



BOARD OF COMMISSIONERS

BOARD OF COUNTY COMMISSIONERS MEETING

1:00 PM, MONDAY, JANUARY 24, 2022

Barnes Sawyer Rooms - Deschutes Services Bldg - 1300 NW Wall St – Bend

(541) 388-6570 | www.deschutes.org

AGENDA

MEETING FORMAT: The Oregon legislature passed House Bill (HB) 2560, which requires that public meetings be accessible remotely, effective on January 1, 2022, with the exception of executive sessions. Public bodies must provide the public an opportunity to access and attend public meetings by phone, video, or other virtual means. Additionally, when in-person testimony, either oral or written is allowed at the meeting, then testimony must also be allowed electronically via, phone, video, email, or other electronic/virtual means.

Attendance/Participation options are described above. Members of the public may still view the BOCC meetings/hearings in real time via the Public Meeting Portal at www.deschutes.org/meetings

Citizen Input: Citizen Input is invited in order to provide the public with an opportunity to comment on any meeting topic that is not on the current agenda. Citizen Input is provided by submitting an email to: citizeninput@deschutes.org or by leaving a voice message at 541-385-1734. Citizen input received by noon on Tuesday will be included in the Citizen Input meeting record for topics that are not included on the Wednesday agenda.

Zoom Meeting Information: Staff and citizens that are presenting agenda items to the Board for consideration or who are planning to testify in a scheduled public hearing may participate via Zoom meeting. The Zoom meeting id and password will be included in either the public hearing materials or through a meeting invite once your agenda item has been included on the agenda. Upon entering the Zoom meeting, you will automatically be placed on hold and in the waiting room. Once you are ready to present your agenda item, you will be unmuted and placed in the spotlight for your presentation. If you are providing testimony during a hearing, you will be placed in the waiting room until the time of testimony, staff will announce your name and unmute your connection to be invited for testimony. Detailed instructions will be included in the public hearing materials and will be announced at the outset of the public hearing.

For Public Hearings, the link to the Zoom meeting will be posted in the Public Hearing Notice as well as posted on the Deschutes County website at <https://www.deschutes.org/bcc/page/public-hearing-notices>.

CALL TO ORDER

PLEDGE OF ALLEGIANCE

ACTION ITEMS

1. **1:00 PM** PRESENTATION: Mid-Year Report of Visit Central Oregon
2. **1:45 PM** Intent to Award East Redmond Fuel Reduction Contract
3. **1:50 PM** FY22 Special Project Grant Status Update – Deschutes Collaborative Forest Project
4. **2:20 PM** Discussion on Expansion of Residential Recyclables Collection
5. **2:40 PM** Deschutes County Downtown Bend Parking Expansion Options
6. **3:10 PM** 2022 Legislative Session Update
7. **3:25 PM** Board Discussion on Joint Office on Homelessness

OTHER ITEMS

These can be any items not included on the agenda that the Commissioners wish to discuss as part of the meeting, pursuant to ORS 192.640.

EXECUTIVE SESSION

At any time during the meeting, an executive session could be called to address issues relating to ORS 192.660(2)(e), real property negotiations; ORS 192.660(2)(h), litigation; ORS 192.660(2)(d), labor negotiations; ORS 192.660(2)(b), personnel issues; or other executive session categories.

Executive sessions are closed to the public; however, with few exceptions and under specific guidelines, are open to the media.

8. Executive Session under ORS 192.660 (2) (b) Personnel Complaint

ADJOURN



Deschutes County encourages persons with disabilities to participate in all programs and activities. This event/location is accessible to people with disabilities. If you need accommodations to make participation possible, please call (541) 617-4747.



BOARD OF
COMMISSIONERS

AGENDA REQUEST & STAFF REPORT

MEETING DATE: Monday, January 24, 2022

SUBJECT: PRESENTATION: Mid-Year Report of Visit Central Oregon

ATTENDANCE:

Julia Theisen, President and CEO



TO: Deschutes County Commissioners

FROM: Julia Theisen, President and CEO

DATE: January 19, 2022

RE: Visit Central Oregon, Mid-Year Report

Visit Central Oregon will present a mid-year report at the County Commissioners meeting held on Monday, January 24th. As the Regional Destination Marketing Association for Central Oregon, our mission is to inspire visitation to the region by celebrating our unique culture and landscapes. We drive economic growth to the region with a commitment to sustainability for the long-term vitality of our communities.

The mid-year presentation will include an update on the state of the tourism industry, regional hotel and vacation rental data and the metrics on our marketing efforts and other programs.

Visit Central Oregon implements an integrated marketing campaign with a goal for the highest return on the TRT investment dollars. Below, our key metrics year-to-date highlight the success of our programs.

MARKETING

Visit Central Oregon launched a new website at the end of September after a year of development and consumer research. The website integrated a refreshed brand and new logo.

Our innovative new website features bookable experiences, curated blogs backed by data culled from search intent research and creative inspiration to drive visitation around the region.

The new website and branding has been very successful as you’ll see in our analytics with many of our KPI’s experiencing exponential growth. We will continue to improve and add exciting new elements to the website including the launch of our virtual reality tours, chat feature and more.



WEBSITE ANALYTICS July 1-December 31, 2021

VisitCentralOregon.com:

- Sessions: 367,268 (+108% YOY)
- Pageviews: 1,009,688 (+78% YOY)
- Request Visitor Guide: 1,252 (+309% YOY)
- Partner Link Clicks: 114,459 (+10% YOY)

CentralOregonGolfTrail.com:

- Sessions: 50,432 (+1,936% YOY)
- Pageviews: 56,862 (+1,481% YOY)
- Partner Link Clicks: 2,737 (+154% YOY)

ADVERTISING

“Venture Out” Lifestyle digital campaign results:

- Total Ad impressions: 15,121,337
- Link clicks: 215,267
- Visitor Guide Requests: 454
- Visit 3+ Pages: 3,735
- Partner Link Clicks: 16,804

“Venture Out” Golf digital campaign results:

- Digital Ads Impressions: 2,359,572
- Link Clicks: 42,211
- Partner Link Clicks: 1,164

CONTENT / PUBLICATIONS

[Travel Guide 2021/2022](#) - Our annual printed travel guide was published and distributed in early November.

[High Desert Weddings 2021/2022](#) - A new printed guide focusing on Central Oregon as a wedding destination. 15K copies were printed in November. Distribution is through Oregon Media and online requests via our Weddings Campaign started at the end of December.

Central Oregon Makers Video Series - We completed two more makers videos - [Hunter Noack, In the Landscape](#) and [JPaige & Co](#), for a total of 7. We are currently working on another maker based out of Redmond. The makers will be a part of our Art & Entertainment section of our website that should launch mid-year in 2022.

Greetings From...Murals - The most recent mural was installed in downtown Redmond. Five murals have been installed this fiscal in La Pine, Maupin, Sunriver, RDM Welcome Desk, and Redmond.

Photoshoots – We are planning a winter photo and video shoot with local agency, NW Collective. This will capture assets of various winter-related activities to use in marketing efforts next fall. We are also planning a wedding photo shoot in February with Oregon-based dress maker Elizabeth Dye. This will capture assets in nature, to use in the wedding guide and on the website to promote destination weddings in Central Oregon.

Planning a spring golf photo and video shoot with co-op resorts is in the works. Shoot will be in mid to late June and will focus on signature holes and views at the courses.

Blogs - We completed 15 of 40 blogs (through June), which have been based off SEO research and data.

Consumer Emails - since October, our average open rate has increased to 26%, well above industry average. Our subscriber list grew by 5.5k subscribers, with a 6.29 % growth through website signups and social contests.

Market Research - We’ve completed our third round of Searcher Intent Research. Results are guiding our strategy for spring and summer 2022 campaigns and other marketing efforts.

SOCIAL MEDIA

Social Media campaigns have focused on promoting several giveaways and contests, including our *Foodie Giveaway Sweepstakes* (Fall and Winter), *Plan for Vacation Day Sweepstakes*, and *Central Oregon Makers Sweepstakes*. We have also been sharing relevant seasonal content from partners and promoting various businesses, activities, and sights from around the region.

Facebook

- Facebook Engagements (Paid and Organic): 17,048 in 2020 to 466,097 in 2021 (+2,634%) YOY
- Organic Facebook Impressions 218,671 in 2020 to 553,969 in 2021 (153%) YOY
- 60.1K Facebook page likes

Instagram

- Instagram followers have grown from 22.1K to 23.4K since beginning of FY 21/22 (+5.2%)
- Instagram Like Count: 161% increase from 10,639 in 2020 to 27,797 in 2021
- Total Engagement up 164% 10,953 in 2020 to 28,936 in 2021
- Instagram Profile Impressions: 2.8M
- Instagram Profile Views: 9,229

Twitter

- 276+ Tweets/retweets from VCO
- 296 Retweets from accounts that are not VCO
- 7k+ Twitter followers (+2%) YOY

Pinterest

- 10.9K Monthly Views
- 466+ Followers
- Top Audiences: Portland 8.4%, Los Angeles 5.6%, Seattle 5.6%



PUBLIC RELATIONS

[Click here for full PR report](#)

KPIs

- Editorial Stories = 379
- Combined Reach = 1.2B
- Combined Value of Coverage = \$589,300

Notable visits, stories, and mentions included the following outlets:

- 1859 – Oregon’s Magazine
- Better Homes & Gardens
- Conde Nast Traveler
- Fodor’s
- Food & Wine
- Forbes
- MSN Travel
- National Geographic Traveler
- Oprah Daily
- Outside
- Sunset Magazine
- Thrillist
- Trip Savvy
- Uproxx
- USA Today
- Wall Street Journal

VISITOR INFORMATION CENTER

Our Visitor Center in Sunriver greets visitors and answers questions about outdoor recreation, regional attractions, and general questions about the area. Walk-in traffic (July-December): 2021 = 5,863 visitors vs. 2020 = 3,546 visitors

RDM WELCOME DESK

New this FY, we launched a welcome desk at Redmond Airport to greet incoming passengers and assisted with questions about the region and airport services. Total visitors (September-December 2021) = 1,850 visitors



BOARD OF COMMISSIONERS

AGENDA REQUEST & STAFF REPORT

MEETING DATE: 1/24/22

SUBJECT: Intent to Award East Redmond Fuel Reduction Contract

RECOMMENDED MOTION:

Move approval of document 2022-125, Notice of Intent to Award East Redmond Fuel Reduction Contract.

