

City Council Work Session Minutes January 24, 2023

Mayor: Robert Duncan, Presiding Council President: Mike Caughey, Present

Councilors Present: Kim Downey, Adam Keaton and Randy Klemm

Councilors Absent: Rob Boese and Charlotte Thomas

Staff Present: City Administrator Michele Eldridge, Public Works Director Chuck Scholz,

City Recorder/ Municipal Court Clerk Lori Ross

Location: Harrisburg Municipal Center Located at 354 Smith St

CALL TO ORDER AND ROLL CALL by Mayor, Robert Duncan at the hour of 6:33pm

CONCERNED CITIZEN(S) IN THE AUDIENCE. All in attendance were there for items on the agenda.

THE MATTER OF MEETING WITH A MEMBER REPRESENTATIVE FROM LCSO IF ONE IS AVAILABLE

STAFF REPORT: Sergeant Frambes reviewed the report for December 2022. He commented that there have been a lot of vehicle break-ins and residents are not calling LCSO but are posting on Facebook. He noted there tends to be more car break-ins and thefts during inclement weather. Sergeant Frambes informed Council that LCSO did recover all stolen property from the insurance office break in and two arrests were made. He reviewed **Addendum 1**, a 2022 summary of an incidence comparison for Harrisburg and other contracted cities.

 Scholz asked about the false alarm calls coming from Isovolta. Sergeant Frambes commented that they are required to respond. Eldridge stated she is currently looking into different Municipal Codes in order to enforce that company's fix those problems.

THE MATTER OF APPROVING ORDINANCE NO. 990, "AN ORDINANCE RENEWING THE FRANCHISE FOR THE OPERATION OF A CABLE TELEVISION FRANCHISE TO COMCAST OF OREGON II, INC., AND SUPERSEDING ORDINANCE NO. 900"

STAFF REPORT: Eldridge introduced Tim Goodman with Comcast once again. She referred to the staff report which is the same as the previous month. No further comment.

• Keaton motioned to approve Ordinance No. 990, "AN ORDINANCE RENEWING THE FRANCHISE FOR THE OPERATION OF A CABLE TELEVISION FRANCHISE TO COMCAST OF OREGON II, INC., AND SUPERSEDING ORDINANCE NO. 900" and was seconded by Downey. The motioned passed by a vote of 4-0. (Yes: Caughey, Downey, Keaton and Klemm. No: None.)

THE MATTER OF FURTHER DISCUSSION IN RELATION TO A PROPOSAL TO MODIFY THE CURRENT SOLID WASTE FRANCHISE RATE FOR REPUBLIC SERVICES, TO REFLECT THEIR REQUEST TO APPLY A 9% INCREASE TO CURRENT RATES, BASED ON THE RATE REFUSE INDEX

STAFF REPORT: Eldridge introduced Julie Jackson with Republic Services who was present tonight. Eldridge referred to **Addendum 2** which is the financial information provided by Republic Services for 2017 to 2021 showing expenses and income.

- Jackson stated their net margins should be between 8% and 12% as guided by the Oregon Refuse and Recycling Association.
- Jackson informed Council there are 1,021 residential accounts and of those accounts, 513 residents use the 32-gallon container which accounts for 50% off all residents. Those residents would see an increase of \$1.94 per month. The next most popular would be the 90-gallon container which accounts for 45% of all residents. Those residents would see an increase of \$3.20 per month.
- Caughey commented that with the 9% Republic Services is asking for now, that would be an increase of 15% over the last two years. He further commented that smaller increases, if needed, are more preferrable than larger.
- Keaton stated the weighted average increase is \$2.59 for all residents.
- Caughey asked about having recycling picked up every other week and if that would keep the cost down. Jackson replied that most residents would need to get a larger garbage container to accommodate that change.
- After further discussion, the consensus from City Council was a 7.5% rate increase.
 Keaton commented that the Refuse Rate Index does need to be addressed and changed next year.
 - Klemm motioned to approve Resolution No. 1273, "A RESOLUTION APPROVING A 7.5% RATE INCREASE FOR SOLID WASTE MANAGEMENT SERVICES PROVIDED BY REPUBLIC SERVICES AND ESTABLISHING AN EFFECTIVE DATE" and was seconded by Downey. The motioned passed by a vote of 4-0. (Yes: Caughey, Downey, Keaton and Klemm. No: None.)

THE MATTER OF REVIEWING THE DRAFT HMC 13.15 WATER SYSTEM REGULATIONS IN THE CITY OF HARRISBURG

STAFF REPORT: Eldridge stated the changes made to HMC 13.15 will bring the City in line with the Harrisburg Water Master Plan, the Oregon Health Authority, and the Water Management Conservation Plan.

- Scholz noted some of changes made address wells on private property and the
 requirement for a backflow device as well as requirement for a meter to be installed on
 all wells used for housekeeping purposes. Changes to fire hydrants was also noted
 although currently, pulling from hydrant is not allowed due to it stirring up water lines.
- No further discussion. HMC 13.15 will be brought back to a future meeting for approval.

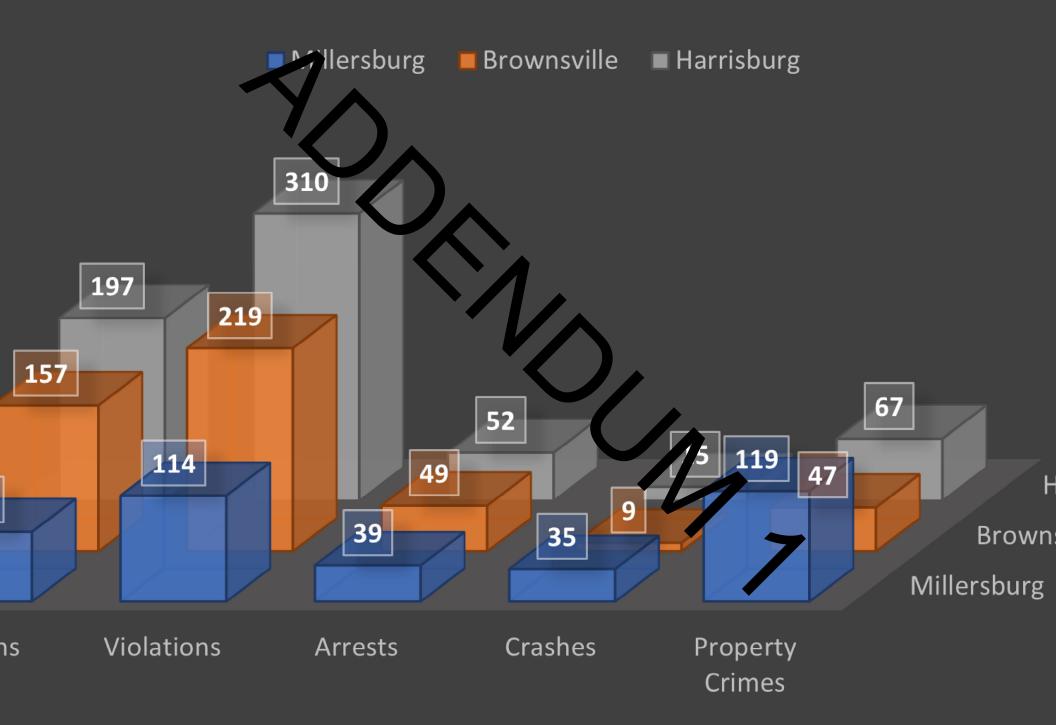
OTHERS:

