Council Members

R. Gary Allen	Travis L. Chambers	Simi Barnes	R. Walker Garrett	John Anker
Charmaine Crabb	Glenn Davis	Bruce Huff	Toyia Tucker	Joanne Cogle

Clerk of Council
Lindsey G. McLemore

Council Chambers
C. E. "Red" McDaniel City Services Center- Second Floor
3111 Citizens Way, Columbus, GA 31906

June 09, 2026
9:00 AM
Regular Meeting

M A Y O R' S A G E N D A

CALL TO ORDER: Mayor B.H. "Skip" Henderson, III, Presiding

INVOCATION: Offered by Chaplain Jared Fregin, Fort Benning

PLEDGE OF ALLEGIANCE: Led by Charley Jane Fussell from Clubview Elementary

MINUTES:

1. Approval of minutes for the June 2, 2026, Council Meeting and Executive Session.

RESOLUTION:

2. A Resolution authorizing the appointment of Tyson Begly as City Manager of Columbus, Georgia.

PUBLIC HEARING:

3. **TAXPAYER BILL OF RIGHTS PUBLIC HEARING:** 9:00 a.m. The budget tentatively adopted by the Consolidated Government of Columbus, Georgia, requires a millage rate higher than the rollback millage rate. Therefore, before the Consolidated Government of Columbus, Georgia, may finalize the tentative budget and set a final millage rate, Georgia Law requires that three public hearings be held to allow the public an opportunity to express their opinions on this increase.

PRESENTATIONS:

4. Introduction - Mayor's Summer Youth Program

CITY ATTORNEY'S AGENDA

ORDINANCES

1. **2nd Reading:** An ordinance adopting an operating and capital improvement budget for the Fiscal Year 2027 beginning July 1, 2026, and ending June 30, 2027, for certain funds of the Consolidated Government of Columbus, Georgia, and appropriating the amounts shown in each budget; and for other purposes. (as amended on 1st Reading) (Budget Review Committee)

2. **2nd Reading:** An Ordinance adopting non-operating budgets for the fiscal year 2027 beginning July 1, 2026, and ending June 30, 2027, for certain funds of the Consolidated Government of Columbus, Georgia, and appropriating the amounts shown in each budget. (Budget Review Committee)

3. **2nd Reading:** An Ordinance providing for contributions to the Columbus, Georgia General Government Employees' Pension Plan for the fiscal year beginning July 1, 2026, and ending June 30, 2027. (Budget Review Committee)

4. **2nd Reading:** An Ordinance providing for the governmental contributions to the Columbus, Georgia Pension Plan for employees of the Department of Public Safety for the fiscal year beginning July 1, 2026, and ending June 30, 2027. (Budget Review Committee)

5. **2nd Reading:** An Ordinance providing for Government funding of a Major Disability Income Plan for the fiscal year beginning July 1, 2026, and ending June 30, 2027. (Budget Review Committee)

6. **2nd Reading:** An Ordinance providing for Government funding of a Death Benefit Escrow for the fiscal year beginning July 1, 2026, and ending June 30, 2027. (Budget Review Committee)

7. **2nd Reading:** An Ordinance amending Article VII of Chapter 13 of the Columbus Code Solid Waste Collection and Disposal to update the monthly residential garbage fee, to update the guidelines for an offset to the residential rate for low-income households; and for other purposes. (Budget Review Committee)

8. **1st Reading:** REZN-03-26-0652: An Ordinance amending the Zoning Atlas of the Consolidated Government of Columbus, Georgia, to change certain boundaries of a district located at **2458 and 2464 Martha's Loop** (parcel # 085-054017A/026) from Residential Multifamily 2 (RMF2) Zoning District to Single Family Residential – 4 (SFR4) Zoning District. (Planning Department and PAC recommend approval.) (Councilor Barnes)

9. **1st Reading:** REZN-04-26-0737: An Ordinance amending the Zoning Atlas of the Consolidated Government of Columbus, Georgia, to change certain boundaries of a district located at **715 and 723 Apex Road** (parcel # 014-005-004/011) from General Commercial (GC) Zoning District to Residential Multifamily -1 (RMF1) Zoning District with a condition. (Planning Department and PAC recommend approval.) (Councilor Garrett)

10. **1st Reading:** REZN-04-26-0738: An Ordinance amending the Zoning Atlas of the Consolidated Government of Columbus, Georgia, to change certain boundaries of a district located at **5227 13th Avenue** (parcel # 033-011-008) from General Commercial (GC) Zoning District to Residential Multifamily -1 (RMF1) Zoning District. (Planning Department and PAC recommend approval.) (Councilor Garrett)

11. **1st Reading:** REZN-04-26-0739 : An Ordinance amending the Zoning Atlas of the Consolidated Government of Columbus, Georgia, to change certain boundaries of a district located at **6909 Buena Vista Road** (parcel # 115-008-029) from Single Family Residential – 2 (SFR2) Zoning District to General Commercial (GC) Zoning District. (Planning Department and PAC recommend approval.) (Councilor Tucker)

12. **1st Reading:** REZN-04-26-0956: An Ordinance amending the text of Unified Development Ordinance of the Columbus Code ("the UDO") to provide for a Mill Redevelopment Zoning District in the Bibb City Area; and for other purposes. (Planning Department recommends conditional approval and PAC recommends approval.) (Councilor Garrett)

13. **1st Reading:** An Ordinance providing for the establishment of taxing districts, including a county-wide general services district and three (3) urban services districts and three (3) Business Improvement Districts (BID); providing for the levy, assessment, and collection of taxes for Columbus, Georgia within such districts for the year 2026 as provided under the Charter of the Consolidated Government of Columbus, Georgia; providing penalties for violations of the provisions of said ordinance; and for other purposes. (Budget Committee)

14. **1st Reading:** An Ordinance amending the Columbus Code to repeal and replace Sections 14-14 and 14-15 with new code sections that impose a curfew for unattended minors in the Uptown District, and for other purposes. (Continued on 1st Reading from 5-26-26) (Mayor Pro-Tem)

15. **1st Reading:** REZN-02-26-0289: An Ordinance amending the Unified Development Ordinance of the Columbus Code ("the UDO") to provide for Technology Overlay Districts; establishing underlying zoning districts where such overlay districts are permitted; to redefine Developments of Regional Impact; and for other purposes. (Continued on 1st Reading as amended by substitute from 6-2-26) (Mayor Pro-Tem)

PUBLIC AGENDA

1. Councilor-Elect Sherrie Aaron, Re: Neighborhood Pride & Code Enforcement.

2. Mr. John Fitzpatrick, Re: What he said!

3. Dr. Marvin Broadwater, Sr. Re: Selective Curfew vs City-Wide Curfew.

4. Ms. Theresa El-Amin, representing Southern Anti-Racism Network, Re: Moratorium on Data Centers & Employee Pensions. *(Referral from Mayor's Commission for Persons with Disabilities)*

5. Mr. Robert Haven, Re: Proposed Overlay District Deficiencies. Remedy Proposal – "*The People's Overlay*".

6. Mr. Jerome Williams, representing Columbus Liberty District, Inc. & Prince Hall Masons, Re: The Liberty District, Inc. Officer Introductions, MOU with the City of Columbus, and the Prince Hall Building.

7. Mrs. Stacie Mailey, Re: Technology Overlay & Community Impact.

8. Mrs. Audrey Holston Palmore, Re: Provisions of Heir Property *(2928 10th Street).*

CITY MANAGER'S AGENDA

1. Memorandum of Agreement: CFEMS & MercyMed of Columbus

Approval is requested to execute the Memorandum of Agreement related to Mobile Integrated Healthcare services jointly provided by the Columbus Department of Fire and Emergency Medical Services and MercyMed of Columbus.

2. Memorandum of Agreement: CFEMS, CPD & Valley Healthcare System, Inc.

Approval is requested to execute the Memorandum of Agreement related to Mobile Integrated Healthcare mental health services jointly provided by the Columbus Department of Fire and Emergency Medical Services, Columbus Police Department, and Valley Healthcare System, Inc.

3. CFEMS Community Risk Assessment/Standards of Cover (2025)

Approval is requested to authorize the Community Risk Assessment/Standards of Cover (2025) document provided by the Columbus Department of Fire and Emergency Medical Services.

4. Lease of Equipment for Golf Courses – Yamaha Golf Carts

Approval is requested to enter a lease for 154 Yamaha Golf Carts from Yamaha Motor Finance Corporation over a 48-month period in total amount of $502,656.48.

5. Lease of Equipment for Golf Courses – Cushman Hauler Elite Utility Vehicles

Approval is requested to enter a lease for 7 Cushman Hauler Elite Utility vehicles from EZGO/Textron/Wells Fargo Equipment Finance over a 60-month period in total amount of $130,087.80 to be used to maintain the Bull Creek Golf Courses.

6. One-Time Specialized Training Bonus for Muscogee County Sheriff Sworn Officers

Approval is requested to issue up to $25,000 in one-time specialized training bonuses using Red Speed (private school zone camera) funds to sworn officers in the Muscogee County Sheriff's Office in accordance with O.C.G.A 40-14-18 (m).

7. FEMA Fire Prevention and Safety (FP&S) Grant - Fire & EMS

Approval is requested to apply for and accept, if awarded, a grant in the amount of $269,523.80 through the FEMA Fire Prevention and Safety Grant (FP&S Grant) with a 5% match of $13,476.20. Funds will be used to purchase equipment, provide training, implement risk-reduction programs, and develop public education materials.

8. Assistance to Firefighters Grant (AFG)

Approval is requested to apply for and accept, if awarded, a grant in the amount of $199,424.35 or as otherwise awarded from the Federal Emergency Management Agency (FEMA) for the purchase of rescue equipment and GSAR support resources. There is a 10% ($19,942.43) matching funds requirement.

9. PURCHASES

A. Used & Confiscated Firearms for Credit or Swap - RFB NO. 26-0035

B. Contract Extension for Pavement Marking Services (Annual Contract) – RFB No. 20-0048

C. Contract Extension for Maintenance Services for Security Locking Systems/Door Hinges (Annual Contract) – RFB No. 20-0058

D. Two (2) Ford F-150 K9 Units for the Sheriff's Office – Georgia Statewide Contract Cooperative Purchase

E. Two (2) Chevrolet Tahoes for the Sheriff's Office – Florida Sheriff's Association Cooperative Purchasing Program

10. UPDATES AND PRESENTATIONS

A. Post Legislative Update - Representative Carolyn Hugley, Minority Leader

B. Advanced Air Mobility – Andy Hilmes, EVP Choose Columbus

C. Summer Youth Programming - Holli Browder, Director of Parks & Recreation

D. Facilities Maintenance FY26 Budget Update – Allen Minton, Interim Facilities Maintenance Director

E. Recorders Court FY26 Budget Update - Clautretta Williams, Chief Clerk of Recorders Court

CLERK OF COUNCIL'S AGENDA

ENCLOSURES - ACTION REQUESTED

1. Resolution: A Resolution excusing Councilor Charmaine Crabb from the June 9, 2026, Regular Council Meeting.

2. **Minutes of the following boards:**

Airport Commission 04-28-26

Board of Tax Assessors #20-26

Convention & Visitors Board of Commissioners (CVB) 04-26-26

BOARD APPOINTMENTS - ACTION REQUESTED

3. MAYOR'S APPOINTMENTS – ANY NOMINATIONS MAY BE CONFIRMED FOR THIS MEETING:

A. COLUMBUS SPORTS & ENERTAINMENT AUTHORITY:

_____ Open for Nominations
Vacant ***(Mayor's Appointment)***
Certified Public Accountant (CPA)
Term Expires: June 30, 2026

Membership and Meeting Information

Terms:	3 Year	Term Limit: 2	
Meetings:	Monthly		
Women:	2	Senatorial District 15:	4
Vacancies:	1	Senatorial District 29:	5

B. PENSION FUND, EMPLOYEES' BOARD OF TRUSTEES:

_____ Open for Nominations
Vacant ***(Mayor's Appointment)***

(Business Community)
Term Expires: June 30, 2026

Membership and Meeting Information

Terms:	4 Year	Term Limit: n/a	
Meetings:	Monthly – 1st Wednesday		
Women:	4	Senatorial District 15:	9
Vacancies:	1	Senatorial District 29:	2

C. YOUTH ADVISORY COUNCIL:

Mayor's Nominee: _____

4. NOMINATIONS – CONFIRMED BY COUNCIL:

A. HISTORIC & ARCHITECTURAL REVIEW BOARD (BHAR):

_____ Open for Nominations
Vacant ***(Confirmed by Council)***
Uptown Business Association
Term Expires: January 31, 2029

Membership and Meeting Information

Terms:	3 Year	Term Limit: 2	
Meetings:	Monthly – 2nd Monday		
Women:	4	Senatorial District 15:	6
Vacancies:	2	Senatorial District 29:	2

5. COUNCIL DISTRICT SEAT APPOINTMENTS- ANY NOMINATIONS MAY BE CONFIRMED FOR THIS MEETING:

A. COMMUNITY DEVELOPMENT ADVISORY COUNCIL:

_____ Open for Nominations
Vacant ***(District 1 – Barnes)***
Term Expired: March 27, 2026

Tracy Belt Open for Nominations
Not Eligible ***(District 4 -Tucker)***
Term Expired: March 27, 2026

_____ Open for Nominations
Vacant ***(District 5 – Crabb)***
Term Expired: March 27, 2026

Membership and Meeting Information

Terms:	3 Year (Mayor Appts); 2 Year (Council Appts)		Term Limit: 2
Meetings:	Quarterly – 2nd Thursday (March, June, September & December)		
Women:	4	Senatorial District 15:	7
Vacancies:	2	Senatorial District 29:	3

B. PUBLIC SAFETY ADVISORY COMMISSION:

Paul T. Berry, III Open for Nominations
Does not desire reappointment ***(District 5 – Crabb)***
Term Expired: October 31, 2025

Scott Taft Open for Nominations
Not Eligible ***(District 9 – Anker)***
Term Expired: October 31, 2025

Membership and Meeting Information

Terms:	3 Year		Term Limit: 2
Meetings:	Monthly – 3rd Thursday		
Women:	3	Senatorial District 15:	4
Vacancies:	0	Senatorial District 29:	3

C. YOUTH ADVISORY COUNCIL:

District 2 Nominee: _____ District 9 Nominee: _____

District 4 Nominee: _____ District 10 Nominee: _____

6. COUNCIL APPOINTMENTS – ANY NOMINATIONS WOULD BE LISTED FOR THE NEXT MEETING:

A. ANIMAL CONTROL ADVISORY BOARD:

_____ Open for Nominations
Vacant ***(Council's Appointment)***
(Georgia Veterinary Technician)
Term Expires: October 15, 2025

_____ Open for Nominations
Vacant ***(Council's Appointment)***
(Animal Rescue Shelter Representative)
Term Expires: October 15, 2026
Recommendations are submitted by a licensed animal shelter.

Note: *The Animal Control Advisory Board is currently developing recommendations for Council's consideration regarding the board's composition.*

Membership and Meeting Information

Terms:	2 Year	Term Limit: 2	
Meetings:	Semiannually		
Women:	7	Senatorial District 15:	3
Vacancies:	3	Senatorial District 29:	4

B. BOARD OF HEALTH:

Yasmine Cathright Open for Nominations
Not Eligible ***(Council's Appointment)***
Term Expires: December 31, 2025

Membership and Meeting Information

Terms:	5 Year	Term Limit: 2	
Meetings:	Monthly – 4th Wednesday		
Women:	4	Senatorial District 15:	0
Vacancies:	1	Senatorial District 29:	5

C. BUILDING AUTHORITY OF COLUMBUS:

_____ Open for Nominations
Vacant ***(Council's Appointment)***
Term Expires: March 24, 2027

Membership and Meeting Information

Terms:	2 Year	Term Limit: n/a	
Meetings:	As needed.		
Women:	1	Senatorial District 15:	1
Vacancies:	1	Senatorial District 29:	3

D. KEEP COLUMBUS BEAUTIFUL COMMISSION:

Courtney Johnson — Open for Nominations
Not Eligible — ***(Council's Appointment)***
(Senatorial District 29)
Term Expires: June 30, 2026

Mayor Pro Tem Allen is nominating Pat Frey.

Membership and Meeting Information

Terms:	3 Year	Term Limit: 2	
Meetings:	Bimonthly – 2nd Tuesday (Even months)		
Women:	7	Senatorial District 15:	6
Vacancies:	0	Senatorial District 29:	3

E. LIBERTY THEATRE & CULTURAL ARTS CENTER ADVISORY BOARD:

_____ — Open for Nominations
Vacant — ***(Council's Appointment)***
Term Expires: August 14, 2026

The Liberty Theatre & Cultural Arts Center Advisory Board is recommending the following three (3) individuals for Council's consideration to fill the vacant seat: (1) Jerry Speakman, (2) Robbie Branscomb, and (3) Odanive Martin

Membership and Meeting Information

Terms:	4 Year	Term Limit: 3	
Meetings:	Bimonthly – 2nd Thursday (January, March, May, July, September & November)		
Women:	5	Senatorial District 15:	4
Vacancies:	1	Senatorial District 29:	4

F. NEW HORIZONS BEHAVIORAL HEALTH – MENTAL HEALTH, ADDICTIVE DISEASES AND DEVELOPMENTAL DISABILITIES- COMMUNITY SERVICE BOARD:

Sandra Gill — Open for Nominations
Does not desire reappointment — ***(Council's Appointment)***
Term Expired: June 30, 2026

Nancy Schroeder — Open for Nominations
Does not desire reappointment — ***(Council's Appointment)***

Term Expires: June 30, 2026

Judge David Ranieri — Open for Nominations
Does not desire reappointment — ***(Council's Appointment)***
Term Expired: June 30, 2025

Membership and Meeting Information

Terms:	3 Year	Term Limit: n/a	
Meetings:	Monthly – 2nd Monday		
Women:	2	Senatorial District 15:	3
Vacancies:	0	Senatorial District 29:	1

G. PERSONNEL REVIEW BOARD:

_____ — Open for Nominations
Vacant — (***Council's Appointment)***
(Alternate Member 1)
Term expires: December 31, 2027

_____ — Open for Nominations
Vacant — (***Council's Appointment)***
(Alternate Member 2)
Term expires: December 31, 2027

_____ — Open for Nominations
Vacant — (***Council's Appointment)***
(Alternate Member 3)
Term expires: December 31, 2027

Delano Leftwich — Open for Nominations
Not Eligible — ***(Council's Appointment)***
(Alternate Member 4)
Term expired: December 31, 2025

Membership and Meeting Information

Terms:	3 Year	Term Limit: 2	
Meetings:	Monthly – 3rd Wednesday		
Women:	4	Senatorial District 15:	2
Vacancies:	4	Senatorial District 29:	4

H. REGION SIX REGIONAL ADVISORY COUNCIL FOR DEPARTMENT OF BEHAVIORAL HEALTH & DEVELOPMENTAL DISABILITIES:

Dr. Janet C. Bussey — Open for Nominations
Does not desire reappointment — ***(Council's Appointment)***
Term Expires: June 30, 2026

Membership and Meeting Information

Terms:	3 Year	Term Limit: 2	
Meetings:	Bimonthly – 2nd Wednesday (Odd months)		
Women:	4	Senatorial District 15:	3
Vacancies:	0	Senatorial District 29:	1

The City of Columbus strives to provide accessibility to individuals with disabilities and who require certain accommodations in order to allow them to observe and/or participate in this meeting. If assistance is needed regarding the accessibility of the meeting or the facilities, individuals may contact the Mayor's Commission for Persons with Disabilities at 706-653-4492 promptly to allow the City Government to make reasonable accommodations for those persons.

File Attachments for Item:

1. Approval of minutes for the June 2, 2026, Council Meeting and Executive Session.

COUNCIL OF COLUMBUS, GEORGIA

CITY COUNCIL MEETING MINUTES

Council Chambers
C. E. "Red" McDaniel City Services Center- Second Floor
3111 Citizens Way, Columbus, GA 31906

June 2, 2026
5:30 PM
Regular Meeting

M A Y O R' S A G E N D A

PRESENT: Mayor B. H. "Skip" Henderson, III and Mayor Pro Tem R. Gary Allen and Councilors John Anker, Simi Barnes, Travis L. Chambers, Joanne Cogle, Glenn Davis, R. Walker Garrett and Bruce Huff (arrived at 5:48 p.m.).Deputy City Manager Lisa Goodwin, Deputy City Manager Pam Hodge, City Attorney Clifton Fay, Assistant City Attorney Lucy Sheftall, Clerk of Council Lindsey G. McLemore and Deputy Clerk of Council Tameka Colbert.

ABSENT: Councilors Charmaine Crabb and Toyia Tucker were absent.

The following documents have been included as a part of the electronic Agenda Packet: (1) MA#2: Muscogee County Board of Assessors Changes to Notice of Assessment due to General Assembly HB N. 566

The following documents were distributed around the Council table: (1) MA#2: Notice of Assessment – General Assembly HB No. 566; (2) CA#9: Project Ruby; (3) CA-(Add-on): Settlement Resolution; (4) PA#6: Citizen Participation in Local Government

CALL TO ORDER: Mayor B.H. "Skip" Henderson, III, Presiding

INVOCATION: Offered by Rev. Grace Burton-Edwards, St. Thomas Episcopal Church

PLEDGE OF ALLEGIANCE: Led by Daniel Hernandez, Arnold Middle School

MINUTES:

1. Approval of minutes for the May 26, 2026, Council Meeting and Executive Session. Mayor Pro Tem Allen made a motion to approve the minutes, seconded by Councilor Garrett and carried unanimously by the seven members present, with Councilor Huff being absent for the vote, and Councilors Crabb and Tucker being absent from the meeting.

EXECUTIVE SESSION

Mayor Henderson entertained a motion to go into Executive Session to discuss personnel and potential litigation as requested by City Attorney Fay. Councilor Chambers made a motion to go into Executive Session, seconded by Councilor Garrett carried unanimously by the seven members present, with Councilor Huff being absent for the vote and Councilors Crabb and Tucker being absent from the meeting and the time being 5:35 p.m.

The Regular Meeting was reconvened at 6:17 p.m., at which time, Mayor Henderson announced that the Council did meet in Executive Session to discuss personnel and potential litigation; however, there were no votes taken.

PUBLIC HEARING:

2. **TAXPAYER BILL OF RIGHTS PUBLIC HEARING:** 6:00 p.m. The budget tentatively adopted by the Consolidated Government of Columbus, Georgia, requires a millage rate higher than the rollback millage rate. Therefore, before the Consolidated Government of Columbus, Georgia, may finalize the tentative budget and set a final millage rate, Georgia Law requires that three public hearings be held to allow the public an opportunity to express their opinions on this increase.

City Attorney Clifton Fay began the Taxpayer Bill of Rights Hearing by explaining the City Council is required to have a public hearing anytime the projected value of tax digest is expected to increase. He stated though the property values in the county are projected to increase, if a property owner has a Homestead Assessment Freeze, then their property taxes should not be affected.

Finance Director Angelica Alexander approached the rostrum to further explain the projected increase. She stated there are two types of increases that may cause some adjustment to the tax digest, inflationary increases with the reassessment of property values based on sales, and changes to the tax digest when there are new and/or improved properties coming onto the tax rolls.

Chief Appraiser Suzanne Widenhouse approached the rostrum and presented an overview of changes to the 2026 Notice of Assessment resulting from House Bill 566. She explained that the revised notice includes new information regarding appeal rights, home-stead exemption deadlines, exemptions and tax savings, and property assessment details, while estimated taxes will no longer appear on the form. She also advised that property owners have 45 days from the mailing date to appeal assessments.

PUBLIC COMMENT:

- Clyde Crosby
- Theresa El-Amin *(Virtual Attendee)*

CITY ATTORNEY'S AGENDA

ORDINANCES

1. **Ordinance (26-020) - 2nd Reading:** An Ordinance regulating vehicular traffic in Columbus, Georgia by establishing a "NO PARKING ANYTIME" zone along Warm Springs Road beginning at the Southwest corner of the intersection of Billings Road running southwesterly for approximately 500 Feet; repealing any conflicting ordinances: and for other purposes. (Mayor Pro-Tem) Mayor Pro Tem Allen made a motion for adoption, seconded by Councilor Anker and carried unanimously by the eight members present, with Councilors Crabb and Tucker being absent for the meeting.

2. **1st Reading and Public Hearing:** An ordinance adopting an operating and capital improvement budget for the Fiscal Year 2027 beginning July 1, 2026, and ending June 30, 2027, for certain funds of the Consolidated Government of Columbus, Georgia, and appropriating the amounts shown in each budget; and for other purposes. (Budget Review Committee)

Finance Director Angelica Alexander approached the rostrum to present the operating and capital improvement ordinance, sharing a necessary amendment to ensure compliance with House Bill 12-58 by adding a third State Court Judge.

Mayor Pro Tem Allen made a motion to amendment the ordinance by adding $191,151 to the State Court Judge FY-2027 Budget as detailed by the Finance Director, seconded by Councilor Huff and carried unanimously by the eight members of Council present, with Councilors Crabb and Tucker being absent from the meeting.

Major John Thomas - Sheriff's Department spoke on behalf of Sheriff Greg Countryman, requesting a budget amendment to add a new position within the Muscogee County Sheriff's Office at a cost of $150,047

Councilor Chambers made a motion to amend the ordinance by adding $150,047 to the Sheriff's FY27 Budget for the addition of a Chief Deputy position, seconded by Councilor Garrett and carried unanimously by the eight members of Council present, with Councilors Crabb and Tucker being absent from the meeting.

Chief Magistrate Judge Steven Smith appeared before Council to request approval of an $11,167 salary supplement. He explained that recent changes to the state judicial compensation formula resulted in a reduction to his calculated salary despite legislative pay increases for judges.

Councilor Garrett made a motion to amend the ordinance by adding a salary supplement of $11,167 for the Chief Magistrate Judge, seconded by Councilor Huff and carried unanimously by the seven members of Council present, with Councilor Davis being absent for the vote and Councilors Crabb and Tucker being absent from the meeting.

Mayor Pro Tem Allen made a motion to amendment the ordinance by adding $1156 to the Coroner's FY27 Budget for operational costs, seconded by Councilor Garrett and carried unanimously by the seven members of Council present, with Councilor Davis being absent for the vote and Councilors Crabb and Tucker being absent from the meeting.

REFERRAL(S):

FOR DEPUTY CITY MANAGER:

- A request was made for an update on the pickleball complex project. *(Councilor Cogle)*

PUBLIC COMMENT:

- Dr. Marvin Broadwater, Sr.

3. 1st Reading: An Ordinance adopting non-operating budgets for the fiscal year 2027 beginning July 1, 2026, and ending June 30, 2027, for certain funds of the Consolidated Government of Columbus, Georgia, and appropriating the amounts shown in each budget. (Budget Review Committee)

(NOTE: The floor was declared open for public comment. No public comment and no questions from the Council.)

4. 1st Reading: An Ordinance providing for contributions to the Columbus, Georgia General Government Employees' Pension Plan for the fiscal year beginning July 1, 2026, and ending June 30, 2027. (Budget Review Committee)

(NOTE: The floor was declared open for public comment. No public comment and no questions from the Council.)

5. 1st Reading: An Ordinance providing for the governmental contributions to the Columbus, Georgia Pension Plan for employees of the Department of Public Safety for the fiscal year beginning July 1, 2026, and ending June 30, 2027. (Budget Review Committee)

(NOTE: The floor was declared open for public comment. No public comment and no questions from the Council.)

6. **1st Reading:** An Ordinance providing for Government funding of a Major Disability Income Plan for the fiscal year beginning July 1, 2026, and ending June 30, 2027. (Budget Review Committee)

(NOTE: The floor was declared open for public comment. No public comment and no questions from the Council.)

7. **1st Reading:** An Ordinance providing for Government funding of a Death Benefit Escrow for the fiscal year beginning July 1, 2026, and ending June 30, 2027. (Budget Review Committee)

(NOTE: The floor was declared open for public comment. No public comment and no questions from the Council.)

8. **1st Reading:** An Ordinance amending Article VII of Chapter 13 of the Columbus Code Solid Waste Collection and Disposal to update the monthly residential garbage fee, to update the guidelines for an offset to the residential rate for low-income households; and for other purposes. (Budget Review Committee)

PUBLIC COMMENT:

- Karen Hart

Public Works Director Drale Short confirmed that the city does not offer a senior citizen discount for sanitation services. She explained that eligibility for the reduced residential sanitation rate is based on U.S. Department of Health and Human Services poverty guidelines.

- Theresa El-Amin *(Virtual Attendee)*
- Corie Wilson

Public Works Director Drale Short stated that no new services are planned. She explained that the fee increases are intended to support the operational costs of Integrated Waste Services.

9. **1st Reading:** REZN-02-26-0289: An Ordinance amending the Unified Development Ordinance of the Columbus Code ("the UDO") to provide for Technology Overlay Districts; establishing underlying zoning districts where such overlay districts are permitted; to redefine Developments of Regional Impact; and for other purposes. (Mayor Pro-Tem)

President & CEO -Columbus Chamber of Commerce Jansen Tidmore presented a brief overview of recommendations developed by an informal stakeholder group regarding the proposed data center overlay district, focusing on standards related to site size, utilities, noise, setbacks, and development requirements.

Attorney Stephen Craft emphasized that many concerns raised by the public are already governed by existing regulations or would be addressed through future development agreements. He also

highlighted the importance of provisions related to project scalability, local enforcement, and site reclamation, and encouraged Council to continue reviewing the proposal through additional public discussion and hearings.

Josh Furgusen, Technology Consultant addressed the proposed ordinance and emphasized provisions related to noise mitigation, water conservation, and restrictions on crypto-mining facilities. He stated that the recommended standards would help ensure responsible data center development and provide stronger protection than current zoning regulations.

Environmental Consultant Erin Bouthillier stated that existing environmental regulations already provide significant protection and that the overlay serves as a framework for guiding large-scale technology developments. She emphasized the importance of enforcement, development agreements, and public review through the rezoning process.

Cyber Security Engineer Branton French emphasized the need for clear standards and stronger protections related to noise, lighting, setbacks, landscaping, and accountability. He stated that the overlay would provide safeguards specifically designed for hyperscale data center proposals and maintained that establishing enforceable standards would better protect citizens and neighboring property owners regardless of future development proposals.

Mayor Pro Tem Allen made a motion to substitute the stakeholder committee's recommended technology overlay district amendments for the original draft on first reading and use the revised version as the working document for further consideration, seconded by Councilor Garrett and carried unanimously by the eight members present, with Councilors Crabb and Tucker being absent from the meeting.

(Note: Due to background noise and disruptions within the Council Chambers during portions of the public comment period, the Clerk of Council and Deputy Clerk of Council may have been unable to clearly hear and accurately record the names of all speakers. As a result, some individuals who addressed the Council may not be listed, or their names may be misspelled in these minutes.)

PUBLIC COMMENT:

- Gregory Foster
- Dr. Jaketra Bryant
- Leslie Landi
- Darlene Laird
- Cicely Terry
- Dr. Marvin Broadwater
- Karen Heart
- Mick Etchison
- Jonathan Waters
- Gina McHutchen
- Everly Mailey

- Stacie Mailey
- Sophia Rother
- Theresa El-Amin
- Colleen Radigan
- Cidney Hutchings

Councilor Davis made a motion to postpone first reading of the technology overlay ordinance for one week and requested that representatives from Columbus Water Works and Georgia Power attend the next meeting to provide information and answer questions regarding water and power-related concerns associated with data center development. The motion died for lack of a second.

- Cara Sasser
- Andre Elliot
- Taylor Ortiz
- Ernie Washington

Councilor Chambers made a motion to delay first reading of the proposed technology overlay ordinance until the June 9, 2026, Council Meeting in order to receive additional input from utility providers regarding potential impacts related to water and power resources, seconded by Councilor Davis and carried unanimously by the eight members present, with Councilors Crabb and Tucker being absent from the meeting.

- Scott Anderson
- Deborah Dorsenkowski
- Robert Landy

Councilor Davis stated for the record that the proposed overlay's setback and buffer requirements were significantly greater than those typically required under existing zoning regulations. He emphasized that the overlay would establish minimum standards applicable countywide for future technology-related rezoning requests and noted that additional setbacks, buffers, safeguards, and conditions could be imposed by Council on a case-by-case basis through rezoning conditions and ordinance requirements.

- Eddie Singleton
- Kim Hicks
- Dan Vege
- Alicia Heracort

RESOLUTION (ADD-ON):

Resolution (134-26): A resolution authorizing a payment of $375,000 to settle claims filed by Melissa Johnson. Mayor Pro Tem Allen made a motion for approval, seconded by Councilor Garrett

and carried unanimously by the eight members present, with Councilors Crabb and Tucker being absent from the meeting.

PUBLIC AGENDA

1. Ms. Theresa El-Amin, representing Southern Anti-Racism Network, Re: Youth Curfew and Police State Practices. *(Referral from Mayor's Commission for Persons with Disabilities)*

2. Ms. Z Lawrence, representing MEC, Re: Office Hours Follow-Up, CMC, and Music Study.

3. Ms. Robyn Burnett, Re: Safety.

4. Mr. Jonathan Waters, representing Keep It Rural, LLC, Re: Speak in Opposition to Overlay Ordinance Adoption. ***Not Present – Speaker spoke during public comment section for CA#9.***

5. Mr. Corie Wilson, Re: Notification and Inclusion of All Taxpayers Affected by Technology Overlay District Ordinance – Data Center.

(Note: During the preparation of the Public Agenda, there was a misunderstanding regarding the description of the speaker's topic. The topic listed on the Public Agenda may not have accurately reflected the subject matter identified in the application submitted by the speaker. The comments presented during the meeting were consistent with the topic provided on the application: "Ordinance created without notifying or including all taxpayers affected by the ordinance. Data Center Technology Overlay.")

6. Dr. Natalie Nicole, representing Role Model Academy of Arts, Re: Citizen Participation in Local Government.

7. Mrs. Stacie Mailey, Re: Proposed Technology Overlay Concerns. ***Not Present – Speaker spoke during public comment section for CA#9.***

CITY MANAGER'S AGENDA

1. Risk Management Donations for Risk Management Seminar for Public Entities

Resolution (135-26): A resolution authorizing the City to approve and accept financial donations from external organizations and businesses to offset the costs of presenting a Risk Management seminar for public entities. Mayor Pro Tem Allen made a motion for approval, seconded by Councilor Anker and carried unanimously by the eight members present, with Councilors Crabb and Tucker being absent from the meeting.

2. PURCHASES

A. Northstar Drive at Kennedy Street Roundabout – RFB No. 26-0038

Resolution (136-26): A Resolution authorizing the execution of a construction contract with RM Concrete Specialist, LLC (Norcross, GA) in the amount of $637,359.14 for Northstar Drive at Kennedy Street Roundabout. Mayor Pro Tem Allen made a motion for approval, seconded by Councilor Anker and carried unanimously by the eight members present, with Councilors Crabb and Tucker being absent from the meeting.

CLERK OF COUNCIL'S AGENDA

ENCLOSURES - INFORMATION ONLY

1. COC Memo: Request for Consideration of Revisions to Board Attendance Policy. ***No Action Taken***

ENCLOSURES - ACTION REQUESTED

2. Minutes of the following boards:

Board of Tax Assessors #19-26

Hospital Authority of Columbus 04-28-26

Keep Columbus Beautiful Commission 02-07-24

Keep Columbus Beautiful Commission 10-23-24

Keep Columbus Beautiful Commission 10-29-25

Mayor Pro Tem Allen made a motion to receive the minutes of various boards, seconded by Councilor Cogle and carried unanimously by the eight members present, with Councilors Crabb and Tucker being absent from the meeting.

ADD-ON RESOLUTIONS

Resolution (137-26): A Resolution excusing Councilor Charmaine Crabb from the June 2, 2026, Regular Council Meeting. **(ADD-ON)** Mayor Pro Tem Allen made a motion for approval, seconded by

Councilor Anker and carried unanimously by the eight members present, with Councilors Crabb and Tucker being absent from the meeting.

Resolution (138-26): A Resolution excusing Councilor Toyia Tucker from the June 2, 2026, Regular Council Meeting. **(ADD-ON)** Mayor Pro Tem Allen made a motion for approval, seconded by Councilor Anker and carried unanimously by the eight members present, with Councilors Crabb and Tucker being absent from the meeting.

BOARD APPOINTMENTS - ACTION REQUESTED

3. MAYOR'S APPOINTMENTS – ANY NOMINATIONS MAY BE CONFIRMED FOR THIS MEETING:

A. COLUMBUS SPORTS & ENERTAINMENT AUTHORITY:

A nominee for a vacant seat for a Certified Public Accountant (CPA) on the Columbus Sports & Entertainment Authority that expires on June 30, 2026. *(Mayor's Appointment)* There were none.

B. PENSION FUND, EMPLOYEES' BOARD OF TRUSTEES:

A nominee for the seat of Richard T. Boren for a term that expires on June 30, 2026, as the Retired City Employee Representative on the Pension Fund, Employees' Board of Trustees. *(Mayor's Appointment)* Clerk of Council McLemore announced that Mayor Henderson has renominated Richard T. Boren to serve another term on the Pension Fund, Employees' Board of Trustees. Mayor Pro Tem Allen made a motion for confirmation, seconded by Councilor Huff and carried unanimously by the eight members present, with Councilors Crabb and Tucker being absent from the meeting.

A nominee for a vacant seat with a term that expires on June 30, 2026, as a representative of the Business Community on the Pension Fund, Employees' Board of Trustees *(Mayor's Appointment).* There were none.

C. YOUTH ADVISORY COUNCIL:

A nominee for the Youth Advisory Council *(Mayor's Nominee).* There were none.

4. COUNCIL APPOINTMENTS – LISTED FOR CONFIRMATION:

A. KEEP COLUMBUS BEAUTIFUL COMMISSION (KCBC): Anthony Johnson was renominated to serve another term. *(Councilor Crabb's nominee)* Term expires: June 30, 2029. Mayor Pro Tem

Allen made a motion for confirmation, seconded by Councilor Huff and carried unanimously by the eight members present, with Councilors Crabb and Tucker being absent from the meeting.

B. **KEEP COLUMBUS BEAUTIFUL COMMISSION (KCBC):** Pamela Thomas Green was renominated to serve another term. *(Councilor Crabb's nominee)* Term expires: June 30, 2029. Mayor Pro Tem Allen made a motion for confirmation, seconded by Councilor Huff and carried unanimously by the eight members present, with Councilors Crabb and Tucker being absent from the meeting.

C. **KEEP COLUMBUS BEAUTIFUL COMMISSION (KCBC):** Ashley Stanley was renominated to serve another term. *(Councilor Crabb's nominee)* Term expires: June 30, 2029. Mayor Pro Tem Allen made a motion for confirmation, seconded by Councilor Huff and carried unanimously by the eight members present, with Councilors Crabb and Tucker being absent from the meeting.

D. **KEEP COLUMBUS BEAUTIFUL COMMISSION (KCBC):** Taylor Martin was renominated to serve another term. *(Councilor Crabb's nominee)* Term expires: June 30, 2029. Mayor Pro Tem Allen made a motion for confirmation, seconded by Councilor Huff and carried unanimously by the eight members present, with Councilors Crabb and Tucker being absent from the meeting.

E. **KEEP COLUMBUS BEAUTIFUL COMMISSION (KCBC):** Kristasia Heath was renominated to serve another term. *(Councilor Crabb's nominee)* Term expires: June 30, 2029. Mayor Pro Tem Allen made a motion for confirmation, seconded by Councilor Huff and carried unanimously by the eight members present, with Councilors Crabb and Tucker being absent from the meeting.

F. **LIBERTY THEATRE & CULTURAL ARTS CENTER ADVISORY BOARD:** George McDowell was nominated to fill a vacant seat. *(Councilor Barnes's nominee)* Term expires: August 14, 2026. Mayor Pro Tem Allen made a motion for confirmation, seconded by Councilor Huff and carried unanimously by the eight members present, with Councilors Crabb and Tucker being absent from the meeting.

G. **REGION SIX REGIONAL ADVISORY COUNCIL FOR DEPARTMENT OF BEHAVIORAL HEALTH & DEVELOPMENTAL DISABILITIES:** Latasha Morss was renominated to serve another term. *(Councilor Crabb's nominee)* Term expires: June 30, 2029. Mayor Pro Tem Allen made a motion for confirmation, seconded by Councilor Huff and carried unanimously by the eight members present, with Councilors Crabb and Tucker being absent from the meeting.

H. **RETIREES' HEALTH BENEFITS COMMITTEE:** John D. Hawk was renominated to serve another term. *(Councilor Crabb's nominee)* Term expires: June 30, 2029. Mayor Pro Tem Allen made a motion for confirmation, seconded by Councilor Huff and carried unanimously by the eight members present, with Councilors Crabb and Tucker being absent from the meeting.

I. **RETIREES' HEALTH BENEFITS COMMITTEE:** Byron Hickey was nominated to succeed Renee McAneny. *(Councilor Crabb's nominee)* Term expires: June 30, 2029. Mayor Pro Tem Allen made a motion for confirmation, seconded by Councilor Huff and carried unanimously by the eight members present, with Councilors Crabb and Tucker being absent from the meeting.

5. NOMINATIONS – CONFIRMED BY COUNCIL:

A. HISTORIC & ARCHITECTURAL REVIEW BOARD (BHAR):

A nominee for a vacant seat *(Uptown Business Association)* for a term expiring on January 31, 2029, on the Historic & Architectural Review Board *(Confirmed by Council).* There were none. *(NOTE: Alan Udy is unable to serve currently. Confirmed 02-10-2026)*

6. COUNCIL DISTRICT SEAT APPOINTMENTS- ANY NOMINATIONS MAY BE CONFIRMED FOR THIS MEETING:

A. COMMUNITY DEVELOPMENT ADVISORY COUNCIL:

A nominee for the vacant seat of the District 1 Representative for a term that expired on March 27, 2026, on the Community Development Advisory Council *(District 1 – Hickey).* There were none.

A nominee for the seat of Tracy Belt *(Not Eligible)* the District 4 Representative for a term that expired on March 27, 2026, on the Community Development Advisory Council *(District 4 – Tucker).* There were none.

A nominee for the vacant seat of the District 5 Representative for a term that expired on March 27, 2026, on the Community Development Advisory Council *(District 5 – Crabb).* There were none.

B. PUBLIC SAFETY ADVISORY COMMISSION:

A nominee for the seat of Paul T. Berry, III *(Not interested in serving another term)* for a term that expired on October 31, 2025, on the Public Safety Advisory Commission *(District 5 – Crabb).* There were none.

A nominee for the seat of Scott Taft *(Not Eligible)* for a term that expired on October 31, 2025, on the Public Safety Advisory Commission *(District 9 – Anker).* Clerk of Council McLemore announced that Councilor Anker nominated Roy Goodman to fill the seat of Scott Taft on the Public Safety Advisory Commission. Mayor Pro Tem Allen made a motion for confirmation, seconded by Councilor Garrett and carried unanimously by the eight members present, with Councilors Crabb and Tucker being absent from the meeting.

C. YOUTH ADVISORY COUNCIL:

A nominee for the District 1 Representative on the Youth Advisory Council *(District 1 – Hickey).* Clerk of Council McLemore announced that Councilor Barnes is nominating Autumn Brown of

Arnold Magnet Program to represent District 1 on the Youth Advisory Council. Mayor Pro Tem Allen made a motion for confirmation, seconded by Councilor Huff and carried unanimously by the eight members present, with Councilors Crabb and Tucker being absent from the meeting.

A nominee for the District 2 Representative on the Youth Advisory Council *(District 2 – Davis).* There were none.

A nominee for the District 4 Representative on the Youth Advisory Council *(District 4 – Tucker).* There were none.

A nominee for the District 8 Representative on the Youth Advisory Council *(District 8 – Garrett).* Councilor Garrett nominated Lola Beth James to represent District 8 on the Youth Advisory Council. Mayor Pro Tem Allen made a motion for confirmation, seconded by Councilor Huff and carried unanimously by the eight members present, with Councilors Crabb and Tucker being absent from the meeting.

A nominee for the District 9 Representative on the Youth Advisory Council *(District 9 – Anker).* There were none.

A nominee for the District 10 Representative on the Youth Advisory Council *(District 10 – Chambers).* There were none.

7. COUNCIL APPOINTMENTS – ANY NOMINATIONS WOULD BE LISTED FOR THE NEXT MEETING:

A. ANIMAL CONTROL ADVISORY BOARD:

A nominee for the vacant seat of the Georgia Veterinary Technician with a term expiring on October 15, 2026, on the Animal Control Advisory Board *(Council's Appointment).* There were none.

A nominee for the vacant seat of the Animal Rescue Shelter Representative with a term expiring on October 15, 2026, on the Animal Control Advisory Board *(Council's Appointment).* There were none.

B. BOARD OF HEALTH:

A nominee for the seat of Yasmine Cathright *(Not Eligible)* with the term that expired on December 31, 2025, on the Board of Health *(Council's Appointment).* There were none.

C. BUILDING AUTHORITY OF COLUMBUS:

A nominee for a vacant seat for a term that expired on March 24, 2026, on the Building Authority of Columbus (*Council's Appointment)***.** There were none.

D. KEEP COLUMBUS BEAUTIFUL COMMISSION:

A nominee for the seat of Courtney Johnson *(Not Eligible)* for a term that expires on June 30, 2026, representing Senatorial District 29, on the Keep Columbus Beautiful Commission *(Council's Appointment).* There were none.

E. LIBERTY THEATRE & CULTURAL ARTS CENTER ADVISORY BOARD:

A nominee for a vacant seat for *a* term that expires on August 14, 2026, on the Liberty Theatre & Cultural Arts Center Advisory Board (*Council's Appointment)***.** There were none.

F. NEW HORIZONS BEHAVIORAL HEALTH – MENTAL HEALTH, ADDICTIVE DISEASES AND DEVELOPMENTAL DISABILITIES- COMMUNITY SERVICE BOARD:

A nominee for the seat of Judge David Ranieri *(Does not desire reappointment)* for a term that expired on June 30, 2025, on the New Horizons Behavioral Health – Mental Health, Addictive Diseases and Developmental Disabilities – Community Service Board *(Council's Appointment).* There were none.

A nominee for the seat for Nancy Schroeder *(Eligible)* for a term that expires on June 30, 2026, on the New Horizons Behavioral Health – Mental Health, Addictive Diseases and Developmental Disabilities – Community Service Board *(Council's Appointment).* There were none.

G. PERSONNEL REVIEW BOARD:

A nominee for a vacant seat *(Alternate Member 1)* for a term that expires on December 31, 2027, on the Personnel Review Board (*Council's Appointment)***.** There were none.

A nominee for a vacant seat *(Alternate Member 2)* for a term that expires on December 31, 2027, on the Personnel Review Board (*Council's Appointment)***.** There were none.

A nominee for a vacant seat *(Alternate Member 3)* for a term that expires on December 31, 2027, on the Personnel Review Board (*Council's Appointment)***.** There were none.

A nominee for the seat of Delano Leftfwich *(Not Eligible – Alternate Member 4)* for a term that expired on December 31, 2025, on the Personnel Review Board (*Council's Appointment)***.** There were none.

H. REGION SIX REGIONAL ADVISORY COUNCIL FOR DEPARTMENT OF BEHAVIORAL HEALTH & DEVELOPMENTAL DISABILITIES:

A nominee for the seat of Dr. Janet C. Bussey *(Does not desire reappointment)* for a term that expires on June 30, 2026, on the Region Six Regional Advisory Council for Department of Behavioral Health & Development Disabilities *(Council's Appointment).* There were none.

With there being no further business to discuss, Mayor Skip Henderson entertained a motion for adjournment. Motion by Councilor Garrett to adjourn the June 2, 2026, Regular Council Meeting, seconded by Councilor Huff and carried unanimously by the eight members present, with Councilors Crabb and Tucker being absent from the meeting and the time being 10:59 p.m.

_____

Lindsey G. McLemore
Clerk of Council
Council of Columbus, Georgia

File Attachments for Item:

1. 2nd Reading: An ordinance adopting an operating and capital improvement budget for the Fiscal Year 2027 beginning July 1, 2026, and ending June 30, 2027, for certain funds of the Consolidated Government of Columbus, Georgia, and appropriating the amounts shown in each budget; and for other purposes. (as amended on 1st Reading) (Budget Review Committee)

Grade	Step 1	Step 2	Step 3	Step 4	Step 5	Step 6	Step 7	Step 8	Step 9	Step 10	Step 11	Step 12	Step 13	Step 14	Step 15	Step 16	Step 17	Step 18	Step 19	Step 20	Step 21	Step 22	Step 23
111	$ 31,512.00	$ 31,827.12	$ 32,145.39	$ 32,466.85	$ 32,791.51	$ 33,119.43	$ 33,450.62	$ 33,785.13	$ 34,122.98	$ 34,464.21	$ 34,808.85	$ 35,156.94	$ 35,508.51	$ 35,863.60	$ 36,222.23	$ 36,584.45	$ 36,950.30	$ 37,319.80	$ 37,693.00	$ 38,069.93	$ 38,450.63	$ 38,835.13	$ 39,223.49
112	$ 32,457.36	$ 32,781.93	$ 33,109.75	$ 33,440.85	$ 33,775.26	$ 34,113.01	$ 34,454.14	$ 34,798.68	$ 35,146.67	$ 35,498.14	$ 35,853.12	$ 36,211.65	$ 36,573.77	$ 36,939.50	$ 37,308.90	$ 37,681.99	$ 38,058.81	$ 38,439.40	$ 38,823.79	$ 39,212.03	$ 39,604.15	$ 40,000.19	$ 40,400.19
113	$ 33,431.08	$ 33,765.39	$ 34,103.05	$ 34,444.08	$ 34,788.52	$ 35,136.40	$ 35,487.77	$ 35,842.64	$ 36,201.07	$ 36,563.08	$ 36,928.71	$ 37,298.00	$ 37,670.98	$ 38,047.69	$ 38,428.17	$ 38,812.45	$ 39,200.57	$ 39,592.58	$ 39,988.50	$ 40,388.39	$ 40,792.27	$ 41,200.19	$ 41,612.20
114	$ 34,434.01	$ 34,778.35	$ 35,126.14	$ 35,477.40	$ 35,832.17	$ 36,190.49	$ 36,552.40	$ 36,917.92	$ 37,287.10	$ 37,659.97	$ 38,036.57	$ 38,416.94	$ 38,801.11	$ 39,189.12	$ 39,581.01	$ 39,976.82	$ 40,376.59	$ 40,780.35	$ 41,188.16	$ 41,600.04	$ 42,016.04	$ 42,436.20	$ 42,860.56
115	$ 35,467.03	$ 35,821.70	$ 36,179.92	$ 36,541.72	$ 36,907.14	$ 37,276.21	$ 37,648.97	$ 38,025.46	$ 38,405.72	$ 38,789.77	$ 39,177.67	$ 39,569.45	$ 39,965.14	$ 40,364.79	$ 40,768.44	$ 41,176.12	$ 41,587.89	$ 42,003.77	$ 42,423.80	$ 42,848.04	$ 43,276.52	$ 43,709.29	$ 44,146.38
116	$ 36,885.71	$ 37,254.57	$ 37,627.12	$ 38,003.39	$ 38,383.42	$ 38,767.26	$ 39,154.93	$ 39,546.48	$ 39,941.94	$ 40,341.36	$ 40,744.78	$ 41,152.22	$ 41,563.75	$ 41,979.38	$ 42,399.18	$ 42,823.17	$ 43,251.40	$ 43,683.92	$ 44,120.75	$ 44,561.96	$ 45,007.58	$ 45,457.66	$ 45,912.23
117	$ 38,361.14	$ 38,744.75	$ 39,132.20	$ 39,523.52	$ 39,918.76	$ 40,317.95	$ 40,721.13	$ 41,128.34	$ 41,539.62	$ 41,955.02	$ 42,374.57	$ 42,798.31	$ 43,226.30	$ 43,658.56	$ 44,095.15	$ 44,536.10	$ 44,981.46	$ 45,431.27	$ 45,885.59	$ 46,344.44	$ 46,807.89	$ 47,275.96	$ 47,748.72
118	$ 39,895.59	$ 40,294.55	$ 40,697.49	$ 41,104.47	$ 41,515.51	$ 41,930.67	$ 42,349.97	$ 42,773.47	$ 43,201.21	$ 43,633.22	$ 44,069.55	$ 44,510.25	$ 44,955.35	$ 45,404.90	$ 45,858.95	$ 46,317.54	$ 46,780.72	$ 47,248.52	$ 47,721.01	$ 48,198.22	$ 48,680.20	$ 49,167.00	$ 49,658.67
119	$ 41,491.41	$ 41,906.33	$ 42,325.39	$ 42,748.64	$ 43,176.13	$ 43,607.89	$ 44,043.97	$ 44,484.41	$ 44,929.25	$ 45,378.55	$ 45,832.33	$ 46,290.66	$ 46,753.56	$ 47,221.10	$ 47,693.31	$ 48,170.24	$ 48,651.94	$ 49,138.46	$ 49,629.85	$ 50,126.15	$ 50,627.41	$ 51,133.68	$ 51,645.02
120	$ 43,151.07	$ 43,582.58	$ 44,018.41	$ 44,458.59	$ 44,903.18	$ 45,352.21	$ 45,805.73	$ 46,263.79	$ 46,726.42	$ 47,193.69	$ 47,665.63	$ 48,142.28	$ 48,623.71	$ 49,109.94	$ 49,601.04	$ 50,097.05	$ 50,598.02	$ 51,104.00	$ 51,615.04	$ 52,131.19	$ 52,652.51	$ 53,179.03	$ 53,710.82
121	$ 45,308.62	$ 45,761.71	$ 46,219.33	$ 46,681.52	$ 47,148.33	$ 47,619.82	$ 48,096.02	$ 48,576.98	$ 49,062.75	$ 49,553.37	$ 50,048.91	$ 50,549.40	$ 51,054.89	$ 51,565.44	$ 52,081.09	$ 52,601.90	$ 53,127.92	$ 53,659.20	$ 54,195.79	$ 54,737.75	$ 55,285.13	$ 55,837.98	$ 56,396.36
122	$ 47,574.05	$ 48,049.79	$ 48,530.29	$ 49,015.60	$ 49,505.75	$ 50,000.81	$ 50,500.82	$ 51,005.83	$ 51,515.88	$ 52,031.04	$ 52,551.35	$ 53,076.87	$ 53,607.63	$ 54,143.71	$ 54,685.15	$ 55,232.00	$ 55,784.32	$ 56,342.16	$ 56,905.58	$ 57,474.64	$ 58,049.39	$ 58,629.88	$ 59,216.18
123	$ 49,952.76	$ 50,452.28	$ 50,956.81	$ 51,466.38	$ 51,981.04	$ 52,500.85	$ 53,025.86	$ 53,556.12	$ 54,091.68	$ 54,632.59	$ 55,178.92	$ 55,730.71	$ 56,288.02	$ 56,850.90	$ 57,419.41	$ 57,993.60	$ 58,573.54	$ 59,159.27	$ 59,750.86	$ 60,348.37	$ 60,951.86	$ 61,561.37	$ 62,176.99
124	$ 52,949.92	$ 53,479.42	$ 54,014.22	$ 54,554.36	$ 55,099.90	$ 55,650.90	$ 56,207.41	$ 56,769.48	$ 57,337.18	$ 57,910.55	$ 58,489.66	$ 59,074.55	$ 59,665.30	$ 60,261.95	$ 60,864.57	$ 61,473.22	$ 62,087.95	$ 62,708.83	$ 63,335.92	$ 63,969.27	$ 64,608.97	$ 65,255.06	$ 65,907.61
125	$ 56,126.92	$ 56,688.19	$ 57,255.07	$ 57,827.62	$ 58,405.90	$ 58,989.95	$ 59,579.85	$ 60,175.65	$ 60,777.41	$ 61,385.18	$ 61,999.03	$ 62,619.03	$ 63,245.22	$ 63,877.67	$ 64,516.44	$ 65,161.61	$ 65,813.22	$ 66,471.36	$ 67,136.07	$ 67,807.43	$ 68,485.51	$ 69,170.36	$ 69,862.06
126	$ 59,494.53	$ 60,089.48	$ 60,690.37	$ 61,297.28	$ 61,910.25	$ 62,529.35	$ 63,154.65	$ 63,786.19	$ 64,424.05	$ 65,068.29	$ 65,718.98	$ 66,376.17	$ 67,039.93	$ 67,710.33	$ 68,387.43	$ 69,071.31	$ 69,762.02	$ 70,459.64	$ 71,164.23	$ 71,875.88	$ 72,594.64	$ 73,320.58	$ 74,053.79
127	$ 63,064.20	$ 63,694.85	$ 64,331.79	$ 64,975.11	$ 65,624.86	$ 66,281.11	$ 66,943.92	$ 67,613.36	$ 68,289.50	$ 68,972.39	$ 69,662.12	$ 70,358.74	$ 71,062.32	$ 71,772.95	$ 72,490.68	$ 73,215.58	$ 73,947.74	$ 74,687.22	$ 75,434.09	$ 76,188.43	$ 76,950.31	$ 77,719.82	$ 78,497.02
128	$ 67,478.70	$ 68,153.49	$ 68,835.02	$ 69,523.37	$ 70,218.60	$ 70,920.79	$ 71,630.00	$ 72,346.30	$ 73,069.76	$ 73,800.46	$ 74,538.46	$ 75,283.85	$ 76,036.69	$ 76,797.05	$ 77,565.02	$ 78,340.67	$ 79,124.08	$ 79,915.32	$ 80,714.48	$ 81,521.62	$ 82,336.84	$ 83,160.20	$ 83,991.81
129	$ 72,202.21	$ 72,924.23	$ 73,653.47	$ 74,390.01	$ 75,133.91	$ 75,885.25	$ 76,644.10	$ 77,410.54	$ 78,184.64	$ 78,966.49	$ 79,756.16	$ 80,553.72	$ 81,359.25	$ 82,172.85	$ 82,994.58	$ 83,824.52	$ 84,662.77	$ 85,509.39	$ 86,364.49	$ 87,228.13	$ 88,100.41	$ 88,981.42	$ 89,871.23
130	$ 77,256.36	$ 78,028.93	$ 78,809.22	$ 79,597.31	$ 80,393.28	$ 81,197.21	$ 82,009.19	$ 82,829.28	$ 83,657.57	$ 84,494.15	$ 85,339.09	$ 86,192.48	$ 87,054.40	$ 87,924.95	$ 88,804.20	$ 89,692.24	$ 90,589.16	$ 91,495.05	$ 92,410.00	$ 93,334.10	$ 94,267.44	$ 95,210.12	$ 96,162.22
131	$ 82,664.31	$ 83,490.95	$ 84,325.86	$ 85,169.12	$ 86,020.81	$ 86,881.02	$ 87,749.83	$ 88,627.33	$ 89,513.60	$ 90,408.74	$ 91,312.82	$ 92,225.95	$ 93,148.21	$ 94,079.69	$ 95,020.49	$ 95,970.69	$ 96,930.40	$ 97,899.71	$ 98,878.70	$ 99,867.49	$ 100,866.16	$ 101,874.83	$ 102,893.57
132	$ 88,450.81	$ 89,335.32	$ 90,228.67	$ 91,130.96	$ 92,042.27	$ 92,962.69	$ 93,892.32	$ 94,831.24	$ 95,779.55	$ 96,737.35	$ 97,704.72	$ 98,681.77	$ 99,668.59	$ 100,665.27	$ 101,671.92	$ 102,688.64	$ 103,715.53	$ 104,752.69	$ 105,800.21	$ 106,858.21	$ 107,926.80	$ 109,006.06	$ 110,096.12
133	$ 94,642.37	$ 95,588.79	$ 96,544.68	$ 97,510.12	$ 98,485.23	$ 99,470.08	$ 100,464.78	$ 101,469.43	$ 102,484.12	$ 103,508.96	$ 104,544.05	$ 105,589.49	$ 106,645.39	$ 107,711.84	$ 108,788.96	$ 109,876.85	$ 110,975.62	$ 112,085.37	$ 113,206.23	$ 114,338.29	$ 115,481.67	$ 116,636.49	$ 117,802.85
134	$ 101,740.54	$ 102,757.95	$ 103,785.53	$ 104,823.38	$ 105,871.62	$ 106,930.33	$ 107,999.64	$ 109,079.63	$ 110,170.43	$ 111,272.13	$ 112,384.85	$ 113,508.70	$ 114,643.79	$ 115,790.23	$ 116,948.13	$ 118,117.61	$ 119,298.79	$ 120,491.78	$ 121,696.69	$ 122,913.66	$ 124,142.80	$ 125,384.23	$ 126,638.07
135	$ 109,371.08	$ 110,464.79	$ 111,569.44	$ 112,685.14	$ 113,811.99	$ 114,950.11	$ 116,099.61	$ 117,260.61	$ 118,433.21	$ 119,617.54	$ 120,813.72	$ 122,021.86	$ 123,242.07	$ 124,474.50	$ 125,719.24	$ 126,976.43	$ 128,246.20	$ 129,528.66	$ 130,823.95	$ 132,132.19	$ 133,453.51	$ 134,788.04	$ 136,135.92
136	$ 117,573.92	$ 118,749.65	$ 119,937.15	$ 121,136.52	$ 122,347.89	$ 123,571.37	$ 124,807.08	$ 126,055.15	$ 127,315.70	$ 128,588.86	$ 129,874.75	$ 131,173.50	$ 132,485.23	$ 133,810.08	$ 135,148.18	$ 136,499.67	$ 137,864.66	$ 139,243.31	$ 140,635.74	$ 142,042.10	$ 143,462.52	$ 144,897.15	$ 146,346.12
137	$ 126,391.96	$ 127,655.88	$ 128,932.44	$ 130,221.76	$ 131,523.98	$ 132,839.22	$ 134,167.61	$ 135,509.29	$ 136,864.38	$ 138,233.02	$ 139,615.35	$ 141,011.51	$ 142,421.62	$ 143,845.84	$ 145,284.30	$ 146,737.14	$ 148,204.51	$ 149,686.56	$ 151,183.42	$ 152,695.26	$ 154,222.21	$ 155,764.43	$ 157,322.08
138	$ 135,871.36	$ 137,230.07	$ 138,602.37	$ 139,988.39	$ 141,388.28	$ 142,802.16	$ 144,230.18	$ 145,672.48	$ 147,129.21	$ 148,600.50	$ 150,086.51	$ 151,587.37	$ 153,103.24	$ 154,634.28	$ 156,180.62	$ 157,742.43	$ 159,319.85	$ 160,913.05	$ 162,522.18	$ 164,147.40	$ 165,788.87	$ 167,446.76	$ 169,121.23
139	$ 146,061.71	$ 147,522.32	$ 148,997.55	$ 150,487.52	$ 151,992.40	$ 153,512.32	$ 155,047.45	$ 156,597.92	$ 158,163.90	$ 159,745.54	$ 161,342.99	$ 162,956.42	$ 164,585.99	$ 166,231.85	$ 167,894.17	$ 169,573.11	$ 171,268.84	$ 172,981.53	$ 174,711.34	$ 176,458.46	$ 178,223.04	$ 180,005.27	$ 181,805.32
140	$ 167,970.96	$ 169,650.67	$ 171,347.18	$ 173,060.65	$ 174,791.26	$ 176,539.17	$ 178,304.56	$ 180,087.61	$ 181,888.48	$ 183,707.37	$ 185,544.44	$ 187,399.89	$ 189,273.89	$ 191,166.62	$ 193,078.29	$ 195,009.07	$ 196,959.16	$ 198,928.76	$ 200,918.04	$ 202,927.22	$ 204,956.50	$ 207,006.06	$ 209,076.12

Step 24	Step 25	Step 26	Step 27	Step 28	Step 29	Step 30	Step 31	Step 32	Step 33	Step 34	Step 35	Step 36	Step 37	Step 38	Step 39	Step 40	Step 41	Step 42	Step 43	Step 44	Step 45	Grade
$ 39,615.72	$ 40,011.88	$ 40,412.00	$ 40,816.12	$ 41,224.28	$ 41,636.52	$ 42,052.89	$ 42,473.42	$ 42,898.15	$ 43,327.13	$ 43,760.40	$ 44,198.01	$ 44,639.99	$ 45,086.39	$ 45,537.25	$ 45,992.62	$ 46,452.55	$ 46,917.07	$ 47,386.24	$ 47,860.11	$ 48,338.71	$ 48,822.10	111
$ 40,804.19	$ 41,212.23	$ 41,624.36	$ 42,040.60	$ 42,461.01	$ 42,885.62	$ 43,314.47	$ 43,747.62	$ 44,185.09	$ 44,626.94	$ 45,073.21	$ 45,523.95	$ 45,979.19	$ 46,438.98	$ 46,903.37	$ 47,372.40	$ 47,846.12	$ 48,324.59	$ 48,807.83	$ 49,295.91	$ 49,788.87	$ 50,286.76	112
$ 42,028.32	$ 42,448.60	$ 42,873.09	$ 43,301.82	$ 43,734.84	$ 44,172.19	$ 44,613.91	$ 45,060.05	$ 45,510.65	$ 45,965.75	$ 46,425.41	$ 46,889.66	$ 47,358.56	$ 47,832.15	$ 48,310.47	$ 48,793.57	$ 49,281.51	$ 49,774.32	$ 50,272.07	$ 50,774.79	$ 51,282.54	$ 51,795.36	113
$ 43,289.17	$ 43,722.06	$ 44,159.28	$ 44,600.87	$ 45,046.88	$ 45,497.35	$ 45,952.32	$ 46,411.85	$ 46,875.97	$ 47,344.73	$ 47,818.17	$ 48,296.35	$ 48,779.32	$ 49,267.11	$ 49,759.78	$ 50,257.38	$ 50,759.95	$ 51,267.55	$ 51,780.23	$ 52,298.03	$ 52,821.01	$ 53,349.22	114
$ 44,587.84	$ 45,033.72	$ 45,484.06	$ 45,938.90	$ 46,398.29	$ 46,862.27	$ 47,330.89	$ 47,804.20	$ 48,282.24	$ 48,765.07	$ 49,252.72	$ 49,745.25	$ 50,242.70	$ 50,745.12	$ 51,252.58	$ 51,765.10	$ 52,282.75	$ 52,805.58	$ 53,333.64	$ 53,866.97	$ 54,405.64	$ 54,949.70	115
$ 46,371.36	$ 46,835.07	$ 47,303.42	$ 47,776.46	$ 48,254.22	$ 48,736.76	$ 49,224.13	$ 49,716.37	$ 50,213.53	$ 50,715.67	$ 51,222.83	$ 51,735.05	$ 52,252.41	$ 52,774.93	$ 53,302.68	$ 53,835.71	$ 54,374.06	$ 54,917.80	$ 55,466.98	$ 56,021.65	$ 56,581.87	$ 57,147.69	116
$ 48,226.21	$ 48,708.47	$ 49,195.56	$ 49,687.51	$ 50,184.39	$ 50,686.23	$ 51,193.09	$ 51,705.03	$ 52,222.08	$ 52,744.30	$ 53,271.74	$ 53,804.46	$ 54,342.50	$ 54,885.93	$ 55,434.79	$ 55,989.13	$ 56,549.03	$ 57,114.52	$ 57,685.66	$ 58,262.52	$ 58,845.14	$ 59,433.59	117
$ 50,155.26	$ 50,656.81	$ 51,163.38	$ 51,675.01	$ 52,191.76	$ 52,713.68	$ 53,240.82	$ 53,773.23	$ 54,310.96	$ 54,854.07	$ 55,402.61	$ 55,956.64	$ 56,516.20	$ 57,081.36	$ 57,652.18	$ 58,228.70	$ 58,810.99	$ 59,399.10	$ 59,993.09	$ 60,593.02	$ 61,198.95	$ 61,810.94	118
$ 52,161.47	$ 52,683.08	$ 53,209.92	$ 53,742.01	$ 54,279.43	$ 54,822.23	$ 55,370.45	$ 55,924.16	$ 56,483.40	$ 57,048.23	$ 57,618.71	$ 58,194.90	$ 58,776.85	$ 59,364.62	$ 59,958.26	$ 60,557.85	$ 61,163.43	$ 61,775.06	$ 62,392.81	$ 63,016.74	$ 63,646.91	$ 64,283.38	119
$ 54,247.93	$ 54,790.41	$ 55,338.31	$ 55,891.70	$ 56,450.61	$ 57,015.12	$ 57,585.27	$ 58,161.12	$ 58,742.73	$ 59,330.16	$ 59,923.46	$ 60,522.70	$ 61,127.92	$ 61,739.20	$ 62,356.60	$ 62,980.16	$ 63,609.96	$ 64,246.06	$ 64,888.52	$ 65,537.41	$ 66,192.78	$ 66,854.71	120
$ 56,960.33	$ 57,529.93	$ 58,105.23	$ 58,686.28	$ 59,273.14	$ 59,865.87	$ 60,464.53	$ 61,069.18	$ 61,679.87	$ 62,296.67	$ 62,919.64	$ 63,548.83	$ 64,184.32	$ 64,826.16	$ 65,474.42	$ 66,129.17	$ 66,790.46	$ 67,458.37	$ 68,132.95	$ 68,814.28	$ 69,502.42	$ 70,197.45	121
$ 59,808.34	$ 60,406.42	$ 61,010.49	$ 61,620.59	$ 62,236.80	$ 62,859.17	$ 63,487.76	$ 64,122.64	$ 64,763.86	$ 65,411.50	$ 66,065.62	$ 66,726.27	$ 67,393.54	$ 68,067.47	$ 68,748.15	$ 69,435.63	$ 70,129.98	$ 70,831.28	$ 71,539.60	$ 72,254.99	$ 72,977.54	$ 73,707.32	122
$ 62,798.76	$ 63,426.75	$ 64,061.01	$ 64,701.62	$ 65,348.64	$ 66,002.13	$ 66,662.15	$ 67,328.77	$ 68,002.06	$ 68,682.08	$ 69,368.90	$ 70,062.59	$ 70,763.21	$ 71,470.84	$ 72,185.55	$ 72,907.41	$ 73,636.48	$ 74,372.85	$ 75,116.58	$ 75,867.74	$ 76,626.42	$ 77,392.68	123
$ 66,566.68	$ 67,232.35	$ 67,904.67	$ 68,583.72	$ 69,269.56	$ 69,962.25	$ 70,661.88	$ 71,368.50	$ 72,082.18	$ 72,803.00	$ 73,531.03	$ 74,266.34	$ 75,009.01	$ 75,759.10	$ 76,516.69	$ 77,281.85	$ 78,054.67	$ 78,835.22	$ 79,623.57	$ 80,419.81	$ 81,224.00	$ 82,036.24	124
$ 70,560.68	$ 71,266.29	$ 71,978.95	$ 72,698.74	$ 73,425.73	$ 74,159.99	$ 74,901.59	$ 75,650.60	$ 76,407.11	$ 77,171.18	$ 77,942.89	$ 78,722.32	$ 79,509.55	$ 80,304.64	$ 81,107.69	$ 81,918.76	$ 82,737.95	$ 83,565.33	$ 84,400.99	$ 85,245.00	$ 86,097.44	$ 86,958.42	125
$ 74,794.33	$ 75,542.27	$ 76,297.69	$ 77,060.67	$ 77,831.28	$ 78,609.59	$ 79,395.68	$ 80,189.64	$ 80,991.54	$ 81,801.45	$ 82,619.47	$ 83,445.66	$ 84,280.12	$ 85,122.92	$ 85,974.15	$ 86,833.89	$ 87,702.23	$ 88,579.25	$ 89,465.04	$ 90,359.69	$ 91,263.29	$ 92,175.92	126
$ 79,281.99	$ 80,074.81	$ 80,875.55	$ 81,684.31	$ 82,501.15	$ 83,326.16	$ 84,159.43	$ 85,001.02	$ 85,851.03	$ 86,709.54	$ 87,576.64	$ 88,452.40	$ 89,336.93	$ 90,230.30	$ 91,132.60	$ 92,043.92	$ 92,964.36	$ 93,894.01	$ 94,832.95	$ 95,781.28	$ 96,739.09	$ 97,706.48	127
$ 84,831.72	$ 85,680.04	$ 86,536.84	$ 87,402.21	$ 88,276.23	$ 89,159.00	$ 90,050.59	$ 90,951.09	$ 91,860.60	$ 92,779.21	$ 93,707.00	$ 94,644.07	$ 95,590.51	$ 96,546.42	$ 97,511.88	$ 98,487.00	$ 99,471.87	$ 100,466.59	$ 101,471.25	$ 102,485.97	$ 103,510.83	$ 104,545.93	128
$ 90,769.95	$ 91,677.64	$ 92,594.42	$ 93,520.37	$ 94,455.57	$ 95,400.12	$ 96,354.13	$ 97,317.67	$ 98,290.84	$ 99,273.75	$ 100,266.49	$ 101,269.15	$ 102,281.85	$ 103,304.66	$ 104,337.71	$ 105,381.09	$ 106,434.90	$ 107,499.25	$ 108,574.24	$ 109,659.98	$ 110,756.58	$ 111,864.15	129
$ 97,123.84	$ 98,095.08	$ 99,076.03	$ 100,066.79	$ 101,067.46	$ 102,078.13	$ 103,098.91	$ 104,129.90	$ 105,171.20	$ 106,222.92	$ 107,285.14	$ 108,358.00	$ 109,441.58	$ 110,535.99	$ 111,641.35	$ 112,757.76	$ 113,885.34	$ 115,024.20	$ 116,174.44	$ 117,336.18	$ 118,509.54	$ 119,694.64	130
$ 103,922.51	$ 104,961.74	$ 106,011.35	$ 107,071.47	$ 108,142.18	$ 109,223.60	$ 110,315.84	$ 111,419.00	$ 112,533.19	$ 113,658.52	$ 114,795.10	$ 115,943.06	$ 117,102.49	$ 118,273.51	$ 119,456.25	$ 120,650.81	$ 121,857.32	$ 123,075.89	$ 124,306.65	$ 125,549.71	$ 126,805.21	$ 128,073.26	131
$ 111,197.09	$ 112,309.06	$ 113,432.15	$ 114,566.47	$ 115,712.13	$ 116,869.26	$ 118,037.95	$ 119,218.33	$ 120,410.51	$ 121,614.62	$ 122,830.76	$ 124,059.07	$ 125,299.66	$ 126,552.66	$ 127,818.18	$ 129,096.36	$ 130,387.33	$ 131,691.20	$ 133,008.11	$ 134,338.19	$ 135,681.58	$ 137,038.39	132
$ 118,980.88	$ 120,170.69	$ 121,372.40	$ 122,586.12	$ 123,811.98	$ 125,050.10	$ 126,300.60	$ 127,563.61	$ 128,839.25	$ 130,127.64	$ 131,428.91	$ 132,743.20	$ 134,070.64	$ 135,411.34	$ 136,765.46	$ 138,133.11	$ 139,514.44	$ 140,909.59	$ 142,318.68	$ 143,741.87	$ 145,179.29	$ 146,631.08	133
$ 127,904.45	$ 129,183.49	$ 130,475.33	$ 131,780.08	$ 133,097.88	$ 134,428.86	$ 135,773.15	$ 137,130.88	$ 138,502.19	$ 139,887.21	$ 141,286.08	$ 142,698.94	$ 144,125.93	$ 145,567.19	$ 147,022.87	$ 148,493.09	$ 149,978.02	$ 151,477.80	$ 152,992.58	$ 154,522.51	$ 156,067.73	$ 157,628.41	134
$ 137,497.28	$ 138,872.25	$ 140,260.98	$ 141,663.59	$ 143,080.22	$ 144,511.03	$ 145,956.14	$ 147,415.70	$ 148,889.85	$ 150,378.75	$ 151,882.54	$ 153,401.37	$ 154,935.38	$ 156,484.73	$ 158,049.58	$ 159,630.08	$ 161,226.38	$ 162,838.64	$ 164,467.03	$ 166,111.70	$ 167,772.81	$ 169,450.54	135
$ 147,809.58	$ 149,287.67	$ 150,780.55	$ 152,288.36	$ 153,811.24	$ 155,349.35	$ 156,902.85	$ 158,471.87	$ 160,056.59	$ 161,657.16	$ 163,273.73	$ 164,906.47	$ 166,555.53	$ 168,221.09	$ 169,903.30	$ 171,602.33	$ 173,318.35	$ 175,051.54	$ 176,802.05	$ 178,570.07	$ 180,355.77	$ 182,159.33	136
$ 158,895.30	$ 160,484.25	$ 162,089.09	$ 163,709.98	$ 165,347.08	$ 167,000.55	$ 168,670.56	$ 170,357.26	$ 172,060.84	$ 173,781.45	$ 175,519.26	$ 177,274.45	$ 179,047.20	$ 180,837.67	$ 182,646.05	$ 184,472.51	$ 186,317.23	$ 188,180.40	$ 190,062.21	$ 191,962.83	$ 193,882.46	$ 195,821.28	137
$ 170,812.44	$ 172,520.57	$ 174,245.77	$ 175,988.23	$ 177,748.11	$ 179,525.59	$ 181,320.85	$ 183,134.06	$ 184,965.40	$ 186,815.05	$ 188,683.20	$ 190,570.04	$ 192,475.74	$ 194,400.49	$ 196,344.50	$ 198,307.94	$ 200,291.02	$ 202,293.93	$ 204,316.87	$ 206,360.04	$ 208,423.64	$ 210,507.88	138
$ 183,623.38	$ 185,459.61	$ 187,314.21	$ 189,187.35	$ 191,079.22	$ 192,990.01	$ 194,919.91	$ 196,869.11	$ 198,837.81	$ 200,826.18	$ 202,834.44	$ 204,862.79	$ 206,911.42	$ 208,980.53	$ 211,070.34	$ 213,181.04	$ 215,312.85	$ 217,465.98	$ 219,640.64	$ 221,837.05	$ 224,055.42	$ 226,295.97	139
$ 211,166.88	$ 213,278.55	$ 215,411.34	$ 217,565.45	$ 219,741.11	$ 221,938.52	$ 224,157.90	$ 226,399.48	$ 228,663.48	$ 230,950.11	$ 233,259.61	$ 235,592.21	$ 237,948.13	$ 240,327.61	$ 242,730.89	$ 245,158.20	$ 247,609.78	$ 250,085.88	$ 252,586.73	$ 255,112.60	$ 257,663.73	$ 260,240.37	140

Grade	Step 1	Step 2	Step 3	Step 4	Step 5	Step 6	Step 7	Step 8	Step 9	Step 10	Step 11	Step 12	Step 13	Step 14	Step 15	Step 16	Step 17	Step 18	Step 19	Step 20	Step 21	Step 22	Step 23
PD0	$ 45,450.00	$ 45,904.50	$ 46,363.55	$ 46,827.18	$ 47,295.45	$ 47,768.41	$ 48,246.09	$ 48,728.55	$ 49,215.84	$ 49,708.00	$ 50,205.08	$ 50,707.13	$ 51,214.20	$ 51,726.34	$ 52,243.60	$ 52,766.04	$ 53,293.70	$ 53,826.64	$ 54,364.90	$ 54,908.55	$ 55,457.64	$ 56,012.21	$ 56,572.34
PD1	$ 50,500.00	$ 51,005.00	$ 51,515.05	$ 52,030.20	$ 52,550.50	$ 53,076.01	$ 53,606.77	$ 54,142.84	$ 54,684.26	$ 55,231.11	$ 55,783.42	$ 56,341.25	$ 56,904.66	$ 57,473.71	$ 58,048.45	$ 58,628.93	$ 59,215.22	$ 59,807.37	$ 60,405.45	$ 61,009.50	$ 61,619.60	$ 62,235.79	$ 62,858.15
PD2	$ 55,550.00	$ 56,105.50	$ 56,666.56	$ 57,233.22	$ 57,805.55	$ 58,383.61	$ 58,967.44	$ 59,557.12	$ 60,152.69	$ 60,754.22	$ 61,361.76	$ 61,975.38	$ 62,595.13	$ 63,221.08	$ 63,853.29	$ 64,491.83	$ 65,136.74	$ 65,788.11	$ 66,445.99	$ 67,110.45	$ 67,781.56	$ 68,459.37	$ 69,143.97
PD3	$ 63,125.00	$ 63,756.25	$ 64,393.81	$ 65,037.75	$ 65,688.13	$ 66,345.01	$ 67,008.46	$ 67,678.54	$ 68,355.33	$ 69,038.88	$ 69,729.27	$ 70,426.56	$ 71,130.83	$ 71,842.14	$ 72,560.56	$ 73,286.17	$ 74,019.03	$ 74,759.22	$ 75,506.81	$ 76,261.88	$ 77,024.50	$ 77,794.74	$ 78,572.69
PD4	$ 65,650.00	$ 66,306.50	$ 66,969.57	$ 67,639.26	$ 68,315.65	$ 68,998.81	$ 69,688.80	$ 70,385.69	$ 71,089.54	$ 71,800.44	$ 72,518.44	$ 73,243.63	$ 73,976.06	$ 74,715.82	$ 75,462.98	$ 76,217.61	$ 76,979.79	$ 77,749.59	$ 78,527.08	$ 79,312.35	$ 80,105.48	$ 80,906.53	$ 81,715.60
PD5	$ 70,700.00	$ 71,407.00	$ 72,121.07	$ 72,842.28	$ 73,570.70	$ 74,306.41	$ 75,049.47	$ 75,799.97	$ 76,557.97	$ 77,323.55	$ 78,096.78	$ 78,877.75	$ 79,666.53	$ 80,463.19	$ 81,267.83	$ 82,080.51	$ 82,901.31	$ 83,730.32	$ 84,567.63	$ 85,413.30	$ 86,267.44	$ 87,130.11	$ 88,001.41
PD6	$ 75,750.00	$ 76,507.50	$ 77,272.58	$ 78,045.30	$ 78,825.75	$ 79,614.01	$ 80,410.15	$ 81,214.25	$ 82,026.40	$ 82,846.66	$ 83,675.13	$ 84,511.88	$ 85,357.00	$ 86,210.57	$ 87,072.67	$ 87,943.40	$ 88,822.83	$ 89,711.06	$ 90,608.17	$ 91,514.25	$ 92,429.40	$ 93,353.69	$ 94,287.23
PD7	$ 85,850.00	$ 86,708.50	$ 87,575.59	$ 88,451.34	$ 89,335.85	$ 90,229.21	$ 91,131.50	$ 92,042.82	$ 92,963.25	$ 93,892.88	$ 94,831.81	$ 95,780.13	$ 96,737.93	$ 97,705.31	$ 98,682.36	$ 99,669.18	$ 100,665.88	$ 101,672.54	$ 102,689.26	$ 103,716.15	$ 104,753.31	$ 105,800.85	$ 106,858.86
PD8	$ 101,000.00	$ 102,010.00	$ 103,030.10	$ 104,060.40	$ 105,101.01	$ 106,152.02	$ 107,213.54	$ 108,285.67	$ 109,368.53	$ 110,462.21	$ 111,566.83	$ 112,682.50	$ 113,809.33	$ 114,947.42	$ 116,096.90	$ 117,257.86	$ 118,430.44	$ 119,614.75	$ 120,810.90	$ 122,019.00	$ 123,239.19	$ 124,471.59	$ 125,716.30
PD9	$ 126,250.00	$ 127,512.50	$ 128,787.63	$ 130,075.50	$ 131,376.26	$ 132,690.02	$ 134,016.92	$ 135,357.09	$ 136,710.66	$ 138,077.77	$ 139,458.54	$ 140,853.13	$ 142,261.66	$ 143,684.28	$ 145,121.12	$ 146,572.33	$ 148,038.05	$ 149,518.43	$ 151,013.62	$ 152,523.75	$ 154,048.99	$ 155,589.48	$ 157,145.38
PS0	$ 45,450.00	$ 45,904.50	$ 46,363.55	$ 46,827.18	$ 47,295.45	$ 47,768.41	$ 48,246.09	$ 48,728.55	$ 49,215.84	$ 49,708.00	$ 50,205.08	$ 50,707.13	$ 51,214.20	$ 51,726.34	$ 52,243.60	$ 52,766.04	$ 53,293.70	$ 53,826.64	$ 54,364.90	$ 54,908.55	$ 55,457.64	$ 56,012.21	$ 56,572.34
PS1	$ 50,500.00	$ 51,005.00	$ 51,515.05	$ 52,030.20	$ 52,550.50	$ 53,076.01	$ 53,606.77	$ 54,142.84	$ 54,684.26	$ 55,231.11	$ 55,783.42	$ 56,341.25	$ 56,904.66	$ 57,473.71	$ 58,048.45	$ 58,628.93	$ 59,215.22	$ 59,807.37	$ 60,405.45	$ 61,009.50	$ 61,619.60	$ 62,235.79	$ 62,858.15
PS2	$ 55,550.00	$ 56,105.50	$ 56,666.56	$ 57,233.22	$ 57,805.55	$ 58,383.61	$ 58,967.44	$ 59,557.12	$ 60,152.69	$ 60,754.22	$ 61,361.76	$ 61,975.38	$ 62,595.13	$ 63,221.08	$ 63,853.29	$ 64,491.83	$ 65,136.74	$ 65,788.11	$ 66,445.99	$ 67,110.45	$ 67,781.56	$ 68,459.37	$ 69,143.97
PS3	$ 63,125.00	$ 63,756.25	$ 64,393.81	$ 65,037.75	$ 65,688.13	$ 66,345.01	$ 67,008.46	$ 67,678.54	$ 68,355.33	$ 69,038.88	$ 69,729.27	$ 70,426.56	$ 71,130.83	$ 71,842.14	$ 72,560.56	$ 73,286.17	$ 74,019.03	$ 74,759.22	$ 75,506.81	$ 76,261.88	$ 77,024.50	$ 77,794.74	$ 78,572.69
PS4	$ 65,650.00	$ 66,306.50	$ 66,969.57	$ 67,639.26	$ 68,315.65	$ 68,998.81	$ 69,688.80	$ 70,385.69	$ 71,089.54	$ 71,800.44	$ 72,518.44	$ 73,243.63	$ 73,976.06	$ 74,715.82	$ 75,462.98	$ 76,217.61	$ 76,979.79	$ 77,749.59	$ 78,527.08	$ 79,312.35	$ 80,105.48	$ 80,906.53	$ 81,715.60
PS5	$ 70,700.00	$ 71,407.00	$ 72,121.07	$ 72,842.28	$ 73,570.70	$ 74,306.41	$ 75,049.47	$ 75,799.97	$ 76,557.97	$ 77,323.55	$ 78,096.78	$ 78,877.75	$ 79,666.53	$ 80,463.19	$ 81,267.83	$ 82,080.51	$ 82,901.31	$ 83,730.32	$ 84,567.63	$ 85,413.30	$ 86,267.44	$ 87,130.11	$ 88,001.41
PS6	$ 75,750.00	$ 76,507.50	$ 77,272.58	$ 78,045.30	$ 78,825.75	$ 79,614.01	$ 80,410.15	$ 81,214.25	$ 82,026.40	$ 82,846.66	$ 83,675.13	$ 84,511.88	$ 85,357.00	$ 86,210.57	$ 87,072.67	$ 87,943.40	$ 88,822.83	$ 89,711.06	$ 90,608.17	$ 91,514.25	$ 92,429.40	$ 93,353.69	$ 94,287.23
PS7	$ 85,850.00	$ 86,708.50	$ 87,575.59	$ 88,451.34	$ 89,335.85	$ 90,229.21	$ 91,131.50	$ 92,042.82	$ 92,963.25	$ 93,892.88	$ 94,831.81	$ 95,780.13	$ 96,737.93	$ 97,705.31	$ 98,682.36	$ 99,669.18	$ 100,665.88	$ 101,672.54	$ 102,689.26	$ 103,716.15	$ 104,753.31	$ 105,800.85	$ 106,858.86
PS8	$ 101,000.00	$ 102,010.00	$ 103,030.10	$ 104,060.40	$ 105,101.01	$ 106,152.02	$ 107,213.54	$ 108,285.67	$ 109,368.53	$ 110,462.21	$ 111,566.83	$ 112,682.50	$ 113,809.33	$ 114,947.42	$ 116,096.90	$ 117,257.86	$ 118,430.44	$ 119,614.75	$ 120,810.90	$ 122,019.00	$ 123,239.19	$ 124,471.59	$ 125,716.30
PSO1	$ 50,500.00	$ 51,005.00	$ 51,515.05	$ 52,030.20	$ 52,550.50	$ 53,076.01	$ 53,606.77	$ 54,142.84	$ 54,684.26	$ 55,231.11	$ 55,783.42	$ 56,341.25	$ 56,904.66	$ 57,473.71	$ 58,048.45	$ 58,628.93	$ 59,215.22	$ 59,807.37	$ 60,405.45	$ 61,009.50	$ 61,619.60	$ 62,235.79	$ 62,858.15
PSO2	$ 58,075.00	$ 58,655.75	$ 59,242.31	$ 59,834.73	$ 60,433.08	$ 61,037.41	$ 61,647.78	$ 62,264.26	$ 62,886.90	$ 63,515.77	$ 64,150.93	$ 64,792.44	$ 65,440.36	$ 66,094.77	$ 66,755.71	$ 67,423.27	$ 68,097.50	$ 68,778.48	$ 69,466.26	$ 70,160.93	$ 70,862.54	$ 71,571.16	$ 72,286.87
SC0	$ 42,925.00	$ 43,354.25	$ 43,787.79	$ 44,225.67	$ 44,667.93	$ 45,114.61	$ 45,565.75	$ 46,021.41	$ 46,481.62	$ 46,946.44	$ 47,415.90	$ 47,890.06	$ 48,368.96	$ 48,852.65	$ 49,341.18	$ 49,834.59	$ 50,332.94	$ 50,836.27	$ 51,344.63	$ 51,858.08	$ 52,376.66	$ 52,900.42	$ 53,429.43
SC1	$ 47,975.00	$ 48,454.75	$ 48,939.30	$ 49,428.69	$ 49,922.98	$ 50,422.21	$ 50,926.43	$ 51,435.69	$ 51,950.05	$ 52,469.55	$ 52,994.25	$ 53,524.19	$ 54,059.43	$ 54,600.03	$ 55,146.03	$ 55,697.49	$ 56,254.46	$ 56,817.01	$ 57,385.18	$ 57,959.03	$ 58,538.62	$ 59,124.00	$ 59,715.24
SC2	$ 48,985.00	$ 49,474.85	$ 49,969.60	$ 50,469.29	$ 50,973.99	$ 51,483.73	$ 51,998.56	$ 52,518.55	$ 53,043.74	$ 53,574.17	$ 54,109.91	$ 54,651.01	$ 55,197.52	$ 55,749.50	$ 56,306.99	$ 56,870.06	$ 57,438.76	$ 58,013.15	$ 58,593.28	$ 59,179.22	$ 59,771.01	$ 60,368.72	$ 60,972.41
FE0	$ 42,925.00	$ 43,354.25	$ 43,787.79	$ 44,225.67	$ 44,667.93	$ 45,114.61	$ 45,565.75	$ 46,021.41	$ 46,481.62	$ 46,946.44	$ 47,415.90	$ 47,890.06	$ 48,368.96	$ 48,852.65	$ 49,341.18	$ 49,834.59	$ 50,332.94	$ 50,836.27	$ 51,344.63	$ 51,858.08	$ 52,376.66	$ 52,900.42	$ 53,429.43
F0	$ 45,450.00	$ 45,904.50	$ 46,363.55	$ 46,827.18	$ 47,295.45	$ 47,768.41	$ 48,246.09	$ 48,728.55	$ 49,215.84	$ 49,708.00	$ 50,205.08	$ 50,707.13	$ 51,214.20	$ 51,726.34	$ 52,243.60	$ 52,766.04	$ 53,293.70	$ 53,826.64	$ 54,364.90	$ 54,908.55	$ 55,457.64	$ 56,012.21	$ 56,572.34
F1	$ 47,975.00	$ 48,454.75	$ 48,939.30	$ 49,428.69	$ 49,922.98	$ 50,422.21	$ 50,926.43	$ 51,435.69	$ 51,950.05	$ 52,469.55	$ 52,994.25	$ 53,524.19	$ 54,059.43	$ 54,600.03	$ 55,146.03	$ 55,697.49	$ 56,254.46	$ 56,817.01	$ 57,385.18	$ 57,959.03	$ 58,538.62	$ 59,124.00	$ 59,715.24
F2	$ 50,500.00	$ 51,005.00	$ 51,515.05	$ 52,030.20	$ 52,550.50	$ 53,076.01	$ 53,606.77	$ 54,142.84	$ 54,684.26	$ 55,231.11	$ 55,783.42	$ 56,341.25	$ 56,904.66	$ 57,473.71	$ 58,048.45	$ 58,628.93	$ 59,215.22	$ 59,807.37	$ 60,405.45	$ 61,009.50	$ 61,619.60	$ 62,235.79	$ 62,858.15
F3	$ 53,025.00	$ 53,555.25	$ 54,090.80	$ 54,631.71	$ 55,178.03	$ 55,729.81	$ 56,287.11	$ 56,849.98	$ 57,418.48	$ 57,992.66	$ 58,572.59	$ 59,158.31	$ 59,749.90	$ 60,347.40	$ 60,950.87	$ 61,560.38	$ 62,175.98	$ 62,797.74	$ 63,425.72	$ 64,059.98	$ 64,700.58	$ 65,347.58	$ 66,001.06
F4	$ 60,600.00	$ 61,206.00	$ 61,818.06	$ 62,436.24	$ 63,060.60	$ 63,691.21	$ 64,328.12	$ 64,971.40	$ 65,621.12	$ 66,277.33	$ 66,940.10	$ 67,609.50	$ 68,285.60	$ 68,968.45	$ 69,658.14	$ 70,354.72	$ 71,058.27	$ 71,768.85	$ 72,486.54	$ 73,211.40	$ 73,943.52	$ 74,682.95	$ 75,429.78
F5	$ 68,175.00	$ 68,856.75	$ 69,545.32	$ 70,240.77	$ 70,943.18	$ 71,652.61	$ 72,369.14	$ 73,092.83	$ 73,823.76	$ 74,561.99	$ 75,307.61	$ 76,060.69	$ 76,821.30	$ 77,589.51	$ 78,365.40	$ 79,149.06	$ 79,940.55	$ 80,739.95	$ 81,547.35	$ 82,362.83	$ 83,186.46	$ 84,018.32	$ 84,858.50
F6	$ 73,225.00	$ 73,957.25	$ 74,696.82	$ 75,443.79	$ 76,198.23	$ 76,960.21	$ 77,729.81	$ 78,507.11	$ 79,292.18	$ 80,085.10	$ 80,885.96	$ 81,694.81	$ 82,511.76	$ 83,336.88	$ 84,170.25	$ 85,011.95	$ 85,862.07	$ 86,720.69	$ 87,587.90	$ 88,463.78	$ 89,348.42	$ 90,241.90	$ 91,144.32
F7	$ 78,275.00	$ 79,057.75	$ 79,848.33	$ 80,646.81	$ 81,453.28	$ 82,267.81	$ 83,090.49	$ 83,921.39	$ 84,760.61	$ 85,608.21	$ 86,464.30	$ 87,328.94	$ 88,202.23	$ 89,084.25	$ 89,975.09	$ 90,874.84	$ 91,783.59	$ 92,701.43	$ 93,628.44	$ 94,564.73	$ 95,510.38	$ 96,465.48	$ 97,430.13
F8	$ 83,325.00	$ 84,158.25	$ 84,999.83	$ 85,849.83	$ 86,708.33	$ 87,575.41	$ 88,451.17	$ 89,335.68	$ 90,229.03	$ 91,131.33	$ 92,042.64	$ 92,963.06	$ 93,892.70	$ 94,831.62	$ 95,779.94	$ 96,737.74	$ 97,705.12	$ 98,682.17	$ 99,668.99	$ 100,665.68	$ 101,672.34	$ 102,689.06	$ 103,715.95
F9	$ 98,475.00	$ 99,459.75	$ 100,454.35	$ 101,458.89	$ 102,473.48	$ 103,498.21	$ 104,533.20	$ 105,578.53	$ 106,634.31	$ 107,700.66	$ 108,777.66	$ 109,865.44	$ 110,964.09	$ 112,073.74	$ 113,194.47	$ 114,326.42	$ 115,469.68	$ 116,624.38	$ 117,790.62	$ 118,968.53	$ 120,158.21	$ 121,359.80	$ 122,573.39
F10	$ 123,725.00	$ 124,962.25	$ 126,211.87	$ 127,473.99	$ 128,748.73	$ 130,036.22	$ 131,336.58	$ 132,649.95	$ 133,976.45	$ 135,316.21	$ 136,669.37	$ 138,036.07	$ 139,416.43	$ 140,810.59	$ 142,218.70	$ 143,640.88	$ 145,077.29	$ 146,528.07	$ 147,993.35	$ 149,473.28	$ 150,968.01	$ 152,477.69	$ 154,002.47
FO7	$ 75,750.00	$ 76,507.50	$ 77,272.58	$ 78,045.30	$ 78,825.75	$ 79,614.01	$ 80,410.15	$ 81,214.25	$ 82,026.40	$ 82,846.66	$ 83,675.13	$ 84,511.88	$ 85,357.00	$ 86,210.57	$ 87,072.67	$ 87,943.40	$ 88,822.83	$ 89,711.06	$ 90,608.17	$ 91,514.25	$ 92,429.40	$ 93,353.69	$ 94,287.23
FO9	$ 95,950.00	$ 96,909.50	$ 97,878.60	$ 98,857.38	$ 99,845.95	$ 100,844.41	$ 101,852.86	$ 102,871.39	$ 103,900.10	$ 104,939.10	$ 105,988.49	$ 107,048.38	$ 108,118.86	$ 109,200.05	$ 110,292.05	$ 111,394.97	$ 112,508.92	$ 113,634.01	$ 114,770.35	$ 115,918.05	$ 117,077.23	$ 118,248.01	$ 119,430.49
C0	$ 42,925.00	$ 43,354.25	$ 43,787.79	$ 44,225.67	$ 44,667.93	$ 45,114.61	$ 45,565.75	$ 46,021.41	$ 46,481.62	$ 46,946.44	$ 47,415.90	$ 47,890.06	$ 48,368.96	$ 48,852.65	$ 49,341.18	$ 49,834.59	$ 50,332.94	$ 50,836.27	$ 51,344.63	$ 51,858.08	$ 52,376.66	$ 52,900.42	$ 53,429.43
C1	$ 47,975.00	$ 48,454.75	$ 48,939.30	$ 49,428.69	$ 49,922.98	$ 50,422.21	$ 50,926.43	$ 51,435.69	$ 51,950.05	$ 52,469.55	$ 52,994.25	$ 53,524.19	$ 54,059.43	$ 54,600.03	$ 55,146.03	$ 55,697.49	$ 56,254.46	$ 56,817.01	$ 57,385.18	$ 57,959.03	$ 58,538.62	$ 59,124.00	$ 59,715.24
C2	$ 48,985.00	$ 49,474.85	$ 49,969.60	$ 50,469.29	$ 50,973.99	$ 51,483.73	$ 51,998.56	$ 52,518.55	$ 53,043.74	$ 53,574.17	$ 54,109.91	$ 54,651.01	$ 55,197.52	$ 55,749.50	$ 56,306.99	$ 56,870.06	$ 57,438.76	$ 58,013.15	$ 58,593.28	$ 59,179.22	$ 59,771.01	$ 60,368.72	$ 60,972.41
C3	$ 50,500.00	$ 51,005.00	$ 51,515.05	$ 52,030.20	$ 52,550.50	$ 53,076.01	$ 53,606.77	$ 54,142.84	$ 54,684.26	$ 55,231.11	$ 55,783.42	$ 56,341.25	$ 56,904.66	$ 57,473.71	$ 58,048.45	$ 58,628.93	$ 59,215.22	$ 59,807.37	$ 60,405.45	$ 61,009.50	$ 61,619.60	$ 62,235.79	$ 62,858.15
C4	$ 55,550.00	$ 56,105.50	$ 56,666.56	$ 57,233.22	$ 57,805.55	$ 58,383.61	$ 58,967.44	$ 59,557.12	$ 60,152.69	$ 60,754.22	$ 61,361.76	$ 61,975.38	$ 62,595.13	$ 63,221.08	$ 63,853.29	$ 64,491.83	$ 65,136.74	$ 65,788.11	$ 66,445.99	$ 67,110.45	$ 67,781.56	$ 68,459.37	$ 69,143.97
C5	$ 63,125.00	$ 63,756.25	$ 64,393.81	$ 65,037.75	$ 65,688.13	$ 66,345.01	$ 67,008.46	$ 67,678.54	$ 68,355.33	$ 69,038.88	$ 69,729.27	$ 70,426.56	$ 71,130.83	$ 71,842.14	$ 72,560.56	$ 73,286.17	$ 74,019.03	$ 74,759.22	$ 75,506.81	$ 76,261.88	$ 77,024.50	$ 77,794.74	$ 78,572.69
C6	$ 70,700.00	$ 71,407.00	$ 72,121.07	$ 72,842.28	$ 73,570.70	$ 74,306.41	$ 75,049.47	$ 75,799.97	$ 76,557.97	$ 77,323.55	$ 78,096.78	$ 78,877.75	$ 79,666.53	$ 80,463.19	$ 81,267.83	$ 82,080.51	$ 82,901.31	$ 83,730.32	$ 84,567.63	$ 85,413.30	$ 86,267.44	$ 87,130.11	$ 88,001.41
C7	$ 75,750.00	$ 76,507.50	$ 77,272.58	$ 78,045.30	$ 78,825.75	$ 79,614.01	$ 80,410.15	$ 81,214.25	$ 82,026.40	$ 82,846.66	$ 83,675.13	$ 84,511.88	$ 85,357.00	$ 86,210.57	$ 87,072.67	$ 87,943.40	$ 88,822.83	$ 89,711.06	$ 90,608.17	$ 91,514.25	$ 92,429.40	$ 93,353.69	$ 94,287.23
C8	$ 85,850.00	$ 86,708.50	$ 87,575.59	$ 88,451.34	$ 89,335.85	$ 90,229.21	$ 91,131.50	$ 92,042.82	$ 92,963.25	$ 93,892.88	$ 94,831.81	$ 95,780.13	$ 96,737.93	$ 97,705.31	$ 98,682.36	$ 99,669.18	$ 100,665.88	$ 101,672.54	$ 102,689.26	$ 103,716.15	$ 104,753.31	$ 105,800.85	$ 106,858.86
C9	$ 106,050.00	$ 107,110.50	$ 108,181.61	$ 109,263.42	$ 110,356.06	$ 111,459.62	$ 112,574.21	$ 113,699.95	$ 114,836.95	$ 115,985.32	$ 117,145.18	$ 118,316.63	$ 119,499.79	$ 120,694.79	$ 121,901.74	$ 123,120.76	$ 124,351.97	$ 125,595.48	$ 126,851.44	$ 128,119.95	$ 129,401.15	$ 130,695.17	$ 132,002.12
CO1	$ 42,925.00	$ 43,354.25	$ 43,787.79	$ 44,225.67	$ 44,667.93	$ 45,114.61	$ 45,565.75	$ 46,021.41	$ 46,481.62	$ 46,946.44	$ 47,415.90	$ 47,890.06	$ 48,368.96	$ 48,852.65	$ 49,341.18	$ 49,834.59	$ 50,332.94	$ 50,836.27	$ 51,344.63	$ 51,858.08	$ 52,376.66	$ 52,900.42	$ 53,429.43
CO2	$ 45,450.00	$ 45,904.50	$ 46,363.55	$ 46,827.18	$ 47,295.45	$ 47,768.41	$ 48,246.09	$ 48,728.55	$ 49,215.84	$ 49,708.00	$ 50,205.08	$ 50,707.13	$ 51,214.20	$ 51,726.34	$ 52,243.60	$ 52,766.04	$ 53,293.70	$ 53,826.64	$ 54,364.90	$ 54,908.55	$ 55,457.64	$ 56,012.21	$ 56,572.34

Step 24	Step 25	Step 26	Step 27	Step 28	Step 29	Step 30	Step 31	Step 32	Step 33	Step 34	Step 35	Step 36	Step 37	Step 38	Step 39	Step 40	Step 41	Step 42	Step 43	Step 44	Step 45	Grade
$ 57,138.06	$ 57,709.44	$ 58,286.53	$ 58,869.40	$ 59,458.09	$ 60,052.67	$ 60,653.20	$ 61,259.73	$ 61,872.33	$ 62,491.05	$ 63,115.96	$ 63,747.12	$ 64,384.60	$ 65,028.44	$ 65,678.73	$ 66,335.51	$ 66,998.87	$ 67,668.86	$ 68,345.55	$ 69,029.00	$ 69,719.29	$ 70,416.48	PD0
$ 63,486.73	$ 64,121.60	$ 64,762.82	$ 65,410.44	$ 66,064.55	$ 66,725.19	$ 67,392.45	$ 68,066.37	$ 68,747.03	$ 69,434.50	$ 70,128.85	$ 70,830.14	$ 71,538.44	$ 72,253.82	$ 72,976.36	$ 73,706.13	$ 74,443.19	$ 75,187.62	$ 75,939.49	$ 76,698.89	$ 77,465.88	$ 78,240.54	PD1
$ 69,835.41	$ 70,533.76	$ 71,239.10	$ 71,951.49	$ 72,671.00	$ 73,397.71	$ 74,131.69	$ 74,873.01	$ 75,621.74	$ 76,377.95	$ 77,141.73	$ 77,913.15	$ 78,692.28	$ 79,479.21	$ 80,274.00	$ 81,076.74	$ 81,887.51	$ 82,706.38	$ 83,533.44	$ 84,368.78	$ 85,212.47	$ 86,064.59	PD2
$ 79,358.42	$ 80,152.00	$ 80,953.52	$ 81,763.05	$ 82,580.69	$ 83,406.49	$ 84,240.56	$ 85,082.96	$ 85,933.79	$ 86,793.13	$ 87,661.06	$ 88,537.67	$ 89,423.05	$ 90,317.28	$ 91,220.45	$ 92,132.66	$ 93,053.98	$ 93,984.52	$ 94,924.37	$ 95,873.61	$ 96,832.35	$ 97,800.67	PD3
$ 82,532.75	$ 83,358.08	$ 84,191.66	$ 85,033.58	$ 85,883.91	$ 86,742.75	$ 87,610.18	$ 88,486.28	$ 89,371.14	$ 90,264.86	$ 91,167.50	$ 92,079.18	$ 92,999.97	$ 93,929.97	$ 94,869.27	$ 95,817.96	$ 96,776.14	$ 97,743.90	$ 98,721.34	$ 99,708.56	$ 100,705.64	$ 101,712.70	PD4
$ 88,881.43	$ 89,770.24	$ 90,667.94	$ 91,574.62	$ 92,490.37	$ 93,415.27	$ 94,349.42	$ 95,292.92	$ 96,245.85	$ 97,208.31	$ 98,180.39	$ 99,162.19	$ 100,153.81	$ 101,155.35	$ 102,166.91	$ 103,188.58	$ 104,220.46	$ 105,262.67	$ 106,315.29	$ 107,378.45	$ 108,452.23	$ 109,536.75	PD5
$ 95,230.10	$ 96,182.40	$ 97,144.22	$ 98,115.67	$ 99,096.82	$ 100,087.79	$ 101,088.67	$ 102,099.56	$ 103,120.55	$ 104,151.76	$ 105,193.27	$ 106,245.21	$ 107,307.66	$ 108,380.74	$ 109,464.54	$ 110,559.19	$ 111,664.78	$ 112,781.43	$ 113,909.24	$ 115,048.33	$ 116,198.82	$ 117,360.81	PD6
$ 107,927.45	$ 109,006.72	$ 110,096.79	$ 111,197.75	$ 112,309.73	$ 113,432.83	$ 114,567.16	$ 115,712.83	$ 116,869.96	$ 118,038.66	$ 119,219.04	$ 120,411.23	$ 121,615.35	$ 122,831.50	$ 124,059.82	$ 125,300.41	$ 126,553.42	$ 127,818.95	$ 129,097.14	$ 130,388.11	$ 131,691.99	$ 133,008.91	PD7
$ 126,973.46	$ 128,243.20	$ 129,525.63	$ 130,820.89	$ 132,129.10	$ 133,450.39	$ 134,784.89	$ 136,132.74	$ 137,494.07	$ 138,869.01	$ 140,257.70	$ 141,660.28	$ 143,076.88	$ 144,507.65	$ 145,952.72	$ 147,412.25	$ 148,886.37	$ 150,375.24	$ 151,878.99	$ 153,397.78	$ 154,931.76	$ 156,481.07	PD8
$ 158,716.83	$ 160,304.00	$ 161,907.04	$ 163,526.11	$ 165,161.37	$ 166,812.98	$ 168,481.11	$ 170,165.93	$ 171,867.58	$ 173,586.26	$ 175,322.12	$ 177,075.34	$ 178,846.10	$ 180,634.56	$ 182,440.90	$ 184,265.31	$ 186,107.97	$ 187,969.05	$ 189,848.74	$ 191,747.22	$ 193,664.70	$ 195,601.34	PD9
$ 57,138.06	$ 57,709.44	$ 58,286.53	$ 58,869.40	$ 59,458.09	$ 60,052.67	$ 60,653.20	$ 61,259.73	$ 61,872.33	$ 62,491.05	$ 63,115.96	$ 63,747.12	$ 64,384.60	$ 65,028.44	$ 65,678.73	$ 66,335.51	$ 66,998.87	$ 67,668.86	$ 68,345.55	$ 69,029.00	$ 69,719.29	$ 70,416.48	PS0
$ 63,486.73	$ 64,121.60	$ 64,762.82	$ 65,410.44	$ 66,064.55	$ 66,725.19	$ 67,392.45	$ 68,066.37	$ 68,747.03	$ 69,434.50	$ 70,128.85	$ 70,830.14	$ 71,538.44	$ 72,253.82	$ 72,976.36	$ 73,706.13	$ 74,443.19	$ 75,187.62	$ 75,939.49	$ 76,698.89	$ 77,465.88	$ 78,240.54	PS1
$ 69,835.41	$ 70,533.76	$ 71,239.10	$ 71,951.49	$ 72,671.00	$ 73,397.71	$ 74,131.69	$ 74,873.01	$ 75,621.74	$ 76,377.95	$ 77,141.73	$ 77,913.15	$ 78,692.28	$ 79,479.21	$ 80,274.00	$ 81,076.74	$ 81,887.51	$ 82,706.38	$ 83,533.44	$ 84,368.78	$ 85,212.47	$ 86,064.59	PS2
$ 79,358.42	$ 80,152.00	$ 80,953.52	$ 81,763.05	$ 82,580.69	$ 83,406.49	$ 84,240.56	$ 85,082.96	$ 85,933.79	$ 86,793.13	$ 87,661.06	$ 88,537.67	$ 89,423.05	$ 90,317.28	$ 91,220.45	$ 92,132.66	$ 93,053.98	$ 93,984.52	$ 94,924.37	$ 95,873.61	$ 96,832.35	$ 97,800.67	PS3
$ 82,532.75	$ 83,358.08	$ 84,191.66	$ 85,033.58	$ 85,883.91	$ 86,742.75	$ 87,610.18	$ 88,486.28	$ 89,371.14	$ 90,264.86	$ 91,167.50	$ 92,079.18	$ 92,999.97	$ 93,929.97	$ 94,869.27	$ 95,817.96	$ 96,776.14	$ 97,743.90	$ 98,721.34	$ 99,708.56	$ 100,705.64	$ 101,712.70	PS4
$ 88,881.43	$ 89,770.24	$ 90,667.94	$ 91,574.62	$ 92,490.37	$ 93,415.27	$ 94,349.42	$ 95,292.92	$ 96,245.85	$ 97,208.31	$ 98,180.39	$ 99,162.19	$ 100,153.81	$ 101,155.35	$ 102,166.91	$ 103,188.58	$ 104,220.46	$ 105,262.67	$ 106,315.29	$ 107,378.45	$ 108,452.23	$ 109,536.75	PS5
$ 95,230.10	$ 96,182.40	$ 97,144.22	$ 98,115.67	$ 99,096.82	$ 100,087.79	$ 101,088.67	$ 102,099.56	$ 103,120.55	$ 104,151.76	$ 105,193.27	$ 106,245.21	$ 107,307.66	$ 108,380.74	$ 109,464.54	$ 110,559.19	$ 111,664.78	$ 112,781.43	$ 113,909.24	$ 115,048.33	$ 116,198.82	$ 117,360.81	PS6
$ 107,927.45	$ 109,006.72	$ 110,096.79	$ 111,197.75	$ 112,309.73	$ 113,432.83	$ 114,567.16	$ 115,712.83	$ 116,869.96	$ 118,038.66	$ 119,219.04	$ 120,411.23	$ 121,615.35	$ 122,831.50	$ 124,059.82	$ 125,300.41	$ 126,553.42	$ 127,818.95	$ 129,097.14	$ 130,388.11	$ 131,691.99	$ 133,008.91	PS7
$ 126,973.46	$ 128,243.20	$ 129,525.63	$ 130,820.89	$ 132,129.10	$ 133,450.39	$ 134,784.89	$ 136,132.74	$ 137,494.07	$ 138,869.01	$ 140,257.70	$ 141,660.28	$ 143,076.88	$ 144,507.65	$ 145,952.72	$ 147,412.25	$ 148,886.37	$ 150,375.24	$ 151,878.99	$ 153,397.78	$ 154,931.76	$ 156,481.07	PS8
$ 63,486.73	$ 64,121.60	$ 64,762.82	$ 65,410.44	$ 66,064.55	$ 66,725.19	$ 67,392.45	$ 68,066.37	$ 68,747.03	$ 69,434.50	$ 70,128.85	$ 70,830.14	$ 71,538.44	$ 72,253.82	$ 72,976.36	$ 73,706.13	$ 74,443.19	$ 75,187.62	$ 75,939.49	$ 76,698.89	$ 77,465.88	$ 78,240.54	PSO1
$ 73,009.74	$ 73,739.84	$ 74,477.24	$ 75,222.01	$ 75,974.23	$ 76,733.97	$ 77,501.31	$ 78,276.33	$ 79,059.09	$ 79,849.68	$ 80,648.18	$ 81,454.66	$ 82,269.21	$ 83,091.90	$ 83,922.82	$ 84,762.04	$ 85,609.66	$ 86,465.76	$ 87,330.42	$ 88,203.72	$ 89,085.76	$ 89,976.62	PSO2
$ 53,963.72	$ 54,503.36	$ 55,048.39	$ 55,598.88	$ 56,154.87	$ 56,716.41	$ 57,283.58	$ 57,856.41	$ 58,434.98	$ 59,019.33	$ 59,609.52	$ 60,205.62	$ 60,807.67	$ 61,415.75	$ 62,029.91	$ 62,650.21	$ 63,276.71	$ 63,909.48	$ 64,548.57	$ 65,194.06	$ 65,846.00	$ 66,504.46	SC0
$ 60,312.40	$ 60,915.52	$ 61,524.67	$ 62,139.92	$ 62,761.32	$ 63,388.93	$ 64,022.82	$ 64,663.05	$ 65,309.68	$ 65,962.78	$ 66,622.41	$ 67,288.63	$ 67,961.52	$ 68,641.13	$ 69,327.54	$ 70,020.82	$ 70,721.03	$ 71,428.24	$ 72,142.52	$ 72,863.95	$ 73,592.58	$ 74,328.51	SC1
$ 61,582.13	$ 62,197.95	$ 62,819.93	$ 63,448.13	$ 64,082.61	$ 64,723.44	$ 65,370.67	$ 66,024.38	$ 66,684.62	$ 67,351.47	$ 68,024.98	$ 68,705.23	$ 69,392.29	$ 70,086.21	$ 70,787.07	$ 71,494.94	$ 72,209.89	$ 72,931.99	$ 73,661.31	$ 74,397.92	$ 75,141.90	$ 75,893.32	SC2
$ 53,963.72	$ 54,503.36	$ 55,048.39	$ 55,598.88	$ 56,154.87	$ 56,716.41	$ 57,283.58	$ 57,856.41	$ 58,434.98	$ 59,019.33	$ 59,609.52	$ 60,205.62	$ 60,807.67	$ 61,415.75	$ 62,029.91	$ 62,650.21	$ 63,276.71	$ 63,909.48	$ 64,548.57	$ 65,194.06	$ 65,846.00	$ 66,504.46	FE0
$ 57,138.06	$ 57,709.44	$ 58,286.53	$ 58,869.40	$ 59,458.09	$ 60,052.67	$ 60,653.20	$ 61,259.73	$ 61,872.33	$ 62,491.05	$ 63,115.96	$ 63,747.12	$ 64,384.60	$ 65,028.44	$ 65,678.73	$ 66,335.51	$ 66,998.87	$ 67,668.86	$ 68,345.55	$ 69,029.00	$ 69,719.29	$ 70,416.48	F0
$ 60,312.40	$ 60,915.52	$ 61,524.67	$ 62,139.92	$ 62,761.32	$ 63,388.93	$ 64,022.82	$ 64,663.05	$ 65,309.68	$ 65,962.78	$ 66,622.41	$ 67,288.63	$ 67,961.52	$ 68,641.13	$ 69,327.54	$ 70,020.82	$ 70,721.03	$ 71,428.24	$ 72,142.52	$ 72,863.95	$ 73,592.58	$ 74,328.51	F1
$ 63,486.73	$ 64,121.60	$ 64,762.82	$ 65,410.44	$ 66,064.55	$ 66,725.19	$ 67,392.45	$ 68,066.37	$ 68,747.03	$ 69,434.50	$ 70,128.85	$ 70,830.14	$ 71,538.44	$ 72,253.82	$ 72,976.36	$ 73,706.13	$ 74,443.19	$ 75,187.62	$ 75,939.49	$ 76,698.89	$ 77,465.88	$ 78,240.54	F2
$ 66,661.07	$ 67,327.68	$ 68,000.96	$ 68,680.97	$ 69,367.78	$ 70,061.45	$ 70,762.07	$ 71,469.69	$ 72,184.39	$ 72,906.23	$ 73,635.29	$ 74,371.64	$ 75,115.36	$ 75,866.51	$ 76,625.18	$ 77,391.43	$ 78,165.35	$ 78,947.00	$ 79,736.47	$ 80,533.83	$ 81,339.17	$ 82,152.56	F3
$ 76,184.08	$ 76,945.92	$ 77,715.38	$ 78,492.53	$ 79,277.46	$ 80,070.23	$ 80,870.93	$ 81,679.64	$ 82,496.44	$ 83,321.41	$ 84,154.62	$ 84,996.17	$ 85,846.13	$ 86,704.59	$ 87,571.63	$ 88,447.35	$ 89,331.82	$ 90,225.14	$ 91,127.39	$ 92,038.67	$ 92,959.05	$ 93,888.64	F4
$ 85,707.09	$ 86,564.16	$ 87,429.80	$ 88,304.10	$ 89,187.14	$ 90,079.01	$ 90,979.80	$ 91,889.60	$ 92,808.50	$ 93,736.58	$ 94,673.95	$ 95,620.69	$ 96,576.89	$ 97,542.66	$ 98,518.09	$ 99,503.27	$ 100,498.30	$ 101,503.29	$ 102,518.32	$ 103,543.50	$ 104,578.94	$ 105,624.73	F5
$ 92,055.76	$ 92,976.32	$ 93,906.08	$ 94,845.14	$ 95,793.60	$ 96,751.53	$ 97,719.05	$ 98,696.24	$ 99,683.20	$ 100,680.03	$ 101,686.83	$ 102,703.70	$ 103,730.74	$ 104,768.04	$ 105,815.72	$ 106,873.88	$ 107,942.62	$ 109,022.05	$ 110,112.27	$ 111,213.39	$ 112,325.52	$ 113,448.78	F6
$ 98,404.44	$ 99,388.48	$ 100,382.36	$ 101,386.19	$ 102,400.05	$ 103,424.05	$ 104,458.29	$ 105,502.87	$ 106,557.90	$ 107,623.48	$ 108,699.72	$ 109,786.71	$ 110,884.58	$ 111,993.43	$ 113,113.36	$ 114,244.49	$ 115,386.94	$ 116,540.81	$ 117,706.22	$ 118,883.28	$ 120,072.11	$ 121,272.83	F7
$ 104,753.11	$ 105,800.64	$ 106,858.65	$ 107,927.23	$ 109,006.50	$ 110,096.57	$ 111,197.54	$ 112,309.51	$ 113,432.61	$ 114,566.93	$ 115,712.60	$ 116,869.73	$ 118,038.42	$ 119,218.81	$ 120,411.00	$ 121,615.11	$ 122,831.26	$ 124,059.57	$ 125,300.17	$ 126,553.17	$ 127,818.70	$ 129,096.89	F8
$ 123,799.13	$ 125,037.12	$ 126,287.49	$ 127,550.37	$ 128,825.87	$ 130,114.13	$ 131,415.27	$ 132,729.42	$ 134,056.72	$ 135,397.28	$ 136,751.26	$ 138,118.77	$ 139,499.96	$ 140,894.96	$ 142,303.91	$ 143,726.94	$ 145,164.21	$ 146,615.86	$ 148,082.01	$ 149,562.83	$ 151,058.46	$ 152,569.05	F9
$ 155,542.49	$ 157,097.92	$ 158,668.90	$ 160,255.59	$ 161,858.14	$ 163,476.72	$ 165,111.49	$ 166,762.61	$ 168,430.23	$ 170,114.54	$ 171,815.68	$ 173,533.84	$ 175,269.18	$ 177,021.87	$ 178,792.09	$ 180,580.01	$ 182,385.81	$ 184,209.67	$ 186,051.76	$ 187,912.28	$ 189,791.40	$ 191,689.32	F10
$ 95,230.10	$ 96,182.40	$ 97,144.22	$ 98,115.67	$ 99,096.82	$ 100,087.79	$ 101,088.67	$ 102,099.56	$ 103,120.55	$ 104,151.76	$ 105,193.27	$ 106,245.21	$ 107,307.66	$ 108,380.74	$ 109,464.54	$ 110,559.19	$ 111,664.78	$ 112,781.43	$ 113,909.24	$ 115,048.33	$ 116,198.82	$ 117,360.81	FO7
$ 120,624.79	$ 121,831.04	$ 123,049.35	$ 124,279.84	$ 125,522.64	$ 126,777.87	$ 128,045.65	$ 129,326.10	$ 130,619.36	$ 131,925.56	$ 133,244.81	$ 134,577.26	$ 135,923.03	$ 137,282.26	$ 138,655.09	$ 140,041.64	$ 141,442.05	$ 142,856.48	$ 144,285.04	$ 145,727.89	$ 147,185.17	$ 148,657.02	FO9
$ 53,963.72	$ 54,503.36	$ 55,048.39	$ 55,598.88	$ 56,154.87	$ 56,716.41	$ 57,283.58	$ 57,856.41	$ 58,434.98	$ 59,019.33	$ 59,609.52	$ 60,205.62	$ 60,807.67	$ 61,415.75	$ 62,029.91	$ 62,650.21	$ 63,276.71	$ 63,909.48	$ 64,548.57	$ 65,194.06	$ 65,846.00	$ 66,504.46	C0
$ 60,312.40	$ 60,915.52	$ 61,524.67	$ 62,139.92	$ 62,761.32	$ 63,388.93	$ 64,022.82	$ 64,663.05	$ 65,309.68	$ 65,962.78	$ 66,622.41	$ 67,288.63	$ 67,961.52	$ 68,641.13	$ 69,327.54	$ 70,020.82	$ 70,721.03	$ 71,428.24	$ 72,142.52	$ 72,863.95	$ 73,592.58	$ 74,328.51	C1
$ 61,582.13	$ 62,197.95	$ 62,819.93	$ 63,448.13	$ 64,082.61	$ 64,723.44	$ 65,370.67	$ 66,024.38	$ 66,684.62	$ 67,351.47	$ 68,024.98	$ 68,705.23	$ 69,392.29	$ 70,086.21	$ 70,787.07	$ 71,494.94	$ 72,209.89	$ 72,931.99	$ 73,661.31	$ 74,397.92	$ 75,141.90	$ 75,893.32	C2
$ 63,486.73	$ 64,121.60	$ 64,762.82	$ 65,410.44	$ 66,064.55	$ 66,725.19	$ 67,392.45	$ 68,066.37	$ 68,747.03	$ 69,434.50	$ 70,128.85	$ 70,830.14	$ 71,538.44	$ 72,253.82	$ 72,976.36	$ 73,706.13	$ 74,443.19	$ 75,187.62	$ 75,939.49	$ 76,698.89	$ 77,465.88	$ 78,240.54	C3
$ 69,835.41	$ 70,533.76	$ 71,239.10	$ 71,951.49	$ 72,671.00	$ 73,397.71	$ 74,131.69	$ 74,873.01	$ 75,621.74	$ 76,377.95	$ 77,141.73	$ 77,913.15	$ 78,692.28	$ 79,479.21	$ 80,274.00	$ 81,076.74	$ 81,887.51	$ 82,706.38	$ 83,533.44	$ 84,368.78	$ 85,212.47	$ 86,064.59	C4
$ 79,358.42	$ 80,152.00	$ 80,953.52	$ 81,763.05	$ 82,580.69	$ 83,406.49	$ 84,240.56	$ 85,082.96	$ 85,933.79	$ 86,793.13	$ 87,661.06	$ 88,537.67	$ 89,423.05	$ 90,317.28	$ 91,220.45	$ 92,132.66	$ 93,053.98	$ 93,984.52	$ 94,924.37	$ 95,873.61	$ 96,832.35	$ 97,800.67	C5
$ 88,881.43	$ 89,770.24	$ 90,667.94	$ 91,574.62	$ 92,490.37	$ 93,415.27	$ 94,349.42	$ 95,292.92	$ 96,245.85	$ 97,208.31	$ 98,180.39	$ 99,162.19	$ 100,153.81	$ 101,155.35	$ 102,166.91	$ 103,188.58	$ 104,220.46	$ 105,262.67	$ 106,315.29	$ 107,378.45	$ 108,452.23	$ 109,536.75	C6
$ 95,230.10	$ 96,182.40	$ 97,144.22	$ 98,115.67	$ 99,096.82	$ 100,087.79	$ 101,088.67	$ 102,099.56	$ 103,120.55	$ 104,151.76	$ 105,193.27	$ 106,245.21	$ 107,307.66	$ 108,380.74	$ 109,464.54	$ 110,559.19	$ 111,664.78	$ 112,781.43	$ 113,909.24	$ 115,048.33	$ 116,198.82	$ 117,360.81	C7
$ 107,927.45	$ 109,006.72	$ 110,096.79	$ 111,197.75	$ 112,309.73	$ 113,432.83	$ 114,567.16	$ 115,712.83	$ 116,869.96	$ 118,038.66	$ 119,219.04	$ 120,411.23	$ 121,615.35	$ 122,831.50	$ 124,059.82	$ 125,300.41	$ 126,553.42	$ 127,818.95	$ 129,097.14	$ 130,388.11	$ 131,691.99	$ 133,008.91	C8
$ 133,322.14	$ 134,655.36	$ 136,001.91	$ 137,361.93	$ 138,735.55	$ 140,122.91	$ 141,524.14	$ 142,939.38	$ 144,368.77	$ 145,812.46	$ 147,270.58	$ 148,743.29	$ 150,230.72	$ 151,733.03	$ 153,250.36	$ 154,782.86	$ 156,330.69	$ 157,894.00	$ 159,472.94	$ 161,067.67	$ 162,678.35	$ 164,305.13	C9
$ 53,963.72	$ 54,503.36	$ 55,048.39	$ 55,598.88	$ 56,154.87	$ 56,716.41	$ 57,283.58	$ 57,856.41	$ 58,434.98	$ 59,019.33	$ 59,609.52	$ 60,205.62	$ 60,807.67	$ 61,415.75	$ 62,029.91	$ 62,650.21	$ 63,276.71	$ 63,909.48	$ 64,548.57	$ 65,194.06	$ 65,846.00	$ 66,504.46	CO1
$ 57,138.06	$ 57,709.44	$ 58,286.53	$ 58,869.40	$ 59,458.09	$ 60,052.67	$ 60,653.20	$ 61,259.73	$ 61,872.33	$ 62,491.05	$ 63,115.96	$ 63,747.12	$ 64,384.60	$ 65,028.44	$ 65,678.73	$ 66,335.51	$ 66,998.87	$ 67,668.86	$ 68,345.55	$ 69,029.00	$ 69,719.29	$ 70,416.48	CO2

ORDINANCE

NO. _____

AN ORDINANCE ADOPTING AN OPERATING AND CAPITAL IMPROVEMENT BUDGET FOR THE FISCAL YEAR 2027 BEGINNING JULY 1, 2026, AND ENDING JUNE 30, 2027, FOR CERTAIN FUNDS OF THE CONSOLIDATED GOVERNMENT OF COLUMBUS, GEORGIA, AND APPROPRIATING THE AMOUNTS SHOWN IN EACH BUDGET; AND FOR OTHER PURPOSES.

