

# Fort Collins City Council Work Session Agenda

6:00 p.m. Tuesday, October 11, 2022

Colorado Room, 222 Laporte Ave, Fort Collins, CO 80521

## NOTICE:

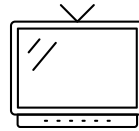
Work Sessions of the City Council are held on the 2nd and 4th Tuesdays of each month in the Colorado Room of the 222 Building. Meetings are conducted in a hybrid format, however there is no public participation permitted in a work session.

City Council members may participate in this meeting via electronic means pursuant to their adopted policies and protocol.

## How to view this Meeting:



Meetings are open to the public and can be attended in person by anyone.



Meetings are televised live on Channels 14 & 881 on cable television.



Meetings are livestreamed on the City's website, [fcgov.com/fctv](https://fcgov.com/fctv)

*Upon request, the City of Fort Collins will provide language access services for individuals who have limited English proficiency, or auxiliary aids and services for individuals with disabilities, to access City services, programs and activities. Contact 970.221.6515 (V/TDD: Dial 711 for Relay Colorado) for assistance. Please provide 48 hours advance notice when possible.*

*A solicitud, la Ciudad de Fort Collins proporcionará servicios de acceso a idiomas para personas que no dominan el idioma inglés, o ayudas y servicios auxiliares para personas con discapacidad, para que puedan acceder a los servicios, programas y actividades de la Ciudad. Para asistencia, llame al 970.221.6515 (V/TDD: Marque 711 para Relay Colorado). Por favor proporcione 48 horas de aviso previo cuando sea posible.*



While work sessions do not include public comment, mail comments about any item on the agenda to [cityleaders@fcgov.com](mailto:cityleaders@fcgov.com)





# City Council Work Session Agenda

**October 11, 2022 at 6:00 PM**

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Jeni Arndt, Mayor  
Emily Francis, District 6, Mayor Pro Tem  
Susan Gutowsky, District 1  
Julie Pignataro, District 2  
Tricia Canonico, District 3  
Shirley Peel, District 4  
Kelly Ohlson, District 5

Colorado River Community Room  
222 Laporte Avenue, Fort Collins

Cablecast on FCTV  
Channel 14 on Connexion  
Channel 14 and 881 on Comcast

Carrie Daggett  
City Attorney

Kelly DiMartino  
City Manager

Anissa Hollingshead  
City Clerk

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## **CITY COUNCIL WORK SESSION 6:00 PM**

### **A) CALL MEETING TO ORDER**

### **B) ITEMS FOR DISCUSSION**

#### **1. 2023-2024 Biennial Budget – Work Session #3.**

The purpose of this work session is to review the 2023-2024 Recommended Budget delivered to Council and the City Clerk on September 2, 2022 pursuant to provisions of Article V, Section 2 of the City Charter. This is a continuation of the overall budget discussion and Outcome review item discussed at the September 13 and September 27 Work Sessions. Two public hearings to gather input from the community about the 2023-2024 Budget have also been completed.

The Recommended Budget is aligned with the adopted 2021-2023 Council Priorities, the 2022 Strategic Plan and community priorities. At the October 11, 2022 Work Session, staff will be looking for guidance on the changes to the City Manager's Recommended Budget that Council would like to have incorporated into 1st Reading on November 1.

#### **2. Our Climate Future Implementation.**

The purpose of this item is to provide Councilmembers with clear information about how the Fort Collins community can make progress towards the goals laid out in the Our Climate Future plan for waste, renewable electricity, and greenhouse gas (GHG) reductions.

Based on greenhouse gas and waste forecasts between 2021 and 2030, staff has provided a "roadmap" of Council actions to be considered in the years ahead that advance strategies to help reach Council-adopted goals.

Councilmembers will review the 2021 inventory of community greenhouse gas emissions along with forecasted emissions projections by sector and will be asked to use those forecasts to offer guidance on where to set a 2026 interim GHG goal for the community.

### **C) ANNOUNCEMENTS**

## **D) ADJOURNMENT**

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*A solicitud, la Ciudad de Fort Collins proporcionará servicios de acceso a idiomas para personas que no dominan el idioma inglés, o ayudas y servicios auxiliares para personas con discapacidad, para que puedan acceder a los servicios, programas y actividades de la Ciudad. Para asistencia, llame al 970.221.6515 (V/TDD: Marque 711 para Relay Colorado). Por favor proporcione 48 horas de aviso previo cuando sea posible.*

October 11, 2022



# WORK SESSION AGENDA ITEM SUMMARY

City Council

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## STAFF

Kelly DiMartino, City Manager  
Travis Storin, Chief Financial Officer  
Lawrence Pollack, Budget Director

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## SUBJECT FOR DISCUSSION

**2023-2024 Biennial Budget – Work Session #3.**

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## EXECUTIVE SUMMARY

The purpose of this work session is to review the 2023-2024 Recommended Budget delivered to Council and the City Clerk on September 2, 2022 pursuant to provisions of Article V, Section 2 of the City Charter. This is a continuation of the overall budget discussion and Outcome review item discussed at the September 13 and September 27 Work Sessions. Two public hearings to gather input from the community about the 2023-2024 Budget have also been completed.

The Recommended Budget is aligned with the adopted 2021-2023 Council Priorities, the 2022 Strategic Plan and community priorities. At the October 11, 2022 Work Session, staff will be looking for guidance on the changes to the City Manager's Recommended Budget that Council would like to have incorporated into 1st Reading on November 1.

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## GENERAL DIRECTION SOUGHT AND SPECIFIC QUESTIONS TO BE ANSWERED

1. Which offers does Council have interest in including in first reading of the 2022 Budget, including preferred funding sources?
2. What clarifying questions does Council have on any of the Offers in the seven Outcomes discussed in the previous budget work sessions?

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## BACKGROUND / DISCUSSION

This creation of the 2023-2024 Recommended Budget was accomplished using a process called Budgeting for Outcomes (BFO), which is a form of priority-based budgeting. The process has included the following major steps:

- Council adopted the 2022 Strategic Plan, which encompasses the adopted 2021-2023 Council Priorities.
- City financial staff created revenue forecasts for fiscal years 2023 and 2024.



- City staff developed budget requests (offers) for individual programs and services to help achieve specific strategic objectives within the adopted strategic plan. The primary objective selected within the budget request determines which of the City's seven key Strategic Outcomes the request is then submitted for consideration.
- BFO Teams comprised of seven staff members each (one team per Outcome) reviewed the offers and negotiated with staff (aka Sellers) who submitted the budget requests. This unique aspect of BFO allows for a much deeper review and understanding of the programs and services being proposed. The teams each deliver a prioritized ranking of budget requests that would change the ongoing level of service.
- Concurrently, public outreach began with a press release and ongoing communications through social media channels to invite the community to share their perspectives. The City's online public engagement tool, called OurCity, allows individuals to provide various types of input based on their level of interest and the amount of time they have available. Initial feedback received in May and June helped inform the decisions for the recommended budget, and the remaining inputs through September will be shared with Council as final decisions are being made for the adopted 2023-2024 Budget.
- A work session item on the status of the 2023-2024 budget process was discussed on June 28. This session included high-level assumptions within the budget, as well as conversation about the themes that were emerging.
- The prioritized lists of funding recommendations from the BFO Teams were then reviewed by the City Manager and the rest of the Budget Leadership Team (BLT). The BLT deliberated similar to the BFO Teams, but they looked across all seven Outcomes holistically. This included conversations with each BFO Team, as well as a snapshot summary of the public input received between early May and early July. These inputs, along with other data and information discussed by the BLT, resulted in the decisions of what is recommended for funding in 2023 and 2024.

### **Public Engagement Update**

The City's Communications and Public Information Office was able to begin public engagement in May, just as it was prior to the onset of the pandemic, and that continued through September. A snapshot of results was analyzed and shared with the executive team to assist with funding decisions for the Recommended Budget. All results from that engagement is summarized in Attachments 1 through 3.

New this year was an insightful collaboration with the Colorado State University Center for Public Deliberation (CPD). The engagement was two-fold. First, Community Guide volunteers were trained by CPD and then facilitated conversations with other local residents. Attachment 4 is a summary report of that initiative.

The second aspect with CPD was a community event at the Senior Center on September 28 where residents participated in table-top discussions around a simulated budget exercise with the funded/unfunded offers in the Recommended Budget. Attachment 5 is a summary report of the insights from this community event.

### **Changes to Offers originally included in the City Manager's Recommended Budget**

Based on Council dialogue during the Budget work sessions on September 13 and 27, staff heard requests for funding various offers, some at a scalable level. Staff has reviewed this guidance and proposes the corresponding offers be grouped into the following categories (all values in \$1,000s):

### 1) Offers to include for 1st Reading with specific funding source recommendations

Outcome	Offer Number and Title	Funding Source(s)	Costs		One-Time Costs	
			2023	2024	2023	2024
C&R	Offer 43.28 - Customer Database and Registration Software Upgrade	274-Recreation Fund: Reserves			80	80
ECON	Offer 2.20 - Utilities: Light & Power - 2.0 FTE Electrical Engineer ( <a href="#">Scaled down to 1.0 FTE</a> )	501-Light and Power Fund: Ongoing Revenue	129	135		
T&M	Offer 27.15 - 1.0 FTE Shift Your Ride Travel Options Program Professional ( <a href="#">Scaling proposal: Add 1.0 FTE into Offer 27.13, but keep offer total at \$200k by reducing programming dollars</a> )	Not applicable	-	-		
			129	135	80	80

### 2) Offers to include for 1st Reading funded by options available to Council (to be reviewed during the work session)

Outcome	Offer Number and Title	Funding Source(s)	Costs		One-Time Costs	
			2023	2024	2023	2024
C&R	Offer 54.8 - Parks Landscape Conversion and Irrigation Infrastructure Replacement	100-General Fund: Reserves			-	65
NLSH	Offer 24.8 - Immigration Legal Fund	100-General Fund: Reserves	250	250		
NLSH	Offer 31.17 - ARPA - Social Services Recovery Grants ( <a href="#">Scaled down to \$180k per year</a> )	100-General Fund: ARPA (freed up from shifting partial funding for Offer 17.10-ARPA - Future of Work to General Fund Reserves)			180	180
NLSH	Offer 23.26 - Advancing Accessible Permitting	100-General Fund: ARPA (freed up from shifting partial funding for Offer 17.10-ARPA - Future of Work to General Fund Reserves)			158	-
NLSH	Offer 24.12 - Mobile Home Park Code Compliance Program	100-General Fund: Reserves			50	50
T&M	Offer 27.14 - School Transportation Safety Assessments and Strategic Infrastructure for Youth	100-General Fund: Reserves			100	61
ENV	Offer 1.24 - Household Hazardous Waste Collection ( <a href="#">Scaled down to one event in 2023</a> )	100-General Fund: Reserves (\$102k) 504-Stormwater Fund: Reserves (\$82k)			184	-
ENV	Offer 35.13 - Legislative Management System Evaluation and Implementation	100-General Fund: Reserves			150	100
			250	250	822	456

### 3) Offers of interest to Council – More discussion needed

Outcome	Offer Number and Title	Funding Source(s)	Costs		One-Time Costs	
			2023	2024	2023	2024
C&R	Offer 50.16 - Museum of Discovery Artifact Housing Furniture	TBD if guided by Council to fund			300	-
NLSH	Offer 23.17 - 1 FTE - Historic Preservation Surveyor Specialist	TBD if guided by Council to fund	60	84		
NLSH	Offer 23.20 - 2.0 FTE Landscape Inspectors - Development Review (Scaled down to 1.0 FTE starting in 2024)	TBD if guided by Council to fund	-	105		
NLSH	Offer 59.6 - Urban Forest Strategic Plan	TBD if guided by Council to fund			231	-
NLSH	Offer 71.1 - Assessment of Citywide Organizational Practices and Structure to Deliver on Compliance with Local Policies	TBD if guided by Council to fund			90	-
T&M	Offer 36.13 - School Zone Safety Flasher Upgrade (Scaled down to \$100k)	TBD if guided by Council to fund			100	-
T&M	Offer 7.10 - 1.0 FTE Street Sweeper Operator	TBD if guided by Council to fund	76	93		
T&M	Offer 36.9 - Neighborhood Traffic Mitigation Program Expansion (Scaled in half each year)	TBD if guided by Council to fund	65	65		
ENV	Offer 32.12 - Innovate Fort Collins Challenge (Scaled down to \$100k only in 2024)	TBD if guided by Council to fund			-	100
SAFE	Offer 4.54 - Utilities: Water Quality Services - 1.0 FTE Watershed Specialist	TBD if guided by Council to fund	83	104		
			<b>284</b>	<b>451</b>	<b>721</b>	<b>100</b>

### 4) Offers recommended to stay unfunded relative to other priorities

Outcome	Offer Number and Title	Costs		One-Time Costs	
		2023	2024	2023	2024
C&R	Offer 54.13 - Fossil Creek Synthetic Turf Field Conversion			420	4,200
C&R	Offer 54.4 - 2.0 FTE Infrastructure Replacement Program Data Management	179	219		
ECON	Offer 33.8 - ARPA 1.0 FTE Contractual Econ Specialist, Small Business & Impacted Sector Grants			1,065	1,081
ECON	Offer 26.3 - 1.0 FTE Contractual to Classified Civil Engineer I for Broadband/Small Cell Design	18	30		
NLSH	Offer 23.18 - 3.75 FTE - Building Services Staffing (2 FTE Building Inspectors, 1.75 FTE BDRT)	186	276		
NLSH	Offer 23.11 - On-Call Contract for Building & Development Review Professional Services			60	-
ENV	Offer 1.10 - ARPA - Utilities Light & Power: 1.0 FTE Contractual Project Manager & Manufactured Home Efficiency Acceleration Initiative	188	189		
ENV	Offer 32.19 - 1.0 FTE - Municipal Industrial Recycling Senior Specialist	95	122		
SAFE	Offer 4.48 - Utilities: 1.0 FTE Construction Inspector	67	34		
HPG	Offer 82.2 - Municipal Innovation Program	100	100		
		<b>833</b>	<b>970</b>	<b>1,545</b>	<b>5,281</b>

### 5) Offers for possible consideration in the 2024 Budget Revision process

Outcome	Offer Number and Title	Costs		One-Time Costs	
		2023	2024	2023	2024
C&R	Offer 54.6 - Rolland Moore Park Infrastructure Replacement				2,879
ENV	Offer 15.11 - City Facility Exterior Lighting: Dark Sky Assessment and Conversion to LED	150	150		
SAFE	Offer 68.9 - Municipal Court - 2.0 FTE Court Clerks (1 FTE added per year)	64	139		
		<b>214</b>	<b>289</b>	<b>-</b>	<b>2,879</b>

Additionally, the following administrative changes are proposed for inclusion on 1<sup>st</sup> Reading:

- The 2023 Budget for the Downtown Development Authority (DDA) was approved by its Board of Directors on September 8, 2022. *Offer 40.1 - Downtown Development Authority: Operating & Capital Budget* has been updated to reflect the final DDA 2023 Budget, as approved by the Board.
- Principal and interest payments have been updated in *Offer 34.2 - Urban Renewal Authority Debt Service* to reflect the amounts of the debt payment schedule.

### Council Budget Meetings

This work session concludes a series of work sessions scheduled in September and October to discuss the proposed 2023-2024 Budget, and will include Council discussion regarding overall priorities, policy issues and guidance on what changes Council wants included in First Reading of the 2023-2024 Budget.

Council is scheduled to consider budget adoption on the following dates:

Meeting Date	Topic
November 1, 2022 Regular Meeting	First Reading of the 2023-2024 Budget and the 2023 Appropriation Ordinance
November 15, 2022 Regular Meeting	Second Reading of the 2023-2024 Budget and the 2023 Appropriation Ordinance

### NEXT STEPS

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The next step is First Reading on November 1, 2022. This will be followed by Second Reading on November 15, 2022.

### ATTACHMENTS

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1. 2023-2024 Budget Engagement Summary
2. 2023-2024 Budget Feedback Emails
3. OurCity Full Text Comments
4. CPD - CoFC Budget Community Guides - Summary Report
5. CPD - CoFC Budget Process Event Summary
6. Presentation

## 2023-2024 Budget Engagement Summary

**Community Engagement Strategy:** Engagement for the 2023-2024 budget built off of similar efforts for the 2021 and 2022 one-year budgets, and evolved to reflect best practices and lessons learned from other successful engagement efforts. The OurCity webpage offered a variety of feedback opportunities based on time and interest, on-demand learning, and self-service tools. In addition, this year the City partnered with CSU's Center for Public Deliberation to host community-led conversations about budget priorities and a budget workshop focused on funding tradeoffs.

### Methods:

- Animated Budget 101 videos in English/Spanish
- Budget Workshop in partnership with the Center for Public Deliberation
- OurCity project page with online engagement activities in both English/Spanish
- Website and social media promotion
- Public Hearings
- Community Survey

### Participation:

- OurCity:
  - 1,600 total page visits
  - 1,100 aware visitors, 599 informed visitors, 151 engaged
  - 128 survey responses
  - 118 ideas submitted
- Social Media:
  - Facebook 24,000 impressions
  - Twitter 1,000 impressions
  - YouTube 3,400 views

### Feedback Summary - What we Heard:

#### Survey Results:

For each of the categories below, please select whether you think the City should invest more funding, the same amount, or less funding in 2023-2024.

Outcome Area	More Funding	Same Level	Less Funding
Economic Health	36%	60%	4%
Environmental Health	63%	27%	10%
Neighborhood Livability & Social Health	47%	41%	12%
Safe Community	20%	58%	22%
Culture & Recreation	38%	60%	2%
Transportation & Mobility	48%	45%	7%
High Performing Government	10%	70%	20%

**OurCity Themes:**

Below are the most common theme areas for increased focus or funding, by Outcome Area.

- Economic Health: childcare, education and workforce training
- Environmental Health: air quality, water quality and river health, land conservation, climate
- Neighborhood Livability & Social Health: affordable and attainable housing, homelessness services, poverty, U+2 and neighborhood quality
- Safe Community: mental health, social services and co-responder program; park and trail safety; neighborhood safety re: homelessness; general policing and crime rates
- Culture & Recreation: maintenance, infrastructure and asset management; local performing arts support; natural areas safety, maintenance and restoration
- Transportation & Mobility: bicycle and pedestrian infrastructure and safety, increased and more effective transit, especially regionally
- High Performing Government: staff pay, inflation and cost of living, especially for lower-wage workers; Council pay; cybersecurity; Equity Office staffing and programming

**Community Survey:**

- Top 3 outcome areas to be prioritized:
  - Environmental Health
  - Neighborhood Livability & Social Health
  - Transportation
- Which outcomes should have more funding/effort
  - Environmental Health (64%)
  - Neighborhood Livability & Social Health (62%)
  - Transportation (51%)
- Open question – top 3 themes (what's the most important thing the City should be focusing on and why)
  - Affordable housing
  - Environmental issues
  - Growth and development issues

Full Community Survey results memo from Sept. 6, 2022:

<https://records.fcgov.com/CouncilCorr/DocView.aspx?id=15545838&dbid=0&repo=FortCollins&searchid=6f047de3-2414-4292-9cca-28d8b2522113>

**Attachments:**

- Letters to City Council
- Full text submitted comments

**From:** [Rupa Venkatesh](#)  
**To:** [Amy Resseguie](#)  
**Subject:** FW: [EXTERNAL] Please support wildlife health and rehabilitation in the 2022 city budget  
**Date:** Wednesday, August 24, 2022 5:10:13 PM  
**Attachments:** [image001.png](#)

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**From:** Mariah McCulley <[Mariah.McCulley@savinganimalstoday.org](mailto:Mariah.McCulley@savinganimalstoday.org)>  
**Sent:** Sunday, August 21, 2022 6:19 PM  
**To:** City Leaders <[CityLeaders@fcgov.com](mailto:CityLeaders@fcgov.com)>  
**Subject:** [EXTERNAL] Please support wildlife health and rehabilitation in the 2022 city budget

Hello Fort Collins Leaders!

I am writing today to ask that you prioritize and support local wildlife rehabilitation teams within the city's 2022 budget. Our local licensed wildlife rehabilitation teams need the city's support when it comes to supporting efforts to protect the biodiversity that makes our community beautiful!

Thank you!

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**Mariah McCulley**  
Director of Operations  
*Pronouns: she/her/hers*  
Office Hours: Monday - Friday  
Direct: (970) 484-8516 Ext. 1114  
[mariah.mcculley@savinganimalstoday.org](mailto:mariah.mcculley@savinganimalstoday.org)  
*Mulberry Campus:* 2321 E. Mulberry St. #1  
*Taft Hill Campus:* 2200 N. Taft Hill Rd.  
Fort Collins, CO 80524  
Main Line: (970) 484-8516

[SavingAnimalsToday.org](https://www.savinganimalstoday.org)

**From:** [Rupa Venkatesh](#)  
**To:** [Chad Peeples](#); [City Leaders](#)  
**Subject:** RE: [EXTERNAL] Please support wildlife health and rehabilitation in the 2022 city budget  
**Date:** Wednesday, August 24, 2022 5:09:08 PM  
**Attachments:** [image001.png](#)

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**From:** Chad Peeples <chadpeeples91@gmail.com>  
**Sent:** Wednesday, August 24, 2022 2:00 PM  
**To:** City Leaders <CityLeaders@fcgov.com>  
**Subject:** [EXTERNAL] Please support wildlife health and rehabilitation in the 2022 city budget

Hello Fort Collins Leaders!

I am writing today to ask that you prioritize and support local wildlife rehabilitation teams within the city's 2022 budget. Our local licensed wildlife rehabilitation teams need the city's support when it comes to supporting efforts to protect the biodiversity that makes our community beautiful! The Northern Colorado Wildlife Center has helped thousands animals over few years running on donation alone. Finding room in the city budget would go a long way and save thousands of lives.

Thank you!



**From:** [Lawrence Pollack](#)  
**To:** [Kelly DiMartino](#); [Rupa Venkatesh](#); [Amanda King](#)  
**Cc:** [Amy Resseguie](#)  
**Subject:** RE: [EXTERNAL] Immigration LDF ~ Fondo para Defensa Legal  
**Date:** Wednesday, August 31, 2022 1:59:58 PM  
**Attachments:** [image001.png](#)

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**From:** Litzinia Calva <[info@sg.actionnetwork.org](mailto:info@sg.actionnetwork.org)>  
**Sent:** Wednesday, August 31, 2022 1:25 PM  
**To:** City Leaders <[CityLeaders@fcgov.com](mailto:CityLeaders@fcgov.com)>  
**Subject:** [EXTERNAL] Immigration LDF ~ Fondo para Defensa Legal

Fort Collins City Council,

(Sigue en Español)

I would like to ask you to continue funding the Immigration Legal Defense Fund in the 2023-2024 budget and make this a permanent part of the city's Diversity, Equity and Inclusion efforts this September and October as you solidify the city budget. It is critical that this important work continue without a gap in services. Your immediate support during the creation and approval of the budget will ensure that the trust that the community has developed with the legal service providers continues and that they can keep the momentum moving in the forward direction!

Thank you for considering taking this important step to support Fort Collins residents with the legal resources they need!

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Me gustaría pedirle que continúe financiando el LDF en el presupuesto 2023-2024 y que lo convierta en una parte permanente de los esfuerzos de diversidad, equidad e inclusión de la ciudad este septiembre y octubre a medida que solidifica el presupuesto de la ciudad. Es fundamental que este importante trabajo continúe sin interrupciones en los servicios. ¡Su apoyo inmediato durante la creación y aprobación del presupuesto asegurará que la confianza que la comunidad ha desarrollado con los proveedores de servicios legales continúe y que puedan mantener el impulso en la dirección hacia adelante!

¡Gracias por considerar dar este importante paso para apoyar a los residentes de Fort Collins con los recursos legales que necesitan!

Litzinia Calva  
[calvamel@colostate.edu](mailto:calvamel@colostate.edu)  
 400 hickory st lot 55  
 Fort Collins , Colorado 80524

**From:** [Dawn Kennedy](#)  
**To:** [keilly@coloradoimmigrant.org](mailto:keilly@coloradoimmigrant.org)  
**Cc:** [City Leaders](#); [Amy Resseguie](#)  
**Subject:** RE: [EXTERNAL] Add Immigration LDF to City Budget! ~ Agregue el fondo para Inmigrantes al Presupuesto!  
**Date:** Friday, September 2, 2022 1:30:48 PM

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**From:** Keilly Leon <[info@sg.actionnetwork.org](mailto:info@sg.actionnetwork.org)>  
**Sent:** Wednesday, August 31, 2022 2:39 PM  
**To:** City Leaders <[CityLeaders@fcgov.com](mailto:CityLeaders@fcgov.com)>  
**Subject:** [EXTERNAL] Add Immigration LDF to City Budget! ~ Agregue el fondo para Inmigrantes al Presupuesto!

Fort Collins City Council,

(Sigue en Español)

Thank you for your support of a Fort Collins pilot Legal Defense Fund (LDF) on July 6th, 2021. The city's pilot program has laid the foundation for better immigrant integration in our community. Everyone, no matter who they are, should have the opportunity to present their case in a fair and just manner, by having someone who can advocate for their interests.

I would like to ask you to continue funding the LDF in the 2023-2024 budget and make this a permanent part of the city's Diversity, Equity and Inclusion efforts this September and October as you solidify the city budget. It is critical that this important work continue without a gap in services. Your immediate support during the creation and approval of the budget will ensure that the trust that the community has developed with the legal service providers continues and that they can keep the momentum moving in the forward direction!

The Fort Collins immigrant legal defense fund has given 109 immigrants access to legal representation, increasing their chances to successfully navigate the complex federal immigration system. Having access to a lawyer means families can stay together and ensures Fort Collins residents are guaranteed due process. Immigration proceedings are incredibly complex and difficult to navigate on your own and are the only legal proceeding in the country where someone is detained without the guarantee to a lawyer, even if they are a child or an asylum seeker.

Thank you for considering taking this important step to support Fort Collins residents with the legal resources they need!

\*\*\*

Estimados miembros del Consejo,

Gracias por su apoyo a un Fondo de Defensa Legal (LDF) experimental que aprobaron en Fort Collins el 6 de julio de 2021. El programa experimental de la ciudad ha sentado

las bases para una mejor integración de los inmigrantes en nuestra comunidad. Todos, sin importar quiénes sean, deben tener la oportunidad de presentar su caso de manera justa, teniendo a alguien que pueda defender sus intereses.

Me gustaría pedirle que continúe financiando el LDF en el presupuesto 2023-2024 y que lo convierta en una parte permanente de los esfuerzos de diversidad, equidad e inclusión de la ciudad este septiembre y octubre a medida que solidifica el presupuesto de la ciudad. Es fundamental que este importante trabajo continúe sin interrupciones en los servicios. ¡Su apoyo inmediato durante la creación y aprobación del presupuesto asegurará que la confianza que la comunidad ha desarrollado con los proveedores de servicios legales continúe y que puedan mantener el impulso en la dirección hacia adelante!

El fondo de defensa legal de inmigrantes de Fort Collins ha brindado a 109 inmigrantes acceso a representación legal, aumentando sus posibilidades de navegar con éxito el complejo sistema de inmigración federal. Tener acceso a un abogado significa que las familias pueden permanecer juntas y asegura que los residentes de Fort Collins tengan garantizado el debido proceso. Los procedimientos de inmigración son increíblemente complejos y difíciles de realizar por su cuenta y son el único procedimiento legal en el país donde alguien es detenido sin la garantía de un abogado, incluso si es un niño o un solicitante de asilo.

¡Gracias por considerar dar este importante paso para apoyar a los residentes de Fort Collins con los recursos legales que necesitan!

Keilly Leon  
keilly@coloradoimmigrant.org  
900 Constitution Ave Apt E50  
Fort Collins, Colorado 80521

**From:** [Dawn Kennedy](#)  
**To:** [hleon1314@gmail.com](mailto:hleon1314@gmail.com)  
**Cc:** [City Leaders](#); [Amy Resseguie](#)  
**Subject:** RE: [EXTERNAL] Immigration LDF ~ Fondo para Defensa Legal  
**Date:** Friday, September 2, 2022 1:53:36 PM

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**From:** Helen Leon <[info@sg.actionnetwork.org](mailto:info@sg.actionnetwork.org)>  
**Sent:** Wednesday, August 31, 2022 2:51 PM  
**To:** City Leaders <[CityLeaders@fcgov.com](mailto:CityLeaders@fcgov.com)>  
**Subject:** [EXTERNAL] Immigration LDF ~ Fondo para Defensa Legal

Fort Collins City Council,

(Sigue en Español)

I would like to ask you to continue funding the Immigration Legal Defense Fund in the 2023-2024 budget and make this a permanent part of the city's Diversity, Equity and Inclusion efforts this September and October as you solidify the city budget. It is critical that this important work continue without a gap in services. Your immediate support during the creation and approval of the budget will ensure that the trust that the community has developed with the legal service providers continues and that they can keep the momentum moving in the forward direction!

Thank you for considering taking this important step to support Fort Collins residents with the legal resources they need!

\*\*\*

Me gustaría pedirle que continúe financiando el LDF en el presupuesto 2023-2024 y que lo convierta en una parte permanente de los esfuerzos de diversidad, equidad e inclusión de la ciudad este septiembre y octubre a medida que solidifica el presupuesto de la ciudad. Es fundamental que este importante trabajo continúe sin interrupciones en los servicios. ¡Su apoyo inmediato durante la creación y aprobación del presupuesto asegurará que la confianza que la comunidad ha desarrollado con los proveedores de servicios legales continúe y que puedan mantener el impulso en la dirección hacia adelante!

¡Gracias por considerar dar este importante paso para apoyar a los residentes de Fort Collins con los recursos legales que necesitan!

Helen Leon  
[hleon1314@gmail.com](mailto:hleon1314@gmail.com)  
261 Butler Ct.  
Longmont , Colorado 80504

**From:** [Dawn Kennedy](#)  
**To:** [jessica.dyrdahl@colostate.edu](mailto:jessica.dyrdahl@colostate.edu)  
**Cc:** [City Leaders](#); [Amy Resseguie](#)  
**Subject:** RE: [EXTERNAL] DEI Efforts / Esfuerzos para la Diversidad, Equidad e Inclusion  
**Date:** Friday, September 2, 2022 1:55:04 PM

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**From:** Jessica Dyrdahl <[info@sg.actionnetwork.org](mailto:info@sg.actionnetwork.org)>  
**Sent:** Wednesday, August 31, 2022 3:14 PM  
**To:** City Leaders <[CityLeaders@fcgov.com](mailto:CityLeaders@fcgov.com)>  
**Subject:** [EXTERNAL] DEI Efforts / Esfuerzos para la Diversidad, Equidad e Inclusion  
 Fort Collins City Council,

(Sigue en Español)

The Fort Collins immigrant legal defense fund has given 109 immigrants access to legal representation, increasing their chances to successfully navigate the complex federal immigration system.

I would like to ask you to continue funding the LDF in the 2023-2024 budget and make this a permanent part of the city's Diversity, Equity and Inclusion efforts this September and October as you solidify the city budget. It is critical that this important work continue without a gap in services.

Having access to a lawyer means families can stay together and ensures Fort Collins residents are guaranteed due process. Immigration proceedings are incredibly complex and difficult to navigate on your own and are the only legal proceeding in the country where someone is detained without the guarantee to a lawyer, even if they are a child or an asylum seeker.

Thank you for supporting Fort Collins residents with the legal resources they need!

\*\*\*

El fondo de defensa legal de inmigrantes de Fort Collins ha brindado a 109 inmigrantes acceso a representación legal, aumentando sus posibilidades de navegar con éxito el complejo sistema de inmigración federal.

Me gustaría pedirle que continúe financiando el LDF en el presupuesto 2023-2024 y que lo convierta en una parte permanente de los esfuerzos de diversidad, equidad e inclusión de la ciudad este septiembre y octubre a medida que solidifica el presupuesto de la ciudad. s fundamental que este importante trabajo continúe sin interrupciones en los servicios.

Tener acceso a un abogado significa que las familias pueden permanecer juntas y asegura que los residentes de Fort Collins tengan garantizado el debido proceso. Los procedimientos de inmigración son increíblemente complejos y difíciles de realizar por su cuenta y son el único procedimiento legal en el país donde alguien es detenido sin la garantía de un abogado, incluso si es un niño o un solicitante de asilo.

¡Gracias por apoyar a los residentes de Fort Collins con los recursos legales que necesitan!

Jessica Dyrdahl  
[jessica.dyrdahl@colostate.edu](mailto:jessica.dyrdahl@colostate.edu)  
 2828 Silverplume Drive, S 6  
 Fort Collins, Colorado 80526

**From:** [Dawn Kennedy](#)  
**To:** [dhayhow@bajabb.com](mailto:dhayhow@bajabb.com)  
**Cc:** [City Leaders](#); [Amy Resseguie](#)  
**Subject:** RE: [EXTERNAL] Immigration LDF  
**Date:** Friday, September 2, 2022 2:19:52 PM

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**From:** Debbie Hayhow <[info@sg.actionnetwork.org](mailto:info@sg.actionnetwork.org)>  
**Sent:** Thursday, September 1, 2022 7:39 AM  
**To:** City Leaders <[CityLeaders@fcgov.com](mailto:CityLeaders@fcgov.com)>  
**Subject:** [EXTERNAL] Immigration LDF

Fort Collins City Council,

Dear Fort Collins City Council Members,

As an almost 50 year resident of Fort Collins and Laporte, I would like to ask you to continue funding the Immigration Legal Defense Fund in the 2023-2024 budget and make this a permanent part of the city's Diversity, Equity and Inclusion efforts this September and October as you solidify the city budget. It is critical that this important work continue without a gap in services. Your immediate support during the creation and approval of the budget will ensure that the trust that the community has developed with the legal service providers continues and that they can keep the momentum moving in the forward direction!

Thank you for considering taking this important step to support Fort Collins residents with the legal resources they need!

Sincerely,  
Debbie Hayhow

Debbie Hayhow  
[dhayhow@bajabb.com](mailto:dhayhow@bajabb.com)  
3320 BUCKSKIN TRL  
LAPORTE, Colorado 80535-9313

**From:** [Dawn Kennedy](#)  
**To:** [flennikenmarianne@gmail.com](mailto:flennikenmarianne@gmail.com)  
**Cc:** [City Leaders](#); [Amy Resseguie](#)  
**Subject:** RE: [EXTERNAL] Add Immigration LDF to City Budget! ~ Agregue el fondo para Inmigrantes al Presupuesto!  
**Date:** Friday, September 2, 2022 2:21:44 PM

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**From:** Marianne Flenniken <[info@sg.actionnetwork.org](mailto:info@sg.actionnetwork.org)>  
**Sent:** Thursday, September 1, 2022 8:18 AM  
**To:** City Leaders <[CityLeaders@fcgov.com](mailto:CityLeaders@fcgov.com)>  
**Subject:** [EXTERNAL] Add Immigration LDF to City Budget! ~ Agregue el fondo para Inmigrantes al Presupuesto!

Fort Collins City Council,

(Sigue en Español)

Thank you for your support of a Fort Collins pilot Legal Defense Fund (LDF) on July 6th, 2021. The city's pilot program has laid the foundation for better immigrant integration in our community. Everyone, no matter who they are, should have the opportunity to present their case in a fair and just manner, by having someone who can advocate for their interests.

I would like to ask you to continue funding the LDF in the 2023-2024 budget and make this a permanent part of the city's Diversity, Equity and Inclusion efforts this September and October as you solidify the city budget. It is critical that this important work continue without a gap in services. Your immediate support during the creation and approval of the budget will ensure that the trust that the community has developed with the legal service providers continues and that they can keep the momentum moving in the forward direction!

The Fort Collins immigrant legal defense fund has given 109 immigrants access to legal representation, increasing their chances to successfully navigate the complex federal immigration system. Having access to a lawyer means families can stay together and ensures Fort Collins residents are guaranteed due process. Immigration proceedings are incredibly complex and difficult to navigate on your own and are the only legal proceeding in the country where someone is detained without the guarantee to a lawyer, even if they are a child or an asylum seeker.

Thank you for considering taking this important step to support Fort Collins residents with the legal resources they need!

\*\*\*

Estimados miembros del Consejo,

Gracias por su apoyo a un Fondo de Defensa Legal (LDF) experimental que aprobaron en Fort Collins el 6 de julio de 2021. El programa experimental de la ciudad ha sentado

las bases para una mejor integración de los inmigrantes en nuestra comunidad. Todos, sin importar quiénes sean, deben tener la oportunidad de presentar su caso de manera justa, teniendo a alguien que pueda defender sus intereses.

Me gustaría pedirle que continúe financiando el LDF en el presupuesto 2023-2024 y que lo convierta en una parte permanente de los esfuerzos de diversidad, equidad e inclusión de la ciudad este septiembre y octubre a medida que solidifica el presupuesto de la ciudad. Es fundamental que este importante trabajo continúe sin interrupciones en los servicios. ¡Su apoyo inmediato durante la creación y aprobación del presupuesto asegurará que la confianza que la comunidad ha desarrollado con los proveedores de servicios legales continúe y que puedan mantener el impulso en la dirección hacia adelante!

El fondo de defensa legal de inmigrantes de Fort Collins ha brindado a 109 inmigrantes acceso a representación legal, aumentando sus posibilidades de navegar con éxito el complejo sistema de inmigración federal. Tener acceso a un abogado significa que las familias pueden permanecer juntas y asegura que los residentes de Fort Collins tengan garantizado el debido proceso. Los procedimientos de inmigración son increíblemente complejos y difíciles de realizar por su cuenta y son el único procedimiento legal en el país donde alguien es detenido sin la garantía de un abogado, incluso si es un niño o un solicitante de asilo.

¡Gracias por considerar dar este importante paso para apoyar a los residentes de Fort Collins con los recursos legales que necesitan!

Marianne Flenniken  
flennikenmarianne@gmail.com  
3512 Buckskin Trail  
Laporte, Colorado 80535



**From:** [Dawn Kennedy](#)  
**To:** [shaleenmorales@gmail.com](mailto:shaleenmorales@gmail.com)  
**Cc:** [City Leaders](#); [Amy Resseguie](#)  
**Subject:** RE: [EXTERNAL] DEI Efforts / Esfuerzos para la Diversidad, Equidad e Inclusion  
**Date:** Friday, September 2, 2022 2:25:36 PM

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**From:** Shaleen morales <[info@sg.actionnetwork.org](mailto:info@sg.actionnetwork.org)>  
**Sent:** Thursday, September 1, 2022 12:22 PM  
**To:** City Leaders <[CityLeaders@fcgov.com](mailto:CityLeaders@fcgov.com)>  
**Subject:** [EXTERNAL] DEI Efforts / Esfuerzos para la Diversidad, Equidad e Inclusion

Fort Collins City Council,

(Sigue en Español)

The Fort Collins immigrant legal defense fund has given 109 immigrants access to legal representation, increasing their chances to successfully navigate the complex federal immigration system.

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¡Gracias por apoyar a los residentes de Fort Collins con los recursos legales que necesitan!

Shaleen morales  
[shaleenmorales@gmail.com](mailto:shaleenmorales@gmail.com)  
 1325 Madison St Apt 3  
 Denver, Colorado 80218

**From:** [Dawn Kennedy](#)  
**To:** [ahoeven@hoeveninc.com](mailto:ahoeven@hoeveninc.com)  
**Cc:** [City Leaders](#); [Amy Resseguie](#)  
**Subject:** RE: [EXTERNAL] Add Immigration LDF to City Budget! ~ Agregue el fondo para Inmigrantes al Presupuesto!  
**Date:** Friday, September 2, 2022 2:26:41 PM

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**From:** Amy Marie Hoeven <[info@sg.actionnetwork.org](mailto:info@sg.actionnetwork.org)>  
**Sent:** Thursday, September 1, 2022 1:15 PM  
**To:** City Leaders <[CityLeaders@fcgov.com](mailto:CityLeaders@fcgov.com)>  
**Subject:** [EXTERNAL] Add Immigration LDF to City Budget! ~ Agregue el fondo para Inmigrantes al Presupuesto!

Fort Collins City Council,

(Sigue en Español)

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I would like to ask you to continue funding the LDF in the 2023-2024 budget and make this a permanent part of the city's Diversity, Equity and Inclusion efforts this September and October as you solidify the city budget. It is critical that this important work continue without a gap in services. Your immediate support during the creation and approval of the budget will ensure that the trust that the community has developed with the legal service providers continues and that they can keep the momentum moving in the forward direction!

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Thank you for considering taking this important step to support Fort Collins residents with the legal resources they need!

\*\*\*

Estimados miembros del Consejo,

Gracias por su apoyo a un Fondo de Defensa Legal (LDF) experimental que aprobaron en Fort Collins el 6 de julio de 2021. El programa experimental de la ciudad ha sentado las bases para una mejor integración de los inmigrantes en nuestra comunidad.

Todos, sin importar quiénes sean, deben tener la oportunidad de presentar su caso de manera justa, teniendo a alguien que pueda defender sus intereses.

Me gustaría pedirle que continúe financiando el LDF en el presupuesto 2023-2024 y que lo convierta en una parte permanente de los esfuerzos de diversidad, equidad e inclusión de la ciudad este septiembre y octubre a medida que solidifica el presupuesto de la ciudad. Es fundamental que este importante trabajo continúe sin interrupciones en los servicios. ¡Su apoyo inmediato durante la creación y aprobación del presupuesto asegurará que la confianza que la comunidad ha desarrollado con los proveedores de servicios legales continúe y que puedan mantener el impulso en la dirección hacia adelante!

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¡Gracias por considerar dar este importante paso para apoyar a los residentes de Fort Collins con los recursos legales que necesitan!

Amy Marie Hoeven  
ahoeven@hoeveninc.com  
2101 Stover Street  
Fort Collins, Colorado 80525

**From:** [Dawn Kennedy](#)  
**To:** [bethadehaven@gmail.com](mailto:bethadehaven@gmail.com)  
**Cc:** [City Leaders](#); [Amy Resseguie](#)  
**Subject:** RE: [EXTERNAL] Please Add Immigration LDF to City Budget  
**Date:** Friday, September 2, 2022 2:27:15 PM

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**From:** Beth DeHaven <[info@sg.actionnetwork.org](mailto:info@sg.actionnetwork.org)>  
**Sent:** Thursday, September 1, 2022 2:57 PM  
**To:** City Leaders <[CityLeaders@fcgov.com](mailto:CityLeaders@fcgov.com)>  
**Subject:** [EXTERNAL] Please Add Immigration LDF to City Budget

Fort Collins City Council,

I am writing to urge you to continue funding the Immigration Legal Defense Fund in the 2023-2024 budget, making this a permanent part of the city's Diversity, Equity and Inclusion efforts. It is critical that this important work continue without a gap in services. Your immediate support during the creation and approval of the budget will ensure that the trust that the community has developed with the legal service providers continues and that they can keep the momentum going to obtain the legal status that will allow them to be welcome and productive members of our Fort Collins community.

Thank you for taking this important step to support Fort Collins residents with the legal resources they need!

Beth DeHaven  
[bethadehaven@gmail.com](mailto:bethadehaven@gmail.com)  
839 Sunchase Dr.  
Fort Collins, Colorado 80524-6029

**From:** [Dawn Kennedy](#)  
**To:** [cjtraveler@msn.com](mailto:cjtraveler@msn.com)  
**Cc:** [City Leaders](#); [Amy Resseguie](#)  
**Subject:** RE: [EXTERNAL] Add Immigration LDF to City Budget!  
**Date:** Friday, September 2, 2022 2:27:48 PM

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**From:** John Bisbee <[info@sg.actionnetwork.org](mailto:info@sg.actionnetwork.org)>  
**Sent:** Thursday, September 1, 2022 3:56 PM  
**To:** City Leaders <[CityLeaders@fcgov.com](mailto:CityLeaders@fcgov.com)>  
**Subject:** [EXTERNAL] Add Immigration LDF to City Budget!

Fort Collins City Council,

Thank you for your support of a Fort Collins pilot Legal Defense Fund (LDF) on July 6th, 2021. The city's pilot program has laid the foundation for better immigrant integration in our community. Everyone, no matter who they are, should have the opportunity to present their case in a fair and just manner, by having someone who can advocate for their interests.

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Thank you for considering taking this important step to support Fort Collins residents with the legal resources they need!

John Bisbee  
[cjtraveler@msn.com](mailto:cjtraveler@msn.com)  
713 Justice Dr  
Fort Collins, Colorado 80526

**From:** [Dawn Kennedy](#)  
**To:** [alarcon4444@gmail.com](mailto:alarcon4444@gmail.com)  
**Cc:** [City Leaders](#); [Amy Resseguie](#)  
**Subject:** RE: [EXTERNAL] DEI Efforts / Esfuerzos para la Diversidad, Equidad e Inclusion  
**Date:** Friday, September 2, 2022 2:28:29 PM

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**From:** Fernanda Alarcon <[info@sg.actionnetwork.org](mailto:info@sg.actionnetwork.org)>  
**Sent:** Thursday, September 1, 2022 6:49 PM  
**To:** City Leaders <[CityLeaders@fcgov.com](mailto:CityLeaders@fcgov.com)>  
**Subject:** [EXTERNAL] DEI Efforts / Esfuerzos para la Diversidad, Equidad e Inclusion  
 Fort Collins City Council,

(Sigue en Español)

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¡Gracias por apoyar a los residentes de Fort Collins con los recursos legales que necesitan!

Fernanda Alarcon  
[alarcon4444@gmail.com](mailto:alarcon4444@gmail.com)  
 256 West Prospect Street, Apartment#62  
 Fort Collins, Colorado 80526

**From:** [Dawn Kennedy](#)  
**To:** [imperfectmachine33@gmail.com](mailto:imperfectmachine33@gmail.com)  
**Cc:** [City Leaders](#); [Amy Resseguie](#)  
**Subject:** RE: [EXTERNAL] Immigration LDF ~ Fondo para Defensa Legal  
**Date:** Friday, September 2, 2022 2:29:38 PM

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**From:** Atlas Ojendiz <[info@sg.actionnetwork.org](mailto:info@sg.actionnetwork.org)>  
**Sent:** Thursday, September 1, 2022 7:58 PM  
**To:** City Leaders <[CityLeaders@fcgov.com](mailto:CityLeaders@fcgov.com)>  
**Subject:** [EXTERNAL] Immigration LDF ~ Fondo para Defensa Legal

Fort Collins City Council,

(Sigue en Español)

I would like to ask you to continue funding the Immigration Legal Defense Fund in the 2023-2024 budget and make this a permanent part of the city's Diversity, Equity and Inclusion efforts this September and October as you solidify the city budget. It is critical that this important work continue without a gap in services. Your immediate support during the creation and approval of the budget will ensure that the trust that the community has developed with the legal service providers continues and that they can keep the momentum moving in the forward direction!

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¡Gracias por considerar dar este importante paso para apoyar a los residentes de Fort Collins con los recursos legales que necesitan!

Atlas Ojendiz  
[imperfectmachine33@gmail.com](mailto:imperfectmachine33@gmail.com)  
1025 Wakerobin Ln. Apt B205  
Fort Collins, Colorado 80526

**From:** [Dawn Kennedy](#)  
**To:** [lmahan78@gmail.com](mailto:lmahan78@gmail.com)  
**Cc:** [City Leaders](#); [Amy Resseguie](#)  
**Subject:** RE: [EXTERNAL] Legal Defense Fund  
**Date:** Friday, September 2, 2022 2:30:43 PM

---

**From:** Linda Mahan <[info@sg.actionnetwork.org](mailto:info@sg.actionnetwork.org)>  
**Sent:** Thursday, September 1, 2022 10:13 PM  
**To:** City Leaders <[CityLeaders@fcgov.com](mailto:CityLeaders@fcgov.com)>  
**Subject:** [EXTERNAL] Legal Defense Fund

Fort Collins City Council,

I appreciate the support of a Fort Collins pilot Legal Defense Fund (LDF) given by the Council this summer.

I would like to ask you to continue funding the LDF in the 2023-2024 budget and make this a permanent part of the city's budget. Legal advice is so important to the success of an applicant and makes a big difference in navigating the immigration system. And, it fits with the emphasis of the City in measures around principles of diversity, equity and inclusion.

Thank you for considering this request to continue support for legal resources.

