#### DAWSON COUNTY BOARD OF COMMISSIONERS SPECIAL CALLED MEETING AGENDA, AUGUST 24, 2017 DAWSON COUNTY GOVERNMENT CENTER ASSEMBLY ROOM 4:00 PM

#### **ROLL CALL**

#### APPROVAL OF AGENDA

#### **PUBLIC HEARING**

1. Proposed FY 2018 Budget (2nd of 3 hearings. First hearing was held on August 17, 2017. Third hearing will be held on September 7, 2017)

#### **ADJOURNMENT**

#### **Backup material for agenda item:**

1. Proposed FY 2018 Budget (2nd of 3 hearings. First hearing was held on August 17, 2017. Third hearing will be held on September 7, 2017)

# DAWSON COUNTY GOVERNMENT BUDGET PRESENTATION FY 2018



Presented by: Chairman Billy Thurmond August 10, 2017

#### **Budget Goals**

- Prepare a realistic, revenue based budget
- Budget conforms to the current millage rate with no increase to millage
- Provide same or improved level of funding for all departments-thus improving level of service
- Allow all departments/agencies the opportunity to present their requests to the full Board during public hearings

#### **Budget Challenges**

- Increases to salary costs from prior year as result of salary study implemented last year, increased \$1.08 million, or 9.66%
- Increased health insurance cost of over \$500k, or 18%
- Increased operational needs of multiple departments



#### General Fund

- Main operating fund of the County. All property tax received by the County government provides revenue to the General Fund.
- Property tax provides 42% of revenue for General Fund



#### Where we started......

- General Fund requests totaled \$27,017,017
- This included over \$1.6 million in new personnel/salary change requests
- This represents an increase of \$2.7 million from prior year original budget



## General Fund Revenue Changes

- Projections are for L.O.S.T to increase 5% from actual in 2016 and an increase of approx. \$964K, or 10% in property tax
- This proposed budget includes use of fund balance (reserves) of \$1.382 million



## Proposed General Fund Revenues

**REVENUES:** 

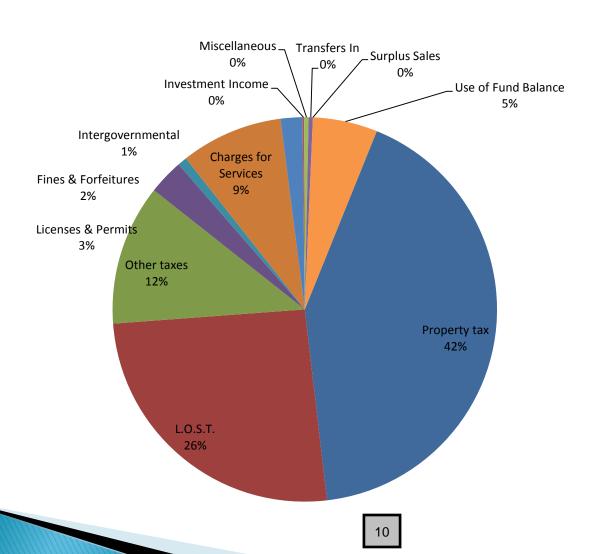
| Property tax         |
|----------------------|
| L.O.S.T.             |
| Other taxes          |
| Licenses & Permits   |
| Intergovernmental    |
| Charges for Services |
| Fines & Forfeitures  |
| Investment Income    |
| Miscellaneous        |
| Transfers In         |
| Surplus Sales        |
| Use of Fund Balance  |
| TOTAL DEVENUE        |

| FY | 2018 Proposed | FY 2017    | % Chg    |
|----|---------------|------------|----------|
| \$ | 10,692,221 \$ | 9,817,909  | 8.91%    |
|    | 6,528,055     | 6,600,000  | -1.09%   |
|    | 3,007,991     | 3,006,000  | 0.07%    |
|    | 751,422       | 541,850    | 38.68%   |
|    | 200,000       | 194,056    | 3.06%    |
|    | 2,185,605     | 2,290,875  | -4.60%   |
|    | 467,500       | 442,500    | 5.65%    |
|    | 33,870        | 21,645     | 56.48%   |
|    | 94,075        | 90,175     | 4.32%    |
|    | 90,000        | 90,000     | 0.00%    |
|    | -             | 20,000     | -100.00% |
|    | 1,382,810     | 1,112,403  | 24.31%   |
| \$ | 25,433,549 \$ | 24,227,413 | 4.98%    |



**TOTAL REVENUE** 

#### Revenue Sources





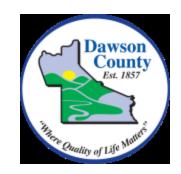
- Property tax
- L.O.S.T.
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- Miscellaneous
- Transfers In
- Surplus Sales
- Use of Fund Balance

