



**Work Session Meeting Agenda
2 Park Drive South, Great Falls, MT
Virtual Meeting by Zoom
October 05, 2021
5:30 PM**

Due to the COVID-19 health concerns, the format of the City Commission meeting will be held in a virtual video-conferencing environment. All City Commission members and City staff will attend the meeting via a remote location, using a virtual meeting method.

In order to honor the Right of Participation and the Right to Know (Article II, Sections 8 and 9 of the Montana Constitution), modifications have also been made for public participation.

To attend and participate in the virtual meeting utilizing Zoom, attendees must register in advance for the Commission Meeting at: https://us02web.zoom.us/webinar/register/WN_jmqbweraQwGa5waZYFJXRQ

For all other participation options, Please see **Public Participation Guide for City Commission Meetings**.

CALL TO ORDER

PUBLIC COMMENT

(Public comment on agenda items or any matter that is within the jurisdiction of the City Commission. Please keep your remarks to a maximum of five (5) minutes. Speak into the microphone, and state your name and either your address or whether you are a city resident for the record.)

WORK SESSION ITEMS

- [1.](#) Downtown TIF Programs Update - Craig Raymond.
- [2.](#) American Rescue Act (ARPA) Funding - Melissa Kinzler, Greg Doyon, Kirsten Myre and Tom Hazen.

DISCUSSION POTENTIAL UPCOMING WORK SESSION TOPICS

ADJOURNMENT

City Commission Work Sessions are televised on cable channel 190 and streamed live at <https://greatfallsmt.net>. Work Session meetings are re-aired on cable channel 190 the following Thursday morning at 10 a.m. and the following Tuesday evening at 5:30 p.m.

UPCOMING MEETING SCHEDULE

Work Session -- Tuesday October 19, 2021 5:30 p.m.

Commission Meeting -- Tuesday October 19, 2021 7:00 p.m.



Downtown TIF Programs Update

The screenshot shows the City of Great Falls website. The header includes the city logo and navigation links: Home, Contact Us, Your Government, Our Community, Business & Development, and How Do I?. The main content area is titled 'Planning & Community Development' and features two articles. The first article, 'North Great Falls Transportation Study Public Meeting', describes a public meeting to present the draft results of the North Great Falls Transportation Study. The second article, 'Plans, Amendments, & Reports', mentions the availability of the City of Great Falls' Consolidated Annual Performance and Evaluation Report (CAPER) for Program Year 2020. A sidebar on the right lists various city services and programs, including the Development Center, Downtown TIF Program, Building Division, CDBG Program, HOME Program, Code Enforcement, Business Licensing, Parking, Planning & Zoning, and Historic Preservation.

City of Great Falls MONTANA

Home | Contact Us | SEARCH

Your Government | Our Community | Business & Development | How Do I?

Planning & Community Development

The City of Great Falls Planning and Community Development Department plays a key role in shaping the future of urban development in Great Falls. We serve Great Falls residents by guiding the City's urban form from concept to construction. Our goal is to serve all persons in a positive and courteous manner and help ensure that Great Falls continues to be a healthy, safe, attractive, and enjoyable place to live, work or visit.

North Great Falls Transportation Study Public Meeting

A public meeting to present the draft results of the North Great Falls Transportation Study has been formally scheduled for Monday, September 27 at 6:30 PM. The meeting will be held in the Missouri Room at the Great Falls Civic Center located at 2 Park Dr South. The meeting will also be made available virtually through Microsoft Teams online meeting broadcast that can be accessed via a link on the Facebook page for the project at: <https://www.facebook.com/northgreatfallsstudy>. The North Great Falls Sub-Area Transportation Study is a transportation planning project intended to develop a long-term plan for safe and efficient, multi-modal transportation solutions in the growing region of Great Falls that lays north of Smelter Avenue NE and west of US Highway 87.

