

# Work Session Meeting Agenda 2 Park Drive South, Great Falls, MT Gibson Room, Civic Center December 06, 2022 5:30 PM

The agenda packet material is available on the City's website: <a href="https://greatfallsmt.net/meetings">https://greatfallsmt.net/meetings</a>. The Public may view and listen to the meeting on government access channel City-190, cable channel 190; or online at <a href="https://greatfallsmt.net/livestream">https://greatfallsmt.net/livestream</a>.

Public participation is welcome in the following ways:

- Attend in person.
- Provide public comments in writing by 12:00 PM the day of the meeting: Mail to City Clerk, PO Box 5021, Great Falls, MT 59403, or via email to: commission@greatfallsmt.net. Include the agenda item or agenda item number in the subject line, and include the name of the commenter and either an address or whether the commenter is a city resident. Written communication received by that time will be shared with the City Commission and appropriate City staff for consideration during the agenda item, and, will be so noted in the official record of the meeting.

#### CALL TO ORDER

#### **PUBLIC COMMENT**

(Public comment on agenda items or any matter that is within the jurisdiction of the City Commission. Please keep your remarks to a maximum of five (5) minutes. Speak into the microphone, and state your name and either your address or whether you are a city resident for the record.)

#### **WORK SESSION ITEMS**

- Quarterly Budget Review 4th Quarter 2022 and 1st Quarter 2023 Melissa Kinzler and Kirsten Myre.
- 2. Crime Task Force Updates / Safety Levy Discussion Continued.

#### DISCUSSION POTENTIAL UPCOMING WORK SESSION TOPICS

#### **ADJOURNMENT**

City Commission Work Sessions are televised on cable channel 190 and streamed live at <a href="https://greatfallsmt.net">https://greatfallsmt.net</a>. Work Session meetings are re-aired on cable channel 190 the following Thursday morning at 10 a.m. and the following Tuesday evening at 5:30 p.m.

Wi-Fi is available during the meetings for viewing of the online meeting documents.

#### **UPCOMING MEETING SCHEDULE**

Work Session - Tuesday December 20, 2022 5:30 p.m.

Commission Meeting - Tuesday December 20, 2022 7:00 p.m.



## Quarterly Budget Review

- 4<sup>th</sup> Quarter Fiscal Year 2022
- 1st Quarter Fiscal Year 2023



4th Quarter Fiscal Year 2022

## **General Fund**

- Fund Balance
- Revenue
  - Tax Revenue
- Expenses

#### General Fund Three Year Comparison as of 6/30/22



Revenue Totals Expenditure Totals Revenue Over (Under) Expenditures

Beginning Fund Balance, 7/1 Net Change Ending Fund Balance, 6/30

Fiscal Year	Fiscal Year	Fiscal Year
2022	2021	2020
\$34,001,701	\$33,973,714	\$39,233,103
\$35,302,147	\$34,526,215	\$32,631,836
(\$1,300,446)	(\$552,501)	\$6,601,267
\$13,041,527	\$13,594,028	\$6,992,761
(\$1,300,446)	(\$552,501)	\$6,601,267
\$11,741,081	\$13,041,527	\$13,594,028

Unreserved Balance CARES Act Reserved Balance Fund Balance Total

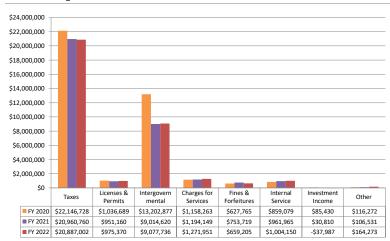
Unreserved % (22% Policy) CARES Act % Fund Balance % Total

\$7,156,251 \$4,584,830	\$8,456,697 \$4.584.830	\$9,009,198 \$4,584,830
\$11,741,081	\$13,041,527	\$13,594,028
20.27%	24.49%	27.61%
12.99%	13.28%	14.05%
33.26%	37.77%	41.66%

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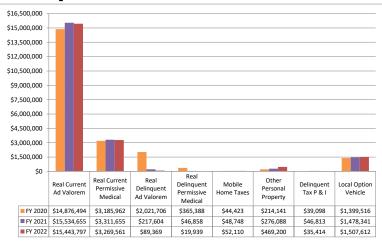
## General Fund Three Year Revenue Comparison as of 6/30/22





