

GRASS VALLEY

Special City Council Meeting

Tuesday, April 05, 2022 at 7:00 PM

Council Chambers, Grass Valley City Hall | 125 East Main Street, Grass Valley, California Telephone: (530) 274-4310 - Fax: (530) 274-4399

E-Mail: info@cityofgrassvalley.com Web Site: www.cityofgrassvalley.com

AGENDA

Any person with a disability who requires accommodations to participate in this meeting should telephone the City Clerk's office at (530)274-4390, at least 48 hours prior to the meeting to make a request for a disability related modification or accommodation.

MEETING NOTICE

City Council welcomes you to attend the meetings electronically or in person at the City Hall Council Chambers, located at 125 E. Main St., Grass Valley, CA 95945. Regular Meetings are scheduled at 7:00 p.m. on the 2nd and 4th Tuesday of each month. Your interest is encouraged and appreciated.

This meeting is being broadcast "live" on Comcast Channel 17 by Nevada County Media, on the internet at www.cityofgrassvalley.com, or on the City of Grass Valley YouTube channel at https://www.youtube.com/channel/UCdAaL-uwdN8iTz8bI7SCuPQ.

Members of the public are encouraged to submit public comments via voicemail at (530) 274-4390 and email to public@cityofgrassvalley.com. Comments will be reviewed and distributed before the meeting if received by 5pm. Comments received after that will be addressed during the item and/or at the end of the meeting. Council will have the option to modify their action on items based on comments received. Action may be taken on any agenda item.

Agenda materials, staff reports, and background information related to regular agenda items are available on the City's website: www.cityofgrassvalley.com. Materials related to an item on this agenda submitted to the Council after distribution of the agenda packet will be made available on the City of Grass Valley website at www.cityofgrassvalley.com, subject to City staff's ability to post the documents before the meeting.

Council Chambers are wheelchair accessible and listening devices are available. Other special accommodations may be requested to the City Clerk 72 hours in advance of the meeting by calling (530) 274-4390, we are happy to accommodate.

CALL TO ORDER
PLEDGE OF ALLEGIANCE
ROLL CALL

AGENDA APPROVAL - The City Council reserves the right to hear items in a different order to accomplish business in the most efficient manner.

REPORT OUT OF CLOSED SESSION

PUBLIC COMMENT - Members of the public are encouraged to submit public comments via voicemail at (530) 274-4390 and email to <u>public@cityofgrassvalley.com</u>. Comments will be reviewed and distributed before the meeting if received by 5pm. Comments received after that will be addressed during the item and/or at the end of the meeting. Council will have the option to modify their action on items based on comments received. Action may be taken on any agenda item.

CONSENT ITEMS - All matters listed under the Consent Calendar are to be considered routine by the City Council and/or Grass Valley Redevelopment Agency and will be enacted by one motion in the form listed. There will be no separate discussion of these items unless, before the City Council and/or Grass Valley Redevelopment Agency votes on the motion to adopt, members of the Council and/or Agency, staff or the public request specific items to be removed from the Consent Calendar for separate discussion and action (roll call vote).

- 1. Rustic Woods Phase 1 Approve Final Map 21PLN-44
 - <u>Recommendation</u>: That Council approve Final Map 21PLN-44 and adopt the attached Resolution 2022-16, formally accepting the public utility easement.
- 2. United Pentecostal Church Approve Parcel Map 21PLN-12

<u>Recommendation</u>: That Council 1) approve Parcel Map 21PLN-12, and 2) adopt Resolution 2022-15 accepting an Irrevocable Offer of Dedication along Ridge Road and Ventana Sierra Drive.

ITEMS REMOVED FROM CONSENT CALENDAR FOR DISCUSSION OR SEPARATE ACTION AND / OR ANY ADDED AGENDA ITEMS

ADMINISTRATIVE

3. City of Grass Valley Strategic Plan Update (last updated April 2020)

<u>Recommendation</u>: That Council 1) receive an update on the Strategic Plan comments to date; 2) receive additional public comments; and 3) provide comments and direction to staff on updating the Grass Valley Strategic Plan.

BRIEF REPORTS BY COUNCIL MEMBERS

ADJOURN

POSTING NOTICE

This is to certify that the above notice of a Closed meeting of The City Council, scheduled for Tuesday, April 5, 2022 at 7:00 PM was posted at city hall, easily accessible to the public, as of 5:00 p.m. Friday, April 1, 2022.

Taylor Day	, Deputy	City	Clerk



City of Grass Valley City Council Agenda Action Sheet

Title: Rustic Woods Phase 1 - Approve Final Map 21PLN-44

Recommendation: That Council approve Final Map 21PLN-44 and adopt the attached

Resolution 2022-16, formally accepting the public utility easement.

Prepared by: Bjorn P. Jones, PE, City Engineer

Agenda: Consent

<u>Background Information</u>: On January 18, 2022, the Planning Commission conditionally approved Development Review Application 21PLN-44 for the Rustic Woods Tentative Subdivision Map. Located at 190 Upper Slate Creek Road (APN# 008-090-026), Rustic Woods is a proposed subdivision of the 2.59-acre parcel into ten parcels, over two phases. The first phase divides the parcel into two parcels in order to expedite sale of the property with an existing home. The Final Map has been reviewed by the City Surveyor and deemed technically correct.

Staff recommends that Council approve Final Map 21PLN-44 and adopt the attached Resolution 2022-16, formally accepting the public utility easement.

<u>Council Goals/Objectives</u>: Final Map approval executes portions of work tasks towards achieving/maintaining Strategic Goal - Community and Sense of Place.

<u>Fiscal Impact</u>: Project costs associated with the review and approval of the Final Map for Development Review Application 21PLN-44 are 100% born by developer.

Funds Available: N/A Account #: N/A

Reviewed by: City Manager

<u>Attachments</u>: Parcel Map 21PLN-44

Resolution 2022-16

RESOLUTION NO. 2022-16

A RESOLUTION OF THE CITY COUNCIL OF THE CITY OF GRASS VALLEY ACCEPTING A PUBLIC UTILITY EASEMENT

WHEREAS, the Planning Commission conditionally approved Development Review Application 21PLN-44 on January 1, 2022; and

WHEREAS, a condition of approval required the dedication of a Public Utility Easement;

NOW THEREFORE BE IT RESOLVED BY THE CITY COUNCIL OF THE CITY OF GRASS VALLEY, as follows:

1. The City accepts said public utility easement for public purposes.

ADOPTED as a Resolution by the City Council of the City of Grass Valley at a regular meeting thereof held on the 5th day of April 2022, by the following vote:

AYES:	
NOES:	
ABSTAIN:	
ABSENT:	
	Ben Aguilar, MAYOR
APPROVED AS TO FORM:	ATTEST:
Michael G. Colantuono, CITY ATTORNEY	Taylor Day, DEPUTY CITY CLERK

FINAL MAP 21PLN-44 RUSTIC WOODS SUBDIVISION, PHASE ONE MillPE LLC

A PORTION OF THE SOUTH HALF OF SECTION 22 TOWNSHIP 16 NORTH, RANGE 8 EAST, M.D.M. IN THE INCORPORATED TERRITORY OF THE CITY OF GRASS VALLEY, COUNTY OF NEVADA, STATE OF CALIFORNIA DUNDAS GEOMATICS, INC. FEBRUARY 2022

GRASS VALLEY, CA

OWNER'S STATEMENT

THE UNDERSIGNED HEREBY STATE THAT THEY ARE THE ONLY PERSONS HAVING ANY RECORD TITLE INTEREST IN THE REAL PROPERTY INCLUDED WITHIN THE SUBDIVISION SHOWN UPON THE HEREIN MAP; THAT THEY HEREBY CONSENT TO THE PREPARATION AND RECORDATION OF THIS MAP AND SUBDIVISION; THAT THE EASEMENTS FOR AND AREAS APPURTENANT TO PARCELS DEPICTED ON THIS MAP WILL BE CONVEYED AS SHOWN HEREON.

THE REAL PROPERTY DESCRIBED BELOW IS DEDICATED AS AN EASEMENT FOR PUBLIC PURPOSES:

PUBLIC UTILITY EASEMENTS OVER, ON, UNDER AND ACROSS THE LAND DESIGNATED ON THIS MAP AS "P.U.E." FOR THE INSTALLATION AND MAINTENANCE OF ANY AND ALL UTILITY SERVICE FACILITIES INCLUDING BUT NOT LIMITED TO POLES, WIRES AND CONDUITS FOR ELECTRICAL, TELEPHONE, TELEVISION, GAS, STORM, SANITARY AND WATER SERVICES, AND ALL APPURTENANCES THERETO TOGETHER WITH THE RIGHT TO TRIM AND REMOVE TREES AND VEGETATION.

MiLLPE, LLC	
BY:	DATED:
ROBERT WOOD, MANAGER	

TRUSTEE'S STATEMENT

BY:

OLYMPIA MORTGAGE AND INVESTMENT COMPANY, INC., TRUSTEE UNDER DEED OF TRUST RECORDED JULY 21, 2021 AS DOCUMENT NUMBER 2021-0024383 OFFICIAL RECORDS OF PLACER COUNTY, STATE OF CALIFORNIA, HEREBY CONSENTS TO THE RECORDATION OF THIS SUBDIVISION MAP.

OLYMPIC MORTGAGE AND INVESTMENT CO., INC.;

NAME:	 TITLE:	

SURVEYOR'S STATEMENT

THIS MAP WAS PREPARED BY ME OR UNDER MY DIRECTION AND IS BASED UPON A FIELD SURVEY IN CONFORMANCE WITH THE REQUIREMENTS OF THE SUBDIVISION MAP ACT AND LOCAL ORDINANCE AT THE REQUEST OF ROBERT WOOD ON JANUARY 2022, AND THAT THE SURVEY IS TRUE AND COMPLETE AS SHOWN. I HEREBY STATE THAT ALL THE MONUMENTS ARE OF THE CHARACTER AND OCCUPY THE POSITIONS INDICATED OR THAT THEY WILL BE SET IN THOSE POSITIONS BEFORE JUNE 2022, AND THAT THE MONUMENTS ARE, OR WILL BE, SUFFICIENT TO ENABLE THE SURVEY TO BE RETRACED, AND THAT THIS FINAL MAP SUBSTANTIALLY CONFORMS TO THE CONDITIONALLY APPROVED TENTATIVE MAP.

	SIONAL LAND SUP
ROBERT J. LAWLESS, P.L.S. 8928	No. No. Exp. ★
DATE	09/30/22 P

NOTARY'S ACKNOWLEDGEMENT

A NOTARY PUBLIC OR OTHER OFFICER COMPLETING THIS CERTIFICATE VERIFIES ONLY THE IDENTITY OF THE INDIVIDUAL WHO SIGNED THE DOCUMENT TO WHICH THIS CERTIFICATE IS ATTACHED, AND NOT THE TRUTHFULNESS, ACCURACY, OR VALIDITY OF THAT DOCUMENT.

STATE OF		
COUNTY OF		
ON	2021, BEFORE ME	A NOTARY PUBLIC

PERSONALLY APPEARED ______ WHO PROVED TO ME ON THE BASIS OF S

WHO PROVED TO ME ON THE BASIS OF SATISFACTORY EVIDENCE TO BE THE PERSON(S) WHOSE NAME(S) IS/ARE SUBSCRIBED TO THE WITHIN INSTRUMENT AND ACKNOWLEDGED TO ME THAT HE/SHE/THEY EXECUTED THE SAME IN HIS/HER/THEIR AUTHORIZED CAPACITY(IES) AND THAT BY HIS/HER/THEIR SIGNATURE(S) ON THE INSTRUMENT THE PERSON(S) OR THE ENTITY UPON BEHALF OF WHICH THE PERSON(S) ACTED, EXECUTED THE INSTRUMENT.

I CERTIFY UNDER PENALTY OF PERJURY UNDER THE LAWS OF THE STATE OF CALIFORNIA THAT THE FOREGOING PARAGRAPH IS TRUE AND CORRECT.

WITNESS MY HAND	
SIGNATURE:	
PRINT NAME:	
MY COMMISSION NUMBER:	AND EXPIRES ON:
MY PRINCIPAL PLACE OF BUSINESS:	COUNTY, CALIFORNIA.

NOTARY'S ACKNOWLEDGEMENT

A NOTARY PUBLIC OR OTHER OFFICER COMPLETING THIS CERTIFICATE VERIFIES ONLY THE IDENTITY OF THE INDIVIDUAL WHO SIGNED THE DOCUMENT TO WHICH THIS CERTIFICATE IS ATTACHED, AND NOT THE TRUTHFULNESS, ACCURACY, OR VALIDITY OF THAT DOCUMENT.

STATE OF		
COUNTY OF		
ON	2021, BEFORE ME	A NOTARY PUBLIC

I CERTIFY UNDER PENALTY OF PERJURY UNDER THE LAWS OF THE STATE OF CALIFORNIA THAT THE FOREGOING PARAGRAPH IS TRUE AND CORRECT.

WITNESS MY HAND	
SIGNATURE:	
PRINT NAME:	
MY COMMISSION NUMBER:	AND EXPIRES ON:
MY PRINCIPAL PLACE OF BUSINESS:	COUNTY, CALIFORNIA

CITY COUNCIL'S STATEMENT

TAYLOR DAY, DEPUTY CITY CLERK

THIS IS TO CERTIFY THAT THE CITY COUNCIL OF THE CITY OF GRASS VALLEY, STATE OF CALIFORNIA, BY A MOTION ADOPTED AT A MEETING HELD ON THE _____ DAY OF _____, 2022, DID APPROVE FOR FILING THIS FINAL MAP OF "RUSTIC WOODS", CONSISTING OF 2 SHEETS AND ACCEPT THE PUBLIC UTILITY EASEMENTS AS SHOWN HEREON. ALL PROVISIONS OF THE SUBDIVISION MAP ACT AND LOCAL ORDINANCES REGARDING DEPOSITS HAVE BEEN COMPLIED WITH THIS ____ DAY OF _____, 2022 AT _____ - __.M.

CITY ENGINEER'S STATEMENT

THIS FINAL MAP HAS BEEN EXAMINED BY ME AND THE SUBDIVISION AS SHOWN AND IS SUBSTANTIALLY THE SAME AS IT APPEARED ON THE TENTATIVE MAP APPROVED BY THE CITY OF GRASS VALLEY PLANNING COMMISSION AND ANY APPROVED ALTERNATIONS THEREOF. ALL PROVISIONS OF THE SUBDIVISION MAP ACT AND LOCAL ORDINANCE APPLICABLE AT THE TIME OF APPROVAL OF THE TENTATIVE MAP HAVE BEEN COMPLIED WITH.

BJORN P. JONES,	RCE 75378
DATE	

CITY SURVEYOR'S STATEMENT

THIS FINAL MAP HAS BEEN EXAMINED BY ME AND I AM SATISFIED THAT IT IS TECHNICALLY CORRECT.