- Eldridge stated there is an LOC meeting February 10th and to please inform her if you would like to attend.
- Keaton stated his last day as a City Council member will most likely be the end of February or March.
- Eldridge referred to Addendum 3, City Day at the Capital, and commented it was a
 nice packet. She then referred to Addendum 4, Harrisburg Projects and Funding
 Requirements, and stated she would be giving it to both Senator Hayden and
 Representative Cate.
- Eldridge stated there is another Cascade West Areas Commission on Transportation (CWACT) Thursday if anyone would like attend. She commented that there are other cities that don't have representation like Scio, Mill City, Lyons and Adair Village. The consensus from City Council was to not have a representative. Keaton stated he will attend this last meeting.
- Eldridge informed Council that effective March 1st, citizens will be losing their SNAP benefits which includes extra food stamps and Medicaid benefits. She has placed a link on the City website with more information.
- Ross reminded Council of Eldridge's upcoming review and to please submit theirs if they haven't already.
- Scholz stated that next week they will be submitting the temperature TMDL Report to DEQ.

| With no further discussion, the City C | Council Work Session adjourned at the hour of 8:16pm |
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| Mayor | City Recorder |
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2022 SUMMARY





FROM THE OFFICE OF THE CITY ADMINISTRATOR

TO:

CXTY COUNCIL MEMBERS

FROM:

MICHELE ELDRIDGE

SUBJECT:

REPUBLIC SERVICES INFORMATION

DATE:

JANUARY 19, 2023

I met with Julie and Ken last week (via zoom) on Thursday morning and provided them with a deadline for this week for information. While it wasn't received in time to include in the agenda itself, it did come in time to be included with your packet for you to be able to review prior to the meeting.

I emphasized that council was interested in financial documentation, but I also provided them with an email that had a few of the other questions that some of you had during the meeting.

- What percentage are your diesel costs in comparison to your total annual expenditures.
- What part of the rate increase request is due to fuel and labor costs.
- Perhaps bring an average invoice for someone, based on the most common can size that most Harrisburg customers use, showing both what last year's rate was, and what the proposed rate will be based on your 9% increase. (We do this kind of thing ourselves every year when our service fees increase by the cost of living).

I hope that they will bring additional information to the meeting, over and above the financial documentation that is attached, and I encouraged them to bring a PowerPoint presentation as well.

REPUBLIC SERVICES

Financial Information 2017 - 2021

Republic Services of Albany

City of Harrisburg Statement of Income For the Year Ended December 31, 2017 and 2018

| | 2017 | 2018 | % Change |
|-----------------------------------|---------|---------|----------|
| Revenue | 547,089 | 569,828 | 4.2% |
| Cost of Operations | 409,965 | 437,214 | 6.5% |
| Gross Profit | 137,123 | 132,615 | -3.3% |
| Sales, General and Administrative | 59,302 | 54,316 | -8.4% |
| Operating income | 77,822 | 78,299 | 0.6% |
| Provision for Income Taxes | 31,129 | 22,393 | -28.1% |
| Net Income | 46,693 | 55,905 | 19.7% |
| Net income as a Percent of Sales | 8.5% | 9.8% | |

Republic Services of Albany City of Harrisburg Schedule of Direct Excenses For the Year Ended December 31, 2017 and 2018

| | 2017 | 2018 | % Change |
|---------------------------------------|---------|---------|----------|
| COST OF OPERATIONS | | | |
| Labor | 98,877 | 105,625 | 7% |
| Repairs and Maintanance | 45,142 | 45,211 | 2% |
| Vahicle Operating Costs | 24,780 | 29,678 | 20% |
| Facility | 16,943 | 20,718 | 22% |
| Insurance | 14,432 | 12,290 | -15% |
| Disposal & Recycle Purchases | 149,737 | 160,177 | g car |
| Franchise Fees | 31,562 | 33,905 | 7% |
| Other Operating Costs | 3,139 | 6,035 | 92% |
| Depreciation | 25,324 | 22,575 | -11% |
| TOTAL COST OF OPERATIONS | 409,965 | 437,214 | 7% |
| Selos, Gonoral and Administrativo | | | |
| Salaries | 21,542 | 16,209 | -25% |
| Rent and Office Expense | 6.505 | 6,277 | -3% |
| Travel and Entertainment | 756 | 943 | 25% |
| Professional Fees | 787 | 766 | -3% |
| Bad Debt Expense | 2.542 | 2,770 | 9% |
| Management Services | 18.971 | 18,596 | -2% |
| Other Expenses | 8.199 | 8,753 | 7% |
| FOTAL SALES, GENERAL & ADMINISTRATIVE | 59.302 | 54,316 | -8% |

Republic Services of Albany

City of Harrisburg Statement of Income For the Year Ended December 31, 2018 and 2019

| | 2018 | 2019 | % Change |
|-----------------------------------|---------|---------|----------|
| Revenue | 569,828 | 666,195 | 16.9% |
| Cost of Operations | 437,214 | 506,164 | 15.8% |
| Gross Profit | 132,615 | 160,031 | 20.7% |
| Sales, General and Administrative | 54,316 | 60,426 | 11.2% |
| Operating income | 78,299 | 99,606 | 27.2% |
| Provision for Income Taxes | 22,393 | 28,487 | 27.2% |
| Net Income | 55,905 | 71,118 | 27.2% |
| Net Income as a Percent of Sales | 9.8% | 10.7% | |

