



ADMINISTRATIVE COMMITTEE MEETING

THURSDAY, MARCH 17, 2022 – 1:30 PM

LOMA LINDA-EOC 25541 BARTON RD, LOMA LINDA

AGENDA

The CONFIRE Administrative Committee Meeting is scheduled for Thursday, March 17, 2022 in the Loma Linda Fire Department Emergency Operations Center, 25541 Barton Road, Loma Linda, California.

Reports and Documents relating to each agenda item are on file at CONFIRE and are available for public inspection during normal business hours.

The Public Comment portion of the agenda pertains to items NOT on the agenda and is limited to 30 minutes; 3 minutes allotted for each speaker. Pursuant to the Brown Act, no action may be taken by the Administrative Committee at this time; however, the Committee may refer your comments/concerns to staff or request that the item be placed on a future agenda.

In compliance with the Americans with Disabilities Act, if you need special assistance to participate in this meeting, please contact CONFIRE at (909) 356-2302. Notification 48 hours prior to the meeting will enable CONFIRE to make reasonable arrangements to ensure accessibility to this meeting. Later requests will be accommodated to the extent feasible.

Liz Berry
1743 Miro Way, Rialto, CA 92376
909-356-2302
lberry@confire.org

A recess may be called at the discretion of the Administrative Committee.

CALL TO ORDER

- a. Flag Salute
- b. Roll call/Introductions

PUBLIC COMMENT

An opportunity provided for persons in the audience to make brief statements to the Administrative Committee. (Limited to 30 minutes; 3 minutes allotted for each speaker)

INFORMATION RELATIVE TO POSSIBLE CONFLICT OF INTEREST

Agenda items may require committee member abstentions due to conflict of interests and financial interests. CONFIRE Administrative Committee member abstentions shall be stated under this item for recordation on the appropriate item.

CONSENT ITEMS

The following items are considered routine and non-controversial and will be voted upon at one time by the Administrative Committee. An item may be removed by a Committee Member or member of the public for discussion and appropriate action.

- [1.](#) Approve Administrative Committee Minutes of February 22, 2022
- [2.](#) 2022 YTD Call Summary
- [3.](#) CONFIRE-Billable Incidents
- [4.](#) 2022 YTD Answering Times
- [5.](#) CONFIRE Financial Statements
FY21-22 CONFIRE Operations Statement
FY21-22 CONFIRE Fund Balance Report
- [6.](#) Fiscal Year 2020/21 Single Audit Report for Federal Awards

DIRECTOR REPORT

- [7.](#) Association of Public-Safety Communications Officials- Outstanding Performance Award

COMMITTEE REPORTS

- a. Support Committee Report/MIS Updates - Blessing Ugbo
- b. Ops Chief Committee Report - Division Chief Bruner
- c. CAD to CAD - Deputy Chief Washington/Mike Bell

OLD BUSINESS

- [8.](#) Valley Communications Center - Consultant Analysis (**Action Item**)

NEW BUSINESS

- [9.](#) Dispatcher Appreciation Week April 10-16, 2022

10. Emergency Medical Services Division- **(Action Item)**

11. Request For Proposal Development **(Discussion Item)**

ROUND TABLE

CLOSED SESSION

ADJOURNMENT

Upcoming Meetings:

Next Regular Meeting: To be announced.

POSTING:

This is to certify that on March 14, 2022, I posted a copy of the agenda:

- 1743 Miro Way, Rialto, CA
- on the Center's website which is www.confire.org
- 25541 Barton Rd., Loma Linda, CA

/s/ Liz Berry

Liz Berry
Administrative Secretary I



ADMINISTRATIVE COMMITTEE MEETING

TUESDAY, FEBRUARY 22, 2022 – 1:30 PM

25541 BARTON RD., LOMA LINDA

MINUTES

ROLL CALL

ADMINISTRATIVE COMMITTEE MEMBERS:

Chief Jeff Armstrong/Chairperson, Victorville Fire Department
Chief Dan Harker/Vice-Chairperson, Loma Linda Fire Department
Chief Ken Harrison, Apple Valley Fire Protection District
Chief Dave Williams, Chino Valley Fire District
Chief Tim McHargue, Colton Fire Department
Chief Mike McCliman, Rancho Cucamonga Fire Department
Chief Rich Sessler, Redlands Fire Department
Chief Brian Park, Rialto Fire Department
Chief Bertral Washington, San Bernardino County Fire

CALL TO ORDER

- a. Flag Salute
- b. Roll call/Introductions

PUBLIC COMMENT

An opportunity provided for persons in the audience to make brief statements to the Administrative Committee. (Limited to 30 minutes; 3 minutes allotted for each speaker)

INFORMATION RELATIVE TO POSSIBLE CONFLICT OF INTEREST

Agenda items may require committee member abstentions due to conflict of interests and financial interests. CONFIRE Administrative Committee member abstentions shall be stated under this item for recordation on the appropriate item.

No conflicts were announced.

CONSENT ITEMS

The following items are considered routine and non-controversial and will be voted upon at one time by the Administrative Committee. An item may be removed by a Committee Member or member of the public for discussion and appropriate action.

1. Approve Administrative Committee Minutes of January 25, 2022

Motion to accept item 1. On Consent

Motion by: Chief Brian Park
Second by: Chief Ken Harrison
Yes-11
No-0
Absent-0
Abstain-1 Chief McHargue, absent from January meeting.

Motion Passed

2. CONFIRE Operations Statement as of January 31, 2022
CONFIRE Fund Balance Report as of January 31, 2022
3. Call Summary Year to Date 2022
4. CONFIRE – Billable Incidents
5. 2022 Answer Time Year to Date
6. DataMark Validate-Edit-Provision (VEP) Software

Motion to accept items 2 thru 6 on Consent

Motion by: Chief Tim McHargue
Second by: Chief Mike McCliman
Yes-12
No-0
Absent-0

Motion Passed

DIRECTOR REPORT

- a. Nicole Hannibal – Life Saving Award
- b. Ambulance RFP/Centralized Dispatch Center
- c. Staffing Challenges

COMMITTEE REPORTS

- a. Support Committee Report/MIS Updates - Blessing Ugbo
FirstWatch ADHOC group reported out on usage by CONFIRE Agencies and yearly charge of \$47,215.32. The group believes the tool is primarily being used to pull CAD information. The ADHOC group recommends each agency do a yearly review of triggers they are being charged for.

Blessing Ugbo reported on CONFIRE MIS Cyber Security Awareness Training and mitigation strategies being used to protect systems, networks, programs, devices, and data from cyber-attacks.

- b. Ops Chief Committee Report - Chief Bruner
 - *Reminder to update XBO and IROC in prepare for upcoming fire season*

- *Update on ECC Committee*
- c. CAD to CAD – Chief Bertral Washington/Mike Bell
- *Chino PD Go Live scheduled for the week of March 15th*
 - *Agencies in progress: Riverside County Fire and Murrieta FD*
 - *Pending projects: CAL Fire – San Bernardino, AMR – San Bernardino, Ontario FD and Corona PD*
 - *Projects in the Que: AMR – Riverside, Riverside FD, Irwin/IROC Integration*
 - *Prospects (recent demos discussions): CHP, Southwest Gas, Air Methods*

OLD BUSINESS

7. Valley Communications Center – Chief Harker (**Discussion Item**)
- Chief Harker reported out on a discussion within the subcommittee with a major Loma Linda landowner regarding a private joint dispatch center. He is awaiting numbers to know if it would be feasible to pursue. Chiefs are looking for a recommendation to be made at the March Admin. Chiefs meeting regarding the Valley Communications Center so the item can be brought to the CONFIRE Board of Directors in April.*

Multiple agencies brought up the cost effectiveness of the HDGC. Discussion ensued, no outcome to announce. Topic will carry to next meeting along with the item above.

NEW BUSINESS

8. Rialto Lease Agreement – (**Action Item**)
- The Valley Dispatch Center was built in 2003. CONFIRE has expanded its roles and responsibilities, including the service to twelve additional fire agencies. Management information Services (MIS) is currently in a leased trailer space which does not have appropriate facilities nor enough space for assigned personnel.*

Rialto Fire station 204 has space that is currently not being utilized and is available for use by the CONFIRE MIS team. Station 204 is 1 mile from the Valley Dispatch Center allowing for rapid deployment for onsite system maintenance.

Fiscal impact is \$45,900 a year which includes utilities, rent, furniture rental and cleaning services. The proposed lease is for a term of 5 years.

Motion to approve CONFIRE director to execute a lease agreement with the City of Rialto for shared used space to be utilized by CONFIRE Management Information Services (MIS).

Motion by: Chief Tim McHargue

Second by: Chief Dan Harker

Yes-12

No-0

Absent-0

Motion Passed

9. American Rescue Plan Act – **(Action Item)**

On March 11, 2021, the American Rescue Plan Act (ARPA) was signed into law by the President. The law is intended to assist, but limited to, public health and economic impacts due to the COVID-19 pandemic.

The County of San Bernardino received a disbursement from the United States Department of Treasury of money associated with the Coronavirus Local Fiscal Recovery Fund (CLFRF) for Local Governments under Section 603(a) which states some funding may be transferred to other public entities for certain ARPA purposes.

On February 8, 2022, the County Board of Supervisors and the San Bernardino County Fire District entered into an agreement regarding the transfer of ARPA CLFRF, which may be utilized by CONFIRE for ECNS expenditures.

The term period for the ARPA CLFRF grant is February 8, 2022, through December 31, 2024, and not to exceed the amount of \$2,100,00.

Fiscal impact, this project will be initially paid from General Reserves (5010) and reimbursed by the ARPA CLFRF funding through the San Bernardino County Fire District.

Motion to accept and approve the American Rescue Plan Act and the Coronavirus Local Fiscal Recovery Funding. This grant has been designated to fund the Emergency Communication Nurse System (ECNS) or Nurse Triage Program in the amount not to exceed \$2,100,000.

Motion by: Chief Dave Williams

Second by: Chief Bertral Washington

Yes-12

No-0

Absent-0

Motion Passed

10. DRAFT – Proposed Fiscal 2022/23 Budget Review **(Discussion Item)**

ROUND TABLE

CLOSED SESSION

11. Pursuant to California Government Code Section 54956.9(a) The Administrative Committee will meet in closed session to be briefed regarding (1) case Public Employment Relations Board-Communications Workers of America Local 9588 v. CONFIRE Regional Emergency Communications LA-CE-1561-M.
No reportable items from the closed session.

ADJOURNMENT

Motion to adjourn the CONFIRE Administrative Committee Meeting


*Motion by Chief Ken Harrison
Second by Chief Jeff Armstrong*

The meeting adjourned at 15:47.

Upcoming Meetings:

Next Regular Meeting: March 22, 2022, at 1:30 p.m. Location to be determined.

 /s/ Liz Berry
Liz Berry
Administrative Secretary I



Summary

CONFIRE/Comm Center
 1743 W Miro Way
 Rialto, CA County: San
 92376

Y 2022
e
a

From: 1/1/2022

To: 2/28/2022

Period: Month

Group:

Call Type: All

Abandoned Filters: Include Abandoned

Date	911	911 Abdn	Total 911	911 Abdn Percentage	10-Digit Emergency Inbound	10-Digit Emergency Abdn	Total 10-Digit Emergency	Admin Outbound	Admin Inbound	Admin Inbound Abandoned	Total Admin	Total All Calls	Average Call Duration
Jan-22	22276	1476	23752	6.21%	13048	709	13757	17186	5902	391	23479	60988	104.8
Feb-22	16543	155	16698	0.93%	11468	542	12010	14154	4729	189	19072	47780	110.7
2022 Totals	38819	1631	40450	4.03%	24516	1251	25767	31340	10631	580	42551	108768	107.4
2021 Totals	34849	130	34979	0.37%	28008	1927	29935	36402	17343	4112	57857	122771	99.3

CONFIRE Billable Incidents

Period: 02/01/2022 thru 02/28/2022

Jurisdiction	# of Incidents	% of Total
San Bernardino County	9,876	53.34%
VictorvilleFD	1,834	9.91%
RanchoCucamonga	1,268	6.85%
AppleValley	1,040	5.62%
ChinoValleyFD	965	5.21%
Redlands	875	4.73%
Rialto	823	4.45%
Colton	546	2.95%
Big Bear Fire	369	1.99%
Loma Linda	336	1.81%
MontclairFD	330	1.78%
San Manuel FD	134	0.72%
Baker Ambulance	56	0.30%
Running Springs	39	0.21%
Road Department	23	0.12%
Total	18,514	100%

BDC Division	# of Incidents	% of Total
East Valley	3,244	32.85%
Fontana	1,465	14.83%
Valley	1,397	14.15%
Hesperia	1,058	10.71%
South Desert	970	9.82%
North Desert	944	9.56%
Mountain	406	4.11%
Adelanto	375	3.80%
Hazmat	17	0.17%
Total	9,876	100%



PSAP Answer Time

CONFIRE/Comm Center

1743 W Miro Way

Rialto, CA 92376

County: San Bernardino

Month - Year: 1/1/2022 - 2/28/2022

Agency: Fire
Affiliation:

From: 1/1/2022

To: 2/28/2022

Period Group: Month

Time Group: 60 Minute

Time Block: 00:00 - 23:59

Call Type: 911 Calls

Call Hour	Answer Times In Seconds							Total
	0 - 10	11-15	16 - 20	21 - 40	41 - 60	61 - 120	120+	
January 2022 Total	19,978	969	661	1,257	509	335	43	23,752
% answer time ≤ 10 seconds	84.11%	4.08%	2.78%	5.29%	2.14%	1.41%	0.18%	100.00%
% answer time ≤ 15 seconds	88.19%							
% answer time ≤ 40 seconds	96.27%							
February 2022 Total	14,286	596	460	829	281	210	36	16,698
% answer time ≤ 10 seconds	85.56%	3.57%	2.75%	4.96%	1.68%	1.26%	0.22%	100.00%
% answer time ≤ 15 seconds	89.12%							
% answer time ≤ 40 seconds	96.84%							
Year to Date 2022 Total	34,264	1,565	1,121	2,086	790	545	79	40,450
% answer time ≤ 10 seconds	84.71%	3.87%	2.77%	5.16%	1.95%	1.35%	0.20%	100.00%
% answer time ≤ 15 seconds	88.58%							
% answer time ≤ 40 seconds	96.50%							
Year to Date 2021 Total	30,673	1,741	911	1,087	375	184	8	34,979
% answer time ≤ 10 seconds	87.69%	4.98%	2.60%	3.11%	1.07%	0.53%	0.02%	100.00%
% answer time ≤ 15 seconds	92.67%							
% answer time ≤ 40 seconds	98.38%							



**FY 2021-2022
Fund Balance Report
as of February 28, 2022**

Operations Fund (5008)