#### Proposed General Fund Expenditures by function

| EXPENDITURES          | FY 2018       | FY 2017      | % Change |
|-----------------------|---------------|--------------|----------|
| General Government    | 4,992,083     | 4,772,304    | 4.61%    |
| Judicial              | 2,958,939     | 2,763,101    | 7.09%    |
| Public Safety         | 4,713,985     | 4,450,684    | 5.92%    |
| Sheriff               | 7,334,486     | 6,822,566    | 7.50%    |
| Public Works          | 1,687,906     | 1,604,055    | 5.23%    |
| Health & Welfare      | 284,826       | 278,522      | 2.26%    |
| Culture & Recreation  | 1,575,123     | 1,437,811    | 9.55%    |
| Housing & Development | 573,613       | 507,951      | 12.93%   |
| Other Financing Uses  | 1,312,588     | 1,590,419    | -17.47%  |
| TOTAL                 | \$ 25,433,549 | \$24,227,413 | 4.98%    |



#### General Government



| General Government    | FY 2018 Proposed | FY 2017   | % Chg   |
|-----------------------|------------------|-----------|---------|
| Commissioners         | 158,829          | 237,434   | -33.11% |
| Administration        | 244,490          | 321,738   | -24.01% |
| Elections             | 260,691          | 215,864   | 20.77%  |
| Attorney              | 110,458          |           |         |
| General Govt          | 797,040 <b>`</b> | 769,900   | 3.53%   |
| Finance               | 525,599          | 518,384   | 1.39%   |
| I.T.                  | 356,940          | 317,749   | 12.33%  |
| Human Resources       | 189,008          | 165,130   | 14.46%  |
| Tax Commissioner      | 451,672          | 437,661   | 3.20%   |
| Tax Assessor          | 576,853          | 520,740   | 10.78%  |
| Board of Equalization | 16,565           | 16,540    | 0.15%   |
| Risk Management       | 279,400          | 235,000   | 18.89%  |
| Facility Management   | 1,024,538        | 1,016,164 | 0.82%   |
| Total General Govt.   | 4,992,083        | 4,772,304 | 4.61%   |

<sup>1,540</sup> included in Gen Govt for 2% salary

## Judicial

| Judicial |                   | FY 2018 Proposed | FY 2017   | % Chg  |
|----------|-------------------|------------------|-----------|--------|
|          | Superior Court    | 500,674          | 461,525   | 8.48%  |
|          | Clerk of Court    | 626,125          | 591,161   | 5.91%  |
|          | District Attorney | 689,972          | 649,142   | 6.29%  |
|          | Magistrate Court  | 396,442          | 359,798   | 10.18% |
|          | Probate Court     | 309,028          | 280,770   | 10.06% |
|          | Juvenile Court    | 127,459          | 116,675   | 9.24%  |
|          | Public Defender   | 309,239          | 304,030   | 1.71%  |
|          | Total Judicial    | 2,958,939        | 2,763,101 | 7.09%  |



## **Public Safety**

| Public Safety              | FY 2018 Proposed | FY 2017   | % Ung    |
|----------------------------|------------------|-----------|----------|
| Marshals                   | 127,308          | 128,892   | -1.23%   |
| Fire                       | 1,639,108        | 1,485,585 | 10.33%   |
| ESA                        | -                | 156,688   | -100.00% |
| EMS                        | 2,553,190        | 2,434,641 | 4.87%    |
| Coroner                    | 107,674          | 71,278    | 51.06%   |
| Humane Society             | 133,000          | 126,000   | 5.56%    |
| EMA                        | 153,705          | 47,600    | 222.91%  |
| <b>Total Public Safety</b> | 4,713,985        | 4,450,684 | 5.92%    |

## Sheriff

| Sheriff |                      | FY 2018 Proposed | FY 2017   | % Chg  |
|---------|----------------------|------------------|-----------|--------|
|         | Sheriff              | 3,329,882        | 3,088,622 | 7.81%  |
|         | Sheriff-K9           | 27,750           | 21,750    | 27.59% |
|         | Sheriff-Jail         | 2,981,312        | 2,803,381 | 6.35%  |
|         | Sheriff-SRO          | 245,279          | 242,294   | 1.23%  |
|         | Sheriff-Court Svcs.  | 750,263          | 666,519   | 12.56% |
|         | <b>Total Sheriff</b> | 7,334,486        | 6,822,566 | 7.50%  |



