# **Planning Commission Agenda**

#### Regular Meeting Tuesday May 9, 2023 at 1:15 p.m.

City Council Chambers-City Center South 1001 11th Ave, Greeley, CO 80631 Zoom Webinar Link: https://greeleygov.zoom.us/j/89023065310

#### NOTICE:

Planning Commission meetings are held on the 2<sup>nd</sup> and 4<sup>th</sup> Tuesdays of each month. Meetings are conducted in a hybrid format, with a Zoom webinar in addition to the in-person meeting in Council Chambers.

Members of the public may participate in Planning Commission meetings in the manner that works best for them.

## Watch Meetings:

Meetings are open to the public and can be attended in person by anyone.



Meetings are livestreamed on YouTube at youtube.com/CityofGreeley

## **Comment in Real Time:**

Join the Zoom webinar (link above). During the public hearing, members of the public may address the Commission.

### Submit Written Comments:



Email comments about any item on the agenda to cd\_admin\_team@greeleygov.com



Written comments can be mailed or dropped off at the Planning office at 1100 10<sup>th</sup> Street, Greeley, CO 80631. Written comments received prior to or during the meeting will be read into the record in real time.

Meeting agendas and minutes are available on the City's meeting portal at Greeleyco.municodemeetings.com/

For more information about this meeting or to request reasonable accommodations, contact the administrative team at 970-350-9780 or by email at cd\_admin\_team@greeleygov.com.



#### May 09, 2023 at 1:15 PM 1001 11th Avenue, City Center South, Greeley, CO 80631

## Agenda

- 1. Call to Order
- 2. Roll Call
- 3. Approval of the Agenda
- 4. Approval of the April 25, 2023 Planning Commission Meeting Minutes
- 5. Presentation and Acknowledgement of the City of Greeley Integrated Water Resource Master Plan.
- 6. Staff Report
- 7. Adjournment

#### City of Greeley, Colorado PLANNING COMMISSION PROCEEDINGS April 25, 2023

#### 1. Call to Order

Chair Yeater called the meeting to order at 1:16 PM.

#### 2. Roll Call

The hearing clerk called the roll.

PRESENT Chair Justin Yeater Commissioner Louisa Andersen Commissioner Erik Briscoe Commissioner Jeff Carlson Commissioner Brian Franzen Commissioner Larry Modlin

ABSENT Commissioner Christian Schulte - Excused

#### 3. Approval of Agenda

There were no corrections or additions to the agenda. The agenda was approved as presented.

#### 4. Approval of April 11, 2023, Minutes

Commissioner Briscoe moved to approve the minutes dated April 11, 2023, Commissioner Franzen seconded the motion.

Motion carried 5-0. (Commissioner Schulte absent.)

# 5. Public hearing to consider a request to amend Title 24 of the Greeley Municipal Code relating to the allowance of private tobacco smoking establishments.

Don Threewitt began with a presentation on a potential code amendment by sharing an overview of the current status, that the Greeley Municipal Code bans smoking in "all places where people are likely to gather in close proximity to one another." This includes public places or common areas and within 25' of such areas, and provided examples of what are considered as "Public Places" per the City of Greeley Municipal Code. Mr. Threewitt continued with an explanation of what the request to amend the allowance of private tobacco smoking establishments would include. It would be a limited exception to the smoking ban that would allow smoking in private establishments. He provided that the City Council reviewed options and agreed to consider code amendments to allow permissions for private use of "smoking clubs" in a work session held on January 24, 2023.

Mr. Threewitt presented the commission with the proposed changes to the municipal code, Section 12-153: Amends Smoking Ban to allow for the exception for private tobacco smoking establishments and to the Development Code, Section 24: Creates the definition of a Private Tobacco Smoking Establishment, defines in which zones the land use may operate, identifies special

conditions that apply to the use, structure, and operation of the smoking establishment. The proposed definition is as follows; "Private Smoking Club" means a not-for-profit organization, that maintains selective members, is operated by the membership, and has as its primary purpose the legal consumption or use of tobacco smoking products as an aspect of its recreational, fraternal, or social purpose for its members, but not for pecuniary gain, and which only sells or distributes alcoholic beverages to its members incidental to its operation. Further Development Code Amendments would include that Smoking Establishments must meet Special Conditions and would be allowed as a Use by Special Review in the following zones: C-H (Commercial High Intensity), MU-H (Mixed Use High Intensity), I-L, I-M, and I-H (All Industrial Zoned areas). Additionally, club membership must limit access to the public (no day passes, limited membership, etc.), club must be in a free-standing building or requires a separate access and constructed to limit smoke emissions from reaching other tenants within a building shared with other uses, may have an outdoor patio if not located adjacent to other business or residences or adjacent to a public right-of-way, sidewalk or trail, playground or adjacent patio space or similar, building signage limited to that allowed in a C-L (Commercial Low Intensity Zone), any on-site product sales are limited to members only, require a business license; alcohol sales may not exceed 20% of gross revenue, the Club is prohibited from any electronic arcade or gaming machines or allowing member to engage in games of chance.

Mr. Threewitt indicated that staff would recommend the commission to approve the motion as presented and offered to answer any questions. Chair Yeater invited the commission to ask any questions. Commissioner Briscoe asked what the purpose of the non-profit designation was. Mr. Threewitt replied that it indicates the establishment would be a private club, similar to an Elks Lodge. Discussion continued between the commissioners and Mr. Threewitt regarding membership for these clubs and what would qualify as membership. Becky Safarik also included that regulation of the business license for the club would regulate the non-profit requirements and ensure that they would be responsible for meeting the requirements for that part of the code. Discussion continued on how these requirements were determined to not create conflict in the other parts of the code, how the Use by Special Review would be established and maintained, and how the building department comes into play to ensure ventilation and separation of these establishments from other surrounding tenants including if the establishment utilized outdoor spaces. Without further questions, Mr. Threewitt indicated that this was not noticed as a public hearing, but public comment was welcome.

Chair Yeater opened to Public Comment at 1:29 pm. Seeing no one signed up to speak, Chair Yeater closed to Public Comment at 1:30 pm.

Commissioner Andersen moved that the Planning Commission approve the ordinance amending Title 12-153 and Title 24 of the Greeley municipal code relating to the allowance of private tobacco smoking establishments. Commissioner Franzen seconded the motion.

Motion carried 6-0. (Chair Schulte, absent)

#### 6. Staff Report

Becky Safarik shared that there were not any items for the staff report and that there were three items for the workshop that staff is ready to proceed with when the commission is ready.

#### 7. Adjournment

With no further business before the Commission, Chair Yeater adjourned the meeting at 1:32 PM.

Justin Yeater, Chair

Becky Safarik, Secretary

# Planning Commission Agenda Summary

May 9, 2023

Key Staff Contact: Kelen Dowdy, Water Resources Planning Manager 970-350-9845

#### <u>Title</u>:

Presentation and Acknowledgement of the City of Greeley Integrated Water Resource Master Plan

#### Summary:

The City of Greeley aims to become the city of choice for people to work, play and live their best life in Northern Colorado. That vision requires robust and resilient city services, infrastructure, and water resources. Since 2021, the Water & Sewer Dept. has undertaken several master plans for the water distribution system, wastewater collections system, non-potable irrigation systems, and water conservation program. Over the past 20 months, the utility's water resource and engineering staff have been working with a team of expert consultants on a data driven, industry best practice, scenario-based planning effort know as an Integrated Water Resource Master Plan or IWRP. In Water Resource Engineering, an IWRP is a holistic, long-range evaluation of a water system that integrates the various sources of supply, water rights, storage, connecting infrastructure, operational conditions, and water demands. The City of Greeley's 2023 IWRP is a comprehensive update to the city's 2003 Water Resource Master Plan and provides a modern framework of planning for a range of variable future conditions and different supply and demand characteristics that help to define those possible futures.

#### **Recommended Action:**

Motion to Acknowledge the Integrated Water Resource Master Plan. [Informational Only]

#### Attachments:

IWMP Executive Summary Presentation IWMP Final Draft Plan





Integrated Water Resource Plan

Draft Final

April 12, 2023

Prepared for:

City of Greeley Water and Sewer Department

Prepared by:

Stantec Consulting Services, with LRE Water and Martin and Wood Water Consultants, Inc. **Executive Summary** 



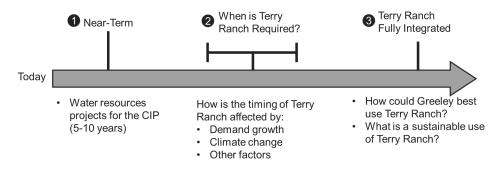
## **EXECUTIVE SUMMARY**

The Integrated Water Resources Plan (IWRP) for the City of Greeley Water and Sewer Department (Greeley) is a long-term strategic water resources master plan that ensures sustainable and affordable water supplies for their customers now and into the future. This comprehensive plan integrates Greeley's water supply system and projected demands with possible future conditions around hydrology, climate change, and risks to Greeley's water supply system. The IWRP establishes a plan for triggering the Terry Ranch Project (a new aquifer storage and recovery project), a process for evaluating and strategically acquiring water rights, a 10-year Capital Improvement Plan (CIP), and an Adaptive Plan for Greeley to follow.

#### INTRODUCTION AND PROCESS

Historically, many water resource planning efforts focused on developing a firm yield based on a single set of historical conditions. Projects were selected and prioritized based solely on their ability to improve firm yield under this one set of conditions. Recent events have shown that future conditions are highly uncertain and planning for a single future increases the risk of water supply failure. Greeley, building off a history of effective and prudent planning efforts, elected to complete an integrated planning process for this IWRP to better plan for an increasingly uncertain future.

In implementing an integrated planning process, the IWRP developed "Planning Scenarios" that capture a range of possible future conditions for Greeley's water supply system. These were applied at key points in time (e.g., "Planning Horizons") for Greeley's water supply system. **Figure ES-1** shows the three IWRP Planning Horizons – the first defined what water resources projects are required in the next 10 years, the second identifies when to integrate the Terry Ranch Project, and the third established how to best use the Terry Ranch Project once fully integrated and if that use is sustainable.



#### Figure ES-1. Planning Horizons Used in the IWRP

Due to the significant uncertainty around what the future could look like, the IWRP did not predict what future condition is most likely to occur. Instead, a Planning Scenario methodology was applied that captures a range of possible future conditions for Greeley's water supply system. The Planning Scenarios and their associated conditions are shown graphically in **Figure ES-2**. The *Unbearable* Planning Scenario



**Executive Summary** 



was the reasonable high-bookend for Greeley's water supply system and combines the hottest climate, the highest demand projections, and significant risk impacts. The *Stressed* Planning Scenario assumes the hottest climate, a lower demand projection, and moderate risk impacts. The *Continued Trends* Planning Scenario assumes a warmer climate, continued decreases in per capita water use, and moderate risk impacts. The *Optimistic* scenario assumes a warmer climate, the lowest demand projections, and least risk impacts. Finally, the *No Climate Change* planning scenario includes no climate change, a higher demand projection than *Optimistic* as the lack of climate change would likely encourage higher Greeley growth, and low risk impacts.

Planning Scenario Name	Climate Warming	CO River Basin Risk Impacts	Water Supply System Yields	Demands
Unbearable	***	High		
Stressed	***	Moderate		
Continued Trends	**	Moderate		
Optimistic	**	Low		
No Climate Change	*			

#### Figure ES-2. Planning Scenarios used in the IWRP

An important element in the IWRP was defining when future water supply system performance was acceptable, which the IWRP set using 'planning performance criteria'. **Figure ES-3** presents the planning performance criteria and their acceptability definitions.

Figure ES-3.	Planning	Performance	Criteria	Used in	the IWRP
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Performance Criteria	Acceptable Performance
Are Greeley customers being significantly impacted?	Drought Restrictions used at any level no more than 20% of years and no more than 10% of years in Level 3
Greeley maintains sufficient emergency reserve.	April 1 storage volume has at least 6 months of indoor demands in 100% of years
Greeley meets critical water needs for public health.	Indoor demands are met 100% of the time.

**Executive Summary** 



#### FUTURE CONDITIONS ASSESSMENT

The IWRP completed a risk assessment that identified, prioritized, and evaluated a comprehensive list of events that could impact Greeley's water supply system. This assessment identified four risk "drivers", defined as major events or conditions that are outside Greeley's control that could impact their ability to provide sustainable water supply to their customers. The drivers identified for the IWRP were:

- The **Climate Change Impacts on Hydrology** driver captures risks that could change what Greeley's existing water rights yield and the timing of that yield compared to what has been experienced historically. This is due to a combination of droughts of increased intensity, duration, and/or frequency compared to the historical record, runoff impacts, and the overall hydrograph from a warmer climate.
- The **Future Demand Uncertainty** driver captures risks that affect how much water demand Greeley's system would need to meet in the future and how water is used compared to historical usage. This includes population growth, outdoor water use variability, and climate change impacts to demands.
- The Water Rights Administration Complexity and Uncertainty driver captures risks that affect Greeley's ability to change currently owned water rights, acquire new water rights, and yields from existing and future water rights. This includes increased competition for new water rights, the legal complexity of changing water rights, and uncertainty related to how water rights administration may change under a different hydrograph than historical.
- The **Colorado River Basin Issues** driver captures risks to Greeley's yields from the Colorado River Basin which could result in a variety of short- and long-term supply reductions or curtailments.

The *Climate Change Impacts on Hydrology* driver was further evaluated by developing new climate change hydrology that captures the potential impacts of long-term climate change and droughts of increasing intensity, duration, and frequency. An advanced modeling process was completed that quantified the impacts of long-term changes in temperature and precipitation to Greeley's entitlements (e.g., water legally and physically available to Greeley). **Figure ES-4** summarizes the conclusions from this analysis and the confidence of those conclusions.

Conclusion Statement	Confidence	Comment
Droughts of greater duration, frequency, and severity than observed droughts are possible under current climate.	High	Results show these conclusions are
Climates with less precipitation and or warmer climates will decrease Greeley's water supply system yields.		
Yields from Greeley's junior water rights and certain water supply systems could be vulnerable to changing agricultural demands.	Moderate	It is likely that agricultural demand changes will impact Greeley's entitlements. It is unknown how agricultural demands will change.
Climates with increased precipitation could increase Greeley's water supply system yields.	Low	Impacts from hydrograph changes cannot be confidently modeled with existing tools.

#### Figure ES-4. Conclusions from the Climate Change Hydrology Analysis

**Executive Summary** 



The *Future Demand Uncertainty* driver was further evaluated by developing new total demand projections (potable and non-potable) for Greeley at 2030, 2050, and 2070 under four demand scenarios. These four scenarios varied population growth, the extent to which irrigation increases in response to hotter and drier future climate conditions, the extent of future conservation, and the proportion of new housing units that are multifamily apartments and condominiums. **Figure ES-5** shows the new demand projections.

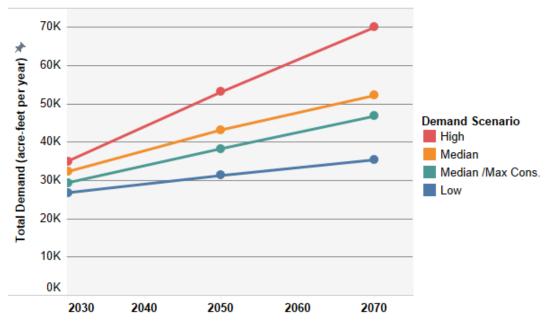


Figure ES-5. Greeley's Projected Future Water Demands

These demand projections are highly variable between the scenarios, with the difference between the high and low scenario increasing from 8,200 acre-feet per year at 2030 (33% of current demands) to 34,600 acre-feet per year at 2070 (137% of current demands). These demand projections assumed demand growth occurs immediately. However, Greeley's total demands have not grown significantly over the last 10 years.

**Executive Summary** 



#### **TERRY RANCH TIMING AND INTEGRATION EVALUATION**

The *Terry Ranch Timing* analysis determined that Greeley's water supply system without Terry Ranch can meet near-term Planning Scenario conditions. For example, in the *Continued Trends* Planning Scenario, Greeley's system without the Terry Ranch Project can accommodate an additional 10,000 acrefeet per year of demand growth – approximately 40% more demand than current. The IWRP could not confidently time the Terry Ranch Project implementation due to the lack of recent demand growth and the significant variability of future demand projections. In-lieu of assigning a timetable to Terry Ranch Project implementation, Greeley will monitor demands and water supplies as part of the Adaptive Plan.

The *Terry Ranch Integration* analysis determined if Terry Ranch operations would be sustainable longterm under the different Planning Scenarios. The IWRP defined Terry Ranch operations as sustainable if it can deliver sufficient supplies during drought to minimize drought restrictions while maintaining at least 80% of the 1.2 million acre-foot initial aquifer storage volume long-term. **Figure ES-7** shows the results of the Terry Ranch Integration Analysis by Planning Scenario. This table indicates what (if any) additional water resources were included, the percent of years Greeley drought response actions were used, the average annual Terry Ranch "Delta" (average injection minus average extraction), and the percent of the native aquifer remaining at the end of an 86-year simulation period.

Results from the *Terry Ranch Integration* analysis show that the Terry Ranch Project can be operated sustainably in the *Continued Trends*, *Optimistic*, and *No Climate Change* Planning Scenarios. Sustainable operation in these Planning Scenarios will require some additional water supplies and retiming storage. Results from the *Unbearable* and *Stressed* Planning Scenarios show that under the hottest climate change projections and significant demand growth conditions, Terry Ranch Operations are not sustainable. Greeley can monitor climate and demand growth conditions as part of the Adaptive Plan and, if the most impactful future conditions emerge, can adjust the long-term water supply strategy.

Planning Scenario	Additional Water Resources	% Years with Drought Response	Annual Terry Ranch Delta (acre-feet per year)	Ending Aquifer Volume (% of 1.2 million acre-foot Volume)
Unbearable	Retiming Storage + Moderate Water Acquisitions	100%	-10,700	23%
Stressed	Retiming Storage + Moderate Water Acquisitions	64%	-6,500	53%
Continued Trends	Retiming Storage + Moderate Water Rights	35%	-1,200	91%
Optimistic	None	12%	+1,900	113%
No Climate Change	Retiming Storage + Low Water Acquisitions	36%	-1,900	86%

Figure ES-6. Tabular Summary of	Terry Ranch Integration Results
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Color Key Indicates Terry Ranch Sustainability Criteria: **Blue** has sufficient remaining aquifer storage percentage, **Orange** has insufficient remaining aquifer storage percentage



**Executive Summary** 



#### **IWRP OUTCOMES AND RECOMMENDATIONS**

The IWRP showed that Greeley is well-positioned to provide sustainable and affordable water supplies through an uncertain future. The IWRP's important outcomes and conclusions regarding Greeley's current, near-term, and long-term water supply system are summarized below. **Figure ES-8** shows the recommendations for Greeley to take upon IWRP completion.

- Greeley's current water supply system is resilient against the most likely near-term conditions, but additional water supplies are required to meet projected demands and to mitigate impacts from warmer climate conditions under current Terry Ranch sustainability criteria.
- With the Terry Ranch Project fully integrated, Greeley's water supply system is likely resilient against many possible future conditions including warmer climates, higher demands, and reduced yields. Greeley can sustainably utilize the Terry Ranch Project as a water supply source during droughts long-term when the Terry Ranch Project is coupled with some additional water resources.
- If impacts from climate change are severe and tracking with the hottest projections, Greeley may need to consider additional long-term solutions (i.e., in addition to Terry Ranch).
- The most impactful drivers to Greeley's water supply system demand growth and climate change impacts will have long lead times that Greeley can monitor and adapt to.
- Terry Ranch cannot be confidently timed until Greeley sees sustained, significant demand growth.

#### Figure ES-7. Summary of IWRP Recommendations Used to Develop 10-year CIP and Adaptive Plan

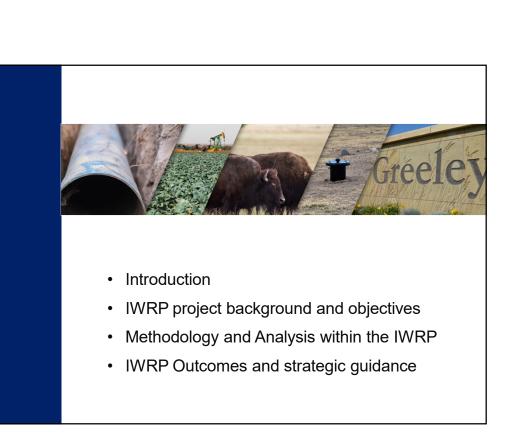
Recommendation	Action
Change Water Rights	Greeley should continue changing existing water rights to municipal use as these will improve the reliability of the existing water supply system before the Terry Ranch Project is integrated.
Continue Strategic Acquisitions	Greeley should acquire water supplies that can be integrated into the current system and the Terry Ranch Project. These water supplies are required to meet projected demands, mitigate climate, and risk impacts to the current water supply system, and improve Terry Ranch operations.
Develop Priority Terry Ranch Infrastructure	The Terry Ranch Project needs to be efficiently integrated into Greeley's water supply system once it is required. Greeley should continue incrementally implementing project components (pipelines, right of way, water rights) to ensure this project is readily available to Greeley.
Study Potential Conceptual Retiming Storage Options	The IWRP identified a retiming storage project as a potentially beneficial project to improve the sustainability of Terry Ranch operations. As the IWRP only included a conceptual definition of the project, Greeley should further define this project and align the concept with real facilities.
Implement Adaptive Planning to Monitor Drivers and Trigger Terry Ranch	While the IWRP showed Greeley's water supply system is resilient against warmer futures and increased demands, it is still vulnerable to significantly stressful future conditions. Additionally, the IWRP could not confidently define when Terry Ranch is required due to uncertainty in demand growth. Greeley should implement an Adaptive Planning process that regularly updates IWRP outcomes and re-evaluates the Terry Ranch timing.



# Integrated Water Resources Plan (IWRP)

City of Greeley Water and Sewer Department

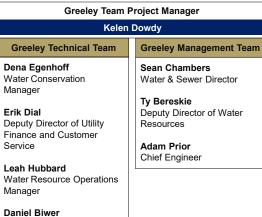




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# Agenda

# **IWRP Project Team**



Environmental & Water Resource Attorney Consultant Team Project Manager Neil Stewart (Stantec)

#### Consultant Team

Mary Presecan (LRE Water) South Platte River Basin Expert

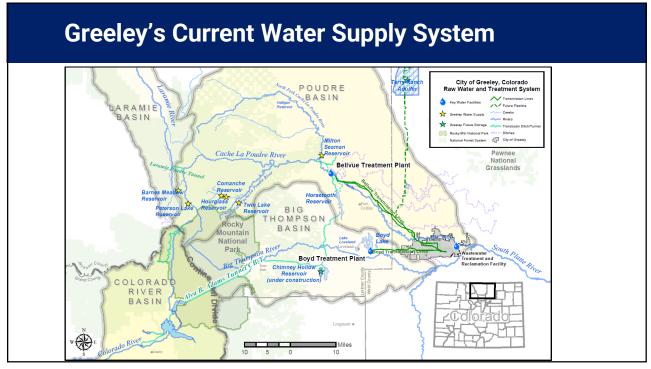
Cortney Brand (LRE Water) Terry Ranch Groundwater Expert

Michelle Johnson (Martin & Wood) Greeley Water Rights Expert

Adam Jokerst (West Water Research) Greeley Water Resources Issues

**Paul Weiss** (Williams & Weiss) Greeley Water Modeling Expert

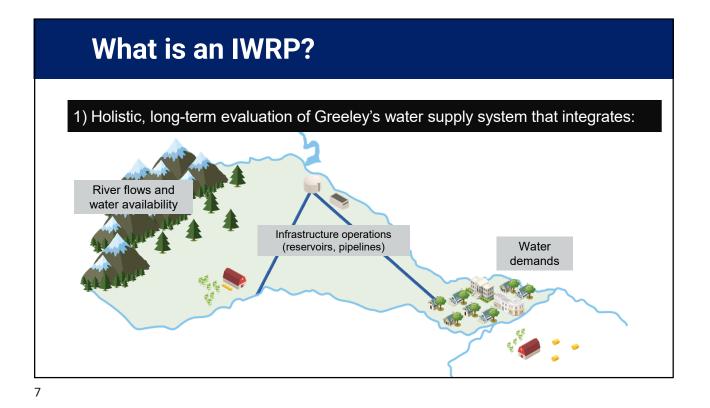
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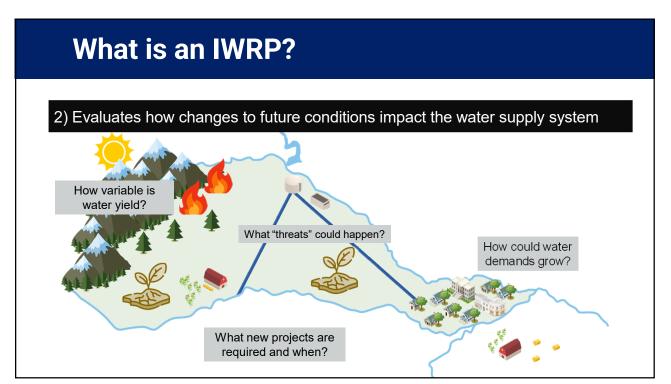


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What futures did the IWRP plan for?				
<ul> <li>"Planning Scenarios" were defined to vary future water supply conditions</li> </ul>				
Planning Scenario NameClimate WarmingColorado River Basin Drought ImpactsWater Rights AdministrationDemand Growth				

# What futures did the IWRP plan for?

• "Planning Scenarios" were defined to vary future water supply conditions

Planning Scenario Name	Climate Warming	Colorado River Basin Drought Impacts	Water Rights Administration	Demand Growth
Unbearable	<b>ÖÖÖ</b>	High		
Stressed	<b>ÖÖÖ</b>	Moderate		$\mathbf{\hat{\omega}}\mathbf{\hat{\omega}}\mathbf{\hat{\omega}}$
Continued Trends	<b>Ö</b> Ö	Moderate		<b>*</b>
Optimistic	Ö.	Low		
No Climate Change	Ö	Low		<b>*</b>



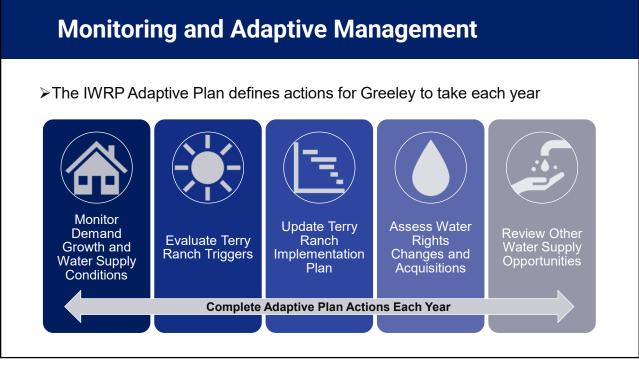
# IWRP's Strategic Plan for a Sustainable Water Supply

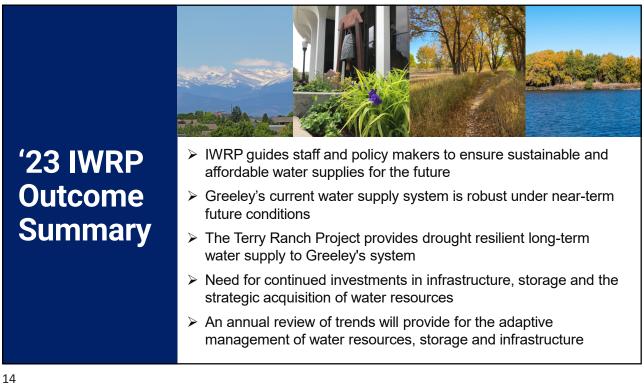
Resilient Water supply system strategies System monitoring and adaptive management

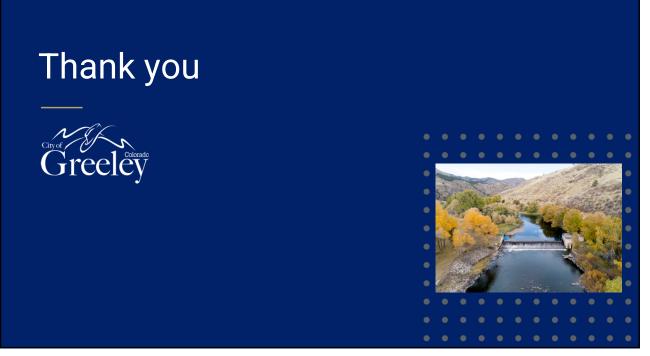
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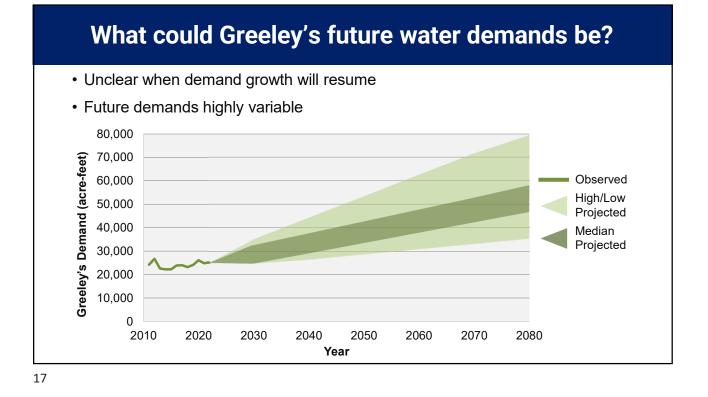
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How could climate change impact Greeley's water supplies? The IWRP reflects the following climate change impacts to Greeley: Warmer climates are Reservoir evaporation likely to reduce yields will increase Warmer climates will likely increase outdoor water needs Hydrograph shifts could require changes in water Agricultural users with rights administration senior priority could change how they use water





Integrated Water Resource Plan

Draft Final

April 12, 2023

Prepared for:

City of Greeley Water and Sewer Department

Prepared by:

Stantec Consulting Services, with LRE Water and Martin and Wood Water Consultants, Inc.



