



Work Session Meeting Agenda
2 Park Drive South, Great Falls, MT
Gibson Room, Civic Center
November 19, 2019
5:30 PM

CALL TO ORDER

PUBLIC COMMENT

(Public comment on any matter and that is within the jurisdiction of the City Commission. Please keep your remarks to a maximum of five (5) minutes. Speak into the microphone, and state your name and address for the record.)

WORK SESSION ITEMS

1. Update on Emergency Planning and LEPC - Steve Hester.
2. 2019 Last Quarter and 2020 First Quarter Budget Review - Melissa Kinzler.

DISCUSSION POTENTIAL UPCOMING WORK SESSION TOPICS & POTENTIAL ANIMAL SHELTER UPDATES

ADJOURNMENT

City Commission Work Sessions are televised on cable channel 190. If a recording is made, the work session video will be posted on the City's website at <https://greatfallsmt.net/meetings>. Work Session meetings are re-aired on cable channel 190 the following Thursday morning at 10 a.m. and the following Tuesday evening at 5:30 p.m.

Wi-Fi is available during the meetings for viewing of the online meeting documents.

UPCOMING MEETING SCHEDULE

Work Session - Tuesday December 3, 2019 5:30 p.m.

Commission Meeting - Tuesday December 3, 2019 7:00 p.m.

CITY OF GREAT FALLS EMERGENCY PLANNING

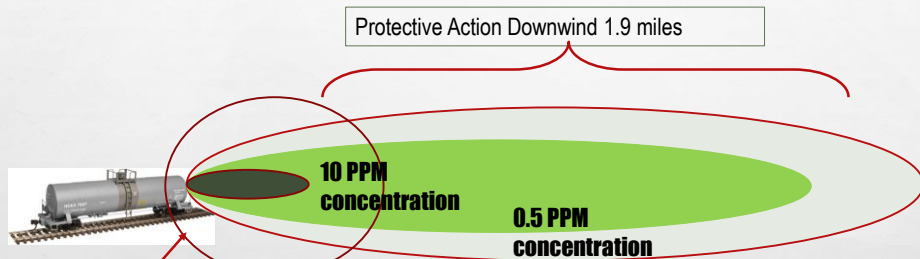
STEVE HESTER



COMMUNITY RISK REDUCTION/PLANNING

- **LOCAL EMERGENCY PLANNING COMMITTEE (LEPC)**
 - UNDER THE **EMERGENCY PLANNING AND COMMUNITY RIGHT-TO-KNOW ACT (EPCRA)**, **LOCAL EMERGENCY PLANNING COMMITTEES (LEPCS)** MUST DEVELOP AN **EMERGENCY RESPONSE PLAN**, REVIEW THE **PLAN** AT LEAST ANNUALLY, AND PROVIDE INFORMATION ABOUT CHEMICALS IN THE COMMUNITY TO CITIZENS. **PLANS** ARE DEVELOPED BY LEPCS WITH STAKEHOLDER PARTICIPATION.
 - MONTANA STATE ALL HAZARDS CONCEPT
- **CASCADE COUNTY LEPC IS WORKING ON SEVERAL IMPORTANT PROJECTS**
 - TIER II REPORTS -
 - CONTACTING BUSINESSES AND FACILITIES TO PLAN WITH LOCAL EMERGENCY SERVICES
 - CODE RED NOTIFICATION AND SHELTER IN PLACE
- PRE-PLANNING TARGET FACILITIES
- EMERGENCY OPERATIONS PLAN EDIT
- CONTINUITY OF GOVERNMENT AND CONTINUITY OF OPERATIONS

SHELTER IN PLACE



The City may encounter such a scenario and to improve community resilience to such a situation we all should know how to shelter in place

RISK ASSESSMENT COMMUNITY IMPACT

Hazard	Probability of Major Disaster	Property Impact	Population Impact	Economic Impact	Future Development Impact	Relative Overall Risk
Wildfire	HIGH	HIGH	HIGH	MODERATE	LOW	HIGH
Earthquake	LOW	HIGH	HIGH	HIGH	LOW	LOW
HazMat Release	HIGH	MODERATE	HIGH	MODERATE	LOW	HIGH
Medical Epidemic	MODERATE	LOW	HIGH	HIGH	MODERATE	MODERATE
Drought	HIGH	HIGH	HIGH	HIGH	MODERATE	MODERATE
Winter Storm & extended Cold	HIGH	MODERATE	MODERATE	MODERATE	LOW	MODERATE
Utility Outage	HIGH	MODERATE	MODERATE	MODERATE	LOW	MODERATE
Sever Thunderstorms/high wind/Tornadoes	HIGH	HIGH	MODERATE	MODERATE	LOW	MODERATE
Ground Transport Incident	HIGH	LOW	LOW	LOW	LOW	MODERATE
Nuclear Accident (MAFB)	LOW	LOW	MODERATE	MODERATE	LOW	LOW
Dam Failure	LOW	LOW	HIGH	HIGH	MODERATE	MODERATE
Terrorism	LOW	LOW	LOW	MODERATE	LOW	LOW
Rail Accident	HIGH	HIGH	MODERATE	MODERATE	MODERATE	MODERATE