#### **Public Works**

| Public Works              | FY 2018 Proposed | FY 2017   | % Chg  |
|---------------------------|------------------|-----------|--------|
| PW Admin                  | 145,551          | 120,300   | 20.99% |
| Roads                     | 1,542,355        | 1,483,755 | 3.95%  |
| <b>Total Public Works</b> | 1,687,906        | 1,604,055 | 5.23%  |



#### Health & Welfare

| Health & Welfare       | FY 2018 Proposed | FY 2017 | % Chg  |
|------------------------|------------------|---------|--------|
| Health Dept.           | 162,000          | 162,000 | 0.00%  |
| CASA                   | 6,000            | 6,000   | 0.00%  |
| DFACS                  | 29,800           | 28,740  | 3.69%  |
| NOA                    | 2,500            | 2,500   | 0.00%  |
| Indigent Welfare       | 7,000            | 4,000   | 75.00% |
| Senior Center          | 77,526           | 75,282  | 2.98%  |
| Total Health & Welfare | 284,826          | 278,522 | 2.26%  |



#### Culture & Recreation

| Culture & Recreation       | FY 2018 Proposed | FY 2017   | % Chg  |
|----------------------------|------------------|-----------|--------|
| Silver Sneakers            | 6,250            | 5,600     | 11.61% |
| Parks                      | 1,119,076        | 997,165   | 12.23% |
| Park Pool                  | 30,024           | 30,024    | 0.00%  |
| War Hill Park              | 29,773           | 26,742    | 11.33% |
| Library                    | 390,000          | 378,280   | 3.10%  |
| Total Culture & Recreation | 1,575,123        | 1,437,811 | 9.55%  |



#### Housing & Development

| Housing & Development        | FY 2018 Proposed | FY 2017 | % Chg  |
|------------------------------|------------------|---------|--------|
| Conservation                 | 800              | 800     | 0.00%  |
| County Extension             | 83,926           | 77,826  | 7.84%  |
| Planning& Development        | 488,887          | 429,325 | 13.87% |
| <b>Development Authority</b> | -                | -       |        |
| Total Housing & Developme    | ent 573,613      | 507,951 | 12.93% |

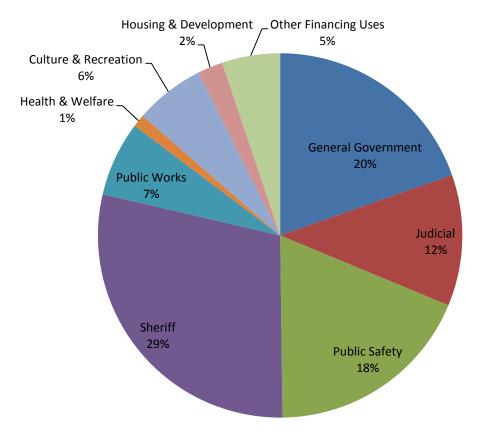


## Other financing uses

| Other Financing Uses          | FY 2018 Proposed | d FY 2017 | % Chg   |
|-------------------------------|------------------|-----------|---------|
|                               |                  |           |         |
| Transfer to Family Connection | on 22,483        | 22,044    | 1.99%   |
| Transfer to Grants            | 600,000          | 578,530   | 3.71%   |
| Transfer to Capital           | 67,304           | 491,062   | -86.29% |
| Transfer to Fleet             | 299,570          | 170,632   | 75.56%  |
| Transfer to E-911             | 235,533          | 255,487   | -7.81%  |
| Transfer to DCARGIS           | 87,698           | 72,664    | 20.69%  |
| Total Other Financing Uses    | 1,312,588        | 1,590,419 | -17.47% |



#### Expenditure allocation







#### Proposed budget highlights

- 2% pay increase for all full time employees
- Increase \$345k for health insurance
- No new positions
- Total increase to General Fund from prior year original budget of 4.98%, or \$1,206,136



