



JOINT MEETING OF THE CONFIRE EMS DIVISION SUBSIDIARY AND

ADMINISTRATIVE COMMITTEE

TUESDAY, OCTOBER 13, 2026 – 1:00 PM

LOMA LINDA-EOC 25541 BARTON RD, LOMA LINDA

AGENDA

The Joint Meeting of the CONFIRE EMS Division Subsidiary Committee and Administrative Committee is scheduled for Tuesday, October 13, 2026, in the Loma Linda Fire Department Emergency Operations Center, 25541 Barton Road, Loma Linda, California.

Reports and Documents relating to each agenda item are on file at CONFIRE and are available for public inspection during normal business hours.

The Public Comment portion of the agenda pertains to items NOT on the agenda and is limited to 3 minutes for each speaker. Pursuant to the Brown Act, no action may be taken by the EMS Division Subsidiary Committee or Administrative Committee at this time; however, the Committee's may refer your comments/concerns to staff or request that the item be placed on a future agenda.

In compliance with the Americans with Disabilities Act, if you need special assistance to participate in this meeting, please contact CONFIRE at (909) 356-2302. Notification 48 hours prior to the meeting will enable CONFIRE to make reasonable arrangements to ensure accessibility to this meeting. Later requests will be accommodated to the extent feasible.

A recess may be called at the discretion of the EMS Division Subsidiary Committee or Administrative Committee.

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OPENING

- a. Call to order
- b. Flag Salute

ROLL CALL - EMS DIVISION SUBSIDIARY COMMITTEE

ROLL CALL - ADMINISTRATIVE COMMITTEE

PUBLIC COMMENT

An opportunity provided for persons in the audience to make brief statements to the EMS Division Subsidiary Committee and Administrative Committee. (Limited 3 minutes for each speaker)

INFORMATION RELATIVE TO POSSIBLE CONFLICT OF INTEREST

Agenda items may require member abstentions due to conflict of interests and financial interests. EMS Division Subsidiary Committee/Administrative Committee abstentions shall be stated under this item for recordation on the appropriate item.

EMS DIVISION SUBSIDIARY COMMITTEE CONSENT ITEMS

The following items are considered routine and non-controversial and will be voted upon at one time by the EMS Division Subsidiary Committee. An item may be removed by a Committee Member or member of the public for discussion and appropriate action.

- [1.](#) Approve EMS Division Subsidiary Committee Minutes of September 8, 2026.

NEW BUSINESS

2. EMS Restock Procedures - Chief Gerken - **DISCUSSION**
- [3.](#) Fire Ambulance Replacement and System Resiliency - Joe Barna - **ACTION**
- [4.](#) System Status Plan and Deployment Update - Joe Barna - **RECEIVE AND FILE**

CLOSED SESSION

NEW BUSINESS

- [5.](#) Fire Ambulance Resource Implementation - Joe Barna - **ACTION**

ROUND TABLE

CLOSED SESSION

6. Review and update existing Litigation - Government Code section 54956.9: AMR Lawsuit

ADJOURNMENT

NEXT MEETING: EMS Division Meeting - November 10, 2026
Administrative Committee Meeting - November 24, 2026

POSTING:

This is to certify that on Thursday, October 8, 2026, I posted a copy of the agenda:

- 1743 Miro Way, Rialto, CA
- on the Center's website which is www.confirer.org
- 25541 Barton Rd., Loma Linda, CA

/s/ Liz Berry

Liz Berry
Clerk of the Board



EMS DIVISION SUBSIDIARY COMMITTEE MEETING

TUESDAY, SEPTEMBER 8, 2026 – 1:00 PM

LOMA LINDA EOC – 25541 BARTON RD. LOMA LINDA

MINUTES

EMS DIVISION SUBSIDIARY COMMITTEE MEMBERS:

Apple Valley Fire Protection District – B.C. Matthew Dowland - *Absent*
 Chino Valley Independent Fire District – Leslie Parham
 Colton Fire Department – D.C. Jon Boggs
 Loma Linda Fire Department – B.C. Jeff Gillette
 Montclair Fire Department – Chief Ryon Dierck - *Absent*
 Ontario Fire Department – **Chair**, Chief Mike Gerken – *Arrived @ 1:06*
 Rancho Cucamonga Fire District – **Vice Chair**, Chief Augie Barreda
 Redlands Fire Department – B.C. Nathan Bristol - *Absent*
 Rialto Fire Department – D.C. Jacob Huber
 San Bernardino County Fire District – D.C. Mike O'Bier
 Victorville Fire Department – D.C. Andrew Roach
 City of Yucaipa – Chief Grant Malinowski

CALL TO ORDER

- a. Flag Salute
- b. Roll call/Introductions

PUBLIC COMMENT

An opportunity provided for persons in the audience to make brief statements to the EMS Division Subsidiary Committee. (Limited to 3 minutes for each speaker)

There were no requests to speak.

INFORMATION RELATIVE TO POSSIBLE CONFLICT OF INTEREST

Agenda items may require committee member abstentions due to conflict of interests and financial interests. EMS Division Subsidiary Committee member abstentions shall be stated under this item for recordation on the appropriate item.