BACKGROUND AND POLICY IMPLICATIONS:

Using the Deschutes County Qualified Pool of Fuel Reduction Contractors, bids were solicited for fuel reduction on 566 acres of Deschutes County lands located east of Redmond. Four bids were received with 3 Rivers Tree Service being the successful bidder.

BUDGET IMPACTS:

This work is funded by the FEMA NHMP grant awarded to Deschutes County in 2021. 25% match is required from Deschutes County utilizing non-federal funds. The contract amount totals \$310,500.

ATTENDANCE:

Ed Keith, Forester

East Redmond Fuel Reduction Bid Matrix

| Bidder | Amount |
|-------------------------|---------------|
| 3 Rivers Tree Service | \$310,500 |
| Summitt Forests | \$421,104 |
| 4 Brothers Tree Service | \$557,510 |
| Patrick Environmental | \$622,600 |



BOARD OF COUNTY COMMISSIONERS

January 24, 2022

Sent via electronic mail & first class mail

Three Rivers Tree Service
Attn: Reuben Womack
14830 S Century Drive
Bend, OR 97707
onthelimbtree@aol.com

RE: Contract for fuel reduction on Deschutes County land east of Redmond, Oregon

NOTICE OF INTENT TO AWARD CONTRACT – DOC# 2022-185

On January 24, 2022, the Board of County Commissioners of Deschutes County, Oregon, considered proposals for the above-referenced project. The Board of County Commissioners determined that the successful proposer for the project was Three Rivers Tree Service of Bend, Oregon.

This Notice of Intent to Award Contract is issued pursuant to Oregon Revised Statute (ORS) 279B.135. Any entity which believes that they are adversely affected or aggrieved by the intended award of contract set forth in this Notice may submit a written protest within seven (7) calendar days after the issuance of this Notice of Intent to Award Contract to the Board of County Commissioners of Deschutes County, Oregon at Deschutes Services Building, 1300 NW Wall Street, Bend Oregon, 97703. The seven (7) calendar day protest period will expire at 5:00 PM on Monday January 31, 2022.

Any protest must be in writing and specify any grounds upon which the protest is based. Please refer to Oregon Administrative Rules (OAR) 137-047-0740. If a protest is filed within the protest period, a hearing will be held at a regularly scheduled business meeting of the Board of County Commissioners of Deschutes County, Oregon, acting as the Contract Review Board, in the Deschutes Services Building, 1300 NW Wall Street, Bend, Oregon 97703 within two (2) weeks of the end of the protest period.

If no protest is filed within the protest period, this Notice of Intent to Award Contract becomes an Award of Contract without further action by the County unless the Board of County Commissioners, for good cause, rescinds this Notice before the expiration of the protest period.

If you have any questions regarding this Notice of Intent to Award Contract or the procedures under which the County is proceeding, please contact Deschutes County Legal Counsel: telephone (541) 388-6625, Fax (541) 383-0496; or email to david.doyle@deschutes.org.

Be advised that if no protest is received within the stated time period, the County is authorized to process the contract administratively.

Sincerely,

BOARD OF COUNTY COMMISSIONERS
DESCHUTES COUNTY, OREGON

Patti Adair, Chair

Cc:

4 Brothers Tree Service
Attn. James Hatley
2443 SW Pumice Ave.
Redmond, OR 97756
jameshatley@gmail.com

Summitt Forests Inc.
Attn. Scott Nelson
2305 Ashland Street Suite C PMB 432
Ashland, OR 97520
summittforests@gmail.com

Patrick Environmental Inc.
Attn. Kevin Donham
P.O. Box 758
Redmond, OR 97756
donham@patrickfire.com



BOARD OF COMMISSIONERS

AGENDA REQUEST & STAFF REPORT

MEETING DATE: January 21, 2022

SUBJECT: Special Project Grant Status Update – Deschutes Collaborative Forest Project

RECOMMENDED MOTION:

N/A

BACKGROUND AND POLICY IMPLICATIONS:

During the FY22 video lottery allocation discussion, the Board initiated three new special project grants. One of the grantees, Deschutes Collaborative Forest Project, will present at the January 24th Board meeting to provide the commissioners with a status update on their projects and priorities.

BUDGET IMPACTS:

Special project grants are made available through the video lottery fund, which is supported by state lottery proceeds. These grants were budgeted for FY 2021-22, the first year for these new grants. Three grantees were each awarded \$20,000, half of which was paid upon signature of the agreement, with the second half initiated by completion of the mid-year status update.

ATTENDANCE:

Mayor Sally Russell, City of Bend

Emilie Bedard, Central Oregon Forest Stewardship Foundation

Laura Skundrick, Administrative Analyst



BOARD OF COMMISSIONERS

AGENDA REQUEST & STAFF REPORT

MEETING DATE: January 24, 2022

SUBJECT: Work Session to Discuss Expansion of Residential Recyclables Collection

RECOMMENDED MOTION:

This is an informational work session and no motion is being recommended at this time.

BACKGROUND AND POLICY IMPLICATIONS:

INTRODUCTION & BACKGROUND

The Solid Waste Management Plan (SWMP) adopted by Deschutes County in 2019 calls for the expansion of residential collection of recyclables where practical. The Department of Solid Waste has been working with the franchised collectors, exploring the possibilities and timing of such an expansion of services. Two events have occurred since the adoption of the SWMP that have shaped the actions proposed in this report. First, the Sunriver Owners Association (SROA) has approached the Department requesting assistance in relocating and constructing a new recycling depot to serve Sunriver. Secondly, a fire this past spring in Deschutes River Woods has generated requests to add a yard debris collection service in rural subdivisions to assist in reducing the risk of wildfire.

To aid in the discussion, the following terms are defined:

Residential Collection: Collection of waste and/or recyclables at customer residences by their franchised collection company. This can be accomplished by:

- Curbside collection: Waste and recycling carts furnished by the franchise collector are placed at the curb for collection. The service is automated where a mechanical arm empties the cart into the collection truck, which eliminates the need for the driver to exit the vehicle or manually empty the cart. This is the most desirable collection approach as it is the most efficient collection method and helps reduce worker injuries, which are a substantial issue in the waste/recycling collection industry.

- Side yard collection: Waste and recyclables are placed in containers located at the residence, typically beside the house/garage or in an enclosure that hides the trash and recycling containers from view. This is much less efficient, requiring the collection driver to walk up to the containers to retrieve the waste and recyclables. Additionally, it exposes collection workers to a higher risk of workplace injuries. Often, in order to gain efficiencies, drivers take a larger, wheeled cart with them and manually empties material from 2-3 residences into their cart before returning to the truck to unload. This is common in developments like Sunriver where curbside collection is not allowed.

Mandatory Service: All residences in a local government’s jurisdiction are required to take trash and recycling collection services. Fees are usually paid to the local government, sometimes through utility bills, which are then passed on to the collection company. The cities of Redmond and Sisters operate in this fashion.

Universal Service: All customers participating in franchised collection services have access to trash and recycling collection services as a single service package (waste collection and all available recycling collection). Services and rates are established by the local government and all required services are available to the resident for a single fee. Participation is optional and customers who sign up must pay the full fee, whether they elect to use all the services provided or not.

Subscription Service: All customers participating in the franchised collection service have access to a “menu” of available collection services where the customer can select and pay for only those services they desire. As an example, a resident may sign up for waste collection only, while their neighbor subscribes to both waste and recycling collection. Fees for subscription service tends to be higher than the universal service approach as the cost of trucks and labor is spread over a smaller number of customers and participation can be more dispersed than what is seen under the universal model.

RECYCLING HISTORY & BACKGROUND

The landmark Opportunity to Recycle Act passed by the Oregon legislature in the mid 1980’s requires that all Oregon citizens have the opportunity to recycle. The law has provisions requiring curbside collection of recyclables in cities above a certain threshold population, including their Urban Growth Boundary. In unincorporated areas, the opportunity to recycle requirement is met by providing locations where citizens can drop recyclables at DEQ permitted disposal sites (landfills and transfer stations).

