



**Work Session Meeting Agenda**  
**2 Park Drive South, Great Falls, MT**  
**Gibson Room, Civic Center**  
**February 01, 2022**  
**5:30 PM**

The agenda packet material is available on the City's website: <https://greatfallsmt.net/meetings>. The Public may view and listen to the meeting on government access channel City-190, cable channel 190; or online at <https://greatfallsmt.net/livestream>.

Public participation is welcome in the following ways:

- Attend in person. Please refrain from attending in person if you are not feeling well.
- Provide public comments in writing by 12:00 PM the day of the meeting: Mail to City Clerk, PO Box 5021, Great Falls, MT 59403, or via email to: [commission@greatfallsmt.net](mailto:commission@greatfallsmt.net). Include the agenda item or agenda item number in the subject line, and include the name of the commenter and either an address or whether the commenter is a city resident. Written communication received by that time will be shared with the City Commission and appropriate City staff for consideration during the agenda item and will be so noted in the official record of the meeting.
- Call-in. Call in during specific public comment periods at 406-761-4786. Please note that the call in option may not be the most ideal option as there is a time delay between what is being aired/streamed and the live meeting, and there may be significant waiting times depending on how many calls are in the queue. Public would need to watch the meeting through the viewing methods listed above and call in when prompted by the Mayor. Calls will be taken in the order in which they are received. Callers will be restricted to customary time limits.

## **CALL TO ORDER**

## **PUBLIC COMMENT**

*(Public comment on agenda items or any matter that is within the jurisdiction of the City Commission. Please keep your remarks to a maximum of five (5) minutes. Speak into the microphone, and state your name and either your address or whether you are a city resident for the record.)*

## **WORK SESSION ITEMS**

1. Quarterly Budget Review - Fiscal Year 2021 Year End, First Half of Fiscal Year 2022 - Melissa Kinzler and Kirsten Myre.
2. Police Department Follow up on Crime Task Force Recommendations - Jeff Newton.

## **DISCUSSION POTENTIAL UPCOMING WORK SESSION TOPICS**

## **ADJOURNMENT**

*City Commission Work Sessions are televised on cable channel 190 and streamed live at <https://greatfallsmt.net>. Work Session meetings are re-aired on cable channel 190 the following Thursday morning at 10 a.m. and the following Tuesday evening at 5:30 p.m.*

*Wi-Fi is available during the meetings for viewing of the online meeting documents.*

## **UPCOMING MEETING SCHEDULE**

Work Session -- Tuesday February 15, 2022 5:30 p.m.

Commission Meeting -- Tuesday February 15, 2022 7:00 p.m.



# Quarterly Budget Review

- 4<sup>th</sup> Quarter Fiscal Year 2021
- 2<sup>nd</sup> Quarter Fiscal Year 2022

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4<sup>th</sup> Quarter Fiscal Year 2021

## General Fund

- Fund Balance
- Cash Flow
- Revenue
  - Tax Revenue
- Expenses

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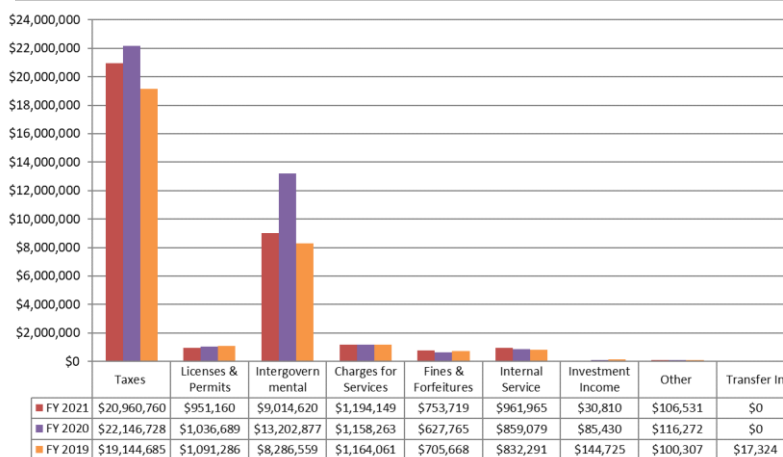
# General Fund Three Year Comparison as of 6/30/21



	Fiscal Year 2021	Fiscal Year 2020	Fiscal Year 2019
Revenue Totals	\$33,973,714	\$39,233,103	\$31,486,906
Expenditure Totals	\$34,526,215	\$32,631,836	\$31,580,544
Revenue Over (Under) Expenditures	(\$552,501)	\$6,601,267	(\$93,638)
Beginning Fund Balance, 7/1	\$13,594,028	\$6,992,761	\$7,086,399
Net Change	(\$552,501)	\$6,601,267	(\$93,638)
Ending Fund Balance, 6/30	\$13,041,527	\$13,594,028	\$6,992,761
Fund Balance % (22% Policy)	37.77%	41.66%	22.14%

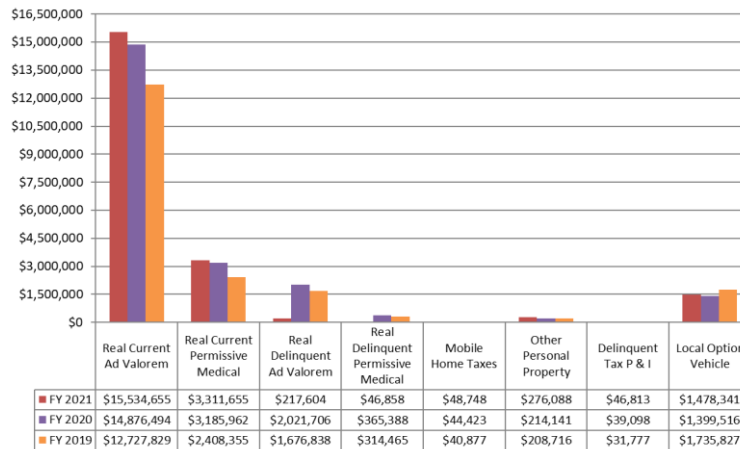
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# General Fund Three Year Revenue Comparison as of 6/30/21