Linda Mahan  
[lmahan78@gmail.com](mailto:lmahan78@gmail.com)  
708 Birky Pl  
Fort Collins, Colorado 80526



**From:** [Dawn Kennedy](#)  
**To:** [andreuyenny@yahoo.com](mailto:andreuyenny@yahoo.com)  
**Cc:** [City Leaders](#); [Amy Resseguie](#)  
**Subject:** RE: [EXTERNAL] Immigration LDF ~ Fondo para Defensa Legal  
**Date:** Friday, September 2, 2022 3:05:43 PM

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**From:** Yenny Andreu-Vivas <[info@sg.actionnetwork.org](mailto:info@sg.actionnetwork.org)>  
**Sent:** Friday, September 2, 2022 2:48 PM  
**To:** City Leaders <[CityLeaders@fcgov.com](mailto:CityLeaders@fcgov.com)>  
**Subject:** [EXTERNAL] Immigration LDF ~ Fondo para Defensa Legal

Fort Collins City Council,

(Sigue en Español)

I would like to ask you to continue funding the Immigration Legal Defense Fund in the 2023-2024 budget and make this a permanent part of the city's Diversity, Equity and Inclusion efforts this September and October as you solidify the city budget. It is critical that this important work continue without a gap in services. Your immediate support during the creation and approval of the budget will ensure that the trust that the community has developed with the legal service providers continues and that they can keep the momentum moving in the forward direction!

Thank you for considering taking this important step to support Fort Collins residents with the legal resources they need!

\*\*\*

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¡Gracias por considerar dar este importante paso para apoyar a los residentes de Fort Collins con los recursos legales que necesitan!

Yenny Andreu-Vivas  
[andreuyenny@yahoo.com](mailto:andreuyenny@yahoo.com)  
 411 S. Court St. #61  
 Fort Collins, Colorado 80524

**From:** [Rupa Venkatesh](#)  
**To:** [Amy Resseguie](#)  
**Subject:** FW: [EXTERNAL] DEI Efforts / Esfuerzos para la Diversidad, Equidad e Inclusion  
**Date:** Monday, September 5, 2022 6:49:31 PM  
**Attachments:** [image001.png](#)

---

**From:** Linda Hamilton <[info@sg.actionnetwork.org](mailto:info@sg.actionnetwork.org)>  
**Sent:** Saturday, September 3, 2022 11:36 AM  
**To:** City Leaders <[CityLeaders@fcgov.com](mailto:CityLeaders@fcgov.com)>  
**Subject:** [EXTERNAL] DEI Efforts / Esfuerzos para la Diversidad, Equidad e Inclusion

Fort Collins City Council,

(Sigue en Español)

The Fort Collins immigrant legal defense fund has given 109 immigrants access to legal representation, increasing their chances to successfully navigate the complex federal immigration system.

I would like to ask you to continue funding the LDF in the 2023-2024 budget and make this a permanent part of the city's Diversity, Equity and Inclusion efforts this September and October as you solidify the city budget. It is critical that this important work continue without a gap in services.

Having access to a lawyer means families can stay together and ensures Fort Collins residents are guaranteed due process. Immigration proceedings are incredibly complex and difficult to navigate on your own and are the only legal proceeding in the country where someone is detained without the guarantee to a lawyer, even if they are a child or an asylum seeker.

Thank you for supporting Fort Collins residents with the legal resources they need!

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El fondo de defensa legal de inmigrantes de Fort Collins ha brindado a 109 inmigrantes acceso a representación legal, aumentando sus posibilidades de navegar con éxito el complejo sistema de inmigración federal.

Me gustaría pedirle que continúe financiando el LDF en el presupuesto 2023-2024 y que lo convierta en una parte permanente de los esfuerzos de diversidad, equidad e inclusión de la ciudad este septiembre y octubre a medida que solidifica el presupuesto de la ciudad. s fundamental que este importante trabajo continúe sin interrupciones en los servicios.

Tener acceso a un abogado significa que las familias pueden permanecer juntas y asegura que los residentes de Fort Collins tengan garantizado el debido proceso. Los procedimientos de inmigración son increíblemente complejos y difíciles de realizar por su cuenta y son el único procedimiento legal en el país donde alguien es detenido sin la garantía de un abogado, incluso si es un niño o un solicitante de asilo.

¡Gracias por apoyar a los residentes de Fort Collins con los recursos legales que necesitan!

Linda Hamilton  
[lhamilton229@gmail.com](mailto:lhamilton229@gmail.com)  
 3650 Full Moon Dr

**From:** [Rupa Venkatesh](#)  
**To:** [Amy Resseguie](#)  
**Subject:** FW: [EXTERNAL] Add Immigration LDF to City Budget!  
**Date:** Monday, September 5, 2022 6:49:36 PM  
**Attachments:** [image001.png](#)

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**From:** Linn Zink <[info@sg.actionnetwork.org](mailto:info@sg.actionnetwork.org)>  
**Sent:** Saturday, September 3, 2022 9:45 AM  
**To:** City Leaders <[CityLeaders@fcgov.com](mailto:CityLeaders@fcgov.com)>  
**Subject:** [EXTERNAL] Add Immigration LDF to City Budget!

Fort Collins City Council,

Thank you for your support of a Fort Collins pilot Legal Defense Fund (LDF) on July 6th, 2021. The city's pilot program has laid the foundation for better immigrant integration in our community. Everyone, no matter who they are, should have the opportunity to present their case in a fair and just manner, by having someone who can advocate for their interests.

I would like to ask you to continue funding the LDF in the 2023-2024 budget and make this a permanent part of the city's Diversity, Equity and Inclusion efforts this September and October as you solidify the city budget. It is critical that this important work continue without a gap in services. Your immediate support during the creation and approval of the budget will ensure that the trust that the community has developed with the legal service providers continues and that they can keep the momentum moving in the forward direction!

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Through my own church and partnership through ISAAC, I and others I know are committed to helping supplement the city funds so that all immigrants here will have access to legal defense resources when needed.

Thank you for considering taking this important step to support Fort Collins residents with the legal resources they need!

\*\*\*

Linn Zink  
[lczink@gmail.com](mailto:lczink@gmail.com)  
 3500 Swanstone Dr., Unit 42  
 Fort Collins, Colorado 80525

**From:** [Rupa Venkatesh](#)  
**To:** [Amy Resseguie](#)  
**Subject:** FW: [EXTERNAL] DEI Efforts / Esfuerzos para la Diversidad, Equidad e Inclusion  
**Date:** Monday, September 5, 2022 6:49:41 PM  
**Attachments:** [image001.png](#)

---

**From:** Joshua Crosslin <[info@sg.actionnetwork.org](mailto:info@sg.actionnetwork.org)>  
**Sent:** Monday, September 5, 2022 10:02 AM  
**To:** City Leaders <[CityLeaders@fcgov.com](mailto:CityLeaders@fcgov.com)>  
**Subject:** [EXTERNAL] DEI Efforts / Esfuerzos para la Diversidad, Equidad e Inclusion

Fort Collins City Council,

I personally know families who have legitimate rights and needs to be in the USA, and in Fort Collins in particular, who would not be able to afford the legal counsel they need on their own. Aside from the numbers, these families have unique stories and deserve the chance to stay and move forward together with legitimate legal status. For the families I know, a few meetings with an attorney and help with paperwork and filing fees can mean the difference between families staying together or being forced apart. I encourage you to increase the support for legal services available through the Fort Collins immigrant legal defense fund.

The Fort Collins immigrant legal defense fund has given 109 immigrants access to legal representation, increasing their chances to successfully navigate the complex federal immigration system.

I would like to ask you to continue funding the LDF in the 2023-2024 budget and make this a permanent part of the city's Diversity, Equity and Inclusion efforts this September and October as you solidify the city budget. It is critical that this important work continue without a gap in services.

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Joshua Crosslin  
[joshua.crosslin@gmail.com](mailto:joshua.crosslin@gmail.com)  
3016 Ringneck Dr  
Fort Collins, Colorado 80526

**From:** [Rupa Venkatesh](#)  
**To:** [Blaragon@msn.com](mailto:Blaragon@msn.com); [City Leaders](#)  
**Cc:** [Amy Resseguie](#)  
**Subject:** RE: [EXTERNAL] DEI Efforts  
**Date:** Monday, September 5, 2022 7:47:15 PM  
**Attachments:** [image001.png](#)

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**From:** Betty Aragon-Mitotes <[info@sg.actionnetwork.org](mailto:info@sg.actionnetwork.org)>  
**Sent:** Wednesday, August 31, 2022 6:07 PM  
**To:** City Leaders <[CityLeaders@fcgov.com](mailto:CityLeaders@fcgov.com)>  
**Subject:** [EXTERNAL] DEI Efforts

Fort Collins City Council,

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Thank you for supporting Fort Collins residents with the legal resources they need!

Betty Aragon-Mitotes  
[Blaragon@msn.com](mailto:Blaragon@msn.com)  
3375 Woodlands Way  
WELLINGTON, Colorado 80549

**From:** [Rupa Venkatesh](#)  
**To:** [Yuvigv30@colostate.edu](mailto:Yuvigv30@colostate.edu); [City Leaders](#)  
**Cc:** [Amy Resseguie](#)  
**Subject:** RE: [EXTERNAL] Add Immigration LDF to City Budget! ~ Agregue el fondo para Inmigrantes al Presupuesto!  
**Date:** Monday, September 5, 2022 7:48:42 PM  
**Attachments:** [image001.png](#)

---

**From:** Yuvi Gonzalez <[info@sg.actionnetwork.org](mailto:info@sg.actionnetwork.org)>  
**Sent:** Wednesday, August 31, 2022 2:39 PM  
**To:** City Leaders <[CityLeaders@fcgov.com](mailto:CityLeaders@fcgov.com)>  
**Subject:** [EXTERNAL] Add Immigration LDF to City Budget! ~ Agregue el fondo para Inmigrantes al Presupuesto!

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(Sigue en Español)

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Estimados miembros del Consejo,

Gracias por su apoyo a un Fondo de Defensa Legal (LDF) experimental que aprobaron en Fort Collins el 6 de julio de 2021. El programa experimental de la ciudad ha sentado las bases para una mejor integración de los inmigrantes en nuestra comunidad. Todos, sin importar quiénes sean, deben tener la oportunidad de presentar su caso de manera justa, teniendo a alguien que pueda defender sus intereses.

Me gustaría pedirle que continúe financiando el LDF en el presupuesto 2023-2024 y que lo convierta en una parte permanente de los esfuerzos de diversidad, equidad e inclusión de la ciudad este septiembre y octubre a medida que solidifica el presupuesto de la ciudad. Es fundamental que este importante trabajo continúe sin interrupciones en los servicios. ¡Su apoyo inmediato durante la creación y aprobación del presupuesto asegurará que la confianza que la comunidad ha desarrollado con los proveedores de servicios legales continúe y que puedan mantener el impulso en la dirección hacia adelante!

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¡Gracias por considerar dar este importante paso para apoyar a los residentes de Fort Collins con los recursos legales que necesitan!

Yuvi Gonzalez

[Yuvigv30@colostate.edu](mailto:Yuvigv30@colostate.edu)

2025 N College Ave Lot 74

FORT COLLINS, Colorado 80524

Mayor Arndt, Mayor Pro Tem Francis, Councilmembers Gutowsky, Pignataro, Canonico, Peel, and Ohlson:

The Parks and Recreation Advisory Board offers the following guidance for the prioritization of the Parks and Recreation Budget Offers for the 2023-2024 budget:

60.4	Master Planning Existing Parks
60.6	9/11 Memorial at Spring Park
60.5	Traverse Park Community Garden
60.7	Traverse Park Community Garden
43.24	2.0 FTE Hourly conversion to classified certified childcare staff
43.25	2.0 FTE Hourly conversion to classified Recreation Specialists
43.26	3.0 FTE Classified Building Attendants
43.28	Customer Data Base and Registration Software Upgrade
59.44	Contractual Pruning of Large Diameter Trees
54.9	3.0 FTE Worker I, Parks and Trails Expansion
54.10	1.0 FTE Park Technician for Playground Maintenance
58.2	3.0 FTE New Streetscapes Maintenance
54.6	Rolland Moore Park Infrastructure Replacement
54.7	Parks Hard Surface Trails Infrastructure Replacement
54.8	Parks Landscape Conversion and Irrigation Infrastructure Replacement
54.12	Wallenberg Spur Trail-Pedestrian Bridge Replacement Partnership
54.13	Parks Accessibility Improvements

These prioritized offers align with multiple Council Priorities, especially:

- 27 – Access funding for parks,
- 28 – Improve tree policies,
- 25 – Affordable, Quality, and Accessible Childcare Infrastructure, and
- 30 – Implementation of the 15-minute community concept.

These offers are also directly aligned to the 2022 Strategic Plan’s recommendations for Culture & Recreation, the comprehensive Parks and Recreation Master Plan, and the City Park Central Core Master Plan.



As a Board we encourage an emphasis on maintaining existing Park assets and investing in the Infrastructure Replacement Program (**offers 59.44, 54.9, 54.10, 58.2, 54.6, 54.7, 54.8, 54.12, and 54.14**).

**Offers 54.6, 54.7, 54.8, 54.12, and 54.14** direct funding to long-overdue infrastructure replacements at Rolland Moore Park, maintenance of trail surfaces, irrigation equipment, and landscape conversion, and enable accessibility improvements throughout all our City parks. The longer these particular cans are kicked down the road, the more unsafe conditions may become, and the more urgent and expensive repairs and maintenance will be.

**Offers 54.9, 54.10, and 58.2** help fund parks workers (including a playground maintenance technician and streetscape maintenance workers). As we have seen at Crescent Park, Rossborough Park, and other neighborhood parks, neighbors are willing to work side-by-side with Parks staff to help offset issues resulting from decreased staffing, but without the investment on behalf of the City, their efforts will be hindered by larger and larger needs that will quickly exceed the reach of local volunteer efforts.

The City must maintain its growing list of assets and fund the replacement of those assets that are at the end of their useful life, especially as our City grows while more neighbors are utilizing the same assets, and neighbors must increasingly commute to their recreational amenities of choice.

Similarly, we cannot understate the importance of appropriate staffing levels to keep normal and safe operations at our Recreation facilities. **Offers 43.24, 43.25, and 43.26** are direct requests for increased staffing with that goal in mind.

The Board also lends our support to the chorus of voices asking for the City of Fort Collins to raise the minimum wage for municipal jobs to \$15 per hour. Put simply, at the wages the City is currently offering, we are not competitive with the private sector in the community.

**Offer 43.28** to acquire a contemporary Customer Database and Registration Application is the single-largest contribution the Parks and Recreation Department can make to the City to help achieve Council Priority 25 – Affordable, Quality, and Accessible Childcare Infrastructure.

Funding this offer will drastically improve the user experience for both neighbors and staff, give Parks & Recreation insight into the demographics of the users while also making the data loading process easier.

This offer directly removes systemic equity barriers to the registration process for neighbors in young family, low-income, or minority populations who have only a cell phone who cannot currently register using those devices, and highlight opportunities to bring a more diverse and representative neighbor base into our recreation programs.

This software will be used for all Recreator enrollments as well as field and shelter reservations for Parks, replacing two systems and will save the Parks and Recreation departments hours upon hours of staff time and our neighbors a lot of frustration and wasted effort. We believe this offer would pay for itself very quickly based on the investment of staff time on maintaining and training on the overly-difficult RecTrack software.

Finally, with an eye to the future, we would also highlight **offers 60.4, 60.6, 60.5, and 60.7.**

**Offer 60.4** enables the Parks Planning Department to get ahead of the Infrastructure Replacement Plan and future refresh efforts through framework plan development at existing parks, a key recommendation of the Parks & Recreation Plan.

**Offers 60.5 and 60.7** place a key amenity identified in the Parks and Recreation Plan, a community garden, in Traverse Park.

**Offer 60.9** dedicates timely and necessary general fund supplementation to the 9/11 memorial at Spring Park, without which the project will likely fail.

As you are making decisions on the 2023-2024 budget, please consider these recommended budget offers.

Thank you,

The Parks and Recreation Advisory Board

**From:** [Dawn Kennedy](#)  
**To:** [mgoehring@rmian.org](mailto:mgoehring@rmian.org)  
**Cc:** [City Leaders](#); [Amy Resseguie](#)  
**Subject:** RE: [EXTERNAL] Add Immigration LDF to City Budget! ~ Agregue el fondo para Inmigrantes al Presupuesto!  
**Date:** Wednesday, September 7, 2022 10:05:18 AM

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**From:** Mekela Goehring <[info@sg.actionnetwork.org](mailto:info@sg.actionnetwork.org)>  
**Sent:** Tuesday, September 6, 2022 2:20 PM  
**To:** City Leaders <[CityLeaders@fcgov.com](mailto:CityLeaders@fcgov.com)>  
**Subject:** [EXTERNAL] Add Immigration LDF to City Budget! ~ Agregue el fondo para Inmigrantes al Presupuesto!

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(Sigue en Español)

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Mekela Goehring  
[mgoehring@rmian.org](mailto:mgoehring@rmian.org)  
7301 Federal Blvd., Suite 300  
Westminster, Colorado 80030

**From:** [Dawn Kennedy](#)  
**To:** [alyssarespo@gmail.com](mailto:alyssarespo@gmail.com)  
**Cc:** [City Leaders](#); [Amy Resseguie](#)  
**Subject:** RE: [EXTERNAL] DEI Efforts / Esfuerzos para la Diversidad, Equidad e Inclusion  
**Date:** Wednesday, September 7, 2022 10:06:04 AM

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**From:** Alyssa Esposito <[info@sg.actionnetwork.org](mailto:info@sg.actionnetwork.org)>  
**Sent:** Tuesday, September 6, 2022 7:45 AM  
**To:** City Leaders <[CityLeaders@fcgov.com](mailto:CityLeaders@fcgov.com)>  
**Subject:** [EXTERNAL] DEI Efforts / Esfuerzos para la Diversidad, Equidad e Inclusion

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(Sigue en Español)

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Alyssa Esposito  
[alyssarespo@gmail.com](mailto:alyssarespo@gmail.com)  
 1610 Westbridge Drive, k63  
 FORT COLLINS, Colorado 80526

**From:** [Dawn Kennedy](#)  
**To:** [terezagonzales33@gmail.com](mailto:terezagonzales33@gmail.com)  
**Cc:** [City Leaders](#); [Amy Resseguie](#)  
**Subject:** RE: [EXTERNAL] DEI Efforts / Esfuerzos para la Diversidad, Equidad e Inclusion  
**Date:** Wednesday, September 7, 2022 3:20:11 PM

---

**From:** Tere González <[info@sg.actionnetwork.org](mailto:info@sg.actionnetwork.org)>  
**Sent:** Wednesday, September 7, 2022 2:18 PM  
**To:** City Leaders <[CityLeaders@fcgov.com](mailto:CityLeaders@fcgov.com)>  
**Subject:** [EXTERNAL] DEI Efforts / Esfuerzos para la Diversidad, Equidad e Inclusion  
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Tere González  
[terezagonzales33@gmail.com](mailto:terezagonzales33@gmail.com)  
 400 hichory st lot 146, St lot 146  
 Fort collins, Colorado 80524

**From:** [Dawn Kennedy](#)  
**To:** [jessicaoneal34@gmail.com](mailto:jessicaoneal34@gmail.com)  
**Cc:** [City Leaders](#); [Amy Resseguie](#)  
**Subject:** RE: [EXTERNAL] Add Immigration LDF to City Budget!  
**Date:** Friday, September 9, 2022 12:25:37 PM

---

**From:** Jessie O'Neal <[info@sg.actionnetwork.org](mailto:info@sg.actionnetwork.org)>  
**Sent:** Friday, September 9, 2022 11:01 AM  
**To:** City Leaders <[CityLeaders@fcgov.com](mailto:CityLeaders@fcgov.com)>  
**Subject:** [EXTERNAL] Add Immigration LDF to City Budget!

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Good afternoon,

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Jessie O'Neal

Jessie O'Neal  
[jessicaoneal34@gmail.com](mailto:jessicaoneal34@gmail.com)  
2818 Alan St  
Fort Collins, Colorado 80524

**From:** [Dawn Kennedy](#)  
**To:** [Mark Kempton](#)  
**Cc:** [City Leaders](#); [Amy Resseguie](#)  
**Subject:** RE: [EXTERNAL] Budget feedback on offer 25.20 College and Trilby  
**Date:** Friday, September 9, 2022 5:04:20 PM

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**From:** Mark Kempton <marklkempton@gmail.com>  
**Sent:** Friday, September 9, 2022 4:38 PM  
**To:** City Leaders <CityLeaders@fcgov.com>  
**Subject:** [EXTERNAL] Budget feedback on offer 25.20 College and Trilby

Hello Council Members,

I was hoping that during the 2023/24 budget process that you could have the BFO team explain why the College/Trilby intersection improvements are ranked as unfunded. This intersection is in dire need of an upgrade. The half to three quarter mile traffic backups, the high accident rate, and the large amount of proposed development in the vicinity require urgent upgrades to the road. Please reconsider the non funding of this intersection and fund it for immediate improvement. City staff have been continuously messaging that the intersection will be improved next year and according to the recommended budget, there will be no improvements.

Thanks

Mark Kempton

--

Mark Kempton



**From:** [Rupa Venkatesh](#)  
**To:** [jenn.leijabonnart@gmail.com](mailto:jenn.leijabonnart@gmail.com); [City Leaders](#)  
**Subject:** RE: [EXTERNAL] Immigration LDF ~ Fondo para Defensa Legal  
**Date:** Monday, September 12, 2022 8:03:33 AM  
**Attachments:** [image001.png](#)

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**From:** Jennifer Leija-Bonnart <[info@sg.actionnetwork.org](mailto:info@sg.actionnetwork.org)>  
**Sent:** Monday, September 12, 2022 7:56 AM  
**To:** City Leaders <[CityLeaders@fcgov.com](mailto:CityLeaders@fcgov.com)>  
**Subject:** [EXTERNAL] Immigration LDF ~ Fondo para Defensa Legal

Fort Collins City Council,

(Sigue en Español)

I would like to ask you to continue funding the Immigration Legal Defense Fund in the 2023-2024 budget and make this a permanent part of the city's Diversity, Equity and Inclusion efforts this September and October as you solidify the city budget. It is critical that this important work continue without a gap in services. Your immediate support during the creation and approval of the budget will ensure that the trust that the community has developed with the legal service providers continues and that they can keep the momentum moving in the forward direction!

Thank you for considering taking this important step to support Fort Collins residents with the legal resources they need!

\*\*\*

Me gustaría pedirle que continúe financiando el LDF en el presupuesto 2023-2024 y que lo convierta en una parte permanente de los esfuerzos de diversidad, equidad e inclusión de la ciudad este septiembre y octubre a medida que solidifica el presupuesto de la ciudad. Es fundamental que este importante trabajo continúe sin interrupciones en los servicios. ¡Su apoyo inmediato durante la creación y aprobación del presupuesto asegurará que la confianza que la comunidad ha desarrollado con los proveedores de servicios legales continúe y que puedan mantener el impulso en la dirección hacia adelante!

¡Gracias por considerar dar este importante paso para apoyar a los residentes de Fort Collins con los recursos legales que necesitan!

Jennifer Leija-Bonnart  
[jenn.leijabonnart@gmail.com](mailto:jenn.leijabonnart@gmail.com)  
506 Peterson Street  
Fort Collins, Colorado 80524

**From:** [Rupa Venkatesh](#)  
**To:** [michael.lee.humphrey@gmail.com](mailto:michael.lee.humphrey@gmail.com); [City Leaders](#)  
**Subject:** RE: [EXTERNAL] DEI Efforts  
**Date:** Monday, September 12, 2022 8:04:01 AM  
**Attachments:** [image001.png](#)

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**From:** Michael Humphrey <[info@sg.actionnetwork.org](mailto:info@sg.actionnetwork.org)>  
**Sent:** Sunday, September 11, 2022 9:48 PM  
**To:** City Leaders <[CityLeaders@fcgov.com](mailto:CityLeaders@fcgov.com)>  
**Subject:** [EXTERNAL] DEI Efforts

Fort Collins City Council,

The Fort Collins immigrant legal defense fund has given 109 immigrants access to legal representation, increasing their chances to successfully navigate the complex federal immigration system.

I would like to ask you to continue funding the LDF in the 2023-2024 budget and make this a permanent part of the city's Diversity, Equity and Inclusion efforts this September and October as you solidify the city budget. It is critical that this important work continue without a gap in services.

Having access to a lawyer means families can stay together and ensures Fort Collins residents are guaranteed due process. Immigration proceedings are incredibly complex and difficult to navigate on your own and are the only legal proceeding in the country where someone is detained without the guarantee to a lawyer, even if they are a child or an asylum seeker.

Thank you for supporting Fort Collins residents with the legal resources they need!

\*\*\* This council is exciting, because you are aware of these needs and you have been brave in addressing pressing issues often left unseen in broad society. I hope this is another example of that vision.

Mike

Michael Humphrey  
[michael.lee.humphrey@gmail.com](mailto:michael.lee.humphrey@gmail.com)  
2621 Rigden Parkway, #H3  
Fort Collins, Colorado 80525

**From:** [Rupa Venkatesh](#)  
**To:** [James Burtis](#); [City Leaders](#)  
**Subject:** RE: [EXTERNAL] Funding for West Elizabeth Enhanced Travel Corridor  
**Date:** Monday, September 12, 2022 8:05:47 AM  
**Attachments:** [image001.png](#)

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**From:** James Burtis <burtis.james@gmail.com>  
**Sent:** Friday, September 9, 2022 7:48 PM  
**To:** City Leaders <CityLeaders@fcgov.com>  
**Subject:** [EXTERNAL] Funding for West Elizabeth Enhanced Travel Corridor

Dear Mayor Arndt, City Council Members, and Ms. DiMartino,

My name is James Burtis and it has recently come to my attention that the current draft of the city budget put forward by our city manager does not recommend funding the full design of the West Elizabeth Enhanced Travel Corridor. I am contacting you to ask that you consider funding this project.

The West Elizabeth corridor is one of the highest density areas in Fort Collins. It is also populated largely by students and middle class workers. Bus routes that move along this corridor currently have some of the highest ridership in the city. In addition to moving students and workers to and from CSU and improving multi-modal options, the BRT route in this plan would connect directly to the MAX. This would directly connect two of the city's highest density areas (Elizabeth and Old Town) and also connect both to the businesses along South College.

I realize that the \$2.5 million requested is a substantial investment, but strongly believe that it supports strategic outcomes (1.5, 4.1, 4.2, 6.1, 6.2, 6.3, 7.1) as outlined in the 2022 strategic plan. Timing is also critical, as the completion of the full design for this project will make it eligible for federal funding. Given the increase in funding temporarily available from the recent passage of the infrastructure and climate bills, this project should be prioritized, so that designs can be ready to apply for the new lines of funding created by these laws. It is possible that by 2025, when the next budget is drafted, it will be too late to take advantage of this new transportation funding.

If our city truly wishes to hit our stated climate, community, and equity goals, we must invest in high quality public and multi-modal transportation options. I therefore strongly believe you should push to fund this project in 2023 as you consider revisions to the city manager's current draft of the budget.

Thank you for your time and consideration,

-James Burtis

**From:** [Rupa Venkatesh](#)  
**To:** [Amy Resseguie](#)  
**Subject:** FW: [EXTERNAL] Budget "23-"24: Request to fund three currently unfunded items  
**Date:** Tuesday, September 13, 2022 8:39:16 PM  
**Attachments:** [image001.png](#)

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Greetings, City Leaders!

As you review the City budget for 2023-2024, I hope you will consider funding the following budget item requests. Their impact on equity and resilience is significant.

**Neighborhood Livability and Social Health:**

- 24.6: ARPA Neighborhood-Led Resilience Programs & Projects:** This program would be quite beneficial to historically underrepresented populations and communities, leading to a sense of empowerment and belonging for people who often feel marginalized, even within our very progressive city. Programs and projects such as this give a voice to people who often don't feel heard, or don't feel they have the *right* to be heard due to life experiences. By helping such residents envision and realize their best communities, we help not only these residents but our Fort Collins community as a whole.
- 24.12: Mobile Home Park Code Compliance Program:** Code compliance within manufactured home parks currently involves much of the onus being placed on park residents to initiate complaints in a much more time-consuming fashion than for "regular" homes/neighborhoods. In addition, at least in our park, complaints over years to management about hazardous driveways/sidewalks went unresolved for the most part until a letter-writing campaign by residents to City building inspectors. [Though many of the driveways have been replaced, over a year later there are still a number untouched and hazardous.] Proactive code compliance in MHPs would be beneficial on many levels for residents and management, at little cost to the City.

**Environmental Health:**

- 1.10 - ARPA - Manufactured Home Efficiency Acceleration Initiative:** As I had previously mentioned in my August 19th email to you folks regarding support for this program, this project would help the City's environmental goals, and it will benefit the most vulnerable with higher quality of life and reduction in the risk of home displacement.

I appreciate your consideration and service to our community. Thank you!

Carol S. Mahoney  
 2211 W. Mulberry St., Lot 9  
 Fort Collins, CO 80521  
 (970) 420-0292

Sent with [Proton Mail](#) secure email.

**From:** [Lawrence Pollack](#)  
**To:** [Seth Stepleton](#)  
**Cc:** [Amy Resseguie](#)  
**Subject:** RE: Fund Offer 50.15 Art to Live  
**Date:** Thursday, September 15, 2022 12:25:10 PM  
**Attachments:** [image001.png](#)

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**From:** Seth Stepleton <Seth.Stepleton@coloradoearlycolleges.org>  
**Sent:** Thursday, September 15, 2022 10:01 AM  
**To:** Lawrence Pollack <LPollack@fcgov.com>  
**Subject:** [EXTERNAL] Fund Offer 50.15 Art to Live

Hello!

I am reaching out to encourage you to fund 50.15 ARPA Support for Individual Creatives in the Community (Art to Live). This important program would help artists afford housing, give artists the time and space to create, and keep artists in Fort Collins.

Our city has so many programs supporting artists and this one is so important to fund the artistic process and turn Fort Collins into a cultural hotspot by supporting the livelihood of artists. We need to address issues in Fort Collins and our communities and this is the way forward for Fort Collins.

Warmest regards,

Dr. Seth Stepleton

(This is a personal email and not endorsed by my school.)



**Seth E. Stepleton, Ph.D.** • High School Science Teacher  
**COLORADO EARLY COLLEGES WINDSOR**  
7640 Westgate Dr. • Windsor, CO 80528  
P: 970-657-2860 ext. 18155 • F: 970-568-8132  
[seth.stepleton@coloradoearlycolleges.org](mailto:seth.stepleton@coloradoearlycolleges.org)

Clifton Strengths: Intellect | Connectedness | Learner | Input | Relator

**From:** [Kelly DiMartino](#)  
**To:** [evitaem@hotmail.com](mailto:evitaem@hotmail.com)  
**Cc:** [City Leaders](#); [Amy Resseguie](#)  
**Subject:** RE: [EXTERNAL] DEI Efforts / Esfuerzos para la Diversidad, Equidad e Inclusion  
**Date:** Monday, September 19, 2022 11:10:06 AM  
**Attachments:** [image001.png](#)

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**From:** Evangelina Escobar <[info@sg.actionnetwork.org](mailto:info@sg.actionnetwork.org)>  
**Sent:** Sunday, September 18, 2022 2:51 AM  
**To:** City Leaders <[CityLeaders@fcgov.com](mailto:CityLeaders@fcgov.com)>  
**Subject:** [EXTERNAL] DEI Efforts / Esfuerzos para la Diversidad, Equidad e Inclusion

Fort Collins City Council,  
 (Sigue en Español)

The Fort Collins immigrant legal defense fund has given 109 immigrants access to legal representation, increasing their chances to successfully navigate the complex federal immigration system.

I would like to ask you to continue funding the LDF in the 2023-2024 budget and make this a permanent part of the city's Diversity, Equity and Inclusion efforts this September and October as you solidify the city budget. It is critical that this important work continue without a gap in services.

Having access to a lawyer means families can stay together and ensures Fort Collins residents are guaranteed due process. Immigration proceedings are incredibly complex and difficult to navigate on your own and are the only legal proceeding in the country where someone is detained without the guarantee to a lawyer, even if they are a child or an asylum seeker.

Thank you for supporting Fort Collins residents with the legal resources they need!

\*\*\*

El fondo de defensa legal de inmigrantes de Fort Collins ha brindado a 109 inmigrantes acceso a representación legal, aumentando sus posibilidades de navegar con éxito el complejo sistema de inmigración federal.

Me gustaría pedirle que continúe financiando el LDF en el presupuesto 2023-2024 y que lo convierta en una parte permanente de los esfuerzos de diversidad, equidad e inclusión de la ciudad este septiembre y octubre a medida que solidifica el presupuesto de la ciudad. s fundamental que este importante trabajo continúe sin interrupciones en los servicios.

Tener acceso a un abogado significa que las familias pueden permanecer juntas y asegura que los residentes de Fort Collins tengan garantizado el debido proceso. Los procedimientos de inmigración son increíblemente complejos y difíciles de realizar por su cuenta y son el único procedimiento legal en el país donde alguien es detenido sin la garantía de un abogado, incluso si es un niño o un solicitante de asilo.

¡Gracias por apoyar a los residentes de Fort Collins con los recursos legales que necesitan!

Evangelina Escobar  
[evitaem@hotmail.com](mailto:evitaem@hotmail.com)  
 1108 Robertson st  
 Fort Collins, 80524

**From:** Rob Haas <[wrobhaas@yahoo.com](mailto:wrobhaas@yahoo.com)>

**Sent:** Monday, September 19, 2022 10:00 AM

**To:** Shirley Peel <[speel@fcgov.com](mailto:speel@fcgov.com)>

**Cc:** Jeni Arndt <[jarndt@fcgov.com](mailto:jarndt@fcgov.com)>

**Subject:** [EXTERNAL] Some needed repairs and budget input

Hi Shirley,

I had hoped to make it to your listening session on Saturday but wasn't able to make it. I noticed that the city budget process has begun so I thought this would be a good time to reach out. I know most of the focus of the budget is on "big picture" type issues, but I think council needs to also keep their pulse on some of the details of how the city is run. Based on my experiences the city does a good job of managing planned projects, such as regular street paving. However, the city does a poor job of dealing with non-planned repairs. This has been the case for many years, but I'll cite two current examples. The first is the state of the Spring Creek trail. The attached photo was taken just west of Drake Road, but a similar situation exists just west of Shields street. As you can see in the attached photo, the trail surface jumps up over 1". It's been this way for over a year and the city knows because someone has painted it. The second example is the safety railing over the Spring Creek trail tunnel on the west side of Taft Hill Road. This railing was damaged more than a year ago. Again, the photo shows that someone came out and put up a temporary fence. But it's been so long that the temporary fence now needs repair.

I think the vast majority of the community would agree that issues such as these should be fixed quickly. From a budget perspective, I think it's also a slam dunk. For example, the city recently spent a sizable sum on a new traffic signal at Drake and Hampshire roads, just to improve cycling. The cost/benefit of this new light is much less than the cost/benefit of taking care the repairs I listed.

I think we need to address the underlying cause of these problems. Why is it that the city takes so long to repair problems that we would all like repaired quickly? Is it funding? Maybe, but neither of these issues are terribly expensive to fix. Is it the city's "work order" process? Maybe. Or lack of productivity among city employees? Maybe, but maybe not. I don't know, and I'm guessing you don't know either. And that's the point. I suggest that council finds out. I'll leave it up to you and council how best to do that. If you determine that a consultant/auditor needs to be hired than now would be a good time to put some money in the budget for that.

Thanks for all of your work on Council.

Regards,

Rob Haas

970-402-9236







**From:** [Dawn Kennedy](#)  
**To:** [Joseph Miranda](#)  
**Cc:** [Amy Resseguie](#); [City Leaders](#)  
**Subject:** RE: [EXTERNAL] In support of specific budget items at city council meeting today  
**Date:** Tuesday, September 20, 2022 8:41:49 AM

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**From:** Joseph Miranda <josephenrymiranda@gmail.com>  
**Sent:** Tuesday, September 20, 2022 8:33 AM  
**To:** City Leaders <CityLeaders@fcgov.com>  
**Subject:** [EXTERNAL] In support of specific budget items at city council meeting today

Hello!

My name is Joseph Miranda, and I am a resident of Fort Collins. I am sending this email to support the following budget items for todays meeting.

Support the legal defense fund more thoroughly! (Neighborhood Livability and Social Health: 24.8 - Immigration Legal Fund)

Increase community engagement even more. (High Performing Government: Offer 20.8). This means provide more funding for this are! \$30,000 is not enough.

Maintain language justice (51.65, 28.6, and 28.9) Break down language barriers in the city. Make budget items and government work easily understandable by our community!

Fund offer 50.15 Art to Live! As an artist myself I really think this offer needs support. It will directly impact and improve the lives of artists in our city, continuing to, and helping to aid the improvement of our overall health as a culture in Northern Colorado. Let's support a vibrant, beautiful, and meaningful City of Fort Collins!

Thanks for reading,

Joseph Miranda  
970-310-7619  
[josephenrymiranda@gmail.com](mailto:josephenrymiranda@gmail.com)

**From:** [Dawn Kennedy](#)  
**To:** [Sabrina Herrick](#)  
**Cc:** [Amy Resseguie](#); [City Leaders](#)  
**Subject:** RE: [EXTERNAL] City budget  
**Date:** Tuesday, September 20, 2022 9:48:53 AM

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**From:** Sabrina Herrick <sabrinamherrick@gmail.com>  
**Sent:** Tuesday, September 20, 2022 9:23 AM  
**To:** City Leaders <CityLeaders@fcgov.com>  
**Subject:** [EXTERNAL] City budget

To whom it may concern,

I heard there will be a meeting today about next year's city budget.

One thing I am very concerned about is addressing housing in Fort Collins.

Housing prices are rising and many people are struggling as a result. I support any and all budget allocations for projects that will make housing more affordable for Fort Collins residents.

Additionally, there are many people who are already unhoused in this town who are struggling to find housing. Many are being told that there is a several year wait list to get into affordable housing. In the meantime, they are living on the street and/or in their cars.

While these people wait for assistance, they are being chased around town by the cops, getting threatened with tickets for "camping." So they move somewhere else, and then shortly thereafter, the cops turn up and threaten them with another "camping" ticket.

Where are they supposed to go? Googling "Fort Collins homeless shelter" doesn't turn up a city run homeless shelter, only faith based non-profits. Additionally, I know from personal experience that one of the 1st 3 results that pops up isn't even a true homeless shelter, just a place that provides pamphlets and showers, and doesn't complain too much if people sit on their sidewalk at all hours.

The city and our society in general are failing these people on so many levels and it is shameful.

I support all budget allocations that will get unhoused people into housing.

I do NOT support budget allocations that harass unhoused people for needing support that the city is not adequately providing.

Thank you for your time,  
Sabrina Herrick  
1001 Emigh st #208  
Fort Collins, CO 80524

**From:** [Kelly DiMartino](#)  
**To:** [Sophia](#)  
**Cc:** [City Leaders](#); [Amy Resseguie](#)  
**Subject:** RE: [EXTERNAL] Regarding the meeting about next year's city budget  
**Date:** Tuesday, September 20, 2022 3:28:27 PM  
**Attachments:** [image001.png](#)

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**From:** Sophia <sparmenphoto@gmail.com>  
**Sent:** Tuesday, September 20, 2022 2:34 PM  
**To:** City Leaders <CityLeaders@fcgov.com>  
**Subject:** [EXTERNAL] Regarding the meeting about next year's city budget

To whom it may concern,

One thing I am very concerned about is addressing housing in Fort Collins.

Housing prices are rising and many people are struggling as a result. I support any and all budget allocations for projects that will make housing more affordable for Fort Collins residents.

Additionally, there are many people who are already unhoused in this town who are struggling to find housing. Many are being told that there is a several year wait list to get into affordable housing. In the meantime, they are living on the street and/or in their cars.

While these people wait for assistance, they are being chased around town by the cops, getting threatened with tickets for "camping." So they move somewhere else, and then shortly thereafter, the cops turn up and threaten them with another "camping" ticket.

Where are they supposed to go? Googling "Fort Collins homeless shelter" doesn't turn up a city run homeless shelter, only faith based non-profits. Additionally, I know from personal experience that one of the 1st 3 results that pops up isn't even a true homeless shelter, just a place that provides pamphlets and showers, and doesn't complain too much if people sit on their sidewalk at all hours.

The city and our society in general are failing these people on so many levels and it is shameful.

I support all budget allocations that will get unhoused people into housing.

I do NOT support budget allocations that harass unhoused people for needing support that the city is not adequately providing.

Thank you for your time,

Sophia Parmenter  
918 Vanderbilt CT  
Ft Collins

**From:** [Dawn Kennedy](#)  
**To:** [Torin Kaletsky](#)  
**Cc:** [City Leaders](#); [Amy Resseguie](#)  
**Subject:** RE: [EXTERNAL] Budget Feedback  
**Date:** Wednesday, September 21, 2022 10:54:03 AM

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**From:** Torin Kaletsky <tkaletsky@gmail.com>  
**Sent:** Tuesday, September 20, 2022 6:55 PM  
**To:** City Leaders <CityLeaders@fcgov.com>  
**Subject:** [EXTERNAL] Budget Feedback

Good evening Mayor and Council:

Please find below my notes, which relate to the budget discussion.

**Thank you for not funding:**

13.12 14 police officers NOT Funded  
 13.23 District One Office Buildout NOT Funded  
 13.37 Portable radios NOT Funded

**Thank you for funding:**

24.3 mediation and restorative justice Funded  
 24.7 ARPA eviction legal fund Funded  
 31.1 Social Sustainability Leadership / Housing & Homelessness / Community Support Funded  
 31.2 Social Sustainability Leadership and Funding for Human Services & Affordable Housing Funded  
 31.3 Homelessness Initiatives/Programs Ongoing City Support Funded  
 31.4 Affordable Housing Capital Fund Funded  
 31.11 Homelessness Initiatives & Programs Increase Funded  
 31.12 ARPA - Homelessness Initiatives - Recovery & Stabilization Funded  
 31.13 ARPA - 1.0 FTE - Contractual Social Sustainability Recovery Specialist Funded  
 31.20 ARPA - Affordable Housing Land Bank Expansion Funded

**The following items I ask that you please reconsider:**

13.42 4 police officers Funded - Since the police are achieving their self-published goals and since they are already having trouble filling vacant positions, I do not feel it necessary to increase the size of their workforce.  
 24.8 immigration legal fund NOT Funded - This item has the possibility to make Fort Collins a more welcoming place for our neighbors, and I think we should do everything we can to make that happen and make this city truly world class.  
 31.14 1.0 FTE - Affordable Housing Specialist NOT Funded  
 31.19 ARPA - Expansion of the Affordable Housing Fund NOT Funded  
 31.21 ARPA - Affordable Housing Fee Credit Fund NOT Funded  
 31.22 ARPA - Affordable Housing Utilities Fee Relief Program NOT Funded

The above items will make this city more affordable at a time when affordability is absolutely critical for our community.

Thank you, and best of luck in finalizing the budget.

Cheers,

Torin Kaletsky

He him

District 3

**From:** [Kelly DiMartino](#)  
**To:** [Michele Pullaro](#)  
**Cc:** [City Leaders](#); [Amy Resseguie](#)  
**Subject:** RE: [EXTERNAL] Flowers in Down Town Fort Collins  
**Date:** Wednesday, September 21, 2022 12:48:54 PM  
**Attachments:** [image001.png](#)

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**From:** Michele Pullaro <mmpullaro@gmail.com>  
**Sent:** Wednesday, September 21, 2022 10:50 AM  
**To:** City Leaders <CityLeaders@fcgov.com>  
**Subject:** [EXTERNAL] Flowers in Down Town Fort Collins

Hello,

I have watched the City Council meeting video that was held september 13. 2022. I am a Small Business Owner in DownTown Fort Collins. My store is: Peacock's Perch at 162 S. College Avenue. I am located on the corner of Oak and College on the Northeast corner. I would like to share my thoughts with you regarding funding of the flowers.

My customers come from all over Colorado and neighboring states like Wyoming, Nebraska, and Kansas specifically to visit our downtown. They frequently comment that our downtown is not like any other downtowns that they have been to. They also frequently comment on how clean our city is and how much we care about the aesthetics. Which makes it a pleasure for them to visit. However, the crime rate has been increasing and I am concerned that if the flowers in downtown are not at least maintained then our businesses and livelihoods will be impacted because the appearance of the area will resemble the crime activity. It might seem like a far reach to equate flowers with crime prevalence. But, downtown is the "face" of Fort Collins and we should represent the good that we have to offer. The importance of presentation should not be underrated or ignored. I fully support funding of the flowers. The flowers are a symbol of downtown and our thriving community. They indicate to visitors that they have arrived in the heart of Fort Collins. Thank you for your time and consideration.

--

Michele Pullaro

**From:** [Kelly DiMartino](#)  
**To:** [Julia Houx](#)  
**Cc:** [City Leaders](#); [Amy Resseguie](#)  
**Subject:** RE: [EXTERNAL] downtown flowers  
**Date:** Wednesday, September 21, 2022 3:30:37 PM  
**Attachments:** [image001.png](#)

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**From:** Julia Houx <julia@stpetes.com>  
**Sent:** Wednesday, September 21, 2022 1:48 PM  
**To:** City Leaders <CityLeaders@fcgov.com>  
**Subject:** [EXTERNAL] downtown flowers

Hello,

I am writing this to express my support for continuing to fund the flowers downtown.  
It is something that truly enriches the downtown experience.  
We have countless comments from visitors at how wonderful the flowers are.  
They are beautiful, enjoyed by all, and keep folks employed.  
We hope we will continue to enjoy the flowers for years to come :)

Julia Houx  
St. Peter's Fly Shop  
[www.stpetes.com](http://www.stpetes.com)  
Old Town - 970-498-8968  
South - 970-377-3785

**From:** [Kelly DiMartino](#)  
**To:** [Christie Rogers](#)  
**Cc:** [City Leaders](#); [Amy Resseguie](#)  
**Subject:** RE: [EXTERNAL] Fully fund Downtown Flowers  
**Date:** Wednesday, September 21, 2022 3:31:51 PM  
**Attachments:** [image001.png](#)

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**From:** Christie Rogers <[christie.alpine@gmail.com](mailto:christie.alpine@gmail.com)>  
**Sent:** Wednesday, September 21, 2022 2:49 PM  
**To:** City Leaders <[CityLeaders@fcgov.com](mailto:CityLeaders@fcgov.com)>  
**Subject:** [EXTERNAL] Fully fund Downtown Flowers

City leaders, as a long-standing downtown retailer I ask you to please fully fund the Downtown flowers in next year's budget. I get hundreds of comments on the flowers in Old Town from my customers, both local and visitors. There are many other ways I can think of to shave the budget and

I am always one to support less government spending. But I ask that the flowers are maintained at the same level next year as they were so wonderfully this year. Thank you!--

Christie Rogers

Alpine Arts- The Colorado Showcase  
112 N. College Avenue  
Fort Collins, CO 80524

**From:** [Kelly DiMartino](#)  
**To:** [Brittany Engert](#)  
**Cc:** [City Leaders](#); [Amy Resseguie](#)  
**Subject:** RE: [EXTERNAL] Fund Art to Live - Offer 50.15  
**Date:** Wednesday, September 21, 2022 3:33:28 PM  
**Attachments:** [image001.png](#)

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**From:** Brittany Engert <[brittanyengert@gmail.com](mailto:brittanyengert@gmail.com)>  
**Sent:** Wednesday, September 21, 2022 3:10 PM  
**To:** City Leaders <[CityLeaders@fcgov.com](mailto:CityLeaders@fcgov.com)>  
**Subject:** [EXTERNAL] Fund Art to Live - Offer 50.15

Hello,

My name is Brittany Engert and I am writing to you to ask you support Offer 50.15 - Art to Live in the City Budget for 2023-2024. The reason I believe this program is so important is because it helps to make existing housing affordable, gives artists time to create, and keeps artists here in our community.

Please fund this program so we can make Fort Collins a cultural hotspot and support the livelihood of artists. I want to see new programs available to address issues in our community. Art to Live is what I want for Fort Collins. Thank you.