Soon after the law went into effect, citizens in unincorporated areas of Deschutes County began requesting more convenient options for recycling. These requests typically came from resort developments and larger subdivisions, which led to the establishment of recycling depots in those areas. The depots were a partnership between the community requesting the service and the Solid Waste Department, where the community provides a location for the depot and

the Department would provide containers and service. The number of depots has varied over the years; currently four depots are available to residents in Deschutes County:

- La Pine Depot, located in Wilderness Disposal's corporate yard in La Pine
- Sunriver Depot, located at the Sunriver public works yard
- Sisters Depot located in the city of Sisters
- Black Butte Ranch Depot, located at the Black Butte Ranch corporate yard

The responsibility for servicing these depots is borne by the franchised collector responsible for the service area where the depot is located. With the exception of the Black Butte Ranch Depot, the cost for servicing the depots is included in the base fee for all of the collector's customers. Additionally, the Department of Solid Waste provides some funding assistance to the franchised collectors to help offset depot operating costs. As the Black Butte Ranch Depot is restricted to use by Black Butte Ranch residents only and not available to the general public, that facility does not receive any financial assistance from the Department. The cost of servicing that depot is borne by Black Butte Ranch rather than the franchised collector's entire customer base.

SUNRIVER RECYCLING

Sunriver and the surrounding area are served by a recycling depot located in the SROA Public Works yard. It is very popular, and is woefully inadequate to handle the volumes of materials coming in. This fact and SROA's desire to repurpose the space where the depot is located for other public works needs resulted in SROA approaching the Department requesting assistance in relocating/rebuilding their depot. Initial discussions with the director of the SROA, the Department, and Cascade Disposal, who services Sunriver, resulted in a plan that would have SROA use their reserve capital fund to construct the new depot. Cascade Disposal would, over time, reimburse SROA for the construction costs. While the depot service arrangements are between Sunriver and Cascade Disposal, the Solid Waste Department is the regulator of the franchise collection system in unincorporated areas of the County. As such, the Department is involved to assure that requirements of Cascade Disposal are in line with franchise ordinance and compliant with service agreements.

The use of SROA reserve funds for depot improvements required a vote of the membership. SROA formed a task force to explore the proposal and other options for recycling in Sunriver. A very thorough survey was conducted which showed strong support for a new depot, but there was also considerable interest in side yard collection of recyclables. While residential collection is the most efficient way to collect recyclables, it poses some challenges in Sunriver where curbside collection is prohibited, and many, if not most residences would have to modify/expand their enclosures to use the added recycling collection service. The results of the survey led to a proposal by Cascade Disposal, with the approval of the Solid Waste Department, to contribute up to \$600,000 over 5 years for construction of a new depot. Additionally, Cascade Disposal would offer a side yard recycling option on a subscription basis. The Department felt that, while side yard service was desirable, the cost of service on a subscription

basis as well as the cost of enclosure modifications would result in low participation. With that, it was strongly felt that a new depot was the preferred option as well as the best solution for Sunriver.

The use of SROA reserve funds requires a 60% majority of the vote to pass. While more than 50% of voters approved the use of reserve funds to construct a new depot, the vote fell short of the 60% requirement. There is no indication as to if/when SROA may wish to revisit the issue. It appears that homeowners would like to see residential collection of recyclables put in place and then judge the effect that would have on the use of the existing depot. If the intent is to minimize the use of the depot, which may allow for a smaller, less costly facility or even eliminate the need for a depot as some residents favor, implementing side yard service on a universal basis rather than a subscription approach as originally proposed will be much more effective in providing the desired result as it will result in higher participation rates and possibly reduce the need for the depot option.

WILDFIRE CONCERNS & YARD DEBRIS COLLECTION

The fire in Deschutes River Woods last spring and other regional fire disasters has raised awareness of wildfire risks in subdivisions and developments with high density vegetation and limited access and egress options. Many have suggested that residential collection of yard debris should be implemented to help reduce wildfire fuels.

Bend and Redmond have instituted curbside collection of yard debris on a subscription basis. This approach has been very successful with participation levels that rival outcomes expected from a universal approach. One significant reason for this success is the fact that with the implementation of curbside collection of yard debris, the fire departments in Bend and Redmond banned all back yard burning. This is a significant factor in the participation rate seen for their yard debris subscription service. The rural fire protection districts have indicated that a burning ban would not be considered in their jurisdictions or portions thereof. Similar to the rationale for implementing subscription service in Sunriver, if our goal is to minimize wildfire fuels in subdivisions and reduce the risk of a catastrophic wildfire, Deschutes County should use the universal approach to yard debris collection in unincorporated areas of the County.

RURAL & DISTANT RURAL FRANCHISE SERVICE AREAS

In addition to the depot system used to collect recyclables in unincorporated areas, limited curbside collection of recyclables has been implemented in certain higher density subdivisions/areas in unincorporated Deschutes County. Areas where residential recyclable collection services are available have been designated as the Rural Collection Zone. Areas that are more sparsely populated and have no curbside recyclables collection are designated as the Distant Rural Collection Zone. The attached map shows the extent of these service areas for the franchised collectors.

Since residential recycling services in unincorporated areas of the County are not required under the Opportunity to Recycle Act, the County has some latitude in how services are

approached and implemented in both the Rural and Distant Rural Zones. For example, when recyclable collection was implemented in the Rural Zone, glass collection was not included due to the expense and market value at the time.

As services are expanded, the boundaries of these zones may change, or be eliminated. Ideally, every collection customer would have the full suite of services available through universal service which would include weekly trash collection, every other week recyclable collection (both comingle and glass), and yard debris collection in the alternate week. This is a very ambitious expansion, and we do not expect to accomplish it in a single phase. It is likely that some areas will never have the full suite of services and implementation in some areas may need to wait until population densities make collection more efficient and affordable.

APPROACH TO SERVICE EXPANSION

The Solid Waste Department is working with each of the franchise collectors to come up with service expansions that meet that needs of both residents and the collection companies. Each franchise is unique in size, customer base, commercial versus residential make up, customer density, and homeowner restrictions. The Department will be approaching the BOCC on a franchise-by-franchise basis to implement the changes.

Cascade Disposal is likely to be the first franchise requesting a rate be established for new services. Much of their collection area is already in the Rural Collection Zone and those customers currently receive residential collection of comingled recyclables as a universal service with their trash collection. It is anticipated that their proposal will include:

- For their service area excluding Sunriver:
 - Expand the Rural Zone to include all areas except Sunriver. There is a Distant Rural Service Zone in Cascade Disposal's service area that currently has no curbside recycling service. Cascade Disposal will add biweekly comingle and glass collection and alternating week yard debris collection, including containers for the added service.
 - Add glass and yard debris collection in the Rural Zone as an expansion of the current universal service for trash and comingle recyclables. Comingle and glass would be collected biweekly and yard debris would be collected on the alternate week. Cascade Disposal would furnish containers for both glass and yard debris collection.
- For their Sunriver service area:
 - Add weekly side yard comingle and glass recyclables collection as a universal service (rather than every other week collection as is provided elsewhere in the County). As is the current arrangement for waste collection, residents will provide their own container for comingle recyclables, which should help minimize the need for enclosure modification. Cascade Disposal would furnish glass collection bins.

- The current structure and service for the Depot would continue as is and any changes to the service or facility would be addressed in the future.

It is anticipated that the proposed changes to service will result in the following rate changes for Cascade Disposal’s Sunriver, Rural Zone and Distant Rural Zone customers:

- For customers with no residential recycling services currently available, the fee increase is expected to be about \$14 per month. This provides for the addition of weekly collection of recyclables (both comingle and glass) in Sunriver and, for Cascade Disposal’s Distant Rural Zone, every other week collection of comingle and glass with collection of yard debris on the alternate week.
 - Current Rate \$35.00/month
 - New Rate \$49.00/month
- For Cascade Disposal’s Rural Zone customers, who already have residential collection of comingled recyclables, the fee increase is expected to be about \$10 per month. This adds glass to every other week comingle collection, and alternate week collection of yard debris.
 - Current Rate \$17.75/month
 - New Rate \$27.75/month

Republic Services owns and operates 3 different collection companies/franchises, and their service areas are referred to as North County (Redmond region unincorporated areas and Sisters region unincorporated areas) and South County (areas south of Sunriver). It is anticipated that a proposal from Republic Services will include:

- Addition of biweekly glass and yard debris collection in the Rural Zone as a universal service (comingle recycling is currently offered as a biweekly universal service)
- A proposed timeline and criteria for incorporating portions of their North County Distant Rural Zones into the Rural Zone service areas
- A proposed timeline for adding residential collection of recyclables in the South County. The South County area has no residential collection of recyclables at this time and the entire franchise area is designated as a Distant Rural Collection Zone. This includes the City of La Pine as well the unincorporated areas of the south county. Adding residential recycling will be a substantial undertaking for this franchise with its small customer base, dispersed nature of development and limited commercial customers.

It is anticipated that the costs for the addition of glass and yard debris service in the Rural Zone will likely be in the range of \$12 to \$14 per month as a universal service.

UNIVERSAL SERVICE VESUS SUBSCRIPTION SERVICE

It should be noted that the universal approach to adding services is the standard industry approach and is the service structure the County has used when expanding recycling services into the Rural Collection Zone. Once an acceptable level of service has been decided, that

service is required to be provided by all franchised collection companies in the appropriate collection zone. The subscription approach is not recognized by the State as a qualifying recycling program for complying with the Opportunity to Recycle Act as it is felt that this approach provides a disincentive to participation.