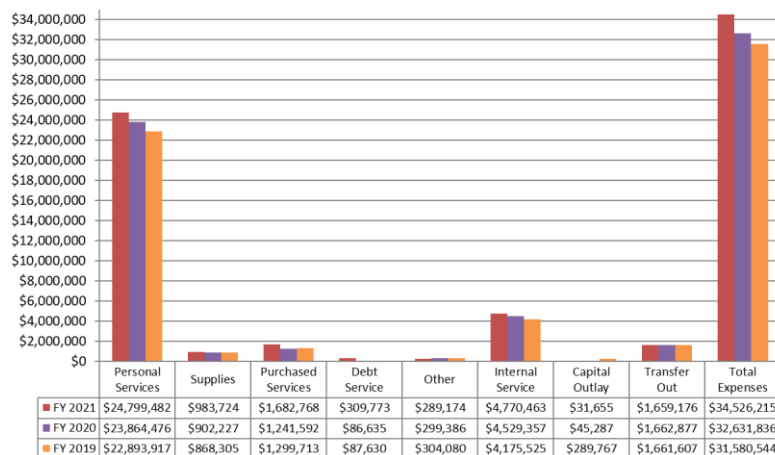
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# General Fund Three Year Tax Revenue Comparison as of 6/30/21



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# General Fund Three Year Expense Comparison as of 6/30/21



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## 4<sup>th</sup> Quarter Fiscal Year 2021

# Funds Needing Attention

- Golf Courses
- Swimming Pools
- Recreation
- Multi-Sports
- Civic Center Events
- Parking
- Planning and Community Development

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## Golf Courses Fund Three Year Comparison as of 6/30/21



	Fiscal Year 2021	Fiscal Year 2020	Fiscal Year 2019
Revenue Totals	\$1,663,807	\$1,252,471	\$1,026,988
Expenditure Totals	\$1,443,004	\$1,199,137	\$1,218,372
Revenue Over (Under) Expenditures	\$220,803	\$53,334	(\$191,384)
Beginning Fund Balance, 7/1	(\$1,332,212)	(\$1,385,546)	(\$1,194,162)
Net Change	\$220,803	\$53,334	(\$191,384)
Ending Fund Balance, 6/30	(\$1,111,409)	(\$1,332,212)	(\$1,385,546)

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# Swimming Pools Fund Three Year Comparison as of 6/30/21



	Fiscal Year 2021	Fiscal Year 2020	Fiscal Year 2019
Revenue - Operating	\$442,870	\$395,507	\$439,774
Revenue - Transfer In	\$267,861	\$267,861	\$267,861
Revenue Totals	\$710,731	\$663,368	\$707,635
Expenditure Totals	\$549,501	\$635,890	\$727,053
Revenue Over (Under) Expenditures	\$161,230	\$27,479	(\$19,418)
Beginning Fund Balance, 7/1	\$162,027	\$134,548	\$153,966
Net Change	\$161,230	\$27,479	(\$19,418)
Ending Fund Balance, 6/30	\$323,257	\$162,027	\$134,548

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# Recreation Fund Three Year Comparison as of 6/30/21



	Fiscal Year 2021	Fiscal Year 2020	Fiscal Year 2019
Revenue - Operating	\$276,188	\$273,125	\$386,908
Revenue - Transfer In	\$39,206	\$39,206	\$39,206
Revenue Totals	\$315,394	\$312,331	\$426,114
Expenditure Totals	\$403,158	\$479,547	\$515,050
Revenue Over (Under) Expenditures	(\$87,764)	(\$167,217)	(\$88,935)
Beginning Fund Balance, 7/1	(\$31,072)	\$136,145	\$205,154
Net Change	(\$87,764)	(\$167,217)	(\$88,935)
Ending Fund Balance, 6/30	(\$118,836)	(\$31,072)	\$116,219

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## Multi-Sports Fund Three Year Comparison as of 6/30/21



	Fiscal Year 2021	Fiscal Year 2020	Fiscal Year 2019
Revenue Totals	\$64,832	\$73,101	\$126,950
Expenditure Totals	\$77,672	\$81,432	\$144,636
Revenue Over (Under) Expenditures	(\$12,840)	(\$8,331)	(\$17,686)
Beginning Fund Balance, 7/1	\$8,630	\$16,961	\$31,863
Net Change	(\$12,840)	(\$8,331)	(\$17,686)
Ending Fund Balance, 6/30	(\$4,210)	\$8,630	\$14,177

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## Civic Center Events Fund Three Year Comparison as of 6/30/21



	Fiscal Year 2021	Fiscal Year 2020	Fiscal Year 2019
Revenue - Operating	\$42,961	\$172,982	\$367,541
Revenue - Transfer In	\$267,220	\$265,913	\$265,913
Revenue Totals	\$310,181	\$438,895	\$633,455
Expenditure Totals	\$478,953	\$513,587	\$549,669
Revenue Over (Under) Expenditures	(\$168,772)	(\$74,692)	\$83,786
Beginning Fund Balance, 7/1	\$104,167	\$178,859	\$95,073
Net Change	(\$168,772)	(\$74,692)	\$83,786
Ending Fund Balance, 6/30	(\$64,605)	\$104,167	\$178,859

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## Parking Fund Three Year Comparison as of 6/30/21



	Fiscal Year 2021	Fiscal Year 2020	Fiscal Year 2019
Revenue Totals	\$302,529	\$606,257	\$587,073
Expenditure Totals	\$824,612	\$581,783	\$540,871
Revenue Over (Under) Expenditures	(\$522,083)	\$24,475	\$46,202
Beginning Fund Balance, 7/1	\$449,639	\$425,164	\$378,962
Net Change	(\$522,083)	\$24,475	\$46,202
Ending Fund Balance, 6/30	(\$72,444)	\$449,639	\$425,164

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## Planning & Comm. Development Fund Three Year Comparison as of 6/30/21



	Fiscal Year 2021	Fiscal Year 2020	Fiscal Year 2019
Revenue - Operating	\$745,703	\$807,239	\$645,277
Revenue - Transfer In	\$271,932	\$271,932	\$289,256
Revenue Totals	\$1,017,635	\$1,079,171	\$934,533
Expenditure Totals	\$1,191,970	\$1,073,513	\$898,296
Revenue Over (Under) Expenditures	(\$174,335)	\$5,657	\$36,237
Beginning Fund Balance, 7/1	\$225,147	\$219,490	\$183,253
Net Change	(\$174,335)	\$5,657	\$36,237
Ending Fund Balance, 6/30	\$50,813	\$225,147	\$219,490