No conflicts were announced.

CONSENT ITEMS

The following items are considered routine and non-controversial and will be voted upon at one time by the EMS Division Subsidiary Committee. An item may be removed by a Committee Member or member of the public for discussion and appropriate action.

1. Approve EMS Division Subsidiary Committee Minutes of July 14, 2026.
2. Approve EMS Division Subsidiary Committee minutes of August 11, 2026.

Motion to accept Consent Items.

Motion by: Chief Mike O'Bier

Second by: B.C. Jeff Gillette

Yes – 8

No- 0

Abstain –0

Absent – 4, Apple Valley Fire Protection District, Montclair Fire Department, Ontario Fire Department, and Redlands Fire Department.

Motion Passed

CHAIR REPORT

- a. Operation Section Update

None

- b. Admin. Section Update – Josh Stapleton

- *90% of AMR workforce is transitioning over and have been thru onboarding.*
- *Surge units have all items done with exception of CHP inspection.*
CHP inspections should be complete by Sept. 15th.
- *Documentation to billing compliance has been rolled out.*

- c. Business Operations Update – Joe Barna

- *Ready for go live.*
- *134 Priority Ambulances and 13-member agency ambulances for a total of 147.*
- *Staffing currently sits at 154%.*
- *Tablet Command visibility.*
- *Anticipating more communication translating to better response times.*
- *Discussion on unit numbering continues.*
- *Bariatric units exceed current AMR Bariatric unit count.*
- *OES will be activating for the Oct. 1 transition at a Level 1.*
- *Standby units will go thru CONFIRE.*

NEW BUSINESS

3. Ambulance Destination – Chief Gerken - **DISCUSSION**

Chief Gerken discussed honoring the customer's request of Hospital destination.
How far can the units travel?

Leaders' intent is to do what is right for the agency but to honor the patient's medical home when feasible.

4. Billing Data Pathway – Chief Gerken – **DISCUSSION**

Pam Martinez has been working on the complexities of billing and getting agencies paid that provide services.

The team will continue to meet, obtain training, and develop a process.

ROUND TABLE

Chief O'Bier of County Fire wanted to know what the plan is for units or locations that are being hammered. Per Josh Stapleton, debriefing will occur daily. Units or locations that are being hit hard will be identified and rectified before it becomes an issue. We will make data driven decisions to protect our people. We will utilize Marvelous, System Status Controller, and ECC Chief to ensure that the system adjusts quickly.

CLOSED SESSION

**2:08 The committee did not enter closed session.*

5. Review and update existing Litigation – Government Code section 54956.9: AMR

Lawsuit

No update

ADJOURNMENT

Motion to adjourn the EMS Division Subsidiary Committee Meeting.

Motion by: D.C. Jacob Huber

Second by: Chief Augie Barreda

Yes – 9

No- 0

Abstain –0

Absent – 3, Apple Valley Fire Protection District, Montclair Fire Department, and Redlands Fire Department.

Motion Passed

The meeting adjourned at 2:10 p.m.

Upcoming Meetings:

Next Meeting: October 13, 2026.

/s/ Liz Berry

Liz Berry

Clerk of the Board

**CONFIRE****STAFF REPORT**

DATE: October 13, 2026

FROM: Joe Barna
Deputy Executive Director
Administration

TO: EMS Division Subcommittee

SUBJECT: Fire Ambulance Replacement and System Resiliency

Recommended Action

1. Recommend replacement of the three Chino units with three staffed 24-hour fire department ambulances and determine the specific number of additional 24-hour fire ambulances, from zero to three, and priority coverage areas to recommend to the Administrative Committee, based on staff input and agency capacity.
2. Solicit agency interest and direct staff to confirm resource commitments, proposed locations, and implementation conditions, including additional units in service within three months of authorization and earlier deployment through overtime while agencies hire where staffing capacity allows and required agreements are approved.

Background Information

The Subcommittee is asked to recommend three Chino replacements and to decide whether up to three additional 24-hour fire ambulances are needed, for a total of six. The recommendation should identify the number of additions, interested agencies, priority coverage areas, and implementation conditions for Administrative Committee action later in the joint meeting.

Initial operating experience indicates approximately 20,000 more annual calls than the System Status Plan (SSP) planning assumption. That assumption was already 30,000 calls above the RFP estimate. The preceding SSP item addresses the redesign for higher volume and provides the basis for this placement discussion.

The 24-hour fire layer strengthens coverage in harder-to-reach areas and keeps high-performance ambulances available in busier areas. When nearby resources are committed, covering those areas can pull high-performance units away from areas with greater call demand.

Each proposed addition must address an identified coverage need and be supported by an agency able to provide it. The proposal covers three replacements plus zero to three additions, for three to six resources.

Staff will identify the most effective locations within interested agencies' service areas using the revised SSP and agency operational input. Agencies should identify unit capacity, vehicle availability, staffing needs, service dates, and any effect on first-response availability. The placement review will consider call demand, travel times, geographic access, and nearby ambulance availability.