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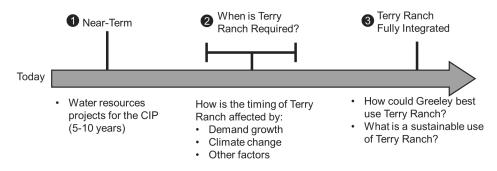
## **EXECUTIVE SUMMARY**

The Integrated Water Resources Plan (IWRP) for the City of Greeley Water and Sewer Department (Greeley) is a long-term strategic water resources master plan that ensures sustainable and affordable water supplies for their customers now and into the future. This comprehensive plan integrates Greeley's water supply system and projected demands with possible future conditions around hydrology, climate change, and risks to Greeley's water supply system. The IWRP establishes a plan for triggering the Terry Ranch Project (a new aquifer storage and recovery project), a process for evaluating and strategically acquiring water rights, a 10-year Capital Improvement Plan (CIP), and an Adaptive Plan for Greeley to follow.

#### INTRODUCTION AND PROCESS

Historically, many water resource planning efforts focused on developing a firm yield based on a single set of historical conditions. Projects were selected and prioritized based solely on their ability to improve firm yield under this one set of conditions. Recent events have shown that future conditions are highly uncertain and planning for a single future increases the risk of water supply failure. Greeley, building off a history of effective and prudent planning efforts, elected to complete an integrated planning process for this IWRP to better plan for an increasingly uncertain future.

In implementing an integrated planning process, the IWRP developed "Planning Scenarios" that capture a range of possible future conditions for Greeley's water supply system. These were applied at key points in time (e.g., "Planning Horizons") for Greeley's water supply system. **Figure ES-1** shows the three IWRP Planning Horizons – the first defined what water resources projects are required in the next 10 years, the second identifies when to integrate the Terry Ranch Project, and the third established how to best use the Terry Ranch Project once fully integrated and if that use is sustainable.



#### Figure ES-1. Planning Horizons Used in the IWRP

Due to the significant uncertainty around what the future could look like, the IWRP did not predict what future condition is most likely to occur. Instead, a Planning Scenario methodology was applied that captures a range of possible future conditions for Greeley's water supply system. The Planning Scenarios and their associated conditions are shown graphically in **Figure ES-2**. The *Unbearable* Planning Scenario



**Executive Summary** 



was the reasonable high-bookend for Greeley's water supply system and combines the hottest climate, the highest demand projections, and significant risk impacts. The *Stressed* Planning Scenario assumes the hottest climate, a lower demand projection, and moderate risk impacts. The *Continued Trends* Planning Scenario assumes a warmer climate, continued decreases in per capita water use, and moderate risk impacts. The *Optimistic* scenario assumes a warmer climate, the lowest demand projections, and least risk impacts. Finally, the *No Climate Change* planning scenario includes no climate change, a higher demand projection than *Optimistic* as the lack of climate change would likely encourage higher Greeley growth, and low risk impacts.

Planning Scenario Name	Climate Warming	CO River Basin Risk Impacts	Water Supply System Yields	Demands
Unbearable	***	High		
Stressed	***	Moderate		
Continued Trends	**	Moderate		
Optimistic	**	Low		
No Climate Change	- <del>\</del> -			

#### Figure ES-2. Planning Scenarios used in the IWRP

An important element in the IWRP was defining when future water supply system performance was acceptable, which the IWRP set using 'planning performance criteria'. **Figure ES-3** presents the planning performance criteria and their acceptability definitions.

Figure ES-3.	Planning	Performance	Criteria	Used in	the IWRP
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Performance Criteria	Acceptable Performance
Are Greeley customers being significantly impacted?	Drought Restrictions used at any level no more than 20% of years and no more than 10% of years in Level 3
Greeley maintains sufficient emergency reserve.	April 1 storage volume has at least 6 months of indoor demands in 100% of years
Greeley meets critical water needs for public health.	Indoor demands are met 100% of the time.

**Executive Summary** 



#### FUTURE CONDITIONS ASSESSMENT

The IWRP completed a risk assessment that identified, prioritized, and evaluated a comprehensive list of events that could impact Greeley's water supply system. This assessment identified four risk "drivers", defined as major events or conditions that are outside Greeley's control that could impact their ability to provide sustainable water supply to their customers. The drivers identified for the IWRP were:

- The **Climate Change Impacts on Hydrology** driver captures risks that could change what Greeley's existing water rights yield and the timing of that yield compared to what has been experienced historically. This is due to a combination of droughts of increased intensity, duration, and/or frequency compared to the historical record, runoff impacts, and the overall hydrograph from a warmer climate.
- The **Future Demand Uncertainty** driver captures risks that affect how much water demand Greeley's system would need to meet in the future and how water is used compared to historical usage. This includes population growth, outdoor water use variability, and climate change impacts to demands.
- The Water Rights Administration Complexity and Uncertainty driver captures risks that affect Greeley's ability to change currently owned water rights, acquire new water rights, and yields from existing and future water rights. This includes increased competition for new water rights, the legal complexity of changing water rights, and uncertainty related to how water rights administration may change under a different hydrograph than historical.
- The **Colorado River Basin Issues** driver captures risks to Greeley's yields from the Colorado River Basin which could result in a variety of short- and long-term supply reductions or curtailments.

The *Climate Change Impacts on Hydrology* driver was further evaluated by developing new climate change hydrology that captures the potential impacts of long-term climate change and droughts of increasing intensity, duration, and frequency. An advanced modeling process was completed that quantified the impacts of long-term changes in temperature and precipitation to Greeley's entitlements (e.g., water legally and physically available to Greeley). **Figure ES-4** summarizes the conclusions from this analysis and the confidence of those conclusions.

Conclusion Statement	Confidence	Comment
Droughts of greater duration, frequency, and severity than observed droughts are possible under current climate.	High	Results show these conclusions are consistent with other studies and make
Climates with less precipitation and or warmer climates will decrease Greeley's water supply system yields.	High	logical sense.
Yields from Greeley's junior water rights and certain water supply systems could be vulnerable to changing agricultural demands.	Moderate	It is likely that agricultural demand changes will impact Greeley's entitlements. It is unknown how agricultural demands will change.
Climates with increased precipitation could increase Greeley's water supply system yields.	Low	Impacts from hydrograph changes cannot be confidently modeled with existing tools.

#### Figure ES-4. Conclusions from the Climate Change Hydrology Analysis

**Executive Summary** 



The *Future Demand Uncertainty* driver was further evaluated by developing new total demand projections (potable and non-potable) for Greeley at 2030, 2050, and 2070 under four demand scenarios. These four scenarios varied population growth, the extent to which irrigation increases in response to hotter and drier future climate conditions, the extent of future conservation, and the proportion of new housing units that are multifamily apartments and condominiums. **Figure ES-5** shows the new demand projections.

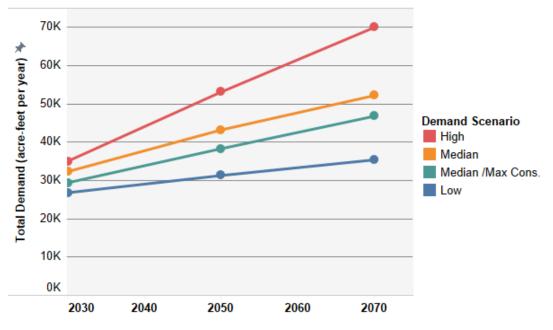


Figure ES-5. Greeley's Projected Future Water Demands

These demand projections are highly variable between the scenarios, with the difference between the high and low scenario increasing from 8,200 acre-feet per year at 2030 (33% of current demands) to 34,600 acre-feet per year at 2070 (137% of current demands). These demand projections assumed demand growth occurs immediately. However, Greeley's total demands have not grown significantly over the last 10 years.

**Executive Summary** 



#### **TERRY RANCH TIMING AND INTEGRATION EVALUATION**

The *Terry Ranch Timing* analysis determined that Greeley's water supply system without Terry Ranch can meet near-term Planning Scenario conditions. For example, in the *Continued Trends* Planning Scenario, Greeley's system without the Terry Ranch Project can accommodate an additional 10,000 acrefeet per year of demand growth – approximately 40% more demand than current. The IWRP could not confidently time the Terry Ranch Project implementation due to the lack of recent demand growth and the significant variability of future demand projections. In-lieu of assigning a timetable to Terry Ranch Project implementation, Greeley will monitor demands and water supplies as part of the Adaptive Plan.

The *Terry Ranch Integration* analysis determined if Terry Ranch operations would be sustainable longterm under the different Planning Scenarios. The IWRP defined Terry Ranch operations as sustainable if it can deliver sufficient supplies during drought to minimize drought restrictions while maintaining at least 80% of the 1.2 million acre-foot initial aquifer storage volume long-term. **Figure ES-7** shows the results of the Terry Ranch Integration Analysis by Planning Scenario. This table indicates what (if any) additional water resources were included, the percent of years Greeley drought response actions were used, the average annual Terry Ranch "Delta" (average injection minus average extraction), and the percent of the native aquifer remaining at the end of an 86-year simulation period.

Results from the *Terry Ranch Integration* analysis show that the Terry Ranch Project can be operated sustainably in the *Continued Trends*, *Optimistic*, and *No Climate Change* Planning Scenarios. Sustainable operation in these Planning Scenarios will require some additional water supplies and retiming storage. Results from the *Unbearable* and *Stressed* Planning Scenarios show that under the hottest climate change projections and significant demand growth conditions, Terry Ranch Operations are not sustainable. Greeley can monitor climate and demand growth conditions as part of the Adaptive Plan and, if the most impactful future conditions emerge, can adjust the long-term water supply strategy.

Planning Scenario	Additional Water Resources	% Years with Drought Response	Annual Terry Ranch Delta (acre-feet per year)	Ending Aquifer Volume (% of 1.2 million acre-foot Volume)
Unbearable	Retiming Storage + Moderate Water Acquisitions	100%	-10,700	23%
Stressed	Retiming Storage + Moderate Water Acquisitions	64%	-6,500	53%
Continued Trends	Retiming Storage + Moderate Water Rights	35%	-1,200	91%
Optimistic	None	12%	+1,900	113%
No Climate Change	Retiming Storage + Low Water Acquisitions	36%	-1,900	86%

Figure ES-6. Tabular Summary of	Terry Ranch Integration Results
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Color Key Indicates Terry Ranch Sustainability Criteria: **Blue** has sufficient remaining aquifer storage percentage, **Orange** has insufficient remaining aquifer storage percentage



**Executive Summary** 



#### **IWRP OUTCOMES AND RECOMMENDATIONS**

The IWRP showed that Greeley is well-positioned to provide sustainable and affordable water supplies through an uncertain future. The IWRP's important outcomes and conclusions regarding Greeley's current, near-term, and long-term water supply system are summarized below. **Figure ES-8** shows the recommendations for Greeley to take upon IWRP completion.

- Greeley's current water supply system is resilient against the most likely near-term conditions, but additional water supplies are required to meet projected demands and to mitigate impacts from warmer climate conditions under current Terry Ranch sustainability criteria.
- With the Terry Ranch Project fully integrated, Greeley's water supply system is likely resilient against many possible future conditions including warmer climates, higher demands, and reduced yields. Greeley can sustainably utilize the Terry Ranch Project as a water supply source during droughts long-term when the Terry Ranch Project is coupled with some additional water resources.
- If impacts from climate change are severe and tracking with the hottest projections, Greeley may need to consider additional long-term solutions (i.e., in addition to Terry Ranch).
- The most impactful drivers to Greeley's water supply system demand growth and climate change impacts will have long lead times that Greeley can monitor and adapt to.
- Terry Ranch cannot be confidently timed until Greeley sees sustained, significant demand growth.

#### Figure ES-7. Summary of IWRP Recommendations Used to Develop 10-year CIP and Adaptive Plan

Recommendation	Action
Change Water Rights	Greeley should continue changing existing water rights to municipal use as these will improve the reliability of the existing water supply system before the Terry Ranch Project is integrated.
Continue Strategic Acquisitions	Greeley should acquire water supplies that can be integrated into the current system and the Terry Ranch Project. These water supplies are required to meet projected demands, mitigate climate, and risk impacts to the current water supply system, and improve Terry Ranch operations.
Develop Priority Terry Ranch Infrastructure	The Terry Ranch Project needs to be efficiently integrated into Greeley's water supply system once it is required. Greeley should continue incrementally implementing project components (pipelines, right of way, water rights) to ensure this project is readily available to Greeley.
Study Potential Conceptual Retiming Storage Options	The IWRP identified a retiming storage project as a potentially beneficial project to improve the sustainability of Terry Ranch operations. As the IWRP only included a conceptual definition of the project, Greeley should further define this project and align the concept with real facilities.
Implement Adaptive Planning to Monitor Drivers and Trigger Terry Ranch	While the IWRP showed Greeley's water supply system is resilient against warmer futures and increased demands, it is still vulnerable to significantly stressful future conditions. Additionally, the IWRP could not confidently define when Terry Ranch is required due to uncertainty in demand growth. Greeley should implement an Adaptive Planning process that regularly updates IWRP outcomes and re-evaluates the Terry Ranch timing.





## **ABBREVIATIONS**

Bellvue WTP	Bellvue Water Treatment Plant
Boyd WTP	Boyd Lake Water Treatment Plant
BTBN	Big Thompson Basin Network
СВТ	Colorado-Big Thompson Project
CIP	Capital Improvement Plan
City	City of Greeley
DMS	Data Management System
Ft. Collins	City of Fort Collins Utilities
GCMs	Global Climate Models
GLIC	Greeley-Loveland Irrigation Company
Greeley	City of Greeley Water and Sewer Department
GSM	Greeley System Model
HMRs	High Mountain Reservoirs
IWRP	Integrated Water Resources Plan
Loveland	City of Loveland
LREGA	Long Range Expected Growth Area
NA	Not Applicable
Northern Water	Northern Water Conservancy District
PBN	Poudre Basin Network
Poudre	Cache la Poudre
PVP	Pleasant Valley Pipeline
SMEs	Subject Matter Experts
T&P	Temperature and Precipitation
TBD	To be determined
Terry Ranch	Terry Ranch Aquifer and Storage Recovery Project
ТМ	Technical Memorandum
W&S Board	Greeley's Water and Sewer Board
WADT	Water Acquisition Decision Tool
WSSC	Water Supply & Storage Company
WSVS	Water Supply Vulnerability Study
YOD	Years of Demand





## GLOSSARY

Box plot distribution	A standardized way of displaying the distribution of data where the solid line is the median value with the boxes extending to the 25 <sup>th</sup> and 75 <sup>th</sup> percentiles and the whiskers extending to the 5 <sup>th</sup> and 95 <sup>th</sup> percentile
Direct flow rights	A water right that diverts water directly from a surface stream for direct application to beneficial use
Entitlements	Water legally and physically available to Greeley
Interruptible Supply Use	A water right that can be used for its original decreed purpose and then can be intermittently used for a changed purpose
Native storage	The volume of water in the Terry Ranch Aquifer prior to injection or extraction
Non-potable water	Water that is not of a quality suitable for drinking, but can be used for other purposes such as irrigation
Planning Horizon	Represents key points in time for Greeley's water supply system
Planning Performance Criteria	Define when future water supply system performance was acceptable
Planning Scenario	Captures a range of possible future conditions for Greeley's water supply system summarized into a single narrative future
Potable water	Water that is of a quality suitable for drinking
Risk	Event or condition that could negatively effect Greeley's water supply system
Single-use water	A water right that can only be diverted and used for beneficial purposes once. The water cannot be re-diverted or re-used after the initial use
Spill	Water entitled to Greeley that cannot be captured or put to use in the surface water system
Storage shortage	If Greeley's surface water storage on April 1 <sup>st</sup> of the next year would be less than the acceptable threshold
T&P Offset/Change	Change in long-term temperature and precipitation mean in a future climate compared to the historical climate.
Wholly consumable transbasin rights	A water right that is diverted in one river basin and used in another river basin for beneficial use. Transbasin water rights are 100% consumptive and can be re-used to extinction



Introduction and Summary of Findings



## **1.0 INTRODUCTION AND SUMMARY OF FINDINGS**

The Integrated Water Resources Plan (IWRP) for the City of Greeley Water and Sewer Department (Greeley) is a long-term strategic water resources master plan for Greeley that ensures sustainable and affordable water supplies for their customers. This comprehensive plan integrates Greeley's water supply system and projected demands with possible future conditions around hydrology, climate change, and risks to Greeley's water supply system. The IWRP establishes a plan for triggering the Terry Ranch Aquifer and Storage Recovery Project (Terry Ranch Project or Terry Ranch), a process for evaluating and strategically acquiring water rights, a 10-year Capital Improvement Plan (CIP), and an Adaptive Plan for Greeley to follow.

This Report documents the process, assumptions, outcomes and recommendations of Greeley's IWRP.

## 1.1 **OBJECTIVES**

The IWRP objectives were developed to align with priorities established by Greeley's City Council, shown in **Figure 1-1**. The IWRP is n actionable and adaptive master plan for Greeley's water resources that uses modern, defensible methods to develop a roadmap ensuring a sustainable water supply for the community through an uncertain future.



Figure 1-1. IWRP Objectives aligned with Greeley's City Council Priorities

Introduction and Summary of Findings



In addition to the overall future water resources strategy, the IWRP was tasked with developing the following new tools and plans for Greeley to utilize in future planning efforts:

- Updated Demand Projections
- Climate Change-Influenced Hydrology Dataset
- Risk Assessment
- Water Acquisition Decision Tool
- Water Acquisition Strategy
- 10-year Capital Improvement Plan
- Adaptive Plan
- Updated Greeley System Model with new Terry Ranch Project operations and Planning Scenarios

## 1.2 SUMMARY OF FINDINGS

At the outset of the IWRP, the following key questions were presented. The resulting analysis documented in this Report supports the answer for each question.

#### Can Greeley's current water supply system reliably deliver water supplies to customers?

• The near-term, 10-year, analysis presented in Section 8 shows that Greeley's water supply system can meet current water demands across a range of projected warmer climates and even when considering current Colorado River Basin risks. The robustness of Greeley's water supply system is further improved as water rights that Greeley already owns are changed for municipal use.

#### What is Greeley's future water rights strategy?

• The Terry Ranch Timing results presented in Section 9.2 show that Greeley needs additional water rights to meet projected demands and mitigate impacts to the current water supply system. The Terry Ranch Integration results presented in Section 9.3 show that additional water rights that can be integrated into the Terry Ranch Project will improve the sustainability of that project in warmer climates with higher demands. Greeley will prioritize water rights that provide immediate water supply to the city and can be integrated into the Terry Ranch Project in the future. Due to the increasing cost and competition of water acquisitions, Greeley will continue to actively acquire new water rights as part of the 10-year CIP.

#### Will the Terry Ranch Project be a sustainable water supply source in the future?

The Terry Ranch Integration results presented in Section 9.3 show that the Terry Ranch Project can
provide a sustainable drought-resistant supply source for Greeley. This includes future conditions with
warmer climates, higher demands, and impacts from water supply system risks.

#### When is Terry Ranch Required?

• The Terry Ranch Timing results presented in Section 9.2 show that the Terry Ranch Project is not imminently required due to the robust nature of Greeley's current water supply system and the effectiveness of conservation strategies. As time progresses, Greeley will closely monitor demand



Introduction and Summary of Findings



and supply conditions to ensure the Terry Ranch Project is online before it is required. However Greeley will complete high-priority Terry Ranch Project infrastructure as part of the 10-year CIP to make use of funding and land availability.

# How can Greeley ensure their water supply system continues to provide sustainable and affordable water to their customers?

• The IWRP developed a variety of tools and plans for Greeley to use in future planning efforts. A key one is the Adaptive Plan presented in Section 12.2, which defines five actions Greeley will take each year to re-evaluate IWRP outcomes and recommendations and adjust accordingly.

**Planning Process** 



## 2.0 PLANNING PROCESS

## 2.1 INTEGRATED PLANNING OVERVIEW

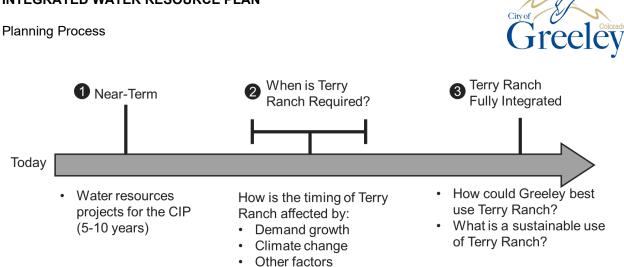
Historically, many water resource planning efforts focused on developing a firm yield based on a single set of historical conditions. Projects were selected and prioritized based solely on their ability to improve firm yield under this one set of conditions. This process was effective for many years, due to the relative stationarity of climate and limitations in computing and data processing. Recent history and availability of new climate modeling data has shown that future conditions are highly uncertain and planning for a single future increases the risk of water supply failure. During this time, new approaches were developed that utilized improved computing to integrate many possible future conditions into water supply planning. This new approach creates a long-term plan that is more robust and adaptive against future uncertainty and helps to ensure that communities have sustainable and affordable water supplies.

Greeley has a history of effective and prudent planning efforts, resulting in a water supply system that has been more resilient during droughts than most other communities in Colorado. Greeley has invested in tools, such as the Greeley System Model (GSM), and projects, such as the Terry Ranch Project, that built a solid foundation for future planning efforts. Leveraging those decisions, Greeley elected to complete an integrated planning process for this IWRP. This integrated plan used modern, data-driven methods to develop a robust roadmap to help guide Greeley through an uncertain future.

## 2.2 PLANNING SCENARIOS AND HORIZONS

To implement an integrated planning process while focusing the IWRP analysis around its objectives, a set of 'Planning Horizons' were defined that represent key points in time for Greeley's water supply system. In combination with these Planning Horizons, a set of 'Planning Scenarios' were developed to capture a range of possible future conditions for Greeley's water supply system.

**Figure 2-1** shows the three IWRP Planning Horizons. The first planning horizon represents near-term conditions and established what water resources projects are required in the next 10 years. The second planning horizon represents conditions just before the Terry Ranch Project would be required and informed what those conditions would be. The third and final planning horizon is when the Terry Ranch Project is fully integrated with Greeley's water supply system and established how the project could be used and if that use is sustainable. Section 8 presents the results of the near-term planning horizon and Section 9 presents the results of the Terry Ranch timing and integration planning horizons.



#### Figure 2-1. Planning Horizons Used in the IWRP

Due to the significant uncertainty around what the future could look like, the IWRP did not predict what future condition is likely to occur. Instead, a Planning Scenario methodology was applied that captures a range of possible future conditions for Greeley's water supply system. The GSM is simulated under these various possible future conditions, and results are holistically evaluated to inform the IWRP outcomes and recommendations. **Table 2-1** presents the five Planning Scenarios defined for the IWRP. A *No Climate Change* Planning Scenario was included to both serve as a low bookend of stressful future conditions and to establish the impact of climate change to Greeley by defining what could be required if climate change impacts are properly mitigated in the future.

Table 2-1. Planning Scenarios	Defined for the IWRP
-------------------------------	----------------------

Planning Scenario	Description
Unbearable	Greeley's future demands have tracked with the most impactful future conditions: population has grown according to the highest forecast, climate has warmed rapidly, and impacts to Greeley's East Slope water rights and Colorado River supplies are the most severe.
Stressed	A rapidly warming climate and faster-than-expected population growth within established water providers such as Greeley exacerbates water availability issues. Greeley's water supply system must meet this increased demand amongst significant yield impacts.
Continued Trends	Recent trends in per capita water use, climate change, Colorado River basin issues, and competition for water rights continue.
Optimistic	Greeley's water supply system is less stressed than anticipated due to a combination of improved water conservation savings, diminished climate change impacts, and advantageous water rights yields.
No Climate Change	Without climate change, Greeley's water supply system would be less stressed and require less additional water resources.

**Planning Process** 



The narrative Planning Scenarios were translated to future conditions Greeley's water supply system could experience for simulation in the GSM. These future conditions were the key drivers of future uncertainty identified during the Risk Identification and Assessment process described in Section 5. Each driver had specific possible future conditions that could then be varied in each Planning Scenario. **Table 2-2** presents the drivers and associated conditions available for the Planning Scenarios.

Driver	Description	Planning Scenario Settings	
Future Climate Change	Captures the impacts to hydrology from the assumed future climate change.	<ul> <li>Hot (+8°F or +5°F)</li> <li>Warm (+5°F or +2°F)</li> <li>No Change</li> </ul>	
Colorado River	Combination of short- and long-term Colorado River Basin yield reductions	High Impacts to Yields • 5-year 25% Reduction in CBT/Windy Gap • 1-year 100% Curtailment of CBT/Windy Gap • Chronic 10% Reduction in CBT/Windy Gap	
Basin Risk Impacts	and curtailments due to Colorado River Basin administration and Compact compliance.	Moderate Impacts to Yields • 5-year 25% Reduction in CBT/Windy Gap • 1-year 100% Curtailment of CBT/Windy Gap Low Impacts to Yields • 2-year 25% Reduction in CBT/Windy Gap	
Water Rights Administration Uncertainty and Increased Competition	Reductions in modeled water rights yield due to combination of inability to change water rights as assumed, ability to acquire new water rights, and/or reductions in yield due to administration changes.	<ul> <li>10% Entitlement Reduction</li> <li>No Entitlement Reduction</li> </ul>	
Water Demands	The future demand projection from Section 4.2.2 is assumed to occur.	<ul> <li>High Bookend</li> <li>Median</li> <li>Median with Maximum Conservation</li> <li>Low Bookend</li> </ul>	

#### Table 2-2. Drivers Used to Define Planning Scenario Conditions

CBT is Colorado-Big Thompson Project

The Planning Scenarios with their conditions identified and used in the IWRP are shown in detail in **Table 2-3** and shown graphically in **Table 2-4**. The *Unbearable* Planning Scenario was the reasonable high bookend for Greeley's water supply system and combines the hottest climate, with the highest demand projections and significant impacts. The *Stressed* Planning Scenario assumes the hottest climate but with a lower demand projection and moderate risk impacts to water supplies. The *Continued Trends* Planning Scenario assumes a warmer climate, continued decreases in per capita water use, and moderate risk impacts to water supplies. The *Optimistic* scenario assumes a warmer climate, the lowest demand projections, and less entitlement impacts. Finally, the *No Climate Change* planning scenario includes a higher demand projection than *Optimistic* as the lack of climate change would likely encourage higher Greeley growth.

