



## BOARD OF COMMISSIONERS

### BOARD OF COUNTY COMMISSIONERS MEETING

1:00 PM, MONDAY, APRIL 04, 2022

Barnes Sawyer Rooms - Deschutes Services Bldg - 1300 NW Wall St – Bend

(541) 388-6570 | [www.deschutes.org](http://www.deschutes.org)

### AGENDA

**MEETING FORMAT:** The Oregon legislature passed House Bill (HB) 2560, which requires that public meetings be accessible remotely, effective on January 1, 2022, with the exception of executive sessions. Public bodies must provide the public an opportunity to access and attend public meetings by phone, video, or other virtual means. Additionally, when in-person testimony, either oral or written is allowed at the meeting, then testimony must also be allowed electronically via, phone, video, email, or other electronic/virtual means.

**Attendance/Participation** options are described above. Members of the public may still view the BOCC meetings/hearings in real time via the Public Meeting Portal at [www.deschutes.org/meetings](http://www.deschutes.org/meetings)

**Citizen Input:** Citizen Input is invited in order to provide the public with an opportunity to comment on any meeting topic that is not on the current agenda. Citizen Input is provided by submitting an email to: [citizeninput@deschutes.org](mailto:citizeninput@deschutes.org) or by leaving a voice message at 541-385-1734. Citizen input received by noon on Tuesday will be included in the Citizen Input meeting record for topics that are not included on the Wednesday agenda.

**Zoom Meeting Information:** Staff and citizens that are presenting agenda items to the Board for consideration or who are planning to testify in a scheduled public hearing may participate via Zoom meeting. The Zoom meeting id and password will be included in either the public hearing materials or through a meeting invite once your agenda item has been included on the agenda. Upon entering the Zoom meeting, you will automatically be placed on hold and in the waiting room. Once you are ready to present your agenda item, you will be unmuted and placed in the spotlight for your presentation. If you are providing testimony during a hearing, you will be placed in the waiting room until the time of testimony, staff will announce your name and unmute your connection to be invited for testimony. Detailed instructions will be included in the public hearing materials and will be announced at the outset of the public hearing.

**For Public Hearings,** the link to the Zoom meeting will be posted in the Public Hearing Notice as well as posted on the Deschutes County website at <https://www.deschutes.org/bcc/page/public-hearing-notices>.

## CALL TO ORDER

## PLEDGE OF ALLEGIANCE

## ACTION ITEMS

1. **1:00 PM** PRESENTATION: Property Tax Exemption Programs under Consideration by the City of Bend
2. **1:45 PM** Discussion of Extension of four (4) Covid-19 limited duration positions for six months.
3. **2:00 PM** Discussion: Update on Deschutes County Dark Skies Ordinance Review
4. **2:30 PM** Consideration of Board Signature of Document No. 2022-345, a Notice of Intent to Award Contract for Banking Services
5. **2:40 PM** Administration – Staffing Request
6. **2:50 PM** Service Partner Program Overview

## OTHER ITEMS

*These can be any items not included on the agenda that the Commissioners wish to discuss as part of the meeting, pursuant to ORS 192.640.*

## EXECUTIVE SESSION

*At any time during the meeting, an executive session could be called to address issues relating to ORS 192.660(2)(e), real property negotiations; ORS 192.660(2)(h), litigation; ORS 192.660(2)(d), labor negotiations; ORS 192.660(2)(b), personnel issues; or other executive session categories.*

*Executive sessions are closed to the public; however, with few exceptions and under specific guidelines, are open to the media.*

## ADJOURN



Deschutes County encourages persons with disabilities to participate in all programs and activities. This event/location is accessible to people with disabilities. If you need accommodations to make participation possible, please call (541) 617-4747.

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# PROPERTY TAX EXEMPTION PROGRAMS

Deschutes County Commissioners  
April 4, 2022



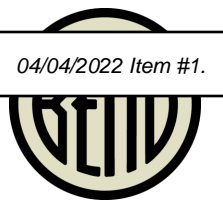
Multiple Unit  
Property Tax  
Exemption  
(MUPTE)

Nonprofit  
Corporation Low  
Income Housing  
Exemption (NPTE)

Middle Income  
Housing  
Exemption

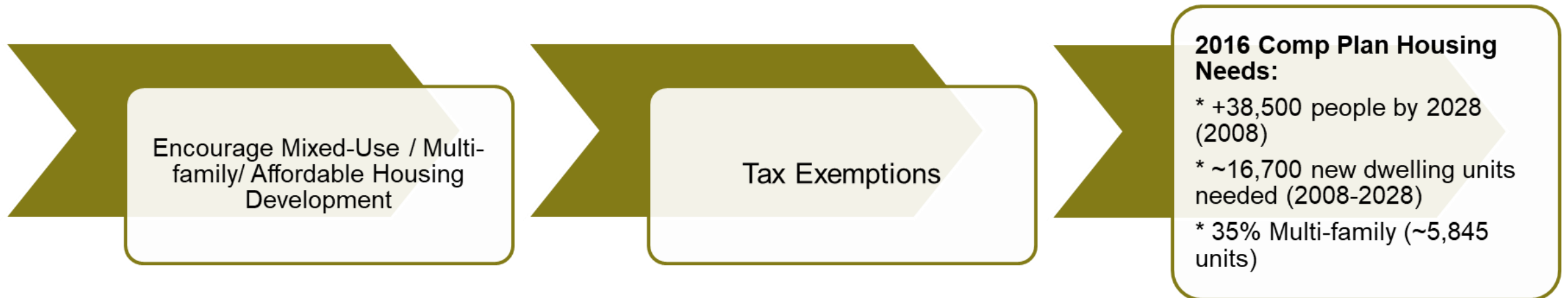
- Outreach and Development Process
- Tax Exemptions Overview
  - Non-Profit
  - Middle Income
  - MUPTE
- Input on Public Benefit Requirements
- Questions
- Next Steps





## WHY TAX EXEMPTIONS?

- Basic idea: Offer property tax exemptions for a limited time period in order to enable higher density developments or certain aspects of development (i.e. Affordable & low-income housing, childcare, etc.) that would not otherwise "pencil"
- Not a new idea: These exemptions are in use across Oregon



# BEND AMI AND HOUSING AFFORDABILITY

**MEDIAN HOME PRICE**  
\$650,000

**IF YOUR HOUSEHOLD EARN'S THIS:**

**...YOU CAN AFFORD THIS\*:**

**150% AMI**  
\$120,600

**RENT**  
\$3,015

**HOME PRICE**  
\$566,980

Pilot Butte Apts  
2 bed, 2 bath  
(1097sf)  
**\$2,830**

**120% AMI**  
\$96,480

 **Manager**  
\$98,002

**RENT**  
\$2,412

**HOME PRICE**  
\$452,000

The Hixon  
2 bed, 2 bath  
(975sf)  
**\$2,355**

**100% AMI**  
\$80,400


 **Civil Engineer**  
\$86,575


**RENT**  
\$2,010

**HOME PRICE**  
\$376,000

Pilot Butte Apts  
1 bed, 1 bath  
(691 sf)  
**\$2,000**

**80% AMI**  
\$64,300

 **System Admin**  
\$78,362

 **System Operator**  
\$70,482

 **Teacher**  
\$70,529

 **Sales Rep**  
\$77,224


**RENT**  
\$1,608

**HOME PRICE**  
\$299,000


**60% AMI**  
\$48,240

 **Social Worker**  
\$52,802

 **Web Developer**  
\$58,883

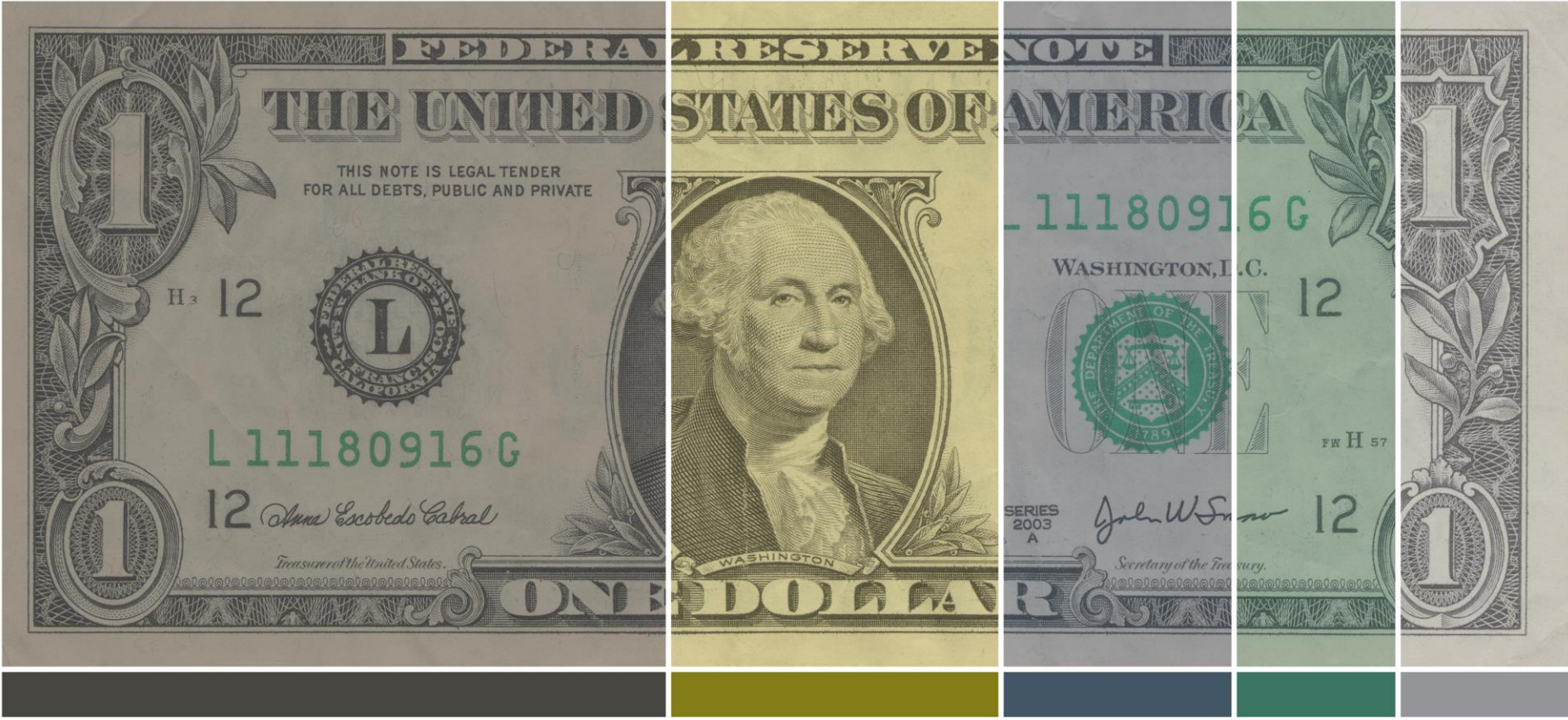
 **Photographer**  
\$39,263

 **Salesperson**  
\$34,122

 **Nursing Assistant**  
\$33,506

 **Recreation Worker**  
\$32,205

\*Numbers based on 10% down payment, 3.943% interest over 30 years, mortgage insurance, no HOA 630-689 credit score, and no debt.