The State of Montana uses LEPC's to address all hazards

TARGET HAZARDS CITY OF GREAT FALLS

Industrial Target Hazards			
Facility Name	Hazard	Potential	Impact
Calumet Refinery	Chemical Release	High	High
BNSF Rail Yard	Tank Car Incident	High	High
General Mill Grain Elevator	Dust Explosion Fire	Moderate	High
Helena Chemical	Chemical Release	Moderate	Moderate
Malt Europ-North	Dust Explosion Fire	Moderate	Moderate
Life Safety Target Hazards			
All K-12 Schools	Life Safety	Low	High
Park Manor	Multi Story Life Safety	High	High
Rogers Apartment	Multi Story Apt Life Safety	High	High
Rainbow Retirement	Multi Story Assisted Living	High	High
Expo Park	Potential Violent Crime/fire	Moderate	High
Cascade Cty Courthouse	Potential Violent Crime	Moderate	High
Critical Infrastructure			
City Water Treatment	Water Supply for City	Low	High
MAFB Mission	National Security	Low	High
Benifis Healthcare	Medical Srvcs 18 Counties	Low	High
Black Eagle Dam	Electrical Power/Failure	Low	High

NEXT STEPS COMMUNITY RISK REDUCTION

- **OVERHAUL PUBLIC SAFETY WIRELESS COMMUNICATIONS SYSTEM**
- **TIER II REPORTING FACILITIES SHALL BE PRE-PLANNED BY DEPARTMENT PROVIDING FIRST RESPONSE SERVICES**
- **CONTINUE TO WORK WITH TARGET HAZARD FACILITIES ON HAZARD MITIGATION**
- **CONTINUE TO WORK AND TRAIN WITH OTHER FIRST RESPONSE SERVICE PROVIDERS**
- **ADOPT 2018 INTERNATIONAL FIRE CODE**
- **IMPROVE EMERGENCY RESPONSE**
- **COMMUNITY PREPAREDNESS EDUCATION**
- **BUILD EOC CADRE WITH COUNTY AND CITY DIRECTORS**



THANK YOU



Cooperation at it best,



Quarterly Budget Review

4th Quarter Fiscal Year 2019

1st Quarter Fiscal Year 2020

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General Fund

- Fund Balance
- Cash Flow
- Revenue
 - Tax Revenue
- Expenses

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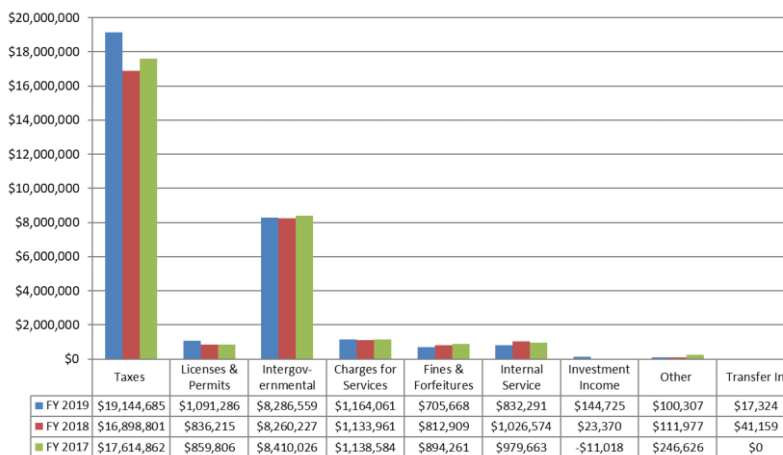
General Fund Three Year Comparison as of 6/30/xx



