci stated that the north side of M-59 in this area is mostly wetlands and there would be limited developments there that would be required to put in the water main, which is why the Township is doing this. Trustee McMullen inquired as to the other developments to the east and Manager Luce stated these developments would be required to extend the water main through their property lines. Trustee Lubeski inquired as to whether they will need to go under M-59 and Manager Luce stated that they would not at this time but as property develops further east towards Pleasant Valley the developer would be required to extend the water main to their property which would include going under M-59 at that time.

Move to approve Spalding DeDecker to proceed with the design and bid engineering for the North Side M-59 water main extension at a cost not to exceed \$89,200.

Motion made by Trustee O'Connell, Seconded by Trustee McMullen.

Voting Yea: Supervisor Fountain, Clerk Ciofu, Trustee Lubeski, Trustee McMullen,
Trustee O'Connell, Trustee Petrucci
Voting Nay: None
Absent: Treasurer Horning

b. 2026-2028 Hartland Township Police Protection Contract

Manager Luce stated we currently have a contract for police protection in Hartland Township with the Livingston County Sheriff's Department (LCSD) for coverage 12 hours per day, 365 days a year with specific hours. He stated our current contract expires on December 31, 2025 and that this is a three-year renewal of this contract. He presented the total contract price and the contributions to this contract committed to by Hartland Consolidated Schools (HCS) and Charyl Stockwell Academy (CSA) for the three years of the contract. He stated this contract will expire on December 31, 2028. Manager Luce stated we are the contract holder with LCSD and the full amount of the contract has been budgeted for by the Township, with HCS and CSA providing reimbursements to the Township for these services. Manager Luce stated we have had nothing but positive responses to this contract from business owners and residents. He stated we have two dedicated Deputies assigned to Hartland Township. Trustee Petrucci had concerns with the contract expiring 30 days after the Board of Trustee Elections as to potentially having new Board members with limited time to evaluate a renewal. Trustee Lubeski stated he liked the fact that vehicles had the Hartland Eagle logo on their back windows. Manager Luce stated these may be the school resource officer's vehicles, but he would look at adding this to the dedicated Deputies vehicles.

Move to approve the three-year contract for dedicated police protection with the Livingston County Sheriff's Office as presented.

Motion made by Clerk Ciofu, Seconded by Trustee Petrucci.

Voting Yea: Supervisor Fountain, Clerk Ciofu, Trustee Lubeski, Trustee McMullen,
Trustee O'Connell, Trustee Petrucci

HARTLAND TOWNSHIP BOARD OF TRUSTEES REGULAR MEETING MINUTES

October 21, 2025 – 7:00 PM

Voting Nay: None
Absent: Treasurer Horning

8. Board Reports

Trustee O'Connell - No report.
Trustee Lubeski - No report.
Trustee McMullen - No report.
Trustee Petrucci - No report.
Clerk Ciofu - No report.
Supervisor Fountain - No report

[BRIEF RECESS]

9. Information / Discussion

a. Manager's Report

Manager Luce stated he and Public Works Director Hable have been working with prospective car wash developers in trying to work out a way to make the number of REUs and associated costs work for their developments. Manager Luce stated the meeting with Rep. Jason Woolford and MDOT is scheduled for tomorrow, October 22 at 11:00 am in Lansing. Manager Luce stated he, and Supervisor Fountain, Planning Commission Chair Larry Fox will be attending, and hopefully Oceola Supervisor Sean Dunleavy, to discuss MDOT delays with our developments and what we can do to fix the traffic issues on M-59. He also reminded the Board that the State of the Community is tomorrow at 5:00 p.m. at the Hartland Music Hall. Manager Luce stated that we should be getting Chick-Fil-A site plans shortly and they were trying to get on the November 6th PC meeting, but it will be difficult to review the site plan and provide public notice to get them on that meeting. Manager Luce stated we have the final draft of our GIS platform and staff will have access to the system this week to review before we roll this out to the public. He stated the Crouse Rd. bridge has reopened for traffic, but he does not have a time frame for final completion of the bridge repairs. Manager Luce stated they have had extensive studies with Stantec and the Livingston County Regional Sewer System (LCRSS) in looking at rates for 2026 and beyond. He stated they are talking about a 2.75% increase in rates for the next 4-5 years. He stated his issue with the study is that we are projecting to add 584 new REUs to the system for the next five years, which adds users and dollars to the system. Tyrone Township is projecting 8 for each of the next two years and 5 for each subsequent year. He stated that the majority of the users and funding is coming from Hartland Township and he does not know a way to right size this. He also stated that there was a seat available on the Livingston County Board of Public Works, and he did apply, and he indicated there is a good possibility he would be appointed to this position at the next County Board of Commissioners' meeting. Manager Luce stated we will be having a work session at the November 18th Board meeting with SDA, our engineering firm, and Steven Burke from MFCI, who is working on the water rate study, to discuss the future of the water system in the next five years. We are working on water quality, fire flows, and water storage as the system grows, and the necessary improvements that would be needed, such as ground storage tanks or a new water tower, connection of the north water main, and another pressure reducing valve installation. He stated we should have the water rate study done by the work session and we will also be discussing the bond process and the dollar amount of a bond. Manager Luce gave an update on the Veterans Memorial stating the two dedication walls have been installed and landscaping is complete. He stated donor bricks will be installed in the spring and we need to finalized the dedication plaques. He stated the right side wall will be the War Animal plaque and the left side will be the dedication plaque. Trustee Petrucci

HARTLAND TOWNSHIP BOARD OF TRUSTEES REGULAR MEETING MINUTES

October 21, 2025 – 7:00 PM

updated the Board on the plaques, explaining the downsizing from four plaques to two, and he proposed additional names to the dedication plaque for discussion. Clerk Ciofu also proposed a designer designation for the plaque for discussion. Trustee Petrucci will be working on the May 2, 2026 dedication event.

10. Adjournment

Move to adjourn the meeting at 7:48 p.m.

Motion made by Trustee McMullen, Seconded by Trustee O'Connell.

Voting Yea: Supervisor Fountain, Clerk Ciofu, Trustee Lubeski, Trustee McMullen, Trustee O'Connell, Trustee Petrucci

Voting Nay: None

Absent: Treasurer Horning

Submitted By

Larry N. Ciofu, Clerk

Hartland Township Board of Trustees Meeting Agenda Memorandum

Submitted By: Susan Dryden-Hogan, Finance Director
Subject: Budget Amendment: GIS/New Zoning Maps
Date: October 29, 2025

Recommended Action

Motion to approve the budget amendment for new zoning maps as presented.

Discussion

The original budget had \$3,500 set aside for new zoning maps to be produced after Spaulding DeDecker finished the GIS project. The actual cost is \$10,000. The attached budget amendment from General Fund Contingency is necessary to cover the \$6,500 additional cost.

Financial Impact

Is a Budget Amendment Required? ☒ Yes ☐ No
101-400-801.000 – Planning Contract Services +\$6,500
101-172-890.000 – Administration Contingency (\$6,500)

Attachments

Budget Amendment
Spaulding DeDecker Invoice #105311

JOURNAL ENTRY

JE: 90599

Post Date: 11/04/2025

Entered By: SUSAN

Entry Date: 10/29/2025

Journal: BA

Description: NEW ZONING MAPS/GIS PROJECT

SEE ATTACHED.

GL #	Description	Increase/(Decrease)
101-400-801.000	CONTRACTED SERVICES	6,500.00
101-172-890.000	CONTINGENCIES	(6,500.00)
	Revenue Change:	0.00
	Expenditure Change:	0.00
	Budgeted Change To Fund Balance:	0.00

APPROVED BY:

Susan Dryden

90599

INVOICE

SPALDING DEDECKER

Excellence since 1954

A/p 53410

October 15, 2025

Project No: HL25003.0C

Invoice No: 00105311

Township of Hartland
Attn: Michael Luce
2655 Clark Road
Hartland, MI 48353

Project HL25003.0C Hartland Maps and GIS
Email invoices to: mluce@hartlandtwp.com; scase@hartlandtwp.com; thubbard@hartlandtwp.com
Professional Services from August 25, 2025 to September 28, 2025

Fee

Phase	Fees Allocation	Percent Complete	Fees Earned	Previous Fees Billed	Fees This Invoice
Future Land Use Map	3,000.00	100.00	3,000.00	0.00	3,000.00
Parcels and Zoning Map	7,000.00	100.00	7,000.00	0.00	7,000.00
Total Fee	10,000.00		10,000.00	0.00	10,000.00
			Total Fee	10,000.00	

Total this Invoice	\$10,000.00
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INITIAL

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Hartland Township Board of Trustees Meeting Agenda Memorandum

Submitted By: Michael Luce, Township Manager

Subject: Update on M59 and MDOT Meeting

Date: October 30, 2025

Recommended Action

No action required.