The cities of Bend and Redmond broke with this tradition when implementing curbside collection of yard debris, implementing it on a subscription basis where customers only pay for the added service if they choose to use it. This worked well for in Bend and Redmond primarily because the local fire departments in the cities banned all back yard burning in conjunction with the new service.

Since the County is in compliance with the law in unincorporated areas by providing for the collection of recyclables at disposal sites, we have no compliance issues if a subscription approach is desirable. It should be noted that a subscription approach in Sunriver has been considered. When it was believed that a new depot would be the primary recycling option for Sunriver, subscription residential collection was discussed and continues to be advocated for by some residents.

Staff is recommending the universal approach based on the following desired outcomes:

Sunriver: The voters failed to approve use of Sunriver Homeowner’s Association reserve funds to construct a new depot. We interpret that to indicate a desire to implement residential recycling collection to hopefully reduce the use and/or need of a new recycling depot. We believe that the universal approach will provide the best results in that regard.

Yard Debris Collection in the Rural Collection Zone: Wildfire is a significant concern in rural subdivisions in the County such as Deschutes River Woods. Without the prospect of a backyard burn ban to help drive participation with a subscription program, the universal approach will be best suited for bolstering yard debris collection and reducing wildfire fuels in the Rural Collection Zone.

NEXT STEPS FOR THE BOARD

Staff recommends the following schedule for considering the information provided in today’s Work Session:

Monday, January 31: Hold a Public Hearing to get formal comment/input from citizens. Coupled with this, the Department will also receive written comments from citizens during the open written record period.

Monday, February 14: Close the written record period.

Monday, February 28: Board deliberations and approval of a Board Order(s) to establish new rates and services for Cascade Disposal’s Sunriver, Rural Zone and Distant *Rural* Zone service areas.

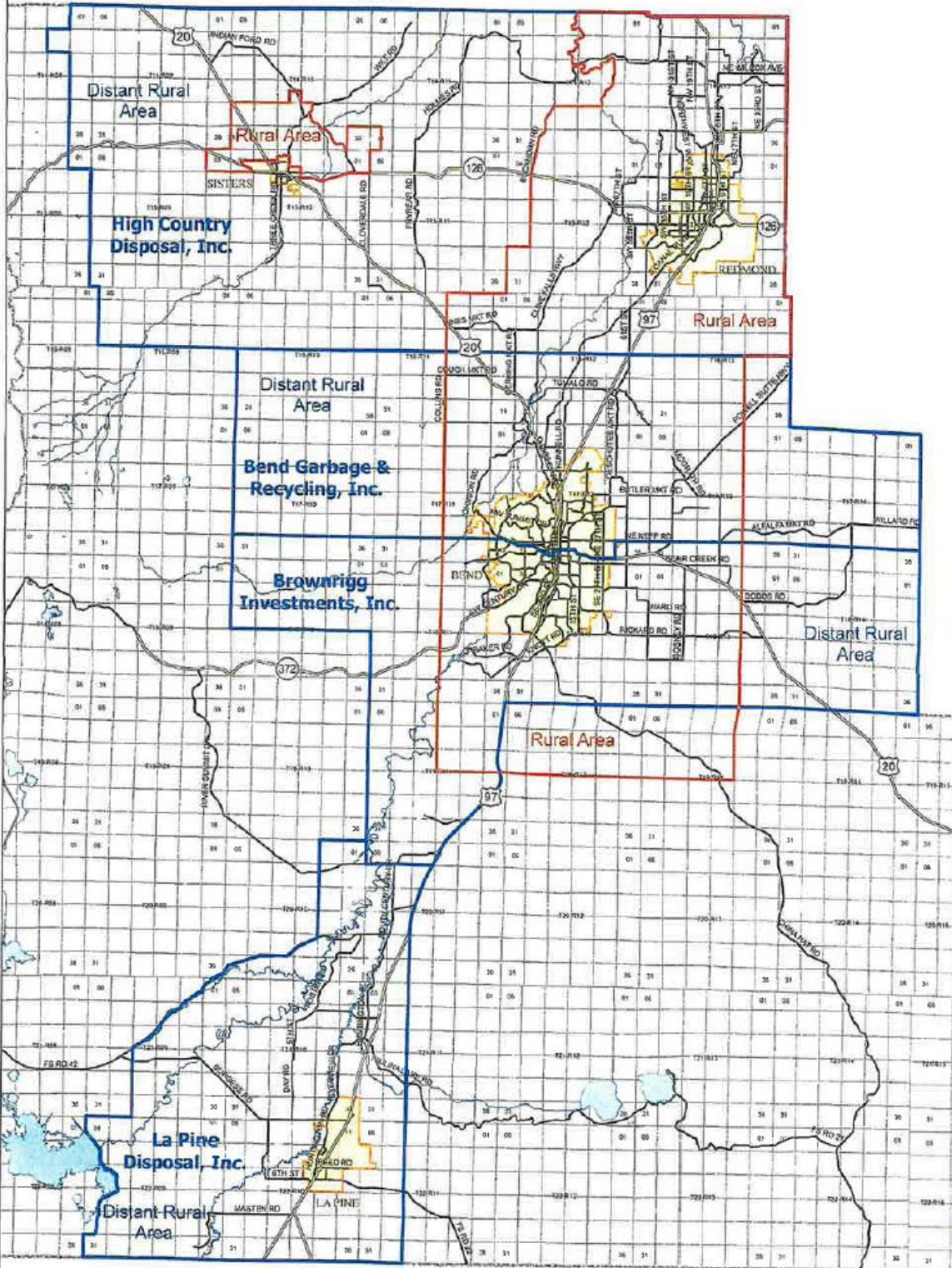
BUDGET IMPACTS:

None.

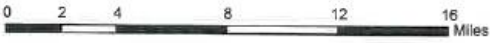
ATTENDANCE:

Chad Centola, Director of Solid Waste
Timm Schimke, Senior Advisor

Rural & Distant Rural Franchise Service Zones



- Legend**
- Rural / Distant Rural Boundaries
 - Franchise Boundaries
 - State Highway
 - Main Roads
 - City Limits
 - County Boundary
 - Stream
 - River
 - Lake
 - Section Lines




Printed: July 20, 2010

The information on this map was derived from digital databases on Deschutes County's GIS. Care was taken in the creation of this map, but it is provided "as is". Deschutes County cannot accept any responsibility for errors, omissions, or positional accuracy in the digital data or the underlying records. There are no warranties, express or implied, including the warranty of merchantability or fitness for a particular purpose, accompanying this product. However, notification of any errors will be appreciated.

Deschutes County Road Department

Map Created By:



John Anderson, GIS Specialist
 Phone: (503) 322-7102
 Email: john@deschutes.or.us
 Address: 1150 SE 37th St
 Bend, OR 97702

PIAreaGIS_Products\Solid Waste\Franchise Areas



AGENDA REQUEST & STAFF REPORT

MEETING DATE: Monday, January 24, 2022

SUBJECT: Deschutes County Downtown Bend Parking Expansion Options

RECOMMENDED MOTION:

Move that staff proceed with project development of the parking expansion concept as selected by Board today.

BACKGROUND AND POLICY IMPLICATIONS:

Staff are seeking Board selection of one of two options for construction of additional parking capacity in advance of the Courthouse Expansion Project, which would ultimately support the Courthouse and other downtown campus operations.

A minimum of approximately 48 parking spaces are required under current Bend Development Code for expansion of the Main Courthouse. Parking is critical to Courthouse operations and for County residents from throughout the County who drive to Bend to access services.

Given the limited space available on the downtown campus for construction trailers, parking for construction workers, and laydown areas for materials that will be required for the Courthouse Expansion Project, it is critical to construct additional parking prior to the Courthouse project.

This briefing will focus on two remaining options to construct additional parking to be completed along with the construction of the Courthouse expansion. These options were distilled from a total of 10 options presented to the Board over the last two years.

1. Worrell Park and Wall Street Parking Lot Redevelopment

Project Summary: Redevelop Worrell Park and the existing Wall Street parking lot to accommodate additional parking and improved park amenities.

- o Estimated cost: \$2.5M to \$2.8M
- o Total number of parking spaces to be constructed: approximately **136**
 - Net gain of parking spaces: approximately **68**

- Project development and construction timeline: 14-18 months

Pros:

- Exceeds Courthouse development requirement for parking spaces
- Includes replacement of existing aging infrastructure: sidewalks at Lafayette and Wall Streets, Wall Street parking lot paving, etc.
- Safety improvements to existing sidewalk at Lafayette
- Park improvements including new amenities and accessibility for the County and community
- Improves visibility of the Deschutes Services Building (DSB) from Wall Street
- Improves appearance of entrance to DSB
- Lowest total cost option –of the two parking expansion options

Cons:

- Removal of a portion of the perceived natural aspects of the existing park
- Proportion of excavation cost to overall project costs
- Close proximity of construction to existing office buildings and impact to employees and visitors, including noise, dust, blasting, and hammering due to the significant amount of required excavation
- Provides for the least amount of parking spaces between the two options

2. Harriman Street Parking Structure Development

Project Summary: Construct a 5-story parking structure at the corner of Harriman and Kearney Streets, directly east of the Main Courthouse. The concept emphasizes the efficiency and cost benefit of building a parking-only precast concrete structure and maximizes the number parking spaces within the available building footprint.