#### General Fund Three Year Tax Revenue Comparison as of 6/30/22

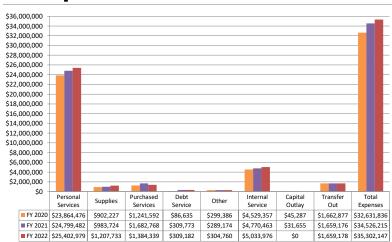




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#### General Fund Three Year Expense Comparison as of 6/30/22







4th Quarter Fiscal Year 2022

## **Funds Needing Attention**

- Golf Courses
- Recreation
- Multi-Sports
- Civic Center Events
- Parking
- Planning & Community Development

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#### Golf Courses Fund Three Year Comparison as of 6/30/22



Revenue Totals
Expenditure Totals
Revenue Over (Under) Expenditures

Beginning Fund Balance, 7/1
Net Change
Fund Balance Adj. for Fixed Assets

Ending Fund Balance, 6/30

Fiscal Year	Fiscal Year	Fiscal Year
2022	2021	2020
\$1,706,472	\$1,663,807	\$1,252,471
\$1,313,221	\$1,443,004	\$1,199,137
\$393,251	\$220,803	\$53,334
(\$924,054)	(\$1,332,212)	(\$1,385,546)
\$393,251	\$220,803	\$53,334
\$0	\$187,355	\$0
(\$530,803)	(\$924,054)	(\$1,332,212)

#### Recreation Fund Three Year Comparison as of 6/30/22



Revenue - Operating Revenue - General Fund Support Revenue - COVID Recovery Revenue Totals

Expenditure Totals Revenue Over (Under) Expenditures

Beginning Fund Balance, 7/1 Net Change Ending Fund Balance, 6/30

Fiscal Year	Fiscal Year	Fiscal Year
2022	2021	2020
\$325,503	\$276,188	\$273,125
\$39,206	\$39,206	\$39,206
\$226,153	\$0	\$0
\$590,862	\$315,394	\$312,331
\$452,222	\$403,157	\$479,547
\$138,640	(\$87,763)	(\$167,217)
(\$118,835)	(\$31,072)	\$136,145
\$138,640	(\$87,763)	(\$167,217)
\$19,805	(\$118,835)	(\$31,072)

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#### Multi-Sports Fund Three Year Comparison as of 6/30/22



Revenue - Operating Revenue - COVID Recovery Revenue Totals

Expenditure Totals
Revenue Over (Under) Expenditures

Beginning Fund Balance, 7/1 Net Change Ending Fund Balance, 6/30

Fiscal Year	Fiscal Year	Fiscal Year
2022	2021	2020
\$85,606	\$64,832	\$73,101
\$65,000	\$0	\$0
\$150,606	\$64,832	\$73,101
\$115,307	\$77,672	\$81,432
\$35,299	(\$12,840)	(\$8,331)
(\$4,210)	\$8,630	\$16,961
\$35,299	(\$12,840)	(\$8,331)
\$31,089	(\$4,210)	\$8,630

# Civic Center Events Fund Three Year Comparison as of 6/30/22



Revenue - Operating Revenue - General Fund Support Revenue - COVID Recovery Revenue Totals

Expenditure Totals
Revenue Over (Under) Expenditures

Beginning Fund Balance, 7/1 Net Change Ending Fund Balance, 6/30

Fiscal Year	Fiscal Year	Fiscal Year
2022	2021	2020
\$249,424	\$42,958	\$172,982
\$265,913	\$265,913	\$265,913
\$520,106	\$0	\$0
\$1,035,443	\$308,871	\$438,895
\$569,258	\$478,953	\$513,587
\$466,185	(\$170,082)	(\$74,692)
(\$65,915)	\$104,167	\$178,859
\$466,185	(\$170,082)	(\$74,692)
\$400,270	(\$65,915)	\$104,167

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#### Parking Fund Three Year Comparison as of 6/30/22



Revenue - Operating Revenue - COVID Recovery Revenue Totals

Expenditure Totals
Revenue Over (Under) Expenditures

Beginning Fund Balance, 7/1 Net Change Ending Fund Balance, 6/30

Fiscal Year	Fiscal Year	Fiscal Year
2022	2021	2020
\$632,695	\$302,529	\$606,257
\$265,361	\$0	\$0
\$898,056	\$302,529	\$606,257
\$722,698	\$824,612	\$581,783
\$175,359	(\$522,083)	\$24,475
(\$72,444)	\$449,639	\$425,164
\$175,359	(\$522,083)	\$24,475
\$102,915	(\$72,444)	\$449,639