Discussion

Supervisor Fountain will lead a discussion updating the board on the meeting with Representative Woolford and MDOT.

Financial Impact

Is a Budget Amendment Required? ☐ Yes ☒ No

Hartland Township Board of Trustees Meeting Agenda Memorandum

Submitted By: Michael Luce, Township Manager

Subject: Spring 2025 Michigan Public Policy Survey (MPPS)

Date: October 30, 2025

Recommended Action

No action needed, this item is for discussion purposes only.

Discussion

A new report from the University of Michigan's Center for Local, State, and Urban Policy (CLOSUP) which presents Michigan local officials' views on resident engagement with their governments, including assessments of the opportunities their local governments provide for engagement, residents' overall levels of engagement, and challenges to their outreach efforts.

These data come from the Spring 2025 Michigan Public Policy Survey (MPPS) which surveyed local government leaders like you from 1,328 Michigan jurisdictions (counties, cities, townships, and villages).

Statewide, satisfaction among local officials with residents' overall engagement with their local governments has plummeted, from 58% in 2012 to 38% in 2025. This year, fewer than half of city (43%) and township (40%) officials say they are somewhat or very satisfied with resident engagement, but this is higher than satisfaction among either county (36%) or village (23%) officials.

Hartland Township uses numerous avenues to keep our residents engaged although this study shows the lack of engagement is felt in all communities around Michigan.

Financial Impact

Is a Budget Amendment Required? ☐ Yes ☒ No

Attachments

MPPS-Spring-2025-Resident-Engagement



Michigan local leaders report alarming declines in resident engagement

By Natalie Fitzpatrick, Debra Horner, and Stephanie Leiser

This report presents Michigan local government leaders' views on resident engagement with their local governments, including assessments of the opportunities their local governments provide for engagement, residents' overall levels of engagement, and challenges to their engagement efforts. These findings are based on statewide surveys of local government leaders in the spring 2025 wave of the Michigan Public Policy Survey (MPPS) with comparisons to 2012 and 2016 survey waves.

The Michigan Public Policy Survey (MPPS) is an ongoing census survey of all 1,856 general purpose local governments in Michigan conducted since 2009 by the Center for Local, State, and Urban Policy (CLOSUP). Respondents for the Spring 2025 wave of the MPPS include county administrators, board chairs, and clerks; city mayors, managers, and clerks; village presidents, managers, and clerks; and township supervisors, managers, and clerks from 1,328 local jurisdictions across the state

Key Findings

- Local officials' satisfaction with their residents' overall engagement with their local governments has plummeted, from 58% in 2012 to 38% in 2025.
 - » Fewer than half of city (43%) and township (40%) officials say they are somewhat or very satisfied with resident engagement, but this is higher than either county (36%) or village (23%) officials.
- Even though local governments have increased their outreach and engagement activities, just 46% of local governments statewide say their residents are somewhat or very engaged, a drop from 65% who said the same in 2012.
 - » Even in jurisdictions that report they offer “a great deal” of engagement opportunities, the percentage saying their residents are either somewhat or very engaged has slipped from 75% in 2012 to 54% in 2025.
 - » Local leaders from rural communities struggle the most with low resident engagement, with just 41% saying their residents are at least somewhat engaged, compared with communities that are mostly rural (52%), mostly urban (53%), or urban (64%). In rural communities, 13% say their residents are not engaged at all.
- Two-thirds (65%) of jurisdictions statewide say they are having problems with their engagement efforts attracting the same people over and over, and a majority of cities (52%) say they have problems with a small vocal minority of residents negatively affecting overall engagement.
- Meanwhile, 43% of cities and 45% of counties say state or national partisan politics is a problem for resident engagement.
- Local leaders point to social media and other online tools as ways they have successfully increased resident engagement, along with more traditional methods such as community meetings and events, and more innovative practices such as resident academies.

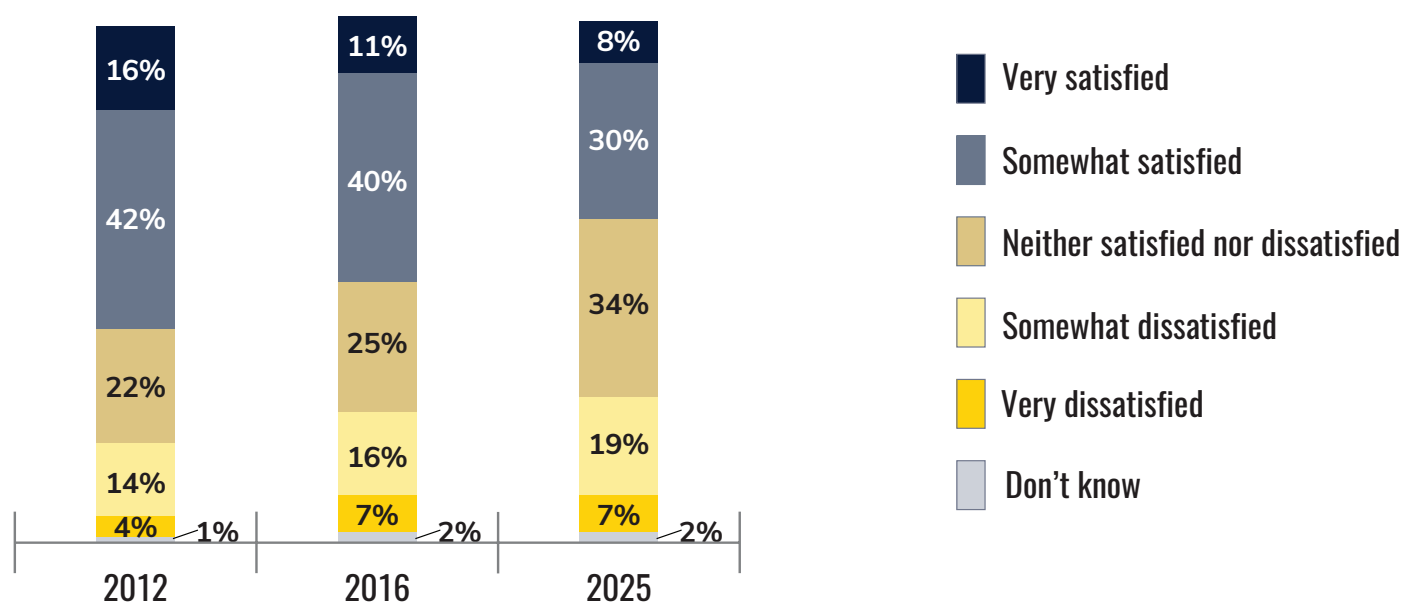
Overall satisfaction with resident engagement in decline

The MPPS has periodically asked local government leaders about their residents' engagement with their jurisdiction's policymaking and implementation processes. Examples of resident engagement include contacting officials, attending meetings, participating on boards/commissions, and more.

Overall, satisfaction with resident engagement has dropped significantly since it was first measured thirteen years ago (see *Figure 1a*). In 2012, 58% of local leaders were satisfied with resident engagement.¹ By 2016, that percentage had declined to 51%, but still a majority.² Today, just 38% of local leaders are somewhat (30%) or very (8%) satisfied with their residents' local political engagement. Meanwhile, more than a quarter (26%) in 2025 express dissatisfaction with resident engagement, continuing to rise from 18% in 2012 and 23% in 2016.