- Estimated cost: **\$7M to \$7.5M**
- Construction type: pre-cast concrete
- Total number of parking spaces to be constructed: approximately **248**
 - Net gain of parking spaces: approximately **216**
- Project development and construction timeline: 14-18 months

Pros:

- Exceeds Courthouse development requirement for parking spaces
- Provides for the most amount of parking spaces between the two options
- Provides additional parking spaces to accommodate future downtown campus expansion and redevelopment
- Creates opportunity to redevelop current surface parking for future building construction –for example, future expansion of the gray courthouse to the adjacent north lot
- Efficient use of downtown buildable property
- Close proximity to Courthouse

Cons:

- Displaces Cascade Peer and Self-Help
- Proximity of construction to occupied office buildings/courthouse and potential impact to employees and visitors
- Highest total cost option –of the two parking expansion options

Request

Construction of additional downtown parking in conjunction with development of the Courthouse Expansion project could allow for minimal overlap of the two projects. Completion of a parking project would satisfy the City of Bend development code requirements for the Courthouse expansion and potentially accommodate the additional parking and storage space needed to execute the Courthouse project.

Staff seeks Board decision to select an option to expand parking on the downtown County campus.

BUDGET IMPACTS:

Specifics described above.

ATTENDANCE:

Lee Randall, Facilities Director
Kristie Bollinger, Property Manager



Deschutes County

Downtown Bend Parking Expansion

- Option 1: Redevelopment of Worrell Park and
 Wall Street Parking Lot

- Option 2: Development of Parking Structure



WORRELL PARK







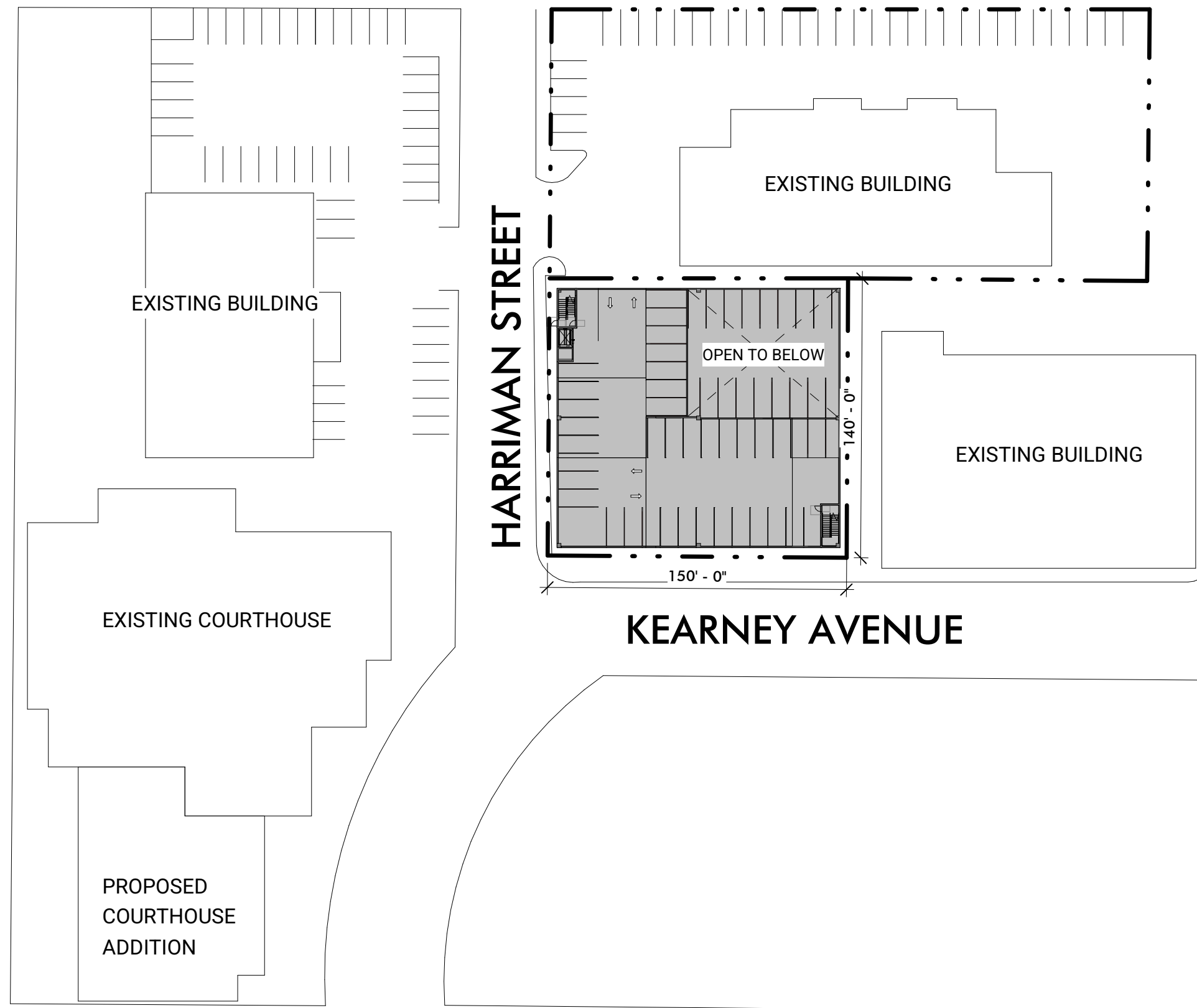






SITE PLAN

A1.1



PARKING

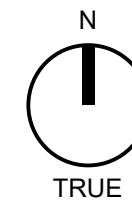
50 SECURED SPACES
 198 UNSECURED

UNDERGROUND - 18,460 SF - 50 SPACES
 LEVEL 1 - 13,034 SF - 54 SPACES
 LEVEL 2 - 17,909 SF - 47 SPACES
 LEVEL 3 - 17,909 SF - 47 SPACES
 LEVEL 4 - 17,909 SF - 47 SPACES
 LEVEL 5 - 8,643 SF - 3 SPACES