### Planning & Comm. Dev. Fund **Three Year Comparison** as of 6/30/22



Revenue - Operating Revenue - General Fund Support Revenue Totals

**Expenditure Totals** Revenue Over (Under) Expenditures

Beginning Fund Balance, 7/1 Net Change Ending Fund Balance, 6/30

Fiscal Year	Fiscal Year	Fiscal Year
2022	2021	2020
\$787,161	\$745,703	\$807,239
\$271,932	\$271,932	\$271,932
\$1,059,093	\$1,017,635	\$1,079,171
\$1,322,370	\$1,191,970	\$1,073,513
(\$263,277)	(\$174,335)	\$5,657
\$50,813	\$225,147	\$219,490
(\$263,277)	(\$174,335)	\$5,657
(\$212,464)	\$50,813	\$225,147

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1st Quarter Fiscal Year 2023

## **General Fund**

- Fund Balance
- Cash Flow
- Revenue
  - Tax Revenue
- Expenses

#### General Fund Three Year Comparison as of 9/30/22



Revenue Totals
Expenditure Totals
Revenue Over (Under) Expenditures

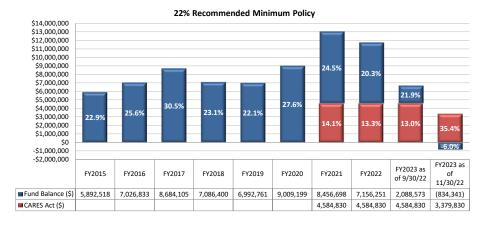
Beginning Fund Balance, 7/1 Net Change Ending Fund Balance, 9/30

Fiscal Year 2023	Fiscal Year 2022	Fiscal Year 2021
\$3,280,405	\$3,219,640	\$3,213,547
\$9,553,083	\$8,923,385	\$8,568,161
(\$6,272,678)	(\$5,703,745)	(\$5,354,615)
\$11,741,081	\$13,041,527	\$13,594,028
(\$6,272,678)	(\$5,703,745)	(\$5,354,615)
\$5,468,403	\$7,337,782	\$8,239,413

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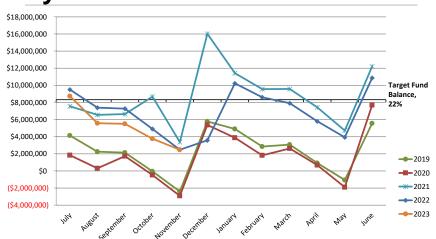


# **General Fund Unreserved Fund Balance**



## General Fund Monthly Cash Flow by Fiscal Year

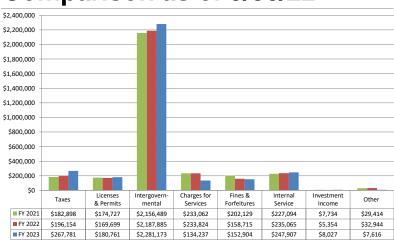




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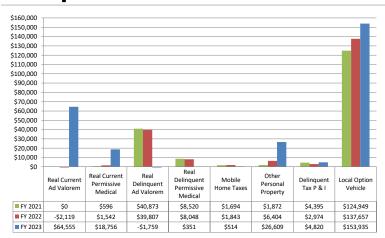
## General Fund Three Year Revenue Comparison as of 9/30/22





# **General Fund Three Year Tax Revenue Comparison as of 9/30/22**

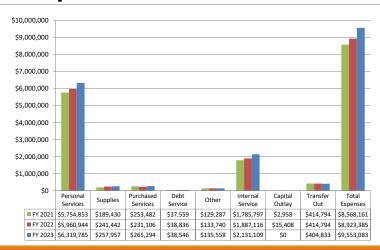




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## General Fund Three Year Expense Comparison as of 9/30/22







1st Quarter Fiscal Year 2023

## **Funds Needing Attention**

- Golf Courses
- Recreation
- Multi-Sports
- Civic Center Events
- Parking
- Planning & Community Development

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#### Golf Courses Fund Three Year Comparison as of 9/30/22



Revenue Totals
Expenditure Totals
Revenue Over (Under) Expenditures
Beginning Fund Balance, 7/1
Net Change