**42.6%**  
Bend-La Pine  
Schools

**21.2%**  
City of  
Bend

**14.8%**  
Deschutes  
County

**10.3%**  
Park  
& Rec

**11.1%**  
Other\*

\*COCC 4.7%, Library 3.5%,  
911 2.3%, High Desert ESD 0.6%



# NON-PROFIT TAX EXEMPTION FOR AFFORDABLE HOUSING DEVELOPMENT





# NON-PROFIT TAX EXEMPTION

## Program Requirements

Created by Oregon Legislature in 1985

Adopted by local governments through ordinance

Annual application required for review and approval by local government

Exemption length is determined by City and can be for the length of affordability

Must be leased or owned by a 501(c) (3) or (4) charitable corporation, including tax credit partnerships

Allowed anywhere in City, can be partial, and there is no unit minimum

Limited to persons at 60% AMI or less: local governments may choose to allow eligible income to rise to 80% after first year of occupancy

100% exemption if approved by jurisdictions representing at least 51%





# NON-PROFIT TAX EXEMPTION



CENTRAL OR VETERAN & COMM OUTREACH INC  
61510 S HIGHWAY 97 100  
BEND OR 97702

## Examples:

- Central Oregon Veterans Outreach
- Kôr Community Land Trust
- Habitat for Humanity

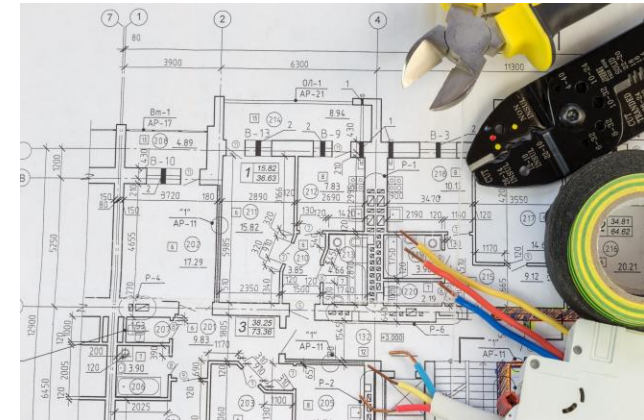
### PROPERTY DESCRIPTION

CODE: 1001 MAP: 171233-CC-00601 CLASS: 101

SITUS ADDRESS: 476 NE DEKALB AVE 1 BEND

LEGAL: KEYSTONE TERRACE 3 9

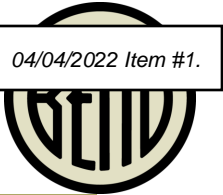
VALUES:	LAST YEAR	THIS YEAR
<b>REAL MARKET (RMV)</b>		
LAND	164,020	213,100
STRUCTURES	0	262,080
<b>TOTAL RMV</b>	<b>164,020</b>	<b>475,180</b>
<b>MAXIMUM ASSESSED VALUE</b>	<b>95,260</b>	<b>229,880</b>
<b>TOTAL ASSESSED VALUE</b>	<b>95,260</b>	<b>229,880</b>
<b>VETERAN'S EXEMPTION</b>	<b>0</b>	<b>0</b>
<b>NET TAXABLE:</b>	<b>95,260</b>	<b>229,880</b>
<b>TOTAL PROPERTY TAX:</b>	<b>1,475.11</b>	<b>3,643.03</b>





# MIDDLE INCOME TAX EXEMPTION (NEWLY REHABILITATED OR CONSTRUCTED MULTIUNIT RENTAL HOUSING)

# MIDDLE INCOME TAX EXEMPTION



## Program Requirements

Local option, 100% of taxes exempted if 51% of taxing districts agree

Income ranges of future tenants can be defined by local agency, likely up to 120% AMI (currently \$96,480 for 4 person household)

Available for newly constructed or rehabilitated rental housing only

Length of exemption is tied to a formula created by the local government

Current state sunset set for 2027

Compiled as notes following ORS 307.867, exemption for newly rehabilitated or constructed multiunit rental housing





# MIDDLE INCOME TAX EXEMPTION

## PROS

- Incentivizing housing that will be restricted to middle income
- City establishes formula for length of exemption

## CONS

- Possibility of disincentivizing Affordable Housing
- 51% of Taxing District Levy must support
- Length of deed restriction tied to length of exemption
- Must be for rent

## NOTES

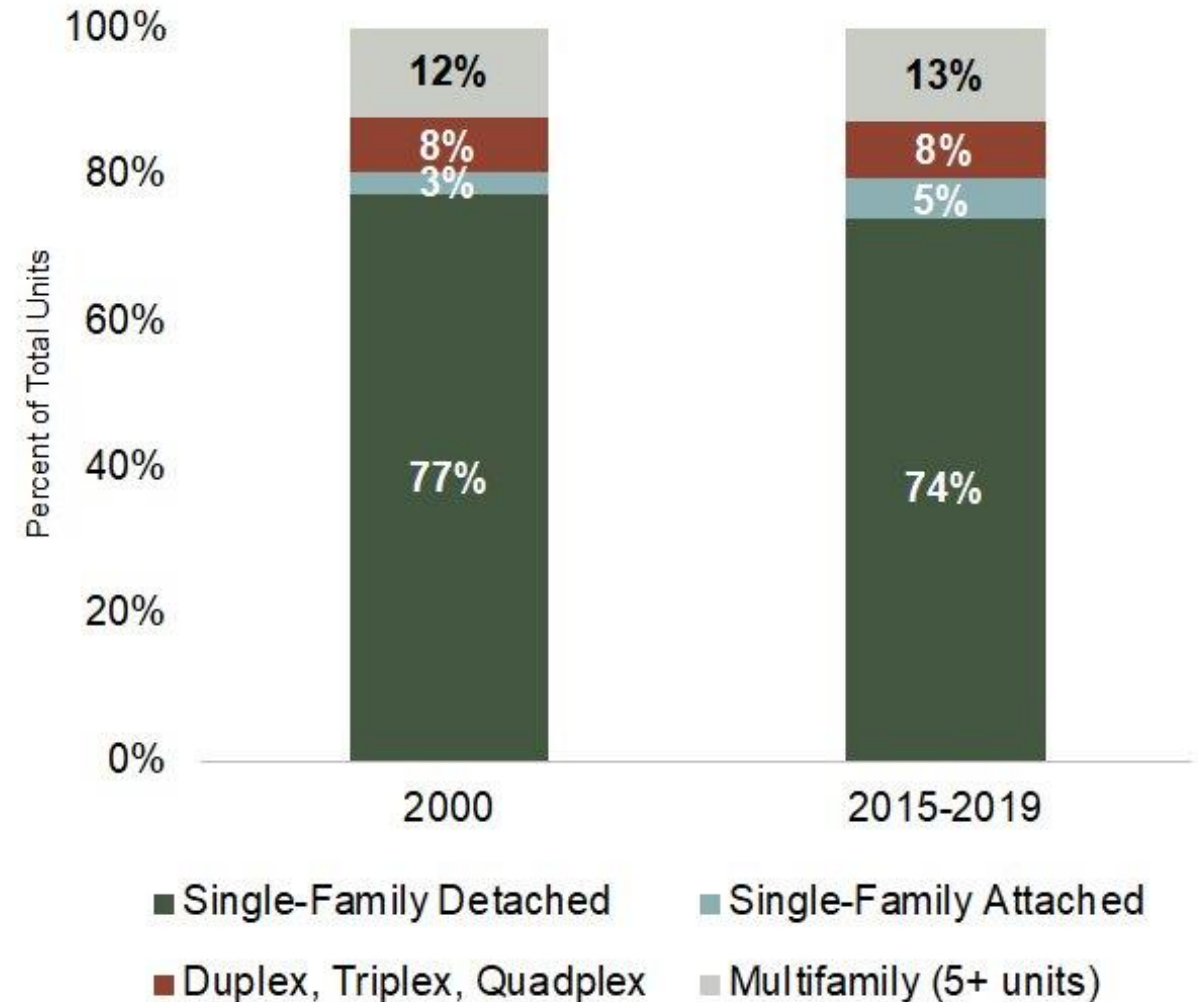
- Currently used by Tillamook, OR





## MIDDLE INCOME HOUSING RECOMMENDATIONS

- Apply Citywide
- Single Family detached housing would be prohibited
- Focus on Middle Housing types (duplex, triplex, quadplex, cottage clusters, micro-unit developments, apartments)
- Consider ways to incentivize denser development types in Central Area
  - Density minimums or multi-story requirements



Source: U.S. Census, Decennial Census 2000 and American Community Survey 2015-2019

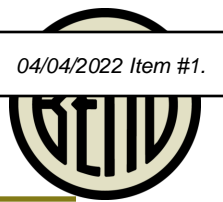
# MULTIPLE UNIT PROPERTY TAX EXEMPTION



# MUPTTE

# MULTI-UNIT PROPERTY TAX EXEMPTION (MUPTTE)

04/04/2022 Item #1.



## Program Requirements

- Program adopted by Ordinance
- Each project approved by Resolution
- Core Areas, Transit Oriented Areas

- 
- Improvements exempt (not land) for up to 10 years
  - Affordable/Low Income exemption can be extended beyond 10 years
  - Exemptions can include associated parking and/or ground floor commercial space if required as part of development
  - State Sunset of program in 2032

- 
- Taxing District participation not required
  - If 51% of combined levy Taxing Districts agree by Board resolution to participate, all districts are included.
-

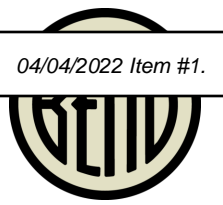
# PUBLIC BENEFITS



This is the most recent list of public benefits that are being considered for a future MUPTTE program.

Priority Public Benefits	Secondary Public Benefits	Tertiary Public Benefits
<ul style="list-style-type: none"> <li>• At least 10% of units Affordable Housing (&lt;60% AMI for rent; &lt;80% AMI for sale)*</li> <li>• At least 30% of units are Middle-Income (&lt;120% AMI)*</li> <li>• Childcare facilities <b>or in lieu of fee</b></li> <li>• Open space dedication <b>or in lieu of fee</b></li> <li>• Ground floor commercial (<math>\geq 50\%</math>)</li> <li>• Displacement plan for existing businesses and residents impacted by project (justification)</li> <li>• Energy efficiency/Green Building Features               <ul style="list-style-type: none"> <li>• Net zero building</li> <li>• LEED Silver or above</li> </ul> </li> </ul>	<ul style="list-style-type: none"> <li>• Transit and mobility supportive amenities (10%)</li> <li>• Privately owned public space (park, plaza space)</li> <li>• Ground floor commercial (<math>\geq 30\%</math>)</li> <li>• Energy efficiency/Green Building Features               <ul style="list-style-type: none"> <li>• 10% more efficient than code, or</li> <li>• REACH code, or</li> <li>• Earth Advantage</li> </ul> </li> </ul>	<ul style="list-style-type: none"> <li>• Enhanced Pedestrian-oriented design</li> <li>• Extra costs associated with infill development</li> <li>• Provide parking within a wrapped-structure</li> <li>• Common meeting rooms open to the public</li> <li>• Recreation or art supportive facilities</li> <li>• Stormwater: site developed to treat more than a 25-year storm event</li> <li>• Electric car charging stations</li> <li>• Use of native, pollinator-friendly, and waterwise landscaping only</li> <li>• Any ground floor commercial use</li> </ul>

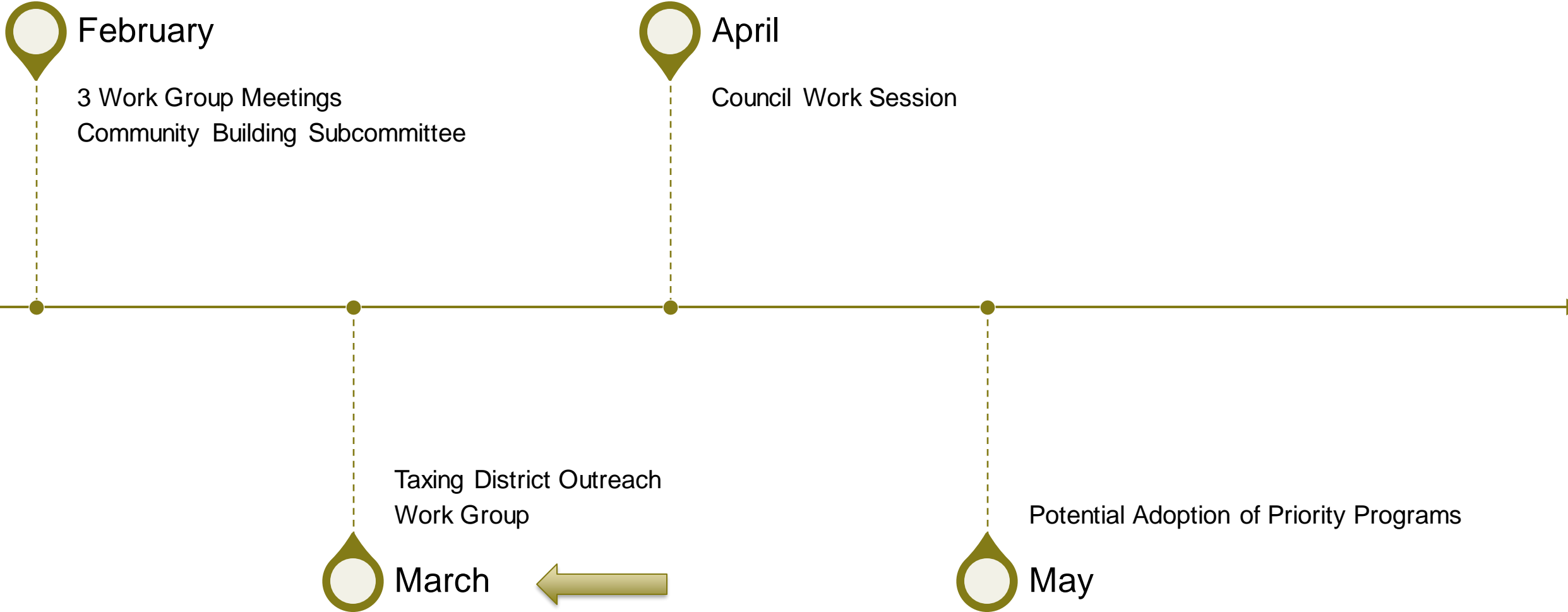
*\*Units would be deed-restricted for the length of the exemption (10 years)*