Republic Services of Albany City of Harrisburg Schedule of Direct Expenses For the Year Ended December 31, 2018 and 2019

| | 2018 | 2019 | % Change |
|----------------------------------|---------|---------|----------|
| OST OF OPERATIONS | | | |
| Labor | 105.625 | 120,694 | 14% |
| Repairs and Maintenance | 46,211 | 53,243 | 15% |
| Vehicle Operating Costs | 29,678 | 29,236 | -1% |
| Facility | 20,718 | 27,157 | 31% |
| Insurance | 12,290 | 14,839 | 21% |
| Disposal & Recycle Purchases | 160,177 | 195,045 | 22% |
| Franchise Fees | 33,905 | 39,697 | 17% |
| Other Operating Costs | 6,035 | 5,555 | -8% |
| Depreciation | 22,575 | 20,698 | -8% |
| TAL COST OF OPERATIONS | 493,214 | 508,104 | 16% |
| | | | |
| iles, General and Administrative | | | |
| Salaries | 15,209 | 18,304 | 13% |
| Rent and Office Expense | 6.277 | 5,576 | -11% |
| Travel and Entertainment | 943 | 378 | -60% |
| Professional Fees | 786 | 725 | -5% |
| Bad Debt Expense | 2,770 | 2,804 | 1% |
| Management Services | 18,596 | 23,030 | 24% |
| Other Expanses | 8,753 | 9,609 | 10% |
| TAL SALES, GENERAL & | | | |
| MINISTRATIVE | 54,316 | 60,428 | 11% |
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Republic Services of Albany City of Harrisburg Statement of Income For the Year Ended December 31, 2019 and 2020

| | 2019 | 2020 | % Change |
|-----------------------------------|---------|---------|----------|
| Revenue | 666,195 | 581,852 | 2.4% |
| Cost of Operations | 506,164 | 517,879 | 2.3% |
| Gross Profit | 160,031 | 163,973 | 2.5% |
| Sales, General and Administrative | 60,426 | 69,837 | 15.6% |
| Operating Income | 99,606 | 94,136 | -5.5% |
| Provision for Income Taxes | 28,487 | 26,923 | -5.5% |
| Net Income | 71,118 | 67,213 | -5.5% |
| Net Income as a Percent of Sales | 10.7% | 9.9% | |

Republic Services of Albany City of Harrisburg Schedule of Direct Expenses For the Year Ended December 31, 2019 and 2020

| | 2019 | 2020 | % Change |
|--|---|--|---|
| OST OF OPERATIONS | • | | |
| Lalipor | 120,694 | 122,119 | 196 |
| Repairs and Maintenance | 53,243 | 48,348 | . 9™ |
| Vehicle Operating Costs | 29,238 | 25,168 | -14% |
| Facility | 27,157 | 28,924 | -154 |
| Insurance | 14,839 | 13,334 | 1099 |
| Disposal & Recycle Purchases | 195,046 | 208,473 | \$1% |
| Franchise Fees | 198,98 | 40,397 | 2195 |
| OR Corp Activity Tax | | 3,955 | 100% |
| Other Operating Costs | 5,585 | 7,560 | 329 |
| Depreciation | 20,898 | 29,503 | 14% |
| OTAL COST OF OPERATIONS | 506,164 | 517,879 | 2% |
| Rent and Office Expanse Travel and Entertainment Professional Fees Bad Debt Expense Management Services Other Expenses | 5,576 378 725 2,804 23,030 9,609 | 7,515 98 2,622 2,078 30,988 8,921 | 36% -75% 262% -26% 34% -7% |
| DTAL SALES, GENERAL & DMMISTRATIVE | 80,428 | 69,837 | 16% |
| DMINISTRATIVE | 80,428 | 59,637 | 16 |

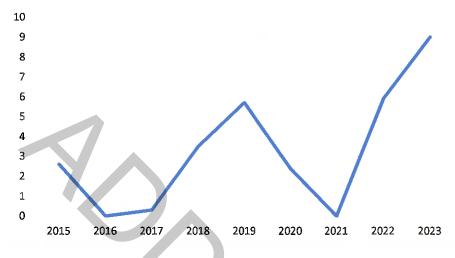
Republic Services of Albany City of Harrisburg Statement of Income For the Year Ended December 31, 2020 and 2021

| | 2020 | 2021 | % Change |
|-----------------------------------|---------|---------|----------|
| Revenue | 681,852 | 705,612 | 3.5% |
| Cost of Operations | 514,506 | 541,074 | 5.2% |
| Gross Profit | 167,345 | 164,538 | -1.7% |
| Sales, General and Administrative | 69,441 | 79,249 | 14.1% |
| Operating Income | 97,904 | 85,289 | -12.9% |
| Provision for Income Taxes | 28,001 | 24,393 | -12.9% |
| Net Income | 69,904 | 60,396 | -12.9% |
| Net Income as a Percent of Sales | 10.3% | 8.6% | |

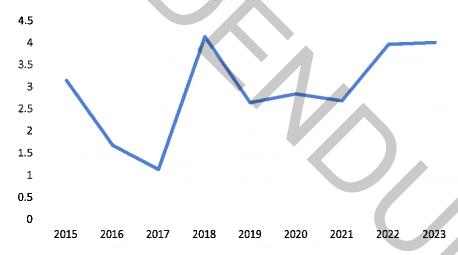
Republic Services of Albany City of Harrisburg Schedule of Direct Expenses For the Year Ended December 31, 2020 and 2021

| | 2020 | 2021 | % Change |
|-----------------------------------|---------|---------|----------|
| COST OF OPERATIONS | | | |
| Labor | 121,427 | 130,926 | 8% |
| Repairs and Maintenance | 48,075 | 89,387 | 21% |
| Vehicle Operating Costs | 25,023 | 33,996 | 36% |
| Facility | 26,772 | 25,091 | -6% |
| Insurance | 13,259 | 17,904 | 35% |
| Disposal & Recycle Purchases | 205,303 | 194,324 | -5% |
| Franchise Fees | 39,697 | 41,284 | 4% |
| OR Corp Activity Tex | 3,955 | 4.093 | 3% |
| Other Operating Costs | 7.628 | 8,434 | 16% |
| Depreciation | 23,370 | 28,387 | 21% |
| TOTAL COST OF OPERATIONS | 514,508 | 541,074 | 5% |
| Sales, General and Administrative | 1 | | |
| Salaries | 17,551 | 35,904 | 105% |
| Rant and Office Expense | 7.472 | 5,758 | -23% |
| Travel and Entertainment | 95 | 159 | 67% |
| Professional Fees | 2.607 | 1,685 | -35% |
| Bad Debt Expense | 2,087 | 1,113 | -46% |
| Management Services | 30,778 | 25,187 | 18% |
| Other Expenses | 8,871 | 9,445 | 6% |
| TOTAL SALES, GENERAL & | | | |
| ADMINISTRATIVE | 69,441 | 79,249 | 14% |

Harrisburg



Corvallis



Harrisburg 9-year overall increase: 29.4%

Corvallis 9-year overall increase: 26.2%







JANUARY 25. 2023

SALEM CONVENTION CENTER

AGENDA

6:45 a.m. Meet at Harrisburg City Hall

8:15 - 9:00 a.m. REGISTRATION AND CONTINENTAL BREAKFAST

Salem Convention Center, Willamette Foyer

9:00 - 12:00 p.m. GENERAL SESSION

Salem Convention Center, Willamette Room

- Welcome
- egislative leadership remarks, invited speakers: Governor
 - na Kotek knor
 - nator Rob Wagner
 - Zeade Representative Julie Fahey ajorji
 - enate Leaer, Senator Tim Knopp
 - Republica House Leaver, Representative Vikki Breese-Iverson
 - Legislative Lan
- Capitol Construction
- e Staff s Offices Working with Legisla
- LOC Legislative Priorities

11:45 - 1:15 p.m. BOXED LUNCHES 4

Salem Convention Center, Willamette Foyer

n Convention Center, Willamette Room

12:00 - 4:15 p.m. INDIVIDUAL LEGISLATIVE

State Capitol

1:00 - 3:00 p.m. WORKSHOPS

Lobbying 201- Capital Constructions Asks 1:00 p.m.