TOTAL 248 SPACES
93,864 SF

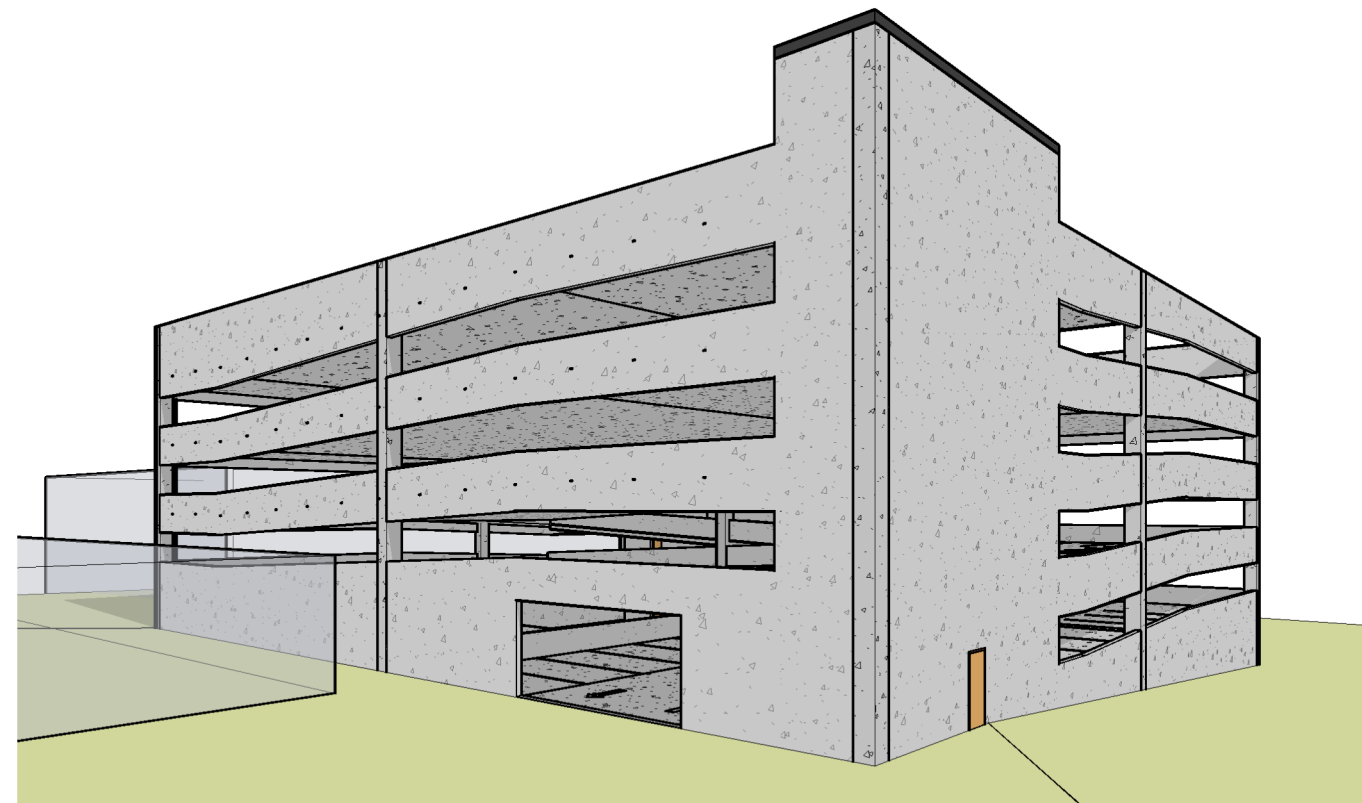
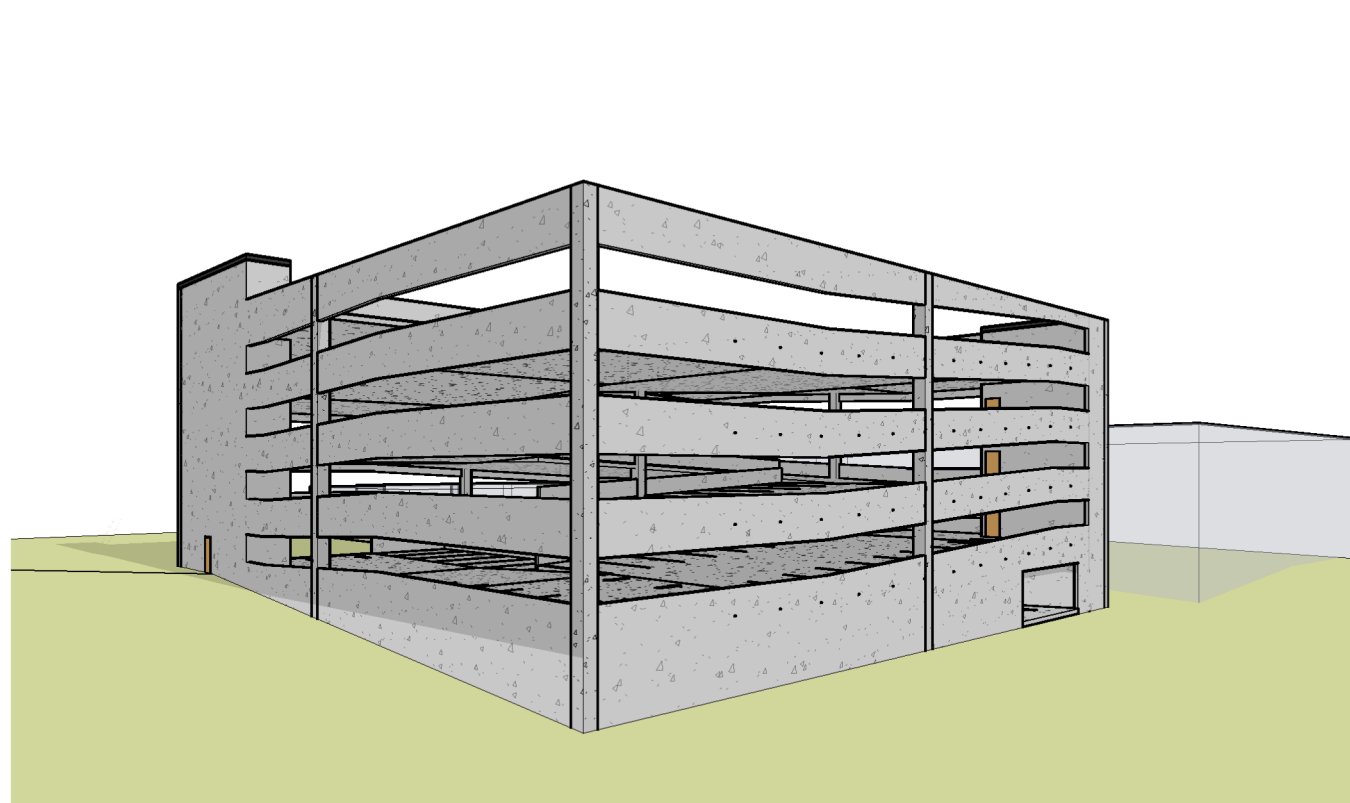
NOT FOR CONSTRUCTION

Scale: As indicated



3D VIEWS

A2.7





BOARD OF COMMISSIONERS

AGENDA REQUEST & STAFF REPORT

MEETING DATE: January 19, 2022

SUBJECT: 2022 Legislative Session Planning

BACKGROUND AND POLICY IMPLICATIONS:

The upcoming 35-day legislative session, known as the "short session," begins on February 1. Pac/West Lobby Group will provide an update on the upcoming session and seek Board input on potential legislative session priorities.

BUDGET IMPACTS:

None

ATTENDANCE:

*Phil Scheuers, Pac/West Lobby Group
Whitney Hale, Deputy County Administrator*



BOARD OF COMMISSIONERS

AGENDA REQUEST & STAFF REPORT

MEETING DATE: January 24, 2022

SUBJECT: Board Discussion on Joint Office on Homelessness

RECOMMENDED MOTION:

None.

BACKGROUND AND POLICY IMPLICATIONS:

On Friday, January 28th, the City of Bend and Deschutes County will hold a joint meeting to discuss the proposed Office on Homelessness. In advance of this meeting, the Board asked to hold a work session for commissioners to discuss the joint office. This item is scheduled to allow for this discussion about the joint office among the commissioners.

Attached are the following relevant documents:

1. LC 218 – the draft legislation that would create the City/County Homelessness Coordination Pilot
2. A one-page document from AOC/LOC providing a summary of LC 218
3. The letter sent to AOC/LOC from the City of Bend and Deschutes County expressing interest to participate in the pilot program.
4. Draft Framework for County and City or Cities Joint Houselessness Office
5. City of Bend Projects

BUDGET IMPACTS:

The draft legislation provides state funding in the amount of \$1 million for a 2-year period to fund the office. Participating regions commit to funding or securing funding for years 3-5 of the office.

ATTENDANCE:

Erik Kropp, Deputy County Administrator

LC 218
2022 Regular Session
1/12/22 (RLM/ps)

DRAFT

SUMMARY

Requires Oregon Department of Administrative Services to provide grants for certain coordinated homeless response systems. Requires response systems to report annually to Housing and Community Services Department, Oregon Housing Stability Council and interim committee of Legislative Assembly.

Sunset January 2, 2025.

Appropriates moneys for specified response system grants.

Declares emergency, effective on passage.

A BILL FOR AN ACT

1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17

Relating to coordinated homeless response systems; and declaring an emergency.

Whereas the lack of available housing, high rents and high home prices are driving rapid increases in housing instability and homelessness in Oregon; and

Whereas Oregon has experienced a significant increase in the number of people experiencing homelessness and unsheltered homelessness; and

Whereas funding, resources and services to address homelessness in Oregon are not scaled to meet this need; and

Whereas the lack of housing affordability and availability in Oregon cannot be addressed without cross-jurisdictional collaboration; and

Whereas communities require coordinated leadership and governance to identify local needs and centralize communication, policy and services to end homelessness; now, therefore,

Be It Enacted by the People of the State of Oregon:

SECTION 1. (1) The Oregon Department of Administrative Services

NOTE: Matter in **boldfaced** type in an amended section is new; matter [*italic and bracketed*] is existing law to be omitted. New sections are in **boldfaced** type.

1 shall provide grants to local governments and nonprofit corporations
2 that agree to, within 90 days of receipt of grant funding, enter into
3 an agreement among the member governments and nonprofit corpo-
4 rations, if any, to create a coordinated homeless response system that
5 consists of, at a minimum:

6 (a) The establishment of a coordinated homeless response office;

7 (b) An advisory board with representation from the governing body
8 of each member government;

9 (c) Specific roles of each member to support the advisory board and
10 office;

11 (d) Plans for coordination with any local continuum of care re-
12 ceiving funding under 24 C.F.R. part 578; and

13 (e) The establishment of a centralized point of contact for the of-
14 fice.

15 (2) Grants provided under this section shall be used by the coordi-
16 nated homeless response system to:

17 (a) Hire necessary staff for the office;

18 (b) Support coordinated communications and public engagement;

19 (c) Support community outreach and policy development, including
20 stipends for people with current or recent lived experience of
21 homelessness;

22 (d) Acquire technical assistance and capacity building, including
23 contracting with consultants; and

24 (e) Pay for other expenses reasonably necessary to meet the re-
25 quirements under this section.

26 (3) Within one year of receiving a grant under this section, a coor-
27 dinated homeless response system, through the advisory board or each
28 member government to the agreement, shall adopt a five-year strate-
29 gic plan that will identify and set goals for addressing:

30 (a) Funding to support the ongoing operations of the coordinated
31 homeless response system;

1 (b) Increasing or streamlining resources and services to people at
2 risk of or experiencing homelessness within the participating cities
3 and counties;

4 (c) Incorporating national best practices for ending homelessness;

5 (d) Eliminating racial disparities within homeless services within
6 the service area; and

7 (e) Creating pathways to permanent and supportive housing that is
8 affordable to local populations experiencing or at risk of homelessness.

9 (4) No later than November 15, 2023, and September 15, 2024, each
10 coordinated homeless response system shall provide a report to the
11 Housing and Community Services Department, Oregon Housing Sta-
12 bility Council and one or more appropriate interim committees of the
13 Legislative Assembly in the manner provided in ORS 192.245 on:

14 (a) The goals adopted in the five-year strategic plan and the
15 progress made in implementing the plan;

16 (b) Other changes in homelessness services, ordinances of member
17 governments relating to homelessness and partnerships or programs
18 established that are specifically related to member government actions
19 arising out of the agreement; and

20 (c) Identified challenges and opportunities relating to:

21 (A) Regional coordination of homelessness services and planning;

22 (B) Needs for technical assistance regarding program development
23 or other programs from the Housing and Community Services De-
24 partment; and

25 (C) Addressing racial disparities through partnerships with cul-
26 turally specific and responsive organizations serving populations
27 overrepresented in experiencing homelessness, including Black,
28 Indigenous, People of Color, federally recognized tribes and tribal
29 members and outreach and engagement with these populations.