Additional units must be in service within three months of authorization, with earlier deployment through overtime where agencies have staffing capacity. Agencies should identify the earliest start date and the hours and duration they can sustain through overtime while hiring. Staff will confirm costs and reimbursement arrangements before implementation.

Financial Impact

The resources will be funded through cost recovery from ambulance billing services. Staff will confirm replacement, expansion, and overtime costs, any offset from the Chino units, and the remaining Fiscal Year 2026-27 and ongoing annual cost once agency commitments and staffing arrangements are established.

The Board will receive a mid-year budget amendment reflecting increased call volume, expenditures, and revenue, including the adopted fire ambulance deployment.

Attachments

None.

**CONFIRE****STAFF REPORT**

DATE: October 13, 2026

FROM: Joe Barna
Deputy Executive Director
Administration

TO: EMS Division Subcommittee and
Administrative Committee

SUBJECT: System Status Plan and Deployment Update

Recommended Action

1. Receive and file the update on the revised System Status Plan and staffing gaps, and provide input on coverage priorities for the revised deployment and the fire resource items that follow.

Background Information

The System Status Plan (SSP) is being revised to reflect higher demand and staffing conditions observed since October 1. The initial model planned for 12,256 weekly system hours and assumed approximately 185,000 annual transports. Early operating experience indicates that interfacility transport demand is higher than anticipated.

The October 6 revision proposes 13,580 weekly system hours, including 11,904 Priority Ambulance hours. Staff will confirm service levels, regional distribution, the public agency contribution, and hours that can be staffed before finalizing the deployment schedule.

The preliminary trend of approximately 205,000 annual transports requires validation before it is used for continuing staffing commitments. Staff will reconcile response and transport data with Priority Ambulance and the deployment consultants to confirm demand and update the deployment model.

The staffing shortfall requires a correction schedule based on actual deployment by region and hour of day. On October 6, staff confirmed that the ambulances shown in MARVLIS matched the ESO staffing schedule and reported that the system was understaffed. Staff will compare planned, scheduled, and actual staffed hours, distinguish units available for new calls, and establish a correction schedule with Priority Ambulance.

The revised deployment will coordinate emergency, interfacility, and critical care transport coverage. Operations will confirm ALS, BLS, and critical care allocations, posting locations, and supplemental public agency resources. Communications will ensure the deployment schedule and unit capabilities are consistently reflected in dispatch and status systems.

Financial Impact

The revised deployment will be funded through cost recovery from ambulance billing services, with final costs dependent on the resources and hours implemented. The proposed increase is estimated at 324 weekly system hours. Business Operations will identify the remaining Fiscal Year 2026-27 and ongoing annual costs based on the provider, service level, reimbursement terms, and hours actually delivered.

Business Operations will present an amended budget to the Board at mid-year to reflect increased volume, expenditures, and revenue. This item provides an update and does not approve additional expenditures or amend provider agreements.

Attachments

None.

**CONFIRE**

STAFF REPORT

DATE: October 13, 2026

FROM: Joe Barna
Deputy Executive Director
Administration

TO: Administrative Committee

SUBJECT: Fire Ambulance Resource Implementation

Recommended Action

1. Authorize replacement of the three Chino units with three staffed 24-hour fire department ambulances and adopt the EMS Division Subcommittee's recommendation for the number of additional 24-hour fire ambulances, from zero to three, and priority coverage areas.
2. Direct the Executive Director to implement the adopted deployment, including agency commitments, final placement, agreements, reimbursement terms, and deployment schedules, and report progress to the Administrative Committee. Additional resources must enter service within three months of authorization, with earlier deployment through overtime while agencies hire where staffing capacity allows and required agreements are approved.

Background Information

The Administrative Committee is asked to authorize three Chino replacements and up to three additional 24-hour fire ambulances as recommended by the EMS Division Subcommittee. Three Chino replacements will maintain planned fire capacity, and any additions will strengthen coverage in harder-to-reach areas.

Staff will finalize agency commitments, locations, and service dates using the revised System Status Plan (SSP) and the Subcommittee's coverage priorities. Operations will evaluate placement within participating agencies' service areas using agency operational input and the coverage needs identified in the SSP discussion.

Additional units must enter service within three months of authorization, with earlier overtime staffing where agency capacity allows. Business Operations will confirm participation and reimbursement terms and obtain required agreement approvals before implementation.

Staff will report implementation progress, coverage results, and any unresolved resource commitments or coverage needs. Updates will identify units, locations, hours delivered, and remaining gaps, and assess response performance and high-performance ambulance availability in busier areas.

Financial Impact

The resources will be funded through cost recovery from ambulance billing services. Staff will confirm replacement, expansion, and overtime costs, any offset from the Chino units, and the remaining Fiscal Year 2026-27 and ongoing annual cost once agency commitments and staffing arrangements are established.

The Board will receive a mid-year budget amendment reflecting increased call volume, expenditures, and revenue, including the adopted fire ambulance deployment.

Attachments

None.