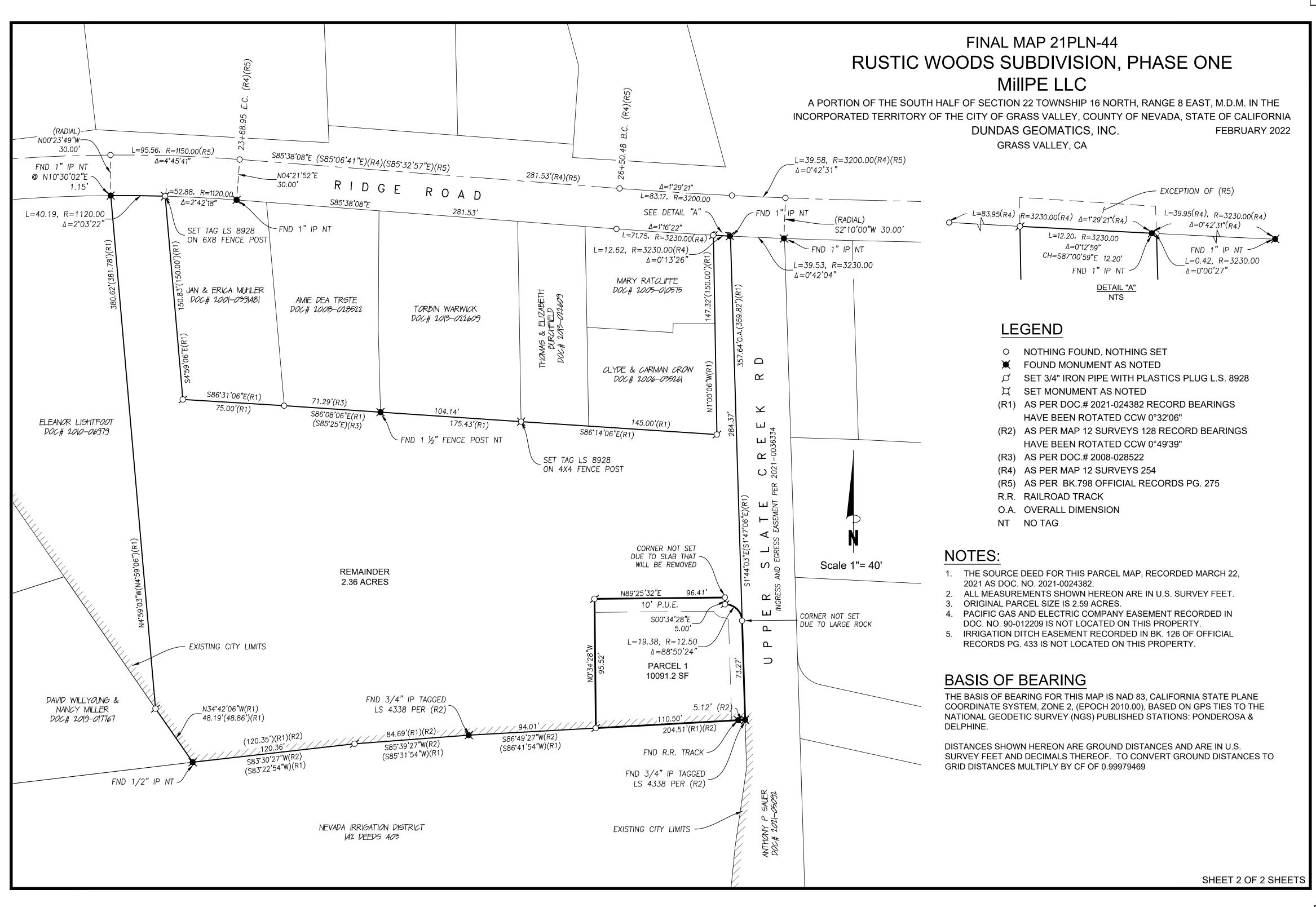
MICHAEL MAYS, PLS 6967	-	NO. PLS 6967
DATE	-	OF CALIFOR

RECORDER'S STATEMENT

I VE O O I VE E	TO OTATION LINE	<u> </u>
FILED THIS	DAY OF	, 2022, AT M.
IN BOOK	_ OF SUBDIVISIONS, AT	PAGES,
AT THE REQUEST	OF ROBERT LAWLESS	S.
FILE NO:		GREGORY J. DIAZ COUNTY RECORDER
EEE.		RV·

DEPUTY

SHEET 1 OF 2 SHEETS





City of Grass Valley City Council Agenda Action Sheet

<u>Title</u>: United Pentecostal Church - Approve Parcel Map 21PLN-12

<u>Recommendation</u>: That Council 1) approve Parcel Map 21PLN-12, and 2) adopt Resolution 2022-15 accepting an Irrevocable Offer of Dedication along Ridge Road and Ventana Sierra Drive.

Prepared by: Bjorn P. Jones, PE, City Engineer

Agenda: Consent

<u>Background Information</u>: On August 17, 2021, the Planning Commission conditionally approved Development Review Application 21PLN-12 for 1784 Ridge Road (APN# 035-140-002), a proposed subdivision of the 1.67-acre parcel into two parcels. The Parcel Map has been reviewed by the City Surveyor and deemed technically correct.

The original Parcel Map for the property did not reflect the existing sidewalk configuration at the corner of the parcel at Ridge Road and Ventana Sierra Drive. This map properly dedicates the area of the existing curb ramp and sidewalk as public right-of-way.

Staff recommends that Council approve Parcel Map 21PLN-12 and adopt the attached Resolution 2022-15, formally accepting the dedication of right-of-way at the corner of Ridge Road and Ventana Sierra Drive.

<u>Council Goals/Objectives</u>: Parcel Map approval executes portions of work tasks towards achieving/maintaining Strategic Goal - Community and Senses of Place.

<u>Fiscal Impact</u>: Project costs associated with the review and approval of the Parcel Map for Development Review Application 21PLN-12 are 100% born by developer.

<u>Funds Available</u>: N/A <u>Account #</u>: N/A

Reviewed by: City Manager

Attachments: Parcel Map 21PLN-12

Resolution 2022-15

RESOLUTION NO. 2022-15

A RESOLUTION OF THE CITY COUNCIL OF THE CITY OF GRASS VALLEY ACCEPTING RIGHT-OF-WAY

WHEREAS, the Planning Commission conditionally approved Development Review Application 21PLN-12 on August 17, 2021; and

WHEREAS, the preparation of an accurate map required the dedication of Right-of-Way;

NOW THEREFORE BE IT RESOLVED BY THE CITY COUNCIL OF THE CITY OF GRASS VALLEY, as follows:

1. That the City accepts an irrevocable offer of dedication for right-of-way at the corner of Ridge Road and Ventana Sierra Drive fronting APN #035-140-002.

ADOPTED as a Resolution by the City Council of the City of Grass Valley at a regular meeting thereof held on the 5th day of April 2022, by the following vote:

AYES:	
NOES:	
ABSTAIN:	
ABSENT:	
	Don Assilar MAYOD
	Ben Aguilar, MAYOR
APPROVED AS TO FORM:	ATTEST:
Michael G. Colantuono, CITY ATTORNEY	Taylor Day, DEPUTY CITY CLERK

OWNER'S STATEMENT:

The undersigned hereby state that we are the only persons having any record title interest in the real property included within this subdivision, and we hereby consent to the preparation and recordation of this Parcel Map.

The real property described below is dedicated as an easement for public purposes.

1. Area "A" for public street, public utility and all public purposes.

The United Pentecostal Church of Grass Valley

By: March 2, 2022 Respond U. attente

Richard D. Atkins, President

Date

NOTARY ACKNOWLEDGEMENT:

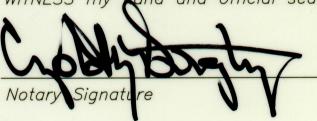
A notary public or other officer completing this certificate verifies only the identity of the individual who signed the document to which the certificate is attached, and not to the truthfulness, accuracy, or validity of that document.

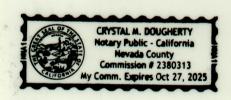
State of California County of Nevada

On archively before me, who proved to me on the basis of satisfactory evidence to be the person(s) whose name(s) is/are subscribed to the within instrument and acknowledged to me that he/she/they executed the same in his/her/their authorized capacity(ies), and that by his/her/their signature(s) on the instrument the person(s), or the entity upon behalf of which the person(s) acted, executed the instrument.

I certify under PENALTY OF PERJURY under the laws of the State of California that the foregoing paragraph is true and correct.

WITNESS my hand and official seal.





CITY COUNCIL'S STATEMENT:

This is to certify that the City Council of the City of Grass Valley, State of California by a motion adopted at a meeting held on the _____day of _______, 2022. Did approve for filing this Parcel Map 21PLN-12 and accepts for public purposes item 1 as listed in the Owner's Statement.

Kristi Bashor, City Clerk
TAYLOR DAY, DEPUTY CITY CLERK

Date

SURVEYOR'S STATEMENT:

This map was prepared by me or under my direction and is based upon a field survey in conformance with the requirements of the Subdivision Map Act and local ordinance at the request of Richard Atkins in September, 2021. I hereby state that this parcel map substantially conforms to the approved or conditionally approved tentative map, if any. All monuments are of the character and occupy the positions indicated and are sufficient to enable the survey to be retraced.



Stephen Hein LS 6792 License expires 9–30–2022

CITY SURVEYOR'S STATEMENT:

This parcel map has been examined by me and I am satisfied that it is technically correct this 7th day of March, 2022

Michael L. Mays, PLS 6967 License expires 9–30–23



CITY ENGINEER'S STATEMENT:

This parcel map has been examined by me and the parcel map as shown is substantially the same as it appeared on the tentative map and any approved alterations thereof and all provisions of the subdivision map act and any local ordinances applicable at the time of approval of the tentative map have been complied with.

Timothy M. Kiser, R.C. 58534 Registration expires 12–31–2022

RECORDER'S STATEMENT:

Filed this ______day of ______, ____at ____m.
in Book _____of Parcel Maps at Page _____, at the request of the United Pentecostal Church of Grass
Valley

FEE:	Gregory J. Diaz		
DOC NO.	COUNTY RECORDER		
	BY:		
	DEPUTY		

PARCEL MAP 21PLN-12
for the
United Pentecostal Church of Grass
Valley

Being Parcel 2 as shown on that Parcel Map filed in the office of the Nevada County Recorder in Book 3 of Parcel Maps, at page 113

A portion of SECs. 14,15, 23 & 22 T.16N R.8E MDM

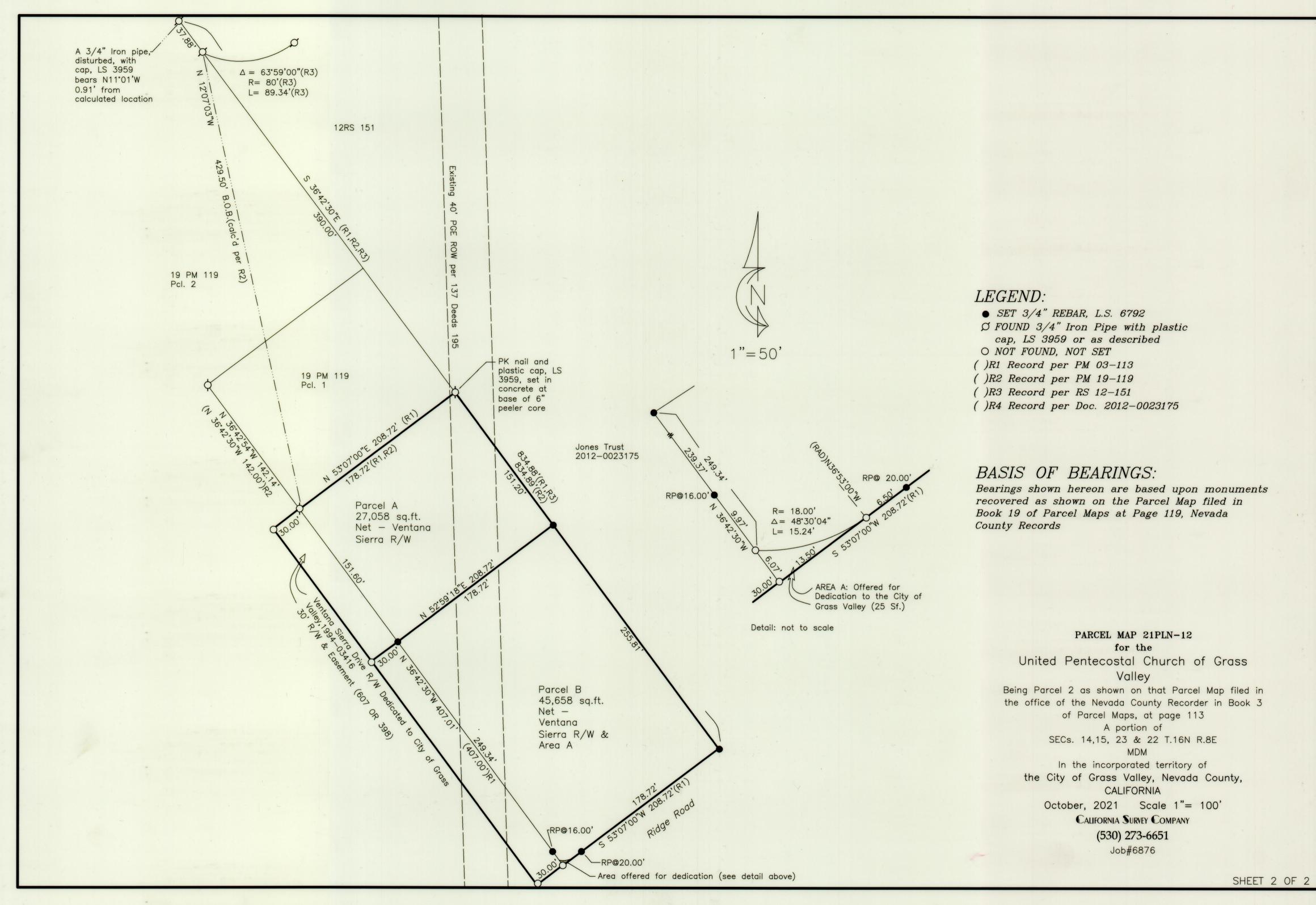
In the incorporated territory of the City of Grass Valley, Nevada County, CALIFORNIA

October, 2021 Scale 1"= 100'

California Survey Company (530) 273-6651

Job#6876

SHEET 1 OF 2





City of Grass Valley City Council Agenda Action Sheet

<u>Title</u>: City of Grass Valley Strategic Plan Update (last updated April 2020)

<u>Recommendation</u>: That Council 1) receive an update on the Strategic Plan comments to date; 2) receive additional public comments; and 3) provide comments and direction to staff on updating the Grass Valley Strategic Plan.

Prepared by: Timothy M. Kiser, City Manager

Agenda: Administrative

<u>Background Information</u>: The City of Grass Valley initiated the strategic planning process in the Spring of 2018. The purpose of the Strategic Plan was to provide a set of goals from which comprehensive programs could be developed and adopted to help direct the City's future strategies and projects. The Strategic Plan was developed with input from community focus groups consisting of interested citizens and community leaders. Community contributions culminated at a Citywide public forum where discussion focused on the future direction of Grass Valley and potential projects to enhance the City's livability while protecting our unique identity.

The City's mission, vision, and values provide the foundation for the plan's seven key goals: Community and Sense of Place, Transportation, Recreation and Parks, Economic Development and Vitality, High Performance Government and Quality Service, Public Safety, and Water and Wastewater Systems and Underground Infrastructure. We developed the strategic objectives (projects) in each Goal via extensive analysis of citizen needs and desires, community leaders and local business owners' feedback, local and statewide trends, and information provided from various professionals within the City's organization. City Council approved the City of Grass Valley Strategic Plan on November 13, 2018. Since its approval, staff has used the Strategic Plan as a road map and guiding force for all the projects, plans and services provided by the City.

In January 2020, staff updated the 2018 Strategic Plan to reflect the project goals completed up to that point, those updates are shown in green text in the attached draft update of the Strategic Plan. Currently, staff is updating the project goals completed between January 2020 and December 2021, those updates are shown in blue.

Recently, staff met with some of the members from the original stakeholder groups to get their input and feedback on updates and future direction of the Strategic Plan. Staff will provide a summary of their comments at the Council meeting. After receiving further comments at the City Council meeting, staff will finalize the updates and

incorporate into the executive draft of the Strategic Plan any projects/goals that Council provides. The final draft will be presented to Council for review and approval.

Attached for Council's consideration are the summary of two community surveys about the Strategic Plan and the small stakeholder group meetings that recently took place.

<u>Council Goals/Objectives</u>: This action executes portions of work tasks towards achieving/maintaining Strategic Plan objectives of Community Leadership, and Productive and Efficient Workforce.

<u>Fiscal Impact</u>: There is no immediate budget/financial impact associated with the proposed actions.

