

# Fort Collins City Council Agenda

## Adjourned Meeting

6:00 p.m., Tuesday, February 27, 2024

City Council Chambers at City Hall, 300 Laporte Avenue, Fort Collins, CO 80521

Zoom Webinar link: <https://zoom.us/j/98241416497>

### NOTICE:

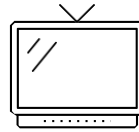
Regular meetings of the City Council are held on the 1st and 3rd Tuesdays of each month in the City Council Chambers. Meetings are conducted in a hybrid format, with a Zoom webinar in addition to the in person meeting in Council Chambers.

City Council members may participate in this meeting via electronic means pursuant to their adopted policies and protocol.

### How to view this Meeting:



Meetings are open to the public and can be attended in person by anyone.



Meetings are televised live on Channels 14 & 881 on cable television.



Meetings are available through the Zoom platform, electronically or by phone.



Meetings are livestreamed on the City's website, [fcgov.com/fctv](https://fcgov.com/fctv)

*Upon request, the City of Fort Collins will provide language access services for individuals who have limited English proficiency, or auxiliary aids and services for individuals with disabilities, to access City services, programs and activities. Contact 970.221.6515 (V/TDD: Dial 711 for Relay Colorado) for assistance. Please provide advance notice. Requests for interpretation at a meeting should be made by noon the day before.*

*A solicitud, la Ciudad de Fort Collins proporcionará servicios de acceso a idiomas para personas que no dominan el idioma inglés, o ayudas y servicios auxiliares para personas con discapacidad, para que puedan acceder a los servicios, programas y actividades de la Ciudad. Para asistencia, llame al 970.221.6515 (V/TDD: Marque 711 para Relay Colorado). Por favor proporcione aviso previo. Las solicitudes de interpretación en una reunión deben realizarse antes del mediodía del día anterior.*



## There are in person and remote options for members of the public who would like to participate in Council meetings:

### Comment in real time:

*During the public comment portion of the meeting and discussion items:*



In person attendees can address the Council in the Chambers.

The public can join the Zoom webinar and comment from the remote meeting, joining online or via phone.



All speakers are required to sign up to speak using the online sign up system available at [www.fcgov.com/agendas](http://www.fcgov.com/agendas).

Staff is also available outside of Chambers prior to meetings to assist with the sign up process for in person attendees.

Full instructions for online participation are available at [fcgov.com/councilcomments](http://fcgov.com/councilcomments).

Join the online meeting using the link in this agenda to log in on an internet-enabled smartphone, laptop or computer with a speaker and microphone. Using earphones with a microphone will greatly improve audio experience.

To be recognized to speak during public participation portions of the meeting, click the 'Raise Hand' button.

Participate via phone using this call in number and meeting ID:

Call in number: 720 928 9299

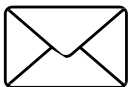
Meeting ID: 982 4141 6497

During public participation opportunities in the meeting, press \*9 to indicate a desire to speak.

### Submit written comments:



Email comments about any item on the agenda to [cityleaders@fcgov.com](mailto:cityleaders@fcgov.com)



Written comments can be mailed or dropped off at the City Manager's Office at City Hall, at 300 Laporte Ave, Fort Collins, CO 80521

***Documents to Share during public participation:*** Persons wishing to display presentation materials using the City's display equipment under the Public Participation portion of a meeting or during discussion of any Council item must provide any such materials to the City Clerk in a form or format readily usable on the City's display technology no later than two (2) hours prior to the beginning of the meeting at which the materials are to be presented.

***NOTE:*** All presentation materials for appeals, addition of permitted use applications or protests related to election matters must be provided to the City Clerk no later than noon on the day of the meeting at which the item will be considered. See Council Rules of Conduct in Meetings for details.



# City Council Adjourned Meeting Agenda

**February 27, 2024 at 6:00 PM**

Jeni Arndt, Mayor  
Emily Francis, District 6, Mayor Pro Tem  
Susan Gutowsky, District 1  
Julie Pignataro, District 2  
Tricia Canonico, District 3  
Melanie Potyondy, District 4  
Kelly Ohlson, District 5

City Council Chambers  
300 LaPorte Avenue, Fort Collins &  
via Zoom at  
<https://zoom.us/j/98241416497>  
Cablecast on FCTV  
Channel 14 on Connexion  
Channel 14 and 881 on Xfinity

Carrie Daggett  
City Attorney

Kelly DiMartino  
City Manager

Heather Walls  
Interim City Clerk

## **ADJOURNED MEETING 6:00 PM**

Please note that there is no general public comment at an adjourned meeting and comment may only be made on the scheduled discussion item.

### **A) CALL MEETING TO ORDER**

### **B) ROLL CALL**

### **C) ITEMS FOR DISCUSSION**

#### **1. Resolutions to Adopt 2024-2026 Council Priorities.**

- A. Resolution 2024-013 Adopting a 2024-2026 Council Priority to Operationalize City Resources to Build and Preserve Affordable Housing.
- B. Resolution 2024-014 Adopting a 2024-2026 Council Priority to Improve Human and Social Health for Vulnerable Populations.
- C. Resolution 2024-015 Adopting a 2024-2026 Council Priority to Advance a 15-Minute City by Igniting Neighborhood Centers.
- D. Resolution 2024-016 Adopting a 2024-2026 Council Priority to Improve Animal Welfare Through Public Education and Policy.
- E. Resolution 2024-017 Adopting a 2024-2026 Council Priority to Pursue an Integrated, Intentional Approach to Economic Health.
- F. Resolution 2024-018 Adopting a 2024-2026 Council Priority to Create Pathways for Zero Waste Infrastructure and Policies.
- G. Resolution 2024-019 Adopting a 2024-2026 Council Priority to Reduce Climate Pollution and Air Pollution Through Electrification.
- H. Resolution 2024-020 Adopting a 2024-2026 Council Priority to Protect Community Water Systems in an Integrated Way to Ensure Resilient Water Resources and Healthy Watersheds.
- I. Resolution 2024-021 Adopting a 2024-2026 Council Priority to Advance a 15-Minute City by Accelerating Our Shift to Active Modes.
- J. Resolution 2024-022 Adopting a 2024-2026 Council Priority to Develop a Hughes Site Master Plan.