Audited Fund Balance 7/1/21		* \$	2,278,608
Revenue	8,550,269		
Expenditures	(9,005,711)		
	Net		(455,442)
Transfers Out to 5010 - CIP	1,000,000		
Transfers Out to 5011 - Compensated Abs	71,813		
	Net Transfers In/Out		1,071,813
Total Fund Balance		\$	2,894,979

**FY 2021-22 Operating costs 10% is \$1,157,071 Per Board Policy*

Equipment Reserve Fund (5009)

Audited Fund Balance 7/1/21		\$	2,104,322
Revenue	451,832		
Expenditures	(78,894)		
	Net		372,938
Total Fund Balance		\$	2,477,260

General Reserve Fund (5010)

Audited Fund Balance 7/1/21		* \$	6,337,376
Revenue - Membership/Interest	1,531,279		
Revenue - Grant			
Expenditures	(708,547)		
	Net		822,732
Transfers Out to Fund 5019	(500,000)		
	Net Transfers In/Out		(500,000)
Total Fund Balance		\$	6,660,107
Reserve for CIP	(3,000,000)		
EMD Optimization (ECNS) Project	(250,000)		
	Net Committed		(3,250,000)
Available Fund Balance		\$	3,410,107

**FY 2021-22 Operating costs 25% is \$2,892,679 Per Board Policy*

Term Benefits Reserve Fund (5011)

Audited Fund Balance 7/1/21		\$	1,340,998
Revenue	213,962		
Expenditures			
	Net		213,962
Transer Comp. Absence From 5008	71,813		
Unfunded Liability			
	Net Transfers In/Out		71,813
Total Fund Balance		\$	1,626,773



CONFIRE

**FY 2021-2022
Fund Balance Report
as of February 28, 2022**

CAD-to-CAD Project Fund (5019) - New Fund

Audited Fund Balance 7/1/21		\$	-
Revenue	109,652		
Expenditures	<u>(228,773)</u>		
	Net		(119,121)
Transfers In from Fund 5010	<u>500,000</u>		
	Net Transfers In/Out		<u>500,000</u>
	Total Fund Balance	\$	380,879

Total Beginning Fund Balance - 07/01/21	\$	12,061,304
Total Ending Fund Balance - 02/28/22	\$	14,039,999



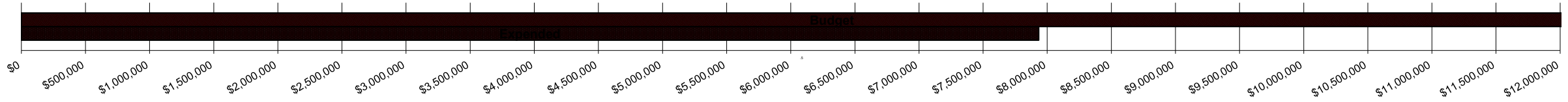
**OPERATIONS FUND 5008
UNAUDITED MONTHLY SUMMARY FY 2021/22**

Transactions thru February 28, 2022

Item 5.

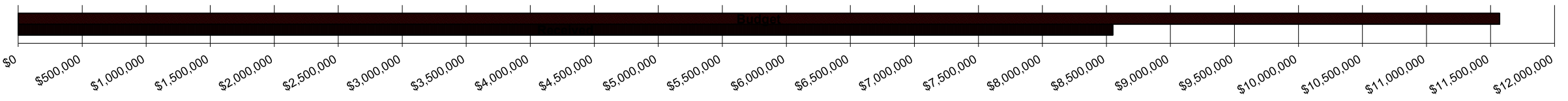
Expenditures	3 PP					3 PP					3 PP		Total YTD Expended	2020/21 Budget	Bud - Exp Difference	% Used
	July	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	June				
Salary/Benefits	519,723	478,214	556,180	494,631	503,318	780,853	479,036	493,788	-	-	-	-	4,305,743	7,921,125	\$3,615,382	54.4%
Overtime/Call Back	29,711	33,060	29,966	26,151	25,550	39,525	22,702	29,585	-	-	-	-	236,249	289,665	\$53,416	81.6%
Phone/Circuits/Internet	58,668	30,159	52,327	59,100	51,594	48,584	44,297	47,563	-	-	-	-	392,290	588,259	\$195,969	66.7%
County IS/Data Services/Counsel	4,996	(7,239)	2,189	8,049	1,332	2,277	2,135	1,584	-	-	-	-	15,324	61,761	\$46,437	24.8%
Radio/Pager, Console Maint	-	40,310	40,271	40,312	40,401	40,469	44,756	41,409	-	-	-	-	287,927	504,118	\$216,191	57.1%
Computer Software	584,029	310,561	35,045	600	51,510	185	(861)	262,796	-	-	-	-	1,243,867	1,470,965	\$227,098	84.6%
Computer Hardware	45,479	192	108	80	(44,517)	-	-	-	-	-	-	-	1,342	18,450	\$17,108	7.3%
Office Exp/Copier Lease	11,598	4,558	1,645	3,343	2,745	4,760	3,051	14,061	-	-	-	-	45,761	71,044	\$25,283	64.4%
Insurance/Auditing	25,949	-	19,792	4,373	6,750	5,650	-	-	-	-	-	-	62,515	54,655	(\$7,860)	114.4%
Payroll/HR/Medical Director	7,908	64,657	4,237	3,888	3,761	2,746	2,486	6,257	-	-	-	-	95,939	279,871	\$183,932	34.3%
Travel/Training	2,025	1,153	1,306	548	-	1,810	2,974	5,600	-	-	-	-	15,416	65,000	\$49,584	23.7%
Auto/Structure/Fuel	-	1,937	2,133	1,668	1,171	1,162	1,039	992	-	-	-	-	10,100	24,047	\$13,947	42.0%
Other/HDGC Rent/Equip Trans	39,989	42,773	12,943	13,877	12,150	14,663	11,773	1,073,259	-	-	-	-	1,221,426	1,293,567	\$72,141	94.4%
Total	1,330,076	1,000,333	758,142	656,618	655,764	942,684	613,388	1,976,892	-	-	-	-	7,933,898	12,642,527	\$4,708,629	62.8%

% Fiscal Year Passed 66.7%



Revenue	July	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	June	Received	Budget	Difference	% Rcvd
	Services	2,827,160	-	-	2,842,682	-	-	2,901,276	-	-	-	-	-	8,571,118	11,570,714	\$2,999,596
Interest	6,896	(6,896)	-	5,294	-	-	4,329	-	-	-	-	-	9,624	-	(\$9,624)	
Other	-	(24,693)	-	-	-	(3,952)	-	(1,827)	-	-	-	-	(30,473)	-	\$30,473	
Total	2,834,055	(31,589)	-	2,847,976	-	(3,952)	2,905,606	(1,827)	-	-	-	-	8,550,269	11,570,714	\$3,020,445	74%

% Fiscal Year Passed 66.7%



**CONFIRE****STAFF REPORT****DATE: April 21, 2022****FROM: Art Andres, Director
Yvette Calimlim, Business Management Analyst****TO: CONFIRE Board of Directors**

SUBJECT: FY2020-21 Single Audit Report for Federal Awards

RECOMMENDATION

Accept the Single Audit report on federal awards for the year ending June 30, 2021.

BACKGROUND

In accordance with Code of Federal Regulations (eCFR) 2 CFR Part 200 Subpart F regarding single audit, "non-Federal entity that expends \$750,000 or more during the non-Federal entity's fiscal year in Federal awards must have a single audit conducted in accordance with 2 CFR § 200.514 except when it elects to have a program-specific audit."

On June 17, 2020, CONFIRE was approved for the FY2019 Homeland Security Grant Program (HSGP) in the amount of \$43,073 for the use of an automated voice dispatch system for the CAD-to-CAD project. The performance period is from July 1, 2020 to March 31, 2022. The amount spent in FY 2020-21 from this grant was \$43,073.

On January 17, 2019, California Office of Emergency Services (CalOES) approved the FY2018 Riverside UASI grant application and authorized CONFIRE commencement and expenditures in the amount of \$381,000 for the CAD-to-CAD project. The performance period was from September 1, 2018 to May 31, 2021. The amount spent in FY 2020-21 from this grant was \$358,445.

On July 14, 2020, the County of San Bernardino's Board of Supervisors approved Agreement 20-597 between San Bernardino County Fire Protection District (SBCFPD) and CONFIRE in the amount of \$2,071,000 authorizing the transfer of Coronavirus Aid, Relief and Economic Security (CARES) Act fund. The grant was used to cover costs associated with the acquisition of a Regional CAD to CAD Program, regional dispatch improvements, and implementation of the Nurse Triage Program in support of preparation, mitigation, response, and recovery efforts due

to the COVID-19 pandemic. The original term was from July 14, 2020 to June 30, 2021. On June 22, 2021, the term was extended to December 31, 2021. The amount spent in FY 2020-21 from this grant was \$1,257,346.

Total expenditures of all Federal Awards in Fiscal Year 2020-21 are \$1,658,864.

On February 2022, Rodgers, Anderson, Malody & Scott, LLP or RAMS, completed their audit of CONFIRE's major federal programs. As stated on the Summary of Auditor's Results of the Single Audit report, RAMS found no material weakness or deficiencies in CONFIRE's internal controls over financial reporting or major programs. RAMS reported that CONFIRE has no findings and has complied with all requirements.

FISCAL IMPACTS

Approval of this item will not result in the use of any additional CONFIRE funding. Adequate appropriation for auditing fees has been included in CONFIRE's 2021-22 budget.

ATTACHMENTS: FY20-21 Single Audit Report on Federal Awards

Consolidated Fire Agencies

Single Audit Report on Federal Awards

Year Ended June 30, 2021



ROGERS, ANDERSON, MALODY & SCOTT, LLP
CERTIFIED PUBLIC ACCOUNTANTS, SINCE 1948

**Consolidated Fire Agencies (CONFIRE)
Single Audit Report on Federal Awards
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**REPORT ON INTERNAL CONTROL OVER FINANCIAL
REPORTING AND ON COMPLIANCE AND OTHER MATTERS
BASED ON AN AUDIT OF FINANCIAL STATEMENTS
PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING
STANDARDS**

Independent Auditor's Report

PARTNERS

Terry P. Shea, CPA
Scott W. Manno, CPA, CGMA
Leena Shanbhag, CPA, MST, CGMA
Bradferd A. Welebir, CPA, MBA, CGMA
Jenny W. Liu, CPA, MST
Brenda L. Odle, CPA, MST (Partner Emeritus)

MANAGERS / STAFF

Gardenya Duran, CPA, CGMA
Brianna Schultz, CPA, CGMA
Seong-Hyea Lee, CPA, MBA
Evelyn Morentin-Barcena, CPA
Veronica Hernandez, CPA
Laura Arvizu, CPA
Xinlu Zoe Zhang, CPA, MSA
John Maldonado, CPA, MSA
Thao Le, CPA, MBA
Julia Rodriguez Fuentes, CPA, MSA

Board of Directors
Consolidated Fire Agencies (CONFIRE)
Rialto, California

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of the governmental activities and the General Fund of Consolidated Fire Agencies (the Agency), as of and for the year ended June 30, 2021, and the related notes to the financial statements, which collectively comprise the Agency's basic financial statements, and have issued our report thereon dated November 18, 2021.

Internal Control over Financial Reporting

In planning and performing our audit of the financial statements, we considered the Agency's internal control over financial reporting (internal control) as a basis for designing the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Agency's internal control. Accordingly, we do not express an opinion on the effectiveness of the Agency's internal control.

A *deficiency* in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance. Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies.

MEMBERS

American Institute of
Certified Public Accountants

*PCPS The AICPA Alliance
for CPA Firms*

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Given these limitations during our audit, we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified

Compliance and Other Matters

As part of obtaining reasonable assurance about whether the Agency's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit and, accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

Rogers, Anderson, Malody & Scott, LLP.

San Bernardino, California
November 18, 2021



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REPORT ON COMPLIANCE FOR EACH MAJOR FEDERAL PROGRAM; REPORT ON INTERNAL CONTROL OVER COMPLIANCE; AND REPORT ON SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS IN ACCORDANCE WITH THE UNIFORM GUIDANCE

PARTNERS

Terry P. Shea, CPA
Scott W. Manno, CPA, CGMA
Leena Shanbhag, CPA, MST, CGMA
Bradferd A. Welebir, CPA, MBA, CGMA
Jenny W. Liu, CPA, MST
Brenda L. Odle, CPA, MST (Partner Emeritus)

Independent Auditor's Report

MANAGERS / STAFF

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Brianna Schultz, CPA, CGMA
Seong-Hyea Lee, CPA, MBA
Evelyn Morentin-Barcena, CPA
Veronica Hernandez, CPA
Laura Arvizu, CPA
Xinlu Zoe Zhang, CPA, MSA
John Maldonado, CPA, MSA
Thao Le, CPA, MBA
Julia Rodriguez Fuentes, CPA, MSA

To the Board of Directors
Consolidated Fire Agencies
Rialto, California

Report on Compliance for Each Major Federal Program

Opinion on Each Major Federal Program

We have audited the Consolidated Fire Agencies' (CONFIRE's) compliance with the types of compliance requirements described in the U.S. Office of Management and Budget (OMB) Compliance Supplement that could have a direct and material effect on each of CONFIRE's major federal programs for the year ended June 30, 2021. CONFIRE's major federal programs are identified in the summary of auditor's results section of the accompanying schedule of findings and questioned costs.

In our opinion, CONFIRE complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on each of its major federal programs for the year ended June 30, 2021.

Basis for Opinion on Each Major Federal Program

We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and the audit requirements of Title 2 U.S. *Code of Federal Regulations (CFR) Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance).

MEMBERS

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We are required to be independent of CONFIRE and to meet our other ethical responsibilities, in accordance with relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion on compliance for each major federal program. Our audit does not provide a legal determination of CONFIRE's compliance with the compliance requirements referred to above.

Responsibilities of Management for Compliance

Management is responsible for compliance with the requirements referred to above and for the design, implementation, and maintenance of effective internal control over compliance with the requirements of laws, statutes, regulations, rules and provisions of contracts or grant agreements applicable to CONFIRE's federal programs.

Auditor's Responsibilities for the Audit of Compliance

Our objectives are to obtain reasonable assurance about whether material noncompliance with the compliance requirements referred to above occurred, whether due to fraud or error, and express an opinion on CONFIRE's compliance based on our audit. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS, *Government Auditing Standards*, and the Uniform Guidance will always detect material noncompliance when it exists. The risk of not detecting material noncompliance resulting from fraud is higher than for that resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Noncompliance with the compliance requirements referred to above is considered material, if there is a substantial likelihood that, individually or in the aggregate, it would influence the judgment made by a reasonable user of the report on compliance about CONFIRE's compliance with the requirements of each major federal program as a whole.