_____

THE COUNCIL OF COLUMBUS, GEORGIA HEREBY ORDAINS, AS FOLLOWS:

SECTION 1.

The annual Operating and Capital Improvement Budget for FY27 proposed in the total amount of $404,329,639 is approved and adopted in accordance with the Columbus Charter, Section 7-402 and outlined in Sections 2 through 15 of this ordinance.

SECTION 2.

The General Fund Budget proposed in the amount of $222,251,139 for the Consolidated Government of Columbus, Georgia, covering the fiscal year beginning July 1, 2026, and ending June 30, 2027, is hereby approved and adopted as the budget for the Consolidated Government of Columbus, Georgia, for general fund purposes.

SECTION 3.

The Local Option Sales Tax Fund Budget proposed in the amount of $51,651,875 for the Consolidated Government of Columbus, Georgia, covering the fiscal year beginning July 1, 2026, and ending June 30, 2027, is hereby approved and adopted as the budget for the Consolidated Government of Columbus, Georgia for public safety and infrastructure purposes.

SECTION 4.

The Stormwater (Sewer) Fund Budget proposed in the amount of $7,280,316 for the Consolidated Government of Columbus, Georgia, covering the fiscal year beginning July 1, 2026, and ending June 30, 2027, is hereby approved and adopted as the budget for the Consolidated Government of Columbus, Georgia, for stormwater fund services.

SECTION 5.

The Paving Fund Budget proposed in the amount of $22,335,837 for the Consolidated Government of Columbus, Georgia, covering the fiscal year beginning July 1, 2026, and ending June 30, 2027, is hereby approved and adopted as the budget for the Consolidated Government of Columbus, Georgia, for street and roadway improvement purposes.

SECTION 6.

The Community Care Fund Budget proposed in the amount of $17,816,071 for the Consolidated Government of Columbus, Georgia, covering the fiscal year beginning July 1, 2026, and ending June 30, 2027, is hereby approved and adopted as the budget for the Consolidated Government of Columbus, Georgia, for the annual appropriation to be disbursed to various providers for indigent and inmate medical care.

SECTION 7.

The Integrated Waste Management Fund Budget proposed in the amount of $18,991,047 for the Consolidated Government of Columbus, Georgia, covering the fiscal year beginning July 1, 2026, and ending June 30, 2027, is hereby approved and adopted as the budget for the Consolidated Government of Columbus, Georgia, to provide solid waste management services.

SECTION 8.

The Emergency Telephone Fund Budget proposed in the amount of $4,465,513 for the Consolidated Government of Columbus, Georgia, covering the fiscal year beginning July 1, 2026, and ending June 30, 2027, is hereby approved and adopted as the budget for the Consolidated Government of Columbus, Georgia, to provide for the operation of the E911 Center.

SECTION 9.

The Civic Center/Sports Authority Fund Budget proposed in the amount of $6,765,920 for the Consolidated Government of Columbus, Georgia, covering the fiscal year beginning July 1, 2026, and ending June 30, 2027, is hereby approved and adopted as the budget for the Consolidated Government of Columbus, Georgia, to provide for the operation of the Civic Center.

SECTION 10.

The Debt Service Fund Budget proposed in the amount of $20,027,380 for the Consolidated Government of Columbus, Georgia, covering the fiscal year beginning July 1, 2026, and ending June 30, 2027, is hereby approved and adopted as the budget for the Consolidated Government of Columbus, Georgia, for Debt Service purposes.

SECTION 11.

The Transportation Fund Budget proposed in the amount of $21,401,214 for the Consolidated Government of Columbus, Georgia, covering the fiscal year beginning July 1, 2026, and ending June 30, 2027, is hereby approved and adopted as the budget for the Consolidated Government of Columbus, Georgia, for the provision of public transportation.

SECTION 12.

The Bull Creek Budget proposed in the amount of $2,688,041 for the Consolidated Government of Columbus, Georgia, covering the fiscal year beginning July 1, 2026, and ending June 30, 2027, is hereby approved and adopted as the budget for the Consolidated Government of Columbus, Georgia, to provide for the operation of Bull Creek Golf Course.

SECTION 13.

The Oxbow Creek Budget proposed in the amount of $738,693 for the Consolidated Government of Columbus, Georgia, covering the fiscal year beginning July 1, 2026, and ending June 30, 2027, is hereby approved and adopted as the budget for the Consolidated Government of Columbus, Georgia, to provide for the operation of Oxbow Creek Golf Course.

SECTION 14.

The Columbus Iron Works Convention and Trade Center Budget proposed in the amount of $5,024,667 for the Consolidated Government of Columbus, Georgia covering the fiscal year beginning July 1, 2026, and ending June 30, 2027, is hereby approved and adopted as the budget for the Consolidated Government of Columbus, Georgia, for the operation of the Columbus Iron Works Convention and Trade Center.

SECTION 15.

The Economic Development Authority Budget proposed in the amount of $2,891,926 for the Consolidated Government of Columbus, Georgia, covering the fiscal year beginning July 1, 2026, and ending June 30, 2027, is hereby approved and adopted as the budget for the Consolidated Government of Columbus, Georgia, for the provision of Economic Development activities.

SECTION 16.

The Health and Life Insurance Budget proposed in the amount of $31,719,099 for the Consolidated Government of Columbus, Georgia, covering the fiscal year beginning July 1, 2026, and ending June 30, 2027, is hereby approved and adopted as the budget for the Consolidated Government of Columbus, Georgia, to provide for the administration of health and life insurance.

SECTION 17.

The Risk Management Budget proposed in the amount of $8,230,472 for the Consolidated Government of Columbus, Georgia, covering the fiscal year beginning July 1, 2026, and ending June 30, 2027, is hereby approved and adopted as the budget for the Consolidated Government of Columbus, Georgia, to provide for the operation of risk management activities.

SECTION 18.

The Workforce Innovation and Opportunity Act (WIOA), formerly the Job Training Partnership Act (JTPA), Budget proposed in the amount of $2,395,470 for the Consolidated Government of Columbus, Georgia, covering the fiscal year beginning July 1, 2026, and ending June 30, 2027, is hereby approved and adopted as the budget for the Consolidated Government of Columbus, Georgia, to provide for the administration of Workforce Innovation and Opportunity Act (WIOA) activities.

SECTION 19.

The Community Development Block Grant (CDBG) Budget proposed in the amount of $1,708,493 for the Consolidated Government of Columbus, Georgia, covering the fiscal year beginning July 1, 2026, and ending June 30, 2027, is hereby approved and adopted as the budget for the Consolidated Government of Columbus, Georgia, to provide for the administration of Community Development Block Grant (CDBG) activities.

SECTION 20.

Within the overall budget limitations, authority is hereby delegated to the City Manager, or the Finance Director when acting on the authority delegated by the City Manager, to affect such transfers of appropriation within a department and revenue anticipation within a fund as may be deemed necessary to the effective performance and delivery of services approved herein. Under no circumstances, however, may the total budget of any department or fund, except WIOA and CDBG, contained in this Ordinance be increased or decreased without Council approval. Authority is extended to the City Manager, or the Finance Director on the authority

delegated by the City Manager, to conduct any carryovers necessary for the continued operation of WIOA, CDBG.

SECTION 21.

The Cost Allocation Plan for FY27, which has been filed with the Clerk of Council, is hereby approved for use during the 2027 fiscal year in a total amount of $3,549,287.

Fund Being Charged	FY27 Charges
LOST Fund (Public Safety)	$479,392
LOST Fund (Infrastructure)	12,300
Stormwater (Sewer) Fund	249,257
Paving Fund	833,952
Integrated Waste Management	1,099,741
Emergency Telephone	144,619
Civic Center Fund	213,401
WIOA Fund	104,541
Transportation Fund	266,154
Trade Center Fund	92,769
Bull Creek Golf Course	43,096
Oxbow Creek Golf Course	10,066
Total Charges	**$3,549,287**

SECTION 22.

The City Manager, or the Finance Director on the authority delegated by the City Manager, is authorized to make adjustments of cost allocation charges as may be deemed appropriate.

SECTION 23.

The period of emergency or war continued in Resolution No. 392-03 is hereby extended from July 1, 2026, to June 30, 2027.

SECTION 24.

The following position changes are hereby adopted as part of the FY27 Budget and are as follows:

NEW POSITIONS:

General Fund	Internal Auditor	(1) Compliance Officer (G129) (Effective 08/01/2026)

General Fund	Finance	(1) Financial Planner Manager (G129)
General Fund	Information Technology	(2) Systems Analyst Enterprise Apps (G126)
General Fund	Information Technology	(1) Cybersecurity Engineer (G126)
General Fund	Information Technology	(1) AV Specialist (G116)
General Fund	Human Resources	(1) Administrative Assistant (G115)
General Fund	Facilities Maintenance	(4) Custodians (G111)
General Fund	Facilities Maintenance	(1) Administrative Support Specialist II (G113)
General Fund	Parks and Recreation	(2) Recreation Program Specialist III (G118)
General Fund	Parks and Recreation	(2) Recreation Program Specialist II (G117)
General Fund	Parks and Recreation	(1) Correctional Detail Officer (CO1)
General Fund	Police Department	(1) Police Corporal (PD2)
General Fund	Police Department	(2) Crime Scene Investigator (G119)
General Fund	Police Department	(1) Real Time Crime Center Technician (G118)
General Fund	MCP	(1) Corrections Sergeant (C4)
General Fund	Jury Manager	(1) Administrative Support Specialist I (G112)
General Fund	District Attorney – Victim Witness	(2) Victim Advocate (G117)
General Fund	State Court Judges	(1) State Court Judge (Effective 01/01/2027)
General Fund	State Court Judges	(1) Law Clerk (G123, G124 w/JD) (Effective 01/01/2027)
General Fund	State Court Judges	Senior Deputy Clerk (G117) (Effective 01/01/2027)
General Fund	State Court Judges	Court Reporter (Effective 01/01/2027)
General Fund	State Court Solicitor	(1) Assistant Solicitor General (G127)
General Fund	State Court Solicitor	(1) Paralegal (G119)

General Fund	State Court Solicitor	(1) Investigator (G120)
General Fund	State Court Solicitor	(1) Victim Advocate (G117)
General Fund	Public Defender	(2) Investigator (G120)
General Fund	Sheriff	(1) Chief Deputy Sheriff (PS8)
OLOST Fund	Sheriff	(4) Deputy Sheriff (PS0)
OLOST Fund	Sheriff	(1) Sergeant (PS3)
OLOST Fund	MCP	(1) Correctional Investigator (C4)
Community Care Fund	Fire/EMS (Columbus Correct Care)	(1) Firefighter/Medic (F2)
Community Care Fund	Fire/EMS (Columbus Correct Care)	(1) Social Worker (G124)
Bull Creek Golf Course Fund	Bull Creek - Maintenance	(1) PT Spray Technician (105G)
Bull Creek Golf Course Fund	Bull Creek - Maintenance	(1) Director of Agronomy (Effective 01/01/2027)
Bull Creek Golf Course Fund	Bull Creek - Operations	(1) PT Ambassador Captain (103G)
Civic Center/Sports Authority Fund	Operations	(1) Custodian (G111)

RECLASSIFIED POSITIONS:

General Fund	City Attorney	(1) Assistant City Attorney (G135) to (1) Senior Assistant City Attorney (G136) (Career Ladder Advancement)
General Fund	Finance	(1) Purchasing Technician I (G115) to (1) Purchasing Technician II (G117) (Career Ladder Advancement)
General Fund	Finance	(1) Buyer II (G120) to (1) Senior Buyer (G121) (Career Ladder Advancement)
General Fund	Finance	(1) Collections Technician I (G115) to (1) Administrative Assistant (G115) (Title Change Only)
General Fund	Information Technology	(4) Application Developer (G124) to (4) Systems Analyst Enterprise Apps (G126)

General Fund	Information Technology	(2) Application Developer (G124) to (2) Software Development Analyst (G126)
General Fund	Human Resources	(1) Human Resources Technician I (G117) to (1) Human Resources Technician II (G119)
General Fund	Inspections and Codes	(1) Assistant Director G131-13 to (1) Assistant Director G131-19
General Fund	Inspections and Codes	(1) Building Inspector III (G122-10) to (1) Chief Inspector (G123-11)
General Fund	Inspections and Codes	(1) Chief Inspector (G128) to (1) Systems Analyst (G126)
General Fund	Inspections and Codes	(3) Electrical Inspector I, II, III (G120, G121,G122) to (3) Inspector I, II, III (G120, G121, G122) (Title Change Only)
General Fund	Inspections and Codes	(3) Plumbing Mechanical Inspector I, II, III (G120, G121, G122) to (3) Inspector I, II, III (G120, G121, G122) (Title Change Only)
General Fund	Inspections and Codes	(3) Building Inspector I, II, III (G120, G121, G122) to (3) Inspector I, II, III (G120, G121, G122) (Title Change Only)
General Fund	Planning	(1) Planner (G121-6) to (1) Senior Planner (G122-8) (Career Ladder Advancement)
General Fund	Engineering	(1) Traffic Operations Technician (G121-3) to (1) Traffic Signal Supervisor (G122-2)
General Fund	Engineering	(1) Traffic Operations Supervisor (G123-7) to (1) Traffic Operations Manager (G124-7)
General Fund	Engineering	(1) Traffic Control Technician (G113-3) to (1) Traffic Sign & Marking Technician (G116-2)
General Fund	Engineering	(1) Traffic Control Technician (G113-8) to (1) Traffic Sign & Marking Technician (G116-3)
General Fund	Engineering	(1) Traffic Control Technician (G113-8) to (1) Traffic Sign & Marking Technician (G116-5)
General Fund	Engineering	(1) Traffic Signal Construction Specialist (G115-6) to (1) Traffic Sign & Marking Technician (G116-5)
General Fund	Engineering	(1) Traffic Signal Technician I (G115-3) to (1) Traffic Signal Jr. Technician (G118)
General Fund	Engineering	(1) Traffic Signal Technician (G115-3) to (1) Traffic Signal Jr. Technician (G118-3)

General Fund	Engineering	(1) Traffic Signal Tech II (G117) to (1) Traffic Signal Technician (G120)
General Fund	Public Works	(2) Fleet Maintenance Technician II (G118) to (2) Fleet Service Advisor (G118) (Title Change Only)
General Fund	Facilities Maintenance	(1) Facilities Maintenance Manager (G130) to (1) Facilities Maintenance Assistant Director (G132)
General Fund	Facilities Maintenance	(1) Assistant Facilities Maintenance Manager (G127) to (1) Office Manager (G118)
General Fund	Facilities Maintenance	(1) Custodial Services Supervisor (G120-8) to (1) Facilities Maintenance Supervisor (G122)
General Fund	Facilities Maintenance	(1) Correctional Detail Officer (CO2) to (1) Facilities Maintenance Supervisor (G122)
General Fund	Facilities Maintenance	(2) HVAC Technician II (G120) to (2) Facilities Maintenance Specialist II (G120) (Title Change Only)
General Fund	Facilities Maintenance	(2) Electrician II (G120) to (2) Facilities Maintenance Specialist II (G120) (Title Change Only)
General Fund	Facilities Maintenance	(3) Facilities Maintenance Supervisor (G122) to (3) Facilities Maintenance Specialist Supervisor (G122) (Title Change Only)
General Fund	Facilities Maintenance	(3) Plumber I (G119) to (3) Facilities Maintenance Specialist I (G119) (Title Change Only)
General Fund	Facilities Maintenance	(2) Capenter II (G120) to (2) Facilities Maintenance Specialist II (G120) (Title Change Only)
General Fund	Facilities Maintenance	(2) HVAC Technician I (G119) to (2) Facilities Maintenance Specialist I (G119) (Title Change Only)
General Fund	Facilities Maintenance	(3) Carpenter I (G119) to (3) Facilities Maintenance Specialist I (G119) (Title Change Only)
General Fund	Parks and Recreation	(1) Recreation Program Specialist III (G115-12) to (1) Recreation Program Supervisor (G120-18)
General Fund	Parks and Recreation	(1) Tennis Specialist I (G112) to Tennis Specialist I (G115)

General Fund	Parks and Recreation	(1) Tennis Specialist II (G113) to Tennis Specialist II (G116)
General Fund	Tax Assessor	(1) Appraiser III (G121-3) to Appraiser IV (G122-5) (Career Ladder Advancement)
General Fund	Police	(1) Criminal Record Technician (G113) to (1) Record's Supervisor (G117)
General Fund	Fire/EMS	(3) Sergeant Investigator (F3) to (3) Lieutenant Investigator (F4)
General Fund	Fire/EMS	(1) Business Analyst (G130-3) to (1) Business Analyst (G126-30) (Grade Correction Only)
General Fund	Jury Manager	(1) Administrative Support Specialist I – PT (G112) to Deputy Clerk II (G115)
General Fund	Superior Court Clerk	(1) Chief Deputy Clerk G126-32 to (1) Chief Deputy Clerk G126-45
General Fund	Superior Court Clerk	(1) Senior Deputy Clerk (G117) to (1) Assistant Chief Deputy Clerk (G122)
General Fund	Municipal Court Clerk	(1) Chief Deputy Clerk G126-8 to (1) Chief Deputy Clerk G126-23
General Fund	Sheriff	(1) Executive Assistant – Sheriff (G124-19) to Executive Assistant – Sheriff (G124-31)
General Fund	Sheriff	(1) Correctional Officer (SC1-4) to (1) Correctional Officer (SC1-18)
General Fund	Sheriff	(1) Deputy Clerk II (G115-8) to (1) Deputy Clerk II (G115-19)
General Fund	Sheriff	(1) Administrative Assistant (G115-31) to (1) Administrative Assistant (G115-41)
General Fund	Sheriff	(1) Deputy Clerk II (G115-13) to (1) Deputy Clerk II (G115-28)
General Fund	Sheriff	(1) Administrative Operations Manager (G122-5) to (1) Administrative Operations Manager (G122-13)
General Fund	Sheriff	(1) Deputy Clerk II (G115-3) to (1) Deputy Clerk II (G115-16)

General Fund	Sheriff	(1) Deputy Clerk II (G115-6) to (1) Deputy Clerk II (G115-17)
General Fund	Sheriff	(1) Senior Deputy Clerk (G117-5) to (1) Senior Deputy Clerk (G117-17)
General Fund	Sheriff	(1) Accounting Clerk (G113-5) to (1) Accounting Clerk (G113-11)
OLOST Fund	Superior Court Clerk	(1) Deputy Clerk II (G115-12) to (1) Senior Deputy Clerk (G117-11)
OLOST Fund	Sheriff	(1) Correctional Officer (SC1-7) to (1) Correctional Officer (SC1-17)
Stormwater Fund	Public Works	(1) Correctional Detail Officer (C01) to (1) Stormwater Crew Leader (G122)
Stormwater Fund	Public Works	(1) Equipment Operator II (G120-6) to (1) Equipment Operator III (G121-7) (Career Ladder Advancement)
Stormwater Fund	Public Works	(1) Maintenance Worker I (G114-5) to (1) Maintenance Worker II (G115-1) (Career Ladder Advancement)
Paving Fund	Engineering	(1) Project Engineer (G127-26) to (1) Project Engineer (G127-33)
Paving Fund	Public Works	(1) PT Maintenance Worker (G114) to (1) PT Environmental Compliance Officer (G120)
Paving Fund	Public Works	(2) PT Maintenance Worker (G114) to (1) Environmental Compliance Officer (G120)
Paving Fund	Public Works	(1) Equipment Operator II (G120-3) to (1) Equipment Operator III (G121-5) (Career Ladder Advancement)
Paving Fund	Public Works	(1) Equipment Operator II (G120-5) to (1) Equipment Operator III (G121-7) (Career Ladder Advancement)
Paving Fund	Public Works	(2) Equipment Operator II (G120-6) to (2) Equipment Operator III (G121-8) (Career Ladder Advancement)
Community Care Fund	Fire/EMS (Columbus Correct Care)	(1) Data Analyst (G128-3) to (1) Data Analyst (G126-16) (Grade Correction Only)

Integrated Waste Fund	Solid Waste	(1) Animal Control Officer (G116) to (1) Container Maintenance Coordinator (G116) (Title Change Only)
Emergency Telephone Fund	Police-E911	(1) 911 Center Supervisor (G120) to (1) Business Analyst (G126)
Trade Center Fund	Trade Center Operations	(1) Event Operations Manager (G121-36) to (1) Director of Facilities & Operations (G127-3) (Grade Correction Only)
Trade Center Fund	Trade Center Maintenance	(1) PT Facilities Maintenance Worker I (G115) to (1) FT Facilities Maintenance Worker I (G115)
Bull Creek Golf Course Fund	Bull Creek - Maintenance	(1) Assistant Superintendent (110G) to (1) Superintendent (114G)
Civic Center/Sports Authority Fund	Operations	(1) Arena Technician I (G112-3) to (1) Arena Technician II (G113-6) (Career Ladder Advancement)

DELETED POSITIONS:

General Fund	Internal Auditor	(1) Forensic Auditor (G126) (Effective 08/01/2026)
General Fund	Engineering	(1) Traffic Signal Construction Specialist (G115)
General Fund	Sheriff	(1) Investigator (PS2)
Trade Center Fund	Trade Center Administration	(1) Administrative Coordinator (G118)

SECTION 25.

The Columbus Consolidated Government Pay Plan for Salary and Wages is hereby adopted as part of the FY27 Budget and is incorporated herein by Attachment A. Effective July 1, 2026, a two (2) step (which is equivalent to 2%) Cost of Living Adjustment for all classified full-time positions is hereby adopted. Effective July 1, 2026, retirees will receive a 1% Cost of Living Adjustment.

Effective July 1, 2026, the Part Time Juvenile Court Judge position will become a Full Time Juvenile Court Judge position for the Chattahoochee Judicial Circuit. The new full-time annual salary will be set as part of the FY27 Budget as follows:

- FT Juvenile Court Judge (5 workdays per week) - $130,000

Effective July 1, 2026, the annual supplement paid to state paid Assistant District Attorneys is hereby increased from $7,500 to $10,000.

Effective July 1, 2026, the State Court Judges of Muscogee County shall receive an annual local supplement in an amount equal to 90 percent of the locality pay received by the Superior Court Judges of the Chattahoochee Judicial Circuit paid by Muscogee County as established in Section 21 of Ordinance No. 26-001 until said locality pay expires. The local supplement will be distributed in equal payments over 12 monthly pay periods.

Effective July 1, 2026, the Clerk of Superior Court, Danielle Forte', shall receive a local supplement in the amount of $43,332.51 pursuant to O.C.G.A. § 15-16-88 (d). This local supplement only applies to Danielle Forte' so long as she remains in office as the Clerk of Superior Court. The amount is fixed and is not subject to any Cost-of-Living Adjustments or additional longevity increases.

Effective July 1, 2026, the Solicitor General of the State Court shall receive a local supplement in the amount of $7,468.42 pursuant to 2003 House Bill No. 649. This local supplement only applies to Shevon Thomas so long as he remains in office as the Solicitor General. The amount is fixed and is not subject to any Cost-of-Living Adjustments or additional longevity increases.

Effective July 1, 2026, the tie-in salary percentages for the Chief Assistant Solicitor and Senior Assistant Solicitors are hereby increased by 5% from 75% to 80% of the Solicitor's salary for the Chief Assistant Solicitor and from 65% to 70% of the Solicitor's salary for the Senior Assistant Solicitors as said percentages are not less than those referenced in 1999 House Bill No. 700.

Effective July 1, 2026, the hourly pay rate for Sworn Reserve Sheriff Deputies will increase from $25.00 to $30.00 per hour as part of the FY27 Budget.

Effective July 1, 2026, the Chief Magistrate/Judge of Municipal Court shall receive an annual local supplement in an amount equal to 100 percent of the local supplement received by the State Court Judges of Muscogee County until said local supplement for the State Court Judges expires and provided that the salary paid to the Chief Magistrate/Judge of Municipal Court is computed pursuant to 2003 House Bill No. 265. The local supplement will be distributed in equal payments over 12 monthly pay periods.

SECTION 26.

Other 2009 Local Option Sales Tax Pay Supplement of $3,121 for all sworn personnel in all Public Safety departments, Public Works, Parks & Recreation, and METRA departments effective July 1, 2009, distributed in equal payments over 26 bi-weekly pay periods, will remain in effect for FY2027. This supplement excludes elected officials.

SECTION 27.

The Columbus Police Department's Additional Other Local Option Sales Tax Supplement adopted by Columbus Ordinance 21-032 shall be continued for FY2027 for the Columbus Police Department. All sworn personnel within the Police Department will receive an additional $2,000 annual Other Local Option Sales Tax Fund pay supplement distributed in equal payments over 26 bi-weekly pay periods.

SECTION 28.

Twenty-Four (24) Police Officer positions shall remain unfunded, until expressly approved by Council, in order to fund the implementation and continued costs associated with public safety pay adjustments and longevity increases prior to the adoption of Pay Plan Ordinance No. 22-045 which was subsequently amended by Ordinance No. 23-001.

Twenty-Eight (28) Police Officer positions shall remain unfunded, until expressly approved by Council, in order to fund the implementation and continued costs associated with public safety pay plan "above and beyond" pay adjustments and longevity increases post adoption of Pay Plan Ordinance No. 22-045 which was subsequently amended by Ordinance No. 23-001.

Eight (8) Deputy Sheriff positions shall remain unfunded, until expressly approved by Council, in order to fund the implementation and continued costs associated with public safety pay plan "above and beyond" pay adjustments and longevity increases post adoption of Pay Plan Ordinance No. 22-045 which was subsequently amended by Ordinance No. 23-001.

SECTION 29.

Section 25 of Ordinance No. 19-027 provided a 2.5% pay increase to 54 Sheriff Office positions which included 34 Sergeants, 4 Captains, and 16 Lieutenants. Two (2) Correctional Officer positions shall remain unfunded, until expressly approved by Council, in order to fund the continued cost of the increased pay adjustments for the aforementioned positions.

SECTION 30.

The Pay Plan adopted by Columbus Ordinance No. 06-40 first amended by Ordinance No. 06-87 then subsequently amended by Ordinance No. 07-21, Ordinance No. 07-30, and Ordinance No. 17-24 defined a paramedic certification pay supplement for EMS-Lieutenant, Firefighter-Medic, and Paramedic classifications while assigned and actively working as providers of emergency medical services, as verified by the Chief of the Department of Fire and Emergency Medical Services. Said annual supplement of $6,000 shall be continued in FY2027 for all authorized personnel.

SECTION 31.

Columbus Ordinance No. 17-24, Section 25 authorized the Fire and EMS Department to reclassify and restrict Thirty-Six (36) Fire Medic (PS14) positions to Fire Medic (PS15) positions. Notwithstanding Section 25 of Ordinance No. 17-24, the authorization contained in Ordinance No. 19-044 thereby amended Ordinance No. 17-24 by removing the restriction of 36 positions and provided for the Fire and EMS Department to administratively restrict the number of Fire Medic (PS15) positions to 50. Effective July 1, 2026, this section is hereby amended to increase the number of restricted administrative reclassifications from 50 to 60.

SECTION 32.

The Fire/EMS Department's Specialty Certification Pay Plan adopted by Columbus Ordinance No. 21-032 shall be continued in FY2027 for the Fire/EMS Department.

SECTION 33.

Columbus Ordinance No. 24-008 authorized a $5,000.00 pay adjustment for existing full-time Sworn Officers and Emergency 911 Technicians in the Columbus Police Department. Sworn Officers hired in the Columbus Police Department before and/or after said effective date in Ordinance 24-008 are not eligible for the $5,000.00 pay adjustment until obtaining 24 months of employment and at the conclusion of any sign-on bonus payouts. Emergency 911 Technicians hired after said effective date in Ordinance 24-008 will be placed on the General Government pay scale in a grade and step that most closely coincides with the expected pay adjustment not to exceed $5,000.00 above the minimum starting salary. Twenty-seven (27) Police Officer positions shall remain unfunded, until expressly approved by Council, in order to fund the implementation and continued costs associated with the $5,000.00 pay adjustments for the full-time Sworn Officers and Emergency 911 Technicians employed in the Columbus Police Department. Said pay adjustments as referenced above shall be continued in FY2027 for all authorized personnel.

SECTION 34.

Columbus Ordinance No. 24-027 authorized a $5,000.00 pay adjustment for existing full-time Sworn Officers in the Sheriff's Office. Public Safety Officers hired in the Sheriff's Office before and/or after said effective date in Ordinance 24-027 are not eligible for the $5,000.00 pay adjustment until obtaining 24 months of employment and at the conclusion of any sign-on bonus payouts. Said pay adjustments as referenced above shall be continued in FY2027 for all authorized personnel.

SECTION 35.

Columbus Ordinance No. 24-027 authorized a $2,500.00 pay adjustment for existing full-time Sworn Officers in the Fire/EMS Department. Public Safety Officers hired in the Fire/EMS Department before and/or after said effective date in Ordinance 24-027 are not eligible for the $2,500.00 pay adjustment until obtaining 24 months of employment and at the conclusion of any sign-on bonus payouts. Said pay adjustments as referenced above shall be continued in FY2027 for all authorized personnel.

SECTION 36.

Columbus Ordinance No. 24-027 authorized a $2,500.00 pay adjustment for existing full-time Sworn Officers at the Muscogee County Prison. Ordinance No. 24-027 was subsequently amended by Ordinance No. 26-001 which increased the authorized pay adjustment from $2,500 to $5,000 for Public Safety Officers hired at the Muscogee County Prison before and/or after said effective date in Ordinance 26-001. Notwithstanding either Ordinance 24-027 or Ordinance No. 26-001, no Public Safety Officer at the Muscogee County Prison shall be eligible for the pay adjustment contained therein each applicable ordinance until after obtaining 24 months of employment and at the conclusion of any sign-on bonus payouts. Said pay adjustments as referenced above shall be continued in FY2027 for all authorized personnel who are eligible to receive the adjustment.

SECTION 37.

Effective July 1, 2026, the Police Department's Specialty Certification Pay Plan will be implemented for sworn personnel assigned to special units requiring specialized training essential to public safety and operations in the Police Department. Employees perform these special duties and responsibilities in addition to their operational role in the Police Department and have received specialty training and professional certifications to fulfill those responsibilities. These certifications require advanced training, ongoing continuing education, testing, and strict compliance with state and departmental standards. Qualifying certifications include SWAT Team Members, Field Training Officers (FTO), Intermediate Certification, Advanced Certified, Instructor Certification, Motor Squad Officers, K-9 Handlers, and Digital Forensics Unit (DFU) Officers. Sworn personnel must complete and maintain the certifications to qualify for the additional certification pay in the amount of $50 per certification per pay period with a maximum of two (2) certifications per officer. Sworn personnel will lose the certification pay if they are transferred from the specialty units and/or fail to maintain an active/current certification as required by state or departmental standards.

SECTION 38.

Effective July 1, 2026, Parks and Recreation part time staff hourly pay rate is hereby increased for the following positions:

Part Time Position Title	Prior Starting Wage Per Hour	New Starting Wage Per Hour
Athletic Officials	$12.50	$17.50
Athletic Chief	$13.50	$18.50

SECTION 39.

Health Plan Premiums – Effective January 1, 2027

Silver Plan (Active Employees)	2027 Bi-Weekly Wellness	2027 Bi-Weekly Non-Wellness	Gold Plan (Active Employees)	2027 Bi-Weekly Wellness	2027 Bi-Weekly Non-Wellness
Single	$75.21	$96.42	Single	$111.66	$143.15
Employee + Spouse	$141.39	$181.27	Employee + Spouse	$214.85	$275.45
Employee + Child(ren)	$131.63	$168.76	Employee + Child(ren)	$200.01	$256.42
Family	$208.26	$267.00	Family	$316.83	$406.19

Silver Plan (Pre-65 Retirees)	2027 Monthly Cost Wellness	Gold Plan (Pre-65 Retirees)	2027 Monthly Cost Wellness
Single	$334.26	Single	$435.50
Retiree + Spouse	$1,069.58	Retiree + Spouse	$1,273.64
Retiree + Child(ren)	$961.19	Retiree + Child(ren)	$1,151.12
Family	$1,812.57	Family	$2,114.15

For the plan year beginning January 1, 2027, any "working spouse" shall remain eligible for coverage in the Columbus Consolidated Government (CCG) **Employee/Retiree Self-Funded Medical Benefit Plan** conditioned upon payment of a monthly surcharge of $356.98. "Working spouse" shall mean spouses of employees and non-Medicare retirees who have access to health care coverage provided by their employer. For the plan year beginning January 1, 2027, a tobacco surcharge shall remain in effect for all employees and Pre-65 retirees who are tobacco users at the rate of $75 per month or $34.62 bi-weekly. For the plan year beginning January 1, 2027, the Pre-65 retiree healthcare cost sharing strategy shall be as follows: 60% (CCG) and 40% (Retiree) for Pre-65 retirees with 0% CCG contribution for dependent coverage. For the plan year beginning January 1, 2027, the active employee healthcare cost sharing strategy shall be as follows: 75% (CCG) and 25% (Employee) for active employees and dependents.

SECTION 40.

All requests for funding from the Columbus Consolidated Government for new facilities and systems will be supported by a tentative operating and business plan for such facility or system which shall be presented to, reviewed by and approved by Columbus Council before such project is approved for funding in this budget.

SECTION 41.

All requests for funding by agencies, boards, authorities, departments, or elected offices receiving grants or operating appropriations from the Columbus Consolidated Government must be made to Columbus

Council during the annual budget process unless such request is pursuant to Ordinance No. 13-39. Nothing herein shall prevent the Mayor, City Manager or Finance Director from recommending mid-year budget amendments to the Council. In emergency situations, the Mayor, City Manager or Finance Director may also recommend to Council additional funding outside the budget process for various departments, agencies, boards, authorities or other entities associated with the city.

SECTION 42.

Salary savings is the amount of salary expense saved when a position is vacant or filled at a lower salary level than the budgeted level. All salary savings achieved in FY2027 by any Department or Elected Office, of the Columbus, Georgia Consolidated Government or any Board, Commission and/or Authority created by the Columbus Council shall only be used to replenish fund balance reserves. Use of salary savings is hereby restricted for any other purpose unless expressly approved by Council.

SECTION 43.

The minimum budget requirements set forth in O.C.G.A. Title 36, Chapter 81, are hereby adopted.

SECTION 44.

All ordinances or parts of ordinances in conflict with this ordinance are hereby repealed.

_____

Introduced at a regular meeting of the Council of Columbus, Georgia, held on the 2nd day of June 2026; introduced a second time at a regular meeting held on the 9th day of June 2026 and adopted at said meeting by the affirmative vote of ____ members of said Council.

Councilor Allen	voting _____
Councilor Anker	voting _____
Councilor Barnes	voting _____
Councilor Chambers	voting _____
Councilor Cogle	voting _____
Councilor Crabb	voting _____
Councilor Davis	voting _____
Councilor Garrett	voting _____
Councilor Huff	voting _____
Councilor Tucker	voting _____

_____ _____

Lindsey G. McLemore, Clerk of Council B.H. "Skip" Henderson, III, Mayor

ATTACHMENT "A"

COLUMBUS CONSOLIDATED GOVERNMENT PAY PLAN

FOR FY2027

File Attachments for Item:

2. 2nd Reading: An Ordinance adopting non-operating budgets for the fiscal year 2027 beginning July 1, 2026, and ending June 30, 2027, for certain funds of the Consolidated Government of Columbus, Georgia, and appropriating the amounts shown in each budget. (Budget Review Committee)

AN ORDINANCE

NO. _____

AN ORDINANCE ADOPTING NON-OPERATING BUDGETS FOR THE FISCAL YEAR 2027 BEGINNING JULY 1, 2026, AND ENDING JUNE 30, 2027, FOR CERTAIN FUNDS OF THE CONSOLIDATED GOVERNMENT OF COLUMBUS, GEORGIA, AND APPROPRIATING THE AMOUNTS SHOWN IN EACH BUDGET.

_____

THE COUNCIL OF COLUMBUS, GEORGIA HEREBY ORDAINS, AS FOLLOWS:

SECTION 1.

The non-operating budgets for FY27 are proposed in the amount set forth in each section and as outlined in the following sections of the ordinance.

SECTION 2.

The Urban Development Action Grant Fund proposed in the amount of $15,000 for the Consolidated Government of Columbus, Georgia, covering the fiscal year beginning July 1, 2026, and ending June 30, 2027, is hereby approved and adopted as the budget for the Consolidated Government of Columbus, Georgia, for activities under the grant program.

SECTION 3.

The HOME Program Fund proposed in the amount of $955,159 for the Consolidated Government of Columbus, Georgia, covering the fiscal year beginning July 1, 2026, and ending June 30, 2027, is hereby approved and adopted as the budget for the Consolidated Government of Columbus, Georgia, for purposes related to the Home Investment Partnership Program.

SECTION 4.

The Multi-Governmental Fund Budget proposed in the amount of $6,569,742 for the Consolidated Government of Columbus, Georgia, covering the fiscal year beginning July 1, 2026, and ending June 30, 2027, is hereby approved and adopted as the budget for the Consolidated Government of Columbus, Georgia, to fund programs from various state and federal agencies.

SECTION 5.

The American Rescue Plan Fiscal Recovery Fund Budget proposed in the amount of $3,708,825 for the Consolidated Government of Columbus, Georgia, covering the fiscal year beginning July 1, 2026, and ending June 30, 2027, is hereby approved and adopted as the budget for the Consolidated Government of Columbus, Georgia, to account for monies received from the Federal and State government.

SECTION 6.

The Hotel/Motel Tax Fund proposed in the amount of $7,700,000 for the Consolidated Government of Columbus, Georgia, covering the fiscal year beginning July 1, 2026, and ending June 30, 2027, is hereby approved and adopted as the budget for the Consolidated Government of Columbus, Georgia, to provide funding for CCVB and programs and activities identified in the Master Tourism Plan.

SECTION 7.

The Police Forfeiture Fund proposed in the amount of $175,000 for the Consolidated Government of Columbus, Georgia, covering the fiscal year beginning July 1, 2026, and ending June 30, 2027, is hereby approved and adopted as the budget for the Consolidated Government of Columbus, Georgia, for monies received from federal and state forfeitures.

SECTION 8.

The County Drug Abuse Treatment Fund proposed in the amount of $200,000 for the Consolidated Government of Columbus, Georgia, covering the fiscal year beginning July 1, 2026, and ending June 30, 2027, is hereby approved and adopted as the budget for the Consolidated Government of Columbus, Georgia, for the provision of drug abuse treatment and education programs related to controlled substances and marijuana.

SECTION 9.

The VICE/Special Operations Forfeiture Fund proposed in the amount of $300,000 for the Consolidated Government of Columbus, Georgia, covering the fiscal year beginning July 1, 2026, and ending June 30, 2027, is hereby approved and adopted as the budget for the Consolidated Government of Columbus, Georgia, to provide law enforcement activities.

SECTION 10.

The Penalty and Assessment Fund proposed in the amount of $1,500,000 for the Consolidated Government of Columbus, Georgia covering the fiscal year beginning July 1, 2026, and ending June 30, 2027, is hereby approved and adopted as the budget for the Consolidated Government of Columbus, Georgia, for the operation and staffing of correctional, detention and jail facilities.

SECTION 11.

The Sheriff Forfeiture Fund proposed in the amount of $100,000 for the Consolidated Government of Columbus, Georgia, covering the fiscal year beginning July 1, 2026, and ending June 30, 2027, is hereby approved and adopted as the budget for the Consolidated Government of Columbus, Georgia, for monies received from federal and state forfeitures.

SECTION 12.

The Benning Technology Park Tax Allocation District Fund proposed in the amount of $50,000 for the Consolidated Government of Columbus, Georgia, covering the fiscal year beginning July 1, 2026, and ending June 30, 2027, is hereby approved and adopted as the budget for the Consolidated Government of Columbus, Georgia, to account for tax allocation increments received from the levy and collection of real and personal property taxes within the boundaries of the Benning Technology Park Tax Allocation District whose designated boundaries includes 51 tax parcels and 299 acres located within the confines of the Southeast Columbus Redevelopment Area.

SECTION 13.

The 6th Avenue/Liberty District Tax Allocation District Fund proposed in the amount of $700,000 for the Consolidated Government of Columbus, Georgia, covering the fiscal year beginning July 1, 2026, and ending June 30, 2027, is hereby approved and adopted as the budget for the Consolidated Government of Columbus, Georgia, to account for tax allocation increments received from the levy and collection of real and personal property taxes within the boundaries of the 6th Avenue/Liberty District Tax Allocation District whose designated boundaries includes 599 tax parcels and 296 acres located within the boundaries of the River District Redevelopment Area.

SECTION 14.

The Uptown District Tax Allocation District Fund proposed in the amount of $2,500,000 for the Consolidated Government of Columbus, Georgia, covering the fiscal year beginning July 1, 2026, and ending June 30, 2027, is hereby approved and adopted as the budget for the Consolidated Government of Columbus, Georgia, to account for tax allocation increments received from the levy and collection of real and personal property taxes within the boundaries of the Uptown Tax Allocation District whose designated boundaries includes 389 tax parcels and 194 acres located within the boundaries of the River District Redevelopment Area.

SECTION 15.

The 2nd Avenue/City Village Tax Allocation District Fund proposed in the amount of $1,100,000 for the Consolidated Government of Columbus, Georgia, covering the fiscal year beginning July 1, 2026, and ending June 30, 2027, is hereby approved and adopted as the budget for the Consolidated Government of Columbus, Georgia, to account for tax allocation increments received from the levy and collection of real and personal property taxes within the boundaries of the 2nd Avenue/City Village Tax Allocation District whose designated boundaries includes 990 tax parcels and 371 acres located within the boundaries of the River District Redevelopment Area.

SECTION 16.

The MidTown West Tax Allocation District Fund proposed in the amount of $1,000,000 for the Consolidated Government of Columbus, Georgia, covering the fiscal year beginning July 1, 2026, and ending June 30, 2027, is hereby approved and adopted as the budget for the Consolidated Government of Columbus, Georgia, to account for tax allocation increments received from the levy and collection of real and personal property taxes within the boundaries of the MidTown West Tax Allocation District whose designated boundaries includes 942 tax parcels and 325.1 acres located within the boundaries of the MidTown Redevelopment Area.

SECTION 17.

The MidTown East Tax Allocation District Fund proposed in the amount of $70,000 for the Consolidated Government of Columbus, Georgia, covering the fiscal year beginning July 1, 2026, and ending June 30, 2027, is hereby approved and adopted as the budget for the Consolidated Government of Columbus, Georgia, to account for tax allocation increments received from the levy and collection of real and personal property taxes within the boundaries of the MidTown East Tax Allocation District whose designated boundaries includes 61 tax parcels and 92.9 acres located within the boundaries of the MidTown Redevelopment Area.

SECTION 18.

The Midland Commons Tax Allocation District Fund proposed in the amount of $650,000 for the Consolidated Government of Columbus, Georgia, covering the fiscal year beginning July 1, 2026, and ending June 30, 2027, is hereby approved and adopted as the budget for the Consolidated Government of Columbus, Georgia, to account for tax allocation increments received from the levy and collection of real and personal property taxes whose designated boundaries includes five (5) tax parcels and approximately 289 acres located within the boundaries of the Midland Commons Redevelopment Area.

SECTION 19.

The South Columbus River District Tax Allocation District Fund proposed in the amount of $90,000 for the Consolidated Government of Columbus, Georgia, covering the fiscal year beginning July 1, 2026, and ending June 30, 2027, is hereby approved and adopted as the budget for the Consolidated Government of Columbus, Georgia, to account for tax allocation increments received from the levy and collection of real and personal property taxes whose designated boundaries includes six (6) tax parcels and approximately 212 acres located within the boundaries of the South Columbus River District Redevelopment Area.

SECTION 20.

The Law Library Fund proposed in the amount of $300,000 for the Consolidated Government of Columbus, Georgia, covering the fiscal year beginning July 1, 2026, and ending June 30, 2027, is hereby approved and adopted as the budget for the Consolidated Government of Columbus, Georgia, to account for certain fees received from the various courts of the Government. The resources are restricted by state law for support of the Law Library.

SECTION 21.

The Local Government's Share of Opioid Settlement Payments Fund proposed in the amount of $1,800,000 for the Consolidated Government of Columbus, Georgia, covering the fiscal year beginning July 1, 2026, and ending June 30, 2027, is hereby approved and adopted as the budget for the Consolidated Government of Columbus, Georgia, to account for programs, services, and equipment used towards the prevention and treatment of opioid addiction and related disorders; providing resources to law enforcement agencies to address the opioid crisis; increasing the number of professionals who provide treatment for opioid addiction; educating medical professionals regarding the safe and effective prescribing of, and then tapering off of, opioids; and treatment and prevention of opioid use disorder in incarcerated populations.

SECTION 22.

The 2021 Sales Tax Proceeds Fund proposed in the amount of $50,200,000 for the Consolidated Government of Columbus, Georgia, covering the fiscal year beginning July 1, 2026, and ending June 30, 2027, is hereby approved and adopted as the budget for the Consolidated Government of Columbus, Georgia, to account for the monies received from the 2021 special purpose local option sales tax.

SECTION 23.

The Special (Capital) Projects Fund proposed in the amount of $20,151,497 for the Consolidated Government of Columbus, Georgia, covering the fiscal year beginning July 1, 2026, and ending June 30, 2027, is hereby approved and adopted as the budget for the Consolidated Government of Columbus, Georgia, to fund activities supported by the General, Stormwater (Sewer), Paving funds.

SECTION 24.

The Transportation Special Purpose Local Option Sales Tax (TSPLOST) Fund proposed in the amount of $131,300,000 for the Consolidated Government of Columbus, Georgia, covering the fiscal year beginning July 1, 2026, and ending June 30, 2027, is hereby approved and adopted as the budget for the Consolidated Government of Columbus, Georgia, to fund activities supported by the TSPLOST project and discretionary funds.

SECTION 25.

The 1999 Sales Tax Proceeds Account Project Fund proposed in the amount of $470,000 for the Consolidated Government of Columbus, Georgia, covering the fiscal year beginning July 1, 2026, and ending June 30, 2027, is hereby approved and adopted as the budget for the Consolidated Government of Columbus, Georgia, to account for projects supported by the 1999 sales tax.

SECTION 26.

The Columbus Building Authority Revenue Bonds, 2003B Series Fund proposed in the amount of $5,265,000 for the Consolidated Government of Columbus, Georgia covering the fiscal year beginning July 1, 2026, and ending June 30, 2027, is hereby approved and adopted as the budget for the Consolidated Government of Columbus, Georgia, to account for the projects of the 2003 taxable lease revenue bonds for the construction of a parking garage.

SECTION 27.

The Columbus Building Authority Lease Revenue Bonds, 2018 Series Fund proposed in the amount of $130,000 for the Consolidated Government of Columbus, Georgia, covering the fiscal year beginning July 1, 2026, and ending June 30, 2027, is hereby approved and adopted as the budget for the Consolidated Government of Columbus, Georgia, to account for projects of the 2018 lease revenue bond for construction and equipping of life safety improvements at the Government Center, renovation of the South Commons Softball Park, and to conduct a needs assessment study for a new Judicial and Government Center.

SECTION 28.

The Columbus Building Authority Lease Revenue Bonds, 2022A Series Fund proposed in the amount of $276,000 for the Consolidated Government of Columbus, Georgia, covering the fiscal year beginning July 1, 2026, and ending June 30, 2027, is hereby approved and adopted as the budget for the Consolidated Government of Columbus, Georgia, to account for projects of the 2022A lease revenue bond for the acquisition of approximately 3.5932 acres of land in downtown Columbus, together with buildings, a parking deck and related facilities thereon lactated, and the

renovation and improvement of such buildings, structures, and related facilities for use by Columbus in the performance of its governmental, administrative, and proprietary functions.

SECTION 29.

The 2021 Sales Tax Proceeds Project Fund proposed in the amount of $94,831,991 for the Consolidated Government of Columbus, Georgia, covering the fiscal year beginning July 1, 2026, and ending June 30, 2027, is hereby approved and adopted as the budget for the Consolidated Government of Columbus, Georgia, to fund projects supported by the 2021 Sales Tax Proceeds Account including Road projects and acquisition, construction and equipping of various Capital projects.

SECTION 30.

The G.O. Sales Tax Bonds, Series 2022 Fund proposed in the amount of $15,837,000 for the Consolidated Government of Columbus, Georgia, covering the fiscal year beginning July 1, 2026, and ending June 30, 2027, is hereby approved and adopted as the budget for the Consolidated Government of Columbus, Georgia, to account for proceeds from the 2022 G.O. sales tax bonds for acquiring, constructing, and equipping of new judicial facilities.

SECTION 31.

The Columbus Building Authority Taxable Lease Revenue Bond, 2024 Series Fund proposed in the amount of $1,189,000 for the Consolidated Government of Columbus, Georgia, covering the fiscal year beginning July 1, 2026, and ending June 30, 2027, is hereby approved and adopted as the budget for the Consolidated Government of Columbus, Georgia, to account for proceeds from the 2024 lease revenue bonds to pay the cost of the acquisition, renovation, improving, and equipping of Golden Park, a historic baseball stadium, and other improvements to the South Commons area of Columbus, Georgia.

SECTION 32.

The G.O. Sales Tax Bonds, Series 2025 Fund proposed in the amount of $49,948,000 for the Consolidated Government of Columbus, Georgia, covering the fiscal year beginning July 1, 2026, and ending June 30, 2027, is hereby approved and adopted as the budget for the Consolidated Government of Columbus, Georgia, to account for proceeds from the 2025 G.O. sales tax bonds for acquiring, constructing, and equipping of new judicial facilities.

SECTION 33.

The Family and Youth Coalition Fund proposed in the amount of $52,500 for the Consolidated Government of Columbus, Georgia, covering the fiscal year beginning July 1, 2026 and ending June 30, 2027, is hereby approved and adopted as the budget for the Consolidated Government of Columbus, Georgia, to account for monies received from the state of Georgia for Family, Youth and Coalition services.

SECTION 34.

Within the overall budget limitations, authority is hereby delegated to the City Manager, or the Finance Director when acting on the authority delegated by the City Manager, to affect such

intra-fund transfers of appropriation and revenue anticipation as may be deemed necessary to the effective performance and delivery of services approved herein. The funds contained in this Ordinance may be increased or decreased without immediate Council approval but will be submitted to Council in periodic adjustments. Authority is extended to the City Manager, or the Finance Director on the authority delegated by the City Manager to affect any carryovers necessary for the continued operation of any of the non-operating funds.

SECTION 35.

All ordinances or parts of ordinances in conflict with this ordinance are hereby repealed.

_____

Introduced at a regular meeting of the Council of Columbus, Georgia, held on the 2nd day of June 2026; introduced a second time at a regular meeting held on the 9th day of June 2026, and adopted at said meeting by the affirmative vote of ____ members of said Council.

Councilor Allen	voting _____
Councilor Anker	voting _____
Councilor Barnes	voting _____
Councilor Chambers	voting _____
Councilor Cogle	voting _____
Councilor Crabb	voting _____
Councilor Davis	voting _____
Councilor Garrett	voting _____
Councilor Huff	voting _____
Councilor Tucker	voting _____

_____ _____

Lindsey G. McLemore, Clerk of Council B.H. “Skip” Henderson, III, Mayor

File Attachments for Item:

3. 2nd Reading: An Ordinance providing for contributions to the Columbus, Georgia General Government Employees' Pension Plan for the fiscal year beginning July 1, 2026, and ending June 30, 2027. (Budget Review Committee)

AN ORDINANCE

NO _____

An Ordinance providing for contributions to the Columbus, Georgia General Government Employees' Pension Plan for the fiscal year beginning July 1, 2026, and ending June 30, 2027:

WHEREAS, Ordinances heretofore adopted by the Council of Columbus, Georgia provided for Governmental Contributions to the Employees' Retirement Plan for general government employees ("the Plan"); and

WHEREAS, Actuarial Consultants have evaluated the Plan and thus determined that the amount of $4,997,852 is required to fund the Plan in the fiscal year ending June 30, 2027. The annual amount to be prorated among the Consolidated Government of Columbus, Georgia, the Columbus Board of Water Commissioners, the Hospital Authority of Columbus, and the Columbus Airport Commission based on actual earnings of the active participants in the Plan for the previous fiscal year is as follows: Consolidated Government, 69.19% or $3,458,014; Columbus Board of Water Commissioners, 20.19% or $1,009,066; Hospital Authority of Columbus, 8.91% or $445,309 and Columbus Airport Commission, 1.71% or $85,463.

NOW THEREFORE THE COUNCIL OF COLUMBUS, GEORGIA HEREBY ORDAINS:

That the following named agencies shall make the following monthly contributions for fiscal year 2027 to the Finance Director of the Consolidated Government as their prorated share of the contributions, payable the first of each month:

Consolidated Government	$288,167.83
Columbus Board of Water Commissioners	$ 84,088.83
Hospital Authority of Columbus	$ 37,109.08
Columbus Airport Commission	$ 7,121.92

Introduced at a regular meeting of the Council of Columbus, Georgia, held the 2nd day of June 2026; introduced a second time at a regular meeting of said Council held on the 9th day of June 2026, and adopted at said meeting by the affirmative vote of ____ members of said Council.

Councilor Allen	voting _____
Councilor Anker	voting _____
Councilor Barnes	voting _____
Councilor Chambers	voting _____
Councilor Cogle	voting _____
Councilor Crabb	voting _____
Councilor Davis	voting _____
Councilor Garrett	voting _____
Councilor Huff	voting _____
Councilor Tucker	voting _____

_____ _____

Lindsey G. McLemore, Clerk of Council B.H. "Skip" Henderson, III, Mayor

Agenda Item #3

Columbus Consolidated Government
Council Meeting

June 2, 2026

Agenda Report #1

TO: Mayor and Council

SUBJECT: **Pension Plan Funding Ordinances**

INITIATED: Human Resources Department

Recommendation: Approve pension ordinances that provide governmental contributions to the Columbus, Georgia Employees' Pension Plans for the fiscal year beginning July 1, 2026.

Background: Annual contributions are required to fund the following Pension Plans based on the July 1, 2025 Actuarial Valuation prepared by Southern Actuarial Services and approved by the Board of Trustees of the Pension Fund:

1. Columbus, Georgia Employees' Pension Plan for General Government Employees

2. Columbus, Georgia Employees' Pension Plan for Employees of the Department of Public Safety

3. Columbus, Georgia Employees Major Disability Income Plan

4. Columbus, Georgia Employees Death Benefit Escrow Plan

Analysis: There is a budgetary and financial impact.

Legal: The City Attorney has reviewed a copy of the "Pension Plan Funding Ordinances" and approved them as to form.

Financial Considerations: Funding of the minimum required contributions beginning July 1, 2026 through June 30, 2027.

Recommendation/Actions: Finance and Human Resources recommend the approval of the above ordinances.

File Attachments for Item:

4. 2nd Reading: An Ordinance providing for the governmental contributions to the Columbus, Georgia Pension Plan for employees of the Department of Public Safety for the fiscal year beginning July 1, 2026, and ending June 30, 2027. (Budget Review Committee)

AN ORDINANCE

NO _____

An Ordinance providing for the governmental contributions to the Columbus, Georgia Pension Plan for employees of the Department of Public Safety for the fiscal year beginning July 1, 2026, and ending June 30, 2027:

WHEREAS, Ordinances heretofore adopted by the Council of Columbus, Georgia provided for governmental contributions to the Public Safety Employees' Pension Plan ("the Plan) for the benefit of eligible employees; and

WHEREAS, the Actuarial Consultants have evaluated the Plan and thus determined that the funding required for fiscal year ending June 30, 2027, is $11,717,587. The annual amount to be prorated between the Consolidated Government of Columbus and the Columbus Airport Commission based on the actual earnings of actual participants is as follows: CCG Public Safety Employees 99.60% or $11,670,717 and Columbus Airport Commission Public Safety Employees is 0.40% or $46,870.

NOW THEREFORE THE COUNCIL OF COLUMBUS, GEORGIA HEREBY ORDAINS:

That the following named agencies shall make the following monthly contributions for fiscal year 2027 to the Finance Director of the Consolidated Government as their prorated share of the contributions, payable the first of each month:

Consolidated Government	$972,559.75
Columbus Airport Commission	$ 3,905.83

Introduced at a regular meeting of the Council of Columbus, Georgia, held the 2nd day of June 2026; introduced a second time at a regular meeting of said Council held on the 9th day of June 2026, and adopted at said meeting by the affirmative vote of ____ members of said Council.

Councilor Allen	voting _____
Councilor Anker	voting _____
Councilor Barnes	voting _____
Councilor Chambers	voting _____
Councilor Cogle	voting _____
Councilor Crabb	voting _____
Councilor Davis	voting _____
Councilor Garrett	voting _____
Councilor Huff	voting _____
Councilor Tucker	voting _____

_____ _____

Lindsey G. McLemore, Clerk of Council B.H. "Skip" Henderson, III, Mayor

File Attachments for Item:

5. 2nd Reading: An Ordinance providing for Government funding of a Major Disability Income Plan for the fiscal year beginning July 1, 2026, and ending June 30, 2027. (Budget Review Committee)

AN ORDINANCE

NO _____

An Ordinance providing for Government funding of a Major Disability Income Plan for the fiscal year beginning July 1, 2026, and ending June 30, 2027:

WHEREAS, Ordinances heretofore adopted by the Council of Columbus, Georgia established a Major Disability Income Plan for employees; and

WHEREAS, Actuarial Consultants have evaluated the Major Disability Income Plan and thus determined that the amount of $228,967 is required to fund the Plan for the fiscal year ending June 30, 2027. The annual amount to be prorated among the Consolidated Government of Columbus, Georgia, the Columbus Board of Water Commissioners, the Hospital Authority of Columbus, and the Columbus Airport Commission based on actual earnings of the active participants in the Plan for the previous fiscal year is as follows: Consolidated Government 84.39% or $193,225; Columbus Board of Water Commissioners, 10.09% or $23,103; Hospital Authority of Columbus, 4.33% or $9,914, and the Columbus Airport Commission, 1.19 % or $2,725.

NOW THEREFORE THE COUNCIL OF COLUMBUS, GEORGIA HEREBY ORDAINS:

That the following named agencies shall make the following contributions for fiscal year 2026 to the Finance Director of the Consolidated Government as their prorated share of the cost of the Major Disability Income Plan by July 15th:

Consolidated Government	$193,225
Columbus Board of Water Commissioners	$ 23,103
Hospital Authority of Columbus	$ 9,914
Columbus Airport Commission	$ 2,725

Introduced at a regular meeting of the Council of Columbus, Georgia, held the 2nd day of June 2026; introduced a second time at a regular meeting of said Council held on the 9th day of June 2026, and adopted at said meeting by the affirmative vote of _____ members of said Council.

Councilor Allen	voting _____
Councilor Anker	voting _____
Councilor Barnes	voting _____
Councilor Chambers	voting _____
Councilor Cogle	voting _____
Councilor Crabb	voting _____
Councilor Davis	voting _____
Councilor Garrett	voting _____
Councilor Huff	voting _____
Councilor Tucker	voting _____

_____ _____

Lindsey G. McLemore, Clerk of Council B.H. “Skip” Henderson, III, Mayor

File Attachments for Item:

6. 2nd Reading: An Ordinance providing for Government funding of a Death Benefit Escrow for the fiscal year beginning July 1, 2026, and ending June 30, 2027. (Budget Review Committee)

AN ORDINANCE

NO _____

An Ordinance providing for Government funding of a Death Benefit Escrow for the fiscal year beginning July 1, 2026, and ending June 30, 2027:

WHEREAS, Ordinances heretofore adopted by the Council of Columbus, Georgia provided a Death Benefit Escrow Fund for employees; and

WHEREAS, Actuarial Consultants have evaluated the Death Benefit Escrow Plan and thus determined that the amount of $260,923 is required to fund the Plan for fiscal year ending June 30, 2027. The annual amount to be prorated among the Consolidated Government of Columbus, Georgia, the Columbus Board of Water Commissioners, the Hospital Authority of Columbus, and the Columbus Airport Commission based on actual earnings of active participants in the Plan for the previous fiscal year is as follows: Consolidated Government, 84.39% or $220,193; Columbus Board of Water Commissioners, 10.09% or $26,327; Hospital Authority of Columbus, 4.33% or $11,298, and the Columbus Airport Commission, 1.19% or $3,105.

NOW THEREFORE THE COUNCIL OF COLUMBUS, GEORGIA HEREBY ORDAINS:

That the following named agencies shall make the following contributions for fiscal year 2027 to the Finance Director of the Consolidated Government as their prorated share of the cost of the Death Benefit Escrow Fund by July 15th:

Consolidated Government	$220,193
Columbus Board of Water Commissioners	$ 26,327
Hospital Authority of Columbus	$ 11,298
Columbus Airport Commission	$ 3,105

Introduced at a regular meeting of the Council of Columbus, Georgia, held the 2nd day of June 2026; introduced a second time at a regular meeting of said Council held on the 9th day of June 2026, and adopted at said meeting by the affirmative vote of ____ members of said Council.

Councilor Allen	voting _____
Councilor Anker	voting _____
Councilor Barnes	voting _____
Councilor Chambers	voting _____
Councilor Cogle	voting _____
Councilor Crabb	voting _____
Councilor Davis	voting _____
Councilor Garrett	voting _____
Councilor Huff	voting _____
Councilor Tucker	voting _____

_____ _____

Lindsey G. McLemore, Clerk of Council B.H. “Skip” Henderson, III, Mayor

File Attachments for Item:

7. 2nd Reading: An Ordinance amending Article VII of Chapter 13 of the Columbus Code Solid Waste Collection and Disposal to update the monthly residential garbage fee, to update the guidelines for an offset to the residential rate for low-income households; and for other purposes. (Budget Review Committee)

AN ORDINANCE
No._____

An Ordinance amending Article VII of Chapter 13 of the Columbus Code Solid Waste Collection and Disposal to update the monthly residential garbage fee and to update the guidelines for an offset to the residential rate for low-income households; and for other purposes.

THE COUNCIL OF COLUMBUS, GEORGIA HEREBY ORDAINS:

SECTION 1.

Section 13-169.1 (a) of the Columbus Code of Ordinances is hereby deleted in its entirety, and a new Section 13-169.1 (a) is inserted to read as follows:

(a) A charge for the services of collection and disposal of garbage, trash, and other solid waste including yard waste, in Columbus, Georgia for any residential property shall be as follows:

(1) Effective July 1, 2026, a rate of $26.00 per month for waste collection services at the curb or on city right-of-way. Effective July 1, 2027, a rate of $27.00 per month for waste collection services at the curb or on city right-of-way. . Effective July 1, 2028, a rate of $28.00 per month for waste collection services at the curb or on city right-of-way. Residential households may purchase additional garbage, trash, or yard waste containers at a one-time cart fee of $55.00 for each additional container.

(2) An offset of 25 percent per month, rounded to the nearest dime, for a low-income household collection service at the curb or on the city right-of-way.

A low income household is one which receives food stamps, aid to families with dependent children or has a total yearly income below the poverty income line guidelines for family units in the United States set by the United States Department of Health and Human Services, or its successor, said guidelines now being set forth presently in the Federal Register, Vol. 91, No. 10, January 15, 2026 (Document no. 2026-00755), pp. 1797-1798 as follows:

SIZE OF FAMILY UNIT	INCOME LEVEL
1	$15,650
2	$21,640
3	$27,320
4	$33,000
5	$38,680
6	$44,360
7	$50,040
8	$55,720
For each additional person, add	$ 5,680

“Such guidelines will be adjusted annually according to the Federal Register.”

SECTION 2.

All ordinances and parts of ordinances in conflict with this ordinance are hereby repealed.

_____

Introduced at a regular meeting of the Council of Columbus, Georgia, held the 2nd day of June 2026; introduced a second time at a regular meeting of said Council held on the 9th day of June 2026, and adopted at said meeting by the affirmative vote of _____ members of said Council.

Councilor Allen	voting _____
Councilor Anker	voting _____
Councilor Barnes	voting _____
Councilor Chambers	voting _____
Councilor Cogle	voting _____
Councilor Crabb	voting _____
Councilor Davis	voting _____
Councilor Garrett	voting _____
Councilor Huff	voting _____
Councilor Tucker	voting _____

_____ _____

Lindsey G. McLemore, Clerk of Council B.H. “Skip” Henderson, III, Mayor

File Attachments for Item:

8. 1st Reading: REZN-03-26-0652: An Ordinance amending the Zoning Atlas of the Consolidated Government of Columbus, Georgia, to change certain boundaries of a district located at **2458 and 2464 Martha's Loop** (parcel # 085-054017A/026) from Residential Multifamily 2 (RMF2) Zoning District to Single Family Residential – 4 (SFR4) Zoning District. (Planning Department and PAC recommend approval.)(Councilor Barnes)

AN ORDINANCE

NO. _____

An Ordinance amending the Zoning Atlas of the Consolidated Government of Columbus, Georgia, to change certain boundaries of a district located at **2458 and 2464 Martha's Loop** (parcel # 085-054017A/026) from Residential Multifamily 2 (RMF2) Zoning District to Single Family Residential – 4 (SFR4) Zoning District.

THE COUNCIL OF COLUMBUS, GEORGIA, HEREBY ORDAINS AS FOLLOWS:

Section 1.

The Zoning Atlas on file with the Planning Department is hereby amended by changing the property described below from Residential Multifamily 2 (RMF2) Zoning District to Single Family Residential – 4 (SFR4) Zoning District.

> "All those lots, tracts or parcels of land situate, lying and being in Columbus, Muscogee County, Georgia, being known and designated as ALL OF LOTS 300 & 301, as said lots are shown on a map or plat entitled "REPLAT FORK TOWN REALTORS INC, LOTS 132 & 232, MAGNOLIA CREST SUBDIVISION, LYING IN LAND LOT 30, 8TH DISTRICT, COLUMBUS, MUSCOGEE COUNTY, GEORGIA", made by Hobbs, Smith & Assoc., Inc. dated June 19, 2020, and recorded in Plat Book 166, Page 165, in the Office of the Clerk of Superior Court of Muscogee, Georgia, to which reference is made for the specific location and dimensions of said lots."

_____

Introduced at a regular meeting of the Council of Columbus, Georgia held on the 9th day of June 2026; introduced a second time at a regular meeting of said Council held on the ____ day of ____ 2026 and adopted at said meeting by the affirmative vote of ____ members of said Council.

Councilor Allen	voting _____
Councilor Anker	voting _____
Councilor Barnes	voting _____
Councilor Chambers	voting _____
Councilor Cogle	voting _____
Councilor Crabb	voting _____
Councilor Davis	voting _____
Councilor Garrett	voting _____
Councilor Huff	voting _____
Councilor Tucker	voting _____

_____
Lindsey G Mclemore
Clerk of Council

_____
B. H. "Skip" Henderson, III
Mayor

Columbus, GA
CONSOLIDATED GOVERNMENT
What progress has preserved.
PLANNING DEPARTMENT

COUNCIL
STAFF REPORT

REZN-03-26-0652

Applicant:	Divine Investment LLC
Owner:	Divine Investment LLC
Location:	2458 & 2464 Martha;s Loop
Parcel:	085-054-017A/026
Acreage:	0.30/0.23 Acres
Current Zoning Classification:	Residential Multifamily - 2
Proposed Zoning Classification:	Single Family Residential - 4
Current Use of Property:	Single Family Residential
Proposed Use of Property:	Single Family Residential
Council District:	District 1
PAC Recommendation:	**Approval** based on the Staff Report and compatibility with existing land uses.
Planning Department Recommendation:	**Approval** based on compatibility with existing land uses.
Fort Benning's Recommendation:	N/A
DRI Recommendation:	N/A
General Land Use:	Consistent Planning Area E
Current Land Use Designation:	Vacant

Future Land Use Designation:		Single Family Residential
Compatible with Existing Land-Uses:		Yes
Environmental Impacts:		The property does not lie within the floodway and floodplain area. The developer will need an approved drainage plan prior to issuance of a Site Development permit, if a permit is required.
City Services:		Property is served by all city services.
Traffic Engineering:		This site shall meet the Codes and regulations of the Columbus Consolidated Government for residential usage.
Surrounding Zoning:	**North**	Single Family Residential 2
	South	Single Family Residential 2
	East	Single Family Residential 2
	West	Residential Office
Reasonableness of Request:		The request is compatible with existing land uses.
School Impact:		N/A
Buffer Requirement:		N/A
Attitude of Property Owners:		**Fifteen (15)** property owners within 300 feet of the subject properties were notified of the rezoning request. The Planning Department received no calls and/or emails regarding the rezoning.
	Approval	**0** Responses
	Opposition	**0** Responses
Additional Information:		Replat to create three single family lots
Attachments:		Aerial Land Use Map Location Map Zoning Map Existing Land Use Map Future Land Use Map Flood Map Conceptual Plan

Date: 4/14/2026

This material is made available as a public service. Maps and data are to be used for reference purposes only. The data contained is subject to constant change. Map information is believed to be correct but is not guaranteed.

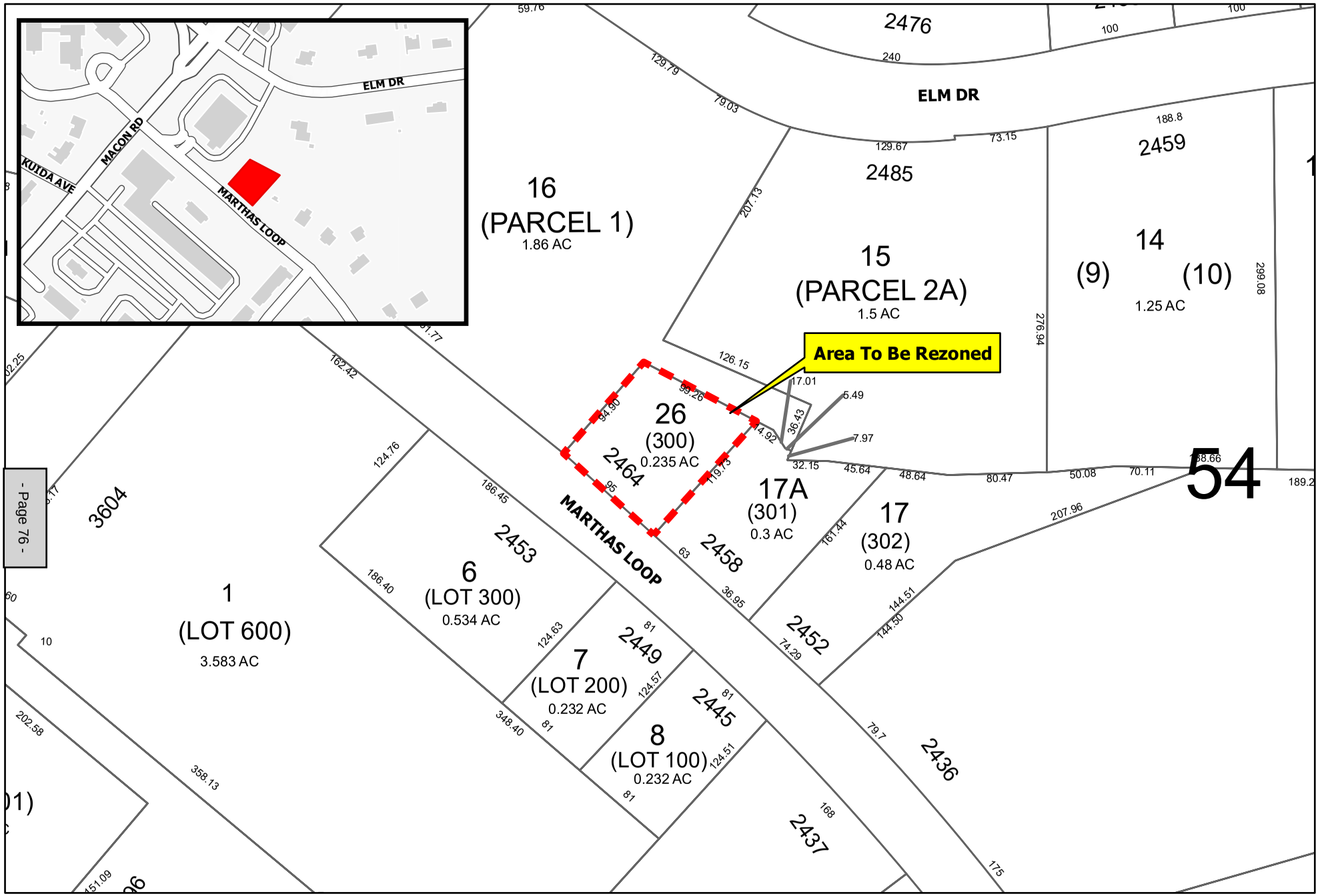
Aerial Map for For REZN 03 -026 - 0652
Map 085 Block 054 Lot 026

Planning Department-Planning Division
Prepared By Planning GIS Tech

0 25 50 100 US Feet

Data Source: IT/GIS
Author:

Item #8.



This material is made available as a public service. Maps and data are to be used for reference purposes only. The data contained is subject to constant change. Map information is believed to be correct but is not guaranteed.

Date: 4/14/2026

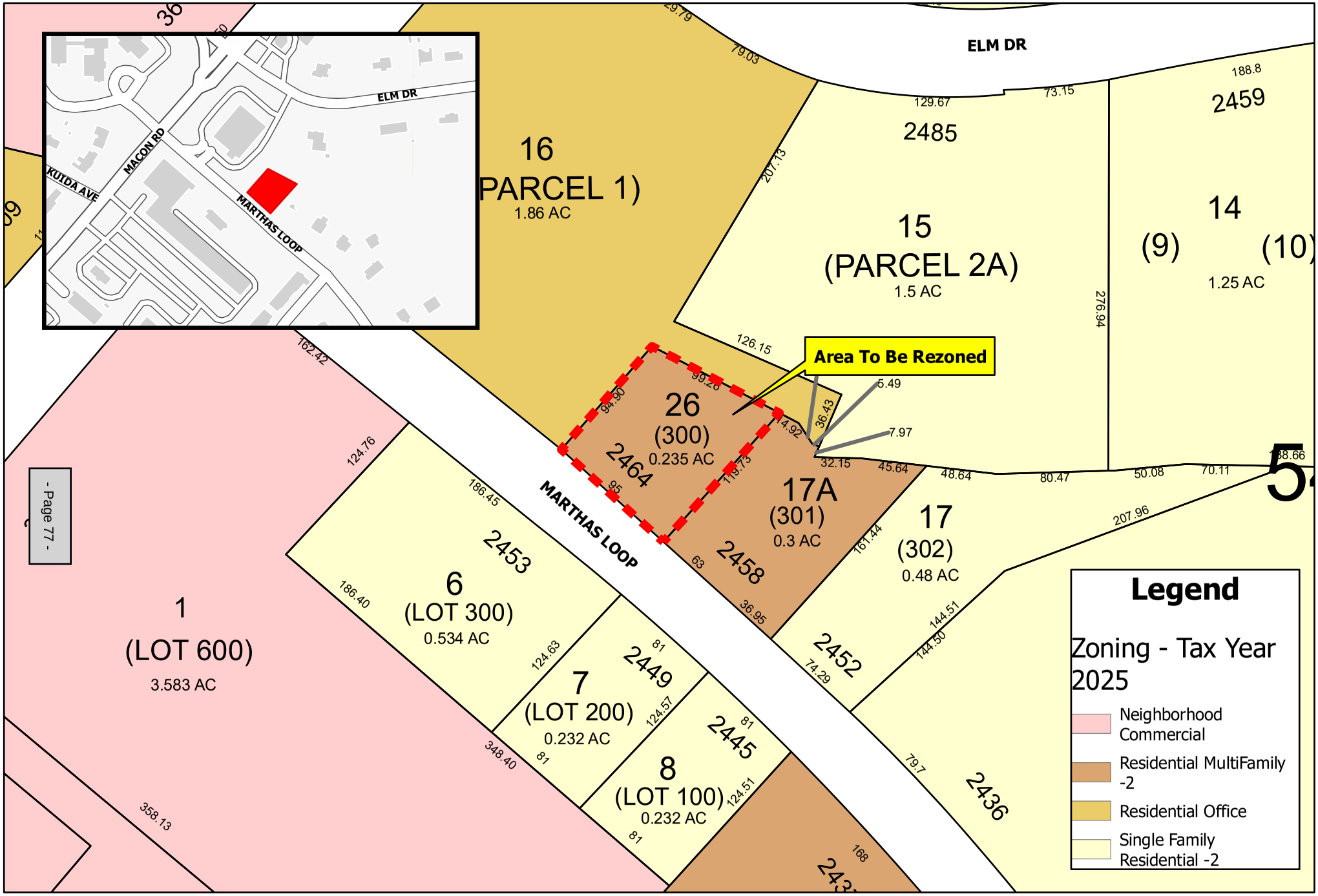
Location Map for For REZN 03 -026 - 0652
Map 085 Block 054 Lot 026

Planning Department-Planning Division
Prepared By Planning GIS Tech

0 25 50 100 US Feet

Data Source: IT/GIS
Author:

Item #8.



This material is made available as a public service. Maps and data are to be used for reference purposes only. The data contained is subject to constant change. Map information is believed to be correct but is not guaranteed.

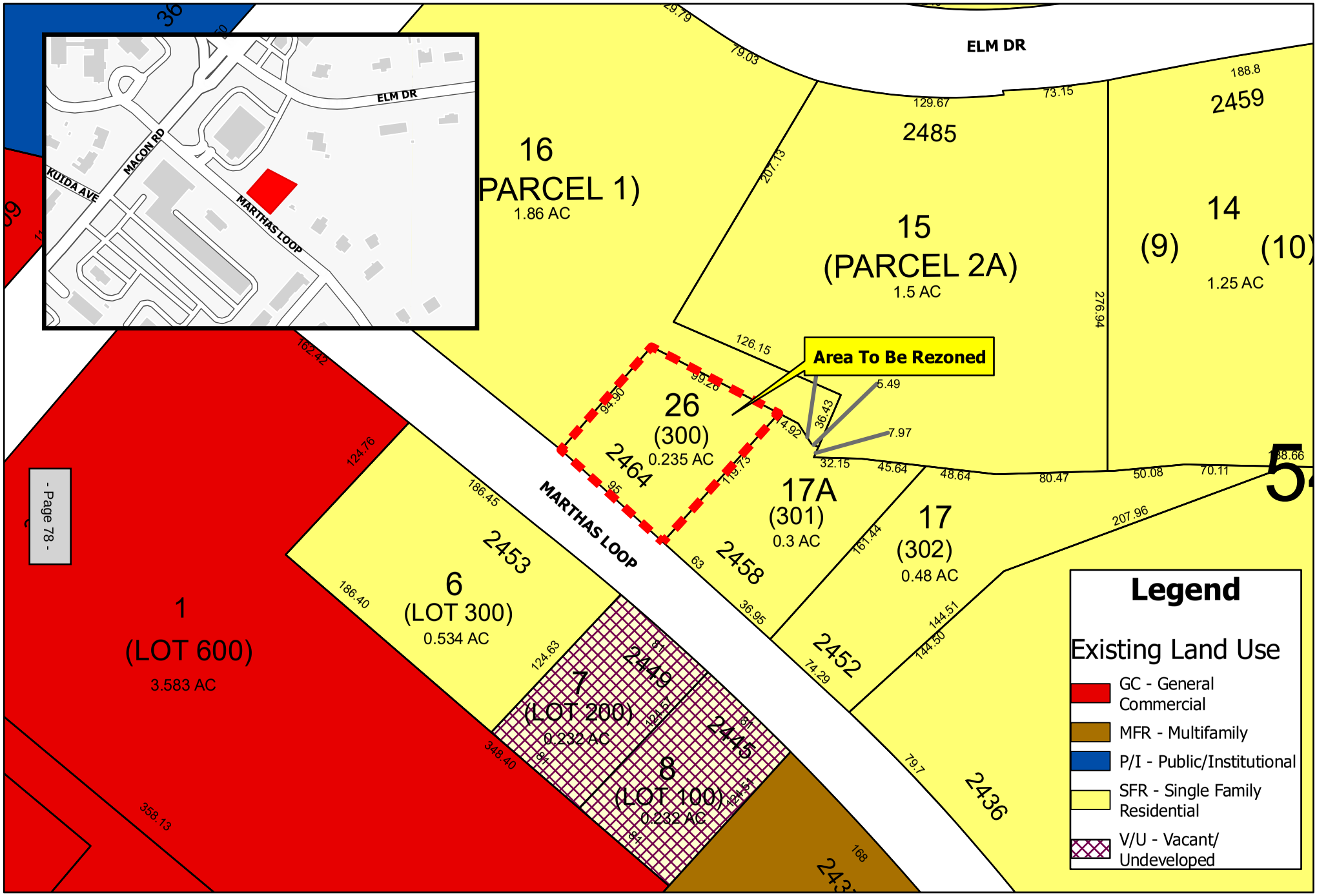
Date: 4/14/2026

Zoning Map for For REZN 03 -026 - 0652
Map 085 Block 054 Lot 026

Planning Department-Planning Division
Prepared By Planning GIS Tech

Data Source: IT/GIS
Author:

Item #8.



This material is made available as a public service. Maps and data are to be used for reference purposes only. The data contained is subject to constant change. Map information is believed to be correct but is not guaranteed.

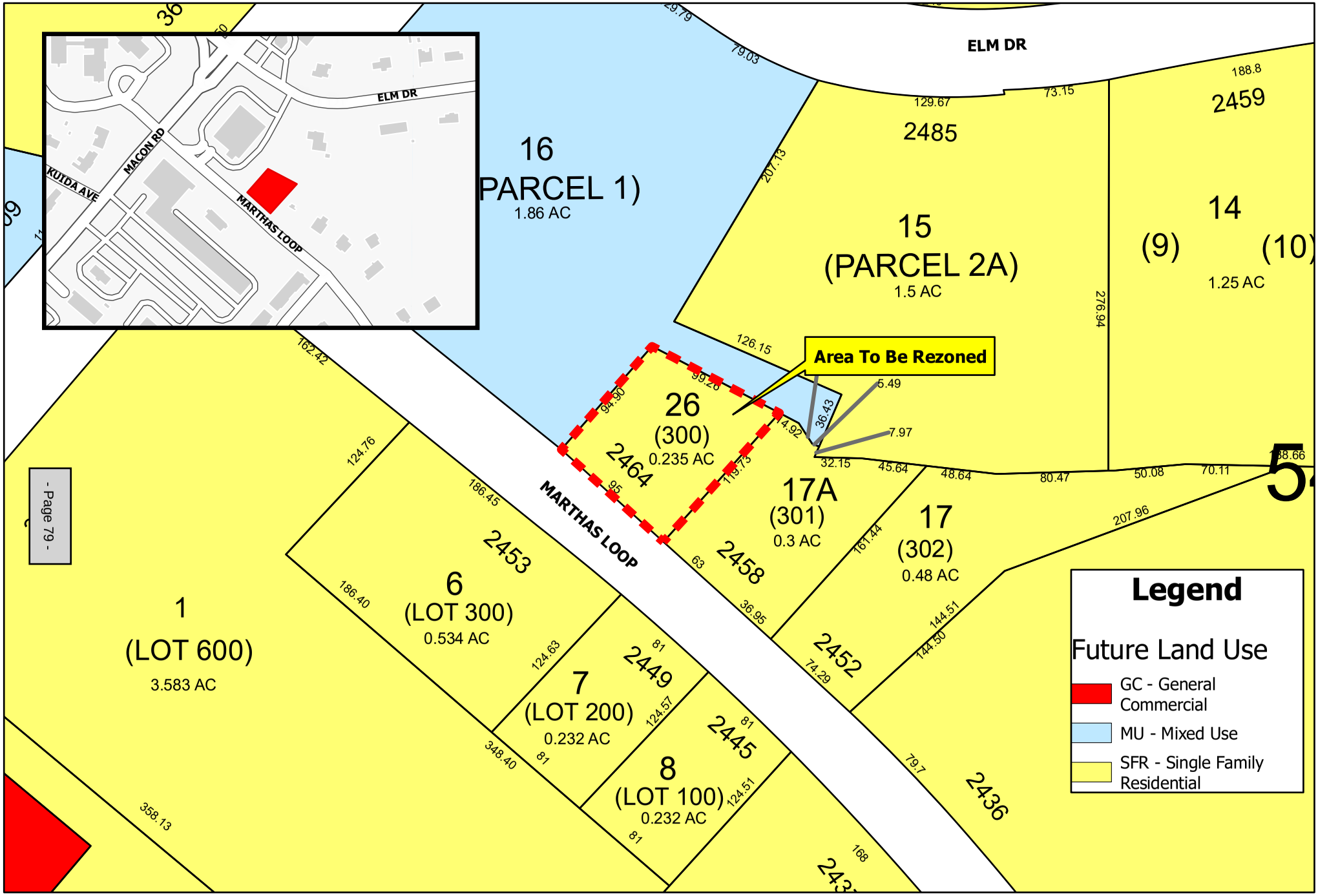
Date: 4/14/2026

Existing Land Use Map for For REZN 03 -026 - 0652
Map 085 Block 054 Lot 026

Planning Department-Planning Division
Prepared By Planning GIS Tech

Data Source: IT/GIS
Author:

Item #8.



This material is made available as a public service. Maps and data are to be used for reference purposes only. The data contained is subject to constant change. Map information is believed to be correct but is not guaranteed.

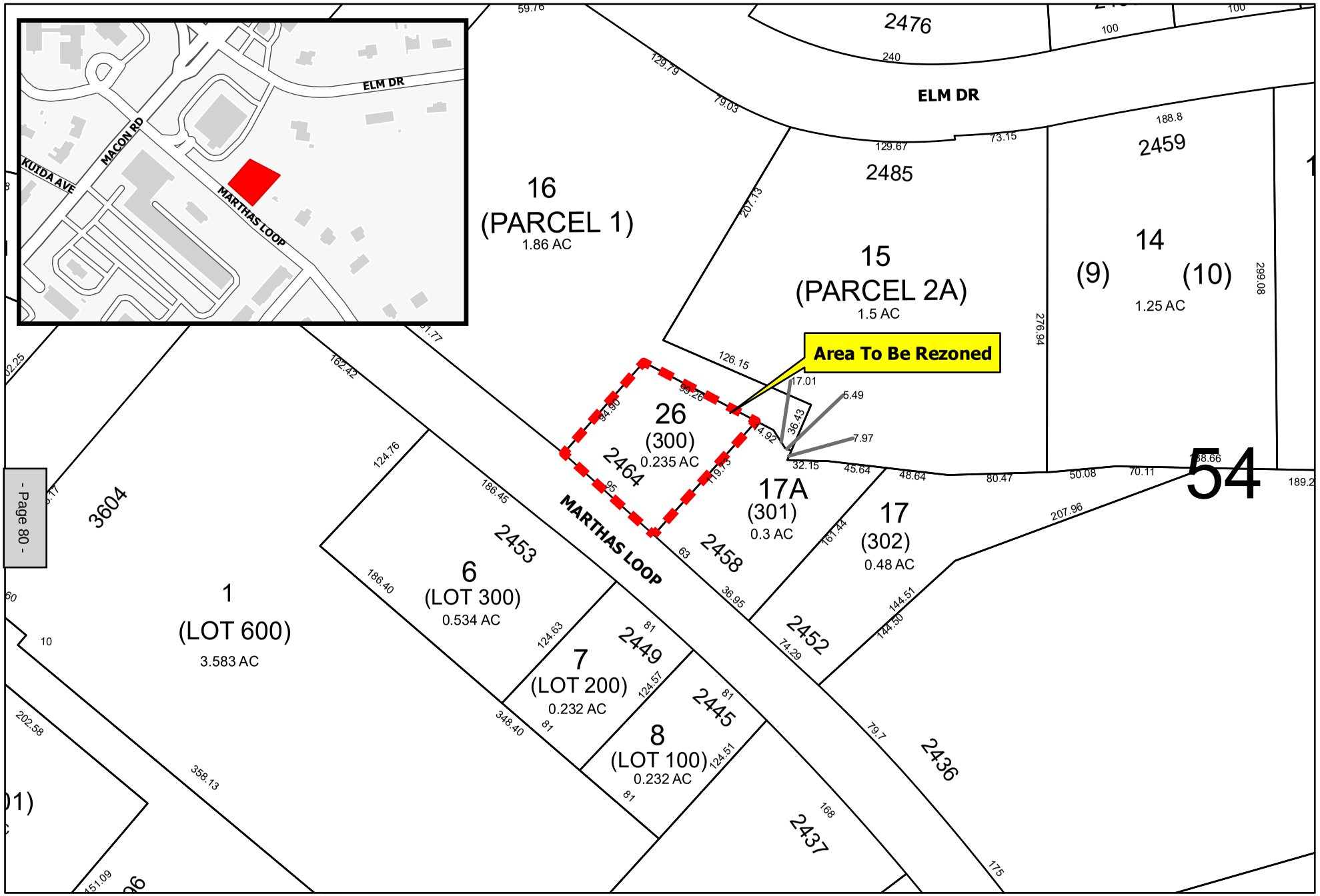
Date: 4/14/2026

Future Land Use Map for For REZN 03 -026 - 0652
Map 085 Block 054 Lot 026

Planning Department-Planning Division
Prepared By Planning GIS Tech

Data Source: IT/GIS
Author:

Item #8.



Date: 4/14/2026

This material is made available as a public service. Maps and data are to be used for reference purposes only. The data contained is subject to constant change. Map information is believed to be correct but is not guaranteed.

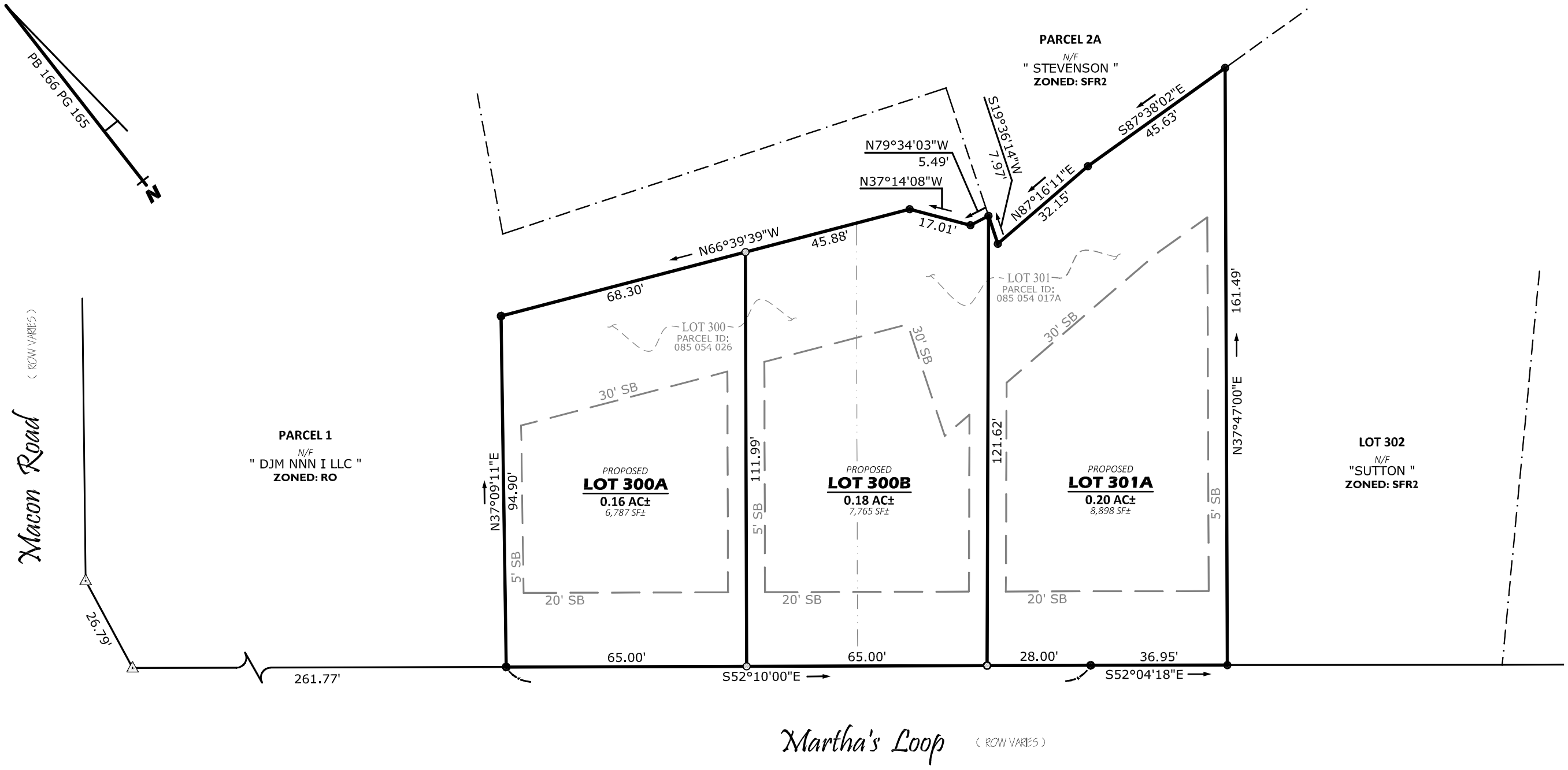
Flood Hazard Map for For REZN 03 -026 - 0652
Map 085 Block 054 Lot 026

Planning Department-Planning Division
Prepared By Planning GIS Tech

0 25 50 100 US Feet

Data Source: IT/GIS
Author:

Item #8.



OWNER OF RECORD:
DIVINE INVESTMENT, LLC
6053 Veterans Parkway
Suite 200
Columbus, GA, 31909

LEGEND:
- PROPERTY CORNER
- PROPOSED CORNER
- CALCULATED POINT
- RIGHT-OF-WAY LINE
- PROPERTY LINE
- PREVIOUS PROPERTY LINE
- ADJOINING PROPERTY LINE
- (SB) SETBACK LINE

NOTES:
1. PROPERTY LINES SHOWN ARE PER RECORD INFORMATION ONLY.
2. NO PORTION OF THE SUBJECT PROPERTY IS LOCATED IN A SPECIAL FLOOD HAZARD ZONE (CITY OF COLUMBUS-MUSCOGEE CO., GA FIRM MAP # 1351580048F, EFFECTIVE DATE: 9/5/2007).

REFERENCES USED:
1. SUBJECT DEED, BK 14863, PG 455
2. PLAT BK 166, PG 165

REZONE INFORMATION:
1. CURRENTLY ZONED:
   RMF2 *(RESIDENTIAL MULTIFAMILY-2)*
2. PROPOSED ZONE:
   SFR4 *(SINGLE-FAMILY RESIDENTIAL-4)*
   REGULATIONS:
   SETBACKS: *FRONT: 20', SIDE: 5', REAR: 30'*
   MIN. SIZE: *6,000 S.F.*
   MIN. WIDTH: *50'*
   MAX. BLDG HEIGHT: *35'*

REZONE PLAT
2464 & 2458 MARTHA'S LOOP
LOT 300 & LOT 301, REPLAT OF MAGNOLIA CREST SUBDIVISION,
LYING IN LAND LOT 30, 8TH LAND DISTRICT,
COLUMBUS, MUSCOGEE COUNTY, GEORGIA

PREPARED FOR:
Jermaine Morgan

DATE: APRIL 6, 2026	PARCEL ID(s): 085 054 026 & 054 017A	DRAWN BY: BH

File Attachments for Item:

9. 1st Reading: REZN-04-26-0737: An Ordinance amending the Zoning Atlas of the Consolidated Government of Columbus, Georgia, to change certain boundaries of a district located at **715 and 723 Apex Road** (parcel # 014-005-004/011) from General Commercial (GC) Zoning District to Residential Multifamily -1 (RMF1) Zoning District with a condition. (Planning Department and PAC recommend approval.)(Councilor Garrett)

AN ORDINANCE

NO. _____

An Ordinance amending the Zoning Atlas of the Consolidated Government of Columbus, Georgia, to change certain boundaries of a district located at **715 and 723 Apex Road** (parcel # 014-005-004/011) from General Commercial (GC) Zoning District to Residential Multifamily -1 (RMF1) Zoning District with a condition.

THE COUNCIL OF COLUMBUS, GEORGIA, HEREBY ORDAINS AS FOLLOWS:

Section 1.

The Zoning Atlas on file with the Planning Department is hereby amended by changing the property described below from General Commercial (GC) Zoning District to Residential Multifamily -1 (RMF1) Zoning District with a condition.

"Parcel 1:
All that lot, tract or parcel of land situate, lying and being in Columbus, Muscogee County, Georgia and being known as all of LOT 500, 0.091 AC., as said lot is shown upon a map or plat entitled "Replat of Lots 85, 86, 87 & 88 and Part of Lots 78 & 79, Block "I", Northside, Lying In Land Lot 73, 8th District, Columbus, Muscogee County, Georgia", prepared by Moon, Meeks, Mason & Vinson, Inc., dated March 28, 1996, recorded in Plat Book 130, Folio 91, of the records in the Office of the Clerk of Superior Court of Muscogee County, Georgia, to which reference is hereby made for a more particular description of the real property herein described.
Said property is presently assigned street address of719 Apex Road, Columbus, Georgia 31904 according to the present system of assigning street addresses in Muscogee County, Georgia.
Muscogee County Tax Parcel: 014-005-006.

Parcel 2:
All that lot, tract or parcel of land situate, lying and being in Columbus, Muscogee County, Georgia and being known as all of LOT 501, 0.088 AC., as said lot is shown upon a map or plat entitled "Replat of Lots 85, 86, 87 & 88 and Part of Lots 78 & 79, Block "I", Northside, Lying In Land Lot 73, 8th District, Columbus, Muscogee County, Georgia", prepared by Moon, Meeks, Mason & Vinson, Inc., dated March 28, 1996, recorded in Plat Book 130, Folio 91, of the records in the Office of the Clerk of Superior Court of Muscogee County, Georgia, to which reference is hereby made for a more particular description of the real property herein described.
Said property is presently assigned street address of723 Apex Road, Columbus, Georgia 31904 according to the present system of assigning street addresses in Muscogee County, Georgia.
Muscogee County Tax Parcel: 014-005-011."

Section 2.

The property described above is rezoned subject to the following condition:

1. Minimum lot size of 3,200 square feet.

_____

Introduced at a regular meeting of the Council of Columbus, Georgia held on the 2nd day of June 2026; introduced a second time at a regular meeting of said Council held on the ____ day of ____ 2026 and adopted at said meeting by the affirmative vote of ____ members of said Council.

Councilor Allen	voting _____
Councilor Anker	voting _____
Councilor Barnes	voting _____
Councilor Chambers	voting _____
Councilor Cogle	voting _____
Councilor Crabb	voting _____
Councilor Davis	voting _____
Councilor Garrett	voting _____
Councilor Huff	voting _____
Councilor Tucker	voting _____

_____ _____

Lindsey G Mclemore **B. H. "Skip" Henderson, III**
Clerk of Council Mayor

Columbus, GA
CONSOLIDATED GOVERNMENT
What progress has preserved.
PLANNING DEPARTMENT

COUNCIL
STAFF REPORT

REZN-04-26-0737

Applicant:	Columbus Housing Initiative, Inc dba NeighborWorks Columbus
Owner:	Columbus Housing Initiative, Inc dba NeighborWorks Columbus
Location:	715 & 723 Apex Road
Parcel:	0014-005-004/011
Acreage:	0.11/0.09 Acres
Current Zoning Classification:	General Commercial
Proposed Zoning Classification:	Residential Multifamily – 1
Proposed Conditions:	1. Allow a minimum lot size of 3,500 square feet
Current Use of Property:	Vacant
Proposed Use of Property:	Single Family Residential
Council District:	District 8
PAC Recommendation:	**Approval** based on the Staff Report and compatibility with existing land uses.
Planning Department Recommendation:	**Approval** based on compatibility with existing land uses.
Fort Benning's Recommendation:	N/A
DRI Recommendation:	N/A
General Land Use:	Consistent

Planning Area F

Current Land Use Designation:		Single Family Residential
Future Land Use Designation:		Single Family Residential
Compatible with Existing Land-Uses:		Yes
Environmental Impacts:		The property does not lie within the floodway and floodplain area. The developer will need an approved drainage plan prior to issuance of a Site Development permit, if a permit is required.
City Services:		Property is served by all city services.
Traffic Engineering:		This site shall meet the Codes and regulations of the Columbus Consolidated Government for residential usage.
Surrounding Zoning:	**North**	Residential Multifamily – 1 (RMF1)
	South	PMUD
	East	General Commercial (GC)
	West	General Commercial (GC)
Reasonableness of Request:		The request is compatible with existing land uses.
School Impact:		N/A
Buffer Requirement:		The site shall include a Category A buffer along all property lines bordered by the LMI zoning district. The 3 options under Category A are: 1) 5 feet with a certain amount of canopy trees, under story trees, and shrubs / ornamental grasses per 100 linear feet. 2) 10 feet with a certain amount of shrubs / ornamental grasses per 100 linear feet and a wood fence or masonry wall. 3) 20 feet undisturbed natural buffer.
Attitude of Property Owners:		**Forty Eight** property owners within 300 feet of the subject properties were notified of the rezoning request. The Planning Department received no calls and/or emails regarding the rezoning.

Approval **0** Responses
Opposition **0** Responses

Additional Information: Purpose is to develop as single family residential

Attachments:
Aerial Land Use Map
Location Map
Zoning Map
Existing Land Use Map
Future Land Use Map
Flood Map

This material is made available as a public service. Maps and data are to be used for reference purposes only. The data contained is subject to constant change. Map information is believed to be correct but is not guaranteed.

Date: 4/16/2026

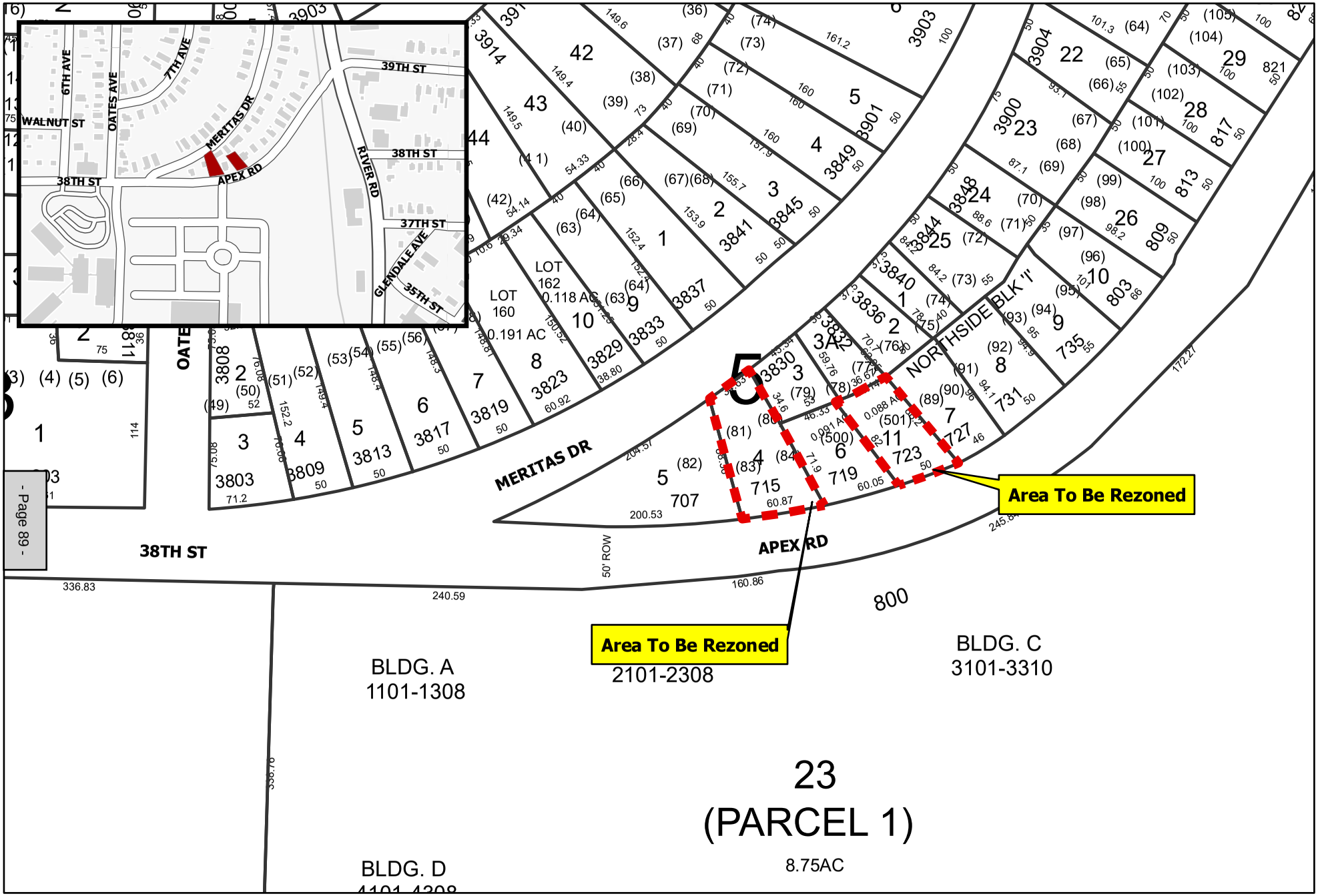
Aerial Map for For REZN 04 - 26 - 0737
Map 014 Block 005 Lots 004 & 011

Planning Department-Planning Division
Prepared By Planning GIS Tech

0 25 50 100 US Feet

Data Source: IT/GIS
Author:

Item #9.