Ending Fund Balance, 9/30

Fiscal Year 2023	Fiscal Year 2022	Fiscal Year 2021
\$374,411	\$264,000	\$170,000
\$5,799	\$1,677	\$15,786
\$368,612	\$262,323	\$154,214
(\$530,803)	(\$924,054)	(\$1,332,212)
\$368,612	\$262,323	\$154,214
(\$162 191)	(\$661 731)	(\$1 177 998)

#### Recreation Fund Three Year Comparison as of 9/30/22



	Fiscal Year	Fiscal Year	Fiscal Year
	2023	2022	2021
Revenue - Operating	\$27,789	\$17,599	\$28,175
Revenue - General Fund Support	\$9,802	\$9,802	\$9,801
Revenue - COVID Recovery	\$35,000	\$0	\$0
Revenue Totals	\$72,591	\$27,401	\$37,977
Expenditure Totals	\$196,610	\$157,437	\$135,141
Revenue Over (Under) Expenditures	(\$124,019)	(\$130,037)	(\$97,164)
Beginning Fund Balance, 7/1	\$19,804	(\$118,835)	(\$31,072)
Net Change	(\$124,019)	(\$130,037)	(\$97,164)
Ending Fund Balance, 9/30	(\$104,214)	(\$248,872)	(\$128,236)

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#### Multi-Sports Fund Three Year Comparison as of 9/30/22



Revenue - Operating
Revenue - COVID Recovery
Revenue Totals
Expenditure Totals
Revenue Over (Under) Expenditures
Beginning Fund Balance, 7/1
Net Change
Ending Fund Balance, 9/30

	Fiscal Year	Fiscal Year	Fiscal Year
	2023	2022	2021
	\$12,843	\$14,617	\$7,441
	\$8,625	\$0	\$0
	\$21,468	\$14,617	\$7,441
	\$30,811	\$30,273	\$14,899
;	(\$9,343)	(\$15,657)	(\$7,458)
	\$31,089	(\$4,213)	\$8,630
	(\$9,343)	(\$15,657)	(\$7,458)
	\$21,746	(\$19,870)	\$1,172

#### Civic Center Events Fund Three Year Comparison as of 9/30/22



	Fiscal Year	Fiscal Year	Fiscal Year
	2023	2022	2021
Revenue - Operating	\$34,593	\$42,376	\$3,049
Revenue - General Fund Support	\$66,478	\$66,478	\$66,478
Revenue Totals	\$101,072	\$108,854	\$69,528
Expenditure Totals	\$141,699	\$131,168	\$122,917
Revenue Over (Under) Expenditures	(\$40,627)	(\$22,314)	(\$53,389)
Beginning Fund Balance, 7/1	\$400,270	(\$65,915)	\$104,167
Net Change	(\$40,627)	(\$22,314)	(\$53,389)
Ending Fund Balance, 9/30	\$359,643	(\$88,229)	\$50,778
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#### Parking Fund Three Year Comparison as of 9/30/22



Revenue Totals
Expenditure Totals
Revenue Over (Under) Expenditures
Beginning Fund Balance, 7/1
Net Change

Ending Fund Balance, 9/30

Fiscal		Fiscal Year 2022	Fiscal Year 2021
\$17	4,739	\$153,691	\$56,703
\$10	9,221	\$66,357	\$101,001
\$6	5,517	\$87,335	(\$44,298)
\$10	2,914	(\$72,445)	\$449,639
\$6	5,517	\$87,335	(\$44,298)
\$16	8,431	\$14.890	\$405.341

## Planning & Comm. Dev. Fund Three Year Comparison as of 9/30/22



Revenue - Operating Revenue - General Fund Support Revenue - COVID Recovery Revenue Totals

**Expenditure Totals** Revenue Over (Under) Expenditures

Beginning Fund Balance, 7/1 Net Change Ending Fund Balance, 9/30

Fiscal Year	Fiscal Year
2022	2021
\$57,874	\$60,139
\$67,983	\$67,983
\$0	\$0
\$125,857	\$128,122
\$286,862	\$257,684
(\$161,005)	(\$129,562)
\$50,813	\$225,147
(\$161,005)	(\$129,562)
(\$110,192)	\$95,585
	\$57,874 \$67,983 \$0 \$125,857 \$286,862 (\$161,005) \$50,813 (\$161,005)