In performing an audit in accordance with GAAS, *Government Auditing Standards*, and the Uniform Guidance, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material noncompliance, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding CONFIRE's compliance with the compliance requirements referred to above and performing such other procedures as we considered necessary in the circumstances.
- Obtain an understanding of CONFIRE's internal control over compliance relevant to the audit in order to design audit procedures that are appropriate in the circumstances and to test and report on internal control over compliance in accordance with the Uniform Guidance, but not for the purpose of expressing an opinion on the effectiveness of CONFIRE's internal control over compliance. Accordingly, no such opinion is expressed.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and any significant deficiencies and material weaknesses in internal control over compliance that we identified during the audit.

Report on Internal Control over Compliance

A *deficiency in internal control over compliance* exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct noncompliance with a type of compliance requirement of a federal program on a timely basis. A *material weakness in internal control over compliance* is a deficiency, or combination of deficiencies in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal program will not be prevented or detected and corrected on a timely basis. A *significant deficiency in internal control over compliance* is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the Auditor's Responsibilities for the Audit of Compliance section above and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies in internal control over compliance. Given these limitations, during our audit we did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses, as defined above. However, material weaknesses or significant deficiencies in internal control over compliance may exist that were not identified.

Our audit was not designed for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, no such opinion is expressed.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of the Uniform Guidance. Accordingly, this report is not suitable for any other purpose.

Report on Schedule of Expenditures of Federal Awards Required by the Uniform Guidance

We have audited the financial statements of the accompanying financial statements of the governmental activities and the General Fund of Consolidated Fire Agencies (CONFIRE) as of and for the year ended June 30, 2021, and the related notes to the financial statements, which collectively comprise CONFIRE's basic financial statements. We issued our report thereon dated November 18, 2021, which contained unmodified opinions on those financial statements. Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the basic financial statements. We have not performed any procedures with respect to the audited financial statements subsequent to November 18, 2021.

The accompanying schedule of expenditures of federal awards is presented for purposes of additional analysis as required by the Uniform Guidance and is not a required part of the basic financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the schedule of expenditures of federal awards is fairly stated, in all material respects, in relation to the basic financial statements as a whole.

Rogers, Anderson, Malody & Scott, LLP.

San Bernardino, California

February 28, 2022 (except for our report on the Schedule of Expenditures of Federal Awards, for which the date is November 18, 2021)

**Consolidated Fire Agencies (CONFIRE)
Schedule of Expenditures of Federal Awards
Year Ended June 30, 2021**

Federal Grantor / Pass-through Grantor / Program or Cluster Title	Assistance Listing	Program Identification Number	Federal Expenditures	Amount Passed- through to Subrecipients
<u>U.S. Department of Homeland Security</u>				
Passed through the San Bernardino County Fire Protection District: Homeland Security Grant Program (2019)	97.067	2019-0035	\$ 43,073	\$ -
Passed through the City of Riverside: Urban Areas Security Initiative (2018)	97.067	2018-0054	<u>358,445</u>	<u>-</u>
Total - Assistance Listing 97.067			<u>401,518</u>	<u>-</u>
Total U.S. Department of Homeland Security			<u>401,518</u>	<u>-</u>
<u>U.S. Department of the Treasury</u>				
Passed through the San Bernardino County Fire Protection District: Coronavirus Relief Fund	21.019	SLT0117	<u>1,257,346</u>	<u>-</u>
Total - Assistance Listing 21.019			<u>1,257,346</u>	<u>-</u>
Total U.S. Department of the Treasury			<u>1,257,346</u>	<u>-</u>
Total Expenditures of Federal Awards			<u>\$ 1,658,864</u>	<u>\$ -</u>

See accompanying notes to the schedule of expenditures of federal awards.

Consolidated Fire Agencies (CONFIRE)
Notes to the Schedule of Expenditures of Federal Awards
Year Ended June 30, 2021

1. Basis of Presentation

The accompanying Schedule of Expenditures of Federal Awards (SEFA), includes the federal awards activity of the Consolidated Fire Agencies (CONFIRE) under federal programs of federal government for the year ended June 30, 2021. The information in this SEFA is presented in accordance with Title 2 U.S. Code of Federal Regulations (CFR) Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance). Because the SEFA presents only a selected portion of the operations of CONFIRE, it is not intended to and does not present the financial position, changes in net position or fund balance, or cash flows of CONFIRE. For the purposes of this schedule, federal financial assistance includes both federal financial assistances received directly from a federal agency, as well as federal funds received indirectly by CONFIRE from a nonfederal agency or other organization. Only that portion of program expenditures reimbursable with such federal funds are reported in the accompanying schedule. Program expenditures in excess of the maximum federal reimbursement authorized or the portion of the program expenditures that were funded with state, local or other non-federal funds are excluded from the accompanying schedule.

2. Summary of Significant Accounting Policies

Expenditures reported on the SEFA are reported on the modified accrual basis of accounting. Such expenditures are recognized following the cost principles contained in the Uniform Guidance, wherein certain types of expenditures are not allowable or are limited as to reimbursement. Negative amounts shown on the SEFA, if any, represent adjustments or credits made in the normal course of business to amounts reported as expenditures in prior years.

3. De Minimis Indirect Cost Rate

CONFIRE did not elect to use the 10-percent indirect cost rate allowed under the Uniform Guidance.

**Consolidated Fire Agencies (CONFIRE)
Schedule of Findings and Questioned Costs
Year Ended June 30, 2021**

SECTION I: SUMMARY OF AUDIT RESULTS

Financial Statements

Type of report the auditor issued on whether the financial statements audited were prepared in accordance with GAAP: Unmodified

Internal control over financial reporting:

Material weakness identified?	_____	Yes	<u> X </u>	No
Significant deficiencies identified?	_____	Yes	<u> X </u>	None Reported
Noncompliance material to financial statements noted?	_____	Yes	<u> X </u>	No

Federal Awards

Internal control over major programs:

Material weakness identified?	_____	Yes	<u> X </u>	No
Significant deficiencies identified?	_____	Yes	<u> X </u>	None Reported

Type of auditor's report issued on compliance for major federal programs: Unmodified

Any audit findings disclosed that are required to be reported in accordance with section 2 CFR 200.516(a)?	_____	Yes	<u> X </u>	No
--	-------	-----	------------------	----

Identification of major federal programs:

<u>Assistance Listing</u>	<u>Name of Federal Programs or Cluster</u>
21.019	Coronavirus Relief Fund

Dollar threshold used to distinguish between type A and type B programs: \$750,000

Auditee qualified as low-risk auditee?	_____	Yes	<u> X </u>	No
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**Consolidated Fire Agencies (CONFIRE)
Schedule of Findings and Questioned Costs
Year Ended June 30, 2021**

Section II: Financial Statement Findings

No findings to be reported.

Section III: Federal Awards Findings and Questioned Costs

No findings to be reported.

**Consolidated Fire Agencies (CONFIRE)
Summary Schedule of Prior Audit Findings
Year Ended June 30, 2021**

No prior year findings to be reported.

**CONFIRE****STAFF REPORT****DATE: 3/8/2022****FROM: Art Andres, Director****TO: CONFIRE Administrative Committee**

SUBJECT: CALIFORNIA PUBLIC-SAFETY RADIO ASSOCIATION AWARD

CONFIRE Dispatchers and Call Takers work tirelessly each day, processing countless 9-1-1 emergency calls for service. Emergency Medical Dispatch (EMD) is a valuable tool allowing staff to rapidly assess the circumstances of the situation and often give lifesaving pre-arrival instructions. The pre-hospital care system is comprised of a team of dedicated individuals working together to affect a positive outcome and we believe care begins with the call.

CONFIRE Dispatchers and Call Takers make a difference every day. Occasionally the impact dispatchers using EMD is felt immediately. On May 5th, 2021 Dispatcher Kiana White received a 9-1-1 call for a one (1) year old female choking in San Bernardino. One minute later the baby was reported no longer breathing. Kiana gave pre-arrival CPR instructions until the crew could arrive on scene. ME 229 was able to continue treating the child and later reported the baby girl was breathing on her own, expected to make a full recovery.

The California Public-Safety Radio Association (CPRA) and its parent organization, Association of Public-Safety Communications Officials (APCO) solicits nominations from over 250 local Police, Fire and EMS agencies for exceptional performance. We are proud to announce that Kiana White has been selected as this year's winner in the Outstanding Performance by an Individual Fire category.



Leaders in Public Safety Communications™

www.apcointl.org

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CALIFORNIA PUBLIC-SAFETY RADIO ASSOCIATION, INC

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Item 7.

The Southern California Chapter of the Association of Public-Safety Communications Officials – APCO International

Chapter President

TIMOTHY BUCHFELLER
Riverside County Sheriff's Dept.
Phone: 951-955-2824
president@cpra.org



APCO Executive Council Delegate

ERNEST GALLO
City of Torrance
Phone: 310-618-2885
execcouncil@cpra.org

March 7, 2022

CONFIRE JPA
1743 Miro Way
Rialto, Ca 92376
Attn: John Tucker

Dear Mr. Tucker:

On behalf of the over 500 members of the California Public-Safety Radio Association (CPRA) and its parent organization, the Association of Public-Safety Communications Officials (APCO), I would like to thank you for the nomination you submitted. Every year we solicit nominations from over 250 local Police, Fire and EMS agencies in the Southern California area. The Selection Committee reviewed the numerous nominations that were received for the categories of: Telecommunicator of the Year, Supervisor of the Year, Outstanding Performance by an Individual, Outstanding Performance by a Team and Trainer of the Year.

It is a pleasure to notify you that **Kiana White** has been selected as this year's **winner in the Outstanding Performance by an Individual Fire** category. We extend our congratulations to, **Kiana** who will be recognized at this year's Awards Banquet on Friday, April 22, 2022, at the Knott's Berry Farm Hotel. As an award winner, she receives **one** complimentary ticket to attend. Feel free to share the attached flyer/registration form with co-workers, family, friends to join in the celebration.

I remind you to submit your nomination(s) to APCO for National recognition. Go to its Website apcointl.org and complete the digital nomination. This year, selected winners will be given the VIP treatment by receiving a fully-paid trip to the **Annual conference & Expo in Anaheim**, including registration, travel expenses and hotel accommodations.

We request that you provide a color photograph of the winner(s) for the virtual slide presentation and on our Website. **Please provide a digital picture (head and shoulder shot) in jpeg format as an attachment. An agency photograph is also welcome. The photo(s) must be at least 1 MB size. We need to receive the photograph(s) no later than Monday, April 4th, at 5:00 PM.** Send the photograph(s) via electronic mail to: rfanalyst@gmail.com and asprescu@ocsheriff.gov

We thank you for submitting the nomination. If you have any questions, feel free to contact me via telephone or email listed below.

Regards,

Terri Nelson, Vice-President
Operations & Training Committee Chair
714-425-1691
tnelcpra@gmail.com

**CONFIRE****STAFF REPORT****DATE: March 10, 2022****FROM: Art Andres, Director****TO: CONFIRE Administrative Committee**

SUBJECT: VALLEY COMMUNICATIONS CENTER RECOMMENDATION

RECOMMENDATION

Accept CTA Consultant's Alternatives Analysis Report and recommend CONFIRE enter into a long-term lease agreement for the Valley Communications Center to the Board of Directors for final approval.

BACKGROUND

On June 22, 2021, the San Bernardino County Board of Supervisors awarded a contract to Griffin Structures Inc. for preconstruction and construction management for the Valley Communications Center (VCC) project. The site location selection process has been completed and costs associated with construction have been allocated by the Board. Preconstruction meetings have begun to determine space needs as well as common space required for all stakeholders. Construction is expected to be completed in 2025.

CONFIRE currently has 4 lease agreements with the County for the locations occupied in Rialto and Hesperia totaling **\$193,527** annually for 6,940 sq ft of space as well as 2 separate rack space agreements. Real Estate Services Department has provided CONFIRE with a proposed monthly lease for the VCC at \$19,620.04 per month or \$235,440.48 annually for 16,408 sq ft of space, including common space. The proposed lease does not include maintaining dispatch operations at the Hesperia Center which is currently \$100,314 annually.

CTA performed an analysis of several alternatives with associated costs. Every effort was made to ensure accurate comparisons of all the options, including renovating the existing facility in Rialto compared to building a new center. Status quo was used as a baseline but likely will not be available after 2025.

Thirty (30) year costs associated with the various options range from \$13,168,950 million to \$40,296,665 million. CTA analysis demonstrated it would be *"...extremely cost prohibitive to implement other options, and the cost of financing further exacerbates the funding required to successfully implement any of these options."*

The two most cost-effective options involve moving Rialto operations to the VCC. Option 1 & 2 outlined in the CTA analysis compare lease rates for VCC. Option 1 assumes an initial expenditure, using existing CIP funds, to buy down the terms of the lease agreement in the amount of \$3 million dollars. Option 1 would reduce the total 30-year cost by approximately \$6 million dollars, resulting in a net saving of \$3 million dollars over option 2.

FISCAL IMPACTS

Based on current rates, adopting Option 1 from the CTA report would result in a net increase of **\$142,227** annually for all lease agreements, while maintaining operations in Hesperia and the proposed Valley Communications Centers. The County has committed to executing a long-term lease agreement, locking in rates, and reducing the annual increase to 2% each year which is outlined in Appendix E of the CTA analysis.