**Planning Process** 



Planning Scenario Name	Climate	CO River Basin Risks	Water Rights Administration Impacts	Demands	
Unbearable	Hot	<u>High Impacts</u> : 5-Year 25% Reduction 1-year Outage Chronic 10% Reduction	10% Reduced Entitlements	High Bookend	
Stressed	Hot	<u>Moderate Impacts</u> : 5-Year 25% Reduction 1-year Outage	10% Reduced Entitlements	Median	
Continued Trends	Warm	<u>Moderate Impacts</u> : 5-Year 25% Reduction 1-year Outage	10% Reduced Entitlements	Median w/ Decreased Per Capita Use	
Optimistic	Warm	Low Impacts: 2-year 25% Reduction	Expected Entitlements	Low Bookend	
No Climate Change	No Change	Low Impacts: 2-year 25% Reduction	Expected Entitlements	Median w/ Decreased Per Capita Use	

#### Table 2-3. Planning Scenarios and Conditions Used in the IWRP for Simulations

#### Table 2-4. Graphical Representation of IWRP Planning Scenarios

Planning Scenario Name	Climate Warming	CO River Basin Risk Impacts	Water Supply System Yields	Demands
Unbearable	***	High		
Stressed	***	Moderate		
Continued Trends	***	Moderate		
Optimistic	**	Low		
No Climate Change	- <del>\</del>			

**Planning Process** 



## 2.3 GREELEY SYSTEM MODEL OVERVIEW

An important objective to the IWRP and a key component of an integrated planning process is using datadriven methods that transparently and clearly connect to outcomes and recommendations. For the IWRP, Greeley utilized their existing GSM to complete numerical water supply system simulations. This section summarizes the GSM and its application for the IWRP, which is described in detail in the IWRP Greeley System Model Technical Memorandum (TM), included as Appendix C.

The GSM is a MODSIM-based mass-balance model originally developed in 1992 that has been continuously upgraded and updated (Greeley, 2021). The MODSIM simulation software platform has been applied to water supply planning efforts by water providers in Colorado (e.g., Colorado Springs Utilities, City of Fort Collins Utilities). The GSM has served as Greeley's water supply planning simulation model since its inception and, as such, its development and current configuration includes extensive institutional knowledge and expertise. The model was most recently upgraded to the newest version of MODSIM and paired with a Data Management System (DMS) in 2020, prior to the IWRP in 2020, further increasing its value to the IWRP.

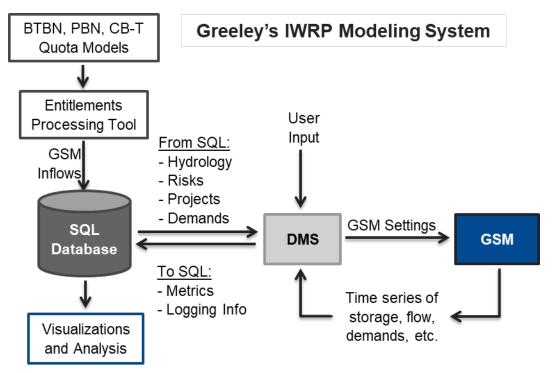
The GSM simulates Greeley's water supply system on a monthly timestep for a period of 86 years. The scope of the GSM includes "inflows" of Greeley's legally and physically available water supplies (referred to as "entitlements"), raw water conveyance facilities (in-river, ditches, pipelines), raw water storage facilities (wholly owned reservoirs, storage accounts, gravel pits), raw water treatment plants (physical capacities), and "demands" (potable, non-potable demands, and large industrial). The GSM simulates transit losses, evaporation losses, and treatment process losses. The GSM does not simulate the conveyance of water supplies owned by other entities.

To develop Greeley's entitlements, the GSM utilizes outputs from the Poudre Basin Network (PBN) Model and the Big Thompson Basin Network (BTBN) Model. The PBN and BTBN Models were collaboratively developed by Greeley, the City of Fort Collins Utilities (Ft. Collins), and the Northern Water Conservancy District (Northern Water). The BTBN and PBN are MODSIM-based models that translate natural watershed runoff in the Big Thompson River and Cache la Poudre (Poudre) River Watersheds into entitlements for all water users in the basin. Greeley utilizes an intermediate tool to apply water rights ownership and conditions of ownership to develop "inflow" timeseries for the GSM. Greeley also receives water from Northern Water's Colorado-Big Thompson (CBT) Project, which is developed using Northern Water's CBT Quota model.

As part of the of the model upgrade, a DMS was developed to enhance Greeley's previously developed GSM. **Figure 2-2** shows how the DMS interacts with the GSM and the flow of data and information between them. The DMS is a .NET-based computer program that takes user inputs and automatically generates and completes desired GSM simulations. A key component of the DMS is a Microsoft SQL Server Database that stores input and output data from the GSM and a log of simulations completed with their corresponding assumptions. Data from the DMS can be extracted for analysis and visualization. The IWRP utilized the DMS to complete GSM simulations and IWRP results with their corresponding logs and settings are stored in the SQL Server Database.

**Planning Process** 





#### Figure 2-2. Configuration of Greeley's IWRP Modeling System

The IWRP baseline conditions reflect the water supply system that are expected to exist in the near-term regardless of IWRP outcomes. This baseline is different from the current water supply system condition that existed at the time of the IWRP. The baseline condition serves as a common point of comparison as future conditions are changed and evaluated.

Projects assumed to be in the baseline condition included Greeley's 8,000 acre-feet account in Chimney Hollow, the Equalizer Pipeline, and a winterized Boyd WTP. Of the High Mountain Reservoirs, Barnes and Peterson were assumed online for municipal use and Comanche/Hourglass and Twin were assumed to remain in agriculture. The baseline water rights portfolio assumed that all currently owned water rights are changed for municipal use by Greeley and that nearly all leases are returned for Greeley use. This baseline water rights portfolio assumes that all future changes will yield the same for Greeley as established outcomes.

## 2.4 WATER SUPPLY SYSTEM PERFORMANCE METRICS

To establish acceptable water supply system performance from results of the GSM simulations, the IWRP developed a set of 'planning performance criteria'. **Table 2-5** presents the planning performance criteria, the associated GSM metric, and the acceptability threshold used in the IWRP to establish when performance of a GSM simulation was acceptable. The criteria were selected to reflect Greeley's existing Level of Service. The developed performance criteria and GSM metric are not being proposed in the IWRP as new or updated Level of Service.



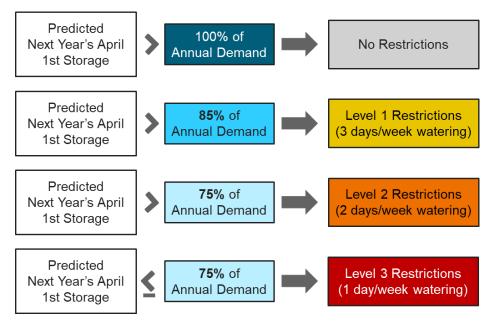
**Planning Process** 



Performance Criteria	Performance Criteria GSM Metric Planning Acceptability Th	
Are Greeley customers being significantly impacted?	How often Drought Restrictions levels are used (presented in Figure 2-3.	20% (2 in 10 years) at Any Level 10% (1 in 10 years) at Level 3
Greeley maintains sufficient emergency reserve.	April 1 storage volume always has at least 6 months of indoor demands	100%
Greeley meets critical water needs for public health.	Always meet indoor demands	100%

#### Table 2-5. Planning Performance Criteria Used in the IWRP

The use of drought restrictions was included in the planning performance criteria to minimize how often Greeley's customers are impacted by watering restrictions. Greeley's current Drought Emergency Plan, updated in 2021, was implemented in the GSM according to the assumptions shown in **Figure 2-1**. On April 1<sup>st</sup>, the GSM 'predicts' the storage on April 1<sup>st</sup> of the following year by adding total entitlements to the current storage levels and subtracting out demands. For example, if the predicted storage is between 85% and 75% of annual demands, Level 2 restrictions are used. Acceptable performance is 20% of years in any restriction level or 10% of years in Level 3. Restrictions used in greater frequency may not be accepted by the Greeley community (increased bills, dead landscapes) and could lead to permanent changes to landscaping.



#### Figure 2-3. Implementation of Greeley's Drought Response Policy in the GSM

The emergency reserve planning performance metric was included to ensure Greeley has sufficient water supplies in storage in the event of an unplanned outage or natural disaster that severely disrupts the water supply system. Six months of indoor demands were selected as these types of emergency

**Planning Process** 



disruptions could typically be addressed within that time horizon. Note that in calculating the storage volume for this metric, storage locations that cannot physically deliver water to Greeley's water system were not included.

The final component of the planning performance criteria was that Greeley's water supply system can always meet indoor demands. This is the critical performance criteria as any impacts to indoor water use could impact public health. As Greeley's water demands grow, the indoor components of those demands will grow as well.

## 2.5 INTERNAL AND EXTERNAL COORDINATION

In completing the IWRP, Greeley utilized a cross-disciplinary team of Greeley staff and consultants with close communication with Greeley's Water and Sewer Board (W&S Board). The IWRP included a Core Team that developed content and guided the overall IWRP process. The Technical Team, consisting of Subject Matter Experts (SMEs) in water rights administration, raw water operations, demand conservation, utility finance, groundwater, and legal reviewed IWRP progress and provided additional guidance and feedback for the IWRP. Finally, the Management Team consisting of Greeley leadership provided final review of IWRP outcomes and recommendations.

An important component of the IWRP was close communication with Greeley's W&S Board. W&S Board Members are council-appointed to five-year terms with no term limit in providing oversight of the Greeley Water and Sewer Department and making recommendations to Greeley's City Council for formal approval and adoption. The W&S Board was appointed with the duty, by the 1958 City Charter to "acquire, develop, convey, lease, and protect water and sewer assets, supplies, and facilities." Because of this unique role, W&S Board members have extensive knowledge of Greeley's water supply system and history. To leverage this knowledge, progress updates were given to the W&S Board throughout the IWRP process, with monthly updates provided as outcomes and recommendations were developed. Feedback from the W&S board was regularly incorporated into the IWRP development.

The IWRP also developed a new set of materials for communication with Greeley's customers and the larger public. A public-facing summary of the IWRP was developed and is housed on Greeley's website.

Existing Water Supply System



## 3.0 EXISTING WATER SUPPLY SYSTEM

Greeley's existing water supply system, shown in **Figure 3-1**, is geographically diverse, obtaining water from four river basins (North Platte, Poudre, the Colorado, and Big Thompson). The system is also flexible and efficient, with multiple locations to store water, utilize existing canals, ditches, and pipelines to deliver water to two treatment plants. Greeley is also in stages of developing infrastructure to utilize the Terry Ranch Project.

Greeley owns two water treatment plants, the Bellvue Water Treatment Plant (Bellvue WTP) and the Boyd Lake Water Treatment Plant (Boyd WTP). The Bellvue WTP is located near the mouth of the Cache La Poudre Canyon and the Boyd WTP is located south of Boyd Lake within the corporate limits of the City of Loveland (Loveland). The Bellvue WTP receives water from Greeley's diversion from the Greeley Filters Pipeline on the mainstem of the Poudre as well as from Horsetooth Reservoir through the Hansen Supply Canal during the summer and the Pleasant Valley Pipeline (PVP) during the winter. The Greeley Filters Pipeline is located approximately one mile upstream from the Bellvue WTP. Greeley also owns units in the CBT Project and Windy Gap Project, taking water deliveries from those projects' water through facilities described above. Therefore, water entering the Bellvue WTP consists of any combination of the water from the Colorado, Poudre, or North Platte River Basins. The Boyd WTP receives water from the CBT Project, Windy Gap Project, or from the Greeley-Loveland Companies. These sources are diverted from the Big Thompson River through open irrigation canals into either Lake Loveland and then to Boyd Lake via the Big Barnes Ditch, or directly to Boyd Lake via the Greeley-Loveland Canal. The Boyd WTP is not currently winterized and is only operated as a peaking plant during the irrigation season (April through October).

North Platte River basin water consists of wholly consumable transbasin rights that are delivered to the Poudre River in one of two ways: through Bob Creek Ditch to the Roaring Fork drainage, or through the Laramie-Poudre Tunnel to the Poudre River eight miles downriver of Chambers Reservoir. These supplies are diverted from the mainstem at the Greeley Filters Pipeline and delivered to the Bellvue WTP.

The Poudre Basin water consists of direct flow rights and native storage and is the foundation of Greeley's water supply. Greeley owns senior direct flow and storage rights on the upper mainstem including direct flow priorities and changed and unchanged agricultural water rights that are diverted from the river through the same diversion and pipelines described above and delivered to the Bellvue WTP. In addition, Greeley owns shares in Greeley Irrigation Company's Greeley Canal No. 3 and New Cache Ia Poudre Irrigating Ditch Company that divert from the lower mainstem near Greeley and is used for non-potable irrigation and other non-potable uses in Greeley.

Colorado River Basin water consists of single-use and wholly consumable transbasin water and is primarily accessed through the CBT and Windy Gap Projects. Greeley can deliver CBT Project and Windy Gap Project water to the Bellvue WTP from Horsetooth Reservoir through the Hansen Supply Canal during the summer and the PVP during the winter. CBT Project and Windy Gap Project deliveries can also be diverted from the Big Thompson River and delivered to the Boyd WTP through the Greeley-

Existing Water Supply System



Loveland Companies' canals. Greeley is a participant in the Windy Gap firming project. At the time of this IWRP, Chimney Hollow Reservoir is under construction to improve the reliability of the Windy Gap Project.

Greeley's Big Thompson River Basin water consists of transferred agricultural direct flow and storage rights, in addition to CBT Project deliveries that are treated at the Boyd WTP. Water is diverted from the Big Thompson River through either the Barnes Ditch or the Greeley-Loveland Canal, which are components of the Greeley-Loveland Companies system, of which Greeley is a shareholder. The Barnes Ditch conveys water to Lake Loveland. Water from Lake Loveland can be conveyed to Boyd Lake through Horseshoe Reservoir, while the Greeley-Loveland Canal conveys water directly to Boyd Lake. The Boyd WTP draws water directly from Lake Loveland or Boyd Lake or a blend of the two reservoirs. Greeley can also receive water from the Greeley-Loveland Canal via a pump.

Greeley owns multiple reservoirs in the upper and lower Poudre Basin, comprising the majority of its owned water storage. Greeley constructed Milton Seaman Reservoir located on the North Fork of the Poudre in 1943. Five additional reservoirs, the high mountain reservoirs, were purchased by Greeley in 1947 from the Mountains and Plains Irrigation Company. The high mountain reservoirs were constructed in the 1920s, with the exception of Hourglass Reservoir which was constructed in 1898. Two of the high mountain reservoirs were expanded in the 1970s (Barnes Meadow and Peterson Lake Reservoirs). The six high mountain reservoirs combined with Milton Seaman Reservoir currently have a total active storage capacity of approximately 13,000 acre-feet, not including other conditional storage rights owned by Greeley. These reservoirs are entitled to fill once each year and, due to ice conditions, are not suitable for wintertime operations, except for Barnes Meadow and Milton Seaman Reservoirs. Greeley also owns storage reservoirs in the lower Poudre Basin that are used within Greeley's non-potable system. In addition to the Poudre Basin reservoirs, Greeley owns shares in three interrelated agricultural water companies collectively known as the Greeley-Loveland Companies. These companies provide storage and delivery of water from the Big Thompson River to the Boyd WTF.

Greeley utilizes a non-potable system to meet outdoor/irrigation and other non-potable demands using direct flow and storage supplies currently delivered through the Greeley-Loveland Irrigation Company (GLIC) canal and the Greeley Irrigation Company Canal No 3. In the future, Greeley will expand its non-potable system outside of these two delivery canals as it also owns shares in the New Cache la Poudre Irrigating Ditch Company which delivers water through the Greeley Canal No 2.

Existing Water Supply System



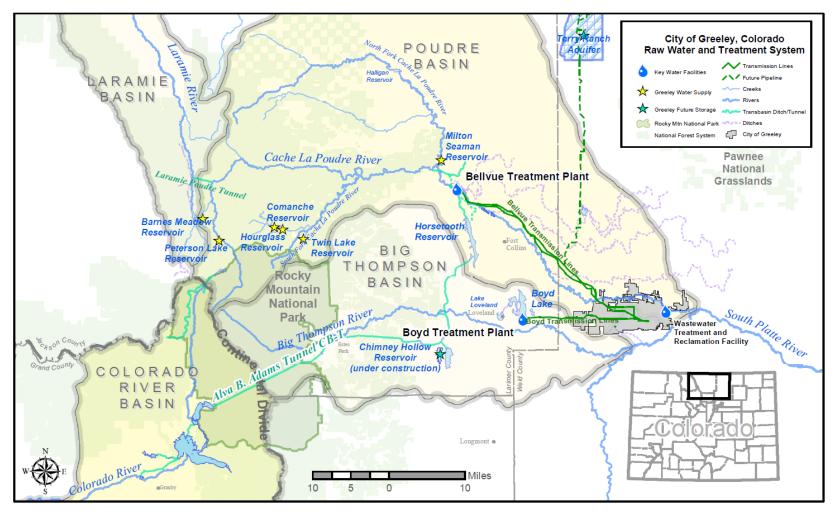


Figure 3-1. Map of Greeley's Current Water Supply System

Current and Projected Water Demands



## 4.0 CURRENT AND PROJECTED WATER DEMANDS

This section describes Greeley's current water service area and demands and presents the methodology and results of the demand projections.

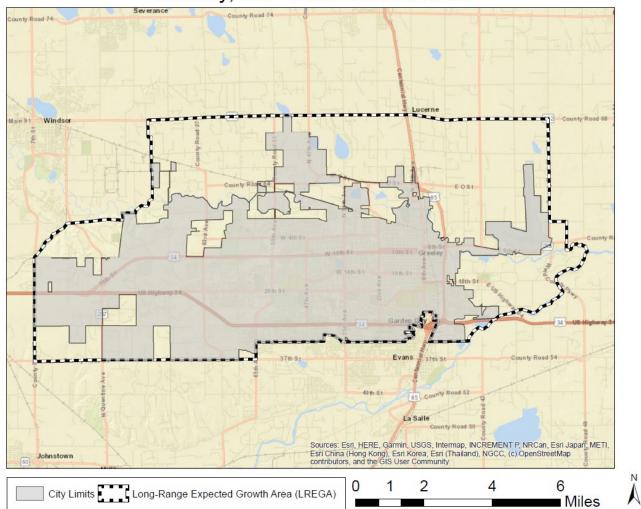
## 4.1 CURRENT SERVICE AREA

The City of Greeley (City), Colorado is located in Weld County approximately 60 miles northeast of Denver. The City is the eleventh largest community in Colorado, the second largest community in Northern Colorado and the business center for Weld County. The leading industries in Weld County are agriculture, manufacturing, energy production, health and wellness, and business services. The City hosts two academic institutions, the University of Northern Colorado and Aims Community College and is home to large industrial water users including JBS USA and Leprino Foods.

The City currently provides water services within the Greeley City limits and to a suite of outside service contracts. For planning purposes, the IWRP chose to not include outside services into demands or modeling. IWRP demand projections were developed using The City's Long Range Expected Growth Area (LREGA) is shown in **Figure 4-1**. This is the area outside of the City limits where Greeley plans to provide water and sewer services. Although Greeley's population has grown by approximately 17%, per capita in the last 25 years, demand has decreased by 11% compared to a 2012 peak. **Figure 4-2** shows Greeley's population and total water demands since 2010, highlighting this trend. This system wide per capita demand trend is driven from single family residents. Greeley's water conservation program has created efficiencies and consistencies among policies that have resulted in a 10% per capita decline in residential demand from 2012-2021. Replacements and retrofits of new high efficiency toilets, showerheads, washing machines and dishwashes have led to less use than in previous years. Savings from these existing residential homes has more than offset the increase in demand from new builds and business for almost 20-years. Greeley's Water Conservation team continues to innovate and find identify water savings opportunities through with programs that include a residential Water Budget, a turf replacement program, and most recently, leak detection with advanced metering infrastructure.

Current and Projected Water Demands



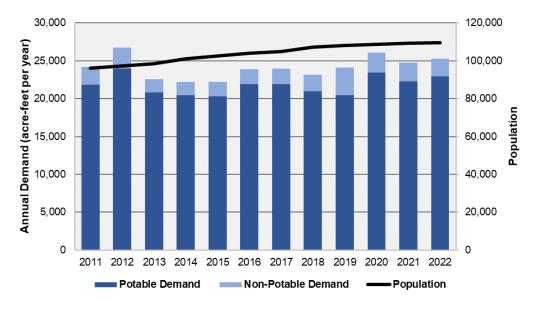


## Greeley, CO Water Service Area

Figure 4-1. The City of Greeley's City Limits and Long-Range Expected Growth Area



Current and Projected Water Demands



# Figure 4-2. Observed Greeley Potable and Non-Potable Demands with Historical Population. The left axis corresponds to the bars and the right axis to the line.

### 4.2 IWRP PROJECTED DEMANDS

This section summarizes the IWRP demand projections, which are documented in the Demand Forecast TM, included in Appendix B.

The IWRP demand projections used Greeley's existing water demand model (Demand Model) (BBC Research, 2018). The model produces projections of annual indoor and outdoor water use by customer category (e.g., single family residential, multifamily residential, commercial) through 2070. The model only includes Greeley's retail customers and does not include water use by Greeley's wholesale customers who provide their own water resources (e.g., City of Evans, Town of Milliken, Town of Evans).

#### 4.2.1 Population Projections

A significant contributor to future water use in Greeley is population growth. The IWRP developed updated population projections for Greeley that incorporated the new information described below:

- Updated historical population data from the 2020 Census
- New projections from the Colorado State Demographers Office, which lowered Weld County population projections compared to those previously used in the Demand Model
- New features developed for the Technical Update to the Colorado Water Plan that allows different alternative county-level population forecasts to be developed based off the Colorado State Demographers Office projections.



Current and Projected Water Demands



311,000 350,000 300,000 230,000 229,000 250,000 82,000 181,000 Population 53,000 200,000 Low Medium 150,000 ∎ High 109,000 100,000 50,000 0 2020 2050 2070

The information above was used to develop population forecasts for three scenarios: Low, Medium, and High at 2050 and 2070. **Figure 4-3** shows the population projections for the three scenarios.

#### Figure 4-3. Greeley's 2020 and Projected Populations at 2050 and 2070

The IWRP also evaluated the potential timing of "buildout" in Greeley's LREGA and the potential city population at buildout. Buildout population and the timing of population will depend on many factors, however the IWRP varied residential unit density (in residential units per acre) and population growth rate (the previously used Low, Medium, and High scenarios) when assessing buildout. **Table 4-1** shows the buildout population for each density scenario.

Table 4-1. Buil	Idout Population	and Timing	Projections
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Density Scenario	Buildout Population
Current Residential Density (7.1 units per acre)	348,000
30% Increase in New Residential Density (9.2 units per acre)	421,000
50% Increase in New Residential Density (10.6 units per acre)	470,000

Current and Projected Water Demands



### 4.2.2 Demand Projections

Potable and non-potable demands were projected at 2030, 2050, and 2070 using the population projections described above for four demand scenarios. These four scenarios vary important factors that can impact future demands: the population growth scenario, the extent to which irrigation increases in response to hotter and drier future climate conditions, the extent of future conservation, and the proportion of new housing units that are multifamily apartments and condominiums. These factors were selected based off the prioritized demand risks described in Section 5. **Table 4-2** summarizes these four demand scenarios and how these factors were applied in them.

Demand Scenario	Population Scenario	Increase in Irrigation Rate due to Climate	Conservation (Price Increases)	Multifamily Share of New Housing Units
High Bookend	High Growth	37%	Level 2 (2%/year)	40%
Median Scenario	Medium Growth	25%	Level 1 (1%/year)	40%
Low Bookend	Low Growth	12%	Level 3 (3%/year)	50%
Median with Max Conservation	Medium Growth	25%	Level 3 (3%/year)	40%

#### Table 4-2. IWRP Demand Scenario Settings

The Demand Model develops separate forecasts for the portion of projected outdoor demands that will be met from non-potable sources, otherwise known as non-potable demands. The IWRP updated the non-potable forecast based off the 2021 Non-Potable Master Plan. **Table 4-3** shows the assumed percentages of outdoor demands that are non-potable by customer category that were applied to the demand forecasts. To align with the Non-Potable Master plan, the maximum non-potable demand regardless of scenario was set to a maximum of 7,100 acre-feet per year.

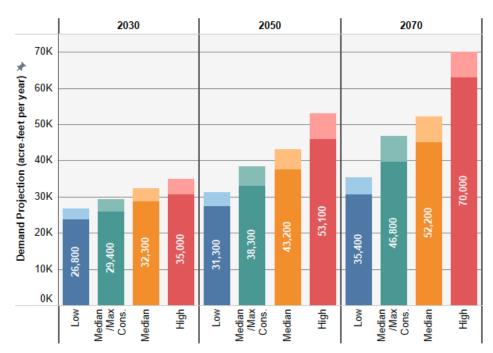
#### Table 4-3. Non-Potable Demand Forecast Assumptions

Customer Category	Percent of New Outdoor Demands from Non-Potable Supplies
Singly-Family Residential	12%
Multi-Family Residential	12%
Commercial	16%
City of Greeley	80%
Schools	60%
University of Northern Colorado	16%

Current and Projected Water Demands



The demand projections at 2030, 2050, and 2070 are shown by Demand Scenario in **Figure 4-4** and presented numerically in **Table 4-4**. Based on these projections, Greeley's demands at 2070 could vary between 35,400 and 70,000 acre-feet per year. The most significant contributor to this variability is population. Under these projections, Greeley's non-potable system will be fully built out by 2070 for all Demand Scenarios except the Low Bookend.



Dark Color is Potable, Light Color is Non-Potable. Value is Total Demand = Potable + Non-Potable

#### Figure 4-4. Greeley's Demand Projects at 2030, 2050, and 2070

		Demand Scenario			
Year	Demand Type	Low Bookend	Median w/ Max Conservation	Median Scenario	High Bookend
	Non-Potable	3,000	3,500	3,700	4,300
2030	Potable	23,800	25,900	28,600	30,700
	Total	26,800	29,400	32,300	35,000
	Non-Potable	4,000	5,300	5,700	7,100
2050	Potable	27,300	33,000	37,500	46,000
	Total	31,300	38,300	43,200	53,100
	Non-Potable	4,800	7,100	7,100	7,100
2070	Potable	30,600	39,700	45,100	62,900
	Total	35,400	46,800	52,200	70,000

Current and Projected Water Demands



**Figure 4-5** compares growth in total demands between the four Demand Scenarios from 2030 to 2070. The variation in projected total demands (difference between High and Low Demand Scenario projections) increases from 8,200 acre-feet per year at 2030 to 34,600 acre-feet per year at 2070. This further emphasizes the significant variation and uncertainty in Greeley's potential future demands. These demand projections assumed demand growth occurs immediately. However, Greeley's total demands have not grown significantly over the last 10 years and are lower than the early-2000s peak – further contributing to uncertainty. Developing a process to manage and track demand growth uncertainty will be a key component of the Adaptive Plan.