Sincerely,  
Brittany Engert

***Brittany Engert, M.A.***

**Pronouns:** She | Her | Hers

Academic Success Coordinator, Colorado State University  
(315) 867



**From:** [Kelly DiMartino](#)  
**To:** [Carol Cochran](#)  
**Cc:** [City Leaders](#); [Amy Resseguie](#)  
**Subject:** RE: [EXTERNAL] Reimagining the downtown (and other) flower displays  
**Date:** Wednesday, September 21, 2022 3:45:01 PM

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From: Carol Cochran <hicarolco@gmail.com>  
Sent: Wednesday, September 21, 2022 3:36 PM  
To: City Leaders <CityLeaders@fcgov.com>  
Subject: [EXTERNAL] Reimagining the downtown (and other) flower displays

Hello, City Leaders,

No doubt the Downtown flowers are stunning and impactful. I think it would be quite wise and forward-thinking for us to move forward in 2023 and beyond with more drought-tolerant perennials (which can also be stunning) and absolutely set the bar for what landscaping and decorating with those types of plants can be. I spent about 20 minutes trying to find the line-item in the proposed City budget for the flowers, to no avail. I'm not sure changing them out for low-water perennials in an equivalent abundance would be much cheaper, at least initially. I just think Fort Collins could and should lead the way on what a more water-responsible landscaping can look like, encouraging residents and visitors alike to reconsider how beautiful a lower-water, less intensively groomed display can be. Show us and all our visitors what we can do! Inspire us.

Many drought-tolerant perennials will survive all but the coldest of winters in above-ground planters, too, and come back in future years with vigor and with showier blooms. If you were to set your talented groundspeople loose to tackle the best displays of low-water-use plants and flowers, I think what they come up with has the potential to be even more impressive than the current displays and might lead the way for other communities facing water and personnel shortages to beautify their cities with less — less water, less tending, and fewer people-hours.

Thanks for considering moving in this direction with future disbursements to the Parks & Rec department for “flower” displays.

Cheers,  
Carol Cochran  
(District 1)

**From:** [Kelly DiMartino](#)  
**To:** [Heather Trantham](#)  
**Cc:** [City Leaders](#); [Amy Resseguie](#)  
**Subject:** RE: Downtown Flowers  
**Date:** Wednesday, September 21, 2022 5:05:11 PM  
**Attachments:** [image001.png](#)

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**From:** Heather Trantham <heather@coppermuse.com>  
**Sent:** Wednesday, September 21, 2022 12:35 PM  
**To:** City Leaders <CityLeaders@fcgov.com>  
**Subject:** [EXTERNAL] Downtown Flowers

Hello,

I watched the city council meeting discussion about the flower displays in Old Town. I appreciated some of the commentary, but I also felt that some aspects of the conversation were lacking.

1. Unless you are a horticulturist, I don't think you can make a determination about whether a plant is tropical or not. The fact that the species of plants that are planted downtown survive from spring to fall in an arid climate lead me to believe that these plants are not tropical.
2. I want to be a good climate steward, and I am willing to replace my lawn and use less water. But, isn't it nice to have some places in the city that have expanses of grass (parks) and beautiful flower displays that can be enjoyed by everyone even if they can't plant bluegrass at home?
3. The flowers downtown are a destination themselves. Many people come to downtown to enjoy the scenery as much as to dine and shop, and I think that this leads to more dining and shopping.
4. There needs to be a better understanding about how much of the budget is delegated to the actual plants, how much to water, how much to labor. Are we overstaffed? What percentage of the water that the city uses for all parks, parkways, other flower displays, etc. is the water for the downtown flowers?

I think there needs to be a more educated discussion (based in fact, not personal interpretation) before the budget for the downtown flowers is cut. And, please involve the city's horticulturist in the discussion about which plants are planted.

Best regards,  
Heather Trantham, PE, PhD

Owner  
CopperMuse distillery  
244 N. College  
Suite 105  
Fort Collins, CO 80524

**From:** [Kelly DiMartino](#)  
**To:** [Alan Jantzen](#)  
**Cc:** [City Leaders](#); [Amy Resseguie](#)  
**Subject:** RE: Downtown Flower Funding  
**Date:** Wednesday, September 21, 2022 5:09:42 PM  
**Attachments:** [image002.png](#)  
[image003.png](#)

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**From:** Alan Jantzen <[alan@silvergrill.com](mailto:alan@silvergrill.com)>  
**Sent:** Wednesday, September 21, 2022 3:43 PM  
**To:** City Leaders <[CityLeaders@fcgov.com](mailto:CityLeaders@fcgov.com)>  
**Subject:** [EXTERNAL] Downtown Flower Funding

As you all know – our downtown is the most iconic part of our beautiful city. Citizens who live here, people who visit here all come to see our beautiful downtown. The Parks department over the years have raised the bar for all other cities! Keeping the downtown vibrant is key to our success as business owners which in turn furthers the success of our city. Over the years we have lost so much of the energy of our downtown – parades, concerts, events. The businesses downtown have rallied to keep up our services to stay competitive. Why would you even consider dropping flowers? The energy and tax basis we provide far outweighs this expense. There are far more important things which need to be debated that keeping our city in colorful flowers. Please don't take this away from our beautiful downtown.

Alan Jantzen  
970.430.4324  
[Alan@Silvergrill.com](mailto:Alan@Silvergrill.com)



**From:** [Rupa Venkatesh](#)  
**To:** [Rob Haas](#); [Melanie Clark](#)  
**Cc:** [Shirley Peel](#); [Jeni Arndt](#); [Kelly DiMartino](#); [SAR Admin Team](#); [CAO Senior Staff](#); [Mike Calhoon](#); [Seve Ghose](#); [Amy Resseguie](#)  
**Subject:** RE: [EXTERNAL] Re: Response to: Some needed repairs and budget input (Council SAR#70051)  
**Date:** Wednesday, September 21, 2022 10:07:23 PM  
**Attachments:** [image001.png](#)

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Good evening, Rob –

Thank you for your follow-up comments regarding budget prioritization. They have been noted and we appreciate your engagement.

In addition, the City of Fort Collins has partnered with CSU's Center for Public Deliberation to host a community wide conversation on the 2023-2024 budget. The event takes place on September 28<sup>th</sup> from 6-8pm at the Fort Collins Senior Center (1200 Raintree Drive). Spanish translation and interpretation available. Dinner will be provided and there is limited space so please register [here](#) if you would like to attend.

Thanks in advance,

Rupa

**Rupa Venkatesh**

Assistant City Manager  
 City of Fort Collins, CO  
 970.221.6684 office  
 561.289.6176 cell




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**From:** Rob Haas <wrobhaas@yahoo.com>  
**Sent:** Tuesday, September 20, 2022 1:40 PM  
**To:** Melanie Clark <MCLARK@fcgov.com>  
**Cc:** Shirley Peel <speer@fcgov.com>; Jeni Arndt <jarndt@fcgov.com>; Kelly DiMartino <KDIMARTINO@fcgov.com>; SAR Admin Team <SAR-Admin-Team@fcgov.com>; CAO Senior Staff <CAOSeniorStaff@fcgov.com>; Mike Calhoon <MCALHOON@fcgov.com>; Seve Ghose <sghose@fcgov.com>  
**Subject:** [EXTERNAL] Re: Response to: Some needed repairs and budget input (Council SAR#70051)

Melanie and Mike,

Thanks for your response.

Shirley & Jeni,

My input to this years budget process is that repairs such as these shouldn't take over three months and should be given a priority. Perhaps that means spending a little extra money. So I would support moving funding from routine (and sometimes pre-mature) sidewalk replacements to projects such as these.

Thanks,

Rob

On Sep 20, 2022, at 12:07 PM, Melanie Clark <[MCLARK@fcgov.com](mailto:MCLARK@fcgov.com)> wrote:

Dear Rob Haas,

Thank you for your email regarding trail repairs.

Please see the below information provided by Director of Parks, Mike Calhoon on behalf of Councilmember Shirley Peel and City Manager, Kelly DiMartino.

Best,  
Melanie

.....  
**MELANIE CLARK**  
Executive Administrative Assistant  
City Manager's Office  
[City of Fort Collins](#)  
300 Laporte Ave  
970-416-4312 office  
[mclark@fcgov.com](mailto:mclark@fcgov.com)

<image001.png>

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**From:** [accessfortcollins=fcgov.com@mg.comcate.com](mailto:accessfortcollins=fcgov.com@mg.comcate.com) [accessfortcollins=fcgov.com@mg.comcate.com](mailto:accessfortcollins=fcgov.com@mg.comcate.com) **On Behalf Of** Mike Calhoon  
**Sent:** Tuesday, September 20, 2022 11:44 AM  
**To:** Melanie Clark [MCLARK@fcgov.com](mailto:MCLARK@fcgov.com)  
**Subject:** [EXTERNAL] New notes have been added to case #70051

Hello Rob,

Staff have been actively working on getting both the issues repaired / replaced with contractors, but have experienced delays with completion.

The sections of trail that are heaving along the Spring Creek Trail west of Drake Road

and also west of Shields Street have been marked, identified, and mapped with a trail grinding contractor. We typically develop a list of work that will meet the minimum work requirement for the contractor to report on-site (about once a year). We do mark the locations of heaving trail with orange paint until they are ground down.

The underpass railing along the Spring Creek Trail at Taft Hill Road was significantly damaged by a car accident last year. The decorative rail is part of an Art in Public Places installation, and required specific coordination with that Department. The good news is that the concrete footer has been repaired earlier this year, and the bridge railing fabrication is complete. The railing is currently at a bronze foundry getting the Art in Public Places components added to the rail.

Staff has checked back in with both the trail grinding contractor and metal fabricator about completing these issues along the trails with limited success. I understand the frustration from community members, and will continue to pursue completion in a more timely manner with the contractors and other departments.

Please let me know if you have any further questions.

Sincerely,  
Mike Calhoon  
Director of Parks

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## Original Request

From: Rob Haas [wrobhaas@yahoo.com](mailto:wrobhaas@yahoo.com)  
Sent: Monday, September 19, 2022 10:00 AM  
To: Shirley Peel [speel@fcgov.com](mailto:speel@fcgov.com)  
Cc: Jeni Arndt [jarndt@fcgov.com](mailto:jarndt@fcgov.com)  
Subject: [EXTERNAL] Some needed repairs and budget input

Hi Shirley,

I had hoped to make it to your listening session on Saturday but wasn't able to make it. I noticed that the city budget process has begun so I thought this would be a good time to reach out. I know most of the focus of the budget is on "big picture" type issues, but I think council needs to also keep their pulse on some of the details of how the city is run. Based on my experiences the city does a good job of managing planned projects, such as regular street paving. However, the city does a poor job of dealing with non-planned repairs. This has been the case for many years, but I'll cite two current examples. The first is the state of the Spring Creek trail. The attached photo was taken just west of Drake Road, but a similar situation exists just west of Shields street. As you can see in the attached photo, the trail surface jumps up over 1". It's been this way for over a year and the city knows because someone has painted it. The second example is the safety railing over the Spring Creek trail tunnel on the west side of Taft Hill Road. This railing was damaged more than a year ago. Again, the photo

shows that someone came out and put up a temporary fence. But it's been so long that the temporary fence now needs repair.

I think the vast majority of the community would agree that issues such as these should be fixed quickly. From a budget perspective, I think it's also a slam dunk. For example, the city recently spent a sizable sum on a new traffic signal at Drake and Hampshire roads, just to improve cycling. The cost/benefit of this new light is much less than the cost/benefit of taking care the repairs I listed.

I think we need to address the underlying cause of these problems. Why is it that the city takes so long to repair problems that we would all like repaired quickly? Is it funding? Maybe, but neither of these issues are terribly expensive to fix. Is it the city's "work order" process? Maybe. Or lack of productivity among city employees? Maybe, but maybe not. I don't know, and I'm guessing you don't know either. And that's the point. I suggest that council finds out. I'll leave it up to you and council how best to do that. If you determine that a consultant/auditor needs to be hired than now would be a good time to put some money in the budget for that.

Thanks for all of your work on Council.

Regards,

Rob Haas  
970-402-9236

**From:** [Kelly DiMartino](#)  
**To:** [jodydeschenes@gmail.com](mailto:jodydeschenes@gmail.com)  
**Cc:** [City Leaders](#); [Amy Resseguie](#)  
**Subject:** RE: [EXTERNAL] DEI Efforts / Esfuerzos para la Diversidad, Equidad e Inclusion  
**Date:** Thursday, September 22, 2022 12:57:26 PM  
**Attachments:** [image001.png](#)

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**From:** Jody Deschenes <[info@sg.actionnetwork.org](mailto:info@sg.actionnetwork.org)>  
**Sent:** Thursday, September 22, 2022 12:40 PM  
**To:** City Leaders <[CityLeaders@fcgov.com](mailto:CityLeaders@fcgov.com)>  
**Subject:** [EXTERNAL] DEI Efforts / Esfuerzos para la Diversidad, Equidad e Inclusion

Fort Collins City Council,

(Sigue en Español)

The Fort Collins immigrant legal defense fund has given 109 immigrants access to legal representation, increasing their chances to successfully navigate the complex federal immigration system.

I would like to ask you to continue funding the LDF in the 2023-2024 budget and make this a permanent part of the city's Diversity, Equity and Inclusion efforts this September and October as you solidify the city budget. It is critical that this important work continue without a gap in services.

Having access to a lawyer means families can stay together and ensures Fort Collins residents are guaranteed due process. Immigration proceedings are incredibly complex and difficult to navigate on your own and are the only legal proceeding in the country where someone is detained without the guarantee to a lawyer, even if they are a child or an asylum seeker.

Thank you for supporting Fort Collins residents with the legal resources they need!

\*\*\*

El fondo de defensa legal de inmigrantes de Fort Collins ha brindado a 109 inmigrantes acceso a representación legal, aumentando sus posibilidades de navegar con éxito el complejo sistema de inmigración federal.

Me gustaría pedirle que continúe financiando el LDF en el presupuesto 2023-2024 y que lo convierta en una parte permanente de los esfuerzos de diversidad, equidad e inclusión de la ciudad este septiembre y octubre a medida que solidifica el presupuesto de la ciudad. s fundamental que este importante trabajo continúe sin interrupciones en los servicios.



Tener acceso a un abogado significa que las familias pueden permanecer juntas y asegura que los residentes de Fort Collins tengan garantizado el debido proceso. Los procedimientos de inmigración son increíblemente complejos y difíciles de realizar por su cuenta y son el único procedimiento legal en el país donde alguien es detenido sin la garantía de un abogado, incluso si es un niño o un solicitante de asilo.

¡Gracias por apoyar a los residentes de Fort Collins con los recursos legales que necesitan!

Jody Deschenes

[jodydeschenes@gmail.com](mailto:jodydeschenes@gmail.com)

po box 123

Ft Collins, Colorado 80525

**From:** [Rupa Venkatesh](#)  
**To:** [Small Mountain Tattoo](#); [City Leaders](#)  
**Cc:** [Amy Resseguie](#)  
**Subject:** RE: [EXTERNAL] Downtown Flower displays  
**Date:** Friday, September 23, 2022 9:43:39 AM  
**Attachments:** [image001.png](#)

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**From:** Small Mountain Tattoo <booking@smallmountaintattoo.com>  
**Sent:** Wednesday, September 21, 2022 7:06 PM  
**To:** City Leaders <CityLeaders@fcgov.com>  
**Subject:** [EXTERNAL] Downtown Flower displays

To whom this may concern,

I am emailing in regards to the City Council work meeting where the possibility of not fully funding the downtown flower displays was discussed. As a business owner on Linden Street, the brand new giant flower areas impacted the design of the renovations. As the flowers are a great enhancement to downtown, it would be a big disappointment for them to be empty. Especially for our newly renovated Linden Street where we had no road for 8 months due to the renovations and some of the main aspects are the new flower beds.

Please don't hesitate to let me know if you have any questions.

Thank you for your time,  
Adam Fenner

--

218 Linden St. Fort Collins, CO  
970-221-2340

**From:** [Rupa Venkatesh](#)  
**To:** [Amy Resseguie](#)  
**Subject:** FW: [EXTERNAL] Downtown Flower Funding  
**Date:** Friday, September 23, 2022 9:44:06 AM

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From: deb@garwoodsjewelers.com <deb@garwoodsjewelers.com>  
Sent: Wednesday, September 21, 2022 7:58 AM  
To: City Leaders <CityLeaders@fcgov.com>  
Subject: [EXTERNAL] Downtown Flower Funding

I urge you to consider continuing funding the flowers in downtown Fort Collins. They are beautiful each year and add to the atmosphere and overall beauty of our very special downtown. We have a very unique area here due to a combination of many factors - please don't take that away!

Debbie Reider  
Garwood's Jewelers

**From:** [Rupa Venkatesh](#)  
**To:** [lam\\_5225@yahoo.com](mailto:lam_5225@yahoo.com); [City Leaders](#)  
**Cc:** [Amy Resseguie](#)  
**Subject:** RE: [EXTERNAL] Add Immigration LDF to City Budget! ~ Agregue el fondo para Inmigrantes al Presupuesto!  
**Date:** Friday, September 23, 2022 9:46:26 AM  
**Attachments:** [image001.png](#)

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**From:** Linda A Marquez <[info@sg.actionnetwork.org](mailto:info@sg.actionnetwork.org)>  
**Sent:** Thursday, September 22, 2022 7:21 AM  
**To:** City Leaders <[CityLeaders@fcgov.com](mailto:CityLeaders@fcgov.com)>  
**Subject:** [EXTERNAL] Add Immigration LDF to City Budget! ~ Agregue el fondo para Inmigrantes al Presupuesto!

Fort Collins City Council,

(Sigue en Español)

I am not a resident of Fort Collins, unfortunately, but I reside in Longmont and do have friends and relatives who do live there.

It is so important for the community, state, and country to help those who are pursuing a way to make it better for themselves as well as for the community.

Thank you for your support of a Fort Collins pilot Legal Defense Fund (LDF) on July 6th, 2021. The city's pilot program has laid the foundation for better immigrant integration in our community.

Everyone, no matter who they are, should have the opportunity to present their case in a fair and just manner, by having someone who can advocate for their interests.

I would like to ask you to continue funding the LDF in the 2023-2024 budget and make this a permanent part of the city's Diversity, Equity and Inclusion efforts this September and October as you solidify the city budget. It is critical that this important work continue without a gap in services. Your immediate support during the creation and approval of the budget will ensure that the trust that the community has developed with the legal service providers continues and that they can keep the momentum moving in the forward direction!

The Fort Collins immigrant legal defense fund has given 109 immigrants access to legal representation, increasing their chances to successfully navigate the complex federal immigration system. Having access to a lawyer means families can stay together and ensures Fort Collins residents are guaranteed due process. Immigration proceedings are incredibly complex and difficult to navigate on your own and are the only legal proceeding in the country where someone is detained without the guarantee to a lawyer, even if they are a child or an asylum seeker.

Thank you for considering taking this important step to support Fort Collins residents with the legal resources they need!

\*\*\*

Estimados miembros del Consejo,

Gracias por su apoyo a un Fondo de Defensa Legal (LDF) experimental que aprobaron en Fort Collins el 6 de julio de 2021. El programa experimental de la ciudad ha sentado las bases para una mejor integración de los inmigrantes en nuestra comunidad. Todos, sin importar quiénes sean, deben tener la oportunidad de presentar su caso de manera justa, teniendo a alguien que pueda defender sus intereses.

Me gustaría pedirle que continúe financiando el LDF en el presupuesto 2023-2024 y que lo convierta en una parte permanente de los esfuerzos de diversidad, equidad e inclusión de la ciudad este septiembre y octubre a medida que solidifica el presupuesto de la ciudad. Es fundamental que este importante trabajo continúe sin interrupciones en los servicios. ¡Su apoyo inmediato durante la creación y aprobación del presupuesto asegurará que la confianza que la comunidad ha desarrollado con los proveedores de servicios legales continúe y que puedan mantener el impulso en la dirección hacia adelante!

El fondo de defensa legal de inmigrantes de Fort Collins ha brindado a 109 inmigrantes acceso a representación legal, aumentando sus posibilidades de navegar con éxito el complejo sistema de inmigración federal. Tener acceso a un abogado significa que las familias pueden permanecer juntas y asegura que los residentes de Fort Collins tengan garantizado el debido proceso. Los procedimientos de inmigración son increíblemente complejos y difíciles de realizar por su cuenta y son el único procedimiento legal en el país donde alguien es detenido sin la garantía de un abogado, incluso si es un niño o un solicitante de asilo.

¡Gracias por considerar dar este importante paso para apoyar a los residentes de Fort Collins con los recursos legales que necesitan!

Linda A Marquez  
[lam\\_5225@yahoo.com](mailto:lam_5225@yahoo.com)  
828 S. Bross St.  
Longmont , Colorado 80501

**From:** [Kelly DiMartino](#)  
**To:** [Sue Ballou](#)  
**Cc:** [City Leaders](#); [Amy Resseguie](#)  
**Subject:** RE: [EXTERNAL] City Budget  
**Date:** Friday, September 23, 2022 10:47:57 AM  
**Attachments:** [image001.png](#)

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**From:** Sue Ballou <sueballou@yahoo.com>  
**Sent:** Friday, September 23, 2022 9:43 AM  
**To:** City Leaders <CityLeaders@fcgov.com>  
**Subject:** [EXTERNAL] City Budget

Dear City Leaders,

I know that the Budgeting for Outcomes process is arduous and there are many painful decisions to be made about what falls above and below the line. I am writing to advocate for one item that ultimately fell below the line; The expansion of the Mobile Home Park program in Neighborhood Services and an additional staff person was not funded.

The people living in mobile home parks are among the most vulnerable in the City as MHP owners find new ways to increase profits at their expense. The work that the City has done so far has been extremely helpful but there's a lot more that can be done as parks defer or ignore maintenance, create unlawful rules, and work to obscure residents' rights. Unlike renters, who can move if the landlord is unjust, mobile home park residents are completely at the mercy of the park owners. Moving a mobile home cost \$10,000 or more and many of the homes can't be moved at all. Rent increases and fees are becoming untenable. While additional funding for Neighborhood Services' program can't solve all of these issues, they can provide crucial watchdog and support services for these vulnerable residents. Please move this item above the line.

Sincerely,

Sue Ballou

Sue Ballou  
she/her/hers  
[sueballou@yahoo.com](mailto:sueballou@yahoo.com)  
(970) 493-755  
(970) 310-767

**From:** [Rupa Venkatesh](#)  
**To:** [Linda Leonhard](#); [City Leaders](#)  
**Cc:** [Amy Resseguie](#)  
**Subject:** RE: [EXTERNAL] Downtown Flower Funding  
**Date:** Friday, September 23, 2022 11:19:25 AM

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From: Linda Leonhard <lindaleonhard3@gmail.com>  
Sent: Tuesday, September 20, 2022 3:31 PM  
To: City Leaders <CityLeaders@fcgov.com>  
Subject: [EXTERNAL] Downtown Flower Funding

Hi I own Elliot's Martini bar. I'm happy the construction has come to a close but I'm confused as to why you would install huge planters that you don't intend to fill with flowers. Can you explain this please.  
Linda Leonhard

Sent from my iPhone

**From:** [Rupa Venkatesh](#)  
**To:** [Amy Resseguie](#)  
**Subject:** FW: [EXTERNAL] Fully Funding Flowers  
**Date:** Friday, September 23, 2022 11:56:17 AM  
**Attachments:** [image001.png](#)

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**From:** Joseph James Streater <[jj@oldtownrestaurantgroup.com](mailto:jj@oldtownrestaurantgroup.com)>  
**Sent:** Thursday, September 22, 2022 2:08 PM  
**To:** City Leaders <[CityLeaders@fcgov.com](mailto:CityLeaders@fcgov.com)>  
**Subject:** [EXTERNAL] Fully Funding Flowers

Dear City Leadership Team,

I am aware that the cost of nearly everything has gone up since March of 2020, but there are two foundational items that the public has come to expect from Old Town Fort Collins. Flowers during the Summer and Christmas lights during the holidays. Our streets, alley ways and store fronts are elevated to that of a Choice City standard when the flowers are in full bloom. Don't cut funding in flower department and restrict hours for our Parks and Rec employees.

Please continue the dedicated and focused work that is required to keep Old Town the go to destination in Fort Collins. The old town businesses need this commitment from you, and the citizens of Fort Collins expect this from you.

**JJ Streater**

Old Town Restaurant Group  
334 E Mountain Ave Fort Collins, CO 80524  
[jj@oldtownrestaurantgroup.com](mailto:jj@oldtownrestaurantgroup.com)



**From:** [Rupa Venkatesh](#)  
**To:** [Amy Resseguie](#)  
**Subject:** FW: [EXTERNAL] RE: Seasonal Downtown flower display  
**Date:** Friday, September 23, 2022 11:58:40 AM  
**Attachments:** [image001.png](#)

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**From:** Holly Wright <[holly@wrightlife.com](mailto:holly@wrightlife.com)>  
**Sent:** Wednesday, September 21, 2022 5:57 PM  
**To:** City Leaders <[CityLeaders@fcgov.com](mailto:CityLeaders@fcgov.com)>  
**Subject:** [EXTERNAL] RE: Seasonal Downtown flower display

Hello City Council and City Leaders,

I would like to comment on the discussion of funding of the Downtown Botanical display and budget concerns with expanding it in the future. After watching the work session on this subject and listening to comments from your meeting I would agree that incorporating perennials and native plants is a smart idea that should result in lower water consumption, lower costs due to plants being viable for multiple years and showing that the City of Fort Collins is committed to water conservation publicly and in our private residences.

Thank you for your consideration and hard work on behalf of the citizens of Fort Collins,

Holly Wright  
The Wright Life  
200B Linden Street  
Fort Collins, CO 80524  
970-484-6932  
[holly@wrightlife.com](mailto:holly@wrightlife.com)

**From:** [Kelly DiMartino](#)  
**To:** [rreyes9022@gmail.com](mailto:rreyes9022@gmail.com)  
**Cc:** [City Leaders](#); [Amy Resseguie](#)  
**Subject:** RE: [EXTERNAL] Immigration LDF ~ Fondo para Defensa Legal  
**Date:** Friday, September 23, 2022 1:51:27 PM  
**Attachments:** [image001.png](#)

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**From:** Richard Reyes <[info@sg.actionnetwork.org](mailto:info@sg.actionnetwork.org)>  
**Sent:** Friday, September 23, 2022 12:30 PM  
**To:** City Leaders <[CityLeaders@fcgov.com](mailto:CityLeaders@fcgov.com)>  
**Subject:** [EXTERNAL] Immigration LDF ~ Fondo para Defensa Legal

Fort Collins City Council,

(Sigue en Español)

I would like to ask you to continue funding the Immigration Legal Defense Fund in the 2023-2024 budget and make this a permanent part of the city's Diversity, Equity and Inclusion efforts this September and October as you solidify the city budget. It is critical that this important work continue without a gap in services. Your immediate support during the creation and approval of the budget will ensure that the trust that the community has developed with the legal service providers continues and that they can keep the momentum moving in the forward direction!

Thank you for considering taking this important step to support Fort Collins residents with the legal resources they need!

\*\*\*

Me gustaría pedirle que continúe financiando el LDF en el presupuesto 2023-2024 y que lo convierta en una parte permanente de los esfuerzos de diversidad, equidad e inclusión de la ciudad este septiembre y octubre a medida que solidifica el presupuesto de la ciudad. Es fundamental que este importante trabajo continúe sin interrupciones en los servicios. ¡Su apoyo inmediato durante la creación y aprobación del presupuesto asegurará que la confianza que la comunidad ha desarrollado con los proveedores de servicios legales continúe y que puedan mantener el impulso en la dirección hacia adelante!

¡Gracias por considerar dar este importante paso para apoyar a los residentes de Fort Collins con los recursos legales que necesitan!

Richard Reyes  
[rreyes9022@gmail.com](mailto:rreyes9022@gmail.com)  
1000 Strachan Dr  
Fort Collins, Colorado 80525

**From:** [Rupa Venkatesh](#)  
**To:** [Allie Ogg](#); [City Leaders](#)  
**Cc:** [Amy Resseguie](#)  
**Subject:** RE: [EXTERNAL] Downtown Flowers  
**Date:** Monday, September 26, 2022 11:46:05 AM  
**Attachments:** [image001.png](#)

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**From:** Allie Ogg <[allieogg@gmail.com](mailto:allieogg@gmail.com)>  
**Sent:** Monday, September 26, 2022 10:05 AM  
**To:** City Leaders <[CityLeaders@fcgov.com](mailto:CityLeaders@fcgov.com)>  
**Subject:** [EXTERNAL] Downtown Flowers

Hello City Council Leaders!

I love the downtown flower displays, and I hope that you continue to fund the beautiful displays. The flowers bring so much beauty to our Old Town, it would be sad to see them go.

Thank you,

Allie Ogg

**From:** [Dawn Kennedy](#)  
**To:** [MARYLEADODD303@GMAIL.COM](mailto:MARYLEADODD303@GMAIL.COM)  
**Cc:** [City Leaders](#); [Amy Resseguie](#)  
**Subject:** RE: [EXTERNAL] Add Immigration LDF to City Budget!  
**Date:** Monday, September 26, 2022 12:09:02 PM

---

**From:** MARY LEA DODD <[info@sg.actionnetwork.org](mailto:info@sg.actionnetwork.org)>  
**Sent:** Monday, September 26, 2022 12:02 PM  
**To:** City Leaders <[CityLeaders@fcgov.com](mailto:CityLeaders@fcgov.com)>  
**Subject:** [EXTERNAL] Add Immigration LDF to City Budget!

Fort Collins City Council,

Dear Fort Collins City Council Member,

I have watched Alianza's work from its inception when a small group of immigrants and American citizens began having workshops in the basement of Fort Collins' churches. At these workshops Alianza members helped individuals prepare and submit Colorado Drivers License applications so these folks could get jobs and become productive members of the community.

Since then, Alianza has grown in numbers and functions at a rate that has amazed me.

Please support this hard working group of people continue their efforts of helping immigrants obtain access to legal representation so they can stay in this country and continue being good tax paying residents.

Please support funding the Legal Defense Fund in the 2023-2024 budget.

Thank you, Mary Lea Dodd

MARY LEA DODD  
[MARYLEADODD303@GMAIL.COM](mailto:MARYLEADODD303@GMAIL.COM)  
5633 RIST CANYON ROAD  
BELLVUE, Colorado 80512

**From:** [Dawn Kennedy](#)  
**To:** [Diane Findley](#)  
**Cc:** [City Leaders](#); [Amy Resseguie](#)  
**Subject:** RE: [EXTERNAL] Flower Funding  
**Date:** Monday, September 26, 2022 1:09:03 PM

---

From: Diane Findley <dfindley1954@gmail.com>  
Sent: Monday, September 26, 2022 12:34 PM  
To: City Leaders <CityLeaders@fcgov.com>  
Subject: [EXTERNAL] Flower Funding

I know there will never be enough money to do all the wonderful things we have in mind to ensure our status as a first class city. But I do hope there will be enough money to maintain our spectacular flower displays downtown. They bring so much interest and delight to our retail areas. Hardly a day goes by that customers at Trimble Court Artisans don't comment on how lovely the flowers are. The happier the customers the more sales tax revenue we can pass along.

Thanks for listening. I have my fingers crossed.

With much appreciation

Diane Findley

President of Trimble Court Artisans

Sent from my iPhone

**From:** [Dawn Kennedy](#)  
**To:** [arbaiten@hotmail.com](mailto:arbaiten@hotmail.com)  
**Cc:** [City Leaders](#); [Amy Resseguie](#)  
**Subject:** RE: [EXTERNAL] DEI Efforts / Esfuerzos para la Diversidad, Equidad e Inclusion  
**Date:** Monday, September 26, 2022 1:23:08 PM

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**From:** Rosa Leon <[info@sg.actionnetwork.org](mailto:info@sg.actionnetwork.org)>  
**Sent:** Monday, September 26, 2022 12:42 PM  
**To:** City Leaders <[CityLeaders@fcgov.com](mailto:CityLeaders@fcgov.com)>  
**Subject:** [EXTERNAL] DEI Efforts / Esfuerzos para la Diversidad, Equidad e Inclusion  
 Fort Collins City Council,

(Sigue en Español)

The Fort Collins immigrant legal defense fund has given 109 immigrants access to legal representation, increasing their chances to successfully navigate the complex federal immigration system.

I would like to ask you to continue funding the LDF in the 2023-2024 budget and make this a permanent part of the city's Diversity, Equity and Inclusion efforts this September and October as you solidify the city budget. It is critical that this important work continue without a gap in services.

Having access to a lawyer means families can stay together and ensures Fort Collins residents are guaranteed due process. Immigration proceedings are incredibly complex and difficult to navigate on your own and are the only legal proceeding in the country where someone is detained without the guarantee to a lawyer, even if they are a child or an asylum seeker.

Thank you for supporting Fort Collins residents with the legal resources they need!

\*\*\*

El fondo de defensa legal de inmigrantes de Fort Collins ha brindado a 109 inmigrantes acceso a representación legal, aumentando sus posibilidades de navegar con éxito el complejo sistema de inmigración federal.

Me gustaría pedirle que continúe financiando el LDF en el presupuesto 2023-2024 y que lo convierta en una parte permanente de los esfuerzos de diversidad, equidad e inclusión de la ciudad este septiembre y octubre a medida que solidifica el presupuesto de la ciudad. s fundamental que este importante trabajo continúe sin interrupciones en los servicios.

Tener acceso a un abogado significa que las familias pueden permanecer juntas y asegura que los residentes de Fort Collins tengan garantizado el debido proceso. Los procedimientos de inmigración son increíblemente complejos y difíciles de realizar por su cuenta y son el único procedimiento legal en el país donde alguien es detenido sin la garantía de un abogado, incluso si es un niño o un solicitante de asilo.

¡Gracias por apoyar a los residentes de Fort Collins con los recursos legales que necesitan!

Rosa Leon  
[arbaiten@hotmail.com](mailto:arbaiten@hotmail.com)  
 6988 Pelican Cove Lane  
 Wellington, Colorado 80549

**From:** [Kelly DiMartino](#)  
**To:** [miy.mahran@gmail.com](mailto:miy.mahran@gmail.com)  
**Cc:** [City Leaders](#); [Amy Resseguie](#)  
**Subject:** RE: [EXTERNAL] Immigration LDF ~ Fondo para Defensa Legal  
**Date:** Monday, September 26, 2022 3:03:12 PM  
**Attachments:** [image001.png](#)

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**From:** Miy Mahran <[info@sg.actionnetwork.org](mailto:info@sg.actionnetwork.org)>  
**Sent:** Monday, September 26, 2022 2:57 PM  
**To:** City Leaders <[CityLeaders@fcgov.com](mailto:CityLeaders@fcgov.com)>  
**Subject:** [EXTERNAL] Immigration LDF ~ Fondo para Defensa Legal

Fort Collins City Council,

(Sigue en Español)

I would like to ask you to continue funding the Immigration Legal Defense Fund in the 2023-2024 budget and make this a permanent part of the city's Diversity, Equity and Inclusion efforts this September and October as you solidify the city budget. It is critical that this important work continue without a gap in services. Your immediate support during the creation and approval of the budget will ensure that the trust that the community has developed with the legal service providers continues and that they can keep the momentum moving in the forward direction!

Thank you for considering taking this important step to support Fort Collins residents with the legal resources they need!

\*\*\*

Me gustaría pedirle que continúe financiando el LDF en el presupuesto 2023-2024 y que lo convierta en una parte permanente de los esfuerzos de diversidad, equidad e inclusión de la ciudad este septiembre y octubre a medida que solidifica el presupuesto de la ciudad. Es fundamental que este importante trabajo continúe sin interrupciones en los servicios. ¡Su apoyo inmediato durante la creación y aprobación del presupuesto asegurará que la confianza que la comunidad ha desarrollado con los proveedores de servicios legales continúe y que puedan mantener el impulso en la dirección hacia adelante!

¡Gracias por considerar dar este importante paso para apoyar a los residentes de Fort Collins con los recursos legales que necesitan!

Miy Mahran  
[miy.mahran@gmail.com](mailto:miy.mahran@gmail.com)  
1001 Logan Ave  
Bronx, 10465

**From:** [Kelly DiMartino](#)  
**To:** [adrienne.birt@jacobcenter.org](mailto:adrienne.birt@jacobcenter.org)  
**Cc:** [City Leaders](#); [Amy Resseguie](#)  
**Subject:** RE: [EXTERNAL] Add Immigration LDF to City Budget  
**Date:** Monday, September 26, 2022 3:56:54 PM  
**Attachments:** [image001.png](#)

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**From:** Adrienne Birt <[info@sg.actionnetwork.org](mailto:info@sg.actionnetwork.org)>  
**Sent:** Monday, September 26, 2022 2:03 PM  
**To:** City Leaders <[CityLeaders@fcgov.com](mailto:CityLeaders@fcgov.com)>  
**Subject:** [EXTERNAL] Add Immigration LDF to City Budget

Fort Collins City Council,

Hello,

Thank you for your support of a Fort Collins pilot Legal Defense Fund (LDF) on July 6th, 2021. The city's pilot program has laid the foundation for better immigrant integration in our community. Everyone, no matter who they are, should have the opportunity to present their case in a fair and just manner, by having someone who can advocate for their interests. I would like to ask you to continue funding the LDF in the 2023-2024 budget and make this a permanent part of the city's Diversity, Equity and Inclusion efforts this September and October as you solidify the city budget. It is critical that this important work continue without a gap in services. Your immediate support during the creation and approval of the budget will ensure that the trust that the community has developed with the legal service providers continues and that they can keep the momentum moving in the forward direction!

The Fort Collins immigrant legal defense fund has given 109 immigrants access to legal representation, increasing their chances to successfully navigate the complex federal immigration system. Having access to a lawyer means families can stay together and ensures Fort Collins residents are guaranteed due process. Immigration proceedings are incredibly complex and difficult to navigate on your own and are the only legal proceeding in the country where someone is detained without the guarantee to a lawyer, even if they are a child or an asylum seeker.

Thank you for considering taking this important step to support Fort Collins residents with the legal resources they need!

Adrienne

Adrienne Birt  
[adrienne.birt@jacobcenter.org](mailto:adrienne.birt@jacobcenter.org)  
517 South Bryan Ave.  
Fort Collins, Colorado 80521





## Transportation Board

Indy Hart, Chair  
Cari Brown, Vice Chair

Item 1.

**DATE:** September 22, 2022  
**TO:** Mayor Arndt and City Councilmembers  
**FROM:** Indy Hart, Transportation Board Chair, on behalf of the Transportation Board  
**CC:** Kelly DiMartino, City Manager  
**RE:** 2023/24 City Manager's Recommended Budget

The Transportation Board has reviewed the 2023/24 City Manager's Recommended Budget. The goal of the Transportation Board is to promote the implementation of a balanced transportation system that is consistent with the City's sustainability goals and provides choice, mobility, access, congestion mitigation, and safety for all people. The Transportation Board would therefore like to emphasize their desire for Council to prioritize funding offers which support multi-modal transportation, addresses the climate emergency, and are equitable.

The Transportation Board realizes that not all offers, despite their merits, can be funded. However, there are two unfunded offers that the Board feels should be considered for funding in the 2023/24 budget:

1. The Transportation Board supports **funding offer 51.27, Americans with Disabilities Act (ADA) System Upgrades** scaled to \$275,000 per year, which is in line with prior Council commitments. We feel this is a key initiative to continue the efforts to improve accessibility to everyone in the community.
2. The Transportation Board also supports **funding offer 36.9, Neighborhood Traffic Mitigation Program Expansion**. We see this offer as an important program to support neighborhoods and slow traffic. This program we feel helps improve conditions for bicycling and walking as well, which is an important part of the City's multi-modal goals.

The Transportation Board also wishes to highlight additional unfunded BFO offers as being priority for funding in the 2023/24 budget, as shown in the table below.

BFO #	BFO Offer Title	Type
51.10	West Elizabeth Enhanced Travel Corridor Full Design	1-Time Enhancement
51.32	North College Bus Rapid Transit (BRT) 100% Design	1-Time Enhancement
27.14	School Transportation Safety Assessments and Strategic Infrastructure for Youth	Continuing Enhancement
27.15	1.0 FTE Shift Your Ride Travel Options Program Professional	Enhancement
54.7	Parks Hard Surface Trails Infrastructure Replacement:	Asset Management - Enhanced

Finally, the Transportation Board acknowledges the efforts of the Bicycle Advisory Committee over the past year and supports their budget recommendations as noted in the attached letter. Thank you for your consideration of funding these additional budget offers.

Respectfully submitted,

C. Indy Hart, Transportation Board

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## Memorandum

**To:** City of Fort Collins Transportation Board

**From:** Jordan Williams, Chair, City of Fort Collins Bicycle Advisory Committee (BAC)

**Date:** September 21, 2022

**Re:** BAC Recommendations to support active modes-related BFO offers 2023-24

On behalf of the City of Fort Collins Bicycle Advisory Committee (BAC), I would like to offer our recommendations for several BFO offers put forth for the next budget cycle.

The BAC's overall purpose and mission is to review, recommend, and proactively identify capital improvements, educational initiatives, and Active Modes plan priorities while promoting bicycling, e-bikes, and other active modes as viable forms of transportation within our city and region. With the BAC work plan in mind, we have reviewed the City's 2023-24 Budget Offers and discussed priority areas as they align with the BAC's guiding principles. We support all the active modes-oriented offers listed in the budget proposal as they all, either directly or indirectly, enhance safe bicycling and help reduce motorized travel in our community.

In addition to pledging support for all the active modes-related BFO offers being considered in this budget cycle, we would like to highlight a few specific offers that we believe will have particularly significant impacts on the future of safe bicycling, multimodal transportation, and the achievement of the Climate Action Plan goals of the City of Fort Collins. These unfunded offers from the City Manager's recommended budget are ranked in no particular order:

- 27.14 - CONTINUING ENHANCEMENT - *School Transportation Safety Assessments and Strategic Infrastructure for Youth*: With the success of the original enhancement offer from 2022, continuing this program will help the City meet its Vision Zero goals from an equity-focused perspective that serves youth and other underrepresented communities.
- 27.15 - ENHANCEMENT - *1.0 FTE Shift Your Ride Travel Options Program Professional*: To reduce traffic and support the city's climate goals, more people need to utilize active modes of transportation. While funding the Shift Your Ride program (27.13) is helpful, staff need more capacity to implement this initiative in conjunction with other partners such as the North Front Range Metropolitan Planning Organization.
- 36.9 - CONTINUING ENHANCEMENT - *Neighborhood Traffic Mitigation Program Expansion*: The active modes infrastructure included in this offer provides a more complete streets/Vision Zero-friendly opportunity for the City budget to align with its goals surrounding equity and safety.
- 54.7 - ASSET MANAGEMENT-ENHANCED - *Parks Hard Surface Trails Infrastructure Replacement*: As our trails receive increased usage for recreation and transportation, building more connections across our 15-minute communities is important, but we have to take care of the existing infrastructure. The scalability of this program could be helpful for initial implementation in this budget cycle.

Thank you for your consideration of the BAC's recommendations.

Signed: Jordan Williams, BAC Chair

**From:** [Kelly DiMartino](#)  
**To:** [Anaquiroz326@gmail.com](mailto:Anaquiroz326@gmail.com)  
**Cc:** [City Leaders](#); [Amy Resseguie](#)  
**Subject:** RE: [EXTERNAL] DEI Efforts / Esfuerzos para la Diversidad, Equidad e Inclusion  
**Date:** Tuesday, September 27, 2022 9:45:17 AM  
**Attachments:** [image001.png](#)

---

**From:** Anamaria Gandarilla <[info@sg.actionnetwork.org](mailto:info@sg.actionnetwork.org)>  
**Sent:** Monday, September 26, 2022 5:11 PM  
**To:** City Leaders <[CityLeaders@fcgov.com](mailto:CityLeaders@fcgov.com)>  
**Subject:** [EXTERNAL] DEI Efforts / Esfuerzos para la Diversidad, Equidad e Inclusion

Fort Collins City Council,

(Sigue en Español)

The Fort Collins immigrant legal defense fund has given 109 immigrants access to legal representation, increasing their chances to successfully navigate the complex federal immigration system.

I would like to ask you to continue funding the LDF in the 2023-2024 budget and make this a permanent part of the city's Diversity, Equity and Inclusion efforts this September and October as you solidify the city budget. It is critical that this important work continue without a gap in services.

Having access to a lawyer means families can stay together and ensures Fort Collins residents are guaranteed due process. Immigration proceedings are incredibly complex and difficult to navigate on your own and are the only legal proceeding in the country where someone is detained without the guarantee to a lawyer, even if they are a child or an asylum seeker.

Thank you for supporting Fort Collins residents with the legal resources they need!

\*\*\*

El fondo de defensa legal de inmigrantes de Fort Collins ha brindado a 109 inmigrantes acceso a representación legal, aumentando sus posibilidades de navegar con éxito el complejo sistema de inmigración federal.

Me gustaría pedirle que continúe financiando el LDF en el presupuesto 2023-2024 y que lo convierta en una parte permanente de los esfuerzos de diversidad, equidad e inclusión de la ciudad este septiembre y octubre a medida que solidifica el presupuesto de la ciudad. s fundamental que este importante trabajo continúe sin interrupciones en los servicios.

Tener acceso a un abogado significa que las familias pueden permanecer juntas y asegura que los residentes de Fort Collins tengan garantizado el debido proceso. Los procedimientos de inmigración son increíblemente complejos y difíciles de realizar por su cuenta y son el único procedimiento legal en el país donde alguien es detenido sin la garantía de un abogado, incluso si es un niño o un solicitante de asilo.

¡Gracias por apoyar a los residentes de Fort Collins con los recursos legales que necesitan!

Anamaria Gandarilla  
[Anaquiroz326@gmail.com](mailto:Anaquiroz326@gmail.com)  
 2036 1st Ave lot 262  
 Greeley, Colorado 80631

**From:** [Kelly DiMartino](#)  
**To:** [liamgab82@gmail.com](mailto:liamgab82@gmail.com)  
**Cc:** [City Leaders](#); [Amy Resseguie](#)  
**Subject:** RE: [EXTERNAL] Immigration LDF ~ Fondo para Defensa Legal  
**Date:** Tuesday, September 27, 2022 10:10:35 AM  
**Attachments:** [image001.png](#)

---

**From:** Gaby Nunez <[info@sg.actionnetwork.org](mailto:info@sg.actionnetwork.org)>  
**Sent:** Tuesday, September 27, 2022 9:49 AM  
**To:** City Leaders <[CityLeaders@fcgov.com](mailto:CityLeaders@fcgov.com)>  
**Subject:** [EXTERNAL] Immigration LDF ~ Fondo para Defensa Legal

Fort Collins City Council,

(Sigue en Español)

I would like to ask you to continue funding the Immigration Legal Defense Fund in the 2023-2024 budget and make this a permanent part of the city's Diversity, Equity and Inclusion efforts this September and October as you solidify the city budget. It is critical that this important work continue without a gap in services. Your immediate support during the creation and approval of the budget will ensure that the trust that the community has developed with the legal service providers continues and that they can keep the momentum moving in the forward direction!

Thank you for considering taking this important step to support Fort Collins residents with the legal resources they need!

\*\*\*

Me gustaría pedirle que continúe financiando el LDF en el presupuesto 2023-2024 y que lo convierta en una parte permanente de los esfuerzos de diversidad, equidad e inclusión de la ciudad este septiembre y octubre a medida que solidifica el presupuesto de la ciudad. Es fundamental que este importante trabajo continúe sin interrupciones en los servicios. ¡Su apoyo inmediato durante la creación y aprobación del presupuesto asegurará que la confianza que la comunidad ha desarrollado con los proveedores de servicios legales continúe y que puedan mantener el impulso en la dirección hacia adelante!

¡Gracias por considerar dar este importante paso para apoyar a los residentes de Fort Collins con los recursos legales que necesitan!

