

# Dahlonega Downtown Development Authority/Main Street Program Meeting Agenda

October 05, 2023 8:30 AM

47 S. Park St. - The Historic Head House

#### **Vision Statement**

Downtown Dahlonega will retain its role as the heart of the region and the center for community and economic development. It will have an inviting appearance, highlighted by historic architecture. It will enhance the civic, cultural, and economic vitality of the entire community.

#### **Mission Statement**

The purpose of Downtown Dahlonega is to stimulate and sustain economic development in downtown area by encouraging cooperation and building leadership; by advancing a positive image of downtown and promoting it as an exciting place to live, shop, and invest; by sustaining and improving the appearance of downtown; and by strengthening and expanding the economic base of downtown.

#### Call to Order

#### **Approval of Agenda**

#### **Approval of Minutes**

 Dahlonega Downtown Development Authority/Main Street Program Meeting Minutes, September 7, 2023

#### **Promotion**

a. Promotion Work Plan Items Update
 Ariel Alexander, DDA Director

#### Design

Design Work Plan Items Update
 Ariel Alexander, DDA Director

#### **Economic Vitality**

Economic Vitality Work Plan Items Update
 Ariel Alexander, DDA Director

#### Organization

a. Organization Work Plan Items Update

Ariel Alexander, DDA Director

 Intergovernmental Service Agreement- City of Dahlonega Ariel Alexander, DDA Director

- Financials
- d. Discussion of Trams Purchase

Ariel Alexander, DDA Director

e. Placer.ai Presentation and Discussion

Ariel Alexander, DDA Director

## **Partner Agencies**

- 1. City of Dahlonega
- 2. University of North Georgia
- 3. Chamber of Commerce
- 4. Tourism/CVB
- 5. Development Authority of Lumpkin County
- 6. Downtown Dahlonega Business Association

## Adjourn



## Dahlonega Downtown Development Authority/Main Street Program Meeting Minutes

September 07, 2023, 8:30 AM

47 S. Park Street- The Head House

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#### **PRESENT**

Vice Chair Wendi Huguley

**Board Member Deb Rowe** 

**Board Member Awtrey Moore** 

Board Member Donna Logan

#### **Call to Order**

Vice Chair Huguley called the meeting to order at 8:31 a.m.

#### **Approval of Agenda**

Motion made by Board Member Logan, Seconded by Board Member Moore.

Voting Yea: Board Member Rowe, Board Member Logan, Board Member Rowe.

#### **Approval of Minutes**

 Dahlonega Downtown Development Authority/Main Street Program Meeting Minutes, August 3, 2023

A quorum was not present at the August 3, 2023, meeting, so the board only reviewed the minutes.

2. Dahlonega Downtown Development Authority Special Called Meeting Minutes, August 4, 2023

Motion made by Board Member Moore, Seconded by Board Member Logan.

Voting Yea: Board Member Rowe, Board Member Moore, Board Member Logan.

#### Promotion

a. Promotion Work Plan Items Update

Ariel Alexander, DDA Director

Director Alexander shared updates on the First Friday Concert Series, Appalachian Jam, and the Dahlonega Farmers Market. Halloween is also quickly approaching. The Dahlonega Dollars program is live and operational and there are 15 businesses participating so far.

#### Design

a. Design Work Plan Items Update

Ariel Alexander, DDA Director

Director Alexander reported that the mural project with the University of North Georgia is progressing on track, as well as the Bears on the Square walking trail.

#### Organization

a. Design Work Plan Items Update

Ariel Alexander, DDA Director

Director Alexander reported that all the organization work plan items are progressing on schedule. The program's social media presence continues to grow and attract more followers.

b. Financials

Vice Chair Huguley asked for clarification on the fund balance for the downtown development authority. Director Alexander reported that the City has slowly been decreasing contributions to the DDA from the general fund, and the fund balance left from previous program years is being drawn from to start and maintain many of the work plan items. Vice Chair Huguley asked for a motion to approve the financial report.

Motion made by Board Member Rowe, Seconded by Board Member Moore.

Voting Yea: Board Member Rowe, Board Member Moore, Board Member Logan.

### **Partner Agencies**

1. City of Dahlonega

Director Alexander reported that the East Main Street project is progressing on schedule and that there should be no negative impact to the businesses and the Gold Rush festival.