[Read more](#)

Plans, Amendments, & Reports

The City of Great Falls' Consolidated Annual Performance and Evaluation Report (CAPER) for Program Year 2020, including reports on the performance of Community Development Block Grant (CDBG) and HOME Investment Partnerships Program (HOME) for Program Year 2020, will be available for viewing Tuesday, September 7, 2021, through Tuesday, September 21, 2021, at the Great Falls Public Library, the Planning and Community Development Office, Civic Center, Room 112, during regular business hours, and on the City of Great Falls website.

[Read more](#)

Planning and Community Development

- About Us
- Development Center
- Downtown TIF Program
- + Building Division
- + CDBG Program, HOME Program, & Other Programs and Services
- + Code Enforcement
- + Business Licensing and Home Occupations
- + Parking
- + Planning & Zoning
- + Historic Preservation

The screenshot displays the City of Great Falls website, specifically the Downtown TIF (Tax Incremental Finance) program page. The page is titled "Downtown TIF" and "New Programs Available For Use of Downtown Tax Incremental Finance (TIF) District Funds". It details three programs adopted by the City Commission on July 6, 2021: the Downtown Urban Renewal Area Façade Program, the Life Safety Code Compliance Program, and the Environmental Safety Program. Each program's purpose and funding details are explained. A map of the downtown area is included. On the right, there is a sidebar for "Planning and Community Development" with a list of services including Building Division, CDBG Program, HOME Program, Code Enforcement, Business Licensing, Parking, Planning & Zoning, and Historic Preservation. Contact information for the Civic Center is also provided.

Code Compliance

Façade

Environmental Safety

Program kick-off August 2021



Code Compliance
\$37,430.50

Façade
\$98,175

Environmental Safety
\$7,500



Total Approved Grants:
\$143,105.50

Leveraged:
\$1,929,274





Lessons Learned/ To Do List:

- Clarify/add language on forms
- Adjustments to website
- Better communication of rules/procedures



P.O. Box 5021, 59403-5021



Memo

Date: September 29, 2021

To: Mayor Kelly & City Commission

From: Tom Hazen, Finance Department, Grants and Program Administrator,

Re: ARPA Application and Guidance Request

Attached is a revised draft of the Great Falls American Recovery Plan Act Application. I have updated the **Goals and Priorities (Page 5 of the Application)** and the **Minimum Grant Request (Page 6 of the Application)**. These revisions are based on the discussion from the September 21 Work Session and the written notes that I received from Mayor Kelly and Commissioner Moe. I hope that these edits capture the intent that the Commission has for these funds. I would like to finalize the Commission's approval of the format of this document so that we may formally post it online for public consideration.

Additionally, for your consideration, the following project proposals were repeatedly discussed as possible priorities:

- **Fire Department** – Funding for all proposed projects;
- **Mansfield Civic Center** – Funding for updated seating throughout the auditorium;
- **Commission Chamber and Court Room** – Funding to update in compliance with CDC recommendations;
- **City Communications and Cybersecurity** – Funding to upgrade the equipment and effectiveness of City communication capabilities.
- **City Parking Garages** – Updates to on site security.
- **Allocation to local partners for further distribution** – Funding to Great Falls Development Authority, United Way, or Neighborworks.

I would respectfully request that the Commission consider whether this list reflects the body's ambition for these funds. Are these the specific programs that the Commission wants to continue considering going forward? Are there other projects previously proposed that should be included in discussions moving forward?

I look forward to discussing your thoughts and impressions on October 5th.