## PRELIMINARY TAXING DISTRICT OUTREACH

- Exemptions increase service needs while reducing revenue to provide services
- Exemptions impact taxing district operating budgets in addition to existing and new tax increment finance (TIF) area impacts
- How will success of program be defined and monitored?
- Clarity on anticipated financial impacts (ie. monetary caps, sunset dates)
- Is there a demonstrated need for these programs to incentivize development?
- Can priority for middle-income residents be prioritized for district employees?
- Request public benefit requirements that minimize impacts to special districts (affordable housing, additional open space, childcare facilities, recreation facilities, dedication of land for public use, etc)

# SCHEDULE





BOARD OF  
COMMISSIONERS

# AGENDA REQUEST & STAFF REPORT

**MEETING DATE:** Monday, April 4, 2022

**SUBJECT:** PRESENTATION: Property Tax Exemption Programs under Consideration by the City of Bend

**ATTENDANCE:**  
*Lynn McConnell, City of Bend Housing Director and Allison Platt, City of Bend Senior Planner*





# MEMO

# CITY OF BEND

TO: DESCHUTES COUNTY BOARD OF COUNTY COMMISSIONERS

FROM: LYNNE MCCONNELL, HOUSING DIRECTOR  
ALLISON PLATT, SENIOR PLANNER

DATE: MARCH 28, 2022

RE: PROPERTY TAX EXEMPTION PROGRAMS UNDER  
CONSIDERATION BY THE CITY OF BEND

The City of Bend has one existing property tax exemption program in place, the Low-Income Property Tax Exemption, to support deed restricted affordable housing developments in the City of Bend. The Bend City Council has directed staff to continue to pursue additional tools and incentives to encourage housing development in the City of Bend. This memo is intended to provide an overview of three additional property tax exemption programs under consideration by the City of Bend to meet housing goals: Non-Profit, Middle-Income and Multiple Unit Property Tax Exemption (MUPTE). These programs are enabled by the State of Oregon (ORS 307), for cities to implement at their discretion.

## **NONPROFIT PROPERTY TAX EXEMPTION** [\(ORS 307:540-548\)](#)

### *Background*

Oregon statute authorizes local governing bodies such as cities, counties and school districts to adopt an ordinance that specifically provides a property tax exemption for nonprofit affordable housing projects. The property tax exemption provides total relief of property taxes paid by the nonprofit and applies to the tax levy of all taxing districts (including local option levies) if 51% of the total rate of taxation within the jurisdiction approves the exemption.

The property tax exemptions for nonprofit owned affordable housing is widely in use across the state of Oregon. The criteria is broad, thus allowing the City of Bend to craft the nonprofit exemption to maximize opportunities to develop affordable housing for its community.

### *Eligibility Criteria*

In order to qualify for the exemption, a property must be owned by a registered nonprofit and occupied by persons at 60% of Area Median Income (AMI) or at the City's discretion, with 60% AMI for the first year and up to 80% AMI ongoing. Undeveloped land is also eligible for the exemption and must be held for future development of affordable housing. To receive the

exemption, nonprofit organizations must apply and be approved by the City annually. By statute, applications must include a description of the charitable purpose of the project, certification of resident income levels and a description of how the tax exemption will benefit property residents.

There is not a unit minimum. Therefore, there is an opportunity to encourage the development of middle housing: duplexes, triplexes and fourplexes.

For existing regulated affordable housing, the property tax savings achieved through this exemption is required by statute, to benefit the low-income residents of the properties. Benefits can take the form of rent stabilization and/or enhanced resident services such as childcare, job and computer training, afterschool programs or other benefits. Over time, the operational savings to the nonprofit property owner may also help to preserve affordable units.

*Considerations*

- The City has the discretion to require that property tax exempted units are occupied by persons at 60% of AMI and below, or to allow 60% AMI for the first year and up to 80% AMI ongoing. Allowing for property tax exemptions up to 80% AMI after the first year is recommended to account for units whose occupants have some rise in income level.
- Length of time for the exemption – the City is able to approve the exemption for the length of affordability or to adopt a “sunset” for the exemption program in order to allow for an evaluation of program benefits and impacts after a certain period.
- Vacant land held by a nonprofit for affordable housing is also eligible for the property tax exemption. The City may place a limit on how long undeveloped land can be held and exempted before affordable housing is developed.
- Partial exemptions can be granted. This is not a policy decision but rather a program implementation clarification. For example, if a project contains a total of 90 units and only 45 of the units are regulated affordable at 60% or 80% AMI and below, then half of the property’s taxes would be exempted rather than the full amount. The City in administrating this program would work with the County Assessor’s Office to determine the partial exemption amount in such cases. This is particularly appealing for mixed income developments.
- Annual City Council approval – Council may review and approve the exemption for eligible properties annually by resolution or grant City of Bend staff the administrative authority to approve the exemptions contingent on all eligibility requirements being met.

**MIDDLE INCOME TAX EXEMPTION [ORS 307.867](#)**

*Background*

The middle-income tax exemption for newly renovated or constructed multiunit rental housing is a relatively new tool for cities and counties to encourage affordable housing development aimed for a broader income range. The parameters of the exemption were approved under [HB 2377 \(2017\)](#) and are outlined in [ORS 307.867](#). Oregon statute authorizes local governing bodies to adopt an ordinance that specifically provides a property tax exemption for newly renovated or

constructed multiunit rental housing within the eligibility criteria. The property tax exemption requires approval from taxing districts representing 51% of total levied property taxes.

Currently, this exemption is in use in Tillamook County only.

*Eligibility Criteria*

The middle-income tax exemption would only apply to newly rehabilitated or constructed dwelling units which are affordable to households making up to 120% of the area median income. It would target middle-income housing, not strictly affordable housing.

Regardless of whether a building was acquired by rehabilitation or new construction, the property tax exemption may only be used one time per building.

For developers that had previously received State or Federal funding and are seeking this exemption for rehabilitation, the applicant must limit affordable rents to a population making 80% AMI or less and shall be prohibited from setting rents higher than that limit to which they were previously bound.

As noted above, the legislative framework requires approval from tax districts representing 51% of total levied property tax. This exempts all taxes from all districts during the exemption period. The City may grant the exemption for up to ten consecutive years including improvement and land.

*Considerations*

An ordinance would be developed to meet the requirements of HB 2377. The County Assessor is tasked by HB 2377 to review the rental prices on an annual basis to ensure compliance. The County Assessor and the City will work together to ensure property owners comply with the rules and can terminate the exemption for noncompliance. Typically, compliance determinations in Deschutes County are delegated to City Housing staff.

The definition of rehabilitation under this exemption recommends that the property is at least 20 years old, is in building code compliance, that the building maintenance is up-to-date, and it includes an anti-displacement measure.

Other considerations:

- Created in 2017; current state sunset is 1/2/2027
- AMI rent “limits” are adjusted according to the number of bedrooms provided
- Utility “fees” count toward rent
- Ensure that exempted units for are not used as short-term rentals
- Ensure strict rehabilitation definition to profiteering off exemption
- Can be used for any structure with 3 or more units
- Protections in place to avoid displacing low-income households
- After exemption expires, building is reassessed and taxed as normal



**MULTIPLE-UNIT PROPERTY TAX EXEMPTION (MUPTE) (ORS 307.600 to 307.637)**

*Overview*

The MUPTE is designed to incentivize diverse multifamily housing options in urban centers lacking choices for middle-income levels. Multi-unit residential projects of three (3) units or more can receive up to a ten (10) year property tax exemption on the structural improvements as long as the program requirements are met. If a project consists of low income/affordable housing, the exemption may last as long as the predetermined termination date of the affordability contract.

While enabled by the State of Oregon, individual jurisdictions have the ability to set program and eligibility requirements (e.g., applicable geography, application process and fees, criteria, program cap) and approve projects on a case by case basis.

The exemption may also include parking and commercial uses, so long as the parking is constructed as part of the multi-unit building, and the commercial use is a requirement of the design and/or development code standards or is a required “public benefit” established by the tax exemption ordinance.

*Eligible Areas*

State law specifies that to designate an area eligible for the property tax exemption, the area must meet the definition of a Core area, a Light rail station area, or a Transit oriented area<sup>4</sup>. A jurisdiction can elect to designate the entire jurisdictional limits if the tax exemption program is subject and eligible to low income/affordable housing.

*Eligibility Requirements*

As part of the adopting ordinance, the jurisdiction is required to establish standards, guidelines, and eligible program requirements (public benefits) to be utilized for application consideration and determination. State law provides an example of suggested standards and guidelines, but specifies a jurisdiction is not limited to these specifically<sup>5</sup>. They include but are not limited to:

- Justification of the elimination of any existing housing on project site
- Design elements.
- Rental rates or sales prices.
- Extensions of public benefits from the project beyond the period of exemption.
- Minimum number of units.
- Low income/affordable housing unit requirement.

*Approved MUPTE Jurisdictions*

The MUPTE program tends to be utilized by jurisdictions with larger populations in the State of Oregon. A list of applicable jurisdictions is below

- Salem
- Eugene
- Newport
- Cottage Grove (approved January 2020)
- Portland (MULTE)- no longer in effect



**Simple Overview of all three programs:**

**Non-Profit Affordable Housing Property Tax Exemption Key Points**

- Applies to 501c3's and 501c4's developing Affordable Housing
- Requires approval from taxing districts that make up 51% of combined tax levy
- 100% exemption on improvements and land; can last the period of affordability
- Full exemption (land/structures) and can be used for bare land held for development
- 60% Area Median Income (AMI) for tenants the first year but can grow to 80% AMI in year two
- No unit minimum – Incentivizes necessary development (i.e. duplexes)
- Work Group Recommends: Citywide implementation with zero program caps
- In use across Oregon; current state sunset set for 2027

**Middle Income Tax Exemption**

- Relatively new (House Bill 2377 in 2017)
- Requires approval from taxing districts that make up 51% of combined tax levy
- Applies only to newly rehabilitated or newly constructed dwelling units
- Units must be affordable to households making up to 120% of AMI
- Rental Units only
- Exemption can only be used once in lifetime of building
- Exemption on improvements and land can be granted up to 10 consecutive years.
- City of Bend can write their own exemption formula so long as the number of consecutive property tax years for which the exemption is granted, up to a maximum of 10 years, increases directly with the percentage of units that are rented to households making an income at or below 120% AMI
- Only in use in Tillamook County, Oregon; state sunset in 2027

**Multiple Unit Property Tax Exemption (MUPTE)**

- Applies to projects in Core Areas, or transit-oriented areas or zones, that develop multiple residential units within a single development
- Requires approval from taxing districts that make up 51% of combined tax levy
- City has the ability to develop eligibility requirements that could incentivize the developer to include specific public benefits into the project such as a minimum percentage of units available to people making lower incomes, design elements, and more.
- 100% exemption on improvements only (not land)
- Exemption can be granted up to 10 years
- If project incorporates low-income or affordable units, then deed restriction could be granted for longer than 10 years
- City exploring developing programs caps based on unit goals particularly for this program. Current state sunset in 2032.
- Currently in use in Eugene, Salem, Cottage Grove, and Newport





# AGENDA REQUEST & STAFF REPORT

**MEETING DATE:** 3/28/22

**SUBJECT:** Discussion of Extension of four (4) Covid-19 limited duration positions for six months.

**RECOMMENDED MOTION:**

A Resolution extending the FTE will be prepared for a forthcoming Board meeting.