2. University of North Georgia

No report.

- 3. Chamber of Commerce
- 4. No report.
- 5. Tourism/CVB

C.C. Felty reported that the Tourism staff is working on new promotional campaigns and filming of some commercials that will be released next quarter.

5. Development Authority of Lumpkin County

Kerri Carson shared an update on the current development permits open in the county and announced that Publix will hold its groundbreaking next week.

6. Historic Preservation Commission

No report.

7. Planning & Zoning Commission

No report.

8. Downtown Dahlonega Business Association

No report.

#### **Economic Vitality**

Economic Vitality Work Plan Items Update
 Ariel Alexander, DDA Director

Director Alexander reported that all work plan items for economic vitality are progressing well. She is working on the "Job Opportunities" page of the DDA website and is continuing to attend plan review meetings and meet prospective business owners and developers.

b. Executive Session: Real Estate

Vice Chair Huguley stated that the DDA would now like to enter an executive session to discuss a real estate matter and requested a motion to move to an executive session at 9:15 a.m.

Motion made by Board Member Moore, Seconded by Board Member Rowe.

Voting Yea: Board Member Moore, Board Member Rowe, Board Member Logan.

Vice Chair Huguley resumed the regular DDA meeting at 10:15 a.m.

Vice Chair Huguley announced that no action was taken in the executive session.

#### Adjourn

Vice Chair Huguley called for a motion to adjourn the meeting at 10:16 a.m.

Motion made by Board Member Rowe, Seconded by Board Member Logan.

Voting Yea: Board Member Rowe, Board Member Logan, Board Member Moore.

# INTERGOVERNMENTAL SERVICE AGREEMENT CITY OF DAHLONEGA DOWNTOWN DEVELOPMENT AUTHORITY

THIS AGREEMENT is entered into as of the \_\_\_\_\_day of \_\_\_\_\_\_, 2023, between the Downtown Development Authority of the City of Dahlonega, hereinafter referred to as "The Authority") and the City of Dahlonega (hereinafter referred to as "the City"), collectively referred to hereinafter as "the Parties".

WHEREAS, the Authority is an instrumentality of the City of Dahlonega, and whereas the City is desirous of funding the Authority for specific purposes in order to carry out tasks beneficial to the City, for which the Authority possesses certain special powers and skills necessary to carry out those purposes and which have been identified and noted in prior actions of the City enabling the Downtown Development Authority, and

WHEREAS, the purpose of the Authority is to stimulate and sustain economic development in Downtown Dahlonega by encouraging cooperation and building leadership; by advancing a positive image of downtown and promoting it as an exciting place to live, shop, and invest; by sustaining and improving the appearance of downtown; and by strengthening and expanding the economic base of downtown. Powers granted to the Authority to accomplish its purpose include: developing and promoting downtown; making long-range plans or proposals for downtown; financing (by loan, grant, lease, borrow, or otherwise) projects for the public good; executing contracts and agreements; and, purchasing, leasing and selling property.

WHEREAS, the Authority desires to pursue its work via a budgeted program approved by the City;

NOW THEREFORE, the parties agree as follows:

- 1. The Authority has provided a proposed budget for the fiscal year 2024 beginning October 1, 2023, to the City, and the City has reviewed that budget to determine whether the line items represented in the budget are consistent with the City's overall goals for the Authority.
- 2. The Authority's budget as presented in "Attachment A", attached hereto and incorporated herein as a part of this Agreement, has been approved at a revised amount of three-hundred six thousand, two-hundred nineteen and no/100's dollars (\$321,665). The Authority's expenditures are funded largely by intergovernmental revenue from the City of Dahlonega totaling \$184,875.
- 3. A transfer of \$100,000 is required from the City's general fund to fund operating expenditures presented in the budget. Unrestricted Hotel/Motel tax collections of \$84,875 are budgeted to partially fund expenditures related to tourism-related events. Intergovernmental revenue from the City of Dahlonega is accomplished by twelve, monthly cash transfers of an equal amount. At the conclusion of the fiscal year, any amount not required for actual expenditures is returned to the City of Dahlonega general fund unless otherwise identified as a multi-year commitment.
- 4. The City will provide administrative services and maintain the accounts and records for the Authority, and the Authority will follow City policies as applicable. The City currently provides as available the following staff support to the Authority: Executive Director (employee of the City on loan to the DDA), Main Street Manager (loaned employee for downtown business development, tourism/marketing, and public relations); Projects Coordinator, (employee of the City on loan to the DDA), Event Coordinator (employee of the City on loan to the DDA), City Manager (project management, as requested and available); Community Development Director (primary,

administrative and executive support); and Finance Director (account management, financial reports, audits, and other administrative functions).