K. Resolution 2024-023 Adopting a 2024-2026 Council Priority to Operationalize City Resources to Make Government More Accessible, Approachable and Fun.

L. Resolution 2024-024 Adopting a 2024-2026 Council Priority to Continue Stewardship of Our Civic Institution.

The purpose of this item is to consider resolutions to adopt 2024-2026 Council priorities.

**D) OTHER BUSINESS**

**E) ADJOURNMENT**

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February 27, 2024

# AGENDA ITEM SUMMARY

## City Council



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### STAFF

Rupa Venkatesh, Assistant City Manager

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### SUBJECT

**Items Related to the Adoption of 2024-2026 Council Priorities.**

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### EXECUTIVE SUMMARY

- A. Resolution 2024-013 Adopting a 2024-2026 Council Priority to Operationalize City Resources to Build and Preserve Affordable Housing.
- B. Resolution 2024-014 Adopting a 2024-2026 Council Priority to Improve Human and Social Health for Vulnerable Populations.
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- L. Resolution 2024-024 Adopting a 2024-2026 Council Priority to Continue Stewardship of Our Civic Institution.

The purpose of this item is to consider resolutions to adopt 2024-2026 Council priorities.

## STAFF RECOMMENDATION

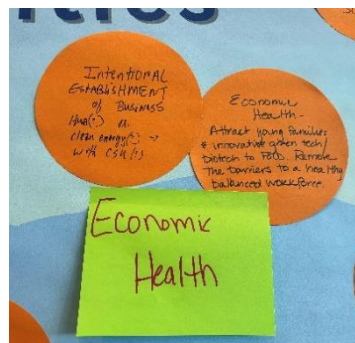
Staff recommends adoption of the Resolutions.

## BACKGROUND / DISCUSSION

On Jan. 27, 2024, Council held its biannual retreat at the Colorado State University Canvas Stadium, facilitated by Fountainworks. The first part of the retreat was dedicated to priority setting. Each Councilmember was asked to share up to five priorities with the group and were able to ask questions and clarification of each other. At the end of this session, staff worked with the facilitators to group similar priorities and twelve proposed priority buckets were identified. Fountainworks then helped facilitate a discussion for Councilmembers to define what success would mean and the importance of each priority.

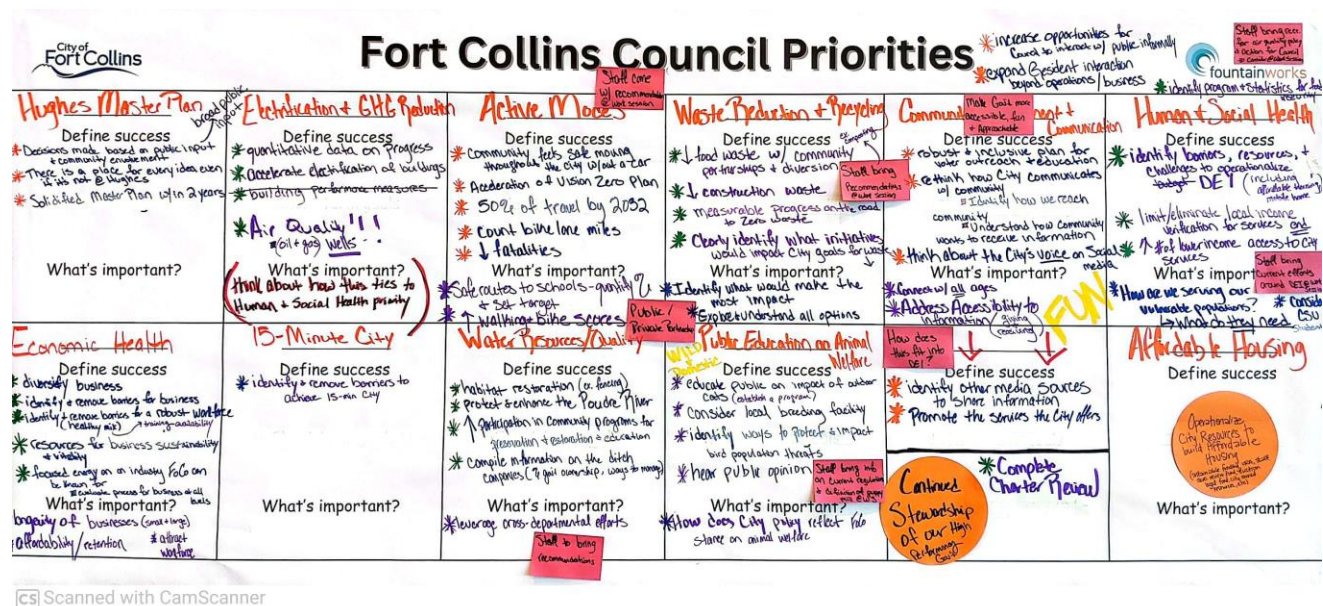
Following the retreat, staff used Council inputs to rephrase the titles of some of the proposed priorities, crafted a problem statement to help define the priority, identified current work underway, and brainstormed potential short-term goals, resource requirements, and potential community engagement efforts. Attachment 1 contains a summary of this.