Gaby Nunez  
[liamgab82@gmail.com](mailto:liamgab82@gmail.com)  
3406 Hampton Dr  
Fort Collins, Colorado 80525

September 26, 2022

Hon. Mayor Arndt and City Council Members  
City Hall  
300 Laporte Avenue  
Fort Collins, CO 80521

**RE: 2023-24 Budgeting For Outcomes Offers**

Dear Mayor and Council Members:

The Fort Collins Downtown Development Authority (“DDA”) Board of Directors met on September 8, 2022 and considered its expression of support for certain budget offers contained in the City Manager’s Recommended 2023-24 Budget relative to the interests of the downtown area and the DDA organization.

The Board would like to convey its appreciation for the difficult and challenging decisions the City Council must make when considering which budget items most appropriately align with the community’s priorities. We thank you for your thoughtful deliberations and for the sincere effort that goes into approving the municipal budget.

The DDA Board of Directors respectfully submits its strong support for Council approval of the following budget items that are **recommended** by the City Manager for funding in 2023-24. These offers include:

***Economic Health***

- 55.1: Downtown Parks and Amenities Maintenance
- 55.2: Downtown Maintenance - Downtown Development Authority Facilities & Infrastructure, Old Town Square
- 55.3: 1.0FTE Technician, Parks - Downtown Horticulture

***Transportation***

- 52.1: Parking Services
- 52.6: Civic Center Parking Structure Preventative Maintenance Repairs
- 52.7: Old Town Parking Structure Preventative Repairs and Elevator Preventative Maintenance

The aforementioned offers support the fundamental activities of a high functioning and well managed downtown where there is an intentional effort around placemaking and where maintenance problems are intended to be fixed right away.

The Economic Health offers mentioned above all contain pass through dollars from the DDA to fund general daily maintenance, including horticulture assets. The DDA, by way of intergovernmental agreements, pays 100% of the funding required for enhanced alleyways, and 2/3 of the daily maintenance and horticulture costs for Old Town Square. Additionally, the DDA will pay for 100% of its portion of the new parks technician position for purposes of providing service to the new alley enhancements being constructed in 2023.

In addition, the DDA Board understands and recognizes that resources are limited, and would like to address two specific offers that were **not recommended** by the City Manager for funding. These offers include:

***Safe Community***

- 13.23: District One Office Buildout

***Neighborhood Livability and Social Health***

- 23.17: 1 FTE - Historic Preservation Surveyor Specialist

The DDA encourages the City Council to consider support of these items as funds become available in the future because of the important outcomes these offers provide the community.

The proposal to relocate the District One Police Services substation to the Oak 140 Building would provide an improved contribution to the operations of this specialized community policing unit. By having the substation more centrally located in the Old Town core and closer to the concentration of daytime retail stores and night-time entertainment establishments, it would increase the visible physical presence of police in Old Town and the amount of interaction with residents, visitors, and business owners.

Regarding the Historic Preservation Surveyor Specialist, it is important to recall that the elemental building blocks of a successful historic preservation program is the routine survey of historic resources. Historic surveys impart knowledge for decision makers from the public and private realms by revealing a property's relationship and significance within the historic contexts of our community and assessment of a property's physical integrity. These together serve to reveal when a true historic resource exists and deserves the efforts of preservation. Access to this knowledge in a proactive setting rather than a reactive mode will help avoid frustration, dysfunction, and delay in the implementation of the municipality's quasi-judicial land use management role related to historic preservation.

On behalf of the Board of Directors and DDA management, thank you for your continued support of Downtown Fort Collins.

Sincerely,



David Lingle  
Board Chair



Matt Robenalt  
Executive Director

**From:** [Kelly DiMartino](#)  
**To:** [Brian Stahl](#)  
**Cc:** [City Leaders](#); [Amy Resseguie](#)  
**Subject:** RE: New aquatics facility in SE FC  
**Date:** Wednesday, September 28, 2022 2:44:48 PM  
**Attachments:** [image002.png](#)  
[image003.png](#)

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**From:** Brian Stahl <brian@stahldevelopment.com>  
**Sent:** Wednesday, September 28, 2022 7:42 AM  
**To:** City Leaders <CityLeaders@fcgov.com>  
**Subject:** [EXTERNAL] New aquatics facility in SE FC

Dear City Council:

We are significantly “under pooled” here in Fort Collins. It is getting worse every day. Please support the concept of a new, quality, 10 lane pool in the proposed SE Recreation Center. From life safety issues to high school swimming practice and events—a new pool will provide so many POSITIVES for our community and help alleviate capacity issues as we continue to grow our city.

Thank you for your consideration of all...

**Brian Stahl**

**STAHL | INC**

Real Estate Investment - Real Estate Development

[brian@stahldevelopment.com](mailto:brian@stahldevelopment.com)

970-390-9164

**From:** [Kelly DiMartino](#)  
**To:** [Dr. Shaw](#)  
**Cc:** [City Leaders](#); [Amy Resseguie](#)  
**Subject:** RE: [EXTERNAL] Downtown Flower Funding  
**Date:** Thursday, September 29, 2022 5:06:26 PM  
**Attachments:** [image001.png](#)

---

**From:** Dr. Shaw <dr.shaw@shawfamilypractice.com>  
**Sent:** Thursday, September 29, 2022 4:42 PM  
**To:** City Leaders <CityLeaders@fcgov.com>  
**Subject:** [EXTERNAL] Downtown Flower Funding

I absolutely love the downtown flowers. I would love to see them continue. If the budget has to be trimmed okay, but I would love to have them stay.

Dr. JoNell Shaw DC, ND

[Schedule your visit](#)

148 W. Oak Street, Suite C, Fort Collins, Colorado 80524  
Phone: (970) 658-1281  
Fax: +1 (970) 844-8884



**From:** [Kelly DiMartino](#)  
**To:** [beathrizmthz13@gmail.com](mailto:beathrizmthz13@gmail.com)  
**Cc:** [City Leaders](#); [Amy Resseguie](#)  
**Subject:** RE: [EXTERNAL] Add Immigration LDF to City Budget! ~ Agregue el fondo para Inmigrantes al Presupuesto!  
**Date:** Friday, September 30, 2022 9:04:13 AM  
**Attachments:** [image001.png](#)

---

**From:** Beatriz Martinez <[info@sg.actionnetwork.org](mailto:info@sg.actionnetwork.org)>  
**Sent:** Thursday, September 29, 2022 6:28 PM  
**To:** City Leaders <[CityLeaders@fcgov.com](mailto:CityLeaders@fcgov.com)>  
**Subject:** [EXTERNAL] Add Immigration LDF to City Budget! ~ Agregue el fondo para Inmigrantes al Presupuesto!

Fort Collins City Council,

(Sigue en Español)

Thank you for your support of a Fort Collins pilot Legal Defense Fund (LDF) on July 6th, 2021. The city's pilot program has laid the foundation for better immigrant integration in our community. Everyone, no matter who they are, should have the opportunity to present their case in a fair and just manner, by having someone who can advocate for their interests.

I would like to ask you to continue funding the LDF in the 2023-2024 budget and make this a permanent part of the city's Diversity, Equity and Inclusion efforts this September and October as you solidify the city budget. It is critical that this important work continue without a gap in services. Your immediate support during the creation and approval of the budget will ensure that the trust that the community has developed with the legal service providers continues and that they can keep the momentum moving in the forward direction!

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Thank you for considering taking this important step to support Fort Collins residents with the legal resources they need!

\*\*\*

Estimados miembros del Consejo,

Gracias por su apoyo a un Fondo de Defensa Legal (LDF) experimental que aprobaron en Fort Collins el 6 de julio de 2021. El programa experimental de la ciudad ha sentado las bases para una mejor integración de los inmigrantes en nuestra comunidad. Todos, sin importar quiénes sean, deben tener la oportunidad de presentar su caso de manera justa, teniendo a alguien que pueda defender sus intereses.

Me gustaría pedirle que continúe financiando el LDF en el presupuesto 2023-2024 y que lo convierta en una parte permanente de los esfuerzos de diversidad, equidad e inclusión de la ciudad este septiembre y octubre a medida que solidifica el presupuesto de la ciudad. Es fundamental que este importante trabajo continúe sin interrupciones en los servicios. ¡Su apoyo inmediato durante la creación y aprobación del presupuesto asegurará que la confianza que la comunidad ha desarrollado con los proveedores de servicios legales continúe y que puedan mantener el impulso en la dirección hacia adelante!

El fondo de defensa legal de inmigrantes de Fort Collins ha brindado a 109 inmigrantes acceso a representación legal, aumentando sus posibilidades de navegar con éxito el complejo sistema de inmigración federal. Tener acceso a un abogado significa que las familias pueden permanecer juntas y asegura que los residentes de Fort Collins tengan garantizado el debido proceso. Los procedimientos de inmigración son increíblemente complejos y difíciles de realizar por su cuenta y son el único procedimiento legal en el país donde alguien es detenido sin la garantía de un abogado, incluso si es un niño o un solicitante de asilo.

¡Gracias por considerar dar este importante paso para apoyar a los residentes de Fort Collins con los recursos legales que necesitan!

Beatriz Martinez  
beathrizmthz13@gmail.com  
6500 e 88th ave  
Henderson , Colorado 80640

**From:** [Kelly DiMartino](#)  
**To:** [Kevin Cross](#); [Jeni Arndt](#); [Susan Gutowsky](#); [Julie Pignataro](#); [Tricia Canonico](#); [Shirley Peel](#); [Kelly Ohlson](#); [Emily Francis](#)  
**Cc:** [Tyler Marr](#); [Lindsay Ex](#); [Honore Depew](#); [Molly Saylor](#); [Adelle McDaniel](#); [Kendall Minor](#); [John Phelan](#); [Brian Tholl](#); [Amy Resseguie](#)  
**Subject:** RE: [EXTERNAL] FCSG Statement on the Fort Collins 2023-2023 Recommended Budget  
**Date:** Friday, September 30, 2022 10:06:15 AM  
**Attachments:** [image001.png](#)

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**From:** Kevin Cross <jkevin87@comcast.net>

**Sent:** Friday, September 30, 2022 6:20 AM

**To:** Jeni Arndt <jarndt@fcgov.com>; Susan Gutowsky <sgutowsky@fcgov.com>; Julie Pignataro <jpignataro@fcgov.com>; Tricia Canonico <tcanonico@fcgov.com>; Shirley Peel <speer@fcgov.com>; Kelly Ohlson <kohlson@fcgov.com>; Emily Francis <efrancis@fcgov.com>

**Cc:** Kelly DiMartino <KDIMARTINO@fcgov.com>; Tyler Marr <tmarr@fcgov.com>; Lindsay Ex <lex@fcgov.com>; Honore Depew <hdepew@fcgov.com>; Molly Saylor <msaylor@fcgov.com>; Adelle McDaniel <amcdaniel@fcgov.com>; Kendall Minor <kminor@fcgov.com>; John Phelan <JPHELAN@fcgov.com>; Brian Tholl <btholl@fcgov.com>

**Subject:** [EXTERNAL] FCSG Statement on the Fort Collins 2023-2023 Recommended Budget

Good morning, Mayor Arndt and Councilmembers Gutowsky, Pignataro, Canonico, Peel, Ohlson, and Francis –

I'm sending you FCSG's statement on the Recommended Budget, which is also available on our website. **We are asking you to consider moving three unfunded offers "above the line," which hold the potential for significantly increasing the amount of funding Ft. Collins might obtain in the future from the Inflation Reduction Act.** These offers are all relatively "small ticket" items and total about 0.05% of the total Recommended Budget.

Sincerely,

Kevin Cross

Convener

Fort Collins Sustainability Group

P.O. Box 672

Fort Collins, CO 80522

Ph. 970-484-3141 <https://focosustainability.org>

## FCSG Statement on the Fort Collins 2023-2023 Recommended Budget

*Posted on September 30<sup>th</sup>, 2022*

The Fort Collins Sustainability Group (FCSG) has reviewed both the [Fort Collins 2023-2024 Recommended Budget](#) and the [staff memorandum dated September 8<sup>th</sup>, 2022](#) analyzing the impact of the Recommended Budget on the City's "Our Climate Future" goals. Staff anticipates that the budget offers recommended for funding will reduce community greenhouse gas (GHG) emissions 5.4% from the 2005 baseline. In order to make steady progress to our 2030 goal, we would need to reduce GHG pollution 12% every two years between 2020 and 2030. Therefore, the recommended budget would achieve less than half the necessary reductions for steady progress toward the 2030 goal.

As staff has previously pointed out, not all community GHG emissions reductions can be paid for out of the City budget. We will be interested to see what other initiatives staff believes will help close the gap during the “Our Climate Future” work session scheduled for October 11<sup>th</sup>.

The following three initiatives that have NOT been recommended for funding may offer opportunities for moving more quickly toward the goal of 80% GHG emissions reductions by 2030. They all have an important equity component in addition to an environmental component. **We urge Council to consider bringing them “above the line” prior to final budget approval.**

- Offer 1.10: 1.0 FTE Contractual Project Manager & Manufactured Home Efficiency Acceleration Initiative (\$376,176 over two years). This offer would help residents of manufactured homes make their homes more energy efficient and healthy, and could provide a springboard to getting more federal government funding for these purposes in future years.
- Offer 27.9: 1.0 FTE Contractual Planner & Electric Vehicle Readiness Program Funding (\$237,538 over two years). This offer could catalyze the rapid adoption of EVs in the City and enable our community to obtain more federal funding in the effort to move away from fossil fuel powered transportation.
- Offer 27.11: Mobility Innovation Zones Plan (\$150,00 in 2023 only). This offer would help identify ways to help people living in low-density areas of the City access transit options other than private cars. It may also identify opportunities for federal funding to pay for these transit options, which could include bicycles, e-bikes, scooters, and shuttle services.

An important theme in our expression of support for these three unfunded offers is that they include the potential to uncover opportunities for connecting City residents to significant amounts of federal funding that will become available starting next year through the Inflation Reduction Act. **A small investment now – these three offers total less than 0.05% of the Recommended 2023 – 24 budget – could provide big dividends later in terms of reducing our community GHG emissions and promoting public health and equity.**

**From:** [Kelly DiMartino](#)  
**To:** [Joyce DeVaney](#)  
**Cc:** [City Leaders](#); [Amy Resseguie](#)  
**Subject:** RE: [EXTERNAL] Please continue funding the Immigration Legal Defense Fund (LDF)  
**Date:** Friday, September 30, 2022 3:46:17 PM  
**Attachments:** [image001.png](#)

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**From:** Joyce DeVaney <jdevaney6@comcast.net>  
**Sent:** Friday, September 30, 2022 3:24 PM  
**To:** City Leaders <CityLeaders@fcgov.com>  
**Subject:** [EXTERNAL] Please continue funding the Immigration Legal Defense Fund (LDF)

I am grateful that the Fort Collins City Council approved \$150,000 for the LDF in July, 2021. This fund has enabled trusted non-profit organizations to offer legal services, due process and dignity to immigrants in Fort Collins. This assistance supports what we all believe in: the fundamental constitutional right to due process and equal access to justice and representation. The LDF has given 109 immigrants access to legal representation, increasing their chances to successfully navigate the complex federal immigration system. We know that immigrants with this kind of legal representation are 10 times more likely to be able to stay in the U.S.

Please continue funding the LDF in the 2023-2024 budget and make this a permanent part of the City's Diversity, Equity and Inclusion efforts. It is critical that this important work continue without a gap in services. Having access to a lawyer means that families can stay together and ensures Fort Collins residents are guaranteed due process.

Thank you for your consideration of this request and thank you for supporting Fort Collins residents with the legal resources they need!

Joyce DeVaney  
2842 McKeag Drive  
Fort Collins, CO 80526

**From:** [Sarah Kane](#)  
**To:** [lulyr22@gmail.com](mailto:lulyr22@gmail.com); [City Leaders](#)  
**Subject:** RE: [EXTERNAL] DEI Efforts / Esfuerzos para la Diversidad, Equidad e Inclusion  
**Date:** Monday, October 3, 2022 8:06:35 AM

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**From:** Lourdes Ruiz <[info@sg.actionnetwork.org](mailto:info@sg.actionnetwork.org)>  
**Sent:** Sunday, October 2, 2022 5:36 PM  
**To:** City Leaders <[CityLeaders@fcgov.com](mailto:CityLeaders@fcgov.com)>  
**Subject:** [EXTERNAL] DEI Efforts / Esfuerzos para la Diversidad, Equidad e Inclusion

Fort Collins City Council,

(Sigue en Español)

The Fort Collins immigrant legal defense fund has given 109 immigrants access to legal representation, increasing their chances to successfully navigate the complex federal immigration system.

I would like to ask you to continue funding the LDF in the 2023-2024 budget and make this a permanent part of the city's Diversity, Equity and Inclusion efforts this September and October as you solidify the city budget. It is critical that this important work continue without a gap in services.

Having access to a lawyer means families can stay together and ensures Fort Collins residents are guaranteed due process. Immigration proceedings are incredibly complex and difficult to navigate on your own and are the only legal proceeding in the country where someone is detained without the guarantee to a lawyer, even if they are a child or an asylum seeker.

Thank you for supporting Fort Collins residents with the legal resources they need!

\*\*\*

El fondo de defensa legal de inmigrantes de Fort Collins ha brindado a 109 inmigrantes acceso a representación legal, aumentando sus posibilidades de navegar con éxito el complejo sistema de inmigración federal.

Me gustaría pedirle que continúe financiando el LDF en el presupuesto 2023-2024 y que lo convierta en una parte permanente de los esfuerzos de diversidad, equidad e inclusión de la ciudad este septiembre y octubre a medida que solidifica el presupuesto de la ciudad. s fundamental que este importante trabajo continúe sin interrupciones en los servicios.

Tener acceso a un abogado significa que las familias pueden permanecer juntas y asegura que los residentes de Fort Collins tengan garantizado el debido proceso. Los procedimientos de inmigración son increíblemente complejos y difíciles de realizar por su cuenta y son el único procedimiento legal en el país donde alguien es detenido sin la garantía de un abogado, incluso si es un niño o un solicitante de asilo.

¡Gracias por apoyar a los residentes de Fort Collins con los recursos legales que necesitan!

Lourdes Ruiz

[lulyr22@gmail.com](mailto:lulyr22@gmail.com)

2500 E. Harmony Rd.

Fort Collins, Colorado 80528

**From:** [Sarah Kane](#)  
**To:** [agomezconst@gmail.com](mailto:agomezconst@gmail.com); [City Leaders](#)  
**Subject:** RE: [EXTERNAL] DEI Efforts / Esfuerzos para la Diversidad, Equidad e Inclusion  
**Date:** Monday, October 3, 2022 8:06:08 AM

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**From:** Adalberto Gomez <[info@sg.actionnetwork.org](mailto:info@sg.actionnetwork.org)>  
**Sent:** Sunday, October 2, 2022 4:40 PM  
**To:** City Leaders <[CityLeaders@fcgov.com](mailto:CityLeaders@fcgov.com)>  
**Subject:** [EXTERNAL] DEI Efforts / Esfuerzos para la Diversidad, Equidad e Inclusion

Fort Collins City Council,

(Sigue en Español)

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Adalberto Gomez

[agomezconst@gmail.com](mailto:agomezconst@gmail.com)

835 franklin st

Wray , Colorado 80758

**From:** [Sarah Kane](#)  
**To:** [adrianacoronado53@yahoo.es](mailto:adrianacoronado53@yahoo.es); [City Leaders](#)  
**Subject:** RE: [EXTERNAL] Immigration LDF ~ Fondo para Defensa Legal  
**Date:** Monday, October 3, 2022 8:05:44 AM

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**From:** Adriana Coronado <[info@sg.actionnetwork.org](mailto:info@sg.actionnetwork.org)>  
**Sent:** Sunday, October 2, 2022 3:37 PM  
**To:** City Leaders <[CityLeaders@fcgov.com](mailto:CityLeaders@fcgov.com)>  
**Subject:** [EXTERNAL] Immigration LDF ~ Fondo para Defensa Legal

Fort Collins City Council,

(Sigue en Español)

I would like to ask you to continue funding the Immigration Legal Defense Fund in the 2023-2024 budget and make this a permanent part of the city's Diversity, Equity and Inclusion efforts this September and October as you solidify the city budget. It is critical that this important work continue without a gap in services. Your immediate support during the creation and approval of the budget will ensure that the trust that the community has developed with the legal service providers continues and that they can keep the momentum moving in the forward direction!

Thank you for considering taking this important step to support Fort Collins residents with the legal resources they need!

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¡Gracias por considerar dar este importante paso para apoyar a los residentes de Fort Collins con los recursos legales que necesitan!

Adriana Coronado  
[adrianacoronado53@yahoo.es](mailto:adrianacoronado53@yahoo.es)  
4190 Argonne st  
Denver , Colorado 80249

**From:** [Sarah Kane](#)  
**To:** [maricruzsigala32@gmail.com](mailto:maricruzsigala32@gmail.com); [City Leaders](#)  
**Subject:** RE: [EXTERNAL] Immigration LDF ~ Fondo para Defensa Legal  
**Date:** Monday, October 3, 2022 8:05:18 AM

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**From:** Maricruz Zapata <[info@sg.actionnetwork.org](mailto:info@sg.actionnetwork.org)>  
**Sent:** Sunday, October 2, 2022 3:11 PM  
**To:** City Leaders <[CityLeaders@fcgov.com](mailto:CityLeaders@fcgov.com)>  
**Subject:** [EXTERNAL] Immigration LDF ~ Fondo para Defensa Legal

Fort Collins City Council,

(Sigue en Español)

I would like to ask you to continue funding the Immigration Legal Defense Fund in the 2023-2024 budget and make this a permanent part of the city's Diversity, Equity and Inclusion efforts this September and October as you solidify the city budget. It is critical that this important work continue without a gap in services. Your immediate support during the creation and approval of the budget will ensure that the trust that the community has developed with the legal service providers continues and that they can keep the momentum moving in the forward direction!

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Maricruz Zapata  
[maricruzsigala32@gmail.com](mailto:maricruzsigala32@gmail.com)  
506 E 25 st rd  
Greeley , Colorado 80631

**From:** [Sarah Kane](#)  
**To:** [poboxalvaro@gmail.com](mailto:poboxalvaro@gmail.com); [City Leaders](#)  
**Subject:** RE: [EXTERNAL] Add Immigration LDF to City Budget! ~ Agregue el fondo para Inmigrantes al Presupuesto!  
**Date:** Monday, October 3, 2022 8:04:41 AM

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**From:** Alvaro Acevedo <[info@sg.actionnetwork.org](mailto:info@sg.actionnetwork.org)>  
**Sent:** Sunday, October 2, 2022 1:12 PM  
**To:** City Leaders <[CityLeaders@fcgov.com](mailto:CityLeaders@fcgov.com)>  
**Subject:** [EXTERNAL] Add Immigration LDF to City Budget! ~ Agregue el fondo para Inmigrantes al Presupuesto!

Fort Collins City Council,

(Sigue en Español)

Thank you for your support of a Fort Collins pilot Legal Defense Fund (LDF) on July 6th, 2021. The city's pilot program has laid the foundation for better immigrant integration in our community. Everyone, no matter who they are, should have the opportunity to present their case in a fair and just manner, by having someone who can advocate for their interests.

I would like to ask you to continue funding the LDF in the 2023-2024 budget and make this a permanent part of the city's Diversity, Equity and Inclusion efforts this September and October as you solidify the city budget. It is critical that this important work continue without a gap in services. Your immediate support during the creation and approval of the budget will ensure that the trust that the community has developed with the legal service providers continues and that they can keep the momentum moving in the forward direction!

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Thank you for considering taking this important step to support Fort Collins residents with the legal resources they need!

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Estimados miembros del Consejo,  
 Gracias por su apoyo a un Fondo de Defensa Legal (LDF) experimental que aprobaron en Fort Collins el 6 de julio de 2021. El programa experimental de la ciudad ha sentado las bases para una mejor integración de los inmigrantes en nuestra comunidad. Todos, sin importar quiénes sean, deben tener la oportunidad de presentar su caso de manera justa, teniendo a alguien que pueda defender sus intereses.

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Alvaro Acevedo  
[poboxalvaro@gmail.com](mailto:poboxalvaro@gmail.com)  
2500 e harmony rd  
Fort Collins , Colorado 80528

**From:** [Sarah Kane](#)  
**To:** [caceresdixi@gmail.com](mailto:caceresdixi@gmail.com); [City Leaders](#)  
**Subject:** RE: [EXTERNAL] Add Immigration LDF to City Budget! ~ Agregue el fondo para Inmigrantes al Presupuesto!  
**Date:** Monday, October 3, 2022 8:04:05 AM

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**From:** Dixi caceres <[info@sg.actionnetwork.org](mailto:info@sg.actionnetwork.org)>  
**Sent:** Sunday, October 2, 2022 12:57 PM  
**To:** City Leaders <[CityLeaders@fcgov.com](mailto:CityLeaders@fcgov.com)>  
**Subject:** [EXTERNAL] Add Immigration LDF to City Budget! ~ Agregue el fondo para Inmigrantes al Presupuesto!

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(Sigue en Español)

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¡Gracias por considerar dar este importante paso para apoyar a los residentes de Fort Collins con los recursos legales que necesitan!

Dixi caceres

[caceresdixi@gmail.com](mailto:caceresdixi@gmail.com)

3100 palm ct4

Fort collins, Colorado 80526

**From:** [Sarah Kane](#)  
**To:** [Janet Johnson](#); [City Leaders](#)  
**Cc:** [Amy Resseguie](#)  
**Subject:** RE: [EXTERNAL] Downtown Flower Funding  
**Date:** Monday, October 3, 2022 8:10:45 AM

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**From:** Janet Johnson <janetjohnson04@gmail.com>  
**Sent:** Sunday, October 2, 2022 12:52 PM  
**To:** City Leaders <CityLeaders@fcgov.com>  
**Subject:** [EXTERNAL] Downtown Flower Funding

Hello! I recently visited your beautiful city for the first time, and was overwhelmed by its beauty! The flower arrangements along the main street, as well as the plaza area in the historic district, took my breath away. I even sent pictures back to my gardening friends in Minnesota, to provide suggestions for stunning combinations of "Thrill, Fill, & Spill" planters.

I heard from my Fort Collins associates that there was a potential for cuts to the floral budget. If the decision is already made, I certainly hope that you held adequate funds to continue providing such a beautiful benefit to your community. Visitors like me, and I suspect residents as well, appreciate and enjoy the multi-sensory experience of nature's beauty. If the budget was indeed reduced, please do the best with what is allotted for next year, and consider increasing (or reinstating) the funds in the future.

Thanks for listening, and thanks for your hard work to make Fort Collins a wonderful year-round place to live or visit.

**Janet Johnson**  
**New Hope, MN**



**From:** [Shana Salaff](#)  
**To:** [City Leaders](#)  
**Subject:** [EXTERNAL] Funding flowers  
**Date:** Sunday, October 2, 2022 7:43:38 PM

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Hello,

I am a 13 year resident of Fort Collins, and every year am filled with joy from the beautiful flower displays. I'm sure that these are expensive, yet I urge the city not to cut back on the budget for them. They are one of the reasons why Fort Collins is a tourist destination, and I suspect that they are paid for in tourism dollars that benefit the citizens of Fort Collins directly.

Thank you,  
Shana

Shana Salaff  
3519 Stratton Dr, Fort Collins 80525  
714-914-3009  
[www.shanasalaff.com](http://www.shanasalaff.com)

**From:** [Sarah Kane](#)  
**To:** [DAN KINNEY](#); [City Leaders](#)  
**Cc:** [Amy Resseguie](#)  
**Subject:** RE: Do Not Reduce Flower Budget  
**Date:** Monday, October 3, 2022 8:11:42 AM

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From: DAN KINNEY <[kinnflowers@bajabb.com](mailto:kinnflowers@bajabb.com)>  
Sent: Monday, October 3, 2022 6:39 AM  
To: City Leaders <[CityLeaders@fcgov.com](mailto:CityLeaders@fcgov.com)>  
Subject: [EXTERNAL] Do Not Reduce Flower Budget

Hello. I'm writing to urge that the city budget for our downtown flower displays NOT be reduced in the future. Ft. Collins has become nationally known for its downtown flowers/art and I feel it would be detrimental to diminish either of these outstanding venues. Especially our downtown flowers plantings, which have now become part of the longstanding character of the old town area. Thank you for considering how many people would be upset and saddened by not have the this tradition continued at its beautiful current level.

Sincerely, Joan Kinney (Ft. Collins resident)

**From:** [Sarah Kane](#)  
**To:** [Sharon Gloss](#); [City Leaders](#)  
**Cc:** [Amy Resseguie](#)  
**Subject:** RE: [EXTERNAL] Don't Cut the Budget! Downtown Flower Funding  
**Date:** Monday, October 3, 2022 3:35:04 PM

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**From:** Sharon Gloss <[scgloss@yahoo.com](mailto:scgloss@yahoo.com)>  
**Sent:** Monday, October 3, 2022 3:07 PM  
**To:** City Leaders <[CityLeaders@fcgov.com](mailto:CityLeaders@fcgov.com)>  
**Subject:** [EXTERNAL] Don't Cut the Budget! Downtown Flower Funding

The display of color and blooms is a joy to all in Downtown Fort Collins and is a source of distinction for a beloved place in our community. Visitors and locals alike take daily pleasure in the visual delight ... why mess with a good thing?

I work in a retail business in Old Town and the comments I've received are numerous "how beautiful it is in Old Town". At a time that we are all working to restore business to our independent retail shops, please support us in this effort of keeping people happy in that space.

With appreciation,  
Sharon

Idea	Description
I think we need to budget more to our probation team at the municipal court. They need more resources to help people in need in Ft. Collins.	They need money to help people get food, purchase clothes, haircuts, and maybe even shelter. This is a team that works with disadvantaged groups directly, every single day. Great opportunity to help the people who need it most. They just need the help and budget.
Priotitize more money to homelessness. A hand up to those who want it, care for mental illness, and guidance to the chronic.	Really help homeless in need and guidance and a loving "push" to those who want a "free" lifestyle on public land toward a better life. Maybe move some advertising money from promoting FC to this kind of program.
Please address break ins at trail heads. Security cameras and police presence would help. Also more severe consequences for the thieves .	
Let's stop throwing buildings away. There should be incentives to reusing or recycling buildings rather than replacing them.	Every building that's thrown away means not only more waste in the landfill, but also more natural resources harvested, processed, hauled and installed, which involves a lot of energy use. Let's incentivize reuse and recycling of buildings. And find ways to make additions provide needed additional space without the intense energy and resource requirements of full building replacements. (Especially when the replacement does nothing to increase density and sometimes even reduces it!)
Continue the bike paths north through Maple Hill to Wellington and more people with bike to work from the north part of Fort Collins. Penalties for panhandling especially with children. If we want to keep our city safe and nice we need to stop encouraging vagrancy.	Expand the bike paths north
Improvements to trails	Install stretch and workout stations on Power Line trail and Fossil Creek trail. These installations would benefit walkers, runners and bicyclists.
Provide free electrical service upgrades to facilitate the adoption of heat pumps	Provide free electrical service upgrades to residential and commercial customers who are planning to upgrade from gas heating to heat pumps and do not currently have a large enough electrical service in order to do so. This will reduce pollution associated with burning natural gas indoors and will help the City meet its climate goals.
Hi. Please invest in carefully reviewing all developments and attempt to preserve as much green space / open space as possible.	Open Space preservation/ Development
Continue to prioritize water storage, supply, and conservation. Are we positioned and funded to supply water to growing area.	Water Conservation and Storage
Require water heater replacements to be electric & cover electrical upgrade and NG capping fees.	Reduce NG dependence & GHG emissions / improve interior air quality
Require heater replacements to be electric & cover electrical upgrade and NG capping fees.	Reduce NG dependence & GHG emissions / improve interior air quality
Require new stoves / replacements to be electric and cover electrical upgrade & NG capping fees.	Reduce NG dependence & GHG emissions / improve interior air quality
I think the arts and culture offered in Fort Collins are a huge benefit to living here, and I would want City support for an Arts District	Direct FC support to promote an Arts District like was tried several years ago
Harmony underpass	Harmony road needs a bike pedestrian underpass so bikers can ride to the power trail safely. Bike infrastructure will encourage more poke to bike, which will not only promote health, but will reduce harmful greenhouse emissions
Invite (not tolerate) walking and biking on arterial streets	Regarding capital project priority and design, the City already does a good job supporting walking and biking in most residential neighborhoods and has nationally-ranked recreational trails, but we fall just as short as most other American cities on making walking and biking a viable mode of transportation where it matters. Most practical destinations - the shops, restaurants, grocery stores, offices, and health care facilities we need to get to from home - are on arterial streets. Those same streets often have wide, fast travel lanes for cars and narrow or non-existent side-walks and bike lanes, barely a crosswalk every half mile, and little-to-no convenient transit service to extend walkable distances. Capital projects on municipal streets, especially arterials, should focus on traffic calming to slow cars down in more places (road diets [especially to add protected bike lanes and sidewalks], pedestrian bulb-outs, raised crosswalks, etc.), allowing people to cross the street in more places and with less wait times, and building walking and biking connectivity into our primary platform for generating wealth - our arterial streets. We now have several City plans that call for the city to be car-optional, but our street environment doesn't reflect that where it matters most, which is why, even on a pleasant spring day, our walk/bike/transit rideshare barely breaks 10% - for practical trips, walking, biking, and/or taking the bus just doesn't make logical sense. The advantage is that walking and biking infrastructure is incredibly cheap to build and maintain vs. automobile infrastructure, so there's a fiscal responsibility gain to that shift as well. We need to spend our capital dollars differently if we want to get a different outcome.
Move the Murphy Center to a non-residential area.	Ever since tne murpny Center was moved to Blue Spruce this street has turned into a makeshift homeless camp with trash, needles and addicts wandering the roads. Blue spruce has TWO school bus stops on it and one residential complex with children living in it. The city needs to relocate these services to an area of town that isn't so close to families and offer resources to homeless that encourage them to improve their lifestyle and not continue living it. We can no longer drive down this road to our home due to too many instances of homeless walking in the road without clothes, seeing homeless peeing/pooping on the side of the road, etc. Our local King Soopers parking lot and surrounding businesses have become filled with pandhandlers since this move. The Murphy Center needs to be relocated. While many residents of Fort Collins have compassion, we also deserve to have clean and safe neighborhoods to live in.
Hughes Open Space	Support Northern Colorado Wildlife Center in their bid to get land in Hughes Open Space to provide care for Northern Colorado's injured, ill, and orphaned wildlife.

Support mountain biking	Many other cities I have traveled to have trails in their open spaces specifically for mountain bikes. I'm not talking about dirt jumps, I'm talking trails. Purpose-built trails. There are some good trails out of town to the west, but I would like to see more throughout town. Maybe one would be built at Fossil Creek Reservoir, Arapahoe Bend, or McMurray. Look to the suburbs of Minneapolis/St. Paul for good examples. Having Purpose-built mtb trails would encourage recreation and tourism. and it would lesson potential conflicts between other recreators.
HALT Increases in Police Budget and Increase Funding to Equity Office	
Extend the trail system to NE FoCo	Extend the trail system to NE FoCo for more accessibility of biking as transportation.
Affordable housing and daycare	Fort Collins is beautiful, but it has recently lost its place in the list of best places to live... by a lot. The primary factors seem to be cost of living related. Day care and housing must be addressed for our city to thrive and for its citizens to life life to the fullest.
Restore and expand evening and weekend bus service	<p>Transfort has suffered low ridership since 2020, which has caused cut backs in service, further reducing ridership. Transfort has attempted to restore service, but has experienced difficulty in recruiting new drivers, in part due to the insufficient wages offered. Currently, bus drivers start at \$20 per hour (~\$41,600 annually). Unfortunately, this is not currently a liveable wage in Fort Collin or many of the surrounding towns. The cost of living across cities in the front range has increased dramatically, particularly over the past two years.</p> <p>I believe that we should increase the hourly pay of our bus drivers by \$5 per hour across the board. This would cost the city approximately \$1 million. This is a large investment, but a reliable public transportation system can directly address several of the city's strategic outcomes relating to economic opportunity and the environment (specifically, 1.3, 4.2, 6.3, 6.6, 7.1). A reliable public transportation system is a great equalizer. It reduces the costs of car ownership for the middle class and provides access to opportunities for those who cannot afford a car. Taking cars off the road is also the most effective way to reduce emissions and improve air quality locally. Fort Collins struggles with air quality issues, due in large part to our overreliance on single passenger vehicles for transportation.</p> <p>It is also worth mentioning that Fort Collins under-invests in its public transportation network relative to many college towns of similar size, including Madison WI, Eugene OR, Burlington VT, and Ann Arbor MI. The current draft of the 2023 - 2034 budget increases the operating budget for Transfort's fixed routes by 8.7%. This will keep pace with inflation, but will not provide funding needed to increase service or wages to the point where the bus system is a reliable mode of transportation for many across our city. Hence, I believe that more investment in the ssystem is Although Fort Collins bike lanes and paths are already good, they can still be better. We could put money towards marking our bike lanes with paint and protecting them with horizontal and vertical buffers between the motor and bike lanes.</p>
Better bike lanes and paths	Denver news reported FC police giving out fake DUIs. Let's stop increasing their budget and use this money for the great ideas on this board.
Reallocate money from police budget to community improvement	
Review the city's systemic racism as noted in the Equity Indicators final report	
Prevent noise pollution by enforcing the existing noise ordinances-- e.g. stopping unmuffled motorcycles, trucks and cars.	Reduce noise pollution
Cease budget increases for FCPS; decrease and redirect policing and prison funds to the Equity Office and other social goods.	Reports of false DUIs being issued by FCPS officers highlight the inefficiencies within the police department. Fort Collins residents deserve greater transparency; and the money currently invested in policing would be better spent on social goods (like affordable + sustainable housing) that keep our community well.
Improve second sand volleyball court at Rolland Moore (net first and then more)	The sand volleyball community in Fort Collins is growing and it is useful for pickup play to have two courts near each other. To my knowledge, Rolland Moore park has the best sand vball court of any Fort Collins parks and then a second decent nearby, but the second one has a very flimsy (and non-adjustable) net and rough sand. We are hoping that maybe a new better net could be added soon and then the net poles and sand could be improved in the future. Thank you!
Please consider approving funding to support a reimagined Sustainable Business Program for Fort Collins businesses (budget offer 32.16).	Based on the 20-year-old ClimateWise program that ended in 2019, the new program will aim to engage a greater spectrum of organizations and businesses in climate action, with special attention paid to racial equity, inclusion, and building cultures of belonginq.
Supporting wildlife rescue services	I believe that a portion of the city budget should be used to support wildlife rescue services offered at no-charge the Fort Collins community members. This will ensure that the city's natural resources are further protected, and that community members are not exposed to animals that potentially have diseases or parasites.
Please fund the sustainable business program. There is a gap in business support in this area. All citizens of the city benefit from it	Fund Sustainable Business Program
Sustainable Business Program Funding	I would like to see funding approved for the Sustainable Business Program so we can help businesses and the local community operate more sustainably
Parks and Rec	City needs to dramatically increase pickleball play opportunities especially in Midtown. Get someone in charge of pickleball program and institute best practices for pickleball across the City. Now please
Comment response to "Please address break ins at trail heads. Security cameras and police presence would help. Also more severe consequences for the thieves ."	Not sure how common break-in are but judging by the sings it appears they happen. Security cameras would be good
Comment response to "Penalties for panhandling especially with children. If we want to keep our city safe and nice we need to stop encouraging vagrancy."	No. We shouldn't be wasting precious city funds on harassment of homeless people.
Comment response to "Improvements to trails "	Edit: Power Trail, not Power line Trail.
Comment response to "Invite (not tolerate) walking and biking on arterial streets"	Yes I would love to see capital improvement projects for bike infrastructure and road diets! Fort Collins is pretty good for walkabiliy and bikeability but we can do much better still!



Comment response to "Invite (not tolerate) walking and biking on arterial streets"	The solution to traffic is not more roads, it is to encourage other modes of transportation! Incentivize other forms of transportation and actively discourage driving! Limit parking and slow traffic down.
Comment response to "Invite (not tolerate) walking and biking on arterial streets"	Absolutely agree. Increasing accessibility for those who bike and walk along arterial roads is key to shifting people towards these modes of transportation to accomplish their everyday needs (work, shopping, school, etc.). Currently it is at best unpleasant to walk or bike along these roads and at worst it is downright dangerous. College avenue is particularly hostile and dangerous to anyone outside of a car, although Shields, Drake, and others are only slightly better. The lack of access requires those who walk or bike to take long circuitous routes to get where they are going, often making it much more time effective to drive. This, along with improvement in our public transportation network, must be addressed if the city is serious about reducing the number of cars on the road.
Comment response to "Move the Murphy Center to a non-residential area. "	And to note, we recently were driving down Blue Spruce and a homeless woman with no pants on was wandering aimlessly in the road shouting at cars- I had to slam on the brakes to avoid hitting her and same with the car behind me. We called the police to do a welfare check on her and the dispatch told me that the city won't allocate enough staff to that area unless they get enough calls from citizens. Which seems problematic to me since all it takes is a drive by to see this is an issue. That women could have been hit by a car and seriously injured. Rather than placing the burden on citizens or the police (that are overworked as it is!) step in and do something about it- this has been going on long enough and will only get worse
Comment response to "Hughes Open Space"	Completely agree!!!
Comment response to "Please consider approving funding to support a reimagined Sustainable Business Program for Fort Collins businesses (budget offer 32.16)."	Agree!
Comment response to "Please consider approving funding to support a reimagined Sustainable Business Program for Fort Collins businesses (budget offer 32.16)."	This budget offer has massive potential to shift how businesses operate in Fort Collins in the future ensuring we keep the triple-bottom-line of people, planet and profit in mind!

Economy: Includes economic planning and development activities, workforce training, childcare, education, employment opportunities	If more or less funding, which services specifically?
More funding	Childcare, Youth mental health, youth center
More funding	Childcare and education
More funding	Support for small businesses and recruiting new employers to the city
More funding	Child care and work force training.
More funding	The pottery studio employees and recreation people need more than minimum wage to be able to survive.
More funding	More for city staff, training, and development. Keep Investing in jobs that keep our city running smooth. From planning and development and parks and road maintenance.
More funding	Redirect funds from some existing services towards education, childcare, and employment training/assistance services
More funding	Childcare ,education and workforce training
More funding	Economic development, small business support
More funding	Childcare, employment opportunities for at risk demographics (like single moms, moms trying to leave dv situations, etc), more marketing of workforce development programs or even like temp to hire or intern to hire after a period of time (30-90 days)
More funding	Schools and libraries primary
More funding	Parks and community service/police secondary
More funding	Supporting small business still recovering from the pandemic.
More funding	I support more monies that directly impact people directly.
More funding	Education and childcare. A lack of funding there will result in a total breakdown of anything the city wants to accomplish in a generation.
More funding	Childcare, education, and employment opportunities.
More funding	Education and childcare
More funding	Childcare and education
More funding	Education
More funding	Education and workforce training
More funding	Childcare and education
More funding	Bring new business to Fort Collins
More funding	Education, childcare
More funding	Childcare
More funding	Education
More funding	more for childcare, education, employment opportunities
More funding	Childcare, education and employment
More funding	Childcare needs to be much more highly prioritized. People can't work because they're watching their children. And if they can find help, it's very expensive.
More funding	Childcare
More funding	Childcare, education, NOT BUSINESSES.
More funding	Affordable childcare with shorter wait times
More funding	Employment opportunities. Working regionally with partners to attract large employers who pay well.
More funding	More funding for Childcare
More funding	education and employment
More funding	Offer 32.16 Sustainable Business Support Program looks very promising to promote the resilience of local businesses and the growth of a sustainability-minded business community!
Less funding	We have more employment than employees (at least in some areas), businesses do not need tax dollars they are booming.
Less funding	The only area in this category that should receive more funding is childcare and I would argue that childcare and education do not belong in the Economy category. For all. There are plenty of private services for all of these that the city shouldn't be funding. Direct people to private services. Or partner with the private services to reduce tax payer costs.

Less funding	Employment opportunities.
Less funding	Overall, I don't think this is within the realm of the city's responsibilities
Less funding	Less funding on economic planning, less on economic incentives to businesses.

Environment: Includes efforts to ensure good water resources, good air quality, land conservation, smart growth, the Climate Action Plan and an attractive community	If more or less funding, which services specifically?
More funding	Access to clean water; clean and viable Poudre river; and good/clean air quality.
More funding	More incentives for local business to reduce carbon footprint, use more eco friendly, recycled items (less styrofoam, etc.)
More funding	More funding to ensure Poudre River water flows through city and water quality.
More funding	Land acquisition, water and air quality improvements.
More funding	air quality, land conservation, smart growth; Buy open space to avoid overdevelopment on our infrastructure
More funding	land conservation, air quality
More funding	Air quality, climate change
More funding	Continue to push towards zero net carbon - lead by example. Fund grants/rebates/programs for homeowners and businesses to "go green".
More funding	We need to become more of an 'electric' community. We need to retro-fit our older housing stock. We need to reduce our green house gas emissions. We must actually work to protect the Cache la Poudre River. Our air quality is some of the worse in the nation - we must partner with Weld County to help encourage them to lower the amount of green house gas emissions they produce. Transit can't only mean more and more asphalt. Partner with Loveland and Longmont to make C3, a transit line that goes through each of those communities through their cores.
More funding	Land conservation, air quality (including eliminating preventable wood smoke) and the Climate Action plan.  More funding to maintain and restore natural areas, more rangers to prevent degradation.  "An attractive community" does not belong in this category, it cheapens the notion of real substantive action on our myriad environmental problems.  There is no such thing as "smart growth!" The growth we are currently experiencing is not sustainable. The current population is already over the carrying capacity of this semi-desert region.  We must reduce the absolute amount of water used in the city (regardless of which "provider" it is coming from - this means Montava, and all developments, should be a net-zero water users).
More funding	Air quality; electrification; energy and water efficiency and use. We must speed up the process to clean up our air and reduce greenhouse gases, through more electrification of our city, increased energy efficiency in our older stock, and better codes for our new stock of housing and commercial buildings. No longer allowing gas lawn equipment can go a long way...phase out the use of it in the next 3 years. We must increase land conservation as our City continues to grow. We should limit the grass areas for lawns. For lower income households, provide resources so that they can comply.
More funding	Services to help people reduce energy use, reduce indoor pollution, install solar, and help meet our climate goals.
More funding	Residential and commercial energy efficiency upgrades Rewards for improving water & energy conservation levels via defined levels/goals Residential and commercial building electrification Residential and commercial grey water updates Residential solar Electric vehicle charging infrastructure Electric busses and city vehicles
More funding	CAP and AQ should be top priorities in the next budget
More funding	Things that help keep people alive and healthy
More funding	Water usage education, more funding/ resources to expand xeriscaping programs. Hosted community clean ups
More funding	Fort Collins is growing too fast. Too much new building and people moving here creates poor air quality, homelessness, lack of jobs and a lack of affordable rentals.
More funding	Land conservation and attractive community.
More funding	Air quality
More funding	Climate
More funding	Land Conservation, Open Space, Parks, Bike Paths
More funding	Air quality
More funding	More funding for smart growth, land conservation and good air quality.
More funding	Improving air quality and climate action plan
More funding	The focus needs to be on reducing and eventually eliminating car dependency. Nothing else can be accomplished if that isn't. This will over time increase not only the environmental sustainability of the city, but the economic sustainability as well, and that means reduced long term costs.
More funding	More funding for climate action plans
More funding	Water resources and climate action plan
More funding	Water conservation and smart growth (more mixed use development!)
More funding	Land conservation and Climate Action Plan
More funding	Everything you listed in the question should be a priority.
More funding	Climate action plan and air quality
More funding	Always being sure we have good water
More funding	Air quality
More funding	those that are being so rapidly affected by the climate crisis and decisions made in the past when Fort Collins was much smaller and no one thought about the effects of the climate crisis on things like air and water - in other services essential for life for all
More funding	Air quality: reduce transport speeds, increase biking and walking accessibility including crossing options for neighborhoods cut off by traffic especially SE, reduce gas mowers and burning

More funding	Climate action
More funding	Ensuring good air quality, the Climate Action Plan
More funding	Air quality issues from high ozone levels and wildfires have a significant impact on quality of life. And, better planning for water resources seems prudent given what's happening in other parts of the west right now.
More funding	Water resources & land conservation.
More funding	1) Water resources and quality
More funding	2) Land conservation
More funding	All!
More funding	Natural Area invasive weed attention. Litter control. (lids on trash barrels beside parking lots) Coon
More funding	feeding stations with resulting waste scatter. Minimal cost and enhanced benefits.
More funding	All environmental concerns are important, but water is the most important.
More funding	Renewable energy
More funding	Spend less on land conservation. More spending on water and air quality.
More funding	more for curbing carbon emissions, air quality monitoring
More funding	Air quality and conservation
More funding	Land conservation and climate action
More funding	Sustainability needs to be Paramount. Local independence is the only way forward
More funding	Climate Action Plan
More funding	More air quality monitoring, needed emphasis on climate sustainability, not ‘resilience’
More funding	Air quality and land conservation
More funding	protecting land as the cities population grows
More funding	All!
More funding	Land Conservation
More funding	good air quality, good water quality, land conservation
More funding	Air quality, water quality, land conservation, climate action plan.
More funding	water resources, good air quality, land conservation, smart growth, the Climate Action Plan
More funding	Please consider approving funding to support the development of a reimagined Sustainable Business Program for Fort Collins businesses (budget offer 32.16). Based on the 20-year-old ClimateWise program that ended in 2019, the new program will aim to engage a greater spectrum of organizations and businesses in climate action, with special attention paid to racial equity, inclusion, and building cultures of belonging.
More funding	city buildings need work. wheres the solar panels? make lights better outside (too much light pollution), take care of microplastics in the waterways, fund innovation funds, make some regenerative ag natural areas.
More funding	Wildlife rehabilitation and rescue
More funding	This is the quite possibly the most impactful issue facing us today. This needs to be a huge priority, literally almost every facet of life is at stake. I know some people (particularly some older folks who won't be around to see many of the devastating effects climate inaction will have) do not feel the urgency, or choose to ignore the urgency, but climate inaction is dooming my generation's future, as well as ALL future generations' futures.
More funding	Offer 32.16 Sustainable Business Support Program looks very promising to promote the resilience of local businesses and the growth of a sustainability-minded business community!
More funding	I would like to see funding to the Sustainable Business Program to help the community and businesses operate more sustainably
More funding	I would like to see more funding go to the Sustainable Business Program so we can help the community and businesses operate more sustainably
Less funding	Focus on smaller incremental personal choice initiatives
Less funding	This is too vague. How do we get “good “ water resources? What are “good “ water resources? What's “smart growth “?
Less funding	Land conservation and climate action plan.
Less funding	Climate action
Less funding	Climate Action Plan-waste of tax dollars
Less funding	Less Climate Action Plan
Less funding	We already have great air, great water, and a eco supportive community.
Less funding	Sell that worthless piece of shit Soapstone.
Less funding	Climate Action Plan
Less funding	Overall, this type of activity is best left to the people, not the city
Less funding	less spending on small programs and initiatives like microfibers, etc.