Funds Available: N/A Account #: N/A

Reviewed by: Tim Kiser, City Manager

Attachments:

- 1. Draft 2022 Update of the City of Grass Valley Strategic Plan
- 2. Summary of Online Survey Results
- 3. Summary of Stakeholder Group meetings



CITY OF GRASS VALLEY STRATEGIC PLAN 2022 UPDATES

MISSION

Enrich the quality of life through exceptional service, innovation, and leadership.

VISION

Enhance our future as a progressive destination and the place to live and thrive.

VALUES

Honesty & Open Exceptional Service Proactive Fiscal Responsibility Partnerships



THE CITY OF GRASS VALLEY

That some achieve great success is proof to all that others can achieve it as well." - Abraham Lincoln

The concept of a long-range Strategic Plan was presented to the Grass Valley City Council in 2018. The purpose of the Strategic Plan was to provide a set of goals from which comprehensive programs could be developed and adopted to help direct the City's future strategies and projects. The Strategic Plan was developed with input from community focus groups consisting of an assortment of interested citizens and community leaders. Community contributions culminated at a Citywide public forum where discussion focused on the future direction of Grass Valley and potential projects to enhance the City's livability; seven core goals were identified: 1) *Community & Sense of Place*, 2) *Transportation*, 3) *Recreation and Parks*, 4) *Economic Development and Vitality*, 5) *High Performance Government & Quality Service*, 6) *Public Safety*, 7) *Water & Wastewater Systems & Underground Infrastructure*.

A list of strategies and projects were established for each goal based on feedback from the community, City staff and City Council. The strategies and projects will be reviewed by the City Council each year during the budgeting process and priorities will be established to determine which projects will be executed over the coming years. As projects are completed new projects will be added in keeping with the seven established Goals.

As part of this overall process City staff revised the City's Mission statement, created a Vision statement and set of Values to help guide City employees moving forward.

THE MISSION OF GRASS VALLEY IS TO: ENRICH THE QUALITY OF LIFE THROUGH EXCEPTIONAL SERVICE, INNOVATION AND LEADERSHIP.

THE VISION OF GRASS VALLEY IS TO: ENHANCE OUR FUTURE AS A PROGRESSIVE DESTINATION AND THE PLACE TO LIVE AND THRIVE.

CITY VALUES

WE ACCOMPLISH OUR **MISSION** AND REALIZE OUR **VISION** BY EMBRACING THESE **VALUES**:

HONEST AND OPEN:

WE WORK IN AN **OPEN, ETHICAL AND TRUTHFUL WAY.** ALL HAVE ACCESS TO SERVICES AND INFORMATION. WE ACT WITH **UNCOMPROMISING HONESTY** AND **INTEGRITY** IN EVERYTHING WE DO.

EXCEPTIONAL SERVICE:

WE PROVIDE, **EXCELLENT**, **PROFESSIONAL** AND **HIGH**-QUALITY **SERVICE**. WE **ANTICIPATE**, **MEET OR EXCEED** CUSTOMER SERVICE EXPECTATIONS, **QUALITY IS EVERYTHING WE DO**.

PROACTIVE:

WE **LEAD BY EXAMPLE**, INCORPORATING NEW IDEAS AND TECHNOLOGIES IN OUR WORK ENVIRONMENT, **ANTICIPATING** AND **IMPROVING** OUR DELIVERY OF SERVICE IN AN ENVIRONMENT OF EVER-INCREASING CHANGE.

FISCALLY RESPONSIBLE:

WE BELIEVE IN **PROTECTING THE FINANCIAL HEALTH** OF THE CITY AND PROMOTING ITS ECONOMIC VITALITY AND **DELIVERING EXCEPTIONAL VALUE** TO OUR CITIZENS. RECOGNIZING WE ARE ENTRUSTED TO WISELY USE PUBLIC RESOURCES AND **BE ACCOUNTABLE** TO THOSE THAT HAVE PLACED TRUST IN US.

PARTERSHIPS:

WE BELIEVE IN **COLLABORATION**, PROMOTING **INCLUSIVENESS**, SUPPORTING COMMUNITY INPUT, AND **EMBRACING NEW IDEAS**. WE TAKE PRIDE IN WORKING FOR AND GIVING BACK TO GRASS VALLEY

GRASS VALLEY

The City's General Plan has always been built around central themes, all are key focus points of the City's current Vision:

- Preserve Grass Valley's historical character and encourage restoration.
- Expand public services to serve growing population.
- Encourage variety in residential building types and environments.
- Include high density housing areas in the town center.
- Provide better regional connections.
- Improve the circulation patterns within the City.
- Protect and improve the Downtown area.
- Diversify the economy and locate industry to avoid undue traffic.
- Preserve scenic beauty and character.

The citizens of Grass Valley value the City's rural small-town character and sense of community. Neighborhood integrity, as well as design and establishment of community and neighborhood gathering places, is a high priority for Grass Valley. Aesthetics such as trees, creeks and wildlife also play a vital role in the quality of life for Grass Valley residents. Furthermore, community members cherish the inherent sense of history in the architecture and landmarks throughout Grass Valley; therefore, historic preservation and improvements are highly important to the community.

The City of Grass Valley was incorporated as a charter City on March 13th, 1893. During the goldrush countless tin miners immigrated from Cornwall, England and settled in Grass Valley to try their hand at gold mining Grass Valley, home to two of the most lucrative mines in California: The Empire Mine and the North Star Mine. The Cornish brought with them their Cornish heritage which still permeates Grass Valley's culture, especially during annual events such as Cornish Christmas and St. Piran's Day.

Grass Valley is the largest city in western Nevada County, as such it is the economic and cultural center for the surrounding area. The City must plan for accommodating the needs of all the people who use the City, even those who are not City residents. For example, the Center for the Arts attracts approximately 60% of their patrons from locations outside of Grass Valley city limits.

POPULATION 2022 UPDATES

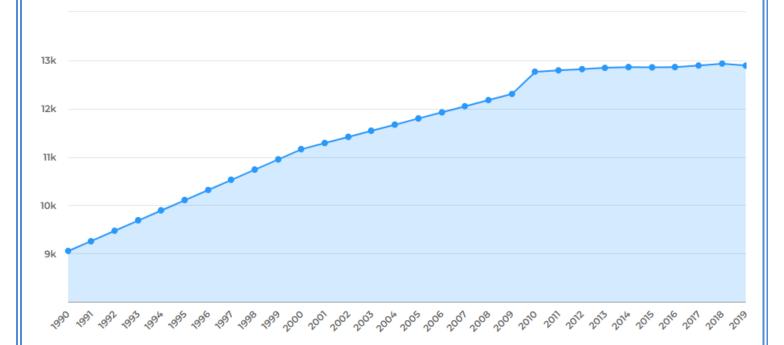


TOTAL POPULATION

12,891

▼ .3% vs. 2018 **GROWTH RANK**

357 out of 482 Municipalities in California



* Data Source: American Community Survey, 2010 Census, 2000 US Census and 1990 US Census

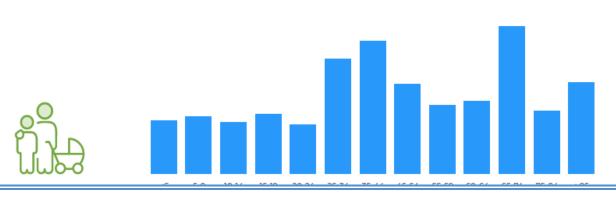


DAYTIME POPULATION

20,126

Daytime population represents the effect of persons coming into or leaving a community for work, entertainment, shopping, etc. during the typical workday. An increased daytime population puts greater demand on host community services which directly impacts operational costs.

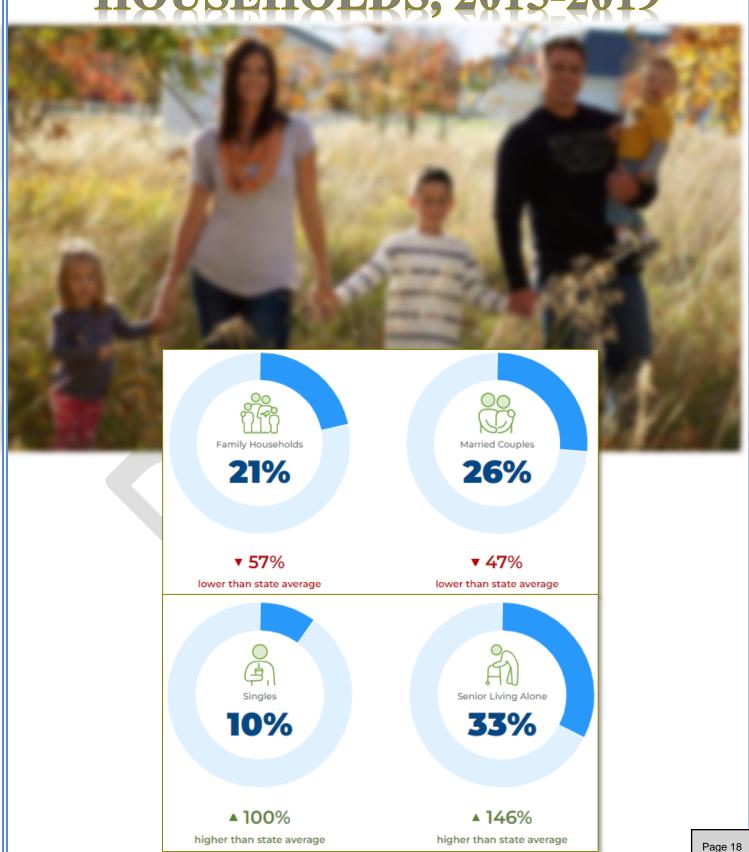
POPULATION BY AGE GROUP

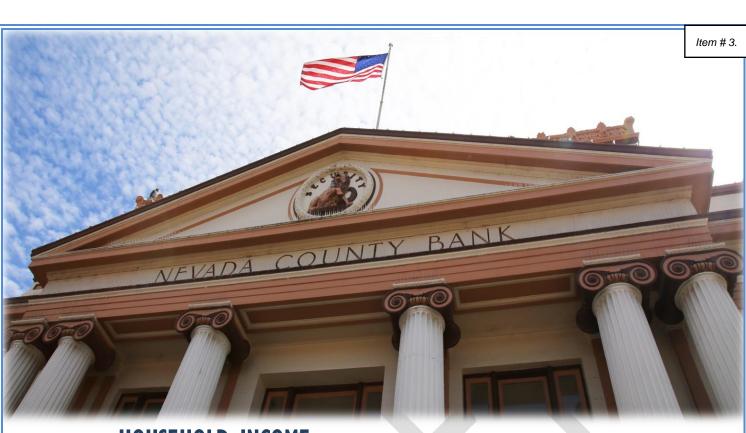




Page 17

6,134 GRASS VALLEY HOUSEHOLDS, 2015-2019





HOUSEHOLD INCOME

Over \$200,000 \$150,000 to \$200,000 \$125,000 to \$150,000 \$100,000 to \$125,000

\$75,000 to \$100,000

\$50,000 to \$75,000

\$25,000 to \$50,000

Below \$25,000

GRASS VALLEY

HOUSEHOLD INCOME

Above \$200,000

4%

▼ 71%

lower than state average

Median Income

\$37,548

▼ 50%

lower than state average

Below \$25,000

31%

▲ 91%

higher than state average

\$100,000 to \$149,999

\$50,000 to \$99,999

< \$49,999

Page 20

55%

38%



SCHOOL ENROLLMENT



NEVADA JOINT UNION HIGH

Academic Year	Charter School Enrollment	Non-Charter School Enrollment	Total Enrollment
2020-21	7.2%	92.8%	2,686
2019-20	6.6%	93.4%	2,788
2018-19	6.5%	93.5%	2,775
2017-18	6.9%	93.1%	2,801
2016-17	6.0%	94.0%	2,862
2015-16	4.8%	95.2%	2,947
2014-15	2.2%	97.8%	3,003

Page 21

STRATEGIC PLAN

Work Tasks completed between 11/2018 and 1/2020 (Green Text) Work Tasks completed between 1/2020 and 12/2021 (Blue Text)

GOAL #1: COMMUNITY & SENSE OF PLACE

THE CITY OF GRASS VALLEY IS DEDICATED TO PROMOTING PROGRAMS AND PROJECTS THAT IMPROVE LIVABILITY AND ENHANCE THE CHARACTER AND CHARM OF GRASS VALLEY.

It is the City's goal to provide for high-quality development that respects Grass Valley's historical small-town character, while also encouraging a variety of residential housing and business types. To maintain the quality of life and sense of community, the City will continue to provide more experiences for families and promote neighborhood and downtown improvements.

Ideas from the Community:

- 1. Diverse housing options for all
- 2. Downtown Grass Valley and other areas of the community needs more *experiences* for families (a communal gathering place)
- 3. Preservation of Grass Valley's historical character and overall beautification of the City

OBJECTIVES/PROJECTS:

SHORT TERM PROJECTS (0-3 YEARS):

- 1. Work with developers and the community to expedite the development of housing projects (especially already approved housing projects). Develop quality of life housing opportunities.
 - Adopted the 2019-2027 Housing Element which highlights the importance of maintaining and improving the local environment and quality of life in Grass Valley. It also addresses strategies for promoting fair and equal housing opportunities.
 - Used SB2 and LEAP grants to complete Southern Sphere of Influence Planning project to expedite housing for the Berriman Ranch Phase III
- 2. Develop a landscape strategy to ensure consistency in City-maintained landscape areas, including downtown streetscapes and City-owned parking lots.
 - Hired Living Outdoors Landscapes to assist with Park and Downtown landscaping.
 - Developed landscaping plan for South Auburn Street City Parking Lots.
 - Installed new landscaping in South Auburn parking lot
 - Partnered to install raised planters and landscaping in in Safeway parking lot.
 - Throughout COVID, City worked with Downtown businesses to decorate, install artwork, and update planters regularly.

- 3. Create more experiences for families in City parks and downtown (e.g. storytelling, summer camps, outdoor performing arts, magic shows, and other special events geared toward families).
 - Reconstructed Minnie Park Playground expanding the playground and adding a scooter/tricycle track for beginner youth riders funded by Measure E.
 - Installed temporary streetside dining areas to expand outdoor dining options during the pandemic
 - Enacted downtown Mill St closure to create pedestrian-friendly space and enhanced retail and dining experiences
 - Decorated downtown for the holidays (Christmas, Halloween, Easter, etc.)
- 4. Develop an annual project to clean up neighborhoods and/or commercial areas.
 - Adopted Vacant Storefront Window Ordinance 17.41 to address potential blight issues associated with long-term unmaintained buildings in the downtown area.
- 5. Create identifiable highway signage and gateways into the City to help promote a unique and captivating identity for the City of Grass Valley.
 - Constructed new entryway sign/Fire Memorial at Neal Street Parking Lot. The entryway sign design will be the standard for other entry locations.
- 6. Improve the appearance of Colfax Avenue (Highway 174), Main Street, and Old Highway 49.
 - Working with Caltrans to relinquish Colfax Avenue, Hansen Way, and portions of Tinloy Avenue. California Congress to approve the relinquishment in March 2020 (delayed due to COVID-19).
- 7. Establish and support more events that encourage diverse attendance from all groups.
 - The City's calendar (viewable via the City's website) incorporates events from businesses and venues throughout downtown and Grass Valley, including Center for the Arts events, local restaurant/bar/winery events, and family and parenting events and classes. We also share events happening at the Fairgrounds.
 - Staff coordinated several successful food trucks events downtown with the goal of scheduling more.
 - Decorated for the holidays, purchased tables and umbrellas to improve the aesthetics of downtown and make it a more inviting area for all.
 - 4th of July Fireworks Show, 100% funded by donations, was relocated due to COVID restrictions, but new location ended up making the show more viewable for the entire community.
- 8. Add a student art exhibit to City Hall.
 - Added NHUS senior art project (Del Oro Theatre painting) to City Hall entryway.
- 9. Improve and restore waterways (i.e. Wolf Creek) throughout the City.
 - Reconstructed floodplain and restored wetlands on Peabody Creek near Condon Park.