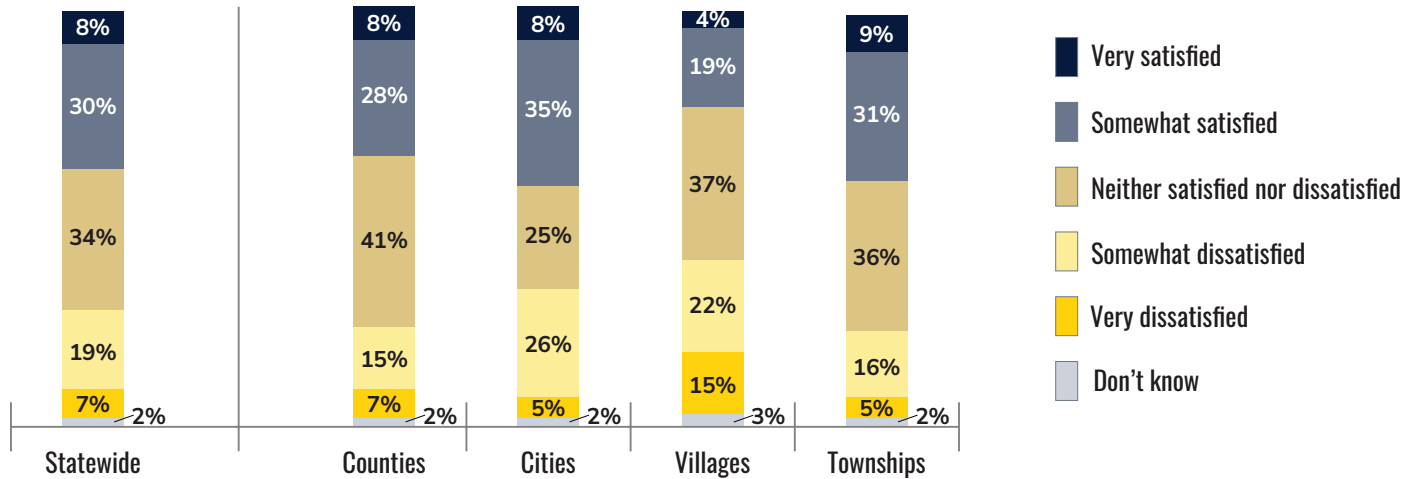
Figure 1a

Local leaders' overall satisfaction with residents' engagement in their jurisdiction's policymaking or operations, 2012-2025



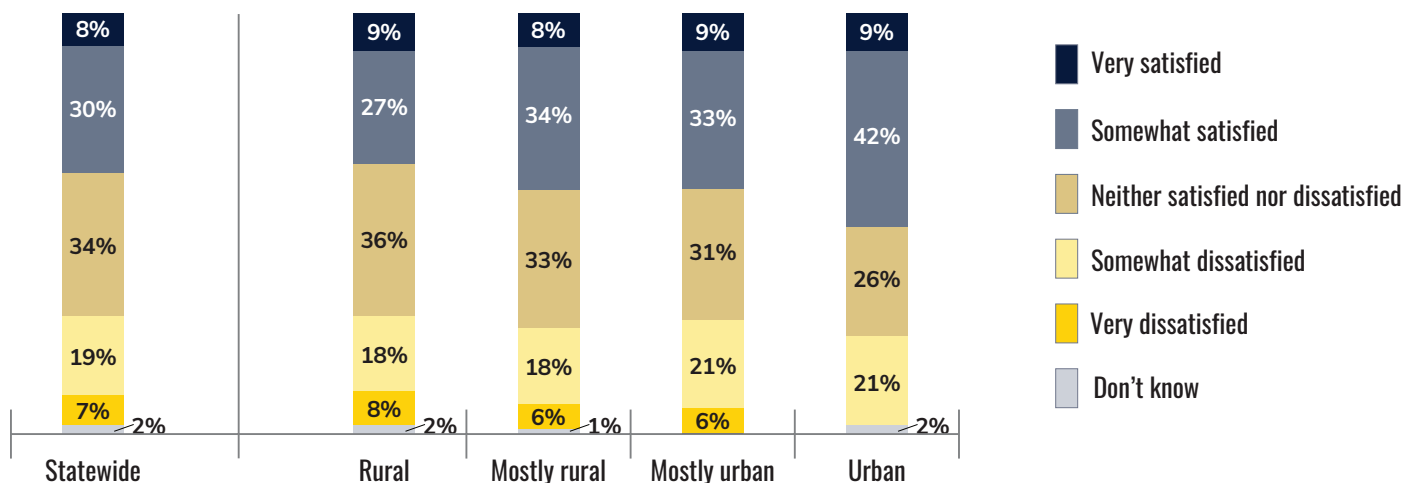
Breaking down the results by jurisdiction type, in 2025, city (43%) and township (40%) officials are the most likely to report overall satisfaction with resident engagement (see *Figure 1b*). Meanwhile, village officials are the least likely, with less than a quarter (23%) expressing satisfaction and significantly more (37%) saying they are dissatisfied.

Figure 1b
Local leaders' overall satisfaction with residents' engagement in their jurisdiction's policymaking or operations, 2025, by jurisdiction type



Levels of satisfaction with resident engagement also vary between urban and rural communities. Officials from self-described rural communities report the lowest levels of satisfaction, with just over a third (36%) saying they are somewhat (27%) or very (9%) satisfied with resident engagement (see *Figure 1c*). By contrast, 51% of leaders from urban communities are satisfied with their residents' engagement.

Figure 1c
Local leaders' overall satisfaction with residents' engagement in their jurisdiction's policymaking or operations, 2025, by rural-urban self-identification



Communities report expanded opportunities for resident engagement, especially online

The MPPS asked local officials how they try to engage their residents, whether by one-way communication, such as email newsletters and streaming government meetings online, or by a range of more participatory practices including focus groups, strategic “visioning” sessions, or giving residents formal seats on boards or committees.

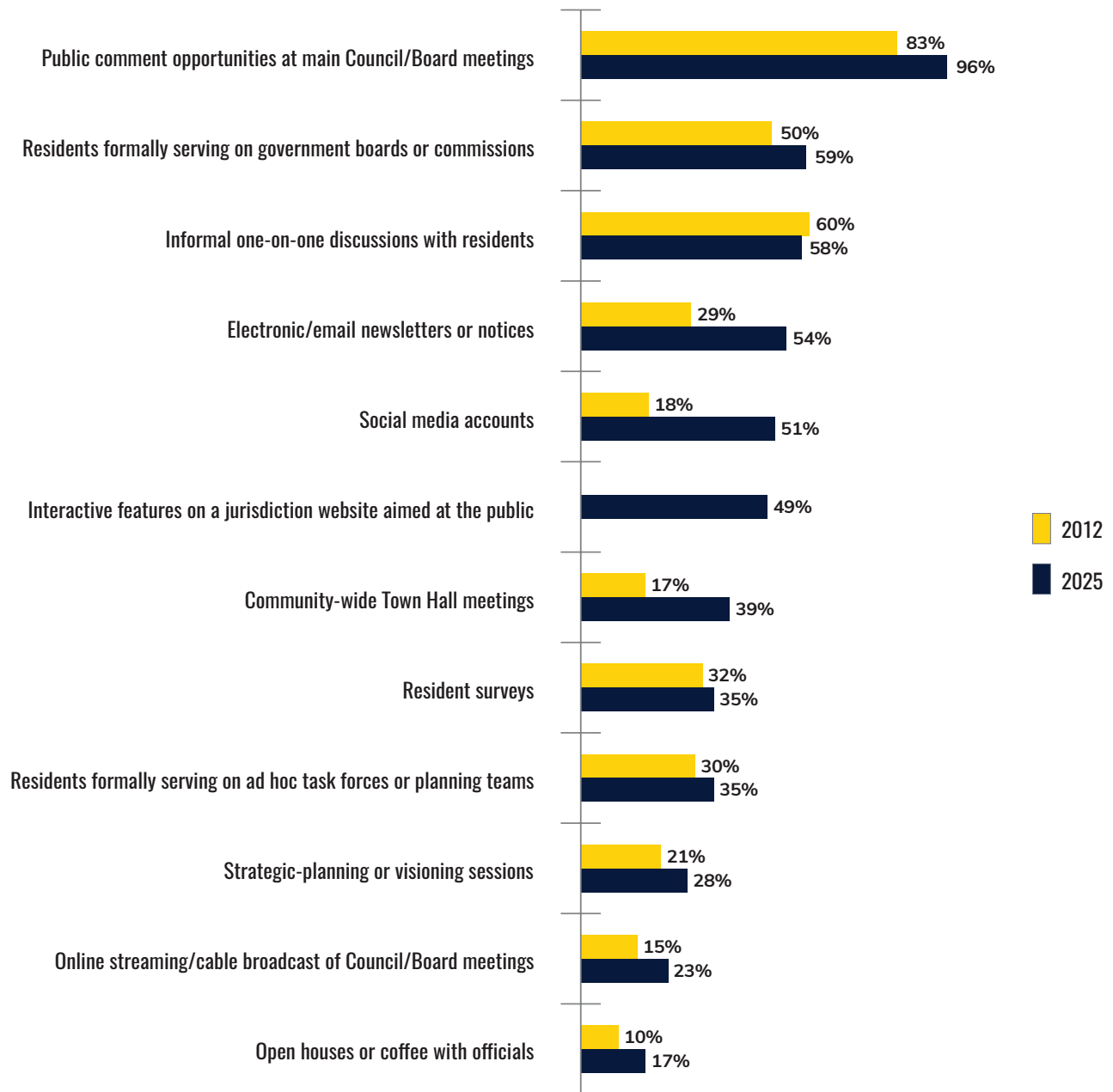
Since 2012, local governments across the state have reported widespread use of a variety of outreach and engagement activities available to residents. Overall, among the 11 engagement strategies asked about in both 2012 and 2025, local leaders selected an average of 5.0 strategies in 2025, up from 3.8 in 2012.

