



EMS DIVISION SUBSIDIARY COMMITTEE MEETING

TUESDAY, MAY 12, 2026 – 1:00 PM

LOMA LINDA-EOC 25541 BARTON RD, LOMA LINDA

AGENDA

The CONFIRE EMS Division Subsidiary Committee Meeting is scheduled for Tuesday, May 12, 2026, in the Loma Linda Fire Department Emergency Operations Center, 25541 Barton Road, Loma Linda, California.

Reports and Documents relating to each agenda item are on file at CONFIRE and are available for public inspection during normal business hours.

The Public Comment portion of the agenda pertains to items NOT on the agenda and is limited to 3 minutes for each speaker. Pursuant to the Brown Act, no action may be taken by the EMS Division Subsidiary Committee at this time; however, the Committee may refer your comments/concerns to staff or request that the item be placed on a future agenda.

In compliance with the Americans with Disabilities Act, if you need special assistance to participate in this meeting, please contact CONFIRE at (909) 356-2302. Notification 48 hours prior to the meeting will enable CONFIRE to make reasonable arrangements to ensure accessibility to this meeting. Later requests will be accommodated to the extent feasible.

A recess may be called at the discretion of the EMS Division Subsidiary Committee.

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CALL TO ORDER

- a. Flag Salute
- b. Roll call/Introductions

PUBLIC COMMENT

An opportunity provided for persons in the audience to make brief statements to the CONFIRE EMS Division Subsidiary Committee. (Limited to 3 minutes for each speaker)

INFORMATION RELATIVE TO POSSIBLE CONFLICT OF INTEREST



EMS DIVISION SUBSIDIARY COMMITTEE MEETING

TUESDAY, AUGUST 12, 2025 – 1:00 PM

LOMA LINDA COUNCIL CHAMBERS – 25541 BARTON RD. LOMA LINDA

MINUTES

EMS DIVISION SUBSIDIARY COMMITTEE MEMBERS:

Apple Valley Fire Protection District – B.C. Matthew Dowland
 Chino Valley Independent Fire District – Leslie Parham
 Colton Fire Department – Chief Ray Bruno
 Loma Linda Fire Department – B.C. Mike Atchison
 Montclair Fire Department – Chief Ryon Dierck
 Ontario Fire Department – **Vice** Chair, Chief Mike Gerken - *Absent*
 Rancho Cucamonga Fire District – Chief Augie Barreda
 Redlands Fire Department – Carly Cripe
 Rialto Fire Department – D.C. Paul Truffa
 San Bernardino County Fire District – **Chair**, Chief Joe Barna
 Victorville Fire Department – David Vega
 City of Yucaipa – Chief Grant Malinowski

CALL TO ORDER

- a. Flag Salute
- b. Roll call/Introductions

PUBLIC COMMENT

An opportunity provided for persons in the audience to make brief statements to the EMS Division Subsidiary Committee. (Limited to 30 minutes; 3 minutes allotted for each speaker)

There were no requests to speak.

INFORMATION RELATIVE TO POSSIBLE CONFLICT OF INTEREST

Agenda items may require committee member abstentions due to conflict of interests and financial interests. EMS Division Subsidiary Committee member abstentions shall be stated under this item for recordation on the appropriate item.

No conflicts were announced.

CONSENT ITEMS

The following items are considered routine and non-controversial and will be voted upon at one time by the EMS Division Subsidiary Committee. An item may be removed by a Committee Member or member of the public for discussion and appropriate action.

1. Approve EMS Division Subsidiary Committee Minutes of February 11, 2025
2. Approve the EMS Division Subsidiary Committee minutes of May 13, 2025

Motion to accept all items on Consent.