- Applied for Prop 68 Green Infrastructure grant in July 2019 to restore sections of Wolf Creek in Memorial Park to allow for safe public access. (Not awarded funds but will continue efforts as new grants become available).
- Developed strategy and garnered State approval of a Pyrethroid Management Plan to establish a variety of actions that monitor pyrethroid discharges into City water bodies.
- Completed an estimated 81 storm water pollution control site inspections and enforced correction actions for erosion and sediment control issues.
- 10. Be a leader in green energy solutions (Solar, Community Choice Aggregation, etc.)
 - Received a Beacon Spotlight Award (Gold Level) for 17% Community Greenhouse Gas Reduction.
 - Received a Beacon Spotlight Award (Platinum Level) for 34% Agency Greenhouse Gas Reduction.

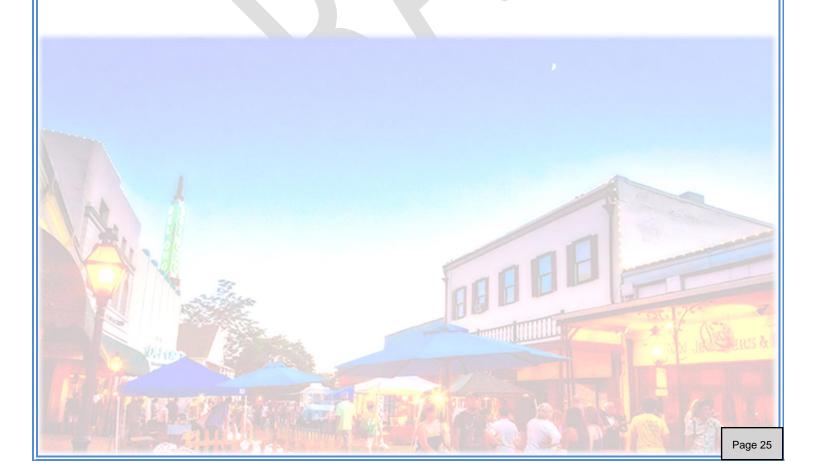
MEDIUM TERM PROJECTS (2-5 YEARS):

- 1. Make City entrance signs on Highway 49 East and West, possibly utilizing the overpasses and screen protective fencing as a backdrop.
- 2. Create a "community gathering place" for the City in/near downtown where families and groups can enjoy music, recreation, and all sorts of entertainment together.
 - In response to COVID, added planters, parklets, tables and umbrellas to downtown to help create a safe gathering space for families and groups.
 - Downtown Streetscape Improvement Project #21-12 (Mill Street) RFQ & RFPs for Design-Build Services went out in December 2021.
- 3. Enhance efforts to clean up neighborhoods and commercial areas.
 - Organized and implemented neighborhood cleanup and debris collections following December 2021 winter storm.
- 4. Create programs to encourage business and homeowners to make façade renovations to improve overall appearance of the City.
 - Adopted Vacant Storefront Window Ordinance 17.41 to address potential blight issues associated with long-term unmaintained buildings in the downtown area.
 - Worked with GV Brewery to create outdoor dining along East Main Street by converting parking spaces to dining area.
- 5. Amend City regulations to allow businesses to utilize space in the public right-of-way in Downtown to increase outdoor dining and shopping experiences (potentially remove some parking to accomplish).
 - Staff is working with Grass Valley Brewery to expand outdoor seating into sidewalk area (realign sidewalk into the street) on East Main Street as a trail project.
 - This project has been approved by the Development Review Committee.
 - During COVID, the City found creative ways to assist restaurants in using sidewalks and parking stalls to create parklets to allow for more outdoor dining.

- With Council's approval of the Mill Street closure, staff created a Mill Street Encroachment Permit process wherein the downtown businesses can reserve the space in front of their business to expand their services into the public right-of-way.
- 6. Initiate the General Plan Amendment, focusing on required components, refreshing information to bring the plan and code up to date, minimizing the time and money to update entirely, focusing on what is needed and required to sustain Grass Valley's vision for the next 20 years.
 - General Plan Amendment to the City of Grass Valley's 2019-2027 Housing Element.
- 7. Design Grass Valley themed signage to install throughout Downtown area.

LONG TERM PROJECTS (5-10 YEARS):

1. Enhance the attractiveness of neighborhoods through City services, innovative ideas, and voluntary compliance with City codes and regulations.



GOAL #2:

TRANSPORTATION

THE CITY OF GRASS VALLEY SUPPORTS A SAFE, RELIABLE, AND MULTIFACETED TRANSPORTATION SYSTEM CAPABLE OF ACCOMMODATING EVERY COMMUNITY MEMBER AND GUEST OF GRASS VALLEY.

Grass Valley focuses on improving circulation patterns within the City, and this Strategic Plan reinforces that focus with projects aimed at enhancing overall connectivity. Providing quality infrastructure will always be a focal point for the City of Grass Valley, including safe and well-designed streets, bikeways, sidewalks, and trails.

Ideas from the Community:

- 1. Street maintenance, improvements to intersections and pedestrian walkways (sidewalks, trails) should be treated as high priorities.
- 2. Improvements need to be made to Colfax Avenue and South Auburn Street intersection downtown, as well as, the McKnight Way freeway interchange.
- 3. Completion of the Wolf Creek Trail system.
- 4. Enhance City sidewalks and bikeways to provide for safer travel, better walkability, and more connectivity throughout Grass Valley.
- 5. Look into net-zero emissions and alternate fossil fuel transportation modes, in addition to shorter wait times for bus travel.

OBJECTIVES/PROJECTS:

SHORT TERM PROJECTS (0-3 YEARS):

1. Develop an aggressive pavement management plan to address aging streets and sidewalks that need resurfacing and repair. Look into contracting out an annual overlay program for road and sidewalk repair.

Completed the following projects:

- 2019 Street Improvement Project: Mill Street from Highway 20 to East Main Street, East Main Street from the Roundabout to Dorsey Drive, Bennett Street from Hanson Way to the end of City Limits, South Auburn Street from Hansen Way to McKnight Way, Scotia Pines Circle & Peabody Court, Forest Glade Circle, Freeman Lane South of West McKnight Way (4.5 miles of resurfaced roads, 50 ADA ramps installed).
- Empire Court & Kate Hayes Street Project: (0.35 miles of resurfaced roads,2 ADA ramps installed).
- Richardson Street Reconstruction: (780 linear feet of missing segments of sidewalk, 20 ADA ramps installed) funded by Measure E.
- 2019 Measure E Rehab Project: Chapel Street, Pleasant Street, Walsh Street, Neal Street, Carpenter Street, Townsend Street, West Main Street, Dalton Street, Columbia Avenue, Lloyd Street, South School Street, Temby Street, and South Church Street (3 miles of AC overlaid roads, 50 ADA ramps installed, 1000 linear feet of missing segments of sidewalk) funded by Measure E.

- NE Sidewalk Project (Sutton Way, Maltman Drive, and Dorsey Drive) installed 4 curb ramps and installed 1400 ft of missing sidewalk to create continuous accessible sidewalk routes.
- 2020 Annual Street Rehab Project: W Empire St, Whiting St, Le Duc St, Kechley Ct, Mainhart Dr and Stacey Ln (1.25 miles of resurfaced roadway, 10 ADA ramps installed, 200 linear feet of missing sidewalk segments)
- 2020 Measure E Street Rehab Project: Joerschke Dr, Maltman Dr, Manor Dr, Glenbrook Dr, Annex Ave, Apple Ave, W Olympia Dr, Glenwood Rd (approximately 2 miles of resurfaced roadway)
- Slate Creek Road Improvements Project: Slate Creek Rd from Ridge Rd to the city limits, (approximately 1000 feet of resurfaced roadway)
- Idaho Maryland Road Measure E Emergency Repaving: Idaho Maryland from Sutton Way to Brunswick Road, (approximately ½ mile of resurfaced roadway)
- 2. Create a tree planting/replacement program with a common theme (e.g.: Dogwoods) for the City's streets. Continue seeking grants related to air quality and greenhouse gases to help fund this effort.
- 3. Maintain ADA Transition Plan and commence implementation of improvements.
 - Installed 106 ADA ramps.
 - Updated Park restrooms (Memorial Park and Minnie Park) and playgrounds (Memorial Park and Minnie Park) to meet ADA requirements funded by Measure E.
 - Added one ADA parallel parking space downtown.
 - The Condon Park Accessibility Project included grading and resurfacing the trail, repaying the roadway, and repairing and installing sidewalk to meet current ADA standards.
 - Installed 10 ADA curb ramps
 - Added ADA parking spaces in the Church Street Parking lot.
 - *Updated the City's website to meet ADA current standards.*
- 4. Continue to look for ways to improve parking (i.e. add more parking spaces) in and near Downtown area.
 - Purchased 309 Mill Street property to create additional parking downtown Project is under Planning review.
 - Working with Caltrans to relinquish portions of Tinloy Street, Colfax Avenue, and Hansen Way, along which the City will create more parking spaces.
 - Constructed 15 permit only paved parking spaces at 161 S. Auburn Street.
 - Constructed 25 permit only parking spaces at 341 East Main Street.
 - Turned Neal Street/S. Auburn Street Parking Lot into paid parking lot (33 spaces).
 - Restriped the S Church St parking lot to gain an additional 11 spaces
 - Acquired property at 131 Colfax and contracted to demolish exist structure for possible parking area.
 - Project was approved project in July 2021
 - A total of 32 parking spaces are proposed including 2 ADA parking spaces. Of the 32 parking spaces, 4 or 12 percent are compact parking spaces with dimensions of 8 feet by 18 feet. The standard parking space dimensions are 9 feet by 18 feet with backing distances of 24 feet in compliance with City Standards. A bicycle rack is also provided at the northeast corner of the property.

- 5. Install sidewalks in key pedestrian areas, including downtown and East Main Street, to provide for connectivity with existing sidewalks to allow for safe pedestrian travel.
 - Installed new sidewalks along Pleasant Street to make a continuous sidewalk on one side of the street.
- 6. Work out an agreement with Caltrans to acquire Tinloy Street-Hansen Way-Colfax Avenue (Highway 174) intersection.
 - Relinquishment Agreement for the right of way was approved by Caltrans and City Council. Awaiting CA Congress approval.
- 7. Develop a plan to redesign the intersection at the freeway offramp at Colfax Avenue and South Auburn Street (possible roundabout) to improve traffic flow and pedestrian/cyclist access, encourage safer driving, and provide additional parking for downtown.
 - In partnership with Caltrans, NCTC, and the City, conceptual oval/kidney bean roundabout has been studied and received preliminary approval. Next step is to seek funding to start engineering, environmental review, and construction.
 - Applied for grant funding in conjunction with NCTC and Caltrans. Unsuccessful in the ATP funding for 2021 but will reapply addressing areas the project did score well and will reapply in 2022.

MEDIUM TERM PROJECTS (2-5 YEARS):

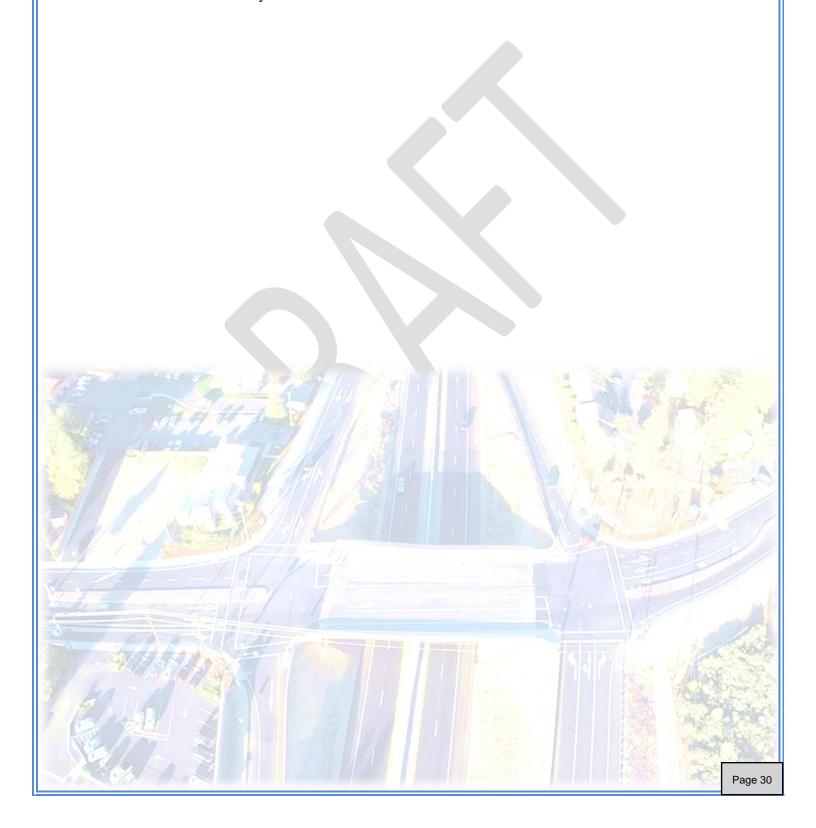
- 1. Conduct proactive community engagement forums regarding sensitive traffic concerns and facilitate discussions with the responsible departments (Police, Engineering, etc.) on traffic related issues.
- 2. Collaborate with Caltrans to develop a design to improve the McKnight Way Interchange, and South Auburn Street/Colfax Avenue/Tinloy Street triangular intersection (possible roundabout) to improve traffic flow and freeway access.
 - An Intersection Control Evaluation was completed for the McKnight Way interchange. The extensive study and report, which proposes two roundabouts on both freeway ramps, was accepted by Caltrans. The City has approval to seek out funding opportunities and to move on to the design and environmental phases.
 - An Intersection Control Evaluation was nearing completion for the triangle intersection. A draft report and preferred alternative were developed, Engineering Department is looking to apply for an ATP grant to fully fund the project.
- 3. Create an attractive, aesthetically pleasing entryway to downtown.
 - Constructed new entryway sign/ Fire Memorial at Neal Street Parking Lot.
 - Completed landscape improvements in the Brockington (Safeway) shopping center parking lot.
 - Relandscaped the corner of Richardson and East Main Street to improve the entry from Bennett Street off ramp.
- 4. Beautify Colfax Avenue (landscaping) to make it a more attractive gateway to downtown

- shopping and dining, and Memorial Park neighborhoods.
- 5. Redesign streets throughout downtown: improve sidewalks, develop a gathering place for community members and visitors to congregate.
 - Constructed raised crosswalk at Mill Street/Bank Street intersection, improved curb ramps throughout downtown, South Auburn Street, Bennett Street, etc. (See 2.A.1 & 2.A.3 for more details).
 - After an extensive public outreach program, and City Council's approval to close Mill Street (two blocks) to create a town square environment for downtown (a gathering space for the community), the Downtown Streetscape Improvements Project Design Build Services contract solicitation is underway.
- 6. Develop a systematic and decisive plan to acquire property.
- 7. Improve existing public-controlled property to allow for the development of non-motorized trails to create connections between areas such as Wolf Creek, Downtown, schools, and parks.
 - Completed first phase of Wolf Creek Trail (Cohousing/River Otter way to Mining Museum Parking Lot at Mill Street & Freeman Lane) 1.25+/- miles of trail constructed.
- 8. Evaluate the placement of new electronically lit crosswalk systems near schools and downtown sites.
 - Installed flashing cross walk signs at four intersections downtown (West Main Street/Church Street, West Main Street/School Street, Neal Street/Mill Street, South Auburn Street/Mohawk Street, and East Main Street/Murphy Street).
 - Awarded Highway Safety Improvements Project grant to install safety lights and enhanced markings and signage at multiple crosswalks around town.
- 9. Install electric vehicle charging stations at key locations throughout the City.
 - Awarded grant to install electric vehicle charging stations at City Hall and S Auburn St parking lots

LONG TERM PROJECTS (5-10 YEARS):

- 1. Install portions of the Wolf Creek Trail throughout Grass Valley with the goal of providing overall connectivity to each section over the next 7 to 10 years.
 - Completed first phase of Wolf Creek Trail (Cohousing/River Otter way to Mining Museum Parking Lot at Mill & Freeman Lane) 1.25+/- miles of trail constructed.
 - Worked with consultant Surf 2 Snow ERM on identifying the preferred alignment and preliminary Engineering and Environmental for the remainder of the Wolf Creek Trail from Phase 1 to connect with Loma Rica Ranch.
- 2. Widen Highway 49 South to four lanes to improve safety in high-danger areas.
- 3. Develop long-term transportation planning to help local and regional transportation networks operate at the highest level of efficiency.