As shown in *Figure 2*, almost all (96%) use public comment opportunities at main council/board meetings (up from 83% in 2012), and more than half invite resident participation on formal government boards or commissions (59%). The least common engagement strategies include online streaming of local meetings (23%) and open houses or coffee with officials (17%).

Compared to 2012, local leaders are significantly more likely to report use of online methods including e-newsletters or notices, up from 29% in 2012 to 54% in 2025, and social media, up from 18% to 51%. Additionally, 49% report using interactive features on their website to engage with residents, such as local government performance dashboards or budget information.

Interestingly, local officials report declining use of only one engagement strategy mentioned in the survey. While still a common strategy, the use of informal one-on-one discussions decreased slightly, from 60% in 2012 to 58% in 2025.

Figure 2
Percent of Michigan jurisdictions reporting use of various approaches for engaging residents, 2012 vs. 2025



Note: The questionnaire item on interactive features on jurisdiction website was not asked in 2012.

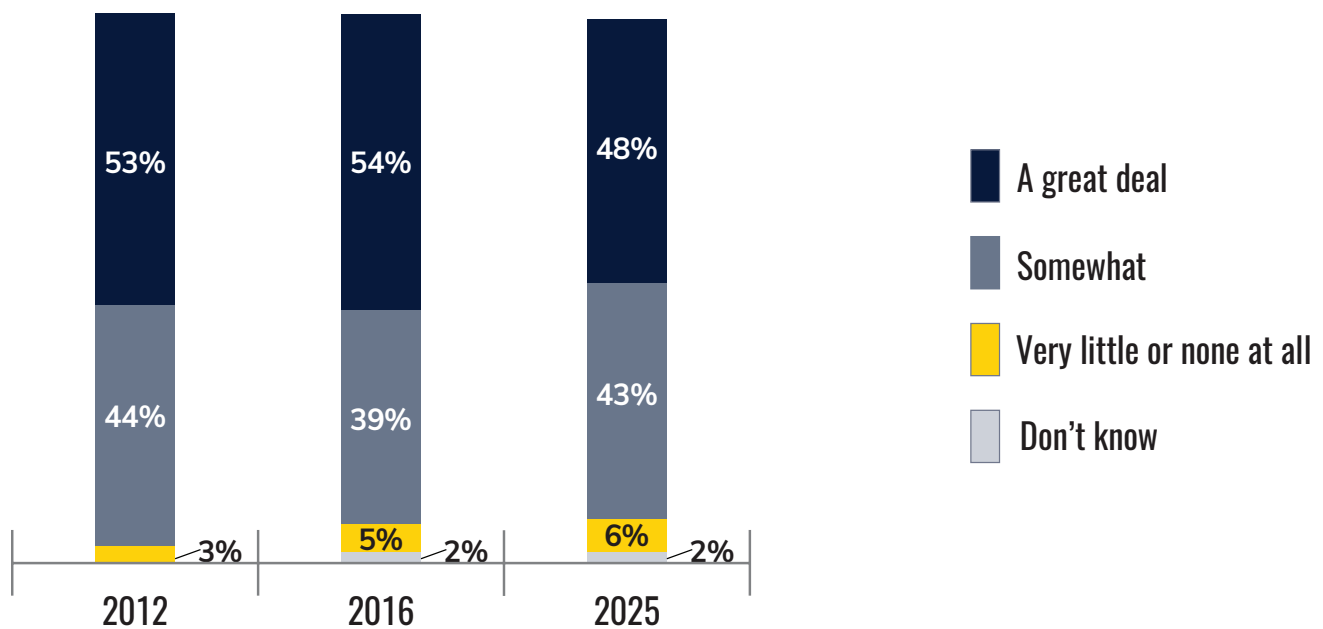
See *Appendix A* for breakdown of various approaches to engaging residents by jurisdiction type and by rural-urban self-identification. Generally, cities and counties, as well as mostly urban and urban jurisdictions are significantly more likely to report using each of the engagement methods.

Despite expanding opportunities, Michigan local leaders less likely to believe their jurisdictions offer “a great deal” of engagement

Even though higher percentages of local governments report using a variety of outreach and engagement activities, local leaders don’t consider the scope of these efforts to be as wide as it once was. The percentage of local officials who say they offer “a great deal” of opportunities for resident engagement declined from 54% in 2016 to less than a majority (48%) in 2025 (see *Figure 3a*).

Figure 3a

Local leaders’ assessments of the extent of resident engagement opportunities offered by their jurisdictions, 2012-2025



Note: For 2016 and 2025, this figure combines responses to two points on the scale, “very little” and “none at all”. In 2012, the final point on the scale read “little, if any.”

Cities, villages, and urban communities most likely to say they have many opportunities for resident engagement

In 2025, around half of cities (55%), villages (51%) and townships (48%) say they offer “a great deal” of engagement opportunities, compared with just 30% of counties (see *Figure 3b*). In fact, 12% of county officials report their county government offers very little or no opportunities for resident engagement.

Meanwhile, looking at the responses by urban-rural self-identification, officials in urban jurisdictions (56%) are the most likely to believe their governments offer “a great deal” of engagement opportunities (see *Figure 3c*).

Figure 3b

Local leaders' assessments of the extent of resident engagement opportunities offered by their jurisdictions, 2025, by jurisdiction type

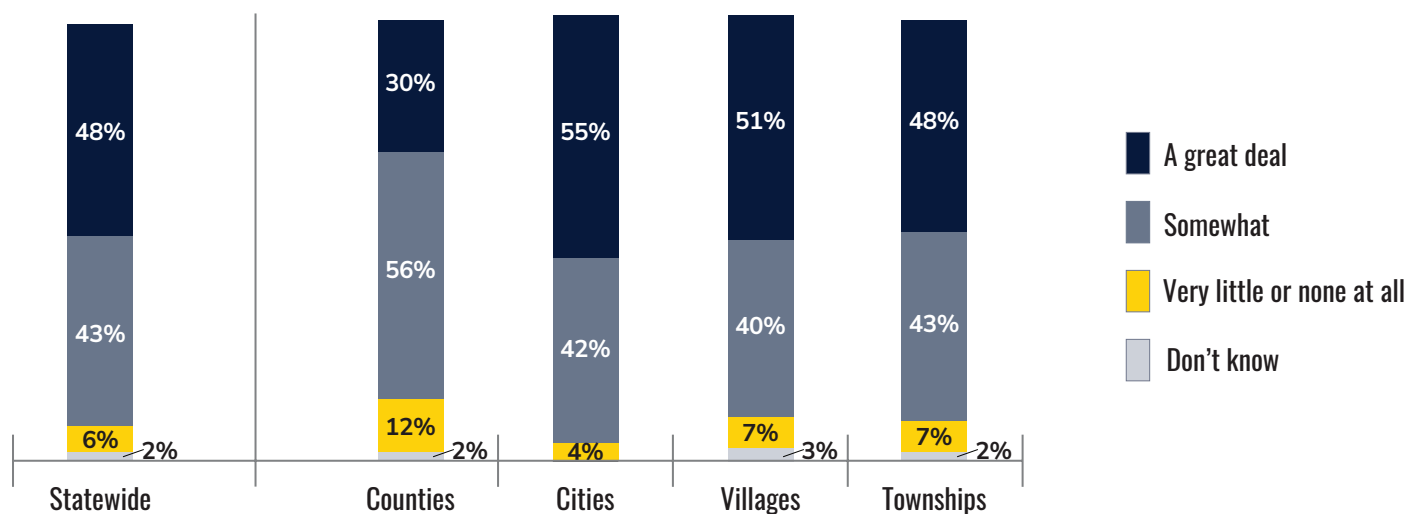
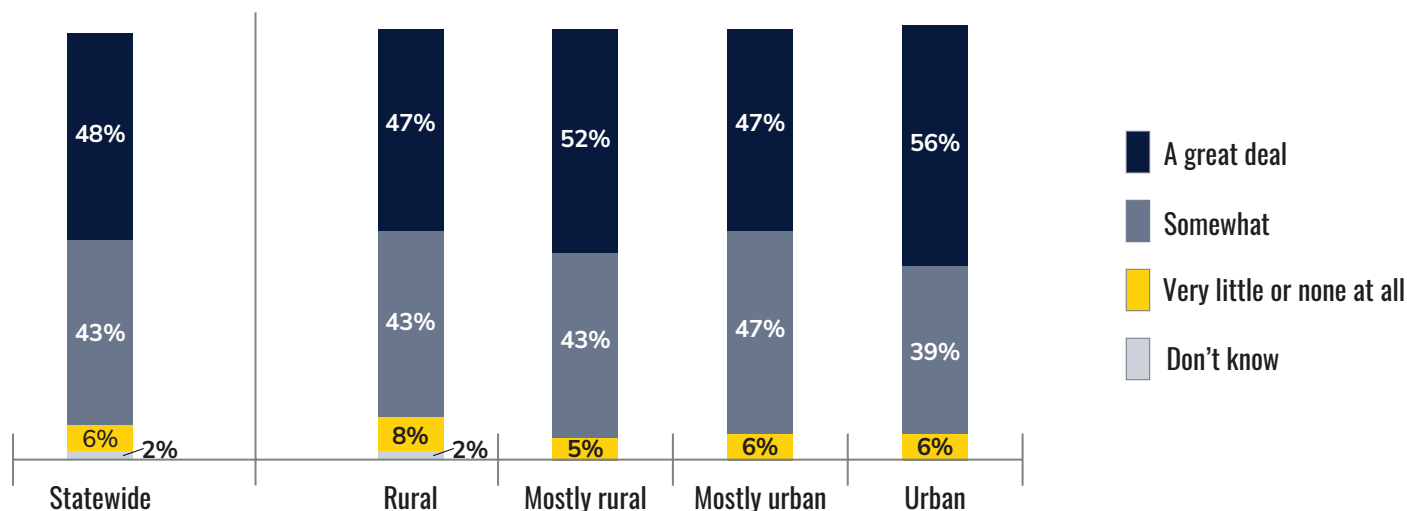