Neighborhood Livability and Social Health: Includes promoting good neighbor relationships, ensuring attractive neighborhoods, historic preservation, an adequate supply of quality housing for all socio-economic groups, addressing poverty and homelessness, creating an inclusive community	If more or less funding, which services specifically?
More funding	Affordable housing and providing services (mental health, housing, etc.) to homeless population. Access to programs that can provide services to help support people from becoming homeless in the first place. Specifically address better services for homeless youth including actual shelter for this population.
More funding	Primarily around adequate supply of quality housing for all socio-economic groups, addressing poverty and homelessness, creating an inclusive community. Historic preservation can be secondary.
More funding	safe neighborhoods, affordable housing
More funding	Make sure and keep U+2, or some other moniker that respects zoning, and doesn't create a kill zone in some of our oldest neighborhoods. Buck up, and partner with builders who can produce the sort of housing the City of Fort Collin's envisions, providing diversity, equity, and affordability.



More funding	<p>The city needs to build more housing facilities for low-income and homeless populations. I would like to see more effort to eliminate the "unauthorized" homeless camps that seem to pop up in certain places.</p> <p>The city must stop relying solely on complaint-driven enforcement of nuisance codes including the occupancy ordinance (which should not be eliminated, more below).</p> <p>Equity arguments for removing occupancy ordinance are not valid.</p> <ul style="list-style-type: none"><li>- Keeping some houses available for rent or purchase by families protects families, including members of the BIPOC and LGBTQ+ communities.</li><li>- Removing the occupancy limits will create even more incentives for investors to buy available houses and for those who currently own rental properties to raise rents and rent to individual tenants by the bedroom, shutting out families who would otherwise buy or rent these homes.</li><li>- Any expansion of occupancy limits should only be used to house income-qualified tenants for lower rents.</li></ul> <p>Everyone deserves housing</p> <ul style="list-style-type: none"><li>- Making houses more attractive to investors will not achieve the goal of housing more people affordably.</li><li>--- Each bedroom will be rented for the current per-bedroom rental rate.</li><li>--- Families with mortgages will not be able to compete with investors with cash</li><li>--- Need to discourage investor takeover of neighborhoods.</li></ul> <p>Home ownership is one of the most consistent paths to wealth and economic stability. Fort Collins' rate of home ownership is far below the state and national rates. If occupancy ordinance is relaxed or removed we will fall farther behind.</p> <ul style="list-style-type: none"><li>- Fort Collins: 55%</li><li>- Colorado: 66%</li></ul>
More funding	We need a rental licensing program that can ensure the safety of those living in the house and ensure that neighborhoods are not negatively impacted by poor housing stock and yards. Better enforcement of U+2...it has improved the neighborhoods around CSU immensely. Don't let it lapse. Requiring developers to provide some percentage of affordable and attainable housing. Helping build truly affordable housing that will stay that way far into the future.
More funding	Adequate housing supply for and homelessness.
More funding	More equitable housing
More funding	Redirect some existing financed services towards affordable housing / improving quality of existing housing
More funding	Getting people appropriate housing and support services very needed.
More funding	Dealing with homelessness, making neighborhoods safe and attractive
More funding	More funding resources for affordable housing...pathways to purchase own homes, limits/penalties to investment housing until more affordable housing and ownership opportunities available
More funding	It would be nice to have affordable housing for seniors on little or no budget. Social Security is hard to live on in Fort Collins.
More funding	Homelessness is a big one.
More funding	Address poverty and environmental racism
More funding	Promote neighborhood relations and attractive hoods
More funding	More affordable housing and low barrier access to housing.
More funding	Housing and addressing poverty.
More funding	Quality housing across price points.
More funding	More effort and funding must be put into working with developers to construct affordable housing.
More funding	Affordable housing is paramount if local businesses are going to be staffed. Working to eliminate poverty should be the goal of every level of government to even justify their existence. Poverty is always a policy failure.
More funding	Addressing poverty and homelessness
More funding	Increase funding for homelessness initiatives
More funding	Homelessness
More funding	Housing for lower economic groups and addresses homelessness and poverty
More funding	Poverty and homelessness
More funding	Adequate quality housing
More funding	Homelessness
More funding	Helping keeping up the parks and keeping them safe for children
More funding	Take over FCRM or work with them because they do their best, but the building is awful, and there needs to be more areas the unhoused can hang out during the day.
More funding	housing for all socio-economic groups - people who supply services that do not pay enough to live in Fort Collins also cannot afford to commute long distances to find housing
More funding	Mitigate unaffordable housing by requiring owner occupied new purchases and eliminating rental sales to foreign interests, repeal you plus two for inter generational living and affordability and aging in place and child care and equity
More funding	Housing first initiatives
More funding	Addressing poverty and homelessness, adequate housing for all socio-economic groups
More funding	affordable housing
More funding	I think affordable housing is a major concern given the high housing prices here. While I'm a homeowner right now, I wouldn't be at current market prices. I think the solution involves thinking of ways to build with more density rather than sprawl to be compatible with better air quality and other environmental goals.
More funding	more for reducing homelessness and providing homelessness services, more for Outreach Fort Collins to respond to calls in place of the police
More funding	Housing affordability and unhoused population support
More funding	U + 2 needs to go. And soon. It isn't helping anything and it is making life much harder for many people.
More funding	Addressing homelessness and creating an inclusive community

More funding	The City needs to increase its funding to provide its own services to the unhoused, rather than relying on non-profits. Job integration/training programs, go for a truly 'housing first model' and create housing that is truly affordable for our community members who make far less than the local median income. Drug addiction services, Mental health care, non-violent crisis intervention team to replace police interactions with most negatively impacted and most vulnerable community members.
More funding	Affordable housing
More funding	All of the above!
More funding	Creating an inclusive community, quality housing
More funding	quality housing for all socio-economic groups, addressing poverty and homelessness, creating an inclusive community
More funding	addressing poverty and homelessness
More funding	an adequate supply of quality housing for all socio-economic groups, addressing poverty and homelessness
More funding	Addressing poverty and homelessness as well as other facets of social health is not only positively impactful for those directly affected, but has a positive impact on everyone in the community.
Less funding	Supporting so many initiatives to support vagrants is bringing the entire city down (a bird feeder effect) rather than raising people up
Less funding	This would probably add more government intrusion into our lives. Creating an inclusive community means that conservatives are summarily excluded. Ensuring attractive neighborhoods? How would that happen? Another position for a “compliance” person or a brand new department? This is so broad and open-ended that it’s scary to think where this is going.
Less funding	Again lots of private services that people should be directed to rather than tax other dollars. Also, HOAs and funding HOA needs privately are the best way to “beautify” neighborhoods.
Less funding	Ensuring attractive neighborhoods, that's up to the neighbors because they know each others lives better than a city emp in a car
Less funding	If you have a plan to do what no other city in the country has done, please explain. There will always be homelessness.
Less funding	All
Less funding	Social Health
Less funding	Less funding for creating an inclusive community; that should come naturally.
Less funding	I am very opposed to the city using taxpayer money to force ideologies and pseudo-religious indoctrination in the guise of being "equitable". There is no place for this in our city.
Less funding	The more money the city council keeps throwing at homeless folks the more we attract to FC. There are many job opportunities of which many are not taking advantage. Good neighbor relationships? What does the city do about it? Nothing, in my estimation. It is not the job of FC residents to subsidize housing for those who aren't willing to work for it themselves. In the event of homeless veterans, those with disabilities, there are significant resources to be found.
Less funding	More funding to address the homeless issue in midtown. Much less spending on historic preservation.
Less funding	This is an area ripe for social engineering by the government. Need less micro-managing.
Less funding	focus less on social service programs that are not municipal responsibilities

Safety: Includes police, fire, stormwater, emergency medical response, and building inspection	If more or less funding, which services specifically?
More funding	building inspection and stormwater
More funding	Fort Collins Leadership must tackle the issue of gun violence. Yesterday, 19 children were murdered; 7 year olds, who, instead of going to school to become successful later in life, became the targets of hate, and brutally murdered. No nation that is so willing to kill each other with such disregard can be called civilized.
More funding	Desperately need snow and ice removal especially at intersections
More funding	As a tile installer who is certified through CTEF and a member of the NTCA, I am absolutely appalled that we do not require inspection of wet space backer/tile installation. In the last few years the number of calls I get to look at failing shower pans is unbelievable. I would also recommend having all in floor heat systems (installed by tilers) considered an inspected part of our trade. I have had a forensic tile rep come and identify a floor that was installed so poorly that it was a fire hazard. Even weld county inspects shower pans, and requires flood testing. I see about one shower a month that is failing, causing mold and other issues. It's time to step up the building inspection game!
More funding	Parks and trails are becoming more and more unsafe
More funding	Police and fire
More funding	Police
More funding	Anyone willing to risk their lives for others deserves so much!
More funding	More police presence in neighborhoods dealing with homeless issues. Library park area is not safe.
More funding	Police, first responders
More funding	The crime in Ft Collins has gotten bad, mostly due to liberal policies that do not make criminals responsible for thier actions and restict Police authority.
More funding	Fire and police
More funding	Police. The growing crime climate in this city is beyond shameful. Starting with little to no traffic law enforcement, theft and vandalism are now impacting virtually every neighborhood. Open your eyes.
More funding	All
More funding	Police and fire
More funding	Further funding for the FCPS mental health, traffic, and investigations units to hire more personnel.
More funding	All except police. Decease police funding. Increase funding in community alternatives to policing; Denver and Portland have good models!
More funding	Safety is a the key role of government. We are threatened by wildfire, flooding, etc.
Less funding	Leave building inspections out of private rentals
Less funding	More funding collaboration for mental health services instead of police/ EMT interventions

Less funding	Less funding for police, already too much (not abolish police, just lessen)
Less funding	Redirect funding from the police to these other services and to other parts of the budget. In the US, the police are arming and training far right white supremacy terrorist groups, and this is not protecting or benefiting our cities.
Less funding	Police.
Less funding	Reduce the amount of funding for the police administration at all levels. 16 million each year for just patrol services is too much.
Less funding	Less police
Less funding	All
Less funding	Police
Less funding	reduce police funding!!! Police currently makes more money in training than a teacher that has in the district for 15 years!!!
Less funding	less for police patrol, office of the chief of police, police enhancements
Less funding	Less police funding.
Less funding	Less for police services
Less funding	The police should have its funding repurposed. I think that if we spent that money on fire fighting we wouldn't have as many dead people.
Less funding	Police
Less funding	Policing, specifically the areas of patrol, office of the Chief, and also no increases to the police force (I do see they're wanting 7 more officers in 2023, and another 7 in 2024—no thanks!)
Less funding	We need less funding towards the police and more towards community services
Less funding	We do not need SROs in schools and we don't need more cops on the streets. Park Ranger Geoff is super aggressive and harassed many Parks staff and citizens. We need more money funneled into better wages for city employees, protections for our undocumented neighbors— who I know contracts with the city and are underpaid— grants for alternative forms of mental health like Yarrow Collective and diversity initiatives like funding Black owned companies, businesses and collectives. As a social worker who works with students with disabilities in our schools I find that a majority of our students are the ones interacting with the SRO. We need better training for staff— training in trauma informed responses and not just a few boring day long trainings— no years long integration of trauma informed teaching in our schools. I know that most students who are penalized by the PSD system are Black or otherwise marginalized— that is not okay and in fact counter to the rich diversity our city claims to have. We need to also defund crisis pregnancy centers.
	Less funding for police
	Less funding to the police, no increase to the police force and no 3 million dollar raise to the office of the chief, and not increased funding to patrols.
	Less to law enforcement agencies. Primarily Fort Collins Police Department
Less funding	Less funding for police
Less funding	Police
Less funding	Police force
Less funding	Less funding to police departments, more funding to all other services.
Less funding	The police in the city of Fort Collins need less funding. New police cars all the time, tactical gear fit for a special ops military unit, and other spending in no way benefits the City or the people who live in it. The few times that I have needed police services, they've been dismissive, unwilling to help, or simply inadequate. More funding is not the answer. Fort Collins is a relatively safe community, but in order to improve safety for everyone, we need more funding for mental health services and professionals. Police are not the ones who should deal with mental health crises. They are not trained or equipped to deal with such crises, nor are many officers willing or able to take an approach other than aggression and detainment. The shifting of funding from traditional police services towards more mental health professionals and social workers would greatly benefit our community. Regarding new equipment purchases, the Fort Collins police seems to always have new squad cars, tons of fancy new tactical military gear, long rifles, etc. None of this seems necessary. Police shouldn't possess the kind of gear that the military possesses. The National Guard exists for a reason. While some specialized units, like drug units and SWAT, have a use case for some of this equipment, most officers don't.
	In regards to the other services in the question, I believe they should receive more funding. I think this question may be written in a way that leads to misleading results, since it includes police services along with many other services in the writing of the question.

Culture, Parks and Recreation: Includes operating and improving recreational facilities, Lincoln Center, Gardens on Spring Creek and the Museum of Discovery; providing recreational, arts and cultural programs and public art; maintaining parks, trails and cemeteries; and improving natural areas	If more or less funding, which services specifically?
More funding	Parks, trails, and natural areas have seen increased use during COVID and with a growing population.
More funding	Operating and improvements to facilities, trail maintenance and park maintenance as well as enhancements to natural areas.
More funding	Youth Activity Center(s)
More funding	More trails and recreation infrastructure instead of buying more land. Support/maintain the facilities we have instead of building more.
More funding	Address the potholes, striping, and yellow/orange safety striping in the roads, trails, and parking lots inside the parks/recreation areas; keep the trash bins emptied regularly in parks and on the trails. Mow on a regular schedule.
More funding	Improving natural areas - but very specifically. I don't mean building more trails or access for high-intensity recreation (no mountain-bike specific trails). Money should be used to restore areas where the natural environment has been degraded, to improve resilience of native plant and wildlife species. Adding rangers to enforce closures, dog regulations, and trail sharing should also be part of the budget.
More funding	City staff working in the recreation department are currently under paid. A compensation audit specifically for those working in the pottery studio would be a helpful place to start.
More funding	Pottery studio employees



More funding	More for small local arts groups still recovering from pandemic; like Fort Fund funding.
More funding	Fund further expansion of the recreational trail network to reduce car dependency and meet CAP commitments
More funding	Fund arts
More funding	More funding for the arts.
More funding	Natural areas
More funding	Parks and trails need more
More funding	Bike/walking trails!
More funding	Focus on Trails and Parks.
More funding	Parks and trails maintenance
More funding	Trails and natural areas not only help make the city easier to get around in without a car, but they help the local ecosystem and bring tourism.
More funding	Improving natural areas. More rangers to enforce proper trail use, leash law, etc
More funding	Arts and Cultural programs, improving rec facilities and programs
More funding	All of these things make this a more appealing place to live. I say fund them all a little more!
More funding	Lincoln Center
More funding	Colorado is all about being outside let's keep that all safe and looking nice
More funding	Parks are not being kept up
More funding	Take care of our youth — the YAC is inadequate and Aislan northside; our midtown and majority youth populations are vastly underserved for a town the size of Fort Collins. Consider creative options such as partnering with YMCA, ywca if the city cannot equitably serve our youth.
More funding	Complete the missing segments of bike trail system, maintaining parks and natural areas.
More funding	1) Complete the missing segments of bike trail system 2) Maintain parks and natural areas
More funding	Public Art/Lincoln Center - Community Engagement/Partnerships with non-profits, private sector, etc.
More funding	more for parks and recreation
More funding	Bohemian nights was a big asset to this community and we need to see its like again.
More funding	All of the above! Specifically earmark funding in parks department for planting + maintaining native perennials so as to incentivize their use.
More funding	More funding of natural areas and maintaining natural areas
More funding	Turf conversions, better irrigation systems in parks, get rid of mulberry pool and replace it with beautiful building, more trails.
More funding	Only increases to improving natural areas
More funding	Parks and recreation as a whole deserves more funding. The parks in this City are Beautiful, and the recreation program has always tried the hardest with the funding they get. With more funding to keep our parks amazing and possibly build more parks or improve parks in need of improvement, our community will improve.
More funding	more funding for maintenance of existing infrastructure
Less funding	Cemeteries, improving natural areas

Transportation and Mobility: Includes transportation planning and development, maintaining roads and traffic operations, Transfort operations, and bicycle and pedestrian safety, Northern Colorado Regional Airport	If more or less funding, which services specifically?
More funding	I would like the focus to be on bicycle and pedestrian safety, Northern Colorado Regional Airport
More funding	Bicycle and pedestrian safety, more mass transit options
More funding	More pedestrian and cycling infrastructure - improve safety of our streets for users other than cars.
More funding	The City of Fort Collins must partner with Loveland and Longmont to create C3, a core to core, to core transit line that runs through the cores of these 3 communities. No place in the nation has built itself out of sprawl - and Fort Collins won't become the first. We must design transportation vis a vis public transit, that serves the most vulnerable, workers, and our community.
More funding	I'm not necessarily advocating for more funding here, but rather that funding in this category should be directed to transit -- including a robust regional system that allows people to commute into Fort Collins from other cities in the area, and to improving bicycle and pedestrian conditions more holistically, not just safety. This means completing missing sidewalks, and providing adequate street crossings, making bicycle education part of every communication -- letting both motorists and bicyclists (and would-be bicyclists) know that bikes are allowed to use the entire road system (including taking a lane) except on S. College between Laurel and Harmony.
More funding	Northern Colorado Regional Airport
More funding	Expansion of bus service, purchase of more electric busses.
More funding	Improving bicycle safety features (such as barricades, bumpers/disks, stanchions, bollards, colored road, ...) on high traffic roads where bike trails like Mason, Powerline, Spring Creek, Poudre, Fossil Creek are not an option. Save lives, promote more biking. Seek more bike/pedestrian-only trails away from roads that offer more safe & enjoyable connections through the city. While biking on/next to major roads should be available and safe, it still sucks to breath in all the car exhaust and listen to the cacophony of internal combustion engines.
More funding	Restore Transfort service to pre-pandemic levels
More funding	Making biking safe by separating bikes from cars
More funding	Again ice and snow removal on streets
More funding	It would be nice to have an available airport!!
More funding	Bike and pedestrian safety
More funding	Bicycle infrastructure
More funding	More funding for transfort and biking and walking routes- complete poudre trail connection under i25 and add bike lanes on Ketcher Road from Fossil ridge high school to CR5
More funding	Fixing potholes and roads in general
More funding	More public transportation modeled after the Max

More funding	Public transportation needs improvement, particularly for disabled and poor individuals.
More funding	Bike/pedestrian under- and overpasses. Higher pay for the amazing city workers.
More funding	Transfort funding should be increased and there should be outreach campaigns to promote bus service. Transfort is having trouble hiring drivers, so their starting salaries should be increased.
More funding	Bicycle and Pedestrian Safety needs to be a priority.
More funding	Fort Collins is known for its mobility and needs to invest more heavily
More funding	More bicycle investment, same or less emphasis on cars
More funding	Bicycle infrastructure to reduce greenhouse gas emissions and improve air quality
More funding	Money should temporarily be redirected to bike, pedestrian, and public transit infrastructure. These require significantly less maintenance than car infrastructure, so in the long run funding can be redirected from urban development to other areas.
More funding	Transfort operations
More funding	Maintaining roads and traffic operations
More funding	Less to airport. More for bike and public transit.
More funding	Definitely the roads. Also the alleys. The roads and alleys in my immediate neighborhood are shameful.
More funding	Bicycle and pedestrian safety
More funding	Airport, traffic
More funding	Make this a bike town. We're on our way to being so, but the lanes on the roads we need to use most (Ex. Drake, College, Prospect) are way too dangerous to use. Paint lines aren't enough. Look at Long Beach, CA and their bike lanes.
More funding	Roads can't handle all the traffic.
More funding	Pay drivers so that the buses can run. Our students, elderly, disabled, and poor are really struggling with the drastic reduction in bus service.
More funding	Transfort, bicycle and pedestrian safety
More funding	Keep all buses fee free and expand the network, or add fees back and give all bus drivers a higher wage
More funding	Less car dependency. Whichever services oversee pedestrian and cyclist safety and infrastructure.
More funding	Public transportation is insufficient for many people, although that's kind of a chicken and egg problem. Bicycle infrastructure improvements could make a big impact to both increase commuting and improve safety.
More funding	Improve traffic operations and biking safety.
More funding	Maintenance
More funding	More bike trails
More funding	Further funding towards encouraging alternative transportation and ensuring the airport continues on a trajectory towards becoming a regional asset.
More funding	Need more bike trails that are not on main roads connected to all schools
More funding	Bicycle support is good here, but could always be better. Reducing dependency on cars should be a goal.
More funding	Mass transit and non car oriented transit should be prioritized.
More funding	Northern CO regional airport and public transportation
More funding	Public transportation. Public transportation! Please. Also if there's a way to increase funding for the Denver light rail that was supposed to already come thru to Fort Collins, that would be amazing.
More funding	Transportation is a perpetual disaster in Fort Collins. Implement the Transportation Master Plan.
More funding	bicycle and pedestrian safety, more public transportation to reduce reliance on automobiles.
More funding	EVs. Where are the EVs and charging stations and hubs? We are falling behind.
More funding	We desperately need more effective public transport. Transfort has some good offerings, but not nearly enough stops, routes, or high enough frequency to be an effective replacement for a personal vehicle. Transport funding ties in directly with climate action. Transport is severly lacking in Fort Collins. The city could also have a hand in the Front Range Passenger Rail program (They do already but I feel they could use their influence as representatives of one of the most populous cities in the state to encourage the pursuit of the project).
Less funding	Many of these are underutilized after years of effort. Max and bike initiatives
Less funding	Buses don't have enough passengers as it is. Get better routes (shuttles).
Less funding	Transfort should be dismantled. It's a stress on the environment and tax payers for a limited use service (often buses are empty). Some of the Money should be shifted to private services to help limited mobility people safely travel within city limits. The airport should have increased funding to expand commercial flights so NoCo is more accessible and flying/traveling for residents is more convenient and safer.
Less funding	If you want to fix the homeless problem, stop making it easier to be homeless.
Less funding	Public transportation in this city is a ridiculous waste , cut everything.
Less funding	Reduce spending on transfort, especially on the Mason Street corridor. This sees very limited use, people don't want it, and it affects very few people.
Less funding	less funding across the board

General Government: Includes internal support functions, City management, Council, boards and commissions, volunteers, technology, communicating with community members and building maintenance and repair	If more or less funding, which services specifically?
Less funding	Council, boards and commissions
More funding	I want the city to fund an ombudsman who will help neighborhoods participate substantively and productively in the development process (maybe the funds for this position can come from eliminating any Baldrige-required or inspired nonsense).  The city needs to be much more inclusive in allowing input (e.g. no more industry-specific stakeholder groups). Funding for general communication should include more paper mailings for households who are not connected to social media.
More funding	Increase pay for city council.
More funding	Keep cyber security well funded and pay council and all staff to inflation rates.
More funding	Building maintained and repair. Specifically updating older building to be more efficient.
More funding	Increase council pay

More funding	I support increased salaries and benefits for the mayor and city council. I think less should be spend on land use policy/regulations, less on community code enforcement.
More funding	If this is where you're considering the Equity Office funding to be, than yes, we specifically need more funding to the Equity Office which has been incapable of doing really anything meaningful with the data they have from the Equity Indicator Report. The office is clearly understaffed, does not have necessary program or project managers that are needed.
More funding	Building maintenance and repairs.
More funding	more funding for the operation of city buildings to make them more sustainable and energy efficient and healthier.
More funding	Volunteers, technology, communication, building maintenance, and internal support. Not sure if City Management needs more funding, I think salaries are relatively good. However, I do recognize that Council members have very low salaries. They could potentially be increased to attract talent and to allow members to focus on their job on the council, and maybe not have to have another full time job to get by.
More funding	Core support services need to grow at the same rate as overall spending to ensure quality customers services and support to employees.
Less funding	Close offices and shift to true community meetings in spaces where the community actually enjoys being.
Less funding	I don't know what you could cut, but it seems as though we have no limit to our population growth. I think we should cap the growth by stopping the greed and the endless building.
Less funding	Way to many committees for special interest subsections that represent maybe 1-5% of the community. This is not a sustainable practice financially.
Less funding	Less funding to make up for librarian theft up the audits to per paycheck or montly
Less funding	City management
Less funding	You make enough money already. You do not get a raise on the edge of a recession.
Less funding	Everything. especially police.
Less funding	Consider recruiting from our professional workforce for high powered and highly capable volunteers.
Less funding	Government is getting too big for their britches, they forget they work for the citizens! and we DO NOT live in Boulder, nor do we want to! Stop trying to make Ft Collins like Boulder. Boulder sucks!
Less funding	It is disingenuous of city council to vote themselves a pay raise. How many of us volunteer at least as many hours to worthy causes within the city and area? If they don't want to volunteer they shouldn't bother running. For many, anyway, it seems to be a real ego trip.
Less funding	Enough.
Less funding	Less to Council
Less funding	less funding across the board

<p><b>Is there anything else you'd like to share?</b></p> <p>Protect our river and recreational/natural areas that make Ft. Collins unique. Promote smart growth that prioritizes ownership - not renting. Build up along major transportation corridors with non-car transportation prioritized. Protect Old Town business area from chain stores. Smart development of North College area.</p> <p>It'd be nice to keep the trails in town top notch. Connecting as many neighborhood (and shopping areas) would be great. Tunnels for the bikes would really increase bike commuting.</p> <p>I think housing developers are leaving us in a precarious position where they develop more units to make a profit and then leave the city with more drain on infrastructure (more people puts more strain on our water, safety (police, fire), our recreation (trails, reservoir, etc), and transportation. It seems that one of the better ways to combat this is to use tax dollars to buy more land and create open space. Voters seems to be in favor of this whenever it happens and when it doesn't people seem to complain about overdevelopment.</p> <p>Fort Collins is a great place to live. I've been very happy with the city government in the 11 years I've lived here - just tweak the funding a bit to make things even better. Based on what I read in The Coloradoan, I'm supposed to expect "shabby" parks and recreation areas this year? Please, please - do not skimp in this category. I'd rather see less funding of and fewer routes on TransFort than skimp on parks/rec.</p> <p>Fort Collins has long had the 'it' factor. We seem to be languishing, becoming the kind of community that also has 'it' in it. Our leaders should show passion for protecting our natural environment, to sheltering our most vulnerable, to creating revenue streams that are dependable and sustainable, and to putting the residents of this community ahead of investment opportunities for the rich and powerful.</p> <p>The role of city government is to provide public goods -- things that are not produced in adequate amounts by markets. This means focusing on environmental protection, protection of neighborhood quality of life, safety. Business development is a market good and should be left to businesses.</p> <p>No thank you.</p> <p>Keep pay in city to match inflation.</p> <p>Meeting CAP goals through investment in car-reduction strategies should be the top priority until emission reduction commitments have been met.</p> <p>Mental health, mental health, mental health. Therapists are in high demand and people are not able to access needed therapy due to cost issues and a lot of therapists not taking insurance (probably due to the hassle and underpayment of insurance, I'm a doctor in town and it is a serious issue). There are also very limited psychiatrists. The inpatient mental health is totally overwhelmed and patients are not getting set up with any follow up besides there PCP -</p> <p>Not setting up with psychiatrist appt nor therapist. It's especially worse with adolescents/kids. The community is seriously struggling with mental health - leading to people not working or taking leave of absences, substance use issues, interpersonal conflicts - all things that impact our community in every possible aspect, including the economv.</p> <p>Good Luck! I know I'm not the only person who sees our fair city becoming overrun with people hoping to move here and finding it too expensive. We now have a rise in crime and disrespect for people's personal belongings and property. It's sad.</p> <p>Thanks for asking for input.</p>	
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Homeless population needs to be addressed

Please finish the power trail

The city needs to be able to pay a fair wage so that normal working class people can be involved in policy, but there are other priorities that are required to ensure the city is economically sustainable.

Please add more funding for mental health care, defund police and use that funding for care teams during mental health crises.

Homelessness needs to be addressed

Include more funding for mental health care and include care teams for mental health crises separate from the police.

Pay for it by decreasing development subsidies. Housing prices are market-driven, not cost-driven. Long term solution to housing issues is to enable infill and allow higher densities and require high quality housing stock. Letting developers slap cookie cutter neighborhoods on farmland is not helping.

I'd love to see Northeast FtCo given some money/attention. Annexing Mulberry area, getting a bike trail connection to Poudre Trail, and a larger community park is all desperately needed. If the city plans to continue to issue housing permits in that area they need to upgrade the infrastructure to match the growth.

Stop putting so much money towards being a green city, when other programs desperately need the money.

My neighborhood area of over 3,000 residents is cut off despite being right next to Linton elementary for decades. The city traffic engineer has dismissed our requests for safe passage to the Poudre River trail at each contact. Neighbors call the police each week to complain about average speeds of 50-70 mph on east Horsetooth. It's dangerous to drive and impossible to bike or walk. We need a light at Caribou or Kingsley and some speed mitigation. It's only safe to ride on the trails due to traffic, and we cannot get there safely. Similarly, the Rigden Farm area of 1,000+ residents also has no safe crossing to get to the Poudre River Trail. City responsiveness is an issue. More people out and about here would also reduce property crime.

Most cities have a transit signal priority. This would be difficult to implement for some routes, but for the max route it wouldn't be very difficult and would speed up service, also depending on budget, transforming the MAX line into a LRT would be more sustainable and be a good step in showing Fort Collins is committed to continued public transportation development

I'd like to see Fort Collins look less like what's south of Drake, (i.e. a suburban, developed hellscape that's totally car-dependent) or even worse Timnath/Windsor and more like Amsterdam which uses vertical space efficiently, bike paths, pedestrian routes, and most importantly public transit (i.e. bus, trolley) for commutes and transportation.

Government should BUTT OUT of citizens lives. The plan to try to have one trash removal company is ABSURD, as is the ban on plastic bags! Spend your time working on cleaning up the homeless and drug abuse problems. Leave the law abiding citizens, who pay taxes, alone.

Never hurts to simply spend for justifiable causes as opposed to spend for spending's sake.

Help make sure drugs and homeless have free options to improve their situation

More for business and economic development.

Lobby the state to make the new lane on I-25 free. A toll lane is NOT going to solve the traffic problem as few people will use it.

the proposed budget offers for the police are offensively high. the numbers they're requesting for enhancements alone could fully end homelessness in Fort Collins if we spent it more wisely

The police budget needs to be reallocated to community programs that people would benefit from. We don't feel safe with more cops, we feel safe because of people like outreach Fort Collins.

Yes—where are the questions related to your Equity Office?

We need more funding to this office. So far, it doesn't appear that the Root Cause Analysis for the Equity Indicator Report is being funded in this budget when it most definitely needs to be.

There also needs to be funding provided for further staff, specifically program managers, and project managers to actually do anything with this Office.

I do see there is a Equity Indicator Project and Community Specialist position being sought, however, this is not the most needed position at this time. They first need a root cause analysis, then an action plan, before needing a PR specialist to communicate such items.

The Equity Office in the survey should get more funding for the root cause analysis, program and project managers and other staff. The Equity Office needs funding to address these issues in our community, not the police which create issues in our community.

Do something different than you've typically done, if you don't try you won't know the difference it can make.

Thank you for all you do for our city!

a program to help homeowners care for their trees. its so expensive to care for trees and when you dont they cause damage with falling limbs. this is also important for emerald ash borer. The City can do everything right but the homeowners with Ash trees can ruin it because they dont know or can't afford to care for the trees.

N/A

Offer 32.16 Sustainable Business Support Program has a lot of potential to give businesses the power to make lasting changes for Fort Collins future!



CENTER FOR  
PUBLIC DELIBERATION  
COLORADO STATE UNIVERSITY

# City of Fort Collins Budget Community Guides Summary Report

Sabrina Slagowski-Tipton

Prepared for the City of Fort Collins by the Center for Public Deliberation with assistance from Sidra Aghababian

Acknowledgements: We would like to thank all the Community Guides who hosted these conversations, collected this data, and in some cases entered the data themselves as well as the participants throughout our local community who joined in these conversations.



# Executive Summary

This report synthesizes the comments from members of the Fort Collins community who engaged in conversations for our Community Guide process from July 14, 2022-August 30, 2022. In total, 7 Community Guides led conversations with 40 community members about budget priorities and how the city can best engage the community in the budget process in the future. Below, we report the primary themes that participants gave in response to five questions that asked them to reflect on their level of comfort interacting with the budget and priorities they had in specific outcome areas. Participants also provided feedback on things that could be improved in the budget itself and in the city's engagement efforts.

The analysis portion of this report contains four main sections: Reactions to the Budget Process, Discussion of Budget Outcomes, Reflections on the Engagement Process, and Advice for Future Engagement. The main themes from each section are briefly summarized below, though the full report provides a more thorough accounting of how community members expressed each theme.

## Reactions to the Budget Process

When asked to reflect on how they felt about the budget process and the outcomes and priorities, participants noted a few main themes:

- Difficulty understanding the budget process itself which often left participants feeling confused or frustrated. Many felt uncomfortable interacting with the budget, feeling as though they didn't have enough information or the correct resources to engage.
- Budget outcome areas and priorities that didn't seem to align with community sentiment in their small group conversations.
- Need for more access to the budget process in earlier stages and a need for more educational resources about how the budget process works.

## Discussion of Budget Outcomes

In each conversation, participants were asked to identify which outcomes/priorities felt most important to them and which ones felt less important. In our data, the following outcome areas were mentioned most often as most important:

- Environmental Health
- Neighborhood Livability and Social Health

While these came up most often as less important:

- Safe Community (specifically funding for policing)

- Recreation<sup>1</sup>

## Reflections on the Engagement Process

Participants raised several key themes when they discussed the engagement process itself:

- Lack of accessibility to the engagement process: participants felt the City's current efforts around budget engagement could be vastly improved and hoped more work would be spent on this engagement in future budget cycles.
- Value of small group, informative conversations: numerous participants noted they felt more informed and comfortable after their small group conversation with the Community Guides and expressed a desire for similar opportunities to share their input.
- Lack of transparency and communication of impacts: many participants noted concern that their feedback would not have an impact and hoped the city would be more transparent about how this information is used.

## Advice for Future Engagement

Based on the responses from participants when they discussed how the city could best engage the community in conversations about the budget, we identified several suggestions:

- More robust use of social media to keep the public informed about Council priorities and discussions.
- Improving community outreach by continued connection with groups like the CPD and other grassroots organizations throughout the community who are already doing some of this work.
- Consistency and accessibility: participants expressed a desire for the City to provide consistent and transparent updates about the budget process through various channels, provide multiple opportunities for people to engage, and implement compensation plans for those who participate.

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<sup>1</sup> Recreation and Culture represent one outcome area in the budget itself, but in these conversations, participants purposefully discussed only recreation when identifying outcomes that felt less important.

# Methodology

The Center for Public Deliberation solicited community members who were interested in hosting conversations on issues related to budget outcomes and priority areas. Community Guides completed a brief application and attended a four-hour training session that prepared them to conduct and facilitate conversations within their own communities utilizing a common questionnaire. They then hosted conversations throughout the City of Fort Collins. Generally, these were small group conversations with members of similar communities, though on occasion these were conducted in a one-on-one setting. Guides were instructed to ask participants to talk about their experiences according to each main question. These questions were designed by the Center for Public Deliberation with feedback from the City of Fort Collins. After each question, guides gave participants a few moments to write their reflections on provided worksheets.

The discussions and worksheets asked participants to respond to the following questions:

1. What are some initial reactions you have to the overall budget process?
2. What do you feel are the most important priorities for the 2023-2024 budget?
3. Which budget priorities feel less important?
4. How comfortable do you feel discussing and engaging with the city's budget?
5. What are the best ways for City Council to keep the community involved in decisions and ongoing conversations about the budget?

The data in this report was collected during conversations hosted by seven Community Guides conducted between mid-July and late-August 2022.<sup>2</sup> Guides who could connect with historically under-served populations were provided a small stipend for their work. The resulting dataset includes 40 surveys total. After data entry each comment was thematically coded by a team of researchers, who reviewed themes across questions and respondents. In the sections below, major themes are organized roughly according to the frequency with which they appeared in the surveys, taking into account that some Community Guides had conversations with a greater number of individuals and thus those communities may over-represented in the data.

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<sup>2</sup> Some of the work of the Community Guide program was disrupted by illness and scheduling issues. A few Community Guides had to cancel planned meetings due unforeseen circumstances. Others had a more difficult time soliciting participants due to a shortened timeline for engagement.

Of those participants who provided responses to demographic questions, 52% identified as female, 35% as male, and 12% as gender non-conforming. Seventy percent of respondents identified their race as white, 15% as Hispanic or Latinx, 5% as black or African American, 5% as two or more races, 2% as Asian, and 2% as American Indian or Alaska Native.<sup>3</sup> Guides engaged participants between the ages of 19-69 in conversation. Forty percent of respondents were between the ages of 19-29, 25% were between 30-39, 7.5% were between 40-49, 2% were between 50-59, 2% were between 60-69, and 2% were between 70-79. When reporting household income, 7% reported making less than \$10,000 per year, 2% between \$10,000 and \$15,000, 17% between \$15,000-\$25,000, 10% between \$25,000 and \$35,000, 7% between \$35,000 and \$50,000, 12% between \$50,000 and \$75,000, 7% between \$75,000 and \$100,000, and 10% more than \$100,000.

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<sup>3</sup> Where the numbers do not equal 100, the remainder of respondents declined to specify.

# Reactions to the Budget Process

Participants began their conversation by discussing their initial reactions to the budget process itself. The following themes were identified in the data from this section:

**Difficulty understanding the process.** Participants across several guide conversations felt as though the information they currently had about the budget process was not enough for them to fully engage in conversation about it or make any clear decisions. Many wondered how community members were being plugged into the process and how each of the outcome areas were decided on. This limited information led to some frustration among participants, leaving some feeling as though the City wasn't being transparent in their engagement efforts or was not trying hard enough to get useful information out to different areas throughout Fort Collins:

*"The process is hard to navigate and be a part of. The people giving feedback are a privileged set of individuals that have ample time and energy! e.g. clicking multiple links to find the budget in the first place."*

Additionally, several participants felt as though the information provided for the outcome areas and different offers was too vague to fully understand. Here, there seemed to be a distinct tension between providing information that is too complex and confusing, and not enough information for folks to understand the true intent of each outcome area and its goals. In our data it appeared that the participants who had ample time and resources felt comfortable engaging with the budget and had a good working knowledge of the process, but those who had limited time did not know where to begin and felt uncomfortable and even sometimes overwhelmed engaging with a lot of the information. This tension is highlighted well with these two quotes from different participants:

*"I have only spent an hour or so going through some of the docs, and there are thousands of pages of budget docs—so not feeling like I have a high level of comprehension."*

*"[I am] somewhat comfortable, but it has taken about 2 years to have any good idea on how this process operates."*

**Outcome areas and priorities not in line with community needs.** There was also robust discussion among many Community Guide groups surrounding how the outcome areas were identified and priorities within them established. Numerous participants mentioned that these various outcomes and priorities did not fully reflect what the community needed, especially in conversation about the Safe Community outcome area. Here, participants felt that a safe community needed equal access to necessities like water, housing, and community wellbeing and felt those items being in other outcome areas did not make sense. Furthermore, some participants noted that the Economic Health outcome should include things like a living wage and support for job creation. They expressed some frustration that most of the items in this outcome area seemed to focus more heavily on the economic health of larger businesses and the City itself:

*“The community has different understandings/definitions of the budget outcomes. For example, Social Health to us (those present today) includes mental health, whereas we do not consider mental health a safety priority.”*

**Need for more, and earlier, access to the process.** Participants in these conversations also noted various barriers to their accessing and participating in the different stages of the budget process. Some of these reasons included: no access to childcare for working parents, limited English proficiency and lack of items available in other languages, limited access to reliable internet, and limited access to transportation. These reveal the continued barriers community members are facing when it comes to fully engaging in processes with the City and other entities about important issues. Some also felt the opportunities available to them were too time intensive and often required those who work full time to either miss out on the opportunities or try to get time off work, which for many is not possible. Additionally, folks noted they had not received much information about any opportunities prior to the Community Guide process other than a community survey. They expressed a desire for there to be more engagement on the front-end of the budget process and many were frustrated that their feedback was being solicited so late in the process when they felt as though it wouldn't have as much of an impact.

*“...the community engagement portion of this process needs to be less time intensive, compensated, and conducted by local leaders and organizations that are trusted by community and whose reach extends to diverse populations.”*

## Discussion of Budget Outcomes

In the next section, each participant was asked which outcomes in the budget felt most important to them (and their community) and which outcomes felt least important. In the data, we identified that Environmental Health, and Neighborhood Livability and Social Health were discussed most often in this section. There was also helpful and robust discussion about what each outcome area meant to the participants which allowed them to identify priorities and services they felt belonged in different outcome areas than they are currently listed in.

**Important: Environmental Health.** Numerous participants across each Guide conversation listed environmental health in 1<sup>st</sup> or 2<sup>nd</sup> on their list of most important outcomes. In these discussions, issues of water use, air quality, and sustainability in local business came up quite often. Overall, these discussions focused on how we can focus funding on services that help keep our local community clean, or air safe to breathe, and how we can deal with ongoing issues related to climate change. Here, as well as in other outcome areas, numerous participants noted that certain things under the outcome of Safe Community made more sense in the environmental and/or social health outcome areas of the budget:

*“I think that livable communities [are] huge as well as environmental health. I do not appreciate that things like flood mitigation and recreation management is lumped in with community safety.”*

**Important: Neighborhood Livability and Social Health.** Conversations about social health focused heavily on conversations on housing affordability throughout the city as well as how to make the community more connected. Here, numerous conversations also included issues of transportation and safety which are their own distinct outcome areas. Various participants noted that, at least for them, social health and livability of our neighborhoods hinged on the ability to feel safe and have access to robust transportation services throughout the city so that they did not feel disconnected from the rest of the community. Other participants noted that increasing diversity and access to cultural events was something they felt belonged in this outcome area as well.

*“Social health and environmental health. Not necessarily in the way the City describes them, but in terms of true sustainability, equity, and justice in terms of livable wages, land justice, [and] not putting profits and City awards over social and land/climate justice.”*

*“Social health: arts and social cohesion, mental health services. Neighborhood livability: mixed income housing. Many of these are not currently housed in these specific categories of the budget but should be. This further reflects incongruencies between City definitions and community definitions.”*

**Less Important: Safe Community.** When participants prioritized this near the bottom, they noted that while a safe community was something important to them, the way it was defined in the outcome and services being funded did not reflect what they felt “safe community” meant. The most common theme in discussions about safe community was the idea that policing did not make the participants present at these events feel safe and rather they wished more funding would be shifted into items like mental health care, housing affordability, and cultural connections. Here we see participants continued to find disconnections in how they viewed outcomes compared to the way the budget process currently organizes them. In various groups, there was also discussion about how funding could potentially be used differently to help communities feel safer:

*“Continuing to over-fund the police instead of redirecting those efforts towards social workers will only create a culture of fear. We need a culture of community based on qualified professionals designated to each issue.”*

**Less Important: Recreation.** Here, participants deliberately separated culture from recreation, which could be a larger reflection on earlier conversations about how budget outcome areas didn’t necessarily align with the community definitions of them. Many also felt that improvements in the overall culture of our community would come from increased investment in things like neighborhood livability and social health.

*“Recreation (keeping culture separate though), if culture, environment, and transportation are funded, recreation will occur naturally.”*



# Reflections on the Engagement Process

In their responses, participants identified various issues tied to the current engagement process as well as ongoing needs to feel more included.

**Lack of accessibility to the engagement process.** Numerous participants across conversations seemed to feel as though the City had not put the necessary amount of effort into engaging the public during earliest stages of the budget process. Much of the conversation focused on the idea that a large amount of the opportunities for engagement available required participants to physically go to a space or reach out to City entities to volunteer. They expressed a desire for more City representatives to go into communities and engage directly where they are rather than expecting them to continually show up to outside spaces where they feel less comfortable or have less access. Some participants also mentioned the community survey that was sent out to a random sample throughout the City, stating they felt this was not the most helpful way to gather feedback about such a complex process:

*“The initial survey, which I took, was designed to skew results and the options were vague enough to not prioritize what residents want. I also think that the accessibility of participation was not there. I wonder who was reached out to, how much time was required to participate, and how clear were the questions.”*

**Value of small group, informative conversations.** Respondents spent some time in their groups discussing how beneficial these small group conversations were not only for clarifying some of the complexities of the budget process itself but creating more accessibility and equity in conversations. Some felt as though the current, larger processes tended to privilege the loudest voices and often only reach out to what they called the “usual suspects”. Others noted that while the City did try to make sure to invite diverse audiences, they felt as though only “token minorities” were asked about their experiences. Many felt that small group conversations that included an informative element as well as an opportunity to discuss experiences and priorities were one effective way to try and work against some of these issues and barriers. Over a few groups, we saw mentions in notes that participating in the small Community Guide conversations helped people feel more informed about the budget and more comfortable interacting with it. One key here seemed to be that this process brought our Guides into various communities rather than the other way around.

*“[I’m] grateful that you would like to hear my voice; I urge you to continue listening to others without my privilege.”*

*“This method of sharing information with the community makes the budget more understandable and accessible.”*

**Need for increased transparency and communication of impacts.** This is a continued trend across various engagement efforts we have participated in throughout the last several years. Conversation among participants was similar in expressing a desire that the City communicate more transparently about how public input is being used to inform decisions. We see this often in small group conversations: participants feel wary about sharing their input because there is a lack of communication about how their voices will materially impact the outcome or decisions. Some participants in these conversations also felt the selection process for the community survey could have been communicated more clearly while others needed more information about how their input was going to be used by the City going forward. Additionally, folks shared their experience with previous input processes (whether they were organized by the City, CSU, or another entity in the community) and how they felt frustrated at the result.