- Work with NCTC and traffic consultant GHD on an update to the Regional Traffic Mitigation Fee Program.
- 4. Research Uber, Lift, and other transportation network companies as a potential public transportation option and employment shortage solution.
- 5. Work with Caltrans to remove their material storage yard along Wolf Creek and the Colfax downtown freeway exit.



GOAL #3:

RECREATION & PARKS

THE CITY OF GRASS VALLEY STRIVES TO PROVIDE DIVERSE RECREATIONAL AMENITIES IN OUR PARKS, AND WE ARE ACTIVELY IMPLEMENTING PROJECTS TO IMPROVE THE PARKS AND TRAILS SYSTEMS.

To enrich the physical, mental and social wellbeing of the community, the City of Grass Valley will provide diverse recreational amenities to all age groups within our parks and maintain the parks to the highest standards.

Ideas from the Community:

- 1. Upgrades and improvements to all City parks and trail systems.
- 2. Improved cooperation with the school systems for joint use of fields.
- 3. Enhancements to the City pool and facilities at Memorial Park.
- 4. Development of a sports complex for field events where the City can host City teams and traveling teams as an economic advancement for Grass Valley.
- 5. Ensure accessibility and safety of the parks and trails within the City.

OBJECTIVES/PROJECTS:

SHORT TERM PROJECTS (0-3 YEARS):

- 1. Upgrade Memorial Park fields, pool and pool deck, locker rooms, parking lots, sidewalks and safety fencing around Colfax Highway. Also, improve signage, entrance, and landscaping to accomplish overall beautification of Memorial Park.
 - City approved a contract with Public Restroom Company to replace and upgrade the pool buildings (restrooms, locker rooms, showers, meeting room, office space, etc.). Paid for with Measure E funding and the estimated completion is Summer 2020.
 - Constructed 4 Pickleball courts in Memorial Park.
 - CDBG Memorial Park Facilities Improvements Project began June 2021. Project includes expansion of the pool, installation of pickleball courts, replacement of softball field with all-weather softball field (outfield to be striped to accommodate soccer games/practices. Project also includes creating a cut through road from Race Street to Oak Street, the cut through is designed to provide additional parking in the park.
- 2. Install and/or improve fields for soccer, lacrosse and other field sports. Increase playable hours at fields through the evaluation of lighting options.
 - In conjunction with Grass Valley School District, the City installed an all-weather full-size soccer/lacrosse field. The field is striped for multiple soccer field age groups and includes a gravel walking/jogging perimeter path. The project was fully funded by Measure E.
 - The CDBG Memorial Park Facilities Improvements Project includes replacement of the softball field with a synthetic turf softball field. The new softball outfield will be striped to accommodate soccer games and practices as well.
 - De Mautino Park soccer field was resodded as part of the 2020 annual Measure E Park Improvements.

- Bonded for \$6 million in Measure E Park improvements to be used towards major sports field improvements.
- 3. Collaborate with the State, local agencies, schools to utilize their field space and/or property for recreational purposes.
 - The Grass Valley School District and the City entered into a Joint Use Agreement to expanded community use of the Grass Valley Charter School Field, the Lyman Gilmore Middle School Field, and the Scotten Elementary School Field. The Joint Use Agreement expands community use of the identified GVSD school sites to maximize utilization of School District property and improve recreational opportunities for the public and community. The City intends to use and upgrade the facilities of the identified school sites for community use, during non-school hours.
 - Working with Sierra College to potentially lease Rotary Fields under a Joint Use Agreement.
- 4. Develop internal trails within the City parks.
 - Condon Park Parking Lot Improvements Project began construction, including improved trail connection through read baseball field parking lot
 - BYLT in partnership with the City completed construction of native earthen spur trails connecting to and from the Wolf Creek Trail
 - The City and BYLT partnered to repave the highly used Litton Trail
- 5. Beautify and improve the landscaping throughout Condon Park, design and develop a more striking entrance to the park, provide more parking, expand the disc golf area, add seating around skate park, and non-motorized trails throughout the park, and renovate the public buildings.
 - Replaced Park restrooms (Memorial Park and Minnie Park) and playgrounds (Memorial Park and Minnie Park). Funded by Measure E.
 - Approved the expansion of Condon Park disc golf course.
 - Reduced potential fire danger by masticating approximately 10 acres (opens the expansion of the disk golf course).
 - City is working with Acton Arboriculture to develop a short- and long-term plan for maintaining and improving the trees and horticulture in Condon Park.
 - Fencing at the Skatepark has been removed at the request of the local skatepark users, through a collaboration with the police department and City.
- 6. Enhance the City's recreational programs by developing partnerships, policies, and processes with outside organizations to help meet the recreational needs of Grass Valley while minimizing the need for City resources.
 - A Joint Use Facility Agreement with Grass Valley School District has allowed to the City to assume field reservation responsibilities and collect field use rental fees at Lyman Gilmore, Scotten and Grass Valley Charter Schools. The process for recreational organizations to reserve field space in the Grass Valley area has been streamlined because they can reserve the various available field spaces through the City of Grass Valley.
 - The City has worked closely with Gold Country Lacrosse Club to meet their field use needs. The City has included field striping and additional fencing to the Lyman Gilmore turf field to accommodate Lacrosse standards.

- The City has continued to support the growth of Gold Country YMCA. The City modified the use agreement with YMCA to include use of the Scout Lodge at Memorial Park to allow for more year-round programming and classes.
- Through collaborative efforts with Gold Country Disc Golf Association, concept level designs for a 9-hole expansion of the Condon Park Disc Golf course has been completed.
- YMCA has entered into agreement with the City to manage programming for the new Memorial Park Pool facilities.
- 7. Improve the smaller parks in Grass Valley by upgrading play equipment and landscaping.
 - Replaced the Minnie Park playground and restrooms. Funded by Measure E.
- 8. Install a water playground feature in City parks.
 - The CDBG Memorial Park Facilities Improvements Project includes adding a splash park to the new pool area.
- 9. Increase the use of video and social media advertising for recreation programs, classes, and events.
- 10. Improve the safety of public parks by employing a park ranger.
 - Dedicated a fulltime GVPD officer to performing park ranger like duties in parks and downtown.

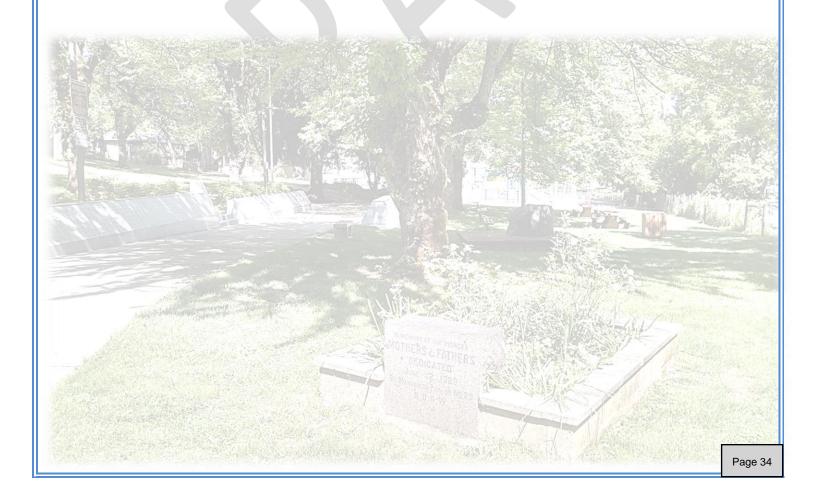
MEDIUM TERM PROJECTS (2-5 YEARS):

- 1. Implement new Recreation Management Software to allow for the convenience of online registration, reservations, and payments.
 - With the purchase of the Tyler Technologies system for financial software, the City can implement a Parks and Recreation module that can be used to facilitate online registration, reservations, and payments in the future at no additional cost.
 - In 2021, Staff implemented new Trumba calendar (on City's website) wherein sports clubs/teams and any other interested parties can view and schedule field use for any of the City-managed fields (Lyman Gilmore, Grass Valley Charter, Margaret Scotten, and De Mautino).
- 2. Remove the dilapidated buildings in Memorial Park and replace with new building(s) that can be used by community groups for their various recreation and other programs in partnership with the City.
 - The new pool building includes a multipurpose room and outdoor area that can be used for group gatherings/celebrations.
 - The Clubhouse was demolished as part of the CDBG Memorial Park Facilities Improvements Project.

- 3. Improve Condon Park by adding more trails and continue upgrades to Love building so it can be considered a more diverse venue capable of hosting events (e.g.: weddings, company events, reunions).
- 4. Create a unique play structure in Condon Park that commemorates the City's historical past.
- 5. Create Parks and Landscaping maintenance standards for City parks to ensure they are well maintained, clean, safe, and family friendly.
- 6. Construct an all-weather field for soccer, lacrosse, and other sports.
 - In conjunction with Grass Valley School District, the City installed an all-weather full-size soccer/lacrosse field at Lyman Gilmore, fully funded by Measure E.

LONG TERM PROJECTS (5-10 YEARS):

- 1. Create a sports complex to host soccer, softball, lacrosse, and other outdoor field events.
- 2. Provide indoor space to host a variety of community events and recreational classes.
- 3. Encourage outdoor eco-friendly programs through the private sector based out of the City of Grass Valley.



GOAL #4: <u>ECONOMIC DEVELOPMENT & VITALITY</u>

THE CITY OF GRASS VALLEY ENCOURAGES A ROBUST AND SUSTAINABLE ECONOMY THAT REFLECTS DIVERSE EMPLOYMENT OPPORTUNITIES THAT SUPPORT THE VALUES OF GRASS VALLEY.

Grass Valley plays a critical role in shaping the quality of life for its community members through the establishment of an authentic sense of place and fiscal stability. City leaders will continue to work with the business community and community leaders to institute a sustainable economic development strategy that supports small business development, the arts, and tourism.

Ideas from the Community:

- 1. Grass Valley needs more living-wage jobs.
- 2. We need to provide opportunities for emerging, non-traditional entrepreneurial small businesses in the City.
- 3. Provide local training in the various trades to foster upward mobility.
- 4. Improve highspeed internet and broadband service throughout the City.
- 5. Improve the downtown Safeway shopping center and entrance to downtown Grass Valley.
- 6. Encourage the farm to fork industry, collaborate with local farms.
- 7. Support small business through the City permitting process.
- 8. Expand marketing for tourism and the arts in Grass Valley, promoting the City as a destination to explore.

OBJECTIVES/PROJECTS:

SHORT TERM PROJECTS (0-3 YEARS):

- 1. Implement a plan to establish highspeed, broadband internet service to the residences and businesses in the City of Grass Valley and surrounding area.
 - The City is working with Race Communications to bring high speed internet to the City. Staff is currently working with Race on installing fiberoptic cable in the Whispering Pines business park and Loma Rica Ranch.
- 2. Address Downtown parking issues identified in the Adopted Parking Plan, including funding, convenient access, and integrated transit and alternate transportation solutions.
 - Purchased 309 Mill Street property to create additional parking downtown Project is under Planning review.
 - Working with Caltrans to relinquish portions of Tinloy Street, Colfax Avenue, and Hansen Way, along which the City will create more parking spaces.
 - Constructed 15 permit only paved parking spaces at 161 S. Auburn Street.
 - Constructed 25 permit only parking spaces at 341 East Main Street.
 - Turned Neal Street/S. Auburn Street Parking Lot into pay for parking lot (33 spaces).
 - Restripe the S Church St parking lot to gain an additional 11 spaces

- 3. Enforce the No-Smoking ordinance downtown, work with merchants and community members to promote No-Smoking campaign.
 - Downtown officer (John Herrera) works with downtown businesses to ensure enforcement of the City's No-Smoking Ordinance.
- 4. Collaborate with the Downtown Association to create unique shopping experiences downtown to help influence patrons to linger and shop longer. Develop strategies to inspire citizens and visitors to shop downtown as opposed to online (e.g. create same day delivery service for downtown stores).
 - The outdoor dining areas (tables and umbrellas, etc.) installed on Mill Street during COVID-19 proved to be a successful strategy to bring people downtown. As a result of the Mill Street Closure success, City Council approved the Mill Street Project (Downtown Streetscape Improvements Project) to include new decorative street surface, semi-permanent outdoor dining areas, stone planters, and new landscaping. promises to enhance the experience of shopping and dining downtown.
- 5. Take steps, via annexation and/or rezoning, to create a business environment with more opportunities for industrial businesses to thrive.
 - On July 19, 2019, City Council directed staff to initiate an application to amend to the Southern Sphere of Influence Planning and Annexation Project area which was approved in 2014 and 2016. Specific amendments would include an expansion of the City Sphere of Influence, expansion of the previous annexation area boundaries, and modifications to the General Plan Land Use and Zoning maps. This action would allow Hansen Brothers Enterprises (HBE) to execute their expansion plans. Additionally, the owners of Berriman Ranch, located on the west side of Highway 49 have requested the City consider a different land use mix that eliminates the 26+/- acres of commercial land to allow additional residential land.
 - On December 14, 2021, Council approved the Southern Spere of Influence (SSOI) project and annexation. LAFCo approved the annexation in February 2022.
 - The RV Park and Annexation Project was approved by Planning Commission and City Council at the end of 2021. Once the project is approved by LAFCo, it will result in the annexation of the RV park and existing developed commercial properties next to the fairgrounds. Annexation will bring sewer to this area, which will allow for much needed business expansion currently hindered because of septic limitations.
- 6. Integrate the roles of Grass Valley Elected Leaders and City Staff in the economic development efforts for the City so everyone understands and articulates the same maxim regarding the City's economic wellbeing.
 - The City developed a 5-year model of our revenues and expenses to assist elected officials with understanding the City's economic base.

MEDIUM TERM PROJECTS (2-5 YEARS):

1. Work with Sierra College, Nevada Union High School, and other organizations to develop specific curriculum to train the locally demanded workforce to help foster Grass Valley's economic growth.