Sincerely,

Tom



American Recovery Plan Act Application

I recommend that we set the following "Due Date" for applications:

Applications due – July 15, 2022

American Recovery Plan Act APPLICATION

I. Application Instructions

A. Introduction3
B. Available funds3
C. Federal Guidelines3
D. Application Guidelines 6
E. Deadlines6
F. Review Process and Scoring7
G. Reservation of Rights8
H. Post Award and Sub-Recipient Criteria8

II. ARPA Application

A. Application Checklist10
B. ARPA Cover Page11
C. ARPA Worksheet12
D. ARPA Narrative Questions15
E. Budget: Revenues and Expenditure16

III. Supplemental Attachment

1. *Quick Guide to ARPA Eligible Activities to Support Coronavirus and Other Infectious Disease Response*
2. *Duplication of Benefits Affidavit*

I. APPLICATION INSTRUCTIONS

INTRODUCTION

The American Recovery Act (“ARPA”) was signed into law on March 11, 2021 and amended Title VI of the Social Security Act to establish the Coronavirus State Fiscal Recovery Fund in §602 of the Act and the Coronavirus Local Fiscal Recovery Funds (together the “Recovery Funds”) in §603. These Recovery Funds were created to considerably expand support previously provided by the Federal Government to State and Local governments.

The City of Great Falls is accepting applications for programs related to COVID-19 recovery efforts. These programs may involve direct responses to the medical requirements of the pandemic, efforts to address the negative social impacts of the pandemic, or programs aiming to address disproportionately impact populations.

AVAILABLE FUNDS

The City will reserve a portion of Local Relief Funds received through the American Recovery Plan to be made available to qualifying projects within the City of Great Falls through this funding. Any additional funds, if awarded, will be distributed on a needs bases.

FUNDING GUIDELINES

- A. Dates:** To be considered eligible, expenses must be incurred between March 31, 2021 and September 30, 2024. All project related funds must be expended by September 30, 2026.
- B. Eligible Activities:** To be considered an eligible expense under ARPA, a program or project must fall within one of the following categories:
1. **To respond to the public health emergency; or**
 - **Supporting health responses** – Mitigating the impact of COVID-19 continues to require an unprecedented cooperative health response between public and private entities. ARPA funds may be used by these organizations to mitigate the current pandemic or prevent future outbreaks through:
 - i. **Services and Programs to contain/mitigate the spread of COVID-19** (*Expense Categories 1.1 to 1.9*) includes testing, vaccination, tracking and other medical activities related directly to the treatment of the disease.
 - ii. **Services to address behavioral healthcare needs exacerbated by the pandemic** (*Expense Categories 1.10 to 1.11*) includes treatment for mental health, substance abuse, and other behavioral health services. Applicants establishing or expanding these programs should identify evidence based practices used in treatment.

2. **Addressing the negative economic impacts caused or exacerbated by the COVID-19 pandemic; or**

- The COVID-19 public health emergency resulted in significant economic hardship for many Americans. Consumer spending slowed, businesses closed, schools/offices shifted to remote access, and tourism dramatically slowed. ARPA funds may be used to address harms caused or exacerbated by. Uses include:
 - i. **Delivering assistance to workers and families** (*Expense Categories 2.1 to 2.3*) – Financial assistance, Job training, food shortages, and housing assistance *may be provided by community partners with existing relevant programs.*
 - ii. **Supporting small businesses and non-profits** (*Expense Category 2.4 and 2.5*) – Helping local enterprises to address financial challenges caused by the pandemic and to make investments in COVID-19 prevention and mitigation tactics, as well as to provide technical assistance.
 - iii. **Supporting tourism, travel, and hospitality industries** (*Expense Category 2.6*) – Industries that were hit particularly hard by the health emergency may use ARPA funds to support safe reopening, facilitating social distancing, or mitigation of financial hardship. Planned expansions of tourism, travel, or hospitality facilities that were delayed due to the pandemic are also eligible projects.