*“I love the fact that the City is organizing these sessions, but I do wonder if the information will actually have an impact.”*

*“Honestly, I love the idea of making changes and getting the public’s opinion, but this happened with the CSU stadium (survey was given to the public and the majority said no thanks but they built it anyway).”*

## Advice for Future Engagement

Our final question in this process asked participants to provide feedback on how the City could work to improve their engagement processes around the budget. The answers here were various, which serves to reflect the unique engagement needs throughout the community. As practitioners, we know there is not a single solution to many engagement barriers, but we were able to identify three main suggestions reflected in the data.

**More robust use of various media and personal outreach efforts.** Participants belonged to various communities throughout the City and because of this diversity, we heard a variety of answers tied to the type of media people were best able to engage with. Numerous participants shared social media as one of the best ways to keep people throughout the Fort Collins aware of engagement opportunities. However, various other participants said they interacted more easily with hard media like flyers and other items hanging in places throughout the City they visit most often. Some also expressed interest in an email list that would send updates when engagement reports are available or when specific changes are made based upon community input.

In addition to this, participants across several meetings also noted a need for City representatives to be more present within the local community. They mentioned that City leaders and others should prioritize time in examining which communities most need outreach and then intentionally working to build connections within those communities by visiting them in person and spending time talking about upcoming opportunities for engagement and information.

**Increase connections with grassroots organizations/community groups.** Another suggestion we saw often in the data encouraged the City to spend more time identifying grassroots and community organizations throughout the City and giving them the funding and tools to do engagement. Many noted that an expansion of the Community Guide process could be a useful tool to make this more successful. Participants stated that many groups within our community are already doing some of this work, but they often lack the funding or other resources to do in on the scale they would like to.

*“Work with community [organizations]. We have so many connections in the community, are doing work to help meet city priorities, and we’re always overlooked for the help we could provide. We’re here—use us!”*

**Consistency, accessibility, and transparency.** Overall, an underlying theme in most of our guide conversations was tied to needing more consistent engagement opportunities that were accessible to diverse populations across the City and maintaining transparency about the budget process itself as well as where community input goes and what material impacts it has. In terms of accessibility, participants had numerous suggestions like offering more virtual events, scheduling in-person events at various times during the week, offering childcare stipends, and making sure interpretation and translation services were available. The most common suggestion we saw throughout the data was the need for compensation/stipends for participant time. In many conversations, respondents noted how time intensive the budget process could be and highlighted how challenging it can be for many local community members to volunteer time in the process. They stated that one of the most effective ways to remove this barrier would be to make sure people who participate in engagement processes are compensated for their time.

Ultimately, participants in these conversations wanted to see what changes their input was making in local decisions and they were hopeful the City could be more consistent in communicating those impacts. The participants our guides engaged throughout this process expressed a strong desire to be more consistently included in engagement opportunities throughout the City, but wanted to feel like their time was valued, their voice would have an impact, and that the end result would be a reflection of their needs and input.

***A note on engagement fatigue.***

Throughout the community, we have seen a continued trend of engagement fatigue: community members wanting to have their voices heard and have an impact on local decisions, but also feeling overwhelmed by various overlapping engagement opportunities and perhaps frustrated at a lack of clear communication about how their input is having an impact. We have seen lower than average turnout in several events in last 1-2 years. This can be connected to several factors: continued impacts of COVID-19 on participant comfort during in person events, the complexity of the issue, over engagement across multiple channels, and various barriers like lack of transportation, lack of available childcare, etc. In the sections above, there are various recommendations to addressing these issues which are helpful to consider as we work to engage our community around important issues like this one. There is no one cause of lower attendance but recognizing these various issues and constraints while working to provide the most accessible engagement possible is vital. We can do this work by doing things like: utilizing a Language Justice model in our events, working to identify ways to provide compensation for participants, and identifying ways we can provide transportation access and childcare so more community members are able to participate.

## Conclusion

We would like to reiterate our deep gratitude to the Community Guides who participated in this process. We deeply value their dedication and the time they spent crafting their conversations, inviting participants, and coordinating data drop off. None of the work we do in these spaces would be possible without passionate and committed community members like these.

It was clear through the data that these conversations had a positive impact on their participants, and many left their conversations feeling more informed about the process itself. Most importantly, they were able to sit down together and have important conversations with others in our community. That is vital. Engaging the community on complex issues like the budget is incredibly challenging, but our participants also provided us with helpful feedback on how we can all continue to improve the work we do to in engagement spaces. We are hopeful this input is put to good use as the City continues to work on adopting the 2023-2024 budget.



CENTER FOR  
PUBLIC DELIBERATION  
COLORADO STATE UNIVERSITY

# City of Fort Collins Budget Process Summary

Sabrina Slagowski-Tipton

Prepared for the City of Fort Collins by the Center for Public Deliberation



# Executive Summary

On Wednesday, September 28<sup>th</sup>, the Center for Public Deliberation (CPD) and City of Fort Collins partnered to host an event for community members to interact with budget offers and work through an activity-based budget process with other participants. 29 community members attended this event and approximately 20 CPD students serviced as facilitators, note takers, and in some cases stayed to observe or participate in the conversations themselves. Each table also had one City employee whose task was to help clarify or explain specific budget offers as participants worked through the activity.

During the meeting, community members worked together to select an outcome area they wanted to discuss and then CPD student facilitators led them through an activity which asked them to look through current funded and unfunded offers in the recommended budget and decide where they might shift funding. The process utilized colored poker chips: green for funded offers and yellow for unfunded offers which were separated into two piles. In each outcome, there was a maximum number of offers that could receive funding and each group's task was to decide which offers to fund and unfund through group consensus. Once decisions were made, participants could move chips over into the pile of funded offers. After the activity, participants were asked reflection questions about the process itself and also how the City could better engage the local community conversations about the budget.

This summary will focus on recommendations for future engagement that were taken from table notes, student comments in their process reflections, and responses to a post event survey sent to all participants.

## Advice for Future Engagement

**Utilize Language Justice Consistently.** We translated all participant materials and surveys into Spanish for this event, and incorporated Language Justice interpretation during the event. Five Spanish speakers registered to attend, though a few had to cancel their RSVP on the day of the event due to conflicting responsibilities. Reflections in the table notes show that Spanish speaking participants generally still feel excluded from numerous City engagement opportunities, and this is especially true for opportunities around the budget due to lack of available Spanish resources. For example, none of the budget offers or budget summaries were available in Spanish, the CPD had to translate these various materials for the purpose of the activity. Going forward, it may be useful to make sure all public-facing aspects of the budget can be available in both English and Spanish.

Additionally, Spanish speakers at the table noted their frustration in having to request Spanish interpretation at City events rather than simply having it available. The table discussion and student reflections of the process noted how this often creates additional barriers for community members who want to engage but are unsure events will be accessible to them. It also places the burden on our community members to make sure they have the interpretation services they need rather than having the same access as English speakers.

Incorporating Language Justice into community engagement events takes considerable time and effort, as well as the associated cost, but in our work throughout the community we have seen how offering translation and interpretation as a standard practice has increased access to our events and has helped many participants who often feel unwelcome or uncomfortable feel as though they can truly have a voice in important community discussions.

**The Value of Activity Based Interactions.** In table conversations, student reflections, and the post event survey, participants discussed ways the City could better engage the community around the budget. Invariably we heard “more events like this”. The process itself was complex and at times confusing (which reflects the complexity of the budget itself) but participants at each table noted they felt the exercise and conversation element helped them understand the complexity a bit better. Additionally, for some participants it helped them understand how much they didn’t know about the budget.

Many participants also noted the value of having this activity to help them understand the difficult decisions that come with funding various services and offers across the City. At one table, their decisions were made more difficult by the realization that many of the offers listed had jobs attached to them. If they removed funding, they would also be removing a job. The activity helped participants not only understand the complexity of the budget itself, but also the human element behind many of the offers. Some groups were only able to move one chip or reallocate funding from 1 or 2 budget offers. Participants noted this was because once they fully understood what the offer was funding, it became incredibly difficult to grapple with the potential tradeoffs of removing funding.

Others noted the activity and collaboration element helped diffuse tensions that sometimes come up in conversations about the budget and participants were grateful for the work done by table facilitators to ensure all voices were heard and everyone had an opportunity to learn from one another.

After the event, a brief survey was sent to all participants to better understand their experiences and solicit advice for how we could improve our activity for future events. Participants were asked to rank their responses to the following questions on a 4-point scale:

1. The process helped me understand the budget a bit better: **Average 3.27**
2. The facilitated conversation felt useful and robust: **Average 3.45**
3. City officials at the table helped clarify complex points: **Average 3.63**

***As of 10/4/2022 we had received 11 responses to the survey.***



Overall, participants felt this activity was a good use of their time and they left the event feeling more informed. Many also mentioned that having City officials sitting down amongst participants at tables was encouraging; they appreciated having the ability to have a face-to-face interpersonal conversation. This is reflected not only in responses to the post event survey, but also in table notes and student comments about the process.



**A Need for More Accessible/Less Complex Information.** During the activity, participants often struggled to figure out what each budget offer was funding, and they mentioned the names of the offers were quite confusing. Many mentioned it would be helpful for the names to be a bit clearer so folks could understand them briefly without having to reference other materials. Across numerous tables, our participants mentioned a need for more accessible information to the innerworkings of the budget so they could then work together to make a more informed decision. Often, we heard our participants say they simply did not have enough information about what each budget offer meant to truly decide about whether it should be funded or not. This was echoed in facilitator reflections as well. Our student facilitators noted a big challenge in making sure the conversation continued flowing and didn't become a question and answer session with the City official at the table. This was a struggle because of the complexity of many of the offers. Most of our facilitators mentioned this process would have been easier if the names of the budget offers were more self-explanatory or if there was a single-sentence explanation of each offer so they could rely less on the City experts and spend more time in the activity.

There was a strong desire to have this information condensed and clarified in a way that would be accessible for the average community member, not only in the language used but in the time it takes to read through all of the material that is currently available. Overall, participants were

pleasantly surprised at how transparent the City was being about information in the budget, but they wanted that information to be simplified considerably.

Additionally, numerous participants noted they weren't aware of all the ways they could learn about and engage around the budget, so they hoped for more clear communication about all those opportunities as well. This was especially true about earlier stages of the budget process. Participants at this event asked often how they could become involved in these engagement opportunities before the budget offers were set and the recommended budget was created. Going forward, it will be helpful for the City to clarify those opportunities and perhaps provide more activity-based events to help community members interact with the budget throughout the creation and adoption processes.

When asked how the City could communicate this information more effectively, participants mentioned a variety of modes: social media, newsletters, a larger presence on CSU's campus and hard media in grocery stores and other areas.

## Final Thoughts

In our Community Guide conversations over the summer and during this event, we recognized the passion many in our local community have about discussing the budget as well as the various reasons why they are unable to fully engage during different stages of the process. We are hopeful that the time our community members spent in these important conversations and their feedback will be considered as the City continues to work on improving engagement around the budget and numerous other issues.

illuminating  
community  
compromise  
elaboration  
collaborative  
complex  
appreciation  
complexity  
culture  
confusion  
union  
engagement

*After the budgeting activity, each table was asked to provide three words to describe their process. They are reflected in the above image*





## 2023-2024 Budget Review

City Council Work Session #3 – October

September 13<sup>th</sup> Work Session

- Culture and Recreation
- Economic Health
- Neighborhood Livability and Social Health

September 20<sup>th</sup> Council Meeting

- Budget Public Hearing #1 of 2

September 27<sup>th</sup> Work Session

- Transportation and Mobility
- Environmental Health
- Safe Community
- High Performing Government

October 4<sup>th</sup> Council Meeting

- Budget Public Hearing #2 of 2

→ October 11<sup>th</sup> Work Session

- General Discussion – Final Council Direction

November 1<sup>st</sup> Council Meeting

- First Reading

November 15<sup>th</sup> Council Meeting

- Second Reading



- **Methods:**

- Animated Budget 101 videos in English/Spanish
- Collaboration with CSU Center for Public Deliberation (CPD)
  - Community guided conversations
  - Interactive community event on September 28
- OurCity project page with online engagement activities in both English/Spanish
- Website and social media promotion
  - Budget-in-Briefs provide more accessible information
- Public Hearings
- Community Survey



## Budget in Brief

- Published in Spanish and English
- 24 pages
- Available in hard copy
- [www.fcgov.com/budget](http://www.fcgov.com/budget)

- **Participation:**

- **OurCity**

- 1,600 total page visits to <https://ourcity.fcgov.com/23-24budget>
    - 1,100 aware visitors / 599 informed visitors / 151 engaged visitors
    - 128 survey responses
    - 118 ideas submitted

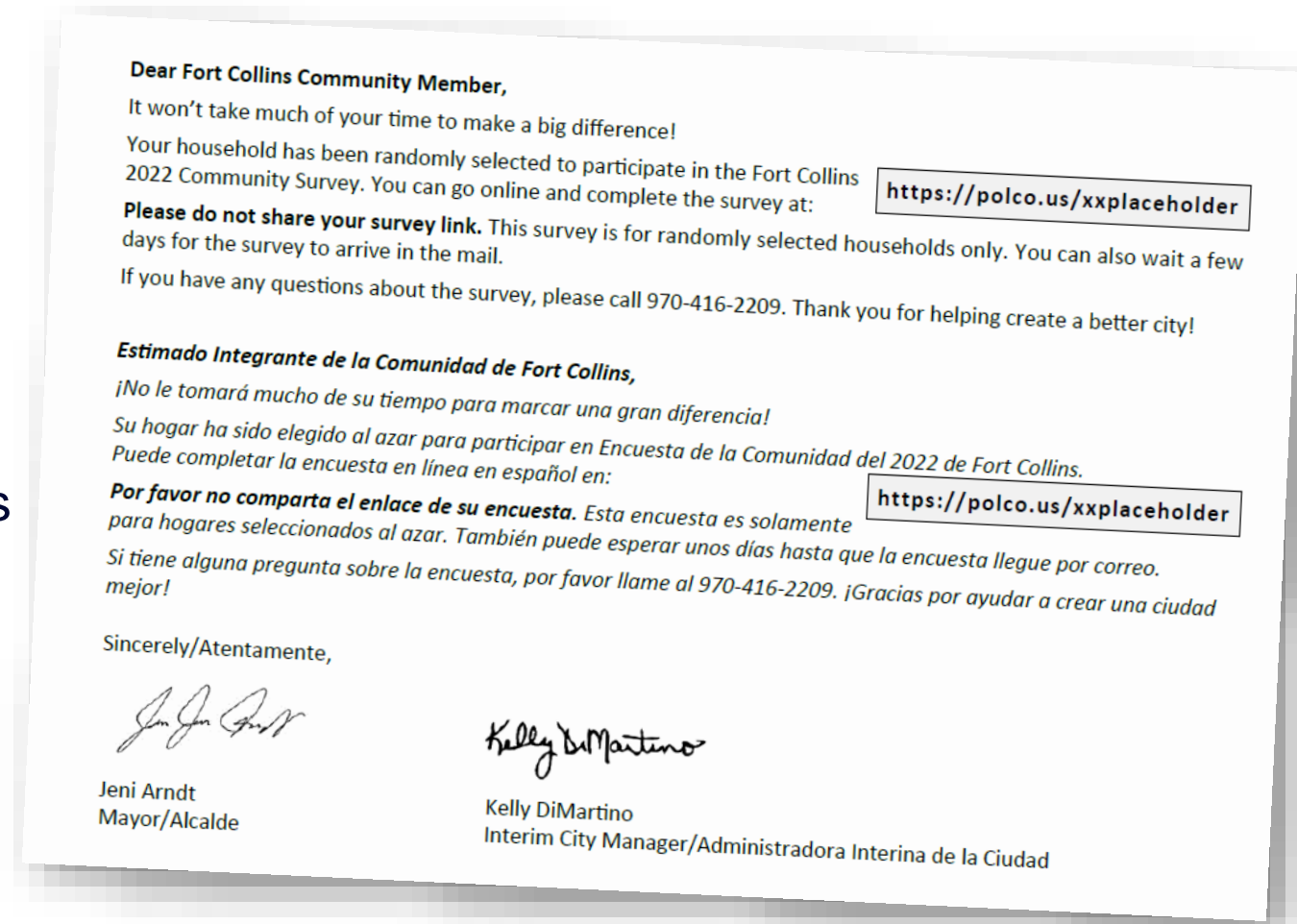
- **Social Media**

- Facebook 24,000 impressions
    - Twitter 1,000 impressions
    - YouTube 3,400 views

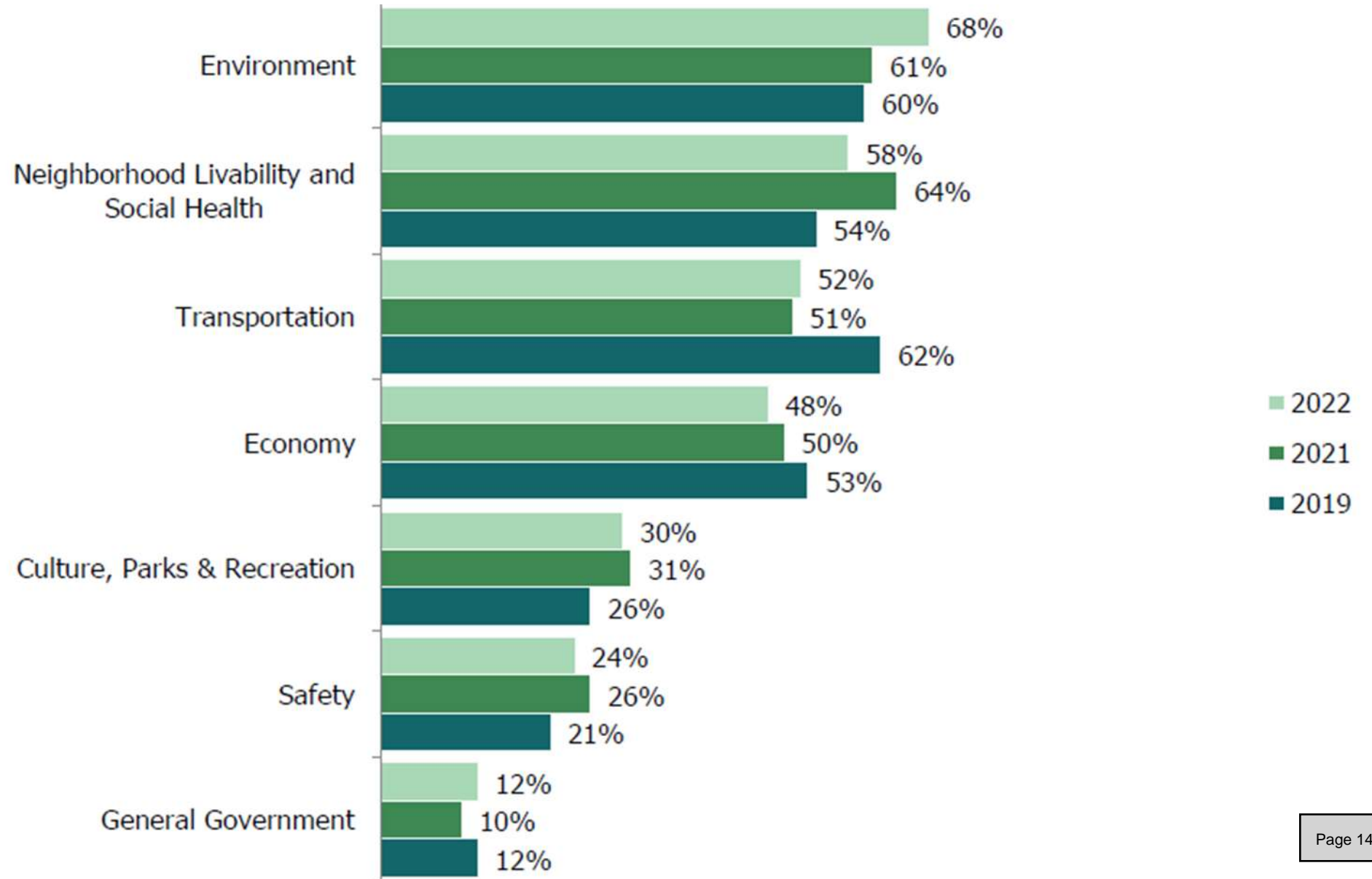
- **Center for Public Deliberation (CPD)**

- Community Guides: 7 guides led conversations with 40 community members
    - Community Event: 29 community members and 20 CPD participants

- Spring administration: April-May
- 3,800 random households
  - 134 vacancy returns
  - 652 completed (18% response rate)
- Online opt-in version
  - Open for two weeks
  - 185 responses
- Demographic & geographic comparisons
- Three questions specific to strategic planning and funding



## Top 3 Priorities





Outcome Area	More Effort	Same Effort	Less Effort
Economy	49%	49%	3%
<b>Environment</b>	<b>64%</b>	<b>31%</b>	<b>4%</b>
<b>NLSH</b>	<b>62%</b>	<b>30%</b>	<b>8%</b>
Safe Community	22%	72%	6%
Culture & Rec	26%	72%	2%
<b>Transportation &amp; Mobility</b>	<b>51%</b>	<b>47%</b>	<b>2%</b>
General Government	18%	75%	7%

## What's the most important thing to focus on and why?

1. Affordable housing
2. Environmental issues
3. Growth and development issues

*“As a young professional, I find it difficult to find affordable housing. The lack of affordable housing will reduce the diversity of the city.”*

### **Other common themes:**

- Traffic and roads
- Transportation improvements
- Cost of living/economy/jobs
- Safety/police/homelessness
- Government policies, spending, service delivery
- Diversity, equity & inclusion

*“While affordable housing is high on my list, climate change is quickly and severely impacting our area. Water conservation, solar energy, electric cars should be a priority.”*

### **City Park Train:**

- \$350K of voter-approved funding is insufficient for the current estimated cost of \$5.1M due to necessary relocation of tennis/pickleball.
- Staff will bring a Council Resolution concurrent to the Budget recommending the project be declared financially infeasible

### **Minimum Wage:**

- Current budget is based on \$15/hour; moving to \$19 in a future budget cycle is estimated to increase ongoing costs by \$3.0M, including the impact of wage compression.

# ***Offers of Interest by City Council***

- **City Council has expressed interest in finding a way to fund a number of budget requests (offers) that were not included in the 2023-2024 City Manager's Recommended Budget**
- **Staff has reviewed these requests comprehensively and organized them into five categories**
  - A. Offers to include for 1<sup>st</sup> Reading with specific funding source recommendations
  - B. Offers to include for 1<sup>st</sup> Reading funded by options available to Council
  - C. Offers of interest to Council – More discussion needed
  - D. Offers recommended to stay unfunded relative to other priorities
  - E. Offers for possible consideration in the 2024 Budget Revision process

## A) Offers to include for 1st Reading with specific funding sources

Item 1.

All values in 1,000s

Outcome	Offer Number and Title	Funding Source(s)`	Costs		One-Time Costs		
			2023	2024	2023	2024	
C&R	Offer 43.28 - Customer Database and Registration Software Upgrade	274-Recreation Fund: Reserves			80	80	*
ECON	Offer 2.20 - Utilities: Light & Power - 2.0 FTE Electrical Engineer (Scaled down to 1.0 FTE)	501-Light and Power Fund: Ongoing Revenue	129	135			
T&M	Offer 27.15 - 1.0 FTE Shift Your Ride Travel Options Program Professional (Scaling proposal: Add 1.0 FTE into Offer 27.13, but keep offer total at \$200k by reducing programming dollars)	Not applicable	-	-			*
			129	135	80	80	

\* Indicates offer scaled down from unfunded amount in Recommended Budget

## B) Offers to include for 1st Reading funded by options available to Council

Item 1.

All values in 1,000s

Outcome	Offer Number and Title	Funding Source(s)	Costs		One-Time Costs		
			2023	2024	2023	2024	
C&R	Offer 54.8 - Parks Landscape Conversion and Irrigation Infrastructure Replacement	100-General Fund: Reserves			-	65	**
NLSH	Offer 24.8 - Immigration Legal Fund	100-General Fund: Reserves	250	250			
NLSH	Offer 31.17 - ARPA - Social Services Recovery Grants (Scaled down to \$180k per year)	100-General Fund: ARPA (freed up from shifting partial funding for Offer 17.10-ARPA - Future of Work to General Fund Reserves)			180	180	*
NLSH	Offer 23.26 - Advancing Accessible Permitting	100-General Fund: ARPA (freed up from shifting partial funding for Offer 17.10-ARPA - Future of Work to General Fund Reserves)			158	-	
NLSH	Offer 24.12 - Mobile Home Park Code Compliance Program	100-General Fund: Reserves			50	50	
T&M	Offer 27.14 - School Transportation Safety Assessments and Strategic Infrastructure for Youth	100-General Fund: Reserves			100	61	
ENV	Offer 1.24 - Household Hazardous Waste Collection (Scaled down to one event in 2023)	100-General Fund: Reserves (\$102k) 504-Stormwater Fund: Reserves (\$82k)			184	-	*
ENV	Offer 35.13 - Legislative Management System Evaluation and Implementation	100-General Fund: Reserves			150	100	
			250	250	822	456	

\* Indicates offer scaled down from unfunded amount in Recommended Budget

\*\* Indicates offer shifted out by one year

## C) Offers of interest to Council – More information needed

Item 1.

All values in 1,000s

Outcome	Offer Number and Title	Funding Source(s)	Costs		One-Time Costs	
			2023	2024	2023	2024
C&R	Offer 50.16 - Museum of Discovery Artifact Housing Furniture	TBD if guided by Council to fund			300	-
NLSH	Offer 23.17 - 1 FTE - Historic Preservation Surveyor Specialist	TBD if guided by Council to fund	60	84		
NLSH	Offer 23.20 - 2.0 FTE Landscape Inspectors - Development Review (Scaled down to 1.0 FTE starting in 2024)	TBD if guided by Council to fund	-	105		
NLSH	Offer 59.6 - Urban Forest Strategic Plan	TBD if guided by Council to fund			231	-
NLSH	Offer 71.1 - Assessment of Citywide Organizational Practices and Structure to Deliver on Compliance with Local Policies	TBD if guided by Council to fund			90	-
T&M	Offer 36.13 - School Zone Safety Flasher Upgrade (Scaled down to \$100k)	TBD if guided by Council to fund			100	-
T&M	Offer 7.10 - 1.0 FTE Street Sweeper Operator	TBD if guided by Council to fund	76	93		
T&M	Offer 36.9 - Neighborhood Traffic Mitigation Program Expansion (Scaled in half each year)	TBD if guided by Council to fund	65	65		
ENV	Offer 32.12 - Innovate Fort Collins Challenge (Scaled down to \$100k only in 2024)	TBD if guided by Council to fund			-	100
SAFE	Offer 4.54 - Utilities: Water Quality Services - 1.0 FTE Watershed Specialist	TBD if guided by Council to fund	83	104		
			284	451	721	100

\* Indicates offer scaled down from unfunded amount in Recommended Budget

\*\* Indicates offer shifted out by one year



## D) Offers recommended to stay unfunded relative to other priorities

All values in 1,000s

Outcome	Offer Number and Title	Costs		One-Time Costs	
		2023	2024	2023	2024
C&R	Offer 54.13 - Fossil Creek Synthetic Turf Field Conversion			420	4,200
C&R	Offer 54.4 - 2.0 FTE Infrastructure Replacement Program Data Management	179	219		
ECON	Offer 33.8 - ARPA 1.0 FTE Contractual Econ Specialist, Small Business & Impacted Sector Grants			1,065	1,081
ECON	Offer 26.3 - 1.0 FTE Contractual to Classified Civil Engineer I for Broadband/Small Cell Design	18	30		
NLSH	Offer 23.18 - 3.75 FTE - Building Services Staffing (2 FTE Building Inspectors, 1.75 FTE BDRT)	186	276		
NLSH	Offer 23.11 - On-Call Contract for Building & Development Review Professional Services			60	-
ENV	Offer 1.10 - ARPA - Utilities Light & Power: 1.0 FTE Contractual Project Manager & Manufactured Home Efficiency Acceleration Initiative	188	189		
ENV	Offer 32.19 - 1.0 FTE - Municipal Industrial Recycling Senior Specialist	95	122		
SAFE	Offer 4.48 - Utilities: 1.0 FTE Construction Inspector	67	34		
HPG	Offer 82.2 - Municipal Innovation Program	100	100		
		<b>833</b>	<b>970</b>	<b>1,545</b>	<b>5,281</b>

## E) Offers for possible consideration in the 2024 Budget Revision process

All values in 1,000s

Outcome	Offer Number and Title	Costs		One-Time Costs	
		2023	2024	2023	2024
C&R	Offer 54.6 - Rolland Moore Park Infrastructure Replacement				2,879
ENV	Offer 15.11 - City Facility Exterior Lighting: Dark Sky Assessment and Conversion to LED	150	150		
SAFE	Offer 68.9 - Municipal Court - 2.0 FTE Court Clerks (1 FTE added per year)	64	139		
		<b>214</b>	<b>289</b>	<b>-</b>	<b>2,879</b>

# ***Funding Options***

- **The executive team convened to discuss all available funding options**
- **Increasing the Sales Tax revenue forecast is not a recommended option**
- **Funding Options**
  - Repurpose \$200k per year of Conservation Trust moneys
  - Decrease Immigration Legal Fund by \$100k per year to the current level of funding of \$150k per year
  - Deeper use of General Fund reserves, which takes away from future budget cycles (see table on next slide)
- **The Recommended Budget includes \$1.95M of reductions to Ongoing Offers**
- **Staff re-evaluated Recommended Offers for trade-off opportunities and stand by the initial recommendations**
- **All Enhancement Offers are trade-off opportunities, generally without decreasing current levels of service**

- **2021 Year end Unassigned = \$5.7M of which none is remaining**
- **2021 Year end Assignments = \$13.1M of which \$7.3M is still available**
- **Historic practice is to not use anticipated current-year (2022) reserve increases in the subsequent year's budget**
  - i.e., 2023-24's budget would only use "known, in-the-bank" reserves from 2021
  - Current-year reserve generation would typically be available to the 2024 Revision process and/or the 2025-2026 BFO Cycle
  - Current year forecasts indicate a potential \$9.0M financial favorability, net of critical City asset investments and an estimated cost of \$400k for the November 2022 elections
- **Staff recommends limiting additional reserve usage to \$3.3M**
- **Funding offers in Categories A and B in 1<sup>st</sup> Reading would utilize \$1.9M of that \$3.3M**

- 1. Which offers does Council have interest in including in 1<sup>st</sup> reading of the 2023-2024 Budget, including preferred funding sources?**
- 2. What clarifying questions does City Council have on any of the Offers in the seven Outcomes discussed in the previous budget work sessions?**

September 13<sup>th</sup> Work Session

- Culture and Recreation
- Economic Health
- Neighborhood Livability and Social Health

September 20<sup>th</sup> Council Meeting

- Budget Public Hearing #1 of 2

September 27<sup>th</sup> Work Session

- Transportation and Mobility
- Environmental Health
- Safe Community
- High Performing Government

October 4<sup>th</sup> Council Meeting

- Budget Public Hearing #2 of 2

→ October 11<sup>th</sup> Work Session

- General Discussion – Final Council Direction

November 1<sup>st</sup> Council Meeting

- First Reading

November 15<sup>th</sup> Council Meeting

- Second Reading

We are here

# ***Backup Slides***



Request Received	# of Requests
Sept 13 work session	20
Emails	35
Sept 27 work session	<u>14</u>
Total	69

Responded	# Answered
Sept 22 Packet Memo	18
During work session (emails)	5
Sept 29 Packet Memo	5
Oct 6 Packet Memo	<u>41</u> *
Total	69

\* 2 requests were answered in a single response

# General Fund summary of reserves as of year-end 2021

## General Fund - Year End 2021 - \$86.5M

	2020	2021	Appropriated, Min. Policy, or Scheduled	Available but with some Constraints	Available Nearly Any Purpose
<b>Assigned - Minimum 60 day Policy</b>	\$ 31.0	\$ 34.2	\$ 34.2	\$ -	\$ -
<b>Non-spendable</b>					
Landbank inventory	2.8	2.5	2.5	-	-
Udall Endowment	0.1	0.1	0.1		
<b>Restricted</b>					
TABOR Emergency	6.7	7.7	7.7	-	-
Police Radio Network	0.2	0.3	0.1	0.2	-
Donations & Misc	0.6	1.0	0.4	0.6	-
<b>Committed</b>					
Traffic Calming	0.1	-	-	-	-
Culture & Recreation	0.3	0.3	-	0.3	-
Affordable Housing Land Bank	0.1	0.1	-	0.1	-
Police Regional Training Facility	0.1	0.1	-	0.1	-
<b>Assigned</b>					
Prior Year Purchase Orders	4.0	6.9	6.9	-	-
Manufacturing Use Tax Rebate	0.4	0.2	0.2	-	-
Digital Equity	-	0.1	-	-	0.1
Golf Irrigation System	0.4	0.4	0.4	-	-
Camera Radar	1.4	1.2	-	-	1.2
Waste Innovation	0.2	0.2	-	-	0.2
Cultural Services	0.4	0.5	-	-	0.5
Reappropriation	0.9	0.8	0.8	-	-
Budgeted use of reserves	7.9	5.5	5.5	-	-
Child Care Needs	0.3	0.3	-	-	0.3
Police Programming	0.6	0.6	0.6	-	-
Hughes Land Purchase	-	2.0	-	-	2.0
ERP Replacement	-	2.5	-	-	2.5
Municipal Court Renovation	-	3.0	0.7	-	2.3
Inflation Contingency	-	4.0	-	-	4.0
<b>Unassigned</b>	4.3	12.0	6.3	-	
<b>Year End Total</b>	<b>\$ 62.8</b>	<b>\$ 86.5</b>	<b>\$ 66.4</b>	<b>\$ 1.3</b>	<b>\$ 18.8</b>

Item 1.

October 11, 2022



## WORK SESSION AGENDA ITEM SUMMARY

City Council

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### STAFF

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Honoré Depew, Climate Program Manager  
John Phelan, Energy Services Manager and Policy Advisor  
Molly Saylor, Lead Specialist, Waste Reduction and Recycling

### SUBJECT FOR DISCUSSION

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**Our Climate Future Implementation.**

### EXECUTIVE SUMMARY

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The purpose of this item is to provide Councilmembers with clear information about how the Fort Collins community can make progress towards the goals laid out in the Our Climate Future plan for waste, renewable electricity, and greenhouse gas (GHG) reductions.

Based on greenhouse gas and waste forecasts between 2021 and 2030, staff has provided a “roadmap” of Council actions to be considered in the years ahead that advance strategies to help reach Council-adopted goals.

Councilmembers will review the 2021 inventory of community greenhouse gas emissions along with forecasted emissions projections by sector and will be asked to use those forecasts to offer guidance on where to set a 2026 interim GHG goal for the community.

### GENERAL DIRECTION SOUGHT AND SPECIFIC QUESTIONS TO BE ANSWERED

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1. How does the content and timing of the Council Action Roadmap align with Councilmember priorities?
2. What target would Councilmembers like to consider for the 2026 interim GHG goal at the October 25 meeting?

### BACKGROUND / DISCUSSION

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The decade ahead is a critical time for the action local governments must take to address the climate emergency. During Council's Our Climate Future (OCF) Work Session (in April 2022), Councilmembers reviewed the extensive, leading-edge engagement work that led to developing Our Climate Future as a visionary, guiding framework for the Fort Collins community. Councilmembers expressed that they understood OCF to represent an actionable community vision and a “roadmap” was requested for clear steps that could be considered in the coming years to help Fort Collins do its part to:

1. Minimize the worst impacts of the Climate Emergency (emissions mitigation);
2. Adapt to climate impacts that are increasing in frequency and severity (resilience); and
3. Transition to a cleaner, healthier future in a just and fair way (equity).

OCF is a framework for accomplishing community and Council environmental priorities using a data-informed, systems-based approach. The robust modeling tool staff has developed to organize and track strategies and outcomes and also maps out important decision points and milestones for Council actions along the way.

## Our Climate Future Background

Adopted by Council in April 2021, OCF is an integrated update of the Climate Action Plan, Energy Policy, and Road to Zero Waste that articulates the community's vision for a sustainable future. OCF reinforces Fort Collins' deep commitment to mitigating and adapting to climate change and meeting energy and waste goals with a people-first systems approach. This means community members' voices and priorities are at the center of solutions and are summed up in the Big Moves attachment including 13 visionary outcomes.

Specific strategies associated with the Big Moves are called Next Moves. These actionable strategies are evaluated for their impact on goals, benefits and costs, potential results for improving equity and resilience, and what it will take to implement them. Next Moves also have defined implementation mechanisms and defined roles for the City and other stakeholders. That modeling of the Next Moves is what informs both the Pathways to 2030 and the Council OCF Action Roadmap, described in the following sections.

## 2021 Community GHG Inventory

The Community GHG Inventory is one tool used to track climate action efforts made by the City and community. Results reflect these actions as well as external factors that influence GHG emissions (e.g., COVID-19 in 2020). For 2021, the Community Inventory shows 24% from the 2005 baseline, which is a slight loss of progress from 2020 (also reported as 24% below 2005 baseline), based on the following factors:

- Vehicle use and transportation emissions increased compared to 2020, though still below 2019 levels (*increase in emissions*)
- Utility-scale renewable electricity continued to increase (*decrease in emissions*)
- Abatement of Industrial Process and Product Use (IPPU) emissions increased (*decrease in emissions*)

GHG inventories continually evolve as sources and methodology are updated. Please note that final waste and IPPU emissions are not yet included in this estimate.

## The Pathways to 2030 GHG Reduction Goals

- Pathways are groups of Next Moves (strategies) that drive towards a specific outcome (e.g., the *transportation pathway*, which includes Next Moves for transit, active modes, and vehicle electrification). They are high-impact strategies that include, though not limited to, Council actions.
- The current total estimated potential from all the quantified Pathways is a 70% GHG emissions reduction by 2030. *See Figure 1 below.*
- The gap between this projection and the 80% by 2030 target will primarily need to be addressed by additional community/partner action and will also be influenced by external factors.

The Pathways depicted below focus mainly on mitigation. At the same time, equitable processes and outcomes, community partnerships, and building community resilience are woven into the strategies and

are often synergistic. Staff is also committed to using this pathways framework to explore equity and resilience focused strategies in the coming years.

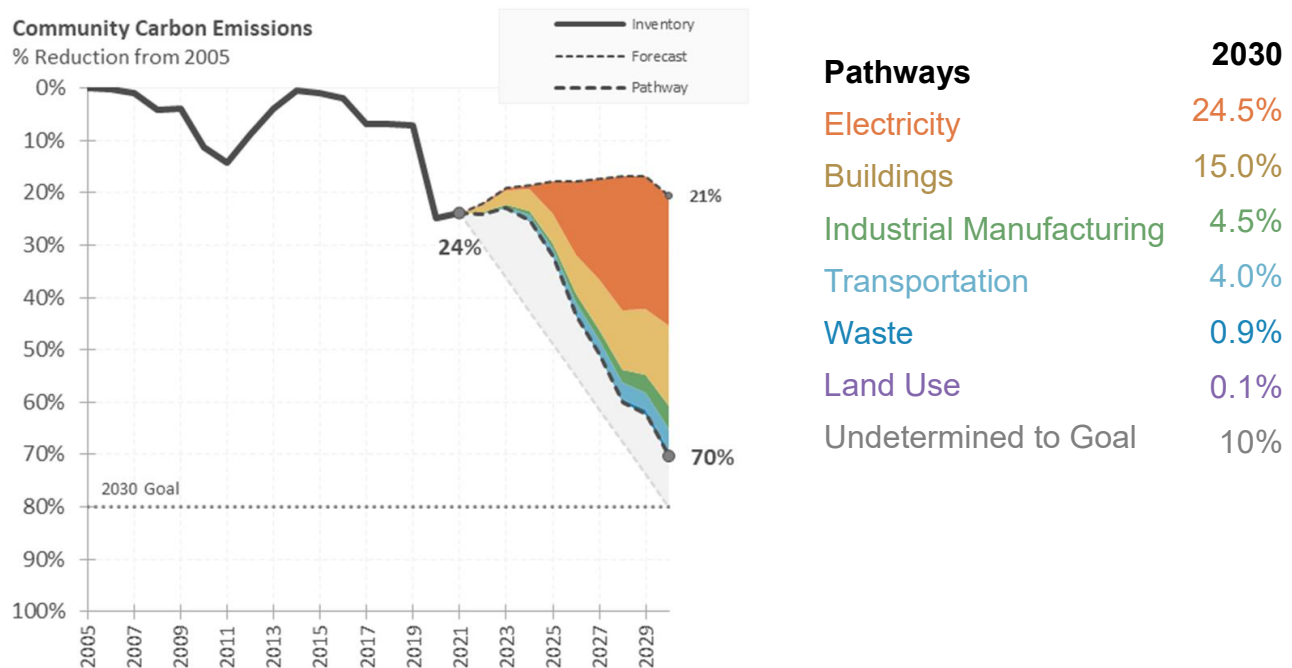


Figure 1: Pathways towards the 2030 Greenhouse Gas Reduction Goal

The attached *OCF Pathways - Descriptions & Methodology* describes each of the Next Moves that were included in the Pathways and their respective estimated GHG reduction potential. Staff approached these estimates with the following methodology:

- Referencing existing plans and commitments (e.g., Transit Master Plan, City Plan) and potential impact of strategies;
- Checking these assumptions with staff experts across the City;
- Gathering data and assumptions from other trusted sources (e.g., North Front Range Metropolitan Planning Organization's transportation model);
- Projecting historical trends (e.g., average household electricity consumption); and
- Determining reasonable forecasts for participation and efficacy rates, usually based on Fort Collins' and/or other communities' results.

### Interim GHG Goal

In support of Council establishing an additional interim goal between now and 2030, staff have projected the community GHG inventory for 2026. If all the strategies in the pathways modeled above were implemented, the expected community inventory in 2026 will be approximately 43% below the 2005 baseline. (This is an estimate due to many variables affecting our community inventory; the range is between 28% and 48% below baseline.)

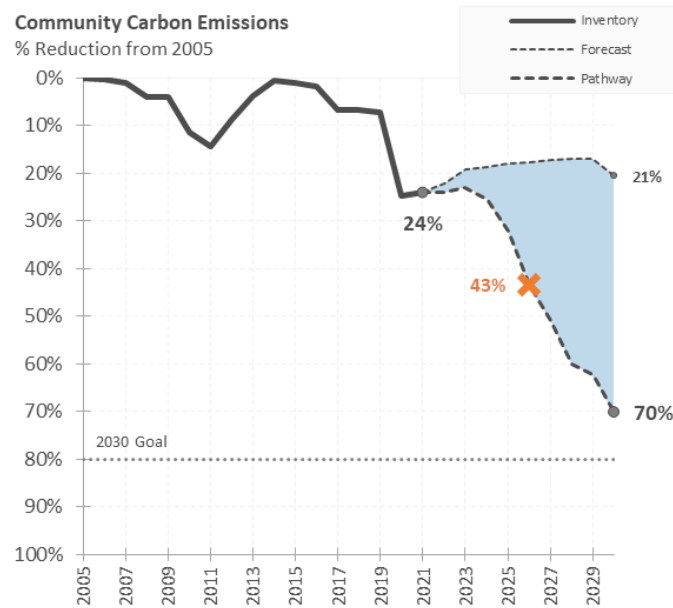


Figure 2: Interim Greenhouse Gas Target, 2026

That possible target of 43% assumes policy and infrastructure investments that will require hard decisions and tradeoffs. If Council wishes to create an even more ambitious stretch goal, staff analysis shows that additional strategies will need to be identified, existing strategies will need to be accelerated, and/or additional community leadership and action would be needed. While there are likely more strategies that can be identified, those in the modeled pathways represent the most significant interventions, so additional strategies may not deliver the same levels of impact.

If a Resolution is adopted, staff recommends choosing 2026 as the target year for an interim goal because it falls halfway between the current year and 2030, allowing for two full City budget cycles before and after the interim goal year.

### Pathways to Zero Waste by 2030

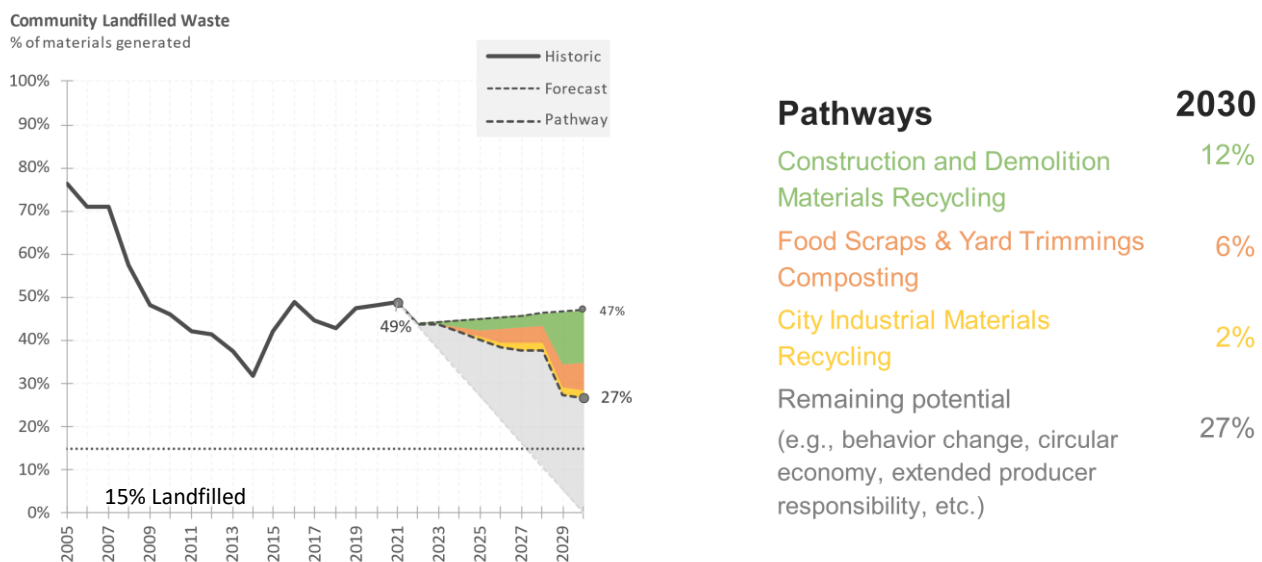


Figure 3: Pathways to 2030 Zero Waste Goal

The three identified pathways are highlighted in Figure 3 above, and additional detail about the strategies within each pathway are described in the *Pathways - Descriptions & Methodology* attachment.

Key waste pathway assumptions and context:

- Waste policy conversations are dependent upon infrastructure projects, which must be in place for waste diversion to occur.
- Staff determined milestone years using available planning information and similar projects' timelines.
- If key infrastructure (e.g., a composting facility for yard trimmings, etc.) is constructed later than indicated in planning materials, policy work and related waste diversion would also shift.
- Two key pieces of infrastructure are currently unscheduled in regional planning materials: the composting facility for food scraps and the construction and demolition materials sorting facility.
  - Staff modeled these projects conservatively and as occurring in the latter half of the decade. When more specific timing information is available, staff will update modeling accordingly.

Identified pathways get Fort Collins to 27% of waste being landfilled in 2030 (otherwise known as a diversion rate of 73%). Addressing the remaining 27% of materials requires action in two distinct areas, each making up roughly half of the needed diversion:

- Community participation: once regional infrastructure and policies are in place, individuals and businesses need to fully utilize the programs to ensure the system achieves its full potential.
  - Community leadership, supported by City programs, will be required to close participation and efficacy gaps in current and new recycling systems.
- Addressing challenging materials: cities with zero waste goals are collectively experiencing a “ceiling” of around 15% materials that are not feasible to recycle. These materials include complex consumer products not designed to be recyclable, hazardous and contaminated materials, etc.
  - This 15% line is indicated on Figure 3
  - These materials are best addressed by specialized strategies, for example:
    - Building upon the recently adopted Expanded Producer Responsibility (EPR) legislation at the state level to incentivize recyclable product design;
    - Expanding circular economy industry leadership (starting with circular economy focus in the current update to the Economic Health Strategic Plan); and
    - Supporting community leadership to reduce consumption and increase reuse.