**BACKGROUND AND POLICY IMPLICATIONS:**

Deschutes County Health Services (DCHS) continues to respond to community needs related to response and recovery efforts surrounding the COVID-19 pandemic. As we move into a new phase of the pandemic, continued required assurances for Public Health include: vaccine distribution, access to testing, outbreak management for high consequence settings, community information and support. In addition to the minimum required assurances, the COVID-19 response and recovery team prioritizes the following goals:

1. Protecting people who have been most harmed by COVID-19
2. Protecting people who are most vulnerable to COVID-19
3. Expanding access to vital health care and supporting a thriving workforce
4. Keeping schools open for students, staff and families, and helping students recover instructional time
5. Restoring social cohesion by listening to and supporting the priorities of local communities and the steps people can take to protect themselves and others

As needs in the community continue to evolve, including ebbs and flows in immediate demands, maintaining a core staffing structure is integral to DCHS’s ability to respond to changes and provide an infrastructure for continually shifting demands. The breadth and depth of knowledge in current staff positions, as well as the community connections and relationships, if lost, are not easily replaced. To enable the COVID-19 Response and Recovery Program to recruit and/or maintain a cohesive and consistent workforce, we propose extending the following positions for 6 months, through FY23 (June 30, 2023):

- 1.0 FTE Admin Support Tech (position #2841)
- 1.0 FTE Management Analyst (position #2836)
- 2.0 FTE Public Health Nurse II (positions #2929 and #2844)

These FTEs have been very instrumental to DCHS’s COVID-19 response, the loss of which will significantly hinder DCHS’s ability to meet the goals listed above.

Due to vacancies and the extension of Federal Emergency Management Funds (FEMA) funds, Oregon Health Authority COVID-19 funds allocated to Deschutes County are available to cover the extensions. Specifically, positions will be paid for as follows:

<b>POSITION</b>	<b>FUNDING SOURCE</b>	<b>COST OF 6 MONTH EXTENSION</b>
1.0 FTE Admin Support Tech	50% PE01-09* 50% PE01-10**	\$38,572
1.0 FTE Management Analyst	50% PE01-09 50% PE01-10	\$61,436
1.0 FTE Public Health Nurse II	20% PE01-09 80% PE01-10	\$54,740
1.0 FTE Public Health Nurse II	100% PE01-10	\$58,390
<b>TOTAL</b>		<b>\$213,138</b>

*\* Program Element (PE) 01-09 is for COVID-19 active monitoring: cultural and linguistic competency and responsiveness; testing coordination; case investigation; contact tracing; isolation and quarantine; wraparound supports; infection prevention and control for high-risk settings; and community education.*

*\*\* PE01-10 is for vaccine planning and delivery: collaborating with partners; assuring cultural and linguistic access; assuring populations most impacted by COVID-19 are served; promote vaccines and improve vaccine confidence in communities of color, Tribal communities, disability communities and others.*

**BUDGET IMPACTS:**

4.0 FTE limited duration positions extended from 12/31/22 to 6/30/23. An increase in planned expenditure in FY23 of \$213,138.

**ATTENDANCE:**

Emily Freeland, Program Manager



BOARD OF COMMISSIONERS

AGENDA REQUEST & STAFF REPORT

MEETING DATE: Monday, April 4, 2022

SUBJECT: Discussion: Update on Deschutes County Dark Skies Ordinance Review

RECOMMENDED MOTION:

Move approval to review Deschutes County's Dark Skies Ordinance as a topic for discussion during the County Comprehensive Plan Update process.

BACKGROUND AND POLICY IMPLICATIONS:

On February 24, 2022, the Deschutes County Planning Commission made a motion to the Board to: 1) update its existing dark skies ordinance; and 2) explore an educational campaign related to dark skies best practices. Staff seeks Board direction on next steps related to review of the County's existing Dark Skies Ordinance.

BUDGET IMPACTS:

None

ATTENDANCE:

Tarik Rawlings, Associate Planner





## COMMUNITY DEVELOPMENT

### MEMORANDUM

**TO:** Deschutes County Board of Commissioners

**FROM:** Tarik Rawlings, Associate Planner  
Will Groves, Planning Manager

**DATE:** March 29, 2022

**SUBJECT:** Update – Deschutes County Dark Skies Ordinance Review

The Community Development Department (CDD) FY 2021-2022 Work Plan identifies updating the Deschutes County Outdoor Lighting Control Ordinance (aka Dark Skies Ordinance). Staff respectfully asks the Board of County Commissioners (Board) to support elevating its dark skies program for additional public input in the forthcoming Comprehensive Plan Update.

#### I. Background

CDD's FY 2021-2022 Work Plan considers amending Deschutes County Code (DCC) Chapter 15.10, Outdoor Lighting Control, to comply with new technologies and Dark Skies Best Practices.<sup>1</sup> On November 15, 2021, the Board approved the request to begin the process. On January 13, 2022, the Planning Commission reviewed preliminary information related to the County's Outdoor Lighting Ordinance and directed staff to assemble an 8-person panel reflecting varying perspectives related to dark skies and outdoor lighting. On February 10, the Planning Commission convened a panel and discussed the importance of dark sky best practices and the increases of light pollution in the region from approximately 2012-2020.<sup>2</sup> On February 24, the Planning Commission made a motion to the Board to: 1) update its existing dark skies ordinance; and 2) explore an educational campaign related to dark skies best practices.

#### II. Examples from Other Jurisdictions

There are three jurisdictions within Oregon that currently support dark sky programs. During the course of revisiting Deschutes County's Dark Sky Ordinance, staff reviewed several other examples and noted their central aspects. Table 1 provides a summary. Only one represents a county jurisdiction (Multnomah), and it is primarily urban. The rest are small- to medium-sized municipalities throughout the Western States.

<sup>1</sup> <https://www.deschutes.org/cd/page/work-plan-annual-report>. Page 34.

<sup>2</sup> <https://www.deschutes.org/bc-pc/page/planning-commission-9>

**Table 1 - Other Dark Sky Ordinances**

Jurisdiction	Program Emphasis	Resources
<b>Multnomah County, OR<sup>3</sup></b>	Downward Shielding/Separate Application Review	Applies only to new and replacement lighting fixtures or bulbs
<b>Sisters, OR<sup>4</sup></b>	Downward Shielding	Educational materials include quick-reference guide for acceptable lighting fixtures
<b>Troutdale, OR<sup>5</sup></b>	Downward Shielding/Separate Application Review/Light Level Ratings/Fixture Dimensions	Existing ordinance assigns shielding requirements based on lamp type and wattage
<b>Redmond, WA<sup>6</sup></b>	Separate Application Review/Light Trespass Prohibition/Vegetation Standards/Motion Sensors, Timers, Dimmers	Regulations generally focus on prescribing specific design and trespass standards based on conflicting zoning districts and surrounding uses
<b>Bainbridge Island, WA<sup>7</sup></b>	Downward Shielding/Light Trespass Prohibition/No Illumination of Public Water Bodies/Vegetation Standards	Existing ordinance includes reference guide for acceptable fixtures and light trespass compliance related to topographic variations, vegetation, and other terrain characteristics
<b>Black Diamond, WA<sup>8</sup></b>	Downward Shielding/Separate Application Review/Light Trespass Prohibition/IESNA Standards/Curfew/Light Level Ratings/Vegetation Standards	Applies only to new and replacement lighting fixtures or bulbs
<b>Flagstaff, AZ<sup>9,10</sup></b>	Downward Shielding/Wattage Restrictions	World's first "Dark-Sky Community" (2001). Educational information is available through the local Flagstaff Dark Skies Coalition non-profit group in collaboration with the City

<sup>3</sup> <https://multco-web7-psh-files-usw2.s3-us-west-2.amazonaws.com/s3fs-public/PC-2013-3056%20Worksession%202016.pdf>

<sup>4</sup> <https://www.ci.sisters.or.us/community-development/page/dark-skies-standards>

<sup>5</sup> [https://www.troutdaleoregon.gov/sites/default/files/fileattachments/community\\_development/page/8431/tmc\\_ch\\_8.26\\_-\\_outdoor\\_lighting.pdf](https://www.troutdaleoregon.gov/sites/default/files/fileattachments/community_development/page/8431/tmc_ch_8.26_-_outdoor_lighting.pdf)

<sup>6</sup> <https://redmond.municipal.codes/RZC/21.34.070>

<sup>7</sup> <https://www.darks skiesnorthwest.org/2009/12/08/city-of-bainbridge-island/>

<sup>8</sup> <https://hudsonvalleyregionalcouncil.org/wp-content/uploads/2019/08/BlackDiamondLightingOrdinance.pdf>

<sup>9</sup> <https://www.flagstaff.az.gov/3799/Dark-Sky-Community>

<sup>10</sup> <http://www.flagstaffdarks skies.org/>

Jurisdiction	Program Emphasis	Resources
Malibu, CA <sup>11</sup>	Downward Shielding/Light Trespass Prohibition/Curfew/Motion Sensors, Timers, Dimmers/Light Temperature/Fixture Dimensions	Recently approved, the City Council has directed staff to include a robust educational campaign to emphasize the importance of outdoor lighting best practices and aid with compliance.
Ketchum, ID <sup>12</sup>	Downward Shielding/Light Trespass Prohibition/Light Temperature/IESNA Standards/Fixture Dimensions	Educational materials include quick-reference guide for acceptable lighting fixtures

**III. CDD Input**

The following discusses CDD’s constraints and concerns related to the review and enforcement of non-compliant outdoor lighting.

**Legal Authority**

State and federal laws prohibit a county from adopting retroactive ordinances that impose new standards upon uses that exist on the date that new regulations are adopted. For example, Deschutes County does not have the legal authority to require all existing exterior lighting in Deschutes County to come into compliance by a certain date. However, Deschutes County does have the authority to require outdoor lighting compliance for all new and replacement lighting associated with a proposed development application.

Legal Counsel continues to reiterate the heightened risk of applying retroactive review to existing fixtures as both a constitutional legal principle and a codified rule within state statute. Based on this legal guidance, staff acknowledges that any reworking of DCC 15.10.170(A) be designed to clarify that light fixtures lawful on the date of installation will continue to be lawful under any new ordinance until such fixtures are eventually replaced. Only new and replacement fixtures may be the subject of any new regulation.

**Building Safety Capacity**

The Building Safety Division administers and implements state building codes. Plans examiners and building inspectors do not have the capacity to review or inspect outdoor lighting fixtures through a separate application for lighting review. Their priorities focus on structural, mechanical, plumbing and electrical requirements and corresponding permits. Currently, every building permit reviewed by the Building Safety Division Plan is stamped with a notation that exterior lighting must comply with Deschutes County’s lighting regulations. At final inspection, however, not everything noted or stamped on a building plan is inspected. Nonetheless, if the expectations are to create such review through the Building Safety

<sup>11</sup> <https://www.malibucity.org/705/Dark-Sky-Ordinance>

<sup>12</sup> [https://www.ketchumidaho.org/sites/default/files/fileattachments/planning\\_amp\\_building/page/133/dark\\_sky.pdf](https://www.ketchumidaho.org/sites/default/files/fileattachments/planning_amp_building/page/133/dark_sky.pdf)

Division, this level of review will require hiring additional plans examiners and building inspectors, raising fees, likely delaying the issuance of building permits and the final inspection process. These actions could lead to unintended consequences relating to increasing housing costs, among others.

**Code Compliance Capacity**

The Board has established the following priorities for code violations:

1. Violations that present an imminent threat to public life, health and safety;
2. Violations which impact rivers, streams, floodplains, and wetlands;
3. Solid Waste Code violations, Environmental Soils violations, and Building Code violations consisting of ongoing non-permitted construction or failure to obtain permits; and
4. Land use violations.<sup>13</sup>

As detailed above, lighting-related code enforcement violations are not considered a top priority. Throughout 2021, only five (5) code complaints were received related to outdoor lighting violations. No complaints were substantiated, due to the difficulty in quantifying potential violations from off-site and the low priority assigned to these violations.

**IV. Next Steps**

Staff offers the following options for the Board’s consideration:

1. Given the current staffing limitations within CDD, elevate Deschutes County’s Dark Skies Ordinance as a topic for discussion during the Comprehensive Plan Update.
2. Initiate a Dark Skies work program which would entail convening diverse stakeholders consisting of the Planning Commission, CDD, dark skies advocates and representatives from the building industry to discuss the different outdoor lighting approaches and make a recommendation to the Board.

This option will require returning to the Board with a list of other prominent projects in CDD’s FY 2021-2022 CDD Work Plan that would need to be reprioritized and likely delayed.

3. Other.

<sup>13</sup>[https://www.deschutes.org/sites/default/files/fileattachments/community\\_development/page/11842/code\\_compliance\\_policy\\_and\\_procedures\\_manual.pdf](https://www.deschutes.org/sites/default/files/fileattachments/community_development/page/11842/code_compliance_policy_and_procedures_manual.pdf). Page 5.