3. **Services to Disproportionately Impacted Communities; or**

- The pandemic has disproportionately impacted low-income families and exacerbated systemic health and economic inequities impacting low income communities. To be considered eligible, projects aimed at alleviating the increased impact experienced by low-income households must be:
 - i. Provided at a physical location in a Qualified Census Tract (“QCT”); or
 - ii. A program or service where the primary intended beneficiaries live within a QCT; or
 - iii. A program or service for which the eligibility criteria are such that the primary intended beneficiaries earn less than 60% of the median income for the City of Great Falls; or
 - iv. A program or service for which the eligibility criteria are such that more than 25% of the population served are below the federal poverty line.
- Eligible activities for projects include:
 - i. **Addressing educational disparities** (*Expense Categories 3.1 to 3.4*) - through new or expanded early learning services, providing additional resources to high-poverty school districts, and offering tutoring/after school programs. Also, services to address social, emotional, and mental health needs; or
 - ii. **Promoting healthy childhood environments** (*Expense Categories 3.5 to 3.7*) – through new or expanded high quality childcare, home

visiting programs for families with young children, or services for foster youth or families involved in child welfare system; or

- iii. **Investments in housing and neighborhoods** (*Expense Categories 3.8 to 3.10*) – services to address homelessness, affordable housing development, housing vouchers, and residential counseling; or
- iv. **Addressing Social Determinants of Health** (*Expense Categories 3.11 to 3.12*) – through funding of community health workers, public benefit navigators, and community violence intervention programs.

C. LIST OF INELIGIBLE ARPA ACTIVITIES

- 1. No recipient may use funds to make a deposit to a pension fund; and
- 2. Funds may not be used to pay off debt; and
- 3. Funds may not be used to pay legal settlements; and
- 4. Funds may not be used as federal match dollars for other grant opportunities.

D. THE CITY OF GREAT FALLS' ARPA GOALS AND PRIORITIES

- 1. **Projects serving a significant number of Great Falls Residents.**
- 2. **Addressing the negative impacts of the COVID-19 pandemic on the Tourism, Travel, and Hospitality Industries.**
- 3. **Projects addressing an urgent and/or unaddressed need in the community.**
- 4. **Programs that have not received funding from other sources.**
- 5. **Projects that can be completed within the required timeframe.**

II. APPLICATION GUIDELINES

1. **Application:** Provide an eligible program that serves residents or businesses in the City of Great Falls. Please complete and submit the Application, the Application Budget Form, plus relevant attachments.

2. **FUNDING REQUEST RESTRICTIONS:**

- a. **Minimum Grant Request: \$40,000.**

3. **SUBMISSION GUIDELINES**

All applications must follow the formatting described below or be subject to penalty points:

- a. Separate applications for each program requesting funds shall be submitted;
 - b. Applications must be typewritten;
 - c. All sections and narrative questions must be labeled, page numbering is encouraged;
 - d. Maps and larger sections must be shrunk to fit onto an 8 ½ x 11" paper;
 - e. The checklist provided must be completed and submitted with the application;
 - f. Page limits listed on the checklist must be followed; additional pages may not be forwarded to the Committee for review;
 - g. Required and supporting documents shall be labeled and placed in an appendix. Extraneous information will not be considered;
 - h. Required documents must be attached:
Non-profit applications: verification of 501(c)3 status; agency organizational chart; most recent agency operating budget; most recent audit or if not available the most recent 990 financial statement; copy of by-laws; current board list.
3. Project Timeline: describes when the program will occur with specific dates and times
 - i. All applications shall be complete, approved, and signed by the Board of Directors, the Executive Director, or other Responsible Person.
 - j. Any application for **\$50,000 or more** must provide proof of registration at <https://sam.gov/SAM/> at the time of APPLICATION SUBMISSION so a search can be conducted regarding debarment from receiving federal funds. There is no cost for registration. The entity's legal name, address, and DUNS number must match the information provided on the application for funding. If registering or updating on <https://sam.gov/SAM/> the applicant must OPT-IN for public view.

E. DEADLINES

1. **SUBMISSION DEADLINES:** The complete version of the application must arrive by the deadline.

DEADLINE: DD, MM, YYYY by 4:00pm

Applications must be submitted to:

City of Great Falls

Finance Department

2 Park Drive South, Room 112

PO Box 5021

Great Falls, MT 59403

NO LATE APPLICATIONS OR SECTIONS WILL BE ACCEPTED.