### **Council OCF Action Roadmap**

For decades, those serving on Council have reflected community desire for environmental leadership by adopting ambitious goals for climate, renewable electricity, and waste and supporting strategies to advance towards those goals. That long history of leadership to use environmental lenses in planning and policy development means implementation strategies across the organization already align with OCF outcomes, as do many of the specific priorities set by Council. This alignment is reflected in:

- Council's current workplan, which directly supports OCF Big Moves; and
- Councilmembers request for clear actions to reach 2030 waste, energy, and climate goals.

Council regularly works at all levels to enact sustainability measures, from passing building code changes (direct impact) to funding rebate programs (incentivizing) to serving on regional boards and committees (Regional Wasteshed, Platte River Power Authority, etc.) and everything in between.

The Council OCF Action Roadmap is a tool for confirming, organizing, and sequencing important Council decision points. The actions on the roadmap are not exhaustive of everything Council, staff or the community will do to achieve the 2030 goals – they represent Council's highest impact tools (policy making, infrastructure, and funding). Council also employs other tools that will be critical in the success of OCF overall, including fostering partnerships and educational behavior change.

### **Community Action and Going Beyond the Roadmap**

Council acts as a major leader on climate, waste, and energy in the Fort Collins community and beyond - reaching adopted goals will require new leaders to join in. Solidifying Council's workplan will help give shape to *City-led* efforts over the next decade and help expand focus to scaling *community-led* action, as well as building the skills needed to lead together (*co-led* action). Once the City's most impactful levers, as described in the Roadmap, have been pulled, much of the remaining potential rests in scaling community action and leadership. Council has already helped strengthen this element of OCF through the 2023/24 budget and staff will continue to work with the community and Council to grow this capacity.

### **NEXT STEPS**

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- October 18
  - Land Use Code Update – Phase I
- October 25
  - Interim GHG Goal Resolution
  - Active Modes Plan Work Session
  - 15-minute City Work Session
- November 1
  - 2023/24 City Budget Adoption
- December 6
  - Active Modes Plan Adoption
- December 13
  - Sustainable Revenue Work Session

### **ATTACHMENTS**

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1. Big Moves
2. Pathways - Descriptions & Methodology
3. Council OCF Action Roadmap
4. Presentation





# OUR CLIMATE FUTURE

## OCF PLAN AND BIG MOVES

### WELCOME TO FORT COLLINS' OUR CLIMATE FUTURE PLAN

This Plan is our community guide to creating the carbon neutral, zero waste and 100% renewable electricity future we desire while improving our community equity and resilience. **Our Climate Future articulates an unwavering commitment to mitigating and adapting to climate change with a comprehensive approach that puts people first. Our Climate Future implementation intensifies our efforts towards these primary environmental goals:**

- Reduce 2030 greenhouse gas emissions by 80% below 2005 baseline levels;
- Provide 100% renewable electricity by 2030 with grid and local sources and
- Achieve zero waste, or 100% landfill diversion, by 2030.

### PUTTING PEOPLE FIRST

Our Climate Future recognizes that if everyone is to benefit from these efforts, we must intentionally put people at the center of the work to harness the skills and passion of the residents and businesses who call Fort Collins home. When we redesign our efforts to put people, their respective communities and community-defined priorities at the center of our approach, with technical solutions serving and uplifting those priorities, climate action becomes a catalyst for addressing many of our challenges, from affordable housing, to a healthy economy, to convenient ways to get around.

Our Climate Future embodies a systems-approach for solutions which address climate, energy and waste goals while positively impacting the daily lives of residents, business operations and supporting community-defined sustainability priorities. Together, Big and Next Moves increase community capacity to:

- Draw down greenhouse gas emissions, waste and energy use, while increasing renewable electricity, carbon sequestration and waste prevention;
- Co-create and share community leadership to develop partnerships for implementation;
- Adapt to a changing climate to improve community resilience;
- Plan for investment in a portfolio of strategies which provide net benefits;
- Ensure all parts of the community are included and see themselves in the solutions proposed; and
- Track the goals to measure success and progress toward achieving sustainability and resilience.

### BIG AND NEXT MOVES

Big Moves is the Our Climate Future way of describing the transformational outcomes which connect our specific goals for climate, energy and waste with the community's definition of a sustainable Fort Collins. Next Moves are the specific strategies and tactics that lead to transformational outcomes of the Big Moves. Each Big Move has an associated set of Next Moves. The Next Moves are evaluated for their impact on goals, benefits and costs, potential results for improving equity and resilience.



# THIRTEEN BIG MOVES FOR OUR CLIMATE FUTURE<sup>1</sup>

## BETTER TOGETHER

**1 - Shared Leadership and Community Partnership:** Centered in equity and leading with race, all parts of our community lead, implement and benefit from Our Climate Future.

**2 - Zero Waste Neighborhoods:** We can all share and reuse so we don't have to buy things we won't regularly use and are able to recycle or compost the rest.

**3 - Climate Resilient Community:** People, buildings, watersheds and ecosystems are prepared for the threats of climate change.

## LIVE BETTER

**4 - Convenient Transportation Choices:** It is safe, easy, fast and affordable to get around without a car.

**5 - Live, Work and Play Nearby:** No matter where we live, we all can meet our basic daily needs without driving across town.

**6 - Efficient, Emissions Free Buildings:** Everyone lives and works in healthy energy and water efficient buildings which transition to become emissions free.

**7 - Healthy Affordable Housing:** Everyone has healthy, stable housing they can afford.

**8 - Local, Affordable and Healthy Food:** Everyone has access to healthy and affordable food, sourced or rescued from local and regional producers.

## RESOURCE BETTER

**9 - Healthy Local Economy and Jobs:** The community supports a healthy innovative local economy with new opportunities for all people and businesses to thrive.

**10 - Zero Waste Economy:** Business, industry, institutions, and government collaborate to recirculate resources and eliminate waste.

## BREATHE BETTER

**11 - Healthy Natural Spaces:** We all are stewards of healthy natural spaces and honor the deep and historical human connection to this land.

**12 - 100% Renewable Electricity:** Everyone in the community receives affordable and reliable 100% renewable electricity, including from local sources.

**13 - Electric Cars and Fleets:** Residents can afford and use electric cars, including shared electric cars, and conventional fleets are converted to electric.



## OUR CLIMATE FUTURE AND YOU

This plan is about you and is an invitation to lead. Because this plan is about all of our futures, it will take all parts of our community to ensure the future is equitable, climate resilient, carbon neutral, renewable, and zero waste.

Whether you are a resident, business owner, community institution, or visitor, consider this an invitation to get involved and find your place of action and leadership in Our Climate Future. See the Our Climate Future Action Guide for a starting point of ideas to get started.

<sup>1</sup> The Big Move numbering is for easy referencing; the order does not imply priorities of any kind.

## OCF Pathways – Descriptions and Methodology

The tables below summarize each of the Next Moves (strategies) that was quantified and included in one of the six pathways, including greenhouse gas or waste potential reduction, the tool or implementation mechanism, and the City's role in that strategy.

Staff developed a tool called the Moves Assessment to complete these quantifications, and which also holds progress updates and status, links to Big Moves and Pathways, funding, project lead, and several classifications (e.g., implementation mechanism as shown below). The reports below are the outputs of this tool, and are easily adjusted as staff receives new data and assumptions. Staff can provide more information about this tool if requested.

*Table 1: Greenhouse gas reduction potential of Pathways.*

Pathway	Next Move	Implementation Mechanism	City's Role in Implementation	Community Emissions Avoided in 2030 (MTCO <sub>2</sub> e)
<b>Buildings</b>				<b>350,796</b>
Construction	0043: Develop and Implement an energy performance path for new construction to zero carbon building by 2030	Regulatory	Direct	7,889
Electrification	0045: Continue to provide and expand on programs for electrification of space and water heating	Economic	Incentivize	6,471
Performance	0044: Continue to provide and expand home and business efficiency programs	Economic	Incentivize	237,531
	0077: Add performance standards to Building Energy and Water Scoring program	Regulatory	Direct	81,752
	0088: Implement residential Home Energy Score point of listing requirement	Regulatory	Direct	4,017
	0091: Implement a rental licensing or registry with minimum standards for health, safety, stability, and efficiency	Regulatory	Direct	13,136
<b>Electricity</b>				<b>579,944</b>
Local Renewables	0015: Continue to implement and expand distributed solar programs	Economic	Incentivize	34,476
Utility Renewables	0012: Add utility-scale renewables to increase non-carbon generation	Infrastructure	Influence	545,468
<b>Land Use</b>				<b>1,256</b>
Capacity	0040: Evaluate and implement land use opportunities that encourage "15 minute neighborhoods"	Planning	Direct	1,256
<b>Industry</b>				<b>98,430</b>
Manufacture	0042: Support incentives and regulation to reduce industrial (air pollution) emissions	Partnership	Influence	98,430

					Item 2.
<b>Transportation</b>				<b>106,237</b>	
Active Modes	0035: Continue to build bicycle facilities as identified in the Bicycle Master Plan	Infrastructure	Direct	38,146	
	0468: Implement a Transportation Demand Management (TDM) program	Infrastructure	Influence	2,576	
Electrification	0019: Transition to emissions-free public transit	Infrastructure	Direct	1,481	
	0020: Support market driven adoption of electric cars	Infrastructure	Inform	58,761	
Transit	0037: Expand local public transit coverage and frequency	Infrastructure	Direct	5,273	
<b>Waste</b>				<b>38,544</b>	
Organics	0023: Implement a Composting Ordinance and Related Composting Infrastructure/Facilities for Food Scraps	Regulatory	Influence	20,200	
	0024: Implement a Composting Ordinance and Related Composting Infrastructure/Facilities for Yard Trimmings	Regulatory	Influence	18,344	
<b>Total</b>				<b>1,175,207</b>	

Table 2: Reduction of landfilled material from Pathways.

Pathway	Next Move	Implementation Mechanism	City's Role in Implementation	Community Waste Avoided in 2030 (short tons)
<b>Waste</b>				<b>62,374</b>
Industrial Diversion	0008: Further reuse and recycle soil from City projects	Infrastructure	Direct	7,505
	0075: Increase compliance of existing construction and demolition waste regulations	Regulatory	Direct	12,106
Organics	0467: Implement construction and demolition waste policy to direct materials to new facility	Infrastructure	Influence	40,354
	0023: Implement a Composting Ordinance and Related Composting Infrastructure/Facilities for Food Scraps	Regulatory	Influence	9,249
	0024: Implement a Composting Ordinance and Related Composting Infrastructure/Facilities for Yard Trimmings	Regulatory	Influence	17,241
<b>Total</b>				<b>86,455</b>

Descriptions and brief methodology of each the Next Moves included in the Pathways above:

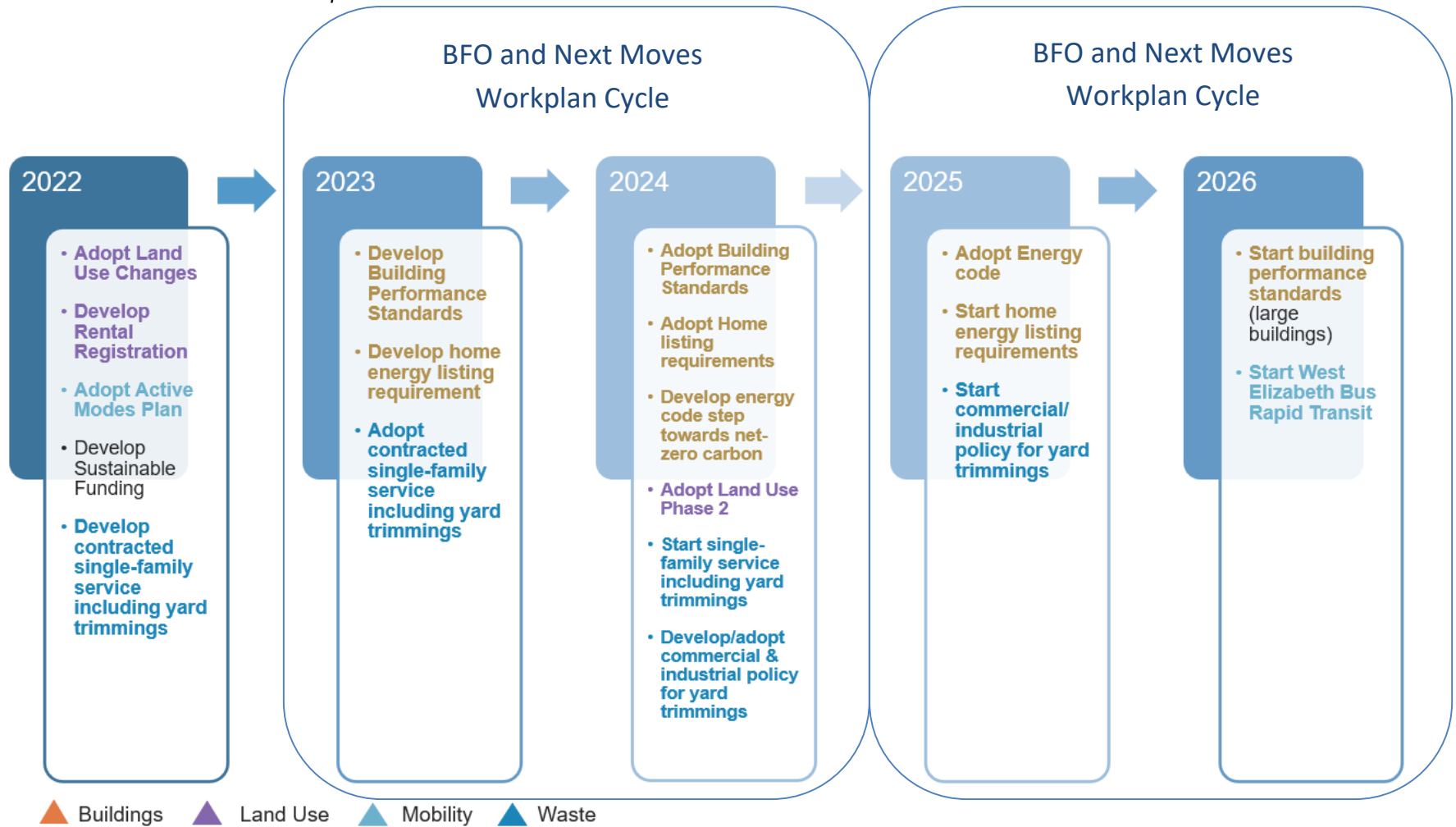
Next Move ID	Name	Description
0008	Further reuse and recycle soil from City projects	Based on findings from earlier evaluation, protect existing soil storage areas for managing and processing City-generated soils and explore additional temporary or permanent sites. Explore process changes and other tools to divert material from the landfill. Future work could look at other industrial materials beyond soil.
0012	Add utility-scale renewables to increase non-carbon generation	Platte River's 2022 integrated resources plan shows reaching nearly 90% non-carbon resources by 2030. Forecasting for this next move is updated regularly using the latest information for changes in PRPA resources.
0015	Continue to implement and expand distributed solar programs	Continue and expand rooftop solar through general solutions for rates, incentives and interconnection (residential and commercial)
0019	Transition to emissions-free public transit	This Next Move is based on phase one of Transfort's Fleet Electrification Planning Project, intended to find the most feasible technology to adopt to successfully transition the transit fleet to 100% zero emission – battery electric buses (depot charging and/or on route charging), hydrogen electric or a mixed fleet.
0020	Support market driven adoption of electric cars	EV adoption scenario scales the state goals to Fort Collins based on population. The adoption rates over time uses a 40% annual increase each year between 2022 and 2030.
0023/0024	Implement a Composting Ordinance and Related Composting Infrastructure/Facilities for Food Scraps	Continued exploration of a Composting Ordinance and related facilities entails: <ul style="list-style-type: none"> <li>• Collaborating through Regional Wasteshed to identify opportunities to accelerate development of yard trimmings and food scraps composting facilities.</li> <li>• Commencing policy development regarding yard trimmings and food scraps per Council direction</li> </ul> <p>Two key elements are required to move this forward:</p> <ol style="list-style-type: none"> <li>1) having a compost facility near Fort Collins that accepts food scraps</li> <li>2) having policy for yard trimmings and / or food scraps.</li> </ol>
0035	Continue to build bicycle facilities as identified in the Bicycle Master Plan	This Next Move bridges the 2014 Bicycle Master Plan and the Active Modes Plan that is currently being updated.
0037	Expand local public transit coverage and frequency	This Next Move references the expansion of local transit described in the 2019 Transit Master Plan.
0040	Evaluate and implement land use opportunities that encourage "15 minute neighborhoods"	With a variety of housing options, access to services and amenities, walkable infrastructure, and proximity of housing to jobs
0042	Support incentives and regulation to reduce industrial (air pollution) emissions	This is a State role, but aligns with current AQ work regarding advocacy for State/Federal policy and voluntary emissions reductions. This Next Move assumes more direct engagement and collaboration with the private sector, particularly big companies with a high contribution to climate change.
0043	Develop and implement an energy performance path for new construction to zero carbon building by 2030	Enhance building codes likely exceeding the current pace of the International Energy Conservation Code (IECC) code adoption process. Performance based codes, also referred to as outcome-based codes, require that building design and engineering meet specific building energy use standards, which is verified through modeling.
0044	Continue to provide and expand home and business efficiency programs	Continue and expand investment in energy efficiency equipment and other strategies within business and homes. Continue to leverage Platte River, State, and Federal funding and optimize utilities procedures and standards to drive increased achievements.
0045	Continue to provide and expand on programs for electrification of space and water heating	An incentive driven approach for residential and commercial community members to upgrade their building to all-electric. Analysis includes the potential fuel switching from promoting existing heat pump and heat pump water heater incentives

		in both the existing residential and commercial building stock. This is in addition to the energy codes which would require new construction and major renovations be carbon free by 2030.
<b>0075</b>	Increase compliance of existing construction and demolition waste regulations	Ordinance requires that C&D debris must be recycled or reused. This strategy improves compliance through additional compliance staffing to make site visits and increase proactive compliance.
<b>0077</b>	Add performance standards to Building Energy and Water Scoring program	The Building Energy and Water Scoring program currently requires building owners to track their energy use using Energy Star Portfolio Manager online tool, and it is subsequently made public for increased market transparency. A building performance standard could enhance the program by establishing minimum energy requirements for commercial buildings, likely a % reduction from a baseline year.
<b>0088</b>	Implement residential Home Energy Score point of listing requirement	Require the disclosure of residential building performance at the time of home sale. This would provide additional information to the market and also influence home performance upgrades, ultimately resulting in a better residential building stock. Other cities and jurisdictions across the country have this requirement, including Portland, Oregon.
<b>0091</b>	Implement a rental licensing or registry with minimum standards for health, safety, stability, and efficiency	Implementing City-wide rental licensing that is regularly checked/enforced for meeting minimum energy, health and safety codes. This strategy would likely be developed with a community stakeholder group to evaluate such things as required energy assessments, or minimum requirements using the Home Energy Score developed by Department of Energy. Other cities and jurisdictions across the country have required similar efforts, including Boulder, Colorado.
<b>0467</b>	Construction and Demolition waste policy	This strategy would ensure material from Fort Collins reaches the new regional sorting facility. This policy has already been enacted in the Building Code and is triggered by the operation of the sorting facility. Staff recommends a final and routine policy check before the policy begins directing material to the facility.
<b>0468</b>	Implement a Transportation Demand Management (TDM) program	The Shift Your Ride Travel Options program is currently funded in the 2023-24 City Manager's recommended budget. Shift Your Ride is a Transportation Demand Management (TDM) program, which employs policies, programs, information, services, and tools to reduce drive-alone trips and facilitate a shift to sustainable transportation choices. Potential GHG reductions were modeled using a standard VMT calculator.

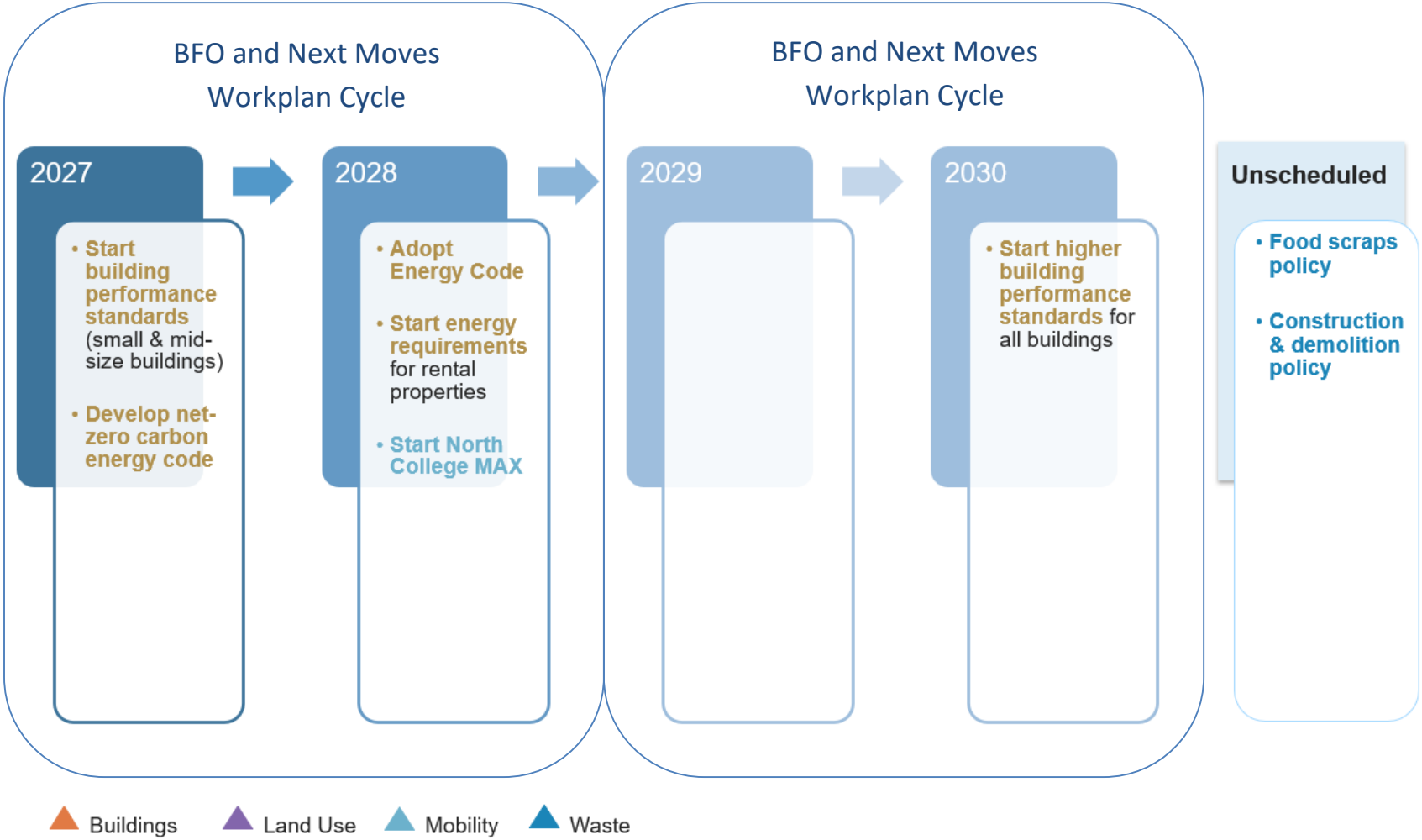
## Council Action Roadmap

The Council OCF Action Roadmap is a tool for confirming, organizing, and sequencing important Council decision points. The actions on the roadmap are not exhaustive of everything Council, staff or the community will do to achieve the 2030 goals – they represent Council’s highest impact tools (policy making, infrastructure, and funding).

### Near-term Council Action Roadmap



Medium-term Council Action Roadmap







10-11-2022

Item 2.

## Our Climate Future Implementation

Presented by:

Honore Depew  
Climate Program Manager

John Phelan  
Energy Services Manager and Policy  
Advisor

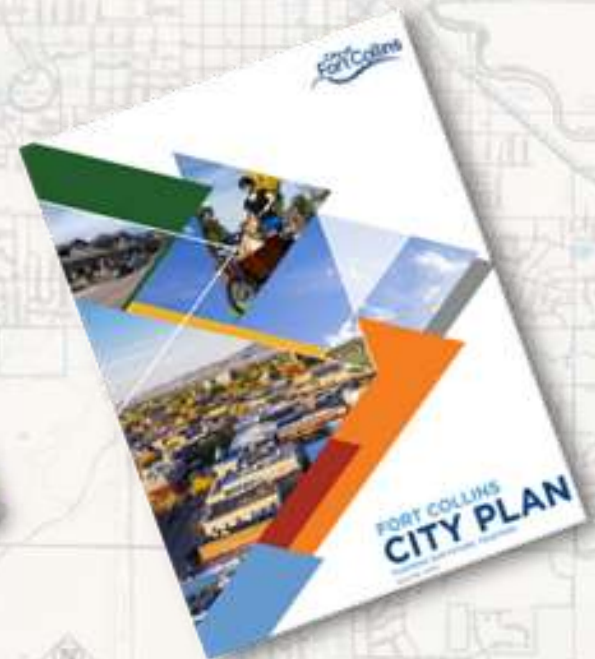
Molly Saylor  
Lead Specialist, Waste Reduction and  
Recycling



How does the content and timing of the Council Action Roadmap align with Councilmember priorities?

What target would Councilmembers like to consider for the 2026 interim GHG goal at the October 25 meeting?

**Strategic Objective 4.1:** Intensify efforts to meet 2030 climate, energy and 100% renewable electricity goals that are centered in equity and improve community resilience





## BETTER TOGETHER

- Shared Leadership and Community Partnership
- Zero Waste Neighborhoods
- Climate Resilient Community

## LIVE BETTER

- Convenient Transportation Choices
- Live, Work and Play Nearby
- Efficient, Emissions Free Buildings
- Healthy Affordable Housing
- Local, Affordable and Healthy Food

## RESOURCE BETTER

- Healthy Local Economy and Jobs
- Zero Waste Economy

## BREATHE BETTER

- Healthy Natural Spaces
- 100% Renewable Electricity
- Electric Cars and Fleets

**Mitigation – Resilience – Equity**



## City-led

- Council's current work and priorities advance Our Climate Future
  - infrastructure & policy (e.g., bike lanes, building codes, land use, etc.)
- Partnerships
- State and Federal legislation
- Leadership at every level



## Co-led



## Community-led



•Community GHG Inventory – 2021



GHG Pathways – 2030 Forecast



Interim GHG Goal – 2026 Target



Waste Pathways – 2030 Forecast

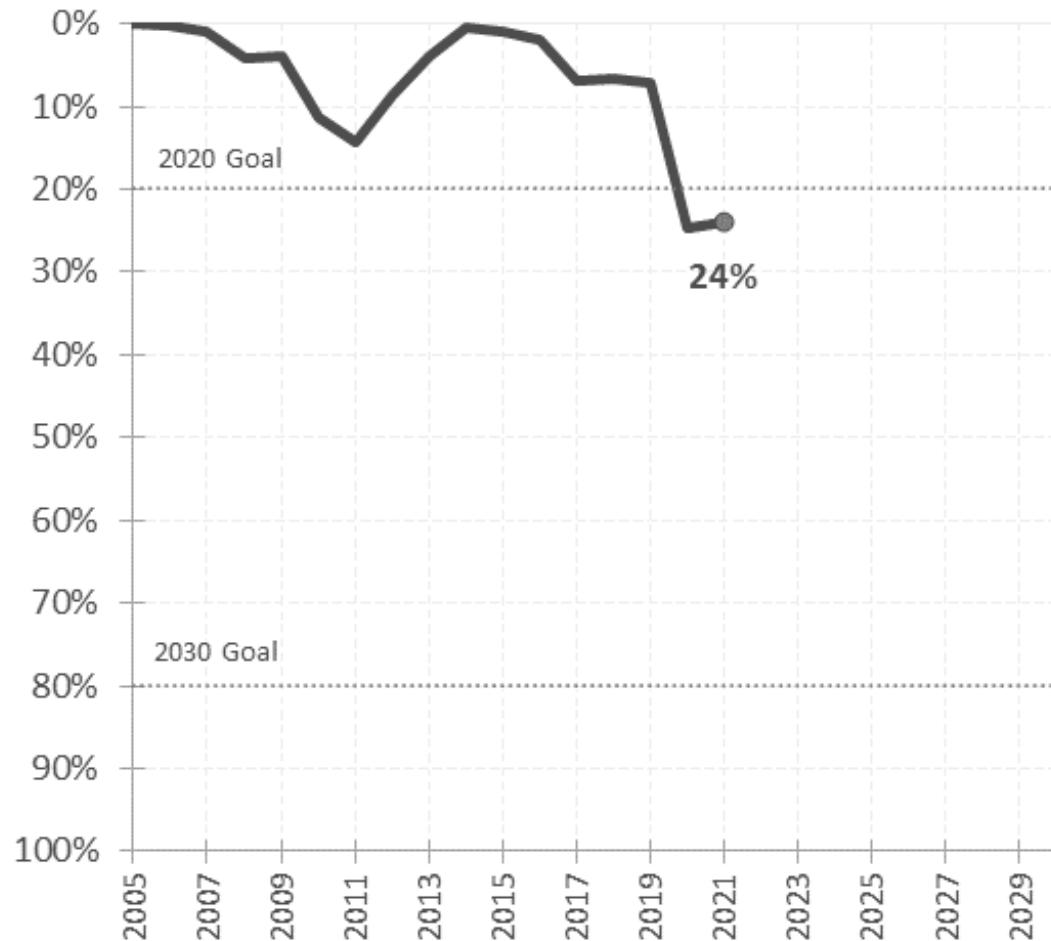


City Council OCF Action Roadmap



## Community Carbon Emissions

% Reduction from 2005



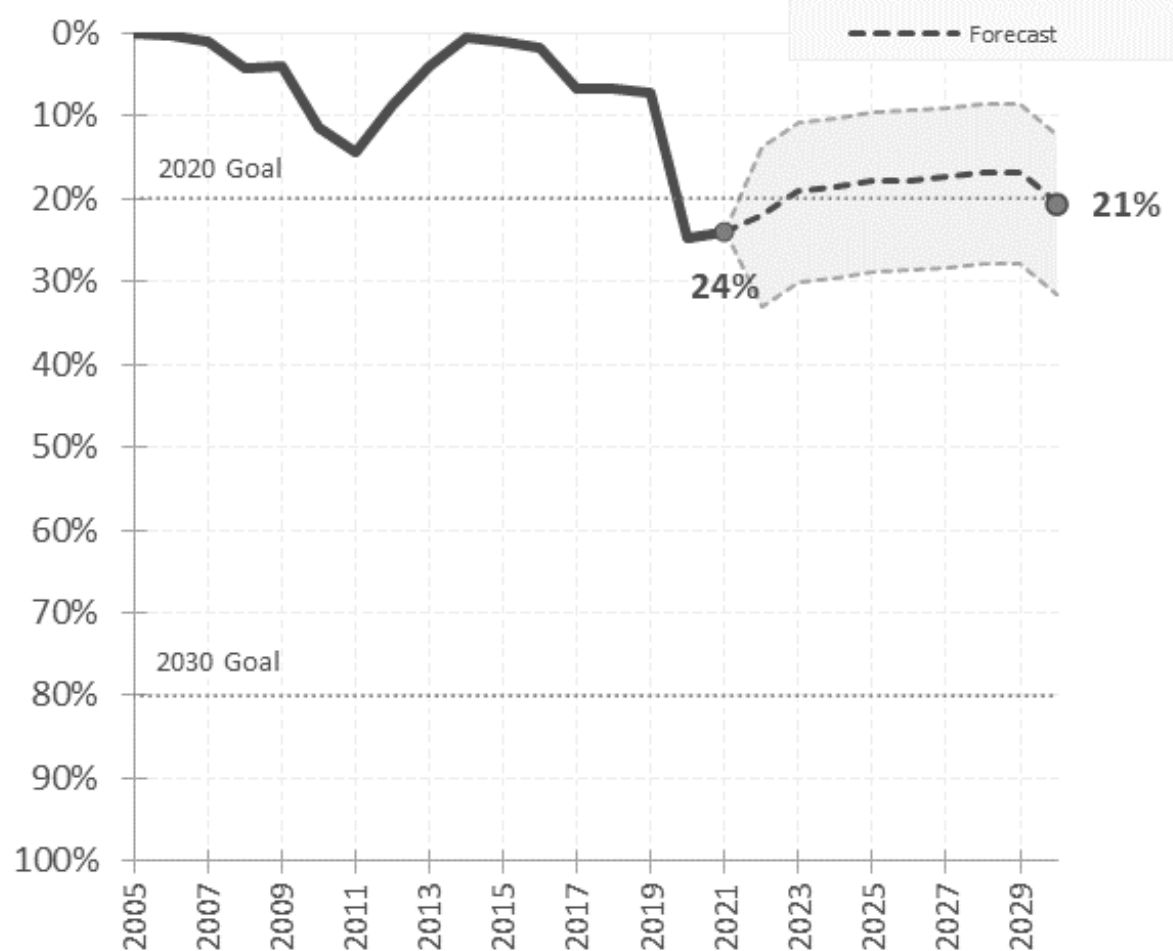
## 2021 Inventory Highlights

- Small increase from 2020
- Progress in most areas
- Transportation back near pre-covid level, but below 2019

Inventory continuously evolving, with year-round updates

## Community Carbon Emissions

% Reduction from 2005



## 2030 “Do Nothing More” Forecast

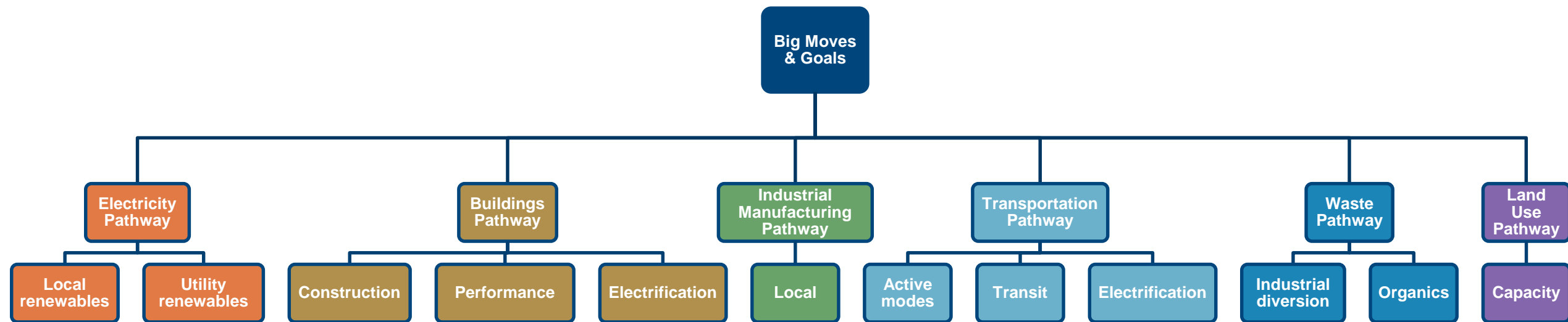
- Includes population growth, weather, existing regulations and resource changes
- Range based on historic variation

Inventory continuously evolving, with year-round updates



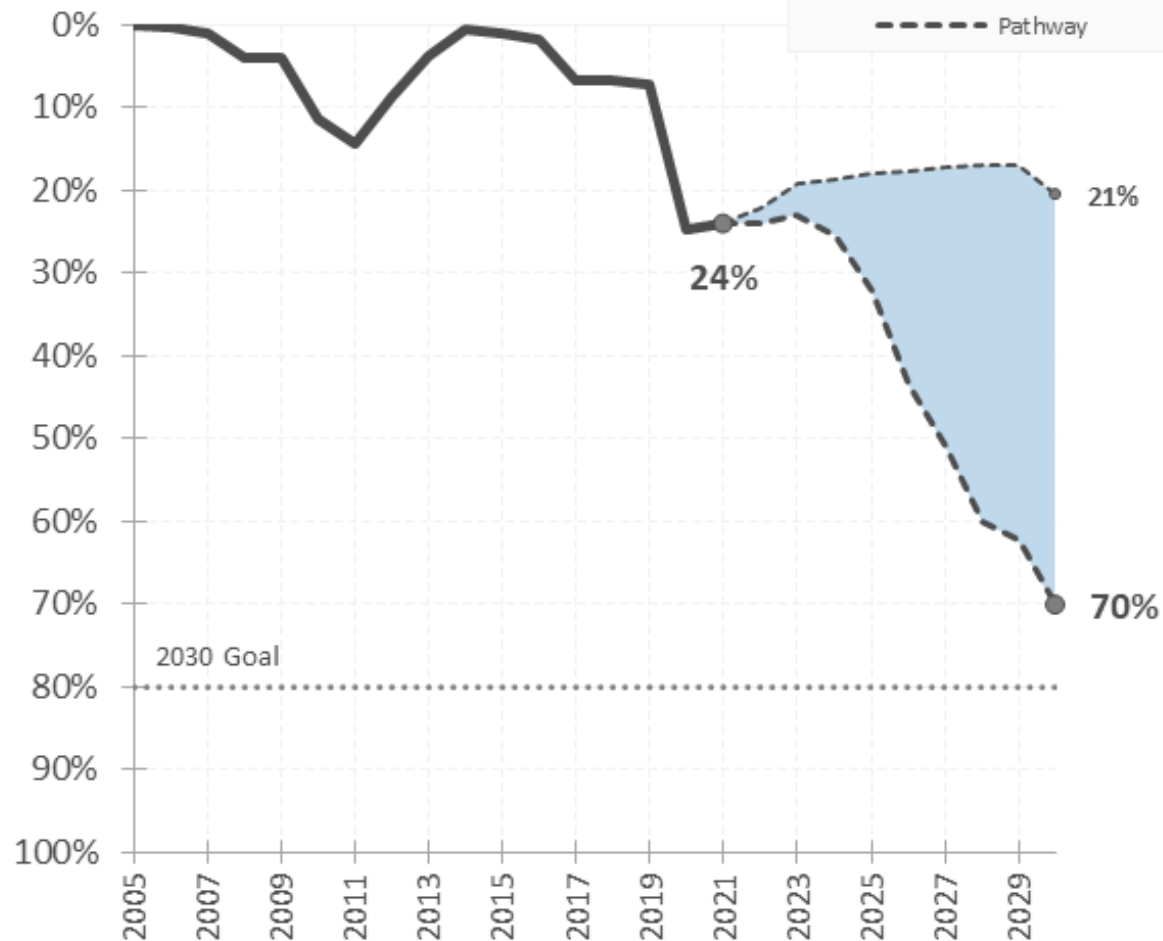
Based on Next Moves (active or pending)

- Grouped by sector strategy
- Quantifiable reductions for GHG and/or waste between now and 2030
- Defined implementation mechanisms and City roles



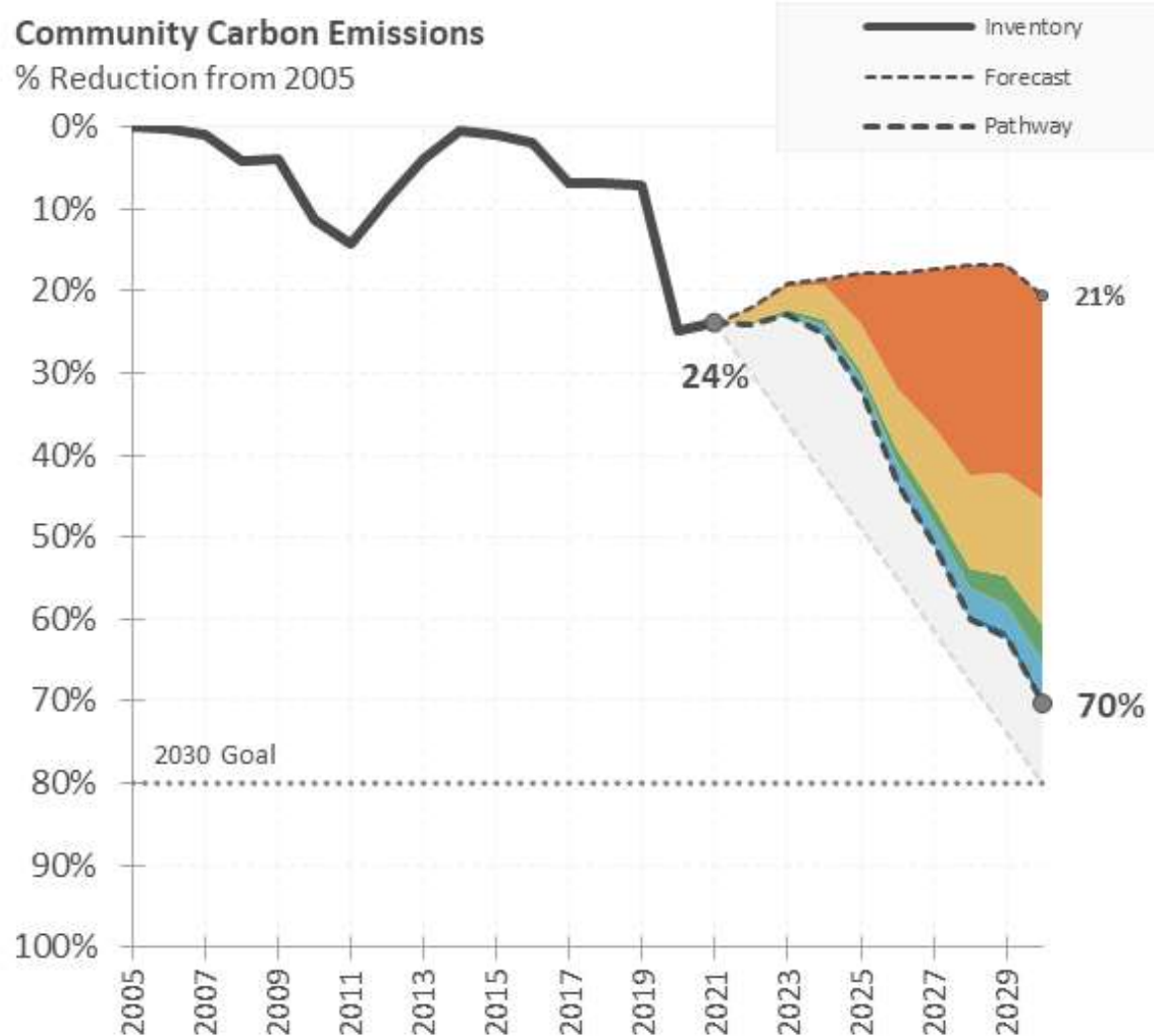
## Community Carbon Emissions

% Reduction from 2005



## Pathways

- Quantified pathways result in a 70% carbon emissions reduction by 2030



## Pathways

**2030**

Electricity

24.5%

Buildings

15.0%

Industrial Manufacturing

4.5%

Transportation

4.0%

Waste

0.9%

Land Use

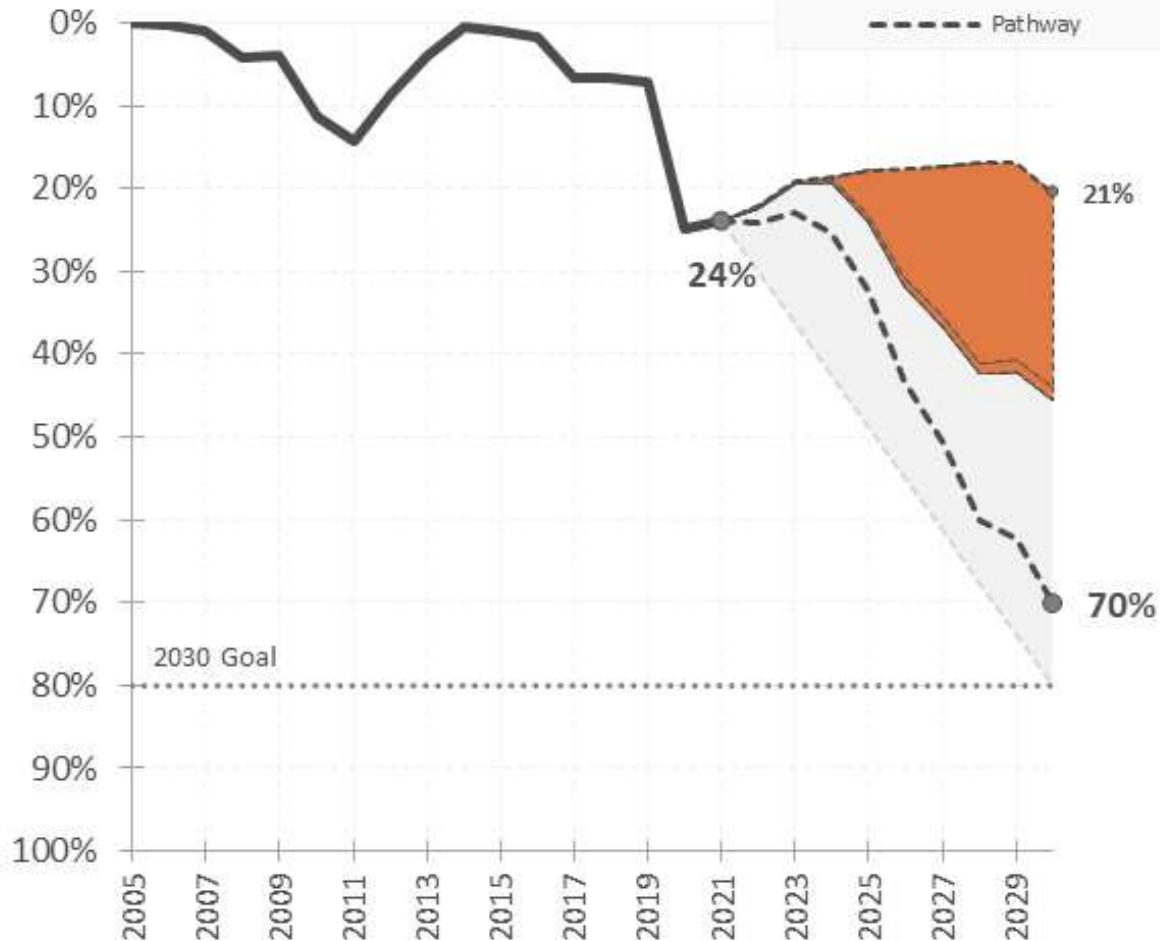
0.1%

Undetermined to Goal

10%

Last 10% requires additional community leadership action

**Community Carbon Emissions**  
% Reduction from 2005



## Pathways

**2030**

**Electricity**

**24.5%**

Utility Renewables

23.0%

Local Renewables

1.5%

Buildings

15.0%

Industrial Manufacturing

4.5%

Transportation

4.0%

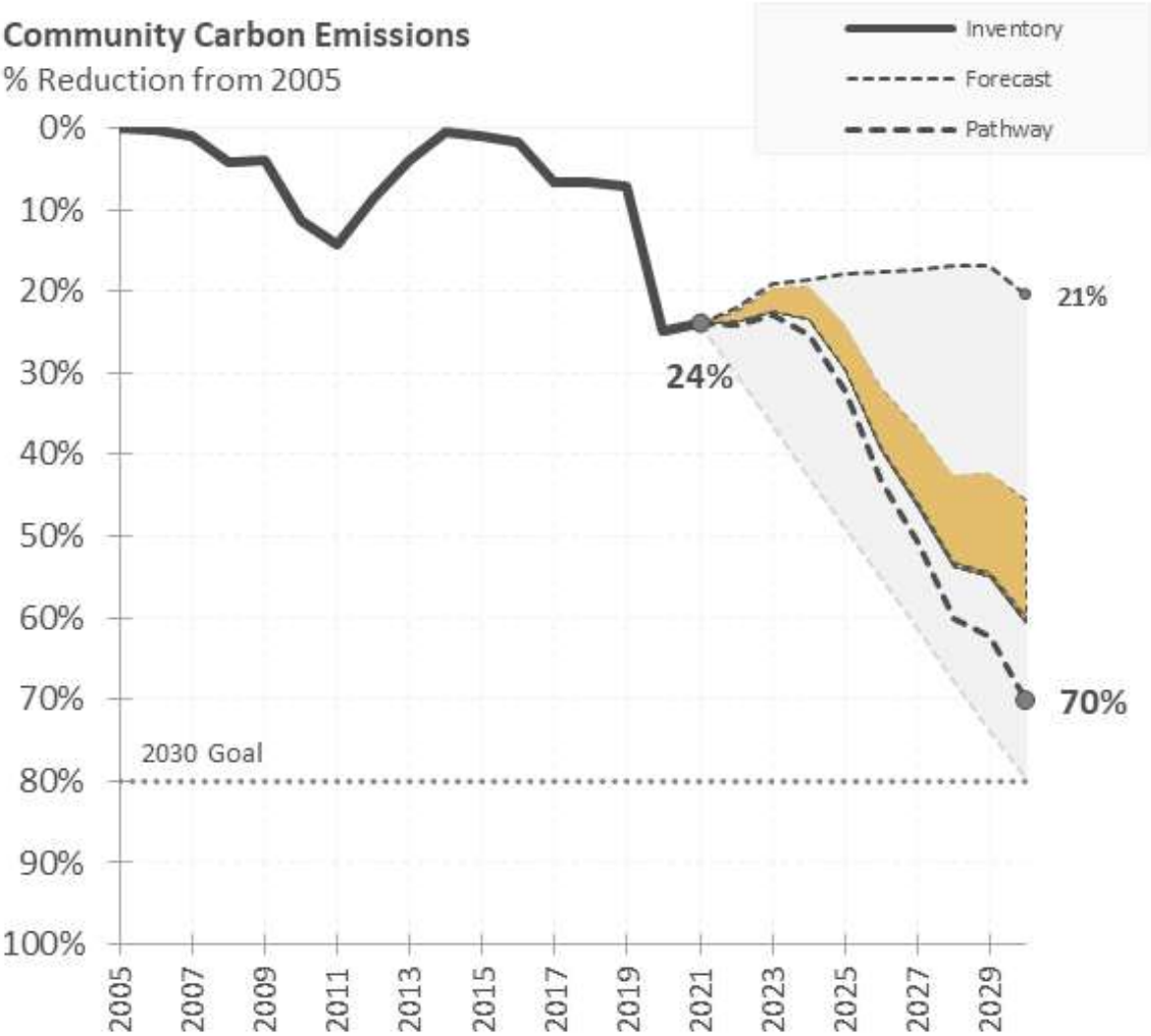
Waste

0.9%

Land Use

0.1%

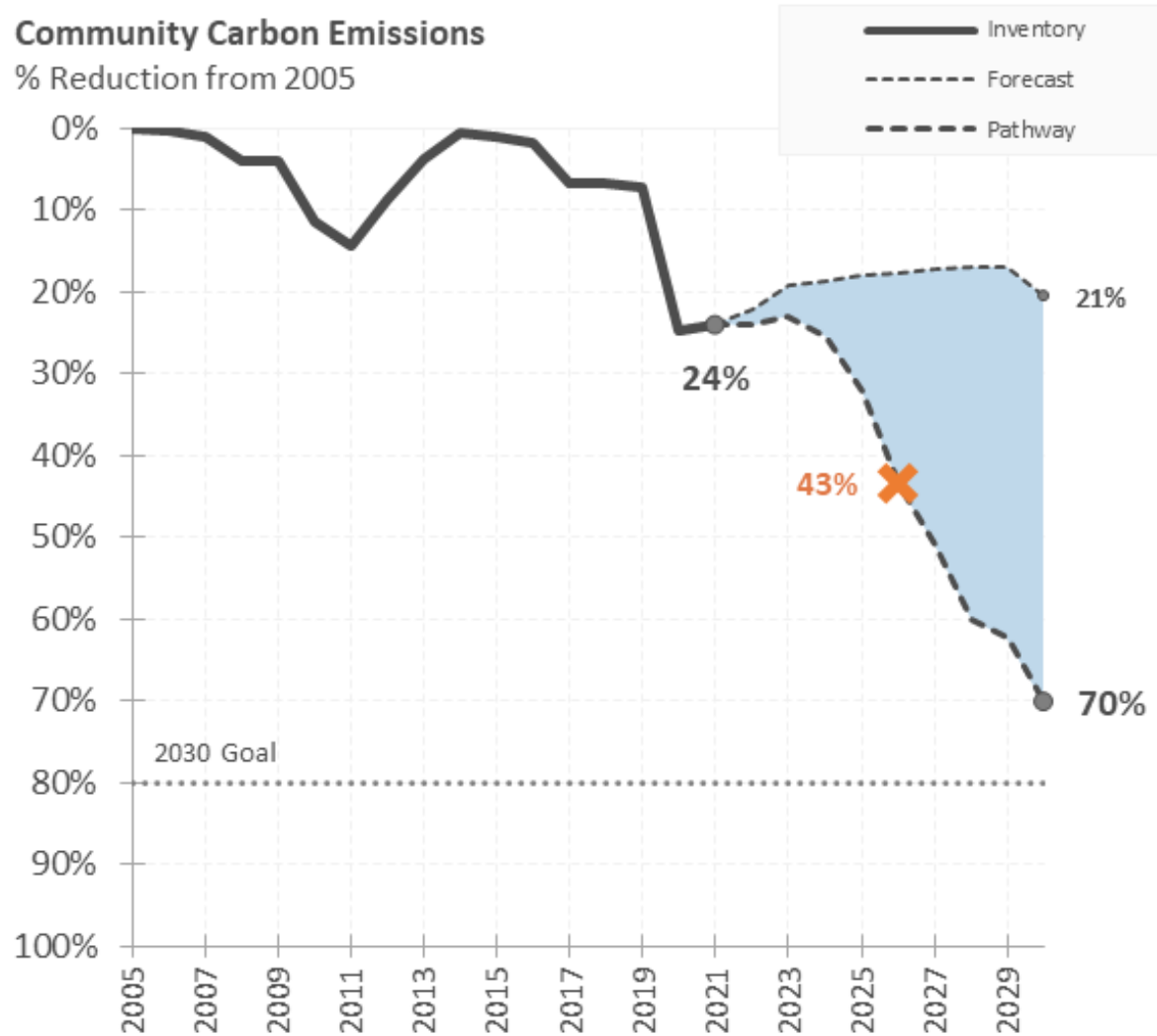
Collaboration with Platte River essential for the electricity pathway