March 2022

CONFIRE Summary Recommendations

CTA assessed the need/justification for redundant dispatch operations. It is critically important to maintain a backup site when / if something major happens to the primary site; relocation of personnel may be required. *It is the recommendation of CTA that CONFIRE continue to operate two geographically separated dispatch centers.*

CTA performed a cost analysis for six variations of alternatives, the table below illustrates the results of this evaluation:

	Current Leases	Option 1	Option 1	Option 2	Option 2	Option 3	Option 4
		VCC w/out Buy Down	VCC w/Buy Down	Rialto New Facility	Rialto Renovate Facility	New Facility Loma Linda	New Facility Unknown Location
Primary Facility	\$ 5,334,982.85	\$ 14,085,782.72	\$ 7,427,473.74	\$ 31,456,975.46	\$ 27,338,504.47	\$ 27,813,676.68	\$ 31,555,189.33
Hesperia Facility	\$ 5,741,476.01	\$ 5,741,476.01	\$ 5,741,476.01	\$ 5,741,476.01	\$ 5,741,476.01	\$ 5,741,476.01	\$ 5,741,476.01
Annual % Increase	3.5%	3.0%	2.0%				
Term Length (in Years)	30	30	30	30	30	30	30
Avg Annual Payments	\$ 369,215.30	\$ 660,908.62	\$ 438,964.99	\$ 1,239,948.38	\$ 1,102,666.02	\$ 1,118,505.09	\$ 1,243,222.18
Average Annual Increase over Current		179%	119%	336%	299%	303%	337%
TOTAL Payments	\$ 11,076,458.86	\$ 19,827,258.73	\$ 13,168,949.76	\$ 37,198,451.47	\$ 33,079,980.48	\$ 33,555,152.70	\$ 37,296,665.34
Cash Investment			\$ 3,000,000.00	\$ 3,000,000.00	\$ 3,000,000.00	\$ 3,000,000.00	\$ 3,000,000.00
TOTAL Investment	\$ 11,076,458.86	\$ 19,827,258.73	\$ 16,168,949.76	\$ 40,198,451.47	\$ 36,079,980.48	\$ 36,555,152.70	\$ 40,296,665.34
Investment Break Even - Years		w/out Buy Down		44.8	42.25	42.5	45
		w/Buy Down		57.5	54.5	55	57.6

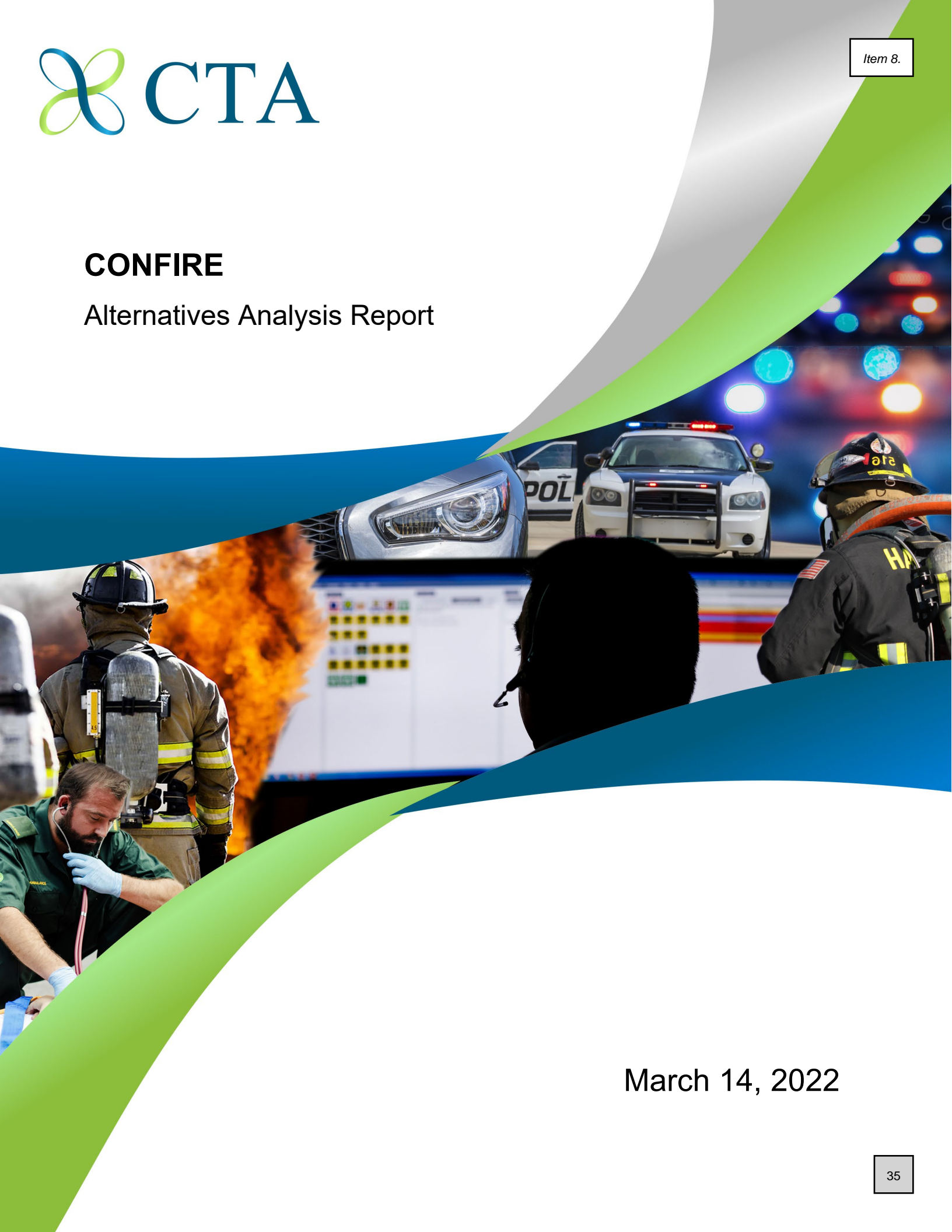
The table below depicts the annual expense each CONFIRE agency for each alternative:

Current Call %	A AGENCY	Current Leases	Option 1	Option 1	Option 2	Option 2	Option 3	Option 4
			VCC w/out Buy Down	VCC w/Buy Down	Rialto New Facility	Rialto Renovate Facility	New Facility Loma Linda	New Facility Unknown Location
5.39%	Apple Valley Fire Protection Dist	\$ 19,900.70	\$ 35,622.97	\$ 23,660.21	\$ 66,833.22	\$ 59,433.70	\$ 60,287.42	\$ 67,009.68
1.73%	Big Bear Fire Department	\$ 6,387.42	\$ 11,433.72	\$ 7,594.09	\$ 21,451.11	\$ 19,076.12	\$ 19,350.14	\$ 21,507.74
5.40%	Chino Valley Fire Dist.	\$ 19,937.63	\$ 35,689.07	\$ 23,704.11	\$ 66,957.21	\$ 59,543.96	\$ 60,399.27	\$ 67,134.00
3.07%	Colton Fire Dist.	\$ 11,334.91	\$ 20,289.89	\$ 13,476.23	\$ 38,066.42	\$ 33,851.85	\$ 34,338.11	\$ 38,166.92
1.64%	Loma Linda Fire Dept.	\$ 6,055.13	\$ 10,838.90	\$ 7,199.03	\$ 20,335.15	\$ 18,083.72	\$ 18,343.48	\$ 20,388.84
1.95%	Montclair Fire Dept.	\$ 7,199.70	\$ 12,887.72	\$ 8,559.82	\$ 24,178.99	\$ 21,501.99	\$ 21,810.85	\$ 24,242.83
6.82%	Rancho Cucamonga Fire Dist.	\$ 25,180.48	\$ 45,073.97	\$ 29,937.41	\$ 84,564.48	\$ 75,201.82	\$ 76,282.05	\$ 84,787.75
4.44%	Redlands Fire Dept	\$ 16,393.16	\$ 29,344.34	\$ 19,490.05	\$ 55,053.71	\$ 48,958.37	\$ 49,661.63	\$ 55,199.06
4.67%	Rialto Fire Dept.	\$ 17,242.35	\$ 30,864.43	\$ 20,499.67	\$ 57,905.59	\$ 51,494.50	\$ 52,234.19	\$ 58,058.48
0.24%	Running Springs Fire	\$ 886.12	\$ 1,586.18	\$ 1,053.52	\$ 2,975.88	\$ 2,646.40	\$ 2,684.41	\$ 2,983.73
53.93%	San Bernardino County Fire Dist.	\$ 199,117.81	\$ 356,428.02	\$ 236,733.82	\$ 668,704.16	\$ 594,667.78	\$ 603,209.79	\$ 670,469.72
0.57%	San Manuel Fire	\$ 2,104.53	\$ 3,767.18	\$ 2,502.10	\$ 7,067.71	\$ 6,285.20	\$ 6,375.48	\$ 7,086.37
9.73%	Victorville Fire Dist.	\$ 35,924.65	\$ 64,306.41	\$ 42,711.29	\$ 120,646.98	\$ 107,289.40	\$ 108,830.55	\$ 120,965.52
0.31%	Baker Ambulance	\$ 1,144.57	\$ 2,048.82	\$ 1,360.79	\$ 3,843.84	\$ 3,418.26	\$ 3,467.37	\$ 3,853.99
0.10%	County Road Dept.	\$ 369.22	\$ 660.91	\$ 438.96	\$ 1,239.95	\$ 1,102.67	\$ 1,118.51	\$ 1,243.22

It is the recommendation of CTA that CONFIRE maintain the existing Hesperia Center and migrate the Rialto operations to the new Valley Communications Center (VCC).

CONFIRE

Alternatives Analysis Report



March 14, 2022

Summary

CTA assessed the need/justification for redundant dispatch operations. It is critically important to maintain a backup site when / if something major happens to the primary site; relocation of personnel may be required. ***It is the recommendation of CTA that CONFIRE continue to operate two geographically separated dispatch centers.***

CTA performed an analysis on the following alternatives to improve the current dispatch facility in Rialto:

- 1) Move to Valley Communications Center (VCC) Facility
- 2) Rialto New/Renovate Facility
- 3) New Facility in Loma Linda
- 4) New Facility Unknown Location
- 5) While a case can be made that there will be plenty of space in a new building for all staff, it is critically important to maintain a backup site when / if something major happens to the primary site. Relocation of personnel may be required

CTA performed a cost analysis for each alternative. The table below illustrates alternatives 2-5 are extremely cost prohibitive to implement, and the cost of financing further exacerbates the funding required to successfully implement any of these options.

	Current Leases	Option 1	Option 1	Option 2	Option 2	Option 3	Option 4
		VCC w/out Buy Down	VCC w/Buy Down	Rialto New Facility	Rialto Renovate Facility	New Facility Loma Linda	New Facility Unknown Location
Primary Facility	\$ 5,334,982.85	\$ 14,085,782.72	\$ 7,427,473.74	\$ 31,456,975.46	\$ 27,338,504.47	\$ 27,813,676.68	\$ 31,555,189.33
Hesperia Facility	\$ 5,741,476.01	\$ 5,741,476.01	\$ 5,741,476.01	\$ 5,741,476.01	\$ 5,741,476.01	\$ 5,741,476.01	\$ 5,741,476.01
Annual % Increase	3.5%	3.0%	2.0%				
Term Length (in Years)	30	30	30	30	30	30	30
Avg Annual Payments	\$ 369,215.30	\$ 660,908.62	\$ 438,964.99	\$ 1,239,948.38	\$ 1,102,666.02	\$ 1,118,505.09	\$ 1,243,222.18
Average Annual Increase over Current		179%	119%	336%	299%	303%	337%
TOTAL Payments	\$ 11,076,458.86	\$ 19,827,258.73	\$ 13,168,949.76	\$ 37,198,451.47	\$ 33,079,980.48	\$ 33,555,152.70	\$ 37,296,665.34
Cash Investment			\$ 3,000,000.00	\$ 3,000,000.00	\$ 3,000,000.00	\$ 3,000,000.00	\$ 3,000,000.00
TOTAL Investment	\$ 11,076,458.86	\$ 19,827,258.73	\$ 16,168,949.76	\$ 40,198,451.47	\$ 36,079,980.48	\$ 36,555,152.70	\$ 40,296,665.34
Investment Break Even - Years		w/out Buy Down		44.8	42.25	42.5	45
		w/Buy Down		57.5	54.5	55	57.6

As shown by the table above and given the current status quo may not be available to CONFIRE after 2025, the most cost-effective option available to CONFIRE is to maintain the existing Hesperia Center and migrate the Rialto operations to the new Valley Communications Center (VCC).

To provide visibility into the costs to each CONFIRE agency, the table below depicts the current call volume for each CONFIRE agency that is used as part of the current CONFIRE budget basis. Based on this information CTA performed an overall cost analysis to show the projected annual expense each agency will pay dependent upon the option selected.

Current Call %	AGENCY	Current Leases	Option 1	Option 1	Option 2	Option 2	Option 3	Option 4
			VCC w/out Buy Down	VCC w/Buy Down	Rialto New Facility	Rialto Renovate Facility	New Facility Loma Linda	New Facility Unknown Location
5.39%	AppleValley Fire Protection Dist	\$ 19,900.70	\$ 35,622.97	\$ 23,660.21	\$ 66,833.22	\$ 59,433.70	\$ 60,287.42	\$ 67,009.68
1.73%	Big Bear Fire Department	\$ 6,387.42	\$ 11,433.72	\$ 7,584.09	\$ 21,451.11	\$ 19,076.12	\$ 19,350.14	\$ 21,507.74
5.40%	Chino Valley Fire Dist.	\$ 19,937.63	\$ 35,689.07	\$ 23,704.11	\$ 66,957.21	\$ 59,543.96	\$ 60,399.27	\$ 67,134.00
3.07%	Colton Fire Dist.	\$ 11,334.91	\$ 20,289.89	\$ 13,476.23	\$ 38,066.42	\$ 33,851.85	\$ 34,338.11	\$ 38,166.92
1.64%	Loma Linda Fire Dept.	\$ 6,055.13	\$ 10,838.90	\$ 7,199.03	\$ 20,335.15	\$ 18,083.72	\$ 18,343.48	\$ 20,388.84
1.95%	Montclair Fire Dept.	\$ 7,199.70	\$ 12,887.72	\$ 8,559.82	\$ 24,178.99	\$ 21,501.99	\$ 21,810.85	\$ 24,242.83
6.82%	Rancho Cucamonga Fire Dist.	\$ 25,180.48	\$ 45,073.97	\$ 29,937.41	\$ 84,564.48	\$ 75,201.82	\$ 76,282.05	\$ 84,787.75
4.44%	Redlands Fire Dept.	\$ 16,393.16	\$ 29,344.34	\$ 19,490.05	\$ 55,053.71	\$ 48,958.37	\$ 49,661.63	\$ 55,199.06
4.67%	Rialto Fire Dept.	\$ 17,242.35	\$ 30,864.43	\$ 20,499.67	\$ 57,905.59	\$ 51,494.50	\$ 52,234.19	\$ 58,058.48
0.24%	Running Springs Fire	\$ 886.12	\$ 1,586.18	\$ 1,053.52	\$ 2,975.88	\$ 2,646.40	\$ 2,684.41	\$ 2,983.73
53.93%	San Bernardino County Fire Dist.	\$ 199,117.81	\$ 356,428.02	\$ 236,733.82	\$ 668,704.16	\$ 594,667.78	\$ 603,209.79	\$ 670,469.72
0.57%	San Manuel Fire	\$ 2,104.53	\$ 3,767.18	\$ 2,502.10	\$ 7,067.71	\$ 6,285.20	\$ 6,375.48	\$ 7,086.37
9.73%	Victorville Fire Dist.	\$ 35,924.65	\$ 64,306.41	\$ 42,711.29	\$ 120,646.98	\$ 107,289.40	\$ 108,830.55	\$ 120,965.52
0.31%	Baker Ambulance	\$ 1,144.57	\$ 2,048.82	\$ 1,360.79	\$ 3,843.84	\$ 3,418.26	\$ 3,467.37	\$ 3,853.99
0.10%	County Road Dept.	\$ 369.22	\$ 660.91	\$ 438.96	\$ 1,239.95	\$ 1,102.67	\$ 1,118.51	\$ 1,243.22

It is the recommendation of CTA that CONFIRE maintain the existing Hesperia Center and migrate the Rialto operations to the new Valley Communications Center (VCC).

We further encourage CONFIRE to continue to negotiate with the County to ensure the best interests of all CONFIRE members are addressed both operationally and financially.

1. Scope of the Project

CONFIRE contracted CTA Consultants LLC (CTA) to identify Capital Improvement Plan (CIP) goals as it relates to CONFIRE infrastructure needs. CTA collaborated with CONFIRE Management staff and members of the Board of Directors to discuss operational needs and impacts.