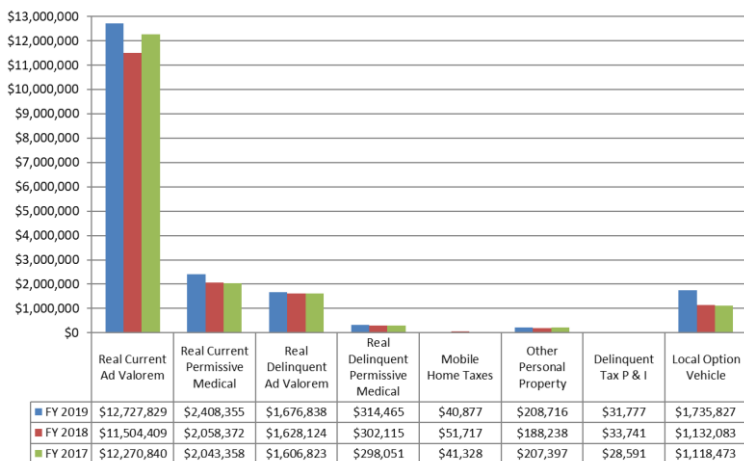
	Fiscal Year 2019	Fiscal Year 2018	Fiscal Year 2017
Beginning Fund Balance, 7/1	\$7,086,399	\$8,684,105	\$7,026,833
Plus: Total YTD Revenues	\$31,486,906	\$29,145,194	\$30,132,811
Minus: Total YTD Expenses	\$31,580,544	\$30,742,900	\$28,475,539
Ending Fund Balance, 6/30	<u>\$6,992,761</u>	<u>\$7,086,399</u>	<u>\$8,684,105</u>
Ending Fund Balance (22% Policy)	22.14%	23.05%	30.50%



General Fund Three Year Revenue Comparison as of 6/30/xx

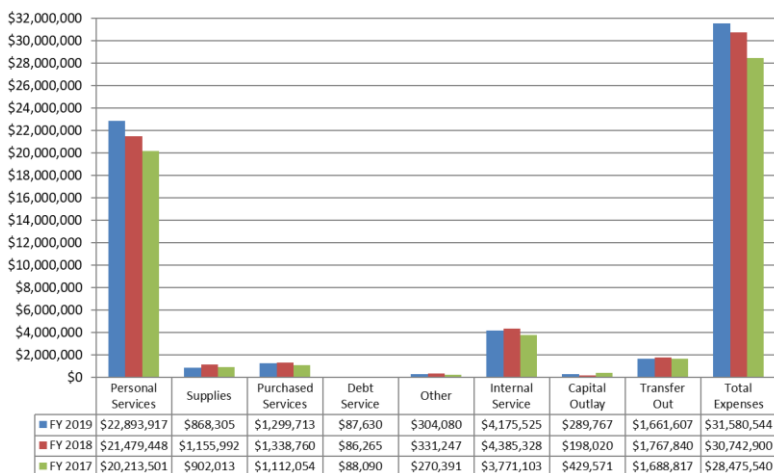


General Fund Three Year Tax Revenue Comparison as of 6/30/xx



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General Fund Three Year Expense Comparison as of 6/30/xx



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General Fund Three Year Comparison as of 9/30/xx

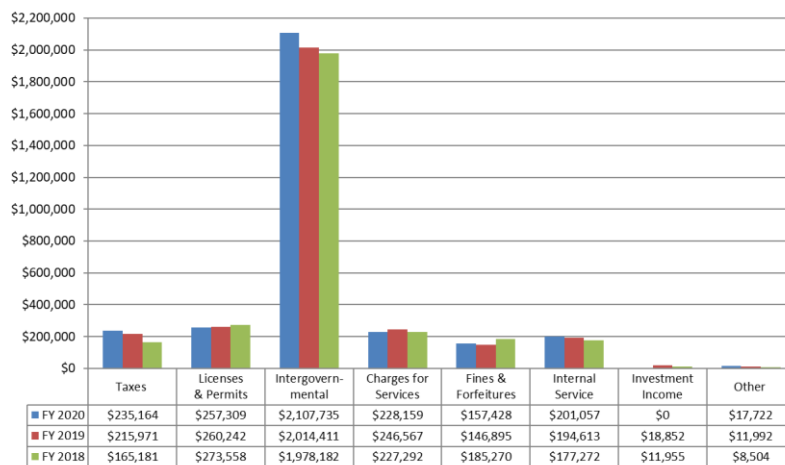


	Fiscal Year 2020	Fiscal Year 2019	Fiscal Year 2018
Beginning Fund Balance, 7/1	\$6,992,761	\$7,086,399	\$8,684,105
Plus: Total YTD Revenues	\$3,204,574	\$3,109,542	\$3,027,214
Minus: Total YTD Expenses	\$8,772,320	\$8,232,103	\$8,324,814
Ending Fund Balance, 9/30	<u>\$1,425,015</u>	<u>\$1,963,839</u>	<u>\$3,386,505</u>