Figure 3c

Local leaders' assessments of the extent of resident engagement opportunities offered by their jurisdictions, 2025, by rural-urban self-identification



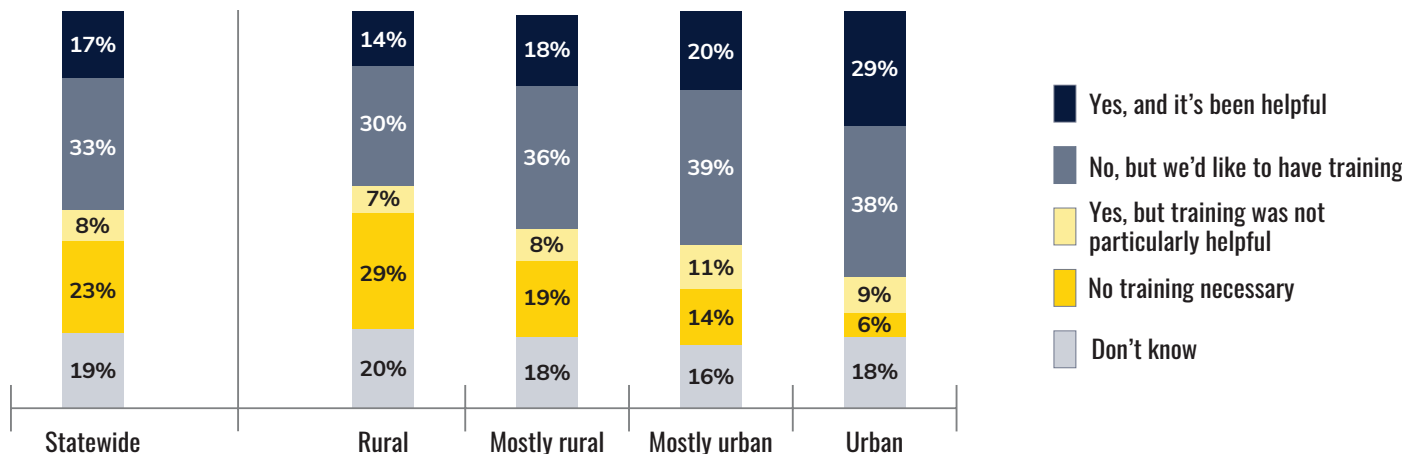
Around one quarter of jurisdictions have received formal training in engagement

As shown in *Figure 4*, 25% of jurisdictions statewide report that jurisdiction staff or elected officials have formal training in promoting or managing resident engagement and outreach. Of the jurisdictions who have opted for formal training, about two-thirds found it helpful while one-third did not find it particularly helpful.

Another 33% have not had any formal training, but would like to, while just under a quarter (23%) don't believe any training on engagement is necessary for their staff or elected officials. Meanwhile, nearly one in five (19%) are unsure if members of their government have received any formal training on engagement.

Officials from rural jurisdictions are the least enthusiastic about formal engagement training, with almost a third saying that it is not necessary, while over three quarters of officials from urban areas say their governments have either already had or would like training on resident engagement.

Figure 4
Percent of jurisdictions getting formal training in promoting or managing resident engagement, 2025, by rural-urban self-identification



Few rural jurisdictions have leaders specifically responsible for engagement efforts, but more urban communities do

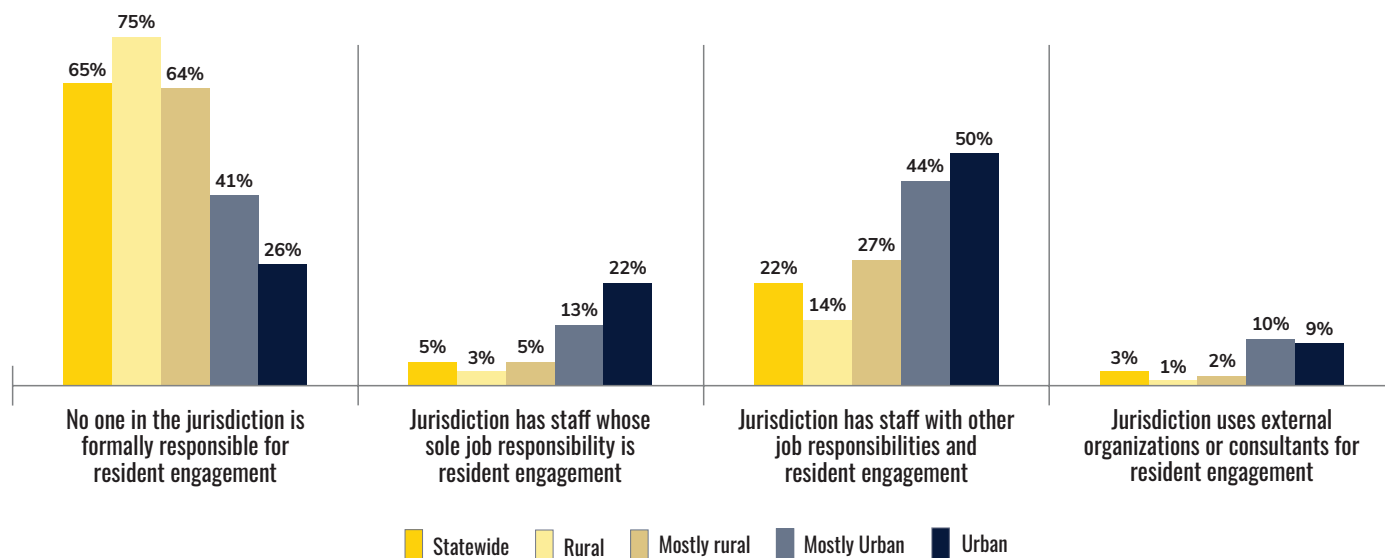
Rural efforts at resident engagement may be impeded by not having particular individuals who are assigned responsibility for promoting or managing resident engagement. While 75% of rural and 64% of mostly rural communities have no officials or staff devoted to resident engagement, just 41% of mostly urban and 26% of urban jurisdictions say the same (see *Figure 5*). In fact, 22% of urban jurisdictions have staff whose sole job responsibility is resident engagement, compared with just 3–5% of rural and mostly rural communities.

In addition, 3% of local governments statewide say they use external organizations or consultants for resident engagement, including 10% of mostly urban and 9% of urban jurisdictions.

And among the 39% of jurisdictions that indicate they have either some staff or external consultants working on engagement, 62% agree that the resources devoted to resident engagement have been a worthwhile investment, while just 5% disagree (results not shown).