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2<sup>nd</sup> Quarter Fiscal Year 2022

# General Fund

- Fund Balance
- Cash Flow
- Revenue
  - Tax Revenue
- Expenses

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## General Fund Three Year Comparison as of 12/31/21

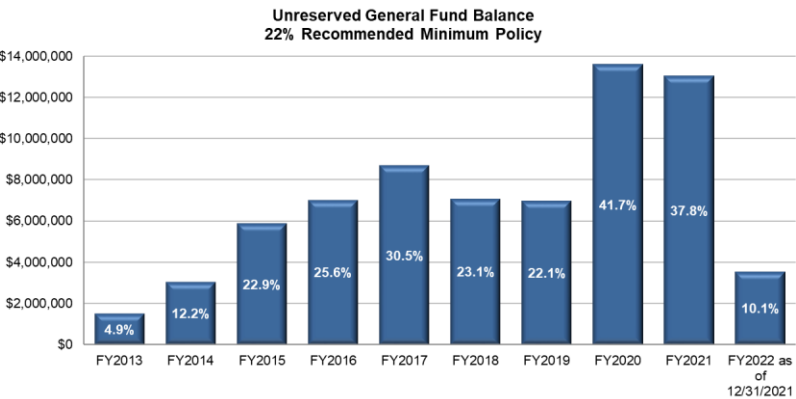


	Fiscal Year 2022	Fiscal Year 2021	Fiscal Year 2020
Revenue Totals	\$8,826,472	\$19,768,112	\$15,237,954
Expense Totals	\$18,302,916	\$17,574,515	\$17,192,461
Revenue Over (Under) Expenditures	(\$9,476,444)	\$2,193,597	(\$1,954,508)
Beginning Fund Balance, 7/1	\$13,041,527	\$13,594,028	\$6,992,761
Net Change	(\$9,476,444)	\$2,193,597	(\$1,954,508)
Ending Fund Balance, 12/31	\$3,565,083	\$15,787,625	\$5,038,253

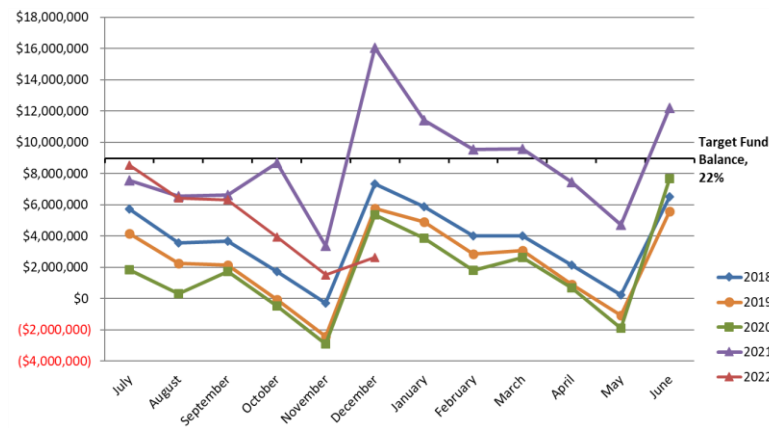
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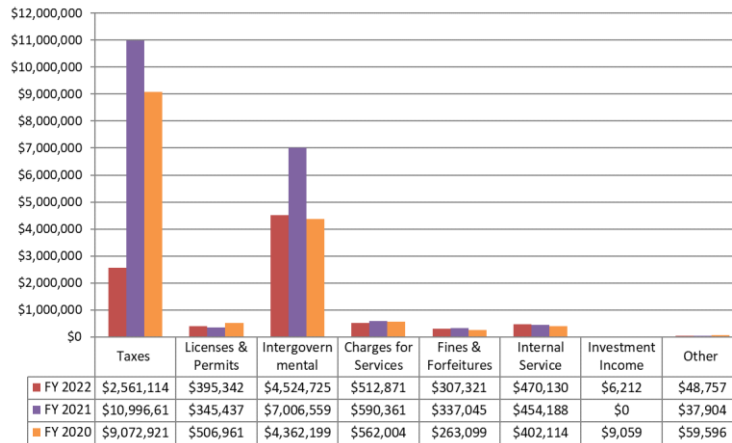
# General Fund Unreserved Fund Balance



# General Fund Monthly Cash Flow by Fiscal Year

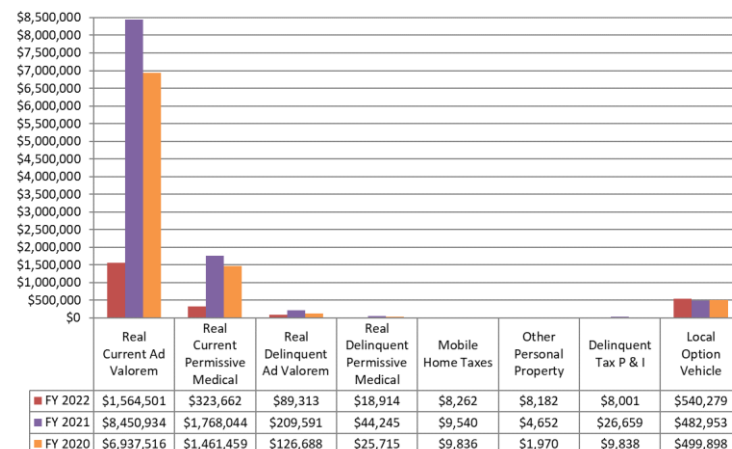


# General Fund Three Year Revenue Comparison as of 12/31/21



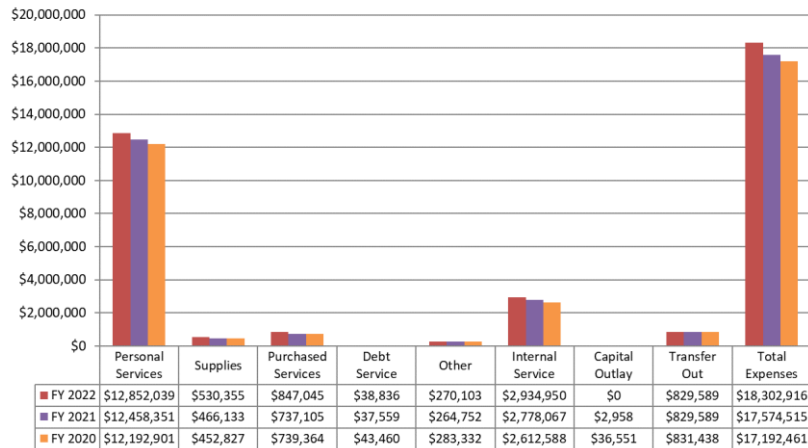
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# General Fund Three Year Tax Revenue Comparison as of 12/31/21