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Date: 4/16/2026

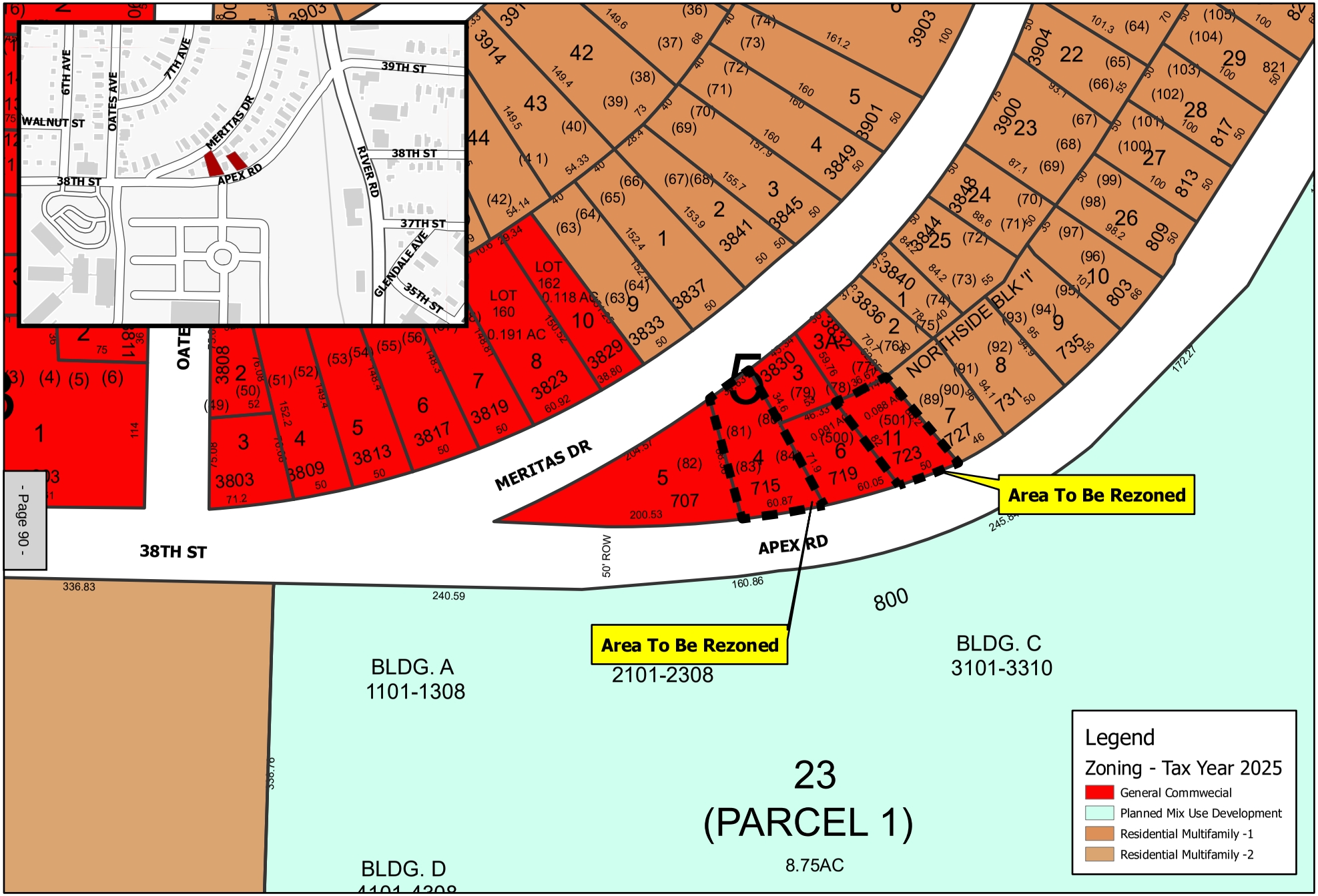
Location Map for REZN 04 - 26 - 0737
Map 014 Block 005 Lots 004 & 011

Planning Department-Planning Division
Prepared By Planning GIS Tech

0 25 50 100 US Feet

Data Source: IT/GIS
Author:

Item #9.



Date: 4/16/2026

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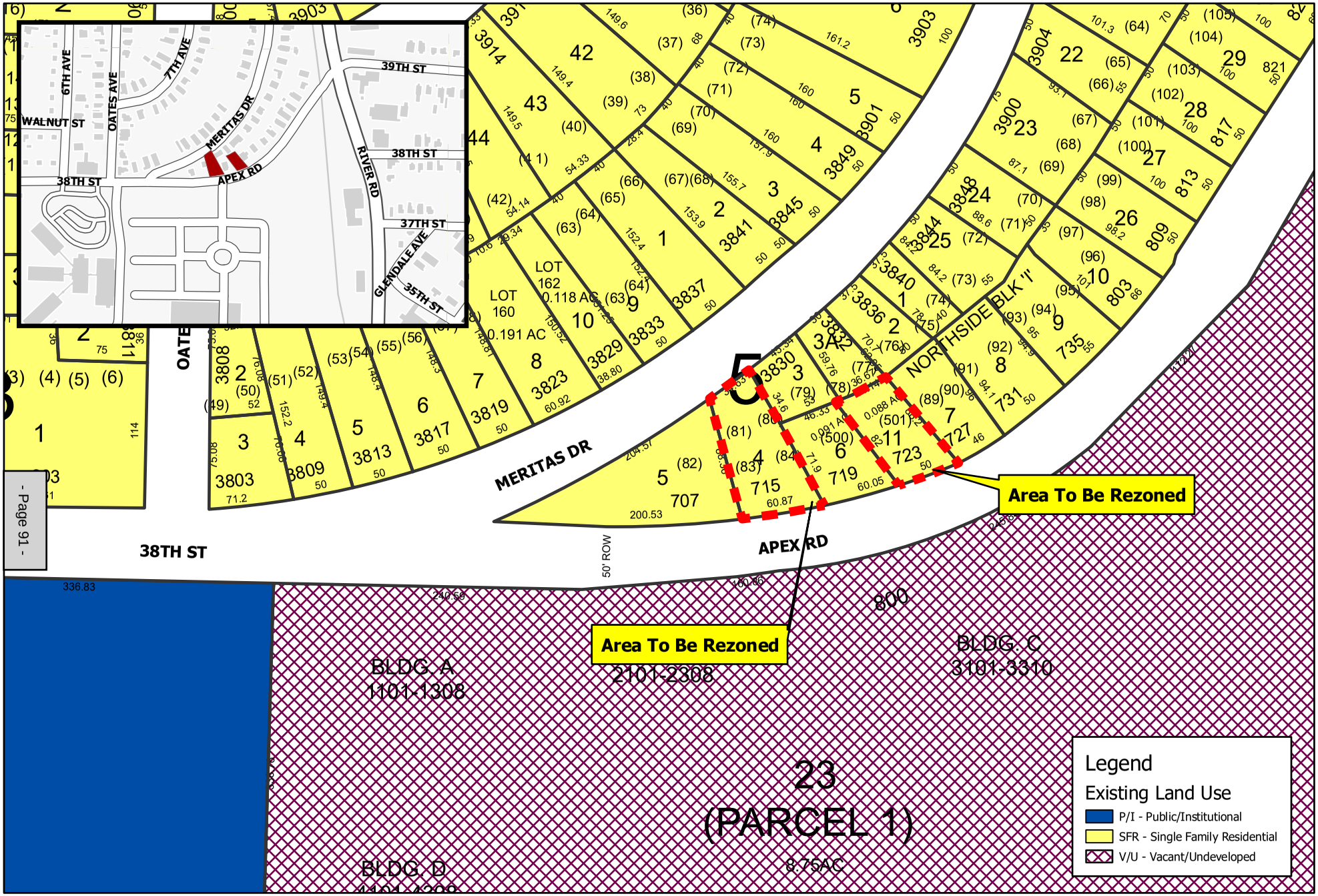
Zoning Map For REZN 04 - 26 - 0737
Map 014 Block 005 Lots 004 & 011

Planning Department-Planning Division
Prepared By Planning GIS Tech

0 25 50 100 US Feet

Data Source: IT/GIS
Author:

Item #9.



Date: 4/16/2026

This material is made available as a public service. Maps and data are to be used for reference purposes only. The data contained is subject to constant change. Map information is believed to be correct but is not guaranteed.

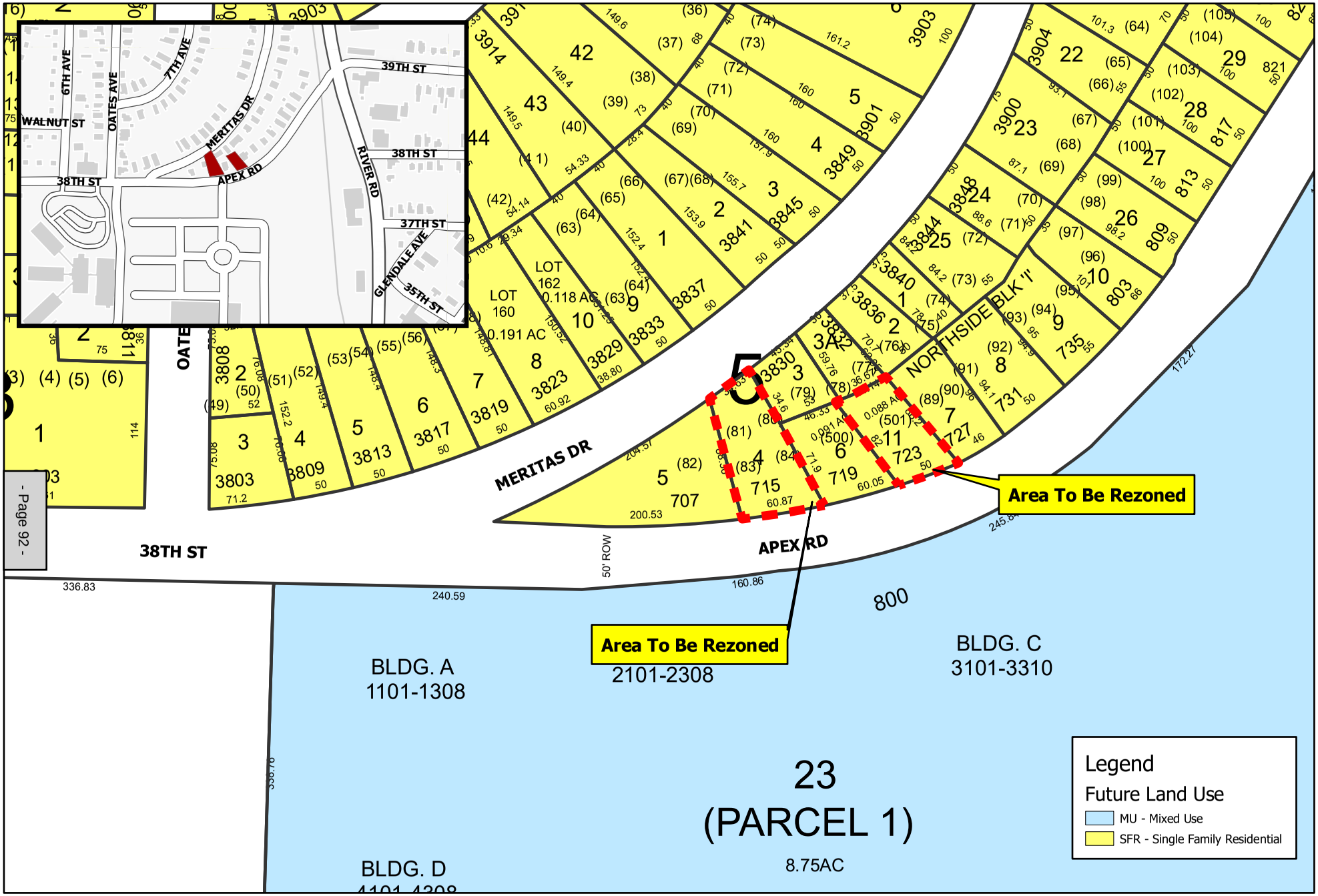
Existing Land Use Map For REZN 04 - 26 - 0737
Map 014 Block 005 Lots 004 & 011

Planning Department-Planning Division
Prepared By Planning GIS Tech

0 25 50 100 US Feet

Data Source: IT/GIS
Author:

Item #9.



This material is made available as a public service. Maps and data are to be used for reference purposes only. The data contained is subject to constant change. Map information is believed to be correct but is not guaranteed.

Date: 4/16/2026

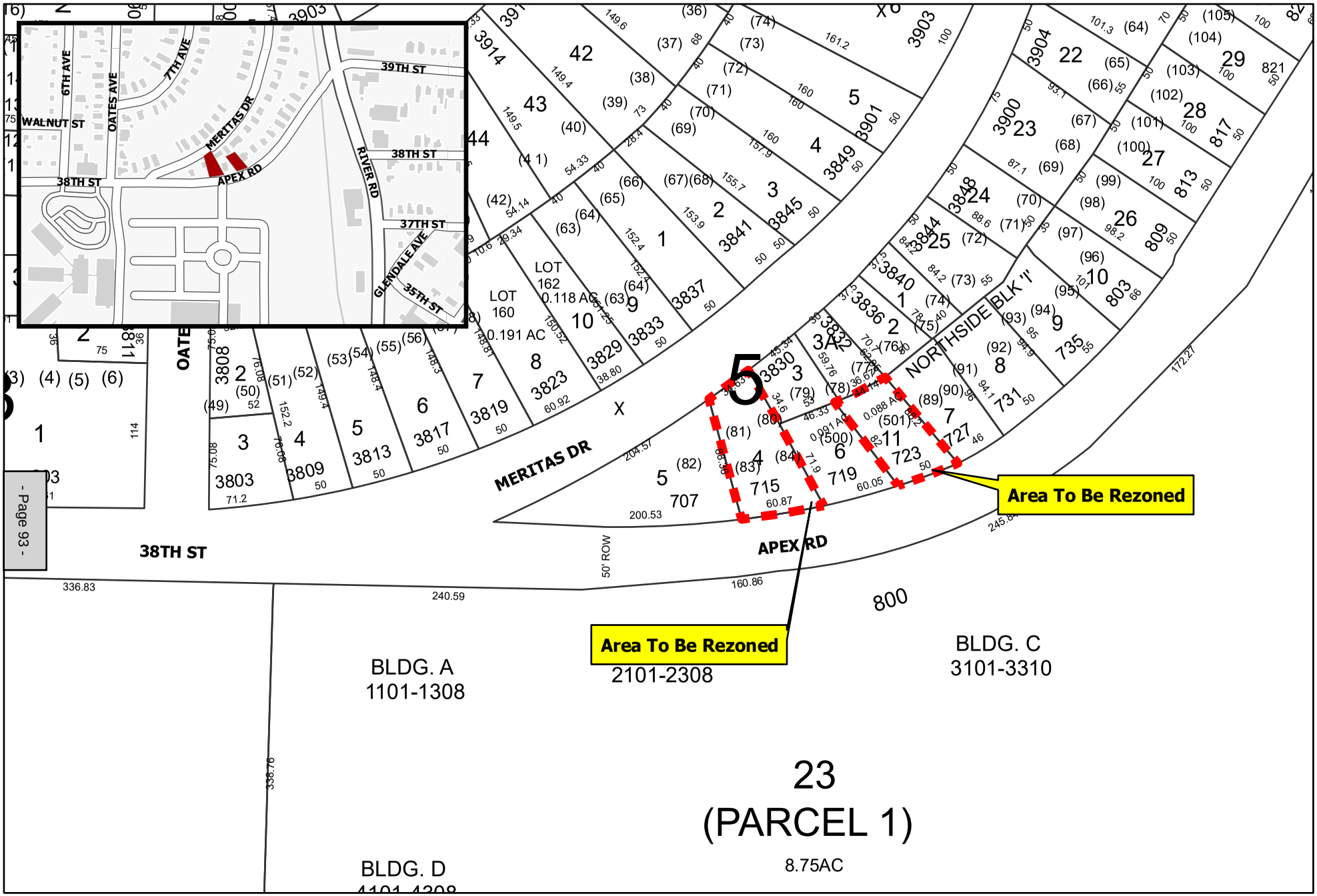
Future Land Use Land Use Map For REZN 04 - 26 - 0737
Map 014 Block 005 Lots 004 & 011

Planning Department-Planning Division
Prepared By Planning GIS Tech

0 25 50 100 US Feet

Data Source: IT/GIS
Author:

Item #9.



This material is made available as a public service. Maps and data are to be used for reference purposes only. The data contained is subject to constant change. Map information is believed to be correct but is not guaranteed.

Date: 4/16/2026

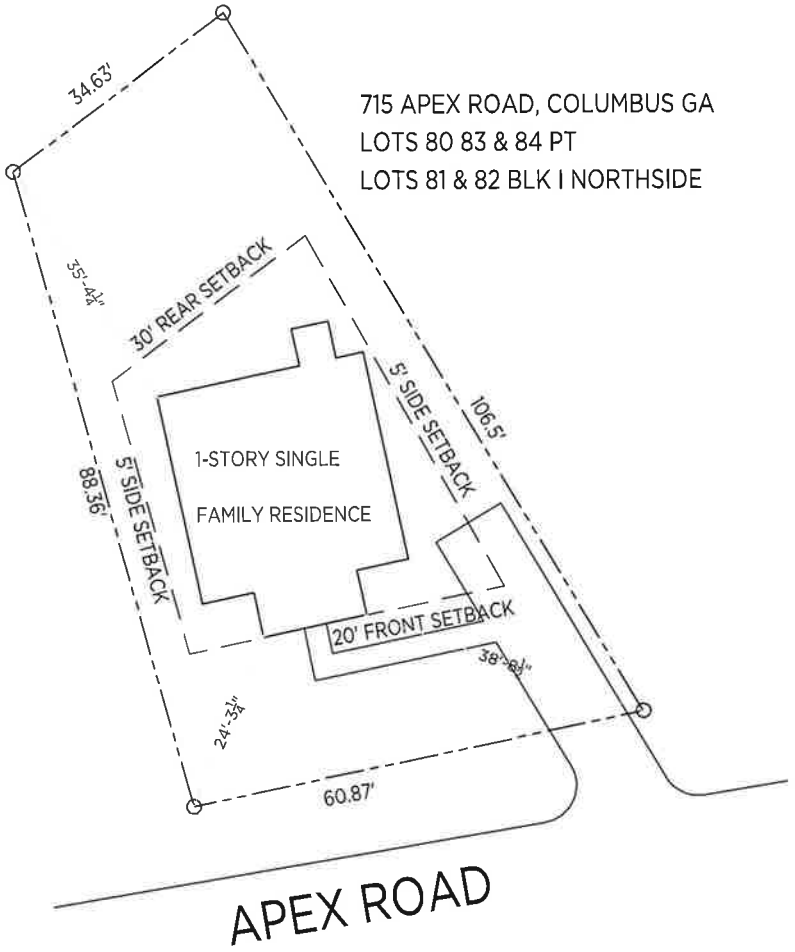
Flood Hazard Map For REZN 04 - 26 - 0737
Map 014 Block 005 Lots 004 & 011

Planning Department-Planning Division
Prepared By Planning GIS Tech

0 25 50 100 US Feet

Data Source: IT/GIS
Author:

Item #9.



SITE PLAN

1/16" = 1'-0"

9074 GA HWY 85
WAVERLY HALL, GA 31831
706-325-0971

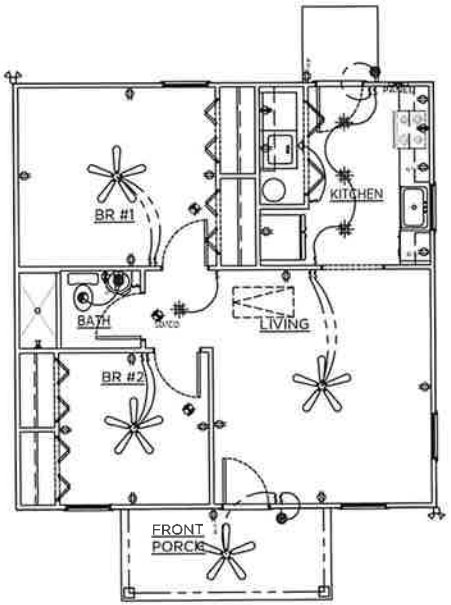
A NEW RESIDENCE FOR:
SUPREME SERVICES
715 APEX ROAD
COLUMBUS GA 31904

SITE PLAN

DRAWN BY: WCP/MFS
ISSUED DATE: 03/20/2026
ISSUED DATE: 03/26/2026

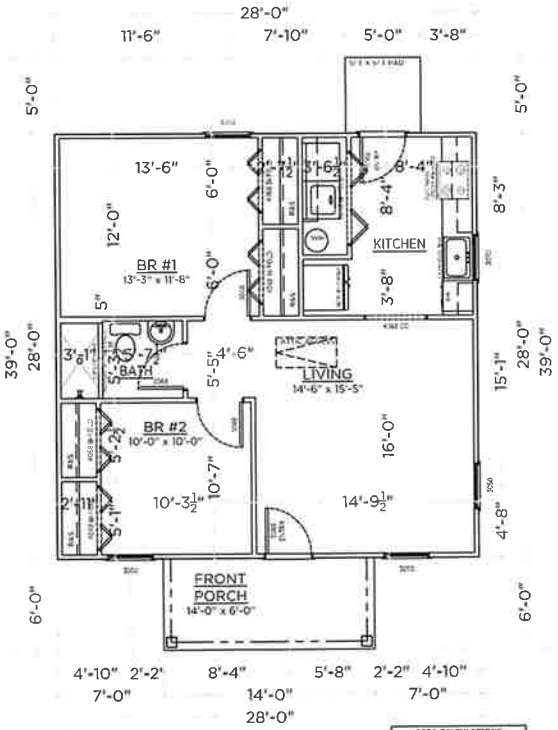
SHEET NO.
S1

PRINT ON 11 ER



LIGHTING PLAN

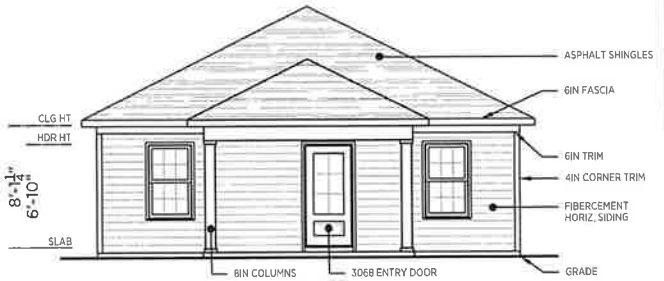
1/8" = 1'-0"



FLOOR PLAN

1/8" = 1'-0"

AREA CALCULATIONS		
CEILING HEIGHTS		



FRONT ELEVATION

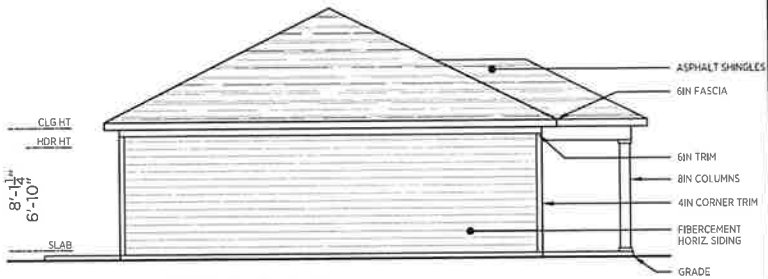
1/8" = 1'-0"

REAR ELEVATION

1/8" = 1'-0"

REAR ELEVATION

1/8" = 1'-0"



LEFT ELEVATION

1/8" = 1'-0"

9074 GA HWY 85
WAVERLY HALL, GA 31831
706-325-0971

A NEW RESIDENCE FOR:
SUPREME SERVICES
715 APEX ROAD
COLUMBUS GA 31904

EXTERIOR ELEVATIONS

DRAWN BY: WCP/MFS

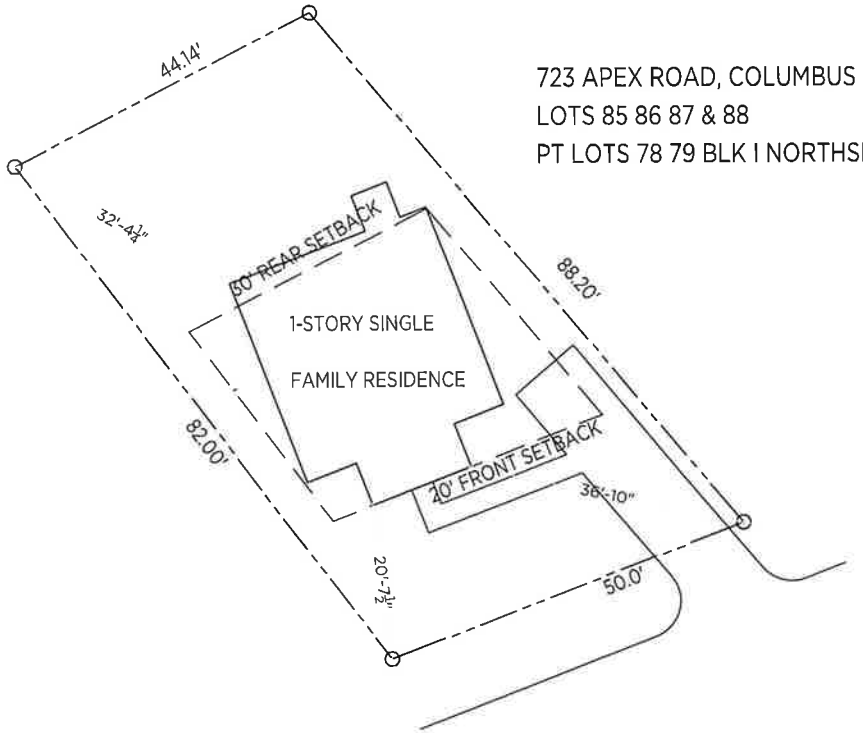
ISSUED DATE: 03/20/2026

ISSUED DATE: 03/26/2026

SHEET NO.

A1

PRINT ON 11 ER



723 APEX ROAD, COLUMBUS GA
LOTS 85 86 87 & 88
PT LOTS 78 79 BLK I NORTHSIDE

SITE PLAN
1/16" = 1'-0"

9074 GA HWY 85
WAVERLY HALL, GA 31831
706-325-0971

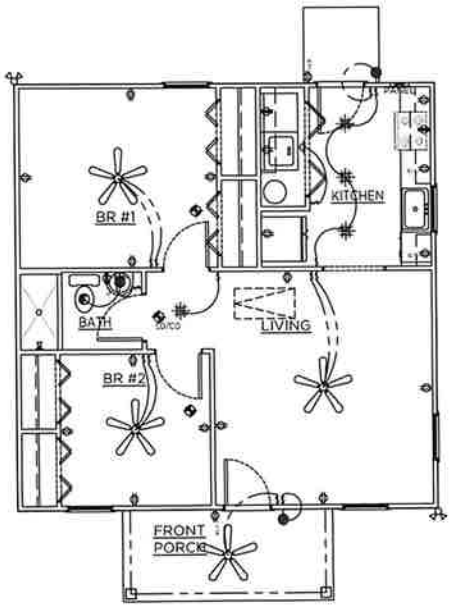
A NEW RESIDENCE FOR:
SUPREME SERVICES
723 APEX ROAD
COLUMBUS GA 31904

SITE PLAN

DRAWN BY: WCP/MFS
ISSUED DATE: 03/20/2026
ISSUED DATE: 03/26/2026

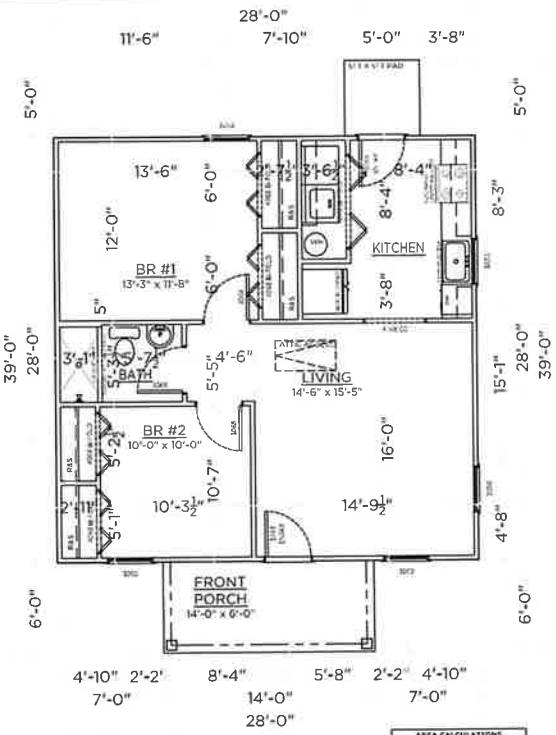
SHEET NO.
S1

PRINT ON 11 ... ER



LIGHTING PLAN

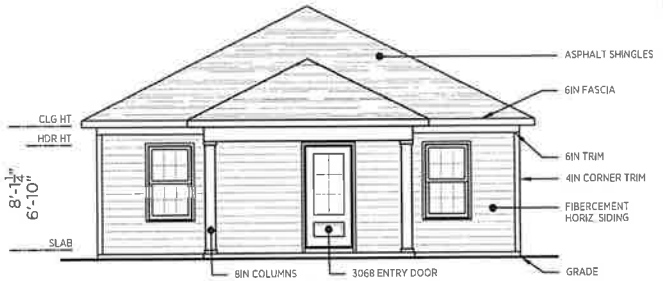
1/8" = 1'-0"



FLOOR PLAN

1/8" = 1'-0"

AREA CALCULATIONS		
CEILING HEIGHTS		
	8'-0"	



FRONT ELEVATION

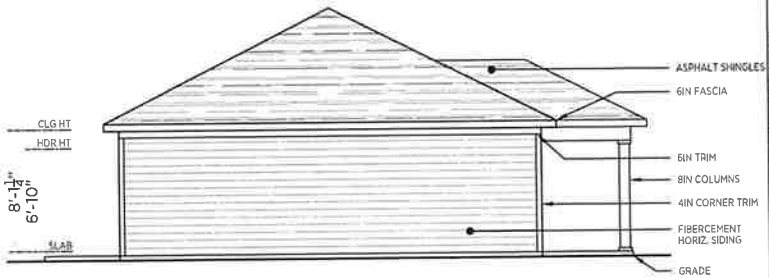
1/8" = 1'-0"

REAR ELEVATION

1/8" = 1'-0"

REAR ELEVATION

1/8" = 1'-0"



LEFT ELEVATION

1/8" = 1'-0"

9074 GA HWY 85
WAVERLY HALL, GA 31831
706-325-0971

A NEW RESIDENCE FOR:
SUPREME SERVICES
723 APEX ROAD
COLUMBUS GA 31904

EXTERIOR ELEVATIONS

DRAWN BY: WCP/MFS
ISSUED DATE: 03/20/2026
ISSUED DATE: 03/26/2026

SHEET NO.
A1

PRINT ON 11 ER

File Attachments for Item:

10. 1st Reading: REZN-04-26-0738: An Ordinance amending the Zoning Atlas of the Consolidated Government of Columbus, Georgia, to change certain boundaries of a district located at **5227 13th Avenue** (parcel # 033-011-008) from General Commercial (GC) Zoning District to Residential Multifamily -1 (RMF1) Zoning District. (Planning Department and PAC recommend approval.)(Councilor Garrett)

AN ORDINANCE

NO. _____

An Ordinance amending the Zoning Atlas of the Consolidated Government of Columbus, Georgia, to change certain boundaries of a district located at **5227 13th Avenue** (parcel # 033-011-008) from General Commercial (GC) Zoning District to Residential Multifamily -1 (RMF1) Zoning District.

THE COUNCIL OF COLUMBUS, GEORGIA, HEREBY ORDAINS AS FOLLOWS:

Section 1.

The Zoning Atlas on file with the Planning Department is hereby amended by changing the property described below from General Commercial (GC) Zoning District to Residential Multifamily -1 (RMF1) Zoning District.

> "That certain parcel of land located, lying and being in Columbus, Muscogee County, Georgia, and being part of Lots Numbered NINE (9) and TEN (10), Block Lettered "L," BEALLWOOD SUBDIVISION, as shown by a map of Beallwood Heights of record in the Office of the Clerk of Superior Court of Muscogee County, Georgia, in Deed Book "WW," Folio 296, and being more particularly described as follows:
> Commencing at the intersection of the West margin of 13th Avenue and the South margin of Alexander Street; thence run South 62.6 feet; thence run West through said lots numbered 9 and 10, Block lettered "L," to the East margin of a FIFTEEN (15) foot alley as a point 45 feet to the South margin of Alexander Street, thence East along the South margin of Alexander Street to the beginning point."

_____

Introduced at a regular meeting of the Council of Columbus, Georgia held on the 2nd day of June 2026; introduced a second time at a regular meeting of said Council held on the ____ day of ____ 2026 and adopted at said meeting by the affirmative vote of ____ members of said Council.

Councilor Allen	voting _____
Councilor Anker	voting _____
Councilor Barnes	voting _____
Councilor Chambers	voting _____
Councilor Cogle	voting _____
Councilor Crabb	voting _____
Councilor Davis	voting _____
Councilor Garrett	voting _____
Councilor Huff	voting _____
Councilor Tucker	voting _____

_____
Lindsey G Mclemore
Clerk of Council

_____
B. H. "Skip" Henderson, III
Mayor

CONSOLIDATED GOVERNMENT
What progress has preserved.
PLANNING DEPARTMENT

COUNCIL
STAFF REPORT

REZN-04-26-0738

Applicant:	Columbus Housing Initiative, Inc dba NeighborWorks Columbus
Owner:	Columbus Housing Initiative, Inc dba NeighborWorks Columbus
Location:	5227 13th Avenue
Parcel:	033-011-008
Acreage:	0.17 Acres
Current Zoning Classification:	General Commercial
Proposed Zoning Classification:	Residential Multifamily – 1
Current Use of Property:	Vacant
Proposed Use of Property:	Single Family Residential
Council District:	District 8
PAC Recommendation:	**Approval** based on the Staff Report and compatibility with existing land uses.
Planning Department Recommendation:	**Approval** based on compatibility with existing land uses.
Fort Benning's Recommendation:	N/A
DRI Recommendation:	N/A
General Land Use:	Consistent Planning Area F

Current Land Use Designation:		Vacant
Future Land Use Designation:		Single Family Residential
Compatible with Existing Land-Uses:		Yes
Environmental Impacts:		The property does not lie within the floodway and floodplain area. The developer will need an approved drainage plan prior to issuance of a Site Development permit, if a permit is required.
City Services:		Property is served by all city services.
Traffic Engineering:		This site shall meet the Codes and regulations of the Columbus Consolidated Government for residential usage.
Surrounding Zoning:	**North**	Light Manufacturing/ Industrial (LMI)
	South	General Commercial
	East	General Commercial
	West	General Commercial
Reasonableness of Request:		The request is compatible with existing land uses.
School Impact:		N/A
Buffer Requirement:		The site shall include a Category A buffer along all property lines bordered by the LMI/GC zoning district. The 3 options under Category A are: 1) 5 feet with a certain amount of canopy trees, under story trees, and shrubs / ornamental grasses per 100 linear feet. 2) 10 feet with a certain amount of shrubs / ornamental grasses per 100 linear feet and a wood fence or masonry wall. 3) 20 feet undisturbed natural buffer.
Attitude of Property Owners:		**Twenty Five** property owners within 300 feet of the subject properties were notified of the rezoning request. The Planning Department received no calls and/or emails regarding the rezoning.

Approval	**0** Responses
Opposition	**0** Responses

Additional Information: Proposal to develop as single family residential

Attachments:

Aerial Land Use Map
Location Map
Zoning Map
Existing Land Use Map
Future Land Use Map
Flood Map
Site Plan

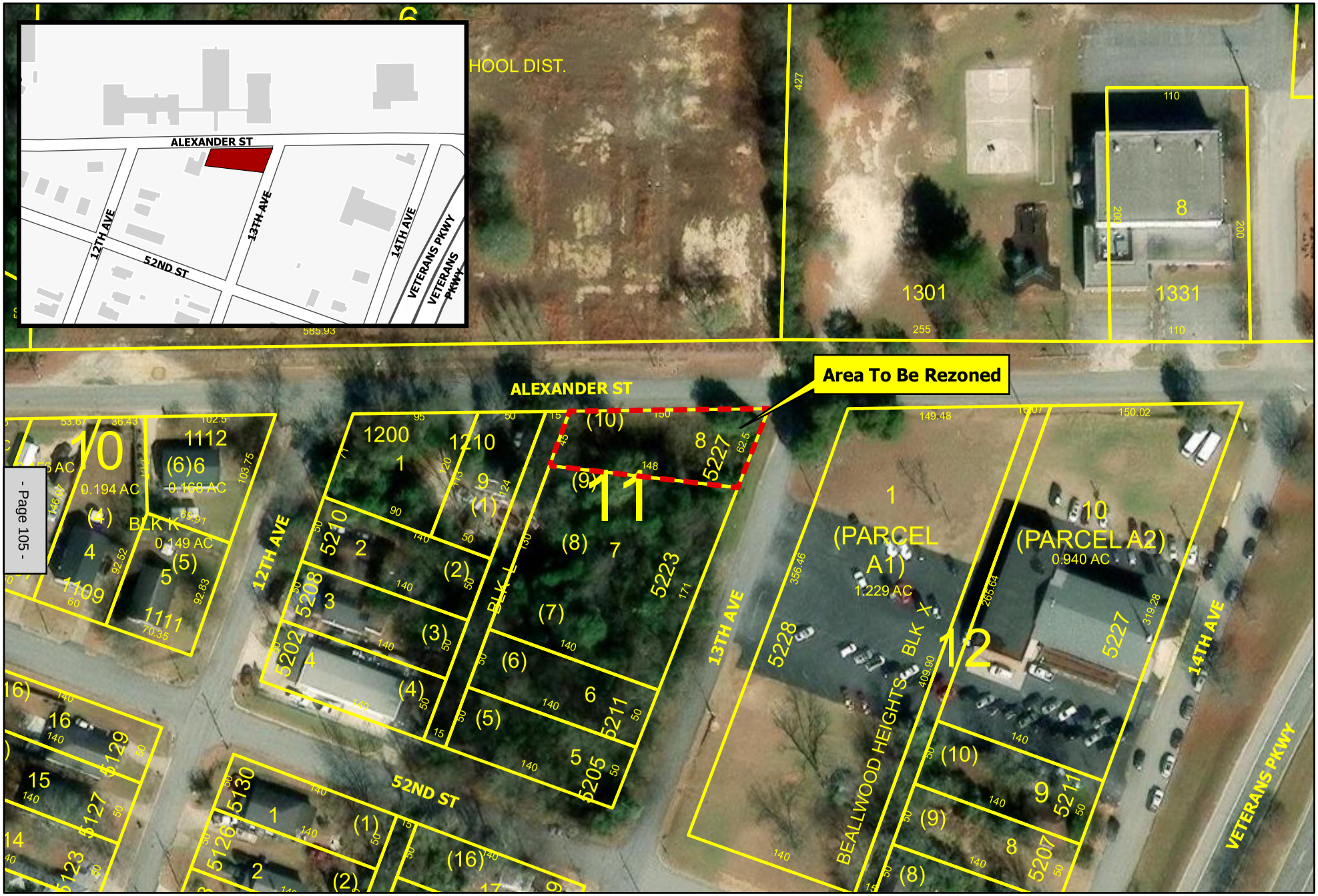
CONSOLIDATED GOVERNMENT
What progress has preserved.
PLANNING DEPARTMENT

PLANNING ADVISORY COMMISSION
STAFF REPORT

REZN-04-26-0738

Applicant:	Columbus Housing Initiative, Inc dba NeighborWorks Columbus
Owner:	Columbus Housing Initiative, Inc dba NeighborWorks Columbus
Location:	5227 13th Avenue
Parcel:	033-011-008
Acreage:	0.17 Acres
Current Zoning Classification:	General Commercial
Proposed Zoning Classification:	Residential Multifamily – 1
Current Use of Property:	Vacant
Proposed Use of Property:	Single Family Residential
General Land Use:	Consistent Planning Area F
Current Land Use Designation:	Vacant
Future Land Use Designation:	Single Family Residential
Compatible with Existing Land-Uses:	Yes
Environmental Impacts:	The property does not lie within the floodway and floodplain area. The developer will need an approved drainage plan prior to issuance of a Site Development permit, if a permit is required.
City Services:	Property is served by all city services.

Traffic Engineering:		This site shall meet the Codes and regulations of the Columbus Consolidated Government for residential usage.
School Impact:		N/A
Buffer Requirement:		The site shall include a Category A buffer along all property lines bordered by the LMI zoning district. The 3 options under Category A are: 1) 5 feet with a certain amount of canopy trees, under story trees, and shrubs / ornamental grasses per 100 linear feet. 2) 10 feet with a certain amount of shrubs / ornamental grasses per 100 linear feet and a wood fence or masonry wall. 3) 20 feet undisturbed natural buffer.
Fort Moore's Recommendation:		N/A
DRI Recommendation:		N/A
Surrounding Zoning:	**North**	Light Manufacturing/ Industrial (LMI)
	South	General Commercial
	East	General Commercial
	West	General Commercial
Attitude of Property Owners:		**Twenty Five** property owners within 300 feet of the subject properties were notified of the rezoning request. The Planning Department received no calls and/or emails regarding the rezoning.
	Approval	**0** Responses
	Opposition	**0** Responses
Additional Information:		Develop single family residence
Attachments:		Aerial Land Use Map Location Map Zoning Map Existing Land Use Map Future Land Use Map Flood Map Site Plan



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Date: 4/21/2026

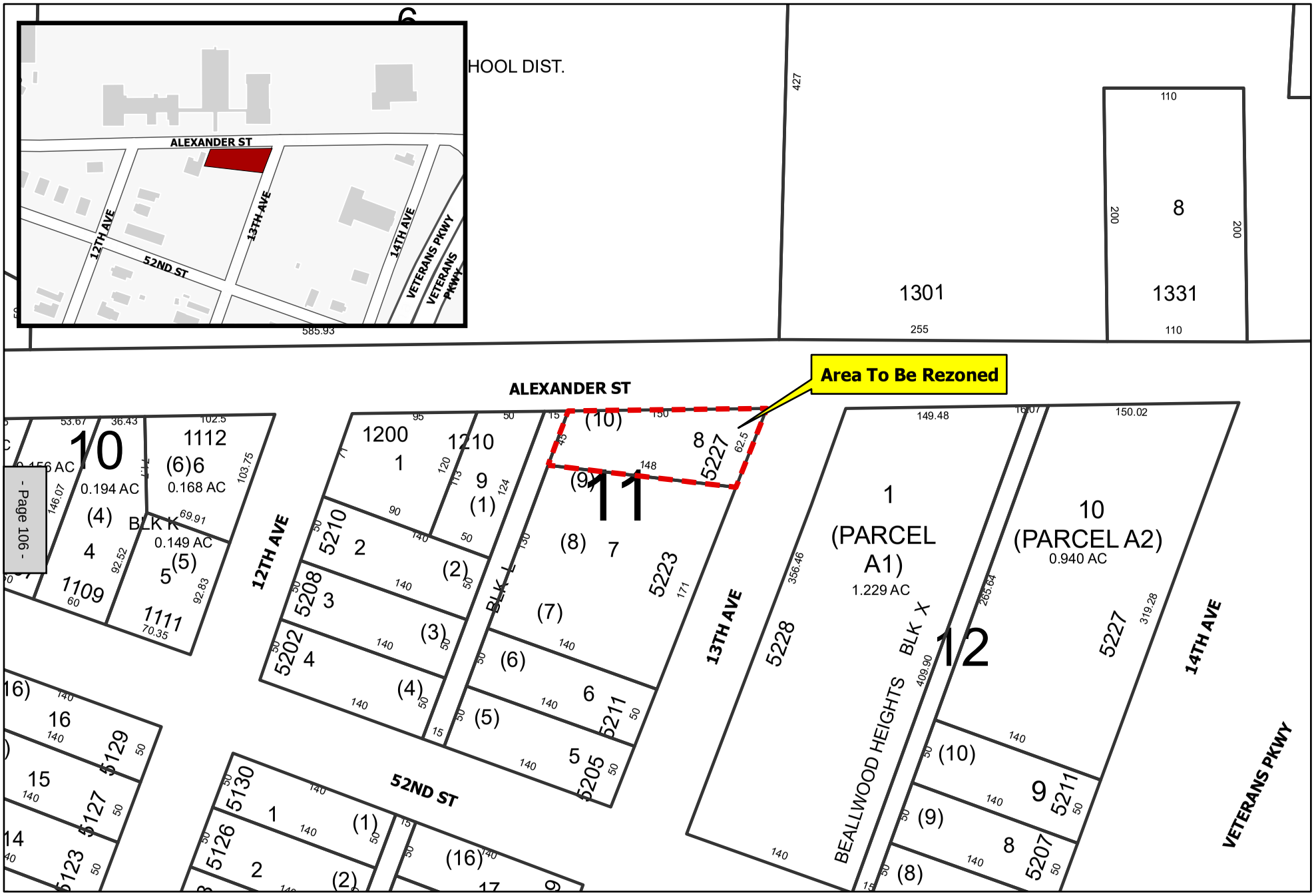
Aerial Map for REZN 04 - 26 - 0738
Map 033 Block 011 Lot 008

Planning Department-Planning Division
Prepared By Planning GIS Tech

0 25 50 100 US Feet

Data Source: IT/GIS
Author:

Item #10.



Date: 4/21/2026

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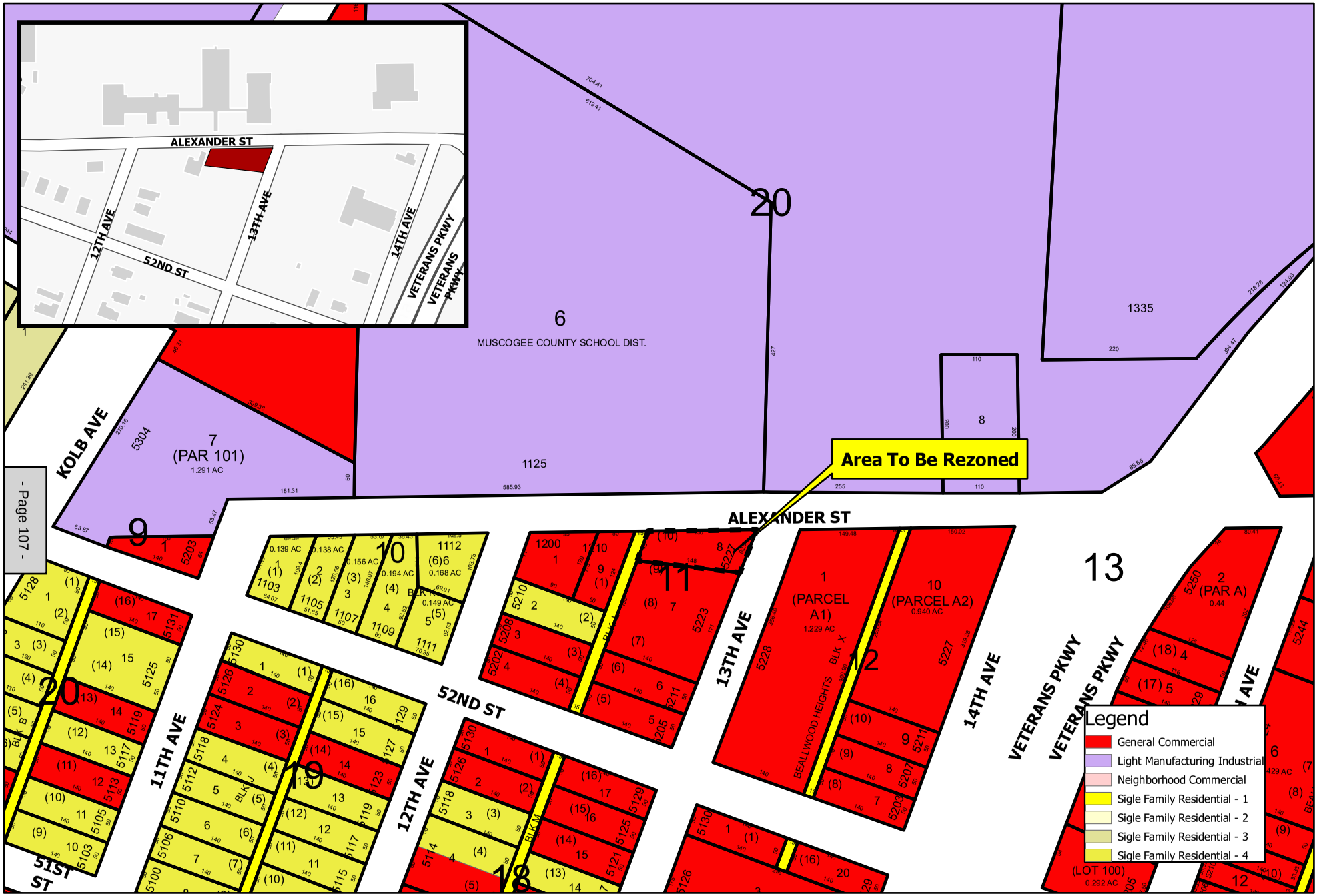
Location Map for REZN 04 - 26 - 0738
Map 033 Block 011 Lot 008

Planning Department-Planning Division
Prepared By Planning GIS Tech

0 25 50 100 US Feet

Data Source: IT/GIS
Author:

Item #10.



- Page 107 -

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Date: 4/21/2026

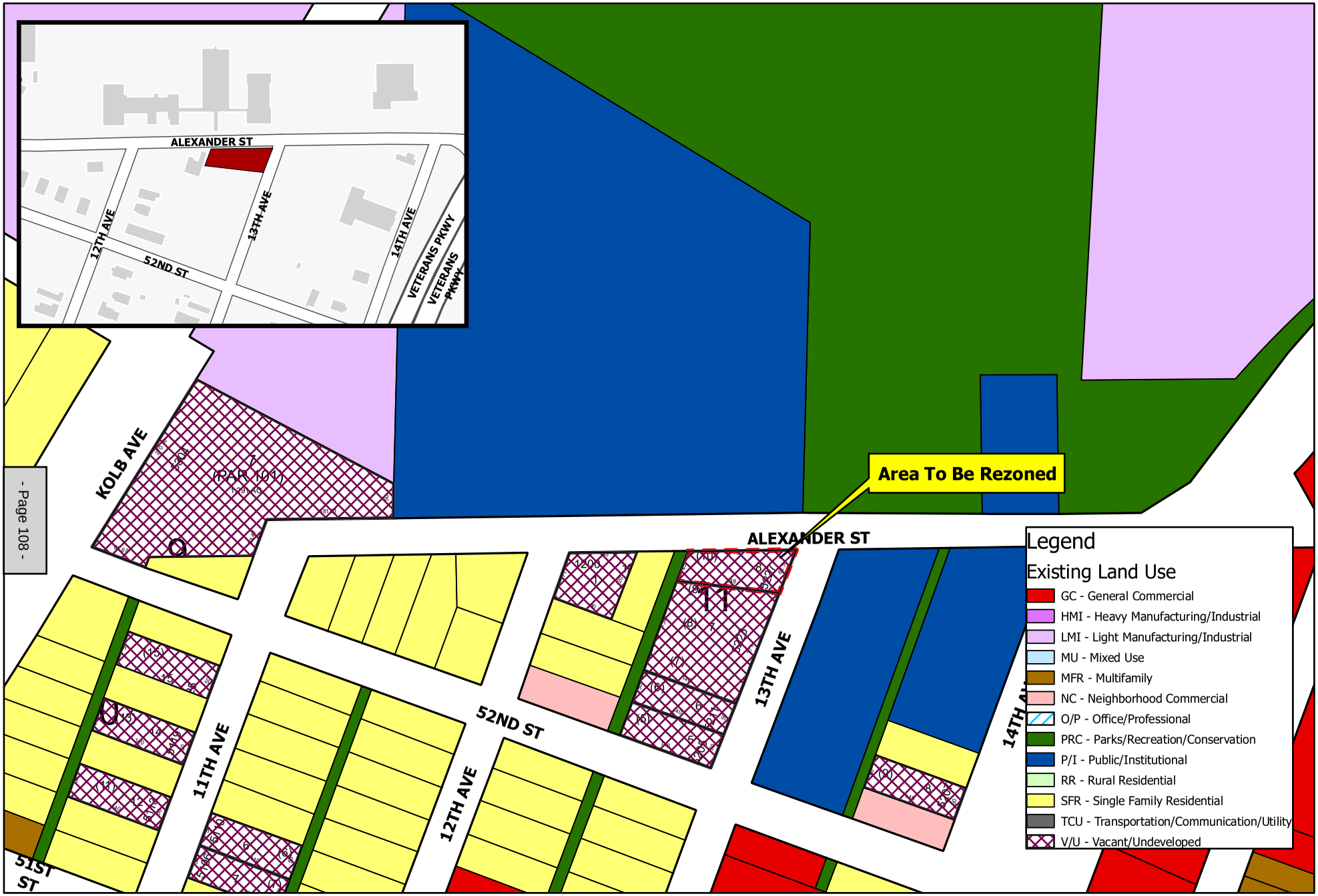
Zoning Land Use Map for REZN 04 - 26 - 0738
Map 033 Block 011 Lot 008

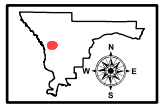
Planning Department-Planning Division
Prepared By Planning GIS Tech

0 50 100 200 US Feet

Data Source: IT/GIS
Author:

Item #10.





Date: 4/21/2026

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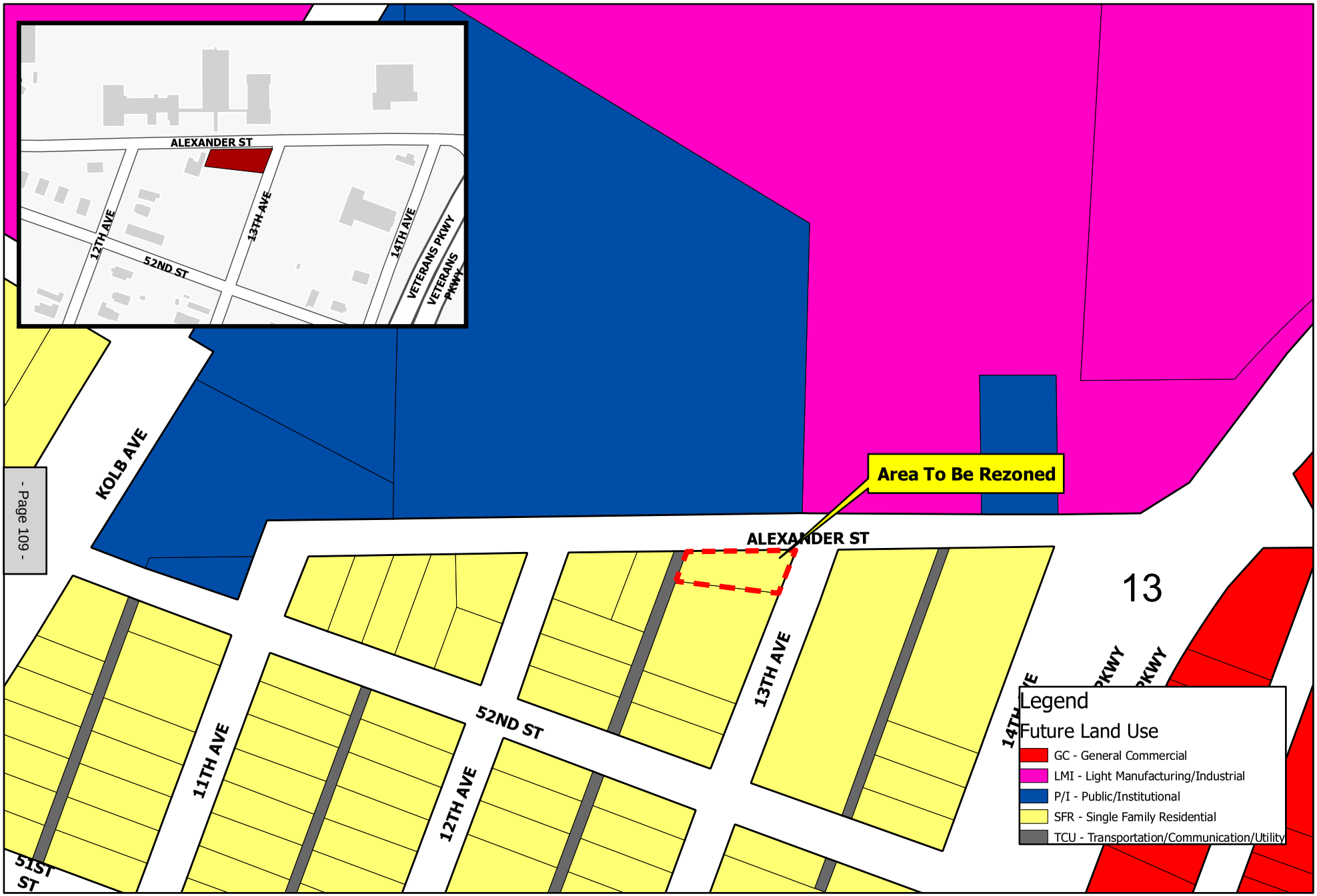
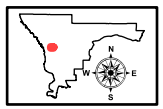
Existing Land Use Map for REZN 04 - 26 - 0738
Map 033 Block 011 Lot 008

Planning Department-Planning Division
Prepared By Planning GIS Tech

0 50 100 200 US Feet

Data Source: IT/GIS
Author:





Date: 4/21/2026

This material is made available as a public service. Maps and data are to be used for reference purposes only. The data contained is subject to constant change. Map information is believed to be correct but is not guaranteed.

Future Land Use Map for REZN 04 - 26 - 0738
Map 033 Block 011 Lot 008

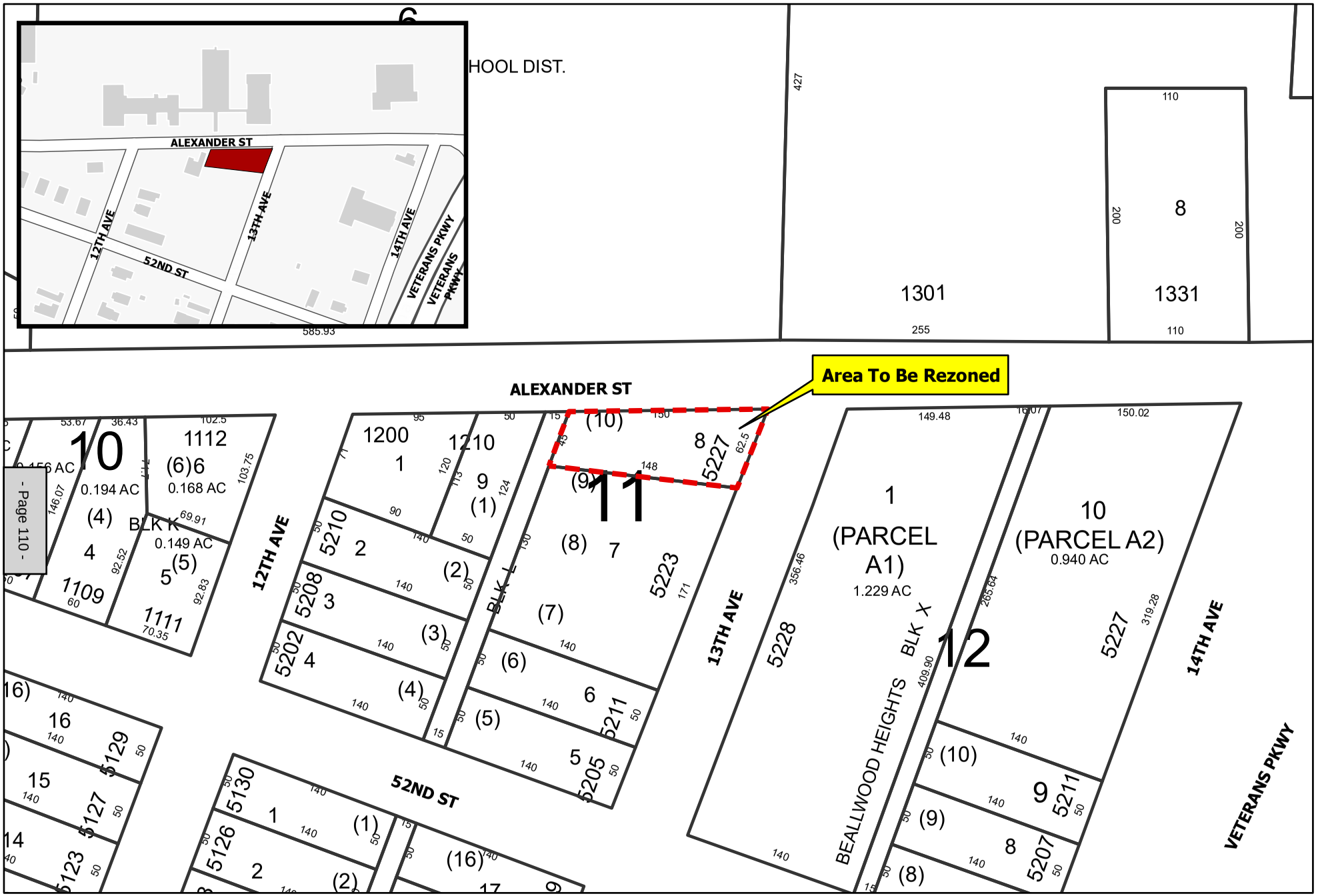
Planning Department-Planning Division
Prepared By Planning GIS Tech

0 50 100 200 US Feet

Data Source: IT/GIS
Author:

Columbus Planning

Item #10.



This material is made available as a public service. Maps and data are to be used for reference purposes only. The data contained is subject to constant change. Map information is believed to be correct but is not guaranteed.

Date: 4/21/2026

Flood Hazard Map for REZN 04 - 26 - 0738
Map 033 Block 011 Lot 008

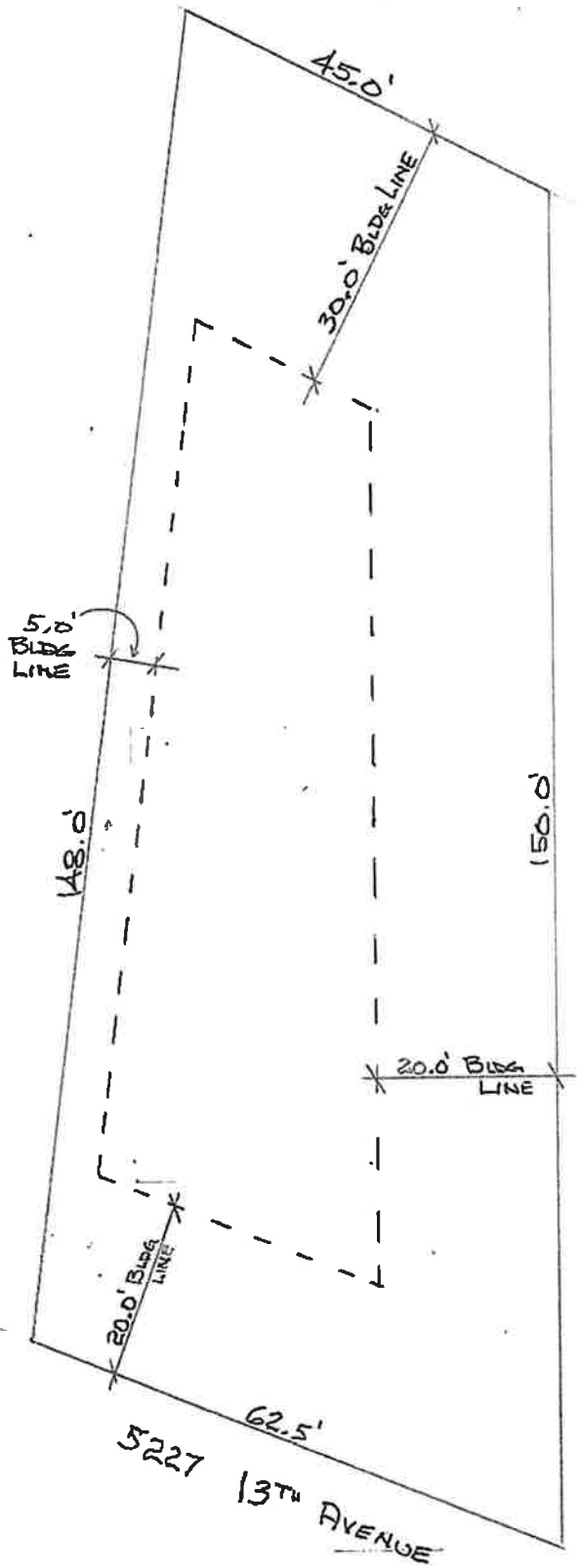
Planning Department-Planning Division
Prepared By Planning GIS Tech

0 25 50 100 US Feet

Data Source: IT/GIS
Author:

Item #10.

5227 13TH AVENUE
LOT PLAN W/
SETBACKS
SFR4



5227 13th Avenue, Columbus, Georgia 31904
CHIP House - Elevation Drawings & Floor Plan

5227 13th Avenue, Columbus, Georgia 31904
CHIP House - Elevation Drawings & Floor Plan

File Attachments for Item:

11. 1st Reading: REZN-04-26-0739 : An Ordinance amending the Zoning Atlas of the Consolidated Government of Columbus, Georgia, to change certain boundaries of a district located at **6909 Buena Vista Road** (parcel # 115-008-029) from Single Family Residential – 2 (SFR2) Zoning District to General Commercial (GC) Zoning District. (Planning Department and PAC recommend approval.)(Councilor Tucker)

AN ORDINANCE

NO. _____

An Ordinance amending the Zoning Atlas of the Consolidated Government of Columbus, Georgia, to change certain boundaries of a district located at **6909 Buena Vista Road** (parcel # 115-008-029) from Single Family Residential – 2 (SFR2) Zoning District to General Commercial (GC) Zoning District.

THE COUNCIL OF COLUMBUS, GEORGIA, HEREBY ORDAINS AS FOLLOWS:

Section 1.

The Zoning Atlas on file with the Planning Department is hereby amended by changing the property described below from Single Family Residential – 2 (SFR2) Zoning District to General Commercial (GC) Zoning District.

> "All that tract or parcel of land lying in and being part of Land Lot 53, 9th District, Columbus, Muscogee County, Georgia, being more particularly described as follows: Commence at an iron stake marking the intersection of the northerly line of Land Lot 53, 9th District and the westerly line of Schatulga Road; thence South 02 degrees 08 minutes 23 seconds West, along the westerly line of Schatulga Road, 604.25 feet to a concrete monument; thence along the arc of a clockwise curve (said arc having a radius of 654.52 feet and being subtended by a 64.60 foot chord bearing South 04 degrees 52 minutes 55 seconds West), 64.63 feet to concrete monument and the POINT OF BEGINNING; thence leaving said street line, South 50 degrees 58 minutes 43 seconds West, 540.43 feet to a point; thence North 22 degrees 20 minutes 06 seconds West, 150.0 feet to a point; thence North 49 degrees 32 minutes 41 seconds East, 220.0 feet to a point; thence North 79 degrees 14 minutes 53 seconds East, 315.0 feet to a concrete monument and the POINT OF BEGINNING, containing 1.29 acre."

_____

Introduced at a regular meeting of the Council of Columbus, Georgia held on the 2nd day of June 2026; introduced a second time at a regular meeting of said Council held on the ____ day of ____ 2026 and adopted at said meeting by the affirmative vote of ____ members of said Council.

Councilor Allen	voting _____
Councilor Anker	voting _____
Councilor Barnes	voting _____
Councilor Chambers	voting _____
Councilor Cogle	voting _____
Councilor Crabb	voting _____
Councilor Davis	voting _____
Councilor Garrett	voting _____
Councilor Huff	voting _____
Councilor Tucker	voting _____

_____ _____

Lindsey G Mclemore
Clerk of Council

B. H. "Skip" Henderson, III
Mayor

CONSOLIDATED GOVERNMENT
What progress has preserved.
PLANNING DEPARTMENT

COUNCIL
STAFF REPORT

REZN-04-26-0739

Applicant:	Frank Walden
Owner:	Kulwaut Singh
Location:	6909 Buena Vista Road
Parcel:	115-008-029
Acreage:	1.29 Acres
Current Zoning Classification:	Single Family Residential -2
Proposed Zoning Classification:	General Commercial
Current Use of Property:	Vacant/Undeveloped
Proposed Use of Property:	Convenience Store with Gas Sales
Council District:	District 4
PAC Recommendation:	**Approval** based on the Staff Report and compatibility with existing land uses.
Planning Department Recommendation:	**Approval** based on compatibility with existing land uses.
Fort Benning's Recommendation:	N/A
DRI Recommendation:	N/A
General Land Use:	Inconsistent Planning Area E
Current Land Use Designation:	Vacant/Undeveloped

Future Land Use Designation:		Public/Institutional
Compatible with Existing Land-Uses:		No
Environmental Impacts:		The property does not lie within the floodway and floodplain area. The developer will need an approved drainage plan prior to issuance of a Site Development permit, if a permit is required.
City Services:		Property is served by public water only.
Traffic Engineering:		This site shall meet the Codes and regulations of the Columbus Consolidated Government for commercial usage.
Surrounding Zoning:	**North**	Single Family Residential 2
	South	General Commercial/ Single Family Residential 2
	East	General Commercial
	West	Single Family Residential 2
Reasonableness of Request:		The request is incompatible with existing land uses.
School Impact:		N/A
Buffer Requirement:		The site shall include a Category C buffer along all property lines bordered by the SFR2 zoning district. The 3 options under Category C are: 1) 5 feet with a certain amount of canopy trees, under story trees, and shrubs / ornamental grasses per 100 linear feet. 2) 10 feet with a certain amount of shrubs / ornamental grasses per 100 linear feet and a wood fence or masonry wall. 3) 20 feet undisturbed natural buffer.
Attitude of Property Owners:		**Fourteen** property owners within 300 feet of the subject properties were notified of the rezoning request. The Planning Department received no calls and/or emails regarding the rezoning.
	Approval	**0** Responses
	Opposition	**3** Responses
Additional Information:		Purpose is to replat the 1.29 ac with adjacent GC

lot, 1.74 ac and develop as a Convenience store, 3,812 sq ft, with gas sales, 12 fuel pumps and attached retail space, 1,200 sq ft.

Adjacent property, 6939 Buena Vista Rd, is subject to Ordinance number 11-68 restricting the property to the following uses:

1. Auto/Truck Wash and Detail Facility
2. Check Cashing Office.
3. Convenience Store, With Gas Sales
4. Dry Cleaning and Laundry, General.
5. Dry Cleaning and Laundry Station.
6. Hotel, Motel or Inn.
7. Laundry, Coin Operated.
8. Personal Services.
9. Restaurant, General.
10. Restaurant, Specialty.
11. Restaurant, Take Out.
12. Self Service Storage.

Attachments:

Aerial Land Use Map
Location Map
Zoning Map
Existing Land Use Map
Future Land Use Map
Flood Map
Site Plan
Floor Plan
Ordinance #11-68

REZN 04-26-0739 Aerial Map
CCG Planning Department

Prepared by Rex Wilkinson 5/26/2026

COLUMBUS PLANNING

0 65 130 260 390 520 650 780 Feet

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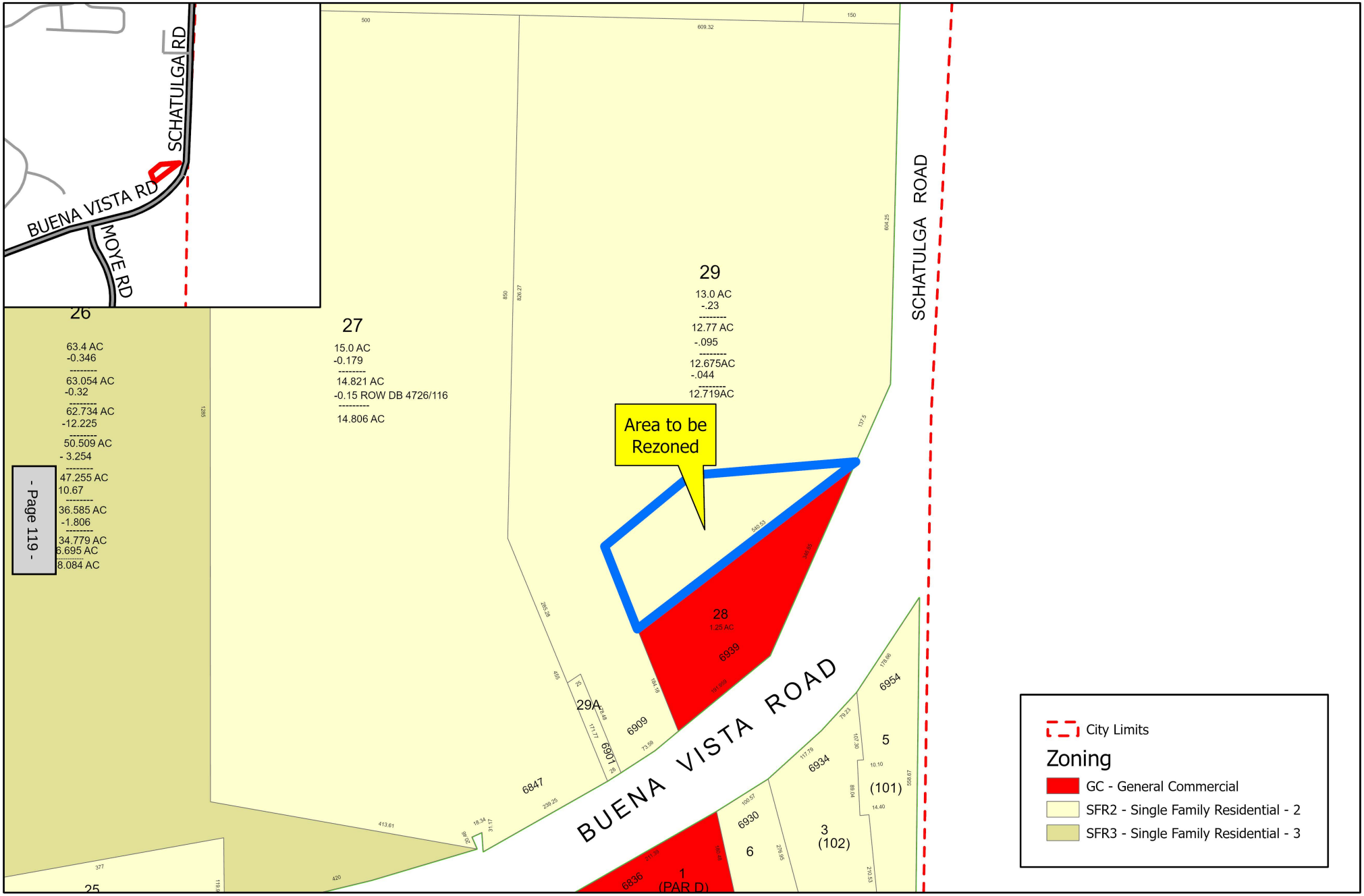
Maps and data are to be used for reference purposes only.

The data contained is subject to constant change.
Map information is believed to be correct but is not guaranteed.

Item #11.



REZN 04-26-0739 : Zoning Map
CCG Planning Department

Prepared by Rex Wilkinson 5/26/2026

COLUMBUS PLANNING

0 65 130 260 390 520 650 780 Feet

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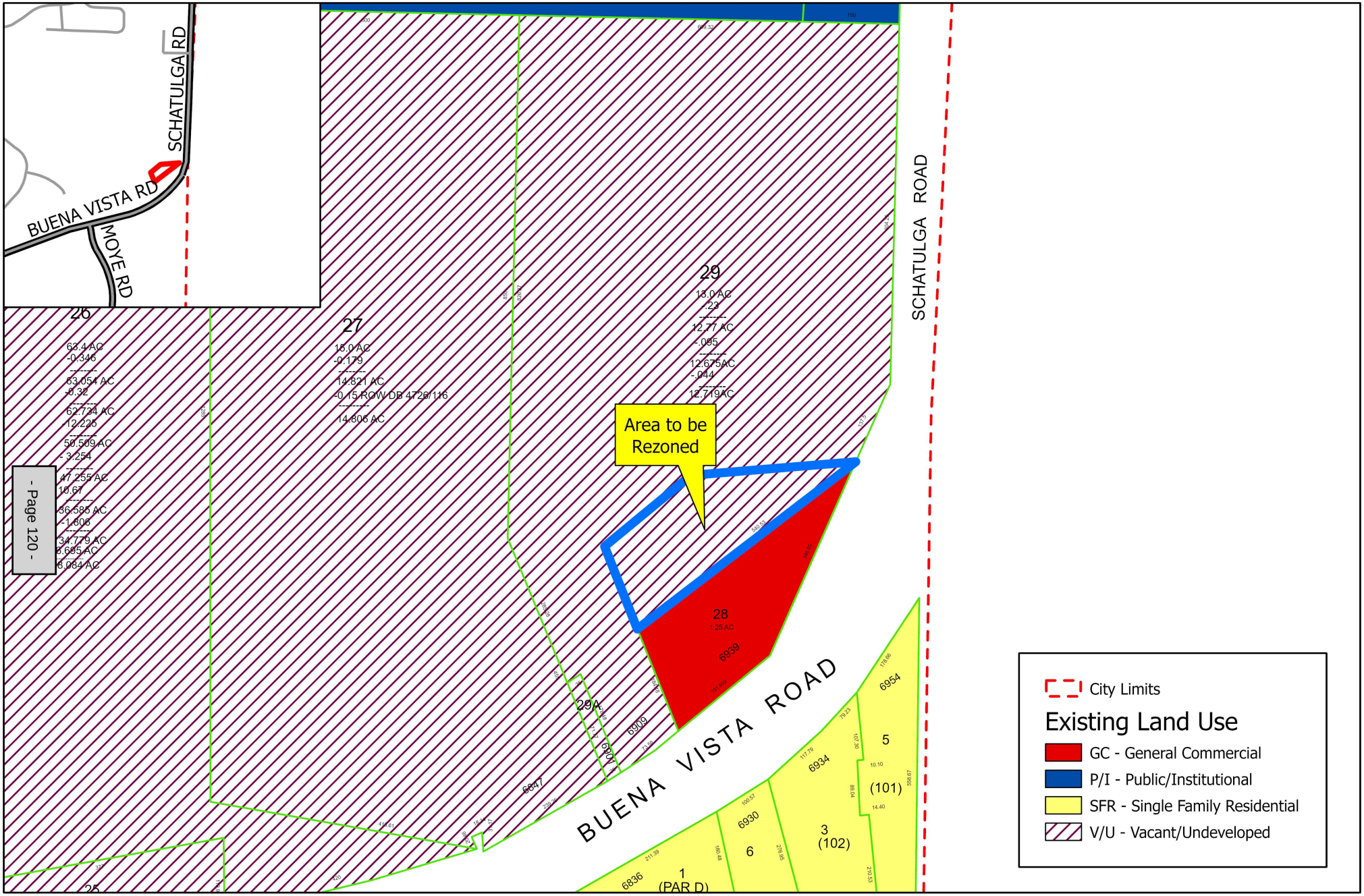

REZN 04-26-0739 : Existing Land Use Map
CCG Planning Department

Prepared by Rex Wilkinson 5/26/2026

COLUMBUS PLANNING

0 65 130 260 390 520 650 780 Feet

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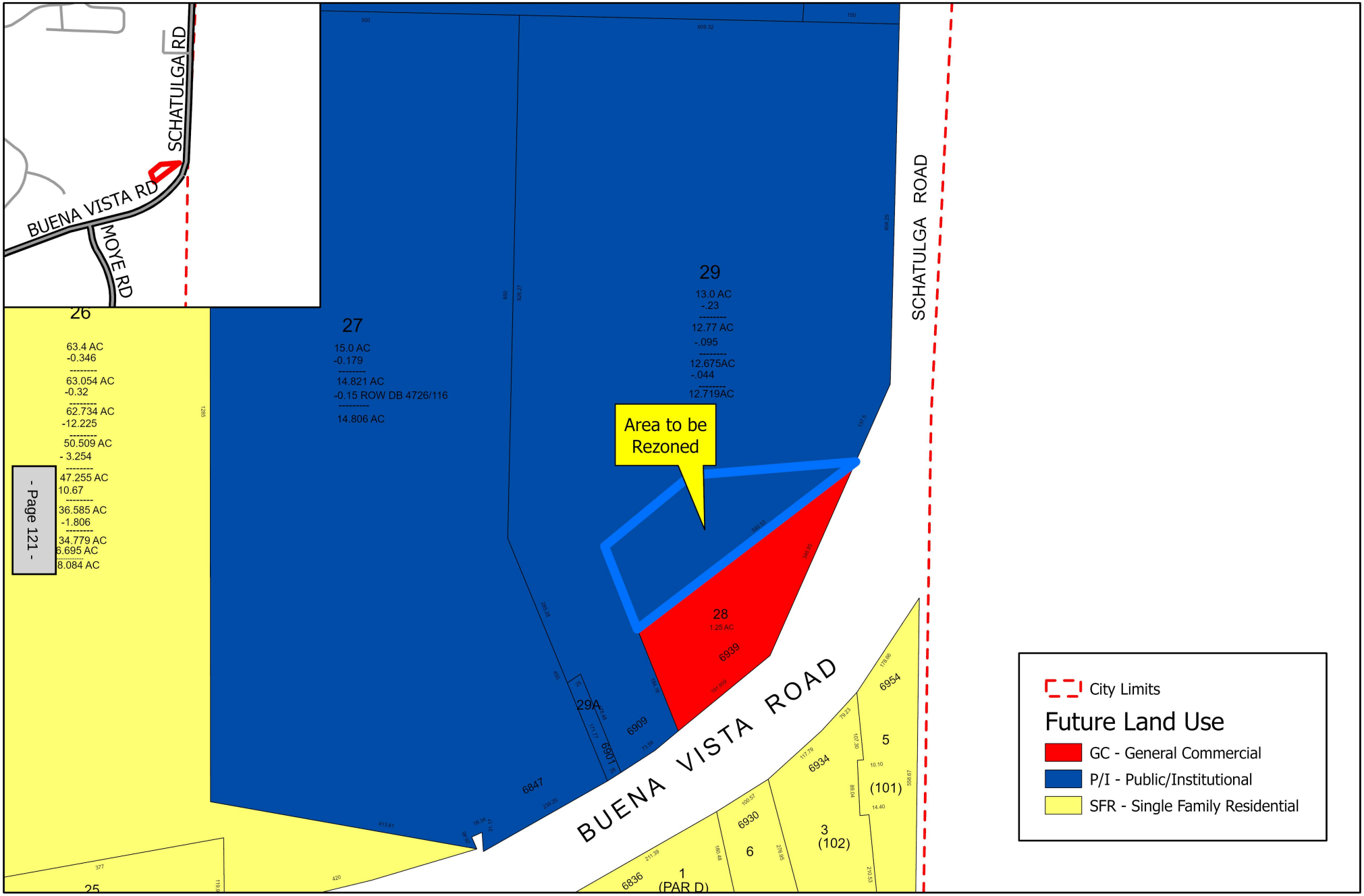

REZN 04-26-0739 : Future Land Use Map
CCG Planning Department

Prepared by Rex Wilkinson 5/26/2026

COLUMBUS PLANNING

0 65 130 260 390 520 650 780 Feet

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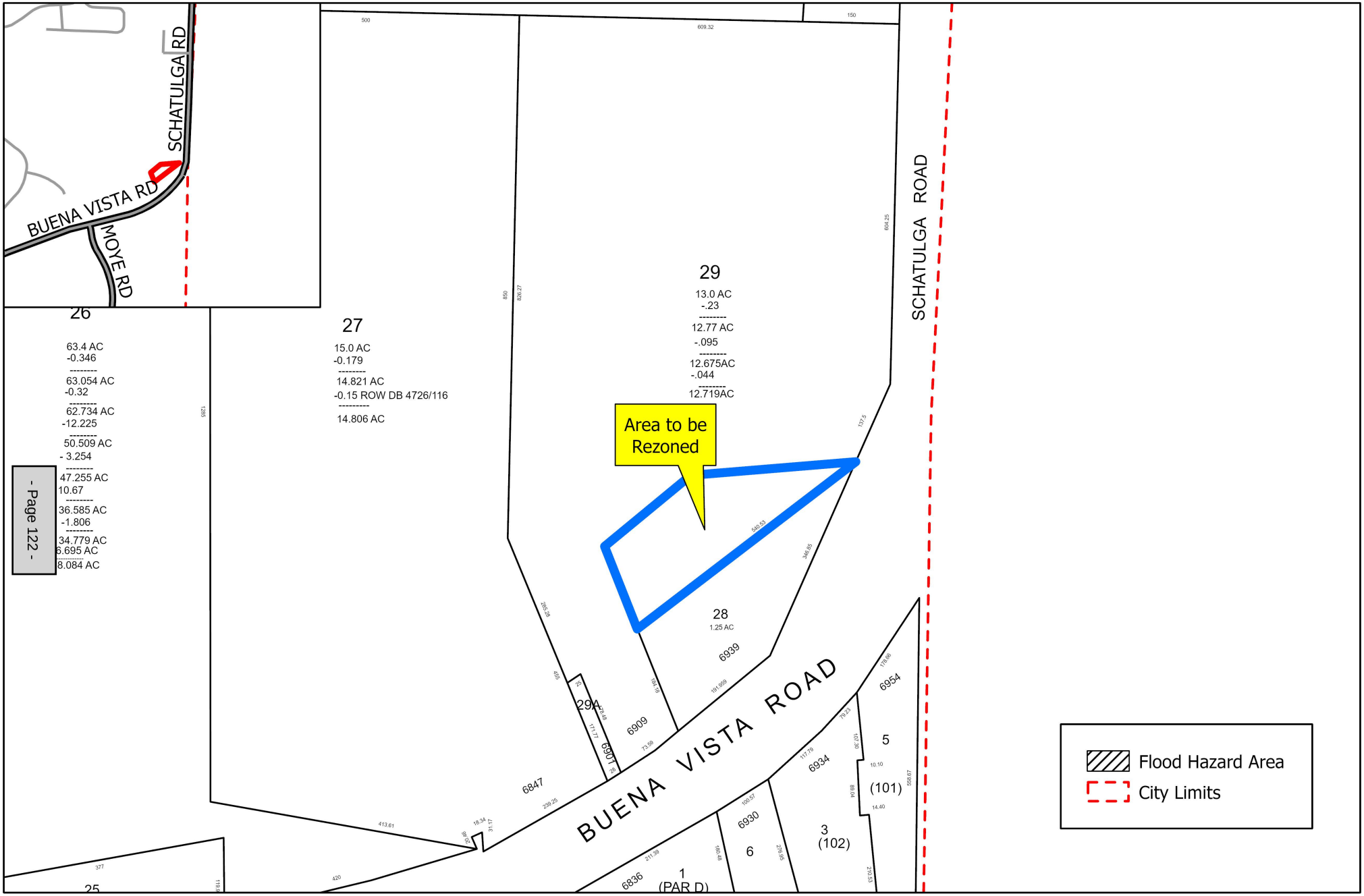

REZN 04-26-0739 : Flood Hazard Map
CCG Planning Department

Prepared by Rex Wilkinson 5/26/2026

COLUMBUS PLANNING

0 65 130 260 390 520 650 780 Feet

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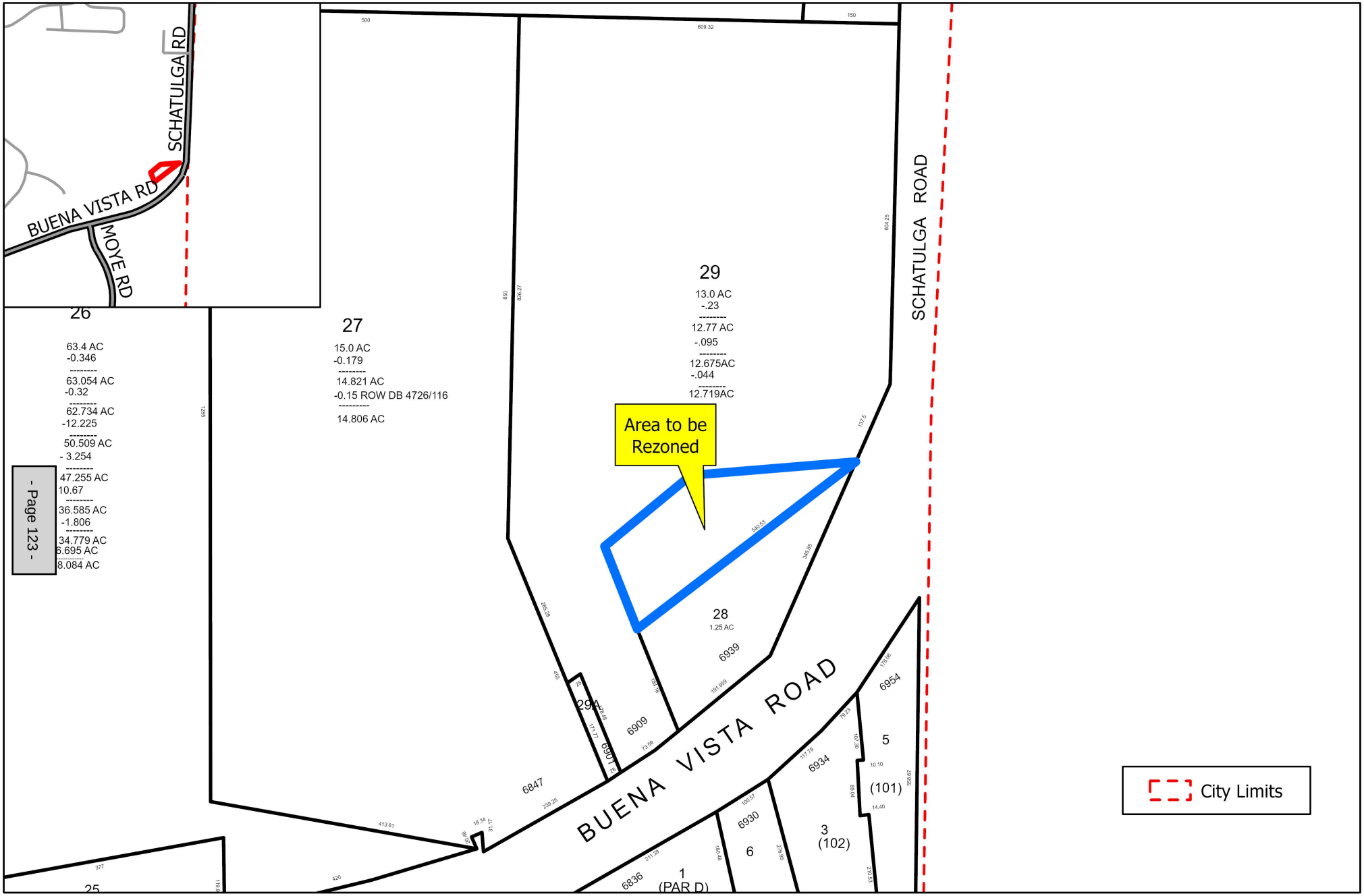
Item #11.



REZN 04-26-0739 : Location Map
CCG Planning Department

Prepared by Rex Wilkinson 5/26/2026

COLUMBUS PLANNING

0 65 130 260 390 520 650 780 Feet

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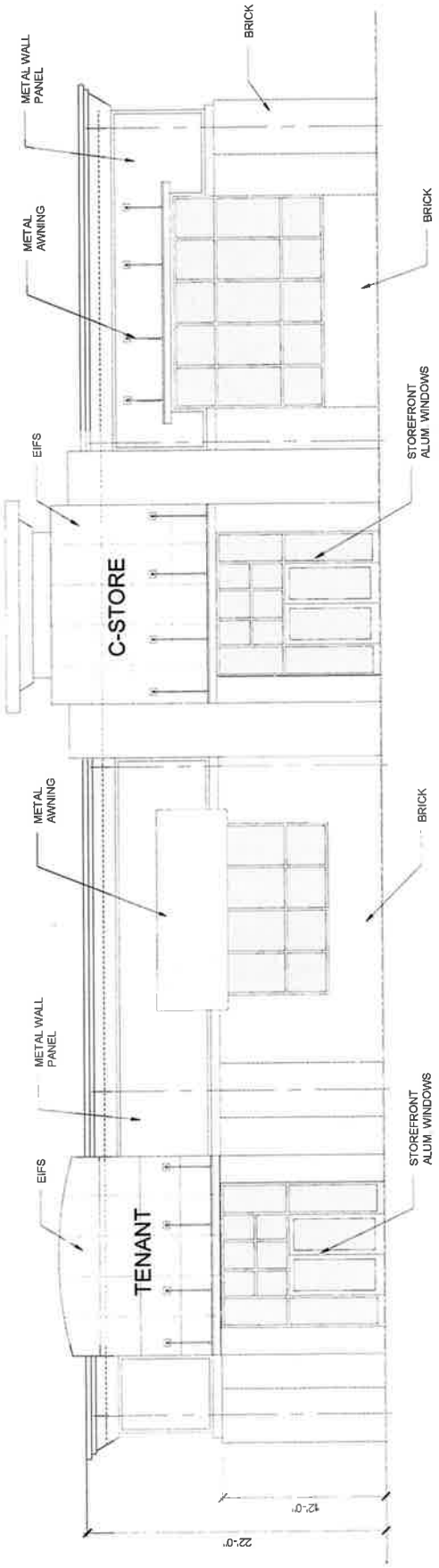
Map information is believed to be correct but is not guaranteed.

Item #11.

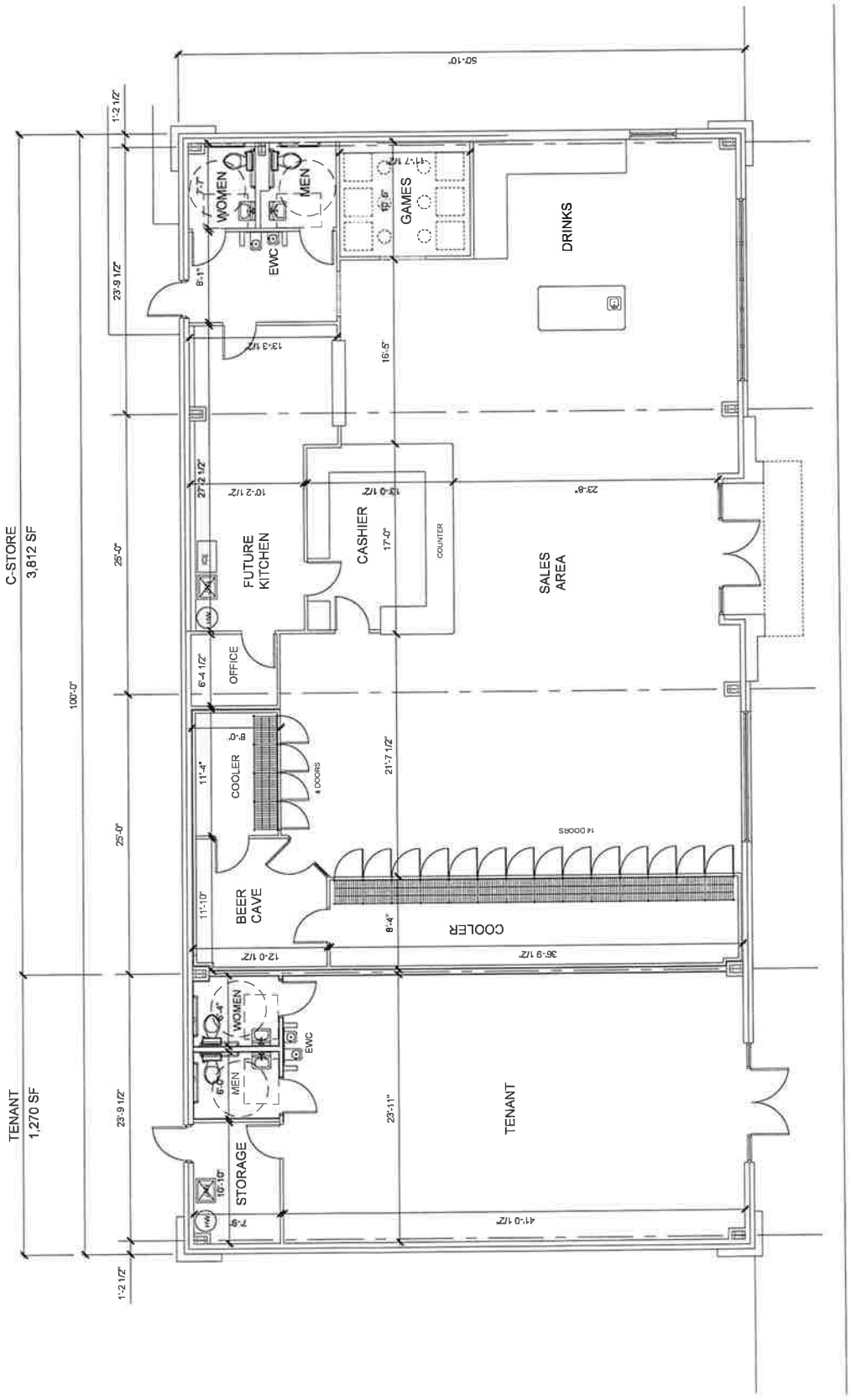
6939 BUENA VISTA ROAD
CONCEPTUAL LAYOUT
FOR
PART OF LAND LOT 53 OF THE 9TH DISTRICT
COLUMBUS, MUSCOGEE COUNTY, GEORGIA
MOON MEEKS & ASSOCIATES, INC.
PRELIMINARY
FOR REVIEW ONLY
No.
DATE: 01/06/2025
SCALE: 1" = 30'
SCHATULGA ROAD
BUENA VISTA ROAD
APPROXIMATE BEGINNING OF STATE WATERS/WETLANDS
PARKING REQUIREMENTS:
CONCEPT NOTES:
PROPERTY SIZE: ±2.99 ACRES
EXISTING ZONING: SFR2 & GC
PROPOSED ZONING: GC
WATER SERVICE CONNECTION TO BE MADE TO COLUMBUS WATER WORKS SYSTEM.
SANITARY SEWER IS NOT AVAILABLE AT THIS SITE. SEPTIC SYSTEM WILL BE REQUIRED.
THE SKETCH SHOWN IS CONCEPTUAL IN NATURE AND IS SIMPLY BASED ON THE LIMITED INFORMATION PROVIDED. CERTAIN LAND CHARACTERISTICS SUCH AS ROCK, TOPOGRAPHY, GEOTECHNICAL EXPLORATION, SOIL SURVEYS, WETLANDS, STATE WATERS, AVAILABLE UTILITIES AND NATURAL DRAINAGE PATTERNS WILL CERTAINLY IMPACT THE FINAL DESIGN.



PRELIMINARY
6369 BUENA VISTA ROAD
RAY UNDERWOOD, ARCHITECT
JANUARY 20, 2025

FRONT ELEVATION

SCALE: 1/8"=1'-0"



PRELIMINARY
6369 BUENA VISTA ROAD
RAY UNDERWOOD, ARCHITECT
JANUARY 20, 2025

C-STORE = 3,812 SF
TENANT SPACE = 1,270 SF
TOTAL = 5,072 SF

FLOOR PLAN
SCALE: 1/8"=1'-0"

C.A. 11-22-11(7)
As Amended
Consent Agenda 11-29-11(3)
11-68

AN ORDINANCE
NO. 11-68

An Ordinance amending the Zoning Atlas of the Consolidated Government of Columbus, Georgia; this amendment changes certain boundaries of a district located at **6939 Buena Vista Road** from NC (Neighborhood Commercial) Zoning District to GC (General Commercial) Zoning District.

THE COUNCIL OF COLUMBUS, GEORGIA, HEREBY ORDAINS:

That the Zoning Atlas on file with the Planning Department be, and the same is hereby amended by changing the aforementioned property of the following described property from NC (Neighborhood Commercial) Zoning District to GC (General Commercial) Zoning District:

> All that lot, tract, or parcel of land situate, lying and being in Columbus, Muscogee County, Georgia, and being known and designated as the certain 1.742 acre parcel shown on a certain map or survey entitled "SURVEY OF PART OF LAND LOT 53, 9TH DISTRICT, COLUMBUS, MUSCOGEE COUNTY, GEORGIA," prepared by Hobbs Smith & Associates, Inc. Civil Engineers, dated April 10, 2000 and recorded in the Office of the Clerk of the Superior Court of Muscogee County, Georgia, in Plat Book 141, Page 23 to which reference is hereby made for a more particular location and description of said lot.

The above-described property is being rezoned subject to the following conditions:

1. Smoke and noise disclosure statements shall be included in all real estate documents.

2. The Property shall be restricted to the following uses:
   1. Auto/Truck Wash and Detail Facility.
   2. Check Cashing Office.
   3. Convenience Store, With Gas Sales.
   4. Dry Cleaning and Laundry, General.
   5. Dry Cleaning and Laundry Station.
   6. Hotel, Motel or Inn.
   7. Laundry, Coin Operated.
   8. Personal Services.
   9. Restaurant, General.
   10. Restaurant, Specialty.
   11. Restaurant, Take Out.
   12. Self Service Storage.

Introduced at a regular meeting of the Council of Columbus, Georgia held on the 22nd day of November, 2011; introduced a second time at a regular meeting of said Council held on the 29th day of November, 2011 and adopted at said meeting by the affirmative vote of ten members of said Council.

Councilor Allen voting YES.
Councilor Baker voting YES.
Councilor Barnes voting YES.
Councilor Davis voting YES.
Councilor Henderson voting YES.
Councilor Huff voting YES.
Councilor McDaniel voting YES.
Councilor Pugh voting YES.
Councilor Thomas voting YES.
Councilor Woodson voting YES.

TINY B. WASHINGTON, CLERK

TERESA PIKE TOMLINSON, MAYOR

This ordinance submitted to the Mayor for his signature, this the 5th day of December, 2011.
Sec: 3-202 (1)

Clerk of Council

This ordinance received, signed by the Mayor at 3:17 P.M. on the 6th day of Dec, 2011, and became law at said time received and became effective at 12:00 noon the following day.
Sec: 3-202 (2)

Clerk of Council

File Attachments for Item:

12. 1st Reading: REZN-04-26-0956: An Ordinance amending the text of Unified Development Ordinance of the Columbus Code ("the UDO") to provide for a Mill Redevelopment Zoning District in the Bibb City Area; and for other purposes. (Planning Department recommends conditional approval and PAC recommends approval.) (Councilor Garrett)

AN ORDINANCE

NO. _____

An Ordinance amending the Unified Development Ordinance of the Columbus Code ("the UDO") to provide for Technology Overlay Districts; establishing underlying zoning districts where such overlay districts are permitted; to redefine Developments of Regional Impact; and for other purposes.

THE COUNCIL OF COLUMBUS, GEORGIA, HEREBY ORDAINS AS FOLLOWS:

SECTION 1.

Article 5 of Chapter 2 of the UDO is hereby amended by inserting a new Section 2.5.26. to read as follows:

Section 2.5.26. – Mill Redevelopment Zoning District.

(a). *Purpose.* The purpose of this section is to provide an overlay is to encourage new and desirable investment and protect the investments of existing property owners and property values in the Mill District.

(b) *Development standards.*

Adaptive Reuse/Additions[1]	
Minimum lot area	
Maximum Building Height[2]	None
Setbacks	Existing height may be maintained; additions up to 150 ft. allowed with design review
Lot Coverage	Use setbacks for New Construction, or maintain existing building footprints
Floor Area Ratio	Existing lot coverage permitted, or up to 90% whichever is greater

Renovations of 25% or more of existing structure shall use these standards.
1 Height is measured from average grade to top of eave.

Parking Requirements	
Multifamily	0.75 spaces per bedroom; 1 space for leasing office; 1 guest space per 25 units
Townhome/SF Attached	1.5 spaces per unit
All other uses	Per UDO Requirements

New Construction		
Minimum lot area	SF Detached	4,000 Sq. Ft. (2,000)[1]
	All Other Uses	No Minimum
Maximum Building Height	SF Detached	50 ft.
	Multifamily + Townhomes	150 ft.
	Nonresidential	150 ft.
	Mixed Use	150 ft.
Front Setbacks	2nd. Ave	0-10 ft. Build to Zone
	All other streets	0-15 ft. Build to Zone
Side Setbacks	SF Detached	10 ft.
	Multifamily	10 ft.
	Nonresidential	0/15 ft.[2]
	Mixed Use	0/15 ft.[2]
Rear Setbacks	SF Detached	10 ft.
	Multifamily	10 ft.
	Nonresidential	0 ft.
	Mixed Use	0 ft.
Lot Coverage	Max 90%	
Floor Area Ratio	N/A	

1 Number of square feet in parenthesis is the minimum lot area per individual dwelling unit.
2 15 feet when abutting a residential zoning district.

(c) *Applicability*

A. The MRZD applies to all new construction, redevelopment, additions exceeding 25% of existing floor area, exterior façade changes, subdivision plats, and changes of use requiring site plan approval.

B. Existing lawful uses and structures may continue; however, any expansions or modifications shall comply with the zoning district standards.

(d) *MRZD District Boundary.* The Mill Redevelopment Zoning District (MRZD) is hereby established as a zoning district. The district is bounded on the map entitled “Mill Redevelopment Zoning District,” incorporated by reference in the Zoning Bylaw and on file with the City Clerk and Building Inspector.

40th St
Walnut St
North Highlands Dam
Chattahoochee River
N Gordon Blvd
S Gordon Blvd

SECTION TWO

Chapter 3 of the UDO is amended by revising Table 3.1.1. by permitting the following use in the following districts:

Mill Redevelopment District Land Use Table			
Use	**P**	**SE**	**NP**
Residential Uses			
Dormitory / Fraternity / Sorority		•	
Accessory Dwelling Unit (ADU)		•	
Guest Cottage		•	
Employee Residence	•		
Security Quarters	•		
Groom's Quarters			•
Single-Family Detached	•		
Duplex	•		
Townhouse	•		
Zero-Lot Line Home	•		
Multifamily (General)	•		
Loft Dwelling	•		
Condominium	•		
Second-Floor Dwelling	•		
Short-Term Rental Unit		•	
Foster Care Home	•		
Group Foster Home		•	
Civic & Public			
Assembly Hall	•		
Cemetery / Mausoleum		•	
Club or Lodge (Membership)	•		
Club or Lodge (Nonprofit)	•		
Cultural Facility	•		
Convent / Monastery / Seminary		•	
Hospice	•		
Hospital	•		
Place of Worship (<250 seats)		•	
Place of Worship (>250 seats)		•	
Public Uses	•		
School – Public / Private		•	
School – Vocational		•	
University or College	•		
Shelter – Homeless			•
Shelter – Temporary		•	

Mill Redevelopme Land Use Table

Use	P	SE	NP
Commercial & Personal Services			
Artisans / Maker Studios	•		
Arts & Crafts Sales	•		
Ambulance Service		•	
Auto/Truck Repair (Major)			•
Auto/Truck Repair (Minor)			•
Auto/Truck Sales			•
Auto/Truck Service Station			•
Banks / Financial Institutions	•		
Banquet Facility	•		
Bars & Lounges	•		
Bed & Breakfast (Homestay)	•		
Bed & Breakfast Inn	•		
Boarding / Rooming House		•	
Boat / Trailer / Marine Sales			•
Building & Construction Office	•		
Building Supplies (Retail)	•		
Check Cashing Office			•
Clinic – Medical or Dental	•		
Veterinary Clinic	•		
Consignment Shop	•		
Convalescent / Nursing Facility	•		
Convenience Store (No Gas)	•		
Convenience Store (With Gas)	•		
Cryptocurrency / Data Processing		•	
Day Care – Type I	•		
Day Care – Type II	•		
Day Care – Type III	•		
Dry Cleaning			•
Dry Cleaning Station	•		
Emergency Care Clinic	•		
Employment Agency	•		
Equipment Sales / Rental			•
Extermination Services	•		
Farm Equipment Sales			•
Film / Video Studio	•		
Flea Market	•		
Fruit & Vegetable Market	•		
Fuel Station	•		

Mill Redevelopment District Land Use Table			
Use	**P**	**SE**	**NP**
Funeral Home	•		
Furniture Sales	•		
Gift / Antique Shop	•		
Greenhouse / Nursery (Retail)	•		
Grocery Store	•		
Health & Fitness Facility	•		
Hotel / Motel / Inn	•		
Kennel – Private		•	
Kennel – Boarding / Breeding		•	
Laboratory – Medical	•		
Laundry – Coin	•		
Lawnmower Service		•	
Mail & Packing Store	•		
Manufactured/Mobile Home Sales	•		
Massage Therapy	•		
Medical Cannabis Dispensary			•
Microbrewery	•		
Microdistillery	•		
Nursery & Garden Supply	•		
Nursery – Wholesale	•		
Office – General	•		
Office – Medical	•		
Office – Veterinary	•		
Outdoor Café (Private)	•		
Outdoor Café (Public)	•		
Package / Liquor Store			•
Paint / Glass / Wallpaper Store	•		
Parking Garage	•		
Parking Lot	•		
Pawn Shop			•
Personal Services	•		
Pet Day Care	•		
Pharmacy	•		
Print Shop	•		
Private Dog Park	•		
Recording Studio	•		
Recreational Vehicle Park			•
Repair Services – General	•		
Repair Services – Limited	•		

Mill Redevelopment District Land Use Table			
Use	**P**	**SE**	**NP**
Restaurant – General	•		
Restaurant – Accessory	•		
Restaurant – Specialty	•		
Restaurant – Take-Out	•		
Retail Sales – General	•		
Tattoo / Body Piercing Shop	•		
Taxidermy	•		
TV / Radio Studio	•		
Transitional Housing – Type I		•	
Transitional Housing – Type II		•	
Transient Lodging			•
Upholstery Shop	•		
Used Merchandise Shop	•		
Video Game / Amusement Parlor	•		
Video Sales & Rental	•		
Wedding Chapel	•		
Recreation & Entertainment			
Amusement – Indoor		•	
Amusement – Outdoor		•	
Amusement Park		•	
Golf Course		•	
Recreation Center – Private		•	
Recreational Establishment		•	
Shooting Range – Indoor			•
Shooting Range – Outdoor			•
Tennis Center / Club	•		
Theater – Indoor	•		
Theater – Outdoor		•	
Drive-in Theater			•
Agricultural			
Agriculture – Limited		•	
Apiculture		•	
Chipmill			•
Equestrian – Commercial			•
Equestrian – Private			•
Forestry			•
Groves / Orchards		•	
Greenhouse / Nursery (Wholesale)		•	
Produce Stand			

Mill Redevelopment District Land Use Table			
Use	**P**	**SE**	**NP**
Manufacturing / Industrial			
Auto/Truck Storage Facility			•
Beverage Production		•	
Building Supplies – Wholesale			•
Bulk Storage – Flammable			•
Bulk Storage – Nonflammable			•
Cold Storage / Distribution		•	
Computer Assembly			•
Concrete / Asphalt Plant			•
Contractor's Storage Yard			•
Dispatch Agency		•	
Distribution & Warehousing			•
Dry Cleaning Plant			•
Equipment Storage – Outdoor			•
Parcel Delivery Facility			•
Food Processing		•	
Furniture Repair		•	
Hazardous Waste Disposal			•
Indoor Cannabis Grow		•	
Junk / Salvage Yard			•
Manufacturing – Heavy			•
Manufacturing – Light		•	
Moving & Storage Facility			•
Sign Fabrication		•	
Publishing / Printing Plant		•	
Recycling Collection Box		•	
Recycling Collection Center			•
Self-Service Storage	•		
Tire Retreading			•
Towing Service			•
Warehousing – General			•
Wholesale – General			•
Communications / Utilities			
Airport			•
Bus/Rail Passenger Station		•	
Helipad (Accessory)		•	
Heliport			•

Mill Redevelopment District Land Use Table			
Use	**P**	**SE**	**NP**
Mining & Extraction			•
Railroad Yard			•
Sanitary Landfill			•
Telecommunications Exchange	•		
Telecommunications Tower		•	
Freight / Truck Terminal			•
Utility – Major	•		
Utility – Minor	•		
Wireless Communications Facility		•	
Accessory / Temporary			
Accessory Uses	•		
Temporary Building / Structure	•		
Temporary Use / Special Event	•		

Introduced at a regular meeting of the Council of Columbus, Georgia held on the _____ day of _____, 2026; introduced a second time at a regular meeting of said Council held on the _____ day of _____, 2026 and adopted at said meeting by the affirmative vote of _____ members of said Council.

Councilor Allen voting _____

Councilor Anker voting _____

Councilor Barnes voting _____

Councilor Chambers voting_____

Councilor Cogle voting _____

Councilor Crabb voting _____

Councilor Davis voting _____

Councilor Garrett voting _____

Councilor Huff voting _____

Councilor Tucker voting _____

Lindsey G Mclemore
Clerk of Council

B. H. “Skip” Henderson, III
Mayor

Columbus, GA
CONSOLIDATED GOVERNMENT
What progress has preserved.

Planning Department

May 27, 2026

Honorable Mayor and Councilors
City Manager
City Attorney
Clerk of Council

This application comes at the request of property owners within the Mill District.

A request to amend the text of the Unified Development Ordinance (UDO) to create a new zoning district: Section 2.5.26. - Mill Redevelopment Zoning District, which will encourage new, desirable investment and protect the investments of existing property owners and property values in the Mill District.

The proposed ordinance is attached.

Recommendations:

The Planning Advisory Commission (PAC) considered this text amendment at their meetings on May 6, 2026. PAC recommended **approval** by a vote of 5-0.

The Planning Department recommends **conditional approval**. The recommended condition is: reduce the maximum height from 150 feet to 75 feet for Multifamily + Townhomes, Nonresidential, and Mixed Use.

Mill Redevelopment Zoning District

Bibb City | Columbus, GA

Prepared by

BARGE DESIGN SOLUTIONS®

November 2025

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C. Applicability
D. Land Use & Zoning
E. Building Typologies & Character

02 District Standards

F. Dimensional & Bulk Standards
G. Land Use Regulations
H. Nonconforming Uses

01

Background Information

A. Purpose and Intent

The purpose of Section 2.5.18 - Mill Redevelopment Zoning District (MRZD), is to encourage the new and desirable investment and protect the investments of existing property owners and property values in the Mill District.

Key Goals and Outcomes

Preserve the unique architectural and cultural character of Bibb City's historic mill era.

Promote adaptive reuse of existing mill buildings for mixed-use development including residential, commercial, employment, and civic uses.

Encourage infill development that complements historic structures in scale, massing, and materials.

Support walkability, connectivity to the Chattahoochee River and regional trail systems, and integration with surrounding neighborhoods.

Provide regulatory flexibility to attract private reinvestment while maintaining design standards consistent with the historic fabric of Bibb City.

Develop incentives (which may include more flexible zoning options, increased density allowances, increased maximum building height, enhanced parking factors, etc.) that will increase the overall market attractiveness of the properties in the District.

B. MRZD District Boundary

The Mill Redevelopment Zoning District (MRZD) is hereby established as a zoning district. The district is bounded on the map entitled “Mill Redevelopment Zoning District,” incorporated by reference in the Zoning Bylaw and on file with the City Clerk and Building Inspector.

C. Applicability

A. The MRZD applies to all new construction, redevelopment, additions exceeding 25% of existing floor area, exterior façade changes, subdivision plats, and changes of use requiring site plan approval.

B. Existing lawful uses and structures may continue; however, any expansions or modifications shall comply with the zoning district standards.

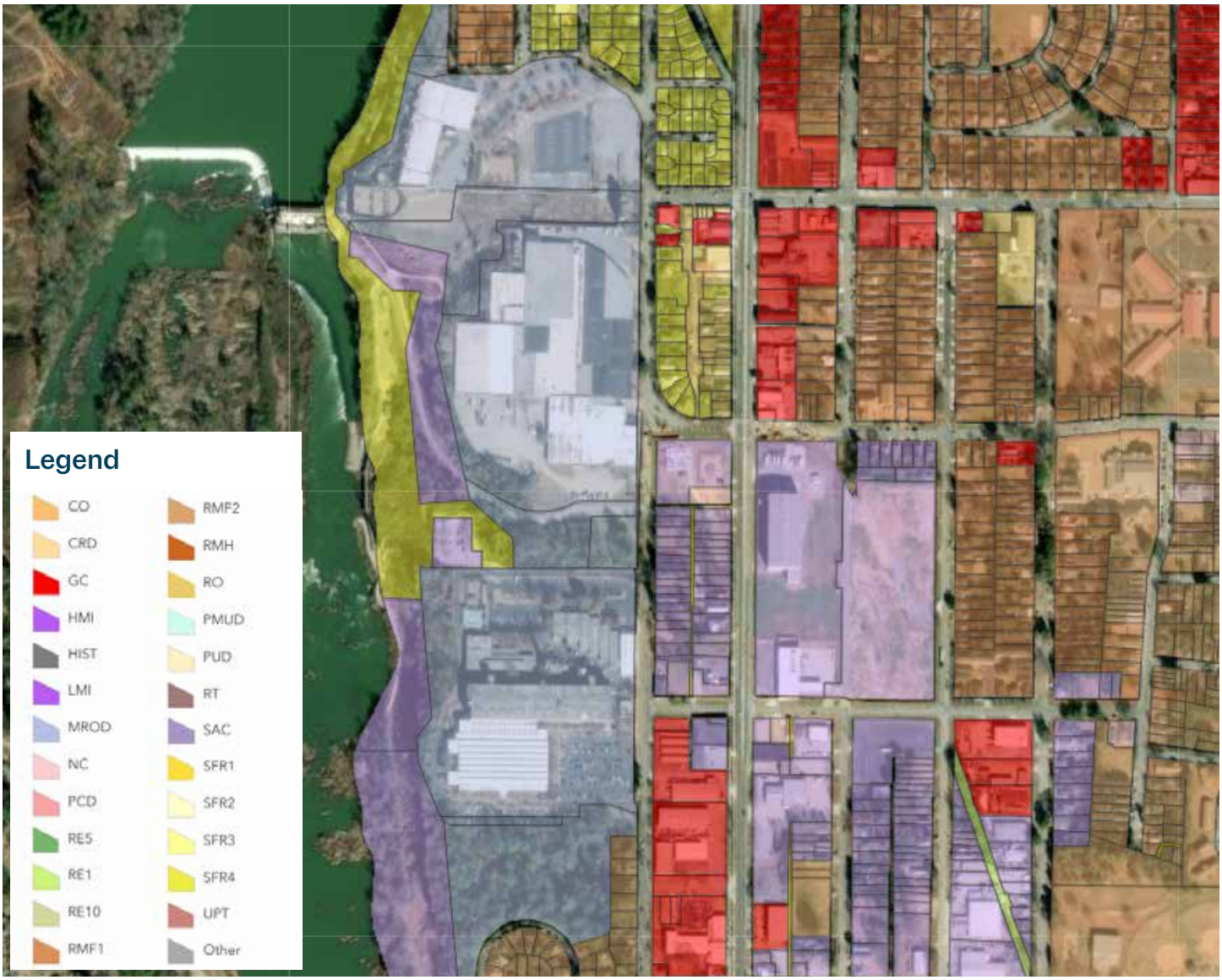
Site Boundary Map

D. Land Use & Zoning

The Bibb City Mill District reflects a long history of industrial activity, worker housing, and incremental reinvestment shaped by the legacy of the former Bibb Manufacturing Company. Existing land uses within the district today include a mix of historic mill buildings, smaller-scale industrial and warehouse spaces, mill village residential blocks, and public or semi-public uses such as churches, small civic buildings, and open spaces connected to the riverfront. While large portions of the original mill complex have been adaptively reused or remain structurally intact, many surrounding parcels exhibit transitional or underutilized uses, including surface parking, storage areas, vacant structures, and light industrial operations.