The priority inputs column contains information from the first part of the priority setting session of the retreat where each Councilmember was asked to share up to five priorities and write them on large, circular orange sticky notes. These were then grouped and labeled with a large, rectangular green sticky note. Below is a picture of one of these groups:





The inputs found in the “How did Council define success” column of Attachment 1 comes directly from the session that Fountainworks helped facilitate. Here is a picture of the end result from the retreat:



Council discussed the twelve proposed priorities during a Work Session on Feb. 20 and staff incorporated feedback in the resolutions being considered on February 27, 2024, which includes the priority title and a definition of each priority.

Staff will be bringing back these priorities in the next coming months to have a discussion with Council as to the details of how to accomplish each.

**CITY FINANCIAL IMPACTS**

The resource needs will be dependent per priority and brought forward for Council consideration at the appropriate time.

**BOARD / COMMISSION / COMMITTEE RECOMMENDATION**

None.

**PUBLIC OUTREACH**

None.

## ATTACHMENTS

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1. Resolution A for Consideration
2. Resolution B for Consideration
3. Resolution C for Consideration
4. Resolution D for Consideration
5. Resolution E for Consideration
6. Resolution F for Consideration
7. Resolution G for Consideration
8. Resolution H for Consideration
9. Resolution I for Consideration
10. Resolution J for Consideration
11. Resolution K for Consideration
12. Resolution L for Consideration
13. Presentation



RESOLUTION 2024-013  
OF THE COUNCIL OF THE CITY OF FORT COLLINS  
ADOPTING A 2024-2026 COUNCIL PRIORITY TO OPERATIONALIZE  
CITY RESOURCES TO BUILD AND PRESERVE AFFORDABLE  
HOUSING

A. Pursuant to the Charter of the City of Fort Collins, all powers of the City and the determination of all matters of policy are vested in the City Council except as otherwise provided by the Charter.

B. After each regular Fort Collins municipal election, the newly constituted City Council evaluates its policies and priorities for the coming two-year Council term.

C. On January 27, 2024, the Council conducted a retreat for the purpose of identifying issues of concern and focus for each Councilmember as a basis for identifying themes and discussing priorities to be considered for Council adoption.

D. At the retreat, working with a facilitating consultant, staff grouped the ideas and issues that emerged from the discussion into twelve conceptual priorities, noting Councilmembers' inputs as to what success for each would mean.

E. At the Council's February 13, 2024, Work Session, staff summarized and presented for further discussion the ideas and concepts that emerged from the Council's discussion at the retreat, together with suggested problem statements and definitions, potential short-term goals, resource requirements and community engagement related to each.

F. In this Work Session discussion, Councilmembers offered suggestions for refining, clarifying and reframing the priorities, to be presented for Council consideration on this date.

G. Based on these discussions, Council wishes to include among the adopted priorities Operationalize City Resources to Build and Preserve Affordable Housing.

In light of the foregoing recitals, which the Council hereby makes and adopts as determinations and findings, BE IT RESOLVED BY THE COUNCIL OF THE CITY OF FORT COLLINS as follows:

Section 1. The City Council adopts as a policy priority for the 2024-2026 Council term the following:

**Operationalize City Resources to Build and Preserve Affordable Housing:**

Not everyone in our community has access to healthy, stable housing, and we are currently not meeting our affordable housing production goal. Limited highly competitive funding, rapidly increasing costs, long development timelines, and historic under-production of housing units have led to severe housing availability

and affordability issues in Fort Collins and many areas around the State of Colorado.

Section 2. The City Manager is hereby directed to present to Council in the coming months a proposed approach for accomplishing or advancing this priority, including a schedule of proposed action items during the 2024-2026 Council term and beyond, as appropriate.

Passed and adopted on February 27, 2024.

\_\_\_\_\_  
Mayor

ATTEST:

\_\_\_\_\_  
Interim City Clerk

Effective Date: February 27, 2024  
Approving Attorney: Carrie M. Daggett

RESOLUTION 2024-014  
OF THE COUNCIL OF THE CITY OF FORT COLLINS  
ADOPTING A 2024-2026 COUNCIL PRIORITY TO IMPROVE HUMAN  
AND SOCIAL HEALTH FOR VULNERABLE POPULATIONS

A. Pursuant to the Charter of the City of Fort Collins, all powers of the City and the determination of all matters of policy are vested in the City Council except as otherwise provided by the Charter.

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C. On January 27, 2024, the Council conducted a retreat for the purpose of identifying issues of concern and focus for each Councilmember as a basis for identifying themes and discussing priorities to be considered for Council adoption.

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F. In this Work Session discussion, Councilmembers offered suggestions for refining, clarifying and reframing the priorities, to be presented for Council consideration on this date.

G. Based on these discussions, Council wishes to include among the adopted priorities Improve Human and Social Health for Vulnerable Populations.

In light of the foregoing recitals, which the Council hereby makes and adopts as determinations and findings, BE IT RESOLVED BY THE COUNCIL OF THE CITY OF FORT COLLINS as follows:

Section 1. The City Council adopts as a policy priority for the 2024-2026 Council term the following:

**Improve Human and Social Health for Vulnerable Populations:**

Obstacles and barriers exist that impede access to services for our underserved community members. We need to work with our regional partners and invest in a robust and accessible safety net to create conditions where one is not needed.

Existing oil and gas wells in and around Fort Collins cause harmful pollution and have negative environmental and human health impacts.

Section 2. The City Manager is hereby directed to present to Council in the coming months a proposed approach for accomplishing or advancing this priority, including a schedule of proposed action items during the 2024-2026 Council term and beyond, as appropriate.

Passed and adopted on February 27, 2024.