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# General Fund Three Year Expense Comparison as of 12/31/21



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## 2<sup>nd</sup> Quarter Fiscal Year 2022

# Funds Needing Attention

- Golf Courses
- Swimming Pools
- Parking
- Civic Center Events
- Recreation
- Multi-Sports
- Planning and Community Development

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# Golf Courses Fund Three Year Comparison as of 11/30/21



<b>Course Co. Financials as of November 30, 2021</b>	<b>Fiscal Year 2022</b>	<b>Fiscal Year 2021</b>	<b>Fiscal Year 2020</b>
Operating Revenues	\$735,734	\$654,497	\$433,672
Revenue Received from Course Co.	\$264,000	\$170,000	\$0
Revenue Totals	\$999,734	\$824,497	\$433,672
Expense Totals	\$674,578	\$617,208	\$565,249
Revenue Over (Under) Expenditures	\$325,156	\$207,289	(\$131,577)
Beginning Fund Balance, 7/1	(\$1,111,409)	(\$1,332,212)	(\$1,385,546)
Net Change	\$325,156	\$207,289	(\$131,577)
Ending Fund Balance, 11/30	(\$786,253)	(\$1,124,923)	(\$1,517,123)

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# Swimming Pools Fund Three Year Comparison as of 12/31/21



	<b>Fiscal Year 2022</b>	<b>Fiscal Year 2021</b>	<b>Fiscal Year 2020</b>
Revenue - Operating	\$306,353	\$238,049	\$296,449
Revenue - Transfer In	\$133,931	\$133,931	\$133,931
Revenue Totals	\$440,283	\$371,980	\$430,379
Expenditure Totals	\$383,150	\$343,637	\$427,648
Revenue Over (Under) Expenditures	\$57,133	\$28,343	\$2,731
Beginning Fund Balance, 7/1	\$323,257	\$162,027	\$134,548
Net Change	\$57,133	\$28,343	\$2,731
Ending Fund Balance, 12/31	\$380,390	\$190,370	\$137,279

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# Parking Fund Three Year Comparison as of 12/31/21



	Fiscal Year 2022	Fiscal Year 2021	Fiscal Year 2020
Revenue Totals	\$301,942	\$113,913	\$356,479
Expenditure Totals	\$258,127	\$258,210	\$281,397
Revenue Over (Under) Expenditures	\$43,816	(\$144,297)	\$75,082
Beginning Fund Balance, 7/1	(\$72,444)	\$449,639	\$425,164
Net Change	\$43,816	(\$144,297)	\$75,082
Ending Fund Balance, 12/31	(\$28,628)	\$305,342	\$500,246

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# Civic Center Events Fund Three Year Comparison as of 12/31/21



	Fiscal Year 2022	Fiscal Year 2021	Fiscal Year 2020
Revenue - Operating	\$49,128	\$8,864	\$65,169
Revenue - Transfer In	\$132,957	\$132,957	\$132,957
Revenue Totals	\$182,085	\$141,820	\$198,126
Expenditure Totals	\$280,453	\$248,867	\$268,633
Revenue Over (Under) Expenditures	(\$98,368)	(\$107,047)	(\$70,507)
Beginning Fund Balance, 7/1	(\$64,605)	\$104,167	\$178,859
Net Change	(\$98,368)	(\$107,047)	(\$70,507)
Ending Fund Balance, 12/31	(\$162,974)	(\$2,880)	\$108,352

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## Recreation Fund Three Year Comparison as of 12/31/21



	Fiscal Year 2022	Fiscal Year 2021	Fiscal Year 2020
Revenue - Operating	\$56,768	\$46,079	\$79,512
Revenue - Transfer In	\$19,603	\$19,603	\$19,603
Revenue Totals	\$76,371	\$65,682	\$99,115
Expenditure Totals	\$237,395	\$208,889	\$261,679
Revenue Over (Under) Expenditures	(\$161,025)	(\$143,207)	(\$162,564)
Beginning Fund Balance, 7/1	(\$118,836)	(\$31,072)	\$136,145
Net Change	(\$161,025)	(\$143,207)	(\$162,564)
Ending Fund Balance, 12/31	(\$279,860)	(\$174,279)	(\$26,419)

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## Multi-Sports Fund Three Year Comparison as of 12/31/21



	Fiscal Year 2022	Fiscal Year 2021	Fiscal Year 2020
Revenue Totals	\$15,617	\$8,880	\$28,119
Expenditure Totals	\$49,279	\$28,071	\$55,913
Revenue Over (Under) Expenditures	(\$33,662)	(\$19,191)	(\$27,794)
Beginning Fund Balance, 7/1	(\$4,210)	\$8,630	\$16,961
Net Change	(\$33,662)	(\$19,191)	(\$27,794)
Ending Fund Balance, 12/31	(\$37,872)	(\$10,561)	(\$10,833)

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# Planning & Comm. Development Fund Three Year Comparison as of 12/31/21



	Fiscal Year 2022	Fiscal Year 2021	Fiscal Year 2020
Revenue - Operating	\$341,369	\$209,543	\$190,610
Revenue - Transfer In	\$135,966	\$135,966	\$135,966
Revenue Totals	\$477,335	\$345,509	\$326,576
Expenditure Totals	\$584,031	\$565,896	\$412,926
Revenue Over (Under) Expenditures	(\$106,696)	(\$220,387)	(\$86,350)
Beginning Fund Balance, 7/1	\$50,813	\$225,147	\$219,490
Net Change	(\$106,696)	(\$220,387)	(\$86,350)
Ending Fund Balance, 12/31	(\$55,883)	\$4,761	\$133,140

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# Recommended Use of CARES Act: Replenish Funds with Lost Revenue