1:30 p.m. **Economic Development Incentives**

ng H Regulating Public Spaces in Regards to Perso Experie melessness 2:00 p.m.

2:45 - Harrisburg contingent meeting with Senator Cedric Hay

State Capitol

3:00 - 4:30 p.m. STATE AGENCY TABLES

- Oregon Parks and Recreation
- Oregon Department of Energy
- Business Oregon

- Oregon Department of Emerger Oregon Department of Emerger y Management of Land Conservation and

4:30 - 7:00 p.m. LEGISLATIVE RECEPTION

Salem Convention Center, Willamette

Two shuttle buses will run between the Salem Center and the Capitol. The first bus will depart the Salem Convention Center at 12 p.m. and the last bus will depart the Capitol at 4:30 p.m., with stops at each location approximately every 15-20 minutes throughout the afternoon.







On behalf of the League of Oregon Cities (LOC) and the Oregon Mayors Association, thank you for joining your fellow mayors, city councilors, and city staff for our "City Day at the Capitol." This event provides an opportunity for cities statewide to speak with one voice to collectively influence state policy and legislation for the benefit of all our communities. It will have been almost three years to the day that LOC held an in-person City Day, so the make sure this one counts.

Today you will tail d with other city officials from around Oregon to support legislative actions that avoid state preemption, and a for st local authority. City Day is also an opportunity to educate state legislators on actions they take that will impact your communities and the difficult challenges we face. We need the state to invest in and paramer with clies. By coming together, our unified voices will make a difference to advance legislative priorities support a by a LOC and our entire membership, our legislative agenda which includes the following key prorities.

- 1) Infrastructure Finance & Resilier le, and Funding for Critical Infrastructure for Needed Housing The LOC will advocate for an increase in the estate's investment in key community level infrastructure funding sources. In addition, the LOC will advocate for funding of critical infrastructure that provides incentives for needed housing so there are more affordable housing options available.
- 2) Local Funding to Address Homen ssness The LOC will seek state funding to support coordinated, local community responses to addressing bone issness.
- 3) Address Measure 110 Shortcomings The LCL, will advertate for the state to restore criminal justice incentives for seeking treatment for addiction to be enturing a path for expungement when a treatment program is completed successfully.
- 4) **Economic Development Incentives** The LOC wilk support agistr ion to preserve and strengthen discretionary local economic development incentives, a long the Enterprise Zone (EZ) Program, the Long-Term Rural Enterprise Zone (LTREZ) Program and the Strategic Investment Program (SIP).
- 5) **Community Resiliency & Wildfire Planning** The LOC will support West and so climate and wildfire resiliency planning, as well as infrastructure upgrades, to fine acting get a and assist cities in planning for extreme weather events and wildfire.
- 6) **Transportation Safety Enhancement** The LOC supports legislation that improves the overall safety of the statewide transportation network in local communities. The LOC will addreve this outcome by expanding authority for establishing fixed photo radar to all cities; increasing flexibility for each setting authority; increasing investment in the "safe routes to schools" program; and expanding the "great streets" programs.
- 7) Full Funding & Alignment for State Land Use Initiatives The LOC will support legislation to streamline and fully fund local implementation of any recently adopted or proposed state land use planning requirements, including administrative rulemaking.
- 8) **Lodging Tax Flexibility** The LOC will advocate for legislation to enhance flexibility in cities' use of transient lodging tax revenues. The goal is to help cities better serve visitors and improve local conditions that support the tourism industry. Thank you for your enthusiastic participation in this event. Together, we will make it a successful day of advocacy for cities across Oregon.

Infrastructure Funding to Support Resilient Communities and Needed Housing

Infrastructure Needs are Known and Rising

Oregon's water infrastructure needs are well-documented³. Continued investment is critical to supporting community public health, livability, economic development, environmental protection, and needed housing. Not only is Oregon's existing infrastructure in serious need of upgrade and repair, but local water and wastewater providers are also facing new and emerging challenges that will require additional investment and add additional costs. These challenges include:

- Seismic upgrades to better ensure that some of the critical components of water systems will be able to withstand a Contact iia earthquake (e.g. system backbone; lines to hospitals; reservoirs/storage);
- Storm Liter upgrades to withstand extreme rain and other severe weather events due to climate change;
- Additional wait suprof surge to combat persistent drought and declining snowpack; and
- New and most strangent water quality and permit requirements, including stormwater.

Infrastructure Costs are Jarrian to Needed Housing

As Oregon works to overcome is inistoric housing supply deficit⁴, development costs continue to rise. Cities have extremely limited pols to address the rising costs of the infrastructure necessary to support the development of needed housing. This is a recially true in smaller cities and more rural markets where infrastructure and land readiness. Loss are prohibitive for local budgets. At a minimum, state coordination of existing infrastructure funding, curred by istributed across many agencies, is needed to ensure resources are leveraged toward the goal of housing production additionally, a statewide fund to address infrastructure costs and improve housing affordability is needed.

A Sustained, Coordinated Investment i Neeled

The League of Oregon Cities membership identified of astructure financing as the number one legislative priority for 2023-2025. The LOC will advocate for an acrea win the state's investment in key infrastructure funding sources, including, but not limited to, the Special Public Works Fund (SPWF), the Brownfield Redevelopment Fund, the Regionally Significant Industrial Site program and set asides through the SPWF for seismic resilience planning and related infrastructure improvements a make Oregon water and wastewater systems more resilient. In addition, the LOC will advocate for increased infrastructure investments and stateled housing production coordination to reduce the cost of needed housing to outpout Oregon.

