



# CITY OF GUSTAVUS CITY COUNCIL SPECIAL WORK SESSION - BUDGET FY27

Wednesday, March 25, 2026 at 6:00 PM  
Gustavus City Hall

## COUNCIL MEMBERS

Mayor Sally McLaughlin  
Vice Mayor Lucas Beck  
Council Members: Renee Patrick,  
Justin Marchbanks, Karen Hutten,  
Jim Kearns, Mike Taylor

## CITY HALL

City Administrator – Kathy Leary  
City Clerk – Liesl Barker  
City Treasurer – Ben Sadler  
Phone: 907-697-2451  
[clerk@gustavus-ak.gov](mailto:clerk@gustavus-ak.gov)

## AGENDA

### VIRTUAL MEETING INFORMATION

<https://tinyurl.com/5et6cher>

**ID:** 515 501 9406    **PASSCODE:** 1236    **TEL:** 253-215-8782

### SUBJECTS INCLUDE:

- i. Review the draft budget for fiscal year 2027

**POSTED ON:** March 19, 2026 at P.O, Library, City Hall & <https://cms.gustavus-ak.gov/>

**The public is invited to attend Public comment is not typically taken at Work Sessions. Public comment is taken at Special and General Meetings or an e-mail may be sent to the clerk for distribution to City Council [clerk@gustavus-ak.gov](mailto:clerk@gustavus-ak.gov).**

### ADA NOTICE

*Any person with a disability who requires accommodations in order to participate in this meeting should telephone the City Clerk's office at (907) 697-2451, at least 48 hours prior to the meeting in order to make a request for a disability related modification or accommodation.*

### MISSION STATEMENT

The City of Gustavus is a distinctive Alaskan City that provides high quality public services in a thoughtful, cost effective and professional manner to sustain a safe, beautiful tolerant environment to live, work, and play with respect for individual freedom and each other.

	Actual	Actual	Actual	Budget	Budget
	Jul '22 - Jun 23	Jul '23 - Jun 24	Jul '24 - Jun 25	FY26	FY27
<b>Ordinary Income/Expense</b>					
<b>Income</b>					
Admin Fees	0.00		38.70	0.00	
Business License Fees	3,375.00	3,300.00	3,600.00	3,500.00	3,500.00
Donation - Inter-library Loans					
Donations	1,333.18	613.00	2,700.50	500.00	750.00
DRC Income					
Community Chest Sales	12,759.35	12,240.50	14,567.00	13,000.00	12,000.00
C Chest Sales @ City Hall		695.00	855.00		
Landfill Fees paid @ City Hall	31,203.79	45,389.99	45,209.50		
Landfill Fees/Sales	61,591.19	58,420.99	67,590.85	100,000.00	100,000.00
Recyclable Material Sales	8,505.48	2,505.21	14,460.04	7,000.00	8,000.00
DRC Income - Other		0.00		0.00	
<b>Total DRC Income</b>	<b>114,059.81</b>	<b>119,251.69</b>	<b>142,682.39</b>	<b>120,000.00</b>	<b>120,000.00</b>
Federal Revenue					
ARPA	65,189.08	33,904.06		0.00	
Lost Rev ARPA	127,621.58	0.00		0.00	
FEMA	220,016.00	5,459.67		0.00	
Natl Forest Receipts-Encumbered	48,254.84	45,016.82	1,130.27	0.00	48,039.26
Payment In Lieu of Taxes	130,512.17	152,913.58	160,917.19	150,000.00	160,000.00
<b>Total Federal Revenue</b>	<b>591,593.67</b>	<b>237,294.13</b>	<b>162,047.46</b>	<b>150,000.00</b>	<b>208,039.26</b>
Fundraising	175.00	313.00	591.00	500.00	
Grant Income			8,855.32	15,000.00	10,000.00
GVFD Income					
Ambulance Billing	13,196.10	2,819.13	16,322.03	9,000.00	9,000.00
ASP	1,650.00	1,310.00	1,145.00	1,000.00	1,000.00
Training	350.00	120.00	470.00	150.00	150.00
GVFD Income - Other	0.00		0.00		
<b>Total GVFD Income</b>	<b>15,196.10</b>	<b>4,249.13</b>	<b>17,937.03</b>	<b>10,150.00</b>	<b>10,150.00</b>
Interest Income	736.97	477.10	299.88	88,876.46	
Lands Income					
Gravel Pit Gravel Sales	44,640.00	39,936.00	39,126.00	30,000.00	20,000.00
Gravel Pit Bond	-1,800.00	0.00	200.00		
<b>Total Lands Income</b>	<b>42,840.00</b>	<b>39,936.00</b>	<b>39,326.00</b>	<b>30,000.00</b>	<b>20,000.00</b>
Lease Income	14,268.47	9,190.32	19,059.24	16,000.00	14,000.00
Library Income	1,162.00	1,418.90	1,359.55	1,000.00	2,500.00
Marine Facilities Income					
Facilities Usage Fees	2,955.00	2,405.00	2,445.00	2,600.00	2,500.00
Commercial Vessel Registration	12,300.00	13,680.00	14,150.00	12,500.00	14,000.00
Private Vessel Registration	5,730.00	4,455.00	4,575.00	5,000.00	4,500.00
Storage Area Fee	2,750.00	2,340.00	2,520.00	2,600.00	2,600.00
Marine Facilities Income - Other		0.00			
<b>Total Marine Facilities Income</b>	<b>23,735.00</b>	<b>22,880.00</b>	<b>23,690.00</b>	<b>22,700.00</b>	<b>23,600.00</b>
Other Income	0.00		0.00		
State Revenue					
Community Assistance Program	90,577.16	83,489.34	82,906.22	58,200.33	77,698.75
Shared Fisheries Business Tax	484.52	503.10	557.43	231.87	294.93
<b>Total State Revenue</b>	<b>91,061.68</b>	<b>83,992.44</b>	<b>83,463.65</b>	<b>58,432.20</b>	<b>77,993.68</b>
Tax Income					
Retail Tax Income	455,011.12	437,610.13	478,971.44	450,000.00	500,000.00
Remote Sellers Retail Tax	65,704.18	76,295.46	80,466.41	75,000.00	80,000.00
Room Tax Income	109,714.97	105,378.58	100,802.49	100,000.00	100,000.00
Fish Box Tax	14,080.00	11,730.00	6,670.00	9,000.00	9,000.00
Penalties & Interest	4,592.58	3,016.71	11,887.52	3,000.00	3,000.00
Tax Exempt Cards	340.00	310.00	290.00	300.00	300.00
<b>Total Tax Income</b>	<b>649,442.85</b>	<b>634,340.88</b>	<b>679,087.86</b>	<b>637,300.00</b>	<b>692,300.00</b>
<b>Total Income</b>	<b>1,548,979.73</b>	<b>1,157,256.59</b>	<b>1,184,738.58</b>	<b>1,153,958.66</b>	<b>1,182,832.94</b>