- 5. The Authority will provide written activity reports to the city to include a monthly financial statement and a goals and accomplishments status report consistent with the monthly report required of City department directors.
- 6. The City's duty to fund the Authority's work in fiscal year 2024 shall be contingent upon the Authority's timely provision of the reports, compliance with its approved budget, and completion of projects.
- 7. This agreement shall terminate on September 30, 2024, unless otherwise renewed or modified.

IN WITNESS WHEREOF, the undersigned have hereunto set their hands and seals the day and year first above written.

For the City of Dahlonega:	For the Downtown Development Authority:
By:	By:
Title:	Title:

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# REVENUE AND EXPENDITURE REPORT FOR CITY OF DAHLONEGA PERIOD ENDING 08/31/2023

PERIOD ENDING 08/31/2023 % Fiscal Year Completed: 91.78

2022-23 YTD BALANCE ORIGINAL 08/31/2023 % BDGT BUDGET NORMAL (ABNORMAL) **GL NUMBER DESCRIPTION USED** Fund 230 - DOWNTOWN DEVELOPMENT AUTHORITY CHARGES FOR SERVICES 1,100.00 42.77 2,098.83 3,000.00 470.51 400.00 100.00 8,395.32 3,000.00 INVESTMENT INCOME CONTRIBUTIONS AND DONATIONS MISCELLANEOUS REVENUE 200.00 4,777.90 2.388.95 TRANSFERS IN FROM OTHER FUNDS 232,450.00 213,079.13 91.67 APPROPRIATED FUND BALANCE 71,969.00 0.00 0.00 **TOTAL REVENUES** 306,219.00 229,722.86 75.02 DDA ADMINISTRATION 145,092.00 156,206.70 92.16 **TOURISM** 103,284.00 71,971.58 69.68 DOWNTOWN DEVELOPMENT 57,843.00 77,961.78 134.78 306,219.00 TOTAL EXPENDITURES 306,140.06 92.59 Fund 230 - DOWNTOWN DEVELOPMENT AUTHORITY: TOTAL REVENUES TOTAL EXPENDITURES 306,219.00 229,722.86 75.02 306,219.00 306,140.06 92.59 (76,417.20) **NET OF REVENUES & EXPENDITURES** 0.00 313.05

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#### REVENUE AND EXPENDITURE REPORT FOR CITY OF DAHLONEGA

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PERIOD ENDING 08/31/2023 % Fiscal Year Completed: 91.78