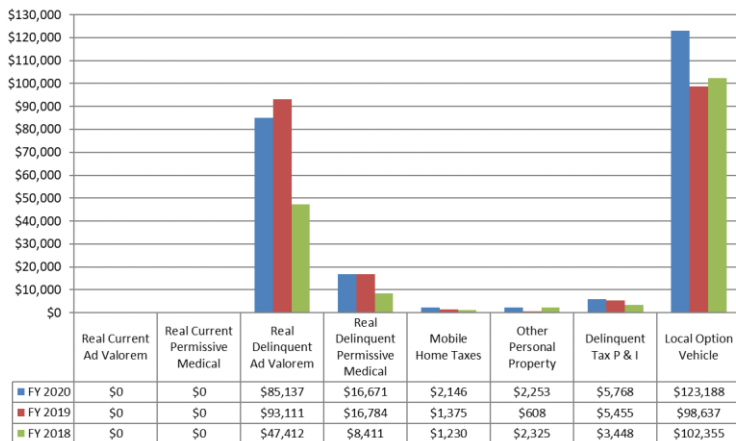
FB: 4.29% of expenses; \$7,315,520 would be 22%; total budgeted expenses \$33,252,362



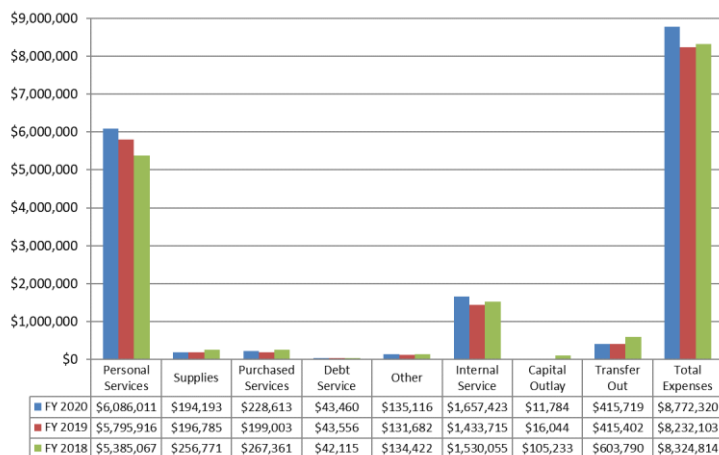
General Fund Three Year Revenue Comparison as of 9/30/xx



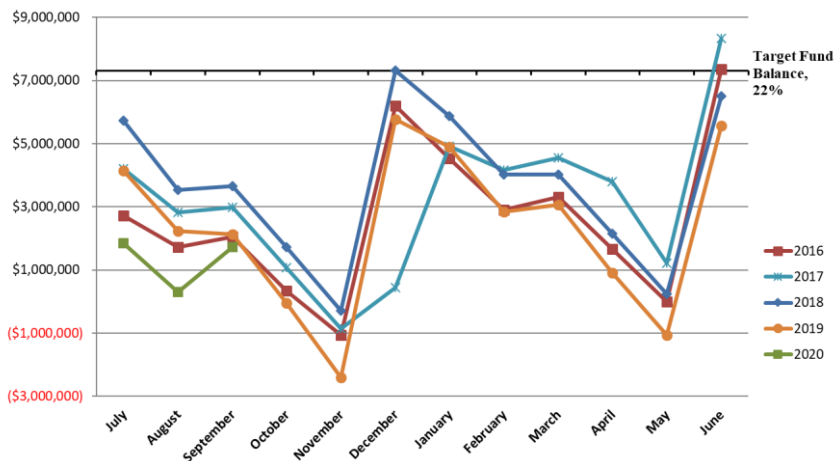
General Fund Three Year Tax Revenue Comparison as of 9/30/xx



General Fund Three Year Expense Comparison as of 9/30/xx



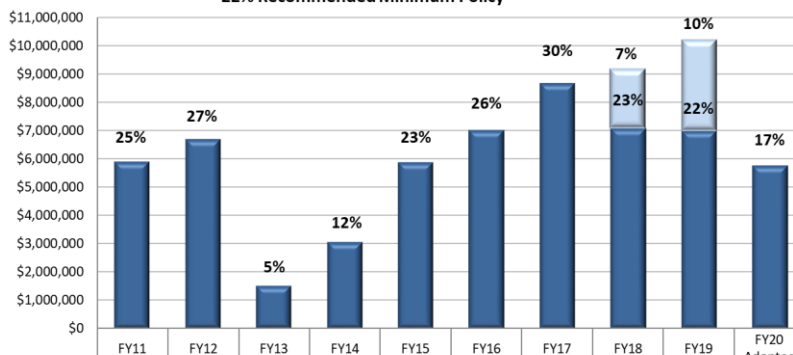
General Fund Monthly Cash Flow by Fiscal Year



General Fund Unreserved Fund Balance



Unreserved General Fund Balance
22% Recommended Minimum Policy



Calumet Protests to Date							2,125,254	3,232,509	TBD
Fund Balance (\$)	5,915,021	6,696,035	1,520,000	3,068,392	5,892,518	7,026,833	8,684,105	7,086,400	6,992,761