Gross Profit	1,548,979.73	1,157,256.59	1,184,738.58	1,153,958.66	1,182,832.94
<b>Expense</b>					
Administrative Costs	9,206.56	46,235.50		0.00	0.00
Advertising	0.00	0.00		0.00	0.00
Bad Debt		4,332.00	1,965.00		0.00
Bank Service Charges	5,865.26	10,485.14	11,447.23	11,550.00	11,550.00
<b>Building</b>					
Insurance	12,789.74	15,336.68	15,777.35	20,300.00	15,173.69
Maintenance & Repair	6,461.81	6,141.08	6,136.79	4,000.00	4,500.00
<b>Total Building</b>	<b>19,251.55</b>	<b>21,477.76</b>	<b>21,914.14</b>	<b>24,300.00</b>	<b>19,673.69</b>
<b>Contractual Services</b>					
Ambulance Billing Expense	1,027.27	526.18	1,101.52	1,000.00	1,000.00
Engineering Services		9,999.60	8,230.00	10,000.00	10,000.00
Managed IT Services	30,160.00	26,220.00	25,020.00	25,020.00	25,020.00
Medical Director				10,600.00	11,500.00
Contractual Services - Other	44,537.62	35,303.89	35,096.79	25,988.00	26,700.00
<b>Total Contractual Services</b>	<b>75,724.89</b>	<b>72,049.67</b>	<b>69,448.31</b>	<b>72,608.00</b>	<b>74,220.00</b>
Dues/Fees	12,211.29	11,889.57	9,645.12	11,850.00	12,500.00
<b>Economic Development Services</b>					
GVA	35,600.00	41,400.00	27,200.00	15,200.00	20,700.00
<b>Total Economic Development Services</b>	<b>35,600.00</b>	<b>41,400.00</b>	<b>27,200.00</b>	<b>15,200.00</b>	<b>20,700.00</b>
Election Expense	150.99	81.56	-57.81	250.00	250.00
Emergency & Disaster				0.00	0.00
<b>Equipment</b>					
Equipment Fuel	3,113.31	2,792.96	2,099.24	2,900.00	3,100.00
Equipment Purchase	9,524.55	7,882.15	9,796.62	4,800.00	6,300.00
Insurance	317.77	298.09	316.11	377.00	425.00
Maintenance & Repair	388.63	7,010.51	2,416.16	1,900.00	1,800.00
Equipment - Other	0.00		0.00		
<b>Total Equipment</b>	<b>13,344.26</b>	<b>17,983.71</b>	<b>14,628.13</b>	<b>9,977.00</b>	<b>11,625.00</b>
Events & Celebrations (inc. holiday gift)	4,294.03	3,898.54	3,763.32	1,200.00	1,200.00
Freight/Shipping	28,547.31	29,904.80	32,096.49	30,250.00	31,500.00
Fundraising Expenses	0.00	500.00	511.82	500.00	500.00
General Liability	17,776.53	15,513.93	16,119.94	19,625.00	14,147.00
Gravel Pit Extraction				0.00	15,000.00
Gravel Pit Fund	6,000.00	6,000.00	6,000.00	0.00	0.00
Library Materials	2,659.33	5,723.99	3,579.53	10,500.00	10,500.00
<b>Marine Facilities</b>					
Insurance	2,578.53	5,804.01	6,641.26	3,300.00	3,950.00
Maintenance & Repairs		476.00		500.00	500.00
<b>Total Marine Facilities</b>	<b>2,578.53</b>	<b>6,280.01</b>	<b>6,641.26</b>	<b>3,800.00</b>	<b>4,450.00</b>
Occupational Health		0.00		500.00	500.00
<b>Payroll Expenses</b>					
Wages	423,676.00	401,386.36	414,507.54	408,912.40	468,298.93
Payroll Taxes	40,887.75	39,510.80	40,106.71	39,239.25	41,468.41
Paid Time Off (PTO)	15,427.85	12,798.95	22,647.65	22,878.92	
Sick Leave	6,214.41	6,568.08	5,377.77	7,883.30	
Health Insurance (company paid)	21,602.70	35,206.70	36,249.20	23,645.52	53,438.88
Health Insurance Stipend	11,209.09	6,720.00	9,850.00	12,000.00	7,200.00
457(b) Employer Contribution	18,947.32	17,436.97	24,546.66	28,532.75	32,780.93
Workers Comp Insurance	6,165.44	6,218.05	9,473.37	11,358.61	11,358.61
Payroll Expenses - Other (inc. PTO accrued)	4,392.95	4,643.10	-1,053.32	230.00	590.00
<b>Total Payroll Expenses</b>	<b>548,523.51</b>	<b>530,489.01</b>	<b>561,705.58</b>	<b>554,680.75</b>	<b>615,135.76</b>
Professional Services	8,675.00	5,930.00	3,957.50	30,000.00	20,000.00
Public Relations	899.00	1,075.57	727.00	500.00	500.00
Relocation	0.00				0.00
Repair & Replacement Fund	16,545.71	16,545.71	18,554.91	18,554.91	18,554.91
<b>Road Maintenance</b>					
Grading	101,580.20	110,099.26			