2022-23 YTD BALANCE **ACTIVITY FOR** YTD BALANCE **AVAILABLE** 08/31/2022 **ORIGINAL** 2022-23 MONTH 08/31/23 08/31/2023 **BALANCE** % BDGT DESCRIPTION INCR (DECR) NORM (ABNORM) NORM (ABNORM) USED **GL NUMBER** NORM (ABNORM) BUDGET MENDED BUDGET Fund 230 - DOWNTOWN DEVELOPMENT AUTHORITY Revenues Dept 0000 - NON DEPARTMENTAL INTERGOVERNMENTAL REVENUE 230.0000.33.9000 INTERGOVERNMENTAL REVENUES 10,923.00 0.00 0.00 0.00 0.00 0.00 0.00 INTERGOVERNMENTAL REVENUE 10.923.00 0.00 0.00 0.00 0.00 0.00 0.00 CHARGES FOR SERVICES 230.0000.34.5410 PARKING CHARGES 739.66 1,100.00 1,100.00 470.51 629.49 42.77 81.42 470.51 **CHARGES FOR SERVICES** 739.66 1,100.00 1,100.00 81.42 629.49 42.77 INVESTMENT INCOME 342.64 400.00 8,395.32 2,098.83 230.0000.36.1000 INTEREST REVENUES 400.00 0.00 (7,995.32)342.64 400.00 400.00 0.00 8,395.32 (7.995.32)2,098.83 INVESTMENT INCOME CONTRIBUTIONS AND DONATIONS 230.0000.37.1000 **CONTRIBUTIONS - PRIVATE SOURC** 80.00 100.00 100.00 0.00 3,000.00 (2.900.00)3,000.00 100.00 CONTRIBUTIONS AND DONATIONS 80.00 100.00 0.00 3.000.00 (2.900.00)3.000.00 MISCELLANEOUS REVENUE 230.0000.38.1000 MISCELLANEOUS REVENUES 0.00 0.00 0.00 812.90 812.90 (812.90)100.00 230.0000.38.9000 MISCELLANEOUS REVENUES 205.00 200.00 200.00 25.00 3,965.00 (3,765.00)1,982.50 205.00 200.00 200.00 2,388.95 MISCELLANEOUS REVENUE 837.90 4,777.90 (4,577.90)TRANSFERS IN FROM OTHER FUNDS 230.0000.39.1100 TRANSFERS IN - GENERAL FUND 252,433,50 150.000.00 150.000.00 12,500.00 137.500.00 12,500.00 91.67 230.0000.39.1275 TRANSFERS IN - HOTEL/MOTEL TAX 43,648.00 82,450.00 82.450.00 6,870.83 75,579.13 6,870.87 91.67 TRANSFERS IN FROM OTHER FUNDS 296,081.50 232,450.00 213,079.13 19.370.87 232,450.00 19,370.83 91.67 APPROPRIATED FUND BALANCE 230.0000.39.9100 APPROPRIATED FUND BALANCE 0.00 71.969.00 71,969.00 0.00 0.00 71,969.00 0.00 APPROPRIATED FUND BALANCE 0.00 71,969.00 71,969.00 0.00 0.00 71,969.00 0.00 308,371.80 306,219.00 306,219.00 20,290.15 229,722.86 76,496.14 75.02 Total Dept 0000 - NON DEPARTMENTAL 308.371.80 306.219.00 306.219.00 20.290.15 229.722.86 76.496.14 75.02 TOTAL REVENUES Expenditures Dept 0000 - NON DEPARTMENTAL OTHER COSTS 10,923.00 0.00 0.00 230.0000.57.3000 PAYMENTS TO OTHERS 0.00 0.00 0.00 0.00 OTHER COSTS 10.923.00 0.00 0.00 0.00 0.00 0.00 0.00 10.923.00 0.00 0.00 0.00 0.00 0.00 0.00 Total Dept 0000 - NON DEPARTMENTAL Dept 7510 - DDA ADMINISTRATION **DDA ADMINISTRATION** 230.7510.51.1100 SALARIES AND WAGES 23.138.47 30.469.00 30.469.00 6.710.30 58.428.29 (27.959.2)- Page 9 -230.7510.51.1300 **OVERTIME** 93.60 0.00 0.00 555.60 830.55 (830.5)

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DOWNTOWN DEVELOPMENT

SALARIES AND WAGES

**GROUP INSURANCE** 

FICA CONTRIBUTIONS

WORKERS COMPENSATION

**OVERTIME** 

230.7550.51.1100

230.7550.51.1300

230.7550.51.2100

230.7550.51.2200

230.7550.51.2700

#### REVENUE AND EXPENDITURE REPORT FOR CITY OF DAHLONEGA

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## **PERIOD ENDING 08/31/2023**