Water Contact: Michael Martin, Lobbyist – <u>mmartin@orcities.org</u> or 341-391-379 Housing Contact: Ariel Nelson, Lobbyist – <u>anelson@orcities.org</u> or 541-646 418

³ https://www.orcities.org/application/files/3816/2196/3174/Infrastrucuture_Survey_Summary_eport_5-25-21 add

⁴ https://www.oregon.gov/lcd/UP/Documents/Appx_D_OHNA_Technical_Report.pdf (p7)



Local Funding Needed To Support Statewide Homeless Response



Cities are on the front lines of Oregon's homeless crisis, yet the needed response exceeds any one city's individual capacity. While active projects, programs, and partnerships are in place in many communities in Oregon, the state has an opportunity to build on recent investments and partner with local governments to make an immediate and impactful difference. We need state leadership to allocate direct funding that is scaled to swiftly respond to the gravity of this crisis.

The Oregon Mayors Association (OMA) formed a Homelessness Taskforce in May of 2022 that brought together 25 mayors from across the state to develop a response to homelessness that would help all communities statewide, regardless of size or location. The OMA Homelessness Taskforce plan to equitably, humanely and timely address the homelessness crisis in Oregon is a partnership between the state of Oregon and its 241 cities. This partnership will establish and expand local, community-based responses that pro ide immediate shelter and needed services to both prevent and respond to homelessness.

Our Plan:

The OMA proposes to eparate set parallel budget proposals. A budget package that provides **flexible**; **ngoing and direct funding to cities** for homelessness response and preversion secrets at a budget package that includes capital improvement funding or cities.

Direct Allocation:

The OMA recomends a chart scattor of anding from the state to each incorporated city in Oregon for cities to ase in their homelessness response and prevention services.

Each city will be allocated funds eq. 1 to \$40 per resident, per the latest official population estimates from Portland Sete University, a deach incorporated city receiving a minimum of \$50,000 in direct is an ag.

Cities will have the ability to use the funds for that a melessness response and prevention services directly, pool resources regionally, or hadirect funds to county or community partners.

Homelessness response and prevent in vives may include:

- Abatement/clean-up
- Environmental mitigation
- Affordable housing
- Capital construction or improvement costs related to homelessness or affordable housing measures
- · Community resource officers
- Education and outr
- Food bank assistar
- Shelter and/or transitional housing
- Hygiene stations
- Operation costs
- Outreach workers
- Prevention

Capital Allocation:

Cities require a meaningful allocation from the state for coordinated capital construction investments for specific shelter and transitional housing projects statewide. A final dollar amount for needed capital construction investments is expected to equal between \$125 to \$175 million. The OMA is seeking information from Oregon cities about any needs for capital construction investments from the state in their local responses to addressing the homelessness crisis.

| Н | omelessness Ta | skforce Members |
|-----|---|--|
| | Mayor Teri Lenahan, North Plains and OMA President | Mayor Jeff Gowing, Cottage Grove and Past OMA President |
| | Mayor julie Akins, Ashland | Mayor Lacy Beaty, Beaverton |
| | Mayor Gena Goodman- Campbell, Bend | Mayor Meadow Martell, Cave Junction |
| | layor Beth Wytoski, Dayton | Mayor Jim Trett, Detroit |
| | Mayor Lucy Vinis, Eugene | Mayor Carol MacInnes, Fossil |
| М | ayor Travis Stovall, Gresham | Mayor Dave Drotzmann, Hermiston |
| 1 | Mayor Steve Callaway, tillsboro and LOC President | Mayor Kate McBrlde, Hood River |
| м | ayor Carol Westfall, Klamath Falls | Mayor Ray Turner, Lakeview |
| | Mayor Randy Sparacino, Medford | Mayor Jessica Engelke, North Bend |
| | yor Ted Wheeler, Portland | Mayor Michael Preedin, Sisters |
| 1 | Mayor Richard Mays, The | Mayor Jason Snider, Tigard |
| | N Rod Cr edo | May Tom Viałpando, Vale |
| T | Mayor Ay B Insifer III, | |
| vza | | mayors from acress the state p a response to homelessness as statewide, regardless of size |

With a \$50,000 guarantee for all cities, and a \$40.00 per resident multiplier in place, based on the April 19, 2022, RNL pollation estimates, the total amount requested equals \$123,575,800.00 annually.

While the homelessness crisis may seem insurmountable, given that the symptoms and solutions look different between urban and rural communities and vary based on a city's size, geography, and available service providers, Oregon's mayors have developed a solution. The state of Oregon and its 241 cities must collaborate to establish and expand local, community-based responses. It is local, community-centered programs that provide immediate shelter and needed services for unhoused Oregonians. Oregon's mayors are leading the on-the-ground response to homelessness, but cannot do so alone and need partnership from state government to support cities and our community partners. We call on Oregon's governor and legislature to fund the services and housing necessary to make meaningful progress on Oregon's homelessness crisis.



Over 90 Oregon Cities have signed on to support this proposal with more joining every week.

Albany, Amity, Ashland, Astoria, Banks, Bay City, Beaverton, Bend, Brookings, Canyonville, Carlton, Cave Junction, Central Point. Chiloquin. Coos Bay. Cornelius, Corvallis, Cottage Grove, Dayton, Depoc Bay, Detroit, Eugeno, Florence, Fossil, Gearhart, Gervais. Gold Beach, Grants Pass. Gresham, Hermiston, Hillsboro. Hood River, Independence, Irrigon, Jefferson, Keiter, Klamath Falls, Lake Oswego, Lakeview, Lebanon, Lincoln City, Lowell, Maupin, McMinnville, Medford, Mill City, Molalla, Mosier, Nehalem, Newport, North Bend, North Plains, Nyssa, Oregon City, Pordand, Powers, Redmond, Rogue River, Roseburg, Rufus, Salem, Scio, Seaside, Seneca, Sheridan, Siletz, Sisters, Sodaville, Stanfield, Stayton, Sutherlin, Sweet Home, The Dalles, Tigard, Tillamook, Toledo, Troutdale, Union, Vale, Veneta, Waldport, Warrenton, Waterloo, Wheeler, Waterloo

Support Enterprise Zone Sunset Extensions

The enterprise zone program will sunset in 2025 unless extended by the Oregon State Legislature. This highly successful program encourages businesses to grow or locate in Oregon by temporarily exempting eligible investments in new plants and equipment from local property taxes.

Enterprise Zones Have a Record of Success

The enterprise zone program was enacted in 1985 as a "special aid to attract commerce, industry, and jobs." The enterprise zone program has a demonstrated ability to create jobs, expand wealth, and enhance long-term property tax revenue.

- A 2022 study commissioned by Business Oregon³ measured the return on investment from 287 enterprise zone companies who have recently participated in the programs by looking at their total output through direct jobs at participating firms, indirect jobs from suppliers, and induced jobs from employee household spending in the community.
- During their are in the program, up until 2020, these participating companies have been responsible for the creation of over \$2.5 billion in total economic activity and 46,253 new jobs generating over \$2.5 billion in labor income are \$685 million in personal income taxes. (Figures do not include one-time effects from construction jok for state by siness tax revenues.)