Funds Recommended to be Replenished with CARES Act Funds	
Recreation	\$ 226,153
Multi-Sports	\$ 65,000
Swimming Pools	\$ 41,170
Ice Breaker	\$ 23,361
Civic Center Events	\$ 520,105
Parking	\$ 265,361
<b>Total CARES Act Use</b>	<b>\$ 1,141,151</b>

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# City of Great Falls

## Fund Balance Sheet as of 6/30/2021

Fund Name	Beginning Balance as of 7/1/2020	Plus: Total YTD Revenues 7/1/2020 to 6/30/2021	Minus: Total YTD Expenses 7/1/2020 to 6/30/2021	Ending Fund Balance, 6/30/2021	Revenue Over (Under) Expenses YTD
General	\$13,594,028	\$33,973,714	\$34,526,215	\$13,041,527	(\$552,501)
COVID Recovery	\$0	\$15,314,952	\$0	\$15,314,952	\$15,314,952
Park & Recreation Special Revenue	\$953,862	\$295,271	\$341,904	\$907,229	(\$46,633)
Parkland Trust	\$133,893	\$441	\$0	\$134,334	\$441
Library	\$557,310	\$1,621,600	\$1,526,322	\$652,588	\$95,278
Library Foundation	\$395,172	\$297,252	\$396,403	\$296,021	(\$99,151)
Planning & Community Dev	\$225,147	\$1,017,635	\$1,191,970	\$50,813	(\$174,335)
Central MT Ag Tech TID	\$1,501,932	\$836,466	\$890,919	\$1,447,479	(\$54,453)
Airport TID	\$118,150	\$100,101	\$22,769	\$195,482	\$77,332
Downtown TID	\$1,783,415	\$751,886	\$144,217	\$2,391,084	\$607,669
East Industrial Ag Tech Park TID	\$72,874	\$513,039	\$453,443	\$132,470	\$59,596
Economic Revolving	\$20,411	\$45,016	\$45,000	\$20,427	\$16
Permits	\$847,853	\$1,027,847	\$1,344,288	\$531,412	(\$316,441)
Natural Resources	\$403,039	\$691,835	\$741,407	\$353,467	(\$49,572)
Portage Meadows	\$75,484	\$65,490	\$49,165	\$91,809	\$16,325
Park Maintenance District	\$1,603,863	\$1,543,656	\$2,082,850	\$1,064,669	(\$539,194)
Street District	\$4,347,349	\$6,484,307	\$7,245,529	\$3,586,127	(\$761,222)
Support & Innovation	\$96,657	\$892,505	\$920,952	\$68,210	(\$28,447)
Gas Tax BaRSAA	\$1,867,250	\$53,346	\$1,011,603	\$908,993	(\$958,257)
911 Special Revenue	\$795,410	\$572,038	\$480,221	\$887,227	\$91,817
Police Special Revenue	\$224,708	\$111,724	\$123,997	\$212,435	(\$12,273)
HIDTA Special Revenue	\$23,129	\$257,916	\$197,375	\$83,670	\$60,541
Fire Special Revenue	\$49,418	\$67,254	\$55,816	\$60,856	\$11,438
Federal Block Grant	\$1,182,596	\$215,021	\$319,785	\$1,077,832	(\$104,764)
HOME Grant	\$134,246	\$24,472	\$83,245	\$75,473	(\$58,773)
Housing Authority	\$0	\$1,421,581	\$1,421,581	\$0	\$0
Street Lighting District	\$1,857,391	\$1,134,237	\$1,346,078	\$1,645,550	(\$211,841)
Soccer Park GO Bond	\$55,646	\$169,791	\$169,263	\$56,174	\$528
West Bank TID Bonds	\$794,947	\$881,380	\$1,077,776	\$598,551	(\$196,396)
Downtown TID Bonds	\$0	\$1,272,404	\$85,805	\$1,186,599	\$1,186,599
General Obligation Taxable Bonds	\$9,038	\$145,074	\$144,845	\$9,267	\$229
Improvement District Revolving	\$126,200	\$46,980	\$3,772	\$169,408	\$43,208
Master Debt SILD	\$33,072	\$14,466	\$3,346	\$44,192	\$11,120
General Capital Projects	\$998,756	\$135,981	\$747,617	\$387,120	(\$611,636)
Improvement District Projects	\$5,795	\$19	\$0	\$5,814	\$19
Downtown TID	\$0	\$5,550,227	\$526,440	\$5,023,787	\$5,023,787
Hazard Removal	\$45,956	\$150	\$1,260	\$44,846	(\$1,110)
Golf Courses	(\$1,332,212)	\$1,663,807	\$1,443,004	(\$1,111,409)	\$220,803
Water (Unreserved Balance)	\$8,680,534	\$13,997,192	\$13,481,838	\$9,195,888	\$515,354
Sewer (Unreserved Balance)	\$10,454,150	\$11,467,122	\$8,077,098	\$13,844,174	\$3,390,024
Storm Drain (Unreserved Balance)	\$4,553,716	\$2,917,562	\$2,548,738	\$4,922,540	\$368,824
Sanitation (Unreserved Balance)	\$735,301	\$4,288,089	\$4,262,859	\$760,531	\$25,230
Swimming Pools	\$162,027	\$710,731	\$549,501	\$323,257	\$161,230
911 Dispatch Center	\$1,426,730	\$2,939,060	\$2,141,640	\$2,224,150	\$797,420
Parking	\$449,639	\$302,529	\$824,612	(\$72,444)	(\$522,083)
Recreation	(\$31,072)	\$315,394	\$403,158	(\$118,836)	(\$87,764)
Multi-Sports	\$8,630	\$64,832	\$77,672	(\$4,210)	(\$12,840)
Ice Breaker Run	\$2,570	\$11,933	\$9,949	\$4,554	\$1,984
Civic Center Events	\$104,167	\$310,181	\$478,953	(\$64,605)	(\$168,772)
Central Garage	\$2,716,574	\$3,632,517	\$2,794,086	\$3,555,005	\$838,431
Information Tech	\$279,477	\$1,549,917	\$1,476,267	\$353,127	\$73,650
Insurance & Safety	\$465,127	\$1,275,031	\$1,385,012	\$355,146	(\$109,981)
Health & Benefits	(\$3,520)	\$10,832,027	\$11,536,046	(\$707,539)	(\$704,019)
Human Resources	\$128,351	\$578,640	\$689,335	\$17,656	(\$110,695)
City Telephone	\$28,581	\$77,754	\$75,319	\$31,016	\$2,435
Finance	\$135,470	\$1,825,480	\$1,721,254	\$239,696	\$104,226
Engineering	\$174,638	\$1,705,979	\$1,491,821	\$388,796	\$214,158
Public Works Admin	\$126,207	\$690,597	\$626,478	\$190,326	\$64,119
Civic Center Facility Service	\$217,566	\$647,917	\$622,872	\$242,611	\$25,045