F. REVIEW PROCESS AND SCORING

1. REVIEW PROCESS

A Review Team will be appointed by the Great Falls City Commission. The Review Team will review and score all applications based upon the following scoring categories. Staff will prepare a list of the rated applications from highest score to lowest score, including the Review Team's recommendation. This will be given to the City Manager will review the recommendation and then submit findings to the City Commission. A program time-line for the Process is below but subject to change pending HUD guidance:

MM, DD, YYYY

Applications are available

MM, DD, YYYY

Applications DUE by 4:00PM

6. SCORING CATEGORIES AND POINT DISTRIBUTION

Applications will be rated and ranked on the basis of their responses to the application elements.

1. Project Description.....15 points
2. Need for the project and ARPA funds.....40 points
 - a. 15 points – How the does the program:
 - i. Respond to a Public Health Need related to the COVID-19 pandemic?; OR
 - ii. Address a Negative Impact caused or exacerbated by the COVID-19 pandemic?; OR
 - iii. Serve a Disproportionately Impacted Community?
 - b. 15 points – the number of individuals served
 - c. 10 points – how you assessed the need in your business and/or in the community
3. Project management.....10 points
4. Readiness to proceed.....15 points
5. Project budget.....10 points

6. Partnership/Collaboration10 points

G. RESERVATION OF RIGHTS

The City of Great Falls reserves the right, at its sole discretion, to award all, a portion, or none of the available ARPA funding, and may reject any and all proposals based on the quality and/or merits of the proposals, or when it is determined to be in the public interest to do so. Furthermore, the City may extend deadlines and timeframes, as needed.

The City of Great Falls reserves the right to substantiate any applicant's qualifications, financial information, capability to perform, or past performance in its consideration of the applicant's grant request.

The City of Great Falls reserves the right to waive any informalities in proposals, to accept any proposal or portion thereof, and, to reject any and all proposals, should it be in the best interest of the City to do so.

H. POST AWARD AND SUB-RECIPIENT CRITERIA

All awards are subject to pre-contract negotiations with the recipient.

The City of Great Falls is committed to monitoring the performance of grant recipients to ensure that funds are used appropriately and in a manner commensurate with the American Recovery Plan Act. Copies of the monitoring reports will be kept in the Finance Office.

Recipients that do not comply with the Post-Award and Sub-Recipient Criteria listed below will forfeit their award of ARPA funds. The forfeited funds will be then returned to the Great Falls ARPA program for reallocation.

- ARPA recipients shall not incur any costs or obligate any funding until a contract between the City and the recipient is executed.
- The ARPA Sub-recipient applicants shall complete their program and expend all awarded funds by 9/30/2024.
- All non-profit recipients must provide the following insurances:
 - Commercial General Liability Insurance of \$1,000,000 with the City listed as an additional insured
 - Worker's Compensation Insurance
 - Unemployment Insurance
 - Automobile Liability
- ARPA recipients will be required to maintain accurate records documenting the prevention of, preparation for, or response to the Coronavirus AND records documenting targeted populations and/or areas being served by the program or project. ARPA recipients will provide quarterly reports to the City demonstrating the above eligibility requirements are being satisfied. The ARPA recipient must collect and track data elements associated with the program/project requesting funding. Additional reporting, including audited findings, may be required if requested by the United States Treasury.

- Recipients will be asked to provide a final summary reporting all accomplishments and outcomes to be provided to United States Department of the Treasury and the public. This includes a description of the impact or outcomes of the program or project. Quarterly updates may be requested and must be provided. If requested, funded recipients must comply.
- Sub-recipients are required to:
 - Collect and track data elements associated with the program/project requesting funding. These elements may include: how the person/household/business was directly impacted by the coronavirus, number of persons/households/businesses served, family size, race/ethnicity, income documentation, and residency documentation. Additional elements such as underwriting for business programs will be required, collected and tracked depending upon the nature of the program.
 - Submit performance reports to the City on a quarterly basis. The reports are reviewed for accuracy, performance measures and compliance. In addition, on-site monitoring/auditing of agencies for ongoing compliance and eligibility may be done by the City ensure income guidelines and residency are being met and goals are being reached.
- Payments: Invoices or requests for payments must be accompanied by backup substantiating the invoice. Quarterly funding requisitions will then be based upon the number of units provided and the cost for delivering that service.