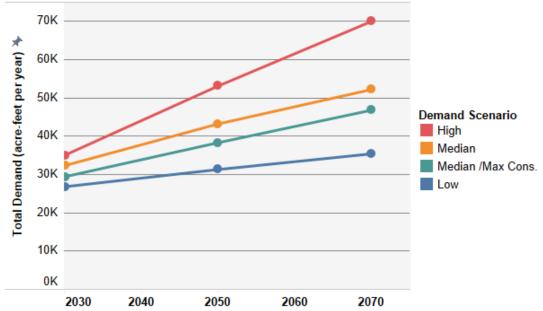


Figure 4-5. Comparison of Greeley's Demand Growth Between 2030 and 2070



## 5.0 RISK IDENTIFICATION AND ASSESSMENT

## 5.1 METHODOLOGY

Risks to Greeley's water supply system were identified within five categories by a combination of Greeley Staff, consultants, and a review of other studies and relevant published literature. These risks were then evaluated using a scoring survey. The purpose of the evaluation was to prioritize risks and identify which should be included in the IWRP.

The scoring survey had Greeley staff, stakeholders, and members of the Stantec Team assign numerical likelihood and impact scores to the individual risks. Participants assigned scores from 1 to 5 using their perception of each risk according to the definitions in **Table 5-1**. The likelihood and impact scores were then multiplied together to compute a composite score. The composite scores were then used to prioritize risks for IWRP inclusion. Participants assigned scores individually and were not required to score every risk.

Score	Impact Definition	Likelihood Definition
1	Insignificant – If the risk occurs the impact to the water supply system would be negligible.	<i>Rare</i> – the risk will only occur in exceptional circumstances.
2	2 <i>Minor</i> – If the risk occurs the impact to the water supply system would be minimal. <i>Unlikely</i> – the risk will occur in occurs the circumstances.	
3	<i>Moderate</i> – If the risk occurs there would be a noticeable impact to the water supply system.	<i>Possible</i> – the risk will occur in some circumstances.
4	<i>Major</i> – If the risk occurs there would be substantial impact to the water supply system.	<i>Likely</i> – the risk will occur in a majority of circumstances.
5	<i>Extreme</i> – If the risk occurs there would be catastrophic impact to the water supply system.	Almost Certain – the risk will occur in almost all circumstances/is imminent.

#### Table 5-1. Impact and Likelihood Scores and Definitions Used by Scoring Participants



## 5.2 IDENTIFIED WATER SUPPLY SYSTEM RISKS

55 initial risks to Greeley's water supply system were identified by the Greeley staff and the Stantec Team. These risks were grouped into five categories:

- **Climate Change and Hydrology –** Risks that relate to climate variability and other hydrologic factors, both short- and long-term, that can impact Greeley's water entitlements
- **Colorado River Basin Issues** Risks that could affect Greeley's water supplies from the Colorado River Basin, including the Colorado-Big Thompson Project.
- **Demand –** Risks that could increase or decrease future water demands from what is projected, resulting in Greeley's water supply system being unable to meet water needs or being overdesigned
- Infrastructure and Operations Risks that include impacts to how Greeley captures and delivers their water entitlements water to customers
- **Water Rights –** Risks that could impact how Greeley's existing and potential water rights could be acquired, changed, and/or administrated

The tables on the following pages show the risks identified for each category, a brief description, and the average impact, likelihood, and composite score from scoring survey participants. **Table 5-2** shows the Climate Change and Hydrology risks and scores. **Table 5-3** shows the Colorado River Basin Issues risks and scores. **Table 5-4** shows the Demand risks and scores. **Table 5-5** shows the Infrastructure and Operations risks and scores. **Table 5-6** shows the Water Rights risks and scores.



#### Table 5-2. Identified Climate Change and Hydrology Risks with Corresponding Impact and Likelihood Scores

	Risk Name	Risk Description	Average Impact Score	Average Likelihood Score	Average Composite Score <sup>1</sup>	Composite Score Standard Deviation
CC3	Extended Droughts	Droughts with duration and severity greater than Greeley's historical record occur. Would occur independent of Climate Change.	4.2	4.2	18.1	6.1
CC1	Colorado River Administration CC Impacts	Climate change would increase the frequency, duration, and intensity of droughts, reducing Greeley's available supply from Colorado River basin. This would result in the Colorado River Basin risks occurring more often.	3.8	4.2	15.8	4.5
CC4	Hydrologic CC Impacts	More precipitation could occur as rain, runoff timing would compress and shift earlier in the season, resulting in net changes to volumetric yields and exchange availability.	3.5	4.0	14.5	4.6
CC5	Increased Extreme Events	Increased frequency and intensity of extreme events such as fire and flooding within Greeley's source basins would change the timing, quantity, and quality of water supply from those watersheds.	3.0	4.0	12.2	5.6
CC6	Municipal Water Use CC Impacts	Warmer temperatures increase water needs and increase the duration of the municipal irrigation season. Could also result in a change in landscaping practices - e.g., conversion of irrigated landscape to xeriscape.	3.0	3.8	11.5	3.9
CC2	Evaporation Rate CC Impacts	A warmer climate would increase evaporation losses from reservoirs	2.5	4.1	10.3	2.5
CC7	Water Rights Administration CC Impacts	Yields from existing water rights would change due to the shift in runoff magnitude and timing. Operational assumptions around exchange, timing, and positioning of yields would change.	2.5	3.7	9.5	4

<sup>1</sup> Values shown are the average of the composite scores and not the product of the Average Likelihood Score and the Average Impact Score



#### Table 5-3. Identified Colorado River Basin Issues Risks with Corresponding Impact and Likelihood Scores

ID	Risk Name	Risk Description	Average Impact Score	Average Likelihood Score	Average Composite Score <sup>1</sup>	Composite Score Standard Deviation
CR1	Colorado River Basin Administrative Actions	To comply with the Colorado River Compact/critical operational parameters (e.g., power pools in Lakes Mead and Powell), a variety of impacts to Greeley's Windy Gap and CBT yields could occur.	4.2	4.6	19.1	3.4
CR3	Chronic Yield Reduction - Windy Gap	Chronic, 10% to 25% reduction in Windy Gap yields due to the effects of aridification in the Colorado River Basin. Reduction would be applied over the entire simulation period.	3.8	3.7	14	5.3
CR4	Chronic Yield Reduction - Windy Gap and CBT	Chronic, 10% to 25% reduction in Windy Gap and CBT yields due to the effects of aridification in the Colorado River Basin. Reduction would be applied over the entire simulation period.	4.3	3.1	13.2	2
CR10	Yield Reduction - Multi Year	2-year, 10% to 25% reduction of Windy Gap/CBT/WSSC yields as part of State-led coordinated effort.	4.2	3.2	13	5.5
CR8	Total Curtailment - Single Year, Windy Gap and CBT	1-year complete curtailment of Colorado River Basin yields could occur in the event of Compact Compliance failure.	4.1	3.1	12.5	6.9
CR11	Yield Reduction - Single Year	1-year, 10% to 25% reduction of Windy Gap/CBT/WSSC yields as part of State-led coordinated effort.	3.6	3.8	12.4	4.5
CR5	Total Curtailment - Multi-Year, Windy Gap	2-year complete curtailment of Windy Gap yields could occur in the event of Compact Compliance failure.	3.9	3.1	12.3	6
CR9	Yield Reduction - Extended	5-year, 10% to 25% reduction of Windy Gap/CBT/WSSC yields as part of State-led coordinated effort.	4.7	2.7	12.1	5.5
CR6	Total Curtailment - Multi-Year, Windy Gap and CBT	2-year complete curtailment of Colorado River Basin yields could occur in the event of Compact Compliance failure.	4.5	2.6	11.8	4.2



**Risk Identification and Assessment** 



ID	Risk Name	Risk Description	Average Impact Score	Average Likelihood Score	Average Composite Score <sup>1</sup>	Composite Score Standard Deviation
CR7	Total Curtailment - Single Year, Windy Gap	1-year complete curtailment of Windy Gap yields could occur in the event of Compact Compliance failure.	3.4	3.4	11.8	6
CR2	Emergency Municipal Demand Reductions	Greeley's water use would be significantly reduced as part of State-led effort to reduce demands on the Colorado River Basin. Only water use for public health and critical landscaping (e.g., mature trees) would be allowed.	2.9	3.1	8.8	3.4

<sup>1</sup> Values shown are the average of the composite scores and not the product of the Average Likelihood Score and the Average Impact Score WSSC is Water Supply & Storage Company

#### Table 5-4. Identified Demand Risks with Corresponding Impact and Likelihood Scores

ID	Risk Name	Risk Description	Average Impact Score	Average Likelihood Score	Average Composite Score <sup>1</sup>	Composite Score Standard Deviation
D10	Regional Water Issues - Long Term	Nearby communities experience long-term water reliability issues and City of Greeley decides to provide their water service.	3.5	3.7	13.1	5.3
D6	High Impact Water Rates	Higher rates to fund projects could cause demands to decrease due to affordability issues. Could also lead to political impacts where rates can no longer be raised.	3.1	3.8	11.8	5.6
D4	Demand Hardening	Long-term reductions in outdoor Municipal water use reduces the proportion of total demand that is for outdoor use. This would reduce assumed savings from drought response measures.	3.0	3.7	11.5	4.8
D12	Service Area Expansion	The City of Greeley expands beyond the current service area, potentially increasing buildout demand.	3.6	3.2	11.5	3.9



**Risk Identification and Assessment** 



ID	Risk Name	Risk Description	Average Impact Score	Average Likelihood Score	Average Composite Score <sup>1</sup>	Composite Score Standard Deviation
D7	Increased Suburban Growth	The proportion of suburban growth is more than assumed in demand forecasts, increasing proportion of overall demands that are outdoor demands.	3.0	3.6	10.9	4.4
D9	Increased Non-Potable System Growth	The non-potable system is not developed/built as assumed. Future demands assumed to be met from non-potable supplies instead are part of the potable system.	2.9	3.5	10.3	5.5
D13	Uncertain Industrial Demands	Large industrial demands could be added to the system, which would quickly increase the demands on the water system.	3.4	3.0	10.2	3.5
D2	Demand Growth Exceeds Forecast	Greeley's water demands could grow faster than anticipated due to a variety of conditions including rapid population growth and/or poor adoption of conservation practices.	3.5	2.6	9.6	4.5
D5	Demand Stagnation	Demands continue to remain relatively static for a longer period of time than assumed. This could affect the timing of CIP projects and reduce anticipated revenue, overburdening rate payers.	2.8	3.3	9.4	4.7
D8	Increased Urban Growth	The proportion of urban growth is more than assumed in demand forecasts, increasing the proportion of overall demands that are indoor demands.	2.5	3.5	8.9	3.5
D11	Regional Water Issues - Short Term	Nearby communities experience emergency water reliability issues and Greeley would provide water service to them for a short period of time.	2.2	3.8	8	3.6
D1	Conservation Program Ineffectiveness	Per capita water use does not decline as much as anticipated with the current water conservation program measures.	2.9	2.4	7.1	4
D3	Demand Growth Slower than Forecast	Greeley's water demand grows slower than anticipated due to conditions such as high rate burden, poor economic conditions, more rapid adoption of conservation practices, and new water fixture/irrigation technology.	2.0	3.0	6.5	5

<sup>1</sup> Values shown are the average of the composite scores and not the product of the Average Likelihood Score and the Average Impact Score





#### Table 5-5. Identified Infrastructure and Operational Risks with Corresponding Impact and Likelihood Scores

ID	Risk Name	Risk Description	Average Impact Score	Average Likelihood Score	Average Composite Score <sup>1</sup>	Composite Score Standard Deviation
109	Increased Frequency/Severity of Wildfires - Poudre Watershed	Severe wildfires in Poudre watersheds would change the timing, quantity, and quality of water supply from those watersheds. July/August yields would be cut off completely for 3 of 10 years after a fire and would be reduced by 25% for the other 7 years. Barnes, Peterson, and Chambers would have a 50% reduction in storage capacity. Treatment costs would increase.	3.5	4.2	14.8	6.2
104	Degraded Surface Water Quality	Climate change creates frequent surface water quality issues such as algal blooms that reduce Greeley's ability to treat water.	3.1	3.3	9.9	3.3
IO17	Water Quality Regulation Changes	New/modified water quality environmental criteria (minimum flows, temperature standards, etc.) could be adopted that would affect Greeley's water rights and operations.	2.7	3.6	9.8	3.4
105	Environmental Permitting Problems	Failure to obtain the necessary federal or state environmental permits would make it impossible to implement a planned project.	2.8	3.3	9.2	3.8
102	Changes in Regional Agriculture	The regional ag. economy is more or less robust than assumed, affecting the availability/pricing of water rights for Greeley. More robust regional ag. economy would increase the likelihood of high-water use industries.	2.6	3.4	9.1	5.5
IO1	Budget Instability	Temporary monetary crisis or revenue instability forces Greeley to lower use of energy-intensive infrastructure such as Terry Ranch.	2.9	2.8	8.9	6.2
1011	Multi-Year Grand River Ditch Outage	Grand River Ditch is taken out of service for 3 years due to natural hazard (flood, landslide, etc.).	3.0	2.8	8.6	3.4
IO14	Regional Agricultural Water Use Practices	Changes in agricultural water use and growth practices change how Greeley's water rights yield due to shared ditch infrastructure, senior water rights calls, and reduced runoff from water-intensive irrigation practices.	2.6	3.1	8.6	6.2
108	High Mountain Reservoir Chronic Outage	Natural disasters or changes in regulations take Greeley's High Mountain Reservoirs permanently offline.	3.3	2.5	8.3	4.2



Risk Identification and Assessment



ID	Risk Name	Risk Description	Average Impact Score	Average Likelihood Score	Average Composite Score <sup>1</sup>	Composite Score Standard Deviation
IO10	Multi-Year CBT Infrastructure Outage	Variety of risks to CBT infrastructure that could take it offline for a period of time. This effect would be captured via reduced or eliminated quota to Greeley.	3.8	2.2	8.3	3.7
IO13	Multi-Year Laramie-Poudre Tunnel Outage	Laramie-Poudre Tunnel is taken out of service for 3 years due to natural hazard (flood, landslide, etc.).	3.0	2.8	8.3	4.6
106	Ground Water (GW) supplies cannot be used by Greeley	Greeley cannot utilize Terry Ranch for either GW supplies or storage.	4.2	1.9	8.1	3.9
107	High Energy Cost	High energy costs reduce Greeley's ability to use energy-intensive infrastructure such as Terry Ranch.	2.7	3.0	7.7	3.7
IO12	Multi-Year High Mountain Reservoir Outage	High Mountain Reservoirs are taken out of service for 3 years due to natural hazard (flood, landslide, etc.).	3.2	2.3	7.5	4
IO16	Terry Ranch Yield Limitations	Features of Terry Ranch such as neighboring owners over-drafting and/or inconsistent uranium presence in wells change the yield assumptions from the project.	2.8	2.6	7.3	3.4
IO15	Terry Ranch Interstate Compact	New interstate compacts or legal precedent changes how Greeley can use Terry Ranch	3.1	2.3	6.9	2.5
103	Contamination Event	Contamination of a surface water supply source, storage facility, or Terry Ranch requires significant operational changes for 2 or more years.	3.2	2.3	6.8	3.4

<sup>1</sup> Values shown are the average of the composite scores and not the product of the Average Likelihood Score and the Average Impact Score



#### Table 5-6. Identified Water Rights Risks with Corresponding Impact and Likelihood Scores

	Risk Name	Risk Description	Average Impact Score	Average Likelihood Score	Average Composite Score <sup>1</sup>	Composite Score Standard Deviation
WR2	Competition for New Water Rights	New water rights would be more expensive and yield less than anticipated. Water rights that Greeley plans to acquire come off the market due to actions by other water providers.	3.2	4.4	14.4	5.3
WR1	CBT Operational Changes	Northern Water would no longer allow Greeley to carryover their CBT supplies.	3.5	3.4	12.2	4.2
WR6	Water Rights Change Complexity	Water rights that Greeley currently owns but has not changed to municipal use would have their yields reduced as part of the change process or could not be changed entirely.	2.9	3.9	12	5
WR3	Increased return flow obligations	Due to changes in future change cases or other water rights administration changes. Greeley must dedicate more water than planned to return flow obligations.	2.7	3.3	9.7	6
WR5	Terry Ranch Storage Ability	Water that is assumed to be storable in Terry Ranch would no longer be able to be stored there due to changes in water rights administration (e.g., wholly consumptive rights)	3.3	2.6	9.3	5.8
WR4	Reduced reusable effluent	Due to changes in water rights administration, treatment requirements, or operational changes Greeley has less reusable effluent than planned.	2.4	2.9	7.7	4.4

<sup>1</sup> Values shown are the average of the composite scores and not the product of the Average Likelihood Score and the Average Impact Score

**Risk Identification and Assessment** 



### 5.3 WATER SUPPLY SYSTEM RISK ANALYSIS

#### 5.3.1 Comparative Analysis of Risks and Uncertainties

When prioritizing risks, the average likelihood and impact scores resulting the scoring survey were evaluated using the criteria shown in **Figure 5-1**. Risks with a composite score (calculated as likelihood times impact) greater than 10 were generally prioritized for the IWRP. Risks with composite score less than 5 were not prioritized for the IWRP. Risks with an impact score above 4 and likelihood score above 2 were prioritized for the IWRP regardless of the composite score. All other risks were evaluated on a case-by-case basis.

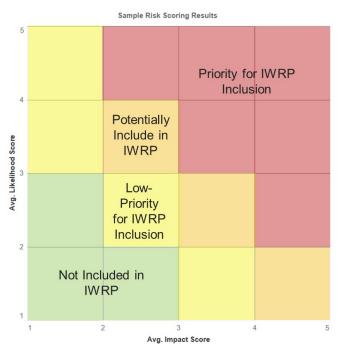
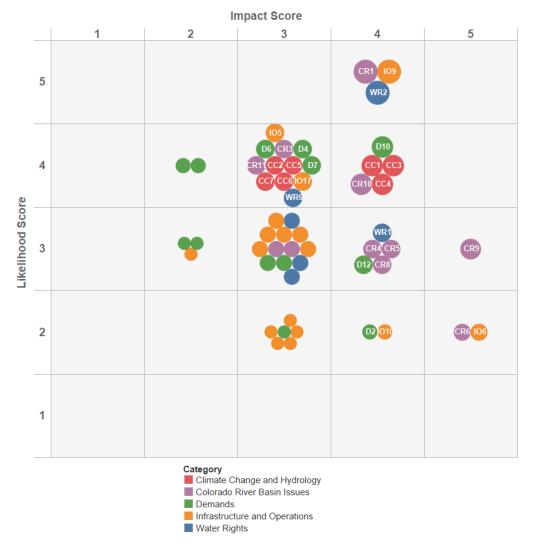


Figure 5-1. Overall Likelihood and Impact Criteria used to Prioritize Risks

**Figure 5-2** presents the likelihood and impact scores of the risks averaged across all scoring survey responses with the risk category shown as the color. Labels within each circle correspond to the risk ID of a risk that was prioritized for IWRP inclusion. In this figure, the closer a risk is to the top right corner the more likely and impactful it was perceived to be. Risks from all the categories were included in the IWRP.

**Risk Identification and Assessment** 





#### Figure 5-2. Average Impact and Likelihood Scores for Water Supply Risks

Another criterion evaluated when prioritizing risks for the IWRP was the variation of individual likelihood and impact scores. **Figure 5-3** (Climate Change and Hydrology, Colorado River Basin Impacts, and Demand risks) and **Figure 5-4** (infrastructure and Operations and Water Rights risks) show how many individual respondents assigned a likelihood/impact score of 1 to 5 for each risk (NA indicates a value was not assigned). The larger a bar is, the more respondents assigned the specified score. R&Us with larger bars of a single color indicate agreement within respondents on the likelihood/impact score while four or more individual colors indicate variability of individual scores. Most risks showed minimal variation between individual scores, indicating that the respondents have similar perceptions of likelihood and impact for most of the risks. Risks that had scores from 1 to 5 given by respondents include: Total Curtailments of the Windy Gap and CBT systems, Demand Growth Slower than Forecast, and Service Area Expansion. This variation was considered and ultimately no changes were made to the prioritized risks.



**Risk Identification and Assessment** 



5	4	ihood Score 3 2 1 NA	Impact	Likelihood
<b>a</b> .	CC1	Colorado River Administration CC Impacts		
Climate Change and Hydrology	CC2	Evaporation Rate CC Impacts		
e a	CC3	Extended Droughts		
Climate Change and Hydrology	CC4	Hydrologic CC Impacts		
Ť	CC5	Increased Extreme Events		
il i	CC6	Municipal Water Use CC Impacts		
0.0	CC7	Water Rights Administration CC Impacts		
S	CR1	Colorado River Basin Administrative Actions		
Issue	CR2	Emergency Municipal Demand Reductions		
ů.	CR3	Chronic Yield Reduction - Windy Gap		
sin'	CR4	Chronic Yield Reduction - Windy Gap and C-BT		
Ba	CR5	Total Curtailment - Multi-Year, Windy Gap		
e	CR6	Total Curtailment - Multi-Year, Windy Gap and C-BT		
River	CR7	Total Curtailment - Single Year, Windy Gap		
<u>م</u>	CR8	Total Curtailment - Single Year, Windy Gap and C-BT		
rac	CR9	Yield Reduction - Extended		
Colorado	CR10	Yield Reduction - Multi Year		
U		Yield Reduction - Single Year		
	D1	Conservation Program Ineffectiveness		
	D2	Demand Growth Exceeds Forecast		
	D3	Demand Growth Slower than Forecast		
	D4	Demand Hardening		
(0	D5	Demand Stagnation		
Demands	D6	High Impact Water Rates		
na	D7	Increased Suburban Growth		
Oel	D8	Increased Urban Growth		
_	D9	Increased Non-Potable System Growth		
	D10	Regional Water Issues - Long Term		
	D11	Regional Water Issues - Short Term		
	D12	Service Area Expansion		
	D13	Uncertain Industrial Demands		

Figure 5-3. Variability in individual impact and likelihood scores for Climate Change Hydrology, Colorado River Basin Issues, and Demand Risks

**Risk Identification and Assessment** 



	5	4 3 2 1 NA	Impact	Likelihood
	IO1	Budget Instability		
	102	Changes in Regional Agriculture		
	IO3	Contamination Event		
ย่	IO4	Degraded Surface Water Quality		
Operations	105	Environmental Permitting Problems		
era	106	GW supplies cannot be used by Greeley		
ð	107	High Energy Cost		
and	108	High Mountain Reservoir Chronic Outage		
	IO9	Increased Frequency/Severity of Poudre Wildfires		
nfrastructure	IO10	Multi-Year C-BT Infrastructure Outage		
ţ	IO11	Multi-Year Grand River Ditch Outage		
Ĕ	IO12	Multi-Year High Mountain Reservoir Outage		
Ĩ	IO13	Multi-Year Laramie-Poudre Tunnel Outage		
2	IO14	Regional Agricultural Water Use Practices		
	IO15	Terry Ranch Interstate Compact		
	IO16	Terry Ranch Yield Limitations		
	IO17	Water Quality Regulation Changes		
s	WR1	C-BT Operational Changes		
Rights	WR2	Competition for New Water Rights		
ž	WR3	Increased return flow obligations		
Ē	WR4	Reduced reusable effluent		
Water	WR5	Terry Ranch Storage Ability		
>	WR6	Water Rights Change Complexity		

# Figure 5-4. Variability in individual impact and likelihood scores for Infrastructure and Operations and Water Rights Risks

#### 5.3.2 Prioritized Risks for IWRP Inclusion

**Table 5-7** presents the water supply system risks prioritized for the IWRP using the analysis process described above, sorted by composite score. Impact and likelihood scores are the median across all responses. Prioritized risks were those that fell within the red region presented in Figure 5-1 (shown previously) and risks with an impact score greater than 4 paired with a likelihood score greater than 2. In total, 30 risks were prioritized for inclusion in the IWRP.

**Risk Identification and Assessment** 



#### Table 5-7. List of Prioritized Water Supply Risks for IWRP

ID	Risk Name	Impact Score	Likelihood Score	Composite Score
CR1	Colorado River Basin Administrative Actions	5	4	20
109	Increased Frequency/Severity of Poudre Wildfires	5	4	20
WR2	Competition for New Water Rights	5	4	20
CC1	Colorado River Administration CC Impacts	4	4	16
CC3	Extended Droughts	4	4	16
CC4	Hydrologic CC Impacts	4	4	16
CR10	Yield Reduction - Multi Year	4	4	16
D10	Regional Water Issues - Long Term	4	4	16
CR9	Yield Reduction - Extended	3	5	15
CC2	Evaporation Rate CC Impacts	4	3	12
CC5	Increased Extreme Events	4	3	12
CC6	Municipal Water Use CC Impacts	4	3	12
CC7	Water Rights Administration CC Impacts	4	3	12
CR11	Yield Reduction - Single Year	4	3	12
CR3	Chronic Yield Reduction - Windy Gap	4	3	12
D4	Demand Hardening	4	3	12
D6	High Impact Water Rates	4	3	12
D7	Increased Suburban Growth	4	3	12
1017	Water Quality Regulation Changes	4	3	12
105	Environmental Permitting Problems	4	3	12
WR6	Water Rights Change Complexity	4	3	12
CR4	Chronic Yield Reduction - Windy Gap and CBT	3	4	12
CR5	Total Curtailment - Multi-Year, Windy Gap	3	4	12
CR8	Total Curtailment - Single Year, Windy Gap and CBT	3	4	12
D12	Service Area Expansion	3	4	12
WR1	CBT Operational Changes	3	4	12
CR6	Total Curtailment - Multi-Year, Windy Gap and CBT	5	2	10
106	GW supplies cannot be used by Greeley	5	2	10
D2	Demand Growth Exceeds Forecast	4	2	8
IO10	Multi-Year CBT Infrastructure Outage	4	2	8

**Risk Identification and Assessment** 



### 5.4 RISK INCLUSION IN IWRP

The prioritized risks were further evaluated to collect and summarize common risks into "drivers" to incorporate into the IWRP Planning Scenarios. Drivers are major events or conditions that are outside Greeley's control that could impact their ability to provide sustainable water supply to their customers. The drivers identified for the IWRP are presented below. **Table 5-8** presents how these drivers were incorporated into the Planning Scenarios described in Section 2.2.

- The **Climate Change Impacts on Hydrology** driver captures risks that could change what Greeley's water rights yield and the timing of that yield compared to what has been experienced historically. This is due to a combination of droughts of increased intensity, duration, and/or frequency compared to the historical record, and impact on runoff and the overall hydrograph from a warmer climate.
- The **Future Demand Uncertainty** driver captures risks that affect how much water demand Greeley's system would need to meet in the future and how water is used compared to historical. This includes future built areas being different than historical, less outdoor water use, and potential regional demand needs.
- The Water Rights Administration Complexity and Uncertainty driver captures risks that affect Greeley's ability to change currently owned water rights, acquire new water rights, and how existing and future water rights may yield. This includes increased competition for new water rights, the legal complexity of changing existing rights, and uncertainty of how water rights administration may change under a different hydrograph than historical.
- The **Colorado River Basin Issues** driver captures risks to Greeley's yields from the Colorado River Basin which could result in a variety of short- and long-term reductions or curtailments of these supplies.