CTA assessed the need/justification for redundant dispatch operations. CTA also performed an analysis on the following options to improve the current dispatch facility in Rialto:

- 1) Move to Valley Communications Center (VCC) Facility
- 2) Rialto New/Renovate Facility
- 3) New Facility in Loma Linda
- 4) New Facility Unknown Location

The analysis for each of these alternatives takes into account a state-of-the-art facility designed to meet the facility needs of CONFIRE operations for the next 15 – 20 years. Additionally, each option is based upon professional standards/codes (APCO, NENA, NFPA, Cal OES) for a purpose-built building

As part of the cost analysis, we reviewed the current lease agreements for both the Rialto and Hesperia PSAP locations, the cost of leasing at Valley Communications Center (VCC), and the cost of constructing a new building.

CTA based these estimates on a comparison of general statistics for this type of facility from other projects found in Appendix F Comparison Chart. The Utah Valley ECC is used to gauge the project size compared to the CONFIRE facility. CTA's cost comparison is based on Appendix G to estimate the square foot cost for the new facility. The overall averages were used and escalated to the project location (location factor) and escalated to the time when the facility will be constructed compared to the example projects. Our estimates use \$1,100/SF for new construction (average) and \$900/SF for renovation compared to the Cumberland County ECC which was a renovation project.

2. Background

The CONFIRE Communications Centers (CONFIRE) are housed in two locations: one in the City of Rialto at 1743 Miro Way and the other at the High Desert Government Center at 15900 Smoke Tree Street, in the City of Hesperia, CA.

The current member agencies of the CONFIRE JPA are:

<i>Apple Valley Fire Protection District</i>	<i>Chino Valley Independent Fire District</i>
<i>Colton Fire Department</i>	<i>Loma Linda Fire Department</i>
<i>Rancho Cucamonga Fire District</i>	<i>Redlands Fire Department</i>
<i>Rialto Fire Department</i>	<i>San Bernardino County Fire District</i>
<i>Victorville Fire Department</i>	

In addition, the agencies that currently contract for services with the CONFIRE JPA are:

<i>Baker Ambulance Inc.</i>	<i>Big Bear Fire Authority</i>
<i>Montclair Fire Department</i>	<i>Running Springs Fire Department</i>
<i>San Manual Band of Mission Indians</i>	<i>Fire Department</i>

These agencies represent over 100 fire stations serving numerous communities covering the majority of the residents and businesses within the County of San Bernardino. In 2020 CONFIRE dispatch processed 237,157 separate emergency incidents which was an increase of 9,188 from 2019.

CONFIRE communications current staffing consists of a Manager, two Assistant Managers (Operations /Training and Emergency Medical Dispatch Managers), 8 Supervisors. CONFIRE dispatchers work 12-hour shifts; day, night, or swing shift. (11am-11pm). Each shift is assigned 4-5 dispatchers plus a supervisor, with 1-3 dispatchers working the swing shift. CONFIRE previously removed the call taker positions from their dispatch center. However, due to a shortage of qualified dispatcher applicants, CONFIRE started hiring call takers. The training period for a call taker is about three months, while dispatcher training can take up to 7 months. There are currently only two call takers scheduled on day shift, but they plan to hire more. All

dispatchers are trained to operate each position in the communication center. There are currently 14 console positions in the Valley Center and 17 console positions in High Desert Center. Out of the 31 consoles, nine positions are call taker positions.

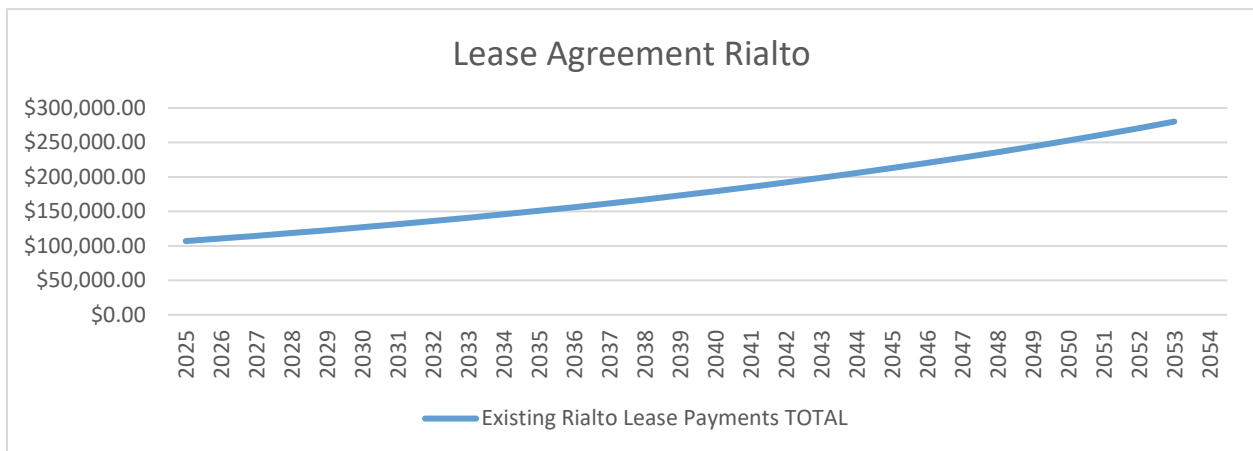
CONFIRE as a legal JPA, can own assets in addition to assuming debt. CTA was advised CONFIRE has \$3,000,000 that can be used for capital improvement projects and this amount is factored into the ongoing lease and financing options. Each financing option assumes debt for 30 years at a 3.66% interest rate and a .63% tax rate. Insurance is not calculated into these costs.

2.1 Operating CONFIRE PSAP at Rialto

The current square footage of the Rialto dispatch center is 3,500 and they rent two trailers (880 sq ft) to house their Information Technology (IT) staff. They have outgrown their current building and there is no room to expand outward.

2.1.1 Cost

- Current lease agreement for Dispatch/Admin expires on 08/31/25 with an annual cost of \$57,703.92 and a 3.5% increase per year
- Current lease agreement for Rack space – yearly cost \$35,508.00 with a 3.5% increase per year
- In 2054 projected yearly lease payment with a 3.5% yearly increase will be \$280,260.99
- Total cost over 30 years (2025 – 2054) will be \$5,334,982.85 is detailed in Appendix A.



2.1.2 Benefit

- Operating two centers allows for redundancy
- Equipment and software are kept current and up to date
- No down time for emergency services

2.1.3 Issues

- Not enough space for current staff
- Staffing two centers
- Renting trailers to house IT staff
- Parking
- Cost of supporting two PSAPS

2.2 Operating CONFIRE PSAP at High Desert

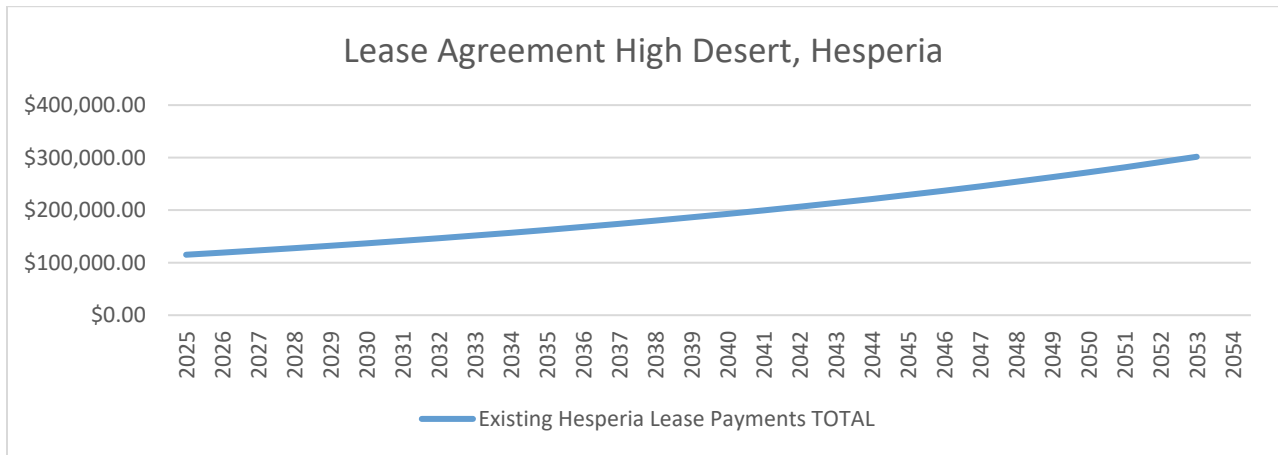
The Primary and Back-up PSAPs were designed to be free-standing, fully independent facilities. The call-taking and dispatch capabilities of the Back-Up mirror those of the Primary. All systems at the Back-up are always fully functional and operational. With both centers operating 24/7, there is no power-up or hardware transfer or installation from the Primary and ***most importantly there is no down time for emergency services.***

Having outgrown the primary center, it is extremely difficult to keep social distancing per CDC guidelines after the outbreak of COVID19. A decision was made to continue with the split up of staff and run concurrently out of both centers. The backup site was well supported with the latest technology and equipment, and plenty of space for staff to spread out. The need for resiliency and redundancy, and to continuously run a secondary PSAP comes with challenges. A major challenge for running at this location 24/7, is staffing. Currently, staff do not wish to drive over sixty miles one way to work their shift.

One of the main goals of this analysis is to determine if there is a need to continue to run a secondary PSAP if they choose to move into VCC or build their own PSAP. CTA reviewed the cost of operations, benefits of supporting both centers, and issues with operating two centers.

2.2.1 Cost

- The current lease agreement expires on 04/30/29, annual cost of \$99,734.00 with a 3.5% increase per year.
- In 2054 projected yearly lease payment with a 3.5% yearly increase will be \$301,615.01
- Total cost over 30 years (2025 – 2054) will be \$5,741,476.01 is detailed in Appendix B.



2.2.2 Benefits

- Adequate space for all staff to operate if the primary site is compromised
- Redundancy and resiliency
- Equipment and software are kept current and up to date
- No down time for emergency services

2.2.3 Issues

- Staffing two centers
- Parking
- Cost of supporting two PSAPS is detailed in Appendix C.

Leasing Information	Current
Rialto Facility (2025)	\$ 103,345.72
Hesperia Facility (2025)	\$ 111,220.04
Annual % Increase	3.5%
Term Length (in Years)	30
AVG YEARLY Payments	\$ 369,215.30
TOTAL Payments	\$ 11,076,458.86

- Concerns from CONFIRE staff
 - Contention between the two dispatch centers
 - Pay difference
 - Space for future growth

While a case can be made there will be plenty of space in a new building for all staff, it is critically important to maintain a backup site when / if something major happens to the primary site. Relocation of personnel may be required for many specific reasons.

Per NENA standards two main factors requiring evacuation of the PSAP are:

- Uninhabitable environment situations which make the Communications Center unsafe for personnel to continue daily operations. These conditions may include but are not limited to:
 - Bomb Threats/Found
 - Fire/Smoke Condition
 - Gas leak / Radiation/ Hazardous Materials
 - Earthquakes / Structural damage
 - Flooding / HVAC failure

- Infrastructure failure uninhabitable environment situations during which technical components of the system fail - within or leading to the Communications Center. These conditions may include but are not limited to:
 - Phone service outage
 - Radio component damage

There should also be an evacuation plan in place wherein the backup site is regularly tested and operated by staff. Wherever feasible, a back-up facility should be dual use. An example of dual use is a back-up facility that is also used for telecommunicator training. If CONFIRE chooses not to keep their back up site at Hesperia, they would need to consider an MOU with another PSAP to have calls rerouted if necessary, until they are operational again.

It is the recommendation of CTA that CONFIRE continue to maintain two geographically separated dispatch centers.

3. Rialto Center Options

3.1 Option #1 Move to Valley Communications Center Facility

San Bernardino County’s new Valley Communications Center (VCC) will be an ultramodern building. From the ground up it will have the latest and greatest technology for the County and produce a better 9-1-1 service for the citizens through Next Generation 9-1-1 (NG9-1-1). CONFIRE will have the much-needed space, support staff and a modern dispatch center to meet their needs now and in the future. Staff will have more amenities at the new center to use than in their centers, such as: workout room, quiet room, mom’s area, bunk house etc. The County proposes to provide CONFIRE with 16,082 sq ft including shared areas.

Having access to all this space and amenities, comes a higher lease rate than CONFIRE is currently budgeting. CONFIRE and the County are working together to determine the best lease terms for both parties. Currently there are two potential lease scenarios: standard lease costs of \$1.21 (\$0.51 for maintenance, custodial, and landscaping, and \$0.71 for utilities) per square foot at a 3.5% yearly escalation or a reduced lease cost of \$0.71 per square foot at a 2% yearly escalation. For both scenarios CONFIRE must account for an additional cost of \$35,508 per year for equipment rack space at VCC. All costs are calculated over a 30-year period, beginning in 2025 when the County anticipates VCC will be ready to occupy.

3.1.1 Costs

Without Buy Down

The current offer from the County of \$1.22 per square foot for 16,082 square feet, with the addition of rack space, will result in a cost increase of approximately 79%. As reflected in the table below this includes maintaining the Hesperia Center. Appendix D details yearly costs.

Leasing Information	Current	Leasing Information	Option 1 VCC w/out Buy Down
Rialto Facility (2025)	\$ 103,345.72	VCC Facility (2025)	\$ 296,072.72
Hesperia Facility (2025)	\$ 111,220.04	Hesperia Facility (2025)	\$ 111,220.04
Annual % Increase	3.5%	Annual % Increase	3.0%
Term Length (in Years)	30	Term Length (in Years)	30
AVG YEARLY Payments	\$ 369,215.30	AVG YEARLY Payments	\$ 660,908.62
TOTAL Payments	\$ 11,076,458.86	TOTAL Payments	\$ 19,827,258.73
		Cash Investment	\$ -
		TOTAL Investment	\$ 19,827,258.73

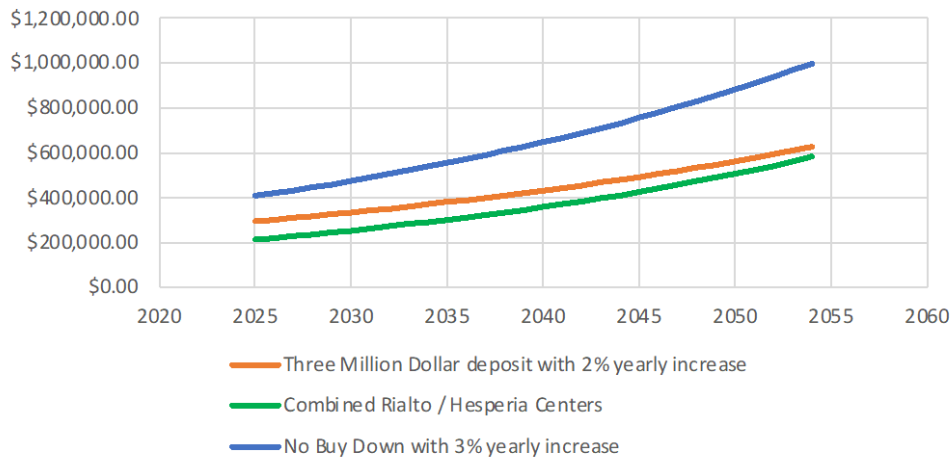
With Buy Down

If CONFIRE makes a one-time investment of \$3,000,000.00 this will offset the amount of the lease payment over 30 years and reduce the yearly increase from 3% to 2%. The current offer from the County of \$0.71 per square foot for 16,082 square feet, with the addition of rack space, will result in a cost increase of approximately 19%. Yearly costs are detailed in Appendix E

Leasing Information	Current	Leasing Information	Option 1
			VCC w/Buy Down
Rialto Facility (2025)	\$ 103,345.72	VCC Facility (2025)	\$ 183,086.65
Hesperia Facility (2025)	\$ 111,220.04	Hesperia Facility (2025)	\$ 111,220.04
Annual % Increase	3.5%	Annual % Increase	2.0%
Term Length (in Years)	30	Term Length (in Years)	30
AVG YEARLY Payments	\$ 369,215.30	AVG YEARLY Payments	\$ 438,964.99
TOTAL Payments	\$ 11,076,458.86	TOTAL Payments	\$ 13,168,949.75
		Cash Investment	\$ 3,000,000.00
		TOTAL Investment	\$ 16,168,949.75

As reflected in the chart below the buy down option will provide CONFIRE with a new center and maintain the existing geographically separated Hesperia Center at a modest increase.