ARPA Funding Application Response

III. ARPA APPLICATION

COMPLETE APPLICATION CHECKLIST

Please submit each section of the application, including this checklist:

- ☐ **A. ARPA Application Cover Page**, *limit 1 page*
- ☐ **B. ARPA Application Worksheet**, *limit 4 pages*
- ☐ **C. ARPA Application Narrative**, *limit 5 pages*
- ☐ **D. Budget: Revenues and Expenditures**, attached separately, *limit 1 page*
Budget worksheet MUST match budget listed on the Cover Page, Summary page, and in the narrative

Required documents for non-profit organizations:

- ☐ **Agency Organizational Chart** to show how the proposed program fits into the overall organizational structure; include program staff or positions, *limit 1 page*
- ☐ **Most Recent Agency Operating Budget Summary**, *limit 1 page*
- ☐ **Most Recent Independent Auditors Report and identified findings** or *if an Audit is not available* the most recent Financial Statement
- ☐ **Agencies By-laws**
- ☐ **Complete list of Board Members**

Duplication of Benefits Affidavit:

- ☐ **Supplemental Attachment Duplication of Benefit Affidavit form**

Signature of the Executive Authority

Signature of the Executive Authority

Date

Name

Title

A. ARPA COVER PAGE*(limit 1 page)*

ARPA Type	<input type="checkbox"/> Response to the Public Health Emergency <input type="checkbox"/> Addressing a Negative Economic Impact caused or exacerbated by the COVID-19 Pandemic <input type="checkbox"/> Providing Services to Disproportionately Impacted Communities		
Operating Agency			
Program Name			
SAM identification number (if applying for \$50k or more)			
Mailing Address			
Address Services are Delivered			
Executive Director		Phone	Email
Project Director		Phone	Email
Financial Contact		Phone	Email
Person who completed the Application		Phone	Email
Amount of ARPA Funds Requested \$	Total Program Budget \$		Email
Estimated number of people who will be served:		OR Estimated number of businesses served:	
DUNS Number		Tax ID	

B. ARPA WORKSHEET, limit 4 pages

1. **ARPA Project Activity.** Please select ONE of the following Eligibility Categories:

- ☐ Respond to the Public Health Emergency; OR
- ☐ Addressing negative economic impacts caused or exacerbated by the COVID-19 pandemic; OR
- ☐ Serving Disproportionately Impacted Communities.

Please complete the corresponding budget snapshot for the selected Project Activity.

Respond to the Public Health Emergency	
1.1. COVID-19 Vaccinations	\$
1.2. COVID-19 Testing	\$
1.3. COVID-19 Contact Tracing	\$
1.4. Prevention in Congregate Settings	\$
1.5. Personal Protective Equipment	\$
1.6. Medical Expenses	\$
1.7. Capital Investments for Physical Plant Changes to Public Facilities that respond to the COVID-19 pandemic	\$
1.8. Mental Health Services	\$
1.9. Substance Abuse Services	\$
TOTAL	\$

Addressing Negative Economic Impacts	
2.1. Household Assistance: Food Programs	\$
2.2. Household Assistance: Rent, Mortgage, and Utility Aid	\$
2.3. Job Training Assistance (e.g. Sectoral job-training, Subsidized Employment, Employment Supports or Incentives)	\$
2.4. Small Aid to Business Economic Assistance	\$
2.5. Aid to Nonprofit Organizations	\$
2.6. Aid to Tourism, Travel, or Hospitality Businesses	\$
TOTAL	\$