\_\_\_\_\_  
Mayor

ATTEST:

\_\_\_\_\_  
Interim City Clerk

Effective Date: February 27, 2024  
Approving Attorney: Carrie M. Daggett

RESOLUTION 2024-015  
OF THE COUNCIL OF THE CITY OF FORT COLLINS  
ADOPTING A 2024-2026 COUNCIL PRIORITY TO ADVANCE A 15-  
MINUTE CITY BY IGNITING NEIGHBORHOOD CENTERS

A. Pursuant to the Charter of the City of Fort Collins, all powers of the City and the determination of all matters of policy are vested in the City Council except as otherwise provided by the Charter.

B. After each regular Fort Collins municipal election, the newly constituted City Council evaluates its policies and priorities for the coming two-year Council term.

C. On January 27, 2024, the Council conducted a retreat for the purpose of identifying issues of concern and focus for each Councilmember as a basis for identifying themes and discussing priorities to be considered for Council adoption.

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F. In this Work Session discussion, Councilmembers offered suggestions for refining, clarifying and reframing the priorities, to be presented for Council consideration on this date.

G. Based on these discussions, Council wishes to include among the adopted priorities Advance a 15-Minute City By Igniting Neighborhood Centers.

In light of the foregoing recitals, which the Council hereby makes and adopts as determinations and findings, BE IT RESOLVED BY THE COUNCIL OF THE CITY OF FORT COLLINS as follows:

Section 1. The City Council adopts as a policy priority for the 2024-2026 Council term the following:

**Advance a 15-Minute City By Igniting Neighborhood Centers:**

Market factors, limited tools and programs, ownership patterns and rising development costs hinder us from accelerating our goal for everyone to have daily goods, services and transit within a 15-minute walk or bike ride from their home.

Section 2. The City Manager is hereby directed to present to Council in the coming months a proposed approach for accomplishing or advancing this priority, including a schedule of proposed action items during the 2024-2026 Council term and beyond, as appropriate.

Passed and adopted on February 27, 2024.

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Mayor

ATTEST:

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Interim City Clerk

Effective Date: February 27, 2024  
Approving Attorney: Carrie M. Daggett

RESOLUTION 2024-016  
OF THE COUNCIL OF THE CITY OF FORT COLLINS  
ADOPTING A 2024-2026 COUNCIL PRIORITY TO IMPROVE ANIMAL  
WELFARE THROUGH PUBLIC EDUCATION AND POLICY

A. Pursuant to the Charter of the City of Fort Collins, all powers of the City and the determination of all matters of policy are vested in the City Council except as otherwise provided by the Charter.

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C. On January 27, 2024, the Council conducted a retreat for the purpose of identifying issues of concern and focus for each Councilmember as a basis for identifying themes and discussing priorities to be considered for Council adoption.

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E. At the Council's February 13, 2024, Work Session, staff summarized and presented for further discussion the ideas and concepts that emerged from the Council's discussion at the retreat, together with suggested problem statements and definitions, potential short-term goals, resource requirements and community engagement related to each.

F. In this Work Session discussion, Councilmembers offered suggestions for refining, clarifying and reframing the priorities, to be presented for Council consideration on this date.

G. Based on these discussions, Council wishes to include among the adopted priorities Improve Animal Welfare Through Public Education and Policy.

In light of the foregoing recitals, which the Council hereby makes and adopts as determinations and findings, BE IT RESOLVED BY THE COUNCIL OF THE CITY OF FORT COLLINS as follows:

Section 1. The City Council adopts as a policy priority for the 2024-2026 Council term the following:

**Improve Animal Welfare Through Public Education and Policy:**

Fort Collins is a place that loves its animals, both wild and domesticated, and its policies should reflect that.

Section 2. The City Manager is hereby directed to present to Council in the coming months a proposed approach for accomplishing or advancing this priority,



including a schedule of proposed action items during the 2024-2026 Council term and beyond, as appropriate.

Passed and adopted on February 27, 2024.

\_\_\_\_\_  
Mayor

ATTEST:

\_\_\_\_\_  
Interim City Clerk

Effective Date: February 27, 2024  
Approving Attorney: Carrie M. Daggett

RESOLUTION 2024-017  
OF THE COUNCIL OF THE CITY OF FORT COLLINS  
ADOPTING A 2024-2026 COUNCIL PRIORITY TO PURSUE AN  
INTEGRATED, INTENTIONAL APPROACH TO ECONOMIC HEALTH

A. Pursuant to the Charter of the City of Fort Collins, all powers of the City and the determination of all matters of policy are vested in the City Council except as otherwise provided by the Charter.

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E. At the Council's February 13, 2024, Work Session, staff summarized and presented for further discussion the ideas and concepts that emerged from the Council's discussion at the retreat, together with suggested problem statements and definitions, potential short-term goals, resource requirements and community engagement related to each.

F. In this Work Session discussion, Councilmembers offered suggestions for refining, clarifying and reframing the priorities, to be presented for Council consideration on this date.

G. Based on these discussions, Council wishes to include among the adopted priorities Pursue an Integrated, Intentional Approach to Economic Health.

In light of the foregoing recitals, which the Council hereby makes and adopts as determinations and findings, BE IT RESOLVED BY THE COUNCIL OF THE CITY OF FORT COLLINS as follows:

Section 1. The City Council adopts as a policy priority for the 2024-2026 Council term the following:

**Pursue an Integrated, Intentional Approach to Economic Health:**

Good jobs and opportunities for economic mobility are missing for many in our community, particularly those from underserved and underrepresented populations.

Processes related to doing business in the City of Fort Collins can be unclear, unnecessarily complex, and unfriendly to business customers.

Section 2. The City Manager is hereby directed to present to Council in the coming months a proposed approach for accomplishing or advancing this priority, including a schedule of proposed action items during the 2024-2026 Council term and beyond, as appropriate.

Passed and adopted on February 27, 2024.

