



EMS DIVISION SUBSIDIARY COMMITTEE MEETING

TUESDAY, MAY 12, 2026 – 1:00 PM

LOMA LINDA EOC – 25541 BARTON RD. LOMA LINDA

MINUTES

EMS DIVISION SUBSIDIARY COMMITTEE MEMBERS:

Apple Valley Fire Protection District – B.C. Matthew Dowland
Chino Valley Independent Fire District – Leslie Parham
Colton Fire Department – Deputy Chief Justin Weems
Loma Linda Fire Department – B.C. Mike Atchison
Montclair Fire Department – Chief Ryon Dierck
Ontario Fire Department – **Vice** Chair, D.C. Mike Wedell
Rancho Cucamonga Fire District – Chief Augie Barreda
Redlands Fire Department – B.C. Nathan Bristol - *Absent*
Rialto Fire Department – Chief Chris Jensen
San Bernardino County Fire District – **Chair**, Chief Joe Barna
Victorville Fire Department – Chief Bobby Clemmer
City of Yucaipa – Chief Grant Malinowski

CALL TO ORDER

- a. Flag Salute
- b. Roll call/Introductions

PUBLIC COMMENT

An opportunity provided for persons in the audience to make brief statements to the EMS Division Subsidiary Committee. (Limited to 3 minutes for each speaker)

There were no requests to speak.

INFORMATION RELATIVE TO POSSIBLE CONFLICT OF INTEREST

Agenda items may require committee member abstentions due to conflict of interests and financial interests. EMS Division Subsidiary Committee member abstentions shall be stated under this item for recordation on the appropriate item.

No conflicts were announced.

CONSENT ITEMS

The following items are considered routine and non-controversial and will be voted upon at one time by the EMS Division Subsidiary Committee. An item may be removed by a Committee Member or member of the public for discussion and appropriate action.

1. Approve EMS Division Subsidiary Committee Minutes of August 12, 2025.

Motion to accept Consent item.

Motion by: B.C. Matthew Dowland

Second by: Chief Augie Barreda

Yes –11

No – 0

Abstain –0

Absent – 1 - Redlands

NEW BUSINESS

2. EMS Division Budget – Chief Joe Barna – **ACTION ITEM**

The preliminary EMS Division budget reflects updated assumptions based on current system design, anticipated transport volumes, contractual obligations, and projected reimbursement rates. The budget is intended to serve as a baseline financial framework to support implementation planning and Board-level budget adoption.

Given the timing of the injunction lift, certain elements of the budget remain subject to refinement, including final deployment timelines, updated cost inputs, and confirmation of revenue assumptions tied to payer mix and supplemental funding programs.

Fiscal Impact

The preliminary EMS Division budget is structured as a revenue-supported enterprise model, with primary funding derived from ambulance transport billing, including Advanced Life Support (ALS), Basic Life Support (BLS), and Critical Care Transport (CCT) services.

Projected revenues are based on estimated call volumes, transport rates, payer mix assumptions, and participation in supplemental reimbursement programs, including the Ground Emergency Medical Transportation (GEMT) program.

Expenditures reflected in the preliminary budget include contractual service payments, administrative overhead, system support costs, and program implementation expenses necessary to establish and sustain EMS operations within the Comprehensive Service Area.

At this stage, the budget is considered preliminary and may be adjusted as additional operational, financial, and regulatory information becomes available. Final fiscal impacts will be incorporated into the proposed CONFIRE budget for Board consideration.

The EMS Division is designed to operate as a self-sustaining program; however, timing differences in revenue realization and startup costs may require short-term cash flow management strategies, which will be evaluated as part of the ongoing financial planning process.

Motion to approve the Finance Administration Director to include the EMS Division budget in the proposed CONFIRE budget for consideration and approval by the Board of Directors.

Motion by: Chief Justin Weems

Second by: Chief Grant Malinowski

Yes – 11

No – 0

Abstain – 0

Absent – 1 - Redlands

3. Implementation Team – Chief Joe Barna - DISCUSSION

- October 1st go live date.*
- Foundation is in place.*
- All ambulances will be brought back, restocked, and inspected.*
- Bringing approximately 900 incumbent workforce back on board.*
- Aiming to have teams set by June 1st.*
- Implementation group will be utilizing conference rooms at the new VCC.*

ROUND TABLE

- Grant Malinowski informed the group that B.C. Mark Walsh will be the Yucaipa representative for the EMS Division Subcommittee going forward.*
- D.C. Ryan Cathey will represent Rialto Fire Department on the Subcommittee.*

CLOSED SESSION

**The EMS Subsidiary Committee entered Closed Session at 1:27 p.m.*

- 4. Review and update existing Litigation – Government Code section 54956.9: AMR Lawsuit**

**The EMS Subsidiary Committee came out of Closed Session at 1:47 p.m.*

**No reportable outcome from Closed Session.*

ADJOURNMENT

Motion to adjourn the EMS Division Subsidiary Committee Meeting

The meeting adjourned at 1:48 p.m.

Upcoming Meetings:

Next Meeting: June 9, 2026.

/s/ Liz Berry
Liz Berry
Clerk of the Board