Zoning within and around the district is a patchwork of residential, commercial, and industrial classifications, reflecting the piecemeal evolution of the area following the closure of the mill. The underlying zoning districts—ranging from single-family residential to neighborhood commercial, general commercial, and light industrial—often do not align with the historic development pattern or desired future vision for a walkable, mixed-use mill redevelopment district. As a result, many parcels within the area are either legal nonconformities or experience zoning constraints that inhibit adaptive reuse, infill development, and reinvestment consistent with the mill character.

The proposed Mill Redevelopment Zoning District (MRZD) is intended to resolve these inconsistencies by providing a unified regulatory framework that prioritizes adaptive reuse, context-sensitive infill, and compatible new development, while preserving the historic village scale and improving connectivity to the riverfront and adjacent neighborhoods.



Zoning Map

E. Building Typologies & Character

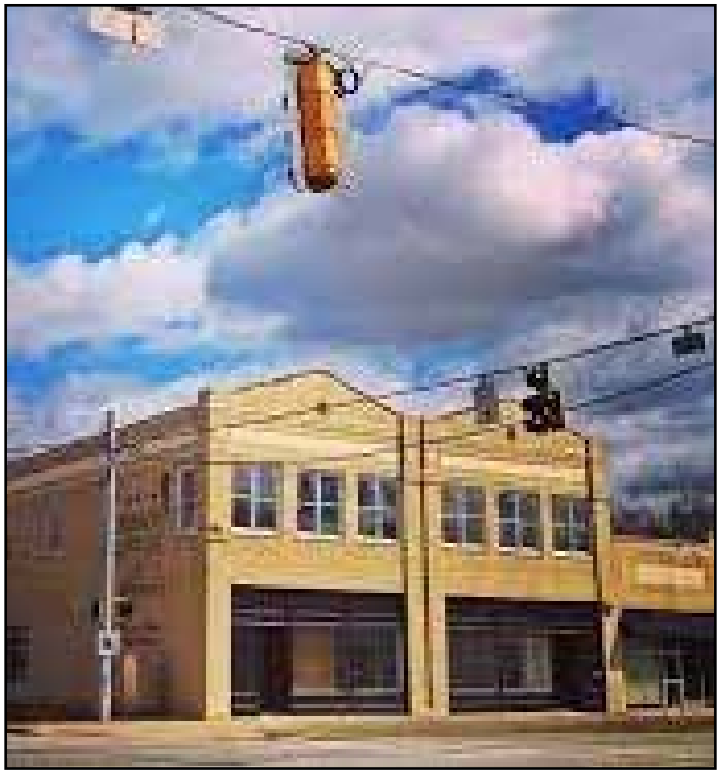
The Bibb City Mill District is defined by a distinctive blend of industrial heritage and mill village fabric. At its center is the historic Bibb Manufacturing Company complex—large-scale brick mill buildings with long linear forms, tall multi-pane windows, and steel or heavy-timber structure. These buildings establish the district's industrial character and remain its most visually prominent elements.

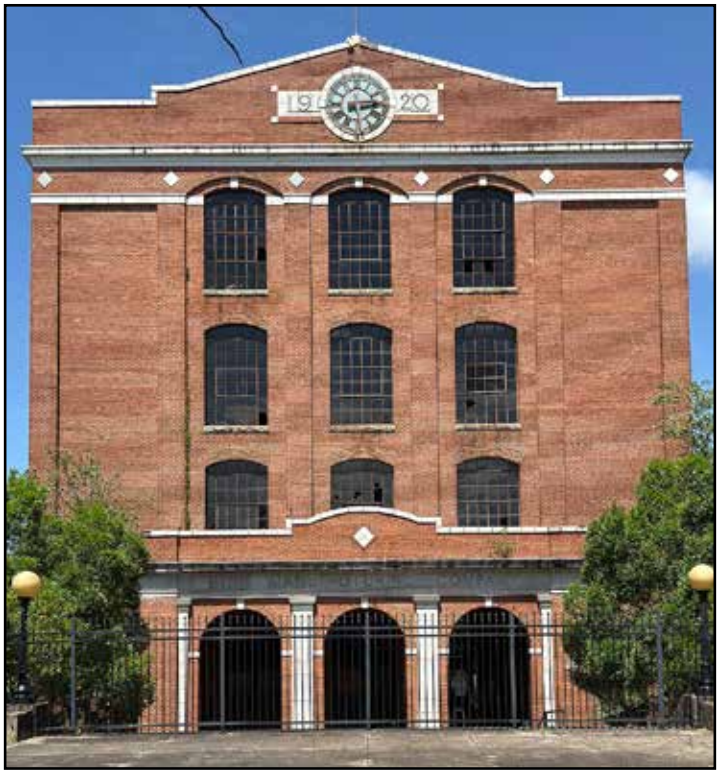
Surrounding the mill, the historic mill village features compact residential blocks of modest single-family and duplex homes built for mill workers. These houses—typically one or two stories, with simple rooflines, front porches or stoops, and small lots—create a walkable, human-scale pattern that contrasts with the larger mill structures.

Along key corridors, small historic storefronts and commercial buildings contribute to the district's original mixed-use character. Their shallow setbacks, large display windows, and brick façades support pedestrian activity and reinforce the traditional village center.

Across the district, supporting buildings such as warehouses, utility structures, and workshops add to the industrial texture. While some buildings show deterioration, many retain original materials and forms that lend themselves well to adaptive reuse.

Overall, the Mill District's character is defined by the interplay between substantial brick industrial buildings, modest worker housing, and small commercial structures. This mix provides a strong foundation for redevelopment and offers clear cues for compatible new construction and preservation-minded reuse.





Existing Structures within the District

02

Distict Standards

F. Dimensional & Bulk Standards

Dimensional standards for the MRZD are as follows:

Adaptive Reuse/Additions[1]	
Minimum lot area	None
Maximum Building Height[2]	Existing height may be maintained; additions up to 150 ft. allowed with design review
Setbacks	Use setbacks for New Construction, or maintain existing building footprints
Lot Coverage	Existing lot coverage permitted, or up to 90% whichever is greater
Floor Area Ratio	N/A

1 Renovations of 25% or more of existing structure shall use these standards.
2 Height is measured from average grade to top of eave.

New Construction		
Minimum lot area	SF Detached	4,000 Sq. Ft. (2,000)[1]
	All Other Uses	No Minimum
Maximum Building Height	SF Detached	50 ft.
	Multifamily + Townhomes	150 ft.
	Nonresidential	150 ft.
	Mixed Use	150 ft.
Front Setbacks	2nd. Ave	0-10 ft. Build to Zone
	All other streets	0-15 ft. Build to Zone
Side Setbacks	SF Detached	10 ft.
	Multifamily	10 ft.
	Nonresidential	0/15 ft.[2]
	Mixed Use	0/15 ft.[2]
Rear Setbacks	SF Detached	10 ft.
	Multifamily	10 ft.
	Nonresidential	0 ft.
	Mixed Use	0 ft.
Lot Coverage	Max 90%	
Floor Area Ratio	N/A	

1 Number of square feet in parenthesis is the minimum lot area per individual dwelling unit.
2 15 feet when abutting a residential zoning district.

Parking Requirements	
Multifamily	0.75 spaces per bedroom; 1 space for leasing office; 1 guest space per 25 units
Townhome/SF Attached	1.5 spaces per unit
All other uses	Per UDO Requirements

G. Land Use Regulations

This land use chart outlines the uses allowed within the Mill Redevelopment Zoning District (MRZD) to support adaptive reuse, compatible infill, and preservation of the historic mill character. Each use is designated as permitted (P), special exception (SE), or not permitted (NP) based on its consistency with the district's design intent and development goals.

Mill Redevelopment District Land Use Table			
Use	**P**	**SE**	**NP**
Residential Uses			
Dormitory / Fraternity / Sorority		•	
Accessory Dwelling Unit (ADU)		•	
Guest Cottage		•	
Employee Residence	•		
Security Quarters	•		
Groom's Quarters			•
Single-Family Detached	•		
Duplex	•		
Townhouse	•		
Zero-Lot Line Home	•		
Multifamily (General)	•		
Loft Dwelling	•		
Condominium	•		
Second-Floor Dwelling	•		
Short-Term Rental Unit		•	
Foster Care Home	•		
Group Foster Home		•	
Civic & Public			
Assembly Hall	•		
Cemetery / Mausoleum		•	
Club or Lodge (Membership)	•		
Club or Lodge (Nonprofit)	•		
Cultural Facility	•		
Convent / Monastery / Seminary		•	
Hospice	•		
Hospital	•		
Place of Worship (<250 seats)		•	
Place of Worship (>250 seats)		•	
Public Uses	•		
School – Public / Private		•	
School – Vocational		•	
University or College	•		
Shelter – Homeless			•
Shelter – Temporary		•	

Mill Redevelopment District Land Use Table			
Use	**P**	**SE**	**NP**
Commercial & Personal Services			
Artisans / Maker Studios	•		
Arts & Crafts Sales	•		
Ambulance Service		•	
Auto/Truck Repair (Major)			•
Auto/Truck Repair (Minor)			•
Auto/Truck Sales			•
Auto/Truck Service Station			•
Banks / Financial Institutions	•		
Banquet Facility	•		
Bars & Lounges	•		
Bed & Breakfast (Homestay)	•		
Bed & Breakfast Inn	•		
Boarding / Rooming House		•	
Boat / Trailer / Marine Sales			•
Building & Construction Office	•		
Building Supplies (Retail)	•		
Check Cashing Office			•
Clinic – Medical or Dental	•		
Veterinary Clinic	•		
Consignment Shop	•		
Convalescent / Nursing Facility	•		
Convenience Store (No Gas)	•		
Convenience Store (With Gas)	•		
Cryptocurrency / Data Processing		•	
Day Care – Type I	•		
Day Care – Type II	•		
Day Care – Type III	•		
Dry Cleaning			•
Dry Cleaning Station	•		
Emergency Care Clinic	•		
Employment Agency	•		
Equipment Sales / Rental			•
Extermination Services	•		
Farm Equipment Sales			•
Film / Video Studio	•		
Flea Market	•		
Fruit & Vegetable Market	•		
Fuel Station			

Mill Redevelopment District Land Use Table			
Use	**P**	**SE**	**NP**
Funeral Home	•		
Furniture Sales	•		
Gift / Antique Shop	•		
Greenhouse / Nursery (Retail)	•		
Grocery Store	•		
Health & Fitness Facility	•		
Hotel / Motel / Inn	•		
Kennel – Private		•	
Kennel – Boarding / Breeding		•	
Laboratory – Medical	•		
Laundry – Coin	•		
Lawnmower Service		•	
Mail & Packing Store	•		
Manufactured/Mobile Home Sales	•		
Massage Therapy	•		
Medical Cannabis Dispensary			•
Microbrewery	•		
Microdistillery	•		
Nursery & Garden Supply	•		
Nursery – Wholesale	•		
Office – General	•		
Office – Medical	•		
Office – Veterinary	•		
Outdoor Café (Private)	•		
Outdoor Café (Public)	•		
Package / Liquor Store			•
Paint / Glass / Wallpaper Store	•		
Parking Garage	•		
Parking Lot	•		
Pawn Shop			•
Personal Services	•		
Pet Day Care	•		
Pharmacy	•		
Print Shop	•		
Private Dog Park	•		
Recording Studio	•		
Recreational Vehicle Park			•
Repair Services – General	•		
Repair Services – Limited			

Mill Redevelopment District Land Use Table			
Use	**P**	**SE**	**NP**
Restaurant – General	•		
Restaurant – Accessory	•		
Restaurant – Specialty	•		
Restaurant – Take-Out	•		
Retail Sales – General	•		
Tattoo / Body Piercing Shop	•		
Taxidermy	•		
TV / Radio Studio	•		
Transitional Housing – Type I		•	
Transitional Housing – Type II		•	
Transient Lodging			•
Upholstery Shop	•		
Used Merchandise Shop	•		
Video Game / Amusement Parlor	•		
Video Sales & Rental	•		
Wedding Chapel	•		
Recreation & Entertainment			
Amusement – Indoor		•	
Amusement – Outdoor		•	
Amusement Park		•	
Golf Course		•	
Recreation Center – Private		•	
Recreational Establishment		•	
Shooting Range – Indoor			•
Shooting Range – Outdoor			•
Tennis Center / Club	•		
Theater – Indoor	•		
Theater – Outdoor		•	
Drive-in Theater			•
Agricultural			
Agriculture – Limited		•	
Apiculture		•	
Chipmill			•
Equestrian – Commercial			•
Equestrian – Private			•
Forestry			•
Groves / Orchards		•	
Greenhouse / Nursery (Wholesale)		•	
Produce Stand			

Mill Redevelopment District Land Use Table			
Use	**P**	**SE**	**NP**
Manufacturing / Industrial			
Auto/Truck Storage Facility			•
Beverage Production		•	
Building Supplies – Wholesale			•
Bulk Storage – Flammable			•
Bulk Storage – Nonflammable			•
Cold Storage / Distribution		•	
Computer Assembly			•
Concrete / Asphalt Plant			•
Contractor's Storage Yard			•
Dispatch Agency		•	
Distribution & Warehousing			•
Dry Cleaning Plant			•
Equipment Storage – Outdoor			•
Parcel Delivery Facility			•
Food Processing		•	
Furniture Repair		•	
Hazardous Waste Disposal			•
Indoor Cannabis Grow		•	
Junk / Salvage Yard			•
Manufacturing – Heavy			•
Manufacturing – Light		•	
Moving & Storage Facility			•
Sign Fabrication		•	
Publishing / Printing Plant		•	
Recycling Collection Box		•	
Recycling Collection Center			•
Self-Service Storage	•		
Tire Retreading			•
Towing Service			•
Warehousing – General			•
Wholesale – General			•
Communications / Utilities			
Airport			•
Bus/Rail Passenger Station		•	
Helipad (Accessory)		•	
Heliport			•

Mill Redevelopment District Land Use Table			
Use	**P**	**SE**	**NP**
Mining & Extraction			•
Railroad Yard			•
Sanitary Landfill			•
Telecommunications Exchange	•		
Telecommunications Tower		•	
Freight / Truck Terminal			•
Utility – Major	•		
Utility – Minor	•		
Wireless Communications Facility		•	
Accessory / Temporary			
Accessory Uses	•		
Temporary Building / Structure	•		
Temporary Use / Special Event	•		

H. Nonconforming Uses

- Existing lawful uses and structures that do not conform may continue. Adaptive reuse, expansion, or reconstruction shall bring the property into closer conformity with district intent where feasible.

File Attachments for Item:

13. 1st Reading: An Ordinance providing for the establishment of taxing districts, including a county-wide general services district and three (3) urban services districts and three (3) Business Improvement Districts (BID); providing for the levy, assessment, and collection of taxes for Columbus, Georgia within such districts for the year 2026 as provided under the Charter of the Consolidated Government of Columbus, Georgia; providing penalties for violations of the provisions of said ordinance; and for other purposes. (Budget Committee)

An Ordinance

No. _____

An Ordinance providing for the establishment of taxing districts, including a county-wide general services district and three (3) urban services districts and three (3) Business Improvement Districts (BID); providing for the levy, assessment, and collection of taxes for Columbus, Georgia within such districts for the year 2026 as provided under the Charter of the Consolidated Government of Columbus, Georgia; providing penalties for violations of the provisions of said ordinance; and for other purposes.

THE COUNCIL OF COLUMBUS, GEORGIA HEREBY ORDAINS:

SECTION 1.

The Services Districts, heretofore established by ordinances, are hereby reaffirmed as the Services Districts for the year 2026 for the purpose of establishing rates of taxation in accordance with the requirements of the Charter of the Consolidated Government hereinafter set forth in this Ordinance.

SECTION 2.

For the purpose of defraying the necessary expenses of Columbus, Georgia for sustaining the credit thereof, for paying its bonds and coupons falling due, for supporting and maintaining government, and for other purposes, the taxes and revenues hereinafter provided are hereby levied and shall be collected for the year 2026 based upon the kind, character, type, degree and level of services provided by said government within said services districts, and as adjusted in accordance with the requirements of said Charter.

SECTION 3.

The Gross tax millage rates for Columbus Consolidated Government set forth herein are hereby levied for the Calendar Year 2026 upon all real and personal property that is not exempt from taxation under law with the exception of motor vehicles.

There shall be collected a Gross Millage Rate of 32.58 mills on each dollar of valuation for Urban Service District#1 (USD#1). Of such tax, the General and Urban Services Millage Rate shall be 8.97 mills including the Sales Tax Rollback equivalent to 17.43 mills and 0.82 mills for Transportation. Additionally, of such Gross Millage Rate, there are hereby levied 1.00 mills (out of a maximum allowed 3 mills) to provide support for indigent and inmate medical healthcare costs; 0.50 mills for Economic Development Authority Activities; 3.44 mills for paving and macadamizing the streets and roadways; and 1.24 mills for sewers and storm water drainage resulting in a Net Maintenance and Operating (M&O) Millage Rate for Urban Service District #1 of 15.15 mills. There is also hereby levied a Bond Millage Rate of 0.92 mills for the payment of principal and interest on the public debt of Columbus, GA providing a Total Millage Rate of 16.07 for USD#1.

Of such Gross Tax Millage Rate, there is hereby a further reduction from the millage rates set forth above for USD#1 for Urban Service District Number 2 (USD#2) resulting from a millage rollback for urban service credit (includes stormwater (sewer), paving and sales tax) being equivalent to 5.98 mills and resulting in a Net Total Millage for USD#2 of 10.09.

Of such Gross Tax Millage Rate, there is hereby a further reduction from the millage rates set forth above for USD#1for Urban Service District Number 4 (USD#4) resulting from a millage rollback for urban service credit, (includes stormwater (sewer), paving, and sales tax) being equivalent to 6.88 mills and resulting in a Net Total Millage for USD#4 of 9.19.

The Sales Tax Rollback applied to the General and Urban Services taxes in all Urban Service Districts in this Ordinance is equivalent to the amount of $100,298,684.70 in sales taxes in accordance with state regulation.

Service	USD#1 (Mills)
Gross General & Urban Service Millage Rate	25.58
Sales Tax Credit	-17.43
Transportation Levy	0.82
Total General & Urban Service Millage Rate	**8.97**
Paving	3.44
Stormwater (Sewer)	1.24
Indigent and Inmate Care	1.00
Economic Development Authority	0.50
Net M & O Millage Rate	**15.15**
Bond Millage Rate	0.92
Total Millage Rate	**16.07**
Service	**USD#2 (Mills)**
Total Urban Service District #1 Levy	16.07
Urban Service District Credit	-5.98
Total USD#2 Millage	**10.09**
Service	**USD#4 (Mills)**
Total Urban Service District #1 Levy	16.07
Urban Service District Credit	-6.88
Total USD#4 Millage	**9.19**

SECTION 4.

Net total tax millage for all real and personal property for the calendar year 2026 in USD#1 is 16.07, in USD#2 is 10.09 and in USD#4 is 9.19. These millage rates are authorized under the rollback provision contained in the Columbus Charter Section 7-101(3).

On all motor vehicles still subject to the provisions of O.C.G.A. §48-5-441, there is hereby levied and shall be collected a tax of 16.07 mills in Urban Services District #1, 10.09 mills in Urban Services District #2, and 9.19 mills in Urban Services District #4 on each dollar of valuation.

SECTION 5.

The Business Improvement District (BID) established pursuant to O.C.G.A. 36-43-1 contains three benefit zones, Urban Services District Number 5 (USD #5), Urban Services District Number 6 (USD #6) and Urban Services District Number 7 (USD #7). Each benefit zone receives different levels of supplemental services. The net total tax millage in USD #5, USD #6, and USD #7 is hereby fixed and levied equal to that of Urban Services District Number 1 (USD#1) plus the BID millage rate of 6.99 mills in USD #5, 5.76 mills in USD #6, and 4.47 mills in USD #7. Such millage shall be collected in the same manner, at the same time, and by the same officers as other taxes and assessments of the Consolidated Government and shall be maintained in a separate account for the provision of supplemental services in the Business Improvement District (BID).

SECTION 6.

As to all funds from taxes on intangible property paid to Columbus, Georgia, by the State of Georgia, the division of said total millage for each particular purpose shall be the same as levied for Urban Services District Number 1 and the General Services District and for schools under the school millage ordinance.

SECTION 7.

Claims for exemption from taxation by Columbus, Georgia for the year 2026 on personal property shall be controlled by applicable state law.

SECTION 8.

Returns of tangible property, including description of real estate, shall be made on oath to the Tax Commissioner between the first day of January 2026 and the first day of April 2026, and in default of such return, the property shall be assessed by the Tax Assessor. Should any person, firm or corporation fail to make returns of property for taxation as required by this ordinance, the Tax Commissioner shall use the value as shown on the prior year's return. A failure to pay the tax on said property to the same liability and sale as other like property regularly assessed or returned where the same was in Columbus, Georgia on January 1, 2026.

SECTION 9.

It shall be the duty of the Tax Commissioner to carefully scrutinize each return and to see that no real estate is returned at a value less than fixed by the Board of Tax Assessors and that all personal property embraced in the return is fixed at its true market value. Review of any return shall be made in accordance with the provisions of the Columbus Charter and applicable State law. If in any case the Board of Tax Assessors of Columbus, Georgia, is not satisfied with the accuracy of the tax returns herein provided for Columbus, Georgia, through its officers, agents, employees, or representatives, may inspect the books of the business for which the returns are made. The Board of Tax Assessors shall have the right to inspect the books or records for the business of which the return was made in Columbus, Georgia, and upon demand of the Board of Tax Assessors such books or records shall be submitted for inspection by the representative of Columbus, Georgia within 30 days. ALL TAX RETURNS ACCEPTED SHALL BE SUBJECTED TO AUDIT.

Whenever any persons are called in to arbitrate and fix the value of any personal property embraced in the return of any taxpayer, such persons shall take an oath, before some officer of this State authorized to administer oaths, to do justice between Columbus, Georgia and the taxpayer touching the true assessment of the property embraced in the return.

The Board of Tax Assessors shall have mailed notices of assessment in accordance with O.C.G.A. § 48-5-306 and shall present the books to the Tax Commissioner for examination and approval. The Tax Commissioner shall forward the books to the State Revenue Commissioner for examination and approval.

SECTION 10.

The valuation of all property upon which taxes are herein above levied and assessed, and all tax liens shall date and rank and become fixed as of January 1, 2026.

Taxes shall become due October 15, and delinquent October 16. Taxpayers shall have the option to pay 40% on or before October 15 and 60% on or before December 1 without penalty. Upon failure to pay 40% by October 15, the total shall become delinquent. Upon payment of 40% by October 15, the remainder shall become due on December 1 and delinquent if not paid before December 2. Interest shall immediately begin to accrue on any delinquent tax; a penalty of 10% of the tax due shall accrue on taxes not paid on or before December 21, 2026; and Fi Fa costs will be added, all as provided by Georgia law.

Where any person becomes liable for the payment to Columbus, Georgia of a tax on personal property for 2026, and between January 1, 2026 and September 1, 2026, such person is moving or about to move the personal property subject to such tax without the limits of Columbus, Georgia, the tax for said year on said personal property shall immediately become due, and execution shall be issued by the Tax Commissioner and levied by the Tax Commissioner instanter, and said property advertised and sold pursuant to the provisions regarding sales for taxes due said Columbus, Georgia.

SECTION 11.

All ordinances or parts of ordinances in conflict with this ordinance are hereby repealed.

Introduced at a meeting of the Council of Columbus, Georgia, held on the 9th day of June 2026; introduced a second time at a regular meeting of said Council held on the 16th day of June 2026, and adopted at said meeting by the affirmative vote of ____ members of said Council.

Councilor Allen voting __ .
Councilor Anker voting _____ .
Councilor Barnes voting _____ .
Councilor Chambers voting _____ .
Councilor Cogle voting _____ .
Councilor Crabb voting _____ .
Councilor Davis voting _____ .
Councilor Garrett voting _____ .
Councilor Huff voting _____ .
Councilor Tucker voting _____ .

_____ _____

Lindsey G. McLemore, Clerk of Council B.H. “Skip” Henderson, III, Mayor

File Attachments for Item:

14. 1st Reading: An Ordinance amending the Columbus Code to repeal and replace Sections 14-14 and 14-15 with new code sections that impose a curfew for unattended minors in the Uptown District, and for other purposes. (Continued on 1st Reading from 5-26-26) (Mayor Pro-Tem)

ORDINANCE

NO._____

An Ordinance amending the Columbus Code to repeal and replace Sections 14-14 and 14-15 with new code sections that impose a curfew for unattended minors in the Uptown District, and for other purposes.

WHERES, the Uptown District from 8th Street to 14th Street, between 2nd Avenue and Bay Avenue, ("the District") is a diverse area of business, entertainment, recreation and tourism activities; and

WEHREAS, the Columbus Police Department has recorded a concerning number of calls and arrests in the District over the past years as evidenced by the report attached hereto as Exhibit A which shows that there have been 434 cases resulting in 331 arrests; and

WHEREAS, it has been the observation of law enforcement officials, business owners, and other goodwill ambassadors in the District that a large number of the incidents occur in the evening hours and are associated with the presence of a large number of unsupervised juveniles who appear to be dropped of and left in the District during the evening hours; and

WHEREAS, it is the desire of this Council to implement a curfew for the summer and early fall months to address these issues.

NOW THEREFORE THE COUNCIL OF COLUMBUS, GEORGIA, HEREBY ORDAINS:

SECTION 1.

Section 14-14 and 14-15 of the Columbus code which are currently reserved shall be replaced by two new code sections 14-14 and 14-15 to read as follows:

"**Sec. 14-14. Curfew Authorized.**

It shall be unlawful for any person under the age of eighteen (18) years to remain in or upon any public place, street, sidewalk, park, parking garage, or any other public area within the designated Uptown District (from 8th Street to 14th Street, between 2nd Avenue and Bay Ave) unsupervised by an adult having the lawful authority to be at such places between the hours of 9:00 p.m. on any day and 5:00 a.m. of the following day.

The provisions of this ordinance shall not apply to a minor who:

a) Is accompanied by a parent, legal guardian, or other adult having the lawful care and custody of the minor;
b) Is engaged in lawful employment, or traveling directly to or from such employment;
c) Is attending or traveling to or from a school-sponsored, civic, religious, or other approved organized activity;
d) Is a current Columbus State University student and is housed in the Uptown Columbus area;
e) Is attending or traveling directly to or from an activity exercising the First Amendment rights protected under the Constitution; or
f) Is staying at a hotel or lodging facility in the designated area.

Sec. 14-15. Responsibility of Parents.

(a) It shall be unlawful for the parent, guardian, or other adult having custody or control of any child under the age of 18 to permit, or by insufficient control, allow such child to remain in or upon any public place, street, sidewalk, park, parking garages or other public area within the designated Uptown District (from 8th Street to 14th Street, between 2nd Avenue and Bay Ave) unsupervised by an adult having the lawful authority to be at such places between the hours of 9:00 p.m. on any day and 5:00 a.m. of the following day; except in circumstances set out in subsection (a) through (f) of section 14-14.

(b) Any parent, guardian, or other adult violating this section shall, upon conviction before the recorder of Columbus, Georgia, be punished in accordance with section 1-8 of the Columbus, Georgia, Code of Ordinances.

SECTION 2.

If any section, clause, portion or provision of this ordinance is found unconstitutional, such invalidity shall not affect any other portion of this ordinance.

SECTION 3.

This ordinance shall become effective ten (10) days after signing by the Mayor and transmission to the Clerk of Council, and it shall sunset on September 30, 2026, for evaluation of its effectiveness and whether there is a continuing need for it.

SECTION 4.

All ordinances and parts of ordinances in conflict with this ordinance are hereby repealed.

_____

Introduced at a regular meeting of the Council of Columbus, Georgia held on the 26th day of May 2026; and introduced on second reading at a regular meeting of said Council held on the ____ day of ____ 2026 and adopted at said meeting by the affirmative vote of ____ members of said Council.

Councilor Allen	voting _____
Councilor Anker	voting _____
Councilor Chambers	voting _____
Councilor Cogle	voting _____
Councilor Crabb	voting _____
Councilor Davis	voting _____
Councilor Garrett	voting _____
Councilor Hickey	voting _____
Councilor Huff	voting _____
Councilor Tucker	voting _____

_____ _____

Lindsey G. McLemore **B. H. "Skip" Henderson, III**

Clerk of Council Mayor

Uptown CFS By Time

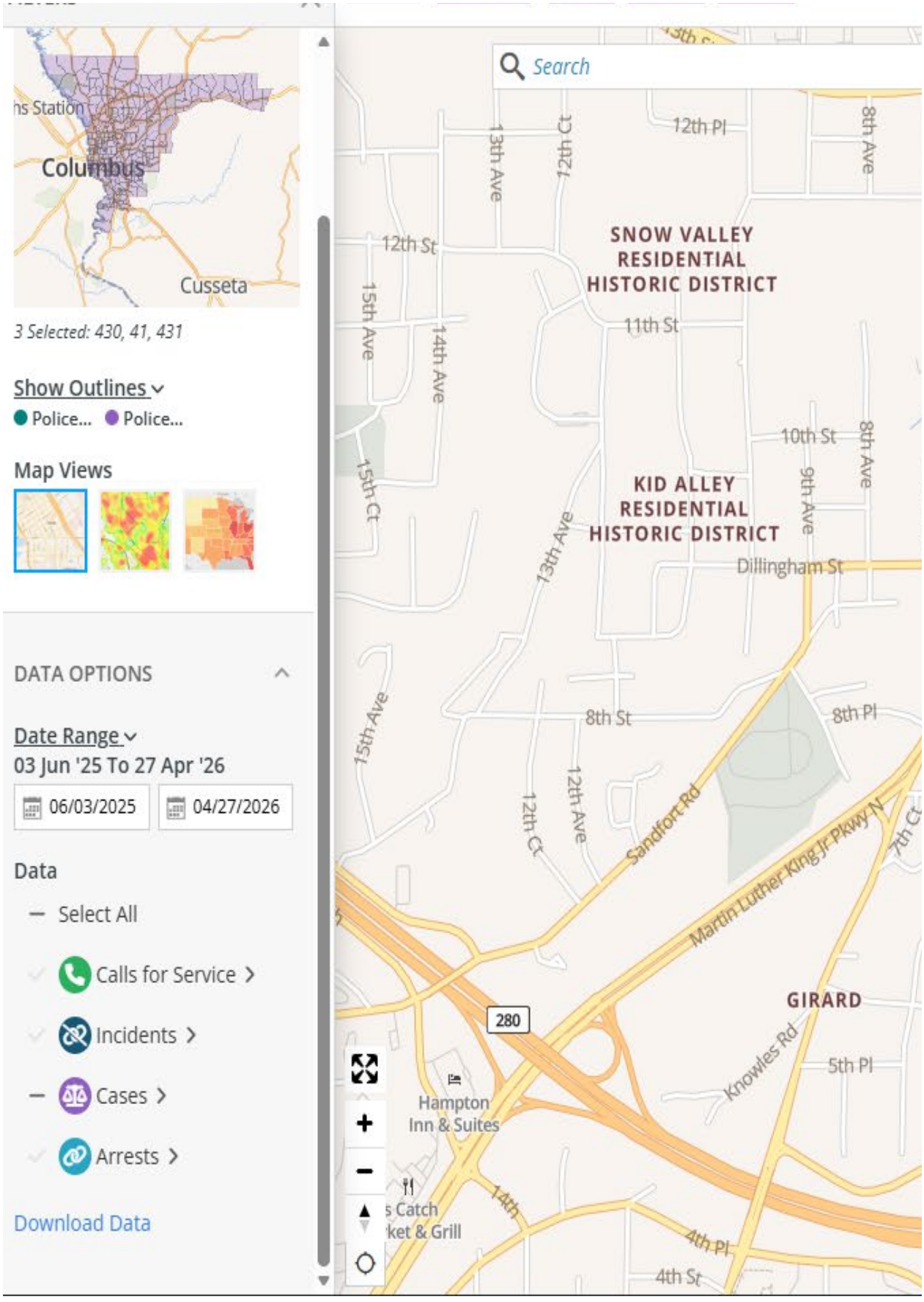
Disposition	(Multiple Items)
ORI	GA1060100

Call Count	Column Labels						
Row Labels	Sunday	Monday	Tuesday	Wednesday	Thursday	Friday	Saturday
12 - 1:00 AM						1	1
2 - 3:00 AM					1	1	
3 - 4:00 AM	1					1	
4 - 5:00 AM			1				
5 - 6:00 AM				1			
6 - 7:00 AM			1				
7 - 8:00 AM		2		5	1		
8 - 9:00 AM		2		1		1	
9 - 10:00 AM		1	2		1	2	
10 - 11:00 AM	1	1		1	1		1
11 - 12:00 PM			1		1	2	
12 - 1:00 PM	1	1	1	1	2		2
1 - 2:00 PM	2		1		1	2	1
2 - 3:00 PM				1		2	
3 - 4:00 PM	1	1		1	1	2	1
4 - 5:00 PM							1
5 - 6:00 PM		1		1			1
6 - 7:00 PM		1	1			2	
7 - 8:00 PM	1						1
8 - 9:00 PM			1	1			
9 - 10:00 PM	1	1			1	1	2
10 - 11:00 PM						1	
11 - 12:00 AM					1		
Grand Total	8	11	9	13	11	18	11

Law Enforcement Explorer - Columbus Consolidated Government (Muscogee)

FILTERS

Pin x | Cases x | 41 x | 430 x | 431 x


Columbus
Cusseta
3 Selected: 430, 41, 431
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Police...
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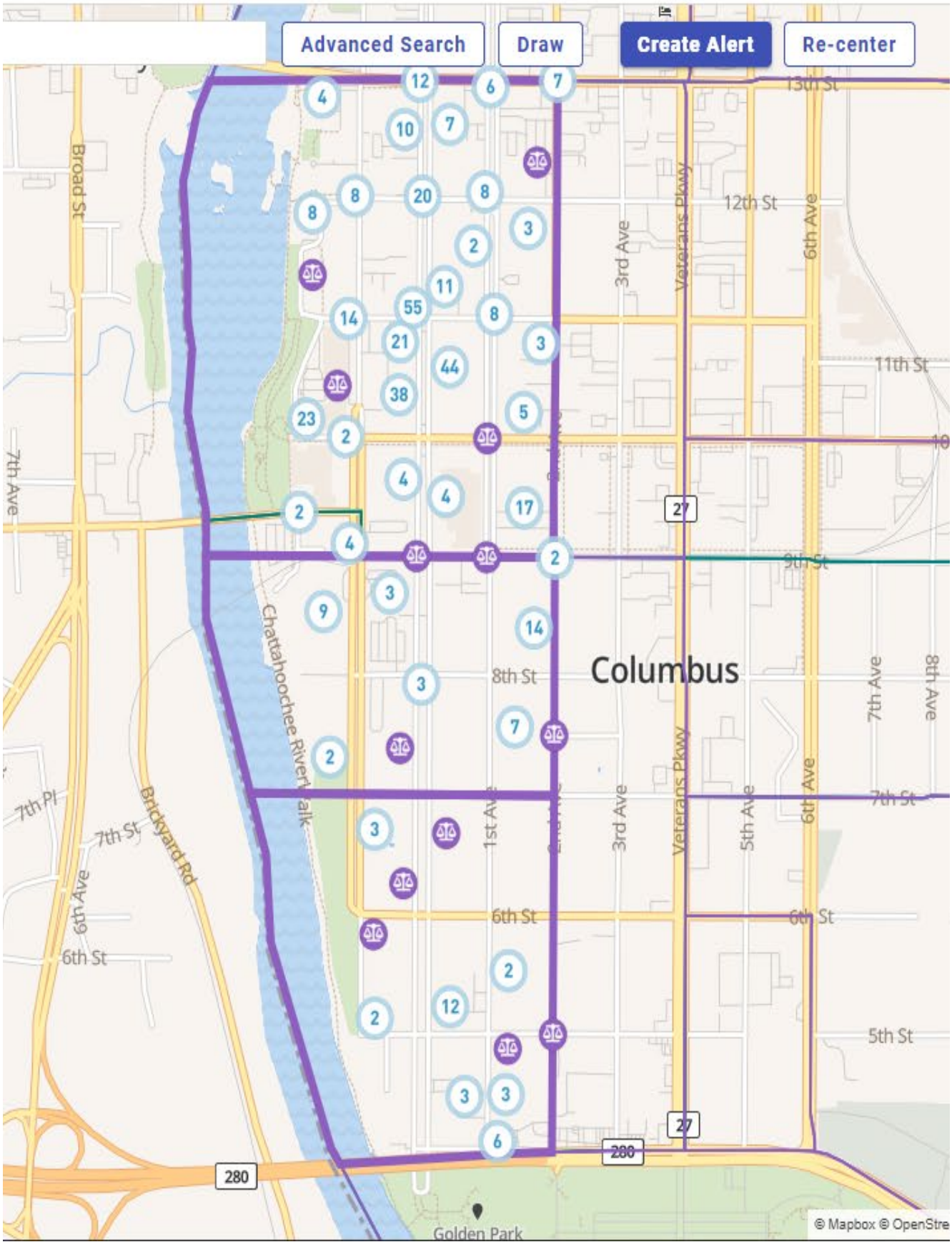
Map Views
DATA OPTIONS
Date Range
03 Jun '25 To 27 Apr '26
06/03/2025
04/27/2026
Data
Select All
Calls for Service
Incidents
Cases
Arrests
Download Data
Search
SNOW VALLEY RESIDENTIAL HISTORIC DISTRICT
KID ALLEY RESIDENTIAL HISTORIC DISTRICT
GIRARD
Hampton Inn & Suites
280
12th Pl
13th Ave
12th Ct
8th Ave
12th St
15th Ave
14th Ave
11th St
10th St
9th Ave
15th Ct
Dillingham St
8th St
8th Pl
12th Ave
Sandfort Rd
Martin Luther King Jr Pkwy N
7th Ct
Knowles Rd
5th Pl
14th
4th Pl
4th St

Uptown Cases by Ti

ORI	GA1060100

Grand Total
2
2
2
1
1
1
8
4
6
5
4
8
7
3
7
1
3
4
2
2
6
1
1
81

Case Count	Column Labels			
Row Labels	Sunday	Monday	Tuesday	Wednesday
12 - 1:00 AM	18	1	2	3
1 - 2:00 AM	12	1	1	
2 - 3:00 AM	15			1
3 - 4:00 AM	5			1
4 - 5:00 AM	2	4		2
5 - 6:00 AM	1	2	1	3
6 - 7:00 AM	3	1		1
7 - 8:00 AM		1	1	
8 - 9:00 AM	1	2	3	
9 - 10:00 AM	4	1	3	1
10 - 11:00 AM	2	1	3	6
11 - 12:00 PM	1		4	2
12 - 1:00 PM	3	2	2	1
1 - 2:00 PM	2		2	4
2 - 3:00 PM	2	3	4	
3 - 4:00 PM	2	2	5	1
4 - 5:00 PM	3	1	2	2
5 - 6:00 PM	2	4	3	1
6 - 7:00 PM	1	1		4
7 - 8:00 PM	2	1	2	
8 - 9:00 PM	3		3	4
9 - 10:00 PM	2	2	3	2
10 - 11:00 PM	2	3	2	2
11 - 12:00 AM	2		2	3
Grand Total	**90**	**33**	**48**	**44**


Advanced Search
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Columbus
Broad St
7th Ave
Chattahoochee River Walk
Brickyard Rd
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Veterans Pkwy
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8th St
9th St
11th St
12th St
13th St
5th St
280
27
Golden Park
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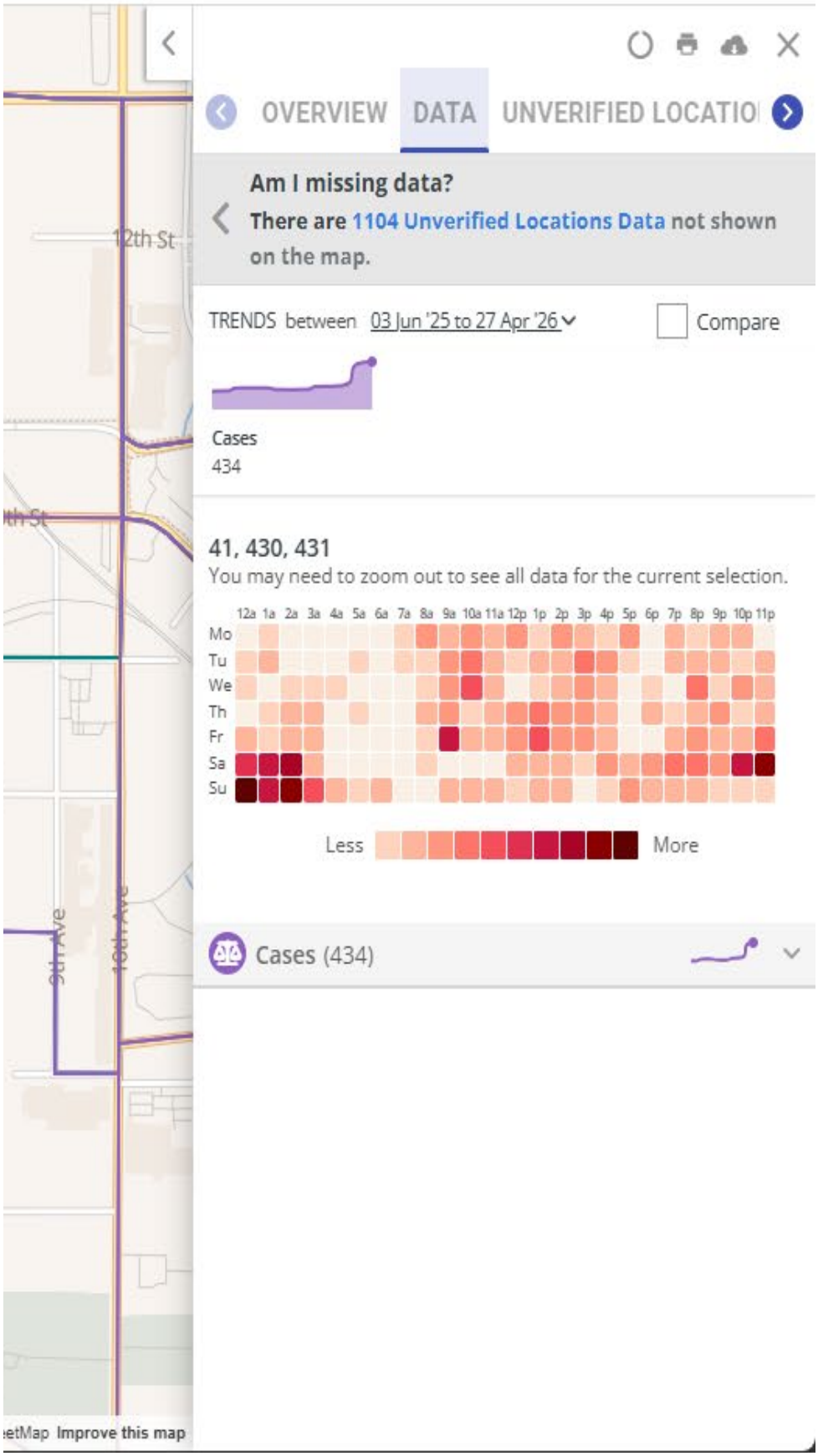
me

Thursday	Friday	Saturday	Grand Total
1	6	9	40
2	4	9	29
3	4	10	33
2	2	1	11
1			9
	1	1	9
	1		6
	1		3
4	1	1	12
1	8	2	20
5	2	1	20
3		3	13
1	3	7	19
1	3	3	15
7	4	1	21
3	4	2	19
2	1	5	16
		5	15
2	2	7	17
2	4	7	18
1	6	5	22
5	8	5	27
1	3	10	23
1	5	13	26
48	73	107	443

Share Alerts (0) CCG Tyler Privacy Policy Hi, Karen Pinner


OVERVIEW
DATA
UNVERIFIED LOCATIO
Am I missing data?
There are 1104 Unverified Locations Data not shown on the map.
TRENDS between 03 Jun '25 to 27 Apr '26
Compare
Cases
434
41, 430, 431
You may need to zoom out to see all data for the current selection.
12a 1a 2a 3a 4a 5a 6a 7a 8a 9a 10a 11a 12p 1p 2p 3p 4p 5p 6p 7p 8p 9p 10p 11p
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Cases (434)
12th St
9th Ave
10th Ave
Improve this map

Case Number	Occurred Incident Type
2025-00020207	7400 - Assault
2025-00025578	8430 - Wanted Person
2025-00026024	8230 - Fight
2025-00026080	8190 - Traffic Stop
2025-00028920	7500 - Burglary Business
2025-00030931	8130 - DUI
2025-00033227	8200 - Domestic Incident
2025-00035395	8200 - Domestic Incident
2025-00035754	8410 - Drunk Person
2025-00036201	8220 - Disorderly Crowd
2025-00036207	8750 - Investigate Person
2025-00036268	8200 - Domestic Incident
2025-00036314	8200 - Domestic Incident
2025-00038971	8410 - Drunk Person
2025-00039381	8410 - Drunk Person
2025-00040451	7620 - Other Thefts
2025-00040491	7870 - Narcotics Crimes
2025-00043056	8400 - Meet a Person
2025-00044987	8190 - Traffic Stop
2025-00044997	8190 - Traffic Stop
2025-00046095	7430 - Person w/Weapon
2025-00046101	8400 - Meet a Person
2025-00048174	8410 - Drunk Person
2025-00048230	8130 - DUI
2025-00048475	8190 - Traffic Stop
2025-00048762	7720 - Recovered Stolen Auto
2025-00053522	8430 - Wanted Person
2025-00053565	8750 - Investigate Person
2025-00053591	8430 - Wanted Person
2025-00053942	8190 - Traffic Stop
2025-00055782	7800 - Vandalism
2025-00056366	8130 - DUI
2025-00060040	8230 - Fight
2025-00060617	8130 - DUI
2025-00063173	Warrant Service
2025-00064241	8130 - DUI
2025-00064903	8230 - Fight
2025-00065883	8130 - DUI
2025-00067866	7402 - Aggravated Assault
2025-00068526	8400 - Meet a Person
2025-00068969	9010 - Meet Officer

2025-00070629	7620 - Other Thefts
2025-00073194	8230 - Fight
2025-00073309	8200 - Domestic Incident
2025-00073639	7500 - Burglary Business
2025-00075038	8190 - Traffic Stop
2025-00076833	7620 - Other Thefts
2025-00076939	8750 - Investigate Person
2025-00077639	8750 - Investigate Person
2025-00078641	7620 - Other Thefts
2025-00081015	8430 - Wanted Person
2025-00081555	8795- Park Check
2025-00082048	8750 - Investigate Person
2025-00082073	8230 - Fight
2025-00082084	8750 - Investigate Person
2025-00082089	8230 - Fight
2025-00085205	7800 - Vandalism
2025-00086036	8750 - Investigate Person
2025-00086109	8130 - DUI
2025-00086790	8190 - Traffic Stop
2025-00089906	8230 - Fight
2025-00090138	8430 - Wanted Person
2025-00091399	8750 - Investigate Person
2025-00093027	8430 - Wanted Person
2025-00094621	8200 - Domestic Incident
2025-00095234	8130 - DUI
2025-00096677	7500 - Burglary Business
2025-00097045	8730 - Investigate Occupied Vehi
2025-00097653	7220 - Exposing
2025-00098740	8750 - Investigate Person
2025-00099071	7220 - Exposing
2025-00100097	8130 - DUI
2025-00101413	8220 - Disorderly Crowd
2025-00103243	7820 - Defrauding/Scamming
2025-00103513	8750 - Investigate Person
2025-00104010	8130 - DUI
2025-00105128	8270 - Trespassing
2025-00107638	8190 - Traffic Stop
2025-00107735	8750 - Investigate Person
2025-00107825	8130 - DUI
2025-00107826	8190 - Traffic Stop
2025-00108339	8730 - Investigate Occupied Vehi
2025-00110978	8130 - DUI
2025-00111603	8410 - Drunk Person
2025-00112210	8200 - Domestic Incident

2025-00112213	8200 - Domestic Incident
2025-00114524	8430 - Wanted Person
2025-00114950	8200 - Domestic Incident
2025-00116154	7870 - Narcotics Crimes
2025-00117402	8430 - Wanted Person
2025-00118189	7600 - Shoplifting
2025-00118243	7870 - Narcotics Crimes
2025-00119100	8430 - Wanted Person
2025-00120020	7870 - Narcotics Crimes
2025-00120036	8200 - Domestic Incident
2025-00121035	7800 - Vandalism
2025-00122435	8750 - Investigate Person
2025-00124169	8230 - Fight
2025-00124615	7220 - Exposing
2025-00124984	7870 - Narcotics Crimes
2025-00125788	8750 - Investigate Person
2025-00126103	CPD - Retroactive Incident
2025-00127692	8410 - Drunk Person
2025-00128151	8750 - Investigate Person
2025-00131201	8430 - Wanted Person
2025-00131612	8410 - Drunk Person
2025-00132130	8200 - Domestic Incident
2025-00132163	8100 - Auto Accident
2025-00132176	8750 - Investigate Person
2025-00134020	8430 - Wanted Person
2025-00134028	7870 - Narcotics Crimes
2025-00134065	8200 - Domestic Incident
2025-00136324	8730 - Investigate Occupied Vehi
2025-00137165	8430 - Wanted Person
2025-00139453	8750 - Investigate Person
2025-00142432	8130 - DUI
2026-00000099	7400 - Assault
2026-00000111	8130 - DUI
2026-00000126	8270 - Trespassing
2026-00002592	8190 - Traffic Stop
2026-00003736	8280 - Civil Matter
2026-00004824	8430 - Wanted Person
2026-00005262	7240 - Public Indecency
2026-00005284	7870 - Narcotics Crimes
2026-00006859	8200 - Domestic Incident
2026-00009135	7610 - Entering an Auto
2026-00009536	8230 - Fight
2026-00009537	8230 - Fight
2026-00010147	7870 - Narcotics Crimes

2026-00011648	7240 - Public Indecency
2026-00013677	8750 - Investigate Person
2026-00016629	CPD - Retroactive Incident
2026-00017810	8430 - Wanted Person
2026-00022055	Warrant Service
2026-00022304	7620 - Other Thefts
2026-00022692	7400 - Assault
2026-00023025	8430 - Wanted Person
2026-00025515	8430 - Wanted Person
2026-00025990	8230 - Fight
2026-00030550	7700 - Stolen Auto
2026-00030562	8430 - Wanted Person
2026-00031758	8130 - DUI
2026-00032541	8430 - Wanted Person
2026-00034321	9010 - Meet Officer
2026-00034445	8270 - Trespassing
2026-00035790	8230 - Fight
2026-00037062	8430 - Wanted Person
2026-00038742	8410 - Drunk Person
2026-00039545	8750 - Investigate Person
2026-00039945	8200 - Domestic Incident
2026-00039956	7620 - Other Thefts
2026-00041560	7620 - Other Thefts
2026-00043093	8430 - Wanted Person
2026-00043114	8430 - Wanted Person
2026-00043131	8430 - Wanted Person
2026-00043143	8750 - Investigate Person
2026-00043149	8410 - Drunk Person
2026-00043240	8130 - DUI
2026-00043260	8130 - DUI
2026-00043268	8410 - Drunk Person
2026-00043311	8130 - DUI
2026-00043606	8430 - Wanted Person
2026-00043662	8750 - Investigate Person
2026-00044148	8750 - Investigate Person
2026-00044874	7400 - Assault
2026-00045075	8430 - Wanted Person
2026-00046481	7870 - Narcotics Crimes
2026-00047203	8410 - Drunk Person
2026-00047519	7310 - Robbery (Not Armed)
2026-00048371	8750 - Investigate Person
2026-00048456	8430 - Wanted Person
2026-00049216	7240 - Public Indecency
2026-00049502	8201 - Verbal Altercation

2026-00049837	8410 - Drunk Person
2026-00050332	8750 - Investigate Person
2026-00050355	7800 - Vandalism
2026-00055157	8130 - DUI
2026-00056521	7401 - Assault (No EMS needed)
2026-00058145	7220 - Exposing
2026-00058423	8750 - Investigate Person
2026-00058438	8410 - Drunk Person
2026-00059057	CPD - Reckless Conduct
2026-00059131	8130 - DUI
2026-00059152	7220 - Exposing
2026-00062693	8430 - Wanted Person
2026-00062809	7430 - Person w/Weapon
2026-00062876	8230 - Fight
2026-00065956	7610 - Entering an Auto
2026-00066462	8430 - Wanted Person
2026-00066625	7800 - Vandalism
2026-00066881	8230 - Fight
2026-00068763	7401 - Assault (No EMS needed)
2026-00070275	8130 - DUI
2026-00070614	8230 - Fight
2026-00070617	8750 - Investigate Person
2026-00070636	8750 - Investigate Person
2026-00070707	8750 - Investigate Person
2026-00072208	8200 - Domestic Incident
Unknown	Unknown

Grand Total

Address	Arrest Count
430 1ST AVE, COLUMBUS, GA	1
100 10TH ST, COLUMBUS, GA	1
1030 BROADWAY, COLUMBUS, GA	1
100 10TH ST, COLUMBUS, GA	1
1102 BROADWAY, COLUMBUS, GA	1
DILLINGHAM ST / BAY AVE, COLUMBUS, GA	1
1111 BROADWAY, COLUMBUS, GA	1
100 10TH ST, COLUMBUS, GA	1
1024 BROADWAY, COLUMBUS, GA	1
BROADWAY / 12TH ST, COLUMBUS, GA	1
BROADWAY / 12TH ST, COLUMBUS, GA	3
1024 BROADWAY, COLUMBUS, GA	1
100 10TH ST, COLUMBUS, GA	1
1027 BROADWAY, COLUMBUS, GA	1
1201 FRONT AVE, STE E, COLUMBUS, GA	2
1037 BROADWAY, COLUMBUS, GA	1
1027 BROADWAY, COLUMBUS, GA	1
6 11TH ST, COLUMBUS, GA	1
2ND AVE / 4TH ST, COLUMBUS, GA	2
2ND AVE / 4TH ST, COLUMBUS, GA	1
1000 BAY AVE, COLUMBUS, GA	1
100 10TH ST, COLUMBUS, GA	1
1111 BROADWAY, COLUMBUS, GA	1
BROADWAY / 11TH ST, COLUMBUS, GA	1
5TH ST / 2ND AVE, COLUMBUS, GA	2
32 7TH ST, COLUMBUS, GA	1
FRONT AVE / DILLINGHAM ST, COLUMBUS, GA	1
8 W 11TH ST, COLUMBUS, GA	1
120 12TH ST, COLUMBUS, GA	1
BROADWAY / 12TH ST, COLUMBUS, GA	1
1037 BROADWAY, COLUMBUS, GA	1
BROADWAY / 11TH ST, COLUMBUS, GA	1
1039 BROADWAY, COLUMBUS, GA	1
BROADWAY / 11TH ST, COLUMBUS, GA	1
100 10TH ST, COLUMBUS, GA	1
1ST AVE / 12TH ST, COLUMBUS, GA	1
1039 BROADWAY, COLUMBUS, GA	1
4TH ST / 1ST AVE, COLUMBUS, GA	1
1032 BROADWAY, COLUMBUS, GA	2
BROADWAY / 11TH ST, COLUMBUS, GA	1
BROADWAY / 11TH ST, COLUMBUS, GA	2

103 10TH ST, COLUMBUS, GA	1
1024 BROADWAY, COLUMBUS, GA	4
12TH ST / BROADWAY, COLUMBUS, GA	1
1000 BAY AVE, COLUMBUS, GA	1
4TH ST / 2ND AVE, COLUMBUS, GA	1
103 10TH ST, COLUMBUS, GA	1
W 12TH ST / BAY AVE, COLUMBUS, GA	2
BAY AVE / W 11TH ST, COLUMBUS, GA	7
103 10TH ST, COLUMBUS, GA	1
100 10TH ST, COLUMBUS, GA	1
BAY AVE / W 11TH ST, COLUMBUS, GA	10
1000 BAY AVE, COLUMBUS, GA	2
BROADWAY / 11TH ST, COLUMBUS, GA	2
BROADWAY / 11TH ST, COLUMBUS, GA	1
1024 BROADWAY, COLUMBUS, GA	1
901 FRONT AVE, COLUMBUS, GA	1
1028 FRONT AVE, COLUMBUS, GA	1
BROADWAY / 11TH ST, COLUMBUS, GA	1
12TH ST / BROADWAY, COLUMBUS, GA	1
BROADWAY / 11TH ST, COLUMBUS, GA	2
100 10TH ST, COLUMBUS, GA	1
11TH ST / BROADWAY, COLUMBUS, GA	2
1ST AVE / 12TH ST, COLUMBUS, GA	1
1009 BROADWAY, COLUMBUS, GA	2
11TH ST / BROADWAY, COLUMBUS, GA	1
1039 1ST AVE, COLUMBUS, GA	1
1000 BAY AVE, COLUMBUS, GA	2
1019 BROADWAY, COLUMBUS, GA	1
11TH ST / BROADWAY, COLUMBUS, GA	1
BROADWAY / 8TH ST, COLUMBUS, GA	1
BROADWAY / 11TH ST, COLUMBUS, GA	1
11 W 11TH ST, COLUMBUS, GA	4
1148 BROADWAY, COLUMBUS, GA	1
1110 BROADWAY, COLUMBUS, GA	1
11TH ST / BROADWAY, COLUMBUS, GA	1
1014 BROADWAY, COLUMBUS, GA	1
1ST AVE / 11TH ST, COLUMBUS, GA	1
1030 BROADWAY, COLUMBUS, GA	1
11TH ST / 2ND AVE, COLUMBUS, GA	1
11TH ST / 1ST AVE, COLUMBUS, GA	1
900 BROADWAY, COLUMBUS, GA	2
BROADWAY / 12TH ST, COLUMBUS, GA	1
BROADWAY / 11TH ST, COLUMBUS, GA	1
BROADWAY / 11TH ST, COLUMBUS, GA	1

1039 BROADWAY, COLUMBUS, GA	3
9TH ST / 1ST AVE, COLUMBUS, GA	1
817 2ND AVE, COLUMBUS, GA	1
1ST AVE / 12TH ST, COLUMBUS, GA	2
100 10TH ST, COLUMBUS, GA	1
1027 BROADWAY, COLUMBUS, GA	1
FRONT AVE / W 12TH ST, COLUMBUS, GA	3
100 10TH ST, 10TH FL, COLUMBUS, GA	1
BROADWAY / 11TH ST, COLUMBUS, GA	1
W 11TH ST / FRONT AVE, COLUMBUS, GA	1
1002 BAY AVE, COLUMBUS, GA	2
1017 FRONT AVE, COLUMBUS, GA	1
1111 BROADWAY, COLUMBUS, GA	1
1030 BROADWAY, COLUMBUS, GA	1
2ND AVE / CHAPEL ST, COLUMBUS, GA	1
FRONT AVE / W 12TH ST, COLUMBUS, GA	1
1100 1ST AVE, COLUMBUS, GA	1
1039 BROADWAY, COLUMBUS, GA	1
1039 BROADWAY, COLUMBUS, GA	1
100 10TH ST, COLUMBUS, GA	1
1020 BROADWAY, COLUMBUS, GA	1
W 11TH ST / FRONT AVE, COLUMBUS, GA	1
11TH ST / BROADWAY, COLUMBUS, GA	1
1107 BROADWAY, COLUMBUS, GA	1
801 FRONT AVE, COLUMBUS, GA	1
801 FRONT AVE, COLUMBUS, GA	1
510 BROADWAY, COLUMBUS, GA	1
18 11TH ST, COLUMBUS, GA	1
100 10TH ST, COLUMBUS, GA	1
1000 BAY AVE, COLUMBUS, GA	1
1ST AVE / 11TH ST, COLUMBUS, GA	1
1014 BROADWAY, COLUMBUS, GA	1
W 11TH ST / FRONT AVE, COLUMBUS, GA	1
1111 BROADWAY, COLUMBUS, GA	1
BROADWAY / 11TH ST, COLUMBUS, GA	1
1010 BROADWAY, COLUMBUS, GA	1
100 10TH ST, COLUMBUS, GA	1
FRONT AVE / W 11TH ST, COLUMBUS, GA	1
1010 BROADWAY, COLUMBUS, GA	1
100 10TH ST, COLUMBUS, GA	1
1028 FRONT AVE, COLUMBUS, GA	1
1110 BROADWAY, COLUMBUS, GA	2
1110 BROADWAY, COLUMBUS, GA	1
1032 BROADWAY, COLUMBUS, GA	1

1208 BROADWAY, COLUMBUS, GA	1
BROADWAY / 12TH ST, COLUMBUS, GA	1
100 10TH ST, COLUMBUS, GA	1
817 2ND AVE, COLUMBUS, GA	1
1123 BROADWAY, COLUMBUS, GA	1
628 FRONT AVE, COLUMBUS, GA	1
BROADWAY / W 10TH ST, COLUMBUS, GA	1
900 BROADWAY, COLUMBUS, GA	1
1028 FRONT AVE, COLUMBUS, GA	1
817 2ND AVE, COLUMBUS, GA	1
1044 FRONT AVE, COLUMBUS, GA	1
1101 BROADWAY, COLUMBUS, GA	1
1010 BROADWAY, COLUMBUS, GA	1
100 10TH ST, 8TH FL, COLUMBUS, GA	1
100 10TH ST, COLUMBUS, GA	1
1037 BROADWAY, COLUMBUS, GA	1
1024 BROADWAY, COLUMBUS, GA	2
100 10TH ST, COLUMBUS, GA	1
W 11TH ST / FRONT AVE, COLUMBUS, GA	1
11TH ST / BROADWAY, COLUMBUS, GA	1
1002 BAY AVE, COLUMBUS, GA	1
1027 BROADWAY, COLUMBUS, GA	1
1234 BROADWAY, COLUMBUS, GA	1
11TH ST / BROADWAY, COLUMBUS, GA	1
1104 BROADWAY, COLUMBUS, GA	1
1027 BROADWAY, COLUMBUS, GA	1
BROADWAY / 11TH ST, COLUMBUS, GA	1
11TH ST / BROADWAY, COLUMBUS, GA	1
FRONT AVE / W 11TH ST, COLUMBUS, GA	1
1ST AVE / 12TH ST, COLUMBUS, GA	1
1111 BROADWAY, COLUMBUS, GA	1
1110 BROADWAY, COLUMBUS, GA	1
W 9TH ST / FRONT AVE, COLUMBUS, GA	1
BROADWAY / 12TH ST, COLUMBUS, GA	1
W 11TH ST / BROADWAY, COLUMBUS, GA	1
510 BROADWAY, APT 607, COLUMBUS, GA	1
100 10TH ST, COLUMBUS, GA	1
900 BROADWAY, COLUMBUS, GA	2
1107 BROADWAY, COLUMBUS, GA	2
1019 BROADWAY, COLUMBUS, GA	3
1000 BROADWAY, COLUMBUS, GA	35
100 10TH ST, COLUMBUS, GA	1
1100 BAY AVE, COLUMBUS, GA	2
532 1ST AVE, apt b, COLUMBUS, GA	1

1039 BROADWAY, COLUMBUS, GA	1
BAY AVE / W 10TH ST, COLUMBUS, GA	1
10TH ST / BROADWAY, COLUMBUS, GA	1
BROADWAY / 11TH ST, COLUMBUS, GA	1
1041 BROADWAY, COLUMBUS, GA	1
1110 BROADWAY, COLUMBUS, GA	1
W 10TH ST / FRONT AVE, COLUMBUS, GA	1
1011 BROADWAY, COLUMBUS, GA	3
11TH ST / BROADWAY, COLUMBUS, GA	1
12TH ST / BROADWAY, COLUMBUS, GA	1
1020 FRONT AVE, COLUMBUS, GA	1
1028 FRONT AVE, COLUMBUS, GA	1
1024 BROADWAY, COLUMBUS, GA	1
1039 BROADWAY, COLUMBUS, GA	2
1201 BROADWAY, COLUMBUS, GA	1
1ST AVE / 11TH ST, COLUMBUS, GA	1
1106 BROADWAY, COLUMBUS, GA	1
1107 BROADWAY, COLUMBUS, GA	2
1115 BROADWAY, COLUMBUS, GA	1
1017 FRONT AVE, COLUMBUS, GA	1
1000 BAY AVE, COLUMBUS, GA	2
FRONT AVE / W 11TH ST, COLUMBUS, GA	2
1024 BROADWAY, COLUMBUS, GA	1
FRONT AVE / W 11TH ST, COLUMBUS, GA	1
1013 BAY AVE, COLUMBUS, GA	1
100 10TH ST, 4th floor, COLUMBUS, GA	1
100 10TH ST, COLUMBUS, GA	39
1009 BROADWAY, COLUMBUS, GA	1
11TH ST / BROADWAY, COLUMBUS, GA	1
921 FRONT AVE, COLUMBUS, GA	1
BROADWAY / 11TH ST, COLUMBUS, GA	1
	331

ORI	GA1060100

Occurred Incident Type	Case Count
7100 - Murder	1
7120 - Deceased Person	1
7210 - Molesting	2
7220 - Exposing	5
7240 - Public Indecency	3
7310 - Robbery (Not Armed)	1
7400 - Assault	6
7401 - Assault (No EMS needed)	3
7402 - Aggravated Assault	1
7430 - Person w/Weapon	6
7440 - Shots Heard/Fired	1
7500 - Burglary Business	4
7600 - Shoplifting	2
7610 - Entering an Auto	20
7620 - Other Thefts	40
7700 - Stolen Auto	5
7720 - Recovered Stolen Auto	1
7800 - Vandalism	15
7820 - Defrauding/Scamming	9
7840 - Credit Card Crimes	1
7870 - Narcotics Crimes	22
8100 - Auto Accident	5
8110 - Auto Accident w/Injuries	1
8130 - DUI	22
8140 - Parking Complaint	1
8190 - Traffic Stop	11
8200 - Domestic Incident	38
8201 - Verbal Altercation	4
8220 - Disorderly Crowd	3
8230 - Fight	22
8240 - Neighbor Trouble	1
8250 - Person Screaming	1
8270 - Trespassing	10
8370 - Other Disaster or Hazards	1
8400 - Meet a Person	39
8410 - Drunk Person	14
8430 - Wanted Person	29
8460 - Missing Persons	7
8500 - Sick/Injured/Mental	7
8700 - Not listed Elsewhere	1
8720 - Recovered Property	10

8730 - Investigate Occupied Vehi	5
8750 - Investigate Person	38
8760 - Investigate Area/Premises	3
8795- Park Check	1
9010 - Meet Officer	2
Grand Total	**425**

Uptown Columbus Curfew Proposal 2026

Over the past year, Uptown Columbus has experienced a significant increase in late-evening and nighttime gatherings of unsupervised minors (8 to 17 years old), resulting in growing public safety concerns, operational disruptions, business impacts, and increased demands on law enforcement and Uptown resources. These challenges have affected visitors, residents, merchants, property owners, public spaces, and the overall visitor experience within the district.

In response, Uptown Columbus has worked proactively and collaboratively to address these concerns through a variety of measures in coordination with the Columbus Police Department, Crime Prevention, Juvenile Court Judge, District Attorney, W.C. Bradley Co., merchants, property owners, and community partners. These efforts have included **increasing off-duty police coverage, expanding Ambassador and Safety Team hours, implementing parking deck restrictions, coordinating temporary street closures, increasing merchant outreach, enhancing communication with public safety officials, and participating in ongoing discussions focused on identifying solutions**. Despite these substantial investments of time, resources, and funding, challenges have continued to escalate. In many cases, large groups of unsupervised minors are now gathering earlier in the evening, often before existing mitigation measures, such as the 11:00pm Bay Avenue closure, can effectively address the situation. Businesses have reported operational disruptions, visitors have expressed concerns about their comfort and safety, and Uptown has incurred significant additional costs to maintain a safe and welcoming environment.

The proposed curfew ordinance is intended to serve as one tool within a broader public safety and community strategy. Uptown Columbus recognizes that **enforcement alone is not the solution**. We fully support continued efforts focused on youth engagement, expanded recreational opportunities, community partnerships, parental accountability, mentorship programs, and coordinated public safety initiatives. After nearly a year of meetings, operational adjustments, increased staffing, and collaborative efforts, additional tools are needed to help address the growing challenges associated with large groups of unsupervised minors in Uptown. The goal of the proposed curfew is to **proactively support a safe, welcoming, and family-friendly environment while reducing operational strain on businesses, visitors, residents, staff, and law enforcement, and protecting the positive momentum** Uptown Columbus has worked hard to build.

Timeline of Escalation & Response

Concerns related to late-night gatherings of unsupervised minors, operational disruptions, and public safety activity within Uptown Columbus have developed over an extended period of time. The following timeline reflects ongoing coordination efforts (primarily via emails and phone calls), operational adjustments, public safety responses, and requests for support prior to the proposed ordinance discussion.

July 2025

- July 7, 2025 — Following July 4th incidents involving shots fired, fireworks being shot at bystanders/families, and fires at Bay Ave Parking garage within Uptown

Columbus, requests for additional support and public safety coordination were initiated.
- July 7, 2025 — Additional public safety resources were added within the Uptown district.
- July 21, 2025 — Operational updates and concerns regarding unsupervised activity of minors were communicated to stakeholders.

September 2025
- September 6, 2025 — A fatal incident occurred on Bay Avenue which increased concerns related to unsupervised late-night activity by minors.
- September 7, 2025 — Additional requests for operational support and public safety coordination were submitted.
- September 7, 2025 — Additional public safety resources were added within the Uptown district.
- September 11, 2025 — Uptown Columbus formally requested a temporary street closure of Bay Avenue from Front Avenue to 11th Street between 10:00pm and 3:00am to assist with crowd management and operational safety concerns.
- September 26, 2025 — A reported sexual assault occurred within the Front Avenue parking garage area.

October 2025
- October 15, 2025 — An Uptown town hall meeting was conducted with residents, merchants, and business stakeholders regarding ongoing operational and safety concerns.
- October 16, 2025 — Follow-up requests for support related to increasing gathering of minors' activity were submitted.

November 2025
- November 14, 2025 — Uptown leadership and board members discussed growing operational concerns and necessary funding associated with unsupervised activity of minors.
- November 25, 2025 — Additional support from city leaders was requested in response to repeated disturbances and large gatherings of minors on Bay Avenue.

December 2025
- December 1, 2025 — Coordination with merchants resulted in adjusted operating hours of Banks Food Hall due to ongoing late-night operational/safety concerns.
- December 1, 2025 — Playground and splash pad operating hours were adjusted to close at 8:00pm
- December 17, 2025 — Operational and public safety updates were provided to Uptown leadership and board members.
- December 22, 2025 — Support was requested regarding operational concerns and gathering activity occurring within the Bay Avenue parking garage.
- December 30, 2025 — Additional requests for guidance and public safety support were submitted to city officials.

January 2026
- January 12, 2026 — Follow-up discussions were conducted with city officials regarding operational concerns and public safety coordination.

- January 16, 2026 — Additional public safety resources (officers) were added, bringing projected operational safety expenditures to approximately $253,165.
- January 23, 2026 — Meetings were conducted involving Juvenile Court representatives, the District Attorney's Office, Columbus Police Department, W.C. Bradley Co., and Uptown Columbus regarding ongoing activity of minors and operational concerns.

February 2026

- February 19, 2026 — Additional discussions regarding continued unsupervised activity of minors and consideration of a minor curfew measure.
- February 25, 2026 — Second meeting was conducted with Juvenile Court representatives, the District Attorney's Office, Columbus Police Department, W.C. Bradley Co., and Uptown Columbus regarding ongoing activity of minors and operational concerns.

March 2026

- March 13, 2026 — Banks Food Hall resumed revised operating hours following ongoing operational adjustments and safety coordination efforts.

April 2026

- April 3, 2026 — Additional security measures were implemented at Banks Food Hall.
- April 16, 2026 — Discussions regarding public safety announcements and coordinated communication efforts were conducted.
- April 24, 2026 — The first draft of the proposed Uptown curfew ordinance was prepared for review.
- April 26, 2026 — A formal request for a draft curfew ordinance was submitted.

May 2026

- May 8, 2026 — The Mayor's Office coordinated meetings regarding curfew discussions and operational concerns.
- May 11, 2026 — Follow-up meetings regarding the proposed curfew ordinance were conducted.
- May 18, 2026 — Additional follow-up communications regarding the proposed curfew ordinance were submitted.
- May 18, 2026 — Meetings were conducted to review and discuss the draft curfew ordinance.
- May 21, 2026 — The draft ordinance was submitted for first reading consideration.
- May 21, 2026 — Email sent to council outlining concerns and requesting support.
- May 26, 2026 — The proposed ordinance was presented to Council for first reading.

Current Operational & Public Safety Concerns

Over the past year, unsupervised minor activity has regularly shifted between Bay Avenue, Broadway, three city parking garages, Woodruff Riverfront Park, Banks Food Hall, the playground, and surrounding public spaces. These gatherings required additional police response, crowd dispersal efforts, traffic adjustments, street closures, and operational coordination. Businesses, visitors, families, and residents have reported concerns regarding

crowd behavior, visitor comfort, loitering, verbal disturbances, and late-night disruptions in high-traffic pedestrian areas.

Public safety incidents associated with these gatherings have included **disorderly conduct, fights, reports involving firearms or replica firearms, drug and alcohol-related activity, foot pursuits, repeated parent notifications for minor release, and other operational disruptions** requiring law enforcement intervention. Several incidents have also occurred within parking garages and pedestrian connection areas between venues, creating ongoing concerns regarding visitor circulation, accessibility, and public perception of safety within the district.

Please click this link to view documented photos, videos, and incident examples involving unsupervised minors in Uptown Columbus.

Proactive Measures Already Implemented

Prior to requesting consideration of a curfew ordinance, Uptown Columbus implemented multiple operational and public safety measures in coordination with community partners and law enforcement.

- Uptown Columbus and W.C. Bradley Co. coordinated the closure of Levels 3–5 of the Synovus Parking Deck in response to ongoing late-night gathering activity and vehicle related disruptions.
- Additional off-duty Columbus Police Department officers were assigned throughout the district, including increased monitoring around Banks Food Hall and adjacent gathering locations.
- Bay Avenue closures between 10th Street and 11th Street were implemented beginning at 11:00pm in coordination with the Columbus Police Department to reduce late-night congestion and improve crowd management.
- Met with Public Safety and Juvenile Court representatives, the District Attorney's Office, Columbus Police Department, W.C. Bradley Co., and Uptown Columbus regarding ongoing activity of minors and operational concerns for solutions.
- Uptown Columbus expanded ambassador staffing and increased overtime coverage during weekends and peak evening periods.
- Merchant coordination meetings, public safety discussions, operational planning sessions, lighting evaluations, and communication efforts have continued throughout the past year.

Despite these efforts, many operational concerns are now occurring prior to the existing 11:00pm street closure timeframe, reducing the effectiveness of current mitigation strategies.

Operational Cost Breakdown

Off-Duty CPD Officers	$168,000

Additional Roaming Patrols	+ $170,000
Ambassador Overtime	+ $89,000
Additional Staffing	+ $90,000
Special Events Adjustments	+ $25,000

Uptown Columbus has invested substantially in proactive operational and public safety measures prior to requesting additional ordinance tools or policy changes.

Visitor & Economic Impact

Several Uptown businesses have adjusted operating hours, reduced evening operations, or expressed concerns regarding late-night disruptions and customer comfort. Visitor perception directly impacts restaurant traffic, tourism activity, conventions, family attendance, and overall confidence in the Uptown district. Several businesses have reported concerns regarding customer retention, evening foot traffic, and operational sustainability during peak weekend hours. Uptown merchants have reported lost revenue which directly impacts tax income to the city and overall economic development.

This is a list of current businesses that have reduced their hours:

- Banks Food Hall
  - Jeremiah's Italian Ice
  - The Maltitude Bar at Banks
  - Poke Sun
  - El Primo Taqueria
  - Filberto's Authentic Filipino Cuisine
  - Angry Wings & Things Korean Fried Chicken & Street Food
  - Niaz Persian Kitchen
- 11th and Bay Southern Table
- Momma Goldberg's Deli
- The Pizza Place
- Freeze Frame Yogurt Shoppe
- Kilwins Ice Cream & Fudge
- Whitewater Express (Night Zipline activities)

As Uptown Columbus continues to experience growth in tourism, residential development, events, and entertainment activity, operational planning and proactive public safety coordination have become increasingly important and more complex.

Community Feedback

"They aren't doing these "teen" takeovers because there's nothing to do. They've been doing this because there haven't been any serious consequences for it, from either the parents *or* law enforcement. They've been doing it because they get away with it.
It is not the city's responsibility to keep kids from ever feeling bored for more than 3 seconds. It *is* the city's responsibility to maintain public safety. It *is* the city's responsibility to hold parents accountable for their own children.
The "boredom" excuse is pure cope. As if the people doing this were all just one more day at the park away from starting to act right."

- Facebook User

“I’m hoping the authorities can find a solution to this problem that works for everyone involved, including local businesses and families. I definitely support the idea of a curfew. As we know, college students will have a student ID. However, youth under the age of 18 most likely will not have a valid identification. Enforcing a curfew will allow the authorities to identify youth who are not being supervised past curfew. Push some of the responsibility back to the parents. Know your youth whereabouts.”

- Maria Archie-Mostella

Read more comments from the community using this link.

Youth Engagement & Community Partnership Opportunities

Columbus already maintains a wide range of recreational facilities, youth programs, mentorship organizations, and community-based initiatives intended to support youth engagement, supervision, education, and recreation. **Click this link to see examples of resources available to youth which highlights the curfew times and supervision requirements of minors.** In addition to city-operated recreation centers and parks, numerous nonprofit and community organizations currently receive funding for youth mentorship, after-school programming, academic support, delinquency prevention, and family services. For example, in August 2024, the Columbus Council approved a total of $1 million in grants to 42 local organizations recommended by the Columbus Office of Crime Prevention. **Click this link to read about the programs.**

Uptown Columbus recognizes that **enforcement alone is not the solution** to addressing ongoing activity of minors and late-night operational concerns. Long-term improvement will require collaboration between public safety agencies, schools, parents, community organizations, faith leaders, youth programs, and local partners. By acknowledging the limitations of existing resources and extending collaboration with these funded programs, Uptown Columbus supports continued discussion regarding youth mentorship opportunities, structured evening programming, parent accountability initiatives, and community-based engagement efforts. The proposed ordinance is intended to function as one operational tool within a broader collaborative strategy focused on safety, prevention, and positive community outcomes.

Curfew Examples Across the Country

Cities throughout the United States have recently implemented or strengthened curfew on minors policies in response to increasing late-night gathering activity, public safety concerns, operational disruptions, and youth-related incidents within entertainment and downtown districts. CNN published an article highlighting incidents in major cities and the consequences of these occurrences: https://www.cnn.com/2026/05/09/us/teen-takeovers-explainer

These policies are being used in a variety of ways, including citywide curfews, **entertainment district restrictions, and designated high-activity zones**. In 2025–2026, at least 6 major U.S. cities have taken confirmed curfew action in direct response to "teen takeover" incidents, with several additional cities actively debating new legislation. Of those 6 cities:

- **5 out of 6** enacted their curfew measures **reactively** — meaning the policy was implemented in direct response to a specific incident that had already occurred, rather than established in advance.
- **4 out of 6** applied curfews to **specific entertainment districts, downtown corridors, or designated zones only**, rather than imposing a citywide restriction. Only Washington, D.C. and Long Branch, NJ applied measures with broader geographic reach, and even D.C.'s model relies on targeted zone declarations rather than a blanket citywide rule.
- **At least 2 cities** — Chicago and Detroit — specifically limited their proposed curfew scope to **downtown and riverfront entertainment districts**, with no intent to extend restrictions to residential neighborhoods.
- In Washington, D.C., the zone-based curfew model resulted in 14 curfew zones declared between February and April 2026, producing only **7 total violations** — a figure the city cited as evidence the targeted approach was working.

Municipal codes related to curfew provisions have existed in **at least 25 of the most populous U.S. cities**, and curfew laws are currently on the books in **over 400 towns, cities, and counties** nationwide where it is illegal for minors to be outside without supervision during certain hours: https://www.findlaw.com/criminal/criminal-charges/juvenile-curfew-laws-in-the-25-most-populous-us-cities.html. Additionally, juvenile curfews are not uncommon in Georgia. Multiple cities and counties throughout the state, including Atlanta, Centerville, Swainsboro, Trion, Americus, and Rockdale County, have adopted curfew ordinances as tools to support public safety, youth welfare, and the management of late-night unsupervised activity of minors.

Read more on curfews across the country using this link.

Desired Outcomes & Long-Term Goals

The goal of the proposed ordinance is to support a safe, welcoming, and family-friendly environment throughout Uptown Columbus while reducing operational strain on businesses, visitors, public spaces, and public safety resources.

Desired outcomes include:

- Reduced large late-night gatherings of unsupervised minors in high-traffic areas
- Improved visitor comfort and pedestrian accessibility
- Fewer operational disruptions impacting businesses and events
- Reduced strain on law enforcement and Uptown staffing resources
- Improved crowd management and public space coordination

- Enhanced perception of safety within the district

The intent of the proposed ordinance is to provide one operational tool within a broader collaborative approach focused on safety, prevention, accountability, and long-term community sustainability. Uptown Columbus appreciates the continued partnership and collaboration of Council, city leadership, public safety agencies, merchants, residents, and community stakeholders in working toward balanced and effective solutions for the district.

File Attachments for Item:

15. 1st Reading: REZN-02-26-0289: An Ordinance amending the Unified Development Ordinance of the Columbus Code ("the UDO") to provide for Technology Overlay Districts; establishing underlying zoning districts where such overlay districts are permitted; to redefine Developments of Regional Impact; and for other purposes. (Continued on 1st Reading as amended by substitute from 6-2-26)(Mayor Pro-Tem)

AN ORDINANCE

NO. _____

An Ordinance amending the Unified Development Ordinance of the Columbus Code ("the UDO") to provide for Technology Overlay Districts; establishing underlying zoning districts where such overlay districts are permitted; to redefine Developments of Regional Impact; and for other purposes.

THE COUNCIL OF COLUMBUS, GEORGIA, HEREBY ORDAINS AS FOLLOWS:

SECTION 1.

Article 5 of Chapter 2 of the UDO is hereby amended by inserting a new Section 2.5.25. to read as follows:

"Section 2.5.25. – Technology Overlay District.

(a). *Purpose.* The purpose of this section is to provide an overlay to permit and regulate data centers and related technology uses, as provided herein, and which supports and encourages the siting of new technologies, computer systems, data infrastructure and data hosting. This overlay is intended to apply solely to large-scale or hyperscale data center campuses as defined by the minimum thresholds set forth in subsection (d). Smaller data processing facilities that do not meet such thresholds remain permitted by right within the General Commercial (GC), Special Activities Center (SAC), Light Manufacturing/Industrial (LMI), and Heavy Manufacturing/Industrial (HMI) districts as set forth in Table 3.1.1.

(b) *Underlying zoning.* The underlying zoning of a property shall remain unaffected.

(c) *Use regulations. Within the Technology Overlay District,* data centers and related technology uses shall be permitted subject to the requirements of this section.

A. Uses permitted as *Data centers and related technology uses* include:

Computer systems and facilities design, programming operation and management.

Data processing, storage, hosting and related services.

Information product research and development.

Internet website design and hosting.

Public utility facilities.

Software design and development.

Solar, renewable and alternative energy facilities.

Technology consulting and management.

Telecommunications infrastructure and connectivity facilities.

B. Uses NOT permitted as *Data centers and related technology uses* are:

The commercial process by which cryptocurrency transactions are verified and added to the public ledger, known as the block chain, and the means through which new units of cryptocurrencies are released, otherwise known as cryptocurrency mining, which is not permitted as a Data Center. See Section 3.2.77. – Cryptocurrency Mining.

C. *Accessory uses.* Structures and land may be used for uses customarily incidental to any permitted use.

(d) *Development standards.*

A. *Data Center Development.* A Data Center Development shall mean and refer to the entire contiguous tract of land presented for development as a Data Center.

A-1. *Hyperscale Data Center.* A "Hyperscale Data Center" shall mean a Data Center Development located on a single contiguous tract of land of seventy-five (75) acres or more, with one or more principal buildings.

B. *Height regulations.* Buildings shall not exceed a height of seventy-five (75) feet, measured from structure pad level. Height limitations shall not apply to accessory structures such as water towers, conveyer belts, HVAC equipment, generators and other incidental and uninhabited parts of the structure.

C. *Minimum acreage:* seventy-five (75) acres, comprising a single contiguous tract under common ownership or control. Assemblage of parcels without a replat shall not satisfy this requirement.

D. *Buffers and Setback:* All non-residential buffers and setbacks shall conform to the Development Agreement, as defined in paragraph N. below, the requirements of this code section, or the requirements of the underlying zoning district, whichever is most restrictive.

E. *Minimum buffer requirements:* In addition to required setbacks, a minimum 200-foot-wide buffer, which can include required setback, shall be required along all property lines which abut a residential district in order to provide a visual screen. The required buffer shall include vegetative screening sufficient to provide a continuous visual screen at maturity. In no event shall buffer width or screening relieve the data center operator from compliance with the noise standards in subsection (L).

F. *Air conditioning units and HVAC systems.* Air conditioning units and HVAC systems shall be thoroughly screened from view from the public right-of-way and from adjacent properties by using walls, fencing, roof elements, or landscaping. This requirement shall not apply where the equipment is more than 200 feet from adjacent property lines.

G. *Front building facade.* The front building facade of all principal buildings shall be oriented toward street fronts or adjacent arterial street fronts. This requirement shall

not apply if the front of the building is greater than 500 feet from the public right-of-way or not visible from the public right-of-way.

H. *Security fencing and structures.* Security fencing and walls shall not be located within the required buffer unless it complies with the general regulations pertaining to fencing for the underlying zoning classification. Fences and walls outside the required setback and buffer provided above shall not be subject to height limitations. Guard houses and secured entry features shall be permitted at public road entrances.

I. *Exception for internal lots.* Required setbacks and buffers shall only apply to external property boundaries with other properties not part of the data center campus. Minimum lot frontages, width and acreage shall not apply to subdivided lots within the data center campus, so long as the entirety of the contiguous data center campus complies with the requirements of this ordinance, and so long as the subdivided lot has adequate frontage on public or private roads to allow service.

J. *Private roads.* Private roads are permitted within data center campuses.

K. *Dark sky lighting.* Exterior illumination shall be shielded, downcast and of a luminosity designed to maintain the existing night sky darkness and to prevent light trespass onto adjacent properties. In order to obtain that objective, the following criteria shall be met:

i. all fixtures shall be full cut-off type fixtures,

ii. light poles shall be no taller than 25 feet in height,

iii. all light poles must be setback a minimum of 10 feet from any exterior property line,

iv. maximum foot-candles at the property line shall be 0.5.

The Director of Inspections and Code may require a photometric lighting plan which shows conformity with these requirements as part of any building permit application.

L. *Noise.* In order to ensure that data centers and related technology uses do not contribute to noise pollution within the City, all data centers will be subject to the following standards:

i. Data center operations shall not produce sound that exceeds, as a rolling thirty (30) minute equivalent continuous sound level (Leq), the following thresholds, measured at the data center property line: (a) Daytime (7:00 AM to 10:00 PM): 65 dBA and 75 dBC at any property line abutting a residential district; 70 dBA and 75 dBC at any other property line. (b) Nighttime (10:00 PM to 7:00 AM): 55 dBA and 65dBC at any property line abutting a residential district; 65 dBA at any other property line. For purposes of this section, “rolling thirty (30) minute average” shall mean the equivalent continuous sound level (Leq) calculated continuously over any thirty (30) minute window, with no resetting permitted between measurement intervals. Violations of these sound levels may be

prosecuted in the same manner as other zoning ordinance violations and shall be subject to civil action by the City.

ii. After issuance of the certificate of occupancy for each data center building, the City may obtain sound studies or require the data center operator to provide a sound study (preferably by an INCE member measuring both A-weighted (dBA) and C-weighted (dBC) sound levels) to verify that the operation is in compliance with the requirements of paragraph (i) above. If a data center is found to be in violation of the requirements of paragraph (i) above, the City may issue a notice of violation, which may direct that the data center take appropriate steps to operate within the requirements of paragraph (i) above. The City Manager may require the data center operator to propose a solution, and a time period for implementation. If the City Manager approves such solution, and the data center fails to successfully implement that solution within the time approved, the violator shall be subject to a fine up to one thousand dollars ($1,000) for each day that the violation exists until full compliance is obtained. Continued non-compliance beyond thirty (30) days after the City Manager's approved solution deadline shall constitute grounds for civil action by the City, including without limitation citation to Recorder's Court for violation of a City Ordinance, injunctive relief and revocation of any certificate of occupancy issued for the affected building or buildings.

iii. The data center operator shall continue to bear the costs of any sound test or study required to monitor violations in paragraphs (i) or (ii).

iv. Prior to the issuance of any building permit for a data center facility, the developer shall submit to the Director of Inspections and Code an acoustic impact study prepared by a qualified acoustical engineer licensed in the State of Georgia. The study shall model current and expected A-weighted and C-weighted sound levels at all property lines based on planned equipment selection, equipment placement, and site geography, and shall demonstrate compliance with paragraph (i) above. The acoustic impact study and its operative assumptions shall be incorporated as binding obligations within the Development Agreement.

v. Routine testing of emergency backup generators shall be conducted only between the hours of 8:00 AM and 5:00 PM Monday through Friday, excluding federal and state holidays. The data center operator shall provide written notification to all property owners within one thousand (1,000) feet of the data center property line, and to the Director of Inspections and Code, not less than seventy-two (72) hours prior to any scheduled generator test. Emergency operation of backup generators during actual loss of utility power is not subject to these notifications or time-of-day requirements.

M. Developers of data centers desiring local utilities must request and receive from each utility provider a utility availability letter confirming the availability of electric,

water, sanitary sewer, natural gas, and telecommunications service to the proposed site. The utility availability letters shall be issued only after each affected utility provider has completed system impact studies and confirmed in writing that required service can be provided. The required letters will be made available to the City prior to any permits being issued or beginning construction.

N. All cooling and ventilation equipment within property boundaries shall not utilize evaporative open-loop cooling. Acceptable cooling systems include, without limitation, closed-loop liquid cooling, direct-to-chip liquid cooling, immersion cooling, or any successor non-evaporative technology that minimizes consumptive water use. All water use, discharge, flushing, and refills shall comply with the standards of the City of Columbus and Columbus Water Works, including without limitation Article VIII of Chapter 13 of the Columbus Code, applicable industrial pretreatment program requirements, and all applicable state and federal water quality regulations. The data center operator shall obtain all required industrial user permits prior to any discharge to the public sanitary sewer system.

O. Prior to the issuance of land disturbance permits, certificates of occupancy, or other development approval the data center developer shall enter into a development agreement reasonably acceptable to the City whereby the Developer will be financially responsible for any system upgrades required in providing for the installation of required project improvements and addressing the provision of public utilities, public services, or public safety needs to serve the project. The Development Agreement shall, at minimum, address: (1) all infrastructure costs and timing for water, sewer, electric, gas, and telecommunications service, including any required on-site or off-site upgrades; (2) the acoustic impact study and binding noise commitments required under subsection (L); (3) cooling system specifications, water use commitments, and industrial pretreatment requirements required under subsection (N); (4) buffer composition, vegetative screening, and visual-screening commitments required under subsection (E); (5) construction phasing, build-out timeline, and any conditions limiting expansion or megawatt capacity beyond the initial approved scope; and (6) where extension of public sanitary sewer service to the data center site triggers mandatory connection of adjacent residential properties to public sewer under state or local law, the Developer’s responsibility for any reasonable costs incurred by such adjacent residential property owners arising from such mandatory connection; (7) need and option for service district inclusion; (8) project abandonment and reclamation protections. Developer shall be required to provide a fund to be set aside for decommissioning in an amount determined in the Development Agreement which will be held in the custody of and managed by the City. If the City is unable to reasonably provide the required utilities to serve the project, then the City may decline to enter into a development agreement with the developer and therefore no land disturbance permits, certificates of occupancy or other development approval will be granted.

P. Creating a Technology Overlay District for a property shall follow the requirements of Chapter 10.2 – **Zoning Changes** of the Unified Development Ordinance of the City Code. For clarity and consistency with the requirements of Chapter 10.2, application of the Technology Overlay District to any specific parcel shall require: (a) submission of a complete application including a site plan and the studies required under subsections (E), (L), and (M); (b) posting of the property and written notification to all property owners within three hundred (300) feet of the subject property (or such greater radius as the Planning Advisory Commission determines appropriate); (c) a public hearing before the Planning Advisory Commission; and (d) two readings before the Columbus Council, with the first reading constituting a public hearing."

SECTION TWO

Chapter 3 of the UDO is amended by revising Table 3.1.1. by permitting the following use in the following districts under the subheading of Communications, Mining, Transportation and Utilities and revising the Legend to add TO = Technology Overlay:

Use	HIST	RE10	RE5	RE1	RT	SFR1	SFR2	SFR3	SFR4	RMF1	RMF2	MHP	UPT	CRD	NC	RO	CO	GC	SAC	LMI	HMI	TECH	NOTES
Technology Overlay District		TO	TO	TO												TO	TO	TO		TO	TO	TO	

Legend: **see Article 2**

Blank = Prohibited Use **P=Permitted Use**

SE=Special Exception Use **TO = Technology Overlay* Additional standards apply Sec.2.5.25.**

SECTION 3.

Article 2 of Chapter 10 of the UDO is hereby amended by striking Section 10.2.9. in its entirety and substituting a new section 10.2.9. in its place to read as follows:

"Section 10.2.9. – Development of Regional Impact.

Any application that would result in a zoning change that meets or exceeds any of the thresholds listed at https://dca.georgia.gov/community-assistance/coordinated-planning/regional-planning/developments-regional-impact, or as otherwise adopted by the Georgia Department of Community Affairs, shall be considered a Development of Regional Impact (DRI)."

SECTION 4.

All ordinances or parts of ordinances in conflict with this ordinance are hereby repealed.

SECTION 5.

This ordinance will become effective 10 days after it is signed by the mayor and returned to the Clerk of Council.

_____

Introduced at a regular meeting of the Council of Columbus, Georgia held on the 2nd day of June 2026; introduced a second time at a regular meeting of said Council held on the ____ day of ____ 2026 and adopted at said meeting by the affirmative vote of ____ members of said Council.

Councilor Allen	voting _____
Councilor Anker	voting _____
Councilor Barnes	voting _____
Councilor Chambers	voting _____
Councilor Cogle	voting _____
Councilor Crabb	voting _____
Councilor Davis	voting _____
Councilor Garrett	voting _____
Councilor Huff	voting _____
Councilor Tucker	voting _____

_____ _____

Lindsey G. Mclemore
Clerk of Council

B. H. "Skip" Henderson, III
Mayor

Columbus, GA
CONSOLIDATED GOVERNMENT
What progress has preserved.

Planning Department

March 23, 2026

Honorable Mayor and Councilors
City Manager
City Attorney
Clerk of Council

This application comes at the request of Columbus Consolidated Government.

A request to amend the text of the Unified Development Ordinance (UDO) to provide for Technology Overlay Districts; establishing underlying zoning districts where such overlay districts are permitted; to redefine Developments of Regional Impact; and for other purposes.

Recommendations:

The Planning Advisory Commission (PAC) considered this text amendment at their meetings on March 4 and March 18, 2026. PAC recommended **conditional approval** by a vote of 5-1. The recommended condition is: increase the buffer requirement from 200-feet to 500-feet in Section 2.5.25.(d).E. *Minimum buffer requirements.*

The Planning Department recommends **conditional approval**. The recommended conditions are: 1) add the term "hyperscale" to Section 2.5.25.(a). *Purpose*: "an overlay to permit and regulate **hyperscale** data centers…", and 2) add the term "non-residential" to Section 2.5.25.(d).D. *Buffers and setbacks*: All **non-residential** buffers and setbacks shall conform…".

UNIFIED DEVELOPMENT ORDINANCE REVISIONS
(Explanation of Revisions)

1. Explanation of Revisions: Create Section 2.5.25.

Chapter 2 of the UDO is hereby amended by inserting a new Section 2.5.25. to read as follows:

Section 2.5.25. – Technology Overlay District.

(a). *Purpose.* The purpose of this section is to provide an overlay to permit and regulate data centers and related technology uses, as provided herein, and which supports and encourages the siting of new technologies, computer systems, data infrastructure and data hosting.

(b) *Underlying zoning.* The underlying zoning of a property shall remain unaffected.

(c) *Use regulations. Within the Technology Overlay District,* data centers and related technology uses shall be permitted subject to the requirements of this section.

A. Uses permitted as *Data centers and related technology uses* include*:*

Computer systems and facilities design, programming operation and management.

Data processing, storage, hosting and related services.

Information product research and development.

Internet website design and hosting.

Public utility facilities.

Software design and development.

Solar, renewable and alternative energy facilities.

Technology consulting and management

Telecommunications infrastructure and connectivity facilities.

B. Uses NOT permitted as *Data centers and related technology uses* are:

The commercial process by which cryptocurrency transactions are verified and added to the public ledger, known as the block chain, and the means through which new units of cryptocurrencies are released, otherwise known as cryptocurrency mining, which is not permitted as a Data Center. See Section 3.2.77. – Cryptocurrency Mining.

C. *Accessory uses.* Structures and land may be used for uses customarily incidental to any permitted use.

(d) *Development standards.*

A. *Data Center Development*. A Data Center Development shall mean and refer to the entire contiguous tract of land presented for development as a Data Center.

B. *Height regulations.* Buildings shall not exceed a height of seventy-five (75) feet, measured from structure pad level. Height limitations shall not apply to accessory structures such as water towers, conveyer belts, HVAC equipment, generators and other incidental and uninhabited parts of the structure.

C. *Minimum acreage:* seventy-five acres.

D. *Buffers and Setback:* All buffers and setbacks shall conform to the Development Agreement, as defined in paragraph N. below, the requirements of this code section, or the requirements of the underlying zoning district, whichever is most restrictive.

E. *Minimum buffer requirements:* In addition to required setbacks, a minimum 200-foot wide buffer, which can include required setback, shall be required along all property lines which abut a residential district in order to provide a visual screen.

F. *Air conditioning units and HVAC systems.* Air conditioning units and HVAC systems shall be thoroughly screened from view from the public right-of-way and from adjacent properties by using walls, fencing, roof elements, or landscaping. This requirement shall not apply where the equipment is more than 200 feet from adjacent property lines.

G. *Front building facade.* The front building facade of all principal buildings shall be oriented toward street fronts or adjacent arterial street fronts. This requirement shall not apply if the front of the building is greater than 500 feet from the public right-of-way or not visible from the public right-of-way.

H. *Security fencing and structures.* Security fencing and walls shall not be located within the required buffer unless it complies with the general regulations pertaining to fencing for the underlying zoning classification. Fences and walls outside the required setback and buffer provided above shall not be subject to height limitations. Guard houses and secured entry features shall be permitted at public road entrances.

I. *Exception for internal lots.* Required setbacks and buffers shall only apply to external property boundaries with other properties not part of the data center campus. Minimum lot frontages, width and acreage shall not apply to subdivided lots within the data center campus, so long as the entirety of the contiguous data center campus complies with the requirements of this ordinance, and so long as the subdivided lot has adequate frontage on public or private roads to allow service.

J. *Private roads.* Private roads are permitted within data center campuses.

K. *Dark sky lighting*. Exterior illumination shall be shielded, downcast and of a luminosity designed to maintain the existing night sky darkness and to prevent light trespass onto adjacent properties. In order to obtain that objective, the following criteria shall be met:

i. all fixtures shall be full cut-off type fixtures,
ii. light poles shall be no taller than 25 feet in height,

iii. all light poles must be setback a minimum of 10 feet from any exterior property line
iv. maximum foot-candles at the property line shall be 0.5

The Director of Inspections and Code may require a photometric lighting plan which shows conformity with these requirements as part of any building permit application.

L. *Noise.* In order to ensure that data centers and related technology uses do not contribute to noise pollution within the City, all data centers will be subject to the following standards:

i. Data center operations shall not produce continuous sound that exceeds an average of 65 decibels over any 30-minute period from 8 AM to 6 PM, measured at any adjacent property boundary between the data center site and a residential property. Nor shall data center operations produce continuous sound that exceeds an average of 55 decibels over any thirty-minute period from 6 PM to 8 AM, measured at any adjacent property boundary between the site and residential property. Violations of these sound levels may be prosecuted in the same manner as other zoning ordinance violations.

ii. After issuance of the certificate of occupancy for each data center building, the City may obtain sound studies or require the data center operator to provide a sound study to verify that the operation is in compliance with the requirements of paragraph (i) above. If a data center is found to be in violation of the requirements of paragraph (ia) above, the City may issue a notice of violation, which may direct that the data center take appropriate steps to operate within the requirements of paragraph (i) above. The City manager may require the data center operator to propose a solution, and a time period for implementation. If the City Manager approves such solution, and the data center fails to successfully implement that solution within the time approved, the violator shall be subject to a fine up to one thousand dollars ($1,000) for each day that the violation exists until full compliance is obtained.

iii. The data center operator shall continue to bear the costs of any sound test or study required to monitor violations in paragraphs (i) or (ii).

M. Developers of data centers desiring local utilities must request and receive from the city prior to any permits being issued or beginning construction a utility availability letter.

N. All cooling and ventilation equipment within property boundaries must operate on a closed-loop system and must follow Watershed standards for usage and disposal with flushing and refills to be regulated by Columbus and the Columbus Water Works.

O. Prior to the issuance of land disturbance permits, certificates of occupancy, or other development approval the data center developer shall enter into a development agreement reasonably acceptable to the City whereby the Developer will be financially responsible for

any system upgrades required in providing for the installation of required project improvements and addressing the provision of public utilities to serve the project. Developer shall be required to put up a surety/maintenance bond. If the City is unable to reasonably provide the required utilities to serve the project, then the City may decline to enter into a development agreement with the developer and therefore no land disturbance permits, certificates of occupancy or other development approval will be granted.

P. Creating a Technology Overlay District for a property shall follow the requirements of Chapter 10.2 – **Zoning Changes** of the Unified Development Ordinance of the City Code.

2. Explanation of Revisions: Amend Table 3.1.1

Chapter 3 of the UDO is amended by revising Table 3.1.1. by permitting the following use in the following districts under the subheading of Communications, Mining, Transportation and Utilities and revising the Legend to add TO = Technology Overlay:

Use	HIST	RE10	RE5	RE1	RT	SFR1	SFR2	SFR3	SFR4	RMF1	RMF2	MHP	UPT	CRD	NC	RO	CO	GC	SAC	LMI	HMI	TECH	NOTES
Technology Overlay District		TO	TO	TO												TO	TO	TO		TO	TO	TO	

Legend: **see Article 2.** **Blank=Prohibited Use P=Permitted Use** **SE=Special Exception Use TO=Technology Overlay *=Additional standards apply**

3. Explanation of Revisions: Amend Section 10.2.9

Article 2 of Chapter 10 of the UDO is hereby amended by striking Section 10.2.9. in its entirety and substituting a new section 10.2.9. in its place to read as follows:

Section 10.2.9. – Development of Regional Impact.

Any application that would result in a zoning change that meets or exceeds any of the thresholds listed at https://dca.georgia.gov/community-assistance/coordinated-planning/regional-

planning/developments-regional-impact, or as otherwise adopted by the Georgia Department of Community Affairs, shall be considered a Development of Regional Impact (DRI).

4. Explanation of Revisions: Add a definition for Hyperscale Data Center to Chapter 13. Definitions.

Hyperscale Data Center is a massive data center that provides extreme scalability capabilities and is engineered for large-scale workloads with an optimized network infrastructure, streamlined network connectivity and minimized latency.

AN ORDINANCE

NO. _____

An Ordinance amending the Unified Development Ordinance of the Columbus Code ("the UDO") to provide for Technology Overlay Districts; establishing underlying zoning districts where such overlay districts are permitted; to redefine Developments of Regional Impact; and for other purposes.

THE COUNCIL OF COLUMBUS, GEORGIA, HEREBY ORDAINS AS FOLLOWS:

SECTION 1.

Article 5 of Chapter 2 of the UDO is hereby amended by inserting a new Section 2.5.25. to read as follows:

"Section 2.5.25. – Technology Overlay District.

(a). *Purpose.* The purpose of this section is to provide an overlay to permit and regulate data centers and related technology uses, as provided herein, and which supports and encourages the siting of new technologies, computer systems, data infrastructure and data hosting. This overlay is intended to apply solely to large-scale or hyperscale data center campuses as defined by the minimum thresholds set forth in subsection (d). Smaller data processing facilities that do not meet such thresholds remain permitted by right within the General Commercial (GC), Special Activities Center (SAC), Light Manufacturing/Industrial (LMI), and Heavy Manufacturing/Industrial (HMI) districts as set forth in Table 3.1.1.

(b) *Underlying zoning.* The underlying zoning of a property shall remain unaffected.

(c) *Use regulations. Within the Technology Overlay District,* data centers and related technology uses shall be permitted subject to the requirements of this section.

A. Uses permitted as *Data centers and related technology uses* include:

Computer systems and facilities design, programming operation and management.
Data processing, storage, hosting and related services.
Information product research and development.
Internet website design and hosting.
Public utility facilities.
Software design and development.
Solar, renewable and alternative energy facilities.
Technology consulting and management.
Telecommunications infrastructure and connectivity facilities.

B. Uses NOT permitted as *Data centers and related technology uses* are:

The commercial process by which cryptocurrency transactions are verified and added to the public ledger, known as the block chain, and the means through which new units of cryptocurrencies are released, otherwise known as cryptocurrency mining, which is not permitted as a Data Center. See Section 3.2.77. – Cryptocurrency Mining.

C. *Accessory uses.* Structures and land may be used for uses customarily incidental to any permitted use.

(d) *Development standards.*

A. *Data Center Development.* A Data Center Development shall mean and refer to the entire contiguous tract of land presented for development as a Data Center.

A-1. *Hyperscale Data Center.* A "Hyperscale Data Center" shall mean a Data Center Development located on a single contiguous tract of land of seventy-five (75) acres or more, with one or more principal buildings.

B. *Height regulations.* Buildings shall not exceed a height of seventy-five (75) feet, measured from structure pad level. Height limitations shall not apply to accessory structures such as water towers, conveyer belts, HVAC equipment, generators and other incidental and uninhabited parts of the structure.

C. *Minimum acreage:* seventy-five (75) acres, comprising a single contiguous tract under common ownership or control. Assemblage of parcels without a replat shall not satisfy this requirement.

D. *Buffers and Setback:* All non-residential buffers and setbacks shall conform to the Development Agreement, as defined in paragraph N. below, the requirements of this code section, or the requirements of the underlying zoning district, whichever is most restrictive.

E. *Minimum buffer requirements:* In addition to required setbacks, a minimum 200-foot wide buffer, which can include required setback, shall be required along all property lines which abut a residential district in order to provide a visual screen. The required buffer shall include vegetative screening sufficient to provide a continuous visual screen at maturity. In no event shall buffer width or screening relieve the data center operator from compliance with the noise standards in subsection (L).

F. *Air conditioning units and HVAC systems.* Air conditioning units and HVAC systems shall be thoroughly screened from view from the public right-of-way and from adjacent properties by using walls, fencing, roof elements, or landscaping. This requirement shall not apply where the equipment is more than 200 feet from adjacent property lines.

G. *Front building facade.* The front building facade of all principal buildings shall be oriented toward street fronts or adjacent arterial street fronts. This requirement shall not apply if the front of the building is greater than 500 feet from the public right-of-way or not visible from the public right-of-way.

H. *Security fencing and structures.* Security fencing and walls shall not be located within the required buffer unless it complies with the general regulations pertaining to fencing for the underlying zoning classification. Fences and walls outside the required setback and buffer provided above shall not be subject to height limitations. Guard houses and secured entry features shall be permitted at public road entrances.

I. *Exception for internal lots.* Required setbacks and buffers shall only apply to external property boundaries with other properties not part of the data center campus. Minimum lot frontages, width and acreage shall not apply to subdivided lots within the data center campus, so long as the entirety of the contiguous data center campus complies with the requirements of this ordinance, and so long as the subdivided lot has adequate frontage on public or private roads to allow service.

J. *Private roads.* Private roads are permitted within data center campuses.

K. *Dark sky lighting.* Exterior illumination shall be shielded, downcast and of a luminosity designed to maintain the existing night sky darkness and to prevent light trespass onto adjacent properties. In order to obtain that objective, the following criteria shall be met:

i. all fixtures shall be full cut-off type fixtures,

ii. light poles shall be no taller than 25 feet in height,

iii. all light poles must be setback a minimum of 10 feet from any exterior property line,

iv. maximum foot-candles at the property line shall be 0.5.

The Director of Inspections and Code may require a photometric lighting plan which shows conformity with these requirements as part of any building permit application.

L. *Noise.* In order to ensure that data centers and related technology uses do not contribute to noise pollution within the City, all data centers will be subject to the following standards:

i. Data center operations shall not produce sound that exceeds, as a rolling thirty (30) minute equivalent continuous sound level (Leq), the following thresholds, measured at the data center property line: (a) Daytime (7:00 AM to 10:00 PM): 65 dBA and 75 dBC at any property line abutting a residential district; 70 dBA and 75 dBC at any other property line. (b) Nighttime (10:00 PM to 7:00 AM): 55 dBA and 65dBC at any property line abutting a residential district; 65 dBA at any other property line. For purposes of this section, “rolling thirty (30) minute average” shall mean the equivalent continuous sound level (Leq) calculated continuously over any thirty (30) minute window, with no resetting permitted between measurement intervals. Violations of these sound levels may be prosecuted in the same manner as other zoning ordinance violations and shall be subject to civil action by the City.

ii. After issuance of the certificate of occupancy for each data center building, the City may obtain sound studies or require the data center operator to provide a sound study (preferbaly by an INCE member measuring both A-weighted (dBA) and C-weighted (dBC)

sound levels) to verify that the operation is in compliance with the requirements of paragraph (i) above. If a data center is found to be in violation of the requirements of paragraph (i) above, the City may issue a notice of violation, which may direct that the data center take appropriate steps to operate within the requirements of paragraph (i) above. The City manager may require the data center operator to propose a solution, and a time period for implementation. If the City Manager approves such solution, and the data center fails to successfully implement that solution within the time approved, the violator shall be subject to a fine up to one thousand dollars ($1,000) for each day that the violation exists until full compliance is obtained. Continued non-compliance beyond thirty (30) days after the City Manager's approved solution deadline shall constitute grounds for civil action by the City, including without limitation citation to Recorder's Court for violation of a City Ordinance, injunctive relief and revocation of any certificate of occupancy issued for the affected building or buildings.

iii. The data center operator shall continue to bear the costs of any sound test or study required to monitor violations in paragraphs (i) or (ii).

iv. Prior to the issuance of any building permit for a data center facility, the developer shall submit to the Director of Inspections and Code an acoustic impact study prepared by a qualified acoustical engineer licensed in the State of Georgia. The study shall model current and expected A-weighted and C-weighted sound levels at all property lines based on planned equipment selection, equipment placement, and site geography, and shall demonstrate compliance with paragraph (i) above. The acoustic impact study and its operative assumptions shall be incorporated as binding obligations within the Development Agreement.

v. Routine testing of emergency backup generators shall be conducted only between the hours of 8:00 AM and 5:00 PM Monday through Friday, excluding federal and state holidays. The data center operator shall provide written notification to all property owners within one thousand (1,000) feet of the data center property line, and to the Director of Inspections and Code, not less than seventy-two (72) hours prior to any scheduled generator test. Emergency operation of backup generators during actual loss of utility power is not subject to these notification or time-of-day requirements.

M. Developers of data centers desiring local utilities must request and receive from each utility provider a utility availability letter confirming the availability of electric, water, sanitary sewer, natural gas, and telecommunications service to the proposed site. The utility availability letters shall be issued only after each affected utility provider has completed system impact studies and confirmed in writing that required service can be provided. The required letters will be made available to the City prior to any permits being issued or beginning construction.

N. All cooling and ventilation equipment within property boundaries shall not utilize evaporative open-loop cooling. Acceptable cooling systems include, without limitation, closed-loop liquid cooling, direct-to-chip liquid cooling, immersion cooling, or any successor non-evaporative technology that minimizes consumptive water use. All water use, discharge,

flushing, and refills shall comply with the standards of the City of Columbus and Columbus Water Works, including without limitation Article VIII of Chapter 13 of the Columbus Code, applicable industrial pretreatment program requirements, and all applicable state and federal water quality regulations. The data center operator shall obtain all required industrial user permits prior to any discharge to the public sanitary sewer system.

O. Prior to the issuance of land disturbance permits, certificates of occupancy, or other development approval the data center developer shall enter into a development agreement reasonably acceptable to the City whereby the Developer will be financially responsible for any system upgrades required in providing for the installation of required project improvements and addressing the provision of public utilities, public services, or public safety needs to serve the project. The Development Agreement shall, at minimum, address: (1) all infrastructure costs and timing for water, sewer, electric, gas, and telecommunications service, including any required on-site or off-site upgrades; (2) the acoustic impact study and binding noise commitments required under subsection (L); (3) cooling system specifications, water use commitments, and industrial pretreatment requirements required under subsection (N); (4) buffer composition, vegetative screening, and visual-screening commitments required under subsection (E); (5) construction phasing, build-out timeline, and any conditions limiting expansion or megawatt capacity beyond the initial approved scope; and (6) where extension of public sanitary sewer service to the data center site triggers mandatory connection of adjacent residential properties to public sewer under state or local law, the Developer's responsibility for any reasonable costs incurred by such adjacent residential property owners arising from such mandatory connection; (7) need and option for service district inclusion; (8) project abandonment and reclamation protections. Developer shall be required toprovide a fund to be set aside for decommissioning in an amount determined in the Development Agreement which will be held in the custody of and managed by the City. If the City is unable to reasonably provide the required utilities to serve the project, then the City may decline to enter into a development agreement with the developer and therefore no land disturbance permits, certificates of occupancy or other development approval will be granted.

P. Creating a Technology Overlay District for a property shall follow the requirements of Chapter 10.2 – **Zoning Changes** of the Unified Development Ordinance of the City Code. For clarity and consistency with the requirements of Chapter 10.2, application of the Technology Overlay District to any specific parcel shall require: (a) submission of a complete application including a site plan and the studies required under subsections (E), (L), and (M); (b) posting of the property and written notification to all property owners within three hundred (300) feet of the subject property (or such greater radius as the Planning Advisory Commission determines appropriate); (c) a public hearing before the Planning Advisory Commission; and (d) two readings before the Columbus Council, with the first reading constituting a public hearing.

"

SECTION TWO

Chapter 3 of the UDO is amended by revising Table 3.1.1. by permitting the following use in the following districts under the subheading of Communications, Mining, Transportation and Utilities and revising the Legend to add TO = Technology Overlay:

Use	HIST	RE10	RE5	RE1	RT	SFR1	SFR2	SFR3	SFR4	RMF1	RMF2	MHP	UPT	CRD	NC	RO	CO	GC	SAC	LMI	HMI	TECH	NOTES
Technology Overlay District		TO	TO	TO												TO	TO	TO		TO	TO	TO	

Legend: **see Article 2**

Blank = Prohibited Use **P=Permitted Use**

SE=Special Exception Use **TO = Technology Overlay* Additional standards apply Sec.2.5.25.**

SECTION 3.

Article 2 of Chapter 10 of the UDO is hereby amended by striking Section 10.2.9. in its entirety and substituting a new section 10.2.9. in its place to read as follows:

Section 10.2.9. – Development of Regional Impact.

Any application that would result in a zoning change that meets or exceeds any of the thresholds listed at https://dca.georgia.gov/community-assistance/coordinated-planning/regional-planning/developments-regional-impact, or as otherwise adopted by the Georgia Department of Community Affairs, shall be considered a Development of Regional Impact (DRI).

SECTION 4.

All ordinances or parts of ordinances in conflict with this ordinance are hereby repealed.

SECTION 5.

This ordinance will become effective 10 days after it is signed by the Mayor and returned to the Clerk of Council.

Introduced at a regular meeting of the Council of Columbus, Georgia held on the ____ day of _____ 2026; introduced a second time at a regular meeting of said Council held on the ____ day of _____ 2026 and adopted at said meeting by the affirmative vote of ____ members of said Council.

Councilor Allen voting _____
Councilor Anker voting _____
Councilor Barnes voting_____
Councilor Chambers voting _____

Councilor Cogle	voting _____
Councilor Crabb	voting _____
Councilor Davis	voting _____
Councilor Garrett	voting _____
Councilor Huff	voting _____
Councilor Tucker	voting _____

_____ _____

Lindsey G. Mclemore **B. H. "Skip" Henderson, III**

Clerk of Council Mayor

AN ORDINANCE

NO. _____

An Ordinance amending the Unified Development Ordinance of the Columbus Code ("the UDO") to provide for Technology Overlay Districts; establishing underlying zoning districts where such overlay districts are permitted; to redefine Developments of Regional Impact; and for other purposes.

THE COUNCIL OF COLUMBUS, GEORGIA, HEREBY ORDAINS AS FOLLOWS:

SECTION 1.