30 (5) In performing tasks under this section, a coordinated homeless
31 response system shall coordinate with and develop partnerships with

- 1 **local and regional stakeholders, including, but not limited to:**
- 2 **(a) Advocates for people experiencing homelessness and for people**
3 **with lived experience of homelessness;**
- 4 **(b) Community action agencies;**
- 5 **(c) Housing authorities;**
- 6 **(d) Affordable housing providers;**
- 7 **(e) Behavioral health providers;**
- 8 **(f) Law enforcement;**
- 9 **(g) Educational agency liaisons for homeless children as described**
10 **in 42 U.S.C. 11432;**
- 11 **(h) Local Department of Human Services offices;**
- 12 **(i) Courts;**
- 13 **(j) Legal aid;**
- 14 **(k) Coordinated care organizations, as described in ORS 414.572;**
- 15 **(L) Emergency shelter providers;**
- 16 **(m) Homeless service providers;**
- 17 **(n) Organizations serving and advocating for veterans, homeless**
18 **youth, youth exiting the foster care system, individuals exiting the**
19 **criminal justice system, people with disabilities and aging adults,**
20 **health care systems, domestic violence and sexual assault survivors,**
21 **members of lesbian, gay, bisexual, transgender, queer or questioning**
22 **(LGBTQ) communities, people experiencing behavioral health and**
23 **substance use disorders, faith communities and business communities;**
24 **and**
- 25 **(o) The Housing and Community Services Department.**
- 26 **(6) In performing its duties under this section, a coordinated**
27 **homeless response system shall coordinate with law enforcement,**
28 **service providers and governing bodies to implement safe and humane**
29 **processes to maintain public and environmental health and safety,**
30 **balancing important individual and community rights.**
- 31 **(7) A coordinated homeless response system may use grant funds**

1 in excess of those funds needed by the system to accomplish the re-
2 quirements of the system under subsections (1) to (6) of this section
3 to support the delivery of homeless services and shelter consistent
4 with the five-year strategic plan, including through contracts with
5 service providers.

6 **SECTION 2.** Section 1 of this 2022 Act is repealed on January 2, 2025.

7 **SECTION 3.** In addition to and not in lieu of any other appropri-
8 ation, there is appropriated to the Oregon Department of Administra-
9 tive Services, for the biennium ending June 30, 2023, out of the General
10 Fund, to provide grants under section 1 of this 2022 Act for a coordi-
11 nated homeless response system:

12 (1) \$1,000,000 to Benton County for a response system consisting of
13 Benton County, the City of Corvallis and any other parties to the
14 agreement forming the response system.

15 (2) \$1,000,000 to Coos County for a response system consisting of
16 Coos County, the City of Coos Bay, the City of North Bend and any
17 other parties to the agreement forming the response system.

18 (3) \$1,000,000 to Deschutes County for a response system consisting
19 of Deschutes County, the City of Bend, the City of Redmond and any
20 other cities in the County of Deschutes that are parties to the agree-
21 ment forming the response system.

22 (4) \$1,000,000 to Lincoln County for a response system consisting of
23 Lincoln County, the City of Lincoln City, the City of Newport, the City
24 of Toledo and any other parties to the agreement forming the response
25 system.

26 (5) \$1,000,000 to the Mid-Columbia Community Action Council for a
27 response system consisting of the Mid-Columbia Community Action
28 Council, Hood River County, Sherman County, Wasco County, the City
29 of The Dalles, the City of Hood River and any other parties to the
30 agreement forming the response system.

31 (6) \$1,000,000 to Polk County for a response system consisting of

1 Polk County, the City of Dallas, the City of Falls City, the City of In-
2 dependence, the City of Monmouth, the City of Willamina, the Con-
3 federated Tribes of the Grand Ronde, Mid-Willamette Valley
4 Community Action Agency and any other parties to the agreement
5 forming the response system.

6 (7) \$1,000,000 to Tillamook County for a response system consisting
7 of Tillamook County, the City of Tillamook, Bay City, the City of
8 Garibaldi, the City of Rockaway Beach, the City of Wheeler, the City
9 of Manzanita, Tillamook County Community Action Resources Enter-
10 prises, Inc. and any other parties to the agreement forming the re-
11 sponse system.

12 (8) \$1,000,000 to Umatilla County for a response system consisting
13 of Umatilla County, the City of Umatilla, the City of Stanfield, the
14 City of Echo, the City of Hermiston and any other parties to the
15 agreement forming the response system.

16 SECTION 4. This 2022 Act being necessary for the immediate pres-
17 ervation of the public peace, health and safety, an emergency is de-
18 clared to exist, and this 2022 Act takes effect on its passage.

19 _____

City-County Coordinated Homeless Response Pilots (LC 218)

LC 218 establishes locally led, regional housing coordination through 8 pilots across the state. Each pilot will receive \$1 million in state funding over two years to operationalize coordinated offices to strengthen their communities' homeless response. These pilots are not intended to be duplicative of existing work in the community, nor are they intended to take on the role of direct service delivery. Instead, these pilots will:

- Provide high-level coordination, centralized communication, and strategic visioning;
- Identify opportunities to more effectively leverage existing funds and access new resources; and
- Create a more equitable, accessible and responsive system for their residents experiencing homelessness.

LC 218 sets out minimum standards for each pilot, including:

- Sign an IGA with regional partners to manage and facilitate the coordinated homeless response office;
- Establish an oversight board, consisting of members from each participating local government;
- Develop a 5-year strategic plan to identify gaps in their community's homeless services, in coordination with community partners and existing efforts;
- Commit to continued, sustained funding beyond the first 2 years of state funding; and
- Report back to the legislature and OHCS on local progress, opportunities, and challenges to inform future state homeless funding and policy decisions

These standards provide a basic structure for accountability and the reasonable use of funds while giving communities the flexibility to model local best practices and create efficiencies in their regional homeless response systems, all in the name of improving access to resources and services for Oregonians experiencing homelessness. The required coordination with existing community partners, culturally specific organizations, and state and federal systems intends to build on Oregon's developing homeless response strategy, including critical connections to permanent affordable housing.

LC 218 requests \$8 million for 8 pilots in the following communities:

- Benton County/City of Corvallis
- Coos County/City of Coos Bay/City of North Bend
- Deschutes County/City of Bend/City of Redmond
- Hood River County/Wasco County/Sherman County/City of The Dalles/City of Hood River/Mid-Columbia Community Action Counsel
- Lincoln County/Lincoln City/City of Newport/City of Toledo
- Polk County/Falls City/City of Monmouth/City of Independence/City of Willamina/City of Dallas/Confederated Tribes of Grand Ronde/Mid-Willamette Valley Community Action Agency
- Tillamook County/City of Tillamook/Bay City/City of Garibaldi/City of Rockaway Beach/City of Wheeler/City of Manzanita/Community Action Resource Enterprises Inc. (CARE)
- Umatilla County/City of Hermiston/City of Stanfield/City of Echo/City of Umatilla



For more information, please contact: Representative Jason Kropf at rep.jasonkropf@oregonlegislature.gov
Sabrina Riggs, AOC Lobbyist at sabrina@daltonadvocacy.org
Ariel Nelson, LOC Lobbyist at anelson@orcities.org



BOARD OF COMMISSIONERS

01/24/2022 Item #7.



CITY OF BEND

December 8, 2021

Ariel Nelson, League of Oregon Cities
Lizzy Atwood-Willis, Association of Oregon Counties
Sent via email

Dear LOC and AOC:

We are pleased to submit this letter on behalf of the City of Bend and Deschutes County to formally express interest on behalf of our organizations to be included in the City/County Homelessness Coordination Pilot.

In terms of readiness, the City of Bend partnered with Deschutes County to create an Emergency Homelessness Task Force. Task Force participation included elected officials and staff from the City and County, representatives from non-profit agencies, and law enforcement. The purpose of the Task Force is to inform the City and County on collaborative opportunities and develop actions toward ending homelessness.

The group recently completed work on the following tools to improve coordination and outcomes related to homelessness: a community vision, mission statement, milestones, and strategic plan. We see participation in the City/County Homeless Coordination Pilot program as an important next step to implement the strategic plan and improve our local coordinated homeless response.

Deschutes County Commissioners and City of Bend Councilors are committed to the short and long-term commitment of a Joint Office on Homelessness; support the notion that our organizations need to seek out or provide funding after the first two years of state funding; and have reviewed and support the general draft framework of the bill as proposed.

The Board of Commissioners and City Councilors will have a joint meeting in January to review a draft IGA that will outline the structure of the Joint Office on Homelessness and roles and responsibilities of the City and County. Finally, the other cities in Deschutes County (Redmond, La Pine, and Sisters) have expressed interest with participating in the Joint Housing Office.

In addition, we look forward to working with LOC, AOC, and the state legislature to create flexibility in our land use system to allow for managed locations for people who are houseless as well as spots for campers/RVs/vans. We simply need more options to provide shelter and move away from unsanctioned encampments on public lands.

Thank you for the consideration to be one of the pilot communities for Representative Jason Kropf's Homeless Coordination Pilot bill.