BOARD OF COMMISSIONERS

AGENDA REQUEST & STAFF REPORT

**MEETING DATE:** April 4, 2022

**SUBJECT:** Consideration of Board Signature of Document No. 2022-345, a Notice of Intent to Award Contract for Banking Services

**RECOMMENDED MOTION:**

*Move approval of Board Signature of Document No. 2022-345, approve the award of contract for Banking Services to First Interstate Bank.*

**BACKGROUND AND POLICY IMPLICATIONS:**

Please see attached "Summary of RFP Banking Services Procedures". These services include depository, checking, and investment and merchant services (credit card processing). The Banking Services evaluation committee unanimously makes the recommendation to continue banking services with First Interstate Bank.

**BUDGET IMPACTS:**

The revenue from interest earnings has been budgeted. Expenditures from merchant services (credit card processes) are budgeted to those departments who utilize this service.

**ATTENDANCE:**

Jana Cain, Accounting Manager in Finance Department

April 4, 2022

First Interstate Bank  
c/o Andrea Zechmann  
Treasury Solutions Officer  
1100 NW Wall Street  
Bend OR 97701

**Sent via email & First Class Mail**

RE: Contract for Banking Services

**NOTICE OF INTENT TO AWARD CONTRACT**

On April 4, 2022, the Board of County Commissioners of Deschutes County, Oregon, considered proposals for the above-referenced project. The Board of County Commissioners determined that the successful proposer for the contract was First Interstate Bank of Bend, Oregon.

This Notice of Intent to Award Contract is issued pursuant to Oregon Revised Statute (ORS) [specify 279B.135 for contracts other than public improvements or 279C.375 for public improvements]. A copy of this Notice is being provided to each firm or person that submitted a bid or proposal for the project. Any firm or person which believes that they are adversely affected or aggrieved by the intended award of contract set forth in this Notice may submit a written protest within seven (7) calendar days after the issuance of this Notice of Intent to Award Contract to the Board of County Commissioners of Deschutes County, Oregon, at Deschutes Services Building, 1300 NW Wall Street, Bend, Oregon 97703. **The seven (7) calendar day protest period will expire at 5:00 PM on April 11, 2022.**

First Interstate Bank  
April 4, 2022  
Page 2

Any protest must be in writing and specify any grounds upon which the protest is based. Please refer to Oregon Administrative Rules (OAR) 137-049-0450 for construction contracts or OAR 137-047-0740 for contracts other than construction. If a protest is filed, a hearing will be held at 10:00 a.m. on April 11, 2022 before the Board of County Commissioners of Deschutes County Oregon, acting as the Contract Review Board, in the Deschutes Services Building, 1300 NW Wall Street, Bend, Oregon 97703.

If no protest is filed within the protest period, this Notice of Intent to Award Contract becomes an Award of Contract without further action by the County unless the Board of County Commissioners for good cause, rescinds this Notice before the expiration of the protest period. The successful bidder or proposer on a Deschutes County project is required to execute four (4) copies of the Contract, which will be provided when the contract is negotiated. In addition to the execution of Contract, the contractor will be required to provide one or more certificates of insurance together with endorsements naming Deschutes County as an additional insured.

All contract copies will need to be returned to the County for execution. After all parties have signed the contract, a copy of the contract will be forwarded to you along with a notice to proceed.

If you have any questions regarding this Notice of Intent to Award Contract, or the procedures under which the County is proceeding, please contact Deschutes County Legal Counsel Bend, OR 97703, telephone (541) 388-6625 or FAX (541) 383-0496, or email to: david.doyle@deschutes.org.

Be advised that if no protest is received within the stated time period that the County is authorized to process the contract administratively.

Sincerely,

DESCHUTES COUNTY, OREGON

\_\_\_\_\_  
[Authorized signature]

cc w/enc: Transmitted by Facsimile and First Class Mail on [Date] to all Proposers (\*\* pages)  
See attached List

Contract for Banking Services  
Proposers List  
(Alphabetical)

First Interstate Bank  
Andrea Zechmann  
Treasury Solutions Officer  
1070 NW Bond Street  
Bend OR 97701  
(541) 617-3510  
Email: andrea.zechmann@fib.com

JP Morgan Chase  
Robbi Stedman  
Relationship Executive  
1301 2<sup>nd</sup> Ave  
Seattle WA 98101  
(206) 898-5272  
Email: robbi.stedman@jpmorgan.com

Umpqua Bank  
Kin Sinclair, Vice President  
Commercial Banking Relationship Manager  
390 SW Century Drive Suite 100  
Bend OR 97702  
(541) 517-3769  
Email: KenSinclair@UmpquaBank.com

US Bank  
Tiane L Soulatha, Vice President  
Relationship Manager  
555 SW Oak St  
Portland OR 97204  
(503) 464-4846  
Email: tiane.soulatha@usbank.com

Washington Trust Bank  
Ashley Mears, Vice President  
Commercial Relationship Manager  
2900 NW Clearwater Drive, Suite 200  
Bend OR 97703  
(503) 416-0725  
Email: amears@watrust.com



## Summary of RFP Banking Services Procedures

Requests for Proposals for banking services for a period of not less than five (5) years and which will provide for one (1) two-year extension were posted emailed to all local banks and posted to the County’s website at [www.deschutes.org/bankingservicesrfp](http://www.deschutes.org/bankingservicesrfp) on January 24, 2022.

The RFP proposals were due on February 28, 2022 with proposals submitted by the following:

- First Interstate Bank
- J.P. Morgan Chase Bank
- Umpqua Bank
- US Bank
- Washington Trust Bank.

Members of the banking services committee were Greg Munn, Jana Cain, Joe Brundage, Casey Harden, Sherri Pinner, and Judi Hasse.

The evaluation criteria consist of the following:

- |    |                                                                                                                                                                                                                                                                                                                                                                               |     |
|----|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|
| 1. | Cost of service; overall cost to provide the most efficient means to manage the County’s cash assets.                                                                                                                                                                                                                                                                         | 50% |
| 2. | Services provided; ability to provide all the minimum requirements and a proven record of technological capabilities, with plans for continued advancement / innovation. Accessibility to branches and services.                                                                                                                                                              | 25% |
| 3. | Communication and interpersonal skills; ability to be responsive on an ongoing basis; a track record of effective working relationships with clients. Desirable to have existing public sector clients with record of positive relationships. Understanding the nature and scope of the work involved and being able to present an effective response to accomplish the work. | 20% |
| 4. | Cost and effort impact on the County required implementing changes proposed by the bank.                                                                                                                                                                                                                                                                                      | 5%  |
| 5. | Financial condition; stability of current conditions and proven track record of effective management decisions. (Rating is acceptable or unacceptable).                                                                                                                                                                                                                       | A/U |

## Summary of RFP Banking Services Procedures

The proposals were distributed to all banking services committee members the week of March 6<sup>th</sup> for their review/preliminary scoring of the proposals for the first committee meeting on March 14, 2022. During the first committee meeting, it was determined that the fee schedules for services would need additional analysis and that references would be contacted to determine the relationship of the banking representatives with current clients.

The committee reconvened March 24, 2022. The additional cost analysis was presented as well as the reference checks. During this meeting the scoring results of all committee members were reviewed and compiled. Scoring was based on 1 – 100, with 100 being the highest score and 1 being the lowest score.

Following the guidelines of the evaluation criteria, the results are as follows:

First Interstate Bank	94.3
Umpqua Bank	70.8
Washington Trust	61.3
J.P. Morgan Bank	60.5
US Bank	57.7

The banking services committee made the recommendation to continue banking services with First Interstate Bank.



BOARD OF COMMISSIONERS

AGENDA REQUEST & STAFF REPORT

MEETING DATE: March 30, 2022

SUBJECT: Administration – Staffing Request

BACKGROUND AND POLICY IMPLICATIONS:

During FY 2022, the Board has approved and indicated interest in supporting a number of new programs and projects, which will require additional staff capacity. After reviewing current capacity and workload, County Administrator Nick Lelack and staff are seeking Board approval to add a Management Analyst position to the Administrative Services department. Additional information about the proposed scope of responsibilities for the position is included in the attached memo.

BUDGET IMPACTS:

Total costs associated with adding the position (including an office remodel and furniture / computer purchases) are estimated at \$162,738. A breakout of estimated costs are included in the attached memo.

ATTENDANCE:

Nick Lelack – County Administrator
Whitney Hale – Deputy County Administrator



MEMORANDUM

TO: Deschutes County Board of Commissioners
FROM: Nick Lelack, AICP, County Administrator
DATE: March 30, 2022
SUBJECT: Request to add a Management Analyst FTE to the Administrative Services Department

I. Summary

During FY 2022, the Board has approved and indicated interest in supporting a number of new programs and projects, which will require additional staff capacity. After reviewing current capacity and workload, County Administrator Nick Lelack and staff are seeking Board approval to add a Management Analyst position to the Administrative Services department.

II. Position Scope and Support

The proposed Strategic Initiatives Manager position would provide would provide support for the following projects and Board priorities:

- Commercial Property Assessed Clean Energy (C-PACE)
Joint Office on Homelessness
Camping Feasibility Study
Cannabis Advisory Panel
Drought Funding / Community Water Needs
Economic Development Loan Program
New Neighborhood Coordination
Room Tax Coordination
Wolf Depredation Compensation Committee\*

\*(If approved)

Adding a Management Analyst FTE to the Administrative Services department will enable staff to support Board projects and priorities and will provide Administrative Services with much needed additional capacity. As capacity allows, the position may also support other special projects and programs.

III. Administrative Services Request:

The addition of one (1) full time regular Management Analyst in the Administrative Services department.

**IV. FINANCIAL IMPACT**

Total cost associated with adding the proposed FTE is \$162,738, which includes:

- Salary: \$103,722.00 (full year)
- Benefits: \$51,016.00 (full year)
- Minor remodel to allow for additional office space, \$6,500.
- Office furniture purchases, \$1,500.

Since the proposed position will largely be providing staff support for Board priorities, staff is proposing that the position be funded by the General Fund.

**V. BOARD DIRECTION**

Staff requests consideration of Board support for the addition of one (1) Management Analyst in the Administrative Services department.



BOARD OF COMMISSIONERS

AGENDA REQUEST & STAFF REPORT

MEETING DATE: April 4, 2022

SUBJECT: Service Partner Program Overview

BACKGROUND AND POLICY IMPLICATIONS:

The Deschutes County Service Partner program was established by the Board of County Commissioners in 2013 and slated for Video Lottery Fund dollars, with the recognition that workforce development and community health and welfare are contributing factors to economic development. The program is comprised of community groups and non-profit organizations identified by the Board of Commissioners, to receive resources from the Video Lottery Fund to operate programs and activities that contribute to the economic health of the region by addressing the root causes of poverty and/or protecting community assets. In addition, organizations must meet at least one of the following criteria, as defined by the Board of Commissioners, to be included in the Service Partner program:

Mandated or Sole Source

Operates a program or service that the County 1) would otherwise be statutorily obligated to perform; and/or 2) is essential to the community and not offered by another entity.

County Initiative

County led or was involved in the creation or development of the organization based on an identified need or gap in safety net service delivery system

County Impact

Termination of the organization program or service would require the County to assume additional responsibilities.

Each year, Service Partners submit quarterly reports with performance updates on the measures established within their agreement with Deschutes County, and are paid quarterly following staff's review of those reports.

In preparation for Board consideration of FY23 funding, each Service Partner submits a Results on Investment report, which include a summary of their FY22 outcomes for programs or projects supported by Service Partner funding, as well as their FY23 funding

request. Those reports are attached to this staff report.

<b>Current Service Partner</b>	<b>Established</b>	<b>FY22 Funding</b>
Bethlehem Inn	2013	\$40,000
CASA	2013	\$30,000
Council on Aging	2013	\$40,000
Central Oregon Veterans' Outreach	2013	\$30,000
Family Access Network	2013	\$17,500
Healthy Beginnings	2014	\$20,000
J Bar J	2013	\$20,000
KIDS Center	2013	\$30,000
Latino Community Association	2013	\$30,000
Mountain Star Family Relief Nursery	2013	\$20,000
Redmond Council for Seniors	2013	\$9,000
Saving Grace	2013	\$20,000
Upper Deschutes Watershed Council	2013	\$20,000

Staff is providing these materials at the Board's request and are available to discuss the Service Partner program or answer any questions.