DB: Dahlonega % Fiscal Year Completed: 91.78 2022-23 YTD BALANCE **ACTIVITY FOR** YTD BALANCE **AVAILABLE BALANCE** 08/31/2022 **ORIGINAL** 2022-23 MONTH 08/31/23 08/31/2023 % BDGT DESCRIPTION BUDGET MENDED BUDGET INCR (DECR) NORM (ABNORM) NORM (ABNORM) USED **GL NUMBER** NORM (ABNORM) Fund 230 - DOWNTOWN DEVELOPMENT AUTHORITY Expenditures 230.7510.51.2100 **GROUP INSURANCE** 2,247.70 3,700.00 3,700.00 888.10 6,668.91 (2.968.91)180.24 FICA CONTRIBUTIONS 546.54 299.61 230.7510.51.2200 1.990.36 1.489.00 1.489.00 4.461.20 (2.972.20)230.7510.51.2400 RETIREMENT CONTRIBUTIONS 15,730.99 12,871.00 12,871.00 1,207.17 13,278.87 (407.87)103.17 230.7510.51.2700 WORKERS COMPENSATION 3,718.11 3,718.00 3,718.00 0.00 2.900.73 817.27 78.02 12,079.00 12,079.00 230.7510.52.1000 PROFESSIONAL/TECHNICAL SERVICE 5,256.68 43.52 1,417.81 0.00 6,822.32 230.7510.52.2000 PURCHASED PROPERTY SERVICES 120.00 0.00 0.00 0.00 0.00 0.00 0.00 230.7510.52.2200 REPAIRS AND MAINTENANCE 739.00 1,500.00 1,500.00 0.00 515.03 984.97 34.34 230.7510.52.2300 **RENTALS** 0.00 0.00 0.00 128.00 4.097.07 (4.097.07)100.00 230.7510.52.3100 **INSURANCE** 4,375.00 5,000.00 5,000.00 0.00 4,375.08 624.92 87.50 230.7510.52.3200 COMMUNICATIONS 6.514.78 10.236.00 10.236.00 0.00 59.00 99.42 10.177.00 230.7510.52.3300 **ADVERTISING** 243.25 2,000.00 2.000.00 0.00 24.23 484.50 1.515.50 230.7510.52.3400 **PRINTING** 0.00 3.000.00 3,000.00 0.00 68.00 2.932.00 2.27 230.7510.52.3500 **TRAVEL** 3,682.41 0.00 0.00 0.00 1,394.77 (1,394.77)100.00 230.7510.52.3600 **DUES AND FEES** 0.00 3.084.75 (1,529.75)198.38 1,807.25 1,555.00 1,555.00 0.00 1,350.00 230.7510.52.3700 **EDUCATION AND TRAINING** 3,845.00 2,175.00 2,175.00 825.00 62.07 230.7510.53.1100 GENERAL SUPPLIES AND MATERIAL 2.430.32 1,500.00 25.910.83 0.00 30,847.14 (4,936.31)119.05 WATER/SEWER 30.99 230.7510.53.1210 720.29 3,300.00 3,300.00 115.15 1,022.65 2,277.35 230.7510.53.1230 **ELECTRICITY** 5,458.38 9,500.00 9,500.00 678.75 6.816.48 2.683.52 71.75 SMALL EQUIPMENT 0.00 (149.00)230.7510.53.1600 74.50 0.00 0.00 149.00 100.00 230.7510.54.9900 CAPITAL OUTLAYS 0.00 41.000.00 41.000.00 0.00 0.00 41.000.00 0.00 **DDA ADMINISTRATION** 78,347.22 145,092.00 169,502.83 10,829.61 156,206.70 13,296.13 92.16 78,347.22 145,092.00 169,502.83 10,829.61 156,206.70 13.296.13 92.16 Total Dept 7510 - DDA ADMINISTRATION Dept 7540 - TOURISM TOURISM SALARIES AND WAGES 31.965.24 12,439.98 25.000.02 230.7540.51.1100 37.440.00 37.440.00 0.00 33.23 230.7540.51.1300 **OVERTIME** 374.94 0.00 148.50 (148.50)100.00 0.00 0.00 230.7540.51.2100 **GROUP INSURANCE** 2,282.96 2,142.00 2,142.00 0.00 762.46 1,379.54 35.60 230.7540.51.2200 FICA CONTRIBUTIONS 2,509.35 2.864.00 2,864.00 0.00 963.01 1.900.99 33.62 230.7540.51.2400 RETIREMENT CONTRIBUTIONS 11.488.95 9.400.00 9.400.00 881.62 9.697.82 (297.82)103.17 38,035,94 230.7540.52.1000 PROFESSIONAL/TECHNICAL SERVICE 31.988.89 46.850.00 46.850.00 1.340.00 8.814.06 81.19 **RENTALS** 3,401.76 230.7540.52.2300 0.00 0.00 0.00 0.00 (3,401.76)100.00 230.7540.52.3300 **ADVERTISING** 0.00 500.00 500.00 0.00 1.861.50 (1,361.50)372.30 230.7540.52.3400 **PRINTING** 487.25 500.00 500.00 0.00 1.115.60 (615.60)223.12 230.7540.52.3500 **TRAVEL** 575.00 575.00 0.00 90.41 484.59 15.72 0.00 230.7540.52.3600 **DUES AND FEES** 0.00 513.00 513.00 0.00 163.59 349.41 31.89 230.7540.52.3700 **EDUCATION AND TRAINING** 0.00 0.00 0.00 0.00 195.00 (195.00)100.00 230.7540.53.1100 GENERAL SUPPLIES AND MATERIAL 2.000.00 0.00 (1.096.01)154.80 1.305.48 2.000.00 3.096.01 230.7540.53.1270 MOTOR FUEL 398.12 500.00 500.00 0.00 0.00 500.00 0.00 **TOURISM** 82,801.18 103,284.00 103,284.00 2,221.62 71,971.58 31,312.42 69.68 103.284.00 103.284.00 2.221.62 71.971.58 Total Dept 7540 - TOURISM 82.801.18 31.312.42 69.68 Dept 7550 - DOWNTOWN DEVELOPMENT