At-Risk Funds

- Golf Courses
- Swimming Pools
- Recreation
- Multi-Sports
- Civic Center Events

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Golf Courses Fund Three Year Comparison as of 6/30/xx



	Fiscal Year 2019	Fiscal Year 2018	Fiscal Year 2017
Beginning Fund Balance, 7/1	(\$1,194,162)	(\$948,090)	(\$848,200)
Plus: Total YTD Operating Revenues	\$1,026,988	\$1,004,957	\$1,128,832
Minus: Total YTD Expenses	\$1,218,372	\$1,251,029	\$1,228,721
Ending Fund Balance, 6/30	<u>(\$1,385,546)</u>	<u>(\$1,194,162)</u>	<u>(\$948,090)</u>

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Golf Courses Fund Three Year Comparison as of 9/30/xx



	Fiscal Year 2020	Fiscal Year 2019	Fiscal Year 2018
Beginning Fund Balance, 7/1	(\$1,385,546)	(\$1,194,162)	(\$948,090)
Plus: Total YTD Operating Revenues	\$421,761	\$333,024	\$395,533
Minus: Total YTD Expenses	\$412,727	\$383,744	\$453,436
Ending Fund Balance, 9/30	<u>(\$1,376,512)</u>	<u>(\$1,244,882)</u>	<u>(\$1,005,993)</u>

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Swimming Pools Fund Three Year Comparison as of 6/30/xx



	Fiscal Year 2019	Fiscal Year 2018	Fiscal Year 2017
Beginning Fund Balance, 7/1	\$153,966	\$133,382	\$117,523
Plus: Total YTD Operating Revenues	\$439,774	\$584,287	\$520,738
Plus: Total YTD Transfers In	\$267,861	\$267,861	\$267,861
Plus: Total YTD Revenues	<u>\$707,635</u>	<u>\$852,148</u>	<u>\$788,599</u>
Minus: Total YTD Expenses	\$727,053	\$831,564	\$772,741
Ending Fund Balance, 6/30	<u>\$134,548</u>	<u>\$153,966</u>	<u>\$133,382</u>

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Swimming Pools Fund Three Year Comparison as of 9/30/xx



	Fiscal Year 2020	Fiscal Year 2019	Fiscal Year 2018
Beginning Fund Balance, 7/1	\$134,548	\$153,966	\$133,382
Plus: Total YTD Operating Revenues	\$287,484	\$320,782	\$376,371
Plus: Total YTD Transfers In	\$66,965	\$66,966	\$66,966
Plus: Total YTD Revenues	<u>\$354,449</u>	<u>\$387,748</u>	<u>\$443,337</u>
Minus: Total YTD Expenses	\$343,267	\$358,314	\$361,461
Ending Fund Balance, 9/30	<u>\$145,730</u>	<u>\$183,400</u>	<u>\$215,258</u>

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Recreation Fund Three Year Comparison as of 6/30/xx



	Fiscal Year 2019	Fiscal Year 2018	Fiscal Year 2017
Beginning Fund Balance, 7/1	\$225,080	\$271,802	\$314,497
Plus: Total YTD Operating Revenues	\$386,908	\$414,706	\$399,805
Plus: Total YTD Transfers In	\$39,206	\$39,206	\$78,411
Plus: Total YTD Revenues	<u>\$426,114</u>	<u>\$453,912</u>	<u>\$478,216</u>
Minus: Total YTD Expenses	\$515,050	\$520,560	\$502,224
Ending Fund Balance, 6/30	<u>\$136,145</u>	<u>\$205,154</u>	<u>\$290,489</u>

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Recreation Fund Three Year Comparison as of 9/30/xx



	Fiscal Year 2020	Fiscal Year 2019	Fiscal Year 2018
Beginning Fund Balance, 7/1	\$136,145	\$205,154	\$290,489
Plus: Total YTD Operating Revenues	\$29,843	\$34,281	\$42,349
Plus: Total YTD Transfers In	\$9,801	\$9,802	\$9,802
Plus: Total YTD Revenues	\$39,644	\$44,082	\$52,151
Minus: Total YTD Expenses	\$170,869	\$172,067	\$192,630
Ending Fund Balance, 9/30	\$4,920	\$77,169	\$150,010

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Multi-Sports Fund Three Year Comparison as of 6/30/xx



	Fiscal Year 2019	Fiscal Year 2018	Fiscal Year 2017
Beginning Fund Balance, 7/1	\$34,646	\$56,470	\$20,763
Plus: Total YTD Operating Revenues	\$126,950	\$115,522	\$182,496
Minus: Total YTD Expenses	\$144,636	\$140,128	\$149,571
Ending Fund Balance, 6/30	\$16,961	\$31,863	\$53,688