Figure 5

Percent of jurisdictions with someone specifically responsible for promoting or managing resident engagement, 2025, by rural-urban self-identification



Dramatic declines in residents taking advantage of opportunities for engagement

Even though Michigan governments have expanded outreach efforts – from email newsletters and social media contacts to town hall meetings and visioning sessions – fewer than half (46%) of local governments statewide say their residents are somewhat (39%) or very (7%) engaged (see *Figure 6a*). This is down dramatically from the 65% who reported positive resident engagement in 2012.

Even among jurisdictions that say they offer “a great deal” of opportunities, resident engagement has reportedly dropped significantly since 2012. Back then, 75% of these jurisdictions reported their residents were somewhat (57%) or very (18%) engaged. This year, just over half (54%) of jurisdictions where leaders believe they offer a great deal of engagement opportunities report that their residents are somewhat (43%) or very (11%) engaged (see *Figure 6b*).

Despite declining engagement across the board, local officials still say residents are more engaged in jurisdictions that offer more opportunities.

Figure 6a

Local leaders' assessments of the level of resident engagement in their jurisdictions, 2012-2025

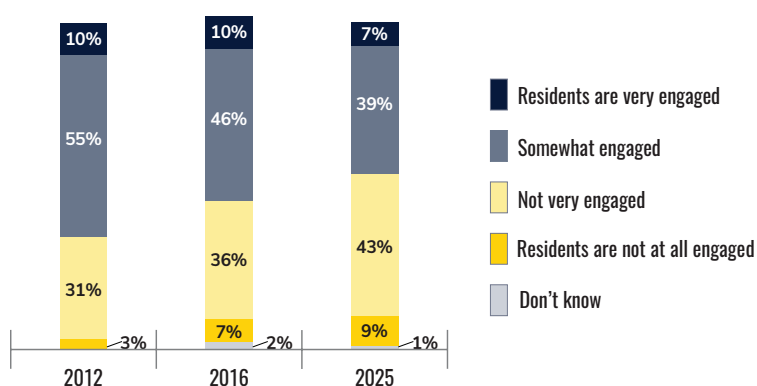
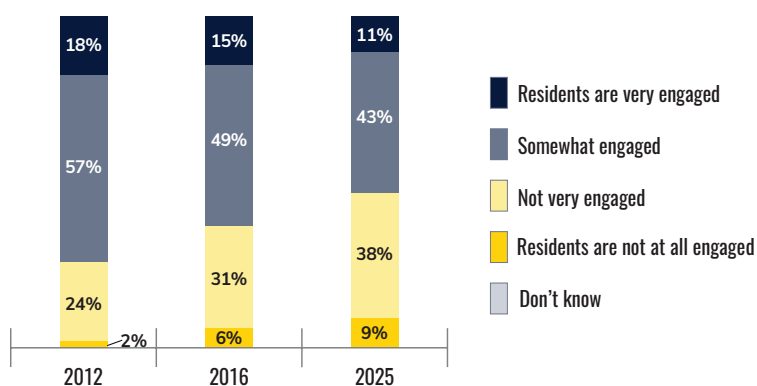


Figure 6b

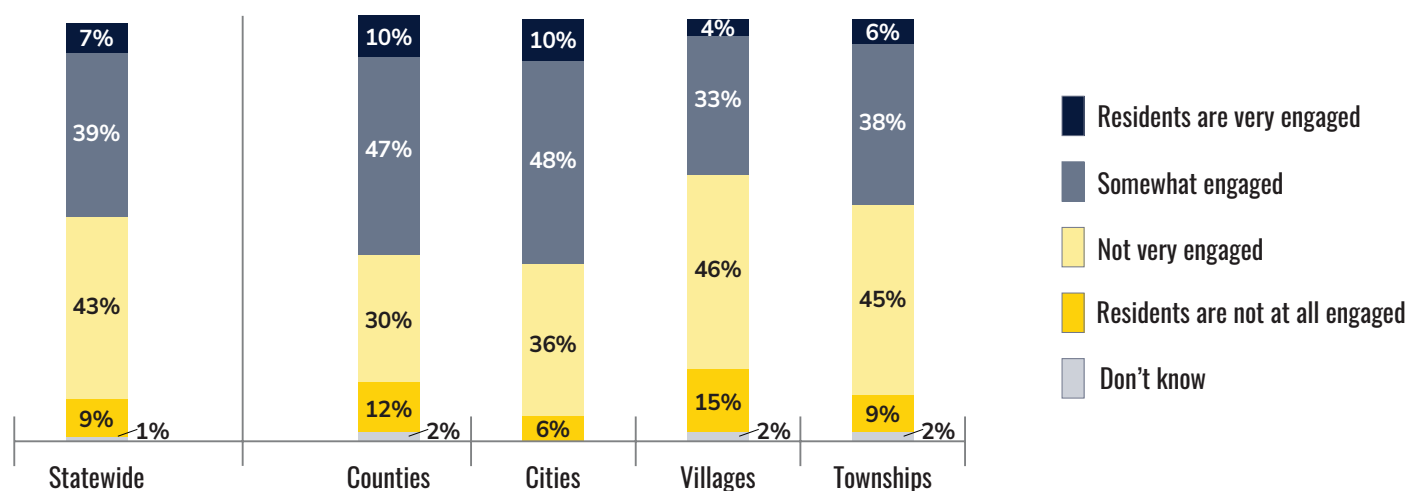
Local leaders' assessments of the level of resident engagement in jurisdictions with “a great deal” of opportunities, 2012-2025



Compared to townships and villages, city (58%) and county (57%) officials are more likely to believe their residents are at least somewhat engaged—even though county officials were the least likely to say their governments offered a great deal of engagement opportunities (see *Figure 6c*). Just 37% of village officials report that their residents are at least somewhat engaged, and 15% say they are not engaged at all.

Figure 6c

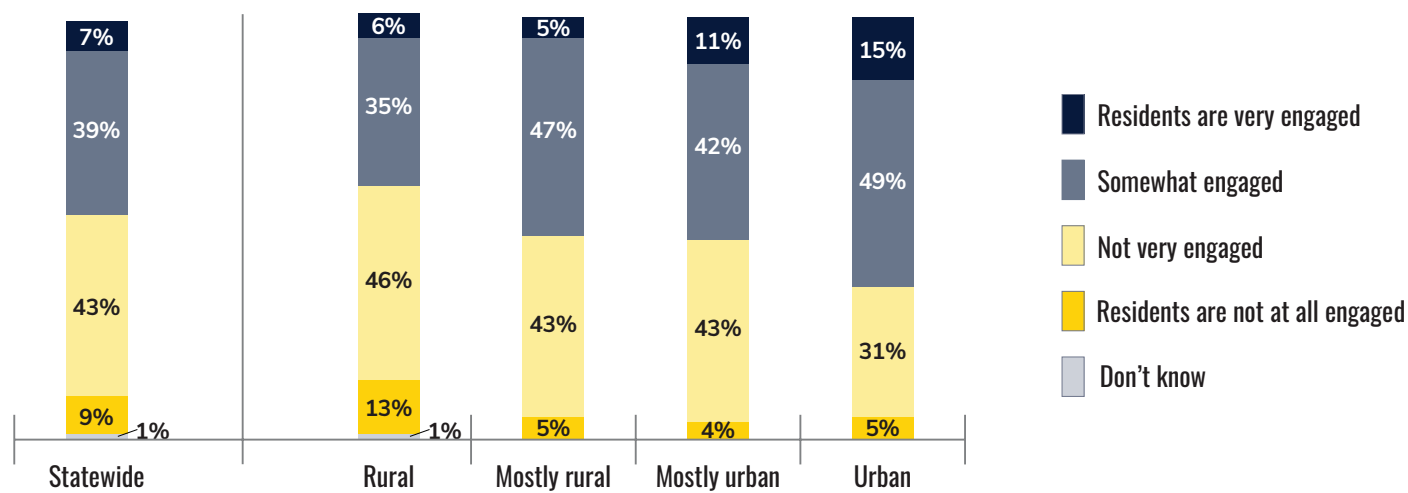
Local leaders' assessments of the level of resident engagement in their jurisdictions, 2025, by jurisdiction type



Compared to their counterparts in more urban communities, rural communities struggle the most with low resident engagement, with just 41% saying their residents are at least somewhat engaged, and 13% saying their residents are not engaged at all (see *Figure 6d*). At the other end of the spectrum, 53% of urban communities report that residents are somewhat or very engaged and only 5% report that residents are not engaged at all.