\_\_\_\_\_  
Mayor

ATTEST:

\_\_\_\_\_  
Interim City Clerk

Effective Date: February 27, 2024  
Approving Attorney: Carrie M. Daggett

RESOLUTION 2024-018  
OF THE COUNCIL OF THE CITY OF FORT COLLINS  
ADOPTING A 2024-2026 COUNCIL PRIORITY TO CREATE PATHWAYS  
FOR ZERO WASTE INFRASTRUCTURE AND POLICIES

A. Pursuant to the Charter of the City of Fort Collins, all powers of the City and the determination of all matters of policy are vested in the City Council except as otherwise provided by the Charter.

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C. On January 27, 2024, the Council conducted a retreat for the purpose of identifying issues of concern and focus for each Councilmember as a basis for identifying themes and discussing priorities to be considered for Council adoption.

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F. In this Work Session discussion, Councilmembers offered suggestions for refining, clarifying and reframing the priorities, to be presented for Council consideration on this date.

G. Based on these discussions, Council wishes to include among the adopted priorities Create Pathways for Zero Waste Infrastructure and Policies.

In light of the foregoing recitals, which the Council hereby makes and adopts as determinations and findings, BE IT RESOLVED BY THE COUNCIL OF THE CITY OF FORT COLLINS as follows:

Section 1. The City Council adopts as a policy priority for the 2024-2026 Council term the following:

**Create Pathways for Zero Waste Infrastructure and Policies:**

Fort Collins is currently missing the nearby infrastructure needed to meet its commitments to becoming a Zero Waste and Carbon Neutral community. Policies and programs for diverting material away from landfills are dependent upon viable, community-scale facilities for recycling, composting, and other waste diversion actions.

Section 2. The City Manager is hereby directed to present to Council in the coming months a proposed approach for accomplishing or advancing this priority, including a schedule of proposed action items during the 2024-2026 Council term and beyond, as appropriate.

Passed and adopted on February 27, 2024.

\_\_\_\_\_  
Mayor

ATTEST:

\_\_\_\_\_  
Interim City Clerk

Effective Date: February 27, 2024  
Approving Attorney: Carrie M. Daggett

RESOLUTION 2024-019  
OF THE COUNCIL OF THE CITY OF FORT COLLINS  
ADOPTING A 2024-2026 COUNCIL PRIORITY TO REDUCE CLIMATE  
POLLUTION AND AIR POLLUTION THROUGH ELECTRIFICATION

A. Pursuant to the Charter of the City of Fort Collins, all powers of the City and the determination of all matters of policy are vested in the City Council except as otherwise provided by the Charter.

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F. In this Work Session discussion, Councilmembers offered suggestions for refining, clarifying and reframing the priorities, to be presented for Council consideration on this date.

G. Based on these discussions, Council wishes to include among the adopted priorities Reduce Climate Pollution and Air Pollution Through Electrification.

In light of the foregoing recitals, which the Council hereby makes and adopts as determinations and findings, BE IT RESOLVED BY THE COUNCIL OF THE CITY OF FORT COLLINS as follows:

Section 1. The City Council adopts as a policy priority for the 2024-2026 Council term the following:

**Reduce Climate Pollution and Air Pollution Through Electrification:**

Building energy use accounts for over 2/3 of the community emissions inventory; vehicle transportation emissions account for 25%; small engines (such as lawn and garden equipment) contribute to both local Greenhouse Gas emissions and air pollution; and the North Front Range is in a severe non-attainment zone for air quality under the Clean Air Act. Without significantly reducing emissions from these

sectors, it will be impossible to improve air quality and meet Council-adopted climate goals.

Section 2. The City Manager is hereby directed to present to Council in the coming months a proposed approach for accomplishing or advancing this priority, including a schedule of proposed action items during the 2024-2026 Council term and beyond, as appropriate.

Passed and adopted on February 27, 2024.

\_\_\_\_\_  
Mayor

ATTEST:

\_\_\_\_\_  
Interim City Clerk

Effective Date: February 27, 2024  
Approving Attorney: Carrie M. Daggett



RESOLUTION 2024-020  
OF THE COUNCIL OF THE CITY OF FORT COLLINS  
ADOPTING A 2024-2026 COUNCIL PRIORITY TO PROTECT  
COMMUNITY WATER SYSTEMS IN AN INTEGRATED WAY TO  
ENSURE RESILIENT WATER RESOURCES AND HEALTHY  
WATERSHEDS

A. Pursuant to the Charter of the City of Fort Collins, all powers of the City and the determination of all matters of policy are vested in the City Council except as otherwise provided by the Charter.

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F. In this Work Session discussion, Councilmembers offered suggestions for refining, clarifying and reframing the priorities, to be presented for Council consideration on this date.

G. Based on these discussions, Council wishes to include among the adopted priorities Protect Community Water Systems in an Integrated Way to Ensure Resilient Water Resources and Healthy Watersheds.

In light of the foregoing recitals, which the Council hereby makes and adopts as determinations and findings, BE IT RESOLVED BY THE COUNCIL OF THE CITY OF FORT COLLINS as follows:

Section 1. The City Council adopts as a policy priority for the 2024-2026 Council term the following:

**Protect Community Water Systems in an Integrated Way to Ensure Resilient Water Resources and Healthy Watersheds:**

Resilient water resources and healthy watersheds depend on complex systems and a diverse network of relationships and regional partners. The water utility of the future must incorporate a One Water approach to deliver equitable solutions to meet the future challenges of water scarcity, quality and affordability.

Section 2. The City Manager is hereby directed to present to Council in the coming months a proposed approach for accomplishing or advancing this priority, including a schedule of proposed action items during the 2024-2026 Council term and beyond, as appropriate.