Driver Name	Incorporate Impact	Planning Scenario Settings
Climate Change Impacts on Hydrology	Change in temperature of future climate conditions compared to historical.	• No Change • +2°F Warmer • +5°F Warmer • +8°F Warmer
Future Demand Uncertainty	Rate of population growth paired with per capita water use.	Population Growth Rate:
		<ul><li>Planned Growth</li><li>Increased Growth</li><li>Decreased Growth</li></ul>
		Per Capita Water Use:
		<ul><li>Highest Per Capita Use</li><li>Planned Per Capita Use</li><li>Lowest Per Capita Use</li></ul>
Water Rights Administration Complexity and Uncertainty	Reductions in modeled water rights yield due to combination of inability to change water rights as assumed, acquire new water rights, and/or reductions in yield due to administration changes	<ul><li>No Change</li><li>10% Reduction in All Yields</li></ul>

#### Table 5-8. Risk Driver Settings for Planning Scenarios

**Risk Identification and Assessment** 



Driver Name	Incorporate Impact	Planning Scenario Settings
Colorado River Basin Issues	Combination of short- and long-term Colorado River Basin yield reductions and curtailments due to Colorado River Basin administration and Compact compliance.	<ul> <li><u>High Impacts to Yields</u></li> <li>5-year 25% Reduction in CBT/Windy Gap</li> <li>1-year 100% curtailment of CBT/Windy Gap</li> <li>Chronic 10% reduction in CBT/Windy Gap</li> <li>Moderate Impacts to Yields</li> <li>5-year 25% Reduction in CBT/Windy Gap</li> <li>1-year 100% curtailment of CBT/Windy Gap</li> <li>Low Impacts to Yields</li> <li>2-year 25% Reduction in CBT/Windy Gap</li> </ul>

**Table 5-9** shows how the prioritized risks were included in the IWRP. Certain risks were included as a driver for Planning Scenarios ("Planning Scenarios"), as described above. Demand risks were primarily included by incorporating their potential impacts into the updated demand forecasts as described in Section 4. Hydrology risks were primarily included by incorporating their potential impacts into the updated hydrology as described in Section 6. Colorado River basin impacts were explicitly modeled in the GSM. Water Rights risks were included in both the Planning Scenarios and in the Water Rights Evaluation described in Section 10. Any risks that were not included using the above methodology will be included in the Adaptive Plan that will describe specific conditions to monitor and corresponding actions to trigger if the risk occurs.

ID	Risk Name	IWRP Inclusion Methodology
CR1	Colorado River Basin Administrative Actions	Planning Scenarios
109	Increased Frequency/Severity of Poudre Wildfires	Adaptive Plan
WR2	Competition for New Water Rights	Water Rights Assessment Tool
CC1	Colorado River Administration CC Impacts	Planning Scenarios
CC3	Extended Droughts	IWRP Hydrology Dataset
CC4	Hydrologic CC Impacts	IWRP Hydrology Dataset
CR10	Yield Reduction - Multi Year	Simulated in GSM
D10	Regional Water Issues - Long Term	Adaptive Plan
CR9	Yield Reduction - Extended	Simulated in GSM
CC2	Evaporation Rate CC Impacts	Adaptive Plan
CC5	Increased Extreme Events	IWRP Hydrology Dataset
CC6	Municipal Water Use CC Impacts	IWRP Demand Projections
CC7	Water Rights Administration CC Impacts	Planning Scenarios and WR Assessment Tool
CR11	Yield Reduction - Single Year	Simulated in GSM
CR3	Chronic Yield Reduction - Windy Gap	Simulated in GSM
D4	Demand Hardening	Adaptive Plan
D6	High Impact Water Rates	IWRP Demand Projections
D7	Increased Suburban Growth	IWRP Demand Projections

Table 5-9. Methodology for Implementing F	Prioritized Risks in the IWRP
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**Risk Identification and Assessment** 



ID	Risk Name	IWRP Inclusion Methodology
<i>I</i> 017	Water Quality Regulation Changes	Adaptive Plan
105	Environmental Permitting Problems	Adaptive Plan
WR6	Water Rights Change Complexity	Planning Scenarios and WR Assessment Tool
CR4	Chronic Yield Reduction - Windy Gap and CBT	Simulated in GSM
CR5	Total Curtailment - Multi-Year, Windy Gap	Simulated in GSM
CR8	Total Curtailment - Single Year, Windy Gap and CBT	Simulated in GSM
D12	Service Area Expansion	Adaptive Plan
WR1	CBT Operational Changes	Adaptive Plan
CR6	Total Curtailment - Multi-Year, Windy Gap and CBT	Simulated in GSM
106	GW supplies cannot be used by Greeley	Adaptive Plan
D2	Demand Growth Exceeds Forecast	IWRP Demand Projections
IO10	Multi-Year CBT Infrastructure Outage	Adaptive Plan



## 6.0 FUTURE HYDROLOGY ANALYSIS

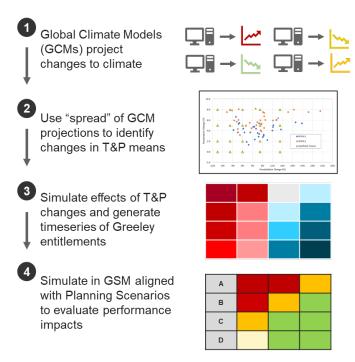
## 6.1 METHODOLOGY

The IWRP's future hydrology analysis developed a new climate change hydrology dataset to be simulated in the GSM. This new hydrology dataset improved the robustness of GSM simulations by incorporating impacts to Greeley's water supplies from droughts of different intensity, duration, and frequency in combination with impacts from long-term changes in temperature and precipitation. This analysis applied the methodology, tools, and data originally developed by Fort Collins during their Water Supply Vulnerability Study (FCU, 2019). In applying that study for the IWRP, Greeley reviewed the decisions and assumptions made and determined they were appropriate for IWRP application.

**Figure 6-1** summarizes the methodology used to develop the climate change hydrology dataset. Each step is summarized in this section, with additional detail documented in IWRP Greeley System Model TM, included as Appendix C. The climate-related decisions in the WSVS (i.e., selection of models, emissions scenarios, downscaling methodology) were made to align the WSVS with the methodology used in the Joint Front Range Climate Change Vulnerability Study (WRF, 2012). Results of Global Climate Models (GCMs), which project future temperature and precipitation (T&P) mean changes, were applied to the Poudre River Watershed source. This ensemble or 'spread' of T&P changes was evaluated and combinations of T&P changes used to develop hydrology selected. A series of models was used to determine the water legally and physically available to Greeley (referred to as 'entitlements') for each T&P condition.

Future Hydrology Analysis





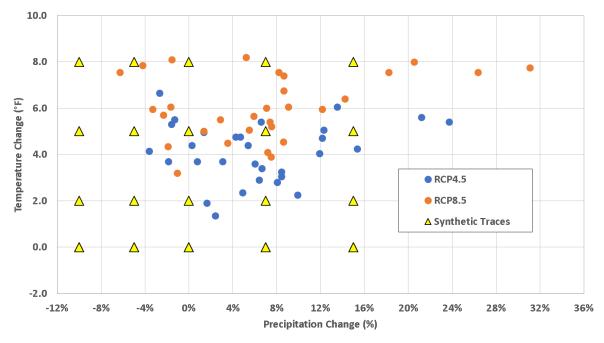
### Figure 6-1. Summary of Climate Change Hydrology Dataset Development

The first step in developing the climate change hydrology dataset was establishing the long-term change in climate that could occur in Greeley's source watersheds. GCMs project how long-term changes in climate, specifically temperature and precipitation, could occur based on different emission scenarios, warming trends, and other methodologies. This approach applied two emission scenarios to the full suite of available GCMs: RCP 4.5 assumes emissions peak around 2040 then decline while RCP 8.5 assumes emissions continue to rise throughout the twenty-first century.

The T&P changes compared to historical projected by the GCMs in the Upper Poudre Watershed between 2050 and 2074 for the two emissions scenarios described above is shown in **Figure 6-2**. The two respective GCMs used here project that the climate (i.e., mean annual temperature) will be 2°F and 8°F warmer but vary in mean annual precipitation projections, with some projecting a 5% drier climate and others projecting a 20%+ wetter climate. The yellow triangles are the combinations of T&P changes used in the IWRP. The selected T&P changes capture a majority of the T&P changes projected by the GCMs and include a drier condition (i.e., -10% precipitation, the left-most column of yellow triangles) consistent with a conservative planning approach.

Future Hydrology Analysis





### Figure 6-2. Projected Changes in Temperature and Precipitation Means in the Upper Poudre Watershed between 2050 and 2074

The selected T&P changes were applied to historical weather data and simulated in a hydrology model to generate natural watershed runoff in the Big Thompson, Colorado, and Poudre River Basins. The hydrology model developed for the Joint Front Range Climate Vulnerability Study (WRF, 2012) was used to generate natural watershed runoff. Prior to applying the T&P changes, the historical weather data was re-sequenced to generate new potential drought conditions, with six sequences selected based on their unique drought conditions. Ultimately 120 timeseries of natural watershed runoff (20 T&P changes applied to 6 drought conditions) were generated.

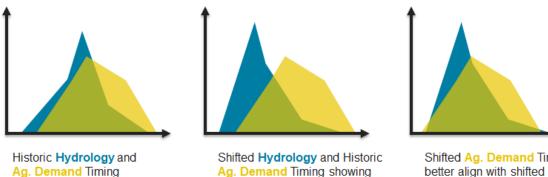
To translate natural watershed runoff in the Big Thompson and Poudre River Watersheds into legally and physically available water supplies for Greeley (known as entitlements), the existing Big Thompson Basin Network (BTBN) Model and the Poudre Basin Network (PBN) Model were applied. To determine Greeley's quota from the Colorado-Big Thompson (CBT) Project, Northern's CBT Quota model was applied. Because the PBN model includes all water users in the basin, the IWRP simulated the PBN Model under the two future conditions described below:

- PBN Run 2, as defined in "Summary of NISP/HSWSP CTP Model Runs and Modeling Conditions" (CDM Smith, 2013) was selected for the near-term
- A modified version of the CTP PBN Run 8, "Summary of NISP/HSWSP CTP Model Runs and Modeling Conditions" (CDM Smith, 2013) was selected for the long-term futures. These assumptions were further modified for the IWRP to exclude the expanded Seaman project and turn on CBT Carryover.

Future Hydrology Analysis



Initial simulations of the climate change hydrology in the BTBN and PBN models showed a significant increase of yields from junior water right systems under warming conditions. Analysis showed this increase was due to the peak runoff shifting in time, becoming misaligned from the agricultural demands (which are a majority of the senior water rights in the basins). To prevent overestimation of entitlements from Greeley's junior water rights, the IWRP shifted agricultural demands in the BTBN and PBN models forward by one month for the +5°F and +8°F warmer climates – shown conceptually in Figure 6-3. Adjustments to agricultural demands outside of this shift were considered but ultimately deemed to be outside the scope of this project.



"excess" water available



### Figure 6-3. Conceptual Visual of Why Agricultural Demands Were Shifted for the IWRP

The final step in generating the climate change hydrology dataset was applying Greeley's water rights ownership and corresponding conditions to outputs from the BTBN and PBN Models to determine Greeley's entitlements from those basins. Due to the effects of climate change on the timing and volume of runoff, monthly and annual volumetric limits associated with Greeley's water rights were applied to the results. These monthly and annual volumetric limits are based off historical hydrologic patterns and as climate change pushes the runoff season earlier in spring, Greeley could see reduced entitlements despite available water. Greeley's entitlements from the climate change hydrology dataset capture the potential effect of the administrative constraint.

The climate change hydrology dataset developed using the methodology described above robustly captures the impacts of climate change and new possible droughts to Greeley's entitlements.

#### 6.2 DROUGHT CONDITIONS VARIABILITY RESULTS

This section presents how the different drought conditions selected for the IWRP could affect Greeley's entitlements before climate change is applied. Annual entitlement values shown in this section are determined from outputs of PBN, BTBN, and CBT Models. As part of the Ft. Collins WSVS, six timeseries of droughts were selected based on how the drought was characterized compared to historical droughts. These droughts were also selected to be, on average, more severe than historical drought conditions in alignment with a conservative planning methodology. The six drought conditions and their corresponding historical characterization is shown in Table 6-1. As an example, Figure 6-4 shows the timeseries of Greeley's annual entitlements for historical hydrology and Timeseries 63. In Timeseries 63, there is a 3-



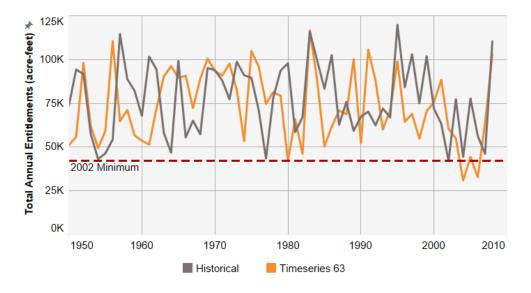
Future Hydrology Analysis



year period near the end of the timeseries where total annual entitlements are at or below the 2002 value – indicating a short and severe drought condition.



Timeseries ID	Drought Characterization
15	Similar 10-year drought cycle to historical, greater severity
47	4 2002's in a 10-year period
52	Similar to Historical
63	Back-to-Back-to-Back 2002s
67	Severe 5-year drought
95	Drought and aridification

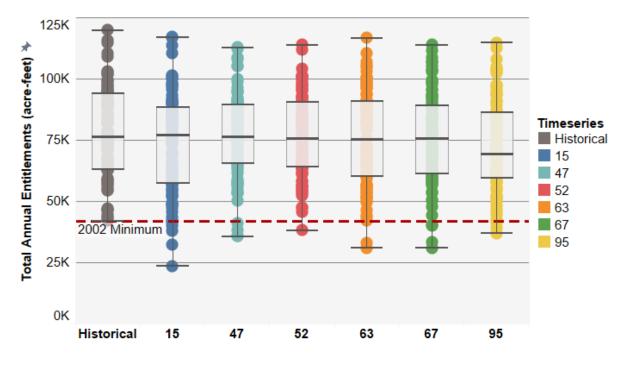


### Figure 6-4. Annual Entitlements Timeseries of Historical and Synthetic Sequence 63

To numerically characterize drought conditions in the six drought timeseries, three statistics were evaluated: Greeley's annual entitlements, and the 5-year and 10-year mean of those annual entitlements. These quantify the severity of individual years, mid-duration droughts, and longer-term drought cycles. **Figure 6-5** shows, using a box plot distribution, the variability of Greeley's annual entitlements for historical hydrology compared to the six drought timeseries. In a box plot distribution, the solid line is the median value with the boxes extending to the 25<sup>th</sup> and 75<sup>th</sup> percentiles and the whiskers extending to the 5<sup>th</sup> and 95<sup>th</sup> percentile. Comparing the distribution of the historical data to the drought timeseries shows how the six drought timeseries have more frequent occurrences of single-year entitlements below the 2002 minimum.

Greeley

Future Hydrology Analysis

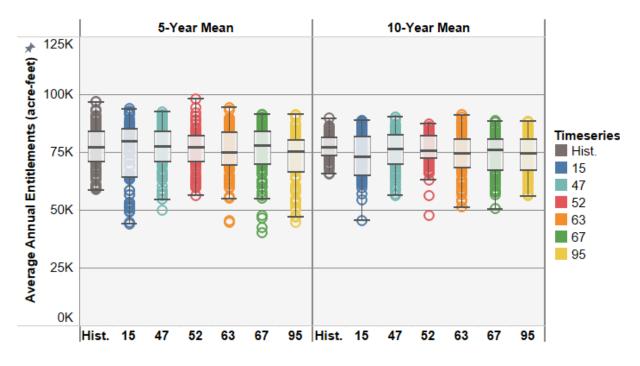


### Figure 6-5. Distribution of Annual Entitlements for Historical and Synthetic Hydrology

**Figure 6-6** shows, using a box plot distribution, the variability of the 5-year and 10-year Greeley annual entitlements mean for historical hydrology compared to the six drought timeseries. Comparing the distribution of the historical data to the drought timeseries shows how the six drought timeseries have more severe mid- and long-term droughts compared to the historical record. For example, nearly all drought traces have many occurrences of a 10-year mean below the historical low of 69,000 acre-feet per year. A similar trend is seen in the 5-year mean. This indicates the six drought timeseries have conditions with significantly drier mid- and long-term droughts.

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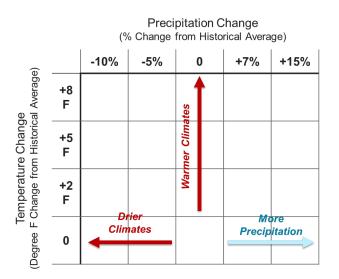
# Figure 6-6. Distribution of 5-year and 10-year Mean Annual Entitlements for Historical and Synthetic Hydrology

The results above show the six drought timeseries selected for the IWRP will stress Greeley's water supply system with droughts of greater intensity, duration, and frequency than the historical record. This outcome supports recommendations that could be robust to possible future droughts and is in alignment with a conservative planning methodology.



## 6.3 LONG-TERM CLIMATE CHANGE RESULTS

This section presents how the climate change-driven T&P mean changes could impact Greeley's entitlements from the three major systems (Poudre River, CBT Project, and Big Thompson River). Results presented are for Greeley's average annual entitlements, (e.g., legally and physically available water) displayed using a "T&P Grid," and are shown conceptually in **Figure 6-7**. Each cell in the grid shows the average annual entitlement, averaged across the six drought timeseries described above, for a single T&P change condition.



### Figure 6-7. Example of Temperature and Precipitation Offset Results Presentation Grid

**Figure 6-8** shows the effects of climate change on entitlements across Greeley's entire water supply system. These results were used to develop the conclusion statements and associated confidence in those conclusion statements, shown in **Table 6-2**. In summary, Greeley's water supply system is vulnerable to warming and/or drying climates. Results indicated that increases in precipitation could offset impacts to Greeley's entitlements from a warming climate. However, there is significant uncertainty in how a shifting hydrograph could impact water use and administration. Additionally, the models used to allocate natural watershed runoff were not designed to account for a shifting hydrograph and may not simulate that impact with confidence. This is because demand patterns (both agricultural and municipal) and water right allocations are fixed based off historical use. It is possible that in response to a significantly shifted hydrograph, both demands and water right allocations could change. Thus, the effects of a warmer climate with increased precipitation on Greeley's entitlements cannot be confidently quantified. Because of these uncertainties, the IWRP did not include warmer climates with increased precipitation when developing future recommendations.



### Total Water Supply System

Average Annual Entitlements (acre-feet per year)

#### Delta P Delta P +7% +15% -5% +15% Delta T -10% -5% +7% Delta T -10% 0 0 -7,800 8,100 1,200 50,800 59,200 67,500 +8F +8F 11% -10% 2% 24,300 -8,300 400 6.800 51.000 59.000 67.100 +5F +5F -11% 0% -7,300 0 8,200 58,800 75,400 +2F +2F 11% -10% 0% -7,100 0 7.200 75,400 0 0 -9% 0% 10%

Change from 0/0 Climate

Average Annual Entitlements & Percent

## Figure 6-8. Average Annual Total Water System Entitlements Incorporating Climate Change Impacts

#### Table 6-2. Conclusion Statements of Total System Climate Change Impacts

Conclusion Statement	Confidence	Comment
Droughts of greater duration, frequency, and severity than observed are possible under current climate	High	
Climates with less precipitation will reduce Greeley's water supply system yields	High	Results show these conclusions, they
Warmer climates will impact Greeley's water supply system	High	are consistent with other studies, and make logical sense.
Greeley's water supply system is more vulnerable to reductions in precipitation than warmer temperatures	High	
Reductions in precipitation could decrease Greeley's entitlements between 20% and 30%	Moderate	Specific yield reductions are difficult to quantify, but values in this range are plausible
Climates with increased precipitation will mitigate impacts of a warming climate	Low	Impacts from hydrograph changes cannot be confidently modeled with existing tools.

Greeley's total water supply system entitlements derive from three major systems, with the Poudre River System divided into an Upper and Lower portion based on how these supplies can be delivered to Greeley. The proportion of typical entitlements from each system is shown in **Figure 6-9**. Each system has unique dynamics which can be impacted differently by climate change. The following subsections detail climate change impacts to each of these three systems.

Future Hydrology Analysis



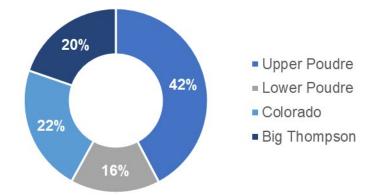


Figure 6-9. Distribution of Greeley's Typical Entitlements by Major System

### 6.3.1 Poudre River System Results

**Figure 6-10** shows effect of climate change on Greeley's entitlements from the Upper Poudre System (e.g., locations west of Interstate 25). **Figure 6-11** and **Figure 6-12** shows the effect of climate change on subsystems within the Upper Poudre System. This system is vulnerable to warmer and drier futures and could see entitlement reductions between 10% and 35% under those conditions. Warmer conditions with increased precipitation, while showing an increase in entitlements, are difficult to quantify with confidence. The Poudre Direct and WSSC subsystems are the most resilient against climate change impacts due primarily to their seniority, though still have some entitlement reductions under warmer and drier conditions. The High Mountain Reservoirs, Seaman, and Upper Gravel subsystems are the most vulnerable to climate change impacts, with entitlements significantly reduced if climate warms by 5°F. This is due to the agricultural demands, which were shifted forward by one month in the 5°F and 8°F climate conditions. This is because these systems are more junior than direct Poudre rights. Other subsystems are moderately vulnerable to climate change impacts.



### Upper Poudre System

Upper Poudre Subsystems

Average Annual Entitlements (acre-feet per year)

### Change from 0/0 Climate

Change from 0/0 Climate

Percent Change in Average Annual Entitlements

			Delta P						Delta P		
Delta T	-10%	-5%	0	+7%	+15%	Delta T	-10%	-5%	0	+7%	+15%
+8F	19,700	22,400	25,300		35,400	+8F	-34% -10,200	-25% -7,400	-15% -4,500	1% 300	19% 5,600
+5F	18,700	20,900	24,300	28,900	34,600	+5F	-37% -11,100	-30% -8,900	-19% -5,600	-3% -900	16% 4,800
+2F	22,800	26,600	30,500	36,000	40,200	+2F	-24% -7,100	-11% -3,200	2% 600	21% 6,200	35% 10,400
0	22,500	26,300	29,800	35,200	39,600	0	-25% -7,300	-12% -3,600	0% 0	18% 5,300	33% 9,800

## Figure 6-10. Average Annual Upper Poudre System Entitlements Incorporating Climate Change Impacts

						Percent Change in Average Annual Entitlements						
	Delta T	-10%	-5%	Delta P 0	+7%	+15%	Delta T	-10%	-5%	Delta P 0	+7%	+15%
Poudre	+8F	8,900	9,000	9,000	9,200	10,000	+8F	-5%	-5%	-4%	-2%	6%
2	+5F	8,900	8,900	9,000	9,200	9,900	+5F	-6%	-6%	-5%	-3%	5%
	+2F	8,900	9,100	9,400	10,100	10,900	+2F	-5%	-4%	0%	7%	16%
	0	9,000	9,100	9,400	10,200	11,100	0	-5%	-4%	0%	8%	17%
HMR	+8F	1,500	2,400	3,400	4,900	6,100	+8F	-69%		-28%	4%	30%
	+5F	1,000	1,700	2,900	4,400	5,900	+5F	-78%		-39%	-7%	25%
	+2F	2,600	3,900	4,900	6,100	7,000	+2F	-44%	-17%	3%	31%	
	0	2,500	3,700	4,700	6,000	6,900	0		-20%	0%	27%	
Seaman	+8F	700	1,400	2,500	4,400	6,300	+8F	-83%		-41%	3%	
	+5F	400	1,000	2,200	4,300	6,500	+5F	-89%	-77%	-48%	1%	
	+2F	1,600	2,900	4,300	6,300	7,700	+2F	-62%	-31%	1%		81%
	0	1,600	3,000	4,200		7,700	0		-30%	0%	45%	82%
Upper Gravel	+8F	0	0	100	600	1,800	+8F	-100%	-96%	-83%	-32%	114%
	+5F	0	0	200	700	1,800	+5F	-99%	-97%	-78%	-19%	114%
	+2F	100	200	800	2,000	3,200	+2F	-94%	-74%	-8%	138%	289%
	0	100	200	800	2,200	3,400	0	-90%		0%	159%	304%

Figure 6-11. Average Annual Upper Poudre Subsystems' Entitlements Incorporating Climate Change Impacts

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Upper Poudre Subsystems Average Annual Entitlements (acre-feet per year)						Change from 0/0 Climate Percent Change in Average Annual Entitlements						
	Delta T	-10%	-5%	Delta P 0	+7%	+15%	Delta T	-10%	-5%	Delta P 0	+7%	+15%
WSSC	+8F	3,900	4,200	4,500	4,700	4,700	+8F	-12%	-5%	0%	4%	6%
	+5F	3,900	4,200	4,400	4,600	4,800	+5F	-13%	-7%	-1%	4%	7%
	+2F	4,100	4,400	4,500	4,600	4,600	+2F	-8%	-2%	1%	3%	4%
	0	4,200	4,400	4,500	4,600	4,600	0	-7%	-3%	0%	2%	2%
Larimer and Weld	+8F	3,700	4,300	4,700	5,200	5,300	+8F	-25%	-13%	-4%	6%	7%
and werd	+5F	3,400	3,900	4,300	4,500	4,400	+5F	-31%	-20%	-11%	-9%	-10%
	+2F	4,300	5,000	5,500	5,600	5,600	+2F	-12%	2%	11%	15%	14%
	0	4,100	4,700	4,900	4,900	4,700	0	-17%	-4%	0%	0%	-5%
New Cache	+8F	1,000	1,100	1,100	1,200	1,200	+8F	-22%	-16%	-10%	-4%	-1%
Cache	+5F	1,100	1,200	1,300	1,300	1,300	+5F	-10%	-4%	0%	4%	6%
	+2F	<b>1</b> ,100	1,100	1,200	1,200	1,300	+2F	-13%	-11%	-6%	-3%	0%
	0	1,200	1,200	1,300	1,300	1,300	0	-8%	-4%	0%	3%	4%

## Figure 6-12. Average Annual Upper Poudre Subsystems' Entitlements Incorporating Climate Change Impacts (Continued)

**Figure 6-13** shows the effect of climate change on Greeley's entitlements from the Lower Poudre System (e.g., locations east of Interstate 25). This system is vulnerable to drier climates but is likely resilient against warmer climates and changes to agricultural demand changes. This is due to the influence of return flows, which are greater at this reach of the Poudre, lessening the influence of snowmelt on the hydrograph.

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### Future Hydrology Analysis

0



Average Annual Entitlements (acre-feet per year)									
Delta T	-10%	-5%	Delta P 0	+7%	+15%	Delta			
+8F	9,100	10,300	11,300	12,100	12,600	+8F			
+5F	9,500	10,800	11,400	12,200	12,500	+5F			
+2F	9,600	10,400	10,900	11,900	12,600	+2F			

11,100

#### Change from 0/0 Climate

ercent Change in Average Annual Entitlements

					Delta P		
	+15%	Delta T	-10%	-5%	0	+7%	+15%
0	12,600	+8F	-18% -2,000	-7% -800	2% 200	9% 1,000	13% 1,400
0	12,500	+5F	-14% -1,600	-3% -300	2% 300	10% 1,100	12% 1,300
0	12,600	+2F	-14% -1,600	-6% -700	-2% -300	7% 800	13% 1,400
0	12,500	0	-11% -1,300	-3% -400	0% 0	8% 900	12% 1,300

## Figure 6-13. Average Annual Lower Poudre System Entitlements Incorporating Climate Change Impacts

These results presented above were used to develop the conclusion statements and associated confidence in those conclusion statements, shown in **Table 6-3**. In summary, the Poudre System is vulnerable to climate change impacts, with the Poudre Direct and WSSC subsystems being the most resilient against climate change impacts. However, due to the difficulty in confidently simulating the impacts of climate change on the complex operations of the Poudre River Basin, there is significant uncertainty with the numerical impact values. One significant trend from the results is that the greater the seniority of the subsystem, the more resilient the subsystem is against impacts from climate change.