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Multi-Sports Fund Three Year Comparison as of 9/30/xx



	Fiscal Year 2020	Fiscal Year 2019	Fiscal Year 2018
Beginning Fund Balance, 7/1	\$16,961	\$31,864	\$53,688
Plus: Total YTD Operating Revenues	\$25,672	\$32,458	\$24,911
Minus: Total YTD Expenses	\$32,916	\$40,131	\$28,961
Ending Fund Balance, 9/30	<u>\$9,717</u>	<u>\$24,190</u>	<u>\$49,638</u>

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Civic Center Events Fund Three Year Comparison as of 6/30/xx



	Fiscal Year 2019	Fiscal Year 2018	Fiscal Year 2017
Beginning Fund Balance, 7/1	\$95,073	\$110,747	\$129,143
Plus: Total YTD Operating Revenues	\$367,541	\$321,071	\$303,999
Plus: Total YTD Transfers In	\$265,913	\$223,742	\$223,742
Plus: Total YTD Revenues	<u>\$633,455</u>	<u>\$544,813</u>	<u>\$527,741</u>
Minus: Total YTD Expenses	\$549,669	\$560,486	\$546,137
Ending Fund Balance, 6/30	<u>\$178,859</u>	<u>\$95,073</u>	<u>\$110,747</u>

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Civic Center Events Fund Three Year Comparison as of 9/30/xx



	Fiscal Year 2020	Fiscal Year 2019	Fiscal Year 2018
Beginning Fund Balance, 7/1	\$178,859	\$95,073	\$110,747
Plus: Total YTD Operating Revenues	\$22,215	\$36,383	\$28,743
Plus: Total YTD Transfers In	\$66,478	\$66,478	\$55,935
Plus: Total YTD Revenues	\$88,693	\$102,861	\$84,678
Minus: Total YTD Expenses	\$128,917	\$146,697	\$132,426
Ending Fund Balance, 9/30	\$138,636	\$51,237	\$62,999