**ATTENDANCE:**

Laura Skundrick, Administrative Analyst

## **Deschutes County Service Partner Criteria**

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The Deschutes County Board of Commissioners has identified certain community groups and non-profit organizations as Deschutes County Service Partners. The Service Partners are annually allocated resources from the Video Lottery Fund to operate programs and conduct activities that contribute to the economic health of the region by addressing the root causes of poverty and/or protecting community assets. In addition, organizations must meet at least one of the following criteria, as defined by the Board of Commissioners, to be included in the Service Partner program:

### Mandated or Sole Source

Operates a program or service that the County 1) would otherwise be statutorily obligated to perform, such as the Court-Appointed Special Advocates (CASA) and Central Oregon Council on Aging (COCOA); and/or 2) is essential to the community and not offered by another entity, such as the Latino Community Association (LCA) and Family Access Network (FAN).

### County Initiative

The County led or was actively involved in the creation or development of the organization based on an identified need or a gap in the safety net service delivery system, such as the MountainStar Family Relief Nursery, KIDS Center, and Upper Deschutes Watershed Council.

### County Impact

Termination of the organization, program, or service would require the County to assume additional responsibilities, resulting in a significant and negative impact to departmental operations, such as Central Oregon Veterans' Outreach (COVO) and Mary's Place.



### Deschutes County Service Partner Funding History Past 5 Years

<b>Service Partner</b>	<b>Criteria</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
Central Oregon Council on Aging (COCOA)	Mandated/Sole Source	\$30,000	\$50,000	\$40,000	\$40,000	\$40,000
MountainStar Family Relief Nursery	County Initiative	\$18,000	\$18,000	\$18,000	\$18,000	\$20,000
J-Bar-J/Cascade Youth and Family Services	Mandated/Sole Source & County Impact	\$15,000	\$15,000	\$15,000	\$15,000	\$20,000
Redmond Senior Center	Mandated/Sole Source	\$3,000	\$3,000	\$4,000	\$5,000	\$9,000
KIDS Center	County Initiative	\$25,000	\$30,000	\$30,000	\$30,000	\$30,000
Latino Community Association	Mandated/Sole Source	\$17,000	\$20,000	\$20,000	\$20,000	\$30,000
Bethlehem Inn	County Impact	\$25,000	\$30,000	\$32,000	\$30,000	\$40,000
Family Access Network (FAN)	Mandated/Sole Source	\$15,000	\$15,000	\$15,000	\$10,000	\$17,500
Saving Grace/Mary's Place	County Initiative	\$15,000	\$15,000	\$17,000	\$20,000	\$20,000
Central Oregon Veterans' Outreach (COVO)	County Impact	\$20,000	\$20,000	\$20,000	\$30,000	\$30,000
Court-Appointed Special Advocates (CASA)	Mandated/Sole Source	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000
Healthy Beginnings	Mandated/Sole Source	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000
Central Oregon 2-1-1	County Initiative	\$10,000	\$10,000	\$10,000	-	-
Upper Deschutes Watershed Council	County Initiative	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000
<b>Total</b>		<b>\$263,000</b>	<b>\$296,000</b>	<b>\$291,000</b>	<b>\$288,000</b>	<b>\$326,500</b>



## COUNCIL ON AGING OF CENTRAL OREGON Volunteer Coordination of Meals on Wheels & Congregate Dining

<b>2021-22 Award</b>	\$40,000 (3% of project funding)
<b>Amount Requested 2022-23</b>	\$50,000

*Cathy Hensel, a Meals on Wheels recipient in Sisters remarks, "I can't thank you, the Council on Aging, the chef, the many Meals on Wheels drivers and volunteers enough. You've brought peace of mind, energy, and nutritional health into my life. The meals truly changed both my physical and mental health. You truly are lifesavers to those of us in need." January 1, 2022*

### Community Need and Request for Increased Funding

- Even with COVID retreating, many older adults in Central Oregon are still isolated at home.
- We are still adding Meals on Wheels clients who request support, despite earlier wait lists. Every client gets shelf-stable foods as emergency backup, as well.
- Community dining (previously sit-down lunches) is still mostly drive-through hot lunch service in Bend, Sisters and La Pine three times per week. Redmond delivers as well.
- Our food provision has increased and so have uncertainties related to our food supply. In response, we have added a part-time cook to make hot food for Bend, La Pine and Sisters. We have been able to serve better, more nutritious hot food as a result, but we would like to be able to cook even more hot food and return to congregate in-person meals soon.
- We respectfully request \$50,000 to continue to employ a second cook and add a PT bakery cook so that we can further expand our food provision with more days and more meals. Previously our single cook was supported by volunteers and struggled to meet the nutrition needs of Deschutes County seniors. We have expanded to offer more days of community dining each week, better meal variety, and eliminated any waiting lists.

**Impact of Current Investment** Provide .6 FTE (of 3.2 FTE) to support nutrition programs (Meals on Wheels and congregate dining) and recruit, train, and coordinate volunteers.

- In the period of July 1, 2021 to Jan 1, 2022 (February and March 2022 numbers are not available until 3/5/22), COA coordinated more than **10,762 volunteer hours** and served/delivered more than **47,895 meals** to more than **991 unduplicated clients** in Deschutes County.

**Comments** On 3/12/22 the Omnibus Bill passed without the 10% increase in the Older American Act funding that was expected. The FY 23 fund increase was less than 2%. Without the CARES and ARPA fund windfalls of last year, and no increase in OAA funds, we may see a cap on services if we can't secure additional revenues in the next two years, hence our request for additional support in FY23. Your investment in helping expand our in-house cooking has allowed us to feed more hot, nutritious, and delicious meals to deserving seniors who look to us for nutrition and connection.



## MOUNTAINSTAR FAMILY RELIEF NURSERY Therapeutic Early Childhood Classroom and Safety Net Projects

<b>2021-22 Award</b>	\$20,000 (4% of project funding)
<b>Amount Requested 2022-23</b>	\$21,600

*“Investments in high quality early childhood and family services are consistently shown to have the highest returns of any economic development project. We are so excited to be bringing these services into more communities in our county.” - Kara Tachikawa, Executive Director*

### Community Need and Request for Increased Funding

Deschutes County Data:

- There has been a dramatic increase in the number of children in DHS/Child Welfare.
- In 2019, there were 15.9 (per 1,000) children who were victims of abuse and neglect compared to 11 (per 1,000) in 2015 (*Our Children Oregon, most recent data*).

MountainStar Data:

- Average of 16 family “risk factors” (such as mental health or substance abuse issues, housing or food insecurity) for child abuse and neglect
- Parents have an average Adverse Childhood Experience (ACE) score of 6 (ACE score scale is 0-10). An ACE score of 4 or more predicts adverse long-term health outcomes including a two- to five-fold increase in chronic disease state, six- to 12-fold increase in mental illness and addiction disorders, in addition to an increase in learning disabilities and behavioral disorders. In Central Oregon, there are over 5,000 children ages 0-3 considered at-risk. MountainStar currently serves just 6% of this population.

98% of our client families live in poverty and 100% meet the OR state definition of at-risk. Funding will support 0.3 FTE (of 3.0 FTE) Program Managers in our Relief Nursery Therapeutic Early Childhood programs in Bend, Redmond, and La Pine. The increase in funding will support programs and needs in Southern, Central, and Northern Deschutes County.

**Impact of Current Investment** Grant supports 0.4 FTE (of 3.6 FTE) to support Relief Nursery Therapeutic Early Childhood in Bend.

- In the period of July 1, 2021 to February 1, 2022 provided therapeutic early childhood classes, home visiting, parent support, and transportation for **47 children ages 0-3**, already exceeding annual goals. Safety Net/Outreach services (crisis intervention, home visits and basic needs support) for **47 children and their families**. 100% of children enrolled in these services remained safe from confirmed cases of abuse and neglect during this time frame.

**Comments** MountainStar raises \$1.2 in private investment for every \$1 of government funding. PSU documented a 4:1 return on investment (ROI) for the Salem Relief Nursery. Nationally, investments in early childhood are documented at a 12:1 ROI, which exceeds most other economic development projects. MountainStar Bend’s early childhood classes are rated 5-stars by the State. In FY 2020-21, 99% of the children served remained free from confirmed cases of abuse and neglect. MountainStar offers services in Bend, Redmond, and La Pine.



## J BAR J CASCADE YOUTH & FAMILY CENTER Runaway & Homeless Youth Emergency Shelter Project

<b>2021-22 Award</b>	\$20,000 (6% of project funding)
<b>Amount Requested 2022-23</b>	\$20,000

*“Cascade Youth & Family Center (CYFC) continues to be the sole provider of a comprehensive spectrum of prevention and intervention services targeting runaway, homeless and street youth, including victims of human trafficking, in Deschutes County and the greater region.” – Stephanie Alvstad, Executive Director*

**Community Need** The total number of homeless in Central Oregon has increased by 85% since 2015 (Point in Time Count data: 594 – 2015; 1,099 – 2021). The number of homeless children and youth has also increased. The following are data for children and youth (up to the age of 24):

- Total homeless children & youth has increased by 43% (184 – 2015; 264 – 2021)
- **Unaccompanied children & youth has increased by 213% (55 – 2015; 172 – 2021)**

It is estimated that 30-40% of homeless youth are not identified. 2021 service totals include:

- Shelter – 5,967 nights for 96 youth (all programs emergency and transitional youth)
- 24-Hour Crisis Response – 1,314 hotline calls; 297 total youth served
- Street Outreach Youth Contacts (basic needs) – 1,508 youth; 1,115 hours (duplicated)

Shelter space continued to be limited during 2021 due to COVID-19 and social distancing requirements. CYFC has had to maintain mandated staffing ratios, despite many COVID+ staff.

**Impact of Current Investment** Provide support for .2 (of 3.8 FTE) Case Manager to support the Runaway and Homeless Youth Emergency Shelter.

- **86% of youth** who have accessed shelter and received crisis intervention and/or mediation, **were reconnected with family or transitioned to other safe and stable living environments** when leaving the program.
- In the period of July 1, 2021 to January 31, 2022 more than **654 nights of emergency shelter**, crisis intervention and family mediation were provided to more than **26 youth** ages 12-20.

**Comments:** CYFC’s goal is to shelter the most vulnerable youth to reduce risk and end chronic homelessness. Youth access shelter directly off the street. In 2021, 76 human trafficking victims (72 sex/10 labor/6 both) were identified and served. Homeless youth are at higher risk for physical and sexual exploitation, mental health and substance abuse - even death. It is estimated that 5,000 homeless youth die each year as a result of assault, illness, or suicide. RHY services are largely funded through federal and state grants and donations. However, grant funds require that 10-25% of the project cost be provided through matching funds.

**Deschutes County grant funds continue to be crucial match funds for this project.**



## REDMOND SENIOR CENTER Food for Meals on Wheels & Congregate Meals Project

<b>2021-22 Award</b>	\$9,000 (2% of project funding)
<b>Amount Requested 2022-23</b>	\$12,000

*"I cannot shop for myself and look forward to getting my daily meal and visiting with my Meals on Wheels driver every day. God Bless you all." - Grateful Meals-on-Wheels Client*

**Community Need and Request for Increased Funding** Over 25% of the population are 50 or older, and by 2025, this number is projected to be 35%. We are on our way to having an older adult population that is disproportional to the general population.

Following CDC and Governor directives including Center closure, the Center continued to provide Meals on Wheels, an essential service, to over 31,000 older adults using safe social interactions. Due to safety restrictions, we did not serve meals on site (congregate meals) during most of 2021.

Currently we face several critical issues: 1. We know a minimum of 35% more meals are needed in the greater Redmond area; 2. Since March 2021, food costs have increased an average of 20%; 3. Our number of volunteers must grow by a minimum of 50% to meet current and emerging needs; and 4. Our 30-year-old commercial kitchen is not functioning at full capacity and facing safety issues (the City of Redmond has committed \$250K toward a complete remodel and we are securing additional funding needed.) Without a tax-base, we are actively seeking additional partners to grow our funding, volunteer base, and social services to fulfill existing needs while planning for the future. We are requesting an increase in funding to:

- Continue to provide the current 120 meals per day and increase to a minimum of 162 per day by September 2022 with the intent to provide a minimum of 150 per day by March 2023 including costs associated with food purchases and staff support needed to prepare food and secure and train volunteers who deliver food.

**Impact of Current Investment** Support a minimum of 1.8% of the total annual cost for Meals on Wheels and home food delivery service for seniors.

**Comments** We feel we have "weathered the COVID storm" reasonably well by maintaining our commitment to provide Meals on Wheels, an essential service for those most vulnerable in our greater Redmond area. We are the only organization providing this service and rely on community support to ensure these meals are available. Federal funding for Meals on Wheels provides an average of 40% of the real cost. Our partners are our backbone to ensure vulnerable older adults have the basic need of food. BOCC has been a critical partner. Beyond COVID, we now face challenges of unprecedented older adult population growth, significant food costs, increased wages, and need for more volunteers. With BOCC and other partners, we are up for the challenge.