Table 6-3. Conclusion	Statements of Upper	Poudre System Cl	limate Change Impacts

Conclusion Statement	Confidence	Comment
Poudre Direct and WSSC entitlements are the most resilient to climate change and agricultural demand timing impacts.	High	
HMRs <sup>1</sup> , Seaman, and Upper Gravel entitlements are the most vulnerable to climate change and agricultural demand timing impacts.	High	<ul> <li>Greeley's ability to utilize entitlements will be evaluated from GSM results.</li> </ul>
Larimer & Weld and New Cache entitlements are moderately vulnerable to climate change and agricultural demand timing impacts.	High	<ul> <li>Uncertainties around results are captured in the 10% entitlement reduction risk.</li> </ul>
The Lower Poudre system is moderately vulnerable to climate change impacts but resilient to agricultural demand timing impacts.	High	
The changes in entitlements due to climate change will occur as simulated.	Low	There is significant uncertainty in how long-term climate will impact hydrology, operations, and yields in the Poudre Basin

<sup>1</sup> High Mountain Reservoirs

**CBT System** 



### 6.3.2 Colorado-Big Thompson Project System Results

**Figure 6-14** shows effect of climate change on Greeley's entitlements from the CBT System (e.g., driven by the quota set by Northern). This system is vulnerable to warmer and drier futures and could see entitlement reductions between 5% and 35% under those conditions. Warmer conditions with increased precipitation show decreases in entitlements due to the methodology Northern Water uses to set the quota (e.g., it is supplemental water and greater precipitation could reduce the need for CBT water supplies and thus result in a lower quota). These results presented were used to develop the conclusion statements and associated confidence in those conclusion statements, shown in **Table 6-4**. It is important to note that events that could compound from warmer and/or drier conditions, such as a Colorado River Compact curtailment, are not included in these results. The IWRP is evaluating impacts from the Colorado River Compact curtailment as a separate risk, as described in Section 2.2.

Average Annual Entitlements (acre-feet per year)					•	Annual Er		s & Percen	t		
Delta P						Delta P					
Delta T	-10%	-5%	0	+7%	+15%	Delta T	-10%	-5%	0	+7%	+15%
+8F	10,100	12,100	14,000	15,500	15,500	+8F	-36% -5,600	-23% -3,600	-11% -1,700	-1% -100	-1% -200
+5F	10,900	13,000	14,700	15,800	15,400	+5F	-31% -4,800	-17% -2,700	-6% -1,000	1% 100	-2% -300
+2F	11,800	13,800	15,200	15,800	15,100	+2F	-25% -3,900	-12% -1,900	-3% -500	0% 100	-4% -600
0	12,400	14,300	15,700	15,700	14,900	0	-21% -3,300	-9% -1,400	0% 0	0% 0	-5% -800

Change from 0/0 Climate

Note: Windy Gap Yields Not Included

## Figure 6-14. Average Annual Colorado-Big Thompson System Entitlements Incorporating Climate Change Impacts

### Table 6-4. Conclusion Statements of Colorado-Big Thompson System Climate Change Impacts

Conclusion Statement	Confidence	Comment
Greeley's entitlements from the Colorado-Big Thompson Project are vulnerable to hydrologic climate change impacts.	High	Other climate change impacts (basin-wide, demand management, agricultural uses) are not accounted for in the climate hydrology. Impacts of curtailments of Colorado Basin supplies are captured as a separate risk.
The changes in entitlements due to climate change will occur as simulated.	Low	There is significant uncertainty in how long-term climate will impact hydrology, operations, and yields from the Colorado-Big Thompson Project



### 6.3.3 Big Thompson River System Results

**Figure 6-15** shows effect of climate change on Greeley's entitlements from the Big Thompson System. **Figure 6-16** shows the effect of climate change on subsystems within the Big Thompson System. The system is vulnerable to warmer and drier futures and could see entitlement reductions between 15% and 50% under those conditions. Warmer conditions with increased precipitation, while showing an increase in entitlements, are difficult to quantify with confidence.

Evaluating the entitlement impacts of the Big Thompson subsystems highlights the sensitivity of these systems to a changing hydrograph and timing of agricultural demands. Entitlements from Boyd Lake, Loveland Lake, and Seven Lake inflows all increase in entitlements if climate warms by 2°F, but are then significantly reduced if climate warms by 5°F. This is due to the agricultural demands, which were shifted forward by one month in the 5°F and 8°F climate conditions. The Direct GLIC subsystem has a different behavior, but still exhibits high sensitivity to both climate warming and the timing of agricultural demands.

Big Thompson System Average Annual Entitlements (acre-feet per year)					-	e from 0/0 Annual E			nt		
			Delta P						Delta P		
Delta T	-10%	-5%	0	+7%	+15%	Delta T	-10%	-5%	0	+7%	+15%
+8F	7,100	9,500	12,000	14,000	15,100	+8F	-49% -6,800	-31% -4,400	-13% -1,900	1% 100	9% 1,200
+5F	7,100	9,500	11,900	14,000	14,900	+5F	-49% -6,800	-31% -4,400	-14% -2,000	1% 100	7% 1,000
+2F	9,900	12,400	14,000	15,100	15,600	+2F	-28% -4,000	-11% -1,500	1% 100	9% 1,200	12% 1,700
0	9,700	12,100	13,900	14,800	15,400	0	-30% -4,200	-13% -1,800	0% 0	7% 900	11% 1,500

Figure 6-15. Average Annual Big Thompson System Entitlements Incorporating Climate Change Impacts

**Big Thompson Subsystems** 



Average Annual Entitlements (acre-feet per year)						-	Annual E			cent		
			Delta P			Delta P						
	Delta T	-10%	-5%	0	+7%	+15%	Delta T	-10%	-5%	0	+7%	+15%
Direct GLIC	+8F	2,300	2,700	3,200	3,800	4,500	+8F		-28%	-16%	0%	19%
GLIC	+5F	3,300	3,900	4,600	5,500	6,200	+5F	-13%	3%	22%		64%
	+2F	2,000	2,400	2,800	3,400	4,200	+2F			-25%	-10%	10%
	0	2,700	3,200	3,800	4,500	5,400	0	-29%	-16%	0%	19%	
Boyd	+8F	1,200	2,100	3,100	3,400	3,200	+8F	-64%		-8%	1%	-6%
Lake Inflows	+5F	800	1,600	2,300	2,400	2,000	+5F	-77%		-32%	-29%	
	+2F	2,800	3,800	4,200	4,000	3,400	+2F	-16%	13%	25%	19%	2%
	0	2,300	3,100	3,400	3,000	2,400	0	-32%	-8%	0%	-11%	-30%
Lake	+8F	2,400	3,000	3,600	4,200	4,500	+8F		-26%	-13%	1%	9%
Loveland Inflows	+5F	2,100	2,700	3,200	3,900	4,300	+5F	-50%		-21%	-4%	4%
	+2F	3,300	3,800	4,200	4,500	4,700	+2F	-21%	-7%	2%	10%	14%
	0	3,000	3,700	4,100	4,500	4,600	0	-26%	-10%	0%	8%	12%
Seven	+8F	1,200	1,700	2,200	2,700	3,000	+8F	-54%		-18%	1%	13%
Lakes Inflow	+5F	900	1,400	1,800	2,200	2,500	+5F	-64%	-48%	-34%	-17%	-6%
	+2F	1,800	2,400	2,800	3,200	3,300	+2F	-31%	-11%	5%	19%	25%
	0	1,700	2,100	2,600	2,900	3,000	0		-19%	0%	9%	13%

Change from 0/0 Climate

### Figure 6-16. Average Annual Big Thompson Subsystems' Entitlements Incorporating Climate Change Impacts

These results presented were used to develop the conclusion statements and associated confidence in those conclusion statements, shown in **Table 6-5**. It is important to note that events that could compound from warmer and/or drier conditions, such as a Colorado River Compact curtailment, are not included in these results.

Conclusion Statement	Confidence	Comment
Greeley's entitlements from the Big Thompson System are vulnerable to climate change impacts.	High	Due to the junior nature of the Big Thompson Subsystems Greeley has ownership in, entitlements are likely to be highly vulnerable to
Greeley's entitlements from the Big Thompson System are vulnerable to the timing of agricultural demands.	High	changes in water supply volume and timing changes. This could be compounded by how senior agricultural users change their water supply use in the future.
Warmer climates with no change in precipitation or an increase in precipitation will increase Greeley's entitlements from the Big Thompson System.	Low	There is significant uncertainty in how long-term climate will impact hydrology, operations, and yields within the Big Thompson River system.

Future Hydrology Analysis



## 6.4 CONCLUSION

The IWRP's future hydrology analysis developed a new climate change hydrology dataset that captures the potential impacts of long-term climate change paired with droughts of increasing intensity, duration, and frequency. GCMs project changes in long-term T&P means for the Upper Poudre Watershed between 2050 and 2074 for both a moderate and high emissions scenario. GCM results indicated future climates will be between 2°F and 8°F warmer with between 10% less precipitation and 15% more precipitation. This spread of T&P changes was applied to a series of models that quantified how changes could impact Greeley's entitlements (e.g., water legally and physically available to Greeley).

Evaluating how changes in long-term T&P means could impact Greeley's entitlements showed consistent impacts across the three major river basins. Greeley's water supply system is vulnerable to warmer and/or drier climates, with results indicating these climates could reduce Greeley's entitlements. Some subsystems such as Poudre Direct and WSSC are more resilient against climate change impacts. Results from future climates that are warmer but have increased precipitation, while showing a potential increase in Greeley's entitlements, are highly uncertain. Warmer temperatures could alter the runoff pattern and hydrograph - the effect of that shift on the complex operations within the Big Thompson River and Poudre River basins cannot be confidently modeled. The most significant operational uncertainty in these basins is how agricultural demands and their corresponding water rights administration might change in response to a warmer climate. Results from this analysis showed that impacts to Greeley's entitlements from changes in agricultural demands could be as significant as impacts from climate change – especially in more junior water rights systems.

Results from this future hydrology analysis highlighted both the vulnerability of Greeley's water supply system to climate change impacts and the significant uncertainty of those impacts. The IWRP addressed these using the techniques listed below:

- Multiple climate change futures with increased warming were selected for the Planning Scenarios.
- Climate change conditions with increased precipitation were not included in Planning Scenarios due to the significant uncertainty around effects on entitlements.
- Some Planning Scenarios included an additional 10% reduction in entitlements to capture the uncertainty in agricultural demand and water right administration impacts.

Terry Ranch Project Evaluation



## 7.0 TERRY RANCH PROJECT EVALUATION

This section provides an overview of the Terry Ranch project and presents the methodology and assumptions used to incorporate that project into the IWRP modeling. The information on the Terry Ranch Project presented in this section is limited to what was relevant for the IWRP, additional information on the Terry Ranch Project can be found in Greeley's Terry Ranch Project information section of the Water & Sewer Department website.

## 7.1 OVERVIEW OF TERRY RANCH PROJECT

The Terry Ranch Project will develop approximately 1.2 million acre-feet of non-tributary (i.e., does not flow from or to a surface water supply source) groundwater in northwest Weld County. The Terry Ranch Project is an aquifer storage and recovery project. In this type of project, treated surface water can be injected into the aquifer and stored and then recovered at a future time to be treated and delivered as water supply. Once brought online, Terry Ranch Project water will be used as a supply source during droughts when surface water supplies are stressed. Greeley plans to operate Terry Ranch 'sustainably' such that the aquifer supplies will be available to Greeley in perpetuity and would not be depleted.

The 1.2 million acre-feet of Terry Ranch Project water (referred to as Terry Ranch Project native supply) is already in the ground and is protected from droughts and other identified risks such as wildfires and Colorado River Compact curtailments. The same aquifer with the Terry Ranch Project native supply can also be used to store excess surface water supply by injecting treated water into the aquifer. This allows Greeley to use the same infrastructure facilities to inject excess surface water supplies during wet years and extract/recover water from the aquifer in drought years.

To utilize the Terry Ranch Project, Greeley will need to develop new conveyance, treatment, and wellfield infrastructure and integrate it into the existing water supply system. **Figure 7-1** shows the major infrastructure features and their locations. Terry Ranch Water will be extracted from primarily new wells, treated at a new centralized plant, and transmitted to Greeley via a new transmission pipeline. Water from the Terry Ranch Project will be delivered to Greeley via the existing Bellvue Transmission System using a new intertie with the Terry Ranch Transmission Pipeline. Facilities will be bi-directional, where surface water supplies can be delivered via the Bellvue Transmission System and injected into the Terry Ranch Aquifer. Note that extraction and injection cannot occur simultaneously.

Terry Ranch Project Evaluation



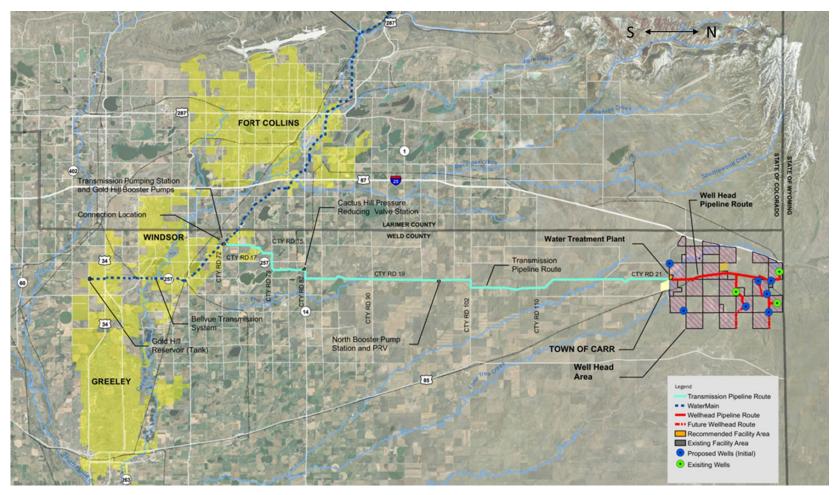


Figure 7-1. Terry Ranch Project Map. North is oriented on the right side of the map.

Terry Ranch Project Evaluation



## 7.2 SIMULATION IN GSM

The IWRP evaluated a single Terry Ranch condition where it is fully developed and integrated into Greeley's water supply system. In practice, the Terry Ranch Project can be developed in phases which will be evaluated in future studies. In this condition, Terry Ranch can inject surface water supplies delivered via the Bellvue treatment plant and extract Terry Ranch native and injected supplies for delivery to Greeley up to the project's currently estimated maximum size. This section summarizes how Terry Ranch was implemented in and operated by the GSM for the IWRP. A more detailed description is included in the Greeley System Model TM, included as Appendix C.

**Table 7-1** lists the key physical and infrastructure assumptions in the GSM of the Terry Ranch Projectused for the IWRP. These assumptions were based off the maximum size Greeley could ultimately buildTerry Ranch out to as well as the best understanding of the well operations at the time of the IWRP.

Terry Ranch Feature	IWRP GSM Assumption
Initial Native Storage Volume	1,200,000 acre-feet
Maximum Aquifer Storage Capacity	1,500,000 acre-feet
Number of Wells <sup>1</sup>	30
Total Extraction Capacity	30 cfs
Extraction Losses	7%
Total Injection Capacity	22.5 cfs
Minimum Injection Rate	25% of Injection Capacity
Injection Losses	2%
Greeley Drought Restriction Policy	Level 1 Trigger: 75% of annual demands Level 2 Trigger: 60% of annual demands Level 3: Not Used

Table 7-1. Summary of Terry Ranch Facility Assumptions used in the GSM

<sup>1</sup> Maximum feasible number of wells at the time of the IWRP.

When operating the Terry Ranch Project, the GSM is limited in its ability to balance injection and extraction to/from Terry Ranch with the surface water supply system. This is due to the monthly timestep and the limitations of GSM logic in capturing the nuances of Greeley's system that real-life operators can account for. For the IWRP, the Terry Ranch Project operating logic in the GSM was developed to best address these limitations and is summarized below:

Terry Ranch Project Evaluation



- 1. On April 1, determine if Greeley's surface water storage on April 1<sup>st</sup> of the next year would be less than 0.75 years of demand (YOD) (e.g., a 'storage shortage').
  - a. If a 'storage shortage' is projected, the GSM proactively extracts water over the next 12 months from Terry Ranch to make up the deficit.
  - b. If next year's projected storage is greater than 1.0 YOD, the GSM proactively injects water into Terry Ranch between October and April such that the excess storage is injected into Terry Ranch.
  - c. If next year's projected storage is between 0.75 YOD and 1.0 YOD, Terry Ranch is not operated proactively for injection or extraction.
- 2. If during any month there is water entitled to Greeley that cannot be captured in the surface water system (referred to as a 'spill') that can be physically moved to Terry Ranch, the GSM opens injection pathways to reactively inject this spill volume into Terry Ranch.
- 3. If during any month Greeley would experience a demand shortage, the GSM reactively extracts this demand shortage volume from Terry Ranch.
- 4. Terry Ranch must always be operated at a minimum rate of 130 acre-feet per month (based on 30 wells) to sufficiently cycle the wells. If injectable supplies are not available, then the GSM will extract water from Terry Ranch to meet this minimum rate.

## 7.3 SUSTAINABLE USE

A unique aspect of the Terry Ranch Project in the context of the IWRP is its native volume of approximately 1.2 million acre-feet, significantly higher than Greeley's current demands. This native volume could be further increased with injection of surface water supplies into Terry Ranch up to 1.5 million acre-feet total. As opposed to surface water supplies that can vary significantly from year to year and are vulnerable to climate change impacts, water from Terry Ranch can be extracted as needed even during the most severe droughts. Greeley plans to operate Terry Ranch 'sustainably' such that the aquifer supplies will be available to Greeley in perpetuity and would not be depleted. Certain future conditions could require the additional water resources opportunities described in Section 7.4.

As the IWRP simulated Terry Ranch in the GSM and used quantitative results to evaluate the performance of the system, the 'sustainable' use of Terry Ranch had to be established. The primary metric used to establish sustainable use of Terry Ranch was the percent of aquifer storage at the end of a GSM simulation compared to the initial aquifer storage volume of 1.2 million acre-feet. GSM simulations were 86 years long and contain a variety of hydrology conditions that alternative between droughts of differing intensity, duration, and frequency with wetter years. If after 86 years of operation, the Terry Ranch aquifer volume was at least 80% of the initial water supply volume of 1.2 million acre-feet, the long-term operations of Terry Ranch were considered sustainable. These criteria are an initial planning threshold used for the IWRP and will be refined and updated as further Terry Ranch analysis is completed.

Terry Ranch Project Evaluation



## 7.4 ADDITIONAL WATER RESOURCES OPPORTUNITIES INCLUDED

The Terry Ranch Project is Greeley's long-term new water supply source to deliver sustainable and affordable water through increasing demands, a changing climate, and other potential risks. The Terry Ranch Project's superior performance compared to other large water supply projects was previously determined and as such, other large water supply projects were not evaluated in the IWRP. However, two water resources opportunities that could improve the sustainability of Terry Ranch if needed were evaluated in the IWRP and are described below.

- Additional Surface Water Rights Greeley has developed a water rights acquisition strategy that bridges water supply needs prior to Terry Ranch Project completion using water rights that can be integrated into Terry Ranch or supplement Greeley's growing non-potable system. If needed, Greeley could pursue more water rights than what is included in the existing water rights portfolio. For the IWRP, two surface water right conditions (moderate acquisition of water rights and low acquisition of water rights) were available if Terry Ranch sustainability was insufficient.
- Retiming Storage Terry Ranch can store Greeley entitlements that cannot be captured in the surface water supply system (referred to as 'spills'). These spills typically occur for a short duration during the runoff season. Due to limitations in Terry Ranch delivery and injection infrastructure, not all spills may be captured using the baseline assumed infrastructure. Greeley could develop 'retiming storage' that would capture these excess spills, store them, then gradually inject them into Terry Ranch when there is pipeline capacity. This retiming storage project was defined conceptually for the IWRP, with a maximum assumed capacity of 15,000 acre-feet. Post-IWRP analysis will further develop this retiming storage concept.

Near-Term 10-Year Analysis Results



## 8.0 NEAR-TERM 10-YEAR ANALYSIS RESULTS

The IWRP near-term analysis simulated Greeley's current and baseline water rights portfolio in the GSM across the IWRP Planning Scenarios. This analysis established the performance of Greeley's currently planned water supply system to highlight potential future vulnerabilities and their severity. The current and baseline assumptions are described in Section 2.3. The Planning Scenario conditions applied in the GSM are shown in **Table 8-1**.

Planning Scenario Name Climate Change		Colorado River Basin Impacts	Water Supply System
Unbearable	5°F Warmer	High Impacts	10% Reduced Yields
Stressed	5°F Warmer	Moderate Impacts	10% Reduced Yields
Continued Trends	2°F Warmer	Moderate Impacts	10% Reduced Yields
Optimistic	2°F Warmer	Low Impacts	No Reduction
No Climate Change	No Change	Low Impacts	No Reduction

### Table 8-1. Near-Term Planning Scenario Conditions

**Table 8-2** shows the simulated performance for the current and baseline water rights portfolios across the five Planning Scenarios. Values shown contain the GSM results across the six timeseries presented in **Table 6-1**. Cell values are colored with respect to the planning performance criteria of 1) drought restrictions occurring in less than 20% of years, 2) Level 3 drought restrictions occurring in less than 10% of years, and 3) meeting indoor demands in 100% of years. Results show that the current water rights portfolio will be insufficient to meet the planning performance criteria under the conditions in the Continued Trends, Stressed, and Unbearable planning scenarios. With the baseline water rights portfolio, the performance of the system under the Continued Trends conditions meets the planning performance criteria. The Unbearable and Stressed Planning Scenarios, while not meeting the overall percent of years in drought restrictions performance criteria, are close to meeting the Level 3 drought restrictions criteria. Indoor demands are met in all Planning Scenarios regardless of water rights portfolio.

Near-Term 10-Year Analysis Results



Water Rights Portfolio	Planning Scenario	Percent of Years in Drought Restrictions	Percent of Years in Level 3 Drought Restrictions	Percent of Years with April 1 Storage > 6 months of Indoor Demand	Percent of Years Meeting indoor demands
	Unbearable	86%	51%	<b>99.8%</b>	100%
	Stressed	76%	41%	<b>99.6%</b>	100%
Current	Continued Trends	33%	14%	100%	100%
	Optimistic	15%	4%	100%	100%
	No Climate Change	11%	1%	100%	100%
	Unbearable	38%	12%	100%	100%
	Stressed	32%	11%	100%	100%
Baseline	Continued Trends	7%	0%	100%	100%
	Optimistic	0%	0%	100%	100%
	No Climate Change	0%	0%	100%	100%

Color Key Indicates Planning Performance Criteria: Green Passes, Yellow is close to meeting, Red Fails

**Figure 8-1** shows the April 1<sup>st</sup> total system storage and drought restriction level under the No Climate Change Planning Scenario with Greeley's current water rights portfolio for one of the six hydrology simulated, which included back-to-back-to-back 2002 conditions. Under these conditions, the water supply system does not need drought restrictions except in year 55 when a single Level 2 restriction is required. This is at the very end of the severe drought conditions and demonstrates strong resilience.

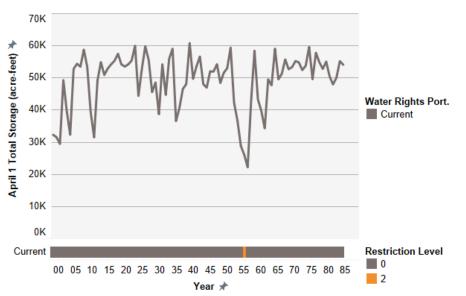
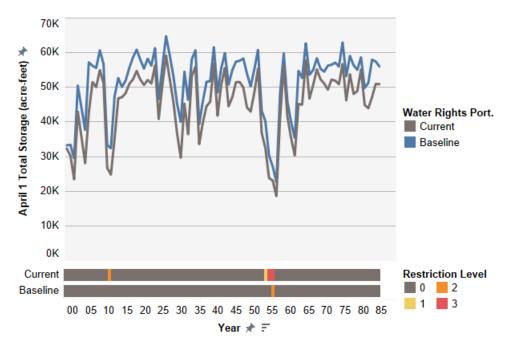


Figure 8-1. April 1 Storage Under No Climate Change Planning Scenario with Current Water Rights

Near-Term 10-Year Analysis Results



**Figure 8-2** shows the April 1<sup>st</sup> total system storage and drought restriction level under the Continued Trends Planning Scenario for the same sample hydrology as Figure 8-1 comparing the current and baseline water rights portfolio. With the current water rights portfolio, the water supply system needs three consecutive drought restrictions, including back-to-back level 3 restrictions during the severe drought period. When the baseline water rights are applied, the water supply system requires only a single level 2 restriction during the same drought period. This shows the benefit to the water supply system of changing all water rights as assumed in the baseline water rights portfolio.



### Figure 8-2. April 1 Total System Storage Under Continued Trends Planning Scenario Comparing Current and Baseline Water Rights

Results from the baseline analysis supported the conclusions below regarding Greeley's water supply system. Note that this analysis used Greeley's current demands of approximately 25,000 acre-feet, and the Terry Ranch Timing analysis described in Section 10.2 evaluates demand growth.

- The current water rights portfolio under current demands is sufficient to meet the Planning Scenario conditions anticipated to occur over the next decade. This includes conditions with mild warming and some Colorado River Basin risks.
- If the more stressful conditions of the Continued Trends Planning Scenario occur, Greeley will need the baseline water rights portfolio to meet planning performance criteria under current demands. This emphasizes the importance of Greeley changing existing water rights to municipal use in the nearterm to improve robustness against more stressful futures.
- If the most stressful conditions in the Unbearable or Stressed Planning Scenarios occur, Greeley will need to do more than what is in the baseline water rights portfolio to meet planning performance criteria. This establishes the importance of the Terry Ranch Project in order to ensure a sustainable water supply for Greeley in the long-term.



Terry Ranch Timing and Integration Results



## 9.0 TERRY RANCH TIMING AND INTEGRATION RESULTS

The IWRP evaluated the Terry Ranch Project using two of the Planning Horizons. The Terry Ranch Timing analysis established the water supply system and demand conditions under which the Terry Ranch Project would be required. The Terry Ranch Integration analysis established how Greeley could use the Terry Ranch Project after it is fully integrated (e.g., extracting and injecting water at the maximum feasible capacity) and if that use was sustainable. The IWRP used results from the Terry Ranch Timing analysis to recommend an approach for triggering the Terry Ranch Project. Results from the Terry Ranch Integration analysis were used to identify other water resources opportunities that would improve Terry Ranch operations that Greeley may need to act on in the next 10 years.

## 9.1 METHODOLOGY

The methodology for the Terry Ranch Timing and Terry Ranch Integration analyses used related approaches and tools for consistent evaluation, but a different overall analysis process. The Terry Ranch Timing analysis focused on determining the maximum demand Greeley's baseline water supply system (without Terry Ranch) could meet while meeting the planning performance criteria described in Section 2.4. The Terry Ranch Integration analysis focused on determining if the use of Terry Ranch once fully implemented is sustainable using the sustainability criteria described in Section 7.3. Both analyses used the GSM to complete water supply system simulations and applied the Planning Scenarios.

In the GSM, the Terry Ranch Timing analysis simulated the Planning Scenario settings shown in **Table 9-1** across the baseline system described in Section 2.3 under annual potable demands from 28,000 acre-feet per year to 40,000 acre-feet in 2,000 acre-foot increments. Performance results were compared to the planning performance criteria defined in Section 2.4 to determine the maximum demand the baseline system could supply to Greeley. The climate conditions selected for the Terry Ranch Timing analysis reflected possible climates around the year 2040.