Article 5 of Chapter 2 of the UDO is hereby amended by inserting a new Section 2.5.25. to read as follows:

"Section 2.5.25. – Technology Overlay District.

(a) *Purpose.* The purpose of this section is to provide an overlay to permit and regulate data centers and related technology uses, as provided herein, and which supports and encourages the siting of new technologies, computer systems, data infrastructure and data hosting.

(b) *Underlying zoning*. The underlying zoning of a property shall remain unaffected.

(c) *Use regulations*. *Within the Technology Overlay District,* data centers and related technology uses shall be permitted subject to the requirements of this section.

A. Uses permitted as *Data centers and related technology uses* include:

Computer systems and facilities design, programming operation and management.

Data processing, storage, hosting and related services.

Information product research and development.

Internet website design and hosting.

Public utility facilities.

Software design and development.

Solar, renewable and alternative energy facilities.

Technology consulting and management

Telecommunications infrastructure and connectivity facilities.

B. Uses NOT permitted as *Data centers and related technology uses* are:

The commercial process by which cryptocurrency transactions are verified and added to the public ledger, known as the block chain, and the means through which new units of cryptocurrencies are released,

otherwise known as cryptocurrency mining, which is not permitted as a Data Center. See Section 3.2.77. – Cryptocurrency Mining.

C. *Accessory uses*. Structures and land may be used for uses customarily incidental to any permitted use.

(d) *Development standards*.

A. *Data Center Development*. A Data Center Development shall mean and refer to the entire contiguous tract of land presented for development as a Data Center.

B. *Height regulations*. Buildings shall not exceed a height of seventy-five (75) feet, measured from structure pad level. Height limitations shall not apply to accessory structures such as water towers, conveyer belts, HVAC equipment, generators and other incidental and uninhabited parts of the structure.

C. *Minimum acreage*: seventy-five acres.

D. *Buffers and Setback*: All buffers and setbacks shall conform to the Development Agreement, as defined in paragraph N. below, the requirements of this code section, or the requirements of the underlying zoning district, whichever is most restrictive.

E. *Minimum buffer requirements*: In addition to required setbacks, a minimum 200-foot-wide buffer, which can include required setback, shall be required along all property lines which abut a residential district in order to provide a visual screen.

F. *Air conditioning units and HVAC systems*. Air conditioning units and HVAC systems shall be thoroughly screened from view from the public right-of-way and from adjacent properties by using walls, fencing, roof elements, or landscaping. This requirement shall not apply where the equipment is more than 200 feet from adjacent property lines.

G. *Front building facade*. The front building facade of all principal buildings shall be oriented toward street fronts or adjacent arterial street fronts. This requirement shall not apply if the front of the building is greater than 500 feet from the public right-of-way or not visible from the public right-of-way.

H. *Security fencing and structures*. Security fencing and walls shall not be located within the required buffer unless it complies with the general regulations pertaining to fencing for the underlying zoning classification.

Fences and walls outside the required setback and buffer provided above shall not be subject to height limitations. Guard houses and secured entry features shall be permitted at public road entrances.

I. *Exception for internal lots.* Required setbacks and buffers shall only apply to external property boundaries with other properties not part of the data center campus. Minimum lot frontages, width and acreage shall not apply to subdivided lots within the data center campus, so long as the entirety of the contiguous data center campus complies with the requirements of

this ordinance, and so long as the subdivided lot has adequate frontage on public or private roads to allow service.

J. *Private roads.* Private roads are permitted within data center campuses.

K. *Dark sky lighting*. Exterior illumination shall be shielded, downcast and of a luminosity designed to maintain the existing night sky darkness and to prevent light trespassing onto adjacent properties. In order to achieve that objective, the following criteria shall be met:

i. all fixtures shall be full cut-off type fixtures,
ii. light poles shall be no taller than 25 feet in height,
iii. all light poles must be setback a minimum of 10 feet from any exterior property line
iv. maximum foot-candles at the property line shall be 0.5

The Director of Inspections and Code may require a photometric lighting plan which shows conformity with these requirements as part of any building permit application.

L. *Noise.* In order to ensure that data centers and related technology uses do not contribute to noise pollution within the City, all data centers will be subject to the following standards:

i. Data center operations shall not produce continuous sound that exceeds an average of 65 decibels over any 30-minute period from 8 AM to 6 PM, measured at any adjacent property boundary between the data center site and a residential property. Nor shall data center operations produce continuous sound that exceeds an average of 55 decibels over any thirty-minute period from 6 PM to 8 AM, measured at any adjacent property boundary between the site and residential property. Violations of these sound levels may be prosecuted in the same manner as other zoning ordinance violations.

ii. After issuance of the certificate of occupancy for each data center building, the City may obtain sound studies or require the data center operator to provide a sound study to verify that the operation complies with the requirements of paragraph (i) above. If a data center is found to be in violation of the requirements of paragraph (ia) above, the City may issue a notice of violation, which may direct that the data center take appropriate steps to operate within the requirements of paragraph (i) above. The City manager may require the data center operator to propose a solution, and a time period for implementation. If the City Manager approves such solution, and the data center fails to successfully implement that solution within the time approved, the violator shall be subject to a fine up to one thousand dollars ($1,000) for each day that the violation exists until full compliance is obtained.

iii. The data center operator shall continue to bear the costs of any sound test or study required to monitor violations in paragraphs (i) or (ii).

M. Developers of data centers desiring local utilities must request and receive from the city prior to any permits being issued or beginning construction a utility availability letter.

N. All cooling and ventilation equipment within property boundaries must operate on a closed-loop system and must follow Watershed standards for usage and disposal with flushing and refills to be regulated by Columbus and the Columbus Water Works.

O. Prior to the issuance of land disturbance permits, certificates of occupancy, or other development approval the data center developer shall enter into a development agreement reasonably acceptable to the City whereby the Developer will be financially responsible for any system upgrades required in providing for the installation of required project improvements and addressing the provision of public utilities, public services, or public safety needs to serve the project. Developer shall be required to put up a surety/maintenance bond. If the City is unable to reasonably provide the required utilities to serve the project, then the City may decline to enter into a development agreement with the developer and therefore no land disturbance permits, certificates of occupancy or other development approval will be granted.

P. Creating a Technology Overlay District for a property shall follow the requirements of Chapter 10.2 – **Zoning Changes** of the Unified Development Ordinance of the City Code.

SECTION 2.

Chapter 3 of the UDO is amended by revising Table 3.1.1. by permitting the following use in the following districts under the subheading of Communications, Mining, Transportation and Utilities and revising the Legend to add TO = Technology Overlay:

Use	**HIST**	**RE10**	**RE5**	**RE1**	**RT**	**SFR1**	**SFR2**	**SFR3**	**SFR4**	**RMF1**	**RMF2**	**MHP**	**UPT**	**CRD**	**NC**	**RO**	**CO**	**GC**	**SAC**	**LMI**	**HMI**	**TECH**	**NOTES**
Technology Overlay District		**TO**	**TO**	**TO**												**TO**	**TO**	**TO**		**TO**	**TO**	**TO**	

Legend: **see Article 2**
Blank = Prohibited Use **P=Permitted Use**
SE=Special Exception Use **TO = Technology Overlay**
*** = Additional standards apply**

SECTION 3.

Article 2 of Chapter 10 of the UDO is hereby amended by striking Section 10.2.9. in its entirety and substituting a new section 10.2.9. in its place to read as follows:

Section 10.2.9. – Development of Regional Impact.

Any application that would result in a zoning change that meets or exceeds any of the thresholds listed at https://dca.georgia.gov/community-assistance/coordinated-planning/regional-planning/developments-regional-impact, or as otherwise adopted by the Georgia Department of Community Affairs, shall be considered a Development of Regional Impact (DRI).

SECTION 4.

All ordinances or parts of ordinances in conflict with this ordinance are hereby repealed.

SECTION 5.

This ordinance will become effective 10 days after it is signed by the Mayor and returned to the Clerk of Council.

Introduced at a regular meeting of the Council of Columbus, Georgia held on the 2nd day of June 2026; introduced a second time at a regular meeting of said Council held on the ____ day of ____ 2026 and adopted at said meeting by the affirmative vote of ____ members of said Council.

Councilor Allen	voting _____
Councilor Anker	voting _____
Councilor Barnes	voting _____
Councilor Chambers	voting _____
Councilor Cogle	voting _____
Councilor Crabb	voting _____
Councilor Davis	voting _____
Councilor Garrett	voting _____
Councilor Huff	voting _____
Councilor Tucker	voting _____

_____
Lindsey G. Mclemore
Clerk of Council

_____
B. H. "Skip" Henderson, III
Mayor

NOTICE

This presentation is not an official attachment to Item #15 on the City Attorney's Agenda. It is being included in the agenda packet at the request of Councilor Tucker, following a referral submitted during the June 9, 2026, Council Meeting.

Columbus Water Works®

Serving our Community
Protecting the Environment

Columbus Water Works
Serving our Community
Protecting the Environment

PROJECT RUBY / LAYFIELD ROAD TIMELINE OF ENGAGEMENT

CATEGORY LEGEND

- **REQUESTS** — Information or data requested by Choose Columbus
- **DELIVERABLES** — Information or materials provided by CWW
- **ANALYSIS** — CWW evaluation, cost estimates and system analysis
- **MEETINGS** — Collaborative discussions and site engagement

JULY 16, 2025

- Choose Columbus requested utility information for 12001 Layfield Road.
- Requested completion of a utility information sheet.
- Asked that all information remain confidential.

JULY 18, 2025

- CWW provided:
  - Completed utility information sheet.
  - Maps showing the nearest water infrastructure.
- Sewer map not provided—nearest sewer > 5 miles.

JULY 23, 2025

- Requested a sewer map despite distance.
- First indication: prospect is a potential data center.
- No water or sewer demand information available.
- CWW provided sewer map the same day.

DECEMBER 23, 2025

- Provided preliminary water and sewer demands for Project Ruby.
- Requested CWW to:
  - Verify ability to serve
  - Identify required upgrades or additions
  - Provide estimated costs and timelines

DECEMBER 30, 2025

- CWW provided an OPPC for required infrastructure improvements.
- Teams meeting to review system additions, upgrades, costs and schedules.
- Clarified all project-specific infrastructure costs are the developer's responsibility.
- Project team acknowledged with no objections.

2025 → 2026

FEBRUARY 5, 2026

- CWW provided a revised OPPC based on discussions with the Project Ruby team and revised water/sewer alignments.

FEBRUARY 6, 2026

- CWW provided updated maps showing the proposed revised water and sewer alignments.

FEBRUARY 8, 2026

- Received request for a site visit scheduled for February 13.
- Purpose:
  - Review potential site layout
  - Discuss water & sewer capacity
  - Address utility service questions

FEBRUARY 9, 2026

- CWW verified with Project Ruby team that:
  - OPPC estimates are accurate
  - Proposed alignments are accurate
  - Available system capacity info remains valid

FEBRUARY 13, 2026

- CWW met Project Ruby representatives and stakeholders on-site at Layfield Road.
- Presented utility information and answered questions regarding:
  - Capacity
  - Sewer capacity
  - CWW's ability to serve
  - Required infrastructure improvements & considerations

EXECUTIVE SUMMARY

RESPONSIVE PARTNERSHIP

CWW has responded promptly to all requests, providing critical utility information and analysis to support Project Ruby's due diligence.

COMPREHENSIVE ANALYSIS

CWW completed detailed evaluations and provided OPPCs outlining required water and sewer infrastructure improvements, costs and implementation timelines.

DEVELOPER RESPONSIBILITY

All project-specific infrastructure improvements are the responsibility of the developer as they are not included in the CWW Master Plan through 2049.

COLLABORATIVE ENGAGEMENT

Multiple meetings and a site visit ensured alignment on capacity, alignments and service considerations.

CWW IS READY TO SERVE

CWW has the capacity and a clear path forward to serve Project Ruby, subject to completion of required infrastructure improvements.

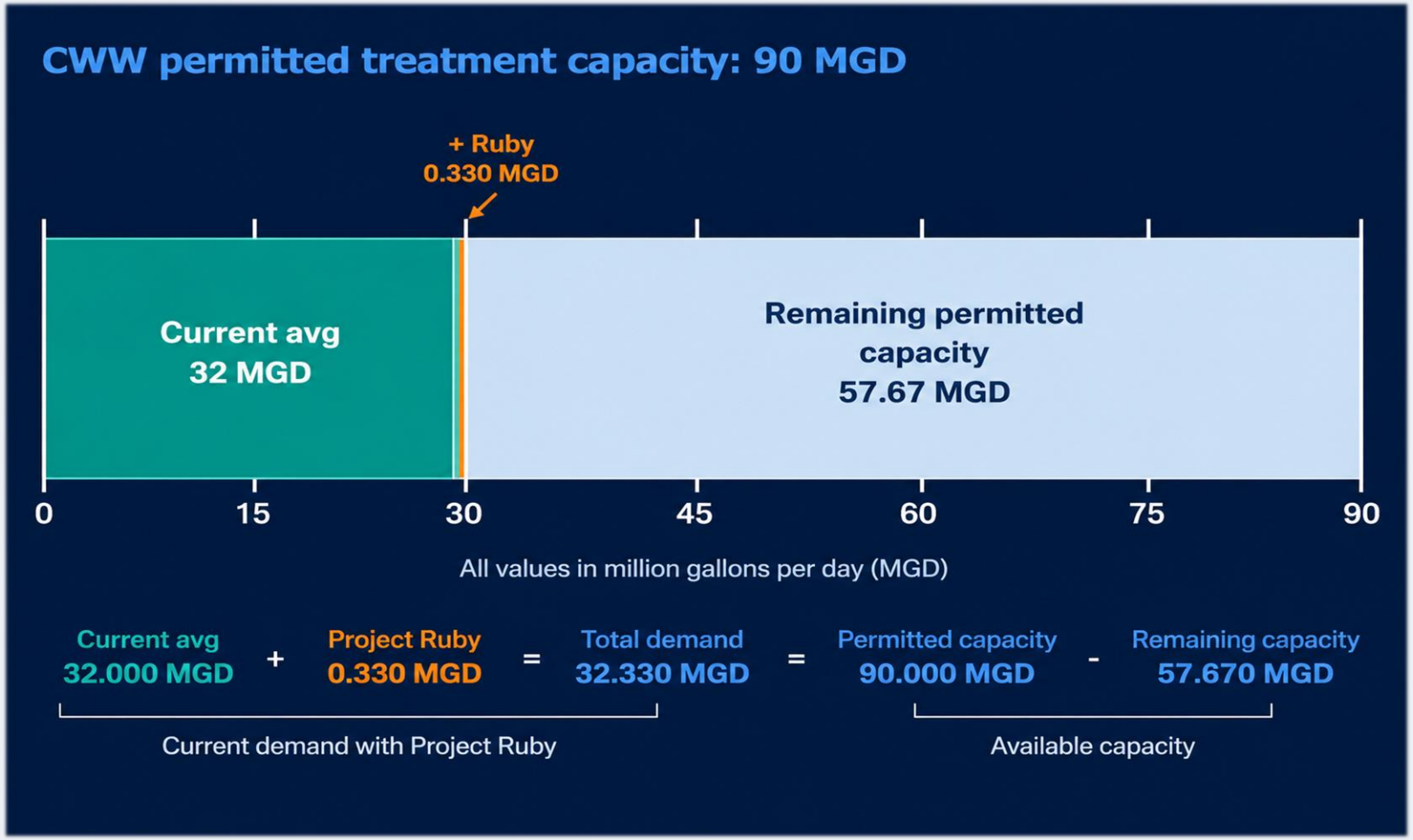
Proposed water and sewer layout, upgrades, and additions

Sewer	Water
12,250 linear feet 4-inch force main	4,900 linear feet 8-inch water main (primary)
New on-site pump station	7,850 linear feet 8-inch water main (secondary)
33,250 linear feet 8-inch force main (Kendell Creek Basin)	
New lift station (Kendell Creek Basin)	
Upsize 1,620 linear feet of 12-inch sewer main to 15-inch (Dozier Creek Basin)	
Increase pumping capacity at Dozier Creek Lift Station	

*Estimated cost- $30M
**Developer responsible for all costs

Capacity in context

Even after adding Project Ruby to the full buildout, CWW would still use only 35.9% of the permitted daily capacity.



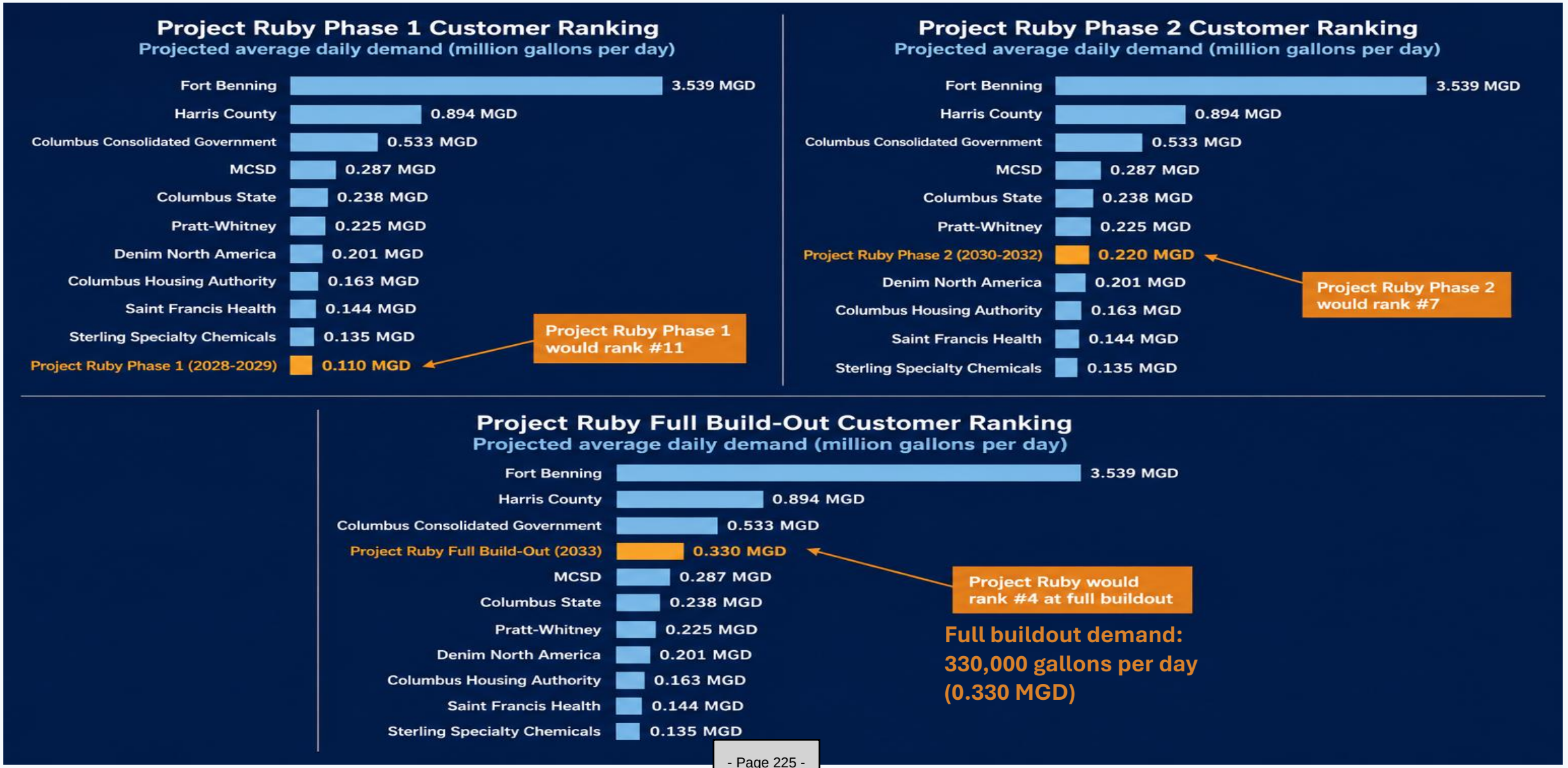
Current average
32 MGD

Project Ruby full buildout
0.330 MGD

CWW permitted capacity
90 MGD

Recirculated cooling keeps Project Ruby comparatively modest in daily water demand.

Project Ruby would rank #5 among CWW's current highest-volume customers at full buildout.



MGD = million gallons per day. Rankings compare Project Ruby's full-buildout daily demand with the current top 10 CWW usage customers.

Industrial Pretreatment Program

INDUSTRIAL PRETREATMENT

The Columbus Water Works' (CWW) Board of Water Commissioners adopted an Industrial Pretreatment Program in 1983, which gave CWW the means to regulate and control sewage discharges.

Since that time, the primary purpose of the Industrial Pretreatment Program has been to protect the public wastewater treatment systems and the environment by controlling and regulating what industries discharge into the sanitary sewer system. This includes the entire sewer conveyance system, the sewer mains, lift stations, wastewater treatment plant, and any other equipment connected to the sewer conveyance system.

Columbus Water Works' Industrial Pretreatment Program is enforced by the Environmental Protection Agency (EPA), the Georgia Environmental Protection Division (EPD), and the City of Columbus' local ordinance. CWW's program is heavily regulated by both the EPA & EPD, receiving regular and routine audits as frequently as yearly and at a minimum of once every 3-5 years.

PRETREATMENT PROGRAM OVERVIEW

Permits: Permits are issued at a minimum of once every 5 years. If an industry has a change in their Pretreatment Program or has a name change, re-permitting is issued. During permitting, the pretreatment processes are reviewed and the facilities are inspected.

Industrial Surveys: Permitted Industrial facilities are required to submit an Annual Survey each year (except during permit years) per the categorical regulations. These surveys are a scaled-down version of the permit application process.

Categorical Regulations: Categorical Regulations are federally required limits pertaining to allowable industrial discharges within all 50 States of the United States. All industries across the United States are held to the same standards within their categorical sector.

Local Limits: Local Limits are state-approved local required limits pertaining to allowable industrial discharges within the facility's specific geographical location. State and local limits can be more stringent than federal limits but must at a minimum meet the standard federal categorical regulations.

Inspections: Columbus Water Works conducts inspections on every Permitted Industrial Facility on an annual basis at a minimum of once per year as required by the General Pretreatment Regulations.

Sampling: Columbus Water Works requires regular and routine sampling of Permitted Industrial Facilities discharges, as frequently as once a month in many cases. Sampling permitted parameters are regulated by the Code of Federal Regulations and/or local discharge ordinances. The parameters required are outlined in each industrial user's permit and are tailored to the specific manufacturing processes, as well as whether the permit is based solely on local limits or includes applicable categorical pretreatment standards. Samples are collected by both CWW and third-party independent labs, which are then compared quarterly for compliance purposes. All facilities are sampled for conventional parameters and nutrients.

Self-Monitoring Reports (SMR): Permitted Industrial Facilities are required to submit SMR's to Columbus Water Works on a quarterly basis. CWW analyzes SMR's which includes CWW's sampling data and the Industrial Facilities sampling data to calculate compliance.

Enforcement: Columbus Water Works[1] is required by Georgia EPD to have an up-to-date and approved Enforcement Response Plan for industrial non-compliance. This plan lists actions to be taken when an industrial user is out of compliance with requirements listed in their permit.

Local Ordinance Limits:

PARAMETER	Maximum Concentration (MG/L)
Arsenic	0.25
Cadmium	0.13
Chromium (Total)	11.68
Copper	2.26
Cyanide	0.16
Grease & Oil	200.00
Lead	0.79
Mercury	0.12
Nickel	1.57
Phenol	77.54
Selenium	0.66
Silver	6.86
Zinc	2.17
Molybdenum	1.02

Drought Declaration and Drought Response Levels

Quick facts from the Columbus Water Works drought management framework

- During drought conditions, Columbus Water Works may impose water-use restrictions in Columbus at the direction of the Georgia EPD to comply with the Georgia Water Stewardship Act and the Drought Management Rule.

DRL-0 WATER STEWARDSHIP ACT	DRL-1 DROUGHT ADVISORY	DRL-2 MANDATORY RESTRICTIONS	DRL-3 ENFORCED EMERGENCY DROUGHT ORDER
• Outdoor irrigation allowed daily only between 4:00 p.m. and 10:00 a.m.	• Public campaign / outreach • Website updates • Bill insert messages • Bill announcements • Facebook / blog • DR committee communication	• Includes DRL-1, plus: • Two-day odd/even watering schedule • No watering between 10:00 a.m. and 4:00 p.m. • No watering on Mondays, Tuesdays, and Fridays • **Possible** drought surcharge rate • Suspend street sweeping program • Accelerate leak detection / leak repair	• Includes DRL-1 and DRL-2, plus: • No outdoor watering schedule • Additional public information items • Monetary penalties or possible service termination for excessive waste • Pool cover communication • Restaurants serve water only upon request • Evaluate system pressure reduction • Technical assistance program • Retro-kit distribution

Key misconception to avoid: drought restrictions are level-based and targeted; they do not mean Columbus automatically loses the ability to serve new demand under every drought condition.

Summary

- CWW has sufficient water and wastewater capacity to serve Project Ruby at full buildout.
- All required water and sewer extensions, upgrades, and associated costs will be the responsibility of the developer.
- Depending on the facility's operations, an Industrial Pretreatment Permit may be required before discharging wastewater into the CWW sewer system.

File Attachments for Item:

1. Memorandum of Agreement: CFEMS & MercyMed of Columbus

Approval is requested to execute the Memorandum of Agreement related to Mobile Integrated Healthcare services jointly provided by the Columbus Department of Fire and Emergency Medical Services and MercyMed of Columbus.

TO:	Mayor and Councilors
AGENDA SUBJECT:	**Memorandum of Agreement: CFEMS, CPD & Valley Healthcare System, Inc.**
AGENDA SUMMARY:	Approval is requested to execute the Memorandum of Agreement related to Mobile Integrated Healthcare mental health services jointly provided by the Columbus Department of Fire and Emergency Medical Services, Columbus Police Department, and Valley Healthcare System, Inc.
INITIATED BY:	**Fire/EMS**

Recommendation: Approval is requested to execute the Memorandum of Agreement (MOA) related to Mobile Integrated Healthcare mental health services jointly provided by the Columbus Department of Fire and Emergency Medical Services, Columbus Police Department, and Valley Healthcare System, Inc.

Background: Mobile Integrated Healthcare (MIH) is a healthcare delivery model that utilizes mobile resources, such as paramedics and other healthcare professionals, to provide medical services and patient care outside of traditional healthcare settings. This approach aims to enhance access to care, improve patient outcomes, and reduce healthcare costs by delivering services directly to patients in their homes or communities. These services are acutely vital to economically disadvantaged areas of our community. By partnering an advanced Emergency Medical Technician or Fire Medic with a mental health practitioner, the Fire-EMS Department seeks to have an impact on patients having a mental health crisis by offering alternative resources and limiting EMS transports to hospital emergency rooms and/or jail. Due to the potentially dangerous nature of some of these calls for service, a Columbus Police Department law enforcement officer will be assigned to this unit. Valley Healthcare will provide a mental health clinician for the service period. This MOA allows for the continuation of services already offered while providing reimbursement for the salary of the mental health clinician through the Community Care Fund

Analysis: Columbus Fire and Emergency Medical Services is requesting authorization for the execution of the MOA associated with the partnership with CPD and Valley Healthcare System Inc.

Financial Considerations: Council has already designated funds for the mental health clinician's salary from the Community Care Fund to reimburse Valley Healthcare System, Inc.

Legal Considerations: The Consolidated Government of Columbus is eligible to enter into this Memorandum of Agreement.

Recommendation/Action: Approval is requested to execute the Memorandum of Agreement (MOA) related to Mobile Integrated Healthcare mental health services jointly provided by the Columbus Department of Fire and Emergency Medical Services, Columbus Police Department, and Valley Healthcare System, Inc.

A RESOLUTION
NO. _____

A RESOLUTION AUTHORIZING THE MAYOR OR HIS DESIGNEE TO EXECUTE THE MEMORANDUM OF AGREEMENT RELATED TO MOBILE INTEGRATED HEALTHCARE MENTAL HEALTH SERVICES JOINTLY PROVIDED BY THE COLUMBUS DEPARTMENT OF FIRE AND EMERGENCY MEDICAL SERVICES, THE COLUMBUS POLICE DEPARTMENT, AND VALLEY HEALTHCARE SYSTEM, INC.

WHEREAS, the Columbus Fire and Emergency Medical Services (CFEMS) is seeking to continue to offer Mobile Integrated Healthcare for mental health services to the residents of Muscogee County; and,

WHEREAS, this agreement replaces an existing MOA with the Columbus Police Department and Valley Healthcare System, Inc., and now allows for reimbursement for the salary of the mental health clinician; and,

WHEREAS, Valley Healthcare System, Inc. has agreed to partner with CFEMS by providing a mental health clinician provider in support of this program, and the Columbus Police Department provides a Police Officer; and

WHEREAS, this Memorandum of Agreement recognizes that Council has already allocated funds from the Community Care Fund to reimburse Valley Healthcare System, Inc., for the salary of the mental health clinician.

NOW, THEREFORE, THE COUNCIL OF COLUMBUS, GEORGIA HEREBY RESOLVES:

1) That the Mayor or his designee is hereby authorized to execute the attached Memorandum of Agreement related to Mobile Integrated Healthcare services jointly provided by the Columbus Department of Fire and Emergency Medical Services, the Columbus Police Department, and Valley Healthcare System, Inc.

_____

Introduced at a regular meeting of the Council of Columbus, Georgia, held the ___day of_____, 2026, and adopted at said meeting by the affirmative vote of _____members of said Council.

Councilor Allen voting _____.
Councilor Anker voting _____.
Councilor Barnes voting _____.
Councilor Chambers voting _____.
Councilor Cogle voting _____.
Councilor Crabb voting _____.
Councilor Davis voting _____.
Councilor Garrett voting _____.
Councilor Huff voting _____.
Councilor Tucker voting _____.

_____ _____
Lindsey G. McClemore, Clerk of Council B.H. “Skip” Henderson III, Mayor

MOBILE INTEGRATED HEALTHCARE CO-PROVIDER SERVICES AGREEMENT

This Mobile Integrated Healthcare Co-Provider Services Agreement ("Agreement") is entered into this ___ day of _____, 2026 ("Effective Date"), by and between COLUMBUS, GEORGIA CONSOLIDATED GOVERNMENT, a political subdivision of the State of Georgia, acting by and through its Columbus Department of Fire and Emergency Medical Services ("CFEMS"), and MERCYMED OF COLUMBUS, a Georgia nonprofit corporation ("Provider").

ARTICLE 1 – PURPOSE

The purpose of this Agreement is to establish a collaborative Mobile Integrated Healthcare (MIH) program to serve residents of Muscogee County, Georgia, with the goal of improving patient outcomes, reducing unnecessary 911 utilization, and enhancing continuity of care.

ARTICLE 2 – INDEPENDENT CONTRACTOR RELATIONSHIP

The Parties are independent entities. Nothing in this Agreement shall be construed to create a partnership, joint venture, agency, employment relationship, or revenue-sharing arrangement.

The Parties are independent entities and shall remain separate and distinct organizations. Nothing in this Agreement shall be construed to create a partnership, joint venture, agency, employment relationship, fiduciary relationship, or revenue-sharing arrangement between the Parties. Neither Party shall have the authority to bind, obligate, represent, or act on behalf of the other Party without prior written authorization. Each Party shall be solely responsible for its own employees, contractors, agents, operations, licenses, permits, insurance, taxes, debts, liabilities, and compliance obligations.

ARTICLE 3 – SCOPE OF SERVICES

MIH services shall be delivered by a joint unit consisting of one CFEMS paramedic and one Provider clinical professional (NP, PA, RN). CFEMS shall provide vehicle, EMS equipment, and EMS medical direction. Provider shall provide licensed clinical personnel and physician medical direction.

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ARTICLE 4 – CLINICAL AUTHORITY

EMS services shall operate under CFEMS medical direction. Provider clinical services shall operate under Provider's Medical Director. Each Party retains sole responsibility for its personnel.

ARTICLE 5 – DOCUMENTATION AND AUDIT RIGHTS

CFEMS personnel shall document services in ImageTrend. Provider personnel shall document services in Provider's EHR. Provider shall submit monthly invoices including dates of service, hours worked, and personnel classification. CFEMS reserves audit rights.

ARTICLE 6 – COMPENSATION AND PAYMENT

CFEMS shall reimburse Provider monthly in accordance with Exhibit A. Payment is contingent upon receipt and approval of complete documentation and availability of appropriated funds. Rates vary by licensure level and must be agreed upon in advance for substitutions.

CFEMS shall reimburse **MercyMed** on a monthly basis in accordance with the compensation schedule set forth in **Exhibit A**. All payments shall be made directly to MercyMed and not to any individual MercyMed employee, contractor, provider, clinician, or other personnel assigned to the MIH program.

Payment shall be contingent upon CFEMS' receipt and approval of complete and accurate documentation required under this Agreement, including any time records, service logs, encounter documentation, invoices, or other supporting materials reasonably required by CFEMS. Payment shall also be subject to the availability of appropriated funds.

Compensation rates may vary based on the licensure level or professional role of the MercyMed personnel assigned to the MIH program. Any substitution of personnel at a different licensure level or compensation rate must be approved in advance by both Parties in writing. MercyMed shall remain solely responsible for compensating its own employees, contractors, providers, clinicians, and other personnel, including any wages, payroll taxes, benefits, insurance, or other employment-related obligations.

ARTICLE 7 – APPROPRIATION AND PROCUREMENT COMPLIANCE

This Agreement is subject to Georgia municipal procurement laws and availability of appropriated funds. If funds are not appropriated, CFEMS may terminate without penalty.

This Agreement is subject to applicable Georgia municipal procurement laws and the availability of appropriated funds. If sufficient funds are not appropriated, authorized, or otherwise made available to support the obligations of either Party under this Agreement,

DRAFT

either Party may terminate this Agreement without penalty upon written notice to the other Party.

ARTICLE 8 – INSURANCE AND INDEMNIFICATION

Provider shall maintain professional liability insurance of not less than $1,000,000 per occurrence and $3,000,000 aggregate, and workers' compensation as required by Georgia law. Provider shall indemnify CFEMS for claims arising from Provider personnel or billing activities. CFEMS does not waive sovereign immunity.

ARTICLE 9 – HIPAA AND CONFIDENTIALITY

Each Party is an independent Covered Entity under HIPAA and shall implement appropriate safeguards and limit disclosure of protected health information to the minimum necessary.

ARTICLE 10 – REGULATORY COMPLIANCE

Each Party warrants compliance with Georgia EMS regulations, healthcare licensure laws, the Federal Anti-Kickback Statute, the False Claims Act, and all applicable federal and state healthcare laws.

ARTICLE 11 – TERM AND TERMINATION

This Agreement becomes effective in 2026 and remains in effect through December 31, 2027, unless earlier terminated. Either Party may terminate with thirty (30) days written notice.

EXHIBIT A – COMPENSATION SCHEDULE

Personnel Classification	½ Day Rate
Midlevel Provider (PA/NP)	$ 250.00
Registered Nurse (RN)	$ 180.00

Physician Assistant/Nurse Practitioner Half-Day Rate. For purposes of this Agreement, the half-day rate for a MercyMed Mid-level provider assigned to the MIH program shall be **$250.00 per half day**, payable directly to MercyMed. A "half day" shall mean up to **four (4) hours** of scheduled MIH services, unless otherwise agreed in writing by the Parties.

DRAFT

Registered Nurse Half-Day Rate: CFEMS shall reimburse MercyMed at a rate of **$180 per half day** for a registered nurse assigned to the MIH program. A half day shall mean up to four (4) hours of scheduled MIH services.

SIGNATURES

COLUMBUS, GEORGIA CONSOLIDATED GOVERNMENT

By: _____

Mayor Skip Henderson, Mayor

Date: _____

By: _____

Salvatore J. Scarpa, Fire-EMS Chief

Date: _____

Approved as to Form:

_____

City Attorney

Date: _____

MERCYMED OF COLUMBUS

By: _____

Name: _____

Title: _____

Date: _____

DRAFT

File Attachments for Item:

2. Memorandum of Agreement: CFEMS, CPD & Valley Healthcare System, Inc.

Approval is requested to execute the Memorandum of Agreement related to Mobile Integrated Healthcare mental health services jointly provided by the Columbus Department of Fire and Emergency Medical Services, Columbus Police Department, and Valley Healthcare System, Inc.

TO:	Mayor and Councilors
AGENDA SUBJECT:	**Memorandum of Agreement: CFEMS, CPD & Valley Healthcare System, Inc.**
AGENDA SUMMARY:	Approval is requested to execute the Memorandum of Agreement related to Mobile Integrated Healthcare mental health services jointly provided by the Columbus Department of Fire and Emergency Medical Services, Columbus Police Department, and Valley Healthcare System, Inc.
INITIATED BY:	**Fire/EMS**

Recommendation: Approval is requested to execute the Memorandum of Agreement (MOA) related to Mobile Integrated Healthcare mental health services jointly provided by the Columbus Department of Fire and Emergency Medical Services, Columbus Police Department, and Valley Healthcare System, Inc.

Background: Mobile Integrated Healthcare (MIH) is a healthcare delivery model that utilizes mobile resources, such as paramedics and other healthcare professionals, to provide medical services and patient care outside of traditional healthcare settings. This approach aims to enhance access to care, improve patient outcomes, and reduce healthcare costs by delivering services directly to patients in their homes or communities. These services are acutely vital to economically disadvantaged areas of our community. By partnering an advanced Emergency Medical Technician or Fire Medic with a mental health practitioner, the Fire-EMS Department seeks to have an impact on patients having a mental health crisis by offering alternative resources and limiting EMS transports to hospital emergency rooms and/or jail. Due to the potentially dangerous nature of some of these calls for service, a Columbus Police Department law enforcement officer will be assigned to this unit. Valley Healthcare will provide a mental health clinician for the service period. This MOA allows for the continuation of services already offered while providing reimbursement for the salary of the mental health clinician through the Community Care Fund

Analysis: Columbus Fire and Emergency Medical Services is requesting authorization for the execution of the MOA associated with the partnership with CPD and Valley Healthcare System Inc.

Financial Considerations: Council has already designated funds for the mental health clinician's salary from the Community Care Fund to reimburse Valley Healthcare System, Inc.

Legal Considerations: The Consolidated Government of Columbus is eligible to enter into this Memorandum of Agreement.

Recommendation/Action: Approval is requested to execute the Memorandum of Agreement (MOA) related to Mobile Integrated Healthcare mental health services jointly provided by the Columbus Department of Fire and Emergency Medical Services, Columbus Police Department, and Valley Healthcare System, Inc.

A RESOLUTION
NO. _____

A RESOLUTION AUTHORIZING THE MAYOR OR HIS DESIGNEE TO EXECUTE THE MEMORANDUM OF AGREEMENT RELATED TO MOBILE INTEGRATED HEALTHCARE MENTAL HEALTH SERVICES JOINTLY PROVIDED BY THE COLUMBUS DEPARTMENT OF FIRE AND EMERGENCY MEDICAL SERVICES, THE COLUMBUS POLICE DEPARTMENT, AND VALLEY HEALTHCARE SYSTEM, INC.

WHEREAS, the Columbus Fire and Emergency Medical Services (CFEMS) is seeking to continue to offer Mobile Integrated Healthcare for mental health services to the residents of Muscogee County; and,

WHEREAS, this agreement replaces an existing MOA with the Columbus Police Department and Valley Healthcare System, Inc., and now allows for reimbursement for the salary of the mental health clinician; and,

WHEREAS, Valley Healthcare System, Inc. has agreed to partner with CFEMS by providing a mental health clinician provider in support of this program, and the Columbus Police Department provides a Police Officer; and

WHEREAS, this Memorandum of Agreement recognizes that Council has already allocated funds from the Community Care Fund to reimburse Valley Healthcare System, Inc., for the salary of the mental health clinician.

NOW, THEREFORE, THE COUNCIL OF COLUMBUS, GEORGIA HEREBY RESOLVES:

1) That the Mayor or his designee is hereby authorized to execute the attached Memorandum of Agreement related to Mobile Integrated Healthcare services jointly provided by the Columbus Department of Fire and Emergency Medical Services, the Columbus Police Department, and Valley Healthcare System, Inc.

_____

Introduced at a regular meeting of the Council of Columbus, Georgia, held the ___day of_____, 2026, and adopted at said meeting by the affirmative vote of _____members of said Council.

Councilor Allen voting _____.
Councilor Anker voting _____.
Councilor Barnes voting _____.
Councilor Chambers voting _____.
Councilor Cogle voting _____.
Councilor Crabb voting _____.
Councilor Davis voting _____.
Councilor Garrett voting _____.
Councilor Huff voting _____.
Councilor Tucker voting _____.

_____ _____
Lindsey G. McClemore, Clerk of Council B.H. “Skip” Henderson III, Mayor

MOBILE INTEGRATED HEALTHCARE CO-PROVIDER SERVICES AGREEMENT

This Mobile Integrated Healthcare Co-Provider Services Agreement ("Agreement") is entered into this ___ day of _____, 2026 ("Effective Date"), by and between COLUMBUS, GEORGIA CONSOLIDATED GOVERNMENT, a political subdivision of the State of Georgia, acting by and through its Columbus Department of Fire and Emergency Medical Services ("CFEMS"), and VALLEYHEALTHCARE SYSTEM, INC, a Georgia nonprofit corporation ("Provider").

ARTICLE 1 – PURPOSE

The purpose of this Agreement is to establish a collaborative Mobile Integrated Healthcare (MIH) program to serve residents of Muscogee County, Georgia, with the goal of improving patient outcomes, reducing unnecessary 911 utilization, and enhancing continuity of care.

ARTICLE 2 – INDEPENDENT CONTRACTOR RELATIONSHIP

The Parties are independent entities. Nothing in this Agreement shall be construed to create a partnership, joint venture, agency, employment relationship, or revenue-sharing arrangement.

ARTICLE 3 – SCOPE OF SERVICES

MIH services shall be delivered by a joint unit consisting of one CFEMS paramedic and one Provider clinical professional (LCSW).CFEMS shall provide vehicle, EMS equipment, and EMS medical direction. Provider shall provide licensed clinical personnel and physician medical direction.

ARTICLE 4 – CLINICAL AUTHORITY

EMS services shall operate under CFEMS medical direction. Provider clinical services shall operate under Provider's Medical Director. Each Party retains sole responsibility for its personnel.

DRAFT

ARTICLE 5 – DOCUMENTATION AND AUDIT RIGHTS

CFEMS personnel shall document services in ImageTrend. Provider personnel shall document services in Provider's EHR. Provider shall submit monthly invoices including dates of service, hours worked, and personnel classification. CFEMS reserves audit rights.

ARTICLE 6 – COMPENSATION AND PAYMENT

CFEMS shall reimburse Provider monthly in accordance with Exhibit A. Payment is contingent upon receipt and approval of complete documentation and availability of appropriated funds. Rates vary by licensure level and must be agreed upon in advance for substitutions.

ARTICLE 7 – APPROPRIATION AND PROCUREMENT COMPLIANCE

This Agreement is subject to Georgia municipal procurement laws and availability of appropriated funds. If funds are not appropriated, CFEMS may terminate without penalty.

ARTICLE 8 – INSURANCE AND INDEMNIFICATION

Provider shall maintain professional liability insurance of not less than $1,000,000 per occurrence and $1,000,000 aggregate, and workers' compensation as required by Georgia law. Provider shall indemnify CFEMS for claims arising from Provider personnel or billing activities. CFEMS does not waive sovereign immunity.

ARTICLE 9 – HIPAA AND CONFIDENTIALITY

Each Party is an independent Covered Entity under HIPAA and shall implement appropriate safeguards and limit disclosure of protected health information to the minimum necessary.

ARTICLE 10 – REGULATORY COMPLIANCE

Each Party warrants compliance with Georgia EMS regulations, healthcare licensure laws, the Federal Anti-Kickback Statute, the False Claims Act, and all applicable federal and state healthcare laws.

ARTICLE 11 – TERM AND TERMINATION

This Agreement becomes effective in 2026 and remains in effect through December 31, 2027, unless earlier terminated. Either Party may terminate with thirty (30) days written notice.

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EXHIBIT A – COMPENSATION SCHEDULE

Personnel Classification	Hourly Rate	Monthly Cap (if applicable)
Crisis Mental Health Clinician	$_____	$_____

SIGNATURES

COLUMBUS, GEORGIA CONSOLIDATED GOVERNMENT

By: _____

Mayor Skip Henderson, Mayor

Date: _____

By: _____

Salvatore J. Scarpa, Fire-EMS Chief

Date: _____

Approved as to Form:

_____

City Attorney

Date: _____

VALLEY HEALTHCARE SYSTEM, INC.

By: _____

Name: _____

Title: _____

Date: _____

DRAFT

File Attachments for Item:

3. CFEMS Community Risk Assessment/Standards of Cover (2025)

Approval is requested to authorize the Community Risk Assessment/Standards of Cover (2025) document provided by the Columbus Department of Fire and Emergency Medical Services.

TO:	Mayor and Councilors
AGENDA SUBJECT:	**CFEMS Community Risk Assessment/Standards of Cover (2025)**
AGENDA SUMMARY:	Approval is requested to authorize the Community Risk Assessment/Standards of Cover(2025) document provided by the Columbus Department of Fire and Emergency Medical Services.
INITIATED BY:	**Fire/EMS**

Recommendation: Approval is requested to authorize the Community Risk Assessment/Standards of Cover (2025) document provided by the Columbus Department of Fire and Emergency Medical Services.

Background: The Columbus Department of Fire and Emergency Medical Services is an internationally accredited fire agency through the Center for Fire Accreditation International and the Center for Public Safety Excellence. As an accredited agency, the department is required to develop a Community Risk Assessment and Standards of Cover document, which outlines the risks faced by the community and how the department will strive to mitigate these risks. This document outlines department programs and performance gaps that are required to be reported to the Authority Having Jurisdiction annually.

Analysis: Columbus Fire and Emergency Medical Services is requesting approval of the 2025 Community Risk Assessment/Standards of Cover document.

Financial Considerations: There are no expenditures associated with this request.

Legal Considerations: The Consolidated Government of Columbus is eligible to approve this document.

Recommendation/Action: Approval is requested to authorize the Community Risk Assessment/Standards of Cover (2025) document provided by the Columbus Department of Fire and Emergency Medical Services.

A RESOLUTION
NO. _____

A RESOLUTION AUTHORIZING THE MAYOR OR HIS DESIGNEE TO APPROVE THE 2025 COMMUNITY RISK REDUCTION/STANDARD OF COVER DOCUMENT PROVIDED BY THE COLUMBUS DEPARTMENT OF FIRE AND EMERGENCY MEDICAL SERVICES.

WHEREAS, the Columbus Fire and Emergency Medical Services (CFEMS) has an accreditation requirement to develop a Community Risk Reduction/Standard of Cover document outlining community risk and the department's effort to mitigate that risk; and,

WHEREAS, this document is updated annually to recognize agency programs and performance gaps; and,

WHEREAS, this document is required to be approved annually by the Authority Having Jurisdiction; and

WHEREAS, the approval of this document requires no expenditure of funds.

NOW, THEREFORE, THE COUNCIL OF COLUMBUS, GEORGIA HEREBY RESOLVES:

1) That the Mayor or his designee is hereby authorized to approve the 2025 Community Risk Assessment/Standard of Cover document provided by the Columbus Department of Fire and Emergency Medical Services.

_____

Introduced at a regular meeting of the Council of Columbus, Georgia, held the ___day of_____, 2026, and adopted at said meeting by the affirmative vote of _____members of said Council.

Councilor Allen voting _____.
Councilor Anker voting _____.
Councilor Barnes voting _____.
Councilor Chambers voting _____.
Councilor Cogle voting _____.
Councilor Crabb voting _____.
Councilor Davis voting _____.
Councilor Garrett voting _____.
Councilor Huff voting _____.
Councilor Tucker voting _____.

_____ _____
Lindsey G. McClemore, Clerk of Council B.H. "Skip" Henderson III, Mayor

2025

Columbus Fire and EMS Community Risk Assessment/ Standards of Cover

Thursday, May 28, 2026

MAYOR

B.H. “Skip” Henderson III

CITY MANAGER

Isaiah Hugley

COUNCIL

District 1—Byron Hickey
District 2—Glenn Davis
District 3—Bruce Huff
District 4—Toyia Tucker
District 5—Charmaine Crabb
District 6—Gary Allen
District 7—Joanne Cogle
District 8—Walker Garrett
District 9 (at large)—John Anker
District 10 (at large)—Travis Chambers

FIRE-EMS CHIEF

Salvatore J. Scarpa

INTRODUCTION

This document serves as the Columbus Fire and Emergency Medical Services (CFEMS) Standard of Cover (SOC) Document. The SOC is one of four key elements of the Commission on Fire Accreditation International (CFAI) accreditation process. The SOC, as defined by the CFAI, "…*are those written procedures that determine the distribution and concentration of fixed and mobile resources of an organization.*"

The main purpose of creating and maintaining an SOC is to place a focus on deployment and concentration of resources that ultimately assist the department in ensuring a safe and effective response force for fire suppression, emergency medical service, hazardous materials, technical rescue, and specialty response situations.

The SOC defines CFEMS' level of service and describes the roles and responsibilities of each service, as well as deployment strategies and operational elements to maintain the stated level of service. In addition, the document contains data elements along with recommendations to enhance the department's performance. The primary goals of the department are to improve service delivery and increase safety for the citizens of Columbus, Georgia.

One of the challenges within the fire service is keeping pace with an increasing demand for its services. The SOC provides department management with a process to constantly measure and evaluate the level and quality of service delivered to the community. It also provides quantitative data to justify financial requests made to the Columbus Consolidated Government Council.

CFEMS utilizes the SOC and accreditation process to identify shortcomings and integrate the plan to address these shortcomings into the Department's short-term strategic plan.

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EXECUTIVE SUMMARY

The purpose of the Standards of Cover (SOC) is to define and measure the appropriate level of service based on a comprehensive study of the department's historical performance, deployment strategies, and community risk factors to determine the capability of its response system. This process uses a systems approach to evaluate data in the records management system and set standards based on that data. The department will then be able to match community needs (risks and expectations) with appropriate levels of service to operate in a safe, efficient, and effective manner.

This document describes the Columbus Department of Fire and Emergency Medical Services' service area, the risks that must be protected and reduced within the community, our capabilities, and our performance objectives and measures. This information will allow the department to identify risks in the community, analyze and establish levels of response service to respond to those risks, and evaluate the department's performance. Benchmark response times have been established that the department strives to meet. These response time goals will contribute to our commitment to continually improving how we deliver our services.

The department has established baseline and benchmark performance data for response categories for the urban setting. The efficient geographic dispersion and placement of resources near service delivery points will lead to maximum effectiveness when responding to the greatest number and types of risk.

In conclusion, this Standards of Cover is a dynamic document that reflects the changing needs of the Columbus Department of Fire and Emergency Medical Services and serves as a mechanism for constantly seeking opportunities for improvement. It is a key element in our plan to reduce risk to our residents and visitors. We are committed to providing the most effective services in a fiscally responsible manner and to continually evaluating our performance in the constant pursuit of improvement.

SECTION I: JURISDICTION PROFILE

The lure of making money from cotton and the waterpower of the Chattahoochee River shaped the Muscogee County seat of Columbus for more than a century after the Georgia legislature created the city in 1828. Located at the head of river navigation, Columbus first boomed as a cotton-trading center. Entrepreneurs quickly harnessed the river's power, and Columbus became one of the South's earliest—and remained one of its largest—mill towns. The creation of neighboring Camp Benning (later Fort Benning) in 1918 added another dimension to the city. By the 1960s, Columbus began shedding the image of a mill and military town, as its business and civic leaders diversified the economy, modernized its government, and launched a series of cultural initiatives. By 2000, as the city rediscovered its picturesque river, private and public funding revitalized the original downtown into a premier venue and educational center for the fine and performing arts.

Antebellum Years

In 1828, the state legislature, realizing the economic potential of a location on the Chattahoochee River at the fall line, planned the city and auctioned its lots. The author Washington Irving's contemporary writing about explorer Christopher Columbus probably influenced the naming. The original town consisted of a rectangle, thirteen blocks north to south (from the river to Seventeenth Street) and nine blocks east to west (from the river to Sixth Avenue), nestled against the irregular bank of the river on the west and south. A four-block commons area or green space surrounded it on the north, east, and south.

The subsequent availability of land reinforced the obsession with making money from cotton, but only a few realized the dream of becoming wealthy planters. Columbus warehouses and merchants served planters and farmers within a fifty-mile radius. Initially, the river linked the city's economy via Apalachicola, Florida, to the world cotton market, primarily to Liverpool, England.

The river's commercial advantage diminished in the 1850s with the arrival of railroads (via branch lines from Fort Valley and from Opelika, Alabama). Steamboats still plied the Chattahoochee, but rails began connecting Columbus with larger markets. The emerging rail center of Atlanta eclipsed Columbus as the western metropolis of Georgia.

The Chattahoochee River's waterpower made Columbus a manufacturing center. The river powered gristmills and sawmills as early as 1828, and a textile mill north of town by 1838. The city of Columbus, which controlled the greatest potential waterpower site in the South, never spent any public money developing this resource. Rather than building a canal to deliver waterpower to various locations within the city (as Augusta did), Columbus simply sold the rights to dam the river and restricted the use of the resulting power to a two-block area along the

Chattahoochee (between present-day Twelfth and Fourteenth streets). That decision limited the city's early industrial development. Even so, by the 1850s, five water-powered mills produced textiles, flour, and sawn lumber, and at other locations, fourteen smaller companies produced a variety of goods. In 1853, the landscape architect Frederick Law Olmsted, an indefatigable traveler and astute observer, declared Columbus the largest manufacturing city south of Richmond, Virginia.

Factories tripled their output and shifted to war-related products. Storekeepers boarded up their windows and began making drums, fifes, India rubber cloth, and sewing tents and uniforms. The Iron Works produced steam engines for ships, while the Navy Yard built the ironclad *Muscogee*. The need for workers pushed the city's population from 10,000 to 15,000.

Swift's factory began on one waterpower lot (1868 and 1880) and then expanded north of Fourteenth Street, with new mills appearing in 1887, 1904, 1916, 1926, and 1950. Young's and Swift's mills became the foundations of two dynasties. As the city's economy expanded, industries moved into the remaining land on the East Commons, and middle-class suburbs grew in the Wynnton area, which was first served by streetcars and then by automobiles.

Mayor L. H. Chappell (1897-1907 and 1911-13) modernized the city. During the Spanish-American War (1898), he lured a military training camp to town, paved and curbed downtown streets, built sewers and steel bridges, planted trees, and created the modern municipal water works, which transformed the muddy Chattahoochee into drinking water.

In September 1918, the U.S. War Department created Camp Benning, located on Macon Road near what is now the public library. Extensive lobbying efforts resulted in a permanent camp, Fort Benning, in 1922. For almost twenty years, it functioned primarily as a training center for infantry officers. During World War II (1941-45), the post assumed a more expanded mission.

In 1919, Ernest Woodruff, a Columbus native and Atlanta businessman, engineered the purchase of Coca-Cola from the Candler family for $25 million. W. C. Bradley, who was chair of the board of Coca-Cola for twenty-seven years, served as Woodruff's partner, selling stock to friends and acquaintances, primarily in the Chattahoochee Valley. That investment still pays significant dividends to the community.

By 1927, the city had entered the Great Depression as the demand for cotton textiles plummeted. In the 1930s, several Columbus mills borrowed money from New York banks to continue running. Construction at Fort Benning also provided much-needed jobs. By 1940, Fort Benning was brimming with activity. Meanwhile, the Greater Columbus Committee outlined new goals. These resulted in consolidating the county and city schools in 1949 and establishing Columbus College (later Columbus State University) in a closed mill in 1958. Until that

time, Columbus was the largest southern city without a college. In 1961, the Columbus Area Vocational-Technical School (later Columbus Technical College) was founded.

By the 1970s, the Columbus Storefront economy had changed. Local businessmen stopped excluding new industries that might raise local wages and began seeking new manufacturers, such as Dolly Madison Bakery (1970) and Pratt and Whitney (1984), which made jet engine parts. But local initiative created the most dynamic enterprises—Aflac Insurance, Synovus Financial Corporation, and Total System Services.

According to the 2010 U.S. census, the population of Columbus is 189,885, the third-largest city in the state. By 2003, Columbus had renewed its appreciation for the Chattahoochee River. Under a federal court order to build a combined sewer-overflow system, the Columbus Water Works began developing the Riverwalk, which is to extend for twenty miles, from Fort Benning, south of town, to Lake Oliver to the north. Once the reason for the city's establishment, the Chattahoochee River will once again become the most distinctive feature of the city.

Municipal projects have included construction of a softball complex, which hosted the 1996 Olympics softball competition; construction of the Chattahoochee River Walk; construction of the National Civil War Naval Museum at Port Columbus; construction of the Coca-Cola Space Science Center; the expansion of the Columbus Museum, and road improvements to include a new downtown bridge crossing the Chattahoochee River to Phenix City. During the late 1990s, commercial activity expanded north of downtown along the I-185 corridor.

During the 2000s, expansion and historic preservation continued throughout the city. South Commons has been revitalized. This area combines the 1996 Olympic softball competition complex, A. J. McClung Memorial Stadium, Golden Park, the Columbus Civic Center, and the Jonathan Hatcher Skateboard Park.

The National Infantry Museum and Soldier Center, which opened in 2009, stands just outside the gates of Fort Benning. The facility includes a museum that houses thousands of unique artifacts relating to the U.S. Infantry's role in shaping the nation's history. These artifacts were formerly housed in the base's National Infantry Museum, which received a Governor's Award in the Humanities in 1991.

The River Center for the Performing Arts, which opened in 2002, houses Columbus State University's music department and is the city's venue for fine and performing arts. In 2002, Columbus State's art and drama departments moved to downtown locations. Such initiatives have provided Columbus with a cultural niche and with vibrant and modern architecture mixed among older brick facades.

The "Ready to Raft 2012" campaign is a project that created an estimated 700 new jobs and is projected to bring in $42 million annually to the Columbus area. The project resulted in the longest urban whitewater rafting venue in the world. This venue, in addition to other outdoor and non-outdoor tourist attractions, led to 2.34 million visitors coming to Columbus during the fiscal year 2022, as well as $304 million dollars in visitor spending according to the Columbus Convention and Visitors Bureau. The Blue Heron zip line was opened in July 2014 and consists of a triple-zip line across the Chattahoochee River, a treetop aerial course consisting of 10 obstacles, and 400 ft. treetop triple-zip lines along the banks of the Chattahoochee River. The zip lines run from Columbus, Georgia, to Phenix City, Alabama, and back across from Phenix City, Alabama, to Columbus, Georgia.

In May 2023, Columbus leadership proposed to bring a Minor League Baseball team to the city, marking a significant step forward in enhancing local sports and economic development. Following this support, the city approved a $50 million renovation of Synovus Park, ensuring the stadium met official Minor League standards. By January 2024, the vision became a reality when the Mississippi Braves announced their relocation to Columbus, Georgia, with plans to begin play in the 2025 season. The team officially unveiled its name, the Clingstones, on September 6, 2024. Paying homage to the region's rich

agricultural heritage through the well-known peach variety. Continuing to build excitement, the organization introduced its mascot, Fuzzy, in November 2024, further establishing the team's identity and connection with the community.

LOCATION

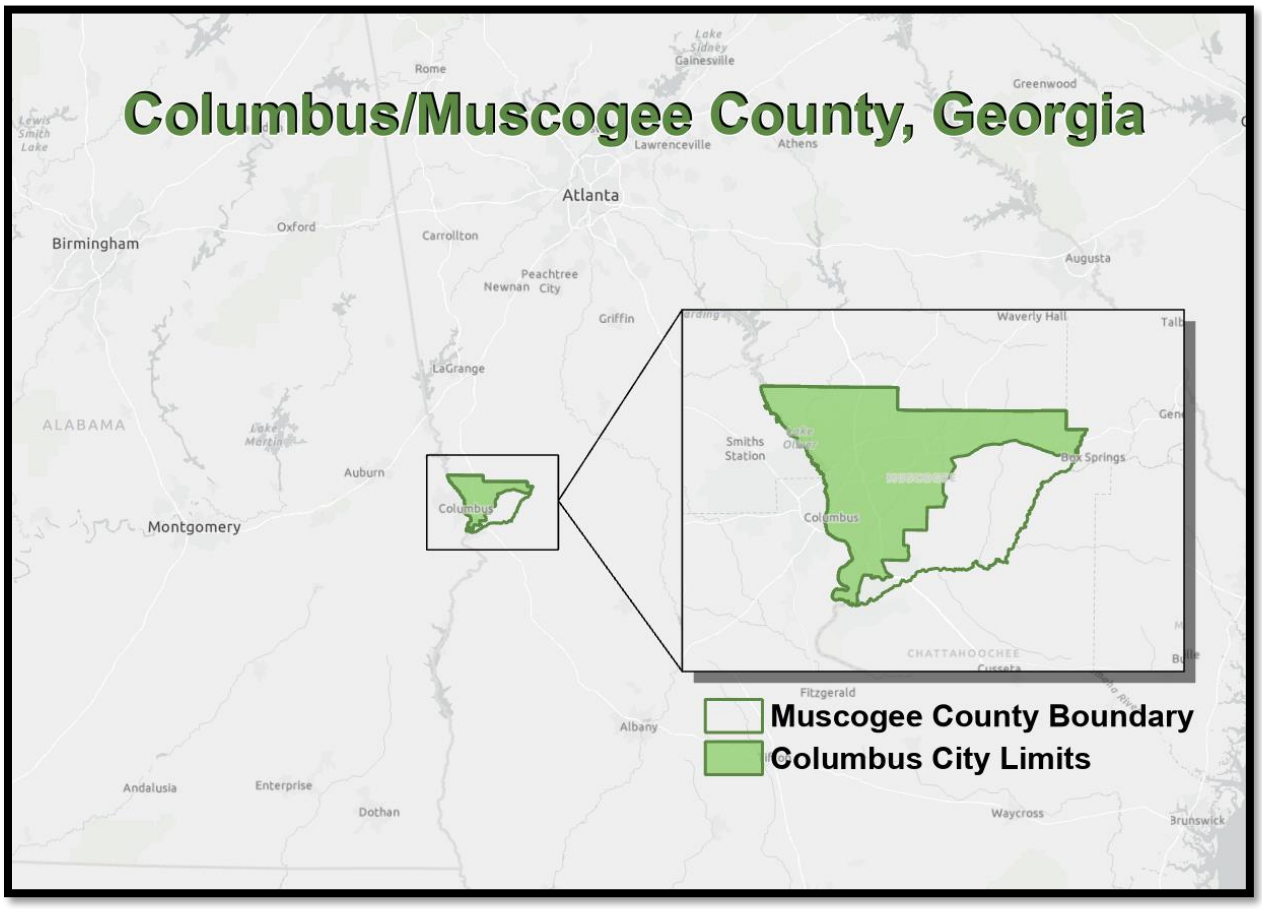


Figure 1.1 Map: Service Area Location

Interstate 185 runs east of the city, with access from exits 1, 3, 4, 6, 7, 8, 10, 12, and 14 to the city. Interstate 185 runs from Ft Benning north for 47 miles to Interstate 85. U.S. Route 27, U.S. Route 280, and Georgia State Road 520 (known as South Georgia Parkway) all meet in the interior of the city. U.S Route 80 runs north of the city, locally known as J.R. Allen Parkway; Alternate U.S. Route 27 and Georgia State Route 85 run northeast from the city, locally known as Bill Heard Expressway.

The corporate boundaries of Muscogee County encompass 220 square miles, of which 216.3 square miles (560 km^2) is land and 4.7 square miles (12 km^2) (2.14%) is water. This includes approximately 3000 acres acquired in a land swap completed in 2001 between Fort Benning, Chattahoochee County, and the City of Columbus. The 3000 acres (4.6 square miles) acquired in the land swap will be utilized for industrial development and recreational use. The addition of this property to the jurisdictional area will increase the need for fire protection services in the future. See Figure 1.1 for the city location. The city is located at: 32°29′23″N 84°56′26″W32.489608°N 84.940422°W.

CLIMATE

Daytime summer temperatures often reach highs in the mid-90s, and low temperatures in the winter average in the upper 30s. Columbus is often considered a dividing line or "natural snowline" of the southeastern United States with areas north of the city receiving snowfall annually, with areas to the south typically not receiving snowfall every year or at all. Columbus, Georgia, gets 48 inches of rain per year. The US average is 39. Snowfall is 0 inches. The average US city gets 26 inches of snow per year. The number of days with any measurable precipitation is 71. Columbus, GA is a High-Risk area for tornados. According to records, the largest tornado in the Columbus area was an F3 in 1954 that caused seven injuries and zero deaths. Columbus has a higher tornado index level than the state or nation (Figure 1.2 Tornado Index). The higher the level, the higher the chance of a tornado event. Columbus has a humid subtropical climate according to the Koppen climate classification system. How to

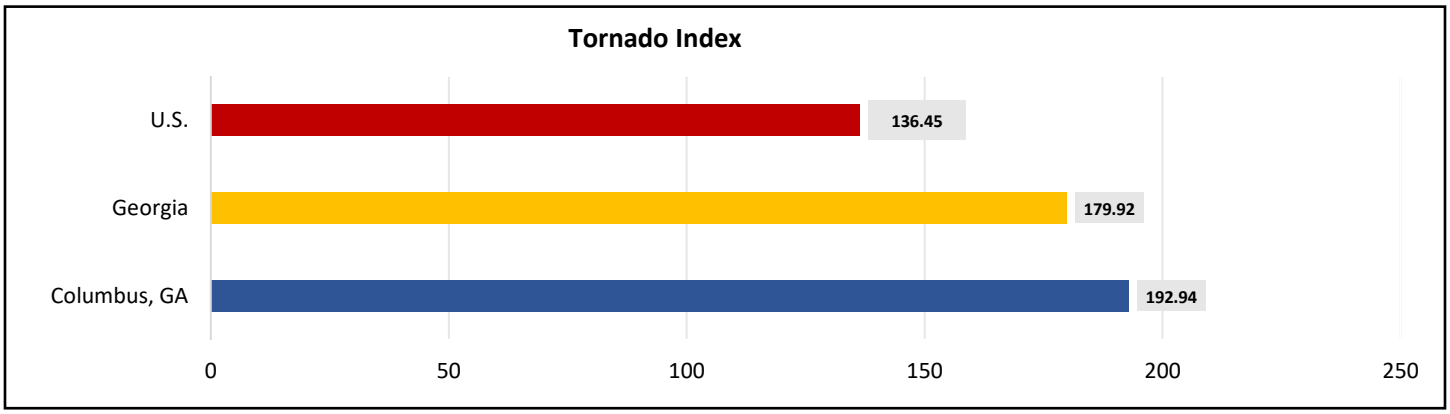


Figure 1.2 Chart: Tornado Index

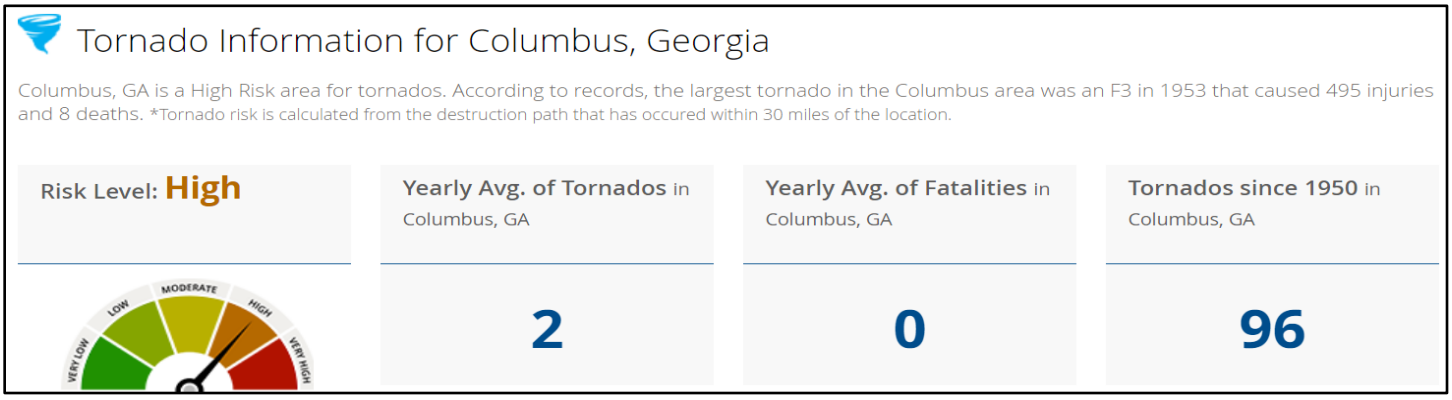
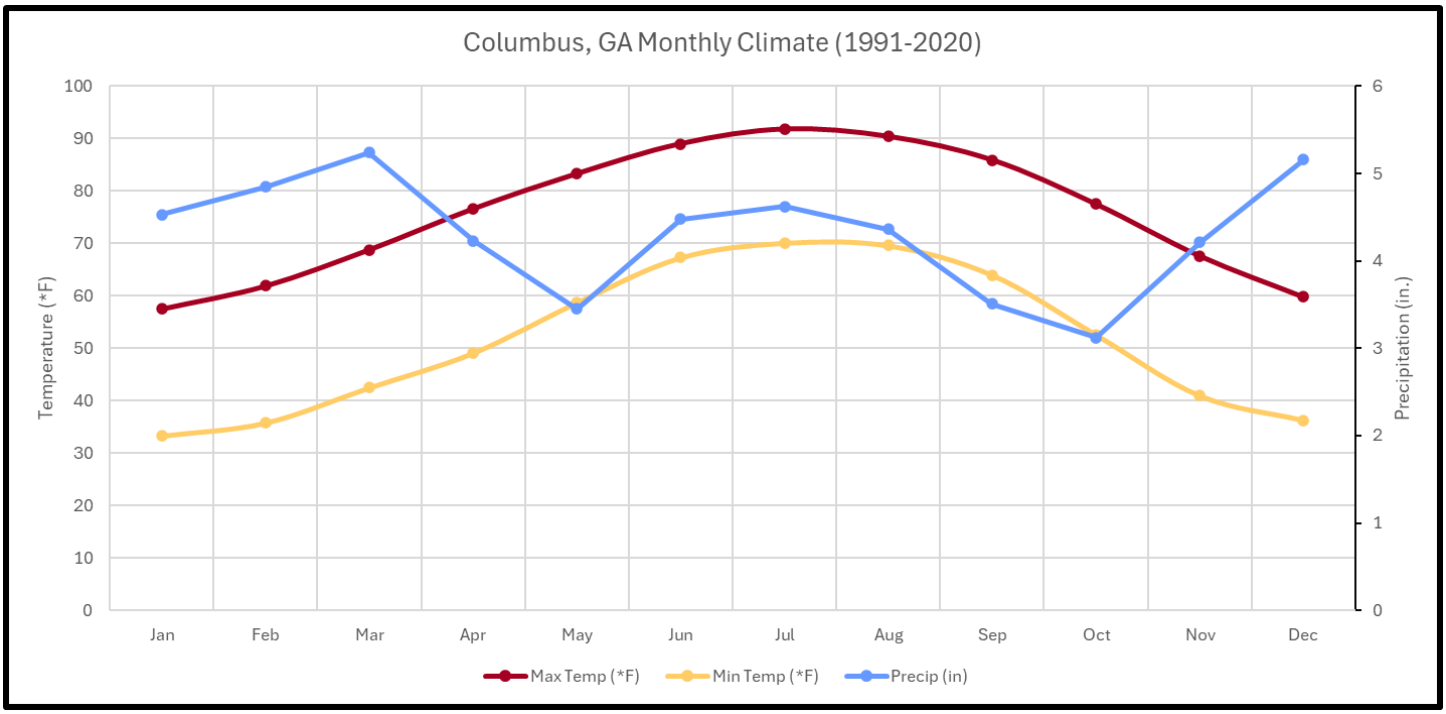


Figure 1.3 Chart: Climate Normals Quick Access (Source: NOAA NCEI U.S. 2020)



*Highest Avg Temp: July (91.8F)

* Highest Precipitation: March (5.24in.)

POPULATION

The 2020 U.S. Census population for Columbus is 206,922, up from 189,885 in the 2010 Census. The population density was 877.5 people per square mile. There were 91,617 housing units at an average density of 453.5 per square mile (136.0/km²). The racial makeup of the city per the 2020 census was 45.2% White, 48% African American, 2.8% Asian, 0.5% Native American, 0.2% Pacific Islander, and 3.2% from other races. Hispanics or Latinos of any race were 7.7% of the population. (Figure 1.5 Chart: Demographic (2020) Census)

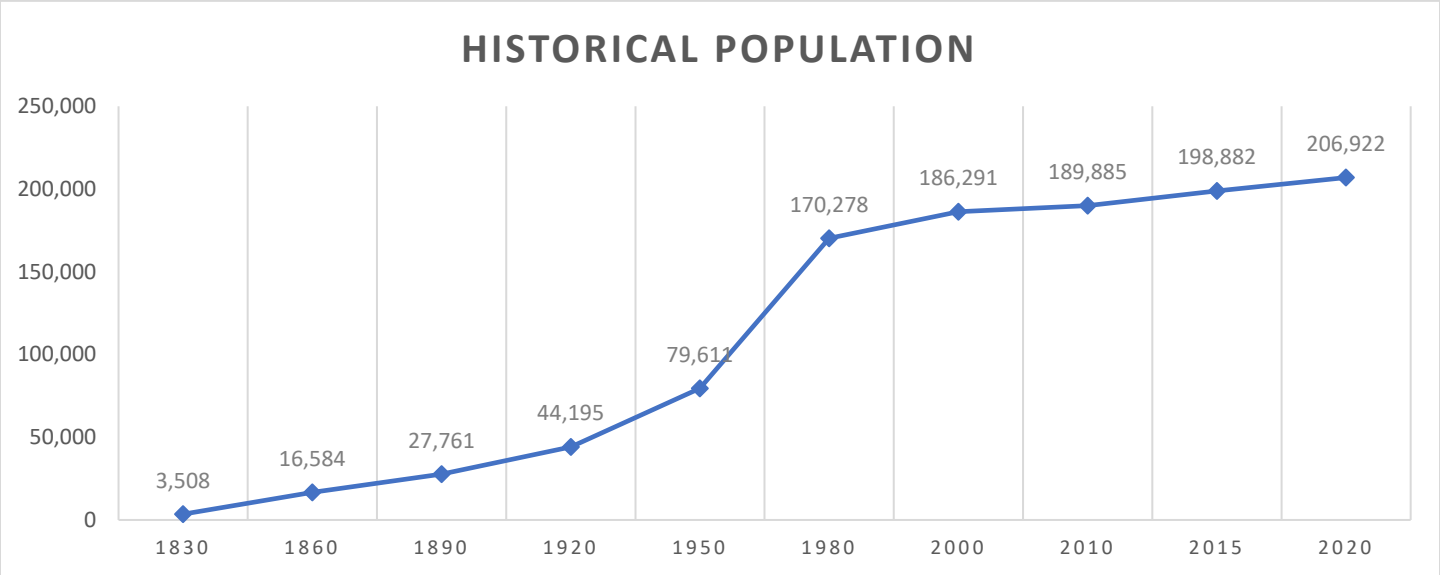


Figure 1.4 Chart: Historical Population

	Year 2010	Year 2024	% Variance
Under 18 Years	29.5%	26.9%	-2.6%
18 to 64	58.7%	57.4%	-1.3%
65 and over	11.8%	15.9%	+4.10%
Total	190,417	201,830	+11,413

Figure 1.5 Chart: Demographic Census

In the city, the population is diverse with 26.9% under the age of 19, 57.4% from 19 to 64, and 15.9% who were 65 years of age or older. The median age was 34.4 years. The population by gender is females 51.2% and males 48.8%. The median household income for Columbus in 2020 was $47,418, as compared to $61,224 for Georgia. As compared to the 2010 Census, the median income has increased 22%. Poverty rates for Columbus (28.9% =/<18 years, >18 years 32.4%.

Figure 1.6 Map: Census 2020 Population Density

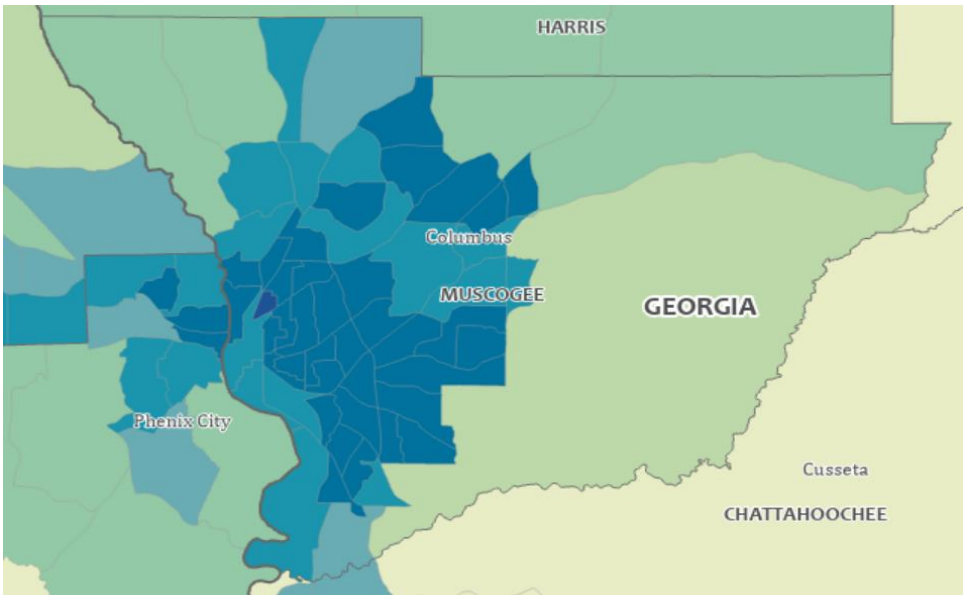
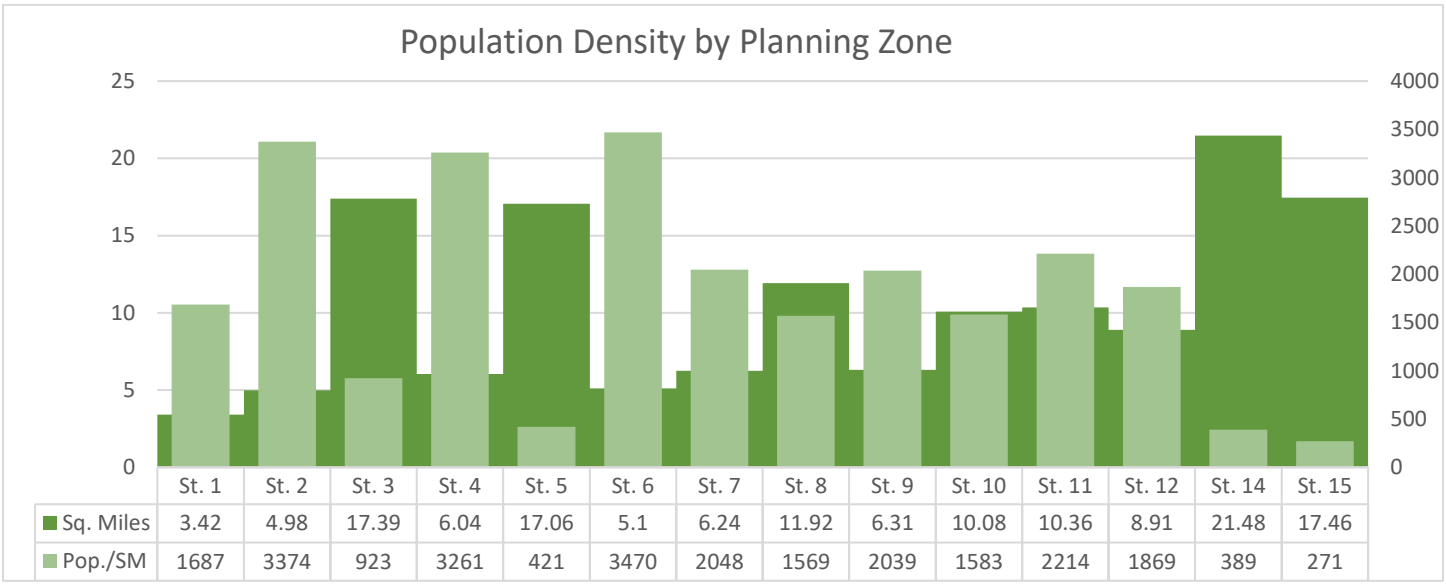


Figure 1.7 Chart: Population Density per Station Territory



	St. 1	St. 2	St. 3	St. 4	St. 5	St. 6	St. 7	St. 8	St. 9	St. 10	St. 11	St. 12	St. 14	St. 15
Sq. Miles	3.42	4.98	17.39	6.04	17.06	5.1	6.24	11.92	6.31	10.08	10.36	8.91	21.48	17.46
Pop./SM	1687	3374	923	3261	421	3470	2048	1569	2039	1583	2214	1869	389	271

BUSINESS AND RECREATION

The Columbus, GA-AL Metropolitan Statistical Area (MSA), as defined by the United States Census Bureau, is an area consisting of six counties in Georgia and one county in Alabama, anchored by the city of Columbus. Estimates from the 2020 census indicate that the Columbus MSA population is 328,872. The Bureau of Labor Statistics shows a labor force change from 2021 to 2025 as follows: the labor force decreased from 123,895 to 123,338 (-557), and employment increased from 115,275 to 118,385 (3,110). The unemployment rate as of March 3, 2022, is 3.8. In Columbus, there are 13 major private sector employers (500 or more employees). They provide 25,890 jobs or 26% of the workforce of the Columbus, GA-AL MSA. The top 10 employers for the Columbus MSA are listed in Figure 1.8.

Figure 1.8 Chart: Principal Employers 2025

Columbus Metropolitan and Nonmetropolitan Area Employment			
Principle Employers for Columbus 2025			
Ft Benning Military Reservation (U.S. Army)	45,320	1	62.0%
Muscogee County School District	5,500	2	7.0%
Piedmont Columbus Regional	3,080	3	4.0%
Aflac	2,900	4	4.0%
Columbus Consolidated Government	2,789	5	4.0%
Kia Motors Manufacturing Georgia	2,700	6	4.0%
TSYS (Global Payments)	2,600	7	4.0%
The Pezold Companies	2,000	8	3.0%
Pratt & Whitney	1,850	9	3.0%
St. Francis-Emory Healthcare	1,735	10	2.0%
Total Top 10	70,474		

Columbus offers a wide range of recreational opportunities. Columbus has the longest urban whitewater complex in the world (Figure 1.7). USA Today picked the Chattahoochee Whitewater Park as one of the Top 12 man-made Adventures in the World. The course consists of class II-V whitewater and is one of the most exciting sections of whitewater in the US. Two types of runs (Classic and Challenge) are available on the same 2.5-mile stretch of river due to the dam-controlled release, which occurs daily.

Figure 1.9 Image: Whitewater

Cooper Creek Park is home to the largest clay court tennis facility; the thirty lighted courts make Cooper Creek the largest clay-court public tennis facility in the United States (Figure 1.8). The Columbus Regional Tennis Association (CORTA) has its offices at Cooper Creek, and it is the second biggest United States Tennis Association (USTA) organization in the South.

Figure 1.10 Map: Tennis Facility

The Fall Line Trace Bike Trail (Figure 1.9) runs from the Riverwalk through Columbus West to East, for 11 miles. Extending from downtown Columbus to Psalmond Road in Midland, the trail offers an eclectic cross-section of the community: busy shopping areas, business districts, a medical complex, neighborhoods, the Columbus State University campus, and other schools. A connection to the beautiful and historical 15-mile Chattahoochee Riverwalk at the trail's southern end adds to its appeal.

Figure 1.11 Map: Fall Line Trace, Bike Trail

GROWTH AND NEW CONSTRUCTION

The Chattahoochee River is the region's greatest natural resource. In a previous era, the river helped establish Greater Columbus as a textile hub. While industry has long since evolved in a different direction, the river can continue to power economic growth by serving as an amenity and focal point around which people can gather. By continuing to develop and activate its riverfront, particularly the geologically stunning stretches through the core of the region, Greater Columbus can significantly improve its ability to attract and retain talented individuals, the most important growth consideration in the modern economy. Through decades of public and private investments in Greater Columbus, the river surroundings have significantly improved, and the ability of individuals to access and enjoy the river has been enhanced. Greater Columbus now has an opportunity to go even further to differentiate its riverfront from those of other regions, which could, in turn, help to address or overcome other challenges and shortcomings, such as low growth rates, limited Interstate connectivity, and a lack of external awareness.

In 2014, a group of public, private, and nonprofit leaders from across the Greater Columbus, Georgia region came together to create a comprehensive small community and economic development strategic plan. This 10-month process culminated in the Regional Prosperity Initiative, which addressed a full range of issues influencing the region's competitiveness, prosperity, and quality of life. The Regional Prosperity Initiative brought together local leaders and the expertise of Market Street Services– a national economic, community, and workforce development consulting firm– to analyze the competitiveness of Greater Columbus as a place to live, learn, work, visit, and do business. This initiative promises to transform Greater Columbus over the next decade and beyond. The implementation of this plan is the Columbus 2025 initiative. This name better reflects the central role Columbus plays in the region's future success. This strategic plan builds on the work done through the Regional Prosperity Initiative to better understand the competitive landscape for talent and economic development. We learned that we have accomplished much in our efforts to transform Greater Columbus into a community ready for the 21st century. We also learned that we have a long way to go to achieve the Columbus 2025 goals of reducing poverty, increasing prosperity, and improving the quality of life for everyone who lives here.

Recommended strategies include:

- Develop a physical, flexible, and professionally staffed center for entrepreneurial activities in a highly visible location,
- Formalize a collaborative Business Retention and Expansion (BRE) program to ensure optimal conditions for existing firms to thrive,
- Develop a comprehensive economic development marketing program,
- Create cradle-to-career (C2C) partnerships to align education, training, business, and social services to increase talent levels in Greater Columbus,
- Collaborate across state lines to further promote activation of the Chattahoochee Riverfront through the region's core.

Columbus conducted a study of the feasibility of a high-speed rail system from Columbus to Atlanta-Hartsfield Airport. The Columbus to Atlanta corridor is deemed feasible for high-speed passenger rail service based on the data collected and the technical analysis. Moving forward, the Columbus Consolidated Government will begin working on both immediate and long-term next steps for successful implementation. These include incorporating the study into the Georgia State Rail Plan, preparing for the next planning and environmental assessments, and identifying funding/financing strategies for implementation.

The Opportunity Zone Program was adopted in 2015 to provide an incentive to businesses and developers to create jobs. The benefit to a business locating within the boundaries of a designated Opportunity Zone, where the business creates eligible net new jobs in Georgia, is the Georgia Job Tax Credit. This credit is up to $3,500 per job created. In Muscogee County, the maximum benefit is $2,500 per job created. New or expanding businesses are eligible to participate.

The State of Georgia is working on creating a 1,500-acre park in north Columbus along the Chattahoochee River on Lake Oliver (Figure 1.10). The master plan includes cottages, RV and tent camping, lake view platform campsites, hiking and biking trails, disc golf, green spaces for gatherings such as festivals, and more.

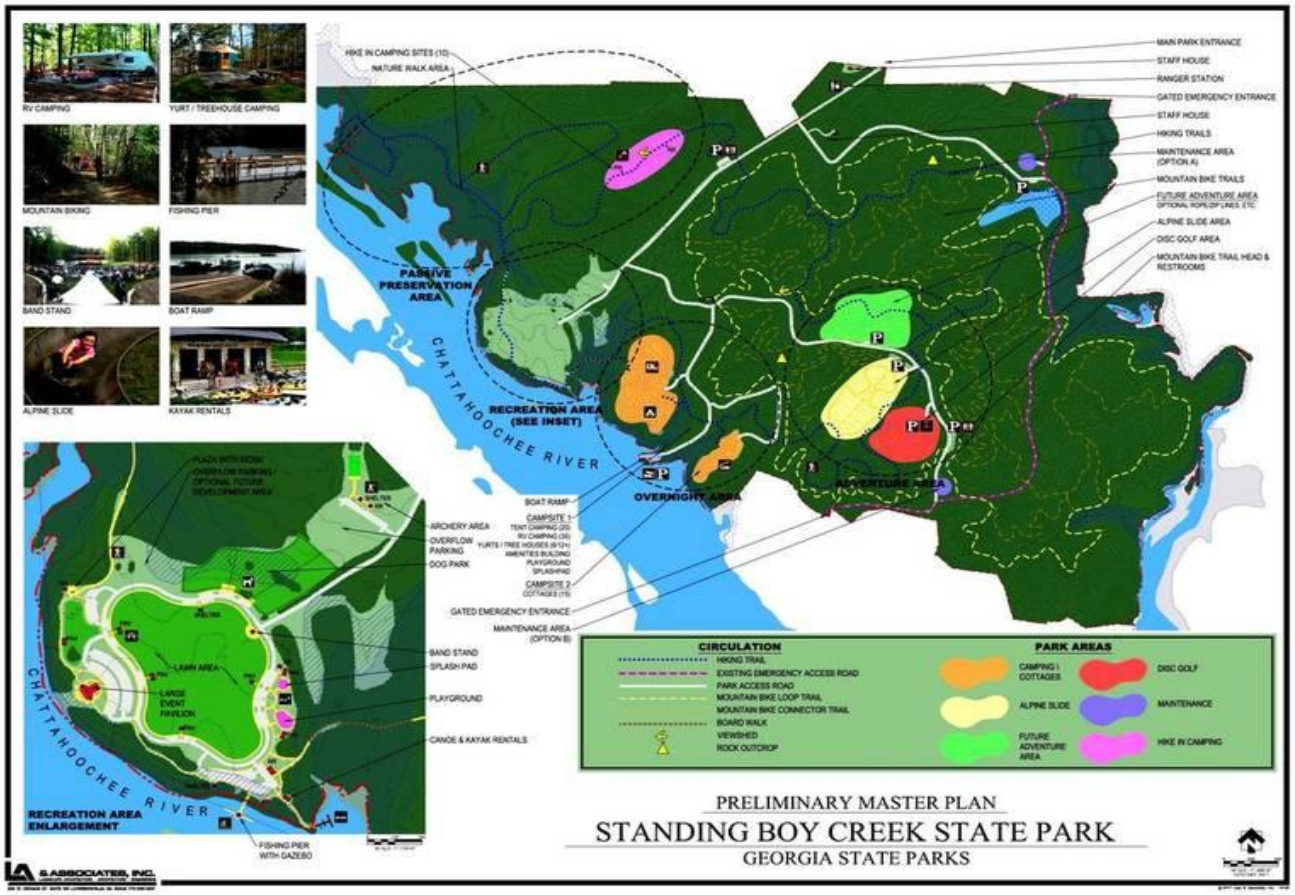


Figure 1.12 Map: Proposed State Park

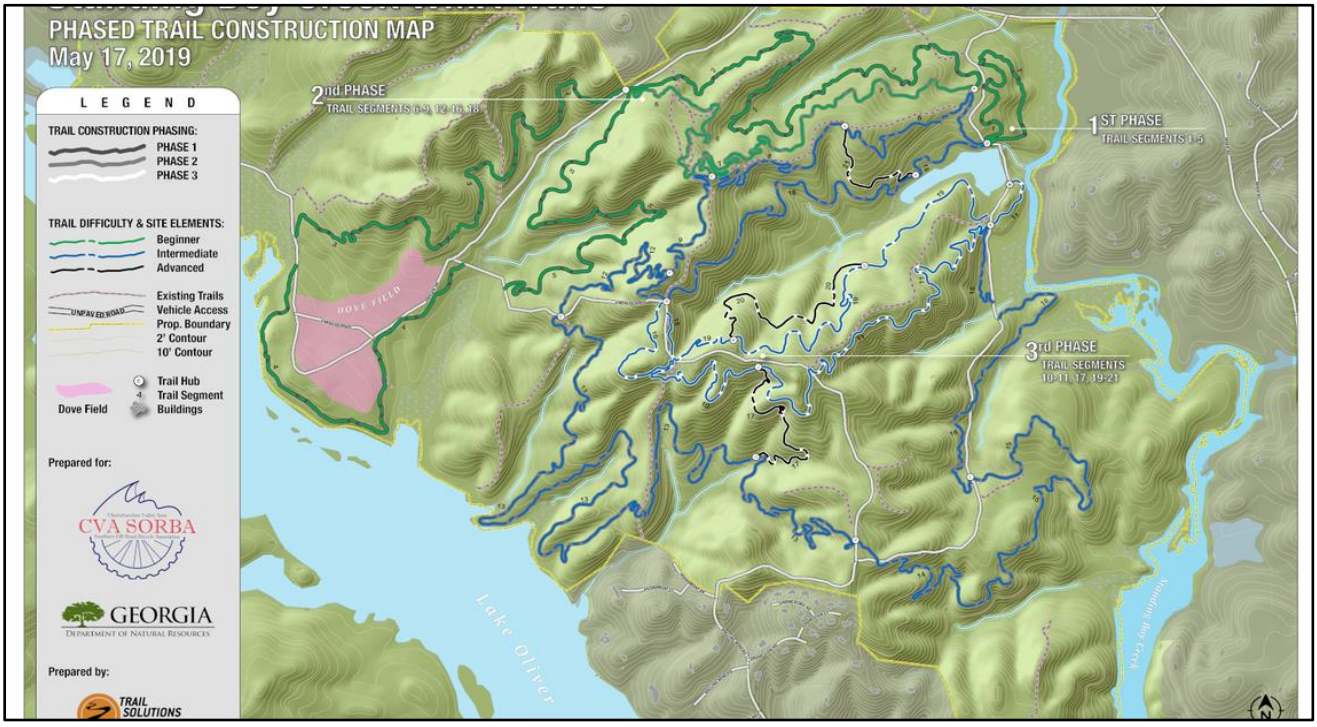


Figure 1.13 Map: Mountain Bike Trail – Standing Boy Creek State Park

GOVERNANCE

Columbus, Georgia, is a consolidated government, which establishes a single countywide government with powers and jurisdiction throughout the territorial limits of Muscogee County. The Charter of the Columbus Consolidated Government provides for a mayor-council-city manager form of government.

The mayor is aided by a city manager who, in the performance of his duties, is responsible to the mayor. The elected mayor, who also serves as the City's Public Safety Director, is in a full-time position. The Council consists of ten (10) elected councilor positions, of which eight (8) members are elected from established council districts and two (2) are at-large, elected members.

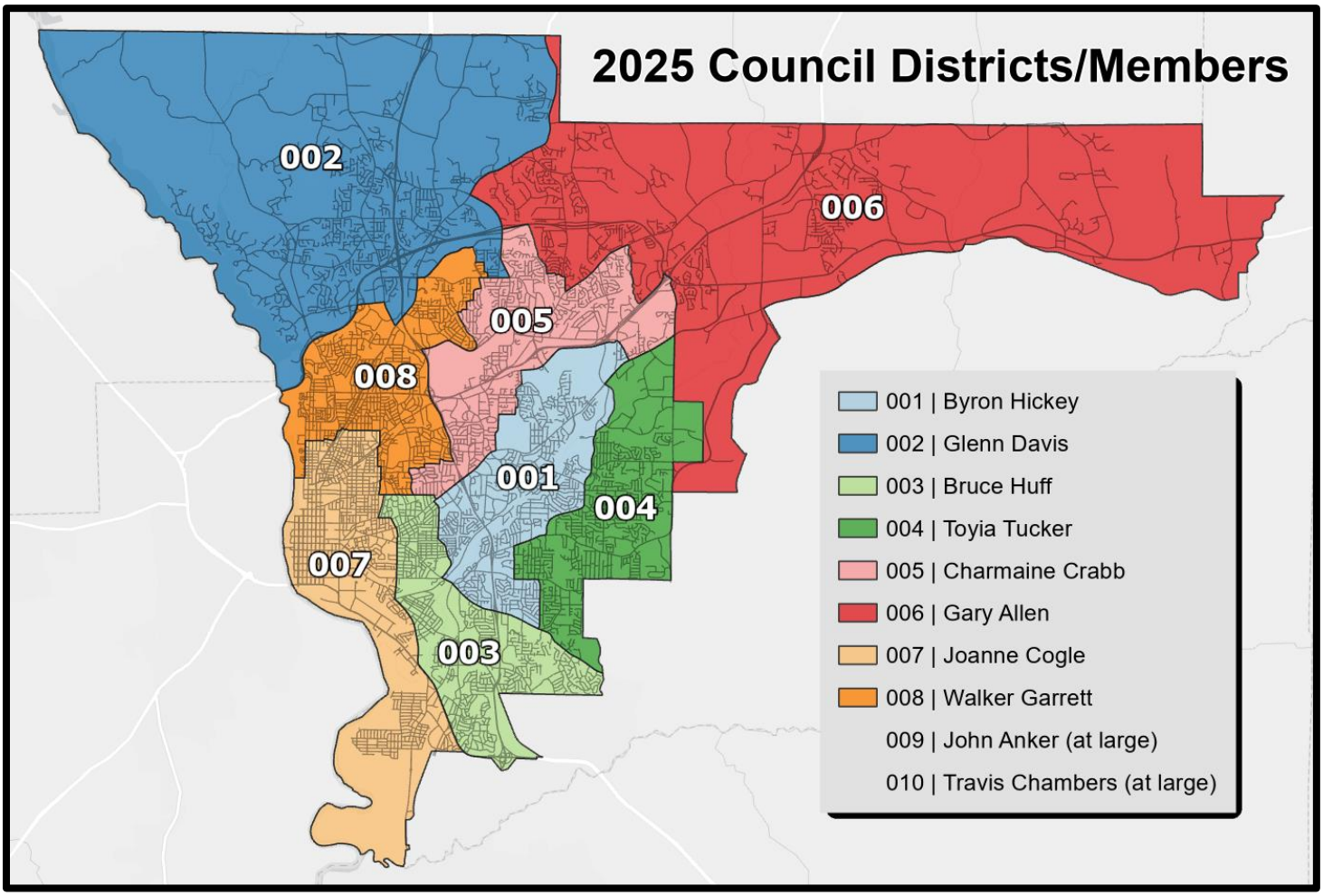


Figure 1.14 Map: Council Districts

The Consolidated Government provided by the Charter shall be known as the mayor-Council-City Manager form of government. The mayor shall be aided by City Officers, who, in the performance of their duties, shall be responsible and accountable to the mayor except as otherwise provided in the Charter, by Georgia Law, or by Rules of the State Bar of Georgia. Those people who are deemed to be City Officers are outlined in sec. 4-300 of the Charter, as amended. Section 4-300 states the City Officers of Columbus, Georgia shall consist of the City Manager, the City Attorney, the Chief of the Columbus Police Department, the Chief of the Columbus Fire and EMS Department and the Warden of the Muscogee County Prison, all of whom shall be responsible to and accountable to the Mayor of Columbus, Georgia, except as otherwise provided in the Charter, by Georgia law or by Rules of the State Bar of Georgia.

FUNDING

The Department is funded through the Columbus Consolidated Government's General Fund Budget. The Department's fiscal year 2026 approved budget, including OLOST, was $41,474,635.

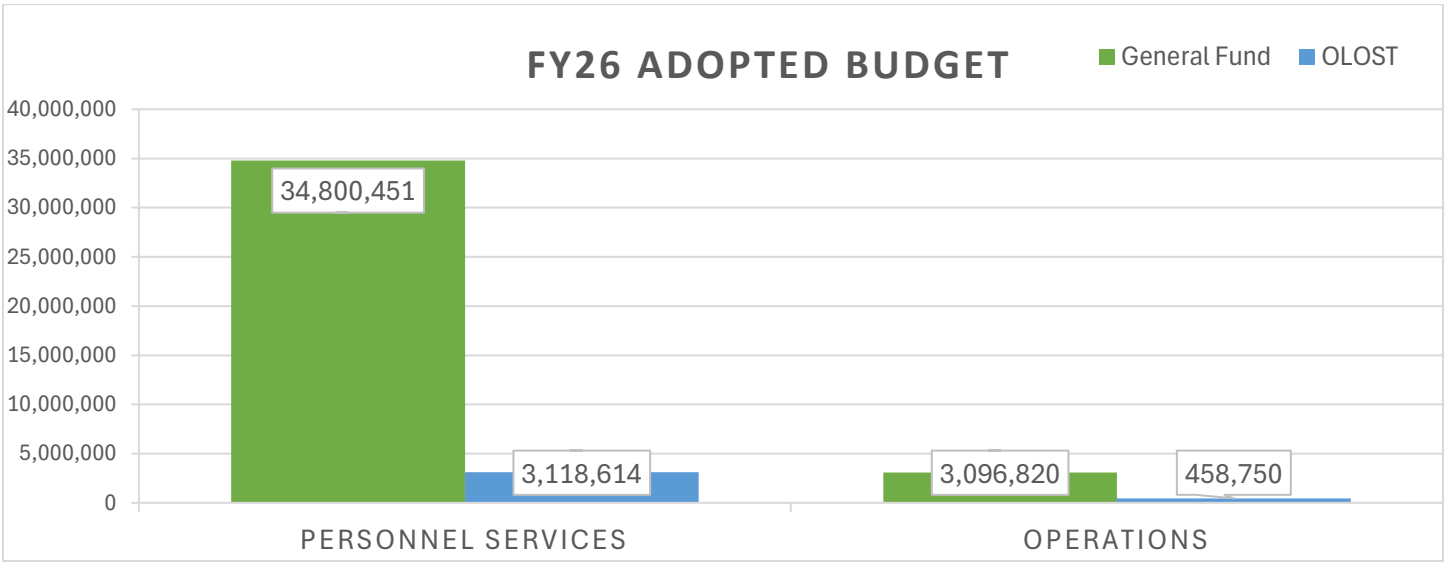


Figure 1.15 Chart: Fiscal Year 2026 Budget Breakdown

Capital Improvement Program

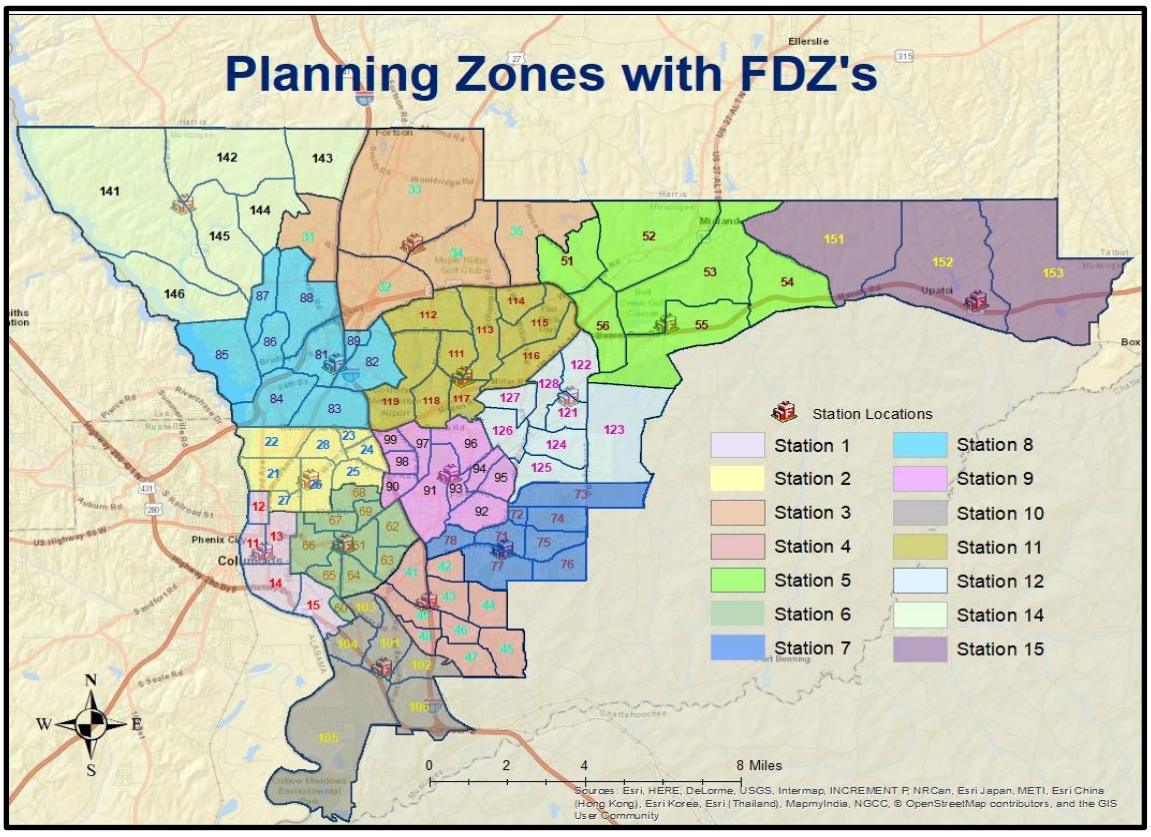
The City (Fire/EMS, 911 Dispatch, and Columbus Water Works) was re-evaluated by the Insurance Services Office (ISO) in February 2017. The results of the ISO review became available in June 2017. CFEMS received a Public Protection Classification (PPC) rating of 1/1x, improving from a PPC of 2/9. The new CFEMS Headquarters and Fire Station 5 are both scheduled to open in 2026. In addition, remodels for Fire Stations 8 and 4 will begin, marking the start of significant upgrades to our facilities.

SECTION II: DOCUMENTATION OF AREA CHARACTERISTICS

CFEMS's 220 square mile jurisdiction is divided into three battalions with 14 stations distributed throughout the jurisdiction. For dispatching purposes, the service area is broken down into 14 station territories or "planning zones." The station territories are further subdivided into geographic areas called Fire Demand Zones (FDZ). There are 102 FDZs within CFEMS' service area (Figure 2.1 Planning Zones). The type of response allows the closest unit to respond based on the location of the incident within an FDZ.

SERVICE AREA BOUNDARIES

Geographical boundaries for the Columbus Department of Fire and Emergency Medical Services are the boundary lines of Muscogee County (Columbus City Charter Section 1-102), excluding that area which lies within the boundaries of the Fort Benning Military Reservation. Boundaries were established by the consolidation of the City and County Governments in 1971 (Consolidated Government). Mutual aid agreements exist with surrounding communities. Surrounding agencies requiring assistance must make requests through proper channels as detailed in mutual aid agreements. The geographical boundaries have been set by law and have been clear and understood by all governmental entities involved. (Figure 2.2: Service Area)



MUTUAL AID BOUNDARIES

The department maintains a Statewide Mutual Aid Agreement (SWMA) with local, state, and federal agencies to provide additional assistance and resources to this jurisdiction in the event of a disaster. These agreements are reciprocal in scope and clearly define the department's responsibilities, limitations, and liabilities in the event these agreements become activated. The department currently maintains all-hazard/all-emergencies mutual aid agreements with all contiguous Fire and EMS departments and county governments. The department is also a member agency of the Georgia Mutual Aid Group and is designated as Georgia Search and Rescue (GSAR) Task Force 9. These agreements have been adopted by the governing authority and signed by the mayor.

Through these agreements, the department has immediate access to additional equipment and staffing to respond to and mitigate major emergencies in the most cost-efficient manner possible. The agreements are mutually beneficial to Columbus and the surrounding communities.

The department does not have any automatic aid agreements with any of the surrounding agencies. This is due primarily to the fact that the surrounding departments are either not strategically located or staffed to respond within our jurisdiction promptly. (Figure 2.2 Mutual Aid)

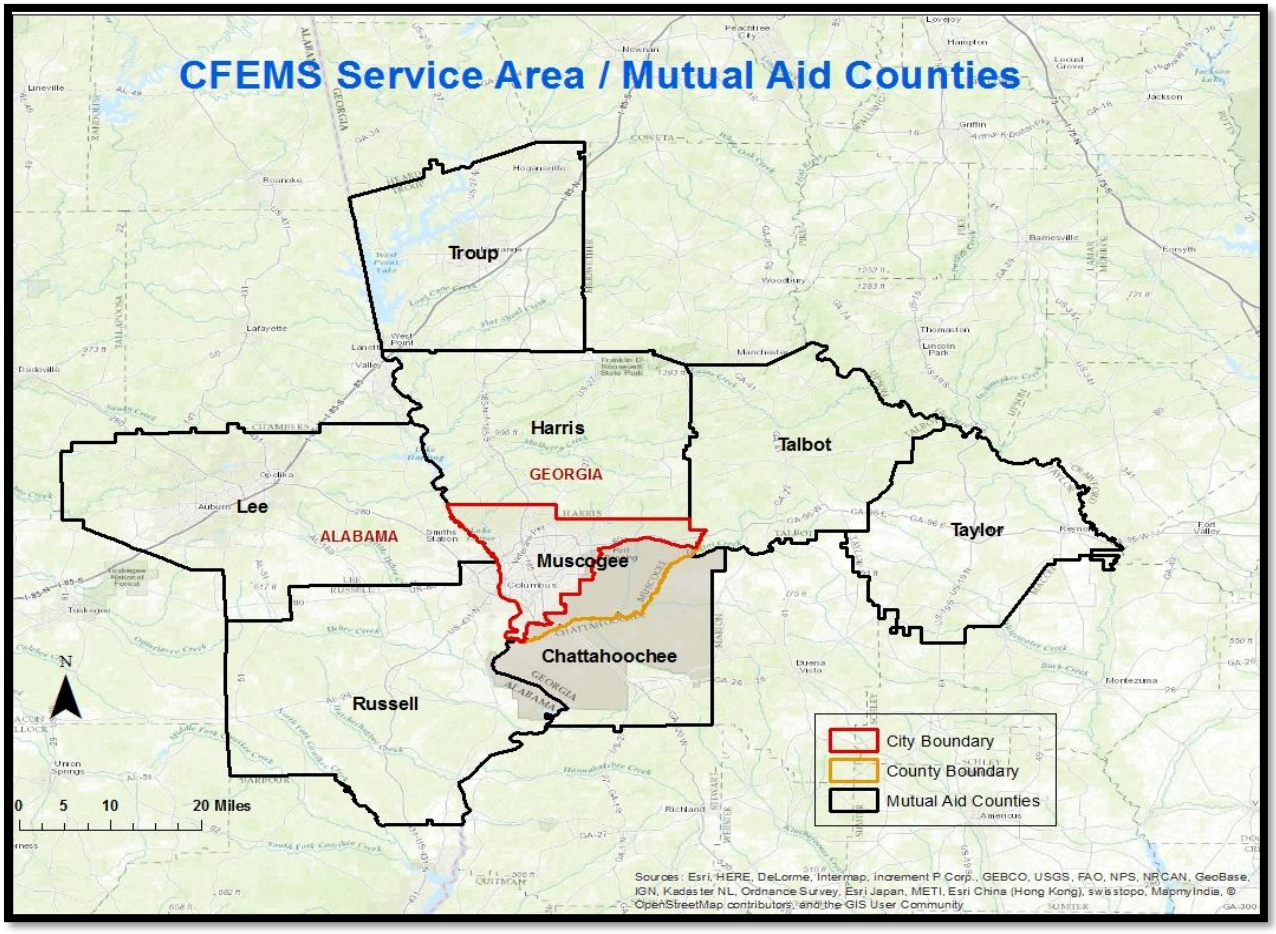


Figure 2.2 Map: Mutual Aid

CRITICAL INFRASTRUCTURE

Critical infrastructure is the systems needed to maintain minimum services for the operation of a community. Critical infrastructure includes transportation, communications, water, power, and healthcare. Columbus Department of Fire and Emergency Medical Services (CFEMS) assesses the critical infrastructure within the planning zones through pre-fire planning activities and annual inspections through Community Risk Reduction.

Roadways are maintained and repaired by the city's Public Works department. The street maintenance division is responsible for over 650 miles of curbs and gutters, along with over 900 miles of public sidewalks. They provide services to Columbus residents and government personnel related to street repairs and maintenance, which includes city streets and state routes, sidewalk repair, curb/gutter, fence, guardrail repairs, and graffiti removal. Columbus has 26 miles of rail lines that run through the city, operated by Norfolk Southern and Georgia Southwestern Railroad. Commodities carried most often include Chemicals, Forest Products, Lumber, Petroleum Products, and Pulp and Paper. (Figure 2.6 Critical Infrastructure)

Columbus provides public transportation through the METRA department. METRA currently operates 15 buses serving 10 bus routes in the Columbus area, Monday through Saturday, excluding holidays. METRA also provides ADA Complementary Paratransit Service to eligible people with disabilities who are, because of their disability, unable to board, ride, or disembark from an accessible vehicle in METRA's regular bus service.

Columbus Water Works (CWW) provides water and a sanitary sewer system to the city of Columbus. CWW also helps to identify elements of the water system, including hydrants, water mains, system issues, including outages, improvements, maintenance, and care. The first water treatment plant was built in 1964 and currently operates as a modern treatment facility that serves the entire community. CWW operates two water treatment facilities in Columbus and one in Ft Benning that serve Columbus, Fort Benning, and parts of Harris and Talbot counties.

Georgia Power supplies the majority of Columbus with power. Flint Energies and Diverse Power provide power to some rural areas of the city. Two of Georgia Power's nineteen hydroelectric dams are in Muscogee County; they are North Highlands Hydroelectric Generating Plant and Oliver Dam Hydroelectric Generating Plant (Figure 2.3 Dams).

LAKE OLIVER DAM

NORTH HIGHLAND DAM

Figure 2.3 Images: Dams

Columbus currently has three hospitals that provide emergency services. Piedmont Columbus Regional's Midtown Campus (Figure 2.4 Medical Center) is a Level 2 trauma center and serves most of west central Georgia and East Central Alabama. St. Francis Hospital (Figure 2.5 St. Francis) is the regional cardiac hospital; they have experienced tremendous growth in the last several years. Piedmont Northside Campus opened in 2018 and has been effective in reducing patient volume at the other hospitals. Hospitals have responded by implementing changes to personnel and processes to reduce the time ambulances are out of service. CFEMS implemented an extended wait time protocol, approved by the department medical director, to allow department personnel to use the Emergency Service Index (ESI) to determine the urgency of treatment. Based on the ESI score, personnel can, after a 30-minute wait, advise the ED charge nurse of their findings and that they are going back in service. CFEMS will continue to work diligently with hospitals to share ideas for better delivery of services.

Figure 2.4 Piedmont Midtown

Figure 2.5 St. Francis

Figure 2.6 Piedmont Northside

The 911 communications center's Computer-Aided Dispatch (CAD) was upgraded to Tyler CAD in June 2025. The 911 center maintains an operational backup center that can be accessed quickly if the main center becomes non-operational.