Local Programs with Local Support

Zones are sponsored by a city county, trive, or port and serve as a focal point for local economic development professionals seeking to attract new investments in their communities.

- Oregon's 76 enterprise zones touch 3' ountil 143 cities, 15 ports and lands of 2 tribes.
- Oregon does not offer grant or income tax incentives to the level often seen in other states, making these
 local incentives especially critical in a mpeting for evestments.

Incentives that Promote Shared Prosperty

Employment gains due to enterprise zones are weighter nearly awards the manufacturing sector.

- A 2021 study commissioned by Oregon Business and Irrustry and the Oregon Business Council⁴ noted that about one third of the manufacturing workforce in Oregon BIPOC, 28% are women, and 70% have less than a bachelor's degree.
- The report also detailed that full-time median earnings are 17% Igner on average in manufacturing when compared to other industries.

Strong Statewide Standards with Local Flexibility

The enterprise zone program has rigorous sideboards that the Legislature has crafted over time but still allows for local input. (See the Business Oregon website for a comprehensive rescriptor)

- The 3- to 5-year standard program has restrictions on what type of businesses my apply and what
 property that may qualify, requirements around job creation and first source being, and clambacks of the
 tax benefits for companies who fail to perform as required. For companies seeking an exempt on beyond
 the initial three years there are wage and total compensation requirements.
- The 7- to 15-year long-term rural program is only allowed in counties that demonstrate chronic economic challenges. It requires case-by-case local approval and has complex requirements around minimum investment cost, job creation, wages and total compensation, and claw backs for companies that fail to meet the terms of the agreement.
- For exemptions beyond 3 years additional local requirements are also common. These can be requirements for additional monetary payments or policy driven public benefit requirements around climate goals, equity policies, workforce development, or wages.

Contact: Iim McCauley, Legislative Director - imccauley@orcities.org or 971-219-5963

³ https://www.oregon.gov/biz/Publications/Property_Tax_Incentivies_Impact_Study.pdf

⁴ https://oregonbusinessindustry.com/wp-content/uploads/The-Condition-of-Oregons-Manufacturing-Sector.pdf

⁵ https://www.oregon.gov/biz/programs/enterprisezones

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by a ning, public safety, mental
led in & general government

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Lobbyist



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Meghyn Fahndrich

Legislative research, monitoring and tracking; correspondence and reports

LOC Legislative Webpage – Resources for Cities

The Legislative webpage on the LOC website (www.orcities.org) is your resource during the 2023 session. Information you'll find there includes:

- Details on each of the eight legislative priorities;
- · The latest legislative news;
- How to contact your legislator;
- Bill tracker links and tutorials on how to get the most out of these legislative tools.

GRASSROOTS ADVOCACY

We need your voice.

The success of the LOC's legislative advocacy relies on your participation. Legislators need to know how the policies they are evaluating will impact communities in their districts.

Special interest groups are out in force advocating for what they want and getting commitments from legislators and candidates early. As a local leader, it is critical that you get a commitment from them to work with you now and for the long run. Your ability to "tell your city's story" and communicate with legislators and candidates about how specific issues affect your community is a critical factor in the success of city legislative and so that the success of city legislative and so the success of city legislative and so that the success of city legislative and so the success of city legislative and so that the success of city legislative and so the success of city legislative and success of city legislative and so the success of city legislative and success of city legislative and so the success of city legislative and so the success of city legislative and so the success of ci

Effective advoces y begins with you. It is essential that you work with legislators both at home and while they are in the Copitol Let them know how issues that they are deciding in the Capitol impact your shared constituents wheet with your legislators regularly, and remain in contact with them during the legislative session, become avaluable resource. Make sure that they are invested in what is important to your community and that heal a we oment concerns are at the forefront of their agenda.

Cities are strong when they steak with a unified voice. Working together, we will ensure that the voice of cities is heard. To support to advoca y efforts and ensure that your community is getting the most out of your efforts:

- ✓ **Read the LOC Bulletin** sent by e-notil every Friday. The Bulletin provides you with the information you need to most effectively a municate with your legislators about priority issues during session.
- ✓ Listen in on the Weekly Legislath ≥ Report During the pandemic the LOC started a weekly statewide meeting to alert members on the latest new This weekly program was added during the sessions and will be part of a weekly statew to gradient 2023, beginning Friday, February 3.
- ✓ Visit the League's Legislative Web Page Orten go to the LOC's website at www.orcities.org and navigate to "Advocacy" then "Legislative Advocacy." This page has the most up-to-date news and information from the Capitol about issues that in lact your primunity.
- ✓ Sign up on the Oregon Legislative Site and track bills interest in the Oregon Legislative Information System portal (OLIS).
- ✓ **Utilize the League's Bill Tracker System** on the "Legislative Advatar" section of the LOC website. The tracker has the latest information on the bills of interest to y u.
- ✓ Check Social Media follow the LOC both on Twitter (@OregonCitic, and acebook (@Leagueof Oregon Cities). Check these platforms for legislative updates. Don't forgoto use our bashtags #ORCities2023 and #ORCitiesLeg
- ✓ Provide the LOC with Feedback send an e-mail, copy LOC on communications with regislators, or call. To most effectively advocate for your community, the LOC needs to hear fixed about your interactions with legislators and what is happening in your community.

COMMUNICATING WITH ELECTED OFFICIALS

Most people don't take the time to contact their elected officials, so just a few connections on a specific topic can really make an impact. A message from a fellow elected official or city staff carries significant weight. Your communication with elected officials supports the LOC's work in Salem and on federal issues in Washington, D.C. It can change the way they vote.

The following communication tips will assist you in working with elected officials (local elected officials, state legislators the governor or Oregon's congressional delegation).

Making the Co tag

Your entry point for contact with legislators is literally their staff. Whether it and a first Oregon for a member of Congress, or the price staff in Salem or D.C., your first impression a critical by cause staff hold the initial key to access. If you try in them with respect and patience, chances are, you will have more success in future contact.

Delivering the Message

- Get to know your legislators, members of Cragress and their staff to determine the best way to communicate.
- Calling is very effective when you need to get your message across quickly.
- Meeting with elected officials is an essential part of your advocacy efforts. Like you, elected officials have busy schedules so it is important to get your message across concisely and quickly. As a general rule, they often have more time to meet when they are home in their districts or when the Legislature or Congress is not in session.
- Writing is a formal way to remind other elected officials that they are accountable for the choices they make and that their decisions have a direct impact on your shared constituents.
- Emailing is a more immediate way to contact elected officials quickly and in writing.