Planning Scenario Name	Climate Change	Colorado River Basin Impacts	Water Rights Administration Impacts	
Unbearable	5°F Warmer	High Impacts	10% Reduced Yields	
Stressed	5°F Warmer	Moderate Impacts	10% Reduced Yields	
Continued Trends	2°F Warmer	Moderate Impacts	10% Reduced Yields	
Optimistic	2°F Warmer	Low Impacts	No Reduction	
No Climate Change	No Change	Low Impacts	No Reduction	

### Table 9-1. Planning Scenario Settings for Terry Ranch Timing Analysis

100

Terry Ranch Timing and Integration Results



In the GSM, the Terry Ranch Integration analysis simulated the Planning Scenario settings shown in **Table 9-2** across the Terry Ranch Project assumptions described in Section 7.2. Performance results were compared to the planning performance criteria defined in Section 2.4 and the Terry Ranch sustainable use criteria identified in Section 7.3 to determine if additional water resources opportunities could be required. The climate conditions selected for the Terry Ranch Timing analysis reflected possible climates around the year 2070.

Planning Scenario Name	Climate Change	Colorado River Basin Impacts	Water Rights Administration Impacts	Total Demands (Potable + Non-Potable)
Unbearable	8°F Warmer	High Impacts	10% Reduced Yields	70,000 af/yr (2070 High Bookend)
Stressed	8°F Warmer	Medium Impacts	10% Reduced Yields	57,100 <sup>1</sup> af/yr
Continued Trends	5°F Warmer	Medium Impacts	10% Reduced Yields	46,800 af/yr (2070 Median w/Decreased Per Capita Use)
Optimistic	2°F Warmer	Low Impacts	No Reduction	46,800 af/yr (2070 Median w/Decreased Per Capita Use)
No Climate Change	No Change	Low Impacts	No Reduction	57,100 <sup>1</sup> af/yr

<sup>1</sup> This demand value was selected as it is approximately twice the current annual demands.

## 9.2 TERRY RANCH TIMING RESULTS

The Terry Ranch Timing analysis used performance metrics from the GSM simulations of the Planning Scenario conditions described above to determine the maximum annual demand the system can meet under each Planning Scenario. **Table 9-3** shows the maximum annual demand the baseline system can meet for each Planning Scenario. Values listed are estimations used for planning purposes and do not reflect the firm yield of Greeley's water supply system.

Depending on Planning Scenario conditions, the maximum demand the baseline system can meet varies between 32,600 acre-feet per year and 43,800 acre-feet per year. This compares to Greeley's recent total annual demands of approximately 25,300 acre-feet per year. These results show that even if future conditions are like those in the *Unbearable* Planning Scenario, Greeley's baseline system is sufficient to meet some demand growth. If future conditions are like those in the *Continued Trends* Planning Scenario, Greeley's baseline system can accommodate an additional 10,000 acre-feet per year of demand growth, which is approximately 40% more demand that current. These results show that while the baseline system can accommodate some demand growth, it is vulnerable if demand growth occurs rapidly or in combination with climate and risk impacts to water supply. Therefore, the Terry Ranch Project will be required in order for Greeley to meet projected future demands under a range of projected future conditions.





Terry Ranch Timing and Integration Results

Table 9-3. Maximum Demand the Baseline System Meets while Maintaining Planning Performance	
Criteria for each Planning Scenario	

Planning Scenario	Annual Potable Demand (acre-feet per year)	Annual Non- Potable Demand <sup>1</sup> (acre-feet per year)	<b>Total Annual</b> <b>Demand</b> (acre-feet per year)
Unbearable	28,000	4,600	32,600
Stressed	30,000	4,600	34,600
Continued Trends	32,000	5,800	37,800
Optimistic	36,000	5,800	41,800
No Climate Change	38,000	5,800	43,800

<sup>1</sup> Non-Potable demands are set based off annual potable demand. At certain demand thresholds, the non-potable demand was increased reflecting additional service area development.

A key outcome of this analysis was timing the Terry Ranch Project implementation using the demand results above. However, Greeley has not experienced demand growth over the last 10 years, as discussed in Section 4.1, and thus the IWRP cannot determine if the projected demand growth is going to begin immediately. In addition, the differences in projected 20-year demands between the high- and low-bookend scenarios is slightly less than Greeley's current annual demands. Thus, there is also significant uncertainty in the rate of demand growth when it starts to occur again. Because of these highly uncertain demand factors, the IWRP could not confidently time the Terry Ranch Project implementation. If the Terry Ranch Project is implemented before it is needed, it could unnecessarily overburden Greeley's customers with high water rates.

In-lieu of being able to time Terry Ranch Project implementation, the IWRP identified a process Greeley can use to monitor demands and water supplies, which is detailed as part of the Adaptive Plan in Section 12.2. In this approach, Greeley will monitor observed demands and compare them to the estimated maximum demand the water supply system can meet. After demand growth occurs, Greeley can compare the rate of growth to what the water supply system can meet. This approach is visualized in **Figure 9-1**. In this figure, the solid green line is Greeley's observed total demand values, the green shaded area is a conceptual range of possible future demands, and the dashed green line as an example demand growth trajectory Greeley could experience. The grey and yellow lines showing the maximum demand the baseline system can meet under the *No Climate Change* and *Continuing Trends* Planning Scenarios, respectively. Note that the x-axis after 2020 is conceptual and is not tied to actual future years.

**Figure 9-1** shows that as the future evolves, the demand Greeley's baseline system can meet could gradually decrease as impacts from climate change and other risks occur. This is why the solid line decrease from the 2010 to 2020 value. Simultaneously, demand growth is expected to occur, though the exact start of growth and rate is unknown. Comparing the rate of demand growth to the water supply system conditions will provide Greeley sufficient foresight to start Terry Ranch implementation such that when it is required it will be fully completed.





Terry Ranch Timing and Integration Results

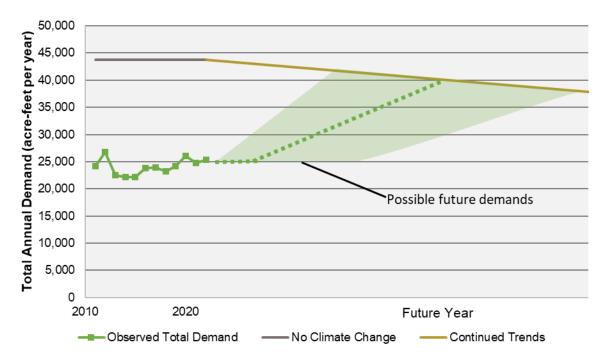


Figure 9-1. Conceptual example of timing the Terry Ranch Project showing how demands (green shaded area/dashed line) could grow while the water the supply system provides could decrease (grey and yellow line)

## 9.3 TERRY RANCH INTEGRATION RESULTS

The Terry Ranch Integration analysis used performance metrics and Terry Ranch sustainability results from the GSM simulations of the Planning Scenario conditions described above to determine if Terry Ranch operations were sustainable long-term. In summary, Terry Ranch operations are sustainable if it can deliver sufficient supplies during drought to minimize drought restrictions while maintaining at least 80% of the 1.2 million acre-foot native aquifer storage volume long-term. This sustainability definition was developed as a planning criterion for the IWRP to evaluate future conditions and could be altered in the future if desired. **Table 9-4** shows the results of the Terry Ranch integration analysis by Planning Scenario. This table indicates what (if any) additional water resources were included, the percent of years Greeley drought restrictions were used, the average annual Terry Ranch "Delta" (injection minus extraction), and the percent of the native aquifer remaining at the end of the 86-year simulation.

Terry Ranch Timing and Integration Results



Planning Scenario	Additional Water Resources	% Years with Drought Response	Annual Terry Ranch Delta (acre-feet per year)	Ending Aquifer Volume (% of 1.2 million acre-foot Volume)
Unbearable	Retiming Storage + Moderate Water Acquisitions	100%	-10,700	23%
Stressed	Retiming Storage + Moderate Water Acquisitions	64%	-6,500	53%
Continued Trends	Retiming Storage + Moderate Water Rights	35%	-1,200	91%
Optimistic	Optimistic None		+1,900	113%
No Climate Change			-1,900	86%

### Table 9-4. Tabular Summary of Terry Ranch Integration Results

Color Key Indicates Terry Ranch Sustainability Criteria: Blue has sufficient remaining aquifer percentage, Orange has insufficient remaining aquifer percentage

Results from the Terry Ranch integration analysis show that the Terry Ranch Project can be operated sustainably in the *Continued Trends*, *Optimistic*, and *No Climate Change* Planning Scenarios. Sustainable operation in these Planning Scenarios will require some additional water supplies and retiming storage. The percent of years in drought restrictions for the *Continued Trends* and *No Climate Change* Planning Scenarios are above the 20% performance planning criteria. As the Terry Ranch Project is a drought-resilient supply source, Greeley could change the current drought response policy by lowering the thresholds that trigger watering restrictions. How the drought response policy could change was not evaluated in this IWRP but should be considered in future studies. Simulations of the *Optimistic* Planning Scenario showed that the long-term Terry Ranch storage will be above the initial native aquifer storage volume. Comparing these results to the results of the *No Climate Change* Planning Scenario, which does not include climate change impacts but does include approximately 10,000 acre-feet more demands, highlights the sensitivity to annual demands. Completing the Terry Ranch Project at a lower total annual demand could help increase aquifer storage to be used as demand increases.

Results from the *Unbearable* and *Stressed* Planning Scenarios show that under these conditions, Terry Ranch Operations are not sustainable. Both Planning Scenarios use drought restrictions significantly more frequently than 20% of years, and the long-term aquifer storage is well below the 80% threshold. These results indicate that Greeley's water supply system with Terry Ranch is vulnerable to the conditions listed in those Planning Scenarios, which include the hottest climate change projections and significant demand growth. The vulnerable demand and climate conditions identified in these Planning Scenarios will likely emerge gradually over an extended period of time. Greeley can monitor these conditions as part of the Adaptive Plan and, if they emerge, can adjust the long-term water supply strategy.

How the Terry Ranch Project use is simulated in the GSM was also evaluated. **Figure 9-2** shows deliveries to Greeley from the two existing surface water treatment plants (in blue) and the Terry Ranch Project (in orange) under future conditions for one of the six hydrology simulated, which included back-to-back 2002 conditions. **Figure 9-3** shows the annual Terry Ranch extraction (orange, negative



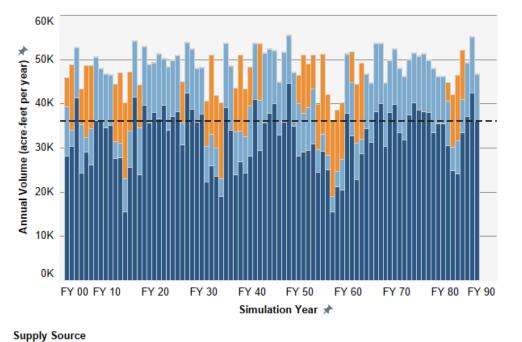
Terry Ranch Timing and Integration Results



bars), injection (blue, positive bars), and the cumulative aquifer storage as a percent of the initial 1.2 million acre-foot native volume (black line). The first figure shows that Terry Ranch can be a significant supply source for Greeley during droughts, contributing up to 50% of needed supplies during the severe drought period. The second figure shows that in between these drought periods, the surface water supply system can inject excess supplies such that the aquifer volume nearly fully recovers. These results indicate that the GSM is simulating the Terry Ranch Project as intended – a water supply source during droughts and a large storage bucket for excess surface water supplies outside of droughts.



Terry Ranch Timing and Integration Results



 TR Extraction
 Boyd Treated Water
 Bellvue Treated Water
 Figure 9-2. Met Demand Source Under Continued Trends Planning Scenario for Timeseries 63. Dashed line is annual demand under Level 2 watering restrictions.

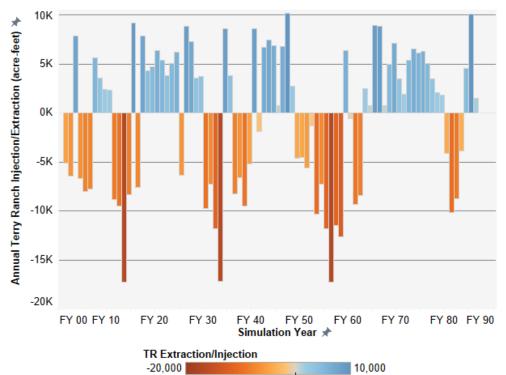


Figure 9-3. Terry Ranch Injection/Extraction Timeseries Under Continued Trends Planning Scenario for Timeseries 63. Left axis corresponds to bar chart and right axis corresponds to line plot.



Terry Ranch Timing and Integration Results



**Figure 9-4** highlights the value of the additional water resources opportunities to achieving sustainable operations of the Terry Ranch Project. This figure shows the percent of the native Terry Ranch aquifer level for the *Continued Trends* Planning Scenario under Timeseries 63. Including additional water rights and retiming storage with Terry Ranch without any additional projects (darkest line) preserves over 30% of the native aquifer level at the end of the 86-year simulation period compared to no additional acquired water rights and retiming storage (lightest line). This shows how these additional water resources will be essential to long-term sustainable operations of the Terry Ranch Project.

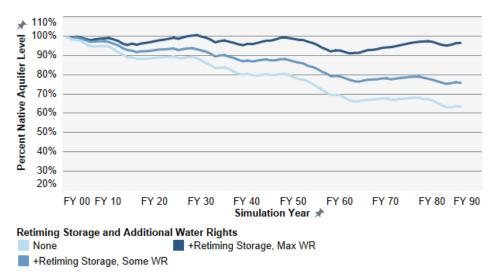


Figure 9-4. Use of Native Terry Ranch Aquifer by Retiming Storage and Additional Water Rights Combinations Under Continued Trends Planning Scenario for Timeseries 63

Terry Ranch Timing and Integration Results



### 9.4 CONCLUSIONS

The IWRP evaluated the Terry Ranch Project using two approaches. The Terry Ranch Timing analysis established the water supply system and demand conditions under which the Terry Ranch Project would be required. The Terry Ranch Integration analysis established how Greeley could use the Terry Ranch Project after it is fully integrated. Results from these analyses showed the following conclusions:

- The Terry Ranch Project integrated into Greeley's water supply system is resilient against many possible future conditions including warmer climates, higher demands, and reduced yields. In those same future conditions, Greeley can sustainably utilize the Terry Ranch Project as a water supply source during droughts long-term with some additional water resources.
- Additional water resources opportunities such as water rights and retiming storage, can significantly
  improve the long-term sustainability of the Terry Ranch Project in futures with warmer climates and/or
  significant demand growth. Under less stressful future conditions, the Terry Ranch Project is
  sustainable without these additional water resources opportunities.
- If impacts from climate change are severe and tracking with the hottest projections, Greeley may need to consider additional long-term solutions. These will have long lead times that Greeley can monitor and adapt to.
- Terry Ranch being implemented cannot be confidently scheduled due to the significant uncertainty in when demands will grow and the rate of that growth.
- Greeley should utilize an Adaptive Plan to properly time Terry Ranch and monitor emerging climate and demand conditions.

Water Rights Evaluation



# **10.0 WATER RIGHTS EVALUATION**

The Future Hydrology Analysis presented in Section 6 showed that Greeley's current water rights portfolio is vulnerable to climate change impacts across the three major river basins. In addition, near-term analysis results in Section 8 and results from the Terry Ranch Project timing and integration analysis in Section 9show additional water rights will be required to meet projected demands. The IWRP therefore updated Greeley's water acquisition strategy. This section describes the Water Acquisition Decision Tool (WADT) developed that helps Greeley target the most beneficial water resources and presents a general overview of Greeley's water acquisition strategy resulting from the development of the WADT.

# **10.1 WATER ACQUISITION DECISION TOOL**

As part of the IWRP, the Water Acquisition Decision Tool (WADT) was developed to help define Greeley's water acquisition strategy and to inform decisions on future updates to Greeley's water acquisition strategy. Another motivator for the WADT is to create a centralized location for water rights-related data and to improve knowledge transfer during future water acquisition strategy updates. The WADT is not designed to determine if acquisitions are needed; rather it is an adaptable, data-driven tool to inform decision-making when evaluating potential acquisitions or when re-evaluating the acquisition strategy. Importantly, the tool will help to track purchases and SME opinions over time.

The WADT identifies water rights in the Poudre River, Big Thompson River, and Colorado River basins a well as non-tributary groundwater rights as possible acquisition targets. These acquisition targets are divided into three different Water Right Classes based on their acquisition strategy: Aggressive Acquisition, Active Acquisition, and Passive Acquisition. **Table 7-1** shows the criteria used to classify each water right and the overall acquisition strategy. A water right should meet most of the criteria to be assigned to a certain Class, but it is not necessary for it to meet all of the criteria.



## Table 7-1. Water Right Classification Strategies and Criteria in Water Acquisition Decision Tool

Water Right Class	Criteria	General Acquisition Strategy
Class 1	<ul> <li>Use for potable supply</li> <li>Sources are from the upper Poudre River, Big Thompson, and Colorado River basins. Also, non- tributary groundwater rights to the extent that they can be integrated into Greely's potable water system</li> <li>Ability to provide firm yield at existing Bellvue and Boyd WTFs</li> <li>Relatively low regulatory risk; established history of changes in water court</li> <li>Ability to meet return flows from existing supplies and infrastructure</li> <li>Greeley already owns shares or has the ability to acquire a large number of shares or interest in the company</li> </ul>	Aggressive Acquisition - Greeley is actively seeking acquisitions and is willing to make offers based on a predetermined offer price, subject to budget availability
Class 2	<ul> <li>Use for potable or non-potable supply</li> <li>Sourced from upper/lower Poudre River or Big Thompson River basins. Also non-tributary groundwater rights to the extent that they can be integrated into Greeley's potable water system</li> <li>Ability to provide firm yield at existing Bellvue and Boyd WTFs or for use in non-potable system.</li> <li>Relatively low regulatory risk; may or may not have established history of changes</li> <li>May have other issues that make it less desirable that Class 1 water</li> <li>Ability to acquire a moderate number of shares or interest in the company</li> <li>Price per AF is less than Class 1 rights</li> </ul>	Active Acquisition - Greeley evaluates potential sales brought by sellers or brokers and executes only if Class 1 water is unavailable to buy, the water is priced at or below market, or the water has other positive attributes
Class 3	<ul> <li>Use primarily for non-potable supply or for meeting return flow obligations</li> <li>Sourced from lower Poudre or Big Thompson River basins</li> <li>Not required to be a firm supply</li> <li>No or limited prior change cases in the system</li> <li>May only be able to acquire smaller volumes of shares and interest in the company</li> <li>Price per AF is less than Class 1 and 2 rights</li> </ul>	Passive Acquisition - Greeley evaluates potential sales on a case- by-case basis and executes only if Class 1 and 2 water is unlikely to be available for the duration of budget. To purchase, Class 3 water should be priced below market or have some other positive attributes

There are many variables that can be used when assessing water rights acquisitions. To define and organize these, the WADT defined five categories that are used to evaluate and prioritize water rights within the three Water Right Classes. These categories are cost, reliability, availability, system integration, and water rights administration considerations. More categories may be added in the future if desired. Within each of these categories, the WADT defined discrete evaluation criteria and defines how to score water rights for each criterion. The evaluation criteria and their categories are shown in **Table 7-2**.

The WADT allows Greeley to assign individual scores for each evaluation criteria and then weight the scores between categories. Scores and weights can be adjusted based on departmental priorities, budget

Water Rights Evaluation



constraints, changes in acquisition strategy informed by IWRP updates, or other factors. The resulting weighted scores will help identify, target, and prioritize water rights for acquisition.

Category	Evaluation Criteria
Cost	<ul> <li>Purchase Price</li> <li>Integration Cost</li> <li>Operation and Maintenance Cost</li> </ul>
Reliability	<ul> <li>Potential Yield under Shifted Hydrograph</li> <li>Seniority of Water Right</li> <li>Vulnerability to Change of Water Right</li> </ul>
Availability	<ul> <li>Availability of Water for Acquisition</li> <li>Willingness of Owner to Sell</li> <li>Risk of Price Escalation</li> </ul>
System Integration	<ul> <li>Integration into Existing System</li> <li>Integration into Terry Ranch</li> <li>Time to Implement</li> </ul>
Water Right Administration Considerations	<ul> <li>Legal Complexity</li> <li>Ditch/Reservoir Company Considerations</li> <li>Water Right Operational Flexibility</li> </ul>

Table 7-2. Evaluation Criteria and Categories in Water Acquisition Decision Tool

# **10.2 WATER ACQUISITION STRATEGY**

Greeley has actively acquired raw water supplies through purchase of water rights and via its raw water dedication program. The primary focus of Greeley's past water acquisition strategy was to acquire water resources that were within Greeley's growth path and to obtain water resources that could be stored in an enlarged Milton Seaman Reservoir. The Terry Ranch Project has changed the focus of Greeley's water acquisition strategy to water supplies that improve the sustainability of that project as described in Section 7.4. The IWRP updated Greeley's acquisition strategy in parallel with developing the WADT using subject matter expertise on how potential water acquisitions can be integrated into Greeley's system and their associated characteristics (price, changeability, etc.).

The goals of the acquisition strategy include water supplies with the following features:

- add security and redundancy to the water supply system prior to Terry Ranch implementation
- improve the sustainability of the Terry Ranch Project
- maximize and make the most efficient use of potable water supplies
- allow for the retiming of water resources for utilization in the Terry Ranch Project
- can be used in Greeley's non-potable system

The primary supplies that can be most easily integrated into the Terry Ranch Project are direct flow or storage rights in the upper Poudre River and Colorado River basins, and non-tributary groundwater rights. Although additional water supplies in the Big Thompson River basin cannot be currently integrated into



Water Rights Evaluation



the Terry Ranch Project, they can be used for direct potable use, storage, and non-potable use to decrease the immediate demands from and make most efficient use of the Poudre River and Colorado River potable supplies for integration into the Terry Ranch Project when needed. The water supplies on the upper Poudre River, upper Big Thompson River, and Colorado River basins have high demand, high increases in water right costs, and decreased availability relative to other supplies in those basins.

While Greeley should still pursue these more expensive water resources, reliance on these resources can be partially offset by integrating non-potable supplies into Greeley's acquisition strategy. Greeley's 2022 Non-Potable Master Plan identifies a goal of 15 percent of its future demands to be met by non-potable supplies. This goal will serve several purposes such as maximizing the use of untreatable water supplies, providing the lowest cost of water service to citizens, and making the most efficient use of potable water supplies that can be integrated into the Terry Ranch Project.

Northern Colorado has experienced a high population growth rate over the last decade with this population growth projected to continue. Because of this, regional demand for water rights has increased dramatically, resulting in decreased water rights acquisition availability, rapidly increasing costs, and increased competition. Additionally, water providers that historically relied on water from the mainstem of the South Platte River are also now acquiring water rights on tributaries such as the Poudre River because of the increased competition for water rights on the mainstem of the South Platte River. It is anticipated that these challenges will continue or worsen as availability of water resources diminish across the entire South Platte River basin. Therefore, it is recommended that Greeley continue acquiring additional water rights as aggressively as possible given budgetary considerations and constraints.

The following are recommendations for Greeley in order to meet the water acquisition strategy goals identified in the IWRP while also preserving Greeley's agricultural heritage.

- 1. Acquire potable direct flow and storage supplies in the Poudre River, Big Thompson River, and Colorado River basins and non-tributary groundwater rights.
- 2. Acquire non-potable direct flow and storage supplies in the Poudre River and Big Thompson River basins.
- 3. The distribution of acquisitions between potable and non-potable can be dynamic if the availability of water resources for acquisitions warrants.
- 4. Pursue water rights that will permit Greeley to lease out water rights for decreed agricultural irrigation uses until such time as those water rights are needed by Greeley.
- 5. Pursue water rights that will allow for Interruptible Supply Use in order to support the agricultural community while maintaining the water supplies for Greeley's use during droughts. These opportunities exist under a number of ditch systems within the Cache la Poudre River and Big Thompson River.
- 6. Pursue changes of water rights as quickly as possible given budgetary, personnel, and other constraints. This may result in Greeley obtaining a higher yield with more favorable terms and conditions than if Greeley waited to change the water rights in the future.
- 7. As water rights are changed, continue to lease water supplies back for agricultural and business purposes. This strategy will need to balance the financial and economic benefit of leasing changed water supplies with the risk of over allocating water supplies that may be needed in a drought.



Water Rights Evaluation



# **10.3 WATER ACQUISITION SUMMARY**

The IWRP recommends that Greeley develop a water acquisition strategy to meet projected demand growth and mitigate the impacts from climate change and other risks to their existing water supply system. The goals of the acquisition strategy include water supplies with the following features:

- add security and redundancy to the water supply system prior to Terry Ranch implementation
- improve the sustainability of the Terry Ranch Project
- maximize and make the most efficient use of potable water supplies
- allow for the retiming of water resources for utilization in the Terry Ranch Project
- can be used in Greeley's non-potable system.

The IWRP also developed the WADT, which provides Greeley a data-driven tool to help make informed decisions on water acquisition strategy to meet these acquisition strategy goals. The WADT is intended to be adaptive as it can be updated to reflect changes in market conditions, meet changing goals and strategies, and/or to include additional evaluation criteria.

10-Year Capital Improvement Plan



# 11.0 10-YEAR CAPITAL IMPROVEMENT PLAN

A water resources Capital Improvement Plan (CIP) was developed provide a timeline and estimated budget for implementation of the outcomes and recommendations from the IWRP. This section lists the CIP assumptions and summarizes the CIP. The detailed water resources CIP is included Appendix A.

A 10-year planning horizon was utilized for this CIP, starting in 2024 and continuing through 2033. This 10-year planning horizon does not capture the full implementation of recommendations identified in Greeley's IWRP. To the extent additional CIP projects may be required beyond 2033, those needs are addressed in the discussion about the identified capital improvement plan projects below.

This CIP represents Greeley Water Resources Department portion of project costs. Cost sharing opportunities with developers, funding partners, or other Departments within Greeley do exist for some of the projects included in this CIP. Those cost sharing opportunities are described in further detail in the project descriptions below. Costs do not include "internal City costs" to complete projects. Internal City costs are defined as additional staff requirements associated with project development and implementation

Project cost estimates presented within this CIP are in 2023 dollars. Project costs associated with reoccurring projects assume an annual escalation rate of 3%. Project costs were developed based on input from Greeley, existing cost estimates from previous CIPs, and actual spending by Greeley.

Overall project sequencing is based on input from Greeley staff on the interdependencies between projects and on progressive expansion of Greeley's water resources portfolio to meet or exceed the demand projections described in this IWRP.

The following key assumptions were made to develop this CIP:

- Land and/or easements will be required and ready for development of projects when needed.
- Cost associated with land acquisition / easements and right-of-ways are not included in this CIP.
- Estimated capital costs include costs associated with permitting, design, and construction management.
- Ancillary costs associated with capital projects such as pipeline connections, inlet and outlet structures, measurement, and controls were assumed to be included in the total project costs.
- Management of Greeley's water rights portfolio could include such things as maintenance of ditch and conveyance systems, regular measurement and recording of water deliveries, preparation of water accounting, land management for compliance with dry up or revegetation requirements. These ongoing compliance requirements are considered regular operations and maintenance and are therefore not included in this CIP.

**Figure 11-1** presents the 10-year Water Resources CIP by project category and illustrates the annual and cumulative capital requirements associated with all water resource projects included herein through the 2033 planning horizon. A summary of the CIP identified water resources projects and their corresponding categories are listed below. **Table 11-1** lists individual projects, their associated costs to



10-Year Capital Improvement Plan



Greeley, and anticipated start dates. The total capital requirement for the recommended IWRP CIP between 2024 and 2033 is \$134,480,000. Delays to the projects in this CIP may delay other projects and potentially result in Greeley not being able to meet demands. For this reason, this CIP should be reviewed and updated annually.