Figure 2.7 Image: 911 Center

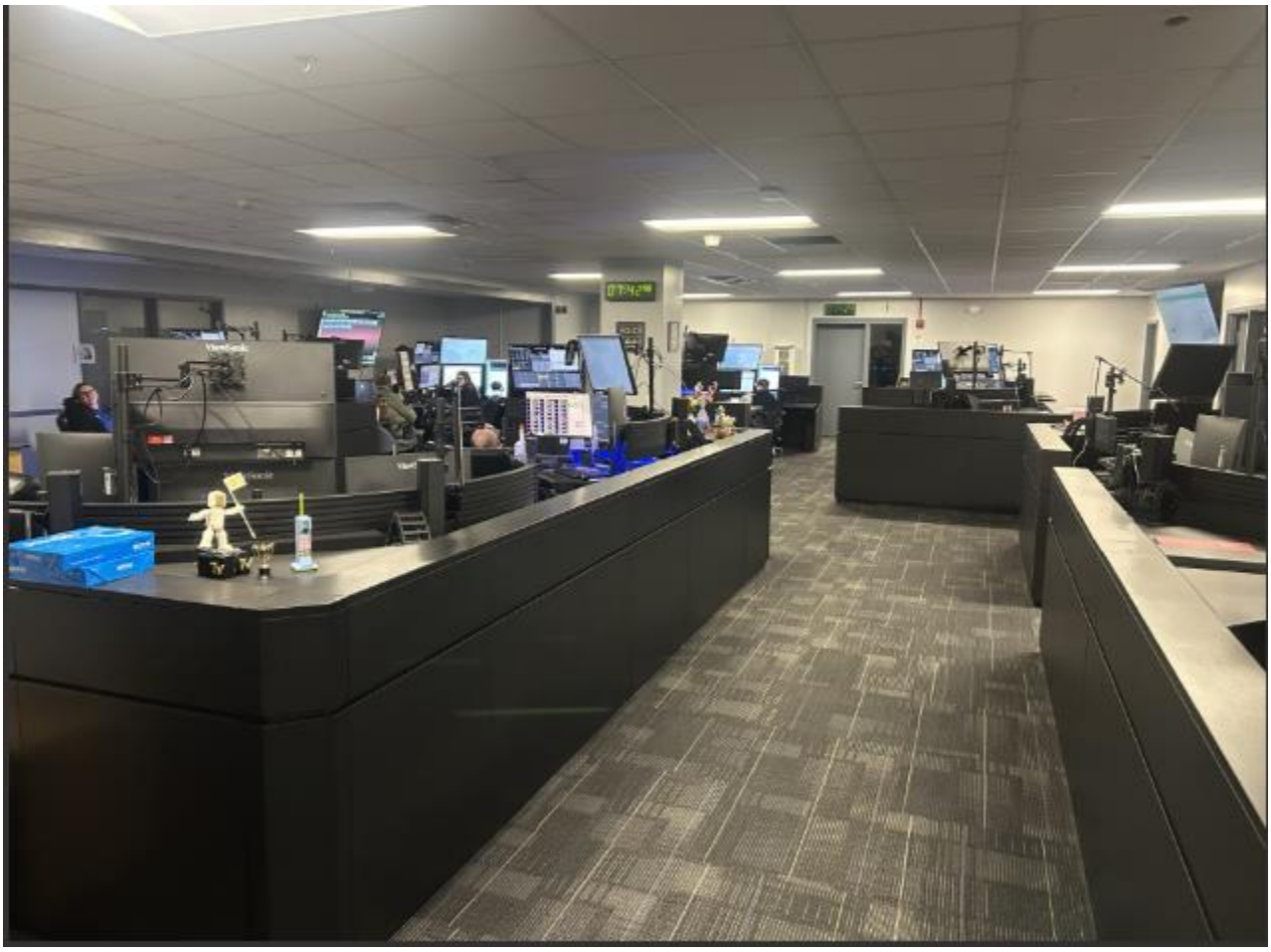
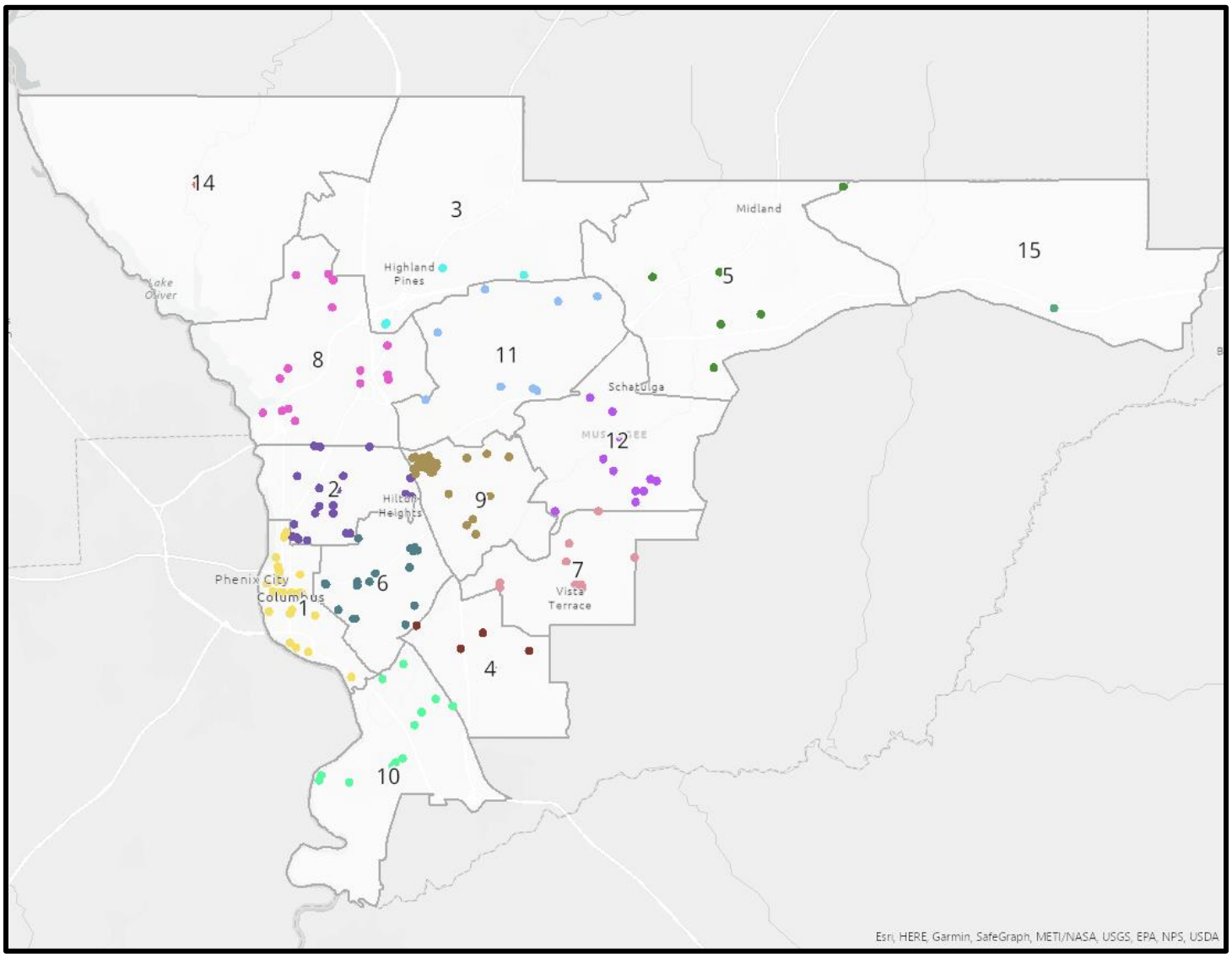


Figure 2.8 Map: Critical Infrastructure



SECTION III: DESCRIPTION OF AGENCY PROGRAMS AND SERVICES

MISSION

The Columbus Department of Fire and Emergency Medical Services is dedicated to the protection of life, property, and the environment by providing professional and courteous service of exceptional quality through incident mitigation, education, and prevention as an all-hazards response agency.

VISION

To be a model of excellence by developing innovative leaders to meet the evolving needs of the community, thereby setting the standard for other departments through professionalism and commitment to the department's mission and core values.

VALUES

We, the members of the Columbus Department of Fire and Emergency Medical Services, are committed to the following values in our interactions with coworkers and customers:

- Professionalism – In application, appearance, and attitude
- Respect – For each other, our Department, the Consolidated Government, and our customers
- Integrity – Demonstrate honesty and fairness
- Diversity – Be open-minded and responsive to the uniqueness of our community and department members without regard to race, age, gender, religion, ethnic origin, or sexual orientation
- Excellence – Strive to provide the very best service possible

HISTORY OF CFEMS

Columbus' first volunteer fire department was established in 1831. In 1843, the service was ordained and chartered by the Georgia State Legislature. It operated under a semi-paid plan from 1887 to 1898.

In 1898, the city council adopted by ordinance a fully paid department with twenty-six members. The ordinance gave the mayor and council the authority to elect the Fire Chief. As the city grew, more personnel and apparatus were authorized and put in service.

In 2001, the Columbus Fire Department and Columbus Emergency Medical Services merged to become Columbus Fire and Emergency Medical Services. The merger, although stressful in the beginning, has produced a department better equipped to meet the needs of the community. All apparatus are staffed with a Georgia state-certified firefighter that hold either an EMT-I, AEMT, or Paramedic certification.

Today, the Department provides community risk reduction, fire suppression, emergency medical services, hazardous materials response, and technical rescue services to the citizens and visitors of Columbus from fourteen (14) locations throughout the City. The department is currently organized into five (5) divisions: Community Risk Reduction, Operations, Resource Management, Emergency Medical Services, and Training. The Chief of CFEMS serves as the Chief Administrative Officer and is responsible for the overall operation of the department. The Chief reports directly to the mayor, who serves as the Public Safety Director.

The City of Columbus has a PPC rating of 1/1x and the Department has maintained International Accreditation through the Center for Public Safety Excellence since 2002.

The department currently operates 30 daily units; technical rescue, hazardous materials, and emergency management have units that operate as needed. The total number or percentage of operations personnel who are currently medically certified is 309 (95%). In 2002, the department began training personnel at the EMT-I level, and in 2013, AEMT. Since the in-house EMT training was initiated, the department has trained 284 personnel. The department began providing paramedic training in 2006 and has currently trained 103 personnel as paramedics. The department is striving to achieve a response model that includes at its core personnel certified to render the most pre-hospital emergency care to the citizens and visitors of Columbus, Georgia.

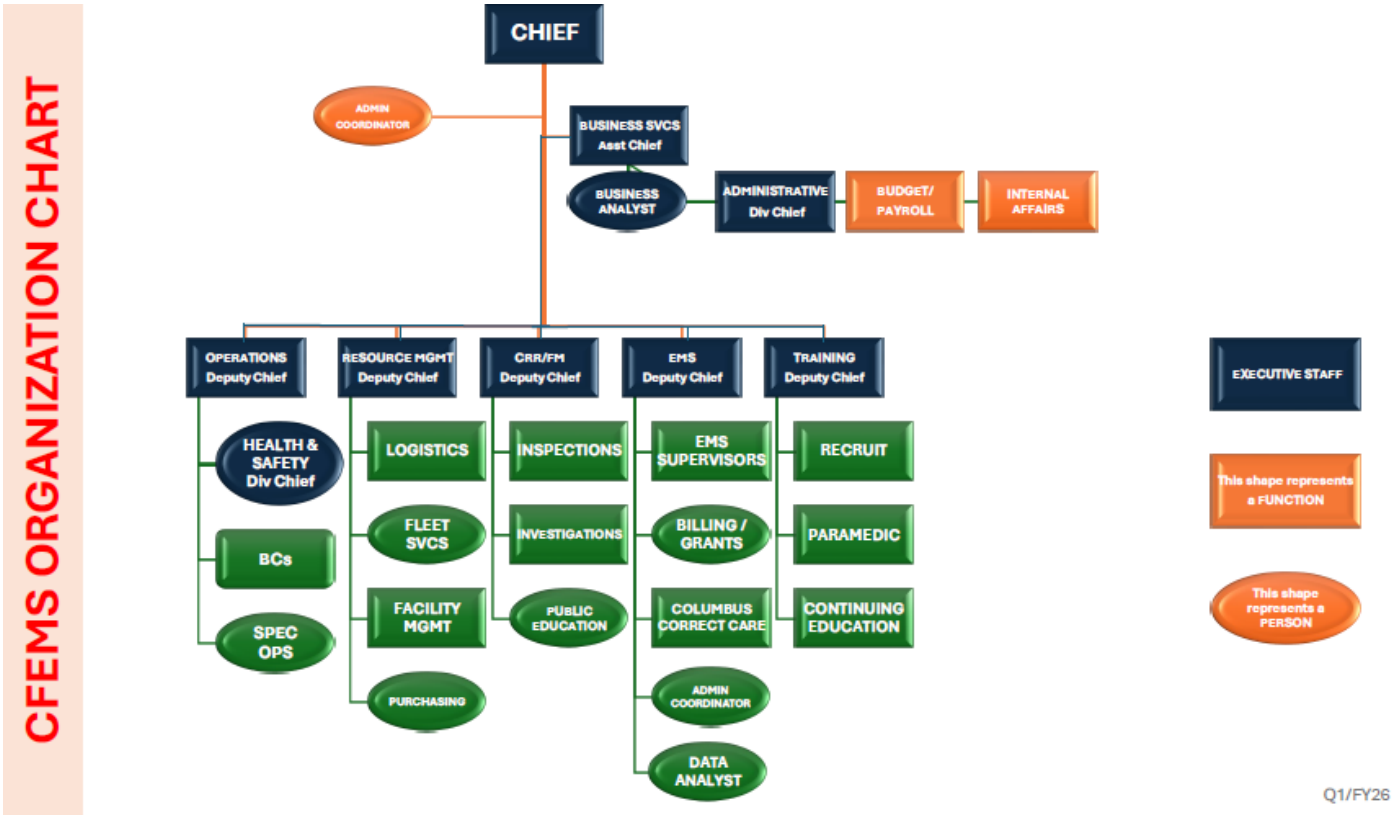
ORGANIZATION

The department falls under the umbrella of Public Safety and is governed by the mayor, who is also the Director of Public Safety. The mayor is the official spokesperson for the consolidated government, presides at all meetings of the City Council, and is the Director of Public Safety.

The Chief, who reports directly to the Mayor/Director of Public Safety, leads the department alongside an Assistant Chief, five Deputy Chiefs, and two Division Chiefs who oversee daily operations. There are five Deputy Chiefs (DC): DC of Training, DC of Community Risk Reduction, DC of Operations, DC of Emergency Services, and DC of Resource Management. There are two Division Chiefs: DC of Administrative Services and DC of Health and Safety.

Field supervision is the responsibility of nine Battalion Chiefs who report to the Deputy Chief of Operations. Daily, each station has a Captain or Lieutenant who oversees station operations and call mitigation. Station Officers report directly to Battalion Chiefs. (Figure 3.1)

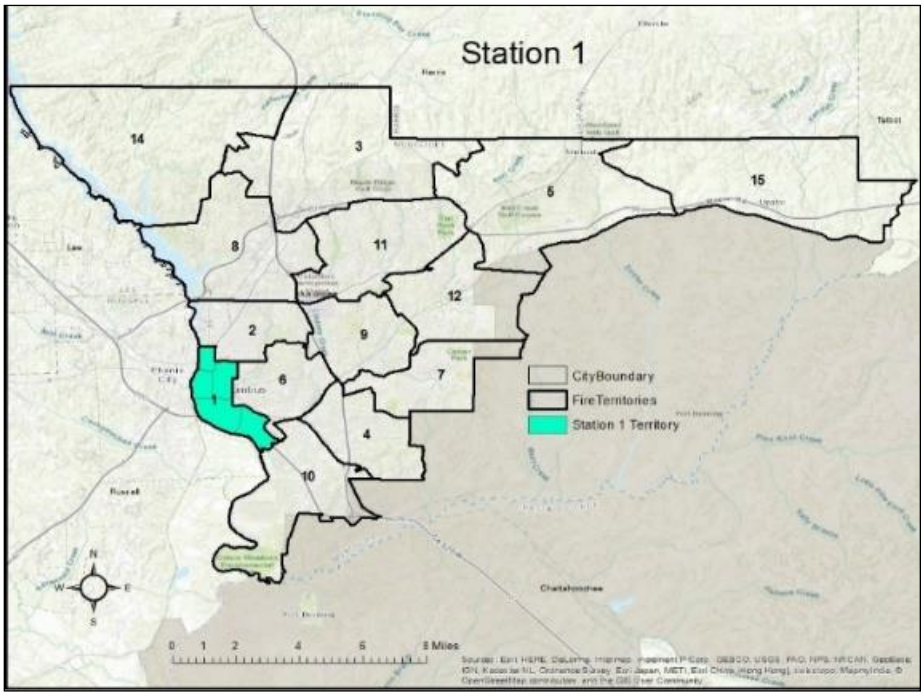
Figure 3.1: Organizational Chart



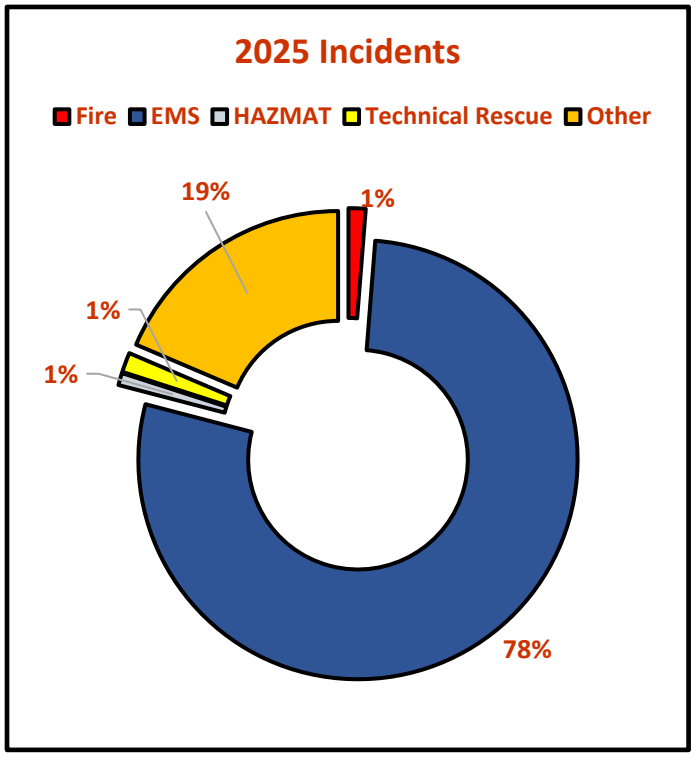
FACILITIES

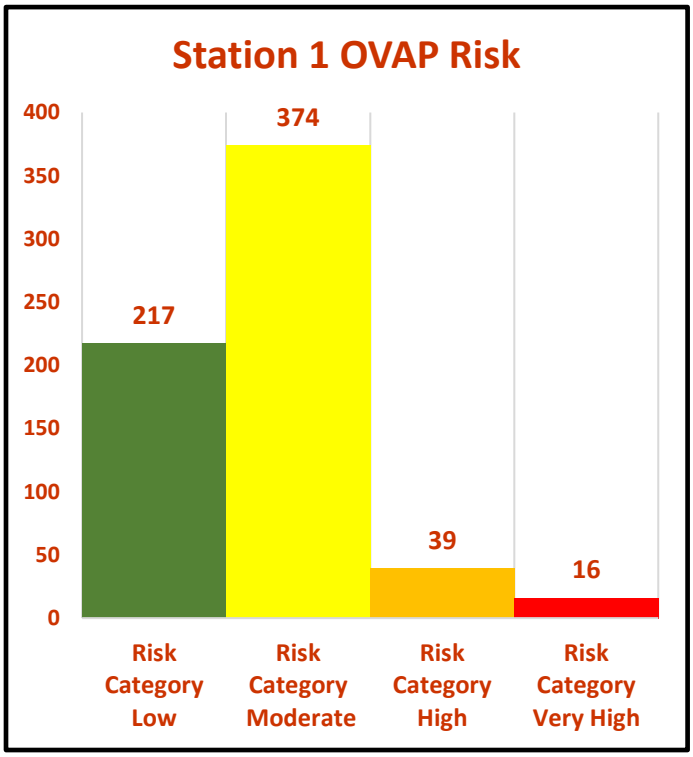
CFEMS currently operates out of 18 facilities, 14 of which house emergency response personnel and equipment. The remaining four facilities provide a variety of services to the department, including training, resource management, an accredited Paramedic program, and administrative offices for CFEMS staff. The Department has identified three stations that will be renovated, and one replaced with funds approved in a 2021 special purpose local option sales tax (SPLOST) initiative.

Fire Station 1 – 205 10th St.



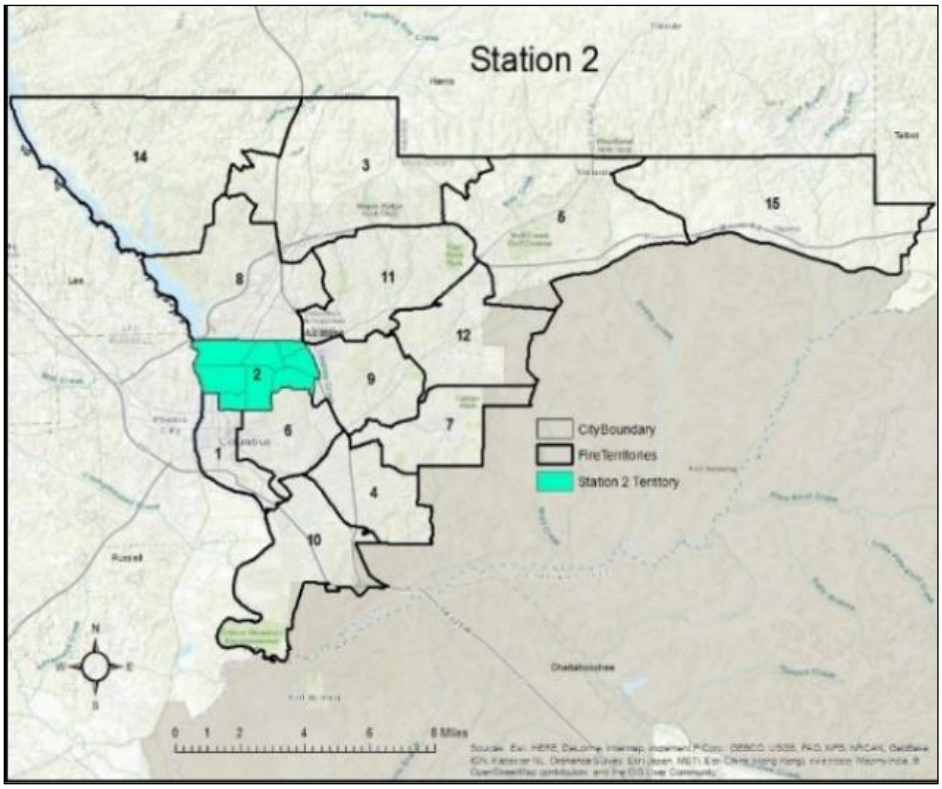
FIRE PLANNING ZONE #1						
Incident Type	2021	2022	2023	2024	2025	2021-2025
Fire	44	32	35	42	39	192
EMS	1352	1418	1995	2375	2419	9559
HAZMAT	14	26	30	23	28	121
Technical Rescue	29	14	52	44	45	184
Other	470	492	547	669	578	2756
TOTAL	1909	1982	2659	3153	3109	12812



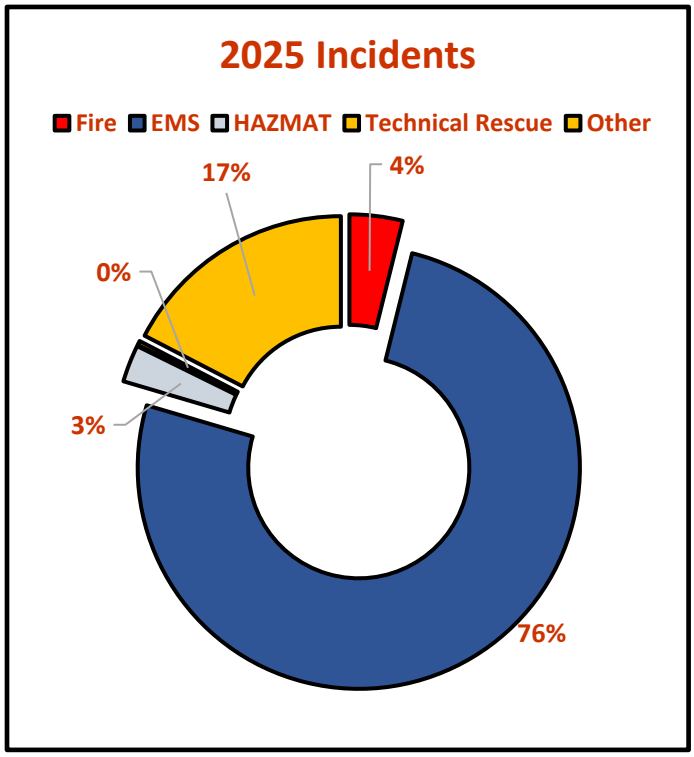


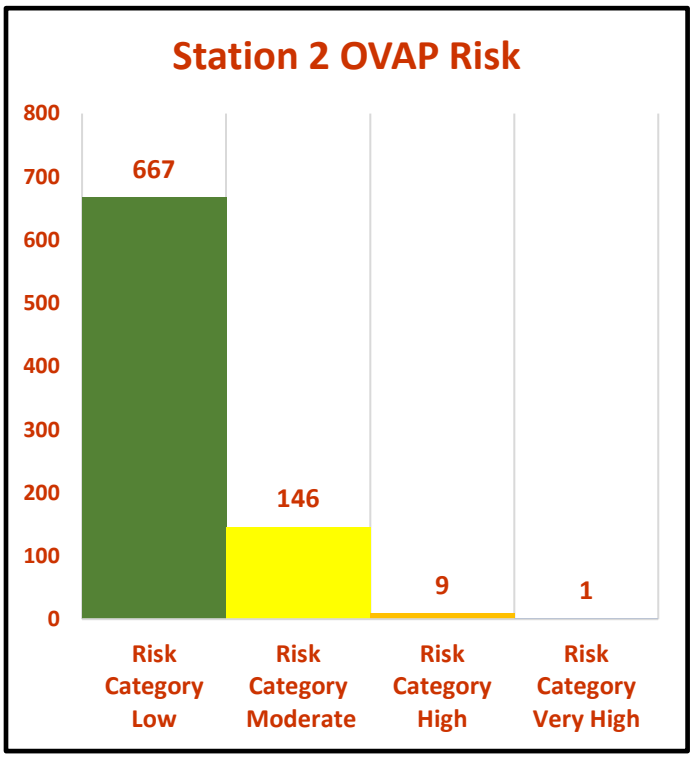
Resources:	E1, L1, R1, B1, M1
Population in Zone:	5,769
Critical Infratructure Facilities:	25

Station 2 – 1035 33rd St.



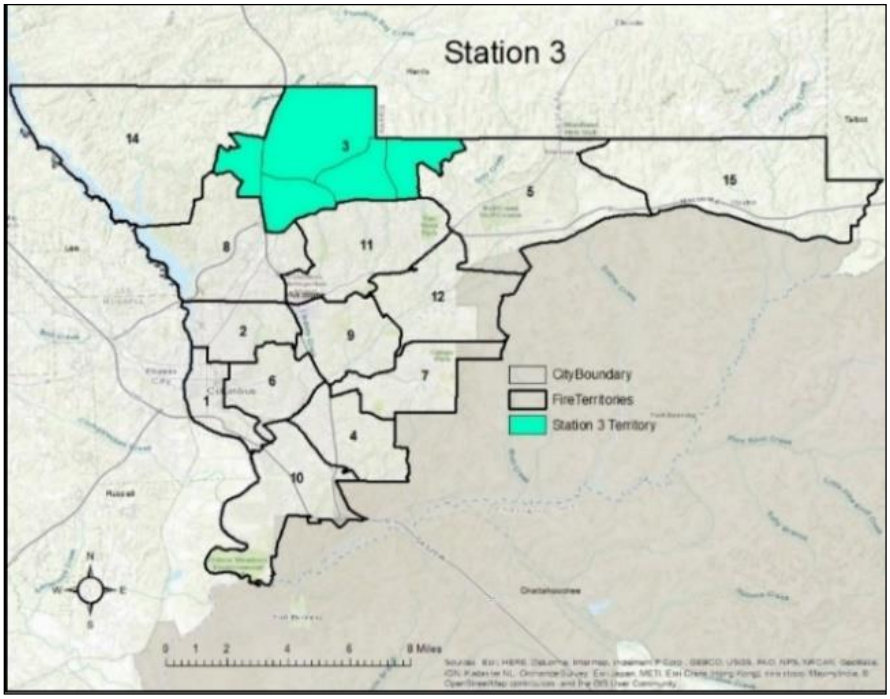
FIRE PLANNING ZONE #2						
Incident Type	2021	2022	2023	2024	2025	2021-2025
Fire	141	190	164	177	134	806
EMS	3111	3297	2639	2623	2614	14284
HAZMAT	56	56	60	49	94	315
Technical Rescue	6	3	7	5	11	32
Other	577	598	569	620	601	2965
TOTAL	3891	4144	3439	3474	3454	18402



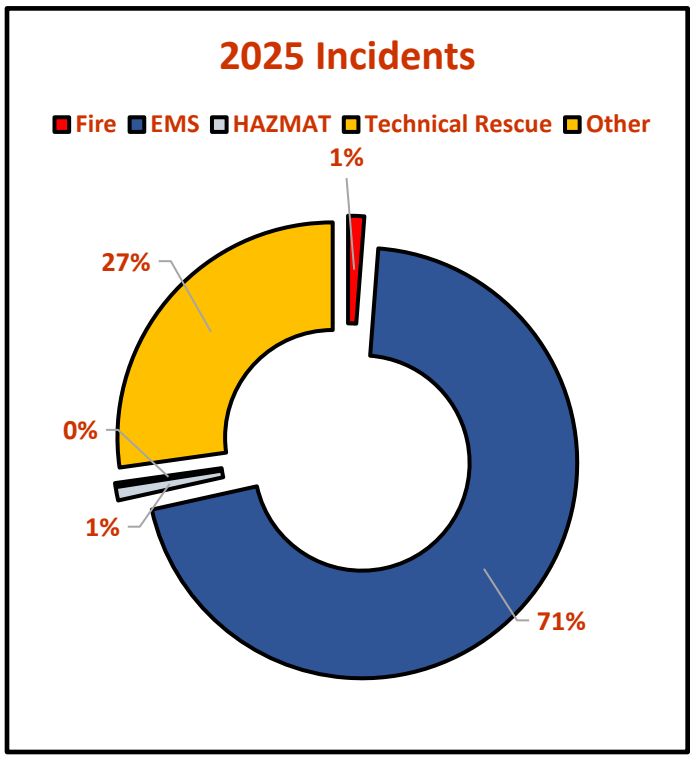


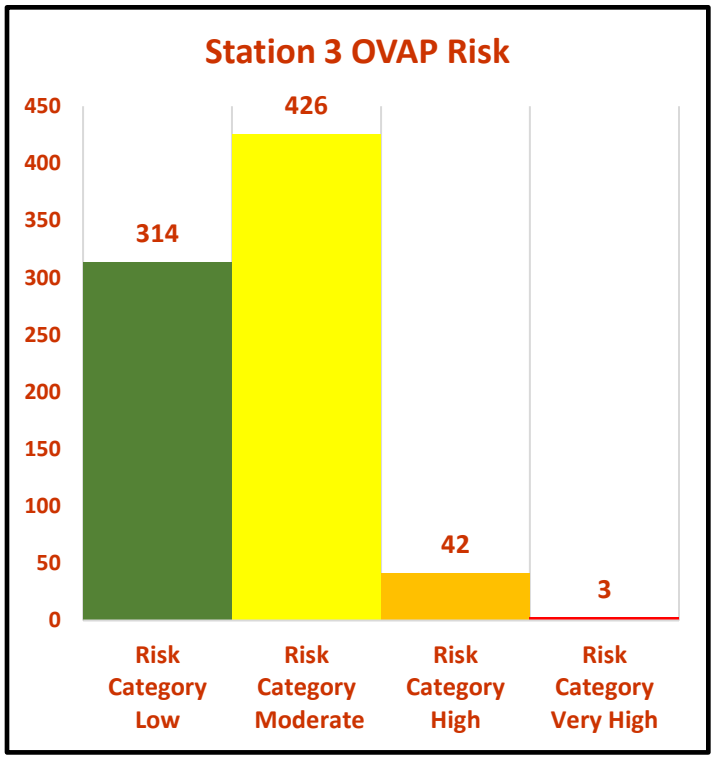
Resources:	E2, M2
Population in Zone:	16,804
Critical Infratructure Facilities:	21

Station 3 – 2000 American Way



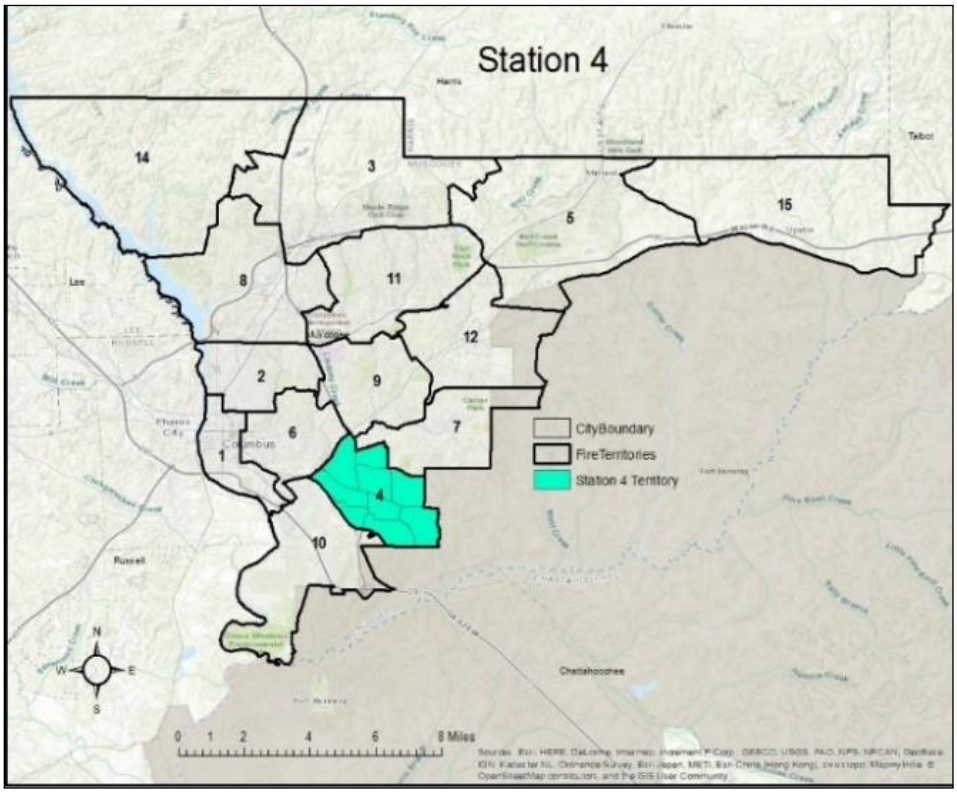
FIRE PLANNING ZONE #3						
Incident Type	2021	2022	2023	2024	2025	2021-2025
Fire	41	47	47	40	29	204
EMS	1621	1581	1606	1603	1687	8098
HAZMAT	39	43	18	24	24	148
Technical Rescue	2	4	3	4	6	19
Other	436	454	500	613	653	2656
TOTAL	2139	2129	2174	2284	2399	11125



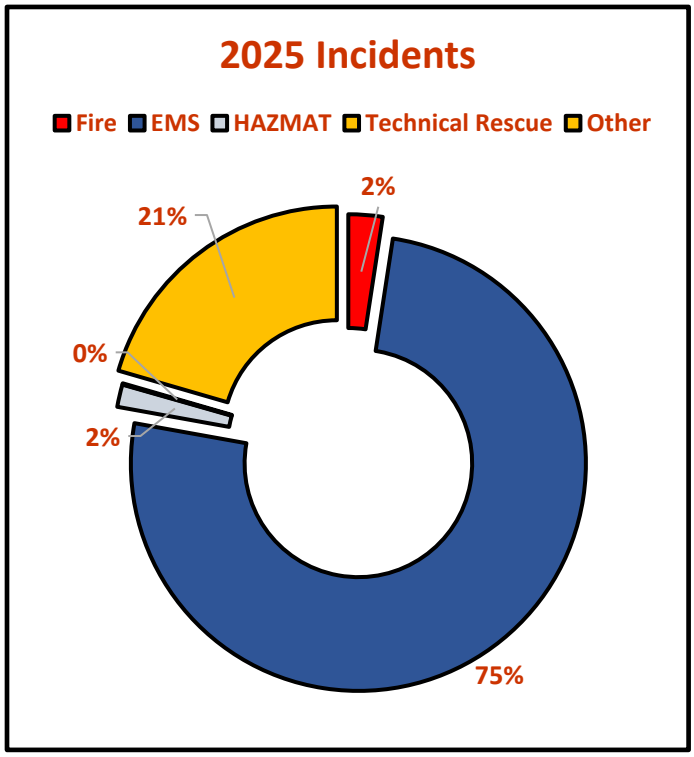


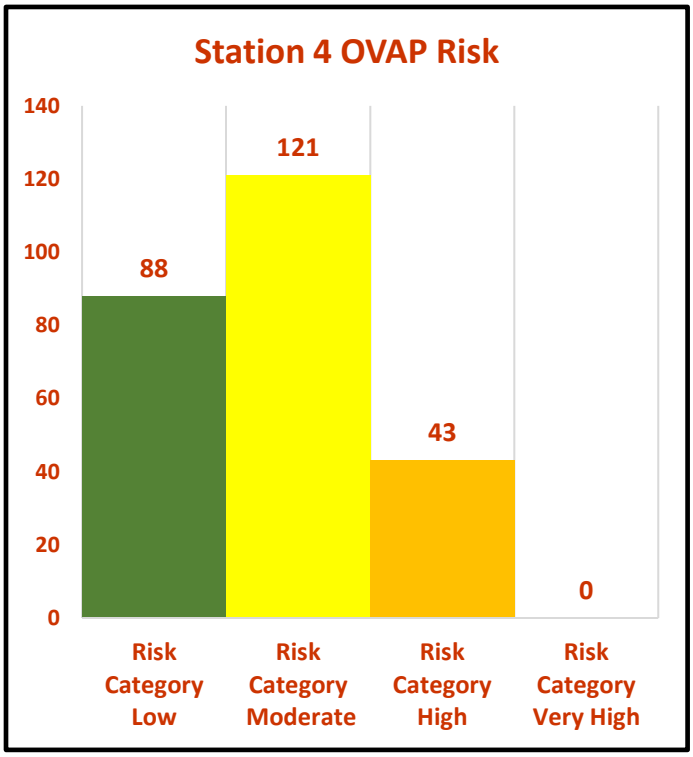
Resources:	E3, M3
Population in Zone:	16,054
Critical Infratructure Facilities:	4

Station 4 – 200 North Oakley Dr.



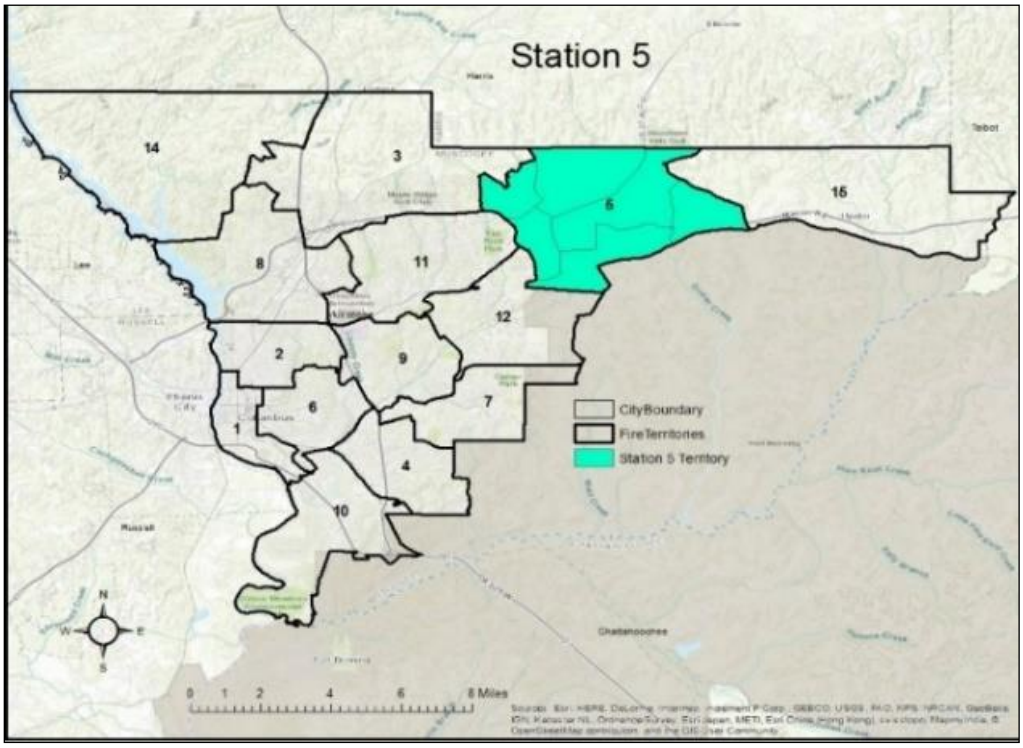
FIRE PLANNING ZONE #4						
Incident Type	2021	2022	2023	2024	2025	2021-2025
Fire	79	82	50	72	67	350
EMS	1842	1724	1861	1636	2085	9148
HAZMAT	45	67	53	47	44	256
Technical Rescue	2	2	1	1	2	8
Other	464	496	517	652	567	2696
TOTAL	2432	2371	2482	2408	2765	12458



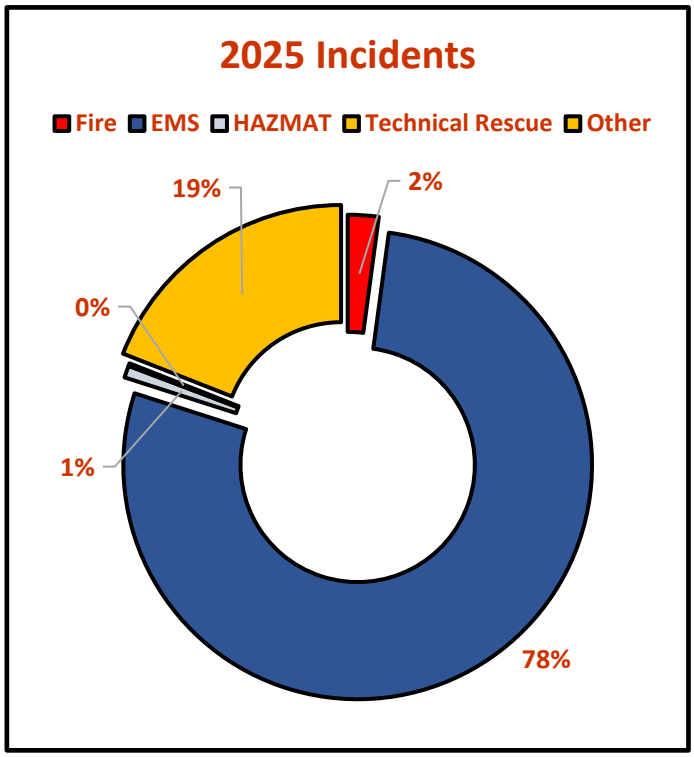


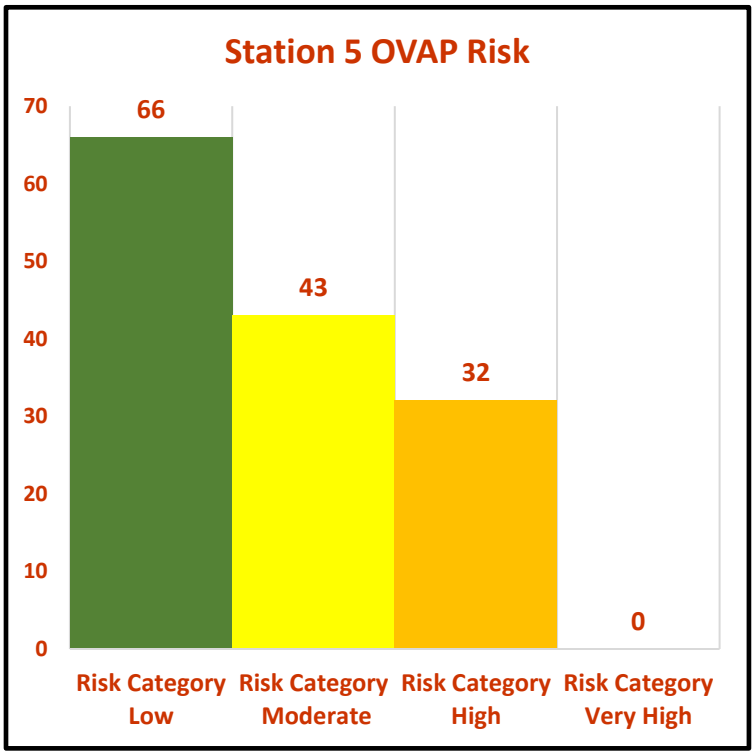
Resources:	**E4, L4, M4**
Population in Zone:	**19,696**
Critical Infratructure Facilities:	**5**

Station 5 -- 6700 Lynch Rd.



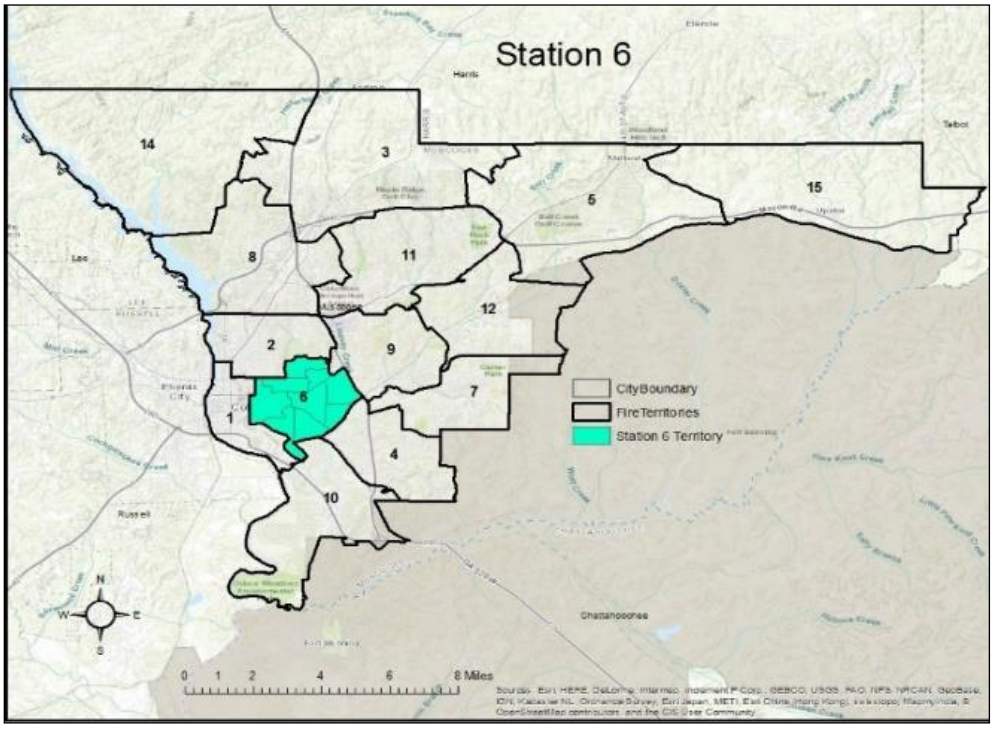
FIRE PLANNING ZONE #5						
Incident Type	2021	2022	2023	2024	2025	2021-2025
Fire	21	19	27	17	23	107
EMS	474	569	708	741	842	3334
HAZMAT	2	17	7	10	9	45
Technical Rescue	2	0	2	4	2	10
Other	134	123	155	183	206	801
TOTAL	633	728	899	955	1082	4297



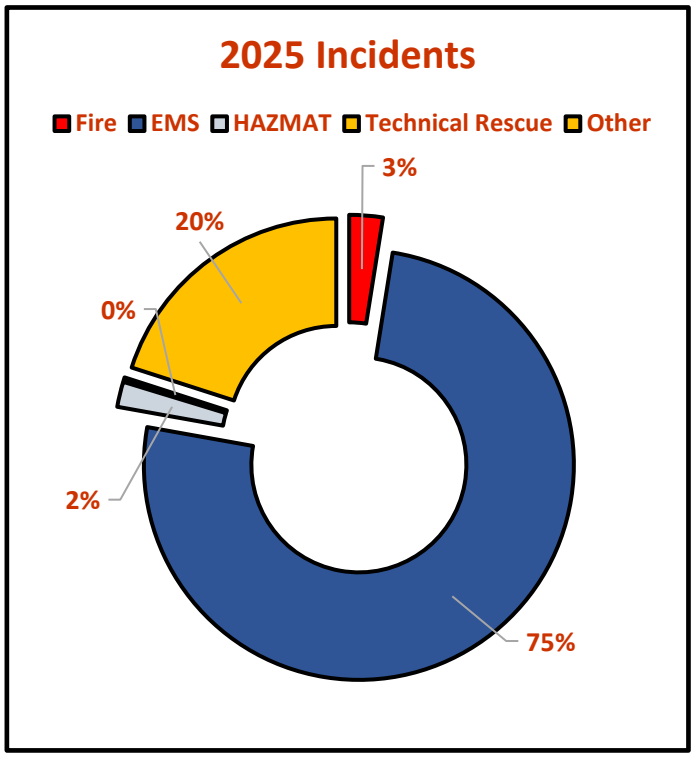


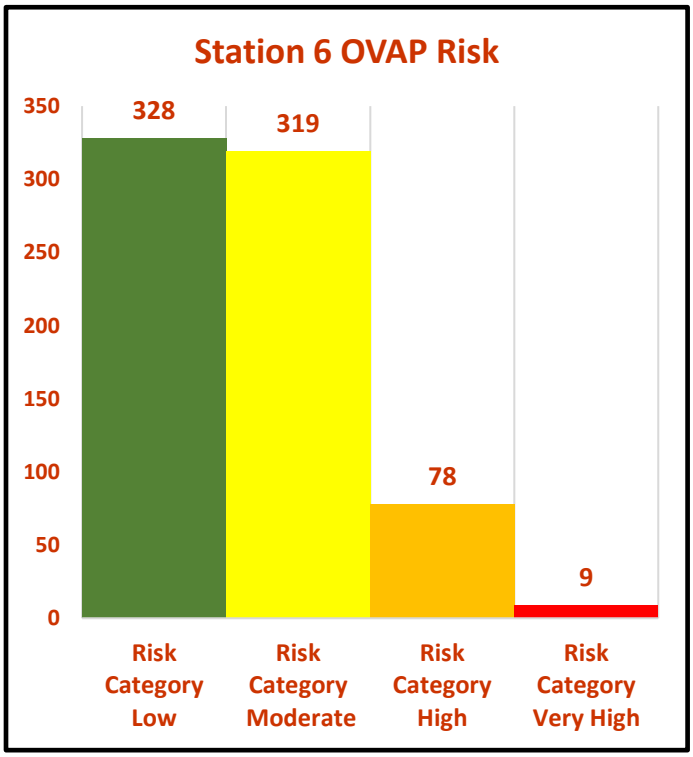
Resources:	**E5, M5**
Population in Zone:	**7,188**
Critical Infratructure Facilities:	**6**

Station 6 – 1126 Brown Ave.



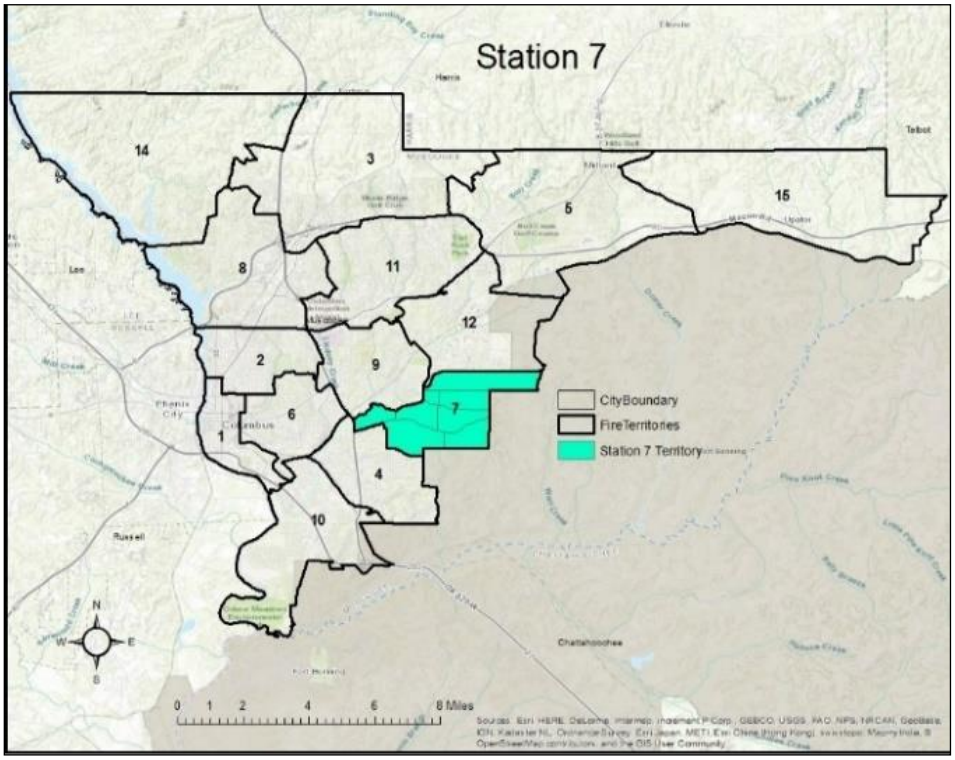
FIRE PLANNING ZONE #6						
Incident Type	2021	2022	2023	2024	2025	2021-2025
Fire	126	120	105	105	102	558
EMS	2665	2763	2834	2430	3051	13743
HAZMAT	62	86	70	70	77	365
Technical Rescue	4	3	5	9	10	31
Other	851	760	862	940	812	4225
TOTAL	3708	3732	3876	3554	4052	18922



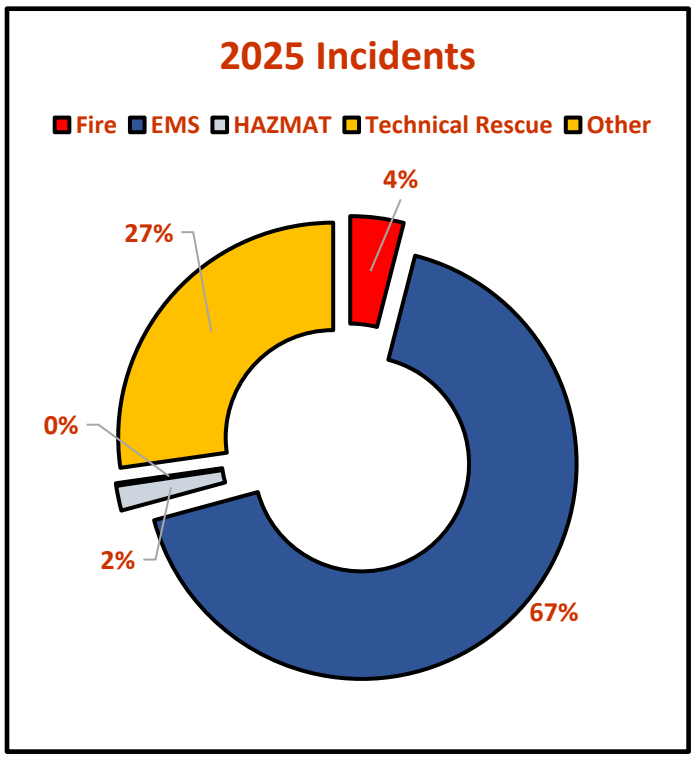


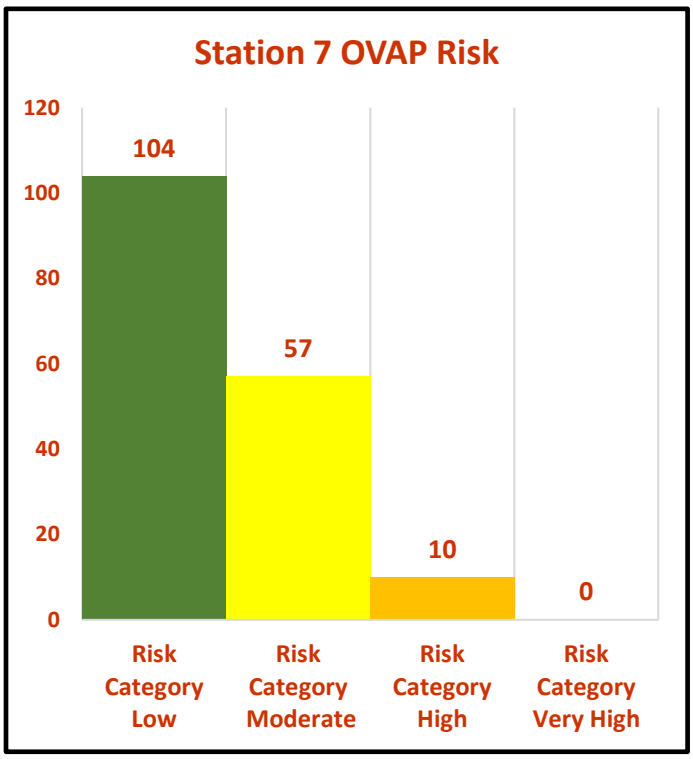
Resources:	**E6, L6, M6, S6**
Population in Zone:	**17,698**
Critical Infratructure Facilities:	**16**

Station 7 – 5343 Buena Vista Rd



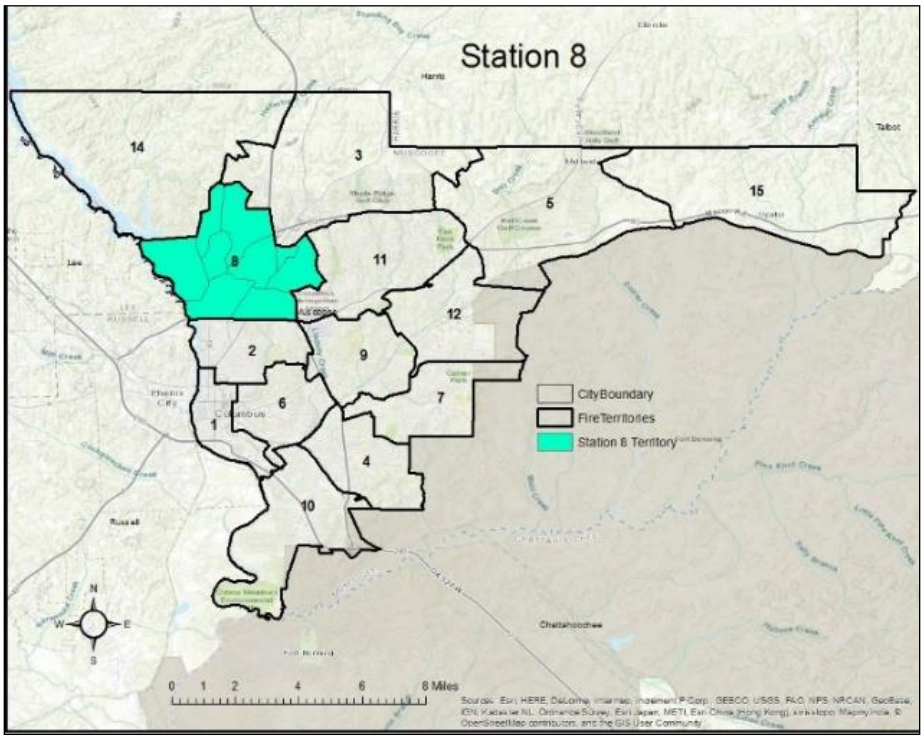
FIRE PLANNING ZONE #7						
Incident Type	2021	2022	2023	2024	2025	2021-2025
Fire	54	65	69	75	75	338
EMS	1519	1320	1338	1168	1250	6595
HAZMAT	31	18	20	19	35	123
Technical Rescue	1	3	2	1	2	9
Other	364	360	473	510	510	2217
TOTAL	1969	1766	1902	1773	1872	9282



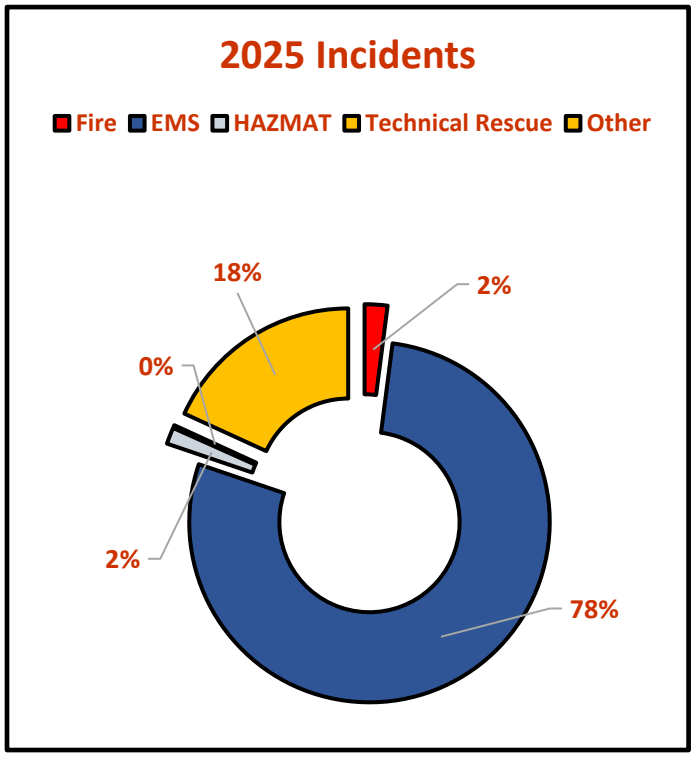


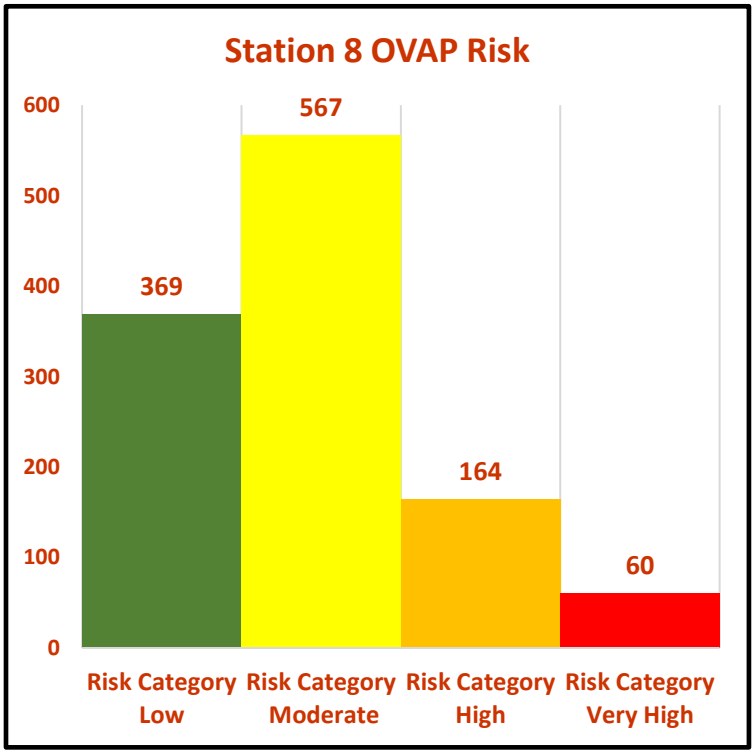
Resources:	**E7, M7**
Population in Zone:	**12,780**
Critical Infratructure Facilities:	**9**

Station 8 – 5844 Whitesville Rd.



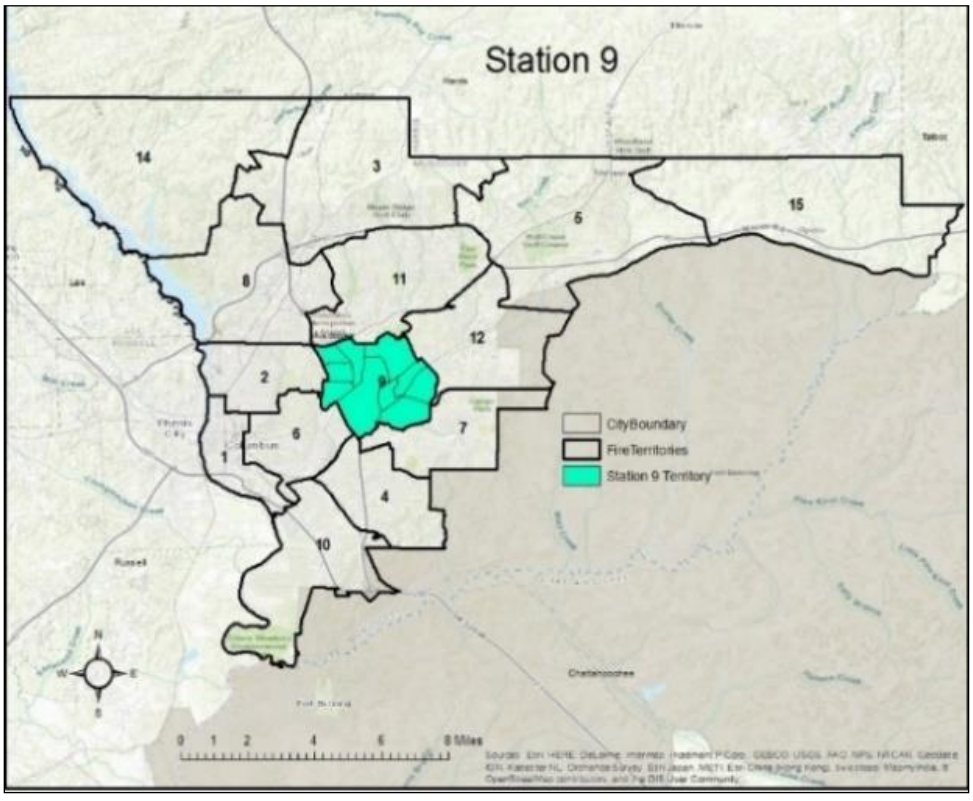
FIRE PLANNING ZONE #8						
Incident Type	2021	2022	2023	2024	2025	2021-2025
Fire	82	92	108	96	84	462
EMS	3006	2855	3057	3198	3210	15326
HAZMAT	37	58	41	40	61	237
Technical Rescue	6	4	5	9	6	30
Other	511	561	600	615	746	3033
TOTAL	3642	3570	3811	3958	4107	19088



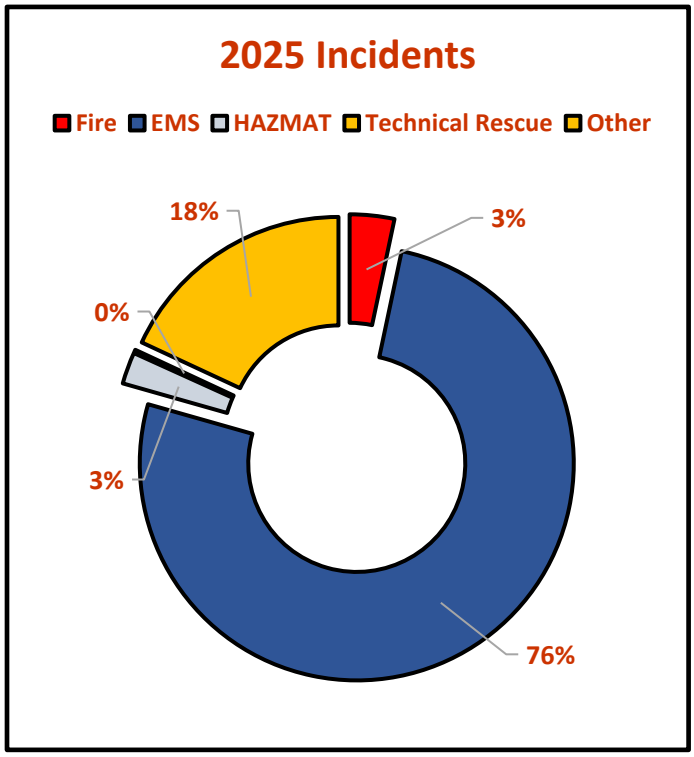


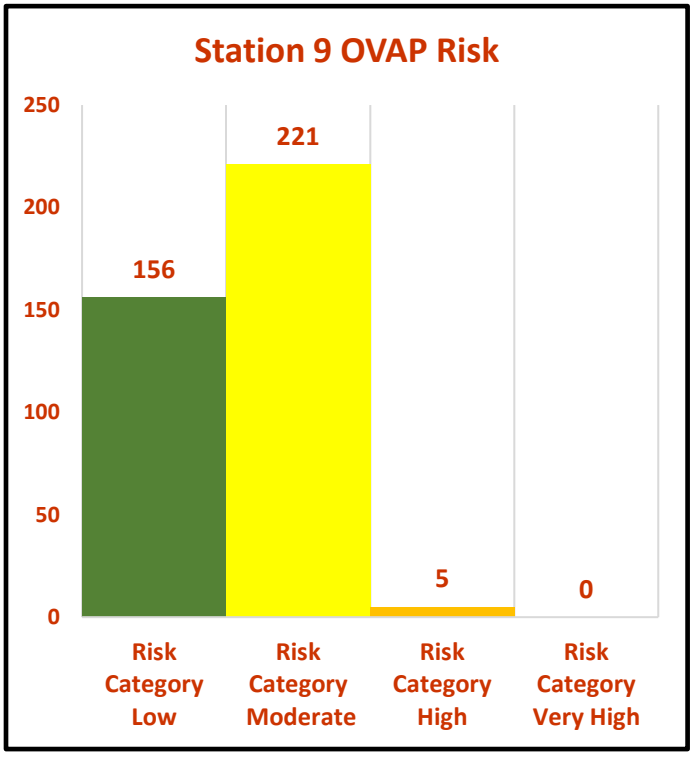
Resources:	**E8, L8, M8, B2**
Population in Zone:	**18,708**
Critical Infratructure Facilities:	**15**

Station 9 – 4191 Macon Rd



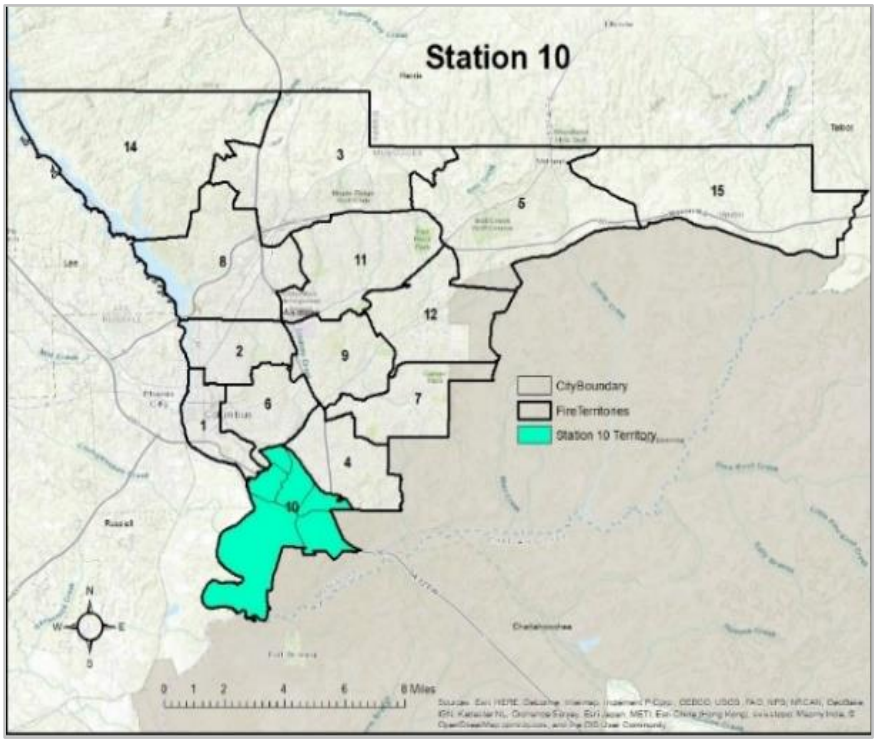
FIRE PLANNING ZONE #9						
Incident Type	2021	2022	2023	2024	2025	2021-2025
Fire	56	70	50	64	63	303
EMS	1868	1995	1823	1311	1444	8441
HAZMAT	39	40	42	41	45	207
Technical Rescue	2	3	2	6	3	16
Other	358	386	306	324	343	1717
TOTAL	2323	2494	2223	1746	1898	10684



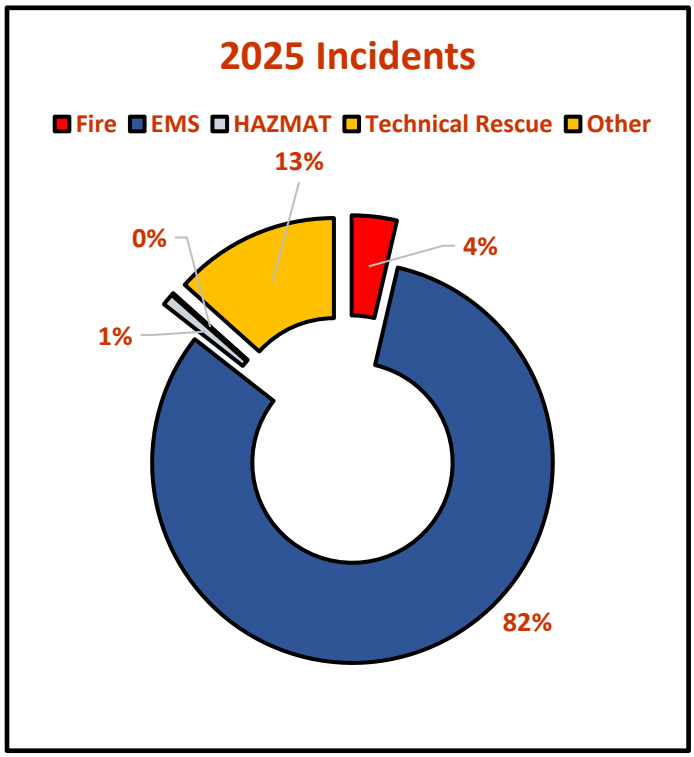


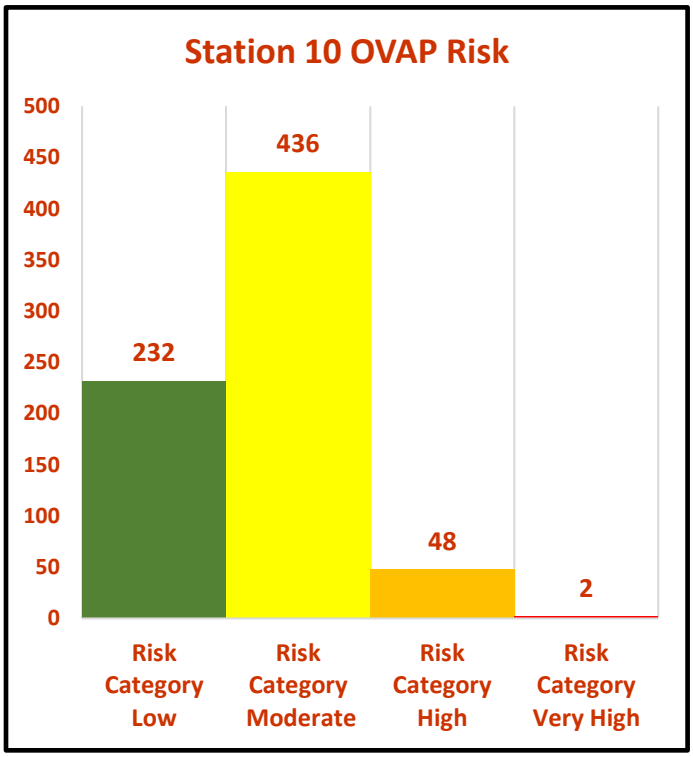
Resources:	**E9, M9**
Population in Zone:	**12,863**
Critical Infratructure Facilities:	**44**

Station 10 – 1441-U Benning Dr.



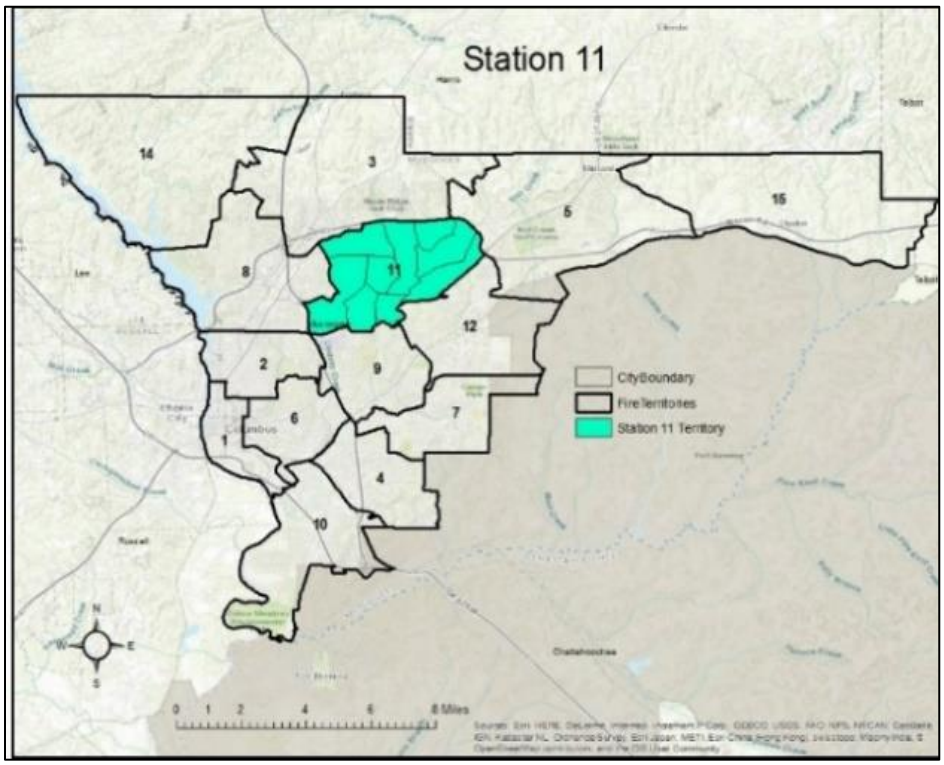
FIRE PLANNING ZONE #10						
Incident Type	2021	2022	2023	2024	2025	2021-2025
Fire	104	122	178	151	152	707
EMS	3614	3281	3457	3427	3430	17209
HAZMAT	56	81	53	40	40	270
Technical Rescue	4	4	7	4	4	23
Other	493	659	629	632	560	2973
TOTAL	4271	4147	4324	4254	4186	21182



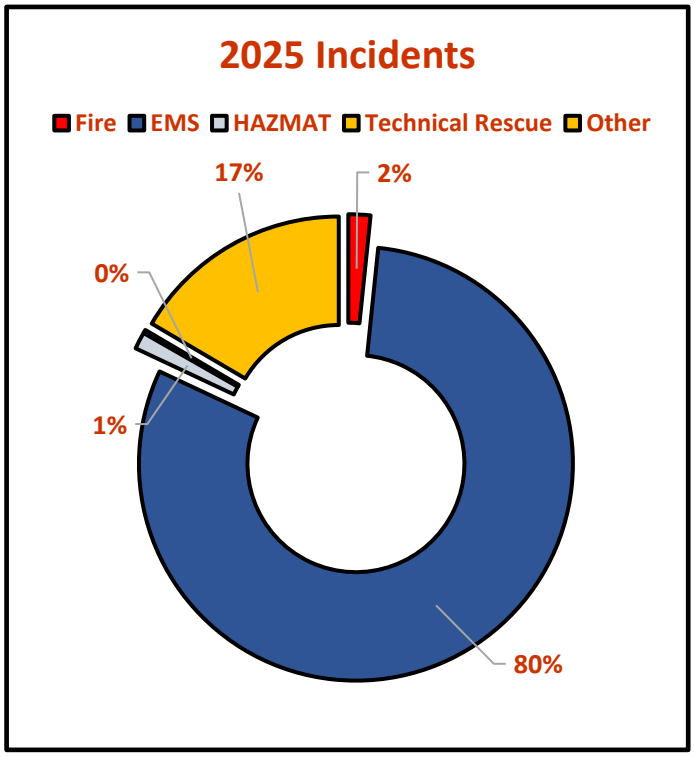


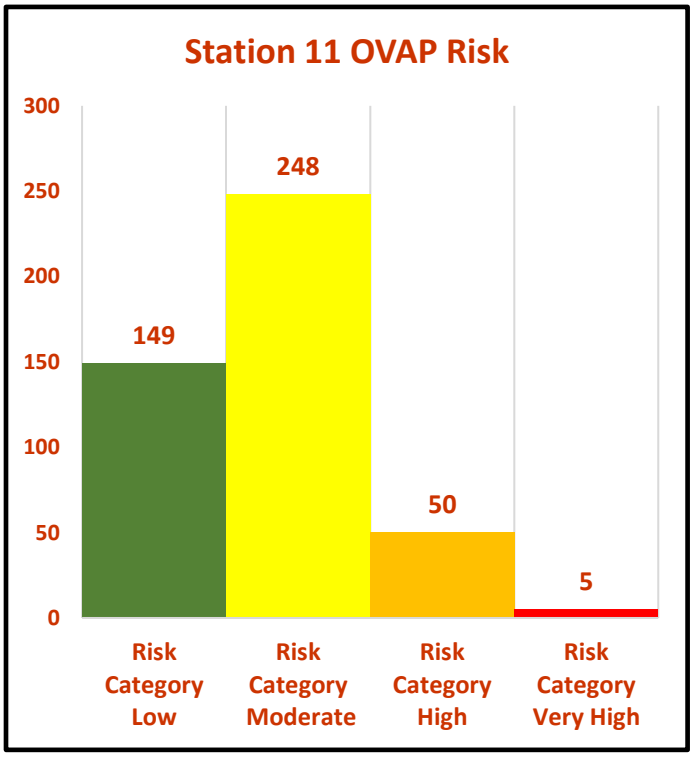
Resources:	E10, L10, M10, M16
Population in Zone:	15,958
Critical Infratructure Facilities:	12

Station 11 – 4617 Warm Springs Rd.



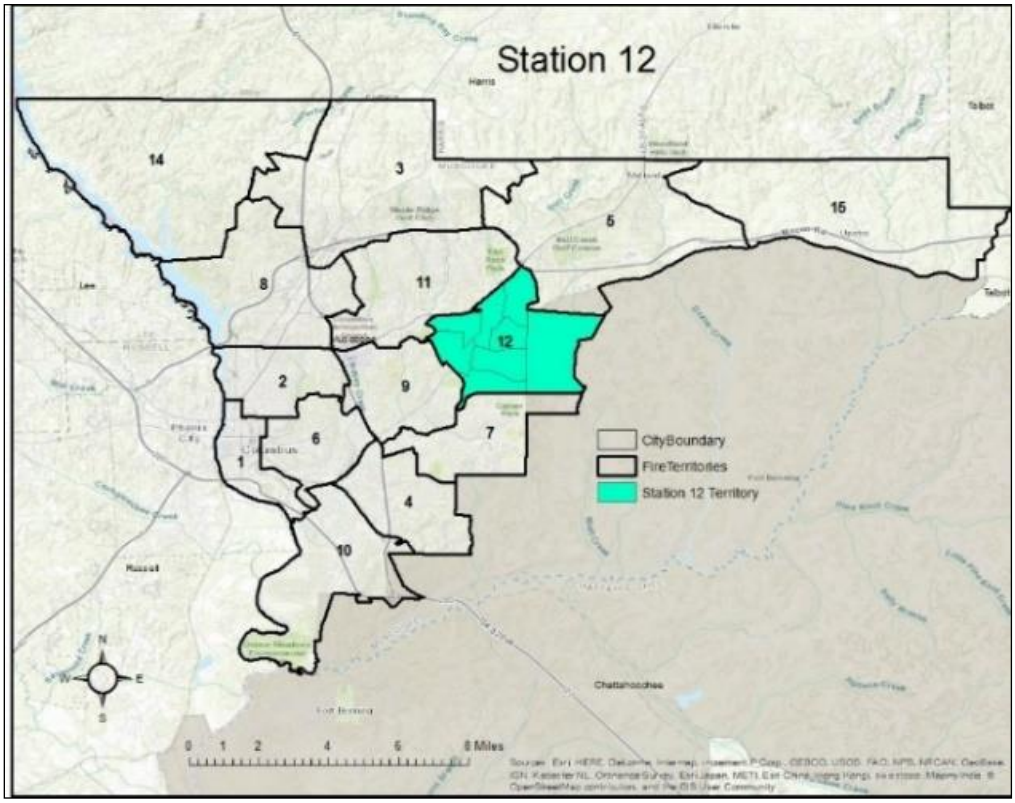
FIRE PLANNING ZONE #11						
Incident Type	2021	2022	2023	2024	2025	2021-2025
Fire	73	74	86	68	57	358
EMS	2193	2511	2575	2711	2792	12782
HAZMAT	45	43	46	54	44	232
Technical Rescue	3	5	1	2	7	18
Other	414	491	597	654	575	2731
TOTAL	2728	3124	3305	3489	3475	16121



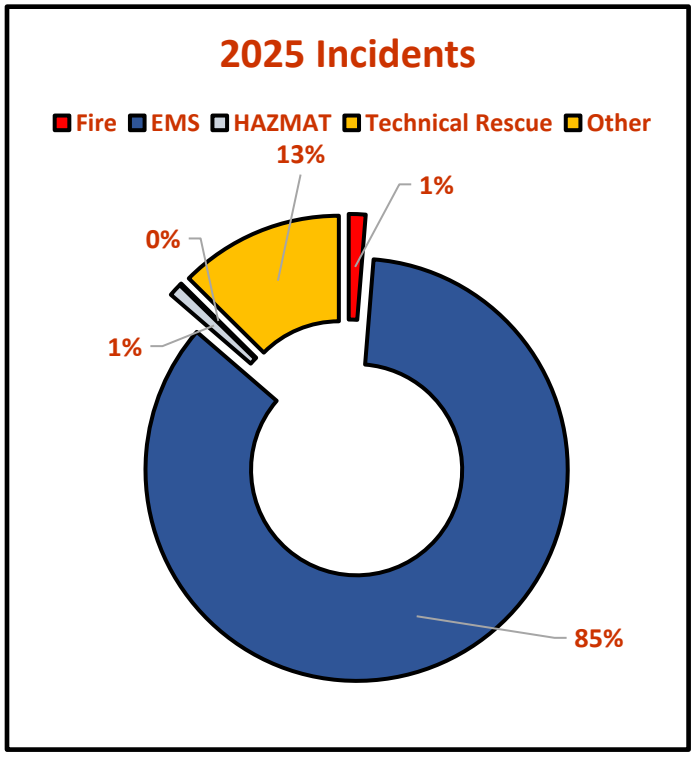


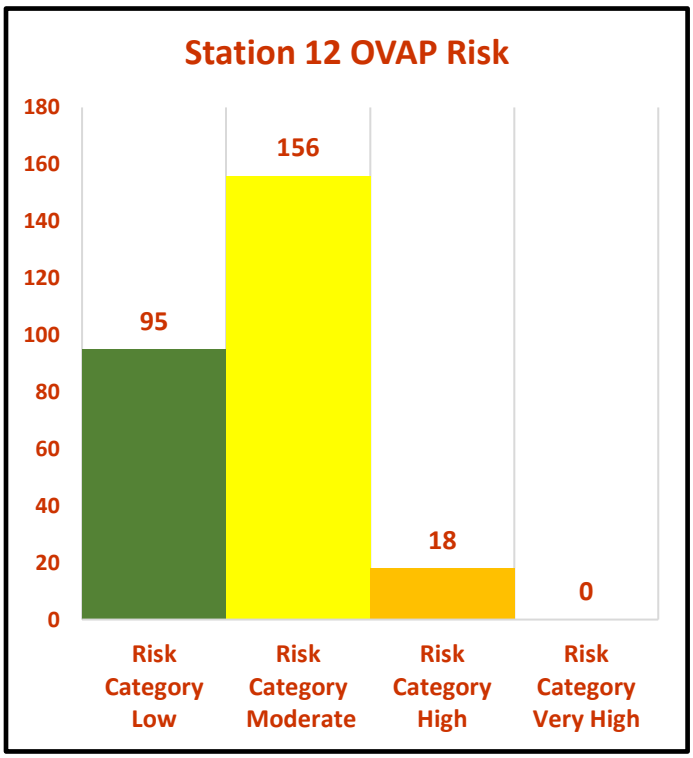
Resources:	E11, S11, M11
Population in Zone:	22,941
Critical Infratructure Facilities:	7

Station 12 – 5225 Cargo Dr.



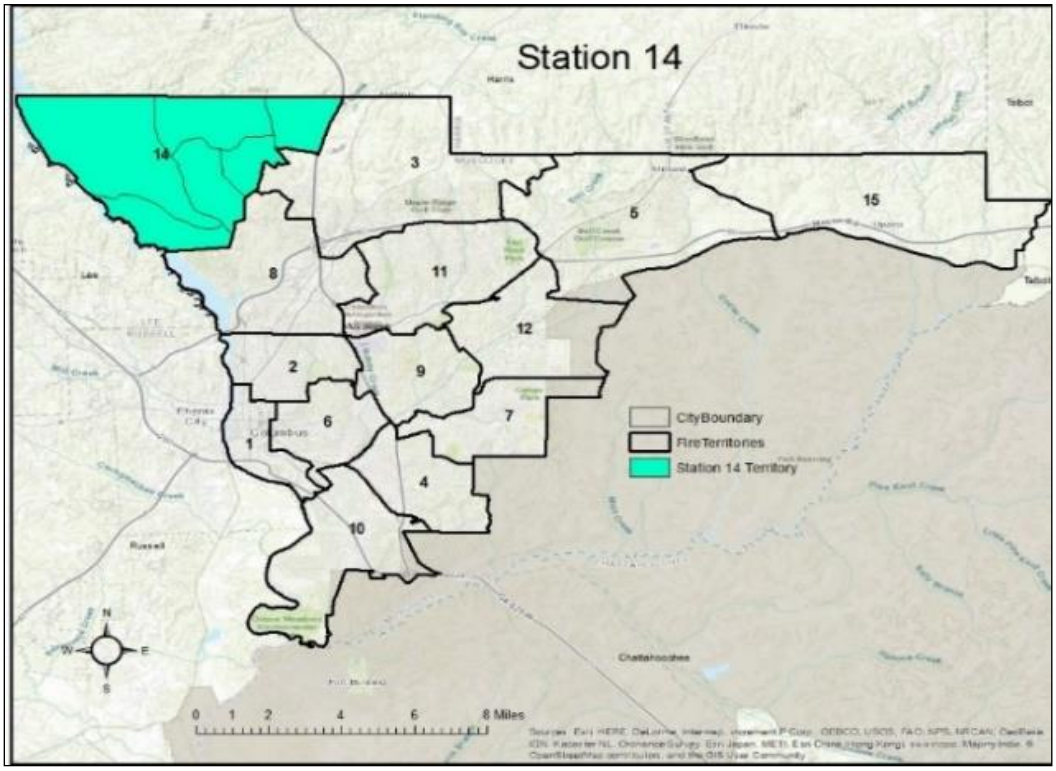
FIRE PLANNING ZONE #12						
Incident Type	2021	2022	2023	2024	2025	2021-2025
Fire	43	31	32	27	26	159
EMS	1633	1751	1435	1827	1723	8369
HAZMAT	25	30	20	16	20	111
Technical Rescue	3	2	4	2	2	13
Other	248	240	219	260	255	1222
TOTAL	1952	2054	1710	2132	2026	9874



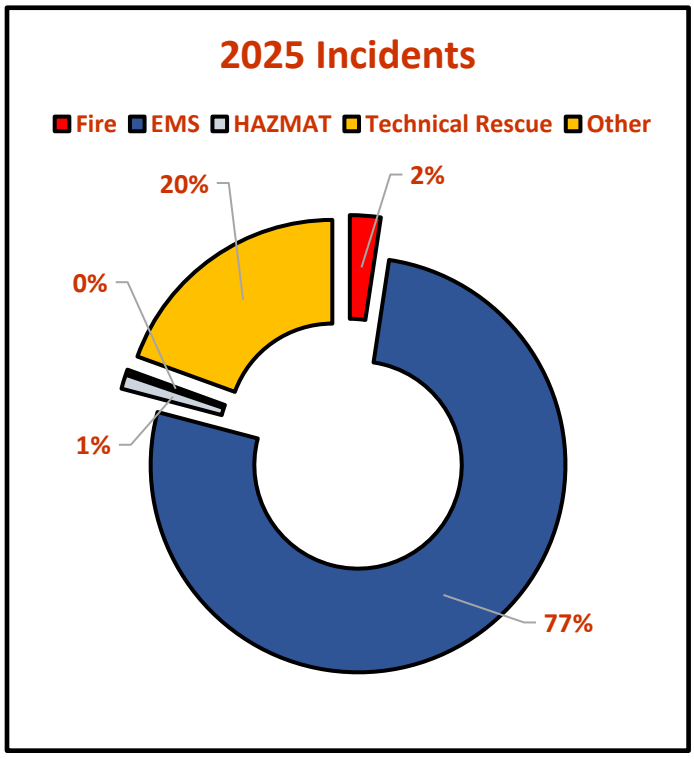


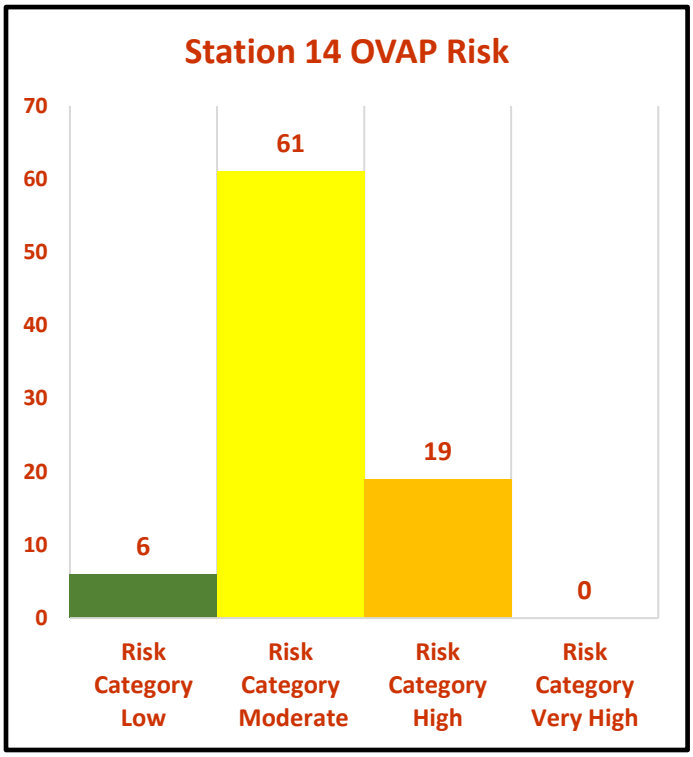
Resources:	**L12, B3, M12**
Population in Zone:	**16,649**
Critical Infratructure Facilities:	**11**

Station 14 – 1180 Old River Rd.



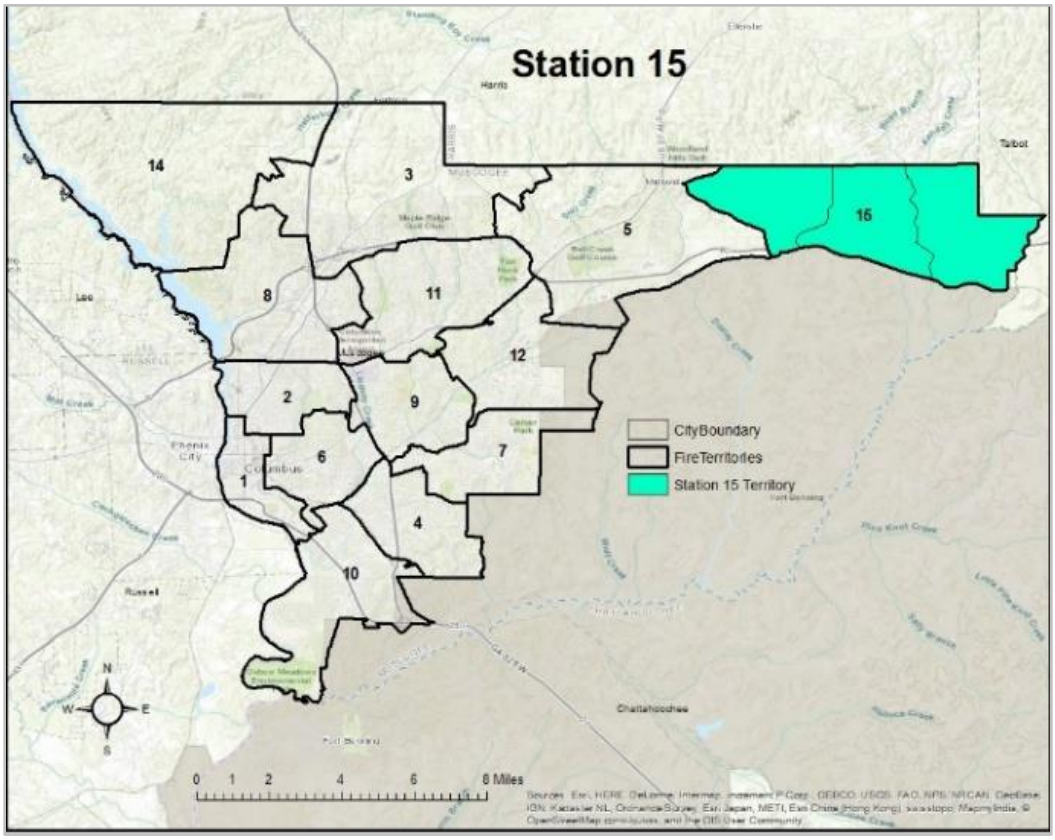
FIRE PLANNING ZONE #14						
Incident Type	2021	2022	2023	2024	2025	2021-2025
Fire	8	7	9	17	15	56
EMS	280	312	464	544	481	2081
HAZMAT	5	3	4	8	7	27
Technical Rescue	0	0	1	0	2	3
Other	61	57	117	118	122	475
TOTAL	354	379	595	687	627	2642



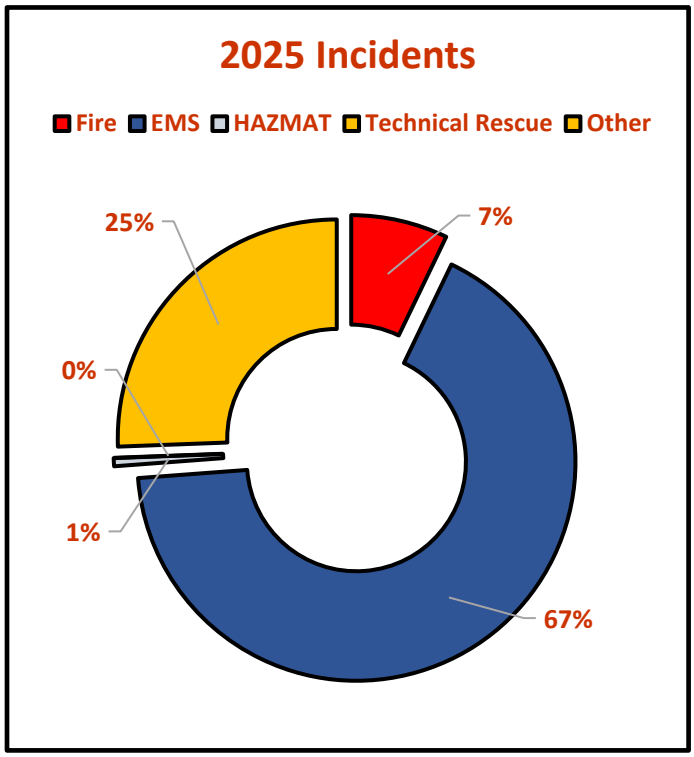


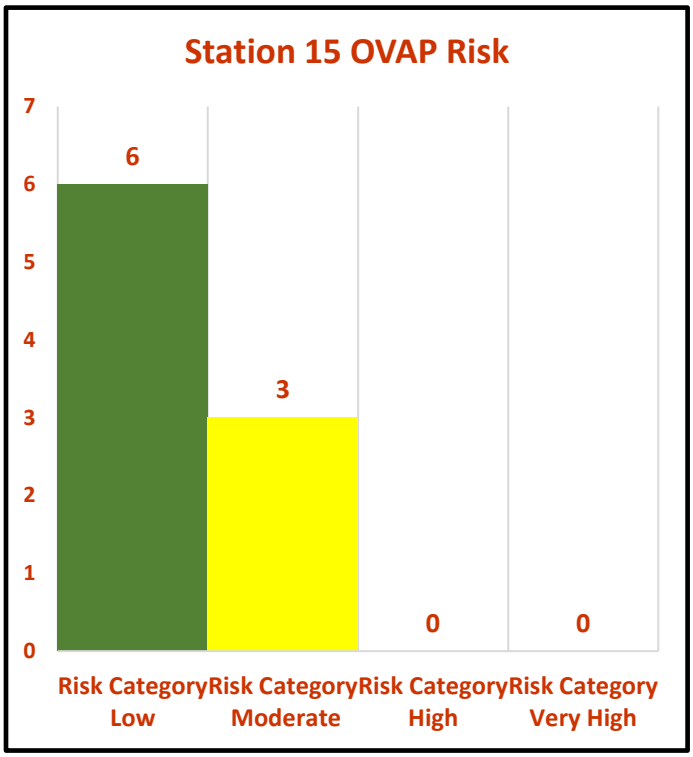
Resources:	**E14**
Population in Zone:	**8,359**
Critical Infratructure Facilities:	**1**

Station 15 – 7301 McKee Rd.



FIRE PLANNING ZONE #15						
Incident Type	2021	2022	2023	2024	2025	2021-2025
Fire	16	18	2	8	12	56
EMS	95	114	153	120	112	594
HAZMAT	3	2	4	6	1	16
Technical Rescue	0	0	0	0	0	0
Other	19	41	30	35	43	168
TOTAL	133	175	189	169	168	834





Resources:	E15
Population in Zone:	4,725
Critical Infratructure Facilities:	2

SERVICES

The CFEMS is a full-time, paid, fire and emergency services department with no volunteer resources. The CFEMS' current level of service is adequate to deliver the services expected by the community for most incidents. For those rare incidents that tax the capacity of the department, external agency agreements have been established to provide additional resources if necessary. This level of service satisfies the expectations of Columbus' citizens and elected officials. The department provides fire suppression, emergency medical services with transport, hazardous materials response, technical rescue, swift water rescue, and is a Georgia Search and Rescue Task Force (GSAR) (Team 9). The County's 911 system is operated by the police department and has the responsibility of dispatching for every department within the city that requires 911 services.

The CFEMS has fourteen strategically located stations equipped with 13 engines, 6 ladder trucks, and 2 squad trucks staffed daily. The CFEMS also has a dive truck, GSAR truck, trench truck, and hazardous materials unit, that are staffed as needed. Eight of the departments, 14 stations are equipped with a CFEMS Advanced Life Support (ALS) transport ambulance. The department contracts with two private ambulance companies that provide three 24-hour ambulances. Department engine minimum staffing is 4 (officer, driver, and 2 FFs), ladder minimum staffing is 3 (officer, driver, FF), (exception is ladder 12, and it is staffed with two firefighters due to it functioning as an engine on many occasions), squad truck minimum staffing is 4 (officer, driver, 2 FF's). All of the department's fire apparatus are designated ALS and are staffed with a Fire medic when staffing allows. Station 6 houses the department's hazardous materials team, and Station 9 provides technical rescue responses. Station 1 is designated as the swift water and dive rescue response team. Ambulances are staffed with one Advanced EMT (AEMT) and one EMT-Intermediate (EMT-I) or two AEMTs. The Deputy Chief of Operations monitors staffing to ensure battalion chiefs are following the department's staffing guidelines. The department is currently staffed with more officer medics than fire medics. Data analysis has shown that fire apparatus arrived at moderate-risk EMS incidents 4 minutes faster than the ambulance. Due to these factors, the department has transitioned into a delivery model that will allow for ALS care to reach citizens in a timelier manner. Fire medics are placed on all fire apparatus, and ambulances will be staffed with AEMTs and EMT-I's.

DEPARTMENT DIVISIONS

Community Risk Reduction (CRR)

The Community Risk Reduction (CRR) Division is responsible for enforcing life safety codes, issuing permits, and conducting plan reviews for fire suppression and detection systems, including fire flow testing and the placement of new hydrants. The division performs comprehensive life safety inspections and leads the development and implementation of the Community Risk Reduction Plan. CRR also administers a wide range of fire and life safety initiatives designed to enhance overall community safety, including free home safety surveys, residential carbon monoxide checks, school-based fire prevention education, a juvenile fire setter intervention program, complimentary smoke alarm installations, and various community risk reduction and improvement projects. The division maintains its status as a Georgia-certified law enforcement agency, reinforcing its role in both prevention and enforcement. In addition to proactive safety efforts, CRR conducts fire origin and cause investigations, supports the prosecution of fire-related criminal offenses, and responds to citizen inquiries and complaints, with investigative operations further strengthened by the support of an accelerant detection K-9 team.

Operations

The Operations Division is responsible for delivering fire suppression, emergency medical services, and specialized rescue operations to the community, including hazardous materials response, high-angle rescue, confined space rescue, trench rescue, and water rescue and recovery. The division is staffed by 423 sworn personnel and operates within a city structure divided into three battalions, maintaining a minimum of 99 personnel on duty daily across three 24-hour shifts. Responding to approximately 45,000 emergency incidents each year, the division deploys multiple units to the majority of calls. Operations are conducted from fourteen stations, housing thirteen engine companies, six ladder companies (Quints), three command vehicles, two squad companies, one Georgia Search and Rescue (GSAR) heavy rescue unit, and twelve advanced life support ambulances, four of which are operated by private ambulance services. The division is led by a Deputy Chief who oversees daily operations, along with a Special Operations Captain/Coordinator responsible for managing all special operations resources, including training, equipment, and incident support. Additionally, every engine, ladder, and squad company is equipped with Thermal Imaging Cameras (TICs), and each apparatus carries an Automatic External Defibrillator (AED) or cardiac monitor along with a full complement of first responder equipment. Extrication equipment is strategically distributed throughout the city to ensure rapid access and is located on all ladder companies, both squad companies, and Engine 15.

Resource Management

The Resource Management Division is responsible for the budget process, including research/development, procurement, bid specifications, and ensuring the efficient repair/replacement of all emergency equipment assigned to the department. The division works closely with other city departments to ensure the efficient repair of the department's facilities and vehicles. The division supplies fourteen stations with emergency and non-emergency equipment and is responsible for all records pertaining to the repair/replacement of all personal protective equipment, including the required testing, repair, and replacement of self-contained breathing apparatus. The division provides rehabilitation services at emergency incidents and is responsible for issuing uniforms and personal protective equipment to all sworn personnel.

Training

The Training Division conducts and coordinates all department training activities including but not limited to recruit training, fire suppression, emergency medical, rescue, officer development, national incident management system (NIMS), and other training programs as necessary to meet established state and federal mandates each year. The division is responsible for ensuring that all department members meet the training requirements as set forth by the National Fire Protection Association (NFPA), Insurance Services Office (ISO), Georgia Firefighter Standards and Training, Columbus Consolidated Government, Georgia Department of Human Resources, and the internal requirements of the Department of Fire and Emergency Medical Services.

COMMUNITY RISK REDUCTION/OUTREACH

The Department of Columbus Fire and Emergency Medical Services (CFEMS) is dedicated to reducing risk within the community. The Community Risk Reduction (CRR) division consists of inspections, fire investigations, and public education. The department's public education program educates, on average, 15,266 children (pre-K through 8th grade) and 824 (65+) adults in the areas of fire and injury prevention. The inspections personnel ensure that businesses within Columbus follow local and state laws to provide a safe environment for employees and citizens. Through fire investigations, data is gathered as to the origin and cause of fire events; that information can later be incorporated into the public education program. The department offers free smoke detectors and installation for citizens. Through a collaboration with the Red Cross, the department has conducted community smoke detector initiatives that target a chosen geographical section of the city for door-to-door contact with citizens for smoke detector installation and fire safety education. Field personnel are the department's main providers of public education; through school visits and station visits, our personnel interact with the community frequently. The department distributes hundreds of educational materials annually; more emphasis has been placed on Spanish literature to ensure all citizens within the community are educated in fire safety.

The Deputy Chief of Community Risk Reduction serves concurrently as the City Fire Marshal. In this capacity, the Fire Marshal oversees two Captains (Assistant Fire Marshals), each responsible for managing a primary division function—Investigations and Inspections. The Fire Marshal also provides direct oversight of the Public Safety Educator.

The division includes eight Fire Inspectors/Investigators who conduct fire origin and cause investigations, perform inspections, deliver public education programs, complete plan reviews, and issue permits. In addition to these responsibilities, the Fire Marshal serves as the department's Public Information Officer.

FIRE INVESTIGATIONS

The investigative services section of CRR has three full-time investigators and maintains at least three reserve investigators who serve in field operation positions when not needed for fire investigations. The three investigators work 24 hours on a designated shift. Reserve investigators fill in during vacations, sick leave, etc.

CFEMS has adopted NFPA 921, "A Guide for Fire and Explosion Investigation," and NFPA 1033, "Standard for Professional Qualifications for Fire Investigator". The principles and practices of NFPA 921 and NFPA 1033 are part of the instruction curriculum of the Georgia Public Safety Training Center's Arson Investigation Program. CFEMS personnel must complete this training prior to being placed in the position of fire investigator. Each fire

investigator is required to utilize these codes to ensure best practices are used for the systematic approach to their fire scene investigations.

The department is authorized through City Ordinance to investigate the origin, cause, and circumstances of any fire in the jurisdiction. The Georgia Peace Officer Standards and Training Council (POST) has recognized the City of Columbus, Department of Fire and Emergency Medical Services, as a law enforcement agency as defined in O.C.G.A. 35-8-2 et al. Seq.

PUBLIC SAFETY EDUCATION

The Community Risk Reduction Division takes a proactive approach to public fire safety education. The department offers a variety of safety-oriented programs to the public, such as free smoke detector installations, free home safety surveys, classes on fire extinguisher usage, presentations and consultations with corporate officials, speeches to civic groups, and takes full advantage of local media and social media platforms to promote fire safety. The Community Risk Reduction Division utilizes the findings of the Community Risk Assessment to determine areas of concentration for the public education program.

Most public safety education programs are conducted within the Muscogee County School District, local private schools, and child daycare centers. Initiated in 1992, it is an in-depth program that is provided for all Muscogee County schools. The CRR division strives to instill in children positive fire safety behaviors through these school-based programs. Children in the system learn positive safety values at an elementary level and carry them with them throughout their lives. The school programs are focused on children in pre-K through the 8th grade. The CRR division also focuses on the elderly population age 65+ through Fire Safety education provided to large group centers and neighborhood civic groups.

YOUTH FIRE SETTER INTERVENTION

The department conducts juvenile fire setter intervention sessions with identified participants through one of the inspectors who is formally trained to conduct the session. The sessions are conducted in a structured and private environment with the legal guardian's permission. A log of all participants is kept by the inspector who coordinates with the fire investigators in providing this service.

PUBLIC ACCESS DEFIBRILLATION

Effective bystander CPR, provided immediately after cardiac arrest, can double a victim's chance of survival. Providing the public access to an AED should further increase the likelihood of a victim surviving cardiac arrest.

The city has placed AEDs in all government buildings to ensure that early access defibrillation is available to citizens who may experience a cardiac emergency while visiting government facilities. There are businesses throughout the community that have AEDs to protect their employees as well as any patron that visits their business.

STAFF

CFEMS is authorized to fill 433 positions: 423 sworn and 10 civilian positions. Fire suppression personnel are assigned to one of three shifts: A, B, or C. Each shift works 24 hours on-duty and 48 hours off-duty. Minimum on-duty staffing for each shift is 94 personnel consisting of three battalion chiefs, eight captains, 13 lieutenants, 21 sergeants (drivers), and 49 firefighters.

Sworn personnel are trained to respond to fire-related incidents, medical emergencies, hazardous materials incidents (HAZMAT), technical rescues, mass casualties, and other emergencies. All recruits are being hired and trained to Firefighter II, Hazmat Operations, and Advanced EMT (AEMT). CFEMS provides Advanced Life Support (ALS) by requiring at least one Fire medic on all ambulances and many of the department's engines. CFEMS has an accredited paramedic program that trains an average of 15 paramedics annually. Contracted private ambulances must be equipped as advanced life support, with a minimum of one paramedic per ambulance.

ATTRITION AND RECRUITING

In 2021, a diverse recruitment team was formed with volunteer field personnel to assist in the department's goal of being more representative of the community we serve. The team will attend job fairs targeting high school students, explore recruitment opportunities through a partnership with Fort Benning, and explore other opportunities available within the community and surrounding jurisdictions. The charts below show the current demographic of the department as well as the current retention rates of new hires (first 24 months). The recruiting efforts of the department are an effort to create a more diverse workforce that is reflective of the city's demographic. In addition, the targeted recruiting is an effort to increase retention rates among our newly hired employees to create a more experienced workforce.

2025 Department Demographics							
Caucasian Male	**Caucasian Female**	**African American Male**	**African American Female**	**Hispanic Male**	**Hispanic Female**	**Other Male**	**Other Female**
272	22	62	10	14	2	8	2
69.74%	5.61%	15.82%	2.55%	3.57%	0.51%	2.04%	0.51%

2024-2025 Cadet Demographics and Retention							
	Caucasian Male	**Caucasian Female**	**African American Male**	**African American Female**	**Hispanic Male**	**Other Male**	**Total**
Hired	90	10	35	7	7	5	112
Resigned/Terminated	36	3	14	2	3	2	43
Percentage	26.79%	28.57%	55.56%	50.00%	50.00%	33.33%	38.39%

2024 - 2025 Cadet Separation Factors						
EMT School	**Fire School**	**Physical**	**Discipline Reason**	**Job Change**	**Family Reason**	**Total**
15	12	5	7	17	5	43
25.58%	6.98%	16.28%	16.28%	23.26%	11.63%	N/A

RESOURCES

ENGINE

Thirteen of our fourteen stations have one engine, with the exception of Station 12, which is equipped with one ladder truck. All engines are NFPA-designated 'triple combination' engines, equipped with a 1500 GPM fire pump, hose complement, and water tank. The minimum staffing on an engine is four personnel (see SOG OPS-20 Staffing Management Guideline): one officer, one driver, and two firefighters. The role of the engine company during fire suppression operations is to pump water onto the fire through a variety of fire hoses and associated appliances to lower the temperature of the fuel below its ignition temperature, thereby extinguishing the fire. The engine crew also operates hose lines, conducts search and rescue, and performs any other duties conducive to quick and effective fire containment that contribute to saving lives and protecting property. This unit and crew provide a variety of emergency medical services capabilities.

LADDER

There are six ladder truck companies strategically placed throughout the city. The length of the aerial ladders varies in length but ranges from 75 to 105 feet. All frontline ladder trucks have the capacity to pump water with a 1500 GPM pump. The minimum staffing on a ladder truck is three personnel (one officer, one driver, and one firefighter) (see SOG OPS-20 Staffing Management Guideline); exception is Ladder 12 staffed with four personnel (one officer, one driver, and two firefighters) (see SOG OPS-20 Staffing Management Guideline). Ladder trucks provide elevated work platforms and master streams when the situation dictates, and otherwise, they aid in fire suppression efforts conducted by engine companies, including entry and ventilation. All ladder trucks carry a complete complement of first-line battery-operated extrication equipment, spreaders, cutters, forced entry tools, etc., and are routinely dispatched to rescue calls. This unit and crew provide a variety of emergency medical services capabilities.

SQUAD

CFEMS operates two squad trucks: one at Station 6 and one at Station 9. Minimum staffing is four: one officer, one driver, and two firefighters (see SOG OPS-20 Staffing Management Guideline). Squad 6 acts as the department's hazardous materials truck, as well as providing manpower, lighting, and air tank refill at fire and rescue scenes. Squad 9 personnel are trained to act as our technical rescue truck and have a minimum level of hazardous materials training as well.

BATTALION CHIEF

Minimum staffing is one battalion chief/acting battalion chief assigned to each of the department's three battalions over three squads for a total of nine battalion chiefs. The vehicle is a Ford F150 truck.

EMS

CFEMS currently staffs eight 24-hour transport ambulances. They are staffed with at least one EMT-I and a AEMT. All apparatus are at a minimum medical first responder units (MFRU) and staffed with at least one Fire Medic when staffing permits. The city has contracted with two private ambulance services to provide 4 24-hour ambulances and 2 peak-time ambulances to supplement ambulance transport services and respond to 911 calls from CFEMS stations.

HAZARDOUS MATERIALS

CFEMS has 68 members assigned to the Hazardous Material Teams (HMT's). The teams are located at Station 6 on three different shifts. The department's Special Operations Captain (rescue coordinator) directs the HMT in training, exercises, and leadership. The special operations captain also meets with the hazmat team officers on a biannual basis, or as needed, to discuss issues involving training, personnel, policies, procedures, and equipment procurement.

HAZMAT EQUIPMENT

Station 6	Station 9
Engine 6: 2023 E-One Typhoon pumper	Squad 9: 2016 E-One Cyclone II 20 ’ non-walk-in box with special storage compartments.
Ladder 6: 2016 E-One Cyclone II 100’ Quint	
Squad 6: 2017 E-One Cyclone II 20’ non-walk-in	
Decon 6: 2004 E-One Cyclone 22’ non-walk in w/ command unit	

TECHNICAL RESCUE

CFEMS has 65 members assigned to the Technical Rescue Team (TRT). The members are located at Station 1 and Station 9 on three different shifts. The department’s Special Operations Captain directs the TRT in training, exercises, and leadership. The special operations captain also meets with team officers on a biannual basis, or as needed, to discuss issues involving training, personnel, policies, procedures, and equipment procurement.

TRT Equipment

Station 1	Station 9
Rescue 1: 2023 Dodge 2500 20ft Dive Van	Squad 9: 2016 E-One Cyclone II 20’ non-walk-in box with special storage compartments allowing operation as a squad unit.
Rescue 2: 2015 Ford F-250 4x4	**Station 9**
Boat 1: 18’ Alum-craft w/ 60 HP jet drive	Rescue 3: GSAR TF 4A 2009 Spartan Custom crew cab tractor pulling a General Safety utility trailer approximately 53’ long.
Boat 2: Inflatable Zodiac boat w/ E-tec jet pump engine	Rescue 4: 1995 International w/ 48’ goose neck tractor
Boat 3: Rescue One Connecter w 60hp Mercury	Trench Rescue: Homesteader 20’ x 8’ tow-behind trailer
Boat 4: Rescue one Inflatable w/ 25hp Mercury	
Jet Ski 1: Two 2022 Sea-Doo GTI SE 170	

SECTION IV: ALL-HAZARD RISK ASSESSMENT

The Community Risk Assessment (CRA) is a core component of community risk reduction efforts within the Columbus Department of Fire and Emergency Medical Services (CFEMS). With a thorough evaluation of the risks, specific to Muscogee County, the department can plan mitigating strategies for potential threats to the public's safety. CFEMS identifies risk based on the nature and magnitude of hazards and risks within the geographic boundaries of Muscogee County, Georgia.