Serving Disproportionately Impacted Communities	
3.1. Education Assistance: Early Learning	\$
3.2. Education Assistance: Aid to High-Poverty Districts	\$
3.3. Education Assistance: Academic Services	\$
3.4. Education Assistance: Social, Emotional and Mental Health Services	\$
3.5. Healthy Childhood Environments: Child Care	\$
3.6. Healthy Childhood Environments: Home Visiting	\$
3.7. Healthy Childhood Environments: Services to Foster Youth of Families Involved in Child Welfare System	\$
3.8. Housing Support: Affordable Housing	\$
3.9. Housing Support Services for Unhoused Persons	\$
3.10. Housing Support Other Housing Assistance	\$
3.11. Social Determinants of Health: Community Health Workers or Benefits Navigators	\$
3.12. Social Determinants of Health: Community Violence Interventions	\$
TOTAL	\$

2. Beneficiaries.

A. Describe the beneficiaries or clients served by the program.	A.
B. How many will be served by the proposed program? (unduplicated -per year)	B.
C. How many are <i>low to moderate income residents</i> ? See income data in the instructions	C.
D. What percentage of total clients are low to moderate income residents of the City? (<i>To calculate = D/B * 100</i>)	D.

3. **Employees.** *Program specific, not for the entire organization.*

A. Is this a new (pilot) program?	A.
B. How many employees are currently employed in this program?	B.
C. How many employees will be employed in this program if it receives ARPA funding?	C.
D. How many employees will be employed in this program if it does not receive ARPA funding?	D.

4. **Documentation**

A. How will the beneficiaries' information be collected and documented?	A.
B. What documentation will be used to prove the funds are going to the prevention, preparation or response to the Coronavirus?	B.
C. How will the units of service be tracked and documented?	C.
D. How will the outcomes be measured, collected, and documented?	D.

5. **Other Funding.**

Have you applied for other funding?

☐ No ☐ Yes

If, yes, were you awarded other funding?

☐ No ☐ Yes – Explain: _____

Please limit the ARPA Worksheet to 4 (four) Pages.

C. ARPA APPLICATION NARRATIVE

In a separate document please answer the following questions; you have a maximum of 5 single-sided pages. Be as direct and specific as necessary. Please include question headings, but in order to save space please *do not* restate the question in your response.

1. Program Description

Describe the program being proposed. Make sure to explain the “who, what, when, and where”. Is this a new program or an expansion of an existing program?

2. Need for the Program and ARPA Funds as it relates to the Coronavirus

Describe the need, injury, or community that this program prioritizes. How is this program related to the Coronavirus, and why ARPA funds are essential to address this need? Please tie your responses to the eligibility category that was identified above. How will this program respond directly to the public health emergency? Or, identify how the COVID-19 pandemic has created or exacerbated a previously existing negative impact? Or, how will this program alleviate the disproportionate negative impact of the current and future health emergency on low-income households? Be specific and please share any statistical or financial data to emphasize the response.

3. Project Management

Define who will manage the project and how they will manage it. Describe the applicant’s experience in delivering and managing this or similar programs. Please summarize current licensing and accreditations obtained.

4. Readiness to proceed

Describe the steps that have been completed or must be completed to initiate the project. These may include community support, staffing, securing an appropriate location, marketing, and networking.

Describe the program’s timeline with dates and times, including the earliest possible start dates, end dates, and milestones as applicable.

5. Budget for the Project

Provide a narrative explaining the budget and expenses for the program. *Describe exactly what and who the ARPA will pay for in this program.*

Please ensure that budget amounts listed in the narrative match the cover page and budget worksheet.

6. Partnerships, Collaboration, and Outreach

Describe how you are collaborating with other non-profit organizations to form a cohesive approach to the coronavirus. What steps will you take to make sure there is not a duplication of services? How will you reach out to families or businesses in need?

C. BUDGET: REVENUES AND EXPENDITURES, *limit 1 page.*

Clearly outline any other funding sources and each expenditure including what funding will be utilized for each line item.

DRAFT