- **Terry Ranch Infrastructure** projects associated with implementing the Terry Ranch Project which include pipeline installation and State Land Board wellfield development. This infrastructure is being developed using the first \$62.5 million from the Wingfoot deal, plus Greeley's \$12.5 million 20% match for a total investment of \$74 million.
- Water Rights Acquisition Greeley continues an opportunistic and strategic approach to acquiring water rights. The CIP includes an annual cost of \$6 million per year with a 5% escalation factor.
- Water Rights Development The legal and engineering costs associated with protecting existing water rights and changing new water rights at a rate consistent with the 2018 to 2022 expenditures. The CIP assumes \$350,000 per year for legal costs and \$275,000 per year for engineering costs, escalated at 3% per year.
- Planning Studies Completing the planning studies identified in the IWRP. This includes \$250,000 for the Storage Retiming Investigation in 2024 and 2025, \$200,000 for Greeley's portion to update the PBN Model, \$300,000 for an update to the IWRP in approximately 2028, and \$550,000 for a Terry Ranch Investigation Study after the IWRP update.
- Water Resources Projects Variety of additional water resources projects including continuation of the Life After Lawn program, infrastructure projects required for growing demands, infrastructure projects associated with water rights, and any retiming storage project. Cost sharing opportunities exist for a number of identified water resources projects and should be further evaluated during project planning.

10-Year Capital Improvement Plan



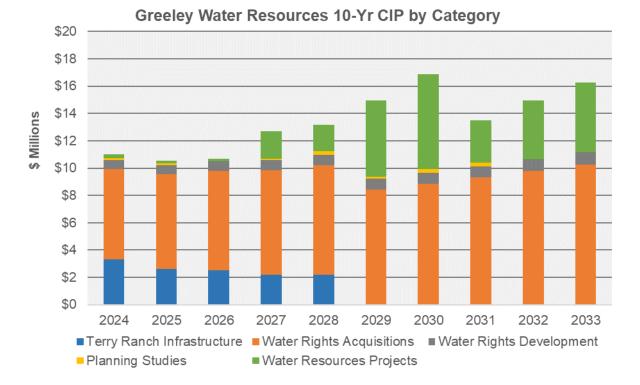


Figure 11-1. Water Resources 10-Year CIP Costs by Project Category

10-Year Capital Improvement Plan



# Table 11-1. List of Water Resources CIP Project Costs and Details

Project Name	Start Year	Duration	Annual Project Cost	Total Project Cost	Greeley (Water Resources Dept)	Developer / Funding Partner / Greeley non-WR Contribution	Greeley - Water Resources Dept Total 2024 to 2033
		Terry Rai	nch Infrastructure	e Projects			
Terry Ranch: Phase 1 - Windsor to Hwy 14 Pipeline	2023	2 yrs		\$31,250,000	\$6,250,000	\$25,000,000	\$3,125,000
Terry Ranch Phase 1b - Pipeline Construction 2025 to 2026	2025	2 yrs		\$25,000,000	\$5,000,000	\$20,000,000	\$5,000,000
Terry Ranch Phase 1b - Pipeline Construction 2027 to 2028	2027	2 yrs		\$21,875,000	\$4,375,000	\$17,500,000	\$4,375,000
Terry Ranch Phase 2 Development	2034				TBD		
State Land Board Wellfield Development	2023	3 yrs		\$1,500,000	\$1,300,000	\$200,000	\$300,000
Sub-Total for Terry Ranch Infrastructure Projects							\$12,800,000
		Wa	ter Right Acquisi	tion			
Acquisition of Agricultural Water Rights	2023	Every year	\$6,000,000 per year w/ 5% escalation		\$6,000,000 per year w/ 5% escalation		\$83,202,759
Sub-Total for Water Rights Acquisitions							\$83,202,759
		\M/oto	r Diabte Develor	mont			
		Wate	er Rights Develop	ment			
Water Rights Development - Legal Fees	2023		\$350,000 per year w/ 3% escalation		\$350,000 per year w/ 3% escalation		\$4,256,710
Water Rights Development - Engineering Fees	2023		\$275,000 per year w/ 3% escalation		\$275,000 per year w/ 3% escalation		\$3,344,558
Sub-Total for Water Rights Development							\$7,601,268



10-Year Capital Improvement Plan



Project Name	Start Year	Duration	Annual Project Cost	Total Project Cost	Greeley (Water Resources Dept)	Developer / Funding Partner / Greeley non-WR Contribution	Greeley - Water Resources Dept Total 2024 to 2033
	Planning Studies						
Storage Retiming Investigation	2024	2 yrs		\$250,000	\$250,000		\$250,000
Poudre Basin Model Updates	2027	2 yrs		\$600,000	\$200,000	\$400,000	\$200,000
Update to Greeley IWRP	2028	2 yrs		\$300,000	\$300,000		\$300,000
Terry Ranch Integration Study	2030	2 yrs		\$550,000	\$550,000		\$550,000
Sub-Total for Planning Studies							\$1,300,000

		Wate	er Resources Pro	jects			
Life After Lawn	2023	Every year	\$150,000 per year w/ 3% escalation		\$150,000 per year w/ 3% escalation		\$1,824,304
Aerial Imagery and Planimetric Data Acquisition for Update to Residential Water Budget	2024	Every 3 years (2024, 2027, 2030, 2033)	\$200,000 per update w/ 3% escalation		\$68,000 per update w/ 3% escalation	\$132,000 per update w/ 3% escalation	\$327,099
Rehab of Poudre River Diversion Structure	2029	3 yrs		\$8,000,000	\$8,000,000	Partnership Opportunities Should Be Evaluated	\$8,000,000
Poudre Raw Water Intake Pipeline Expansion - Between River Diversion and Bellvue Intake	2030	5 yrs total 2 yrs design and 3 yrs construction		\$8,750,000	\$8,750,000		\$8,750,000
Assessment of the Raw Water Pipeline between Lake Loveland & Boyd	2033	1 yr		\$200,000	\$200,000		\$200,000
Lower Latham Bypass Structure for Optimization of Water Rights	2027	4 yrs		\$3,000,000	\$1,000,000	\$2,000,000	\$1,000,000

10-Year Capital Improvement Plan



Project Name	Start Year	Duration	Annual Project Cost	Total Project Cost	Greeley (Water Resources Dept)	Developer / Funding Partner / Greeley non-WR Contribution	Greeley - Water Resources Dept Total 2024 to 2033
Development of Overland Trail Gravel Pits	2023	7 yrs		\$3,210,000	\$3,210,000		\$3,175,000
Expansion of Gravel Pit Storage at the Poudre Ponds Complex (Martin Marietta storage)	2027	4 yrs		\$6,000,000	\$6,000,000		\$6,000,000
WSSC Return Flow Structures	2033	5 yrs		\$2,500,000	\$2,500,000	Partnership Opportunities Should Be Evaluated	\$500,000
Sub-Total for Water Resources Projects							\$29,776,403
TOTAL FOR ALL PROJECTS							\$134,680,431

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**Recomendations and Adaptive Plan** 



# **12.0 RECOMENDATIONS AND ADAPTIVE PLAN**

# 12.1 IWRP OUTCOMES AND RECOMMENDATIONS

Greeley's IWRP is a long-term strategic water resources master plan for Greeley that ensures sustainable and affordable water supplies for their customers. The IWRP is a comprehensive plan that integrated Greeley's water supply system (analyzed in Section 6) and projected demands (presented in Section 4) with possible future conditions around hydrology, climate change, and risks to Greeley's water supply system (shown in Section 5). The IWRP establishes a plan for triggering the Terry Ranch Project (Section 9), a process for evaluating and strategically acquiring water rights (Section 10), a 10-year CIP (Section 11), and an Adaptive Plan (Section 12.2) for Greeley to follow.

The IWRP analysis showed that Greeley is well-positioned to provide sustainable and affordable water supplies through an uncertain future if the water supply system is developed as planned. Past planning efforts and decisions have created a robust water supply system. The Terry Ranch Project, when complete, will likely be an effective drought supply source and can be operated sustainably long-term. The Terry Ranch Project is also flexible to develop, with infrastructure incrementally completed such that when it's needed it can be integrated efficiently. The IWRP process also established several important outcomes and conclusions regarding Greeley's current, near-term, and long-term water supply system, shown below.

- Greeley's current water supply system is resilient against the most likely near-term conditions, but additional water supplies are required to meet projected demands and to mitigate impacts from warmer climate conditions.
- With the Terry Ranch Project fully integrated, Greeley's water supply system is likely resilient against many possible future conditions including warmer climates, higher demands, and reduced yields. In those same future conditions, Greeley can sustainably utilize the Terry Ranch Project as a water supply source during droughts long-term when the Terry Ranch Project is coupled with some additional water resources.
- If impacts from climate change are severe and tracking with the hottest projections, Greeley may need to consider additional long-term solutions (i.e., in addition to Terry Ranch and additional water supplies).
- The most impactful drivers to Greeley's water supply system demand growth and climate change impacts will have long lead times that Greeley can monitor and adapt to.
- Terry Ranch cannot be confidently timed until Greeley sees sustained, significant demand growth.

To ensure the IWRP outcomes hold true and continue providing sustainable and affordable water supplies, the IWRP includes the recommendations for Greeley summarized in **Table 12-1**. These recommendations were used to identify the water resources projects from the 10-year CIP in Section 11 and define the key actions of the Adaptive Plan defined in Section 12.2.

**Recomendations and Adaptive Plan** 



## Table 12-1. Summary of IWRP Recommendations Used to Develop 10-year CIP and Adaptive Plan

Recommendation	Action
Change Water Rights	Greeley should continue to aggressively change existing water rights to municipal use as these will improve the security and redundancy of the existing water supply system before the Terry Ranch Project is integrated.
Continue Strategic Acquisitions	Greeley should acquire additional water supplies and prioritize the acquisition of water supplies that can be integrated into the current system and the Terry Ranch Project. These water supplies are required to meet projected demands and mitigate climate and risk impacts to the current water supply system. These additional water supplies will also help the Terry Ranch Project operate sustainably once integrated.
Develop Priority Terry Ranch Infrastructure	The Terry Ranch Project needs to be efficiently integrated into Greeley's water supply system once it is required. Greeley should continue incrementally implementing project components (pipelines, right of way, water rights) to ensure this project is readily available to Greeley.
Study Potential Conceptual Retiming Storage Options	The IWRP identified a retiming storage project as a potentially beneficial project to improve the sustainability of Terry Ranch operations. As the IWRP only included a conceptual definition of the project, Greeley should further define this project and align the concept with real facilities.
Implement Adaptive Planning to Monitor Drivers and Trigger Terry Ranch	While the IWRP showed Greeley's water supply system is resilient against warmer futures and increased demands, it is still vulnerable to significantly stressful future conditions. Additionally, the IWRP could not confidently define when Terry Ranch is required due to uncertainty in demand growth. Greeley should implement an Adaptive Planning process that regularly updates IWRP outcomes and re-evaluates the Terry Ranch timing.

To develop Priority Terry Ranch infrastructure, Greeley is implementing the approach described below, primarily consisting of a phased pipeline installation. This approach was used to develop the 10-year CIP.

- Phase 1a Pipeline is installing the first six miles of Terry Ranch conveyance pipeline from Windsor to Highway 14. This phase is ongoing and is expected complete in 2025.
- Phase 1b Pipeline will continue to install Terry Ranch conveyance pipeline from the termination point of Phase 1a along the northern alignment. This phase is expected to start in 2025.
- State Land Board Wellfield development is installing and testing monitoring wells on the 16 State Land Board-owned sections that are interspaced with the Terry Ranch Project property. The primary purpose of this effort is to secure the rights to the groundwater underlying the State Land Board parcels. This project is expected to complete by the end of 2024.

**Recomendations and Adaptive Plan** 



# 12.2 ADAPTIVE PLAN

An important recommendation from the IWRP is that Greeley implements an Adaptive Plan after IWRP completion. This section presents an initial definition of what is included in Greeley's Adaptive Plan and how it will be implemented.

# 12.2.1 Purpose and Implementation

While the IWRP showed Greeley's water supply system is likely resilient against warmer futures and increased demands, it is still vulnerable to significantly stressful future conditions. Additionally, the IWRP could not confidently define when Terry Ranch is required due to uncertainty in demand growth. Therefore, the Adaptive Plan will serve to re-evaluate the outcomes, assumptions, and recommendations from the IWRP and the potential need for the Terry Ranch Project on an annual basis. The primary goal of the Adaptive Plan is to ensure Greeley continues planning for a future water supply system that delivers sustainable and affordable supplies to its customers. This Adaptive Plan focuses on trends and longer-term changes as opposed to near-term water supply conditions and operations which Greeley already monitors. To achieve this, the Adaptive Plan takes the five actions listed below based on the major IWRP outcomes and assumptions:

- 1. Monitor Significant Water Resources Drivers
- 2. Evaluate Terry Ranch Need
- 3. Update 5- and 10-year Terry Ranch Implementation Plan
- 4. Assess Water Rights Changes and Acquisitions
- 5. Review Other Water Resources Opportunities

The Adaptive Plan will have both formal and informal implementation protocols. Greeley staff plan to regularly update the Adaptive Plan and present updates to the W&S Board and other identified stakeholders on at least an annual basis. The Adaptive Plan update will focus on the five actions defined above and will include the topics and types of information presented in Section 12.2.2. As needed, Greeley staff will also provide updates on Adaptive Plan actions if conditions require it or at the request of the W&S Board.

# 12.2.2 Adaptive Plan Actions

This section presents how Greeley staff will complete each Adaptive Plan action. The content in this section is intended as a guide to start the Adaptive Plan and can be modified and updated as the Adaptive Plan progresses.

**Recomendations and Adaptive Plan** 



# Action 1: Monitor Significant Water Resources Drivers

The IWRP developed outcomes and recommendations based off assumed future drivers for Greeley's water supply system. While the IWRP utilized a robust approach to capture a variety of possible future drivers, there could be new or significantly different future drivers than what was planned for. In this first action, Greeley's Adaptive Plan will 1) compare the future drivers assumed in the IWRP Planning Scenarios to recent experiences 2) determine if new drivers have emerged that could change IWRP outcomes.

The drivers used in the IWRP Planning Scenarios were climate warming, Colorado River Basin Impacts, Water Supply System Yields, and Demands. In the Adaptive Plan, Greeley staff will characterize recent trends of each driver. If recent trends fall outside the Planning Scenarios, then Greeley may consider re-evaluating previously developed outcomes using the observed conditions as a new Planning Scenario.

There are many future conditions that could impact Greeley's water supply system that were not explicitly included as a driver in the IWRP Planning Scenarios. The Adaptive Plan will complete a table, like the one shown in **Table 12-1**, identifying major trends or events that have occurred within different geographic categories. If these trends or events are significantly different than IWRP assumptions, the Adaptive Plan could recommend a follow-up planning study to evaluate the potential changes to IWRP outcomes. The IWRP developed robust assumptions around many of these categories, and stressful events were assumed to occur – what is important is if an event is significantly different than what was assumed. For example, the IWRP developed three types of Colorado River Basin impacts that could occur because of larger Colorado River Basin issues. However, if a multi-year 100% curtailment of the CBT system is possible, the IWRP did not include that condition and Greeley could do a planning study focused on evaluating such a condition.

Category	Example Significant Trends or Events Outside IWRP Assumption
Colorado River Basin	<ul> <li>Multi-year CBT system 100% curtailment</li> <li>Northern Water eliminates carryover storage option</li> <li>Chimney Hollow Reservoir construction is halted</li> </ul>
State of Colorado	<ul> <li>Water court decision that retroactively applies to changed water rights</li> <li>Platte River Recovery Implementation Program non-compliance by Colorado water users, threatening Federal authorization</li> </ul>
Poudre/ Big Thompson River Basins	<ul> <li>A change case outcome is significantly worse than the 10% reduction assumed in the IWRP</li> <li>A key source of future water supply becomes unavailable to Greeley</li> <li>Glade Reservoir is constructed at largest proposed size, impacting junior water rights and operations in the Poudre Basin</li> </ul>
Weld County	<ul> <li>A nearby community's water supply system at high risk of failure</li> <li>Political climate around Terry Ranch becomes highly unfavorable</li> <li>Large regional water project is constructed</li> </ul>
City of Greeley	<ul> <li>A significant new water supply user (new residential development or industrial user) beyond the assumed growth occurs</li> <li>Terry Ranch acceptance changes significantly</li> <li>Water quality regulatory requirements cause Greeley to construct a new advanced water treatment facility</li> </ul>

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## Action 2: Evaluate Terry Ranch Need

Greeley's most consequential water resources planning decision is when to begin implementation of the Terry Ranch Project and when the full project needs to be operational. When completed, this project will provide a drought-resilient supply source for Greeley. However full implementation of Terry Ranch will be expensive and completing it too soon could overburden Greeley's customers with high rates.

Due primarily to the high uncertainty around when future demand growth resumes and the rate of growth once it does resume, the IWRP could not confidently time Terry Ranch implementation. Therefore, a key action in the Adaptive Plan will be re-evaluating the future Terry Ranch need and when the implementation of the project needs to begin. To assess this need, the Adaptive Plan will compare demand indicators to supply indictors and trigger potential actions as a result. **Figure 12-1**, which repeats Figure 9-1 shown in Section 9.2, conceptually shows why the Adaptive Plan will monitor these indicators. There is a wide spread of possible future demands as shown by the shaded area. At the same time, the demand Greeley's water supply system can meet while meeting the planning performance criteria could gradually diminish due to the effects from climate change, water rights administration, and other factors. This is why the solid line decrease from the 2010 to 2020 value. A future with high demand growth but a resilient water supply system could require the same Terry Ranch timing as a future with low demand growth but high reductions in water supplies.

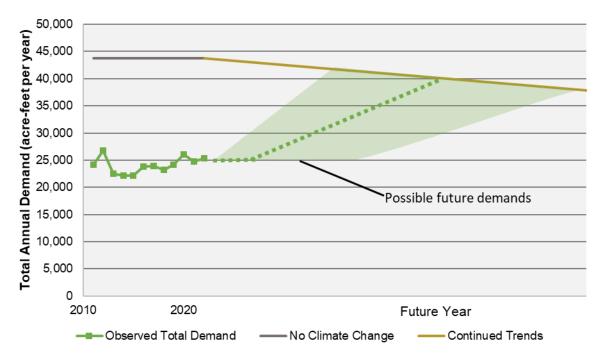


Figure 12-1. Conceptual example of timing the Terry Ranch Project showing how demands (green shaded area/dashed line) could grow while the water the supply system provides could decrease (grey and yellow line)

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The purpose of the demand indicators is to establish if Greeley is experiencing significant, sustained growth in total water demand and the rate of that growth. If this demand growth is not occurring, the demand indicators will be used to anticipate if and when demand growth could resume. **Figure 12-2** is an example of how the Adaptive Plan could establish if significant and sustained demand growth is occurring. The total demand line and the year-to-year demand change bars show that since 2010 there has been minimal change in total demands. If year-to-year demand change occurs for three consecutive years and the cumulative volume of that change is greater than 2,500 acre-feet that could indicate sustained, significant demand growth. The criteria used in the Adaptive Plan may differ, but this process would establish the occurrence of sustained growth regardless of source (e.g., population, new industrial use, warming climate).

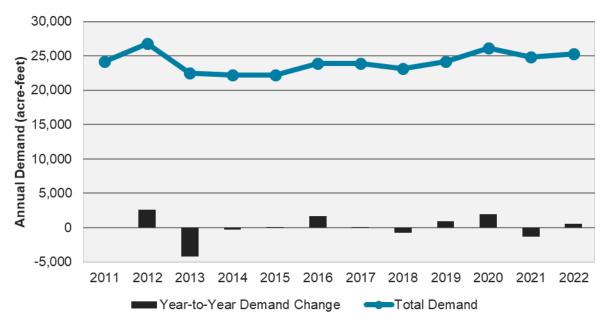


Figure 12-2. Historical Annual Total Demands and Year-to-Year Change

There are other demand indicators Greeley could use in the Adaptive Plan to monitor and assess future demands, which are described below. As the Adaptive Plan is implemented, these indicators may be updated with new indicators.

- Residential Per Capita Demand This indicator will measure Greeley's residential per capita demands and if those values are reducing, varying significantly, or stagnant year-to-year. Greeley's future demand growth will primarily be driven by residential use. Due to improved indoor and outdoor conservation since the 2002 drought, reductions in residential per capita use have been significant enough that overall water use was flat despite population growth. Eventually reductions in residential per capita use will reach a floor after which demand growth would occur with population growth.
- Conservation Rebate Use This indicator will measure how customers are utilizing rebates Greeley
  makes available to reduce water use. While there are many factors that affect why customers utilize
  rebates, multiple years with minimal rebate use despite broad community outreach and incentives
  could further indicate conservation measures have reached a floor.

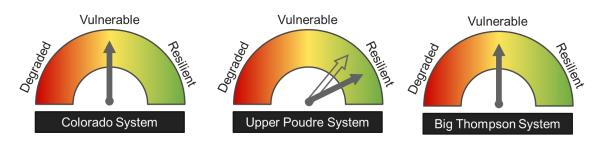
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• **Drought Restriction Use** – The IWRP used a maximum drought restriction use of 20% of years in any level and 10% of years in Level 3. If Greeley has required drought restrictions at or in excess of those assumptions (e.g., 2-in-10 years at any Level and 1-in-10 years at Level 3), that could indicate a need for the Terry Ranch Project.

In addition to the demand indicators described above, the Adaptive Plan will also monitor supply indicators to establish if the yield from Greeley's water supply system is decreasing. These water supply indicators will emphasize the long-term trends of Greeley's water supply system as Greeley already monitors near-term indicators such as snowpack. The Adaptive Plan will characterize the long-term health of Greeley's Colorado system, Upper Poudre System (e.g., west of Interstate 25), and the Big Thompson System into *Resilient*, *Vulnerable*, and *Degraded* (defined below) using the visual shown in **Figure 12-3**. In this figure, the solid arrow represents the current status of each system with the arrow outline representing the previous status.

- Resilient Yields from the system are consistent with IWRP assumptions and do not show signs of
  potential reduction.
- Vulnerable Yields from this system are consistent with IWRP assumptions but do show signs of
  potential reduction if certain conditions emerge or persist.



• Degraded – Yields from this system are lower than IWRP assumptions.

## Figure 12-3. Example of how the Health of Greeley's Water Supply Systems will be Described

The Adaptive Plan will also include a more detailed assessment of each system that justifies the overall system health characterization. **Table 12-2** lists examples of quantitative and qualitative indicators in each system that could be included in the adaptive plan.

System	Quantitative Indicators	Qualitative Indicators
Colorado	CBT Quota History	Political headlines and updates
Upper Poudre	<ul> <li>Native yields at canyon mouth</li> <li>Greeley Poudre rights yield</li> </ul>	River commissioner report
Big Thompson	GLIC allocations	Natural disturbance tracking

Table 12-2. Examples of Qualitative and Quantitative Indicators to Establish System Health
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# Action 3: Update 5- and 10-year Terry Ranch Implementation

While full implementation of the Terry Ranch Project is not defined, Greeley will continue to incrementally implement key components of the larger project. This ensures Greeley has the flexibility to fully implement the project when required by minimizing potential barriers such as right-of-way access, water rights ownership, and permits. The Adaptive Plan will update of Greeley's 5- and 10-year Terry Ranch Implementation strategy to account for any changing conditions with the project.

**Figure 12-4** shows an example of what the Adaptive Plan update of the 5- and 10-year Terry Ranch implementation could look like. In this example the planned projects within the next five years are shown by major category, which at the time of the IWRP included pipe installation, the State Land Board water court process, and future need assessment that is part of the Adaptive Plan. Greater detail about each project will be elaborated with key updates provided. The Adaptive Plan will also include regular updates on Greeley's 10-year strategy including topics such as financial planning, partnerships, and other emerging factors. The Adaptive Plan's Terry Ranch Implementation update will be closely tied to and aligned with any corresponding update to the CIP.



Figure 12-4. Example of 5-year Terry Ranch Implementation Plan

# Action 4: Assess Water Rights Changes and Acquisitions

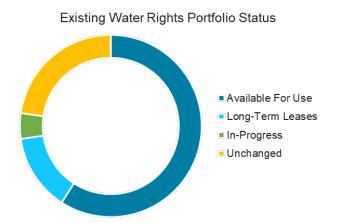
The IWRP recommends that Greeley changes currently owned water rights for Greeley use and continues strategically acquiring new water rights. There is significant uncertainty in the outcome of many water right changes and the competition and cost of acquiring new water rights continues to increase. The Adaptive Plan will assess how water rights changes and acquisitions are progressing compared to the IWRP goals and if changes are required.

To assess water right changes cases, the Adaptive Plan will include a figure like **Figure 12-5**. Greeley's existing water rights portfolio will be classified into four categories: available for use, long-term leases, change in-progress, or unchanged based on acre foot estimations (e.g., the size of the wedge is an approximation of equivalent acre-foot volume as opposed to number of shares). As part of the Adaptive Plan, change case outcomes will be summarized and if those outcomes were significantly different than what was assumed.



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## Figure 12-5. Example of How Greeley's Current Water Rights Portfolio is Characterized

Similar to the assessment of water right change case outcomes, the Adaptive Plan will also update Greeley's water rights acquisitions. Recent water right acquisitions and their purpose within Greeley's water supply system will be summarized. How water rights acquisitions are occurring compared to Greeley's water acquisition strategy will be characterized and any potential changes to that strategy discussed. The WADT will be updated as needed with new information or as acquisitions are made available to Greeley. This could include the portion of new water rights acquired for potable, non-potable, or multi-use purposes. Finally, the Adaptive Plan will include an update on the water rights landscape for the region include price changes, any major non-Greeley acquisitions, and other news that could potentially affect Greeley's acquisitions strategy.

#### **Action 5: Review Other Water Resources Opportunities**

The final action of the Adaptive Plan will be providing an update on other water resources opportunities beyond the Terry Ranch Project and water rights. Greeley will continue to invest in a variety of projects that improve the water supply system such as the non-potable system, conservation, and smaller-scale infrastructure projects. Status updates of these projects, such as function, schedule, and budget will be provided. In addition, the Adaptive Plan will provide an update on other regional projects that either could affect Greeley's water supply system or that Greeley could participate in.

An important part of this action will also be acting on new identified water resources opportunities. The Adaptive Plan will provide an update on new water resources opportunities such as decisions made, the results of any studies, and recommended next steps. For example, the IWRP identified retiming storage for Terry Ranch as a potentially effective new water resources project. Greeley is planning on evaluating in more detail retiming storage options after the IWRP. The Adaptive Plan will update what is learned from that study and any further recommendations.

**References and Supporting Documentation** 



# **13.0 REFERENCES AND SUPPORTING DOCUMENTATION**

# **13.1 SUPPORTING DOCUMENTATION**

The following supporting documentation was developed during the IWRP and is included as Appendices to this Report.

- Appendix A: Water Resources 10-year Capital Improvement Plan
- Appendix B: Demand Forecast Technical Memorandum
- Appendix C: IWRP Greeley System Model Documentation Technical Memorandum
- Appendix D: IWRP Presentation Slides

# **13.2 REFERENCES**

BBC Research & Consulting. City of Greeley Population and Water Demand Projections. 2018.

CDM Smith. Northern Integrated Supply Project Environmental Impact Statement Common Technical Platform Hydrologic Modeling Report. 2013.

City of Fort Collins Utilities (FCU). Water Supply Vulnerability Study. 2019.

City of Greeley Water & Sewer Department. Greeley System Network Model Upgrade. 2021.

Water Research Foundation (WRF). Joint Front Range Climate Change Vulnerability Assessment. 2012.