Calling Elected Officials

DO

Ask to speak with the elected official directly.
 If they are not available, ask to speak with the
 appropriate staff person who is working on the
 issue. Staff has the elected official's ear and is

- often very knowledgeable about the details of your issue. At times they can be your greatest ally.
- Know what you want to say and be brief.
 Cover your main points early in the conversation.
- Leave your name, city and telephone number.
 This will make it easier for staff to get back to you with information on the issue.
- Ask the elected official for their position on the issue.
 - If you talk with staff, let them know that you need them to get back to you with the elected official's position.
- Thank them for their time and ask if you can provide additional information or be helpful in any way.
- Follow up your phone call with a brief thank you note, a concise summary of your position, and additional information if needed.
- Give feedback to LOC about what you learned.

DONT

aluff If you are asked a question that you cannot an yer, say that you will get back to them and their follow up in a timely manner. Bluffing won't build a relationship, which is the goal.

Meeting with Elected Officials

DO

- * Call first for as appointment. Explain the purpose of very sist.
- Arrive on time
- Email materials to care if possible, but be sure to bring have copies of materials to leave, including a business card.
- Be respectfully tenacious and door get discouraged. Lobbying takes time and patience and sometimes you must walk ore running.
- Make the appointment convenient, such as setting it up at the elected official's office.
- Ask to meet directly with the elected official. If they are unable to meet with you, schedule an appointment with the staff handling the issue. This often happens with our congressional delegation. If you meet with staff, be clear that you want them to get back to you with the position of the elected official.

OLIS BILL TRACKER - HOW-TO GUIDE

What is OLIS?

The Oregon Legislative Information System (OLIS) is an online database with information on current and past legislative sessions. In OLIS, you can view a day's legislative activities, find bills and related bill materials, watch and listen to legislative committee hearings, and watch both Senate and House floor sessions.

How Can I Access LIS?

OLIS is acressed using the "OLIS" icon on the Oregon State Legislature come page: www.oregonlegislature.gov.



How Do I Track a Bill in OLIS?

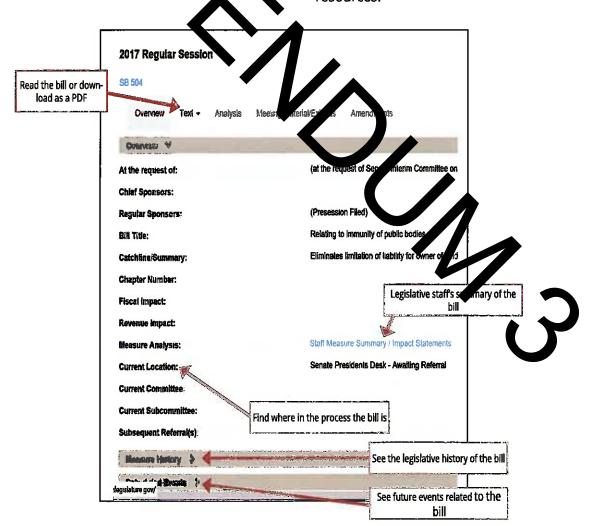
To find a bill, click the "Bills" icon on the right and select to search by number, text or sponsor. After entering your search criteria select "Go" and click on the bill number to see a significant amount of information, such as the bill's legislative history.

Can I View Bills or Materials from Past Sessions?

Yes. OLIS contains committee materials, floor materials, and bills dating back to 2007. Under the "Session" tab, click the session of interest and use the same search functions as described above.

Ouestions

If you have questions or need assistance, please contact the IGR staff responsible for your issue, or contact Meghyn Fahndrich at **mfahndrich@orcities. org** who can help connect you with the appropriate resources.



Helping Cities Succeed



Our Services

ADVOCACY

- Legislative appropriate tracking and representing the interests of cities at the state and federal levels.
- Legal advocacy to ensure municipal perspectives are considered in state & federal court cases impaction of egons to a governments.

TRAINING

- LOC Annual Conference the largest municipal gathering each year, bringing city officials together from around the state to network and learn about emerging issues from leading experts.
- Local Government Spring Conference a two-day conference hosted in a different part of the state each year.
- League Training for elected and appointed officials on a broad range of municipal topics.
- Elected Essentials free, one-day trainings offered around the state for elected officials in odd-numbered years, and recorded videos available to watch on-demand.

LEGAL & TECHNICAL ASSISTANCE

- Respond to inquiries about municipal matters ranging from city operations to policy development.
- Participate as amicus curiae when matters related to home rule and municipal sovereignty are before the judiciary.

Legislative Advocacy 2023 Priorities: 1. Infrastructure Financing and Resilience 2. Local Funding to Address Homelessness 3. Address Measure 110 Shortcomings 1. Economic Development Incentives 5. C. mmunity Resiliency and Wildfire

- 6. Traispratation Safety Enhancement
- Full unding and Alignment for State La d Use Ir liatives
- 8. Lodg. Jax .e bility

COMMUNICATIONS

Planning

- Information and News delivered through the quarterly Local Focus meanine and weekly electronic LOC Bulletin.
- Social Media follow the League:
 - @LeagueofOregonCities
 - @OregonCities



Our Services

MEMBER SERVICES

- CIS (Citycounty Insurance Services) group insurance program providing risk management, employed at help is as well as property, liability and workers' comparisation, overage.
- Small Cities Lety ork networking, information sharing and trailing for cities with less than 7,500 population.

INFORMATION & RESYARCH

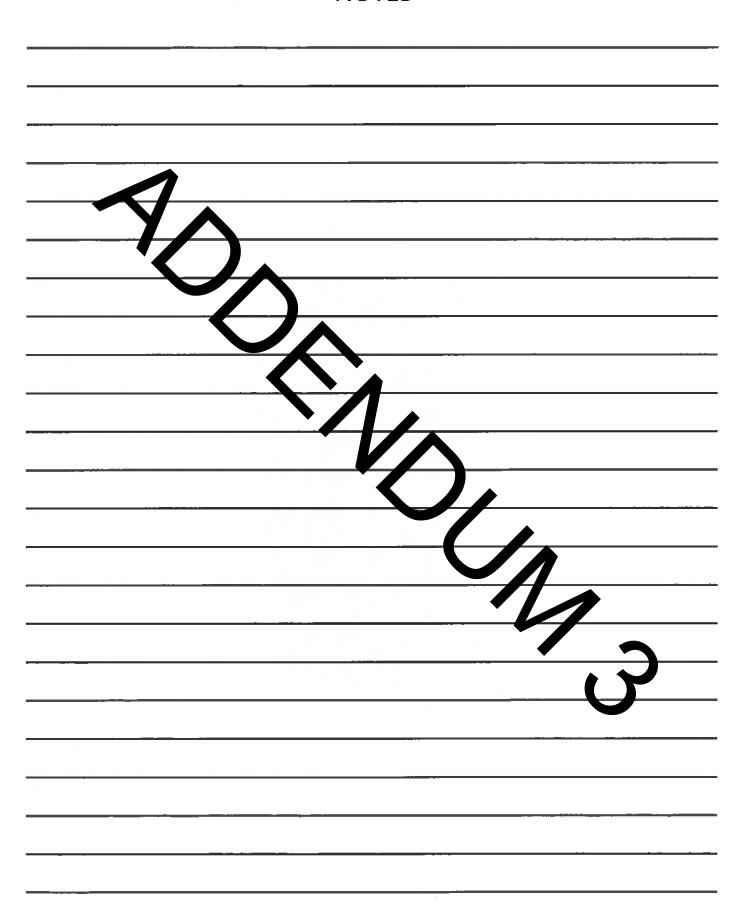
- LOC-Data open data portal with access to research data and custom report
- Municipal Research, Reports and Surveys focusing on current issues and trends a fecting local government.
- Guidebooks comprehensive explanation and how-to manual on one area of municipal law.
- Models sample ordinances or policies for cities to use as guideposts when they develop their own ordinances or policies.
- White Papers equivalent to a legal memorandum wherein complicated legal issues are dissected and explained.
- FAQs short, easy-to-read resources that answer frequently asked questions posed to the LOC by member cities.
- **City Directory** contact information, charters and population data.
- **Topics A-Z** includes sample ordinances, policies, guides, reports and more.