## All funds proposed budgets

#### DAWSON COUNTY GOVERNMENT PROPOSED FY 2018 BUDGET-ALL FUNDS

| ALL FUNDS            | FY | 2018 Propos | ed | FY 2017    | % Chg   |
|----------------------|----|-------------|----|------------|---------|
| General Fund         | \$ | 25,433,549  | \$ | 24,227,413 | 4.98%   |
| E-911                |    | 849,533     |    | 840,237    | 1.11%   |
| Law library          |    | 15,500      |    | 15,127     | 2.47%   |
| Capital Projects     |    | 67,304      |    | 491,062    | -86.29% |
| Family Connection    |    | 253,197     |    | 222,757    | 13.67%  |
| Grant Fund           |    | 1,926,271   |    | 1,707,162  | 12.83%  |
| Hotel-Motel Fund     |    | 425,000     |    | 422,500    | 0.59%   |
| SPLOST VI            |    | 6,000,000   |    | 5,800,000  | 3.45%   |
| D.A.T.E. Fund        |    | 34,222      |    | 33,775     | 1.32%   |
| DA Seizure Fund      |    | 3,500       |    | 2,000      | 75.00%  |
| Sheriff Seizure Fund |    | 10,000      |    | 43,000     | -76.74% |
| Inmate Welfare Fund  |    | 110,000     |    | 90,050     | 22.15%  |
| Inmate Escrow        |    | 100,000     |    | 100,000    | 0.00%   |
| Crime Victims Fund   |    | 24,300      |    | 24,300     | 0.00%   |
| Jail Fund            |    | 55,000      |    | 55,000     | 0.00%   |
| Solid Waste Fund     |    | 797,000     |    | 511,487    | 55.82%  |
| DCARGIS Fund         |    | 90,898      |    | 74,164     | 22.56%  |
| Fleet/Fuel Fund      |    | 1,147,970   |    | 1,331,533  | -13.79% |
| Total All Funds      | \$ | 37,343,244  | \$ | 35,991,567 | 3.76%   |



#### Capital Projects Fund

- Capital Projects Fund is funded by transfers from General Fund
- There are no additions to Capital Projects Fund in this budget, with the exception of the \$67,304 for debt service. All other funding will come from fund balance



#### Available Capital Projects Funds

Fund balance at 12/31/16 \$667,652

Chairman's Proposal for 2018:

- \$ 55,000 Comprehensive Plan
- \$ 67,304 Amount currently budgeted (debt)
- \$122,304



## Earmarked Capital Projects Funds as of 12/31/2017

| Department         | \$ Programmed |
|--------------------|---------------|
| Roads              | \$ 31,836     |
| Sheriff            | \$ 5,445      |
| IT                 | \$239,376     |
| Park               | \$ 21,288     |
| Fire               | \$ 7,448      |
| General Government | \$ 78,136     |
| Unassigned         | \$350,374     |



#### SPLOST VI

\$145,000 for county-wide PC replacement plan

▶ \$6,000,000 budget for 2018



## Solid Waste Fund - Capital

- \$70,000 for Permanent Scale house at Transfer Station
- ▶ \$60,000 for Mini-excavator
- Funding will come from reserves of Solid Waste Fund



## In closing.....

Thank you to all the department heads, elected officials and staff for all their hard work in putting this proposed budget together. It takes all of us working together to make Dawson County Government a successful operation providing quality services to its Citizens.



#### Proposed Changes to 2018 Budget

#### **GENERAL FUND**

| Change in General Fund                       | \$ (302,240.00)     |
|--|---------------------|
| Parks - Gas, Fuel                            | \$ (700.00)         |
| Change Humane Society audit req              | no impact to budget |
| Parks - Food                                 | \$ (500.00)         |
| Roads - Uniforms                             | \$ (2,000.00)       |
| Reduce PW Roads -Drain pipes                 | \$ (15,000.00)      |
| Move radio maint all to E911                 | \$ (29,000.00)      |
| Sheriff - Jail Site improvements             | \$ (10,000.00)      |
| Sheriff 3300 - swat - small equip            | \$ 15,000.00        |
| Sheriff 3300 - small equipment               | \$ 10,000.00        |
| Public Def. Add \$3000 for supplement (Turk) | \$ 3,000.00         |
| DA Addition for supplements                  | \$ 2,000.00         |
| Clerk of court gen supplies                  | \$ (4,500.00)       |
| Facilities reduce electricity                | \$ (5,000.00)       |
| Take out 1500-521200 Pro Svcs                | \$ (25,000.00)      |
| ncrease insurance contingency                | \$ 25,000.00        |
| Remove 2% salary increase                    | \$ (294,540.00)     |

NOTE: The Board would like to put forth the suggestion that if the departments and offices funded by the County continue to do a great job of staying under

budget for 2017, and revenue continues upward trend, the 2% salary increase could be added to the budget in

April 2018. This would be a year since the salary study changes were implemented.

|                    | CAPITAL PROJECTS FUND   |  |
|--------------------|---|--|
| Sheriff<br>Sheriff | \$ 260,000.00 For 911 CAD IT \$ \$ 40,000.00 HVAC \$ \$ 300,000.00 \$ \$ (5,445.00) Sheriff Capital allocation \$ 294,555.00    | 250,000.00 Phones (239,376.00) Take from IT Capital projects allocation 10,624.00 Take out of Unassigned |
| Unassigned         | \$ 350,374.00 (projected at 12/31/17)<br>\$ (294,555.00) Sheriff<br>\$ (10,624.00) IT<br>\$ 45,195.00 Ending unassigned balance |  |
| o the budget in    | , ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,   |  |