# City of Great Falls Fund Balance Sheet as of 6/30/2022

		S			
		Plus: Total YTD	Minus: Total YTD	e dive e ad	
	Danissis - Dalassa	Revenues	Expenses	Ending Fund	Revenue Over
Fund Name	Beginning Balance	7/1/2021 to	7/1/2021 to	Balance,	(Under)
Fund Name General	as of 7/1/2021	6/30/2022 \$37,826,614	6/30/2022	6/30/2022	Expenses YTD
COVID Recovery	\$13,041,527 \$15,314,952	\$9,775,836	\$39,127,060 \$2,444,106	\$11,741,081 \$22,646,682	(\$1,300,446) \$7,331,730
Park & Recreation Special Revenue	\$13,314,932	\$175,315	\$436,160	\$646,384	(\$260,845)
Parkland Trust	\$134,334	\$296	\$430,100	\$134,618	\$284
Library	\$652,588	\$1,605,601	\$1,768,724	\$489,465	(\$163,123)
Library Foundation	\$296,021	\$363,370	\$317,073	\$342,319	\$46,298
Planning & Community Dev	\$50,813	\$1,059,093	\$1,322,370	(\$212,464)	
Central MT Ag Tech TID	\$1,447,478	\$346,165	\$1,322,370	\$1,636,347	\$188,869
Airport TID	\$195,481	\$131,740	\$7,934	\$319,287	\$123,806
Downtown TID	\$2,391,084	\$3,749	\$2,394,832	\$0	(\$2,391,084)
East Industrial Ag Tech Park TID	\$132,470	\$386,489	\$365,572	\$153,387	\$20,917
Economic Revolving	\$20,427	\$24,311	\$24,300	\$20,437	\$10
Permits	\$531,413	\$1,527,248	\$1,314,170	\$744,491	\$213,078
Natural Resources	\$353,468	\$715,730	\$736,446	\$332,751	(\$20,716)
Portage Meadows	\$91,809	\$65,202	\$47,684	\$109,327	\$17,518
Park Maintenance District	\$1,064,669	\$11,510,447	\$5,358,829	\$7,216,287	\$6,151,618
Street District	\$3,586,128	\$7,053,801	\$5,801,520	\$4,838,408	\$1,252,281
Support & Innovation	\$68,210	\$833,857	\$821,095	\$80,972	\$12,763
Gas Tax BaRSAA	\$908,993	\$2,347,228	\$775,901	\$2,480,320	\$1,571,327
911 Special Revenue	\$887,227	\$592,102	\$490,519	\$988,811	\$101,583
Police Special Revenue	\$212,436	\$164,148	\$110,840	\$265,745	\$53,309
HIDTA Special Revenue	\$83,669	\$293,661	\$339,819	\$37,512	(\$46,158)
Fire Special Revenue	\$60,856	\$28,298	\$70,237	\$18,917	(\$41,939)
Federal Block Grant	\$1,077,832	\$1,084,945	\$916,862	\$1,245,914	\$168,083
HOME Grant	\$75,472	\$88,827	\$113,011	\$51,289	(\$24,183)
Housing Authority	\$0	\$1,555,672	\$1,555,672	\$0	\$0
Street Lighting District	\$1,645,550	\$1,110,011	\$1,226,427	\$1,529,134	(\$116,416)
Soccer Park GO Bond	\$56,173	\$160,964	\$171,022	\$46,115	(\$10,058)