## KIDS CENTER Child Abuse Medical Evaluation Project

<b>2021-22 Award</b>	\$30,000 (14% of project funding)
<b>Amount Requested 2022-23</b>	\$30,000

*“During the past year KIDS Center experienced a dramatic increase in service referrals, and requests for our services are now close to pre-pandemic levels. In response to partner-identified need to expand rapid access to services, we hired two additional forensic interviewers and one medical examiner. KIDS Center continues to provide essential diagnostic medical and forensic interview services, family advocacy, therapy, and emergency aid to hundreds of local families.” - Gil Levy, Executive Director*

**Community Need** KIDS Center serves children (birth to 18) who are suspected victims of physical or sexual abuse, neglect, drug endangerment, and witnessing domestic violence. KIDS Center is the Designated Medical Provider (DMP) for medical evaluations, as well providing forensic interviews, family advocacy, and therapy for children referred by law enforcement, DHS Child Welfare, therapists, and medical professionals.

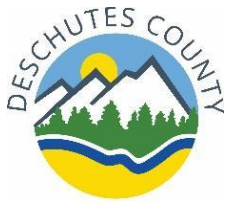
- In 2021, KIDS Center served 1,573 unduplicated children and families, and conducted 342 evaluations, a 19% increase from 2020 and a rate close to pre-pandemic levels. All services are provided at no cost to the family.
- Medical examiners (MEs) field consult calls from medical providers in Deschutes County which result in work-up recommendations, referrals to investigative agencies, and direct referrals for an evaluation at KIDS Center. Last year, MEs trained 132 medical professionals on topics relating to child abuse and neglect.

**Impact of Current Investment** Grant supports .16 FTE (of 1 FTE) medical examiner to conduct consultations and medical evaluations of suspected victims of child abuse. In the period of July 1, 2021, to March 1, 2022:

- **Performed medical assessments for 100% of children referred (198).**
- **100% of child abuse assessments cross reported to DHS and Law Enforcement (184 law enforcement investigations).**
- **100% of cases accepted by the DA's office for prosecution are supported with expert witness testimony (20 cases accepted).**
- **Every child (and their family) served with a medical evaluation received additional services including family advocacy and a therapy referral (as appropriate).**

**Comments:** The staff positions we added have strengthened our center’s ability to accommodate a rise in child abuse evaluation referrals, respond to our community partners’ need for access to quality services, and to prevent burnout within our staff team. The steps we have taken combined with support from the BOCC will be tremendously helpful in ensuring our ability to respond quickly to incoming referrals and to evaluate each child in need of our services.





## LATINO COMMUNITY ASSOCIATION Healthy Families & Family Empowerment Programs

<b>2021-22 Award</b>	\$30,000 (8% of project budget)
<b>Amount Requested 2022-23</b>	\$35,000

*“Deschutes County funding support is absolutely critical to sustain our services to our underserved immigrant families and to demonstrate the County’s commitment to equity, which lends credibility to our mission and leverages over \$500,000 and 200 volunteers.” — Brad Porterfield, Executive Director*

**Community Need and Request for Increased Funding** We are requesting a slight increase in funding in order to sustain our recent move to our Family Empowerment Center, so we can continue to meet the growing demand for our culturally-specific services and advocacy role. Immigrant Latino families in our communities are one of our most vulnerable and underserved populations. Key data indicators for Deschutes County Latinos include:

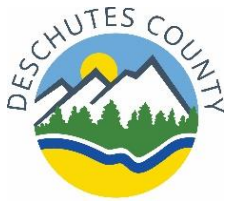
- Fastest growing (increased by 47% since 2010 in Deschutes County) with the . . .
- Lowest median age at 26 (compared to 47) and 36% being under 18 years old; the . . .
- Highest rate of labor force participation (78%), yet also with the . . .
- Lowest average per capita income (\$17,267) and the . . .
- Highest rate of uninsured (20.3%) referring to health insurance coverage.

Immigrant Latino families face unique barriers such as English proficiency and they continue to be under heightened stress due to the federal administration’s perceived need to be tough on the immigration issue. In September 2021, we moved to a 5,700 square foot office and community center in Bend to expand our services to families and continue to realize our vision to build a welcoming community across cultures. This move increased our annual facility costs by \$67,000. We now have space for our English and Citizenship classes. We hosted vaccination and testing clinics and have rented our community room to families for baby showers and birthdays. And we now have offices for our growing staff team, including our Workforce Navigator, Volunteer Coordinator, Youth Rising Manager and just-hired Advocacy & Leadership Coordinator.

**Impact of Current Investment** Support 8% of Healthy Families & Family Empowerment program costs.

- Health insurance and COVID wraparound assistance for a **minimum of 300 clients**
- Low-cost dental services for **50 clients**
- Coordinate **information & referrals for a minimum of 350 clients**
- Provide minimum **100 free legal consultations**
- Provide citizenship assistance for a **minimum of 25 clients**

**Comments** We are concerned that a post-pandemic period of fiscal austerity will occur precisely when the challenges and opportunities immigrant families face are growing including employment, housing, childcare, health and more. Deschutes County’s support will help ensure we are resourced adequately to meet the needs AND build community.



## BETHLEHEM INN Volunteer Coordination of Emergency Meals

<b>2021-22 Award</b>	\$40,000
<b>Amount Requested 2022-23</b>	\$42,000

*“Our ongoing partnership with Deschutes County improves the overall health of our community. This continuing collaboration is all the more imperative in the upcoming year as the Inn serves additional people in its Redmond location, which will help address the rapidly growing, urgent needs of adults experiencing homelessness.” - Kim Fischbach, Dir. of Philanthropy*

**Community Need and Request for Increased Funding** We respectfully request BOCC grant funding to help support the continuing service delivery of nutritious meals as part of our Meal Program. This is *especially critical now that the Inn has opened its second shelter location in Redmond*. As the region's leading emergency shelter provider, the Inn serves as a critical safety net in our region. Without access to services uniquely provided by the Inn, economically disadvantaged adults and families are at greater risk of chronic poverty with limited alternatives as the region slowly recovers from the devastating impact of the pandemic.

The region continues to experience an increase in the number of adults/families, who have lost their income, may no longer have a safe place to live and will be seeking support from the Inn. It is essential for the Inn to address extreme hunger and nutrition-related health conditions to mitigate reduction in cognitive abilities, which make it even more difficult for homeless individuals to find and hold jobs.

Since March 2020, the Inn has been required to reduce its resident capacity by over 60% to comply with CDC guidelines. That guideline continues today; however, a projected return to 100% capacity is expected by the early 2023. While the demand for nutritious meals was great before COVID-19, it is projected to be even more significant as we transition into the post-virus months.

*Bethlehem Inn respectfully requests \$42,000 for FY 22/23 to support our Meal Program in Bend and Redmond, which will serve a projected 80,000 nutritious meals to an estimated 800 children and adults next year.* Funding will help support fixed staffing costs regardless of resident count: 1 FTE Kitchen Mgr, 2-FTE Kitchen Staff. Matching funds will help support 2 FTE Kitchen Staff, 2-.50 FTE Kitchen Staff and 1- .25 FTE facility assistant to support food inventory and facility needs.

**Impact of Current Investment** Provide support for .73 (of 1 FTE) kitchen manager and .16 (of 1 FTE) kitchen steward to prepare and serve meals as part of the Meal Program.

- 100% of residents provided three nutritious meals daily
- In the period of July 1, 2021 to February 28, 2022, **298 residents and 37,644 meals served.**

**Comments** BOCC funding will help support the increasing fixed kitchen staffing costs due to competitive job market and need to increase salaries to retain/recruit staff regardless of # of residents served.





## FAMILY ACCESS NETWORK Juniper Elementary FAN Advocate Project

**2021-22 Award**

\$17,500 (49% of one school project funding)

**Amount Requested 2022-23**

\$17,500

*“On a professional note, our advocate always does everything by the book. She is very diligent in making sure I understand the resources being offered and helps me through the process step by step. On a personal note, our advocate has been extremely courteous. It's not easy being in a humbled situation, and you always feel like people may be pre-judging you; but with our advocate, I have never felt this way.” - A FAN parent*

**Community Need** The Family Access Network offers assistance, possibility, and hope to Central Oregon families in need by connecting them with crucial resources that help children flourish in school and in life. Our advocates *serve nearly 8,000 children and family members each year*, connecting them to a diverse array of assistance. Our work over the past 24 months has been challenging, yet our advocates have risen to the occasion with creativity and grace. FAN is working hard to support children and families during this uncertain time and make sure they have access to basic-need resources including nourishing food, safe shelter, health care, childcare, and much more.

We have been fortunate to have FAN advocates physically back in the schools this year, supporting our students and families. After addressing an initial, specific need for a family, like basic school supplies, advocates often learn of related needs, like food, clothing, or rent assistance, which they are able to take care of quickly thanks to FAN’s 100+ community partners. Our advocates’ years of face-to-face relationship-building with their communities has helped us to successfully pivot and stay flexible within the current environment of rapidly changing circumstances. As we continue to adapt to this dynamic situation, our vision of a community where children flourish and families thrive remains consistent.

Many FAN families live above the Federal Poverty Level, but do not earn enough to afford basic necessities in their communities, making them especially vulnerable to falling into poverty through sudden job loss. In addition, Central Oregon as a region includes many rural areas, where barriers to assistance—like lack of transportation, health care, and technology limitations—are increased. These funds will help us meet the intensified needs of those disproportionately affected by our rapidly changing circumstances, supporting our most vulnerable children, breaking down barriers and helping them thrive in school and in life.

**Impact of Current Investment** Grant supports .37 FTE (of .47 FTE) FAN advocate at Juniper Elementary School to connect children and family members to basic-need resources.

- In the period of July 1, 2021 to March 1, 2022 connected **241 children and family members** to basic-need resources, already exceeding annual goals.
- During the fall client survey, **96% of families reported that FAN improved their situation**



## SAVING GRACE

### Mary's Place Supervised Visitation & Safe Exchange Center

<b>2021-22 Award</b>	\$20,000 (3% of project funding)
<b>Amount Requested 2022-23</b>	\$30,000

*"I am so thankful for the support, safety planning and care for my children from Mary's Place. The entire team has met us where we were at and have instilled confidence back in my children while keeping them safe." – Mary's Place client. "Mary's Place provides important supervised visit and exchange services that allow families to safely engage in parenting time." - Deschutes County Circuit Court.*

**Community Need and Request for Increased Funding** During FY20-21, victims of domestic violence, sexual assault and/or stalking in the County received 10,759 vital safety services from Saving Grace (SG) including shelter, 24-hr hotline, group and individual counseling, and legal assistance. Of victims receiving these SG services, 52 were referred by law enforcement after screening in as high lethality cases. In Deschutes County Circuit Court, in calendar year 2021, 463 restraining orders were filed by victims seeking safety. The majority of the 64 families served by Mary's Place (MP) between 7/1/21 and 3/1/2022 were referred for services in connection with restraining orders granted to protect the adult victim and children from further harm from an abusive parent/partner.

- Demand for MP has continued throughout the pandemic. The program provided 910 visits and exchanges from 7/1/2-3/1/22 and supported families with challenges of COVID-19 including gas, groceries, and housing assistance.
- MP remains the sole provider of free domestic violence-specific supervised visits and safe exchanges including case management east of the Cascades.
- Requested funds would support .47 of 4.42 FTE for staff who provide supervised visits, safe exchanges, and advocacy services for MP families & for staff supervision.

**Impact of Current Investment** Provide .25 FTE (of 1.39 FTE) to supervise staff who facilitate supervised visits and safe exchanges for families that have experienced domestic violence, sexual assault, stalking and/or child sexual abuse.

- In the period of July 1, 2021 to March 1, 2022 MP served **64 families, exceeding families served in the same timeframe during FY 20-21 by 28%. Facilitated 600 supervised visits** (on average 2.5 hours per visit/family/week) and over **300 safe exchanges** (multiple times week to several times/month) for families that have experienced domestic violence, sexual assault, stalking, or child sexual abuse.

**Comments** Starting in July 2021, MP returned to in-person visits while keeping protective measures in place re: COVID 19. The pandemic and its related impacts have continued to be a source of stress for MP staff and client families. Overall, the severity of violence and high-risk factors including strangulation have increased in the cases served by MP over the prior FY, a trend which law enforcement and prosecution have also observed across the County. Due to high demand, families must wait on average one month to begin MP services.