38.480.00

10.709.00

2,944.00

0.00

0.00

38.480.00

10.709.00

2,944.00

0.00

0.00

4.428.40

503.84

181.02

377.32

0.00

44,333.36

4,828.29

3,418.60

869.76

217.16

(5.853.36)

5,880.

(474)

(217)

(869.76)

115.21

100.00

- Page 10 -

34.459.10

413.88

7.989.66

2,624.17

0.00

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**NET OF REVENUES & EXPENDITURES** 

#### REVENUE AND EXPENDITURE REPORT FOR CITY OF DAHLONEGA

#### PERIOD ENDING 08/31/2023

% Fiscal Year Completed: 91.78

2022-23 YTD BALANCE **ACTIVITY FOR** YTD BALANCE **AVAILABLE** 08/31/2022 **ORIGINAL** 2022-23 MONTH 08/31/23 08/31/2023 **BALANCE** % BDGT DESCRIPTION **GL NUMBER** BUDGET MENDED BUDGET INCR (DECR) NORM (ABNORM) NORM (ABNORM) USED NORM (ABNORM) Fund 230 - DOWNTOWN DEVELOPMENT AUTHORITY Expenditures 230.7550.52.1000 PROFESSIONAL/TECHNICAL SERVICE 2,800.00 18,294.03 (18,294.03)7,970.69 0.00 0.00 100.00 230.7550.52.2300 **RENTALS** 2.690.00 0.00 0.00 0.00 2.970.00 (2.970.00)100.00 230.7550.52.3300 **ADVERTISING** 0.00 2,000.00 2,000.00 0.00 1,105.00 895.00 55.25 230.7550.52.3400 **PRINTING** 0.00 1,000.00 1,000.00 0.00 173.00 827.00 17.30 230.7550.52.3500 **TRAVEL** 892.14 0.00 0.00 0.00 0.00 0.00 0.00 230.7550.52.3600 **DUES AND FEES** 663.00 250.00 250.00 0.00 619.11 (369.11)247.64 230.7550.52.3700 **EDUCATION AND TRAINING** 0.00 0.00 0.00 0.00 50.00 (50.00)100.00 230.7550.53.1100 GENERAL SUPPLIES AND MATERIAL 306.91 1.500.00 1.500.00 0.00 350.00 1.150.00 23.33 230.7550.53.1270 MOTOR FUEL 702.89 960.00 960.00 114.81 733.47 226.53 76.40 230.7550.53.1790 OTHER SUPPLIES - VOLUNTEER AP 0.00 0.00 0.00 130.35 0.00 0.00 0.00 58,842.79 57,843.00 57,843.00 77,961.78 134.78 DOWNTOWN DEVELOPMENT 8,405.39 (20,118.78)58,842.79 57,843.00 57,843.00 8,405.39 77,961.78 (20,118.78)134.78 Total Dept 7550 - DOWNTOWN DEVELOPMENT 330.629.83 92.59 TOTAL EXPENDITURES 230,914.19 306,219.00 21,456.62 306.140.06 24,489.77 Fund 230 - DOWNTOWN DEVELOPMENT AUTHORITY: **TOTAL REVENUES** 308,371.80 306.219.00 306.219.00 20.290.15 229.722.86 76.496.14 75.02 TOTAL EXPENDITURES 230,914.19 306,219.00 330,629.83 21,456.62 306,140.06 24,489.77 92.59

0.00

(24,410.83)

(1,166.47)

(76,417.20)

77,457.61

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52,006.37

313.05