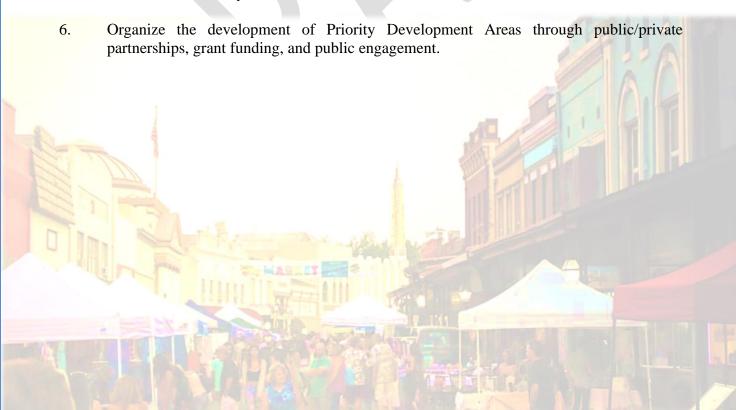
- 2. Support workforce development and community amenities initiatives that meet the needs of employers within the Grass Valley community.
- 3. Develop a Marketing Brand for the City that can be used for all promotional materials, and produce a long-term, fundable marketing strategy.
 - City Council approved the new City logo as well as the Measure E logo to help identify Measure E funded projects.
 - The City has adopted a Style Guide and corresponding Color Palette in conjunction with the new website design.
 - City staff is currently working on a Branding Guidelines document to ensure consistency with use of City logo, colors, etc.
 - City partnered with local marketing company, Banner Mountain Media, to boost City's social media presence. Banner Mountain is creating video content of Grass Valley to help lure community members and visitors to downtown Grass Valley.
- 4. Provide opportunities for emerging/non-traditional retail and technology startup businesses. Seek funding sources for small business startups and provide specialized *small business* assistance via convenient and user-friendly permitting and approval processes at the City.
 - City staff has created a Resource Guide to assist new businesses in the process of starting up their commercial locations within the City.
 - Staff worked closely with BrewBuilt (homebrewing equipment producer and retailer) to help them find the right commercial location in the City for their operations (110 Springhill Drive).
- 5. Collaborate with City business partners such as Center for the Arts, the Downtown Association, Chamber of Commerce, and Nevada County Fair to develop a comprehensive marketing strategy to promote and market the Arts, Tourism, Ecotourism, farm-to-fork opportunities, Fair events, and entrepreneurial business. This effort will promote economic revenue enhancement for the City, as well as, small businesses, the trades, the arts community, Nevada County Fair, hotel, motels, restaurants and the like.
 - City joined the Grass Valley community calendar via Trumba wherein the City's calendar will be updated with upcoming community events. This calendar is published on the City's website.
 - The City has partnered with the Grass Valley Chamber of Commerce to take over downtown event planning from GVDA. The goal of this change is to help improve and expand events downtown.
- 6. Reevaluate the effectiveness of the City's current economic development priorities and taxpayer supported efforts to attract new businesses into the community. Consider consolidating efforts to get more noticeable results; possibly develop an in-house program to demand more accountability and oversight.
- 7. Create strategies to counter the online shopping phenomenon; a combination of attractions for locals and tourists (e.g. *support your local business* campaigns and *weekday specials for locals*). Survey the local economy to discover where and when sales are stemming from: Local or Visitor and Weekday or Weekend sales, so the market can cater to each specifically.

- The Mill Street Project and associated Encroachment Permit process is intended to help make downtown Grass Valley more inviting for local and visiting patrons alike. Additionally, the City's recent partnership with the GV Chamber is intended to improve the promotion of our traditional events as well as create and implement new events. The goal is to have more going on downtown all year round.
 - e.g. City has partnered with Cousin's Maine Lobster to have food truck on Mill Street their first event was a huge success, and the second event will be on 2/22/22.
- 8. Develop a strategy to maintain funding and capital reserve concerns with various Lighting and Landscaping districts.
- 9. Explore coordination with contracted grant writer(s) to explore and apply for grants.
 - The city hired an independent contractor to assist with the Prop 68 park grant applications. City Staff has worked together on multiple grant applications throughout 2018-19.
- 10. Improve the City's effectiveness through collaboration with economic-health oriented regional partners.
- 11. Evaluate the economic, social, and community impacts of a Cannabis dispensary.
 - On November 24, 2020, City Council amended the Grass Valley Municipal Code and Development Code to allow certain cannabis businesses in City limits. The Cannabis business types include no more than two (2) permits for dispensaries open to the public for retail sales (with delivery), , no more than three (3) permits for delivery-only services, no more than two (2) local cannabis testing laboratories, no more than two (2) local cannabis nurseries, and no more than five (5) local cannabis distribution businesses. The first two permit types are population based, so only one of each permit will be allowed initially.
 - In November 2021, the Commercial Cannabis Committee awarded the following Commercial Cannabis business types:
 - Storefront Retail Dispensary (Only one allowed in the City, 7 Screening Applications submitted)— Grass Valley Provisions was the top-ranked applicant
 - Delivery Only Dispensary (Only one allowed in the City, 2 submitted Screening Applications submitted) **KannaXpress** was the top-ranked applicant
 - Distribution (Five allowed in the City, 2 Screening Applications submitted) Grass Valley Brand & Sierra Flower Co. both met the Code requirements and may apply for a permit
 - Nursery (Two allowed in the City, 2 Screening Applications submitted)- Grass Valley Brand & Xotic Nursery, Inc. both met the Code requirements and may apply for a permit
- 12. Complete an Energy Action Plan that addresses energy efficiencies to meet State mandates.
 - The City approved an Energy Action Plan (EAP) prepared by Sierra Business Council. This plan provides an analysis of the energy use within the City limits by the community and City operated facilities as well as a roadmap for accelerating energy efficiency, water efficiency, and renewable energy efforts already underway in Grass Valley.
 - Received a Beacon Spotlight Award (Gold Level) for 17% Community Greenhouse Gas Reduction
 - Received a Beacon Spotlight Award (Platinum Level) for 34% Agency Greenhouse Gas Reduction

Page 39

LONG TERM PROJECTS (5-10 YEARS):

- 1. Encourage the development of experiences (i.e. boutique hotel and spa), as well as, ecotourism, agritourism, and shopping locally.
- 2. Work with the South Auburn Street Safeway shopping center owner(s) to renovate their building and parking lot to allow for a more decorative entrance into Downtown Grass Valley.
 - Brockington (Safeway) Center Frontage Improvement Project was completed in Summer 2021 the project included installation of water utilities to supply irrigation to new planter areas along the Safeway Center frontage. Project also included electrical conduit installation in the same trench as water utilities and planting of trees and vegetation in the newly constructed rock planters.
- 3. Create outdoor venues to attract traveling events such as swimming, soccer, lacrosse and softball tournaments, as well as, outdoor concerts and performing arts (i.e. incorporate the Julia Morgan "North Star" house).
- 4. Evaluate the potential annexation of properties for economic development purposes. Consider annexing and providing sewer service to the airport area to allow for business and employment expansion.
- 5. Look into developing a high-tech, business center that can support the centralized big city high-tech centers of the country, offering an alternative to big city urban living. This area could also be used by various freelancers.



GOAL #5:

HIGH PERFORMANCE GOVERNMENT & QUALITY SERVICE

THE CITY OF GRASS VALLEY STRIVES TO EXEMPLIFY AN INNOVATIVE, EFFICIENT, EFFECTIVE, OPEN AND COLLABORATIVE CITY GOVERNMENT.

Grass Valley epitomizes a lean and efficient local government. The success of our organization relies on teamwork, a professional and progressive approach to business and customer service, transparency, and fiscal responsibility.

Ideas from the Community:

- 1. Upgrade City's website so it is more user friendly.
- 2. Epitomize an open and transparent government that values public input on important community issues.
- 3. Continue to improve the customer-friendly atmosphere in City Hall.
- 4. Provide regular updates via social media and website about upcoming events, special projects, and other topics of interest.

OBJECTIVES/PROJECTS:

SHORT TERM PROJECTS (0-3 YEARS):

- 1. Return all phone calls and emails on the same day or within 24 hours (next business day). Continue to improve the customer-friendly environment at City Hall.
 - All phone calls directed to any of the City's main numbers are directed to the three Community Services Analysts. The CSAs ensure that any messages or emails in the general voicemail inbox are responded to in the same day.
 - The City has assumed all customer service responsibilities associated with utility billing.
- 2. Improve training for all City employees to develop a secure succession plan, emphasize customer service and a can-do attitude.
- 3. Continue to build cooperative relationships with representatives from service clubs and other community groups.
 - Regularly partner with Bear Yuba Land Trust, Wolf Creek Community Alliance to complete restoration area cleanup and maintenance, trail improvements, watershed oversight and improvement project planning.
- 4. Provide regular updates via social media that inform the public about upcoming City Council and Planning Commission meetings, seasonal events and fairs, special projects, and more.

- In 2019 the City established a Facebook Page and Instagram account, each of which has recruited over 1,000 followers. The City publishes and shares information about upcoming events and projects occurring in the City via these social media outlets.
- In March 2020 the City launched a new website designed to streamline information and City processes to better assist the public.
- Banner Mountain Media took over management of the City's social media sites (FB and Instagram) they post informational and marketing updates to the City's sites weekly.
- 5. Work toward improving the City's communication and collaboration with Nevada County and other public agencies.
 - Wrapping up EPA Brownfield Coalition Grant that included Nevada City and Nevada County.
 - Developed MOU with Nevada County to create housing plans that could be used by the public for expedited approval of housing.
 - Continued collaboration with County regarding backup support of building inspection services.
- 6. Continue to invest in technology to assist staff and promote overall operational efficiency, develop a tech-replacement account as part of the City Budget.
 - The City Budget now includes increased funding for Information Technology elements, and it is a goal for FY 2020-21 to include a "Base Funding Source" for Information Technology each year.
- 7. Move forward with the implementation of a Document/Records Management System and Scanning Program to help make information more accessible to public via the internet.
 - In October 2018, the City entered into a five-year Professional Services Agreement with PinPoint (LSSP Corporation), Document Management System. EPA grant funds were used to purchase the software.
 - Staff has started scanning building property files (permits, etc.) into the City's building permit program, Accela. The result of this project will be the availability of permit files via Accela's online portal which is accessible via the City's website.
 - Engineering encroachment permit processing now almost entirely digital. Invoice processing primarily electronic. Project documentation and filing almost entirely digital.
 - Discuss putting the development code on Municode to keep updated and better access.
- 8. Maintain a strong fiscal reserve continuously maintain a balanced City budget.
 - The City Budget includes prudent levels of reserves for Economic Contingency, CalPERS Pension Stabilization, OPEB Stabilization and Capital / Deferred Maintenance. This is in addition to a prudent level of fund balance / unobligated reserves.
- 9. Continue utilizing the 7-year plan forecasting and comply with City budget administration policy.
 - The 7-Year Forecast is updated at least twice annually and used as part of the annual budget and mid-year budget updated process.

10. Continue full implementation of budget policies included in each annual budget.

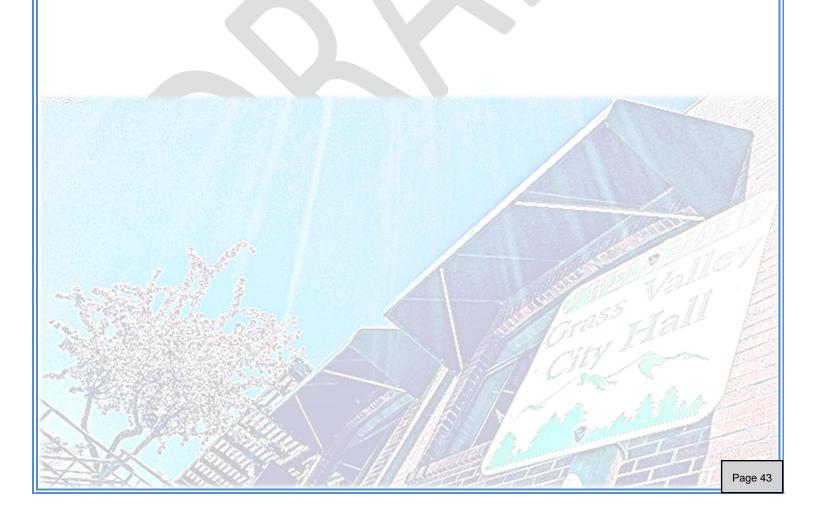
MEDIUM TERM PROJECTS (2-5 YEARS):

- 1. Implement innovative and cutting-edge practices to help improve the performance and exceptional service of the entire City workforce.
 - City Hall staff conducted pilot program to allow new parents to bring their infants to work to help save on the cost of childcare.
 - COVID restrictions and safety requirements required implementation of remote (work-from-home) options for office staff. Due to the success of office employees working from home, City continues to allow remote working and additional flexibility for employees.
 - City Hall switched to a 4-10's schedule to provide earlier office hours for contractors and to help accommodate flexible work schedules.
 - The building department transitioned to completely online permitting process, including plan submittals and permit issuance. This change was initiated due to COVID, but it was something the City was planning to implement in the coming years and it has proven successful and helps improve overall performance.
- 2. Improve and upgrade the City's website and social media network; create procedures to ensure all sites are continuously monitored, updated, and accurate. Partner with the Chamber of Commerce, School Districts, the Community College District and other community organizations to participate in a Community Calendar that lists events and activities; publish to the City's website and link to social media sites.
 - Via the partnership with Banner Mountain Media, the City's social media sites are regularly (weekly/biweekly) updated.
 - City is currently working with the Chamber of Commerce and GVDA to organize an all-inclusive community calendar that shares events happening downtown and throughout the City.
- 3. Explore the possibility of repurposing City Hall and relocating to the downtown area, thus preserving a historic building while expanding the economic vitality of downtown.
 - Staff has explored couple of options, but to date the best location for City Hall remains at the current position. A remodel will be needed to continue to provide the level of service needed for our community.
- 4. Generate a Citywide vehicle replacement account as part of the City's budget.
 - The City implemented a vehicle leasing program whereby ongoing "base funding" is provided to cover ongoing leases. The Measure E Fund includes ongoing funding for public safety vehicle/apparatus replacement as part of the 7-Year Forecast.
- 5. Stabilize the City's CalPERS retirement obligations by setting aside sufficient funds over time to cover the City's unfunded liability; making it a high priority during the annual budget process.
 - The City is currently in the process of securing bond financing to pay off the majority of the CalPERS Unfunded Liability and will begin using the PARS Pension Stabilization Trust Fund (Section 115 Trust) to mitigate future expose to volatile pension costs.

• City was able to secure bond financing and pay down the majority of the CalPERS Unfunded Liability. Additionally, the City has created a reserve fund to assist with any future CalPERS issues.

LONG TERM PROJECTS (5-10 YEARS):

- 1. Research alternative solutions for utility billing to ameliorate community members' customer service experience.
 - In mid-November 2019, the City's current utility billing service provider, Fathom Water, notified the City they would be discontinuing business operations. Staff determined MuniBilling to be the best short-term solution. While MuniBilling provides the billing software program, the City has reassumed all customer service activities associated with utility billing and account management.
 - Staff is looking at other options to improve our utility billing operations, including evaluating Tyler Enterprise System Utility Billing module and placing the sewer bills on the Nevada County Tax Roll, etc.
- 2. Take a stronger leadership role in the community; continue to facilitate Community-Council-Staff Strategic Planning Sessions.



GOAL #6:

PUBLIC SAFETY

THE CITY OF GRASS VALLEY IS DEVOTED TO PROVIDING A SAFE PLACE TO LIVE, WORK AND PLAY.

Grass Valley is home to resilient and dynamic police and fire departments. The police are dedicated to ensuring the City's streets, parks, businesses, and neighborhoods are safe; while the fire department is committed to enhancing their medical response capacity and protecting Grass Valley from the ever-growing dangers associated with wildfires. Both public safety departments are eager to improve their processes and response times through the use of modern technology.

Ideas from the Community:

- 1. Address homelessness.
- 2. Confront the growing drug issues plaguing the youth in Grass Valley.
- 3. Provide for a safe walking and driving environment throughout the community.

OBJECTIVES/PROJECTS:

SHORT TERM PROJECTS (0-3 YEARS):

- 1. Enhance the City's technological capabilities to provide for increased public safety via the utilization of cameras, drones, and modernized patrol car technology.
 - We have added card-lock access control across City Facilities including City Hall, the Police Department, both fire stations, the Wastewater Treatment Plant, and Water Treatment Plant.
 - We have added high-definition video equipment at City Facilities including City Hall, the Police Department, both fire stations, the Wastewater Treatment Plant, and Water Treatment Plant, as well as, at sewer lift stations and parks (Memorial / Minnie (on FS1))
 - Funding for these projects were from several funds including, general fund, enterprise funds, asset forfeiture funds, and developer impact fees.
 - Through the City's vehicle replacement program, the police department vehicles are in the best condition they have ever been (barring the supply chain issues of 2020/2021) including in-car technology
 - We have deployed a number of community cameras through partnership with local property owners/businesses and utilize them to detect and deter crime.
- 2. Improve investigative capability using modern technology and new/updated software packages.
 - The Police Department has invested in several technologies, some of which were pretext call software for wireless platforms, a throw camera, exploration of ALPR platforms at reasonable costs (still researching), and deployment of high-definition cameras across facilities and public spaces as mentioned above.
 - Deployment of ALPR technology at the beginning of 2022 has already provided tangible crime deterrence and detection.