# CENTRAL OREGON VETERANS AND COMMUNITY OUTREACH Homeless Outreach Coordinator

<b>2021-22 Award</b>	\$30,000 (23% of project funding)
<b>Amount Requested 2022-23</b>	\$30,000

*“For 17 years our Outreach Program has been a lifeline for the hardest to reach and hardest to serve. The number of those without housing continues to grow, but the needs of those who are “homeless” never changes. We help people survive and strategize, keeping hope in front of them.” - JW Terry, Executive Director*

**Community Need** Despite COVID-19 impacts on service provision - cases increasing in homeless camps, staff safety, significantly fewer volunteers - Central Oregon Veterans Outreach (COVO) saw an increase in the number of people served in 2021 as compared to 2020. Households (singles or multiple persons) served increased from 1,264 to 1,519; 826 of those were new to our services. Total client contacts rose from 6,248 to 6,580; Outreach Center contacts went from 3,840 to 4,167; homeless camp contacts from 1,936 to 2,247; and served 244 veterans experiencing or at-risk for homelessness (74 of these new or returning after several years). Despite a concerted, ever increasing effort by COVO and other service providers, the numbers of persons living unsheltered continues to rise in Deschutes County.

COVO respectfully requests \$30,000 to continue funding a portion of the outreach coordinator to oversee camp and street outreach efforts, and to train and support outreach volunteers. The manager works with community partners to enhance collaborative efforts for best addressing service to the homeless in Deschutes County.

COVO is a key partner in the Homeless Leadership Coalition/ Central Oregon Continuum of Care (CoC), Coordinated Entry System (CES), the CoC’s Built for Zero project, and the Emergency Homeless Task Force convened by Deschutes County and the City of Bend. In 2021, COVO added two more units to our housing inventory for Veterans, and in partnership with Deschutes County and others, opened the Veterans Village. The team of the Outreach Coordinator and Outreach Specialists is key to these county-wide projects. In 2021-22, three priorities are to increase outreach to areas of Deschutes County less served because of accessibility (in 2021, we added another donated off-road vehicle for this purpose), and to increase outreach to women Veterans and aging/disabled persons experiencing or at risk for homelessness.

**Impact of Current Investment** Provide .6 FTE (of 1.5 FTE) Outreach Coordinator

- In the period of July 1, 2021 to March 1, 2022, made **2,243 contacts** with homeless and low income people visiting the center, **1,403 contacts** with homeless people in camps, and served **47 veterans** not currently served by COVO, soundly meeting annual goals.
- Coordinated **more than 1,200 volunteer hours assisting services and outreach** to homeless and/or low income people.

**Comments** COVO continually seeks practical solutions to address homelessness in Deschutes County, for both Veterans and non-Veterans. We do this in partnership with our network of extraordinary community partners, believing in strength in collaboration. COVO fills a unique niche in services for those experiencing homelessness, providing affordable housing, and now shelter, and for Veterans of all eras.



## COURT APPOINTED SPECIAL ADVOCATES OF CENTRAL OREGON CASA

<b>2021-22 Award</b>	\$30,000 (4% of project funding)
<b>Amount Requested 2022-23</b>	\$35,000

*“The number of foster children in Deschutes County has increased significantly, likely because of the additional stressors placed on families during the pandemic. Now more than ever foster children in Central Oregon need a CASA volunteer who cares. I have personally seen the incredible success stories of children whose lives were directly improved by the advocacy of a CASA.” - Michelle K Brenholdt, Director of Emergency Services St Charles Health System and CASA Board Chair*

**Community Need and Request for Increased Funding** The COVID-19 pandemic brought immense stress on children and families in Central Oregon. It has been widely reported that that there has been an increase in substance abuse, drug overdoses, and domestic violence in the last few years. This has resulted in an increase in the number of children in Deschutes County who spent time in foster care since the beginning of the pandemic. On January 1, 2020, there were 172 children in foster care in Deschutes County. On January 1, 2022, there were 224 children in foster care, a 27% increase over the time of the pandemic.

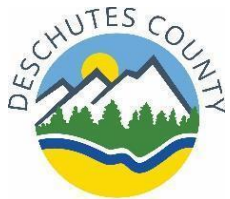
CASA respectfully requests \$35,000 for FY 21-22 to fund .6 FTE of a Program Coordinator position. This calculation reflects wages and benefits for a Program Coordinator to support approximately 40 volunteers. This is an increase to last year’s request, which reflects the additional costs of staffing this position. In 18-19, a \$30,000 grant from the BOCC funded .7 of a Program Coordinator position earning \$17.00/hr. In order to provide a competitive salary for a college educated professional in Central Oregon, this position will earn \$22.50/hr in the next year.

**Impact of Current Investment** Provide .5 (of 7.1 FTE) program staff to train/support CASA volunteers for children birth through age 18.

- In the period July 1, 2021 to March 1, 2022 there are 280 **unduplicated Deschutes County children in foster care**. During the same period an average of **239 of children referred by the court have an assigned CASA**. We estimate that there will be approximately **295 children in foster care from July 1, 2021-June 30, 2022**.

**Comments** CASAs have reported that the pandemic put even more pressure on children in foster care and their foster families, so volunteer advocates were essential to make sure that children were connected to additional resources for online education, telehealth therapy, and respite care.

National studies have shown the CASAs are effective. Children with CASAs tend to do better during their time in foster care: 1) they transition into a safe, permanent home more quickly than children without a CASA’s advocacy; 2) they do better in school; 3) have fewer disciplinary problems, and; 4) receive more services to heal from trauma and thrive. County support has never been more vital to give children in foster care a volunteer advocate. This grant ensures that our organization will have professional staff to support every volunteer as they advocate for children in a rapidly changing environment.



## HEALTHY BEGINNINGS 4 b4 5 Preschool Developmental Screening Project

**2021-22 Award** \$20,000 (30% of project funding)  
**Amount Requested 2022-23** \$25,000

**Community Need** Oregon estimates that 40% (4 out of 10) of children enter kindergarten with barriers to their success. Healthy Beginnings’ goal is to reach more of the 13,133 children in the county ages 0-6 that miss receiving a developmental screening. With increased demands on working families in Central Oregon, preschool screenings are an innovative solution to provide developmental screenings for children in a preschool setting.

In FY20-21, Healthy Beginnings screened 287 children in Deschutes County through the preschool screening program. The program identified concerns in 43 children, providing referrals and personal follow up to connect them with services in development, hearing, and vision. With the reopening of schools and businesses in 2021, HB was been able to reactivate the preschool screening program and is once again operating at pre-COVID levels.

In response to growing concerns regarding the developmental impact of COVID-related issues on children under five years, Healthy Beginnings is planning for the following increase in service:

- The addition of a ‘COVID impact assessment’ to our screening protocols, for the purpose of 1) identifying new issues that appear to be related to COVID, and 2) evaluating pre-existing issues that appear to have been exacerbated by the pandemic.
- Offering repeat screenings for children who were screened prior to the pandemic, but who are now exhibiting concerning behaviors and learning issues. Provide comparative ‘before’ vs ‘after’ assessments.
- During the past 12 months, the referral rate for screened children has significantly increased. The average referral rate during FY19 was 21%, but for FY22 (year to date) that rate has increased to 36%. This increase in screenings and treatment referrals is resulting in an increase in staffing as we provide effective parent consultation and referral follow-up.

### Impact of Current Investment

- In the period of July 1, 2021 to March 1, 2022, provided **256 evidence-based screenings** in development, behavior, hearing, and vision at preschool sites; on pace to exceed projected annual goal of 400 screenings.
- Screening results sent to the medical provider, family, and shared with the preschool teacher to ensure closed loop communication between family, medical home & school. Since July 1st, **91 referrals** have been made.

**Comments** Healthy Beginnings is a sole source provider of evidence-based preschool screenings in the region. We have strong partnerships with other local service providers, Deschutes County WIC, Healthy Families of the High Desert, High Desert ESD, Early Learning Hub of C.O., Mosaic Medical, Head Start and Early Head Start programs.



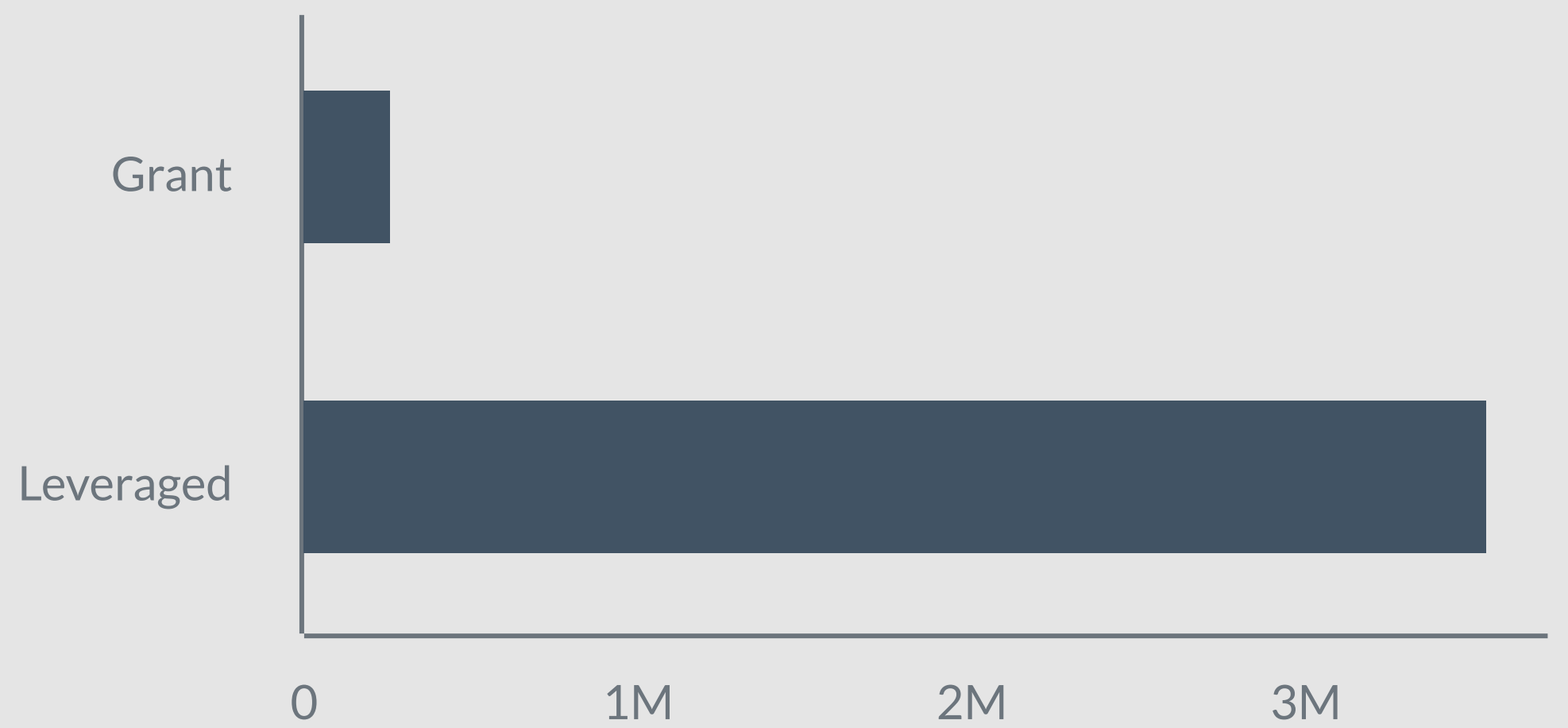
# Service Partner Grant Program



Service Partners are organizations that:  
1) Provide a mandated or sole source service to residents of Deschutes County;  
2) Were initiated, led, or created by the County; and/or  
3) Perform services that the County would otherwise be obligated to provide

- Bethlehem Inn
- Central Oregon Veterans Outreach
- Council on Aging
- CASA
- Cascade Youth & Family Center (J Bar J)
- Family Access Network
- Healthy Beginnings
- KIDS Center
- Latino Community Association
- MountainStar
- Redmond Senior Center
- Saving Grace (Mary's Place)

## Leveraged Resources



Granted \$306,500 to 12 Service Providers. For every \$1 granted, Service Providers leveraged nearly \$16.02 for a total of over \$4,900,000

## Service Highlights



173,000 Meals



16,000 Volunteer Hours



5,250 Contacts w/Homeless



900 Safe Visits / Exchanges



800 Shelter Nights



560 Youth w/ACES



6,200 Referrals



4,500 Residents Directly Served