# City of Great Falls

## Fund Balance Sheet as of 12/31/2021

Fund Name	Beginning Balance as of 7/1/2021	Plus: Total YTD Revenues 7/1/2021 to 12/31/2021	Minus: Total YTD Expenses 7/1/2021 to 12/31/2021	Ending Fund Balance, 12/31/2021	Revenue over (under) Expenses YTD
General	\$13,041,527	\$8,826,472	\$18,302,916	\$3,565,083	(\$9,476,444)
COVID Recovery	\$15,314,952	\$22,091	\$0	\$15,337,043	\$22,091
Park & Recreation Special Revenue	\$907,229	\$96,848	\$329,099	\$674,978	(\$232,251)
Parkland Trust	\$134,334	\$155	\$12	\$134,478	\$144
Library	\$652,588	\$322,273	\$758,584	\$216,277	(\$436,311)
Library Foundation	\$296,021	\$64,002	\$127,714	\$232,310	(\$63,711)
Planning & Community Dev	\$50,813	\$477,335	\$584,031	(\$55,882)	(\$106,696)
Central MT Ag Tech TID	\$1,447,479	\$36,488	\$62,190	\$1,421,777	(\$25,703)
Airport TID	\$195,482	\$25,103	\$3,975	\$216,610	\$21,128
Downtown TID	\$2,391,084	\$2,765	\$2,716	\$2,391,133	\$49
East Industrial Ag Tech Park TID	\$132,470	\$7,626	\$19,456	\$120,639	(\$11,830)
Economic Revolving	\$20,427	\$6	\$0	\$20,432	\$5
Permits	\$531,412	\$502,291	\$669,111	\$364,592	(\$166,820)
Natural Resources	\$353,467	\$196,081	\$361,024	\$188,524	(\$164,943)
Portage Meadows	\$91,809	\$6,568	\$16,523	\$81,854	(\$9,955)
Park Maintenance District	\$1,064,669	\$10,132,856	\$1,068,910	\$10,128,615	\$9,063,946
Street District	\$3,586,127	\$1,729,513	\$3,056,238	\$2,259,402	(\$1,326,725)
Support & Innovation	\$68,210	\$59,402	\$62,615	\$64,996	(\$3,213)
Gas Tax BaRSAA	\$908,993	\$1,111,959	\$225,834	\$1,795,119	\$886,125
911 Special Revenue	\$887,227	\$294,531	\$302,683	\$879,074	(\$8,152)
Police Special Revenue	\$212,435	\$92,638	\$59,967	\$245,105	\$32,670
HIDTA Special Revenue	\$83,670	(\$20,565)	\$98,463	(\$35,358)	(\$119,029)
Fire Special Revenue	\$60,856	\$22,012	\$66,734	\$16,134	(\$44,722)
Federal Block Grant	\$1,077,832	\$744,860	\$689,141	\$1,133,551	\$55,719
HOME Grant	\$75,473	\$20,401	\$25,139	\$70,735	(\$4,738)
Street Lighting District	\$1,645,550	\$197,413	\$541,094	\$1,301,869	(\$343,681)
Soccer Park GO Bond	\$56,174	\$16,859	\$7,840	\$65,193	\$9,019
West Bank TID Bonds	\$598,551	\$121,813	\$100,103	\$620,261	\$21,710
Downtown TID Bonds	\$1,186,599	24,690.88	182,226.87	\$1,029,063	(\$157,536)
General Obligation Taxable Bonds	\$9,267	\$72,457	\$2,524	\$79,199	\$69,932
Improvement District Revolving	\$169,408	\$13	\$641	\$168,780	(\$628)
Master Debt SILD	\$44,192	\$885	\$1,658	\$43,419	(\$774)
General Capital Projects	\$387,120	\$40,579	\$67,529	\$360,170	(\$26,950)
Improvement District Projects	\$5,814	\$7	\$1	\$5,820	\$6
Downtown TID	\$5,023,787	\$5,674	\$727,390	\$4,302,070	(\$721,717)
Hazard Removal	\$44,846	\$52	\$94	\$44,803	(\$43)
Golf Courses (Course Co Financials)	(\$1,111,409)	\$999,734	\$674,578	(\$786,253)	\$325,156
Water (Unreserved Balance)	\$9,195,888	\$8,928,574	\$5,882,307	\$12,242,156	\$3,046,267
Sewer (Unreserved Balance)	\$13,844,174	\$5,519,702	\$4,939,140	\$14,424,736	\$580,562
Storm Drain (Unreserved Balance)	\$4,922,540	\$1,397,137	\$2,581,678	\$3,737,998	(\$1,184,542)
Sanitation (Unreserved Balance)	\$760,531	\$2,007,625	\$1,991,903	\$776,254	\$15,723
Swimming Pools	\$323,257	\$440,283	\$383,150	\$380,390	\$57,133
911 Dispatch Center	\$2,224,150	\$1,381,257	\$988,999	\$2,616,408	\$392,259
Parking	(\$72,444)	\$301,942	\$258,127	(\$28,628)	\$43,816
Recreation	(\$118,836)	\$76,371	\$237,395	(\$279,860)	(\$161,025)
Multi-Sports	(\$4,210)	\$15,617	\$49,279	(\$37,872)	(\$33,662)
Ice Breaker Run	\$4,554	\$1,518	\$12,302	(\$6,230)	(\$10,784)
Civic Center Events	(\$64,605)	\$182,085	\$280,453	(\$162,974)	(\$98,368)
Central Garage	\$3,555,005	\$1,725,737	\$1,951,328	\$3,329,414	(\$225,591)
Information Tech	\$353,127	\$1,002,442	\$874,569	\$481,001	\$127,874
Insurance & Safety	\$355,146	\$1,351,305	\$1,450,287	\$256,165	(\$98,982)
Health & Benefits	(\$707,539)	\$4,707,779	\$3,110,994	\$889,246	\$1,596,785
Human Resources	\$17,656	\$494,919	\$315,248	\$197,327	\$179,672
City Telephone	\$31,016	\$44,760	\$25,814	\$49,962	\$18,946
Finance	\$239,696	\$956,225	\$1,015,248	\$180,674	(\$59,022)
Engineering	\$388,796	\$1,067,942	\$909,077	\$547,662	\$158,866
Public Works Admin	\$190,326	\$363,413	\$302,347	\$251,392	\$61,066
Civic Center Facility Service	\$242,611	\$322,919	\$306,251	\$259,280	\$16,668