Sincerely,

Sally Russell
City of Bend Mayor

Anthony DeBone
Chair, Deschutes Board of County Commissioners

Framework for County & City or Cities Joint Houselessness Office

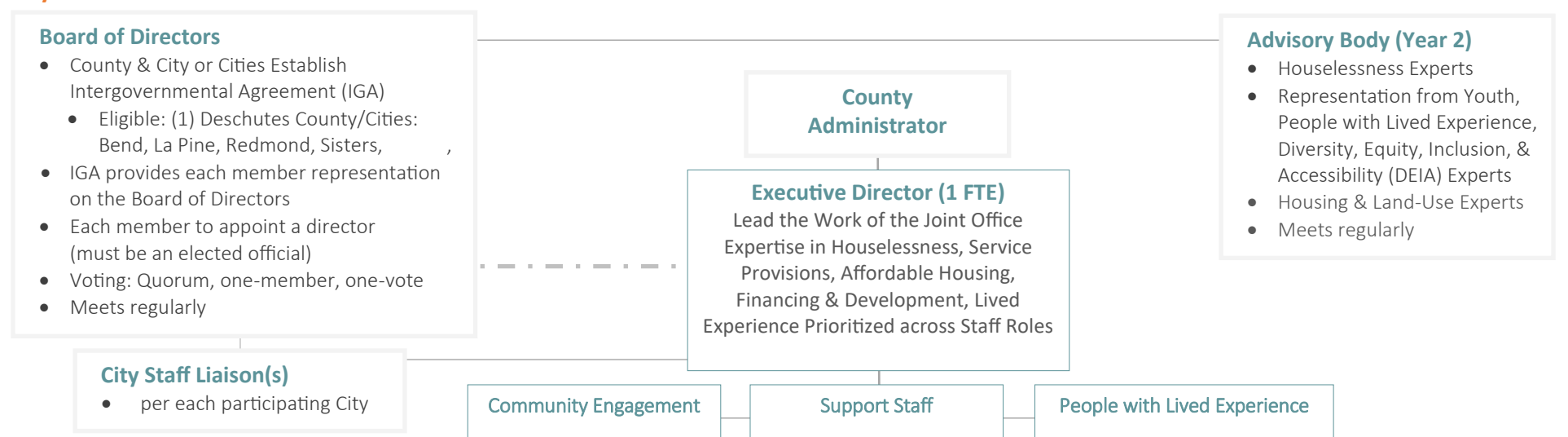
Background

In Deschutes County, it is estimated that 992 people are houseless on a given night according to the January 2021 [Point-in-Time](#) count. People experiencing houselessness include families with children, unaccompanied youth, veterans, individuals with disabilities, women, and the elderly. In Deschutes County and across the country, there has been a significant increase in the number of people experiencing houselessness due to the negative impact of the COVID-19 pandemic, limited housing availability, low providers and services capacity. However, the funding, resources, and services to address houselessness are not scaled to meet this need. Furthermore, data from numerous studies consistently reveal that the current reactive approach costs taxpayers, as well as the health care, criminal justice, and education systems. And that criminalizing houselessness is expensive and prolongs houselessness. There is a gap in governance, unified leadership, regional and holistic collaboration, efficiency, and accountability. Emerging is a need for leadership and governance to connect the community-wide players and centralize communication, policy, and services. Establishing a Joint Houselessness Office is one of five strategies in a proposed Strategic Plan to prevent and end houselessness in Deschutes County developed by the Emergency Homelessness Task Force, which is a collaborative team of agencies and service providers, convened by the City of Bend and Deschutes County.

Core Functions



Key Resources



Key Partners

- Government: Deschutes County & Cities: Bend, La Pine, Redmond, Sisters (including Law Enforcement)
- Continuum of Care—Homelessness Leadership Coalition (HLC)
- Services: Outreach, Case Management, Wrap-around; 65+ Service Providers & Community Groups; Housing & Shelter Providers
- Health Care: Deschutes County Behavioral Health & Public Health; Central Oregon Health Council (COHC); Mosaic Medical, PacificSource, St. Charles Health
- Community Stakeholders: School Districts, Businesses/Employers, Private Sector, Faith-based Organizations, Confederated Tribes of Warm Springs
- Financing Partners including Philanthropy

Cost Structure

- Fixed: Start-up Operation Cost/Reserve Policy; Staff Salaries & Consulting/Management Fees; Stipend for People with Lived Experiences
- Variable: Communication/Messaging/Public Education & Engagement

Potential Revenue Streams

- Federal: US Dept of Housing & Urban Development (HUD); Community Development Block Grant (CDBG); Build Back Better (e.g. American Rescue Plan Act or ARPA/Infrastructure & Jobs Act/Families Plan); COVID Relief Funds (e.g. CARES); FEMA Grants
- State: \$1M/2yr Joint Office Funding via Potential Rep Kropf Bill Proposal (IF Adopted)
- County: General Fund (GF), ARPA, Substance Abuse and Mental Health Services Administration (SAMHSA); Projects for Assistance in Transition from Houselessness (PATH); Certified Community Behavioral Health Clinic Expansion Grants (CCBHC e-G); Potential Future Fund: Foreclosure Tax Receipts
- City of Bend: GF, ARPA, Potential Future Fund: Construction Excise Tax
- Cities of LaPine, Redmond, Sisters: TBD
- Private: e.g. St Charles, Philanthropy

Options for Cities

- Initial Participants: Cities that execute within [insert date] will become initial participants of the Program. Initial participants will benefit from the potential \$1M funding for the first two years from the State and will not have to commit to (pro-rated) start-up funding of their own. And will have opportunity to make important, foundational decisions at inception including ensuring sound governance & input on the hiring the Executive Director.
- Membership after Formation: A City's membership will be subject to approval of the Board of Directors (BoD), and any conditions that the Board finds reasonable, including (pro-rated) start-up funding cost.

Conditions of Membership

- BoD—Each member to appoint a director (must be an elected official)
- Liaison—Each member to appoint a Staff liaison(s)
- Start-up Funding—estimated \$1M the first 2 years
- Initial Sustainable Funding
 - ◆ Tier 1—All Participating Cities Invited to be on Board (Important all at table for coordination-sake)
 - ◆ Tier 2—Voting Member (pay to vote at a scaled amount based on population/budget)
 - ◆ Tier 3—Access to Additional Fund (e.g. Grants e.g. Central Oregon Health Council grant)
- Commitment to 5yr Annual Funding Commitment with Potential Scalable Funding Requirements as Needed
- The BoD may adopt additional funding methods, such as service fees and cost-sharing formulas.

Summary of City of Bend Projects

that have recently been Completed or are in Development
and could be considered for Partnership with Deschutes County

RV Park/Outdoor Shelters/Village Concept | 30-40 Sites | *IN DEVELOPMENT, POSSIBLE PARTNERSHIP*

- Responses received from recent 'RFP' process, included two project proposals from Central Oregon Villages
 - Senior Women's Shelter (10 sites), location TBD
 - Tiny Home Units (6 sites), location TBD
 - Launch: Spring 2022 (NOTE: Phase 1 will include neighborhood outreach that's specific to each location and is anticipated to begin Winter 2022)
- St. Vincent DePaul (10-unit village) under construction, anticipated completion Spring 2022
- Veteran's Village (15-unit village) opened in Dec 2021
- RV Park, potential partnership with Deschutes County on Juniper Ridge property currently being explored, City to initiate land use process in Spring 2022

Temporary Shelter: Project Turnkey (former Bend Value Inn) | 28 Rooms | *COMPLETE*

- Low-barrier & Coordinated Entry System
- City: Ownership, Renovation, Repair & Maintenance
- Contract with NeighborImpact for operations
- Launch: 2022 (possible early occupation in January 2022, with renovations occurring in Summer 2022)

Temporary Shelter: 2nd Street (designated permanent warming shelter) | 90 Beds | *COMPLETE—FULL*

- Operated by Shepherd's House
- Future: +Day use & Navigation Center, responses to RFP currently being evaluated
- Launch: 2022 (If Awarded)

Safe Parking | 12 Spots | *FULL (CONTINUED DEVELOPMENT)*

- 2 Locations in Bend (Code: 6 Max Per Location)
 - Nativity Lutheran
 - Dawn's House
- Exploration of additional Safe Parking Program opportunities in process

Additional Temporary Shelter (former Hotel) | 50-60 Beds | *IN DEVELOPMENT, POSSIBLE PARTNERSHIP*

- A preferred site has been identified and an offer via City broker has been submitted. Council action anticipated in January 2022.
- Low-barrier & Coordinated Entry System
- City: Ownership, Renovation, Repair & Maintenance
- Plans for an RFP to contract with a service agency for operation
- Launch: Winter 2022

Management of City Right of Way and Regulation of Camping | *COMPLETE, POSSIBLE PARTNERSHIP*

- Compliant with recently adopted state law and court cases
- City Administrative Policy updated at December 15 Council meeting
 - Managing garbage and debris, and maintaining accessible passageways
 - Move or removal of single tents/campsites/personal property in right-of-way or blocking sidewalks
 - Posting notice to remove larger, established campsites in the right-of-way and closing the right-of-way for clean up
- Development of Comprehensive Camping regulations to occur in 2022 in parallel with additional temporary housing options
- Update Service Request Form and process for better public reporting mechanism