City of Great Falls

Fund Balance Sheet as of 6/30/2019

Fund Name	Beginning Balance as of 7/1/2018	Plus: Total YTD Revenues 7/1/2018 to 6/30/2019	Minus: Total YTD Expenses 7/1/2018 to 6/30/2019	Ending Fund Balance, 6/30/2019	Revenue Over (Under) Expenses YTD
General	\$7,086,399	\$31,486,906	\$31,580,544	\$6,992,761	(\$93,638)
Park & Recreation Special Revenue	\$585,256	\$205,730	\$38,194	\$752,792	\$167,535
Parkland Trust	\$19,564	\$324	\$0	\$19,888	\$324
Library	\$901,925	\$1,461,193	\$1,786,569	\$576,549	(\$325,376)
Library Foundation	\$225,108	\$262,217	\$239,438	\$247,886	\$22,778
Planning & Community Dev	\$183,253	\$934,533	\$898,296	\$219,490	\$36,237
Central MT Ag Tech TID	\$944,935	\$339,426	\$104,657	\$1,179,704	\$234,769
Airport TID	\$120,625	\$36,189	\$5,222	\$151,592	\$30,967
Downtown TID	\$459,867	\$276,968	\$271,104	\$465,731	\$5,864
East Industrial Ag Tech Park TID	\$255,011	\$418,086	\$576,745	\$96,351	(\$158,659)
Economic Revolving	\$20,265	\$77	\$0	\$20,342	\$77
Permits	\$1,717,597	\$1,279,846	\$1,515,150	\$1,482,293	(\$235,304)
Licenses	\$34,409	\$240	\$34,649	\$0	(\$34,409)
Natural Resources	\$358,766	\$666,384	\$612,524	\$412,627	\$53,860
Portage Meadows	\$40,030	\$62,328	\$47,422	\$54,936	\$14,906
Park Maintenance District	\$0	\$1,482,608	\$394,560	\$1,088,048	\$1,088,048
Street District	\$4,606,036	\$6,354,653	\$6,332,144	\$4,628,544	\$22,508
Support & Innovation	\$74,597	\$638,987	\$623,992	\$89,592	\$14,995
Gas Tax BaRSAA	\$379,785	\$42,508	\$360,411	\$61,881	(\$317,904)
911 Special Revenue	\$575,753	\$632,767	\$497,517	\$711,002	\$135,249
Police Special Revenue	\$171,886	\$117,478	\$126,402	\$162,962	(\$8,924)
HIDTA Special Revenue	(\$29,660)	\$253,542	\$269,116	(\$45,234)	(\$15,574)
Fire Special Revenue	\$95,026	\$60,090	\$91,339	\$63,778	(\$31,248)
Federal Block Grant	\$857,407	\$815,391	\$690,356	\$982,441	\$125,035
HOME Grant	\$8,949	\$103,311	\$25,215	\$87,045	\$78,096
Housing Authority	\$0	\$1,421,599	\$1,421,599	\$0	\$0
Street Lighting District	\$2,152,610	\$1,206,177	\$1,320,342	\$2,038,445	(\$114,165)
Soccer Park GO Bond	\$44,930	\$162,470	\$170,600	\$36,800	(\$8,130)
West Bank TID Bonds	\$1,014,971	\$597,045	\$946,314	\$665,702	(\$349,269)
General Obligation Taxable Bonds	\$7,294	\$148,428	\$147,275	\$8,447	\$1,153
Improvement District Revolving	\$63,580	\$49,678	\$30,266	\$82,992	\$19,412
Master Debt SILD	\$22,187	\$18,886	\$21,597	\$19,476	(\$2,711)
General Capital Projects	\$1,241,746	\$126,990	\$136,078	\$1,232,658	(\$9,087)
Improvement District Projects	\$5,618	\$93	\$0	\$5,711	\$93
Hazard Removal	\$46,942	\$776	\$6,234	\$41,485	(\$5,458)
Golf Courses	(\$1,194,162)	\$1,026,988	\$1,383,414	(\$1,385,546)	(\$356,425)
Water	\$11,604,012	\$13,585,081	\$10,375,776	\$11,561,529	\$3,209,306
Sewer	\$8,027,576	\$11,857,199	\$9,832,683	\$7,951,296	\$2,024,517
Storm Drain	\$3,182,003	\$3,006,795	\$2,495,036	\$4,048,747	\$511,759
Sanitation	\$636,955	\$3,855,463	\$3,820,430	\$511,311	\$35,033
Swimming Pools	\$153,966	\$707,635	\$796,223	\$134,548	(\$88,588)
911 Dispatch Center	\$561,884	\$2,159,186	\$2,048,986	\$798,131	\$110,200
Parking	\$378,962	\$587,073	\$789,680	\$425,164	(\$202,607)
Recreation	\$205,154	\$426,114	\$515,050	\$136,145	(\$88,935)
Multi-Sports	\$31,864	\$126,950	\$144,636	\$16,961	(\$17,686)
Ice Breaker Run	\$23,376	\$52,100	\$49,546	\$25,931	\$2,555
Civic Center Events	\$95,073	\$633,455	\$567,155	\$178,859	\$66,299
Central Garage	\$2,709,561	\$3,540,737	\$2,977,774	\$3,019,106	\$562,963
Information Tech	\$44,913	\$1,417,740	\$1,366,609	\$248,552	\$51,131
Insurance & Safety	\$762,571	\$877,802	\$1,027,342	\$613,031	(\$149,540)
Health & Benefits	(\$631,854)	\$9,636,343	\$9,390,539	(\$386,050)	\$245,804
Human Resources	\$194,077	\$543,674	\$546,206	\$192,066	(\$2,532)
City Telephone	\$21,290	\$60,418	\$49,405	\$38,390	\$11,013
Fiscal Services	\$195,699	\$1,707,763	\$1,695,608	\$210,733	\$12,155
Engineering	\$75,524	\$1,788,243	\$1,886,027	(\$22,691)	(\$97,783)
Public Works Admin	\$295,226	\$662,442	\$615,865	\$335,498	\$46,578
Civic Center Facility Service	\$224,378	\$603,050	\$685,264	\$201,399	(\$82,213)