# Great Falls Crime Task Force

## City Manager / GFPD / Finance Analysis of Task Force Recommendations

Date: 2/1/2022

A. Recommendations that can be supported with current GFPD Budget				
Reference	Recommendation	Detail	Estimated Timeframe	Estimated Cost
A. (b)	GFPD Detective Case Load Addressed	Address the Detective case load using closure and conviction rates by continuing to work with the City and County Attorney's Office.	Ongoing	Staffing costs
A. (c) E.(overlap)	Support Crisis Intervention Collaborative with Alluvion Health	1. \$248,000 grant through USDOJ - 3 year grant 2. GFPD will provide space in Support Services Bureau and assign an officer as a liaison. NOTE: At the expiration of the grant, financial and staffing sustainability is unknown.	In Progress	\$248,000 (At the expiration of the grant estimated costs are estimated at \$96,000)
C.	City Commission Resoultion(s) to our Federal Delegation / Mt DOJ	Recommend by City Commission Resolution(s) to our Federal Delegation and possibly to the MT Department of Justice the following requests:  1. Request more DEA agents, recognizing the statewide drug problem from Mexico, so that local officials can communicate with Congressional delegates the need for additional federal resources to mitigate multi-state narcotics and firearm crimes. 2. Request an FBI representative be assigned to the Safe Trails Task Force. 3. Request an additional U.S. Postal Inspector, recognizing that two for the entire state of Montana is not enough.	Ongoing	Staffing costs
F.	City Grants Administrator assist Legal Dept. with grant funding investigation.	City Grant Administrator would assist Legal Department with investigating grant funding for victim and/or witness assistance for the Legal Department Criminal Division, and also work in collaboration with Victim-Witness Assistance Services.	6 - 12 MTHS	Staffing costs
H.	City Commission and City Manager Assessment of Recommendations	City Commission determines Crime Task Force priorities and directs funding mechanisms.	6 - 12 MTHS	Staffing costs

Reference	Recommendation	Detail	Estimated Timeframe	Estimated cost
I.	Recreational Marijuana Tax Revenue	City utilizes marijuana tax revenue to support and fund public safety.	1 - 2 YRS	Staffing costs
J.	Presentation of Proposals and Funding Options	Crime Task Force proposals and funding options be presented to the City Commission and the public for deliberation by the beginning of the 2022 budget process.	Ongoing	Staffing costs
K. (a)	Crime Safety Updates to City Commission	Periodic updates to City Commission regarding crime trends.	Scheduled under Commission community updates	Staffing costs
K. (c)	Revise Annual Police Year End Report	1. City Commissioners will need to advise on the type of format and data.	Annual	Staffing costs
K. (d)( e)	City Commission make public safety, as it relates to crime and the local criminal justice system, a top priority.	<p>Focused reports to Neighborhood Councils.</p> <ol style="list-style-type: none"> <li>1. Coordination with NC Council's to determine type of data requested.</li> <li>2. Emphasize, educate and direct NC's to Crime Mapping on the GFPD website.</li> <li>3. Coordinate with NC Ambassadors on specific crime related information.</li> </ol>	Tri-Annual	Staffing Costs
K. (g)	Meeting with Business Leaders	<ol style="list-style-type: none"> <li>1. Meet with business leaders to understand crime trends relating to crime prevention.</li> <li>(a) GFPD works with BID, Chamber of Commerce and provides input of the Downtown Master Safety Plan.</li> </ol>	Ongoing / Qtrly	Staffing costs
L. M. (overlap)	Initiate an Education, Advocacy, Communication Program	Coordination between the GFPD and City Communications Specialist for press releases regarding crime prevention and community resources.	Ongoing	Staffing costs

Reference	Recommendation	Detail	Estimated Timeframe	Estimated Cost
N.	Legislative Forums focused on impacts of the 2017 Justice Reinvestment Act	Hold Legislative forums to provide input and testimony involving the 2017 Justice Reinvestment Act and future crime related legislation. 1. City Commission hosts legislative forums	As Requested	Staffing Costs
O.	Re-Align One of Two Annual Citizens Academy	Utilize Citizen's Academy to provide additional focus on crime related topics, data and resources 1. Requires slight curriculum change 2. Staff is currently engaged in Citizen's Academy.	6 MTHS	\$1,250.00
P.	Conduct a review and assessment of Title 9 Public Peace, Morals and Welfare section of the City Code.	1. GFPD Command staff or designee to review relevant statutes with City Legal Department.	6 MTHS	Staffing Costs
W.	Monitor Grant Opportunities	City Grants Coordinator begin to immediately to monitor and regularly report to the City Manager and City Commission on all available grant opportunities for local law enforcement and criminal justice system resources.	Ongoing	Staffing Costs
Z. Z.(cc)(overlap)	Continued Support of Various Task Forces	1. GFPD staff is currently engaged in and supporting various task forces to include HIDTA, ICAC, CIC, Violent Crimes.	Ongoing	Staffing and operational costs
Z. (dd)	Continued Partnership with Veteran's Court, Mental Health, Drug and Juvenile Drug Treatment Courts.	1. GFPD staff is currently engaged in collaborating with the Veterans, Mental Health and Drug Treatment courts.	Ongoing	Staffing Costs