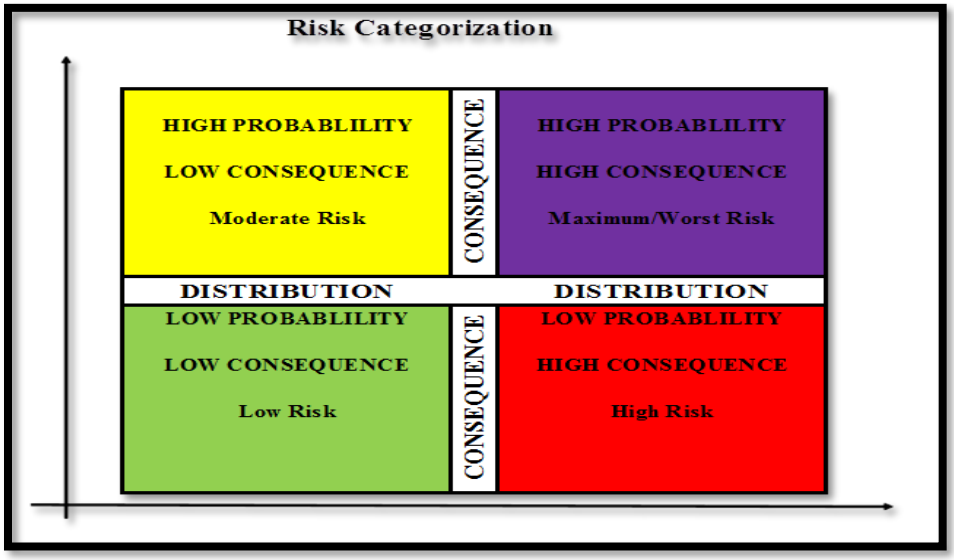
METHODOLOGY:

The department utilizes a Two-Axis methodology to qualify the risk level from each hazard. The model is used to rate the risk based on the estimated frequency and consequence/impact of an event. The department uses this information to determine proper distribution and concentration of its emergency response resources for a given hazard or risk. In simple terms:

Increased Impact = Increased Concentration. (Figure 4.1: Risk Categorization)

PROBABILITY/CONSEQUENCE MATRIX

Figure 4.1 Chart: Risk Categorization



The department's risk assessment is shared with external partners (Ex, Piedmont Health Care, Safe Kids, Adult Trauma Injury Prevention Committee) to determine the community risk mitigation strategies and tactics. The CRA is updated every five (5) years to ensure there are no changes to the risks faced and that mitigation efforts are still relevant to reduce community risk.

Risk Identification:

The Columbus Department of Fire and Emergency Medical Services has identified several hazards to the community to include Fires, Emergency Medical Incidents, technical rescue incidents, domestic preparedness, and Social Vulnerability.

Risk Assessment

The department assesses each risk/hazard based on the probability of occurrence and community impact. While probability is described as the likelihood that a given risk/hazard will occur, community impact is best described as the magnitude or reasonably expected loss that will be experienced.

Risk Classification

The department classifies these hazards per several programs, which include emergency management, fire suppression, emergency medical services (EMS), technical rescue, hazardous materials, community risk reduction, and domestic preparedness. For example, fire risks most directly affecting the fire suppression program are classified as such.

Risk Categorization

The department categorizes the threat each hazard poses within each program area on a scaled grading system to include (low, moderate, high, and very high)

FIRE EMERGENCIES:

FIRE FLOW AND WATER SUPPLY

The City of Columbus receives its water supply from the Columbus Water Works, which is a public utility. The water supply is taken directly from the Chattahoochee River at Lake Oliver. The Columbus Water Works maintains 1,202 miles of water main and 16 storage tanks (12 elevated + 4 ground storage) with 29.46 million gallons of storage. Normal draw for the system is 32.61 million gallons per/day, 90 million gallons per/day is permitted. The system has 10 pumping stations with a capacity of 148 million gallons daily. The supply is distributed through three (3) distribution systems: the North Columbus Zone, the High Service Zone, and the Gravity Zone. CWW plans continually to enhance its redundancy and security capabilities related to water supply and has regular update/ planning/ coordination/ communication meetings with the Columbus Department of Fire and EMS, which have proven to be mutually beneficial. According to Columbus Water Works records, there are

seven thousand eight hundred and eighty-eight (7,888) hydrants on the city system, with new hydrants added for new development. Maintenance of hydrants installed on private property is the responsibility of the property owner. Of the 7,888 hydrants, 200 are private.

STRUCTURE RISK CATEGORIZATION:

For business, commercial, industrial, and multi-family residential structures, the agency utilizes an occupancy vulnerability assessment scoring system (OVAP) to categorize the fire risk in each structure.

Occupancy types assigned a higher score are considered to be more critical than those with a lower score. A score should be assigned to each of the following categories:

- Number of occupants/life safety
- Building construction
- Impact (including economic) on the community
- Number of stories
- Presence of automatic fire suppression/detection systems
- Overall size (square footage)
- Number of fire hydrants nearby
- Level of hazard
- Building usage

The structure is scored in (10) ten areas of concern and given an overall rating from Low risk to Very High risk based on the numerical score assigned.

LOW RISK

Low-Risk properties are those that, if involved in a fire, represent a minimal threat to the community. These are less likely to have a significant loss of life or financial impact because of the fire. Examples of Low-Risk properties are not limited to but include open tracks of land, rubbish fires, vehicle fires, and detached Storage Buildings.

MODERATE RISK

Moderate-Risk properties are determined through conducting an Occupancy Vulnerability Assessment Profile (OVAP). The OVAP determination for moderate risk includes an occupancy load from 26 to 75 and represents a moderate community impact. These structures have monitored fire detection and at least partial fire suppression. At least 2 or more hydrants are located within 1000 feet and are usually used as a multi-family residence. The building construction is ordinary type 3 and usually 2 stories in height. The total square footage is from 5,000 square feet to 14,999 square feet. All 1 and 2-family dwellings and select multi-family dwellings are considered moderate risk and receive the same response as properties identified as moderate risk through OVAP scoring.

HIGH RISK

High-Risk properties are determined through conducting an Occupancy Vulnerability Assessment Profile (OVAP). The OVAP determination for high-risk occupancies includes an occupancy load from 76-125, represent a high community impact if lost, and usually have only monitored fire detection with no fire suppression capability. These structures may have only 1 hydrant within 1000 feet and may be used as industrial/large business/large residential. These structures may be constructed using heavy timber and may range in height from 3 to 5 stories. The square footage is usually from 15,000 square feet to 29,000 square feet and could be minor infrastructure or contain some hazardous materials. Response to high-risk properties has been updated in the CAD system to ensure a sufficient and effective response force based on the identified risk.

VERY HIGH

Very High-Risk properties are determined through conducting an Occupancy Vulnerability Assessment Profile (OVAP). The OVAP determination for very high-risk occupancies includes an occupancy load over 126, represents a very high community impact if lost, may have no fire alarm or fire suppression capability. These structures may have no hydrant within 1,000 ft. or may be considered critical infrastructure. The building material may be type 5 (all-wood framed) and over 5 stories in height. The square footage may exceed 30,000 and may be industrial or contain significant hazardous materials. Response to very high-risk properties has been updated in the CAD system to ensure a sufficient and effective response force based on the identified risk.

Figure 4.2 Chart: OVAP Risk Categories 2025

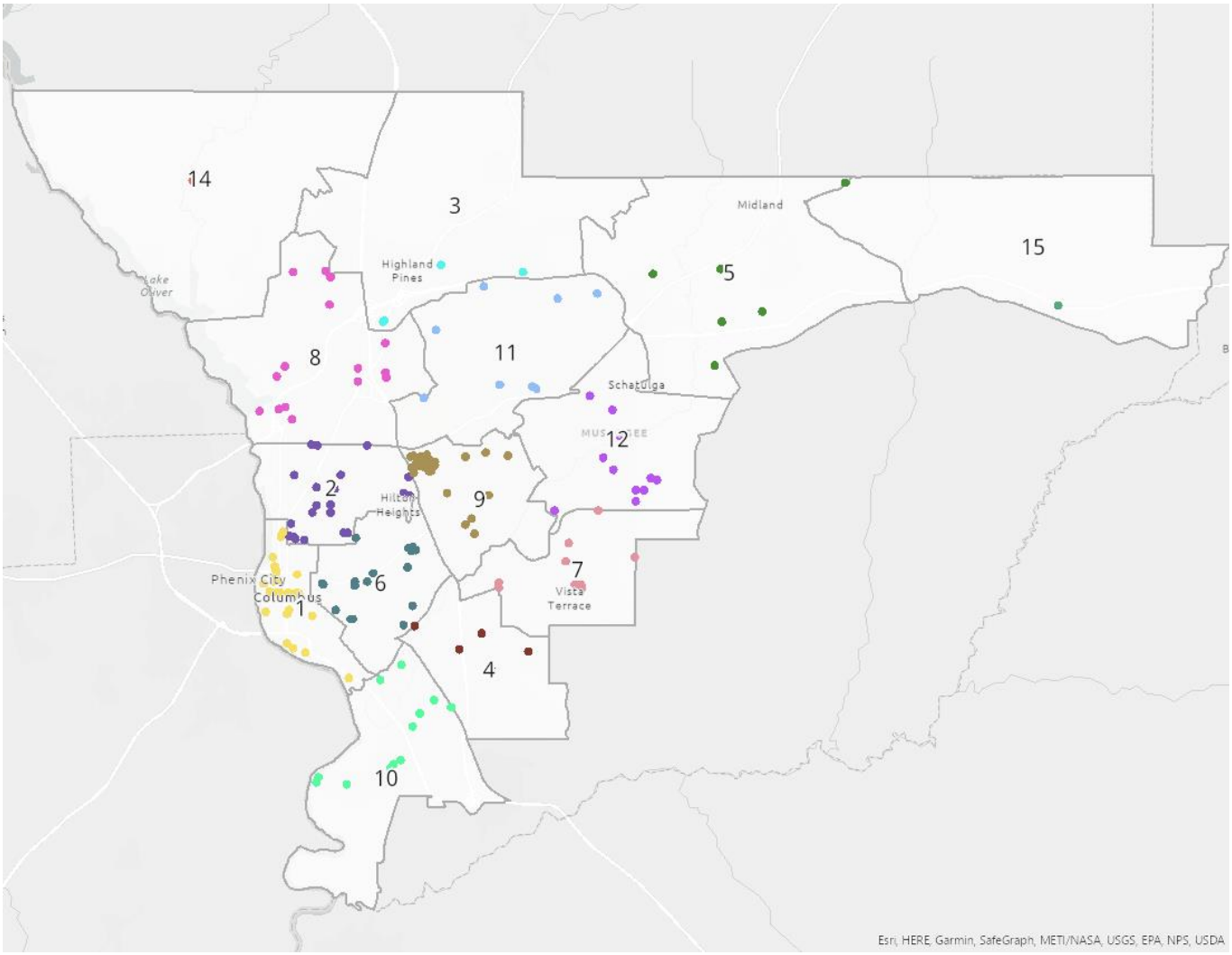
Territory	Risk Category **Low**	Risk Category **Moderate**	Risk Category **High**	Risk Category **Very High**	**Totals**
Station 1	217	374	39	16	646
Station 2	667	146	9	1	823
Station 3	314	426	42	3	785
Station 4	88	121	43	0	252
Station 5	66	43	32	0	141
Station 6	328	319	78	9	734
Station 7	104	57	10	0	171
Station 8	369	567	164	60	1160
Station 9	156	221	5	0	382
Station 10	232	436	48	2	718
Station 11	149	248	50	5	452
Station 12	95	156	18	0	269
Station 14	6	61	19	0	86
Station 15	6	3	0	0	9
Total	**2797**	**3178**	**557**	**96**	**6628**

TARGET HAZARDS

Target Hazard facilities provide essential products and services to the public that are necessary to preserve the welfare and quality of life in the county. In addition, these facilities support important public safety, emergency response, and/or disaster recovery functions. It is of great importance that the county prioritizes mitigation actions, which reduce the risk of damage to these facilities, which are so essential to the county's wellbeing.

(Figure 4.3 Map: Target Hazards)

Target Hazards per Station Planning Zone



RISK CLASSIFICATION: FIRE SUPPRESSION (OVERALL ASSESSMENT)

After a comprehensive review of department response records from 2021-2025, the most probable type of fire event in Columbus Georgia, involves a cooking fire in a detached single-family residential dwelling. For these events, the Probability is high, and the community Consequence/Impact is Moderate.

According to Department records from 2021-2025 the jurisdiction experienced a total of 1,740 Structure Fires; 1,358 of which were Residential. To include:

- 1038 Private Dwellings
- 382 Apartments

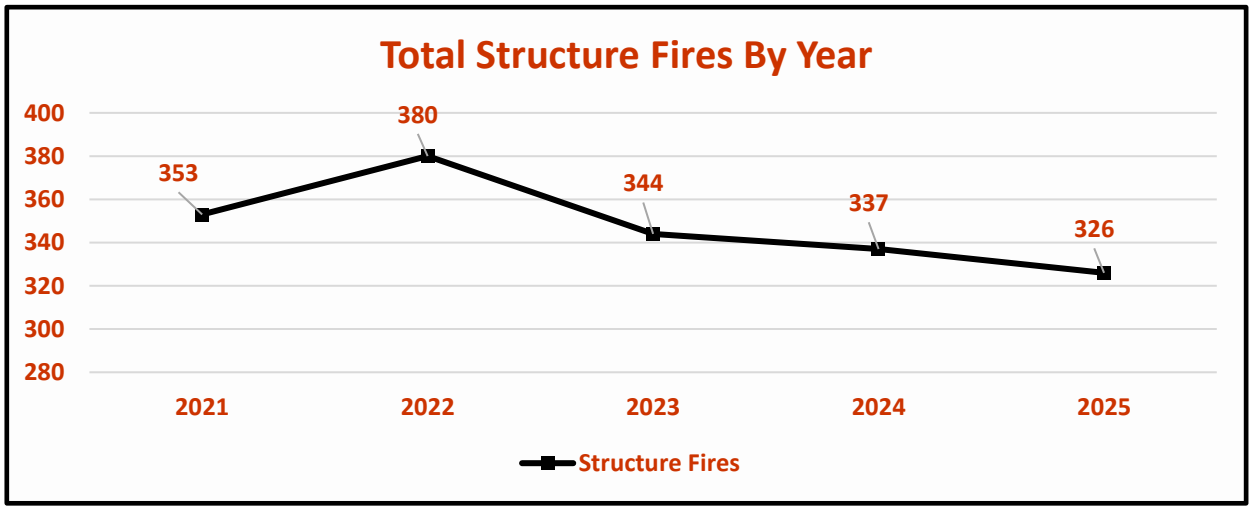
From 2021-2025, there were 1038 private dwelling fires in the jurisdiction. This accounts for 67% of residential building fires and 57% of all structure fires for the 5-year period.

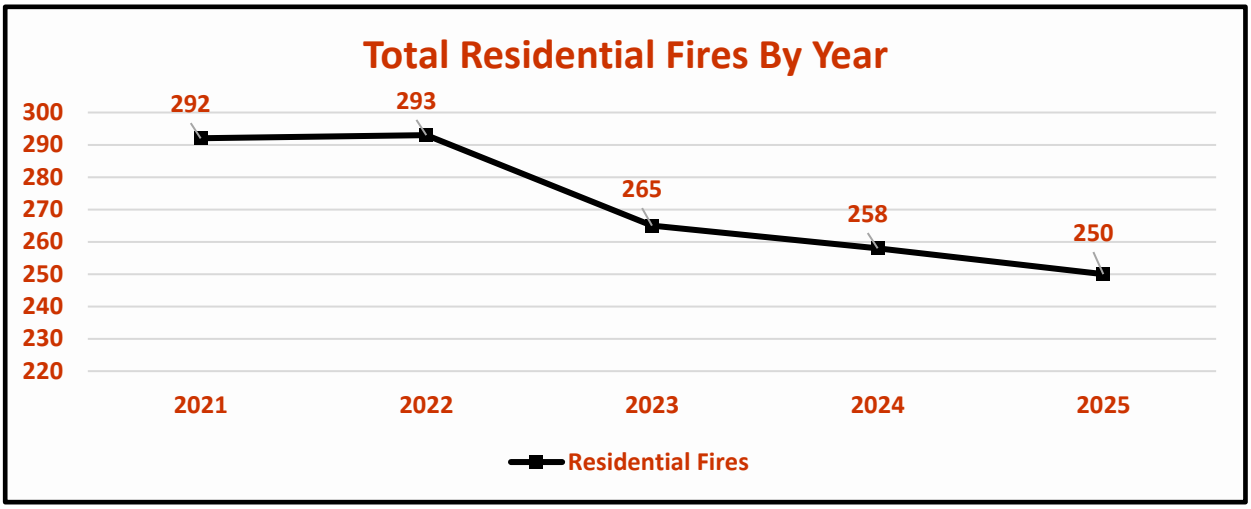
The second most probable type of fire event is apartment fires. For these events, the Probability is High, and the Consequence is Moderate due to the increased potential loss of life and family displacement as compared to private dwelling fires.

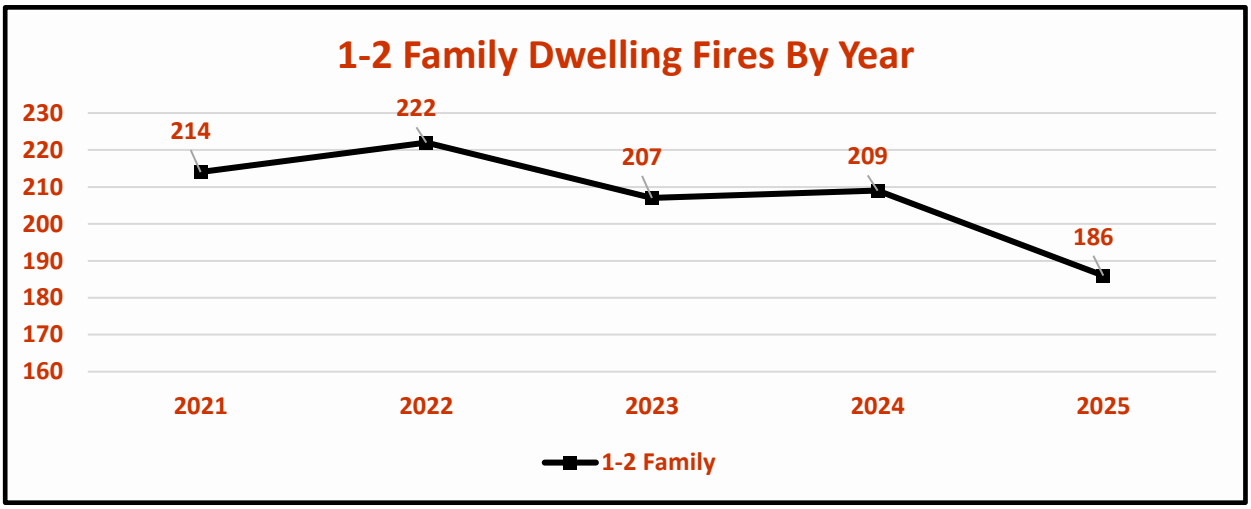
From 2021-2025 there were 382 apartment fires accounting for 26% of the residential building fires and 22% of all structure fires during the 5-year period.

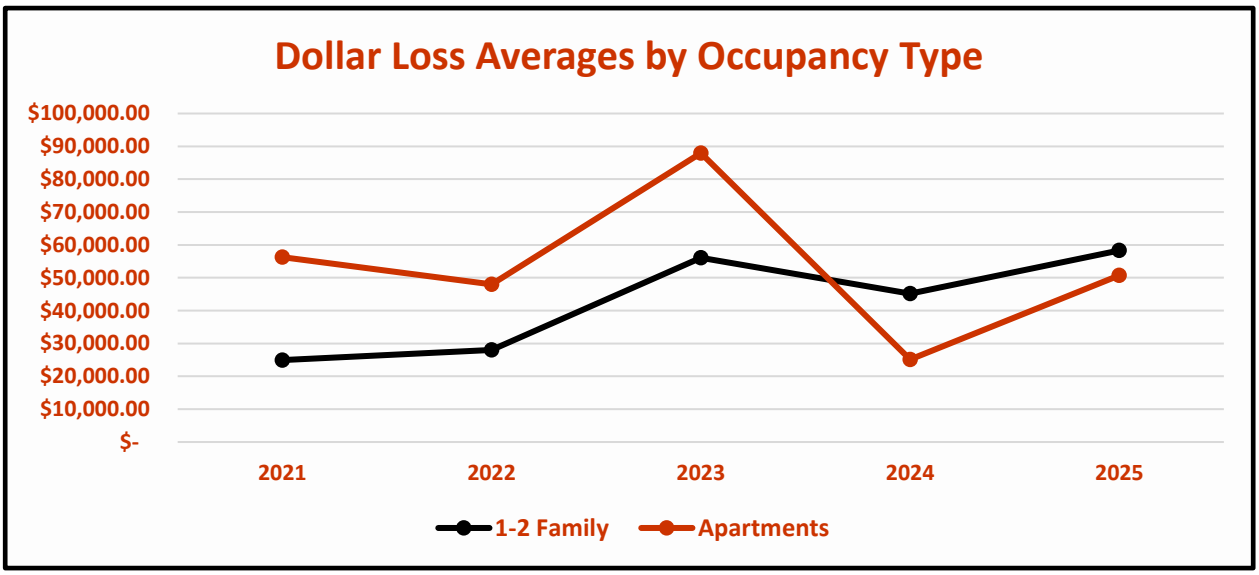
These two fire incident types combined account of 93 percent of residential fires and 79 percent of total uncontrolled structure fires in the jurisdiction during the 5-year period. The most at-risk age group for fire death in the jurisdiction were those 60-69.

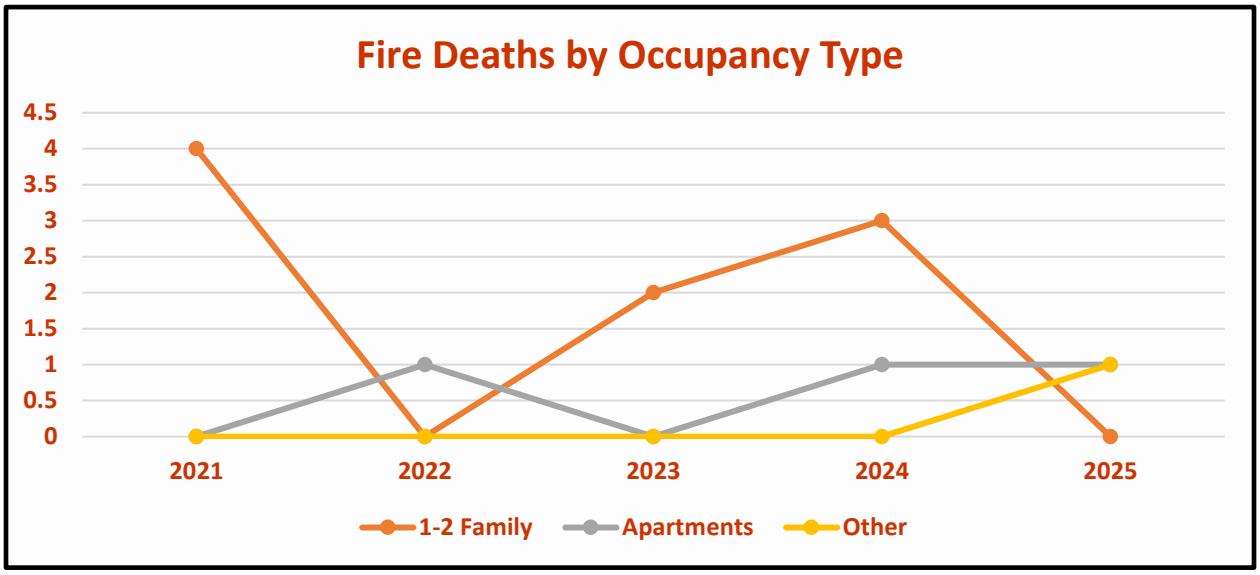
Figures 4.4 to 4.11Charts: (Fire Data)

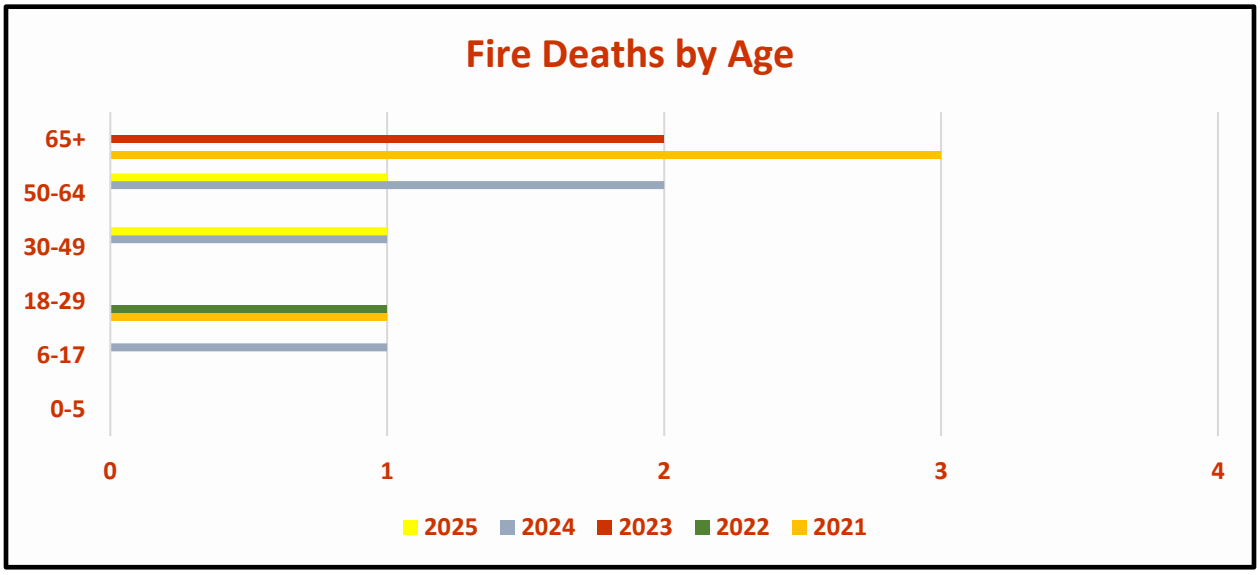



Total Residential Fires By Year
300
290
280
270
260
250
240
230
220
292
293
265
258
250
2021
2022
2023
2024
2025
Residential Fires


1-2 Family Dwelling Fires By Year
230
220
210
200
190
180
170
160
214
222
207
209
186
2021
2022
2023
2024
2025
1-2 Family


Dollar Loss Averages by Occupancy Type
$100,000.00
$90,000.00
$80,000.00
$70,000.00
$60,000.00
$50,000.00
$40,000.00
$30,000.00
$20,000.00
$10,000.00
$-
2021
2022
2023
2024
2025
1-2 Family
Apartments


Fire Deaths by Occupancy Type
4.5
4
3.5
3
2.5
2
1.5
1
0.5
0
2021
2022
2023
2024
2025
1-2 Family
Apartments
Other


Fire Deaths by Age
65+
50-64
30-49
18-29
6-17
0-5
0
1
2
3
4
2025
2024
2023
2022
2021

EMERGENCY MEDICAL SERVICES

EMERGENCY Medical Services (EMS) refers to the treatment and transportation of individuals experiencing acute medical illness or a traumatic injury. The nature of these injuries or illnesses can range from minor to life-threatening. Most EMS incidents involve a single patient with repercussions to the patient's family, employer, and community. Motor vehicle accidents, workplace accidents, epidemic infectious diseases, and other mass casualty incidents can affect multiple patients. From 2021-2025, the department responded to 129,996 calls for EMS services, resulting in approximately 125,400 patient contacts.

The three most frequent primary first impressions involved General Sickness (54%), Pain (8%), followed by Behavioral (5%). According to the Adult Injury and Prevention Committee, motor vehicle accidents and ground-level falls are two of the most prominent emergencies experienced by Piedmont Regional Hospital locations.

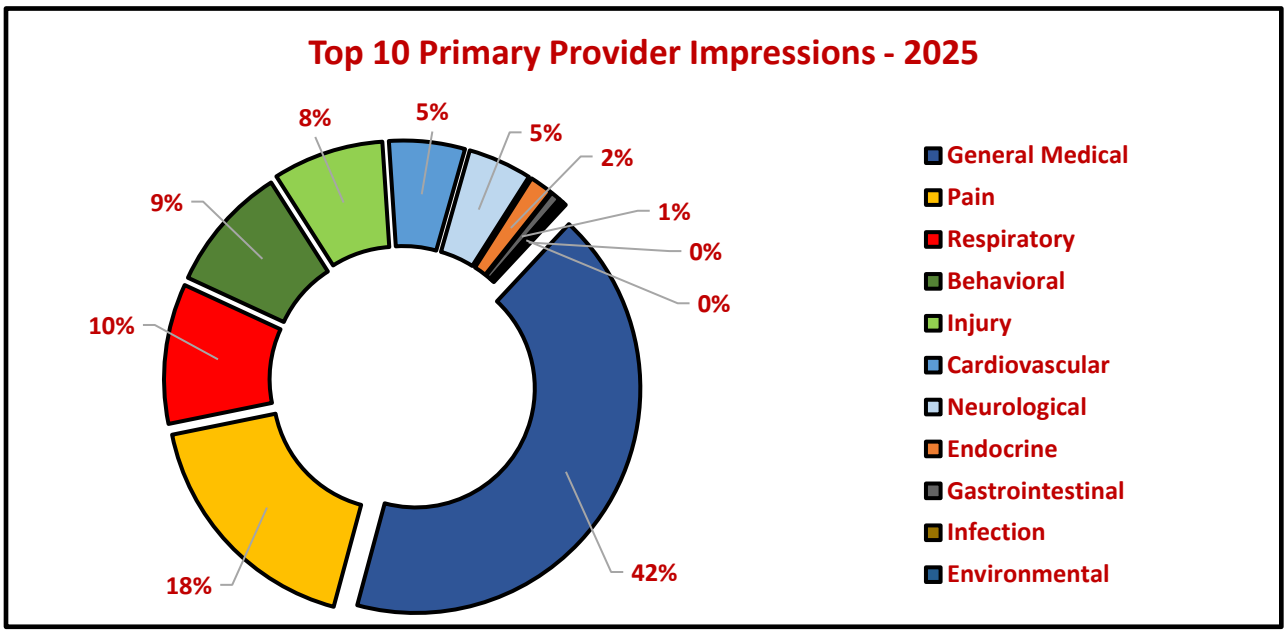
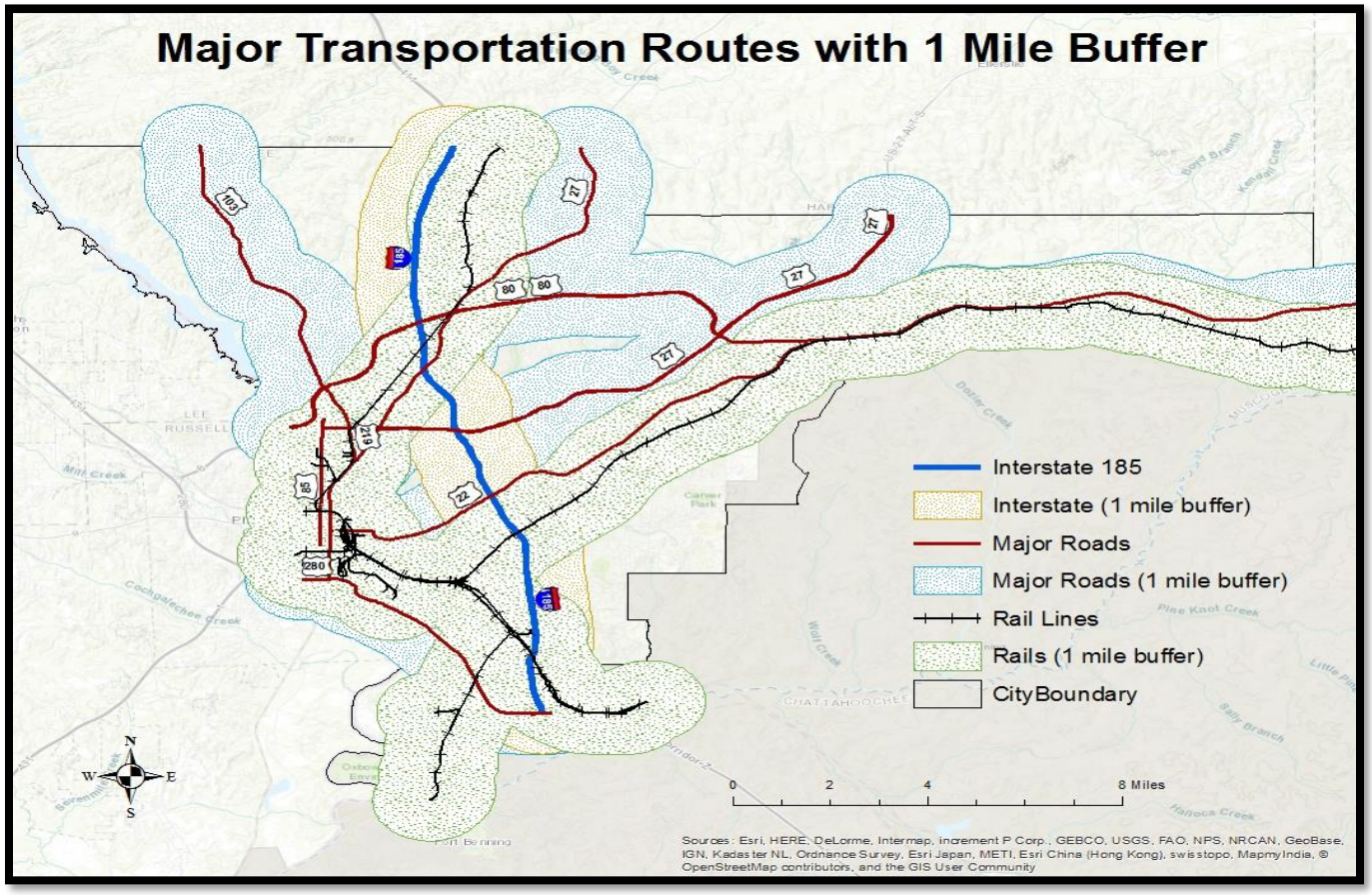


Figure 4.12 Chart: Top 10 Provider Impressions

HAZARDOUS MATERIALS:

The term “hazardous materials” (HAZMAT) refers to certain chemical substances that can pose a threat to the health or the environment if released or misused. People affected by hazardous materials can suffer long-lasting health effects, serious injury, and even death. Sources of such materials are agriculture, industry, medicine, research, and consumer goods. In the United States, an estimated 4.5 million facilities manufacture, use, or store hazardous materials in varying quantities. This is not only true for large industrial plants, but also for local dry cleaners, gardening supply stores, and even homes, where hazardous chemicals are stored and used regularly. For this document, a Type 1 hazmat incident is defined as an incident that requires the response of multiple specialized units, including the Hazardous Materials Team, to properly mitigate the incident. Type 2 hazmat incidents are of a lesser nature (Ex. Natural gas leaks in a residential setting, vehicle fuel spills, and generally only require the response of a single resource to properly mitigate the incident.

Figure 4.13 Map: Transportation with 1-Mile Buffer



Probability

Hazardous Materials are most often accidentally released under two conditions:

- From fixed locations, where the materials are produced, processed, stored, or sold.
- In-transit when the materials are transported.

Many industrial and commercial locations store one or more potentially hazardous chemicals, and the areas around or near these storage locations are particularly at risk of fixed spills. Potential losses can be estimated for fixed source spills because the location and a rough estimate of the hazardous materials are known. However, potential losses due to transportation-related incidents are difficult to estimate due to the wide variety of circumstances inherent in this type of incident.

The jurisdiction maintains a professionally trained and equipped Hazardous Materials Response Team capable of a technician-level response. When the Columbus Fire and Emergency Medical Services Department responds to hazardous materials incidents, and the responsible party is known, the CCG charges the responsible party for the cleanup. The CCG is only burdened with funding for the incident mitigation if the cause or source of the incident cannot be found. This case is rare and applies especially to incidents involving the Chattahoochee River. A spill of hazardous materials into Lake Oliver from specific points, such as pipeline crossings, is the most serious threat to Columbus-Muscogee County's water quality, according to the Columbus Water Works management. Non-point source pollution carried in stormwater runoff from urban structures is also a matter of concern.

Hazardous Materials have the potential to create significant public safety challenges within the jurisdiction. Because hazardous materials are handled and stored at over seventy-four fixed facilities in Columbus-Muscogee County, GA, and countless amounts of unknown products are transported on the road and railways in the jurisdiction, the threat of an accidental release is high. The volume of traffic passing through the county and major traffic intersections places the community at significant risk of in-transit hazardous-material incidents.

Risk Classification: Hazmat Program

Overall Risk Assessment and Categorization:

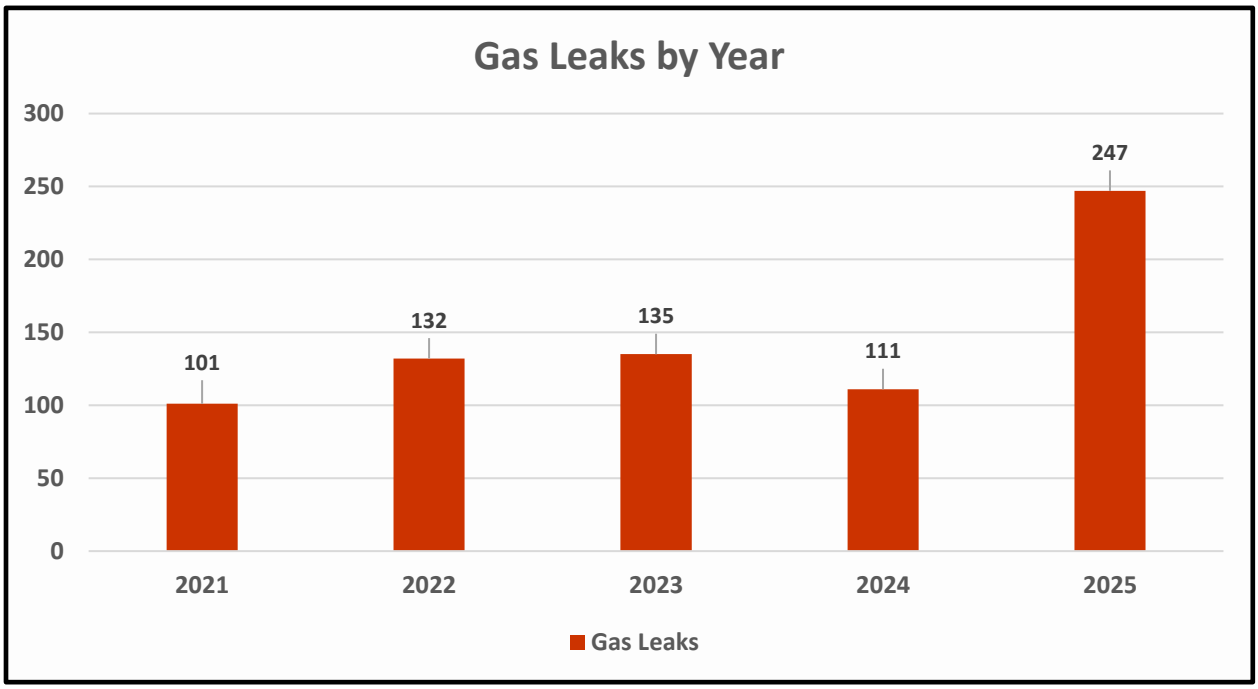
Type 1 Haz-Mat Incident Risk Analysis / Probability-Low / Impact-High

Type 2 HazMat Incident Risk Analysis / Probability-High /Impact-Low

From 2021-2025, the jurisdiction experienced 10 reported Type 1 Haz-mat releases, which involved anhydrous ammonia, chlorine, and ethylene glycol.

From 2021-2025, the jurisdiction experienced multiple reported Type 2 Hazmat releases, the most frequent being residential Natural Gas leak conditions.

Figure 4.14 Chart: Gas Leaks by Year



TRANSPORTATION ACCIDENTS

Transportation is the conveyance of passengers and goods from one place to another. An accident involving a car, bus, train, airplane, or other vehicle is a transportation-related accident. When commercial vehicles are involved, where enterprises convey goods in their commercial vehicles, it is also called a cargo accident, and hazardous materials spills might be one of the results of transportation accidents.

Probability

Columbus-Muscogee County's roads are busy, and the combination of congestion, unsafe or illegal speed, and driving under the influence of alcohol and/or drugs or mere lack of attention (distracted drivers) can lead to accidents. The threat applies mainly along the major thoroughfares as depicted in Figure 4.15

According to the Georgia Governor's Office of Highway Safety, 124 fatalities occurred in Columbus- Muscogee County for the years 2020-2024. (Latest Data)

Figure 4.15 Chart: Transportation Map

GEORGIA COUNTY FACT SHEETS
2024

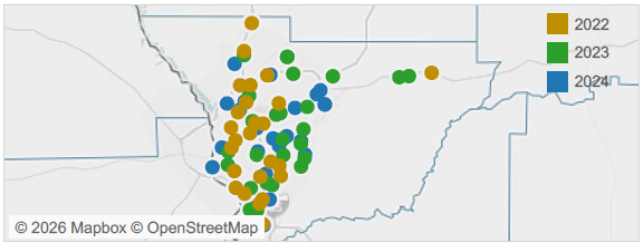
Preliminary

Muscogee County

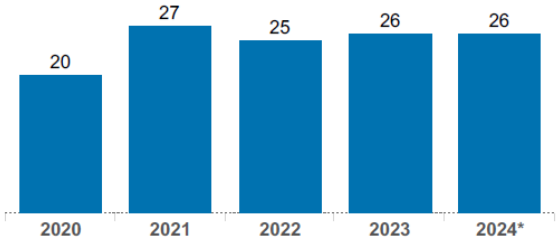
Use the dropdown menu to select a county or counties of intere..

Muscogee

Fatal Crashes | 2022-2024*



All Traffic Fatalities | 2020-2024*

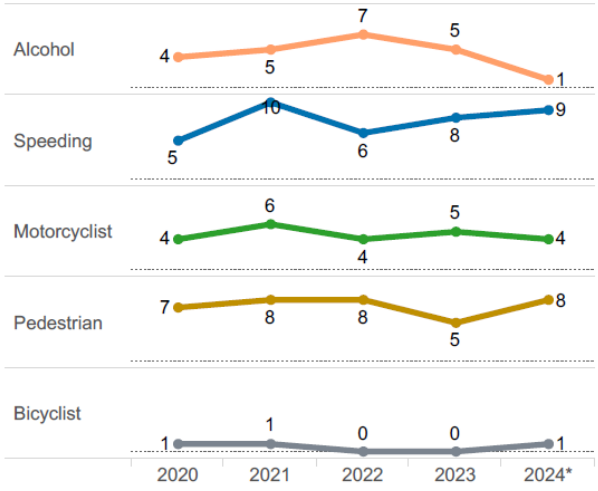


Crashes & Serious Injuries | 2020-2024*

	2020	2021	2022	2023	2024*
Crashes	6,670	7,353	6,759	6,695	6,112
Suspected Serious Injury	83	103	127	111	82

The number of crashes and suspected injuries may vary depending on other sources (i.e., GEARS or Numetrics). Data from 2020-2024 were obtained from GDOT databases revised by Crash Outcomes Data and Evaluation System (CODES).

Traffic Fatalities by Type | 2020-2024*



Note: A single fatality can be categorized more than once. Therefore, the SUM of individual cells will not equal the total due to double counting. Alcohol test results are imp..

Passenger Vehicle Occupant Fatalities Restraint Use

..

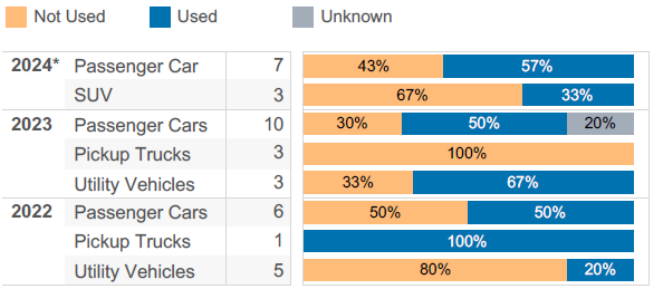


Figure 4.16 Maps/Charts: Latest Vehicle Fatality Data

TECHNICAL RESCUE

Technical rescue incidents involve complex situations that require specialized equipment and highly trained personnel to minimize loss. These incidents may include trench collapse, structural collapse, high-angle rope rescue, swift water rescue, machinery extrication, advanced vehicle extrication, large animal rescue, and confined space rescue, often exceeding the capabilities of standard response units and requiring resources and personnel with advanced certifications and specialized training.

The department responds to an average of 58 technical rescue calls per year. Most of these responses are related to elevator entrapments, vehicle extrication, and swift water events. The jurisdiction is unique in that the western boundary is set by the Chattahoochee River, which attracts large numbers of citizens for recreation, especially in the summer months. As a result, the jurisdiction must respond to frequent water emergencies in the river, which can and do experience changes in water flow for power generation needs in the community. These changes in flow rate can sometimes be a surprise to patrons who venture into the riverbed and find themselves unable to exit before rising water levels become too much to overcome during exit. The department maintains a swift water rescue element for response to such emergencies.

Currently, all CFEMS ladder companies, squad companies, and Engine 15 are equipped with vehicle extrication equipment suitable to handle the most common motor vehicle entrapments. Stations 1 and 9 have more advanced equipment and training to deal with rescue incidents requiring a more complex response. These three stations are also geographically remote from each other, which allows for a timelier response to complex technical rescue incidents. The table below lists the technical rescue incidents that occurred between 2021 and 2025.

Probability

From 2021 to 2025, the department responded to **293** Technical Rescue Incidents

The most prevalent technical rescue incidents were:

- Extrication from Elevator- **69**
- Swift Water Rescue - **38**
- Extrication from Vehicle-**31**

Risk Classification: Technical Rescue
Overall Risk Assessment and Categorization:

- Elevator Rescues - the Probability is Moderate, and the Community Impact is Low.
- Vehicle Extrications - the Probability is Moderate, and the Community Impact is Low.
- Swift Water Rescues - the Probability is Moderate, and the Community Impact is Low.

Figure 4.17 Chart: 5-Year Rescue Incidents

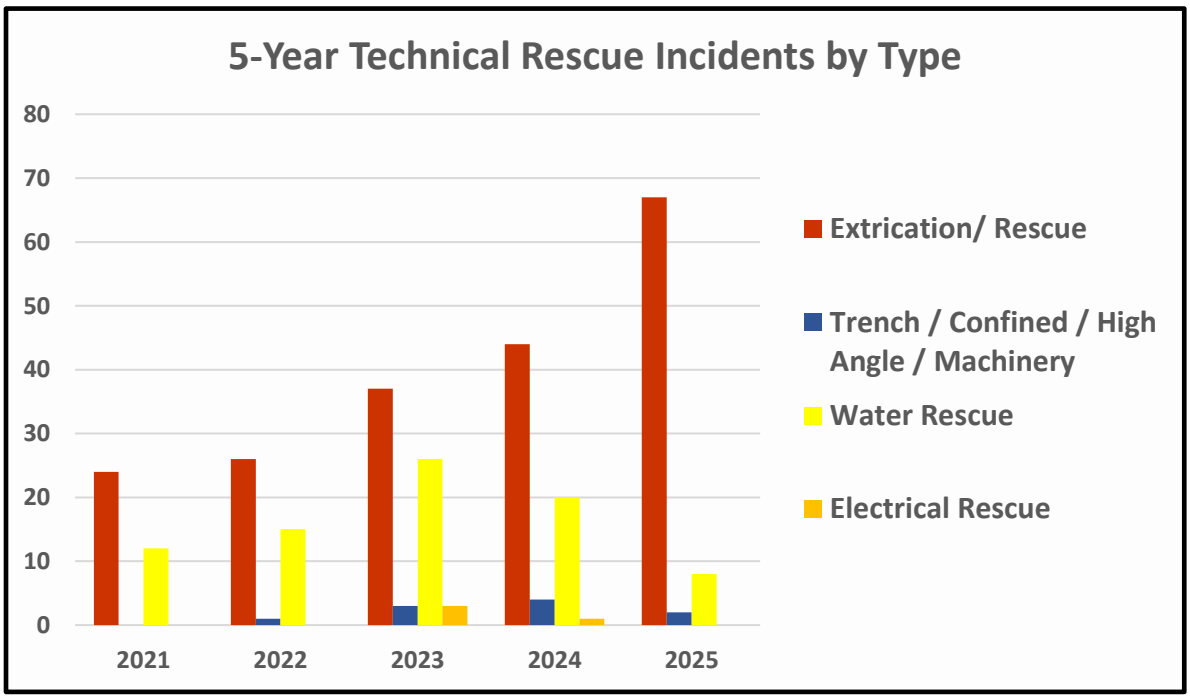
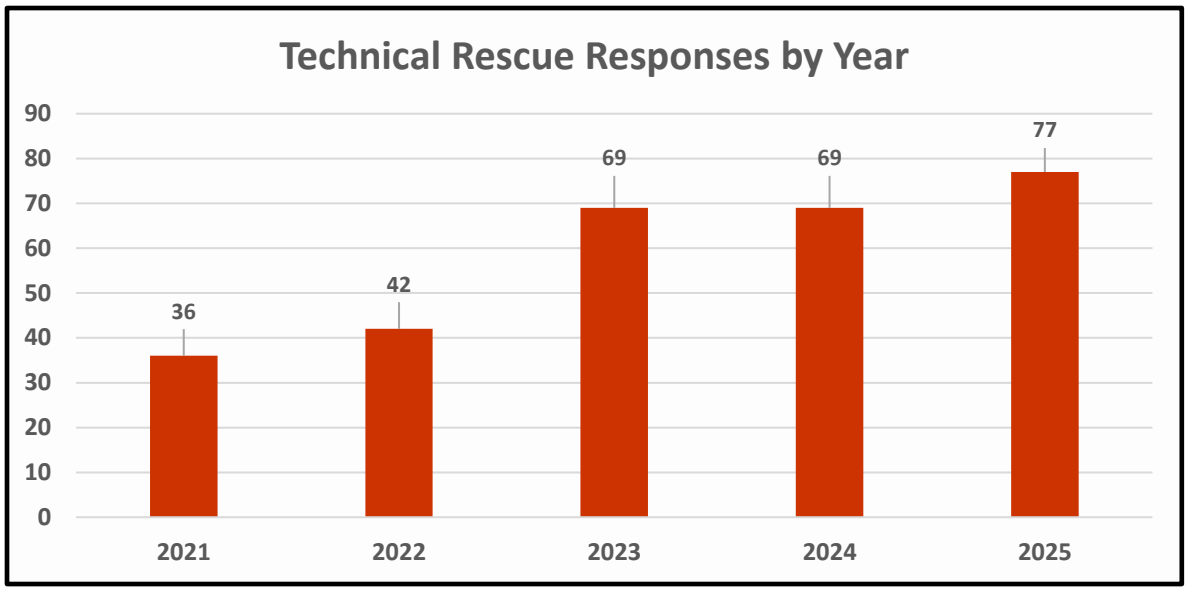
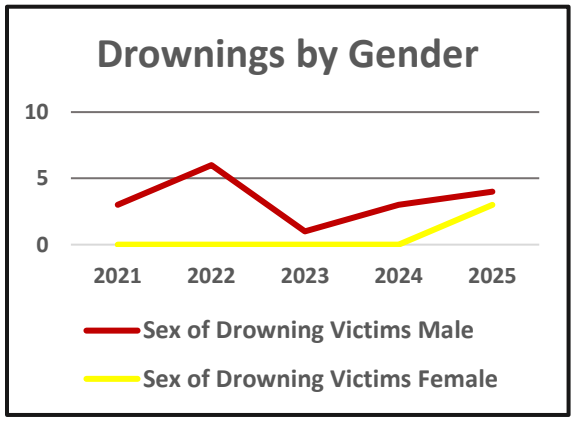
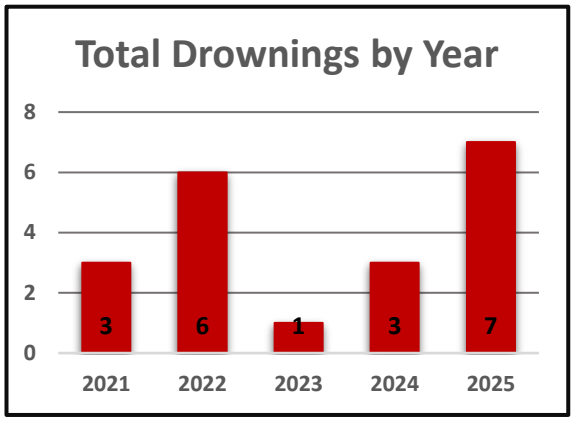
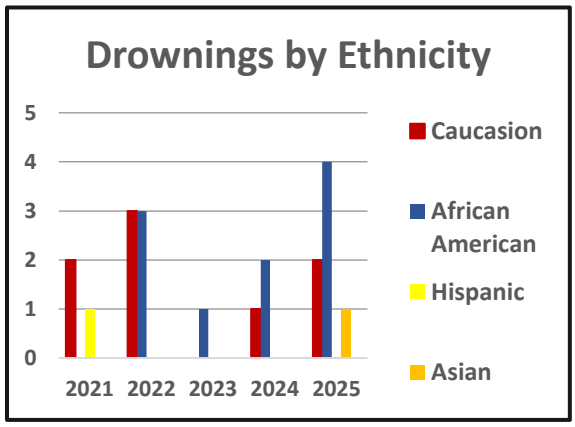


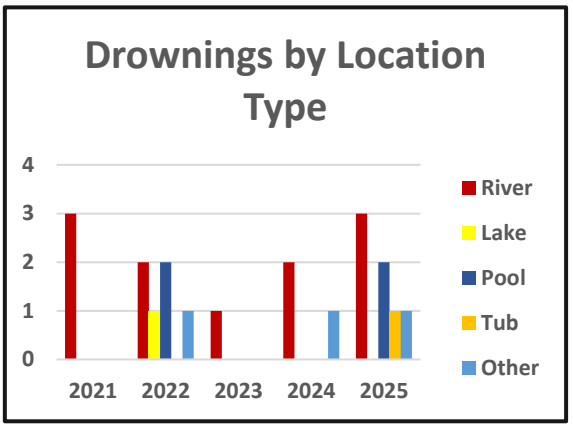
Figure 4.17 Charts: Technical Rescue Incidents by Year











SEVERE WEATHER

TORNADO EVENT PROFILE

While the Dixie Alley, the region of maximum tornado frequency, is a nickname sometimes given to areas of the southern United States that are particularly vulnerable to strong or violent tornadoes. This is distinct from the better-known Tornado Alley and has a high frequency of strong, long-track tornadoes that move at higher speeds (50+ miles per hour). Dixie Alley includes much of the area of the lower Mississippi Valley. It stretches from eastern Texas and Arkansas across Louisiana, Mississippi, Tennessee, Alabama, Georgia, to upstate South Carolina and western North Carolina; the area reaches as far north as southeast Missouri and southwest Kentucky. The State of Georgia has experienced at least 1,500 tornadoes since 1950, with 454 of them being classified Category EF2-EF5, strong to violent. Columbus-Muscogee County was hit by at least 14 Tornados and one funnel cloud since the 1950s. (Figure 4.2: Tornados)

Columbus-Muscogee County Tornado Events 1953-2025

Figure 4.18 Chart: Tornados

DATE	TORNADO F SCALE	DEATHS	INJURIES	DAMAGE PROPERTY
4/18/1953	F3	2	300	$25,000,000
2/22/1961	F1			$25,000
3/31/1961	F3			$25,000
5/16/1966	F1		11	$2,500,000
5/1/1978	EF2		3	$2,500,000
11/20/1983	EF1		2	$250,000
3/29/1991	EF0			$2,500
5/5/1991	EF1			$250,000
11/22/1992	EF1			$250,000
3/13/1997	EF1		1	$775,000
11/15/2006	EF0			$500
3/1/2007	EF2		1	$28,000,000
4/19/2009	EF1			$3,000,000
4/3/2017	EF1			$100,000
3/3/2019	EF3			$500,000
4/14/2019	EF0			$150,000
4/14/2019	EF0			$25,000
4/6/2025	EF1	2		$100,000

Source: National Climatic Data Center

In Columbus-Muscogee County, there are approximately 84,182 structures, of which 71,450 are classified residential, 11,393 commercial, 147 industrial, 52 agricultural, and 647 religious/non- profit. The remaining 493 structures are essential facilities and include 326 government, 113 education, and 54 utility structures.

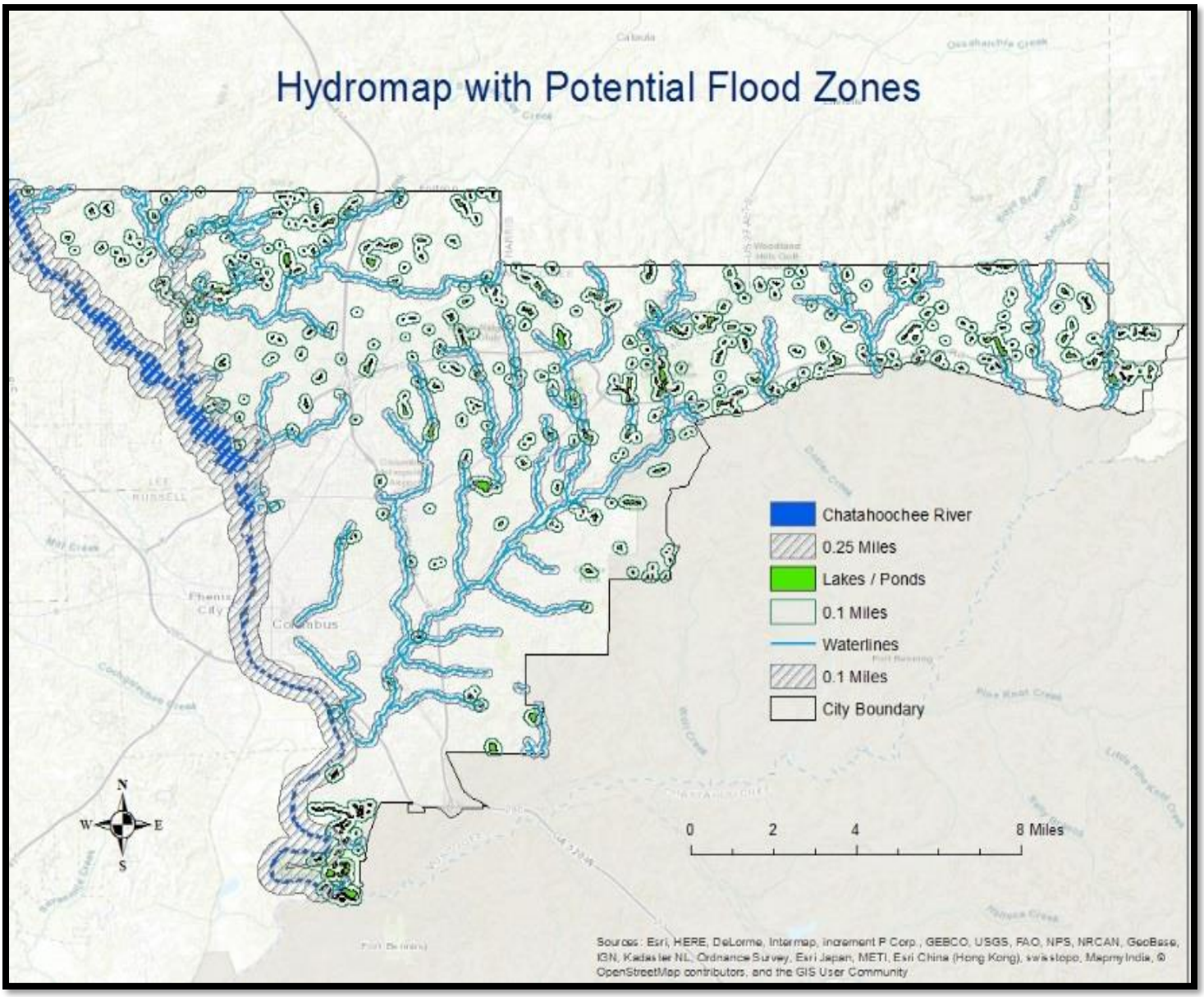
The 83,689 non-critical structures are potentially exposed to the threat of a tornado, just like the identified critical facilities. The total population of Columbus-Muscogee County, 206,922 residents, is endangered by a tornado. Older, non-critical private homes are especially at risk of being damaged by high winds or tornadoes. In Columbus-Muscogee County, 28.9% of all housing units were built before 1960. These houses, older than 45 years, may be more vulnerable to natural hazards than newer houses.

FLOOD EVENT PROFILE

Floods are defined as the rising of bodies of water, such as rivers and streams, overflowing their natural or artificial banks and submerging normally dry land. These high-water stages are often related to severe tropical storms or torrential rains from hurricanes. Floods can be slow, as the result of extended rain or a storm event, or fast rising, as the result of a flash flood. Flash floods and dam failure can be expected when an area is affected by large amounts of rainfall in a short time. However, flooding usually develops over a period of days.

Much has been done in Columbus-Muscogee County to reduce damage from flooding. Due to the County's proximity to the Chattahoochee River and to the Atlantic and Gulf Coasts, risk of flooding due to tropical storms is high, but the probability of this type of flooding causing extensive damage is moderate. (Figure 4.3 Flood Zones)

Figure 4.19 Map: Flood Zones



TERRORISM:

A standard definition of terrorism is the use of violence to elicit a general climate of fear in a population, to bring about a certain political objective, or to coerce or intimidate a government or civilian population. Terrorists may be members of political organizations, nationalistic and religious groups, revolutionaries, and even state institutions (such as armies and intelligence services).

Terrorism can take many different forms, including but not limited to the use of explosives, taking of innocent civilians as hostages, contaminating water or food supplies, plotting assassinations of prominent figures, or utilizing chemical, biological, and /or radiological agents in populated areas.

TERRORISM EVENT PROFILE, FREQUENCY OF OCCURRENCE, AND PROBABILITY

The location of Ft Benning, the largest Army training post in the nation, is contiguous to South Columbus. A terrorist act on the post would severely impact the army's training ability and the economy of the entire area. Many private citizens are employed by Ft Benning. This heightens the threat level to the county because an attack on the base would also directly affect Columbus.

Within the county, several international and multi-national corporations reside. These corporations and entities are identified in a separate document, which is classified and not available to the public. They employ thousands of individuals from Columbus and the surrounding area. The loss of any one of them from a terrorist incident would cause substantial losses to the economy and well-being of the entire region.
Columbus is the trade and economic center for a 16-county region, representing an effective buying income of approximately seven billion dollars annually. A terrorist incident would seriously affect commerce and trade for the entire region.

Critical infrastructure, such as telecommunications, natural gas and petroleum pipelines, banking and finance, air, rail, and highway transportation are either centralized in or traverses this jurisdiction. Any interruption to any part of the infrastructure would have a domino effect throughout the region, impacting areas hundreds of miles away. Employment, trade, tourism, and even recreation would suffer catastrophic damage.

DAM FAILURE

A dam is a barrier that prevents the flow of water, especially when it is built across a watercourse for impounding water. Dams have many benefits, which include navigation, agricultural irrigation, the provision of drinking water, and hydroelectric power. Dams are constructed to create lakes for recreation and to help in preventing or reducing floods.

Dam failure can pose serious risks. Dams fail for two main reasons: physical weakness in the structure, caused by a faulty design, wrong operation, or poor maintenance, weathering, mechanical changes, and chemical agents; and inundation of the dam by flood waters, such as in the wake of a hurricane. Once a dam breaks, property damage and the loss of life downstream of the dam can be caused by the energy of the water stored upstream.

DAM FAILURE EVENT PROFILE

To date, no problems have been recorded about dam failure in Columbus-Muscogee County. Regulation of the Chattahoochee River started when the first of eight privately owned dams was constructed on the river upstream from Columbus-Muscogee County between 1860 and 1962. Lake Oliver Dam was the last of these dams. Oliver Dam, between Phenix City, Alabama, and Columbus-Muscogee County, impounds the waters of Lake Oliver. Throughout the years, however, Oliver Dam continues to have updated construction additions. Oliver Dam is owned and operated by the Georgia Power Company and impounds the waters of Lake Oliver. The property line of the reservoir is the 337-foot contour line. The Georgia Power Company has an easement to flood land between the 337 and 342-foot contour lines.

The federally funded West Point Dam, about 30 miles linear distance upstream of Columbus- Muscogee County, was operational in 1975, and is the first dam upstream from Columbus- Muscogee County to have floodplain management as one of its purposes.

Should a breach occur at West Point Dam, upstream of Columbus-Muscogee County, or of Oliver Dam between Phenix City and Columbus-Muscogee County, the areas downstream, including uptown Columbus, would be in danger of flooding, destruction, and economic hardship.

SOCIAL VULNERABILITY:

Several factors, including poverty, lack of access to transportation, and crowded housing, may weaken a community's ability to prevent human suffering and financial loss in the event of disaster. These factors are known as social vulnerability. The Social Vulnerability Index (SVI) ranks each census tract on 14 social factors, including poverty, lack of vehicle access, and crowded housing, and groups them into four related themes. Those themes are Socioeconomic Status, Household Composition, Race, Ethnicity, Language, Housing / Transportation, and Overall SV, which includes all themes. The darker the color, the higher the vulnerability. (Figures 4.21: Social Vulnerability)

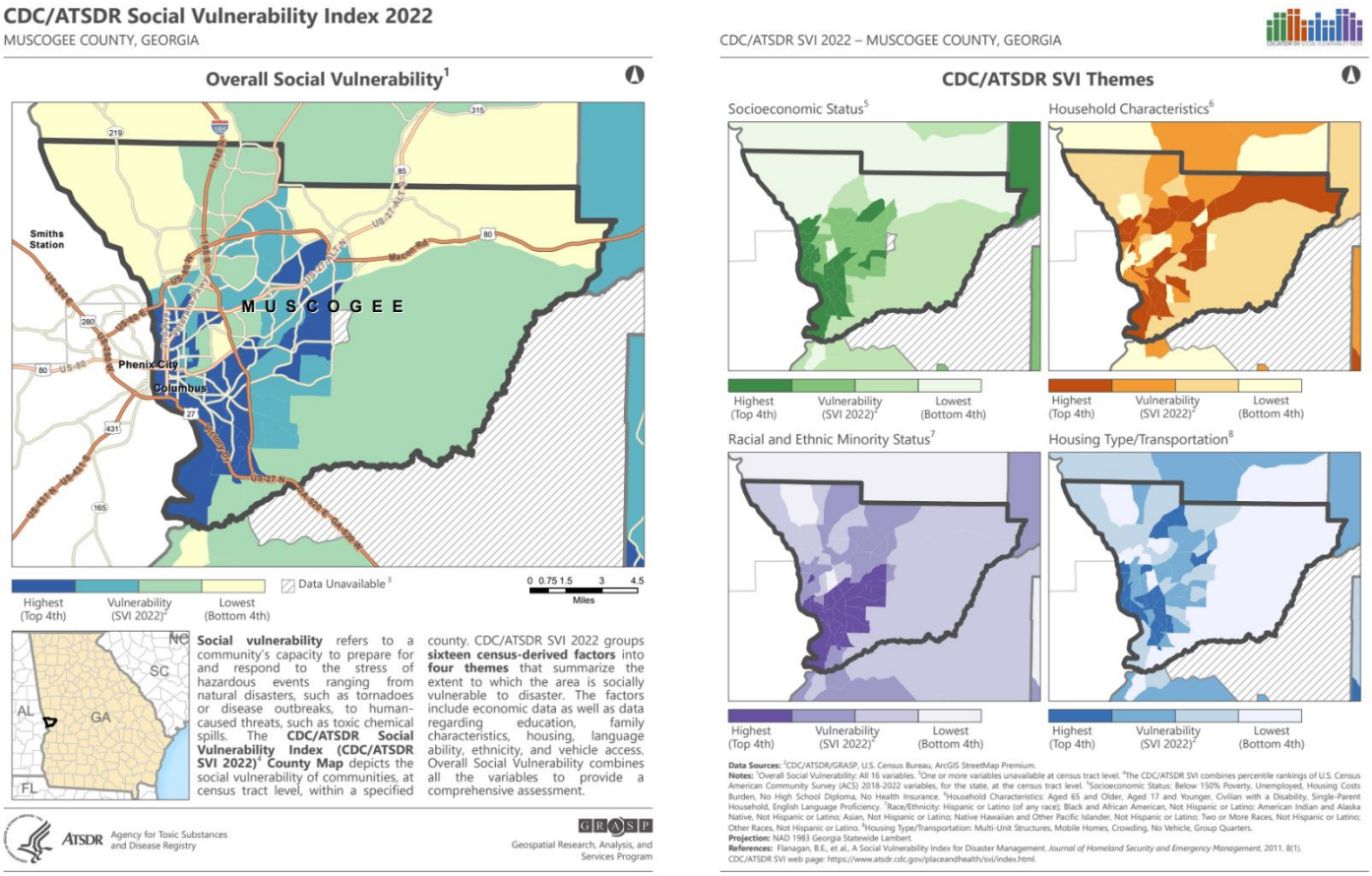


Figure 4.21 Maps: Social Vulnerability Information

SECTION V: CURRENT DEPLOYMENT AND PERFORMANCE

CFEMS has established a dispatch configuration for each incident to which the department responds. The type of incident is based on the type of risk and critical task analysis. CFEMS attempts to provide consistent service levels based on the number of resources available within the city and the distance between these resources.

DATA COLLECTION & ANALYSIS

CFEMS has the technology and ability to record, store, archive, and recall information about fire loss, injury and life loss, property loss, and other associated losses. In 2014, the department changed its records management systems and began using ImageTrend Records Management Software (RMS), which is presently used. ImageTrend is a National Emergency Response Information (NERIS) compliant incident reporting software package. The department utilizes ImageTrend Elite for Hydrant Inspection and Pre-Fire Planning records management. The department also uses ImageTrend Elite for electronic patient care reporting on all medical calls.

The incident module within ImageTrend is used to record all fire and emergency medical services incidents. The incident module complies with the National Emergency Response Information System framework as required by the US Fire Administration and National Emergency Medical Services Information Systems (NEMSIS) requirements. CFEMS standard operating guideline, OPS-10 Incident Reporting, details the standard used for records management. Each officer in charge (or acting officer) of the station from which a unit(s) responds is responsible for ensuring that each incident record from his/her station has been thoroughly completed with accurate information and includes all narrative information necessary to document specific details of the incident. The battalion chief will review reports for their stations and mark the status of the report as QA/QI to signal it has been reviewed.

The QA/QI process (facilitated by the Deputy Chief of Operations, Deputy Chief of Community Risk Reduction/Fire Marshal, and Deputy Chief of EMS) further reviews incidents for quality control, data entry, and archiving purposes. QA/QI personnel are dedicated to the systematic monitoring and evaluation of fire and EMS reports to ensure that standards of quality are met. The Deputy Chief of EMS reviews a minimum of 10% of all EMS reports. Records are corrected as necessary, and quality control issues are addressed through the chain of command.

Quality assurance of fire investigations is the responsibility of the Deputy Chief of Community Risk Reduction/Fire Marshal. Fire investigations within the incident module are sealed from field personnel.

CFEMS gained the ability to analyze the response area to determine the impact of deployment changes based on historical data.

CFEMS now utilizes a variety of analysis tools to evaluate historical incidents. Below is a list of some of the analysis tools used:

- ImageTrend Report Writer
- Microsoft Excel
- Power BI
- ArcGIS

The department analyzes response time elements using two standard deviations and the 90th percentile. Outlier data is defined in OPS-10 Incident Reporting. CFEMS hired a Business Analyst in August 2025, who is responsible for putting into place these processes, analyzing the data, and preparing reports.

DEFINING SYSTEM PERFORMANCE

The measurement of system performance falls into four categories: distribution, concentration, reliability, and comparability.

An adequate distribution of resources is necessary to respond to incidents throughout the jurisdiction, regardless of significance. Distribution of fire companies assures a specific response time performance for a percentage of the calls for service. Ideally, 100% of the community would have a fire company on the scene within the allotted response time. Distribution of fire companies is considered adequate if fire companies can respond to at least 90% of the incidents within the stated travel response-time goal.

Concentration is the spacing of multiple resources arranged close enough so an initial effective response force (ERF) can be assembled on the scene within the department's established response time goals. An initial ERF will most likely stop the escalation of the emergency for a specific risk type.

Stations and apparatus must be equally distributed in the community to provide a timely initial response for all calls. Additionally, the station locations and staffing patterns must concentrate resources to respond to a major event within the desired ERF goals. The CFEMS apparatus has historically been placed based on distribution, while much of the equipment carried has been based on concentration.

DISTRIBUTION

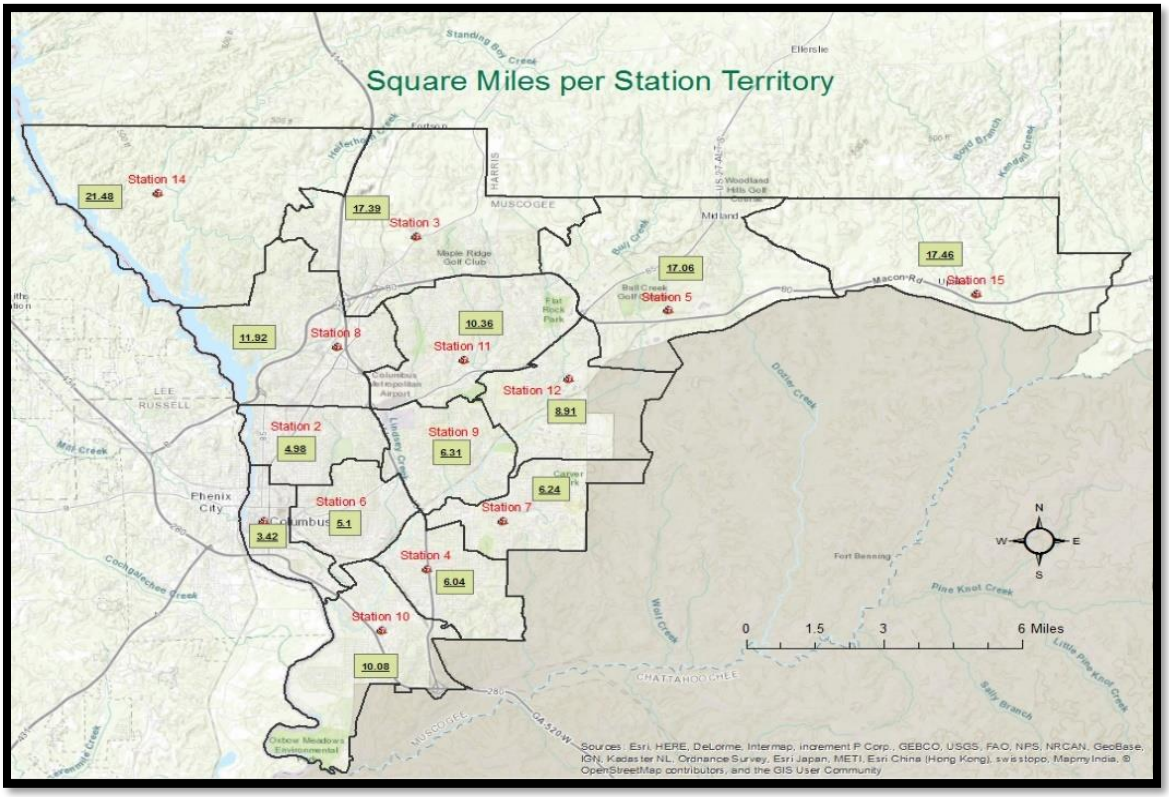
These measures are comparative measurements relative to the distribution of CFEMS resources. An example is locating first-due resources throughout the jurisdiction to provide all citizens with a quick response for initial intervention. CFEMS stations are located to ensure rapid deployment of first-due resources (primarily engines) for the purpose of minimizing and mitigating routine emergencies. The department's goal for an equitable level of service is that everyone has a station within five road miles.

In the past, stations and equipment were placed based on the assumption that all areas have the same risk and probability of an event occurring. Every member of the community expects the same level of service regardless of risk. Because of this, stations in Columbus will continue to be distributed evenly around the city.

SERVICE DELIVERY AREA

Columbus spans 220 square miles. Columbus has 1,164 miles of public streets. The 10 most centrally located station territories average 7.3 square miles, with 9 of the 10 accounting for 87% of the total population.

Figure 5.1 Map: Territory Square Miles



ALS RESOURCES

Tracking medical information and technologies must be ongoing to ensure that a high standard of care is met at every patient contact and to ensure the best possible protection for our personnel.

Data was analyzed that showed movement of current physical resources would result in minimal improvements. The only movement that would result in significant improvement was moving ALS capabilities to all fire apparatus. The department initiated the first phase of moving all fire medics to fire apparatus and staffing ambulances with EMT-Intermediates and Advanced EMTs in April of 2023. Data during this time showed that close to 90% of EMS responses only needed the capabilities of EMT-Intermediates and Advanced EMTs, keeping ALS resources within the response area the majority of the time. Full implementation of this department delivery model was completed in January 2024.

Incidents: Incidents per Station Territory by Year

Totals do not reflect the basic life support incidents the private ambulance companies respond to without the assistance of department units. They do not complete an NFIRS report, and they are not included in total counts. Beginning in 2023, the department will capture fire, rescue, and hazmat incidents from NFIRS. Medical incident call counts will be captured through a CAD report in ImageTrend.

Figure 5.2 Chart: Calls per Station Territory by Year

Station	*2021*	*2022*	*2023*	*2024*	*2025*	*Station Total*
1	2,434	2,523	2,651	3,150	3,099	13,857
2	3,239	3,454	3,423	3,471	3,448	17,035
3	1,927	1,949	2,164	2,273	2,390	10,703
4	2,323	2,196	2,464	2,402	2,752	12,137
5	811	855	881	945	1,072	4,564
6	3,588	3,534	3,870	3,555	4,033	18,580
7	2,060	1,899	1,895	1,770	1,864	9,488
8	3,951	3,746	3,785	3,947	4,099	19,528
9	2,457	2,624	2,213	1,744	1,889	10,927
10	4,453	4,417	4,324	4,246	4,155	21,595
11	2,972	3,080	3,282	3,486	3,469	16,289
12	1,448	1,559	1,678	2,130	2,013	8,828
14	354	417	595	684	625	2,675
15	143	192	188	169	167	859
Yearly Total	32,017	32,253	33,225	33,803	34,908	166,205

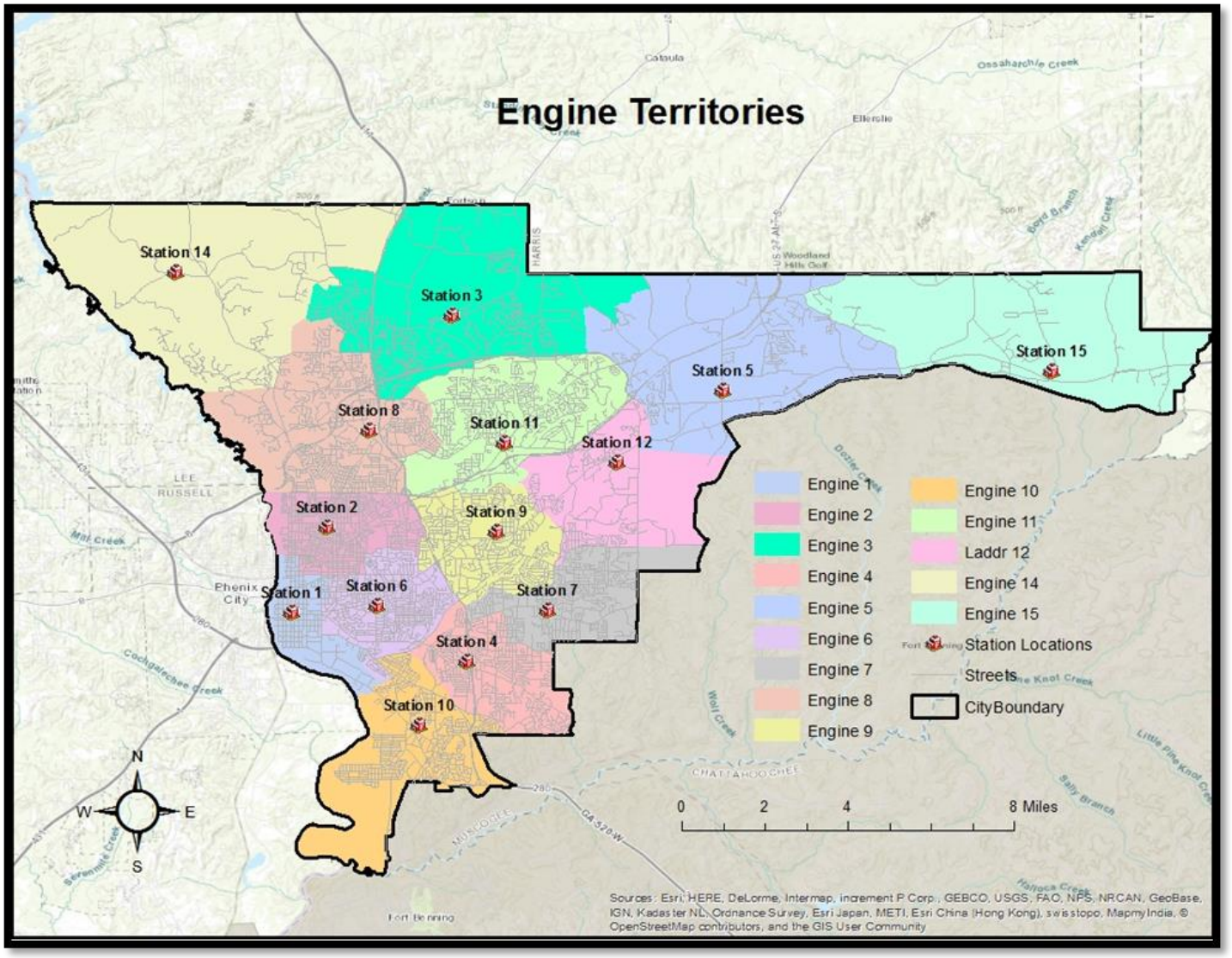


Figure 5.3 Map: Engine Territory

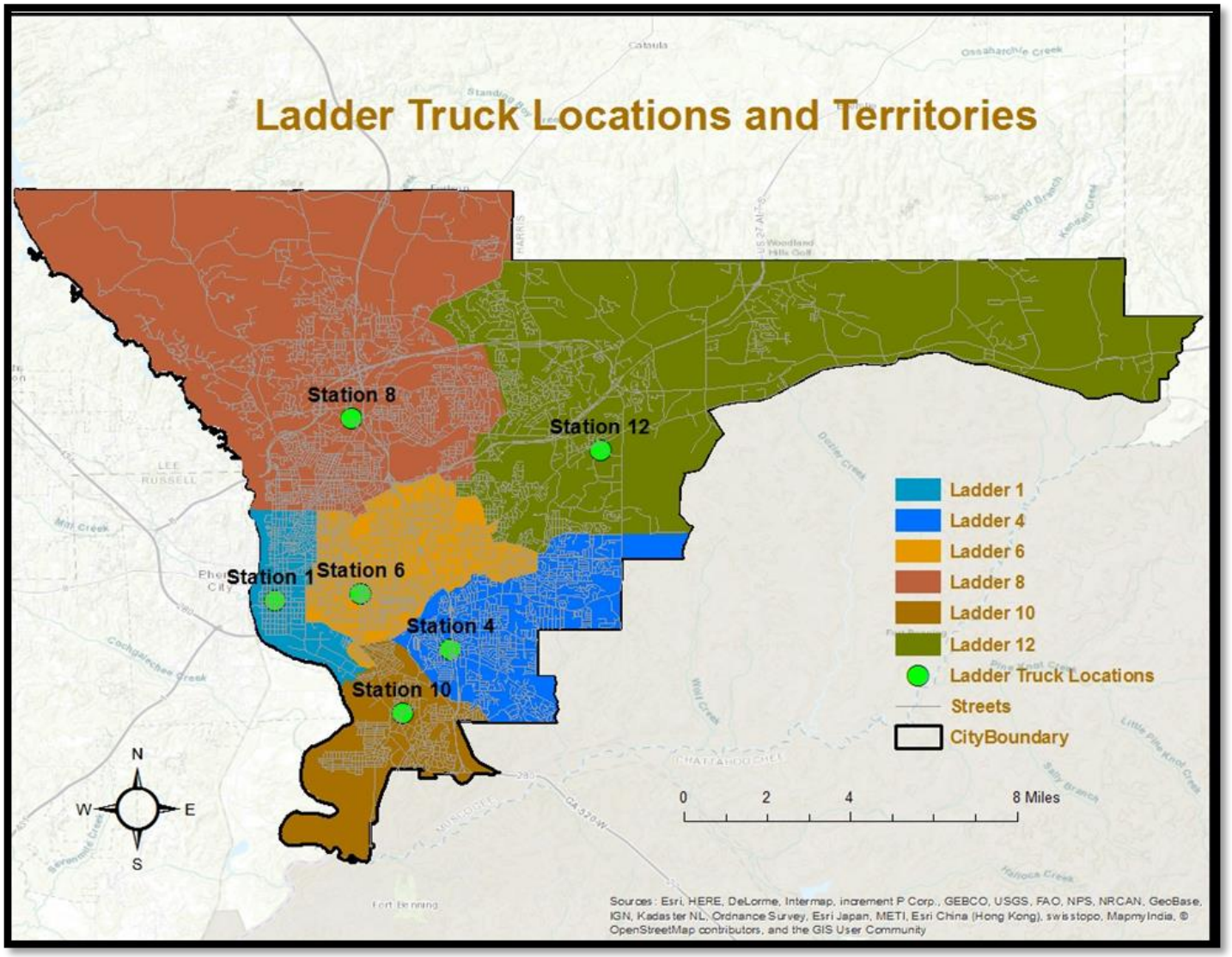


Figure 5.4 Map: Ladder/Quint Territory

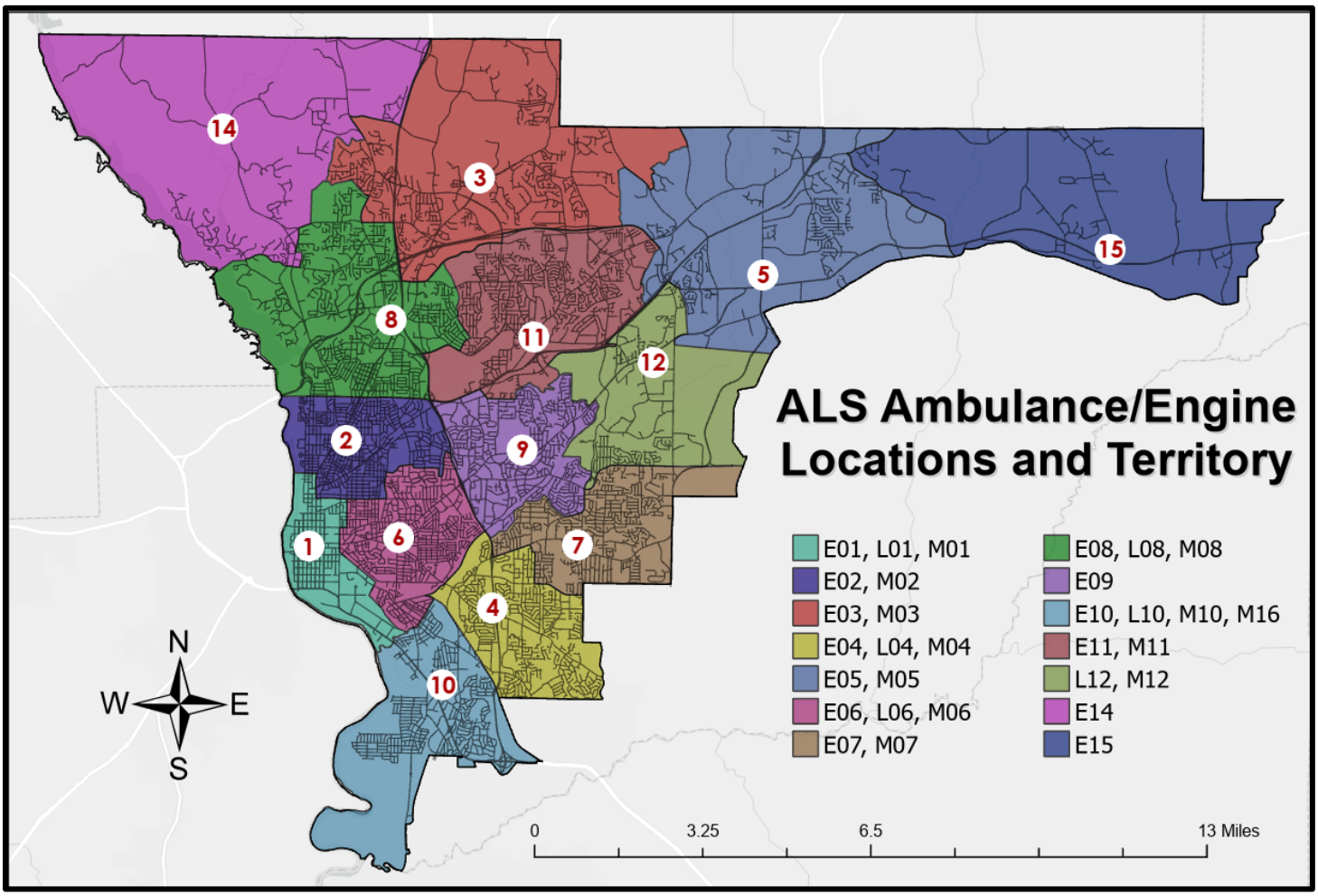


Figure 5.5 Map: Ambulance & ALS Engine Territory

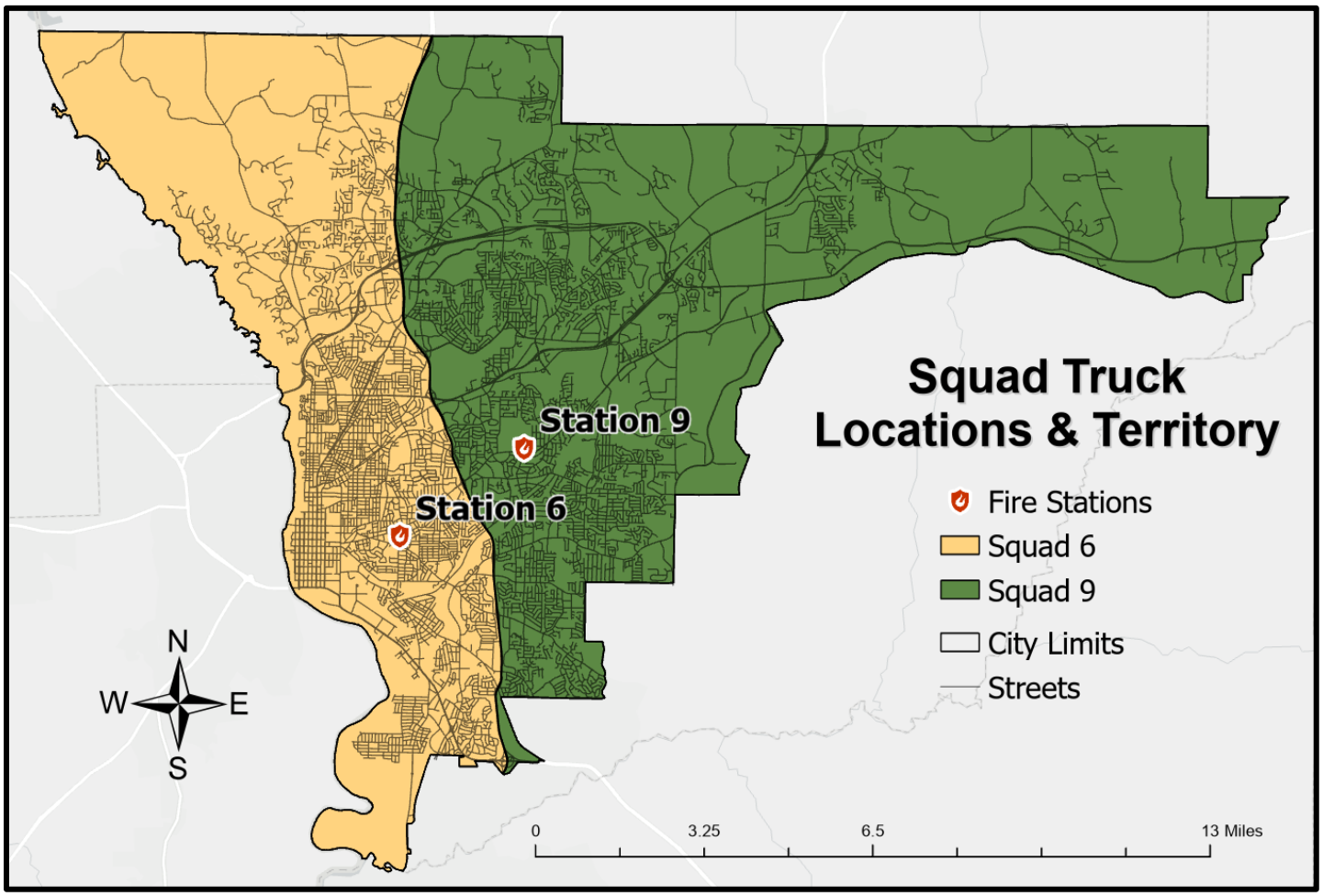
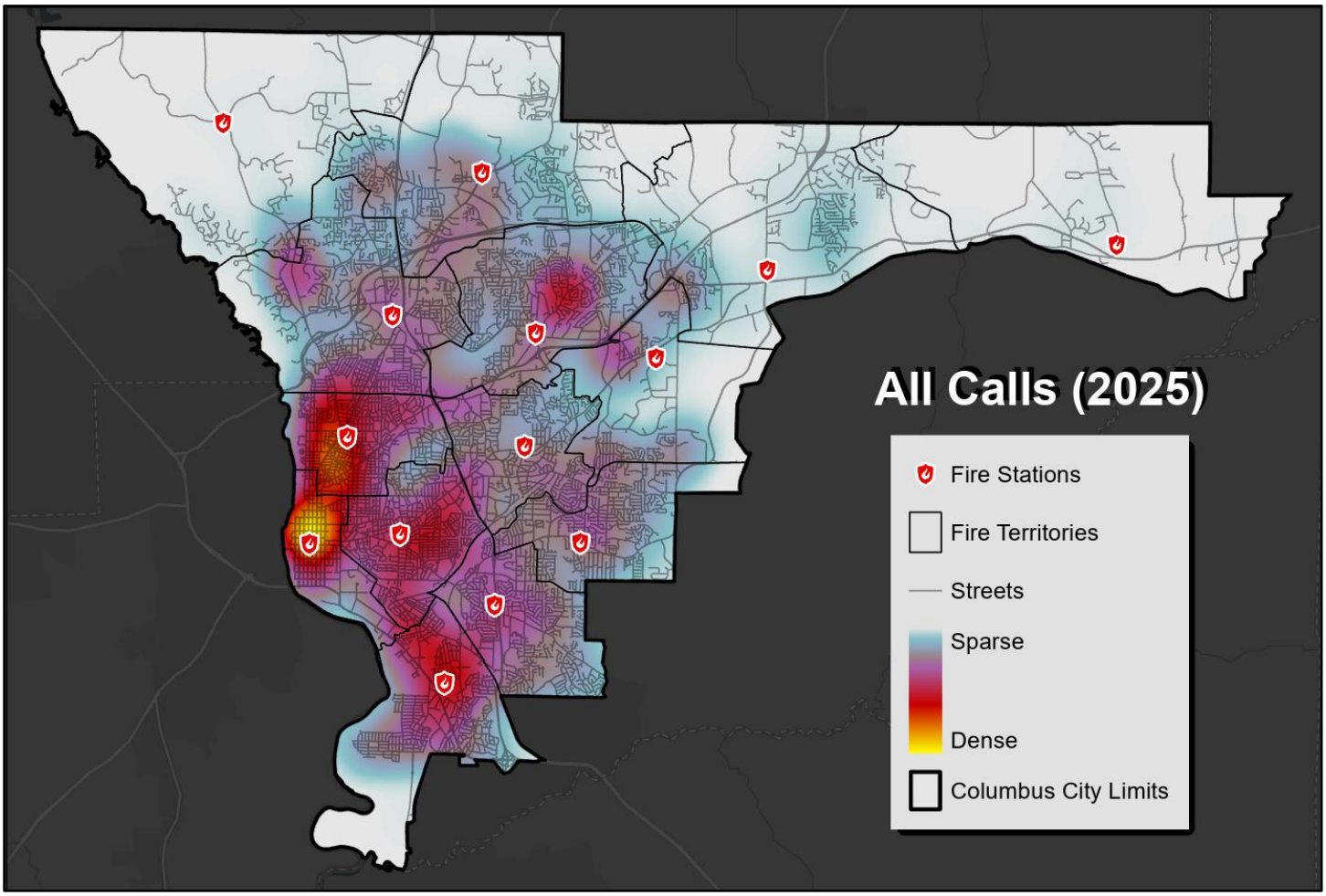
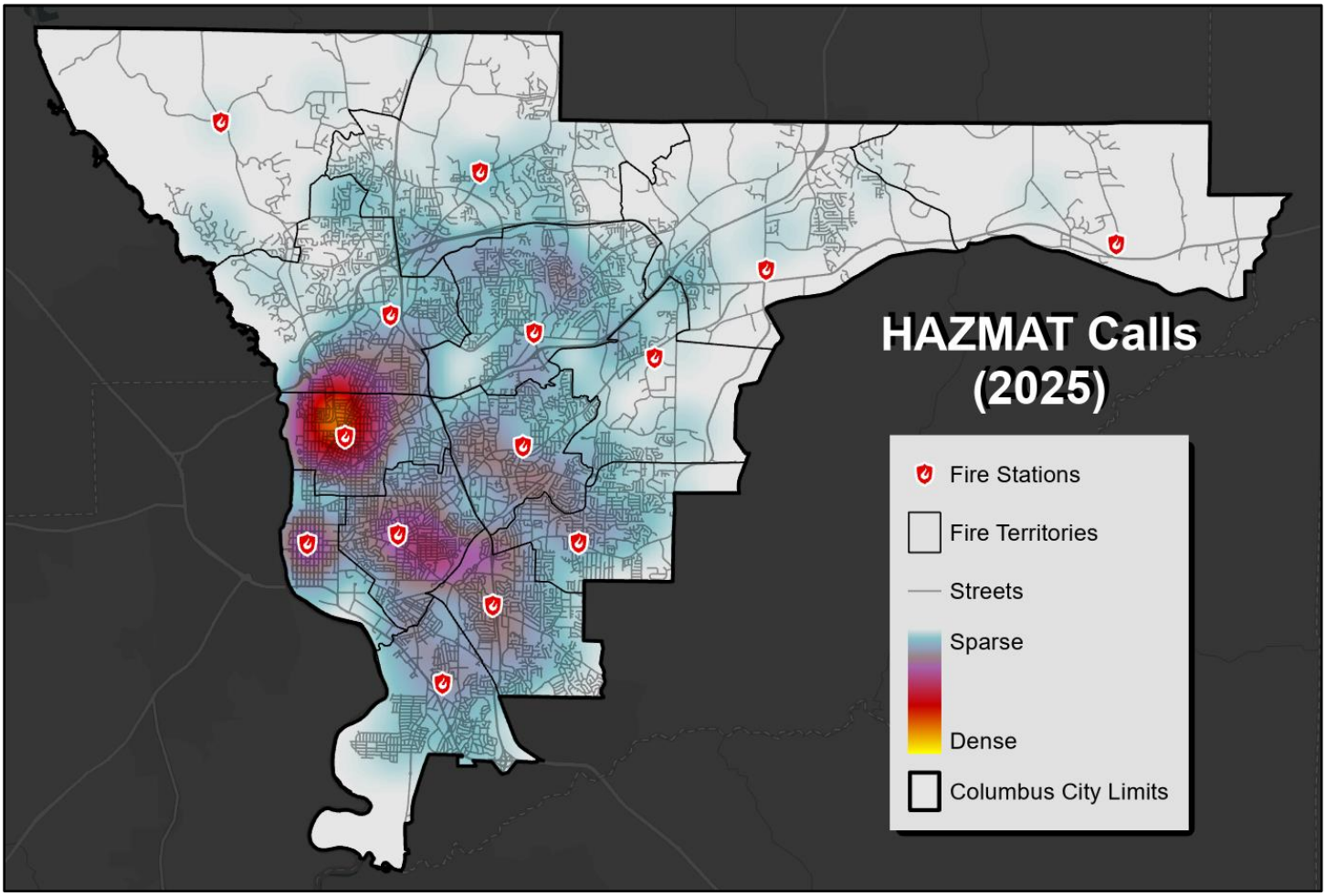
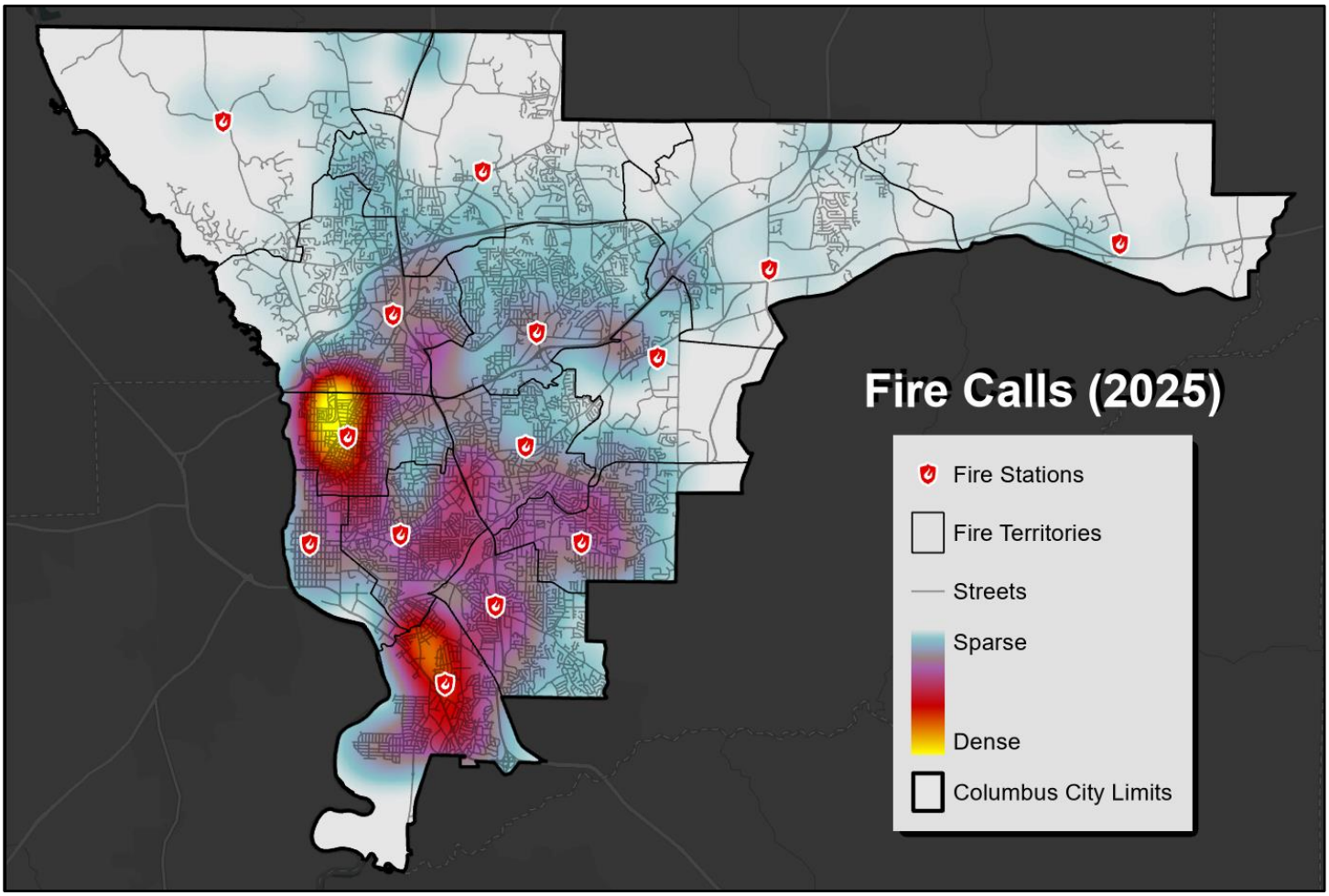
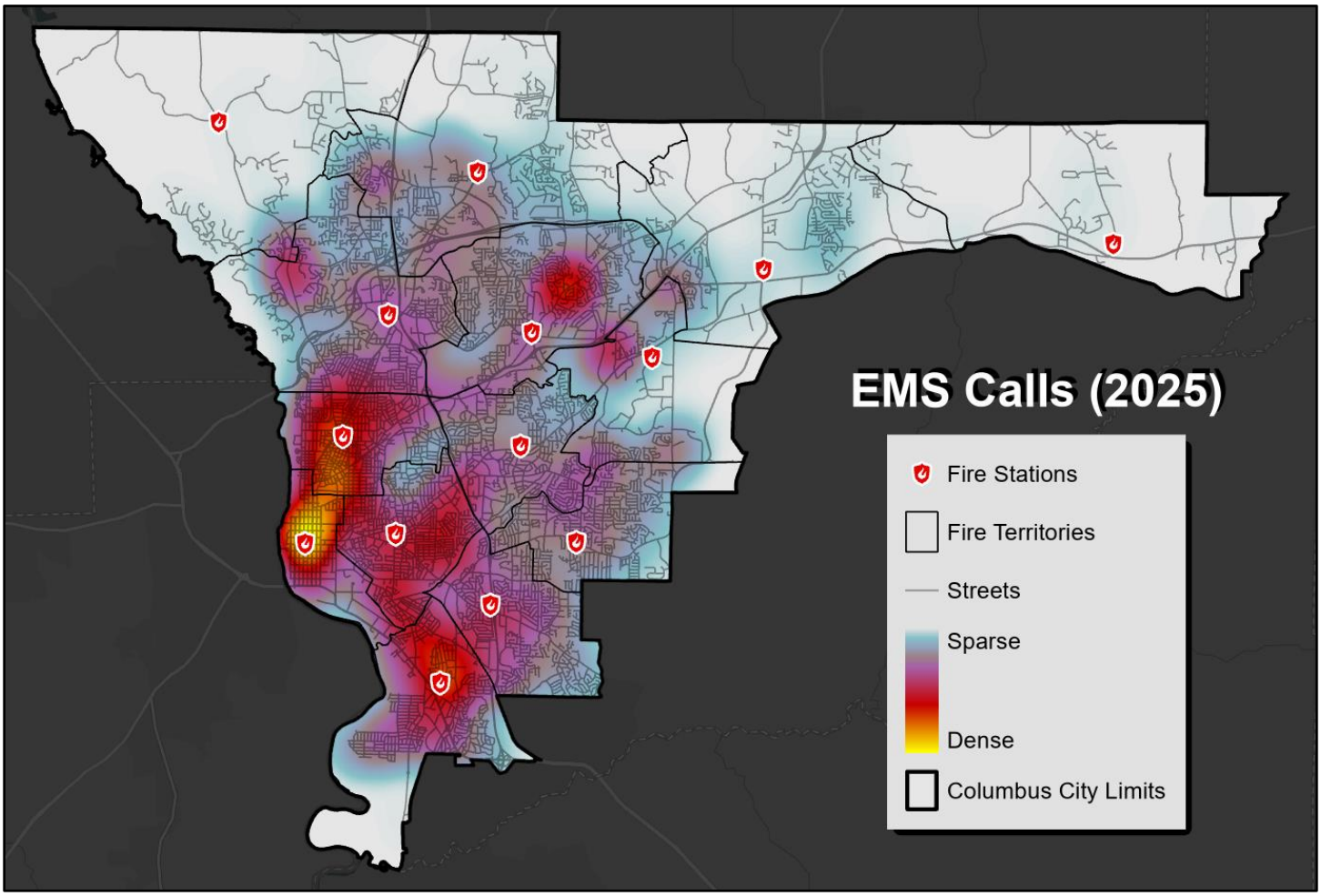


Figure 5.7 Map: Hazmat Territory


All Calls (2025)
Fire Stations
Fire Territories
Streets
Sparse
Dense
Columbus City Limits


HAZMAT Calls
(2025)
Fire Stations
Fire Territories
Streets
Sparse
Dense
Columbus City Limits


Fire Calls (2025)
Fire Stations
Fire Territories
Streets
Sparse
Dense
Columbus City Limits


EMS Calls (2025)
Fire Stations
Fire Territories
Streets
Sparse
Dense
Columbus City Limits

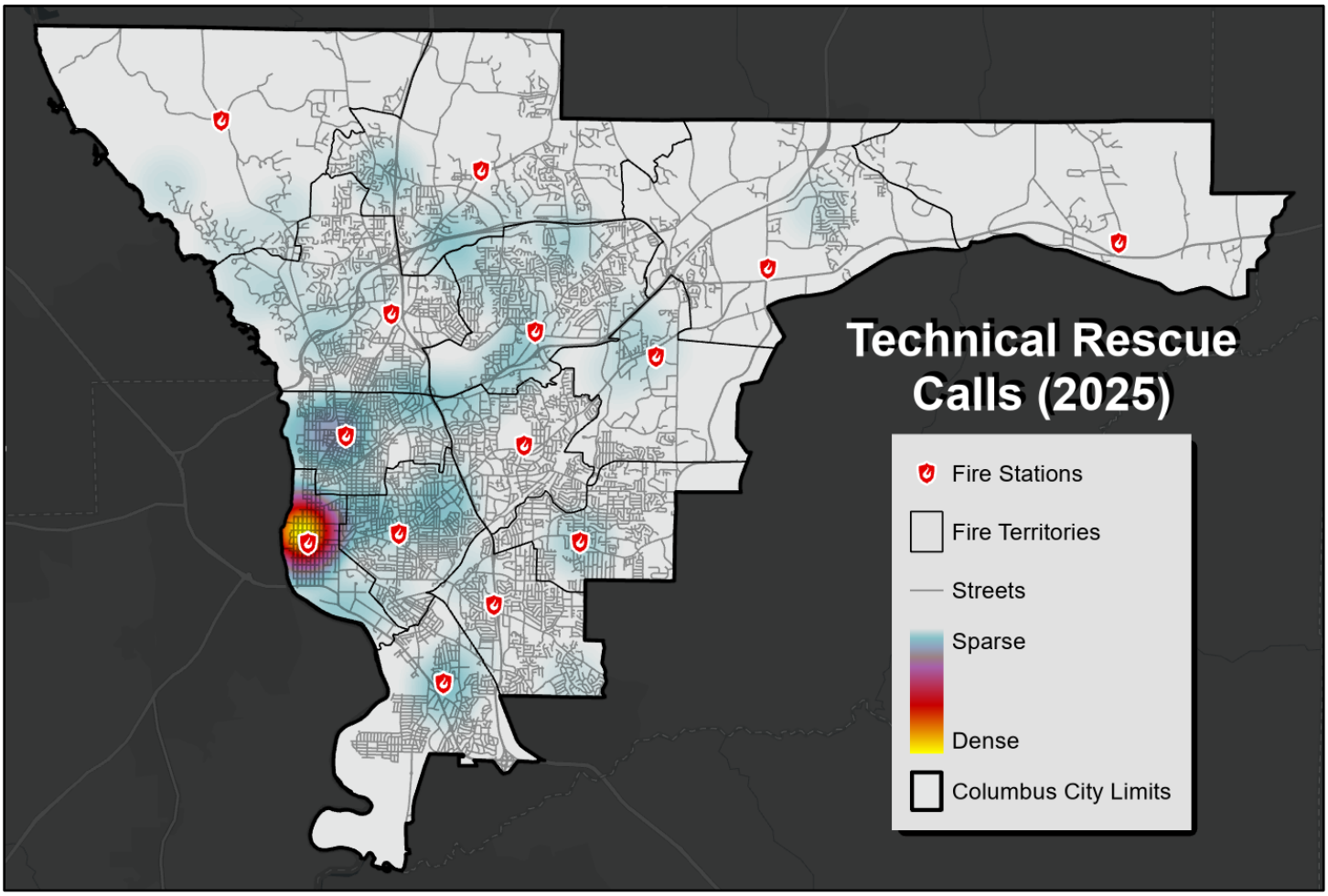


Figure 5.8-5.12 Heat Maps

MOVE-UPS

During daily operations, CFEMS utilizes a move-up procedure to back-fill certain stations affected by an incident. This procedure allows the department to maintain adequate geographic coverage during prolonged incidents. On all major incidents, an unaffected Battalion Chief is tasked with handling move-ups. The move-up Battalion Chief may request mutual aid during exceptionally large or complex incidents that substantially affect the department's response capability. The move-up Battalion Chief will notify dispatch operators which crews to move where, and when to do so. When the dispatched crew leaves the scene and returns to service in their response area, the crew that was covering their territory will return to their assigned station.

ISO

FSRS Feature	Earned Credit	Credit Available
Emergency Communications		
414. Credit for Emergency Reporting	**2.55**	**3**
422. Credit for Telecommunications	**3.99**	**4**
432. Credit for Dispatch Circuits	**3**	**3**
440. Credit for Emergency Communications	**9.54**	**10**
Fire Department		
513. Credit for Engine Companies	**6**	**6**
523. Credit for Reserve Pumpers	**0.5**	**0.5**
532. Credit for Pump Capacity	**3**	**3**
549. Credit for Ladder Service	**3.08**	**4**
553. Credit for Reserve Ladder and Service Trucks	**0.5**	**0.5**
561. Credit for Deployment Analysis	**9.57**	**10**
571. Credit for Company Personnel	**11.75**	**15**
581. Credit for Training	**8.54**	**9**
730. Credit for Operational Considerations	**2**	**2**
590. Credit for Fire Department	**44.94**	**50**
Water Supply		
616. Credit for Supply System	**29.11**	**30**
621. Credit for Hydrants	**3**	**3**
631. Credit for Inspection and Flow Testing	**7**	**7**
640. Credit for Water Suppy	**39.11**	**40**
Divergence	**-1.58**	**-**
1050. Community Risk Reduction	**4.26**	**5.5**
Total Credit	**96.27**	**105.5**

Figure 5.13 Chart: PPC Rating

September 1, 2017, CFEMS was awarded a Public Protection Classification (PPC) of 1/1x by the Insurance Services Office (Figure 5.13: PPC Rating). Due to ISO being behind on its inspections, it could be an additional two years before the department is inspected again.

NFPA 1710

While this standard is a goal for the organization, it must be understood that reaching the standard will take a significant amount of time. In examining this, the past needs of the community should be evaluated, as well as the present and the future needs.

The NFPA 1710 standard fails to take service area square miles or population density into consideration. The lack of consideration for area and population served makes meeting the standard more difficult for a city department. The cost associated with station placement alone is prohibitive.

Beginning in 2002, during the department's first accreditation process, CFEMS began analyzing data. The CFAI Accreditation process brought about a more formal need to identify gaps in coverage. Historical data was analyzed to reveal that station location should consider service demands, population density, and historical data to best determine new station locations.

The self-assessment process and the organization's shift to becoming a data-driven organization will begin to bring CFEMS more in line with the NFPA standard. The department is currently delivering service with an asset deployment plan based largely on geographical considerations and 90th percentile times. Moving forward, these considerations will drive the location of future assets to reduce CFEMS response times. Traditionally, the department has been dispatched by station planning zones. The department desires to move to Automatic Vehicle Locater (AVL) dispatching to ensure the closest unit is dispatched to all incidents. The department has opened communications with the 911 center leadership and Motorola to start moving in this direction.

The self-assessment has revealed where the department currently is in relation to NFPA 1710 and reinforced the goal of meeting the standard. The process will take a considerable amount of time.

CRITICAL TASKS

On-scene operations, critical tasking, and an ERF are the elements of standards of cover analysis that aid in determining appropriate staffing levels, the number of units needed, deployment strategies, and duties to be performed at an incident. A department must be able to determine what tasks should be completed to have a positive influence on the outcome of the situation and define the number of personnel and apparatus required to complete those tasks in an effective manner. Because each emergency scene is different, the order of activities undertaken to achieve objectives may vary depending on the immediate needs. The variables of the scene should be assessed upon arrival to determine where the resources available can be most effectively used to meet our primary objectives, which are:

1. Life Safety (Occupants, emergency workers, bystanders, etc.)
2. Incident Stabilization
3. Property Conservation

CFEMS defines critical tasks for fire, EMS, technical rescue, and hazmat. A minimum number of personnel must be identified to initiate all tasks required, and an incident commander must be on scene to assign the specific tasks. CFEMS critical tasks are not pre-assigned based on unit designation (e.g., ladder trucks are not always assigned the task of ventilation); however, the incident commander takes into consideration the type of unit and equipment available before assigning a specific task to a crew.

All personnel have the training required to perform the specific tasks assigned. Assigning tasks to crews rather than to individuals maintains crew integrity and thereby increases firefighter safety, efficiency, and accountability.

STRUCTURE FIRES

On-scene operations, critical tasking, and an ERF are the elements of the SOC that aid in the determination of appropriate staffing levels, number of units/companies needed, optimal deployment strategies, and duties to be performed on the fire ground or emergency incident scene. A department must be able to determine what tasks need to be completed to have a positive influence on the outcome of the situation, as well as the number of personnel and apparatus required to complete those tasks in an effective manner.

A critical task during a structure fire is one that must be conducted by firefighters in a timely manner to control the fire prior to flashover, perform rescues, or extinguish the fire. Life safety is paramount when identifying critical tasks. The National Fire Protection Agency guidelines were used to assist in identifying CFEMS critical tasks. The 2-in/2-out standard was also used to identify critical tasks on the fire ground. The standard requires

firefighters to go into a fire with at least one other firefighter and not leave without them. The 2-in/2-out also ensures the safety of those entering the structure by requiring personnel to remain outside and to function as a firefighter rescue team. This means that when crews are working in a hazardous environment, they will have in place a Rapid Intervention Team (RIT) after the arrival of the effective response force.

The tasks assigned to each unit are based on the priority presented when units arrive on scene.

1. Rescue Mode – victims in immediate need of rescue.
2. Fast Attack Mode – actions of the first in engine can make a significant positive outcome on the incident (incipient stage fires or small single-room fires).
3. Command mode – Immediate actions of one unit will not significantly affect the outcome of the incident, and the critical tasks are assigned based on priority and unit arrival.