Figure 6d

Local leaders' assessments of the level of resident engagement in their jurisdictions, 2025, by rural-urban self-identification



Local officials who expressed dissatisfaction with resident engagement were asked to share what they wish was different. Many respondents wish for a larger variety of people to attend meetings, for residents to engage on issues earlier in the policy-making process, and for engagement on routine issues rather than only weighing in on controversial issues. Local leaders also express frustrations with misinformation on social media and a desire for more separation of local vs. national politics in residents' minds. Others wanted more resources to expand their engagement efforts (e.g., training), or to make engagement more convenient for residents.

Voices Across Michigan

Quotes from local leaders about what they wish was going better with their jurisdiction's engagement efforts:

- "I wish more Village residents and business owners would take an active interest in the goings on in with the Village. It would be so much better if they would engage during processes rather than after, or when there is a complaint."
- "I think it would be extremely helpful if residents did not heavily promote federal level political stances in local operations. The high-level talking points have skewed the ability to operate a nonpartisan local government that addresses the needs of its community and the limitations that are present."
- "I wish more people would show up other than the few negative nasty residents. Their voices are a lot louder when they are the only ones."
- "I wish people would be more involved with the issues that come up. We are currently working on getting social media platforms set up so it will be easier to do so. Also more events at our local park."
- "I wish residents would be more informed about policy procedures so they can understand why things operate the way they do. Understand mandates and how they affect the budgeting process."
- "I wish there were more trainings for staff regarding best practices and ways to formally engage while adhering to the law in terms of the OMA and transparency. There's a lack of proven trainings/consultants in West Michigan that are affordable."
- "Our Township Hall is located outside of our population center making it very difficult for our constituents to participate. I would like to relocate the Township Hall to a more centralized location in the Township."
- "...Often, resident concerns are looked at as "complaints" rather than as curiosity from the residents."
- "We have a small group that is very active. However, there is a general mistrust of local government, if not all government. They have their own agenda and promote their agenda with misinformation and bullying tactics. I have had elected officials decline to run for office because they didn't want to deal with the harassment that was based on misinformation."
- "We hold several different types of community engagement include virtual Community chats, town halls, workshops. These are either attended by 1-2 people or no one other than staff. We recently did hold a "trash talk" workshop that generated interested from 16 residents many of which have not attended events in the past so hopefully we have hit upon the secret recipe for community engagement."

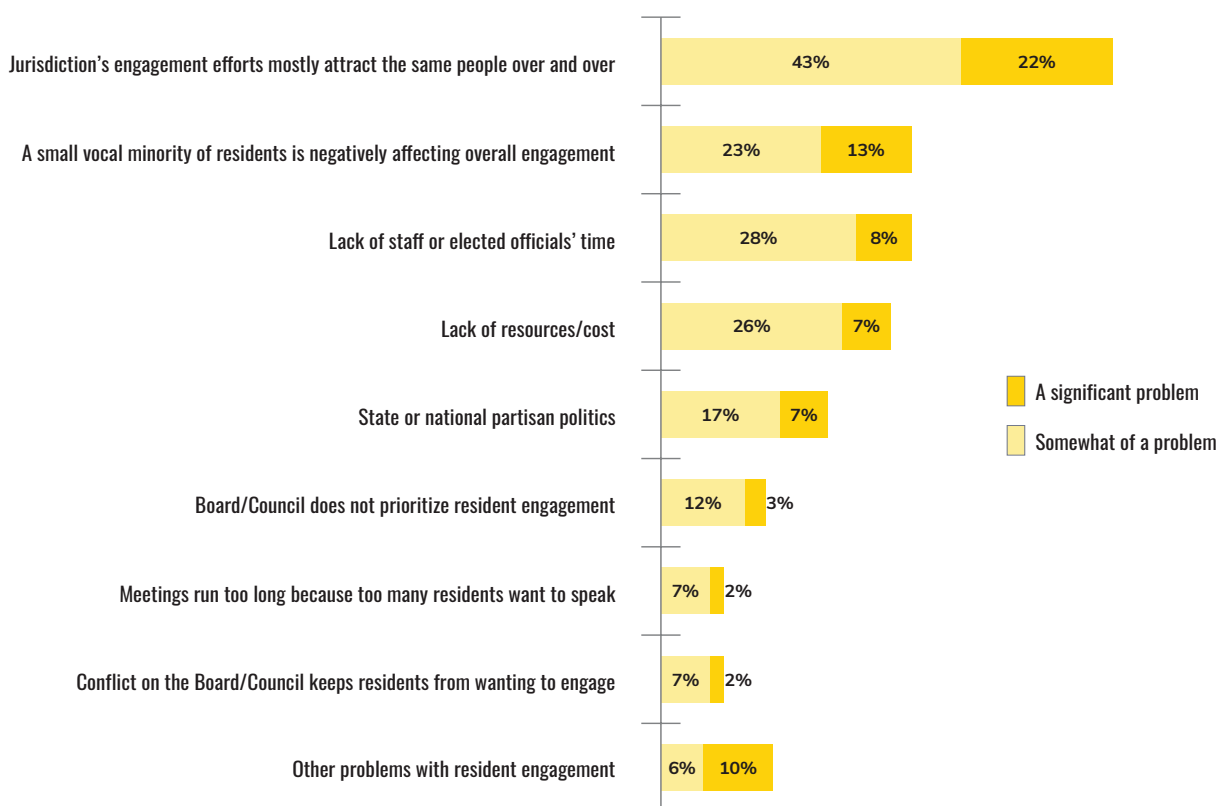
Most common problem cited is the lack of breadth in resident participation

Michigan local officials report experiencing a variety of problems with resident engagement efforts. By far the most common problem is that the jurisdiction's engagement efforts mostly attract the same people over and over, with 65% saying this is somewhat of a problem (43%) or a significant (22%) problem (see *Figure 7*). This problem appears to be most common in more urban areas and cities, with 80% of cities reporting that engagement efforts mostly attract the same people over and over, compared to 73% of villages, 70% of counties and 58% of townships that report the same problem.

A possibly related problem reported by 36% of communities is that a small vocal minority of residents is negatively affecting overall engagement. Again, reports of this problem are more prevalent in cities (52%), compared to townships (29%). Other common problems include that staff or elected officials do not have enough time (36%), and that communities lack resources or struggle with costs (33%).

Statewide, one in four jurisdictions also say that state or national partisan politics is problem with resident engagement, but these percentages jump to 43% for cities and 45% for counties. In addition, 23% of urban jurisdictions say conflict on the Board/Council keeps residents from wanting to engage.

Figure 7
Percent of jurisdictions reporting various problems with resident engagement, 2025



See *Appendix B* for full breakdown of various problems with engaging residents by jurisdiction type and by rural-urban self-identification.

No shortage of innovative ideas for resident engagement

Despite these challenges, 38% of local officials are at least somewhat satisfied with their residents' engagement. In an open-end survey question, the MPPS asked these leaders for examples of approaches their jurisdictions have taken to engage residents which they feel are particularly effective or innovative. Effective approaches discussed by local officials include:

Frequent communication in many modes: reaching out through weekly press releases, weekly e-newsletters, quarterly mailed newsletters, daily Facebook/social media postings, daily website updates, open office hours twice a month, or podcasting.

Encourage online participation in meetings: using zoom and allowing remote participants to comment; posting meeting materials online in advance.

Tried and true analog methods: recognizing the value of soliciting input in person or posting information on physical bulletin boards in local businesses, restaurants, or other public places.

Share results of resident surveys: conducting and sharing surveys helps community members feel included and understand other perspectives; when residents see general consensus for an idea, they may be more likely to step up and volunteer to help.

Plan ahead and use an iterative process: starting the engagement process well in advance and allowing for a few rounds of feedback so residents can see how their ideas are being discussed and incorporated along the way.

Engage residents on topics they are interested in: highlighting topics such as road repairs, zoning, or other resonant issues can spark resident interest in government operations.

Find partners: partnering with local nonprofit organizations to provide new opportunities for residents to engage with the government; other local governments can be partners as well.

Always be recruiting: keeping a list of people you meet who may be a good fit for a future role; providing opportunities for young people to intern and learn about how your government works.

Don't forget employees: employees can be a valuable source of input, so be sure to include them in surveys or engagement activities.

Try a citizen academy: a more intensive option is to recruit residents to a multi-session academy or weekend workshop where they can dig into the details of your government's operations; single-session educational events can also engage residents.



Conclusion

This latest Michigan Public Policy Survey wave shows the challenges that local governments face in engaging their residents in local policymaking. Despite local officials' efforts to diversify engagement opportunities, including greater use of technology, they report that levels of resident engagement have declined sharply since 2012. This year, just 38% of local officials report being satisfied with resident engagement, down from 58% in 2012, with especially acute challenges in rural communities and among villages.