West Bank TID Bonds	\$598,551	\$883,880	\$755,218	\$727,214	\$128,663
Downtown TID Bonds	\$1,186,599	\$3,962,668	\$767,352	\$4,381,915	\$3,195,316
General Obligation Taxable Bonds	\$9,267	\$145,047	\$145,394	\$8,919	(\$348)
Improvement District Revolving	\$47,098	\$26	\$1,281	\$45,843	(\$1,255)
Master Debt SILD	\$44,191	\$11,083	\$3,311	\$51,963	\$7,772
General Capital Projects	\$387,120	\$87,159	\$78,574	\$395,705	\$8,585
Improvement District Projects	\$5,814	\$13	\$1	\$5,826	\$12
Downtown TID	\$5,023,787	\$9,254	\$2,474,475	\$2,558,566	(\$2,465,221)
Hazard Removal	\$44,846	\$85	\$23,999	\$20,932	(\$23,914)
Golf Courses	(\$924,054)	\$1,706,472	\$1,313,221	(\$530,803)	
Water (Unreserved Balance)	\$9,297,515	\$14,873,230	\$11,286,799	\$12,883,946	\$3,586,431
Sewer (Unreserved Balance)	\$14,673,172	\$11,640,756	\$9,552,829	\$16,761,099	\$2,087,927
Storm Drain (Unreserved Balance)	\$4,302,540	\$3,199,043	\$3,025,150	\$4,476,433	\$173,893
Sanitation	\$909,411	\$4,680,605	\$4,228,435	\$1,361,581	\$452,170
Swimming Pools	\$323,257	\$731,328	\$581,813	\$472,772	\$149,515
911 Dispatch Center	\$2,224,150	\$2,222,918	\$1,994,671	\$2,452,396	\$228,247
Parking	(\$72,444)	\$898,056	\$722,698	\$102,915	\$175,359
Recreation	(\$118,835)	\$590,862	\$452,222	\$19,805	\$138,640
Multi-Sports	(\$4,210)	\$150,606	\$115,307	\$31,089	\$35,299
Ice Breaker Run	\$4,554	\$84,777	\$52,504	\$36,827	\$32,273
Civic Center Events	(\$65,915)	\$1,035,443	\$569,258	\$400,270	\$466,185
Central Garage	\$3,555,005	\$3,550,820	\$3,217,964	\$3,887,861	\$332,856
Information Tech	\$353,127	\$1,619,742	\$1,738,473	\$234,396	(\$118,731)
Insurance & Safety	\$355,144	\$1,431,395	\$1,461,921	\$324,619	(\$30,526)
Health & Benefits	\$1,521,149	\$9,956,356	\$9,559,588	\$1,917,917	\$396,768
Human Resources	\$17,655 \$31,016	\$984,952	\$904,774	\$97,833 \$51,250	\$80,179 \$20,234
City Telephone Finance	\$239,696	\$89,530 \$1,916,688	\$69,296 \$1,831,954	\$51,250 \$324,430	\$20,234 \$84,734
	\$388,796	\$2,025,259	\$1,831,934	\$639,632	\$250,836
Engineering Public Works Admin	\$190,326	\$2,025,259	\$648,503	\$268,745	\$78,419
Civic Center Facility Service	\$242,610	\$646,015	\$616,315	\$272,310	\$29,700
Civic Center I acinty Service	3242,010	\$ <del>04</del> 0,015	3010,313	3272,310	323,70U