Motion by: Chief Malinowski

Second by: B.C. Dowland

Yes –11

No – 0

Abstain –0

Absent – 1

NEW BUSINESS

3. Federal Legislation Impacts on GEMT – **DISCUSSION ITEM**
General discussion, no action taken.

ROUND TABLE

- *Chief Barna discussed Mutual Aid Agreement and Temporary Vehicle Loan.*
- *Chief Malinowski discussed positive staffing changes.*

CLOSED SESSION

**The EMS Subsidiary Committee entered Closed Session at 1:18 p.m.*

4. Review and update existing Litigation – Government Code section 54956.9: AMR Lawsuit

**The EMS Subsidiary Committee came out of Closed Session at 1:27 p.m.*

**No reportable outcome from Closed Session.*

ADJOURNMENT

Motion to adjourn the EMS Division Subsidiary Committee Meeting

The meeting adjourned at 1:27 p.m.

Upcoming Meetings:

Next Meeting: September 9, 2025.

 /s/ Liz Berry

Liz Berry
Clerk of the Board

**STAFF REPORT****DATE: May 07, 2026****FROM: Joe Barna
Interim Deputy Executive Director****TO: EMS Subcommittee**

SUBJECT: PRELIMINARY EMS DIVISION BUDGET

Recommendation

It is recommended that the EMS Subcommittee review the preliminary EMS Division budget as presented and approve the Finance Administration Director to include the budget in the proposed CONFIRE budget for consideration and approval by the Board of Directors.

Background Information

On December 5, 2023, the Board of Supervisors awarded CONFIRE EMS and Mobile Health the contract for ground ambulance services for eleven exclusive operating areas in the county, known as the Comprehensive Service Area.

On September 12, 2024, the State Superior Court issued an injunction halting the implementation of services, which had been scheduled to begin on October 1, 2024.

On May 6, 2026, the State Superior Court lifted the injunction, allowing CONFIRE to re-establish the implementation process and proceed toward system deployment. As a result, the EMS Division is now required to reinitiate financial planning, operational readiness efforts, and contractual coordination in preparation for service delivery.

The preliminary EMS Division budget reflects updated assumptions based on current system design, anticipated transport volumes, contractual obligations, and projected reimbursement rates. The budget is intended to serve as a baseline financial framework to support implementation planning and Board-level budget adoption.

Given the timing of the injunction lift, certain elements of the budget remain subject to refinement, including final deployment timelines, updated cost inputs, and confirmation of revenue assumptions tied to payer mix and supplemental funding programs.

Fiscal Impact

The preliminary EMS Division budget is structured as a revenue-supported enterprise model, with primary funding derived from ambulance transport billing, including Advanced Life Support (ALS), Basic Life Support (BLS), and Critical Care Transport (CCT) services.

Projected revenues are based on estimated call volumes, transport rates, payer mix assumptions, and participation in supplemental reimbursement programs, including the Ground Emergency Medical Transportation (GEMT) program.

Expenditures reflected in the preliminary budget include contractual service payments, administrative overhead, system support costs, and program implementation expenses necessary to establish and sustain EMS operations within the Comprehensive Service Area.

At this stage, the budget is considered preliminary and may be adjusted as additional operational, financial, and regulatory information becomes available. Final fiscal impacts will be incorporated into the proposed CONFIRE budget for Board consideration.

The EMS Division is designed to operate as a self-sustaining program; however, timing differences in revenue realization and startup costs may require short-term cash flow management strategies, which will be evaluated as part of the ongoing financial planning process.