Yearly Costs Comparison over 30 years



- Ultramodern center
- Plenty of parking
- County believes that NG911 and technology will create a better 911 service for the County
- County wants to ensure technology continues to meet the needs of the San Bernardino

- Sleeping quarters for staff to utilize when working extra shifts
- Plenty of floor space
- Dedicated training space
- If both agencies are having radio issues, efficiency for the radio technician to come to one physical building
- Working in the same building, they would have the ability to walk over and talk directly with the Sheriff department, instead of having to use the intercom or phone
- Square footage will meet current and future needs
- County EOC will be in the same building with dispatch center

3.1.3 Issues

- Having to ask for permission to make changes in your space, or shared spaces
- No amenities located in the surrounding area for employees to get food etc.
- Security concerns of facility location
- Concerns about redundant connectivity
- Based upon current interactions between CONFIRE and the Sheriff, it is unclear if co-location will provide operational benefits

3.1.3 VCC Space Considerations

- Noise in the center – there needs to be sound division /wall between the Sheriff and CONFIRE due to the command-and-control voice that might be needed on a call
- There needs to be a solid wall to hang large monitors, security cameras
- Having to put in a work order, wait for approval, pay the County, and wait weeks for work to be completed
- Utilization of training room – must set up schedule when to use it
- Distance from the floor to the main break room should be revisited
- Kitchen area on the third floor is small, employees must go to first floor to use oven
- Location of the two quiet rooms is not ideal
 - located in the middle of the two conference rooms
 - located next to Captain's office on Sheriff side
- No lounging area for employees to go and unwind / destress
- Fear other agency can opt out of CONFIRE, which would cause financial issues with remaining agencies

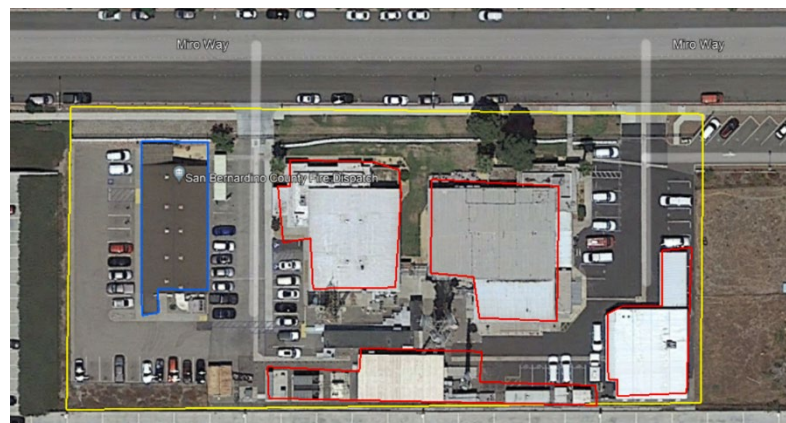
3.2 Option #2 Expand Rialto Facility

When it comes to building your own center, you have the ability to design this building to meet your needs, vision, and plan for future growth. There will be a fixed cost for the duration of the mortgage and the current CIP money (three million dollars) CONFIRE has can be put towards the purchase of property or construction of a center thus reducing your initial cost. As the property owner, you will not have to wait for issues to be resolved, you are in control.

After the completion of the new VCC building, the County is planning to liquidate or repurpose several county owned buildings. This may provide CONFIRE the opportunity to purchase one these properties. There are several viable alternatives available if the County sells the three existing buildings in Rialto, currently occupied by CONFIRE, Sheriff's dispatchers and EOC staff.

Alternative A

Purchase the property outlined in yellow in the graphic below. The buildings in red will be demolished to allow for a new CONFIRE Dispatch Center to be built. Operations will continue out of the existing CONFIRE building during construction. Once the new Center is complete, the existing CONFIRE building will be demolished to make way for additional parking. The new Center will be a single story of approximately 10,000 square feet.



Alternative B

Purchase the property outlined in yellow in the graphic below.

Assess the buildings in red to

determine if either building is suitable to be renovated as a larger Center. The building not chosen will be demolished. Operations will continue out of the existing CONFIRE building during construction. Once the renovated Center is complete, the existing CONFIRE building will be demolished to make way for additional parking. The renovated Center will be a single story of approximately 10,000 square feet.

3.2.1 Costs

The tables below provide a high-level construction budget and financing costs for Option 2, Alternative A.

OPTION 2 New Facility (Alternative A)				
Preliminary Budget Estimate				
Hard Costs:	SF	Cost	Unit	Total
Construction				
Operations Building One Story	10,000	\$1,100	SF	\$ 11,000,000
Site Work			Included	
Demolition Existing Buildings (No HazMat)	15,000	\$15	SF	\$ 225,000
Technology			LS	\$ 500,000
Tower			LS	\$ -
Furniture, Fixtures and Equipment (FF&E)				
Consoles	20	\$20,000		\$ 400,000
Office Furniture (Not Including Dispatch)	5,000	\$10	SF	\$ 50,000
Hard Costs Subtotal				\$ 12,175,000
Soft Costs:	SF	Cost	Unit	Total
A/E Fees		9.5 %	%	\$ 1,045,000
FFE Fees		6.0 %	%	\$ 27,000
CM Fees			LS	\$ -
Technology Integration/Implementation		\$10	%	\$ 50,000
Earthquake Resilient Design Fee		1.0 %	%	\$ 110,000
Owner's Design Contingency		5 %	%	\$ 608,750
HVAC Commissioning				\$ -
Materials Testing			LS	\$ 60,000
Permits/Utility Connection Fees			LS	\$ 50,000
Geotechnical Study			LS	\$ 20,000
Boundary and Topographic Survey			LS	\$ 10,000
Environmental Monitoring			LS	\$ -
Energy Modeling			LS	\$ -
Soft Costs Subtotal				\$ 1,980,750
Owner's Purchase of Building/Site				\$ 2,000,000
Owner's Construction Contingency			5 %	\$ 608,750
Owner's Construction Contingency/Escalation Subtotal				\$ 2,608,750
TOTAL BUDGET				\$ 16,764,500

Option 2	
Rialto New Facility	
Construction Costs	\$ 16,764,500.00
Cash Investment	\$ 3,000,000.00
Loan Amount	\$ 13,764,500.00
Annual Interest Rate	3.66%
Term Length (in Years)	30
First Payment Date	1/1/2025
Monthly Mortgage Payment	63,044.65
Total Mortgage & Interest	22,696,074.00
Real Estate Property Tax (2025)	105,616.35
Total Property Taxes (30 yrs w/1% grows)	\$ 3,719,568.49
Direct Monthly Cost (January 2025)	8,970.22
Total Direct Costs (30yrs w/2.54% grows)	\$ 5,041,332.97
Total Cost	\$ 31,456,975.46
Total Investment +3M	\$ 34,456,975.46
Total Hesperia Costs	\$ 5,741,476.01
Total Investment	\$ 40,198,451.47

The tables below provide a high-level construction budget and financing costs for Option 2, Alternative B.

OPTION 2 Renovate Facility Preliminary Budget Estimate				
Hard Costs:	SF	Cost	Unit	Total
Construction				
Operations Building One Story	10,000	\$900	SF	\$ 9,000,000
Site Work		Included		
Demolition Existing Buildings (No HazMat)	15,000	\$15	SF	\$ 225,000
Technology Tower			LS	\$ 500,000
Furniture, Fixtures and Equipment (FF&E)			LS	\$ -
Consoles	20	\$20,000		\$ 400,000
Office Furniture (Not Including Dispatch)	5,000	\$10	SF	\$ 50,000
Hard Costs Subtotal				\$ 10,175,000
Soft Costs:	SF	Cost	Unit	Total
A/E Fees		10.5 %		\$ 945,000
FFE Fees		6.0 %		\$ 27,000
CM Fees			LS	\$ -
Technology Integration/Implementation		\$10 %		\$ 50,000
Earthquake Resilient Design Fee		1.0 %		\$ 90,000
Owner's Design Contingency		5 %		\$ 508,750
HVAC Commissioning				\$ -
Materials Testing			LS	\$ 30,000
Permits/Utility Connection Fees			LS	\$ 25,000
Geotechnical Study			LS	\$ -
Boundary and Topographic Survey			LS	\$ -
Environmental Monitoring			LS	\$ -
Energy Modeling			LS	\$ -
Soft Costs Subtotal				\$ 1,675,750
Owner's Purchase of Building/Site				\$ 2,000,000
Owner's Construction Contingency			7 %	\$ 712,250
Owner's Construction Contingency/Escalation Subtotal				\$ 2,712,250
TOTAL BUDGET				\$ 14,563,000

	Option 2 Rialto Renovation Facility
Construction Costs	\$ 14,563,000.00
Cash Investment	\$ 3,000,000.00
Term Length (in Years)	\$ 11,563,000.00
Fixed Mortgage Interest Rate	3.66%
Term Length (in Years)	30
First Payment Date	1/1/2025
Monthly Mortgage Payment	\$ 52,961.26
Total Mortgage & Interest	\$ 19,066,053.60
Real Estate Property Tax (2025)	\$ 91,746.90
Property Taxes (30 years w/ 1% grows)	3,231,117.89
Direct Monthly Costs (January 2025)	\$ 8,970.22
Direct Costs (30 years w/ 2.54% grows)	5,041,332.97
Total Costs	\$ 27,338,504.47
Total Investment (+ \$3M)	\$ 30,338,504.47
Total Hesperia Costs	\$ 5,741,476.01
Total Investment + Hesperia	\$ 36,079,980.48

3.2.2 Benefits

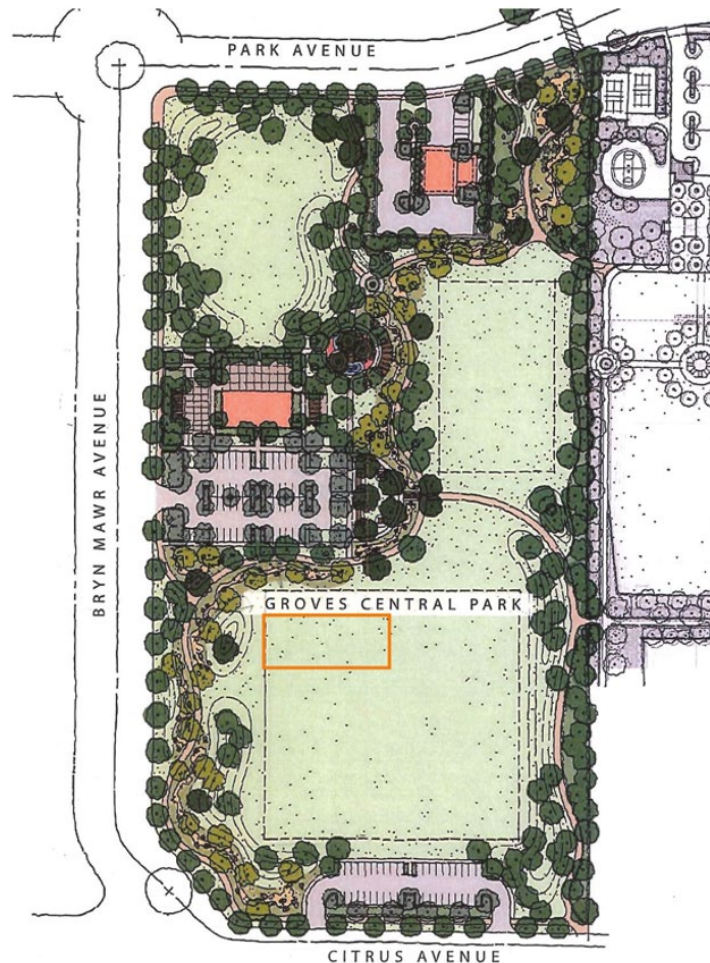
- Ultramodern center
- Plenty of parking
- Space, support staff, and supply a modern dispatch center to meet their needs now and in the future
- Utilize the existing tower
- Investing \$3,000,000 as a down payment will reduce costs

3.2.3 Issues

- Project management associated with major construction
- Property purchase may exceed the \$2,000,000 budget allowance
- County may not choose to sell the property to CONFIRE
- Initial cost to build / renovate is high
- Financing costs are high
- Real estate taxes are high
- Seismic requirements will be significant
- Schedule may be longer than VCC
- The breakeven on investment is between 42.25 years and 57.5 years dependent upon a new or renovated facility as well as the down payment amount

3.3 Option #3 New Facility in Loma Linda

The City of Loma Linda has available property located near a new Fire Station they are building. Significant infrastructure, including the latest and greatest high-speed fiber has been developed in this area. There are business/restaurants around the area for the employees' convenience. Loma Linda stated they are willing to make this property available to CONFIRE at no cost. The new Center will be a single story of approximately 10,000 square feet.



This modality can be used with any jurisdiction that may have a desire to offer property or space to CONFIRE.

3.3.1 Costs

The tables below provide a high-level construction budget and financing costs for Option 3.