- Our investigations unit has enhanced mobile device forensic software, staying up to date with how and where criminals store information, making our department a leader in regional digital crime fighting.
- There is a NEED for updated police records keeping software.
- 3. Review development projects with crime prevention in mind.
 - The Police Department worked with CDD to develop conditions of approval related to crime prevention through environmental design and via the conditioning of space for City accessed video surveillance systems as part of the Dorsey Marketplace design and intersection construction.
 - The Police Department is working collaboratively with the Engineering Department to create new design standards for signalized intersections that may develop in the future to include video and potentially ALPR technologies with dedicated physical space for those infrastructure needs.
- 4. Emphasize community policing strategies and crime prevention through regular interactions with residents, visitors, youth, and business owners.
 - Several active shooter/critical incident preparedness presentations as well as mock drills at several high-risk locations have been completed (i.e. NID, Mental Health, Brighton Greens) and will continue. In the case of mutual responsibility facilities, like Health and Human Services at Brighton Greens, joint drills between the NCSO, CHP and GVPD were conducted, with GVPD taking the lead role.
 - Numerous K9 presentations with groups such as Rotary, Elks, Vet's and nursery/grade/ and middle schools. National Night Out, Coffee with a Cop, Hero's Night etc.
- 5. Commence regular statistics-driven public education messages via social media and City website to spread awareness and recruit community involvement in Grass Valley public safety efforts.
 - Fire Department implemented community-wide outreach regarding vegetation management requirements in preparation of fire season. Notices are sent to all property owners.
- 6. The Grass Valley Police Department will coordinate with local schools and afterschool programs to execute a drug awareness and prevention program.
 - The assigned School Resource Officer at Silver Springs High School conducts drug awareness and prevention on the campus. GVPD has and plans to continue to host the GREAT Summer Youth Academy, in partnership with NEO (Bright Futures for Youth as of 2021), to provide prevention-based summer youth camps for kids, while building positive youth-police relationships.
 - This past summer the Police Department partnered with Bright Futures for Youth at their summer youth camps to teach kids about investigations and police work as well as positive role modeling and drug prevention.
- 7. Take a more proactive approach to homelessness and drug use within the City to ensure our neighborhoods, parks, downtown, and other public areas are safe for our residents, businesses, and visitors.
 - Creation of specialty team within our Strategic Response Unit (previously Investigations Unit) that is dedicated to homeless and quality of life related issues in the City. We have

partnered with the County Home Team to provide congruent services in our interaction with the homeless population. We are a partner agency recipient of a Peace Officer Standards and Training Innovation Grant for the training of police officers related to locally based curriculum related to Community Partnerships and Homeless engagement training. Hospitality House is the lead grant recipient with GVPD instructors of the curriculum that is in development.

- Officer John Herrera is dedicated to ensuring downtown is safe and drug-free.
- 8. Expand police presence in public places and during events; look into hiring a sworn Park Ranger.
 - With staffing at 28 of 29 FTE we are finally able to fill a Parks/Downtown position with a sworn officer. Absent any staffing issues, we intend to fill this position during the Spring made possible by Measure E personnel.
 - Kano, and newly acquired PD canine Romeo, frequently attend events such as Safe Trick or Treat and 4th of July.
- 9. Review the City's dispatch capabilities, as well as, the contract with Nevada County to see what the best solution is for the City. Address radio dead spots within the City and surrounding areas. Update cooperative and mutual aid agreements.
 - We are nearly complete with a \$1.4M radio infrastructure project, anticipated to be live before the end of FY21/22.
- 10. Provide easier access to current fire information, emergency evacuation processes, and preparatory education related to property and vegetation management.
 - Fire information link on City Web Site, Grass Valley Fire social media sites (Facebook, Instagram, Twitter).
 - Developed and mailed to City residents the Ready Nevada County Wildfire Handbook.
 - Conducted Community Fire Forum at Love Building in May 2019.
 - Published **Know Your Zone** link on the City's website (on homepage), which helps community members identify which evacuation zone they reside in.
- 11. Expand outreach for National Night Out events.
 - Under GVPD leadership, we have collaborated with all local LE agencies to create a jurisdictional-roving NNO event every August, bringing together the community with their police and public safety departments in a fun and engaging environment.
- 12. Collaborate with Nevada County and the State to address homelessness.
 - See item 6 above.
- 13. Evaluate fire cooperation with the City of Nevada City.
 - Developed and implemented Shared Administrative Service agreement with Nevada City Fire.
 - Integration of staff and programs has provided operational efficiencies through staffing, equipment standardization, training, and professional development opportunities.
 - Amended Nevada City Municipal Code for Vegetation Management to reflect the Grass Valley Vegetation Management Municipal Code.

- Continued evaluation of Shared Service Agreement to develop additional strengths and promote resilience within each Cities' Fire Department.
- Effective November 1, 2021, GVFD assumed responsibility for fully staffing Fire Station 1 as we do for the other stations in the City, all of which provide emergency response services to the County and Nevada City jurisdictions. These changes were implemented to ensure GVFD is prepared to provide for the quickly increasing current and future emergency service demands of the City and surrounding Nevada County areas we respond to on a regular basis.
- Since November 1st, 2021, Grass Valley fire stations each have their own Battalion Chief to oversee the daily operations and overall procedures of each shift. This allows the City to continue to ensure our primary mission to the public to secure a safe future for our community.
- 14. Continue a proactive and progressive Code Enforcement program, including an aggressive approach to weed abatement as it relates to fire hazards.
 - The City has instituted a progress and aggressive vegetation management program to mitigate exposure to wildland fire. Proactively the City has mailed informational notices to property owners regarding the responsibility of vegetation management on parcels in the City. The City has proactively mitigated City properties to comply with the vegetation management program, and funds mitigation of properties that are non-responsive.
 - Cal Fire is completing the Ponderosa Fuel break to protect the Western side of Grass Valley from wildland fire. Parcels in the City comply with City vegetation management program.
 - Fire Department amended the Vegetation Management and Yard Debris Removal ordinance (8.16.200) to require compliance by May 1st instead of June 1st.
- 15. Conduct annual disaster response trainings (i.e. tabletop exercises for Emergency Operations Plan).
 - GVPD is currently working with GVFD and will be conducting tabletop exercises for active shooter response and disaster response in March 2020. A tactical medicine course is being presented in March 2020 to the GVFD by GVPD Reserve Chris Quinn. We are also working with the NCSO to put on a multi-agency active shooter training which will include tactical medic response, hospital and ambulance involvement as well as LE and Fire response and tabletop exercise. Many of the incident command and resource deployment models are replicable for other disaster response.
- 16. Update Emergency Operations Plan to ensure preparedness for a large scale natural or manmade disaster. Develop a major fire evacuation plan, staging areas, and lines of defense around Grass Valley and conduct drills to commit plan to memory.
 - We are working collaboratively with the County OES to review and update their Evacuation Annex. Final comments are due back this month.
- 17. Pursue safety for all (inclusionary).
 - The City and Cal Fire have entered a Mutual Threat Zone (MTZ) agreement providing additional resources to wildland fires including aircraft within the City of Grass Valley.
 - Measure E has been instrumental in advancing the capabilities of the fire department by way of 1) Staffing (paramedics, red flag warnings, 2) New Fire Engines, 3) State of the Art equipment, and 4) Training.

• The fire department continually seeks improvements to service levels internally and with our partner agencies to provide operational resilience, readiness and excellent service.

MEDIUM TERM PROJECTS (2-5 YEARS):

- 1. Evaluate the prospect of acquiring the property behind the alley of the police department for additional parking, storage, and officer safety.
- 2. Update City Fire Stations to meet current safety standards.
 - Purchased a generator for Fire Station 2 to ensure station maintains power throughout PSPS events.
 - Improved connectivity and upgraded computer and networking equipment at each station, which helps ensure fire stations are operating at optimal level.
- 3. Evaluate the possibility of introducing a program where police officers visit local schools for the day.
- 4. Evaluate placement of more solar-powered radar speed limit notification signs.
 - The Police Department is in the final stages of making a recommendation for a "city standard" of solar radar sign with data collection and analytic capabilities with cross-department access to information as may be needed for business needs.



GOAL #7: WATER & WASTEWATER SYSTEMS & UNDERGROUND INFRASTRUCTURE

THE CITY OF GRASS VALLEY IS COMMITTED TO MAINTAINING AND UPGRADING THE CITY'S UNDERGROUND AND SURFACE INFRASTRUCTURE.

Grass Valley will continue to upgrade and replace underground infrastructure including storm water, wastewater, and water pipes. The City strives to maintain our wastewater and water treatment plants to meet the highest standards, keeping in line with State and Federal rules, regulations, certifications, training and new technologies to improve the operation and efficiency of each plant in a fiscally responsible manner.

Ideas from the Community:

1. Improvements need to be made to update and improve the City's storm water system.

OBJECTIVES/PROJECTS:

SHORT TERM PROJECTS (0-3 YEARS):

- 1. Install the necessary hardware and software to establish a City wide and surrounding area highspeed internet and broadband system, connecting homes and businesses.
- 2. Establish a methodical improvement program to upgrade, improve, and replace the existing storm water system with emphasis on older areas that are prone to flooding during high-volume water events.
 - Replaced 18" storm drain culvert on Slate Creek Rd that was no longer conveying water and prone to repeated flooding.
- 1. Improve the creeks that traverse the City for increased storm water flows.
- 2. Sustain a high-quality drinking water delivery system to support the community and water-dependent businesses.
- 3. Maintain pace with the latest technologies and safety standards to ensure our water is clean and safe to drink, and our wastewater is disposed of in the most effective and sanitary means.
 - Monitoring and control system (SCADA) completely modernized at the Wastewater treatment plant via a \$4 million improvement project, resulting in highly advanced operations utilizing latest technologies.
- 4. Continue to replace and upgrade aging wastewater and water system pipes.
 - Complete water line replacement on Valley View Drive.

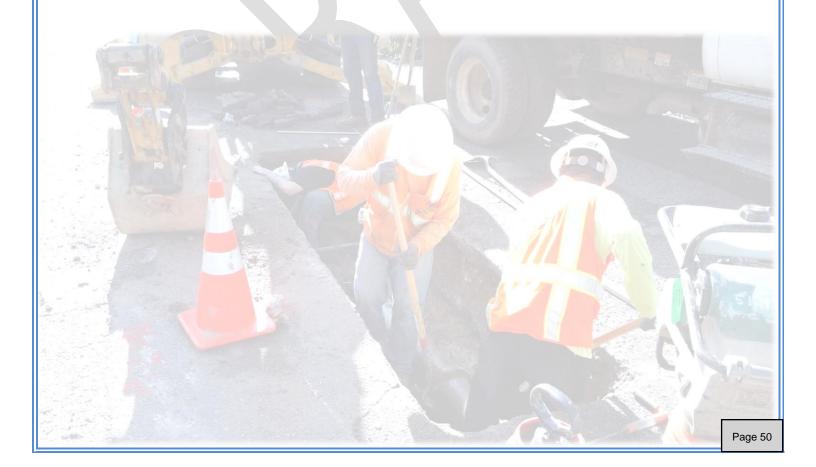
• Memorial Park Project - installed new water main line through the park to better serve park and create enhanced looping of distribution system.

MEDIUM TERM PROJECTS (2-5 YEARS):

- 1. Continually evaluate the water and wastewater fiscal reserves and their capital depreciation as it relates to the rate structure, to ensure fiscal prudence on behalf of the rate payers.
 - Water and wastewater rate study initiated with consultant NBS to evaluate and update rate structure.
- 2. Look for opportunities to underground utilities (electrical, phone, cable facilities).
 - Initiated discussions with Nevada County and PG&E to pool Rule 20A undergrounding funds to identify and deliver an electrical system undergrounding project within City limits.

LONG TERM PROJECTS (5-10 YEARS):

- 1. Develop a useful GPS mapping system of the various underground tunnels and mine shafts in the City and surrounding area to identify potential hazards and protect against public safety hazards and mine shaft/tunnel failure.
- 2. Research the feasibility and produce a cost analysis for the City to work with local businesses to extend sewer lines to the Grass Valley airport business park to help influence economic development and business expansion in that area.



Do you live in the City of Grass Valley (3-4 digit Grass Valley address)?

	Answer Choices	Res	sponses	
Yes			64.52%	100
No			35.48%	55
		Answered		155

If you live in City limits, are you happy with your residential internet service?

	Answer Choices	Responses	
Yes		57.41%	31
No		42.59%	23
		Answered	54

Please prioritize the following in order of which area of interest should receive any new

which area of interest should receive any new City funds.	Over	Overall Scores		Outside City Responses		City Only Responses	
	Score	Rank	Score	Rank	Score	Rank	
City Parks & Trails (adding new parks & trails)	3.88	2	4.02	1	3.81	3	
Fire Department (more Fire personnel)	4.19	1	3.75	2	4.45	1	
Homeless Support (County receives 100% of fed/state funds for these services, for the City to provide additional services it would come out of general fund)	2.77	6	3.41	4	2.78	6	
Low Income/Affordable Housing	3.26	4	3.69	3	3.04	5	
Police Department (higher level of Police service)	3.22	5	2.82	6	3.42	4	
Streets/Sidewalks (replace & resurface existing facilities)	3.73	3	3.25	5	3.97	2	

What should the City focus on when making parks & trail improvements? (Please rank the **Outside City** choices below, one (1) being most important) **Overall Scores City Only Responses** Responses Score Rank Score Rank Score Rank Continue to expand the Wolf Creek Trail 3.87 1 3.69 1 3.97 Add more multiuse fields (soccer, lacrosse, baseball, softball, etc.) 3.16 2 3.10 2 3.14 Add more courts (tennis, pickleball, basketball, sport, 3 2.84 3 3.04 2.74 etc.) Add more playgrounds 2.79 4 2.74 4 2.89 4 Develop a sports complex for field events 2.53 5 5 2.58 2.42

Please prioritize the following in order of which area of interest should receive any new City funds.

Net-zero emissions (electrical vehicle charging stations,

Street maintenance (resurfacing existing streets)

Widen roadways (adding more vehicle lanes)

Sidewalks (repair & ADA improvements)

Bikeable/walkable connectivity

etc.)

Outside City						
Overall Scores		Responses		City Only Responses		
Score	Rank	Score	Rank	Score	Rank	
3.89	1	3.52	2	4.09	1	
3.61	2	3.62	1	3.55	2	
2.01	5	3.17	3	1.69	5	
3.58	3	2.80	4	3.53	3	
2.04	4	1.90	5	2.23	4	

What type of events/activities would you like to see take place on Mill Street (downtown)?