CONFIRE Preliminary EMS Division Budget FY 2026-27

| GL | Fund Center Item | Cost Center | Description | EMS Enterprise |
|--------------------------------------|--------------------------------------|-------------|---|-----------------------|
| 40709540 | OTHER SERVICES | 5020 | Educational Services | |
| 40709540 | OTHER SERVICES | 5020 | EMS Administration - ISA Agreement with Community Colleges | |
| 40759470 | FEE ORD-AMBULANCE SERVICE FEES | 5020 | EMS HD OC - 911, IFT, Speciality Units & Special Events (510-5020) | \$ 36,014,952 |
| 40759470 | FEE ORD-AMBULANCE SERVICE FEES | 5020 | EMS West Valley OC - 911, IFT, Speciality Units & Special Events (511-5020) | \$ 75,050,549 |
| 40759470 | FEE ORD-AMBULANCE SERVICE FEES | 5020 | EMS East Valley OC - 911, IFT, Speciality Units & Special Events (512-5020) | \$ 86,091,421 |
| 40809970 | OTHER REVENUE | 5020 | Contract & Special Events Revenue (ex. Kaise...) | \$ 700,000 |
| | | | Subtotal | \$ 197,856,922 |
| 40809970 | OTHER REVENUE | 5020 | EMS Administration - Priority Implementation Fund Contribution (501-5020) | \$ - |
| 40809970 | OTHER REVENUE | 5020 | Ontario Working Capital Loan (501-5020) | \$ 20,000,000 |
| | | | Subtotal | \$ 20,000,000 |
| 40909975 | OP TRANSFERS IN | 5020 | Loan from 5010 to 5020 | |
| | | | Total Revenues | \$ 217,856,922 |
| 51001010 | SALARIES AND BENEFITS | 5020 | SALARIES AND BENEFITS | \$ 6,990,306 |
| 52002025 | CLOTHING & PERSONAL SUPPLIES | 5020 | EMS Administration (501-5020) | \$ 4,000 |
| 52002031 | PAYROLL SYSTEMS SERVICES (ISD/EMACS) | 5020 | EMS Administration (501-5020) | |
| 52002031 | PAYROLL SYSTEMS SERVICES (ISD/EMACS) | 5020 | EMS Administration (501-5020) | \$ 10,530 |
| 52002270 | FOOD | 5020 | EMS Administration (501-5020) | \$ 15,000 |
| 52002075 | MEMBERSHIPS | 5020 | EMS Administration (501-5020) | \$ 2,500 |
| 52002076 | TUITION REIMBURSEMENT | 5020 | EMS Administration (501-5020) | \$ 3,000 |
| 52002085 | LEGAL NOTICES | 5020 | EMS Administration (501-5020) | \$ 250 |
| 52002115 | COMPUTER SOFTWARE | 5020 | EMS Administration (501-5020) | \$ 1,356,609 |
| 52002116 | COMPUTER HARDWARE | 5020 | EMS Administration (501-5020) | \$ 500,000 |
| | INVENTORIABLE EQUIP | 5020 | EMS Administration (501-5020) | \$ 77,000 |
| 52002130 | NON INVENTORIABLE EQUIP | 5020 | EMS Administration (501-5020) | \$ 5,000 |
| 52002131 | AUDIO VISUAL SUPPLIES & FURNIT | 5020 | EMS Administration (501-5020) | \$ 10,000 |
| 52002135 | SPECIAL DEPARTMENT EXPENSES | 5020 | EMS Administration (501-5020) | \$ 1,500,000 |
| 52002135 | SPECIAL DEPARTMENT EXPENSES | 5020 | EMS Administration (501-5020) \$5.00/call Fee | \$ 1,319,820 |
| 52002135 | SPECIAL DEPARTMENT EXPENSES | 5020 | EMS Administration (501-5020) ICEMA Fee | \$ 1,800,000 |
| 52002135 | SPECIAL DEPARTMENT EXPENSES | 5020 | EMS Administration (501-5020) Liquidated Damages | \$ 649,000 |
| 52002135 | SPECIAL DEPARTMENT EXPENSES | 5020 | EMS Administration (501-5020) IGT Assesment Fee | \$ 20,500,000 |
| 52002180 | UTILITIES | 5020 | EMS Administration (501-5020) | \$ 63,360 |