OPTION 3 New Facility in Loma Linda Preliminary Budget Estimate				
Hard Costs:				
	SF	Cost	Unit	Total
Construction				
Operations Building One Story	10,000	\$1,100	SF	\$ 11,000,000
Site Work		Included		
Demolition			SF	\$ -
Technology			LS	\$ 500,000
Tower			LS	\$ 250,000
Furniture, Fixtures and Equipment (FF&E)				
Consoles	20	\$20,000		\$ 400,000
Office Furniture (Not Including Dispatch)	5,000	\$10	SF	\$ 50,000
Hard Costs Subtotal				\$ 12,200,000
Soft Costs:				
	SF	Cost	Unit	Total
A/E Fees		9.5 %		\$ 1,045,000
FFE Fees		6.0 %		\$ 27,000
CM Fees			LS	\$ -
Technology Integration/Implementation		\$10 %		\$ 75,000
Earthquake Resilient Design Fee		1.0 %		\$ 110,000
Owner's Design Contingency		5 %		\$ 610,000
HVAC Commissioning				\$ -
Materials Testing			LS	\$ 60,000
Permits/Utility Connection Fees			LS	\$ 50,000
Geotechnical Study			LS	\$ 20,000
Boundary and Topographic Survey			LS	\$ 10,000
Environmental Monitoring			LS	\$ -
Energy Modeling			LS	\$ -
Soft Costs Subtotal				\$ 2,007,000
Owner's Purchase of Building/Site				\$ -
Owner's Construction Contingency		5 %		\$ 610,000
Owner's Construction Contingency/Escalation Subtotal				\$ 610,000
TOTAL BUDGET				\$ 14,817,000
		Option 3 New Facility Loma Linda		
Construction Costs		\$		14,817,000.00
Cash Investment		\$		3,000,000.00
Term Length (in Years)		\$		11,817,000.00
Fixed Mortgage Interest Rate				3.66%
Term Length (in Years)				30
First Payment Date				1/1/2025
Monthly Mortgage Payment		\$		54,124.64
Total Mortgage & Interest		\$		19,484,870.40
Real Estate Property Tax (2025)		\$		93,347.10
Total Property Taxes (30 years w/ 1% grows)				3,287,473.31
Direct Monthly Costs (January 2025)		\$		8,970.22
Total Direct Costs (30 years w/ 2.54% grows)				5,041,332.97
Total Costs		\$		27,813,676.68
Total Investment (+ \$3M)		\$		30,813,676.68
Total Hesperia Costs		\$		5,741,476.01
Total Investment + Hesperia		\$		36,555,152.69

3.3.2 Benefits

- Ultramodern center
- Plenty of parking
- Space, support staff, and supply a modern dispatch center to meet their needs now and in the future
- Amenities in the immediate area
- Investing \$3,000,000 as a down payment will reduce costs
- Loma Linda may entertain building the Center to lease back to CONFIRE

3.3.3 Issues

- Project management associated with major construction
- Initial cost to build is high
- Schedule may be longer than VCC
- If Loma Linda leases to CONFIRE the costs are not currently known
- The breakeven on investment is between 42.5 years and 55 years dependent upon the down payment amount

3.4 Option #4 New Facility Unknown Location

Depending on where you want to build, the cost of land can be a significant factor in your budget. Currently a plot of land has not been identified for this option. A new Center should be a single-story building of at least 10,000 square feet. It is recommended the location have a minimum of 2.5 acres and the ability to implement the necessary security for your employees.

3.4.1 Costs

The tables below provide a high-level construction budget and financing costs for Option 4.

OPTION 4 New Facility in Unknown Location					
Preliminary Budget Estimate					
Hard Costs:		SF	Cost	Unit	Total
Construction					
Operations Building One Story	10,000	\$1,100	SF	\$	11,000,000
Site Work			Included		
Demolition			SF	\$	-
Technology			LS	\$	500,000
Tower			LS	\$	250,000
Furniture, Fixtures and Equipment (FF&E)					
Consoles	20	\$20,000		\$	400,000
Office Furniture (Not Including Dispatch)	5,000	\$10	SF	\$	50,000
Hard Costs Subtotal				\$	12,200,000
Soft Costs:		SF	Cost	Unit	Total
A/E Fees			9.5 %	\$	1,045,000
FFE Fees			6.0 %	\$	27,000
CM Fees			LS	\$	-
Technology Integration/Implementation			\$10 %	\$	75,000
Earthquake Resilient Design Fee			1.0 %	\$	110,000
Owner's Design Contingency			5 %	\$	610,000
HVAC Commissioning				\$	-
Materials Testing			LS	\$	60,000
Permits/Utility Connection Fees			LS	\$	50,000
Geotechnical Study			LS	\$	20,000
Boundary and Topographic Survey			LS	\$	10,000
Environmental Monitoring			LS	\$	-
Energy Modeling			LS	\$	-
Soft Costs Subtotal				\$	2,007,000
Owner's Purchase of Building/Site				\$	2,000,000
Owner's Construction Contingency			5 %	\$	610,000
Owner's Construction Contingency/Escalation Subtotal				\$	2,610,000
TOTAL BUDGET				\$	16,817,000

	Option 4 - New Facility Unknown Location
Construction Costs	\$ 16,817,000.00
Cash Investment	\$ 3,000,000.00
Term Length (in Years)	\$ 13,817,000.00
Fixed Mortgage Interest Rate	3.66%
Term Length (in Years)	30
First Payment Date	1/1/2025
Monthly Mortgage Payment	\$ 63,285.11
Total Mortgage & Interest	\$ 22,782,639.60
Real Estate Property Tax (2025)	\$ 105,947.10
Total Property Taxes (30 years w/ 1% grows)	3,731,216.76
Direct Monthly Costs (January 2025)	\$ 8,970.22
Total Costs	\$ 31,555,189.33
Total Investment (+ \$3M)	\$ 34,555,189.33
Total Hesperia Costs	\$ 5,741,476.01
Total Investment + Hesperia	\$ 40,296,665.34

3.4.2 Benefits

- Ultramodern center
- Plenty of parking
- Space, support staff, and supply a modern dispatch center to meet their needs now and in the future
- Amenities in the immediate area
- Investing \$3,000,000 as a down payment will reduce costs

3.4.3 Issues

- Project management associated with major construction
- Initial cost to build
- Schedule may be longer than VCC
- Responsible for any maintenance cost that occurs
- The breakeven on investment is between 45 years and 57.6 years dependent upon the down payment amount

Appendix A Existing Rialto Lease Payments

Existing Rialto Lease Payments				
YEAR	PAYMENT	YEARLY INCREASE	AMOUNT	TOTAL
2022	\$93,211.92	3.5%	\$3,262.42	\$96,474.34
2023	\$96,474.34	3.5%	\$3,376.60	\$99,850.94
2024	\$99,850.94	3.5%	\$3,494.78	\$103,345.72
2025	\$103,345.72	3.5%	\$3,617.10	\$106,962.82
2026	\$106,962.82	3.5%	\$3,743.70	\$110,706.52
2027	\$110,706.52	3.5%	\$3,874.73	\$114,581.25
2028	\$114,581.25	3.5%	\$4,010.34	\$118,591.59
2029	\$118,591.59	3.5%	\$4,150.71	\$122,742.30
2030	\$122,742.30	3.5%	\$4,295.98	\$127,038.28
2031	\$127,038.28	3.5%	\$4,446.34	\$131,484.62
2032	\$131,484.62	3.5%	\$4,601.96	\$136,086.58
2033	\$136,086.58	3.5%	\$4,763.03	\$140,849.61
2034	\$140,849.61	3.5%	\$4,929.74	\$145,779.35
2035	\$145,779.35	3.5%	\$5,102.28	\$150,881.62
2036	\$150,881.62	3.5%	\$5,280.86	\$156,162.48
2037	\$156,162.48	3.5%	\$5,465.69	\$161,628.17
2038	\$161,628.17	3.5%	\$5,656.99	\$167,285.15
2039	\$167,285.15	3.5%	\$5,854.98	\$173,140.13
2040	\$173,140.13	3.5%	\$6,059.90	\$179,200.04
2041	\$179,200.04	3.5%	\$6,272.00	\$185,472.04
2042	\$185,472.04	3.5%	\$6,491.52	\$191,963.56
2043	\$191,963.56	3.5%	\$6,718.72	\$198,682.29
2044	\$198,682.29	3.5%	\$6,953.88	\$205,636.17
2045	\$205,636.17	3.5%	\$7,197.27	\$212,833.43
2046	\$212,833.43	3.5%	\$7,449.17	\$220,282.60
2047	\$220,282.60	3.5%	\$7,709.89	\$227,992.49
2048	\$227,992.49	3.5%	\$7,979.74	\$235,972.23
2049	\$235,972.23	3.5%	\$8,259.03	\$244,231.26
2050	\$244,231.26	3.5%	\$8,548.09	\$252,779.35
2051	\$252,779.35	3.5%	\$8,847.28	\$261,626.63
2052	\$261,626.63	3.5%	\$9,156.93	\$270,783.56
2053	\$270,783.56	3.5%	\$9,477.42	\$280,260.99
2054	\$280,260.99			
TOTAL	\$5,334,982.85			

Appendix B Existing Hesperia Lease Payments

Existing Hesperia Lease Payments				
YEAR	PAYMENT	YEARLY INCREASE	AMOUNT	TOTAL
2022	\$100,314.10	3.5%	\$3,510.99	\$103,825.09
2023	\$103,825.09	3.5%	\$3,633.88	\$107,458.97
2024	\$107,458.97	3.5%	\$3,761.06	\$111,220.04
2025	\$111,220.04	3.5%	\$3,892.70	\$115,112.74
2026	\$115,112.74	3.5%	\$4,028.95	\$119,141.68
2027	\$119,141.68	3.5%	\$4,169.96	\$123,311.64
2028	\$123,311.64	3.5%	\$4,315.91	\$127,627.55
2029	\$127,627.55	3.5%	\$4,466.96	\$132,094.51
2030	\$132,094.51	3.5%	\$4,623.31	\$136,717.82
2031	\$136,717.82	3.5%	\$4,785.12	\$141,502.95
2032	\$141,502.95	3.5%	\$4,952.60	\$146,455.55
2033	\$146,455.55	3.5%	\$5,125.94	\$151,581.49
2034	\$151,581.49	3.5%	\$5,305.35	\$156,886.84
2035	\$156,886.84	3.5%	\$5,491.04	\$162,377.88
2036	\$162,377.88	3.5%	\$5,683.23	\$168,061.11
2037	\$168,061.11	3.5%	\$5,882.14	\$173,943.25
2038	\$173,943.25	3.5%	\$6,088.01	\$180,031.26
2039	\$180,031.26	3.5%	\$6,301.09	\$186,332.36
2040	\$186,332.36	3.5%	\$6,521.63	\$192,853.99
2041	\$192,853.99	3.5%	\$6,749.89	\$199,603.88
2042	\$199,603.88	3.5%	\$6,986.14	\$206,590.01
2043	\$206,590.01	3.5%	\$7,230.65	\$213,820.67
2044	\$213,820.67	3.5%	\$7,483.72	\$221,304.39
2045	\$221,304.39	3.5%	\$7,745.65	\$229,050.04
2046	\$229,050.04	3.5%	\$8,016.75	\$237,066.79
2047	\$237,066.79	3.5%	\$8,297.34	\$245,364.13
2048	\$245,364.13	3.5%	\$8,587.74	\$253,951.88
2049	\$253,951.88	3.5%	\$8,888.32	\$262,840.19
2050	\$262,840.19	3.5%	\$9,199.41	\$272,039.60
2051	\$272,039.60	3.5%	\$9,521.39	\$281,560.98
2052	\$281,560.98	3.5%	\$9,854.63	\$291,415.62
2053	\$291,415.62	3.5%	\$10,199.55	\$301,615.17
2054	\$301,615.17			
TOTAL	\$5,741,476.01			

Appendix C Combined Rialto/Hesperia Centers

Combined Rialto / Hesperia Centers				
YEAR	PAYMENT	YEARLY INCREASE	AMOUNT	TOTAL
2022	\$193,526.02	3.5%	\$6,773.41	\$200,299.43
2023	\$200,299.43	3.5%	\$7,010.48	\$207,309.91
2024	\$207,309.91	3.5%	\$7,255.85	\$214,565.76
2025	\$214,565.76	3.5%	\$7,509.80	\$222,075.56
2026	\$222,075.56	3.5%	\$7,772.64	\$229,848.20
2027	\$229,848.20	3.5%	\$8,044.69	\$237,892.89
2028	\$237,892.89	3.5%	\$8,326.25	\$246,219.14
2029	\$246,219.14	3.5%	\$8,617.67	\$254,836.81
2030	\$254,836.81	3.5%	\$8,919.29	\$263,756.10
2031	\$263,756.10	3.5%	\$9,231.46	\$272,987.56
2032	\$272,987.56	3.5%	\$9,554.56	\$282,542.13
2033	\$282,542.13	3.5%	\$9,888.97	\$292,431.10
2034	\$292,431.10	3.5%	\$10,235.09	\$302,666.19
2035	\$302,666.19	3.5%	\$10,593.32	\$313,259.51
2036	\$313,259.51	3.5%	\$10,964.08	\$324,223.59
2037	\$324,223.59	3.5%	\$11,347.83	\$335,571.42
2038	\$335,571.42	3.5%	\$11,745.00	\$347,316.42
2039	\$347,316.42	3.5%	\$12,156.07	\$359,472.49
2040	\$359,472.49	3.5%	\$12,581.54	\$372,054.03
2041	\$372,054.03	3.5%	\$13,021.89	\$385,075.92
2042	\$385,075.92	3.5%	\$13,477.66	\$398,553.58
2043	\$398,553.58	3.5%	\$13,949.38	\$412,502.95
2044	\$412,502.95	3.5%	\$14,437.60	\$426,940.56
2045	\$426,940.56	3.5%	\$14,942.92	\$441,883.47
2046	\$441,883.47	3.5%	\$15,465.92	\$457,349.40
2047	\$457,349.40	3.5%	\$16,007.23	\$473,356.62
2048	\$473,356.62	3.5%	\$16,567.48	\$489,924.11
2049	\$489,924.11	3.5%	\$17,147.34	\$507,071.45
2050	\$507,071.45	3.5%	\$17,747.50	\$524,818.95
2051	\$524,818.95	3.5%	\$18,368.66	\$543,187.61
2052	\$543,187.61	3.5%	\$19,011.57	\$562,199.18
2053	\$562,199.18	3.5%	\$19,676.97	\$581,876.15
2054	\$581,876.15			
TOTAL	\$11,076,458.86			