The findings suggest that expanding the number and variety of engagement opportunities has not, on its own, translated into broader or deeper resident participation. Barriers remain, such as engagement efforts repeatedly attracting the same individuals, the outsized influence of small but vocal groups, resource and staffing constraints, and the increasing intrusion of state and national political polarization into local discussions. Rural governments, in particular, struggle with limited staff capacity and lower resident engagement.

Yet, there are signs of promise and pockets of effective practice. Some local leaders identify social media, online participation tools, resident surveys, and innovative initiatives like resident academies as helpful for reaching wider audiences and encouraging meaningful involvement. There is substantial interest in formal training on engagement, especially in urban areas, suggesting that resources to help build capacity and expertise might help address growing challenges.

Notes

1. Ivacko, T. & Horner, D. (May 2013). *Citizen engagement in the view of Michigan's local government leaders*. Ann Arbor, MI: Center for Local, State, and Urban Policy at the Gerald R. Ford School of Public Policy, University of Michigan. Retrieved from <https://closup.umich.edu/michigan-public-policy-survey/24/citizen-engagement-in-the-view-of-michigans-local-government-leaders>
2. Fitzpatrick, N., Ivacko, T. & Horner, D. (July 2017). *Michigan local leaders want their citizens to play a larger role in policymaking, but report declining engagement*. Ann Arbor, MI: Center for Local, State, and Urban Policy at the Gerald R. Ford School of Public Policy, University of Michigan. Retrieved from <https://closup.umich.edu/michigan-public-policy-survey/63/michigan-local-leaders-want-their-citizens-to-play-a-larger-role-in-policymaking-but-report-declining-engagement>

Survey Background and Methodology

The MPPS is an ongoing survey program, interviewing the leaders of Michigan's 1,856 units of general-purpose local government, conducted by the Center for Local, State, and Urban Policy (CLOSUP) at the University of Michigan in partnership with the Michigan Municipal League, Michigan Townships Association, and Michigan Association of Counties. Surveys are conducted each spring (and prior to 2018, were also conducted each fall). The program has covered a wide range of policy topics and includes longitudinal tracking data on “core” fiscal, budgetary and operational policy questions and is designed to build up a multi-year time series.

In the Spring 2025 iteration, surveys were sent by the Center for Local, State, and Urban Policy (CLOSUP) via email and hardcopy to top elected and appointed officials (including county administrators and board chairs; city mayors and managers; village presidents, clerks, and managers; and township supervisors, clerks, and managers) from all 83 counties, 280 cities, 253 villages, and 1,240 townships in the state of Michigan. More information is available at <https://closup.umich.edu/michigan-public-policy-survey/mpps-2025-spring>.

The Spring 2025 wave was conducted from April 7 – June 12, 2025. A total of 1,328 local jurisdictions returned valid surveys (72 counties, 208 cities, 162 villages, and 886 townships), resulting in a 72% response rate by unit. Quantitative data are weighted to account for non-response. Missing responses are not included in the tabulations unless otherwise specified. Some report figures may not add to 100% due to rounding within response categories. “Voices Across Michigan” verbatim responses, when included, may have been edited for grammar and brevity.

See CLOSUP's website for the full question text on the survey questionnaire. Detailed tables of the data in this report, including breakdowns by various jurisdiction characteristics such as community population size, region, and jurisdiction type, will be available soon at <http://mpps.umich.edu>.

Appendix A

Percent of Michigan jurisdictions reporting use of various approaches for engaging residents, 2025, by jurisdiction type

	Counties	Townships	Cities	Villages	Statewide total
Use of public comment opportunities at main Council/Board meetings	98%	96%	99%	95%	96%
Use of electronic/email newsletters or notices	51%	47%	82%	53%	54%
Use of Interactive features on a jurisdiction website aimed at the public	69%	42%	72%	52%	49%
Use of social media accounts	63%	36%	92%	66%	51%
Use of online streaming/cable broadcast of Council/Board meetings	66%	12%	57%	17%	23%
Use of resident surveys	20%	29%	61%	37%	35%
Use of informal one-on-one discussions with residents	53%	56%	69%	57%	58%
Use of open houses or coffee with officials	18%	13%	36%	13%	17%
Use of community-wide Town Hall meetings	25%	42%	43%	29%	39%
Use of strategic-planning or visioning sessions	21%	20%	63%	30%	28%
Use of citizen participation on ad hoc task forces or planning teams	56%	28%	55%	32%	35%
Use of citizen participation on formal government boards or commissions	82%	51%	87%	52%	59%
Don't know what approaches jurisdiction uses for resident engagement	2%	2%	1%	3%	2%

Percent of Michigan jurisdictions reporting use of various approaches for engaging residents, 2025, by rural-urban self-identification

	Rural	Mostly rural	Mostly urban	Urban	Statewide total
Use of public comment opportunities at main Council/Board meetings	96%	99%	98%	100%	96%
Use of electronic/email newsletters or notices	43%	62%	80%	83%	54%
Use of Interactive features on a jurisdiction website aimed at the public	43%	53%	72%	75%	49%

Use of social media accounts	39%	56%	88%	94%	51%
Use of online streaming/cable broadcast of Council/Board meetings	10%	27%	54%	77%	23%
Use of resident surveys	26%	43%	55%	58%	35%
Use of informal one-on-one discussions with residents	53%	63%	73%	74%	58%
Use of open houses or coffee with officials	11%	21%	33%	40%	17%
Use of community-wide Town Hall meetings	37%	39%	50%	53%	39%
Use of strategic-planning or visioning sessions	16%	36%	59%	64%	28%
Use of citizen participation on ad hoc task forces or planning teams	27%	40%	56%	59%	35%
Use of citizen participation on formal government boards or commissions	49%	68%	85%	89%	59%
Don't know what approaches jurisdiction uses for resident engagement	1%	0%	1%	0%	2%

Appendix B

Percent of Michigan jurisdictions reporting various issues with engaging residents are a “somewhat or significant” problem, 2025, by jurisdiction type

	Counties	Townships	Cities	Villages	Statewide total
Jurisdiction's engagement efforts mostly attract the same people over and over	70%	58%	80%	73%	65%
A small vocal minority of residents is negatively affecting overall engagement	47%	29%	53%	44%	36%
Lack of staff or elected officials' time	46%	32%	47%	43%	36%
Lack of resources/cost	43%	28%	40%	44%	33%
State or national partisan politics	45%	17%	43%	22%	24%
Board/Council does not prioritize resident engagement	9%	15%	13%	22%	15%
Meetings run too long because too many residents want to speak	8%	10%	7%	10%	9%
Conflict on the Board/Council keeps residents from wanting to engage	10%	8%	13%	12%	9%
Other problems with resident engagement	0%	13%	40%	9%	16%

Percent of Michigan jurisdictions reporting various issues with engaging residents are a “somewhat or significant” problem, 2025, by rural-urban self-identification

	Rural	Mostly rural	Mostly urban	Urban	Statewide total
Jurisdiction's engagement efforts mostly attract the same people over and over	61%	68%	81%	73%	65%
A small vocal minority of residents is negatively affecting overall engagement	34%	37%	46%	50%	36%
Lack of staff or elected officials' time	34%	36%	45%	40%	36%
Lack of resources/cost	33%	28%	43%	39%	33%
State or national partisan politics	18%	25%	37%	44%	24%
Board/Council does not prioritize resident engagement	16%	15%	18%	9%	15%
Meetings run too long because too many residents want to speak	10%	8%	6%	13%	9%
Conflict on the Board/Council keeps residents from wanting to engage	7%	10%	12%	23%	9%
Other problems with resident engagement	12%	22%	24%	28%	16%

University of Michigan

Center for Local, State, and Urban Policy

Gerald R. Ford School of Public Policy

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The Center for Local, State, and Urban Policy (CLOSUP), housed at the University of Michigan's Gerald R. Ford School of Public Policy, conducts and supports applied policy research designed to inform state, local, and urban policy issues. Through integrated research, teaching, and outreach involving academic researchers, students, policymakers and practitioners, CLOSUP seeks to foster understanding of today's state and local policy problems, and to find effective solutions to those problems.

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Hartland Township Board of Trustees Meeting Agenda Memorandum

Submitted By: Michael Luce, Township Manager

Subject: Strategic Planning Review

Date: October 30, 2025

Recommended Action

No formal action required.

Discussion

Supervisor Fountain will be leading a discussion reviewing the workshop with Dr. Lew Bender.

Financial Impact

Is a Budget Amendment Required? ☐ Yes ☒ No