## B. Recommendations that will impact current GFPD Budget

Reference	Recommendation	Detail	Estimated Timeframe	Estimated Cost
B. (e)	Continued support of Crisis Intervention Collaborative with Alluvion Health	Crisis Intervention Collaborative with Alluvion in progress. 1. At the expiration of the (3) year grant, sustainability regarding the funding mechanism is dependent on approved budget.	In Progress	Staffing Costs (estimated at \$96,000)
Q.	Release of Sentencing and Prosecution Records to Public	Recommend the City Manager task the City Legal Dept. and City Public Communications Specialist to release the sentencing and prosecution records of local prosecutors and judges on the city's website, social media, and newsletters so that the public is fully informed as to how our local criminal justice system is being managed by those with the responsibility of ensuring public safety.	6 Mths	
R.	Utilize CCSO Program Options to Reduce Jail Numbers	Recommend Municipal Court considers utilizing the CCSO Program options to reduce jail numbers. 1. Clearing out Failure to Appear warrants on a monthly/periodic basis and advise defendants to appear in court. 2. Place defendants in detention for a short period to impress the need to follow the law and to minimize recidivism rates.		
S.	Explanation for Fine Collection Reductions and Consequences	Municipal Court evaluate reasons for fine collection reductions and the corresponding effect on accountability for misdemeanors offenses, considering the collection numbers as stated in the Crime Task Force recommendations from 2012 to 2021.		
T.	Evaluation of Pre-Trial Services and Use of Public Safety Assessment Tools	Recommendation of evaluation of misdemeanor pre-trial services and use of public safety assessment tools to enhance accountability, in-court appearances, reduction of notices to appear for failure to pay, and reduction of multiple extensions in payment of fines.	1 - 2 YRS	

Reference	Recommendation	Detail	Estimated Timeframe	Estimated Cost
V. U. (overlap)	Work to Prevent the Coming Proliferation of Recreational Marijuana Shops in GF.	<p>Recommendation to assign a COGF representative or department to devise and implement ongoing lobbying and communication strategies regarding crime prevention measures.</p> <ol style="list-style-type: none"> <li>1. Not clearly defined which COGF representative or department will be assigned.</li> <li>2. GFPD does not have the staffing to coordinate this initiative.</li> <li>3. Unknown costs and staffing time needed to coordinate with other agencies / offices.</li> </ol>	City Commission / Legal Dept. Direct Time Frame	TBD Staffing Costs
Z. (aa)	Continue to Pursue and Work With Local Non-Profits to Form and Expand on Partnerships.	<p>Recommendation to continue to pursue and work with local non-profits to expand partnerships surrounding mental health, addiction and homelessness. Recommendations include education to the following groups, which include schools and community training (business crime deterrents, child abuse detection, human trafficking prevention and emergency room abuse detection).</p> <ol style="list-style-type: none"> <li>1. GFPD does not have the capacity to expand partnerships with non-profits.</li> <li>2. GFPD does not have staffing or financial resources to provide a higher level of community training that is already provided through the Citizens Academy.</li> <li>3. SRO's (School Resource Officers) do not have the capacity to provide introduction to law enforcement instruction in the schools.</li> <li>4. LRE (Law Related Education) instruction cancelled due to needed reallocation of staffing resources.</li> </ol>	Unknown; Staff Dependent	TBD Staffing Costs
BB.	Enhancing Utilization of Principles of Crime Prevention Through Environmental Design	<p>Recommendation to enhance utilization of Principles of Crime Prevention Through Environmental Design by Planning And Community Development (P&amp;CD).</p> <ol style="list-style-type: none"> <li>1. Incorporate or provide basic fundamentals into P&amp;CD Design Review for permits in elevated crime areas.</li> </ol>		Staffing Costs



## C. Unfunded Recommendations

Agenda #2.

Reference	Recommendation	Detail	Estimated Timeframe	Estimated Cost
A. (a)(1)	Additional Police Officers and Support Staff for GFPD	(8) Patrol Officers; Additional presence in the Patrol Bureau increases visibility, presence, detection crime response, and investigation. 1. COPS Hiring Grant - provides 3 Patrol Officers at 38% of cost. COGF match requires 62% matching funds. This still leaves the need for (8) additional officers.	18 - 24 MTHS	\$800,000 (annual)
No #	Equipment / Training	Equipment and training for (13) potential new hires at \$13,244 per officer	As Officers Are Hired	\$172,172.00
A. (a)(2)	Additional Sergeants in Patrol	(4) Patrol Sergeants; Patrol officers require field supervisors for the reduction of risk management, training, accountability and discipline. NOTE: Promoting Sergeants requires hiring officers to backfill vacancies.	12 - 18 MTHS	\$550,000 (annual)
A. (a)(3)	Civilian Crime Analyst	A Crime Analyst would provide needed technical capability/skill to assist with GFPD investigations using modern technology to gather, compile, and interpret data from crime reports to determine trends in a particular geographic area.	1 - 2 YRS	\$70,000 (annual)
A. (a)(5)	Safe Trails Task Force Officer	An officer from GFPD would be assigned to work in partnership with the FBI and other federal, state, local and Tribal Law Enforcement agencies to combat the growth in Indian Country.  1. Great Falls is in close proximity to two Indian Reservations.  NOTE: Assignment of a TFO (Task Force Officer) would require hiring an officer to backfill the staffing vacancy.	1 - 2 YRS	\$96,000 (annual)
A. (a)(5)	Safe Trails Task Force Officer	An officer from GFPD would be assigned to work in partnership with the FBI and other federal, state, local and Tribal Law Enforcement agencies to combat the growth in Indian Country.  1. Great Falls is in close proximity to two Indian Reservations.  NOTE: Assignment of a TFO (Task Force Officer) would require hiring an officer to backfill the staffing vacancy.	1 - 2 YRS	\$96,000 (annual)

Reference	Recommendation	Detail	Estimated Timeframe	Estimated Cost
B.	Increased Personnel in City Legal Dept. & Municipal Court	In order to more thoroughly and expeditiously process cases and ensure fairness and consequences for "low Level" crime. 1. Better understand impact and effect of deferred prosecution agreements.	1 - 2 YRS	
D. FF. (overlap)	Community Impact Study	A Community Impact Study, similar to the one conducted recently the City of Billings, after determining the cost is recommended. This could help increase collaboration with local services, and assist in providing a clearer picture of some of the issues we have already discussed as well as identify areas we have not addressed.	1 - 2 YRS	\$100,000.00
X.	State Funding of Pilot Project for Pre-Trial Services Program	Recommendation to request state funding for a pilot project for the Pre-Trial Services program.	1 - 2 YRS	\$300,000 to \$400,000