Passed and adopted on February 27, 2024.

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Mayor

ATTEST:

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Interim City Clerk

Effective Date: February 27, 2024

Approving Attorney: Carrie M. Daggett

RESOLUTION 2024-021  
OF THE COUNCIL OF THE CITY OF FORT COLLINS  
ADOPTING A 2024-2026 COUNCIL PRIORITY TO ADVANCE A 15-  
MINUTE CITY BY ACCELERATING OUR SHIFT TO ACTIVE MODES

A. Pursuant to the Charter of the City of Fort Collins, all powers of the City and the determination of all matters of policy are vested in the City Council except as otherwise provided by the Charter.

B. After each regular Fort Collins municipal election, the newly constituted City Council evaluates its policies and priorities for the coming two-year Council term.

C. On January 27, 2024, the Council conducted a retreat for the purpose of identifying issues of concern and focus for each Councilmember as a basis for identifying themes and discussing priorities to be considered for Council adoption.

D. At the retreat, working with a facilitating consultant, staff grouped the ideas and issues that emerged from the discussion into twelve conceptual priorities, noting Councilmembers' inputs as to what success for each would mean.

E. At the Council's February 13, 2024, Work Session, staff summarized and presented for further discussion the ideas and concepts that emerged from the Council's discussion at the retreat, together with suggested problem statements and definitions, potential short-term goals, resource requirements and community engagement related to each.

F. In this Work Session discussion, Councilmembers offered suggestions for refining, clarifying and reframing the priorities, to be presented for Council consideration on this date.

G. Based on these discussions, Council wishes to include among the adopted priorities Advance a 15-Minute City by Accelerating Our Shift to Active Modes.

In light of the foregoing recitals, which the Council hereby makes and adopts as determinations and findings, BE IT RESOLVED BY THE COUNCIL OF THE CITY OF FORT COLLINS as follows:

Section 1. The City Council adopts as a policy priority for the 2024-2026 Council term the following:

**Advance a 15-Minute City By Accelerating Our Shift to Active Modes:**

Multiple departments and funding sources are necessary to implement the Active Modes and Vision Zero Plans, which can create inefficiency and missed opportunities. Community support and behavior change is also critical. Both challenges need focus in order to accelerate achieving our goal of 50% active mode share by 2032.

Section 2. The City Manager is hereby directed to present to Council in the coming months a proposed approach for accomplishing or advancing this priority, including a schedule of proposed action items during the 2024-2026 Council term and beyond, as appropriate.

Passed and adopted on February 27, 2024.

\_\_\_\_\_  
Mayor

ATTEST:

\_\_\_\_\_  
Interim City Clerk

Effective Date: February 27, 2024  
Approving Attorney: Carrie M. Daggett

RESOLUTION 2024-022  
OF THE COUNCIL OF THE CITY OF FORT COLLINS  
ADOPTING A 2024-2026 COUNCIL PRIORITY TO DEVELOP A  
HUGHES SITE MASTER PLAN

A. Pursuant to the Charter of the City of Fort Collins, all powers of the City and the determination of all matters of policy are vested in the City Council except as otherwise provided by the Charter.

B. After each regular Fort Collins municipal election, the newly constituted City Council evaluates its policies and priorities for the coming two-year Council term.

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E. At the Council's February 13, 2024, Work Session, staff summarized and presented for further discussion the ideas and concepts that emerged from the Council's discussion at the retreat, together with suggested problem statements and definitions, potential short-term goals, resource requirements and community engagement related to each.

F. In this Work Session discussion, Councilmembers offered suggestions for refining, clarifying and reframing the priorities, to be presented for Council consideration on this date.

G. Based on these discussions, Council wishes to include among the adopted priorities Develop a Hughes Site Master Plan.

In light of the foregoing recitals, which the Council hereby makes and adopts as determinations and findings, BE IT RESOLVED BY THE COUNCIL OF THE CITY OF FORT COLLINS as follows:

Section 1. The City Council adopts as a policy priority for the 2024-2026 Council term the following:

**Develop a Hughes Site Master Plan:**

In accordance with the voter-approved ballot measure, the City acquired the 164-acre Hughes site in summer 2023. After conducting initial general public outreach and identifying conflicting interests and desires, Council will engage in an inclusive process to develop a site plan for future use.

Section 2. The City Manager is hereby directed to present to Council in the coming months a proposed approach for accomplishing or advancing this priority, including a schedule of proposed action items during the 2024-2026 Council term and beyond, as appropriate.

Passed and adopted on February 27, 2024.

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Mayor

ATTEST:

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Interim City Clerk

Effective Date: February 27, 2024  
Approving Attorney: Carrie M. Daggett

RESOLUTION 2024-023  
OF THE COUNCIL OF THE CITY OF FORT COLLINS  
ADOPTING A 2024-2026 COUNCIL PRIORITY TO OPERATIONALIZE  
CITY RESOURCES TO MAKE GOVERNMENT MORE ACCESSIBLE,  
APPROACHABLE AND FUN

A. Pursuant to the Charter of the City of Fort Collins, all powers of the City and the determination of all matters of policy are vested in the City Council except as otherwise provided by the Charter.

B. After each regular Fort Collins municipal election, the newly constituted City Council evaluates its policies and priorities for the coming two-year Council term.

C. On January 27, 2024, the Council conducted a retreat for the purpose of identifying issues of concern and focus for each Councilmember as a basis for identifying themes and discussing priorities to be considered for Council adoption.

D. At the retreat, working with a facilitating consultant, staff grouped the ideas and issues that emerged from the discussion into twelve conceptual priorities, noting Councilmembers' inputs as to what success for each would mean.