- 1 Farmer's market,
- 2 Music, theater, farmers' markets, car shows, culinary events, holiday festivals
- 3 Music, festivals, farmers markets and parades
- 4 Farmers markets, food trucks, festivals, music, drag Queen story time
- 5 Farmers markets/craft market, downtown concert with drinks, history events.
- 6 Street dances, festivals, farmers markets! Skating?
- 7 Farmer's markets, vintage markets, arts and wine festivals, live music, food trucks
- 8 Land back activism & Nisenan / Maidu inclusion, Farmers market, book fair / literary arts, puppet theater
- 9 Street fairs, farmers markets, local band shows, food and beer festivals
 - Farmers market. More celebrations like the 6 week summer fest and Cornish Christmas. With much better communication via more ways to let locals know in advance. Typically I see pictures of a great event afterwards on Facebook or next door. City wide garage sale mostly to benefit charities. Better historic
- 10 signage for a walking tour.
- 11 Farmers markets, sidewalk sales, festivals, live music and dancing
 - Small town concerts, farmers market, car show, Local armored combat event (Placer/Nevada County Golden
- 12 Griffins)
- 13 Farmer's Markets, festivals, live music, food carts
- 14 Cars driving back and forth, parking in front of shops.
- 15 Parking
- 16 parking
- 17 Regualr traffics and parking spots. So sick of it being closed!!
- 18 Parking
- 19 Outdoor family friendly concert's with food / alcohol vendors.
- 20 Live music Craft fairs
- 21 Brew Fest last year was great. I would love to see more live music e ents.
- 22 Concerts and dancing
- 23 Live music

- 24 Street fairs, music, art, dancing
- 25 Music, street fair, flee market
- 26 Summer market (like Cornish Christmas, but all summer). Summer music series.

Mini-CONCERTS with world music, folk music, classical, Appalachian, Irish - (Not rock or cover bands that you can hear in every bar.) ART SHOWS, CRAFT SHOWS - juried, quality, not imports, not mass produced. FAMILY DAYS with activities & music for kids & families. Historic GOLD RUSH Themed events - costumed, juried crafts, period music, Pony Express, barn dance. STREET MUSIC: Define one or two 10x10 areas where busking is allowed, 1 between Main & Bank and 1 between Bank & Neal, with guidelines: max. 1 hour at each location per day including set-up/leave, acoustic only or max 1 small, battery-powered amp, sign-ups allowed 1 day in advance but not required. Side note: can we please not have recorded music broadcast

- 27 onto the street on weekends?
 - Live music! And food trucks! And in the summer, something fun for kids like face painting or blowing giant
- 28 bubbles, just something interactive.
- 29 Fairs, markets, live music.
- 30 Live music, more food, beer or wine events. Family days where kids can socialize too.
- 31 Seasonal events, craft/art shows, live music.
- 32 Music
 - Music festivals, art shows and sales, improve outdoor dining spaces. Establish a quality standard for outdoor
- 33 dining areas. They are shabby, cheap and dirty.
 - Live music and/or events for families! My daughter lovedddd the little kid Halloween event so more things
- 34 like that would be great also
- 35 Like cornish christmas. Food trucks. Music
- 36 Food trucks & live music
- 37 Music, street fairs
- 38 Street fairs, music, new venders, community outreach booths/services.
- 39 Car Show (again) Music gatherings Carnival International Food festival Art shows

 More music, dancing, entertainment. It's like a ghost town during the week. There's noone on the street
- 40 during the week
- 41 Live music
- 42 Cornish Christmas
- 43 More family entertainment! Like puppet shows.

44 Art walks

It's been so long... I'm not sure if the 'community dinner' idea ever happened? dinner (farm to fork?)/ beer & wine tent/ dancing / fundraiser for GVDA? Pre-sold tickets, I think. I heard about it a few (4) yrs ago & thought it was a good idea. Summertime on Mill St (July) in place of the old Antique Fair street closure

- 45 permit.
- 46 Family friendly / kid activities
- 47 Food trucks
- 48 A mill street back up
- 49 A live preaching from Gold Country Calvary Chapel
- 50 Street fairs
- 51 nothing i dont attend any of the events
- Keep the Mill Street closed. It is so nice and much easier to get around in a wheelchair!!!!!!!!

 I would like to see the design be able to handle double booths going down the center of the street so people
- 53 can access the stores as well. When they are on the sides it blocks storefronts
- 54 i don't care

Open-Ended Response

- None. Return it to street thoroughfare.
- 56 Open the street
- 57 Opening up mill street
- 58 Music events but open Mill Street back up to traffic.
- 59 An open air concert or movie night for families
- 60 Cars driving on the street again
- 61 Live music Support of local businesses might! Open up Mill street
- 1 as a disabled person would love it opened back up to street traffic.
- Just open it already! It's a ghost town during the week!!

I would like to see the street returned to its original purpose...open to vehicles. I have been here since before the freeway was out in and now I no longer visit or shop Mill St. The Gold Country feel is gone because

- 64 someone bent to the flatlanders and turned Mill St. into a European street. Sad.
- 65 Open Mill St. to vehicle traffic and parking.
- 66 Open

- Being able to drive and park in front of Old Town Cafe, Lazy Dog, Tess's Kitchen Store and Foothill
- 67 Mercantile! Open Mill St!
 - Reopen Mill Street to traffic as it was so our elderly natives can enjoy their town. Cornish Christmas, 4th of
- 68 July Parades every other year. Sidewalk sales, car shows
- Open mill street again. Stop the gangs of preteens from taking over Grass Valley!
 - I would like Mill Street re-opened to vehicle traffic. My wife is handicapped, and we have not been able to
- 30 support any businesses on that street since it has been closed. Please re-open it to vehicles!!!
 - Open it back up and it would be special to have it closed at Holidays etc. i used to take my parents to lunch
- and shopping but they can't walk from the lots. We miss downtown so much.

Please open Mill St. I am a 3rd generation GV native and miss Mill St being open to drive down. I would often impulsively stop at a shop that was not planned. Not driving down that, I do not make plans to walk down

- 72 Mill St. I have kids and it is too hard to find a parking spot and walk. PLEASE OPEN MILL ST! Thank you
- 73 The removal of the road blocks on Mill Street and the opening of the road.
 - Concerts, fun kids events like the children's festival!!!, Spoken poetry events//open mic nights, events about
- 74 books:)
- 75 Open mill street back up to cars
- 76 Please open the street back up
- 77 Open Mill Street

What types of projects/goals would you like to see added to the City's Strategic Plan?

- 1 Making the Mill Street barriers, closed street look nicer/permanent.
 - How does turning Mill Street into a pedestrian mall support the very first point of the city's Vision, "Preserve Grass Valley's historical character and encourage restoration." Honestly, how does it? It's always been a STREET for gosh sakes. How can anyone involved in that project justify looking the other way when that project so obviously completely ignores
- 2 the Vision?
 - Please help find convenient parking for those complaining about you closing Mill street especially for elderly and
- 3 handicapped.

I'd like to say mill st paved like a walk way and then decorated better. I'd also like to see the stores and restaurants on other streets get more love and attention. I think that the city of grass valley will have to come up with a plan to do that.

4 It would also expand out downtown area (lots of vacant store fronts on E Main)

Utilize the pedestrian traffic area now created on Mill street to create a place where people want to spend time. I find myself still using the sidewalk and avoiding the street. Center-street merchant opportunities for businesses that aren't fully committed to a full Brick and mortar (think center of mall merchants) to offer wine bars, coffee, food trucks, micromerchants, live music. Add more permanent benches center street, allow restaurants to make more permanent patio

- 5 dining. Think Fremont street meets Santa Monica meets Roseville fountains.
- 6 Mill street back up
- More access for handicap people to get to mill street. The hills are hard on older people to walk up Make Mill Street permanently closed. I love to walk and shop with the family. The vibe is great for locals and tourists.
- 8 Restaurants would thrive with permanent, shaded outdoor dining.
- 9 2 story parking structure below Mill St. in the existing lot
- 10 Open half of mill st
- 11 Open Mill st back up. We dont need a street fair
- 12 Open up mill street
- 13 if mill st remains blocked remove the stop sign
- 14 Open Mill st!!!
- 15 More scenic, intimate old fashion upgrades and more parking but open Mill Street back up to drive thru traffic.
- 16 Open up mill street again

Turn our town back into the gold country town it always meant to be. Instead of making it an ugly eyesore. Starting with

- 17 those horrid murals. OPEN MILL STREET. Respect this area rather than ignore it's history.
- 18 Open Mill St.

Reopen Mill Street. Fix the current deteriorating roads. Use tax measures for what the voters voted to use them for, ie paramedics in the Fire Engines. Stop annexing areas you can't adequately serve. Stop allowing the homeless to roam

- 19 Glenbrook.
- 20 Open Mill street back up
- 21 Open Mill Street
- 22 More trees!!!
- 23 streets and sidewalk maintenance
- 24 Streets and sidewalks

- 25 Finish repaying ALL neighborhood streets.
 - Less drugs less people just hanging out. It's bad enough with the homeless and lab handlers. Basically clean up the
- 26 streets.
- 27 Affordable housing! Can't stress this enough.
- 28 INCOME BASED HOUSING.

MORE AFFORDABLE HOUSING Half of our residents earn less than \$35,000 a year. If you assume 28% of pre-tax income can go to housing (including utilities) that means a budget of \$816 for housing plus utilities. It's really, really difficult to find that locally. I think the plan already calls for higher density, but if there are no limits on rentals and AirB&B short-term rentals, that won't help our local restaurant cooks & health care workers. HEALTH CARE The local hospital looks underfunded & sub- standard. I don't know the facts & figures, I'm just going by appearances & anecdotal accounts. CAMPING & TEMPORARY HOUSING There's a new campsite planned, but it will charge a much as a hotel room? Does not help. Why not designate safe, sanitary areas for car, van, campers, & tent camping? Provide toilet & shower facilities &

- 29 security.
 - That is a really broad question. I would love it if Grass Valley had a parks and rec department and building. It could have
- 30 dance classes, art classes, sports clubs, gardening classes, outdoor adventures, kids classes and more.
- 31 Parks, walking paths, bike paths
- 32 More activities for the whole family. Especially for families with special needs children like ours!
- 33 Less crime
- 34 Clean up the crime in Downtown.
- 35 Improve the local public schools and stop the violence and bullying.
- 36 Less homeless
 - Address the need for useless homeless services. If we don't feel safe walking around downtown then business will loose
- 37 customers. Increase police presence

Work with FireWire groups and county to develop comprehensive wildfire prevention / reduce the risk / escape routes and personnel to direct traffic. Require scotch broom to be removed as well as thick ladder fuel based on clear criteria and shorter time from warning to mandated action Require new development and public landscaping that is new or redone to use native plants that are native to the region. Example fewer to no new big grassy lawns, exotic trees, etc. these aren't naturally deep rooted and less fire resistant or become invasive. Equal focus on all commerce areas of city, not just downtown In developing new commerce opportunities don't encourage / tolerate environmentally destructive business like Rise. Focus on enhancing tourism, habitat, and industries with salaries that are locally dangerous to employees and nearby neighbors and lowpaying while upper management is temporary residents and overpaid Find a

- 38 balance between water and land use demands of pot growers and long term neighbor hood needs
 - Stop large scale developments, residential, commercial, mines or otherwise. it's stupid to do this is very high/extreme fire
- 39 danger area and is ruining small town ambience. Do more for small businesses.
 - Build a parking garage somewhere in downtown Grass Valley. Someday it's going to be a necessity and you'll regret later
- 40 if you don't do it now
- 41 Better/more parking downtown, more diverse restaurant options
- 42 More parking. More animal friendly events. More kid friendly events.
- 43 More parking
 - -More foot and bicycle/skate/scooter routes, tricycle bike rentals, reduce automobile traffic in the city and eliminate it
- 44 downtown. -More public landscaping -Public produce gardens
 - Land back to Nisenan. Align w other tribal-led initiatives. More inclusive and DEI- aligned businesses and civic initiatives
- 45 to invite and retain BIPOC and queer residents. Too white here, need to actively cultivate cultural diversity.
- 46 Repair roads, memorial park complete before summer for kids to use.
- 47 More community events
 - More emphasis on the iconic gold mining that our town is famous for . Less political posters in businesses. It does not
- 48 matter what political Isle you are on its uncomfortable.
 - Close off main or make one way like Santa Barbara did. It was fought against for years, but once done you can't find
- 49 anyone apposed to it.
- 50 We
 - More modern internet to move us off cable style. Working for a large global tech Co from home we need better, faster
- and more stable communications platforms here. (I'm a 20+ yr resident not a new telecommuter)

I just read the Strategic Plan - impressive. I can not think of anything. I think a 3.A.8. is an awesome idea - a water

- 52 playground ;-)
- 53 Is replacing PG&E possible?
- 54 Preaching of the bible.
- 55 Continue wolf creek trail through city and up Idaho Maryland
- 56 A giant YMCA with all the indoor activities and an indoor pool
- 57 More activities for kids
- 58 Bring the history back of a mining town and rid of the Height Ashbury vibe
- 59 OPEN THE ROAD!
- 60 Open the street already!
- 61 Open
- Open downtown back up please. We need parking and close access for elderly and others.

 More art around town such as murals and more events for creating art as a community. Like an open style mural where
- 63 one day anyone from the community can come and add something to a mural would be so cool

Item # 3.

Summary of Stakeholder Group meetings

What have we done well and what can we do better:

- Branding social media
- Working on enforcing Vacant Store fronts
- Love the improvements of Memorial Park
- City's made good progress improving streets and parks
- Need to improve bathrooms at Disk golf
- Grateful for the long-term commitment to the maintenance and beautification of Downtown.
- Would like to see the continuance of Wolf Creek Trail. Ideally having the trail going to Idaho
 Maryland and Sutton and the City Purchasing those corner properties.
- Protecting our local Creeks
- Wish for more information regarding updates on the Mill Street project
- Parking downtown is continuing to be an issue and would like to see more parking enforcement.
- Would like to see increased safety measures at night for biking and walking pedestrians and more monitoring of the downtown area to decrease illegal and unwanted activities.
- Cleaner streets/sidewalks.
- Skateboarders "are a terror" downtown
- Parking closest to downtown should all be paid parking
- City's made working with the City and finding creative ways to create housing easier

Concerns:

- Drought
- Fires
- Housing ('affordability,' shortage)
- Mine
- Hiring employees

Hypothetical - If the City had extra funds, where should those funds be distributed:

- Housing stock
- Partner more with Habitat for Humanity
- Reinstate grant program for non-profits
- Parking

How to keep young families?

- Trails that are family friend (i.e stroller, animal, and wide)
- Parks
- No Mine
- Highspeed Internet
- Affordable housing
- An active Downtown
- Kid friendly actives (roller skating, pump track, etc)
- Continuing the path that the city is on and plan for long term goals, not necessarily on the needs of now.

Summary of Stakeholder Group meetings

- Sport complexes & Recreations
- Increased parking
- Arts and Culture
- Jobs and ease of working from home
- Promoting a welcoming to developers to increase housing inventory
- Limiting PSPS
- Need is not Low income housing it is Moderate income housing.
- Addressing Home owners and Fire insurance costs.
- Appeal to "missing middle" who are having trouble purchasing a house.

How to achieve affordable housing?

- Reimaging what "Affordable Housing" means.
- Hard to achieve because building is so expensive.
- Home kits/Eco Home kits & smaller homes
- Apartments with courtyards and safer places for kids to run around in.
- Lowering the impact fees
- Standardized home (model home) plans
- Small cabins with courtyards
- Determine the demographics of the Affordable Housing
- Have the City assist with Habitat for Humanity efforts to create more affordable housing (i.e. donating land, helping create a master home plan, etc.)
- Find ways to address the renter rates to allow for young families and people who have a willingness to stay can afford to stay. Rent under \$2000.
- Give property owner and incentive to keep rate low.

Police technology?

- Good if used correctly
- Proper education of what the technology will be used for and how it is being utilized is key.
- As long as the tech is not overstepping and invading privacy
- Helps all the business owners
- Teach about the police camera registry program
- Messaging is key "more with less"

Other wants for strategic plan?

- Internet
- Parks & Landscaping standards
- No Mine
- Address Light pollution
- Creek setback management
- Keep the excitement of downtown alive
- Parking enforcement
- Places and activities for youth to partake in
- Being proactive with Drought and Fire concerns

Item # 3.

Summary of Stakeholder Group meetings

- Public bathrooms in the Downtown
- Beautification of Colfax
- Clean streets and sidewalks
- Increase of ADA parking downtown and paid parking for the prime spots in downtown.
- Address the entrance to the city.
- Program to address maintenance of sidewalks to keep them free of debris/litter.