Pathways	2030
Electricity	24.5%
Buildings	15.0%
Performance	14.0%
Construction	0.5%
Electrification	0.5%
Industrial Manufacturing	4.5%
Transportation	4.0%
Waste	0.9%
Land Use	0.1%

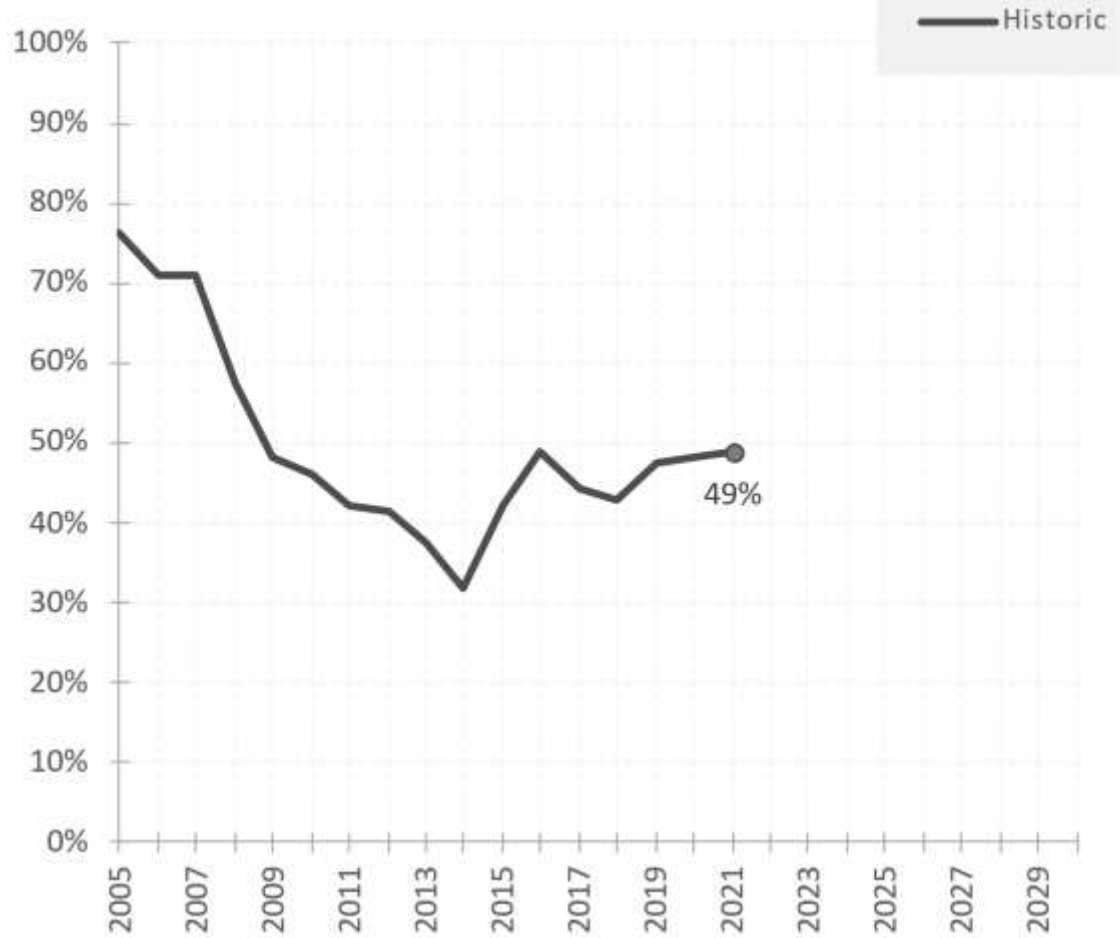
Majority of savings from improving existing buildings

**Community Carbon Emissions**  
% Reduction from 2005



**2026 Forecast *with* Pathways**  
**≈ 43% reduction from 2005**

Community Landfilled Waste  
% of materials generated

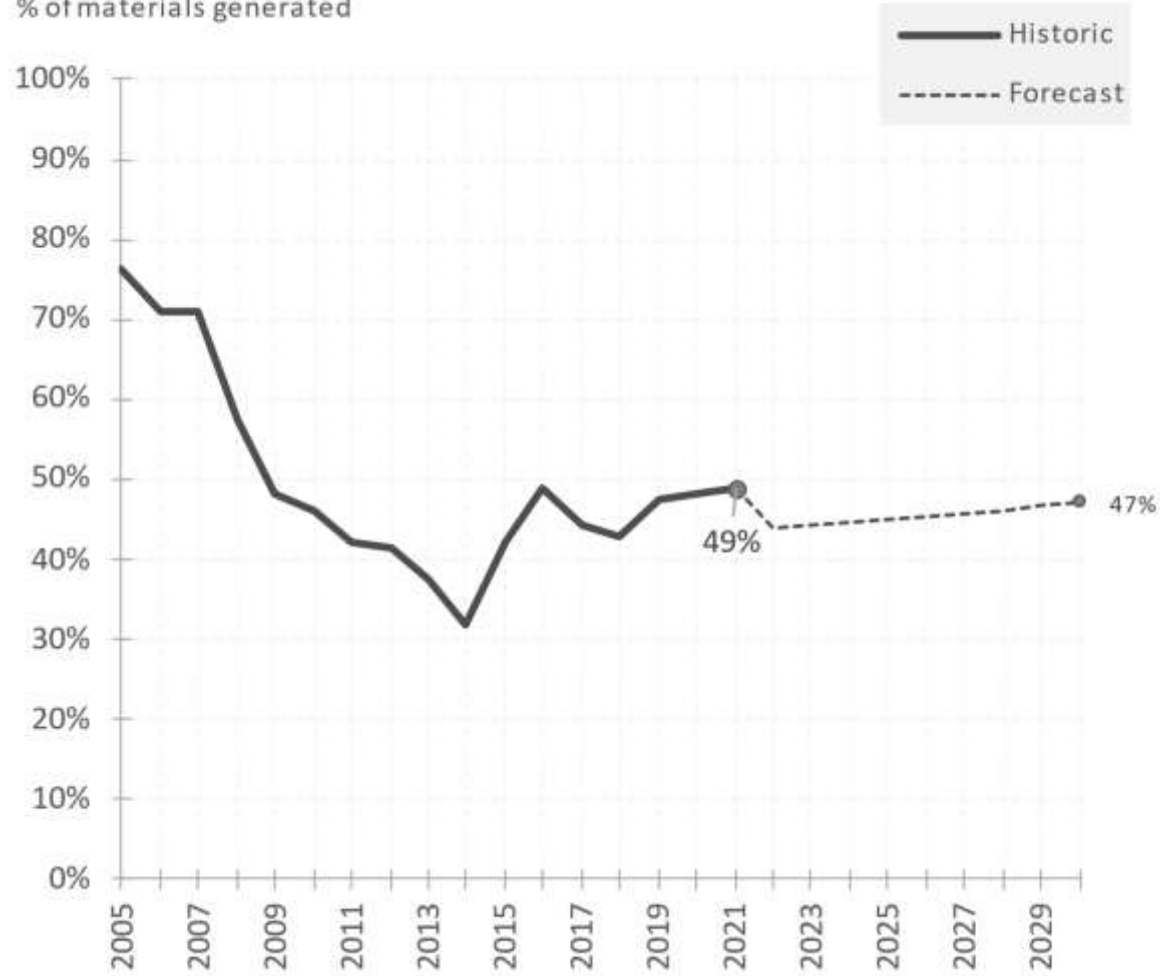


## 2021 Highlights

- 49% landfilled (51% diversion)
- Community Recycling Ordinance increased recycling significantly
- More residential and commercial materials landfilled
- Temporary drivers tapering off

1% loss of progress but significant progress on recycling

Community Landfilled Waste  
% of materials generated

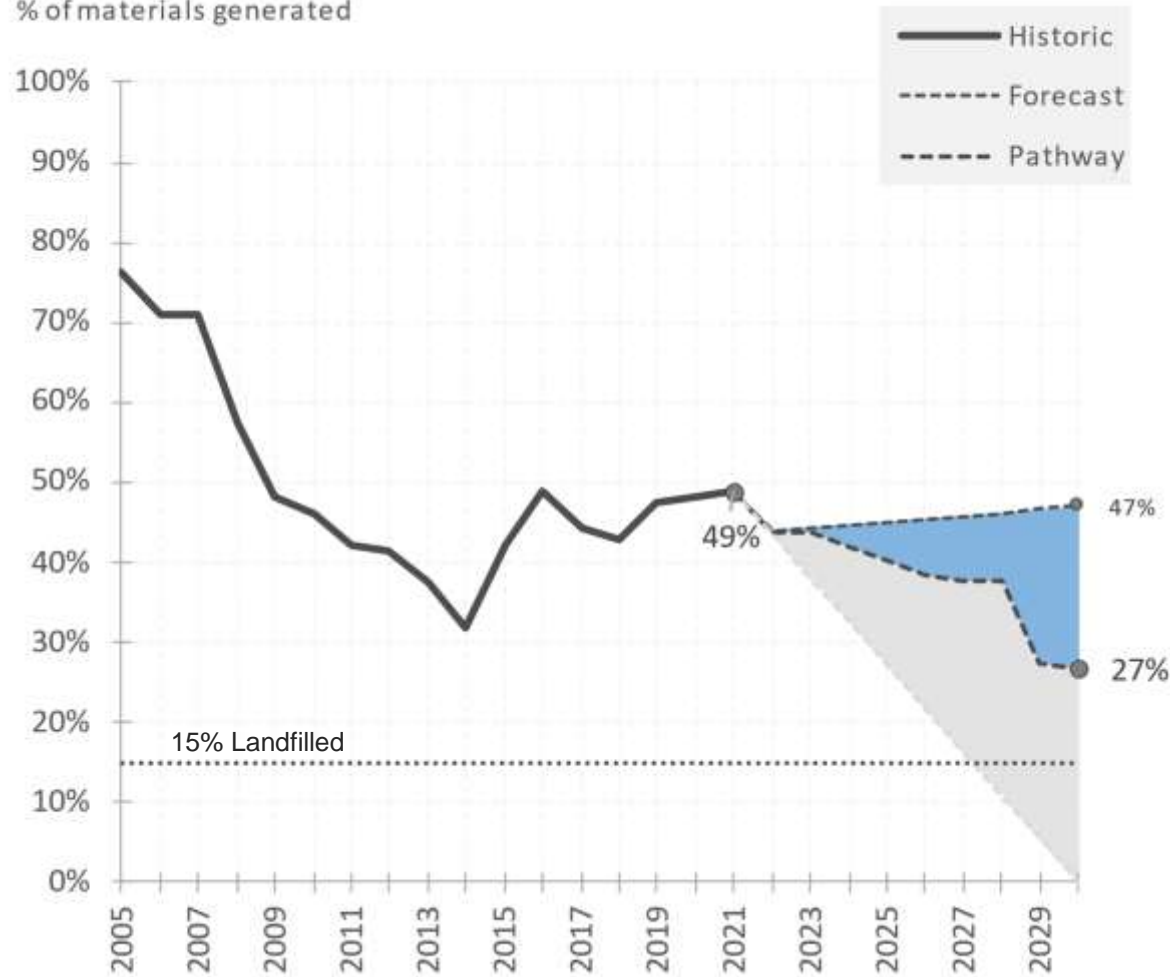


## 2030 Forecast

- Assumes both recycling and landfilling increase slightly, based on recent trends



Community Landfilled Waste  
% of materials generated

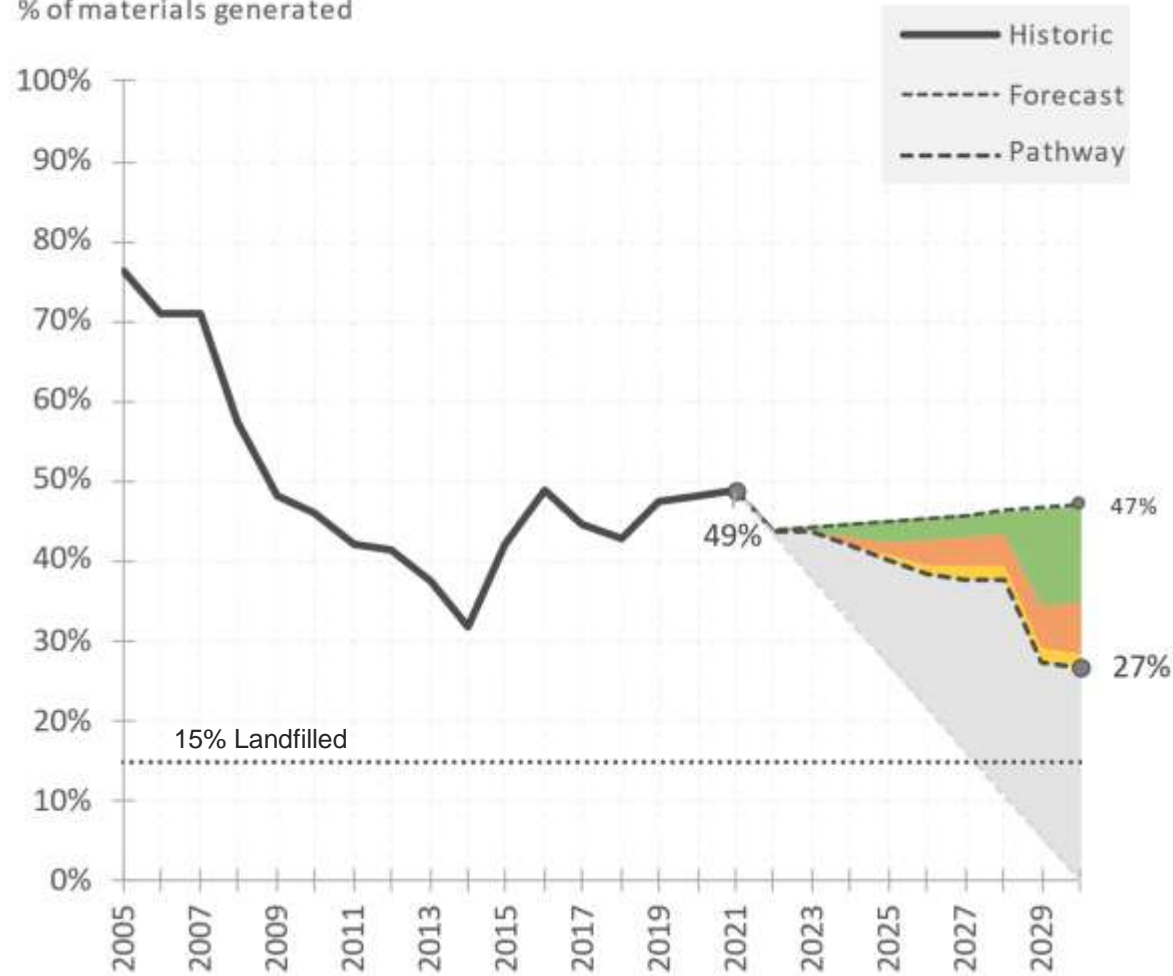


## Pathways

- Quantified pathways drop landfilled materials to 28% (72% diversion)
- 15% of material being landfilled is a common “ceiling” for cities
- Remaining potential
  - Recycling behavior
  - System design (Circular Economy, Extended Producer Responsibility, more reuse, etc.)

Significant progress through pathways and leadership needed at all levels

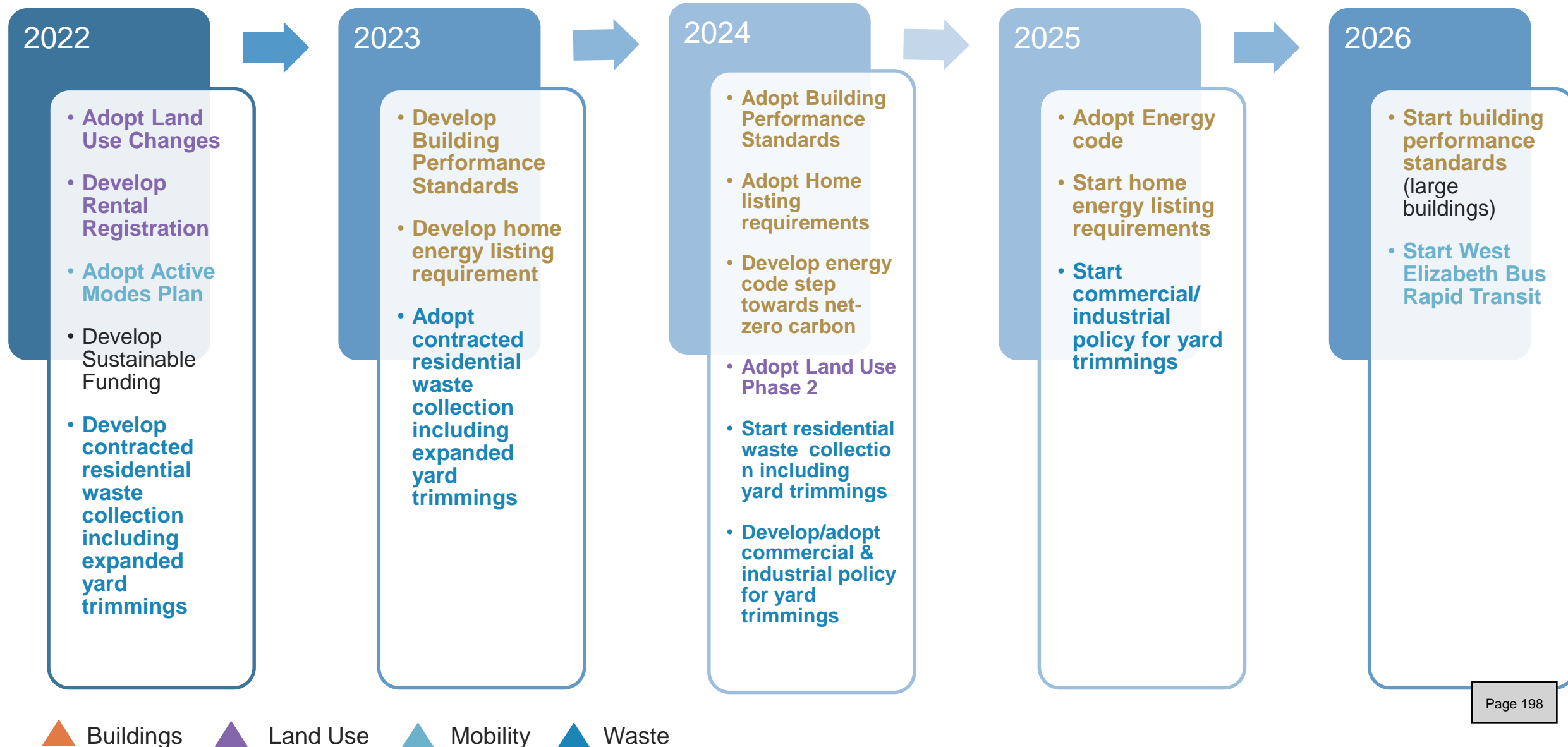
Community Landfilled Waste  
% of materials generated

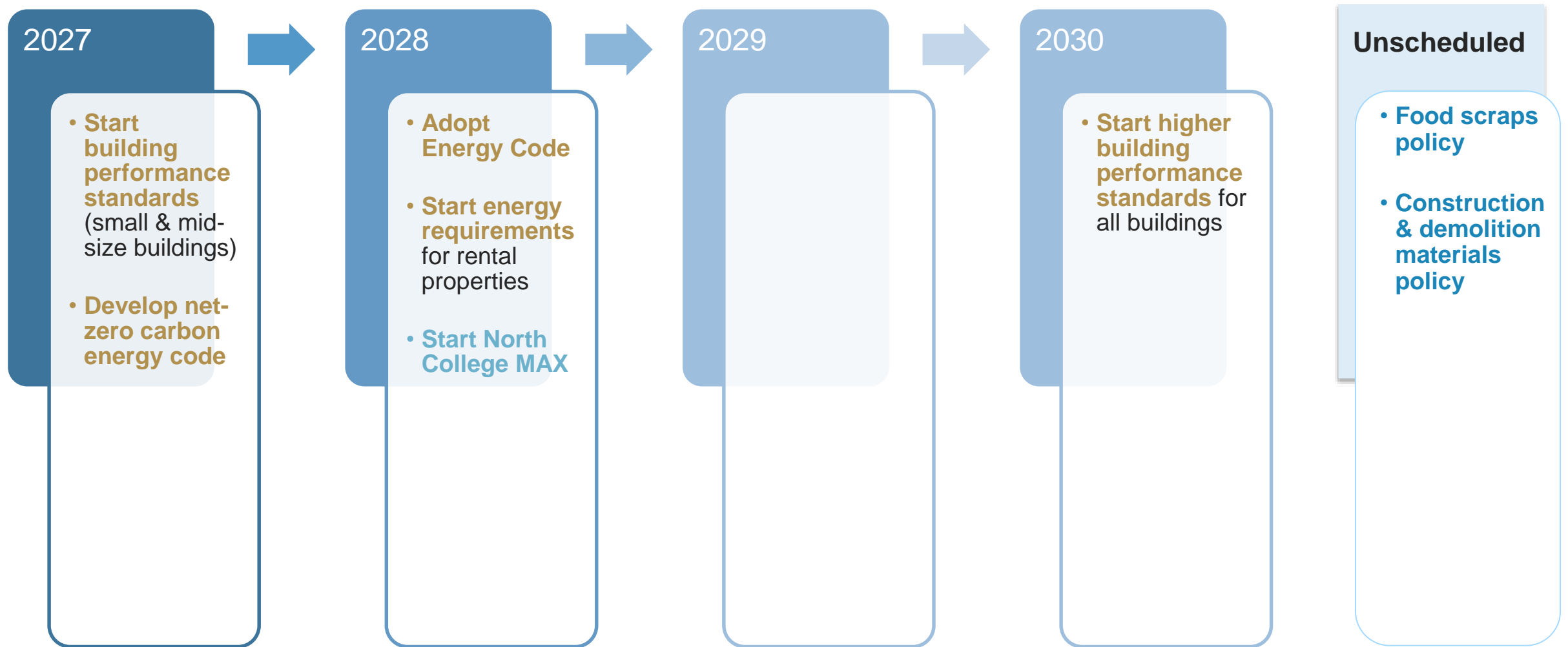


## Pathways

2030

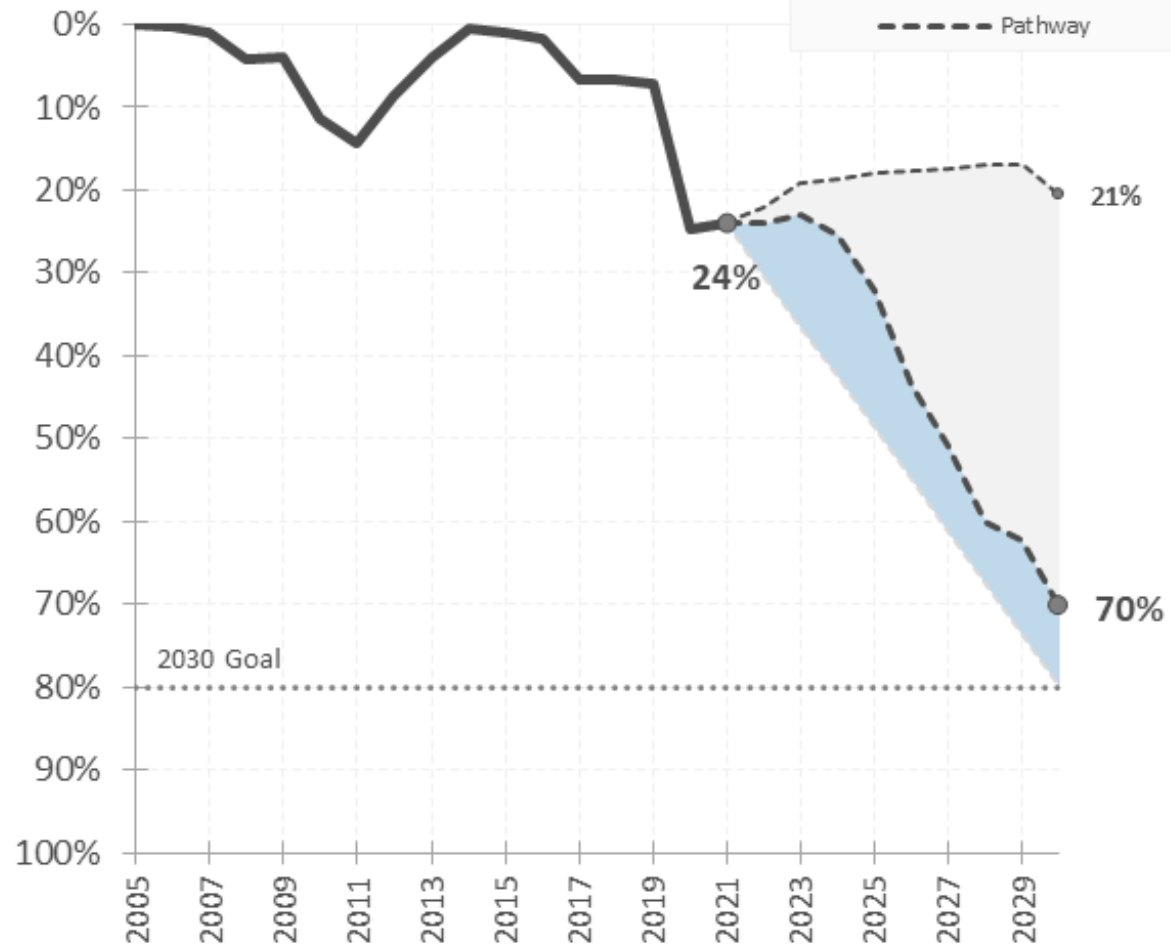
Construction and Demolition Materials Recycling	12%
Food Scraps & Yard Trimmings Composting	6%
City Industrial Materials Recycling	2%
Remaining potential (e.g., behavior change, circular economy, extended producer responsibility, etc.)	27%





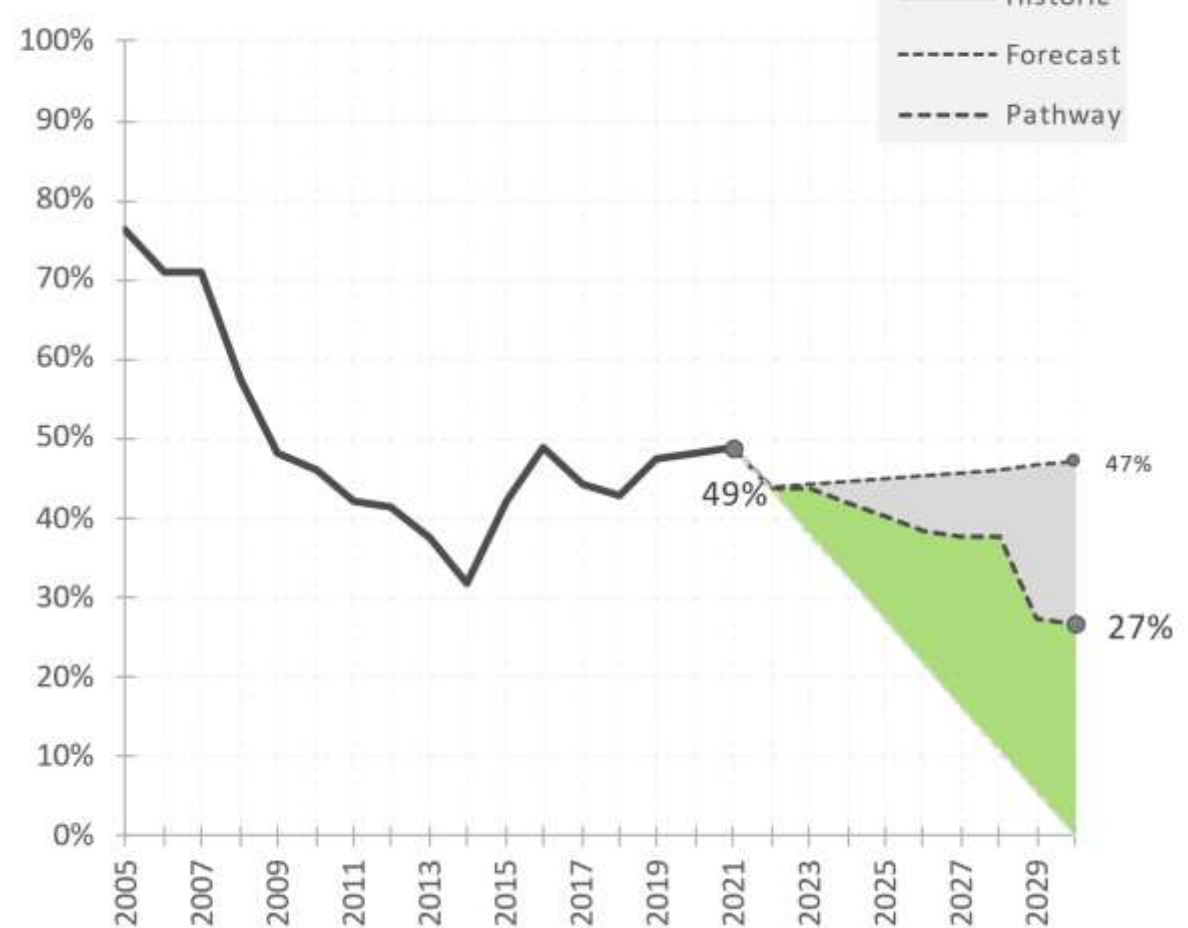
### Community Carbon Emissions

% Reduction from 2005



### Community Landfilled Waste

% of materials generated



## City-led

- Council's current work and priorities advance Our Climate Future
- Partnerships
- State and Federal legislation
- Leadership at every level



## Co-led



- Many existing community partnerships, e.g., Larimer County Conservation Corps, Bike Fort Collins
- 2023-2024 Budget
  - 32.9 Disposable Bag Implementation
  - 32.16 Sustainable Business Program
  - 32.17 Increasing Community Leadership for OCF
  - Many examples from ongoing offers

## Community-led

- Many businesses, organizations and community members in Fort Collins leading the way
- 10 businesses certified as B Corps
- Glass Recycling Coalition co-founded by New Belgium
- Poudre Food Partnership



How does the content and timing of the Council Action Roadmap align with Councilmember priorities?

What target would Councilmembers like to consider for the 2026 interim GHG goal at the October 25 meeting?

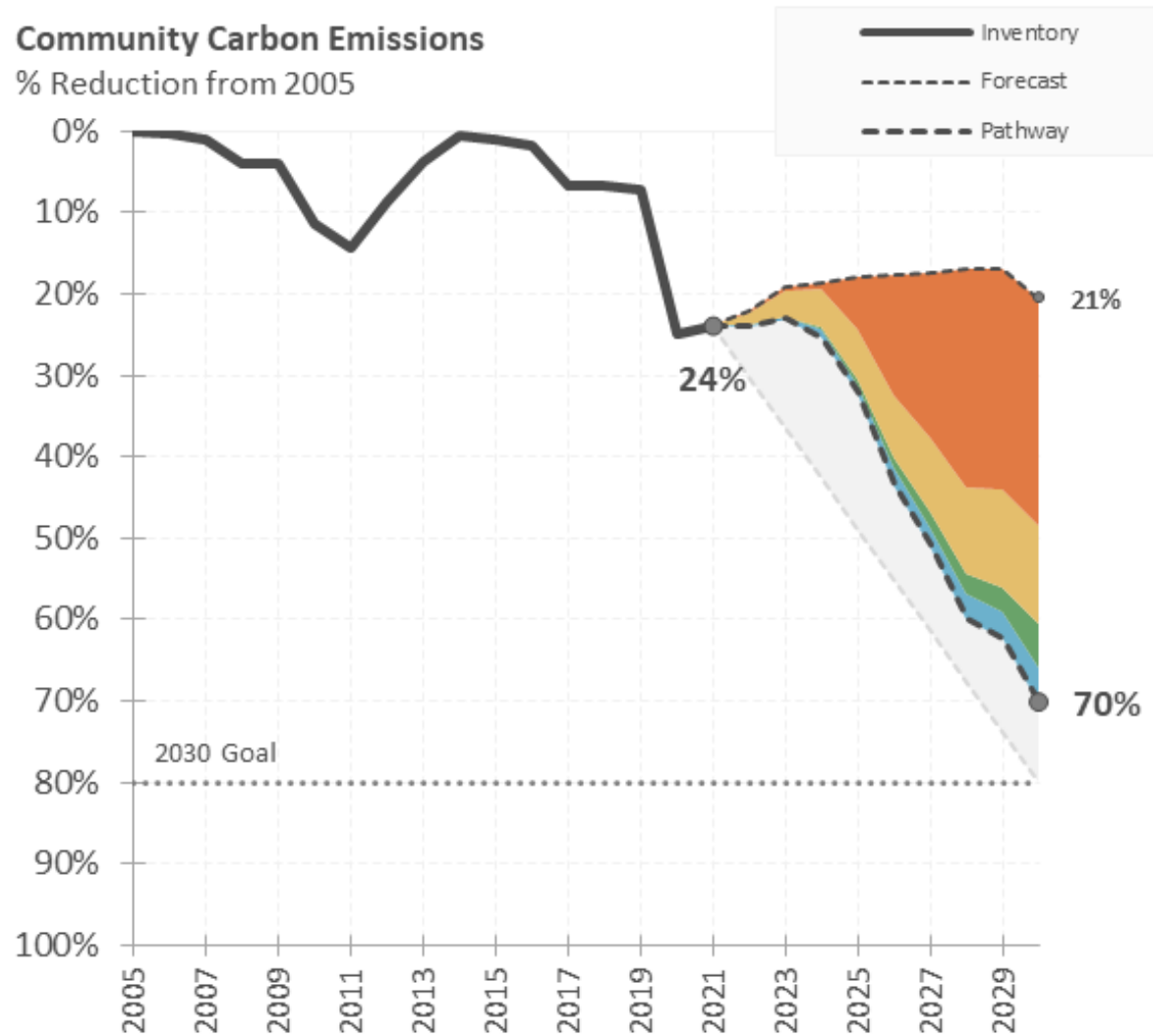
# Additional Information



- October 18
  - Land Use Code Update – Phase I
- October 25
  - Interim GHG Goal Resolution
  - Active Modes Plan Work Session
  - 15-minute City Work Session
- November 1
  - 2023/24 City Budget Adoption
- December 6
  - Active Modes Plan Adoption
- December 13
  - Sustainable Revenue Work Session



**Community Carbon Emissions**  
% Reduction from 2005



## Mechanisms

**2030**

Infrastructure

27.5%

Economic

12.0%

Regulatory

5.5%

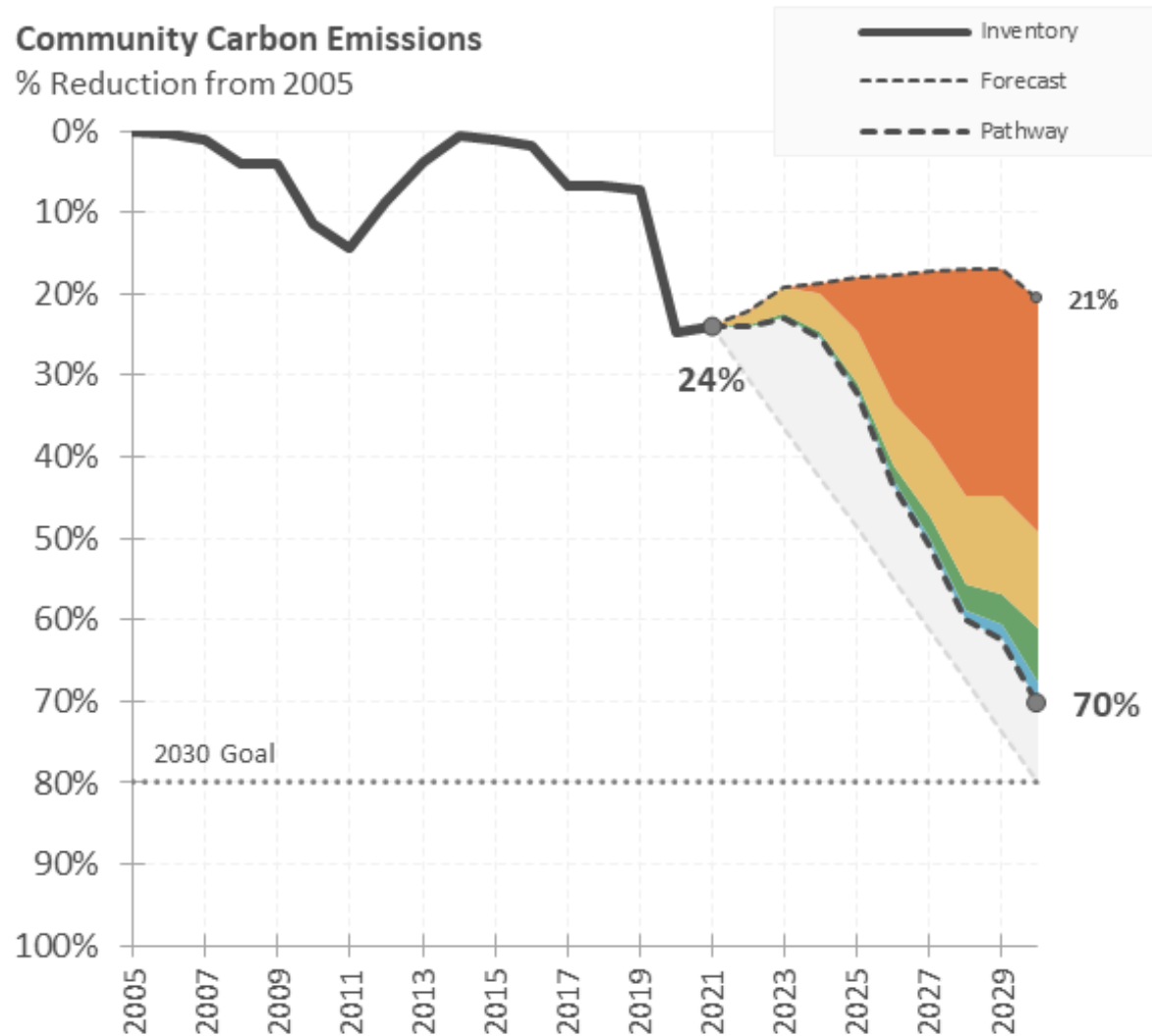
Partnership

3.9%

Planning

0.1%

**Community Carbon Emissions**  
% Reduction from 2005



## City's Role

Influence

Incentivize

Direct

Inform

**2030**

28.0%

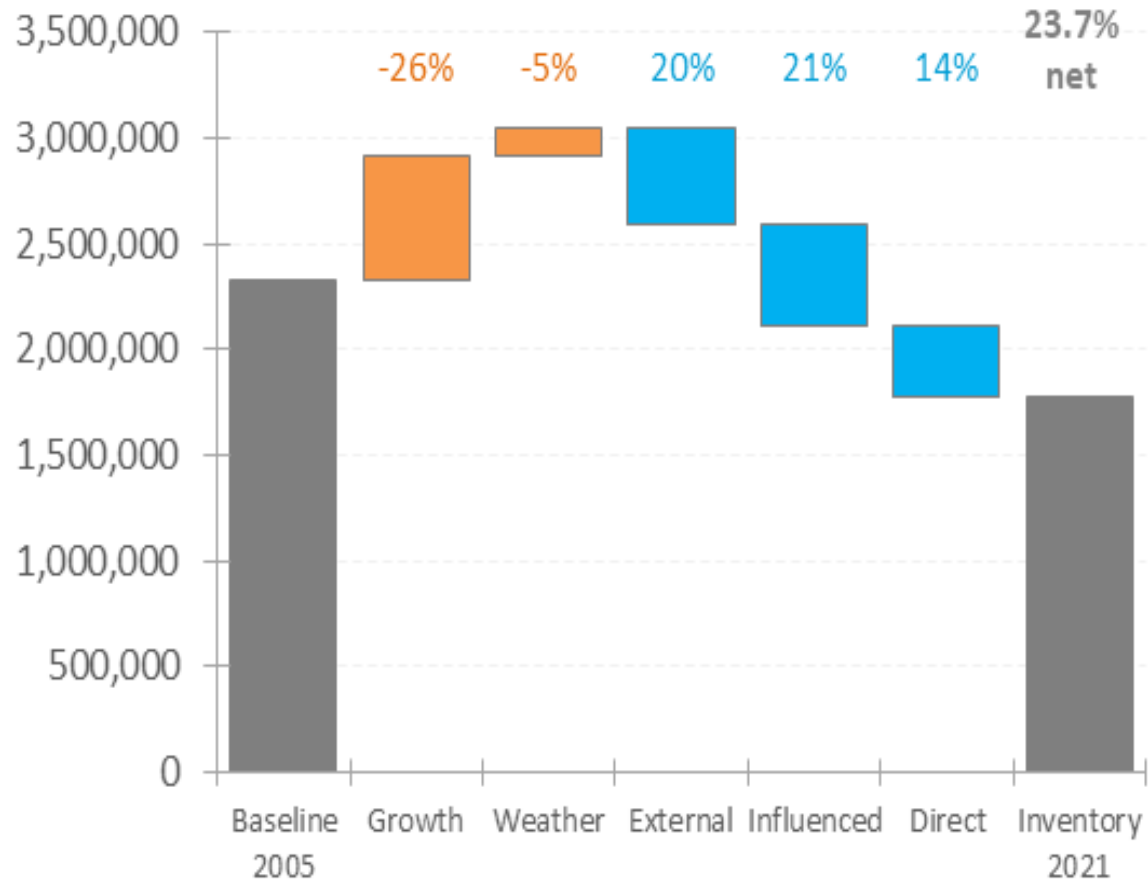
12.0%

6.5%

2.5%

## Community Carbon Emissions

MTCO<sub>2</sub>e with % Reduction from Baseline



- Direct & Influenced categories based on OCF Next Move results

Direct savings countered by weather and growth of the community