| 52002200 | INSURANCE | 5020 | EMS - General Liability - CIRA (501-5020) | \$ 170,000 |
| 52002200 | INSURANCE | 5020 | EMS - General Liability - CIRA Excess (501-5020) | \$ 1,000,000 |
| 52002235 | VEHICLE LIABILITY | 5020 | EMS (501-5020) | \$ 10,000 |
| 52002304 | OFFICE EXP. - OUTSIDE VENDORS | 5020 | EMS Administration (501-5020) | \$ 250,000 |
| 52002305 | GENERAL OFFICE EXPENSE | 5020 | EMS Administration (501-5020) | \$ 14,400 |
| 52002310 | PRESORT AND PACKAGING | 5020 | EMS Administration (501-5020) | \$ 1,000 |
| 52002323 | COURIER & PRINTING (ISF ONLY) | 5020 | EMS Administration (501-5020) | \$ 1,500 |
| 52002340 | SHREDDING - OUTSIDE SERVICES | 5020 | EMS Administration (501-5020) | \$ 3,000 |
| 52002400 | PROF & SPECIALIZED SERVICES | 5020 | EMS Administration (501-5020) | \$ 5,696,100 |
| 52002400 | PROF & SPECIALIZED SERVICES | 5020 | EMS HD OC (501-5020) | \$ 16,719,631 |
| 52002400 | PROF & SPECIALIZED SERVICES | 5020 | EMS West Valley OC (511-5020) | \$ 34,843,466 |
| 52002400 | PROF & SPECIALIZED SERVICES | 5020 | EMS East Valley OC (512-5020) | \$ 35,654,591 |
| 52002400 | PROF & SPECIALIZED SERVICES | 5020 | EMS IFT OC (XXX-5200) | \$ 33,498,382 |
| 52002445 | OTHER PROFESSIONAL & SPEC SVCS | 5020 | EMS Administration (501-5020) | \$ - |
| 52002445 | OTHER PROFESSIONAL & SPEC SVCS | 5020 | EMS HD OC | \$ 1,572,070 |
| 52002445 | OTHER PROFESSIONAL & SPEC SVCS | 5020 | EMS West Valley OC | \$ 12,576,557 |
| 52002445 | OTHER PROFESSIONAL & SPEC SVCS | 5020 | EMS East Valley OC | \$ 4,716,209 |
| 52002445 | OTHER PROFESSIONAL & SPEC SVCS | 5020 | Ambulance Revenue Collections | \$ 1,200,000 |
| 52002540 | LEGAL SERVICES | 5020 | EMS Administration (501-5020) | \$ 440,000 |
| 52002815 | KITCHEN & DINING | 5020 | EMS Administration (501-5020) | \$ 1,000 |
| 52002840 | MEDICAL EXPENSE | 5020 | EMS Administration - CEHW (501-5020) | \$ 10,000 |
| 52002895 | RENTS & LEASES - EQUIPMENT | 5020 | EMS Administration - Copy Machine (501-5020) | |
| 52002905 | RENT - STRUCTURES | 5020 | EMS Administration | \$ 192,000 |
| 52002425 | VEHICLE CHARGES (ISF ONLY) | 5020 | EMS Administration (501-5020) | \$ 20,000 |
| 52942941 | CONF/TRNG/SEMINAR FEES | 5020 | EMS Administration (501-5020) | \$ 30,000 |
| 52942942 | HOTEL | 5020 | EMS Administration (501-5020) | \$ 6,000 |
| 52942943 | MEALS | 5020 | EMS Administration (501-5020) | \$ 1,500 |
| 52942944 | CAR RENTAL | 5020 | EMS Administration (501-5020) | \$ 1,000 |
| 52942945 | AIR TRAVEL | 5020 | EMS Administration (501-5020) | |
| 52942946 | OTHER TRAVEL | 5020 | EMS Administration (501-5020) | \$ 210,000 |
| 53003325 | DEBT SERVICE - PRINCIPAL | 5020 | EMS Administration (501-5020) | |
| 53003330 | DEBT SERVICE - INTEREST | 5020 | EMS Administration (501-5020) | \$ 11,800,000 |
| 55305030 | OPERATING TRANSFERS OUT | 5020 | Cost Allocation of ECNS 5030 | \$ 1,655,171 |
| 55305030 | OPERATING TRANSFERS OUT | 5020 | Cost Allocation of Admin 5008 S&B/S&S | \$ 1,037,507 |
| FY 2026-27 TOTAL REVENUES | | | | \$ 217,856,922 |
| FY 2026-27 TOTAL EXPENDITURES | | | | \$ 198,137,458 |