E. At the Council's February 13, 2024, Work Session, staff summarized and presented for further discussion the ideas and concepts that emerged from the Council's discussion at the retreat, together with suggested problem statements and definitions, potential short-term goals, resource requirements and community engagement related to each.

F. In this Work Session discussion, Councilmembers offered suggestions for refining, clarifying and reframing the priorities, to be presented for Council consideration on this date.

G. Based on these discussions, Council wishes to include among the adopted priorities Make Government More Accessible, Approachable and Fun.

In light of the foregoing recitals, which the Council hereby makes and adopts as determinations and findings, BE IT RESOLVED BY THE COUNCIL OF THE CITY OF FORT COLLINS as follows:

Section 1. The City Council adopts as a policy priority for the 2024-2026 Council term the following:

**Make Government More Accessible, Approachable and Fun:**

Our evolving community and ever-changing media/communications landscape requires an innovative approach to reduce barriers and ensure everyone has access to timely, relevant and accurate information and opportunities to connect with their local government and community in meaningful ways.



Section 2. The City Manager is hereby directed to present to Council in the coming months a proposed approach for accomplishing or advancing this priority, including a schedule of proposed action items during the 2024-2026 Council term and beyond, as appropriate.

Passed and adopted on February 27, 2024.

\_\_\_\_\_  
Mayor

ATTEST:

\_\_\_\_\_  
Interim City Clerk

Effective Date: February 27, 2024  
Approving Attorney: Carrie M. Daggett

RESOLUTION 2024-024  
OF THE COUNCIL OF THE CITY OF FORT COLLINS  
ADOPTING A 2024-2026 COUNCIL PRIORITY TO CONTINUE  
STEWARDSHIP OF OUR CIVIC INSTITUTION

A. Pursuant to the Charter of the City of Fort Collins, all powers of the City and the determination of all matters of policy are vested in the City Council except as otherwise provided by the Charter.

B. After each regular Fort Collins municipal election, the newly constituted City Council evaluates its policies and priorities for the coming two-year Council term.

C. On January 27, 2024, the Council conducted a retreat for the purpose of identifying issues of concern and focus for each Councilmember as a basis for identifying themes and discussing priorities to be considered for Council adoption.

D. At the retreat, working with a facilitating consultant, staff grouped the ideas and issues that emerged from the discussion into twelve conceptual priorities, noting Councilmembers' inputs as to what success for each would mean.

E. At the Council's February 13, 2024, Work Session, staff summarized and presented for further discussion the ideas and concepts that emerged from the Council's discussion at the retreat, together with suggested problem statements and definitions, potential short-term goals, resource requirements and community engagement related to each.

F. In this Work Session discussion, Councilmembers offered suggestions for refining, clarifying and reframing the priorities, to be presented for Council consideration on this date.

G. Based on these discussions, Council wishes to include among the adopted priorities Continue Stewardship of Our Civic Institution.

In light of the foregoing recitals, which the Council hereby makes and adopts as determinations and findings, BE IT RESOLVED BY THE COUNCIL OF THE CITY OF FORT COLLINS as follows:

Section 1. The City Council adopts as a policy priority for the 2024-2026 Council term the following:

**Continue Stewardship of Our Civic Institution:**

Although small parts of the Charter get reviewed and updated on a regular basis, due to changes in state laws and election procedures, there is a need to modernize and update the City Charter, which has not been done in a comprehensive way in over 25 years.

Section 2. The City Manager is hereby directed to present to Council in the coming months a proposed approach for accomplishing or advancing this priority, including a schedule of proposed action items during the 2024-2026 Council term and beyond, as appropriate.

Passed and adopted on February 27, 2024.

\_\_\_\_\_  
Mayor

ATTEST:

\_\_\_\_\_  
Interim City Clerk

Effective Date: February 27, 2024  
Approving Attorney: Carrie M. Daggett



# Council Priorities Session #3

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**Rupa Venkatesh**

Assistant City Manager

**Jacob Castillo**

Chief Sustainability Officer

- At the Jan. 27 retreat, Council discussed:
  - What are the things that are important to each Councilmember?
  - What are the common themes/outcomes among those individual inputs?
  - From the common themes, what does success look like if the priority was achieved?
- Feb. 13 Work Session, staff brought back to Council information including:
  - What are we already doing toward the proposed priority?
  - What are the challenges/barriers in achieving these outcomes? This was used to craft each problem/definition statement.
  - What are some example tasks/short-term goals?
- **Feb. 27: Council consideration to adopt 2024-2026 priorities and their definition statements**
- Following the Feb. 27 adoption of Council priorities:
  - Work sessions with staff and Council to align work underway and opportunities to inform how to best achieve the priorities.

# Summary of Proposed Priorities

## Neighborhood Livability & Social Health

- Operationalize City Resources to Build and Preserve Affordable Housing
- Improve Human and Social Health for Vulnerable Populations
- Improve Animal Welfare through Public Education and Policy

## Economic Health

- Advancing a 15-minute City by Igniting our Neighborhood Centers
- Pursue an Integrated, Intentional Approach to Economic Health

## Environmental Health

- Create Pathways for Zero Waste Infrastructure and Policies
- Reduce Climate Pollution and Air Pollution Through Electrification
- Protect Community Water Systems in an Integrated Way to Ensure Resilient Water Resources and Healthy Watersheds

## Transportation & Mobility

- Advancing a 15-minute City by Accelerating Our Shift to Active Modes

## High Performing Government

- Develop a Hughes Site Master Plan
- Make Government More Accessible, Approachable and Fun
- Continue Stewardship of Our Civic Institution



# **Strategic Outcome Area: Neighborhood Livability & Social Health**



# Operationalize City Resources to Build and Preserve Affordable Housing

Not everyone in our community has access to healthy, stable housing, and we are currently not meeting our affordable housing production goal. Limited highly competitive funding, rapidly increasing costs, long development timelines, and historic under-production of housing units have led to severe housing availability and affordability issues in Fort Collins and many areas around the State of Colorado.