Appendix D VCC Proposed Lease Costs – No buy down

Proposed Square Feet		Cost per Square Foot		
16,082		\$1.22		
Proposed Total Square Foot Charge		\$235,440.48	per year	
Additional Rack Space Charge		\$35,508	per year	
Initial investment		\$0		
No Buy Down with 3% yearly increase				
YEAR	PAYMENT	YEARLY INCREASE	AMOUNT	TOTAL
2022	\$270,948.48	3%	\$8,128.45	\$279,076.93
2023	\$279,076.93	3%	\$8,372.31	\$287,449.24
2024	\$287,449.24	3%	\$8,623.48	\$296,072.72
2025	\$296,072.72	3%	\$8,882.18	\$304,954.90
2026	\$304,954.90	3%	\$9,148.65	\$314,103.55
2027	\$314,103.55	3%	\$9,423.11	\$323,526.65
2028	\$323,526.65	3%	\$9,705.80	\$333,232.45
2029	\$333,232.45	3%	\$9,996.97	\$343,229.43
2030	\$343,229.43	3%	\$10,296.88	\$353,526.31
2031	\$353,526.31	3%	\$10,605.79	\$364,132.10
2032	\$364,132.10	3%	\$10,923.96	\$375,056.06
2033	\$375,056.06	3%	\$11,251.68	\$386,307.75
2034	\$386,307.75	3%	\$11,589.23	\$397,896.98
2035	\$397,896.98	3%	\$11,936.91	\$409,833.89
2036	\$409,833.89	3%	\$12,295.02	\$422,128.90
2037	\$422,128.90	3%	\$12,663.87	\$434,792.77
2038	\$434,792.77	3%	\$13,043.78	\$447,836.55
2039	\$447,836.55	3%	\$13,435.10	\$461,271.65
2040	\$461,271.65	3%	\$13,838.15	\$475,109.80
2041	\$475,109.80	3%	\$14,253.29	\$489,363.09
2042	\$489,363.09	3%	\$14,680.89	\$504,043.99
2043	\$504,043.99	3%	\$15,121.32	\$519,165.31
2044	\$519,165.31	3%	\$15,574.96	\$534,740.27
2045	\$534,740.27	3%	\$16,042.21	\$550,782.47
2046	\$550,782.47	3%	\$16,523.47	\$567,305.95
2047	\$567,305.95	3%	\$17,019.18	\$584,325.13
2048	\$584,325.13	3%	\$17,529.75	\$601,854.88
2049	\$601,854.88	3%	\$18,055.65	\$619,910.53
2050	\$619,910.53	3%	\$18,597.32	\$638,507.84
2051	\$638,507.84	3%	\$19,155.24	\$657,663.08
2052	\$657,663.08	3%	\$19,729.89	\$677,392.97
2053	\$677,392.97	3%	\$20,321.79	\$697,714.76
2054	\$697,714.76			
TOTAL	\$14,085,782.72			

Appendix E VCC Proposed Lease Costs – With buy down

Proposed Square Feet		Cost per Square Foot		
16,082		\$0.71		
Proposed Total Square Foot Charge		\$137,018.64	per year	
Additional Rack Space Charge		\$35,508	per year	
Initial investment		\$3,000,000		
Three Million Dollar deposit with 2% yearly increase				
YEAR	PAYMENT	YEARLY INCREASE	AMOUNT	TOTAL
2022	\$172,526.64	2%	\$3,450.53	\$175,977.17
2023	\$175,977.17	2%	\$3,519.54	\$179,496.72
2024	\$179,496.72	2%	\$3,589.93	\$183,086.65
2025	\$183,086.65	2%	\$3,661.73	\$186,748.38
2026	\$186,748.38	2%	\$3,734.97	\$190,483.35
2027	\$190,483.35	2%	\$3,809.67	\$194,293.02
2028	\$194,293.02	2%	\$3,885.86	\$198,178.88
2029	\$198,178.88	2%	\$3,963.58	\$202,142.46
2030	\$202,142.46	2%	\$4,042.85	\$206,185.31
2031	\$206,185.31	2%	\$4,123.71	\$210,309.01
2032	\$210,309.01	2%	\$4,206.18	\$214,515.19
2033	\$214,515.19	2%	\$4,290.30	\$218,805.50
2034	\$218,805.50	2%	\$4,376.11	\$223,181.61
2035	\$223,181.61	2%	\$4,463.63	\$227,645.24
2036	\$227,645.24	2%	\$4,552.90	\$232,198.14
2037	\$232,198.14	2%	\$4,643.96	\$236,842.11
2038	\$236,842.11	2%	\$4,736.84	\$241,578.95
2039	\$241,578.95	2%	\$4,831.58	\$246,410.53
2040	\$246,410.53	2%	\$4,928.21	\$251,338.74
2041	\$251,338.74	2%	\$5,026.77	\$256,365.51
2042	\$256,365.51	2%	\$5,127.31	\$261,492.82
2043	\$261,492.82	2%	\$5,229.86	\$266,722.68
2044	\$266,722.68	2%	\$5,334.45	\$272,057.13
2045	\$272,057.13	2%	\$5,441.14	\$277,498.27
2046	\$277,498.27	2%	\$5,549.97	\$283,048.24
2047	\$283,048.24	2%	\$5,660.96	\$288,709.20
2048	\$288,709.20	2%	\$5,774.18	\$294,483.39
2049	\$294,483.39	2%	\$5,889.67	\$300,373.06
2050	\$300,373.06	2%	\$6,007.46	\$306,380.52
2051	\$306,380.52	2%	\$6,127.61	\$312,508.13
2052	\$312,508.13	2%	\$6,250.16	\$318,758.29
2053	\$318,758.29	2%	\$6,375.17	\$325,133.46
2054	\$325,133.46			
TOTAL	\$7,427,473.74			

Appendix F ECC Comparison Chart

PROJECT	Raleigh Central Comm. Center <i>Raleigh, NC</i>	Kentucky Emergency Ops Center <i>Frankfort, KY</i>	San Mateo Regional Operations Center <i>Redwood City, CA</i>	Inland Empire Traffic Management Center <i>Fontana, CA</i>
				
Multi Agency Police Fire EMS Combined	Combined	Military Affairs KY Emergency Management	Combined	California Highway Patrol, Cal Trans
Overall Acreage	9.95 Acres	~1 Acre	> 1 Acre Urban	7.3 Acres
Emergency Communications Center (PSAP)	Yes	No	Yes	No
Emergency Operations Center	Yes	Yes	Yes	No
Traffic Management Center	Yes	No	No	Yes
Training Functions	Classrooms, Live Training	Classrooms	Live Training, Large Training,	Classroom, Training
Data Center	Primary City Data (Tier 3)	Yes	Yes	Yes
Tower (ht)	Yes (300 ft)	Yes Existing	Antenna Farm	Yes (125 ft)
Construction Value	\$60M	\$8.4M	\$31.5M	\$28.9M
Year Complete	2016	2013	2019	2010
Building Square Footage	101,240 SF / 5,840 SF Ancillary	20,000 SF	37,000 SF	43,000 SF
Resiliency Threat / Back Up Days	Hurricane / Tornado / 3-5 Days	Tornado / Chemical Stockpile / 3 Days	High Earthquake BRBF / 3 Days	High Earthquake Base Isolated / 3 Days
Other Features	Secure Outdoor Staff Break	Operations Center Addition to Existing	Urban - Large Community Room	Part of CalTran Campus
ESF Positions / Dispatch Positions	35 ESF / 58 Dispatchers	60 ESF	50 ESF/ 22 Dispatchers	20 Dispatchers
Parking	On Grade Secure 276 Spaces	Campus Parking	Adjacent City Garage	On Grade Secure
Sustainability	LEED Silver	Sustainable Principles	LEED Gold	LEED Gold

PROJECT	Leon Co/Tallahassee Public Safety Ops Ctr <i>Tallahassee, FL</i>	Utah Valley Emerg Comm Center <i>Spanish Fork, UT</i>	Integrated Command + Communication Ctr <i>Miami-Dade Co, FL</i>	Pennsylvania Emerg Ops Center <i>Harrisburg, PA</i>
				
Multi Agency Police Fire EMS Combined	Combined	Combined	Combined + EMS	PEMA, PennDOT, State Police, DHS
Overall Acreage	~10 Acres	2.6 Acres	12 Acres	29.57 Acres
Emergency Communications Center (PSAP)	Yes	Yes	Yes	No
Emergency Operations Center	Yes	No	Yes	Yes
Traffic Management Center	Yes	No	Yes Transit Ops	Yes Statewide, District 8
Training Functions	Live Training, Classrooms	Training Room, Live Training	Classrooms, Live Training, Large Training	Classrooms, Training Room
Data Center	City Data Center	9-1-1 Center	Existing	Large Data Center (Tier 3)
Tower (ht)	Separate Location	Yes (125 ft)	Yes (300 ft)	Yes (150 ft)
Construction Value	\$30M	\$5.5M	\$165M	\$40M
Year Complete	2013	2016	2024	2016
Building Square Footage	69,000 SF / 22,600 SF Ancillary Bldg	12,868 SF	Addition 108,700 SF Fit Out 109,00 SF	132,448 SF/22,985 SF Ancillary Bldg
Resiliency Threat / Back Up Days	Hurricane /Tornado / 3 Days	Earthquake Moment Frame / 3 Days	High Hurricane / 3 Days	Tornado / 3 Days
Other Features	Large Traffic Management Center	Part of Sheriff Campus	Addition and Fit Out Shell Space / Cafeteria	Governor Suite / Campus Plan
ESF Positions / Dispatch Positions	44 ESF/44 Dispatchers	18 Dispatchers	70 ESF (20) / 42 Fire Dispatchers	27 Staff / 88 ESF
Parking	On Grade Secure, 223 Spaces	On Grade Secure 50 Spaces	12 Story Garage 1,350 Spaces	On Grade Secure 400/ Public 75
Sustainability	Sustainable Principles	Sustainable Principles	LEED Silver (Planned)	LEED Certified

Appendix G ECC Cost Comparison

Project /Location	Size	Cost	Cost/sf	Historical Cost index when built	Sq Ft Cost Adjusted for San Bernardino 2024
Miami Dade Integrated Command and Communication Center, FL Renov and Addition	217,800	\$ 165,000,000	\$ 757.58	97.0	\$ 2,503.51
Los Angeles EOC, CA	36,000	\$ 22,000,000	\$ 611.11	119.0	\$ 1,646.15
Denco 911, TX	10,118	\$ 5,361,000	\$ 529.85	170.7	\$ 994.98
Cumberland County Emergency Services Center, NC Renov	17,900	\$ 6,500,000	\$ 363.13	129.4	\$ 899.54
Utah Valley Dispatch, UT	12,868	\$ 5,500,000	\$ 427.42	184.7	\$ 741.79
Henrico ECC, Richmond, VA			\$ 123.00	98.8	\$ 399.06
San Mateo Co ROC, CA	37,000	\$ 31,500,000	\$ 851.35	253.7	\$ 1,075.68
Virginia Beach Emergency Communication & Operations Center	25,700	\$ 7,083,000	\$ 275.60	110.2	\$ 801.67
Inland Empire Transportation Management, CA	46,310	\$ 25,000,000	\$ 539.84	193.1	\$ 896.15
Lexington KY PSOC	46,000	\$ 17,000,000	\$ 369.57	160.7	\$ 737.18
Commonwealth of Kentucky EOC	26,150	\$ 8,326,000	\$ 318.39	174.8	\$ 583.87
Pennsylvania Emergency Management (PEMA)	149,398	\$ 46,750,159	\$ 312.92	191.4	\$ 524.07
Raleigh CCC, NC	112,324	\$ 49,434,547	\$ 440.11	157.4	\$ 896.29
Leon County Tallahassee, FL PSOB	91,600	\$ 29,994,543	\$ 327.45	160.9	\$ 652.36
Average Building and Site Cost per SF of Building					\$ 953.74
Construction Cost Increase for Earthquake Resistance			15%		\$ 143.06
Average Building and Site Cost for CONFIRE					\$ 1,096.80

DISPATCHER APPRECIATION

APRIL 10-16, 2022

Sunday	Monday	Tuesday	Wednesday	Thursday	Friday	Saturday
SHIFTS A & C	SHIFTS B & D	SHIFTS B & D	SHIFTS A & C	SHIFTS A & C	SHIFTS B & D	SHIFTS B & D
	VALLEY	VALLEY	VALLEY	VALLEY	VALLEY	
	<u>VISITING AGENCIES</u>	<u>VISITING AGENCIES</u>	<u>VISITING AGENCIES</u>	<u>VISITING AGENCIES</u>	<u>VISITING AGENCIES</u>	
	RANCHO	SAN MANUEL	RIALTO	CHINO	RUNNING SPGS	
	COLTON	REDLAND	SBCOFD	MONTCLAIR	MT. BALDY	
	LOMA LINDA		DIV. 1,2,3		SBCOFD	
					DIV. 11	
	DESERT	DESERT	DESERT	DESERT	DESERT	
	<u>VISITING AGENCY</u>	<u>VISITING AGENCY</u>	<u>VISITING AGENCY</u>	<u>VISITING AGENCY</u>	<u>VISITING AGENCY</u>	
	SBCOFD	VICTORVILLE	BIG BEAR	APPLE VALLEY	SBCOFD	
	DIV. 5				DIV. 4	

**CONFIRE****STAFF REPORT****DATE: March 7, 2022****FROM: Art Andres, Director****TO: CONFIRE Administrative Committee**

SUBJECT: CONFIRE-EMERGENCY MEDICAL SERVICES DIVISION

RECOMMENDATION

Create an Emergency Medical Services Division within the CONFIRE Joint Powers Authority organizational chart.

BACKGROUND

CONFIRE currently has three (3) divisions within the JPA; Communications, Administration and Management Information Services. The recently revised Joint Powers Agreement (Third Amended and Restated) defines the purpose of CONFIRE and the agreement "...to benefit those persons served by the Parties and those persons served by other agencies who contract with CONFIRE for services, to engage in any lawful act or activity that arises out of or relates to the operation of a regional public safety communication system and cooperative program of fire protection, rescue and emergency medical services system."

CONFIRE continues to evolve and enhance services. A dedicated emergency medical services division will allow for greater flexibility to embrace cooperative programs for dispatch of emergency medical services and related functions for the mutual benefit of the members of CONFIRE.

FISCAL IMPACTS

No positions are being requested until such time the operational needs require personnel to fulfill the objectives set by the CONFIRE Administrative Committee and/or Board of Directors.

**CONFIRE****STAFF REPORT****DATE: March 9, 2022****FROM: Art Andres, Director****TO: CONFIRE Administrative Committee**

SUBJECT: CONFIRE-REQUEST FOR PROPOSAL

RECOMMENDATION

Research options for issuance of a request for proposal (RFP) to submit bid for the anticipated San Bernardino County exclusive operating area (EOA) ambulance contract.

BACKGROUND

San Bernardino County is currently developing an RFP to submit to the State Emergency Medical Services Authority (EMSA) for approval relating to existing EOAs. The intent is to award to a provider by November 2022.

The CONFIRE JPA was created to provide efficient and effective services to communities served by member and contract agencies. CONFIRE will explore various options, including public/private partnerships which may enhance the level of service currently provided. CONFIRE's public safety communications system and cooperative programs may enhance aspects of the pre-hospital care system from centralized dispatch model through transportation. Various options will be explored to provide recommendations, with associated costs, for consideration.

FISCAL IMPACTS

Cost associated with recommendations have not been identified but will be outlined prior to presenting proposals to the Administrative Committee or Board of Directors for approval.