Snow Plowing	65,000.00	67,855.40			
Road Maintenance - Other	16,181.70	2,415.94	234,491.98	215,000.00	230,000.00
<b>Total Road Maintenance</b>	<b>182,761.90</b>	<b>180,370.60</b>	<b>234,491.98</b>	<b>215,000.00</b>	<b>230,000.00</b>
<b>Social Services</b>					
GCEP dba The Rookery		0.00		8,000.00	0.00
<b>Total Social Services</b>		<b>0.00</b>		<b>8,000.00</b>	<b>0.00</b>
Stipend	3,750.04	2,999.55	3,135.00	4,000.00	5,000.00
Supplies	23,665.48	23,180.56	19,889.61	21,250.00	21,900.00
Telecommunications	20,514.08	13,723.46	23,094.14	21,521.00	25,821.00
Training	6,888.26	8,517.68	6,243.96	19,004.00	15,700.00
Travel	13,536.36	20,219.58	18,128.36	19,638.00	24,200.00
<b>Utilities</b>					
Electricity	10,486.90	11,982.65	8,981.52	10,200.00	9,450.00
Fuel Oil	15,497.95	9,045.59	8,400.72	7,500.00	7,500.00
<b>Total Utilities</b>	<b>25,984.85</b>	<b>21,028.24</b>	<b>17,382.24</b>	<b>17,700.00</b>	<b>16,950.00</b>
<b>Vehicle</b>					
Fuel	1,016.41	633.09	1,144.58	1,500.00	3,000.00
Insurance	3,438.58	3,225.58	3,844.19	5,500.00	10,500.00
Maintenance & Repair	642.69	2,692.40	2,430.18	3,000.00	4,000.00
Mileage Reimbursement	1,162.81	1,144.10	1,777.51	2,000.00	2,200.00
<b>Total Vehicle</b>	<b>6,260.49</b>	<b>7,695.17</b>	<b>9,196.46</b>	<b>12,000.00</b>	<b>19,700.00</b>
<b>Total Expense</b>	<b>1,091,215.21</b>	<b>1,125,531.31</b>	<b>1,141,409.22</b>	<b>1,153,958.66</b>	<b>1,241,777.36</b>
<b>Net Ordinary Income</b>	<b>457,764.52</b>	<b>31,725.28</b>	<b>43,329.36</b>	<b>0.00</b>	<b>-58,944.42</b>
<b>Other Income/Expense</b>				<b>0.00</b>	<b>0.00</b>
<b>Other Income</b>					
Encumbered Funds for Road Maintenance	115,000.00				
Other Savings for Road Maintenance				0.00	0.00
Prior-Year Cash Balance				0.00	
<b>Total Other Income</b>	<b>115,000.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
<b>Net Other Income</b>	<b>115,000.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
<b>Net Income</b>	<b>572,764.52</b>	<b>31,725.28</b>	<b>43,329.36</b>	<b>0.00</b>	<b>-58,944.42</b>