# Improve Human and Social Health for Vulnerable Populations

Obstacles and barriers exist that impede access to services for our underserved community members. We need to work with our regional partners and invest in a robust and accessible safety net to create conditions where one is not needed.

Existing oil and gas wells in and around Fort Collins cause harmful pollution and have negative environmental and human health impacts.

Fort Collins is a place that loves its animals, both wild and domesticated, and its policies should reflect that.



# Strategic Outcome Area: Economic Health

Market factors, limited tools and programs, ownership patterns and rising development costs hinder us from accelerating our goal for everyone to have daily goods, services and transit within a 15-minute walk or bike ride from their home.

# Pursue an Integrated, Intentional Approach to Economic Health

Good jobs and opportunities for economic mobility are missing for many in our community, particularly those from underserved and underrepresented populations.

Processes related to doing business in the City of Fort Collins can be unclear, unnecessarily complex, and unfriendly to business customers.



# Strategic Outcome Area: Environmental Health

# Create Pathways for Zero Waste Infrastructure and Policies

Fort Collins is currently missing the nearby infrastructure needed to meet its commitments to becoming a Zero Waste and Carbon Neutral community. Policies and programs for diverting material away from landfills are dependent upon viable, community-scale facilities for recycling, composting, and other waste diversion actions.

Building energy use accounts for over 2/3 of the community emissions inventory; vehicle transportation emissions account for 25%; small engines (such as lawn and garden equipment) contribute to both local Greenhouse Gas emissions and air pollution; and the North Front Range is in a severe non-attainment zone for air quality under the Clean Air Act. Without significantly reducing emissions from these sectors, it will be impossible to improve air quality and meet Council-adopted climate goals.



# Protect Community Water Systems in an Integrated Way to Ensure Resilient Water Resources and Healthy Watersheds

Resilient water resources and healthy watersheds depend on complex systems and a diverse network of relationships and regional partners. The water utility of the future must incorporate a One Water approach to deliver equitable solutions to meet the future challenges of water scarcity, quality, and affordability.



# **Strategic Outcome Area: Transportation & Mobility**

# Advancing a 15-Minute City by Accelerating Our Shift to Active Modes

Multiple departments and funding sources are necessary to implement the Active Modes and Vision Zero Plans, which can create inefficiency and missed opportunities. Community support and behavior change is also critical. Both challenges need focus in order to accelerate achieving our goal of 50% active mode share by 2032.



# **Strategic Outcome Area: High Performance Government**

# Develop a Hughes Site Master Plan

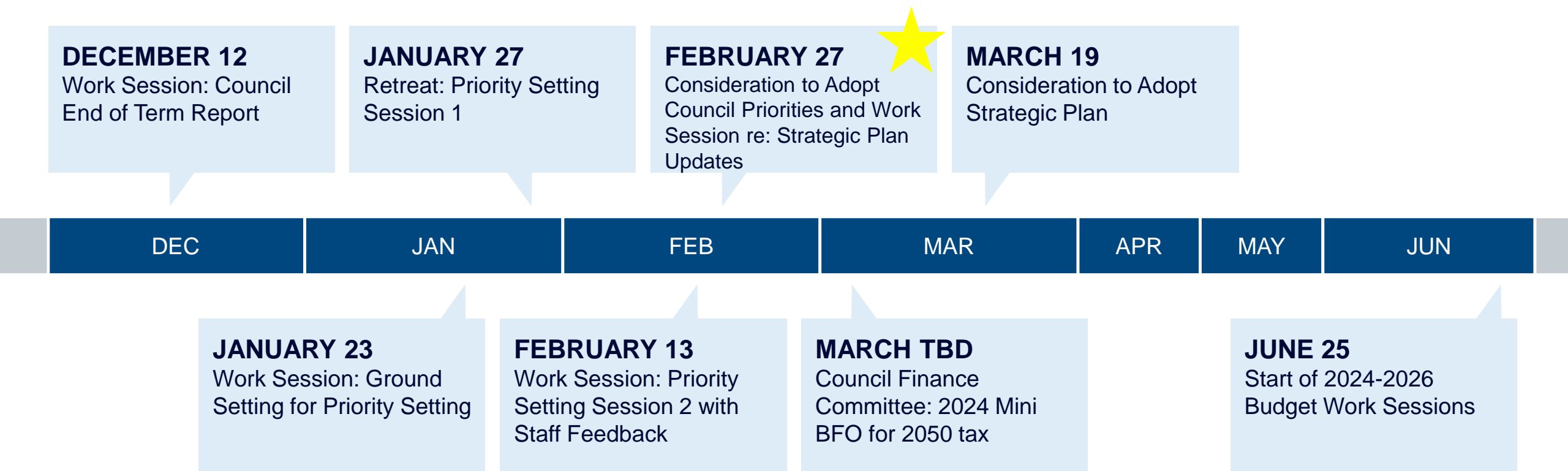
In accordance with the voter-approved ballot measure, the City acquired the 164-acre Hughes site in summer 2023. After conducting initial general public outreach and identifying conflicting interests and desires, Council will engage in an inclusive process to develop a site plan for future use.

# Make Government More Accessible, Approachable and Fun.

Our evolving community and ever-changing media/communications landscape requires an innovative approach to reduce barriers and ensure everyone has access to timely, relevant and accurate information and opportunities to connect with their local government and community in meaningful ways.

Although small parts of the Charter get reviewed and updated on a regular basis, due to changes in state laws and elections procedures, there is a need to modernize and update the City Charter which has not been done in a comprehensive way in over 25 years.

# Priority setting timeline







# Thank you!