City of Great Falls

Fund Balance Sheet as of 9/30/2019

Fund Name	Beginning Balance as of 7/1/2019	Plus: Total YTD Revenues 7/1/2019 to 9/30/2019	Minus: Total YTD Expenses 7/1/2019 to 9/30/2019	Ending Fund Balance, 9/30/2019	Revenue over (under) Expenses YTD
General	\$6,992,761	\$3,204,574	\$8,772,320	\$1,425,015	(\$5,567,746)
Park & Rec Special Revenue	\$752,792	\$166,157	\$108,895	\$810,054	\$57,262
Parkland Trust	\$19,888	\$0	\$0	\$19,888	\$0
Library	\$576,549	\$106,023	\$406,437	\$276,135	(\$300,414)
Library Foundation	\$247,886	\$11,457	\$64,576	\$194,768	(\$53,119)
Planning & Community Dev	\$219,490	\$105,937	\$189,705	\$135,722	(\$83,768)
Central MT Ag Tech Park TID	\$1,179,704	\$0	\$38,228	\$1,141,476	(\$38,228)
Airport TID	\$151,592	\$0	\$518	\$151,074	(\$518)
Downtown TID	\$465,731	\$2,966	\$3,579	\$465,118	(\$613)
East Industrial Ag Tech Park TID	\$96,351	\$0	\$5,053	\$91,299	(\$5,053)
Economic Revolving	\$20,342	\$0	\$0	\$20,342	\$0
Permits	\$1,482,293	\$249,753	\$350,621	\$1,381,425	(\$100,868)
Licenses	\$0	\$15	\$0	\$15	\$15
Natural Resources	\$412,627	\$69,271	\$188,994	\$292,903	(\$119,723)
Portage Meadows	\$54,936	\$139	\$5,019	\$50,055	(\$4,880)
Park Maintenance District	\$1,088,048	\$11,628	\$121,762	\$977,914	(\$110,134)
Street District	\$4,628,544	\$461,744	\$2,288,932	\$2,801,357	(\$1,827,188)
Support & Innovation	\$89,592	\$1,861	\$32,653	\$58,799	(\$30,792)
Gas Tax BaRSAA	\$61,881	\$10,000	\$0	\$71,881	\$10,000
911 Special Revenue	\$711,002	\$154,513	\$108,637	\$756,878	\$45,876
Police Special Revenue	\$162,962	\$6,999	\$6,155	\$163,807	\$845
HIDTA Special Revenue	(\$45,234)	\$6,732	\$66,087	(\$104,589)	(\$59,355)
Fire Special Revenue	\$63,778	\$7,342	\$7,155	\$63,964	\$187
Federal Block Grant	\$982,441	\$23,527	\$267,571	\$738,398	(\$244,044)
HOME Grant	\$87,045	\$0	\$1,164	\$85,882	(\$1,164)
Housing Authority	\$0	\$279,433	\$346,886	(\$67,453)	(\$67,453)
Street Lighting District	\$2,038,445	\$11,933	\$246,971	\$1,803,408	(\$235,037)
Soccer Park GO Bond	\$36,800	\$1,032	\$1,011	\$36,821	\$21
West Bank TID Bonds	\$665,702	\$4,699	\$9,307	\$661,094	(\$4,608)
General Obligation Taxable Bonds	\$8,447	\$37,136	\$0	\$45,584	\$37,136
SID Bonds Improvement District	\$82,992	\$0	\$2,018	\$80,974	(\$2,018)
Master Debt SILD	\$19,476	\$1,495	\$2,097	\$18,874	(\$602)
General Capital Projects	\$1,232,658	\$3,467	\$4,057	\$1,232,069	(\$590)
Improvement District Projects	\$5,711	\$0	\$0	\$5,711	\$0
Hazard Removal	\$41,485	\$5,675	(\$347)	\$47,506	\$6,022
Golf Courses	(\$1,385,546)	\$421,761	\$412,727	(\$1,376,512)	\$9,034
Water	\$11,561,529	\$4,437,403	\$3,043,972	\$12,954,961	\$1,393,432
Sewer	\$7,951,296	\$2,454,797	\$2,071,826	\$8,334,267	\$382,971
Storm Drain	\$4,048,747	\$563,674	\$864,478	\$3,747,943	(\$300,804)
Sanitation	\$511,311	\$812,384	\$1,103,433	\$220,262	(\$291,049)
Swimming Pools	\$134,548	\$354,449	\$343,267	\$145,730	\$11,182
911 Dispatch Center	\$798,131	\$415,831	\$520,948	\$693,014	(\$105,117)
Parking	\$425,164	\$171,305	\$132,272	\$464,197	\$39,033
Recreation	\$136,145	\$39,644	\$170,869	\$4,920	(\$131,225)
Multi-Sports	\$16,961	\$25,672	\$32,916	\$9,716	(\$7,244)
Ice Breaker Run	\$25,931	\$0	\$171	\$25,760	(\$171)
Civic Center Events	\$178,859	\$88,693	\$128,917	\$138,636	(\$40,223)
Central Garage	\$3,019,106	\$817,687	\$1,309,627	\$2,527,166	(\$491,940)
Information Technology	\$248,552	\$620,285	\$509,344	\$359,492	\$110,940
Insurance & Safety	\$613,031	\$1,120,403	\$1,086,337	\$647,097	\$34,066
Health & Benefits	(\$386,050)	\$2,370,574	\$3,388,664	(\$1,404,139)	(\$1,018,090)
Human Resources	\$192,066	\$138,029	\$141,805	\$188,290	(\$3,776)
City Telephone	\$38,390	\$16,449	\$15,776	\$39,063	\$673
Finance	\$210,733	\$451,127	\$448,852	\$213,008	\$2,275
Engineering	(\$22,691)	\$467,380	\$494,320	(\$49,631)	(\$26,940)
Public Works Admin	\$335,498	\$159,994	\$161,232	\$334,259	(\$1,239)
Civic Center Facility Service	\$201,399	\$151,011	\$114,476	\$237,934	\$36,535