VISIT: www.orcities.org



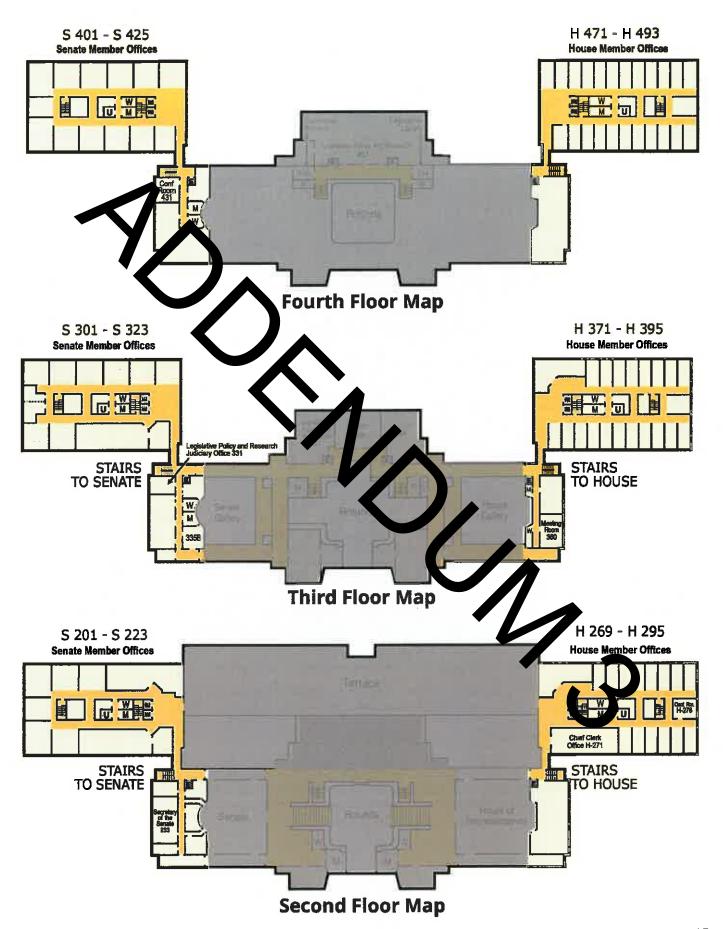
- Launched in June 2019, the LOC website designed to be modern, intuitive and obile-friendly. Features include:
- lews articles important to cities.
- · Trainir , calendar
- aslati e advocacy updates
- Refc enr libra f guides, models, FAQs av epr cs
- Governme. ¿ Jobs Boala
- LOC Board of Directors S and past meeting agendas and linutes
- Products and Services Directory
- City Directory
- And much more visit orcities.org to see all the resources available to cities

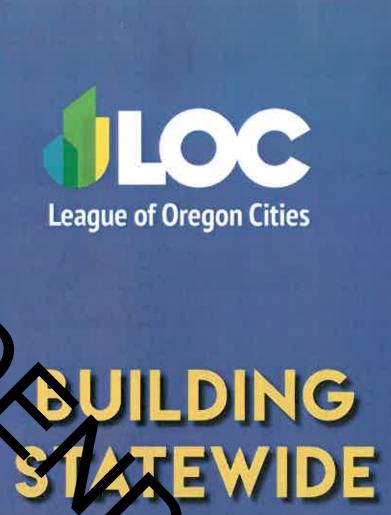
NOTES



CAPITOL MAPS









List of Harrisburg Projects & Funding Requirements

| Name | Amount Needed | Details | Purpose |
|--|-----------------------------|---|--|
| Water Bond Project | \$2.7 Million | Voters approved \$7.5M bond in 2017. 40%-45% estimated complete. All Project Engineering & Design Work Completed, almost 10,000 linear feet water line replaced, \$1M in parts in storage. \$5.3M in reserves, set aside for 2 water filtration plants & 2 stainless steel reservoirs. (Last bid in April 2022, \$2.7 over budget). | Improve Aesthetic issues with the water system. Replaces non-seismic equipped reservoirs, construct 2 new water filtration plants, replace water lines, telemetry between water plants |
| 4 th St. Rail/Street Improvement Project | \$1.4 (\$4.5) Million | Curbs, Gutters and SW for 4 th St. City owns ROW for entire rail line. | Final numbers on concurrent project for BNRR line, replacement of asphalt, and rail line not yet complete. |
| Eagle Park (132-acre park) | \$2 Million | Phase 1 Construction (Emergency & Regular boat launch, Access Drive & Parking area, Dog Park, Multi-Purpose Field, Utilities) | Phase 2: \$1.3M Phase 3: \$754,000 |

Regulatory Requirements: Annual State requirements and reports, such as the DEQ TMDL (Total Maximum Daily Load) report are becoming overbearing, and punitive to small cities. We pride ourselves on being up to date and following state guidelines. However, state agencies such as the DEQ, OROSHA, OHA & the OGEC, that started out with educating and coaching cities, now appear to be a funding mechanism for the State of Oregon. Items that cities were encouraged to add to reports five years ago as informational/optional, and best practice items are now required by the state and a City that fails to utilize those practices, is now fined by the State of Oregon. [Our PW Director has spent enough time on TMDL report requirements, that a cost-benefit analysis calculates that a quarter of his salary was used for this purpose alone.]

Michele Eldridge, City Administrator 541-995-2200 meldridge@ci.harrisburg.or.us