# City of Great Falls Fund Balance Sheet as of 9/30/2022

		Plus: Total YTD	Minus: Total YTD		
		Revenues	Expenses	Ending Fund	Revenue Over
	Beginning Balance	7/1/2022 to	7/1/2022 to	Balance,	(Under)
Fund Name	as of 7/1/2022	9/30/2022	9/30/2022	9/30/2022	Expenses YTD
General	\$11,741,081	\$3,280,405	\$9,553,083	\$5,468,403	(\$6,272,678)
COVID Recovery	\$22,646,682	\$27,885	\$298,168	\$22,376,399	(\$270,283)
Park & Rec Special Revenue	\$646,384	\$23,150	\$43,305	\$626,230	(\$20,154)
Parkland Trust	\$134,618	\$168	\$0	\$134,785	\$168
Library	\$489,465	\$106,979	\$441,730	\$154,714	(\$334,751)
Library Foundation	\$342,319	\$37,178	\$63,749	\$315,748	(\$26,571)
Planning & Community Dev	(\$212,464)	\$271,299	\$312,809	(\$253,974)	(\$41,510)
Central MT Ag Tech Park TID	\$1,636,347	\$53,390	\$7,663	\$1,682,074	\$45,727
Airport TID	\$319,287	\$439	\$2,015	\$317,711	(\$1,577)
East Industrial Ag Tech Park TID	\$153,387	\$185	\$7,214	\$146,358	(\$7,029)
Economic Revolving	\$20,437	\$6	\$0	\$20,443	\$6
Permits	\$744,491	\$571,980	\$395,316	\$921,154	\$176,663
Natural Resources	\$332,751	\$68,111	\$182,573	\$218,290	(\$114,461)
Portage Meadows Park Maintenance District	\$109,327 \$7,216,287	\$425	\$1,585	\$108,168 \$3,974,596	(\$1,159) (\$3,241,690)
Street District		\$17,730	\$3,259,420	\$3,578,535	
Support & Innovation	\$4,838,408 \$80,972	\$509,292 \$5,822	\$1,769,165 \$24,950	\$5,576,535	(\$1,259,873) (\$19,128)
Gas Tax BaRSAA	\$2,480,320	\$18,144	\$84,429	\$2,414,035	(\$66,285)
911 Special Revenue	\$988,811	\$165,965	\$103,780	\$1,050,995	\$62,184
Police Special Revenue	\$265,745	(\$15,898)	\$30,574	\$219,274	(\$46,471)
HIDTA Special Revenue	\$37,512	\$286	\$44,548	(\$6,750)	(\$44,262)
Fire Special Revenue	\$18,917	\$8,944	\$2,787	\$25,074	\$6,157
Federal Block Grant	\$1,245,914	\$101,576	\$115,941	\$1,231,550	(\$14,365)
HOME Grant	\$51,289	\$6,605	\$7,625	\$50,270	(\$1,019)
Housing Authority	\$0	\$276,766	\$331,928	(\$55,162)	(\$55,162)
Street Lighting District	\$1,529,134	\$9,899	\$222,415	\$1,316,617	(\$212,516)
Soccer Park GO Bond	\$46,115	\$1,030	\$1,172	\$45,973	(\$142)
West Bank TID Bonds	\$727,214	\$1,819	\$17,361	\$711,672	(\$15,542)
Downtown TID Bonds	\$4,381,915	\$30,547	\$78,075	\$4,334,387	(\$47,528)
General Obligation Taxable Bonds	\$8,919	\$11	\$0	\$8,930	\$11
SID Bonds Improvement District	\$45,843	\$25	\$340	\$45,529	(\$314)
Master Debt SILD	\$51,963	\$98	\$1,636	\$50,425	(\$1,539)
General Capital Projects	\$395,705	\$6,740	\$2	\$402,443	\$6,738
Improvement District Projects	\$5,826	\$7	\$0	\$5,833	\$7
Downtown TID Hazard Removal	\$2,558,566	\$2,905	\$332,641 \$0	\$2,228,830	(\$329,736)
Golf Courses	\$20,932 (\$530,803)	\$22,876 \$374,411	\$5,799	\$43,808 (\$162,191)	\$22,876 \$368,612
Water (Unreserved Balance)	\$12,883,946	\$5,142,362	\$3,155,112	\$14,871,196	\$1,987,250
Sewer (Unreserved Balance)	\$16,761,099	\$2,532,998	\$1,892,231	\$17,401,866	\$640,767
Storm Drain (Unreserved Balance)	\$4,476,433	\$533,668	\$315,726	\$4,694,375	\$217,942
Sanitation	\$1,361,581	\$992,702	\$1,025,669	\$1,328,614	(\$32,968)
Swimming Pools	\$472,772	\$368,471	\$360,906	\$480,337	\$7,565
911 Dispatch Center	\$2,452,396	\$422,832	\$507,444	\$2,367,784	(\$84,613)
Parking	\$102,915	\$174,739	\$109,221	\$168,432	\$65,517
Recreation	\$19,805	\$72,591	\$196,610	(\$104,214)	(\$124,019)
Multi-Sports	\$31,089	\$21,468	\$30,811	\$21,746	(\$9,343)
Ice Breaker Run	\$36,827	\$46	\$198	\$36,674	(\$153)
Civic Center Events	\$400,270	\$101,072	\$141,699	\$359,643	(\$40,627)
Central Garage	\$3,887,861	\$921,667	\$593,471	\$4,216,057	\$328,195
Information Technology	\$234,396	\$868,705	\$440,572	\$662,529	\$428,133
Insurance & Safety	\$324,619	\$1,697,104	\$1,672,390	\$349,332	\$24,713
Health & Benefits	\$1,917,917	\$2,640,020	\$840,135	\$3,717,802	\$1,799,885
Human Resources	\$97,833	\$253,619	\$250,201	\$101,251	\$3,418
City Telephone	\$51,250	\$22,660	\$18,980	\$54,930	\$3,680 (\$13,505)
Finance	\$324,430	\$498,936	\$511,531	\$311,835	(\$12,595) (\$46,130)
Engineering Public Works Admin	\$639,632 \$268,745	\$511,133 \$184,821	\$557,272 \$156,086	\$593,493 \$297,480	(\$46,139) \$28,734
Civic Center Facility Service	\$272,310	\$158,200	\$126,499	\$304,012	\$28,734
Civic Center Facility Service	3272,31U	J130,20U	7120,439	J304,012	,JJ,/UI