During rescue mode and fast attack mode, the entire crew of the first in company engages in tactical operations and passes command to the next due unit. Both modes usually last only several minutes and end when the situation is stabilized, command is assumed by the next due unit, or command is transferred to a chief officer.

STRUCTURE FIRE CRITICAL TASK ASSIGNMENTS

Incident Command (IC) (1) – Command is established by an officer or acting officer assigned to remain outside of the structure to develop a size-up and evaluate primary factors. Primary factors include life hazards for occupants and firefighters, location of fire, construction, area and height, occupancy/contents, exposures, time of day, auxiliary appliances, weather, apparatus/personnel, water supply, and special matters. The IC will assign critical tasks based on seven common strategic goals: Rescue, exposure, confinement, extinguishment, ventilation, salvage, and overhaul. IC will be transferred to the second arriving engine/ladder if the initial command was not established from a fixed position.

Personnel Accountability Officer (1)

CFEMS utilizes four forms of accountability: Level I, II, III, and IV.

A. Level I Accountability:

1. Personnel turn in their Personnel Accountability Tag (PAT) to their company officer at the start of their shift. The officer attaches the PATs to the Apparatus Collector Ring.
2. Level I is in place when all present crew members' PATs are on the Apparatus Collector Ring.
3. Columbus Fire and Emergency Medical Services will maintain Level I Accountability.

B. Level II Accountability:

1. Any time during an emergency, the Incident Commander has the option to direct units to account for personnel operating at the emergency by means of PATs and Collector Rings.
2. The Incident Commander will direct all Collector Rings to be brought to the Command Post.
3. The Company Commander or his/her designee will secure the unit collector ring and take it to the Command Post.
4. Administrative staff personnel who respond to an emergency incident where the Incident Commander has directed Level II accountability or greater shall report to the command post to have their Yellow or Silver PAT collected and logged in on the Accountability Chart.
5. The designated Accountability Control Officer will organize and log Collector Rings and PAT's utilizing an Accountability Control Chart and the command assignment board.

C Level III Accountability:

1. When the Incident Commander determines that the incident requires extremely stringent accountability, he will implement Point of Entry (i.e., Hazardous Materials Zones, large commercial structures).
2. To implement Points of Entry Control, the Incident Commander will designate officer(s) to monitor all points of entry into the hazard zones, structures, confined spaces, etc. These officers will coordinate closely with the Safety Officer. The designated radio call sign will be "Entry Control".
3. "Entry Control" will ensure that each entering member's White or Black PAT is collected, and the time of entry and assignment are recorded in the Entry Control Chart.
4. When members exit a control point, their time out shall be logged in the Entry Control Chart, and their PAT will be returned to be placed back onto their turnout coat. Members who exit via a remote-control point shall inform Entry Control of their exit.

D Level IV Accountability:

1. Any time during an incident, the Incident Commander has the option/responsibility of initiating a Personnel Accountability Report (PAR). Accountability Report Benchmarks would include, but not be limited to:
    a. Any report of a missing or trapped firefighter.
    b. A change from offensive to defensive mode during the incident.

c. Any sudden hazardous event; flashover, back draft, collapse, imminent BLEVE, expansion of the hazard/hot zones, etc.

d. Rescue Teams reporting an all clear.

e. At the report that the fire is under control.

2. The Incident Commander can initiate a PAR by means of:

a. A radio command to all on-scene units to respond PAR to command.

b. A face-to-face command via the Safety or designated Accountability Officer.

c. Initiating **"CODE RED," all personnel shall exit the building when signaled by a 30-second blast of apparatus air horns.**

d. Initiating a **"Mayday,**" a universal signal for someone in distress.

3. Upon Commands, Initiation of a PAR:

a. All personnel/crews will immediately report to their assigned apparatus. 4

b. Companies whose engine has reversed lines to distant hydrants will report to a unit of close proximity to their working group.

c. Company Officers - by means of Collector Rings and PATs will account for all their personnel and report a PAR to Command (i.e., "Command, from Engine 6, I have a PAR" [all members present]).

Incident Safety Officer (ISO) (1) – The designation of the incident safety officer will be held by the 2nd due battalion chief. The ISO should be certified by either a national or CFEMS certification program. The ISO will follow the "Incident Safety Officer" guideline as established by the CFEMS SOG: OPS-08. In the event of two structure fires simultaneously, the arriving squad truck officer will be the ISO. The ISO has the direct responsibility to focus solely on all safety aspects of the incident.

Pump Operator (1) – One engineer/driver or acting engineer/driver is designated as the pump operator. In a typical response, the 1st in engine will supply the Pump Operator. The pump operator will operate the pump, participate in establishing the water supply, provide necessary lighting, and make necessary equipment accessible.

Water Supply (1) – If the pump operator is unable to establish a permanent water supply, the engineer/driver of the 2nd arriving engine is designated as the water supply. Water supply will establish a permanent water supply to the Pump Operator.

Attack Line (2) – A minimum of two firefighters is designated as the fire attack and is assigned to the attack line. An attack line is a 1 ¾" hose that produces 100-150 GPM, usually handled by a minimum of two firefighters. Each CFEMS engine carries two attack lines pre-connected to the pump. Hose selection is dependent upon the type of structure involved, distance to the seat of the fire, and the stage of the fire.

Back-Up Line (2) – A minimum of two firefighters are designated as Fire Attack and are assigned to the back-up line. A back-up line is usually a 1 ¾" hand line (the same size as the initial attack line) that is taken in behind the attack crew to provide cover in case the fire overwhelms them, or a problem develops with the attack line.

Search and Rescue (SAR) (2) – A minimum of two firefighters are assigned to search for and remove victim(s). SAR is coordinated with the fire attack on the Attack Line with life safety as priority. A two-person SAR crew is normally sufficient for most moderate/low-risk structures, but additional crews are needed in multi-story buildings or structures with people who are not capable of self-preservation.

Ventilation Crew (2) – A minimum of two firefighters are assigned to the ventilation crew and given the designation of Ventilation. Ventilation removes superheated gases and obscuring smoke, thereby preventing flashover and allowing attack crews to see and work closer to the seat of the fire. It also gives the fire an exit route so that attack crews can push the fire out the opening they choose and keep it from endangering people or property. Ventilation is coordinated with Fire Attack and Incident Command.

Rapid Intervention Team (3) - A Rapid Intervention Team (RIT) should consist of a minimum of three (3) firefighters, assembled on the scene, whose primary assignment is planning and carrying out actions necessary for the rescue of fire personnel per SOG: OPS -07. More than one RIT may be necessary for large incidents or large-scale training exercises.

LOW-RISK FIRE INCIDENT

For a Low-Risk Fire incident, the total personnel needed for an effective response force is 3 personnel. A Low-Risk fire incident (vehicle, dumpster, grass, etc.) dispatch compliment is either 1 engine (4) or 1 ladder truck (3). An effective response force arrives when the unit arrives on the scene.

Low Risk Fire Incident (vehicle, dumpster, grass, etc.)	
Critical Task	**Minimum Personnel**
Size up and 360 walk-around completion, command	1
Pump operator	1
Initial attack line (1 ¾ line minimum with 150 GPM capabilities)	1

MODERATE RISK FIRE INCIDENT

For a Moderate Risk Fire Incident (Residential Structure Fire), the total personnel needed for an effective response force is 17 personnel. A Residential structure fire dispatch complement of at least: 2 engines (8), 1 Squad (4), 1 ladder truck (3), 2 battalion chiefs (2). An effective response force arrives when both engines, the squad truck, ladder truck, and both battalion chiefs arrive on scene.

Medium Risk Fire Incident (***Single Family Residence < 2,500 sq. ft.***)	
Critical Task	**Minimum Personnel**
Size up and 360 walk-around completion, command	1
Pump operator	1
Initial attack line (1 ¾" line minimum with 150 GPM capabilities)	3
Water Supply (dual 3" lines or 5" supply lines from permanent water supply)	2
Safety officer (2nd battalion chief)	1
Backup line (same size line or higher of initial attack line)	3
Search and Rescue	3
Ventilation Operations	3
Rapid Intervention Team (RIT)	4*
*Upon notification of a working fire, another pump will be called for RIT	
Total	17

HIGH RISK FIRE INCIDENT

For a High-Risk Fire incident (Commercial Building Fire), the total personnel needed for an effective response force is at least 24 personnel. A commercial building fire dispatch complement is: 3 engines (12), 1 squad (4), 2 ladder trucks (6), 2 battalion chiefs (2). An effective response force arrives when all units are on scene, and 24 personnel are available for assignment.

High Risk Fire Incident (*Commercial Structures*)	
Critical Task	**Minimum Personnel**
Size up and 360 walk-around completion, command	1
Pump operator	2
Initial attack line (1 ¾" line minimum with 150 GPM capabilities)	3
Second attack line (1 ¾" line minimum with 150 GPM capabilities)	3
Water Supply (dual 3" lines or 5" supply lines from permanent water supply)	2
Safety officer (2nd battalion chief)	1
Backup line (same size line or higher of initial attack line)	2
Search and Rescue	3
Rapid Intervention Team (RIT)	4
Ventilation Operations	3
Total	24

VERY HIGH-RISK FIRE INCIDENT

For a Very High-Risk Fire Incident (**High Risk Occupancy**), the total number of personnel needed for an effective response force is at least 28 personnel. A High-Risk occupancy fire dispatch complement is: 4 engines (16), 2 ladder trucks (6), 2 battalion chiefs (2), and 1 squad truck (4). An effective response force arrives when all units are on scene, and 28 personnel are available for assignment.

Very High-Risk Fire Incident (High-Density Occupancy)	
Critical Task	**Minimum Personnel**
Size up and 360 walk-around completion, command	1
Pump operator	2
Initial attack line (1 ¾" line minimum with 150 GPM capabilities)	3
Second attack line (1 ¾" line minimum with 150 GPM capabilities)	2
Water Supply (dual 3" lines or 5" supply lines from permanent water supply)	2
Safety officer (Lt. or higher incident safety officer)	2
Backup line (same size line or higher of initial attack line)	2
Sector Lobby Control Officer	1
Base Control Officer	1
Accountability officer	1
2nd Battalion Chief	1
Search and Rescue	2
Staging Officer	1
Rapid Intervention Team (RIT I)	4
Ventilation Operations	3
Total	28

EMS CRITICAL TASKS

CFEMS responds to an average of 26,000 EMS calls per year, or approximately 71 calls per day. In Columbus, ambulances and/or fire apparatus respond to all basic and advanced life support (ALS) calls. All ALS calls are dispatched to the closest fire apparatus and ambulance. Potential vehicle extrication calls are also dispatched to the closest unit with extrication tools, an additional ambulance, and a battalion chief.

EMS Critical Tasks ***BLS Response* (Non-Life-Threatening Events)**	
Critical Task	**Minimum Personnel**
Dispatched ambulance (Provide BLS services and transport)	2

EMS Critical Tasks ***ALS Response* (Cardiac, Stroke, or Trauma)**	
Critical Task	**Minimum Personnel**
Closest fire apparatus (Provide ALS/BLS services)	3
Dispatched ambulance (Provide ALS/BLS services and transport)	2

LOW VOLUME MULTI-UNIT

CFEMS responds to a multitude of incidents other than fires or EMS. These include hazmat calls, technical rescue, severe weather and natural disasters, and service calls. While individually these calls do not occur in large numbers, as a total, they do represent a substantial number of calls. CFEMS uses the National Fire Service Incident Management System (NIMS) as a model for management of emergency scenes. NIMS is a guide for any emergency incident that does not have a specific CFEMS guideline. Implementing the NIMS model prevents the dangerous scenario of free-lance operations and allows for unity of command with an effective span of control.

HAZMAT Critical Tasks

Critical tasks for the CFEMS hazardous material team are impossible to define because the nature of assets needed is not determined until the arrival of the first-arriving fire officer. Action taken can differ substantially based on the type of incident involved. There are various levels of personal protection as well as different mitigation tactics. Some incidents may only require an operations-level trained response engine.

Response is the portion of incident management in which personnel are involved in controlling a hazardous materials incident defensively or offensively. The activities in the response portion of a hazardous materials incident include:

a. Analyzing the incident
b. Planning the response
c. Implementing the planned response
d. Evaluating the process

Hazmat Operations Critical Tasks	
Critical Task	**Minimum Personnel**
First Engine- Officer assumes command; size up; initial incident safety officer; notify and call for resources. Isolate site and deny entry (decon and resources as needed)	3
First Ambulance- Medical team; pre-entry & post-entry vitals	2
HAZMAT truck- Field safety officer (hazmat tech qualified), Entry team, Back up team	3
First Ladder - Decon Setup	3
Second Engine- Decon team	3
Battalion Chief - Receives command, provides continual size-up	1
Total	15

TECHNICAL RESCUE CRITICAL TASKS

Critical tasks for the Technical Rescue Teams are impossible to define because the nature of assets that are needed is not determined until the arrival of the first-arriving fire officer. Depending on the incident, other assets may be sent non-emergency. The goal of the Technical Rescue Team is to recognize and identify the need for technical rescue services involving incidents such as structural collapse, trench collapse, complicated or advanced vehicle/machinery extrication, confined space rescue, rope rescue, etc. The team performs rescue or incident stabilization as necessary to accomplish life safety and property conservation. In cases of very large events, such as a large life hazard structural collapse, perform initial steps toward incident mitigation to involve size-up, requesting additional technical rescue services, performing rescue, shoring, and other steps toward incident stabilization until additional resources arrive to assist.

Water Rescue

Water Rescue Critical Tasks	
Critical Task	**Minimum Personnel**
Engine - officer assumes command; size up; initial incident safety officer	3
First Ambulance - medical team	2
Ladder Truck - entry team supervisor, back up team supervisor, back up team	3
Second Ambulance - surface support	2
Battalion Chief - receives command, provides continual size-up	1
Total	11

Vehicle Extrication

Vehicle Extrication Critical Tasks	
Critical Task	**Minimum Personnel**
Engine- officer assumes command; size up; initial incident safety officer	3
First Ambulance- initiate patient care	2
Ladder Truck- perform extrication	3
Second Ambulance- lifting, equipment shuttle	2
Battalion Chief- receives command, provides continual size-up	1
Total	11

Technical Rescue

Technical Rescue Critical Tasks	
Critical Task	**Minimum Personnel**
First Engine - officer assumes command; size up; initial incident safety officer, set up	3
Ambulance - medical	2
Ladder Truck - rescue supervisor, safety officer, et up anchors/main line/belay line	3
Second Engine - line attendant/edge monitoring, rigging/rope/entry team, plus tenders	3
Second Ambulance - lifting, equipment shuttle	2
Battalion Chief - receives command, provides continual size-up	1
Total	14

TIME COMPONENTS

In Columbus, most calls originate from the Columbus 911 Center, which serves as the public safety answering point (PSAP) for Columbus.

CFEMS measures alarm handling (processing), turnout, travel, and total response time.

- Alarm handling/processing: the time from pick-up to dispatch.
- Turnout: begins when a unit receives notification of the emergency and ends when the unit is enroute to the emergency incident (the unit's wheels begin to roll). The maximum time for turnout should not exceed the benchmark of 80 seconds for fire and rescue and 60 seconds for hazmat and medical alarms.
- Travel: begins when a unit is enroute to the emergency incident (the unit's wheels begin to roll and 911 is notified that the unit is responding) and ends when the unit arrives on the scene.
- Total response: the sum of all the time components (Alarm handling + Turnout + Travel). The time begins when 911 receives notification of the emergency and ends when the unit(s) arrive(s) on the scene.

The special service-level objectives in the benchmark statements are based on industry standards, best practices, and the needs of the department. The objectives are approved and adopted by department management with the full support of the Mayor, City Manager, and City Council.

RESPONSE TIME PERFORMANCE

Columbus is mainly urban in terms of population density, with some small areas of rural density.

CFEMS utilizes fractal measurements to measure performance. Using the 90th percentile more accurately describes response times over a broad geographical area. The 90th percentile measures how often a unit reaches a particular area of their response district within a certain time. For Accreditation, CFEMS utilizes the 90th percentile to measure response times.

Prior to establishing baseline performance, the data needs to be cleaned to remove statistical outliers. CFEMS removes non-emergency responses, exposures, mutual-aid responses, and response times with a NULL value for each time component. CFEMS does not rely on mutual aid to complete the ERF.

Outliers in the data set are examined to monitor the changes we implement concerning quality control. Outliers are used in identifying and analyzing possible problem areas.

Several factors affect response times that are beyond the control of responders and dispatchers. When responding to reported structure fires, all units respond in emergency mode.

BENCHMARKING

Establishing a benchmark offers the agency a figurative goal to aim for. Below are CFEMS benchmark response-time objectives for each level of service. CFEMS considers the area served as an urban community. All response time benchmarks are designated for urban population density.

FIRE

The Department's benchmark service-level objectives are as follows:

Benchmark

For 90% of all Low-Risk Fire incidents, the total response time for the arrival of the 1st unit shall be 6 minutes and 20 seconds. The first arriving engine shall be capable of: providing a minimum of 3 personnel, providing 1500 GPM and a minimum static water source (tank water) of 750 gallons; initiating command and providing for incident safety; requesting additional resources; deploying 200' of 1 ¾" hose-line while flowing a minimum of 150 GPM; establishing an uninterrupted water supply as needed; containing the fire; performing salvage and overhaul operations; conduct a fire cause determination, and produced related documentation.

For 90% of all moderate risk structure fires, the total response time for the arrival of the first-due unit, staffed with a minimum of 3 fire personnel, shall be 6 minutes and 20 seconds. The first due unit shall be capable of but not required to simultaneously perform the following tasks: providing 1500 GPM and a static water source of a minimum of 750 gallons, initiating command; requesting additional resources; establishing and advancing an attack line flowing a minimum of 150 GPM; establishing an uninterrupted water supply; containing the fire; rescuing at-risk victims; and performing salvage operations. It is understood that the first due unit has the responsibility to conduct a proper size-up and may delegate the other tasks to other arriving equipment. These operations shall be done in accordance with departmental standard operating guidelines while providing for the safety of responders and the public.

For 90% of all moderate-risk structure fires, the total response time for the arrival of the ERF of seventeen personnel is 10 minutes and 20 seconds. The ERF for moderate risk shall be capable of establishment of incident command outside of the hazard area for the overall coordination and direction of the initial full alarm assignment with a minimum of one member dedicated to this task, establishment of an uninterrupted water supply of a minimum of 400 GPM for 30 minutes with supply lines maintained by the driver/operator, establishment of an effective water flow application rate of 300 GPM from two hand-lines, each of which has a minimum flow rate of 150 GPM with each hand-line operated by a minimum of two members, provision of at least one team, consisting of a minimum of two members to raise ground ladders and perform ventilation, establishment of a rapid intervention team consisting of a minimum of two members and if an aerial device is used in operations one member to function as an aerial operator to maintain primary control of the aerial device at all times.

For 90% of all high-risk structure fires, the total response time for the arrival of the first-due unit, staffed with a minimum of three firefighters, shall be 6 minutes and 20 seconds. The first due unit for all risk levels is capable of: providing a minimum of 750 gallons of tank water ;and 1,500 GPM pumping capacity; initiating command; requesting additional resources; establishing and advancing an attack line flowing a minimum of 150 GPM; establishing an uninterrupted water supply; containing the fire; rescuing at-risk victims; and performing salvage operations. These operations are done in accordance with departmental standard operating guidelines while providing for the safety of responders and the public.

For 90% of all high-risk_structure fires, the total response time for the arrival of the ERF, staffed with twenty-four personnel, shall be 13 minutes and 20 seconds. The ERF for high risk structure fires shall be capable of establishment of incident command outside of the hazard area for the overall coordination, direction, and safety of the initial full alarm assignment with a minimum of two members dedicated to managing this task, establishment of two uninterrupted water supply lines at a minimum of 400 GPM, with an operator, establishment

of an effective water flow application rate of 300 GPM from three hand-lines each which has a minimum flow rate of 150 GPM with each hand-line operated by a minimum of two members to effectively and safely maintain each hand-line, provision for one support member for each attack back-up and exposure line deployed to provide hydrant hookup and to assist in laying of hose lines utility control and forcible entry, provision of at least two victim search-and-rescue teams each consisting of a minimum of two members, provision of at least two teams each team consisting of a minimum of two members to raise ground ladders and perform ventilation, establishment of a rapid intervention team with a minimum of two members, if an aerial device is used in operations one member to function as an aerial operator and maintain primary control of the aerial at all times.

For 90% of all very high-risk structure fires, the total response time for the arrival of the first-due unit, staffed with a minimum of three firefighters, shall be 6 minutes and 20 seconds. The first due unit for all risk levels is capable of: providing a minimum of 750 gallons of tank water and 1,500 GPM pumping capacity; initiating command; requesting additional resources; establishing and advancing an attack line flowing a minimum of 150 GPM; establishing an uninterrupted water supply; containing the fire; rescuing at-risk victims; and performing salvage operations. These operations are done in accordance with departmental standard operating guidelines while providing for the safety of responders and the public.

For 90% of all very high-risk structure fires, the total response time for the arrival of the ERF, staffed with twenty-eight personnel, shall be 15 minutes and 20 seconds. The ERF for very high risk structure fires shall be capable of: Establishment of incident command outside of the hazard area for the overall coordination, direction, and safety of the initial full alarm assignment with a minimum of two members dedicated to managing this task, establishment of two uninterrupted water supply lines at a minimum of 400 GPM, with an operator, establishment of an effective water flow application rate of 300 GPM from three hand-lines each which has a minimum flow rate of 150 GPM with each hand-line operated by a minimum of two members to effectively and safely maintain each hand-line, provision for one support member for each attack back-up and exposure line deployed to provide hydrant hookup and to assist in laying of hose lines utility control and forcible entry, provision of at least two victim search-and-rescue teams each consisting of a minimum of two members, provision of at least two teams each team consisting of a minimum of two members to raise ground ladders and perform ventilation, establishment of a rapid intervention team with a minimum of two members, if an aerial device is used in operations one member to function as an aerial operator and maintain primary control of the aerial at all times.

EMERGENCY MEDICAL SERVICES

Advanced Life Support (ALS) for our agency means "the assessment, and if necessary, treatment or transportation by ambulance, utilizing medically necessary supplies and equipment provided by at least one individual licensed at the level of paramedic. Basic Life Support (BLS) means "treatment or transportation by ground ambulance vehicle or treatment with medically necessary supplies and services involving non-invasive life support measures by at least one individual at the level of Emergency Medical Technician - Intermediate (EMT-I) or Advanced Emergency Medical Technician (AEMT). Medical First Responder (MFR) service means an agency or company duly licensed by the department that provides on-site care until the arrival of the department's designated ambulance provider. All fire apparatus are staffed with a paramedic as staffing allows; if not, all units are staffed with a minimum EMT Intermediate. Per department guideline, the OPS-20 Staffing Management *Guideline,* the department is staffed as follows: engines (4 personnel), ladder trucks (3 personnel); (exception ladder 12 is staffed with 4 personnel), and squad trucks (4 personnel). There are twelve ALS ambulances (eight city and four private), three peak load ALS ambulances (12 hours), and 19 ALS Fire Apparatus. The agency's BLS ambulances are staffed with a minimum of two personnel, one of whom must be an AEMT. The private EMS providers' ambulances are required to be ALS with a minimum of two personnel, one of whom must be a paramedic. The ALS fire apparatus is staffed with a minimum of four personnel, one of whom must be a paramedic.

The department contracts with two third-party providers to supplement EMS coverage for the city. The ambulance providers are required to meet response time criteria for 90% of all dispatches. The initial arriving unit shall have the capabilities of providing first responder medical aid, including automatic external defibrillation, until the ambulance arrives on scene. If the ambulance arrives on scene first, its personnel shall initiate care, and the staff from the initial fire apparatus shall provide support as needed.

For 90% of all moderate risk ALS EMS response incidents, the total response time for the arrival of the first unit shall be 6 minutes and 00 seconds. The first-due unit shall be capable of: providing incident command and producing related documentation; completing patient assessment; providing appropriate treatment; performing AED; initiating CPR; and providing IV access and medication administration.

For 90% of all ALS EMS response incidents, the total response time for the arrival of the ERF, staffed with a minimum of 4 personnel, shall be 10 minutes and 00 seconds. The ERF shall be capable of providing incident command and producing related documentation; completing patient assessment; providing appropriate treatment; performing manual external defibrillation; initiating CPR; and providing IV access and medication administration.

HAZMAT

For 90% of responses to low-risk HazMat incidents, the total response time for the first unit, staffed with a minimum of 3 personnel, shall be 6 minutes and 20 seconds. The first arriving Hazmat unit, HMRT, shall be capable of assessing safe entry routes to the incident, identifying a defensive perimeter and an operational area, staging area, and defensive operations.

For 90% of all moderate risk Hazmat incidents, the total response time for the arrival of the first-due unit, staffed with a minimum of three fire personnel, shall be 6 minutes and 20 seconds. The first due unit shall be capable of but not required to simultaneously perform the following tasks: be able to implement command and control operations that include a preliminary identification of the substance in accordance with the 5 hazardous materials SOG's in CFEMS standards operating guidelines.

For 90% of all moderate risk Hazmat incidents, the total response time for the arrival of the ERF of eighteen personnel is 10 minutes and 20 seconds. The ERF for moderate risk shall be capable of implementing command and control operations in accordance with the 5 hazardous materials SOG's in CFEMS standards operating guidelines.

High Risk – All units at station 6 must respond

Very High Risk –High risk plus calling in an off-duty shift of hazmat members

A slower response standard is needed to account for travel time to distant portions of the county, as well as non-emergency responses to some incidents.

High and very high-level responses are rarely, if ever, utilized. Most of the hazardous materials incidents in the city can be mitigated with an operations-level response unit.

TECHNICAL RESCUE

For 90% of responses to moderate-risk rescue incidents (vehicle extrication), the total response time for the first unit, staffed with a minimum of 3 personnel, shall be 6 minutes and 20 seconds. The first arriving unit will determine if rescue equipment is needed and request a rescue unit with the proper equipment.

For 90% of responses to moderate-risk rescue incidents (vehicle extrication), the total response time for the arrival of the effective response force (EFR) of eleven personnel shall be 10 minutes and 20 seconds. The EFR shall be able to implement command and control operations, which include establishing a safety zone and incident command.

For 90% of responses to high-risk rescue incidents (swift water), the total response time for the first unit, staffed with a minimum of 3 personnel, shall be 6 minutes and 20 seconds. The first arriving unit will determine if rescue equipment is needed and request a rescue unit with the proper equipment. The first arriving unit shall establish command and control to determine the need for technical rescue equipment.

For 90% of responses to high-risk rescue incidents (swift water), the total response time for the effective response force (EFR) of eleven personnel shall arrive on scene shall be 12 minutes and 20 seconds. The ERF shall be able to implement command and control operations.

BASELINE PERFORMANCE

Before measuring baseline emergency responses, statistical outliers were removed, as well as all non-emergency responses, mutual aid assistance, exposures, 2nd alarm times, and NULL time values. Non-emergency responses are also not considered because they would have been driving with the flow of traffic for a portion of their response. Unless otherwise noted, NULL time values are removed. These times represent an incomplete time segment. E.g.: if a unit was cancelled, the arrival time would be equal to NULL because the unit did not arrive on scene. The categories and criteria for measuring baseline performance at the 90th percentile are detailed below.

FIRE PERFORMANCE

FIRES – LOW RISK

For 90% of all low-risk fires, the total response time for the arrival of the first-due unit, staffed with a minimum of 3 fire personnel, is 9 minutes and 04 seconds. The first due unit shall be capable of but not required to simultaneously perform the following tasks: providing 1500 GPM and a minimum static water source of 750 gallons, initiating command, requesting additional resources, establishing and advancing an attack line flowing a minimum of 150 GPM, containing the fire, and establishing a supply line if needed. It is understood that the first due unit has the responsibility to conduct a proper size-up and may delegate the other tasks to other arriving equipment. These operations shall be done in accordance with departmental standard operating guidelines while providing for the safety of responders and the public.

FIRES – MODERATE RISK

For 90% of all moderate risk fires (single family residential structure fires) the total response time for the arrival of the first-due unit, staffed with a minimum of three fire personnel, is 6 minutes and 40 seconds The first due unit shall be capable of but not required to simultaneously perform the following tasks: providing 1500 GPM and a minimum static water source of 750 gallons, initiating command; requesting additional resources; establishing and advancing an attack line flowing a minimum of 150 GPM; establishing an uninterrupted water supply; containing the fire; rescuing at-risk victims; and performing salvage operations. It is understood that the first due unit has the responsibility to conduct a proper size-up and may delegate the other tasks to other arriving equipment. These operations shall be done in accordance with departmental standard operating guidelines while providing for the safety of responders and the public.

For 90% of all moderate risk fires, the total response time for the arrival of the ERF of sixteen personnel is 18 minutes and 58 seconds. The ERF for moderate risk shall be capable of: Establishment of incident command outside of the hazard area for the overall coordination and direction of the initial full alarm assignment with a minimum of one member dedicated to this task. Establishment of an uninterrupted 5” water supply line maintained by the driver/operator. Establishment of an effective water flow application rate of 300 GPM from two hand-lines, each of which has a minimum flow rate of 150 GPM with each hand-line operated by a minimum of two members, provision of at least one team, consisting of a minimum of two members to raise ground ladders and perform ventilation, establishment of a rapid intervention team consisting of a minimum of two members and if an aerial device is used in operations one member to function as an aerial operator to maintain primary control of the aerial device at all times.

(Moderate Risk) Fire Suppression Baseline Performance			2021-2025	2025	2024	2023	2022	2021	Agency Benchmark
Alarm Handling	Pick-up to Dispatch	Urban	2:02	2:11	1:33	1:30	N/A	1:17	1:00
Turnout Time	Dispatch to Enroute	Urban	1:25	1:11	1:00	1:32	1:20	1:24	1:20
Travel Time	1st Unit **Distribution**	Urban	4:48	4:20	4:40	4:39	4:18	4:53	4:00
	ERF **Concentration**	Urban	11:29	10:48	10:40	12:07	10:14	17:02	8:00
Total Response Time	1st Unit **Distribution**	Urban	6:40	7:08	6:10	6:36	6:24	7:01	6:20
			n=783	n=153	n=177	n=169	n=192	n=92	
	ERF **Concentration**	Urban	18:58	16:00	14:55	17:34	19:22	28:39	10:20
			n=260	n=77	n=66	n=58	n=39	n=20	

(Moderate Risk) Fire Suppression 2021-2025 Total Response Times		Baseline	Benchmark	Gap
1st Due	Urban	6:40 n=783	6:20	+0:20
ERF	Urban	18:58 n=260	10:20	+8:38

FIRES – HIGH RISK

An effective response force (ERF) for high risk was historically dispatched with the same response units as the moderate risk fire response of seventeen personnel. The department conducted a community risk assessment in 2022, and based on the findings, the department's response model was updated. The assessment scores dictated the risk level assigned to different types of fires. The department worked with Motorola to update the response model within the CAD database to allow for the correct dispatch of units based on risk category. Historically, dispatch has sent the same standard response to all building fires regardless of risk category, with the responding incident commander requesting additional units when necessary. Moving forward, the department will be better able to track the high and very high fire response time elements.

FIRES – VERY HIGH RISK

An effective response force (ERF) for very high risk was historically dispatched with the same response units as the moderate risk fire response of seventeen personnel. The department conducted a community risk assessment in 2022, and based on the findings, the department's response model was updated. The assessment scores dictated the risk level assigned to different types of fires. The department worked with Motorola to update the response model within the CAD database to allow for the correct dispatch of units based on risk category. Historically, dispatch has sent the same standard response to all building fires regardless of risk category, with the responding incident commander requesting additional units when necessary. Moving forward, the department will be better able to track the high and very high fire response time elements.

EMS PERFORMANCE

BLS – LOW RISK

Times data for low-risk Basic Life Support (BLS) EMS responses is not calculated due to the fact that many incidents the department classifies as BLS are responded to non-emergency, without lights and sirens.

ALS - MODERATE RISK

For 90% of all moderate-risk Advanced Life Support (ALS) EMS response incidents, the total response time for the arrival of the 1st unit with a minimum of 2 personnel is 8 minutes and 51 seconds. The first-due ALS unit shall be capable of: providing incident command and producing related documentation; completing patient assessment; providing appropriate treatment; performing AED; initiating CPR; and providing IV access and medication administration.

For 90% of all ALS EMS response incidents, the total response time for the arrival of the ERF, staffed with a minimum of five firefighters and officers, is 13 minutes and 25 seconds. The ERF shall be capable of providing incident command and producing related documentation; completing patient assessment; providing appropriate treatment; performing manual external defibrillation; initiating CPR; and providing IV access and medication administration.

(Moderate Risk) EMS Baseline Performance			2021-2025	2025	2024	2023	2022	2021	Agency Benchmark
Alarm Handling	Pick-up to Dispatch	Urban	3:40	4:10	1:37	3:45	1:55	3:21	1:00
Turnout Time	Dispatch to Enroute	Urban	1:13	1:13	0:59	1:11	1:24	1:17	1:20
Travel Time	1st Unit **Distribution**	Urban	6:06	5:57	5:45	5:56	5:32	7:17	4:00
	ERF **Concentration**	Urban	10:11	9:51	10:04	9:34	9:43	9:21	6:00
Total Response Time	1st Unit **Distribution**	Urban	08:51	10:21	7:44	7:44	7:39	10:41	6:20
			n=30,216	n=7788	n=7030	n=5656	n=4206	n=5536	
	ERF **Concentration**	Urban	13:25	15:36	12:01	11:34	12:01	14:28	8:20
			n=25,255	n=6760	n=5760	n=4900	n=3353	n=4482	

(Moderate Risk) EMS 2021-2025 Total Response Times		Baseline	Benchmark	Gap
1st Due	Urban	8:51 n=30,216	6:20	+2:31
ERF	Urban	13:25 n=25,255	8:20	+5:05

HAZMAT PERFORMANCE

HAZMAT MODERATE RISK

For 90% of all moderate risk hazmat incidents, the total response time for the arrival of the first-due unit, staffed with a minimum of three fire personnel, is 9 minutes and 4 seconds. The first due unit shall be capable of, but not required to, simultaneously perform the following tasks: be able to implement command and control operations that include a preliminary identification of the substance in accordance with hazardous materials standard operating guidelines.

For 90% of all moderate risk hazmat incidents, the total response time for the arrival of the ERF of eighteen personnel is 12 minutes and 44 seconds. The ERF for moderate risk shall be capable of establishing command and control operations in accordance with the hazardous materials standard operating guidelines.

(Moderate Risk) HAZMAT Baseline Performance			2021-2025	2025	2024	2023	2022	2021	Agency Benchmark
Alarm Handling	Pick-up to Dispatch	Urban	3:17	3:48	1:59	5:04	2:03	2:00	1:00
Turnout Time	Dispatch to Enroute	Urban	1:13	0:59	1:00	1:13	1:17	1:22	1:20
Travel Time	1st Unit **Distribution**	Urban	6:19	5:32	6:15	7:04	5:57	6:00	4:00
	ERF **Concentration**	Urban	8:51	7:46	9:33	8:09	5:44	7:31	8:00
Total Response Time	1st Unit **Distribution**	Urban	9:04	9:51	8:36	10:03	8:10	8:40	6:20
			n=1788	n=327	n=323	n=373	n=528	n=237	
	ERF **Concentration**	Urban	12:44	17:38	12:10	11:13	7:32	9:21	10:20
			n=38	n=13	n=6	n=9	n=7	n=3	

(Moderate Risk) HAZMAT 2021-2025 Total Response Times		Baseline	Benchmark	Gap
1st Due	Urban	9:04 n=1788	6:20	+2:44
ERF	Urban	12:44 n=38	10:20	+2:24

TECHNICAL RESCUE MODERATE RISK

For 90 percent of responses to moderate risk rescue incidents, the total response time for the first unit, staffed with a minimum of 3 personnel, is 6 minutes and 51 seconds. The first arriving unit will determine if rescue equipment is needed and request a rescue unit with the proper equipment. The first arriving unit shall establish command and control to determine the need for extrication equipment as outlined in SOG OPS-12 Vehicle Incident Response.

The technical rescue team with an effective response force (EFR) of 11 personnel arrives on scene in 12 minutes and 48 seconds at the 90th percentile. The ERF shall be able to implement command and control operations, which include establishing a safety zone. The incident commander shall assign duties as outlined in SOG OPS-12 Vehicle Incident Response.

(Moderate Risk) Technical Rescue Baseline Performance			2021-2025	2025	2024	2023	2022	2021	Agency Benchmark
Alarm Handling	Pick-up to Dispatch	Urban	1:13	0:40	5:39	N/A	N/A	1:09	1:00
Turnout Time	Dispatch to Enroute	Urban	2:43	0:16	2:53	N/A	0:59	1:42	1:20
Travel Time	1st Unit **Distribution**	Urban	4:41	4:10	2:31	N/A	5:34	4:06	4:00
	ERF **Concentration**	Urban	5:40	N/A	5:34	N/A	N/A	5:00	8:00
Total Response Time	1st Unit **Distribution**	Urban	6:51	5:06	10:58	N/A	7:49	5:27	6:20
			n=9	n=1	n=4	n=0	n=1	n=3	
	ERF **Concentration**	Urban	12:48	N/A	10:53	N/A	N/A	13:11	10:20
			n=3	n=0	n=2	n=0	n=0	n=1	

(Moderate Risk) Technical Rescue 2021-2025 Total Response Times		Baseline	Benchmark	Gap
1st Due	Urban	6:51 n=9	6:20	+0:31
ERF	Urban	12:48 n=3	10:20	+2:28

TECHNICAL RESCUE HIGH RISK

For 90 percent of responses to high-risk rescue incidents, the total response time for the first unit, staffed with a minimum of 3 personnel, is: 12 minutes and 14 seconds. The first arriving unit will determine if rescue equipment is needed and request a rescue unit with the proper equipment. The first arriving unit shall establish command and control to determine the need for water rescue equipment as outlined in SOG R-04 Water Rescue.

For 90 percent of responses to high-risk rescue incidents, the total response time for the ERF of 11 personnel was not calculated, as there was not enough data or incidents for an accurate measure between 2021 and 2025. The ERF shall be able to implement command and control operations, which include establishing a safety zone. The incident commander shall assign duties as outlined in SOG R-04 Water Rescue.

(High Risk) Technical Rescue Baseline Performance			2021-2025	2025	2024	2023	2022	2021	Agency Benchmark
Alarm Handling	Pick-up to Dispatch	Urban	2:12	4:57	2:09	N/A	2:08	2:13	1:00
Turnout Time	Dispatch to Enroute	Urban	1:12	0:39	0:53	1:08	1:42	1:10	1:20
Travel Time	1st Unit **Distribution**	Urban	8:26	3:38	4:14	5:30	11:27	18:06	4:00
	ERF **Concentration**	Urban	12:42	4:04	N/A	N/A	12:37	N/A	8:00
Total Response Time	1st Unit **Distribution**	Urban	12:14	N/A	N/A	9:30	13:01	N/A	6:20
			n=37	n=1	n=8	n=13	n=12	n=3	
	ERF **Concentration**	Urban	N/A	N/A	N/A	N/A	N/A	N/A	10:20
			n=8	n=1	n=3	n=2	n=1	n=1	

(High Risk) Technical Rescue 2021-2025 Total Response Times		Baseline	Benchmark	Gap
1st Due	Urban	12:14 n=37	6:20	+5:54
ERF	Urban	N/A n=8	10:20	N/A

SECTION VI: EVALUATION OF CURRENT DEPLOYMENT AND PERFORMANCE

RELIABILITY

The response reliability for engines in 2025 is 85%, with 15% of all calls being handled by non-first due units. CFEMS is continually analyzing data to determine why units are responding outside of their own first-in territory.

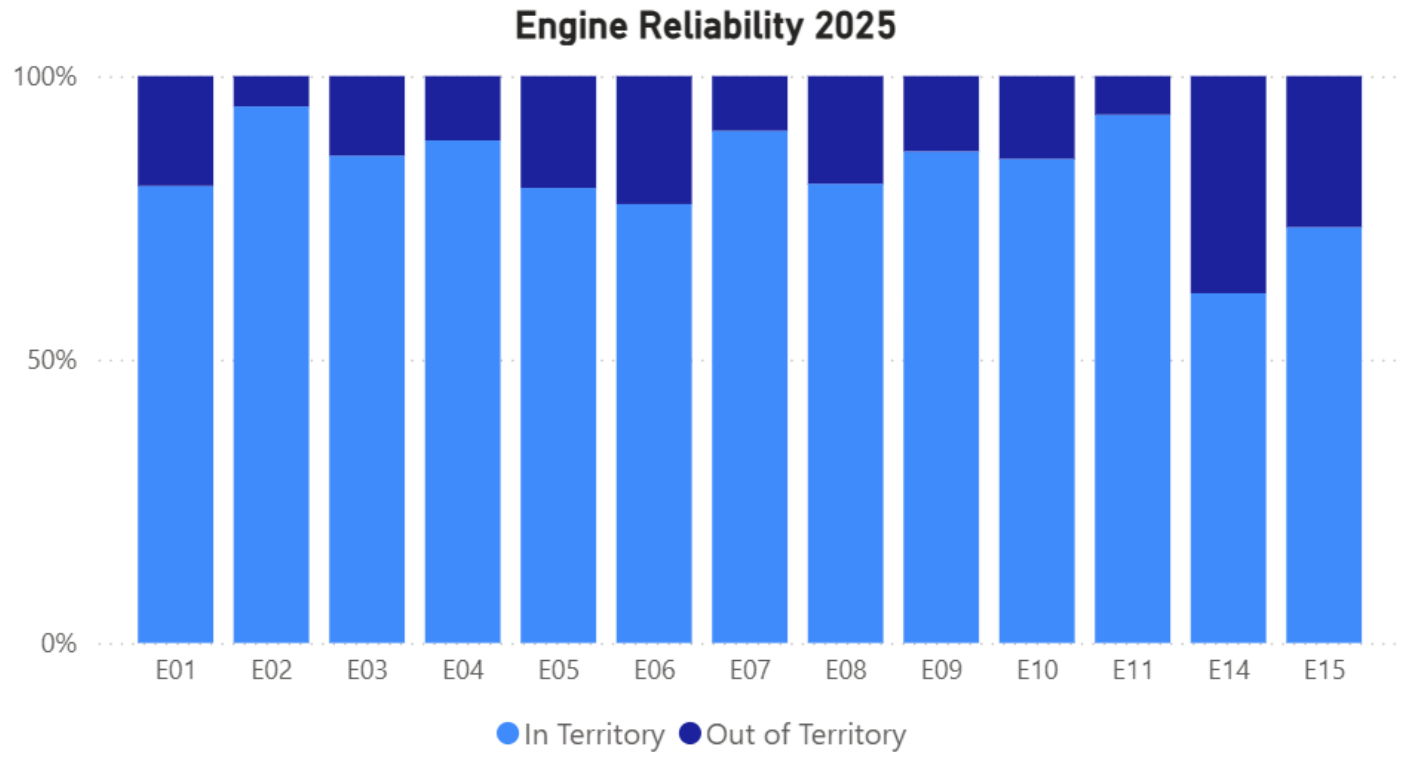


Figure 6.1 Chart: Engine Reliability

The response reliability for ladders is 93%, with 7% of all calls being handled by non-first due units. CFEMS is continuously analyzing data to determine why units are responding outside of their own first-in territory.

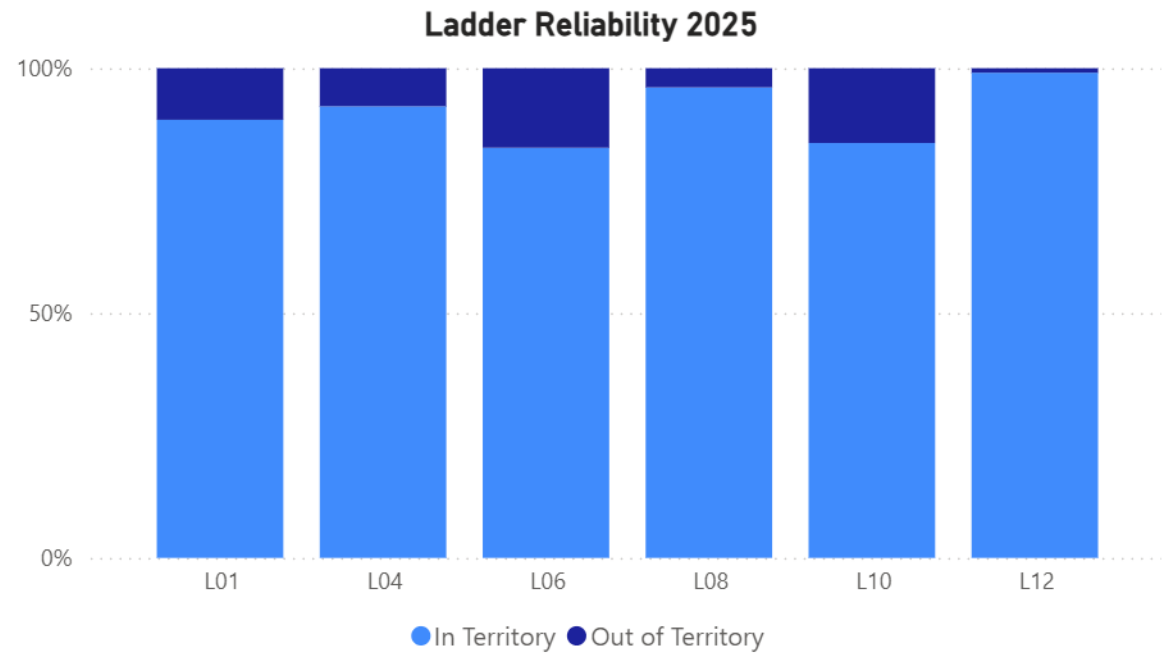


Figure 6.2 Chart: Ladder Reliability

The response reliability for Squads is 88%, with 12% of all calls being handled by non-first due units. CFEMS is continuously analyzing data to determine why units are responding outside of their own first-in territory.

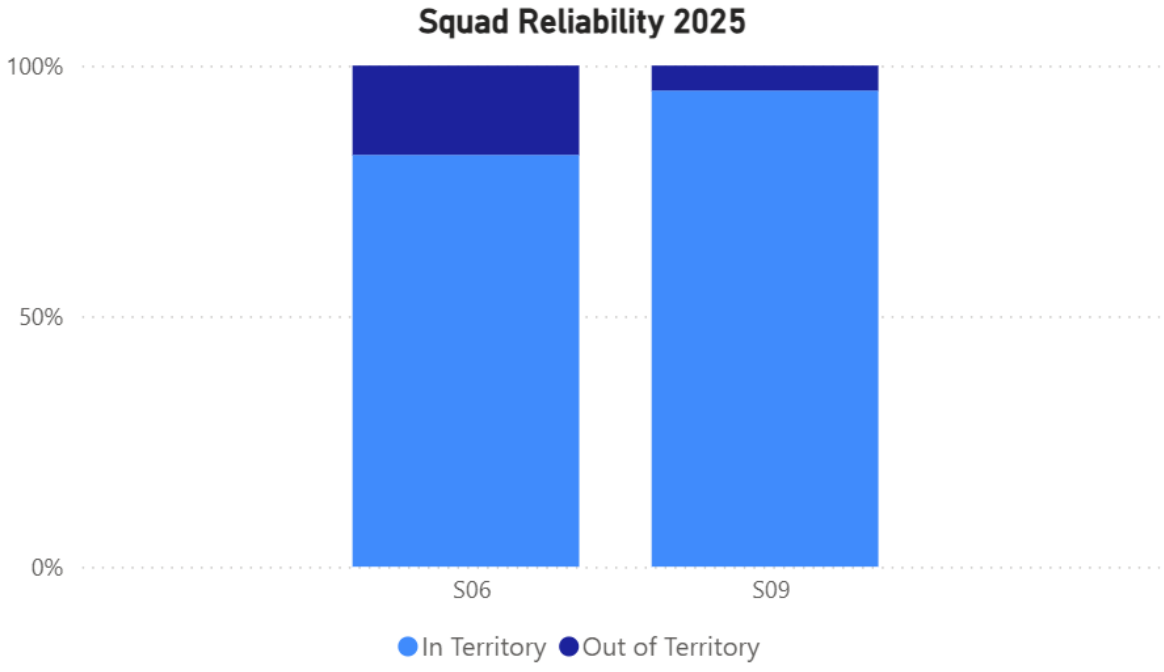


Figure 6.3 Chart: Squad Reliability

The average response reliability for Ambulances is 55%, with 45% of all calls being handled by non-first due units. On average, the engine arrives at ALS calls three minutes faster than the dispatched ambulance. This delayed response from ambulances and the fact that the department has more ranked fire medics assigned to fire apparatus than non-ranked fire medics has prompted the department to change its delivery model to allow for faster ALS care to citizens in need. The department has moved all fire medics to fire apparatus and staffed ambulances with EMT Intermediates and Advanced EMTs as of January of 2024.

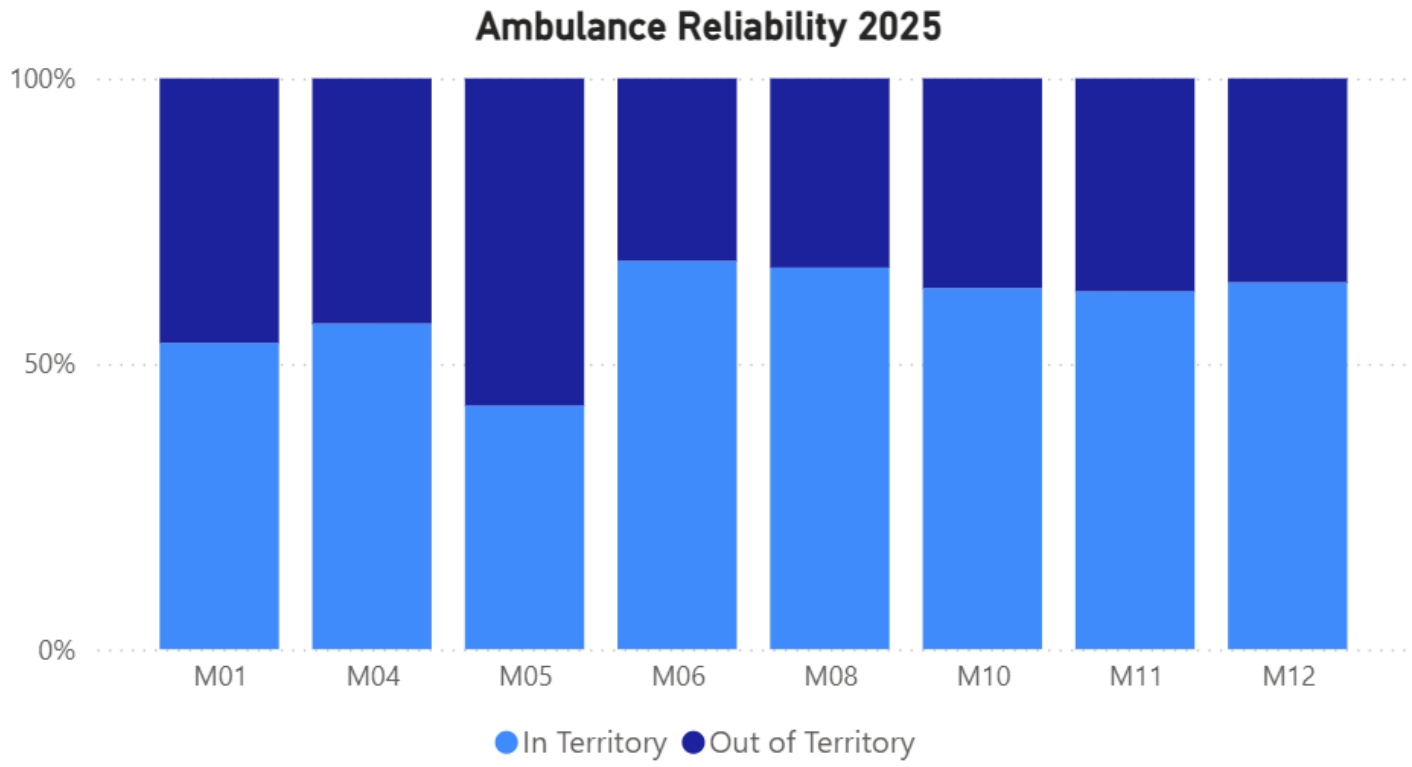


Figure 6.4 Chart: Ambulance Reliability

FIREFIGHTER INJURY/FATALITIES

CFEMS understands that the department has been very fortunate and has not had an on-scene line of duty death (LODD) since March 26, 1973. CFEMS is continually making cultural changes to increase firefighter health, safety, and wellness. Risk of injury and fatalities are managed through proper training, personal protective equipment (PPE), and actions on the fire ground. All are being trained as safety officers and are trained on incident size-up, initial company operations, and first-in tactical decision-making. Many of the standard operating procedures are life-safety focused as well. (Figure 6.5 Injuries)

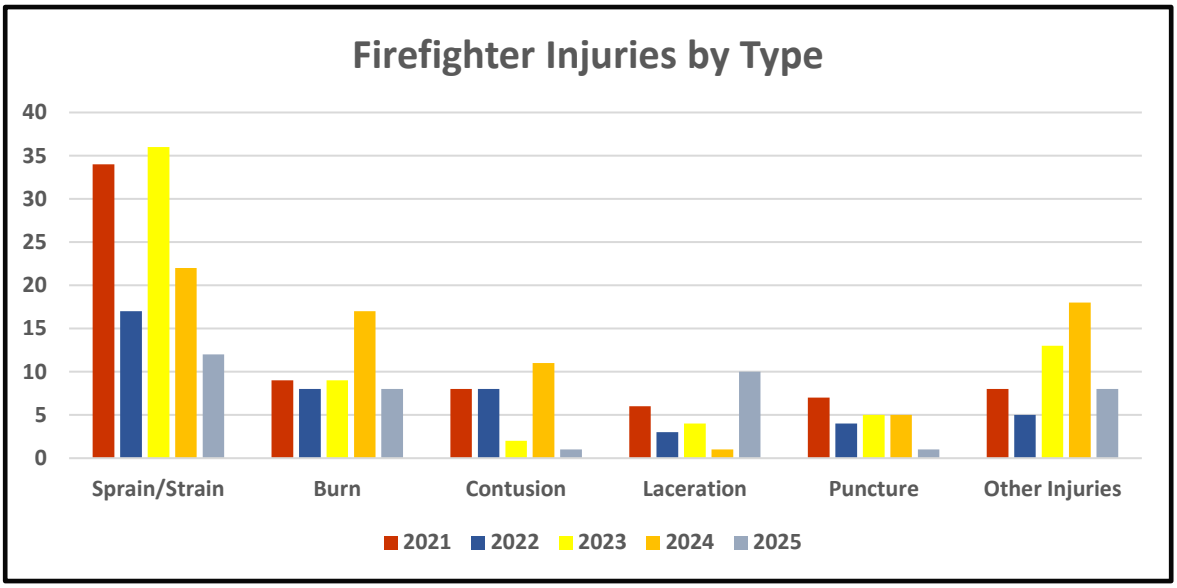


Figure 6.5 Chart: 2021 – 2025 Injuries

The department promotes a healthy lifestyle through annual mandatory health screens. CFEMS has been approved for funding for the One Test cancer screening blood test for all members, as well as a low-dose CT scan available for members 40 years of age and older. After Action Reviews are held after large incidents to ensure continuous improvement of performance, identification of unsafe actions, and to ensure proper communications. On-the-job injuries are monitored to identify unsafe working practices and trends. Identified hazards and trends in injury cause are addressed through policy changes and personnel education.

CIVILIAN CASUALTY/FATALITY

According to the National Safety Council (NSC) Injury Facts 2020, 1 in 1,450 people will die from exposure to fire, flames, or smoke. Fire is the fourteenth leading cause of injury-related death across all ages. (Figure 6.6 NSC)

Cause of Death	Odds of Dying
Heart Disease	1 in 6
Cancer	1 in 7
COVID-19	1 in 12
All preventable causes of death	1 in 21
Chronic lower respiratory disease	1 in 28
Opioid Overdose	1 in 67
Suicide	1 in 93
Motor Vehicle Crash	1 in 101
Fall	1 in 102
Gun Assault	1 in 221
Pedestrian Incident	1 in 541
Motorcyclist	1 in 799
Drowning	1 in 1,024
Fire or Smoke	1 in 1,450

Source: National Safety Council estimates based on data from the National Center for Health Statistics—Mortality Data for 2020, as compiled from data provided by the 57 vital statistics jurisdictions through the Vital Statistics Cooperative Program. Population and life expectancy data are from the U.S. Census Bureau. Deaths are classified based on the 10th Revision of the World Health Organization's "The International Classification of Diseases" (ICD). Numbers following titles refer to External Cause of Morbidity and Mortality classifications in ICD-10.

Figure 6.6 Chart: National Safety Council Injury-Related Deaths

According to the US Fire Administration (2020), rates per 1,000,000 population:

- National fire death rate: 10.7
- National fire injury rate: 50.6
- Gender and Race: African American males (19.1) and American Indian males (18.7) have the highest fire death rates per million population
- Age: People ages 85 or older have the highest fire death (38.0) and ages 50-54 have the highest injury (66.4) rates

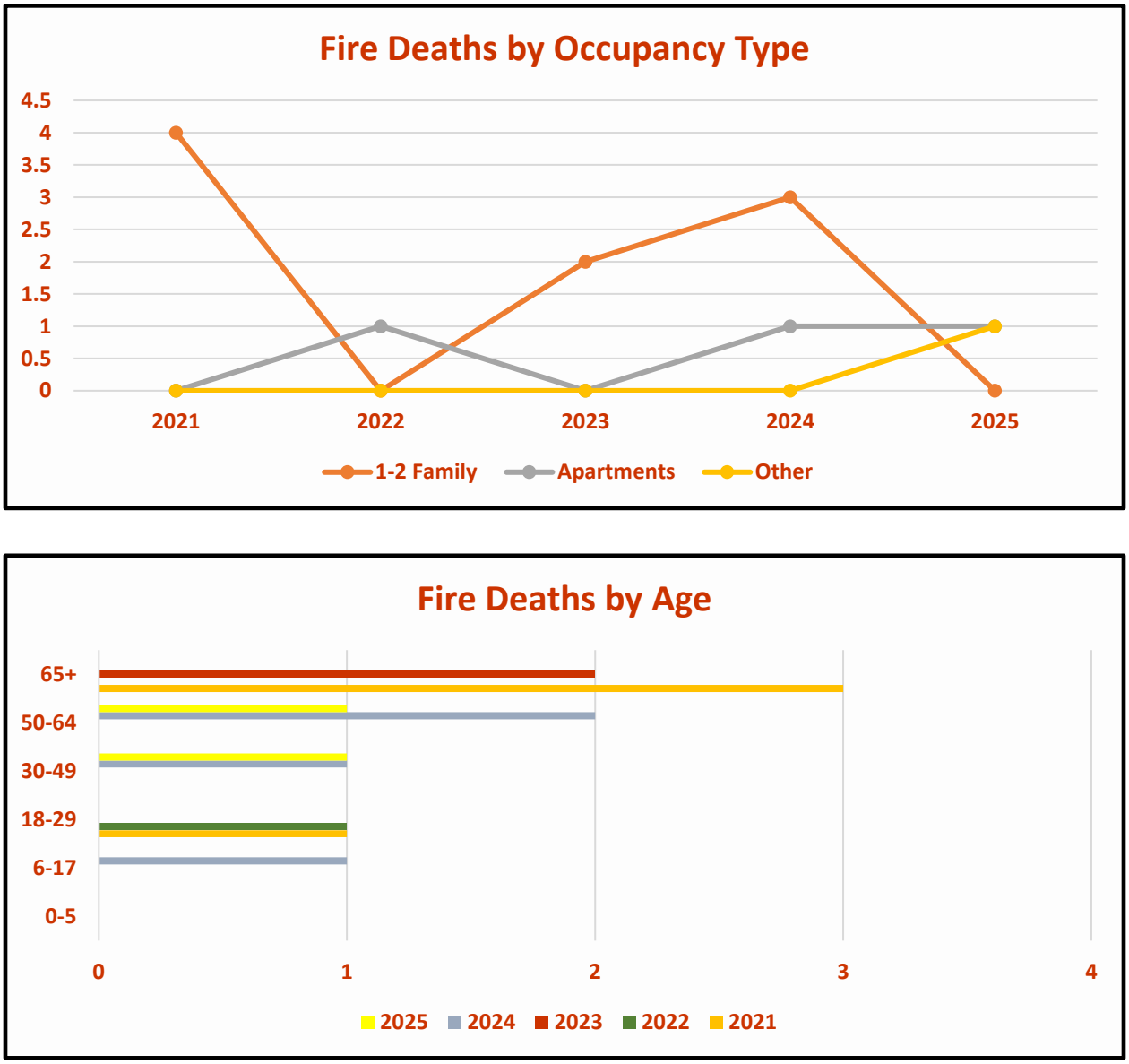


Figure 6.7 Charts: Fire Deaths in Columbus

SECTION VII: PLAN FOR MAINTAINING AND IMPROVING RESPONSE CAPABILITIES

CALL PROCESSING

The 911 communications center's Computer-Aided Dispatch (CAD) system was upgraded to Tyler CAD in June 2025. The 911 center maintains an operational backup center that can be accessed quickly if the main center becomes non-operational. For 2025, call processing times have been calculated at approximately 4 minutes and 6 seconds at the 90th percentile, while the NFPA standard for call processing is 60 seconds. This is believed to be due to low staffing levels and a recent change in leadership at the 911 center. Toward the end of 2025, they were closer to being fully staffed, and CFEMS has been communicating with dispatch managers on call processing expectations and identified benchmarks. The CFEMS will continue to work with dispatch leadership to reduce call processing times. CFEMS established quarterly meetings with the dispatch team and have implemented fail safe operations with the new system to maintain dispatch capabilities.

TURNOUT

Turnout times are monitored through the quality assurance process, and extended times are questioned. The department publishes apparatus turnout times through the department's digital information sharing platform to help motivate personnel.

RESOURCE ALLOCATION

In 2004, the department contracted with private ambulance providers to provide four 24 hr. ambulances to enhance response capabilities while reducing workload for personnel. In 2017, two additional 24 hr. units were added due to an increase in calls for service. The contract was amended in 2020 when one of the three providers stopped providing services, reducing the providers to two. Currently, one private provider provides two 24-hour ambulances and one peak time unit, and the second provider provides one 24-hour ambulance and two peak time ambulances.

SUPPLEMENTAL AMBULANCE CONTRACT

CFEMS' supplemental ambulance contract with the ambulance providers was renewed in 2025. To ensure CFEMS' response time requirements are met, the new contract specifies:

- Mandatory data reporting to CFEMS
- Bill patients at the current CFEMS rate
- All equipment shall be equivalent to CFEMS equipment
- Participate in the QA/QI process on care delivery
- Conflict resolution policy

ALS CAPABILITIES

All department ambulances are staffed with at least one Advanced EMT, and private ambulances responding out of CFEMS stations are staffed with a paramedic. The department has 19 fire apparatus staffed with a paramedic as staffing allows. All fire apparatus are designated by the state EMS office as medical first responder units. Tracking of medical information and technologies must be ongoing to ensure that a high standard of care is met at every patient contact and to ensure the best possible protection for EMS providers.

AMBULANCE WALL TIME

The time units out of service at the hospital have consistently reduced the number of units available to respond to calls for service. CFEMS has worked with local hospitals to reduce "wall time." The hospitals have made changes to their triage and processes to reduce wait time, but citizens continue to utilize hospital emergency rooms for non-emergent conditions that could be handled through primary care, urgent care facilities, or other social resources, challenging the hospital systems. Additionally, more inpatient admissions throughout the hospitals cause a backlog of patients in the ED, reducing the availability of ED beds. In 2021, wall time at emergency department (ED) #1 was at 51 min at the 90th percentile; ED #2 was at 51 min at the 90th percentile; and ED #3 was at 49 min at the 90th percentile. From 2021 to 2025, wall time has remained steady with one hospital and a slight decrease with the other two hospitals. This caused a cascading backlog of patients in the ED. In 2025, ED #1 decreased to 41 min at the 90th percentile.

QUALITY ASSURANCE/QUALITY IMPROVEMENT

A Quality Assurance and Quality Improvement (QA/QI) process provides for the review of all reports entered in the department's records management software. It is the responsibility of the company officer /acting officer to review each NFIRS and patient care report (PCR) to ensure 100% validity, and to ensure all pertinent data has been entered and is accurate. Response times are monitored, and aberrant times can be corrected if known to be incorrect. After review, station officers change the "status" to "reviewed" or "QA/QI by station officer". Next, the battalion chief /acting battalion chief is responsible for reviewing all NFIRS reports within their battalion. Reports that are marked "reviewed" are selected and, following their review, change the "status" to "QA/QI" or "QA/QI by battalion chief". This process is to be completed no later than the following shift. Staff conducts a monthly review of NFIRS reports to ensure the Quality Assurance process is working to produce accurate/complete NFIRS reports. The EMS Deputy Chief reviews patient care reports on high acuity calls involving stroke, STEMI, cardiac arrest, significant trauma, and pediatric patients to ensure protocol is being followed. Once reviewed, the Deputy Chief of EMS will select "QA/QI by EMS Supervisor."

TURNOVER/RETIREMENT

Each year, CFEMS has vacancies due to retirements, resignations, and terminations. Hiring for vacant positions is time-consuming and has become increasingly more challenging. In an effort to retain Fire medic positions, an ordinance change provided for incentive pay of $6,200 as well as moving Fire medics from a Grade 14 to 15. This has helped with retention of Fire medics and has increased the number of members willing to attend paramedic training to fill vacant positions.

	2021	2022	2023	2024	2025
Retired	13	15	11	5	20
Resigned	39	43	39	29	46
Terminated	3	1	0	0	0
Fire Medics	9	7	7	4	7

Figure 6.8 Chart: Personnel Separation Reasons

CFEMS PARAMEDIC PROGRAM

Columbus Fire and EMS began the first in-house paramedic program in 2004 to fulfill the need for paramedics in the department and the community. The National Registry of EMTs (NREMT) implemented programmatic accreditation as an eligibility requirement for National EMS certification at the paramedic level. It was a lengthy and comprehensive process to become accredited through CAAHEP in 2018. The paramedic program consists of a 13-month in-house program that entails 1472 total training hours (724 Didactic, 216 Lab, 532 Clinical). Students must pass a pre-test plus Anatomy and Physiology to enter the program. The CFEMS signed an articulation agreement with Columbus Technical College in January 2020, affording students up to 41 collegiate semester hours upon completion of the program.

ORGANIZATIONAL IMPROVEMENT PLAN (5-YEAR)

Delivery of services with continued increases in call volume, coupled with apparatus integrity issues, is a constant concern. The department continues to focus on the health and safety of personnel through fitness and wellness initiatives. The department will continue to work to improve technology to allow for safer operations and a more robust collection of data. With the implementation of a five-year strategic planning effort, the CFEMS hopes to effect change in the following areas:

- Apparatus Replacement and Maintenance
- Professional Development
- Community Risk Reduction Efforts
- Delivery of Services
- Technology Advancement
- Health, Wellness, and Safety of Personnel

File Attachments for Item:

4. Lease of Equipment for Golf Courses – Yamaha Golf Carts

Approval is requested to enter a lease for 154 Yamaha Golf Carts from Yamaha Motor Finance Corporation over a 48-month period in total amount of $502,656.48.

Columbus Consolidated Government
Council Meeting Agenda Item

TO:	**Mayor and Councilors**
AGENDA SUBJECT:	**Lease of Equipment for Golf Courses – Yamaha Golf Carts**
AGENDA SUMMARY:	Approval is requested to enter a lease for 154 Yamaha Golf Carts from Yamaha Motor Finance Corporation over a 48-month period in total amount of $502,656.48.
INITIATED BY:	**Golf Authority**

Recommendation: Approval is requested to enter into an agreement to facilitate the lease of 154 Yamaha Golf Carts from Yamaha Motor Finance Corporation.

Background: There is a need at Bull Creek golf facility for the equipment listed below to be used to accommodate the public.

Bull Creek:

Lease# 411-1

154 Yamaha Drive2 AFI GOLF CARS

Monthly payment of $10,472.01/48 months/ total payments $502,656.48

Analysis: The lease agreement will be for 48 months' payments totaling $502,656.48

Legal Considerations: The lease agreements and any other documentation will be reviewed by the City Attorney's Office.

Recommendations/Actions: Approve a resolution to enter into a lease agreement to obtain fleet rental carts from Yamaha Motor Finance Corporation.

A RESOLUTION

NO._____

A RESOLUTION AUTHORIZING A LEASE AGREEMENT WITH YAMAHA MOTOR FINANCE CORPORATION OVER A 48-MONTH LEASE PERIOD IN A TOTAL AMOUNT OF $502,646.48 TO OBTAIN EQUIPMENT TO BE UTILIZED AT BULL CREEK GOLF COURSE.

WHEREAS, the YAMAHA equipment listed on Exhibit A hereto is needed for the golf cart rental fleet at the Bull Creek golf course.

NOW, THEREFORE, THE COUNCIL OF COLUMBUS, GEORGIA, HEREBY RESOLVES AS FOLLOWS:

That the Mayor or the City Manager is hereby authorized to enter into a lease agreement on behalf of the Columbus Golf Authority to acquire golf cart rental equipment from Yamaha Motor Finance Corporation in accordance with the terms set forth on Exhibit A The cost of the lease for the equipment to be utilized at Bull Creek and Godwin Creek Golf Courses will total $502,646.48 over a period of 48 months Funds are available in the FY27 Budget as follows: Bull Creek Golf Course Fund – Bull Creek – Operations - Equipment Rental/Lease; 0755-630-2100-6543 .The Mayor, the City Manager, the Golf Director and their designees shall be authorized to execute the necessary documentation for this transaction.

Introduced at a regular meeting of the Council of Columbus, Georgia, held the _____ day of _____, 2026 and adopted at said meeting by the affirmative vote of _____ members of said Council.

Councilor Allen voting _____.
Councilor Anker voting _____.
Councilor Barnes voting _____.
Councilor Chambers voting _____.
Councilor Cogle voting _____.
Councilor Crabb voting _____.
Councilor Davis voting _____.
Councilor Garrett voting _____
Councilor Huff voting _____.
Councilor Tucker voting _____.

_____ _____
Lindsey G. McLemore, Clerk of Council B.H. “Skip” Henderson III, Mayor

EXHIBIT A

Lease # 411-1

154 Yamaha Drive2 AFI Golf Cars

Monthly payment of $10,472.01/48 months/ total payments $502,646.48

File Attachments for Item:

5. Lease of Equipment for Golf Courses – Cushman Hauler Elite Utility Vehicles

Approval is requested to enter a lease for 7 Cushman Hauler Elite Utility vehicles from EZGO/Textron/Wells Fargo Equipment Finance over a 60-month period in total amount of $130,087.80 to be used to maintain the Bull Creek Golf Courses.

Columbus Consolidated Government
Council Meeting Agenda Item

TO:	**Mayor and Councilors**
AGENDA SUBJECT:	**Lease of Equipment for Golf Courses – Cushman Hauler Elite Utility Vehicles**
AGENDA SUMMARY:	Approval is requested to enter a lease for 7 Cushman Hauler Elite Utility vehicles from EZGO/Textron/Wells Fargo Equipment Finance over a 60-month period in total amount of $130,087.80 to be used to maintain the Bull Creek Golf Courses.
INITIATED BY:	**Golf Authority**

Recommendation: Approval is requested to enter into an agreement to facilitate the lease of 7 utility vehicles of EZGO/Textron from Wells Fargo Equipment Finance.

Background: There is a need at Bull Creek golf facility for the equipment listed below to be used to maintain the course.

Bull Creek:

Lease# 603-0143067-003

7 EZGO/Cushman Hauler Pro Elite utility vehicles
Monthly payment of $2,168.13/60 months/ total payments $130,087.80

Analysis: The lease agreement will be for 60 months' payments totaling $130,087.80

Legal Considerations: The lease agreements and any other documentation will be reviewed by the City Attorney's Office.

Recommendations/Actions: Approve a resolution to enter into a lease agreement to obtain ground maintenance equipment from Wells Fargo Equipment Finance.

A RESOLUTION

NO._____

A RESOLUTION AUTHORIZING A LEASE AGREEMENT WITH WELLS FARGO EQUIPMENT FINANCE OVER A 60 - MONTH LEASE PERIOD IN A TOTAL AMOUNT OF $130,087.80 TO OBTAIN EQUIPMENT TO BE UTILIZED AT BULL CREEK GOLF COURSE.

WHEREAS, the 7 UTILITY VEHICLES of EZGO/CUSHMAN equipment listed on Exhibit A hereto is needed for golf course maintenance at the Bull Creek golf courses.

NOW, THEREFORE, THE COUNCIL OF COLUMBUS, GEORGIA, HEREBY RESOLVES AS FOLLOWS:

That the Mayor or the City Manager is hereby authorized to enter into a lease agreement on behalf of the Columbus Golf Authority to acquire grounds maintenance equipment from Yamaha Motor Finance Corporation in accordance with the terms set forth on Exhibit A The cost of the lease for the equipment to be utilized at Bull Creek and Godwin Creek Golf Courses will total $130,087.80 over a period of 60 months Funds are available in the FY27 Budget as follows: Bull Creek Golf Course Fund – Bull Creek – Operations - Equipment Rental/Lease; 0755-630-2100-6543 .The Mayor, the City Manager, the Golf Director and their designees shall be authorized to execute the necessary documentation for this transaction.

Introduced at a regular meeting of the Council of Columbus, Georgia, held the _____ day of June, 2026 and adopted at said meeting by the affirmative vote of _____ members of said Council.

Councilor Allen voting _____.
Councilor Anker voting _____.
Councilor Barnes voting _____.
Councilor Chambers voting _____.
Councilor Cogle voting _____.
Councilor Crabb voting _____.
Councilor Davis voting _____.
Councilor Garrett voting _____.
Councilor Hickey voting _____.
Councilor Huff voting _____.
Councilor Tucker voting _____.

_____ _____
Lindsey G. McLemore, Clerk of Council B.H. “Skip” Henderson III, Mayor

EXHIBIT A

Lease # 603-0143067-003

7 EZGO/Cushman Hauler Pro Elite utility vehicles

Monthly payment of $2168.13/60 months/ total payments $130,087.80

File Attachments for Item:

6. One-Time Specialized Training Bonus for Muscogee County Sheriff Sworn Officers

Approval is requested to issue up to $25,000 in one-time specialized training bonuses using Red Speed (private school zone camera) funds to sworn officers in the Muscogee County Sheriff's Office in accordance with O.C.G.A 40-14-18 (m).

Columbus Consolidated Government
Council Meeting Agenda Item

TO:	Mayor and Councilors
AGENDA SUBJECT:	**One-Time Specialized Training Bonus for Muscogee County Sheriff Sworn Officers**
AGENDA SUMMARY:	Approval is requested to issue up to $25,000 in one-time specialized training bonuses using Red Speed (private school zone camera) funds to sworn officers in the Muscogee County Sheriff's Office in accordance with O.C.G.A 40-14-18 (m).
INITIATED BY:	**Muscogee County Sheriff's Office**

Recommendation: Approval is requested to issue up to $25,000 in one-time specialized training bonuses using Red Speed (private school zone camera) funds to sworn officers in the Muscogee County Sheriff's Office in accordance with O.C.G.A 40-14-18 (m).

Background: Pursuant to O.C.G.A 40-14-18 (m), the money collected from the school zone camera fines shall only be used to fund local law enforcement or public safety initiatives. The Sheriff is requesting to use up to $25,000 of Red Speed (private school zone camera) funds to provide a one-time bonus to sworn officers who are assigned to special units requiring specialized training essential to public safety, crime prevention and special operations in the Sheriff's Office. Employees perform these special duties and responsibilities in addition to their operational roles and have received specialty training and professional certifications to fulfill those responsibilities.

Analysis: Red Speed (private school zone camera) funds have been designated specifically to the Sheriff's Office. In addition, funding bonuses to law enforcement officers is not explicitly prohibited as funds must be used to fund local law enforcement or public safety initiatives.

Financial Considerations: Approximately $297,000 in Red Speed (private school zone camera) funds are available to be used by the Sheriff of which up to $25,000 may be used to fund the bonuses.

Legal Considerations: Council approval is required due to the potential impact on employee pension benefits.

Recommendation/Action: Approve a resolution to issue up to $25,000 in one-time specialized training bonuses using Red Speed (private school zone camera) funds to sworn officers in the Muscogee County Sheriff's Office in accordance with O.C.G.A 40-14-18 (m).

A RESOLUTION

NO.

APPROVE A RESOLUTION TO ISSUE UP TO $25,000 IN ONE-TIME SPECIALIZED TRAINING BONUSES USING RED SPEED (PRIVATE SCHOOL ZONE CAMERA) FUNDS TO SWORN OFFICERS IN THE MUSCOGEE COUNTY SHERIFF'S OFFICE IN ACCORDANCE WITH O.C.G.A 40-14-18 (M).

WHEREAS, pursuant to O.C.G.A 40-14-18 (m), the money collected from the school zone camera fines shall only be used to fund local law enforcement or public safety initiatives; and,

WHEREAS, the Sheriff is requesting to use up to $25,000 of Red Speed (private school zone camera) funds to provide a one-time bonus to sworn officers who are assigned to special units requiring specialized training essential to public safety, crime prevention and special operations in the Sheriff's Office. Employees perform these special duties and responsibilities in addition to their operational roles and have received specialty training and professional certifications to fulfill those responsibilities; and,

WHEREAS, there is approximately $297,000 in Red Speed (private school zone camera) funds are available to be used by the Sheriff of which up to $25,000 may be used to fund the bonuses.

NOW, THEREFORE, THE COUNCIL OF COLUMBUS, GEORGIA HEREBY RESOLVES:

That the Mayor or his designee is hereby authorized to issue up to $25,000 in one-time specialized training bonuses using Red Speed (private school zone camera) funds to sworn officers in the Muscogee County Sheriff's Office in accordance with O.C.G.A 40-14-18 (m).

_____

Introduced at a regular meeting of the Council of Columbus, Georgia held on the____ day of _____, 2026 and adopted at said meeting by the affirmative vote of ____ members of said Council.

Councilor Allen voting _____.
Councilor Anker voting _____.
Councilor Barnes voting _____.
Councilor Chambers voting _____.
Councilor Cogle voting _____.
Councilor Crabb voting _____.
Councilor Davis voting _____.
Councilor Garrett voting _____.
Councilor Huff voting _____.
Councilor Tucker voting _____.

Lindsey G. McLemore, Clerk of Council

B.H. "Skip" Henderson, III, Mayor

File Attachments for Item:

7. FEMA Fire Prevention and Safety (FP&S) Grant - Fire & EMS

Approval is requested to apply for and accept, if awarded, a grant in the amount of $269,523.80 through the FEMA Fire Prevention and Safety Grant (FP&S Grant) with a 5% match of $13,476.20. Funds will be used to purchase equipment, provide training, implement risk-reduction programs, and develop public education materials.

TO:	Mayor and Councilors
AGENDA SUBJECT:	**FEMA Fire Prevention and Safety (FP&S) Grant - Fire & EMS**
AGENDA SUMMARY:	Approval is requested to apply for and accept, if awarded, a grant in the amount of $269,523.80 through the FEMA Fire Prevention and Safety Grant (FP&S Grant) with a 5% match of $13,476.20. Funds will be used to purchase equipment, provide training, implement risk-reduction programs, and develop public education materials.
INITIATED BY:	**Fire/EMS**

Recommendation: Approval is requested to apply for and accept, if awarded, a grant in the amount of $269,523.80 through the FEMA Fire Prevention and Safety Grant (FP&S Grant) with a 5% match of $13,476.20. Funds will be used to purchase equipment, provide training, implement risk-reduction programs, and develop public education materials.

Background: Funding is requested to expand and strengthen these Community Risk Reduction efforts by increasing public education resources, enhancing outreach capabilities, supporting prevention personnel and equipment needs, and improving access to life-saving safety programs throughout the community. These investments will help Columbus Fire and EMS reduce preventable fires and injuries, improve emergency preparedness, and better protect lives and property for residents, businesses, and visitors throughout the service area.

Analysis: Columbus Fire and Emergency Medical Services is requesting funds for the purchase of equipment, training, risk reduction programs and public education material.

Financial Considerations: The grant is for the purchase of equipment, training, risk reduction programs and public education materials. The total amount requested is $269,523.80 with 5% matching funds required.

Legal Considerations: The Consolidated Government of Columbus is eligible to receive these funds.

Recommendation/Action: Authorize the Mayor or his designee to apply for and accept a grant request for equipment totaling $269,523.80 through the FEMA Fire Prevention and Safety Grant (FP&S Grant) with 5% matching funds required.

The Multi-Governmental Fund will be amended by the amount of the award.

A RESOLUTION
NO. _____

A RESOLUTION AUTHORIZING THE MAYOR OR HIS DESIGNEE TO APPLY FOR AND ACCEPT, IF AWARDED, A GRANT FROM FEMA'S FIRE PREVENTION AND SAFETY (FP&S) GRANT PROGRAM IN THE AMOUNT OF $269,523.80, OR AS OTHERWISE AWARDED, TO SUPPORT COLUMBUS FIRE AND EMS COMMUNITY RISK REDUCTION INITIATIVES, INCLUDING EQUIPMENT, TRAINING, RISK REDUCTION PROGRAM AND PUBLIC EDUCATION MATERIALS, WITH A REQUIRED 5% MATCHING CONTRIBUTION OF $13,476.20. THE MULTI-GOVERNMENTAL FUND WILL BE AMENDED BY THE AMOUNT OF THE AWARD.

WHEREAS, the Columbus Fire and Emergency Medical Services (CFEMS) is requesting funds for the purchase of a equipment, training, risk reduction program and public education material for $269,523.80 with 5% match of $13,476.20.

WHEREAS, the FEMA Fire Prevention and Safety Grant Program provides funding to support projects that enhance public safety through education, prevention, training, and risk reduction activities; and

WHEREAS, the proposed project will provide critical equipment, specialized training, community risk reduction programs, and public education materials designed to improve fire and life safety awareness throughout the community,

WHEREAS, this grant proposal will require 5% matching funds of $13,476.20.

NOW, THEREFORE, THE COUNCIL OF COLUMBUS, GEORGIA HERBY RESOLVES:

1) That the Mayor or his designee is hereby authorized to approve and submit a FEMA Fire Prevention and Safety (FP&S) Grant application on behalf of Columbus Fire and Emergency Medical Services in the amount of $269,523.80, or as otherwise awarded, to support Community Risk Reduction initiatives, including equipment, training, risk reduction programs, and public education materials, with a required local matching contribution of 5% in the amount of $13,476.20.

2) That the Multi-Governmental Fund will be amended by the amount of the award.

_____

Introduced at a regular meeting of the Council of Columbus, Georgia, held the _____day of_____, 2026, and adopted at said meeting by the affirmative vote of _____members of said Council.

Councilor Allen voting _____.
Councilor Anker voting _____.
Councilor Barnes voting _____.
Councilor Chambers voting _____.
Councilor Cogle voting _____.
Councilor Crabb voting _____.
Councilor Davis voting _____.
Councilor Garrett voting _____.
Councilor Huff voting _____.
Councilor Tucker voting _____.

_____ _____
Lindsey G. McClemore, Clerk of Council B.H. “Skip” Henderson III, Mayor

File Attachments for Item:

8. Assistance to Firefighters Grant (AFG)

Approval is requested to apply for and accept, if awarded, a grant in the amount of $199,424.35 or as otherwise awarded from the Federal Emergency Management Agency (FEMA) for the purchase of rescue equipment and GSAR support resources. There is a 10% ($19,942.43) matching funds requirement.

TO:	Mayor and Councilors
AGENDA SUBJECT:	**Assistance to Firefighters Grant (AFG)**
AGENDA SUMMARY:	Approval is requested to apply for and accept, if awarded, a grant in the amount of $199,424.35 or as otherwise awarded from the Federal Emergency Management Agency (FEMA) for the purchase of rescue equipment and GSAR support resources. There is a 10% ($19,942.43) matching funds requirement.
INITIATED BY:	**Fire/EMS**

Recommendation: Approval is requested to apply for and accept, if awarded, a grant in the amount of $199,424.35 or as otherwise awarded from the Federal Emergency Management Agency (FEMA) for the purchase of rescue equipment and GSAR support resources. There is a 10% ($19,942.43) matching funds requirement.

Background: Funds are requested from the Federal Emergency Management Agency to provide replacement equipment and support for the department's Georgia Search and Rescue (GSAR) team. This is a package request to include a number of items including tents, drill, power units, air shores and supplementary equipment that is utilized by GSAR members in support of rescue operations across the region. The Fire-EMS Department has maintained this equipment since its inception. However, most items have reached end of life and are no longer serviceable. The GSAR team deploys to disaster areas across the country when requested and approved, in addition to providing those resource capabilities right here in Muscogee County.

Analysis: Columbus Fire and Emergency Medical Services is requesting funds for the purchase of a package of replacement rescue equipment.

Financial Considerations: The grant is for the purchase of rescue equipment and GSAR support resources. The total amount requested is $199,424.35, with 10% matching funds required.

Legal Considerations: The Consolidated Government of Columbus is eligible to receive these funds.

Recommendation/Action: Authorize the Mayor or his designee to apply for and accept a grant request for equipment totaling $199,424.35 through the Assistance to FireFighters Grant program with 10% matching funds required.

The Multi-Governmental Fund will be amended by the amount of the award.

A RESOLUTION
NO. _____

A RESOLUTION AUTHORIZING THE MAYOR OR HIS DESIGNEE TO APPLY FOR AND ACCEPT, IF AWARDED, A GRANT FOR THE PURCHASE OF A PACKAGE OF RESCUE EQUIPMENT AND SUPPORT RESOURCES TO SUPPORT THE FIRE-EMS DEPARTMENT'S GSAR TEAM FOR $199,424.35, OR AS OTHERWISE AWARDED, FROM FEMA'S ASSISTANCE TO FIREFIGHTERS GRANT PROGRAM WITH 10% MATCHING FUNDS REQUIRED. THE MULTI-GOVERNMENTAL FUND WILL BE AMENDED BY THE AMOUNT OF THE AWARD.

WHEREAS, the Columbus Fire and Emergency Medical Services (CFEMS) is requesting funds for the purchase of a package of rescue equipment for a total of $199,424.35; and,

WHEREAS, the equipment requested is replacement equipment and support resources for the Fire-EMS Department's Georgia Search & Rescue (GSAR) team; and,

WHEREAS, the majority of items requested have reached their end of life and are no longer serviceable; and,

WHEREAS, this grant proposal will require 10% matching funds.

NOW, THEREFORE, THE COUNCIL OF COLUMBUS, GEORGIA HERBY RESOLVES:

1) That the Mayor or his designee is hereby authorized to approve the Assistance to FireFighters Grant program application for the purchase of a package of rescue equipment and support resources for Columbus Fire and Emergency Medical Services for $199,424.35 or as otherwise awarded with 10% matching funds required.

2) That the Multi-Governmental Fund will be amended by the amount of the award.

_____

Introduced at a regular meeting of the Council of Columbus, Georgia, held the _____day of_____, 2026, and adopted at said meeting by the affirmative vote of _____members of said Council.

Councilor Allen voting _____.
Councilor Anker voting _____.
Councilor Barnes voting _____.
Councilor Chambers voting _____.
Councilor Cogle voting _____.
Councilor Crabb voting _____.
Councilor Davis voting _____.
Councilor Garrett voting _____.
Councilor Huff voting _____.
Councilor Tucker voting _____.

_____ _____
Lindsey G. McClemore, Clerk of Council . "Skip" Henderson III, Mayor

File Attachments for Item:

A. Used & Confiscated Firearms for Credit or Swap - RFB NO. 26-0035

Columbus Consolidated Government
Council Meeting Agenda Item

TO:	Mayor and Councilors
AGENDA SUBJECT:	**USED & CONFISCATED FIREARMS FOR CREDIT OR SWAP – RFB NO. 26-0035**
INITIATED BY:	Finance Department

It is requested that Council rescind Resolution No. 117-26 authorizing the award for Used & Confiscated Firearms for Credit or Swap to Pro Law Enforcement (Prescott, AZ); and **approve award to Proforce Marketing, Inc. d/b/a/ Proforce Law Enforcement (Prescott, AZ)** for Used & Confiscated Firearms for Credit or Swap of three hundred twenty-six (326) used and confiscated firearms from the Columbus Police Department for fifteen (15) Heckler & Koch MRA4 MR556 A4 SBR and accessories. There will be no cost to the City for the swap of the firearms.

Resolution No. 117-26 is required to be rescinded because the vendor's name was incorrectly stated as Pro Law Enforcement.

The Columbus Police Department is using the swap of the used and confiscated firearms to obtain new weapons for the Department without cost to the City. Per the swap, Proforce Marketing, Inc. d/b/a/ Proforce Law Enforcement will provide the following: fifteen (15) Heckler & Koch MR556 A4 SBR 11" Part No. 81001048 and accessories. The total value of the swap is $35,161.80.

Bid specifications were posted on the web page of DemandStar, the Purchasing Division, and the Georgia Procurement Registry. Three (3) bids were received on April 1, 2026. This bid has been advertised, opened, and reviewed. The bidders were:

Vendor	Unit Price	Quantity Offered in Exchange	Total Value of Offer
Proforce Marketing, Inc. DBA Proforce Law Enforcement (Prescott, AZ)	**$ 2,344.12**	**15**	**$ 35,161.80**
Dana Safety Supply (Sugar Hill, GA)	$ 2,163.00	12	$ 25,956.00
PAI Defense (Columbia, IN)	$ 2,287.40	12	$ 27,448.80

Per the bid specifications, bid will be awarded to the bidder offering the highest credit or swap value, whichever is in the best interest of the City.

There is no cost to the City associated with the firearms swap.

A RESOLUTION

NO._____

IT IS REQUESTED THAT COUNCIL RESCIND RESOLUTION NO. 117-26 WHICH AUTHORIZED THE AWARD FOR USED & CONFISCATED FIREARMS FOR CREDIT OR SWAP TO PRO LAW ENFORCEMENT (PRESCOTT, AZ); AND AUTHORIZE AWARD TO PROFORCE MARKETING, INC. D/B/A/ PROFORCE LAW ENFORCEMENT (PRESCOTT, AZ) FOR USED & CONFISCATED FIREARMS FOR CREDIT OR SWAP OF THREE HUNDRED TWENTY-SIX (326) USED AND CONFISCATED FIREARMS FROM THE COLUMBUS POLICE DEPARTMENT FOR FIFTEEN (15) HECKLER & KOCH MRA4 MR556 A4 SBR AND ACCESSORIES. THERE WILL BE NO COST TO THE CITY FOR THE SWAP OF THE FIREARMS.

WHEREAS, Resolution No. 117-26 is required to be rescinded because the vendor's name was incorrectly stated as Pro Law Enforcement; and,

WHEREAS, The Columbus Police Department is using the swap of the used and confiscated firearms to obtain new weapons for the Department without cost to the City. Per the swap, Proforce Marketing, Inc. d/b/a/ Proforce Law Enforcement will provide the following: fifteen (15) Heckler & Koch MR556 A4 SBR 11" Part No. 81001048 and accessories. The total value of the swap is $35,161.80.

NOW, THEREFORE, THE COUNCIL OF COLUMBUS, GEORGIA, HEREBY RESOLVES AS FOLLOWS:

I.

That Resolution No. 117-26 is hereby rescinded; and,

II.

That the Mayor and/or his designee is hereby authorized to swap three hundred twenty-six (326) used and confiscated firearms from the Columbus Police Department for fifteen (15) Heckler & Koch MRA4 MR556 A4 SBR and accessories provided by **Proforce Marketing, Inc. d/b/a/ Proforce Law Enforcement (Prescott, AZ)**. There will be no cost to the City for the swap of firearms.

Introduced at a regular meeting of the Council of Columbus, Georgia, held the _____day of _____, 2026 and adopted at said meeting by the affirmative vote of _____members of said Council.

Councilor Allen	voting _____
Councilor Anker	voting _____
Councilor Barnes	voting _____
Councilor Chambers	voting _____
Councilor Cogle	voting _____
Councilor Crabb	voting _____
Councilor Davis	voting _____
Councilor Garrett	voting _____
Councilor Huff	voting _____
Councilor Tucker	voting _____

Lindsey G. McLemore, Clerk of Council

B.H. “Skip” Henderson III, Mayor

File Attachments for Item:

B. Contract Extension for Pavement Marking Services (Annual Contract) – RFB No. 20-0048

Columbus Consolidated Government
Council Meeting Agenda Item

TO:	Mayor and Councilors
AGENDA SUBJECT:	Contract Extension for Pavement Marking Services (Annual Contract) – RFB No. 20-0048
INITIATED BY:	Finance Department

It is requested that Council approve the extension of the annual contract with Peek Pavement Marking, LLC (Columbus, GA) through November 8, 2026, to provide pavement marking services on an "as needed" basis.

The vendor shall provide all materials, supplies, equipment, trained personnel and layout services to cause a satisfactory application of pavement markings in accordance with the Georgia Department of Transportation, the Federal Manual of Uniform Traffic control Devices (MUTCD), or as specified by the Traffic Engineering Manager or his/her agent.

Per Resolution No. 083-20, dated March 24, 2020, Council authorized the execution of a 5-year annual contract with Peek Pavement Marking, LLC. The contract has exhausted all renewals, and a previously authorized extension expired on May 8, 2026. The extension through November 8, 2026, is needed to allow the Engineering Department time to review and revise specifications in order to advertise a new RFB for the next contract. Council approval is required for this contract extension.

Funds are budgeted each fiscal year for this on-going expense: Paving Fund – Engineering – Highways & Roads – Road Maintenance Materials; 0203-250-2200-ROAD-6726; and Capital Projects – Paving Fund Support Projects - Road Maintenance Materials – Resurfacing/Rehabilitation Program; 0508 - 660 – 3000 – CPPF- 6726 - 21023.

A RESOLUTION

NO._____

A RESOLUTION AUTHORIZING EXTENSION OF THE ANNUAL CONTRACT WITH PEEK PAVEMENT MARKING, LLC, (COLUMBUS, GA) THROUGH NOVEMBER 8, 2026, TO PROVIDE PAVEMENT MARKING SERVICES ON AN "AS NEEDED" BASIS.

WHEREAS, the vendor shall provide all materials, supplies, equipment, trained personnel and layout services to cause a satisfactory application of pavement markings in accordance with the Georgia Department of Transportation, the Federal Manual of Uniform Traffic control Devices (MUTCD), or as specified by the Traffic Engineering Manager or his/her agent; and,

WHEREAS, per Resolution No. 083-20, dated March 24, 2020, Council authorized the execution of a 5-year annual contract with Peek Pavement Marking, LLC. The contract has exhausted all renewals, and a previously authorized extension expired on May 8, 2026. The extension through November 8, 2026, is needed to allow the Engineering Department time to review and revise specifications in order to advertise a new RFB for the next contract. Council approval is required for this contract extension.

NOW, THEREFORE, THE COUNCIL OF COLUMBUS, GEORGIA, HEREBY RESOLVES AS FOLLOWS:

That the Mayor and/or his designee is hereby authorized to extend the annual contract with Peek Pavement Marking, LLC (Columbus, GA) through November 8, 2026, to provide pavement marking services on an "as needed" basis. Funds are budgeted each fiscal year for this on-going expense: Paving Fund – Engineering – Highways & Roads – Road Maintenance Materials; 0203-250-2200-ROAD-6726; and Capital Projects – Paving Fund Support Projects - Road Maintenance Materials – Resurfacing/Rehabilitation Program; 0508 - 660 – 3000 – CPPF- 6726 - 21023.

_____

Introduced at a regular meeting of the Council of Columbus, Georgia, held the _____day of _____, 2026 and adopted at said meeting by the affirmative vote of _____members of said Council.

Councilor Allen	voting _____
Councilor Anker	voting _____
Councilor Barnes	voting _____
Councilor Chambers	voting _____
Councilor Cogle	voting _____
Councilor Crabb	voting _____
Councilor Davis	voting _____
Councilor Garrett	voting _____
Councilor Huff	voting _____
Councilor Tucker	voting _____

File Attachments for Item:

C. Contract Extension for Maintenance Services for Security Locking Systems/Door Hinges (Annual Contract) – RFB No. 20-0058

Columbus Consolidated Government
Council Meeting Agenda Item

TO:	Mayor and Councilors
AGENDA SUBJECT:	Contract Extension for Maintenance Services for Security Locking Systems/Door Hinges (Annual Contract) – RFB No. 20-0058
INITIATED BY:	Finance Department

It is requested that Council approve the extension of the annual contract with Unique Security, Inc. (Montgomery, AL) through December 31, 2026, to provide maintenance services related to security locking systems and door hinges at the Muscogee County Jail on an "as needed" basis.

The services shall include cleaning, servicing and repairing all sliding and/or swing doors (security hollow metal). Also, closers, door position switches, hinges, cylinders, raised and flush pulls, and any other hardware on security doors shall be checked and repaired if possible.

Per Resolution No. 102-20, dated April 28, 2020, Council authorized the execution of a 5-year annual contract with Unique Security, Inc. The contract has exhausted all renewals, and a previously authorized extension will expire on June 30, 2026. The extension through December 31, 2026, is needed to allow the Muscogee County Jail time to review and revise specifications in order to advertise a new RFB for the next contract. Council approval is required for this contract extension.

Funds are budgeted each fiscal year for this ongoing expense: General Fund – Sheriff – Detention – Jail – Contractual Services; 0101-550-2600-JAIL-6319.

A RESOLUTION

NO._____

A RESOLUTION AUTHORIZING EXTENSION OF THE ANNUAL CONTRACT WITH UNIQUE SECURITY, INC. (MONTGOMERY, AL) THROUGH DECEMBER 31, 2026, TO PROVIDE MAINTENANCE SERVICES RELATED TO SECURITY LOCKING SYSTEMS AND DOOR HINGES AT THE MUSCOGEE COUNTY JAIL ON AN "AS NEEDED" BASIS.

WHEREAS, the services shall include cleaning, servicing and repairing all sliding and/or swing doors (security hollow metal). Also, closers, door position switches, hinges, cylinders, raised and flush pulls, and any other hardware on security doors shall be checked and repaired if possible; and,

WHEREAS, per Resolution No. 102-20, dated April 28, 2020, Council authorized the execution of a 5-year annual contract with Unique Security, Inc. The contract has exhausted all renewals, and a previously authorized extension will expire on June 30, 2026. The extension through December 31, 2026, is needed to allow the Muscogee County Jail time to advertise a new RFB for the next contract. Council approval is required for this contract extension.

NOW, THEREFORE, THE COUNCIL OF COLUMBUS, GEORGIA, HEREBY RESOLVES AS FOLLOWS:

That the Mayor and/or his designee is hereby authorized to extend the annual contract with Unique Security, Inc. (Montgomery, AL) through December 31, 2026, to provide maintenance services related to security locking systems and door hinges at the Muscogee County Jail on an "as needed" basis. Funds are budgeted each fiscal year for this on-going expense: General Fund – Sheriff – Detention – Jail – Contractual Services; 0101-550-2600-JAIL-6319.

_____

Introduced at a regular meeting of the Council of Columbus, Georgia, held the _____day of _____, 2026 and adopted at said meeting by the affirmative vote of _____members of said Council.

Councilor Allen	voting _____
Councilor Anker	voting _____
Councilor Barnes	voting _____
Councilor Chambers	voting _____
Councilor Cogle	voting _____
Councilor Crabb	voting _____
Councilor Davis	voting _____
Councilor Garrett	voting _____
Councilor Huff	voting _____
Councilor Tucker	voting _____

_____ _____

Lindsey G. McLemore, Clerk of Council B.H. "Skip" Henderson III, Mayor

File Attachments for Item:

D. Two (2) Ford F-150 K9 Units for the Sheriff's Office – Georgia Statewide Contract Cooperative Purchase

Columbus Consolidated Government
Council Meeting Agenda Item

TO:	Mayor and Councilors
AGENDA SUBJECT:	Two (2) Ford F-150 K9 Units For The Sheriff's Office – Georgia Statewide Contract Cooperative Purchase
INITIATED BY:	Finance Department

It is requested that Council approve the purchase of two (2) Ford F-150 K9 Units, for the Sheriff's Office, from Smyrna-F LLC, d/b/a/ Wade Ford (Smyrna, Georgia) at a unit price of $70,075.00, and a total cost of $140,150.00. The purchase will be accomplished by cooperative purchase via Georgia Statewide Contract #99999-001-SPD-SPD0000183-0006.

The Ford F-150 K9 Units will be used by Sheriff Deputies on patrol.

Georgia State Contract #99999-001-SPD-SPD0000183-0006 is a cooperative contract whereby Wade Ford is one of the awarded vendors contracted to provide Police Pursuit & Special Services Vehicles. The term of the contract is good through January 3, 2027. These contracts are available for use by any Georgia governmental entity. The Procurement Ordinance, Article 9-101, authorizes the use of cooperative purchasing.

Funds are available in the FY26 Budget as follows:

Funding in the amount of $78,740 is available in 2021 Sales Tax Project Fund – 2021 SPLOST – 21 SPLOST Public Safety – Light Trucks - Public Safety Vehicles/Equipment – Sheriff ; 0567 – 696 – 3111 - STPS – 7722 – 54153-**20250.**

Funding in the amount of $437,098 is available in 2021 Sales Tax Project Fund – 2021 SPLOST – 21 SPLOST Public Safety – Light Trucks - Public Safety Vehicles/Equipment – Sheriff ; 0567 – 696 – 3111 - STPS – 7722 – 54153-**20260.**

A RESOLUTION

NO._____

A RESOLUTION AUTHORIZING THE PURCHASE OF TWO (2) FORD F-150 K9 UNITS, FOR THE SHERIFF'S OFFICE, FROM SMYRNA-F LLC, D/B/A/ WADE FORD (SMYRNA, GEORGIA) AT A UNIT PRICE OF $70,075.00, AND A TOTAL COST OF $140,150.00. THE PURCHASE WILL BE ACCOMPLISHED BY COOPERATIVE PURCHASE VIA GEORGIA STATEWIDE CONTRACT #99999-001-SPD-SPD0000183-0006.

WHEREAS, the Ford F-150 K9 Units will be used by Sheriff Deputies on patrol; and,

WHEREAS, Georgia State Contract #99999-001-SPD-SPD0000183-0006 is a cooperative contract whereby Wade Ford is one of the awarded vendors contracted to provide Police Pursuit & Special Services Vehicles. The term of the contract is good through January 3, 2027. These contracts are available for use by any Georgia governmental entity. The Procurement Ordinance, Article 9-101, authorizes the use of cooperative purchasing.

NOW, THEREFORE, THE COUNCIL OF COLUMBUS, GEORGIA, HEREBY RESOLVES AS FOLLOWS:

That the Mayor and/or his designee is hereby authorized to purchase two (2) Ford F-150 K9 Units, for the Sheriff's Office, from Smyrna-F LLC, d/b/a/ Wade Ford (Smyrna, Georgia) at a unit price of $70,075.00, and a total cost of $140,150.00. The purchase will be accomplished by cooperative purchase via Georgia Statewide Contract #99999-001-SPD-SPD0000183-0006. Funds are available in the FY26 Budget as follows:

Funding in the amount of $78,740 is available in 2021 Sales Tax Project Fund – 2021 SPLOST – 21 SPLOST Public Safety – Light Trucks - Public Safety Vehicles/Equipment – Sheriff ; 0567 – 696 – 3111 - STPS – 7722 – 54153-**20250.**

Funding in the amount of $437,098 is available in 2021 Sales Tax Project Fund – 2021 SPLOST – 21 SPLOST Public Safety – Light Trucks - Public Safety Vehicles/Equipment – Sheriff ; 0567 – 696 – 3111 - STPS – 7722 – 54153-**20260.**

Introduced at a regular meeting of the Council of Columbus, Georgia, held the _____day of _____, 2026 and adopted at said meeting by the affirmative vote of _____members of said Council.

Councilor Allen	voting _____
Councilor Anker	voting _____
Councilor Barnes	voting _____
Councilor Chambers	voting _____
Councilor Cogle	voting _____
Councilor Crabb	voting _____
Councilor Davis	voting _____
Councilor Garrett	voting _____
Councilor Huff	voting _____
Councilor Tucker	voting _____

Lindsey G. McLemore, Clerk of Council

B.H. “Skip” Henderson III, Mayor

File Attachments for Item:

E. Two (2) Chevrolet Tahoes for the Sheriff's Office – Florida Sheriff's Association Cooperative Purchasing Program

Columbus Consolidated Government
Council Meeting Agenda Item

TO:	Mayor and Councilors
AGENDA SUBJECT:	Two (2) Chevrolet Tahoes For The Sheriff's Office – Florida Sheriff's Association Cooperative Purchasing Program
INITIATED BY:	Finance Department

It is requested that Council approve the purchase of two (2) Chevrolet Tahoes, for the Sheriff's Office, from Stingray Chevrolet (Plant City, FL) at a unit price of $75,000.00 and a total cost of $150,000.00. The purchase will be accomplished by cooperative purchase via Florida Sheriffs Association Cooperative Purchasing Program Contract #FSA-HCS-AVP1.0.

The vehicles will be used by Sheriff Deputies on patrol.

The purchase will be accomplished by Cooperative Purchase via the Florida Sheriff's Association Cooperative Purchasing Program contract # FSA-HCS-AVP1.0 awarded to Stingray Chevrolet, one of the successful vendors contracted to provide Assorted Vehicle Procurement. The contract, which commenced October 28, 2024, is good through October 27, 2028. The contract available under the Cooperative has been awarded by virtue of a public competitive procurement process compliant with State and Federal statutes. The Florida Sheriffs Association in partnership with the Florida Association of Counties and Florida Fire Chiefs Association offers a statewide purchasing contract for local governments, county sheriffs, county government, local county boards, municipalities, police agencies, other local public or public safety agencies, and state universities and colleges. The Cooperative Purchasing Program within FSA has thrived since 1993 and continues to provide streamline purchasing for local governments and their subsidiaries. The RFP process utilized by the Florida Sheriffs Association Cooperative Purchasing Program meets the requirements of the City's Procurement Ordinance; additionally, the City's Procurement Ordinance, Article 9-101, authorizes the use of cooperative purchasing.

Funds are available in the FY26 Budget as follows:

Funding in the amount of $78,740 is available in 2021 Sales Tax Project Fund – 2021 SPLOST – 21 SPLOST Public Safety – Light Trucks - Public Safety Vehicles/Equipment – Sheriff ; 0567 – 696 – 3111 - STPS – 7722 – 54153-**20250.**

Funding in the amount of $437,098 is available in 2021 Sales Tax Project Fund – 2021 SPLOST – 21 SPLOST Public Safety – Light Trucks - Public Safety Vehicles/Equipment – Sheriff ; 0567 – 696 – 3111 - STPS – 7722 – 54153-**20260.**

A RESOLUTION

NO._____

A RESOLUTION AUTHORIZING THE PURCHASE OF TWO (2) CHEVROLET TAHOES, FOR THE SHERIFF'S OFFICE, FROM STINGRAY CHEVROLET (PLANT CITY, FL) AT A UNIT PRICE OF $75,000.00 AND A TOTAL COST OF $150,000.00. THE PURCHASE WILL BE ACCOMPLISHED BY COOPERATIVE PURCHASE VIA FLORIDA SHERIFFS ASSOCIATION COOPERATIVE PURCHASING PROGRAM CONTRACT #FSA-HCS-AVP1.0.

WHEREAS, the vehicles will be used by Sheriff Deputies on patrol; and,

WHEREAS, The purchase will be accomplished by Cooperative Purchase via the Florida Sheriff's Association Cooperative Purchasing Program contract # FSA-HCS-AVP1.0 awarded to Stingray Chevrolet, one of the successful vendors contracted to provide Assorted Vehicle Procurement. The contract, which commenced October 28, 2024, is good through October 27, 2028. The contract available under the Cooperative has been awarded by virtue of a public competitive procurement process compliant with State and Federal statutes. The Florida Sheriffs Association in partnership with the Florida Association of Counties and Florida Fire Chiefs Association offers a statewide purchasing contract for local governments, county sheriffs, county government, local county boards, municipalities, police agencies, other local public or public safety agencies, and state universities and colleges. The Cooperative Purchasing Program within FSA has thrived since 1993 and continues to provide streamline purchasing for local governments and their subsidiaries. The RFP process utilized by the Florida Sheriffs Association Cooperative Purchasing Program meets the requirements of the City's Procurement Ordinance; additionally, the City's Procurement Ordinance, Article 9-101, authorizes the use of cooperative purchasing.

NOW, THEREFORE, THE COUNCIL OF COLUMBUS, GEORGIA, HEREBY RESOLVES AS FOLLOWS:

That the Mayor and/or his designee is hereby authorized to purchase (2) Chevrolet Tahoes, for the Sheriff's Office, from Stingray Chevrolet (Plant City, FL) at a unit price of $75,000.00 and a total cost of $150,000.00. The purchase will be accomplished by cooperative purchase via Florida Sheriffs Association Cooperative Purchasing Program Contract #FSA-HCS-AVP1.0. Funds are available in the FY26 Budget as follows:

Funding in the amount of $78,740 is available in 2021 Sales Tax Project Fund – 2021 SPLOST – 21 SPLOST Public Safety – Light Trucks - Public Safety Vehicles/Equipment – Sheriff ; 0567 – 696 – 3111 - STPS – 7722 – 54153-**20250.**

Funding in the amount of $437,098 is available in 2021 Sales Tax Project Fund – 2021 SPLOST – 21 SPLOST Public Safety – Light Trucks - Public Safety Vehicles/Equipment – Sheriff ; 0567 – 696 – 3111 - STPS – 7722 – 54153-**20260.**

Introduced at a regular meeting of the Council of Columbus, Georgia, held the _____day of _____, 2026 and adopted at said meeting by the affirmative vote of _____members of said Council.

Councilor Allen voting _____
Councilor Anker voting _____
Councilor Barnes voting _____
Councilor Chambers voting _____
Councilor Cogle voting _____
Councilor Crabb voting _____
Councilor Davis voting _____
Councilor Garrett voting _____
Councilor Huff voting _____
Councilor Tucker voting _____

Lindsey G. McLemore, Clerk of Council

B.H. “Skip” Henderson III, Mayor

File Attachments for Item:

B. Advanced Air Mobility – Andy Hilmes, EVP Choose Columbus

CHOOSE COLUMBUS
An Economic Development Organization

Courtesy: Archer Aviation

Advanced Air Mobility & Columbus

June 9, 2026

What is Advanced Air Mobility (AAM)?

Umbrella term for Urban Air Mobility (UAM) that focuses on transporting people and cargo at low altitudes within urban and suburban areas and Regional Air Mobility (RAM) that builds upon the concept of UAM by expanding its range to inter-city and regional travel

What is an eVTOL?

Distributed Electric Propulsion is the enabling technology for AAM

- eVTOL are electrically powered aircraft that take off and land vertically
- Much quieter and environmentally friendly than traditional combustion engine aircraft
- Less expensive to operate and maintain
- Utilize simplified vehicle operation technology making it easier to fly

Potential Benefits

- Reduced emergency response times
- Increased range of access to the urban core
- Workforce development and economic opportunities
- Stronger connection of rural areas to urban opportunities
- Increased utility of GA airport infrastructure
- Additional disaster response capabilities
- Increased electrification
- Elimination of transportation deserts

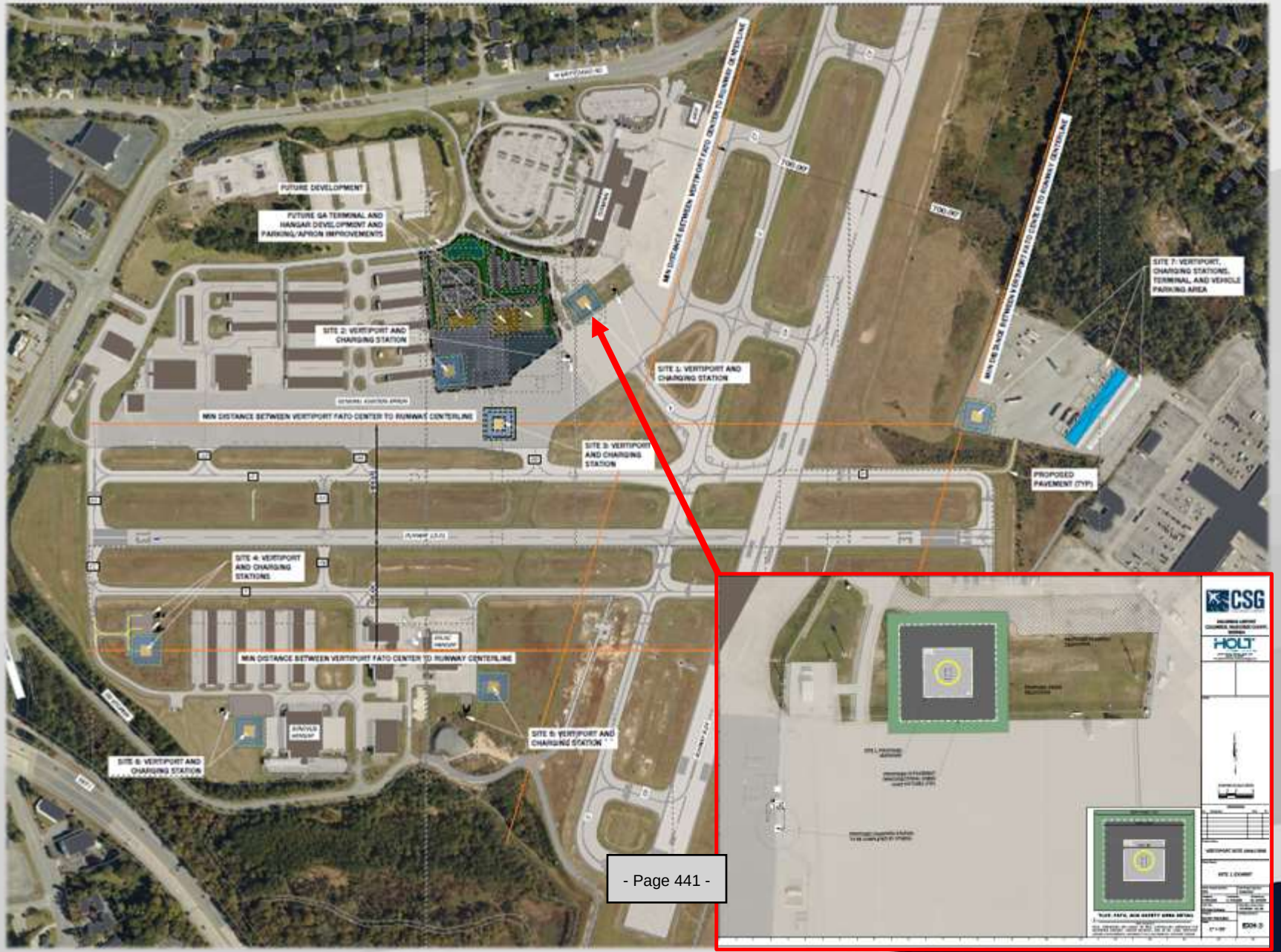
Why does AAM matter?

- **First commercial aircraft will take flight in the U.S. this year**
  - *U.S. Presidential Executive Order "Unleashing American Drone Dominance"* – June 2026
  - *U.S. Department of Transportation Advanced Air Mobility National Strategy* – Dec 2025
  - *Federal Aviation Administration eVTOL Integration Pilot Program (eIPP)* – Mar 2026
- **26 states (8 projects) selected for AAM flight testing (eIPP)**
- **AAM market in U.S.A. valued at $5 billion, expected growth to $43 billion by 2035**
- **Georgia is seeing significant interest from the industry:**
  - Archer plant in Covington
  - BETA chargers at multiple airports
  - Georgia Tech's Center for Urban and Regional Air Mobility (CURAM)
  - SkyDrive aircraft to operate in Augusta

How does Columbus prepare for AAM?

- **Georgia DOT completed an AAM study in 2024**
  - Assessment of activities and potential
  - Inventory and assessment of aviation infrastructure
  - Published community guidebook
  - Developed statewide AAM action plan
- **Columbus established an AAM working group in 2025**
  - Coordination with stakeholders
  - Review zoning ordinances
  - Map aeronautical use facilities, 14 C.F.R. Part 77 surfaces
  - Ensure land use compatibility
  - Identify existing ambient noise levels
  - Establish an electric aircraft fire safety protocol

Proposed eVTOL hub at Columbus Airport



Recommendation

The Columbus City Council state it is supportive of ensuring Columbus is part of a broader AAM network and request funding for $2.2 million within the discretionary FY27 transportation infrastructure budget to construct an airside electric charging station and a dedicated vertiport for the arrival/departure of eVTOL aircraft. Once construction is complete, Columbus Airport will operate and maintain both the charging station and vertiport.

CHOOSE COLUMBUS
An Economic Development Organization

THANK YOU!

Brig Gen (Ret) Andy Hilmes • EVP-Strategy
Development Authority of Columbus, Georgia
913.704.8424 • andyhilmes@choosecolumbusga.com

118 W 11th Street, Suite 102 • Columbus, Georgia 31901
ChooseColumbusga.com

Subject: Advanced Air Mobility and Columbus, Georgia

Initiative: The city of Columbus seeks to posture itself within a broader advanced air mobility (AAM) network by establishing necessary infrastructure at Columbus Airport (CSG), enabling it to serve as the regional hub for electric vertical takeoff and lift (eVTOL) aircraft.

Background: Electrically powered, piloted aircraft will begin commercial operations in U.S. airspace later this year, initially operating at ranges of 30-150 miles. The aircraft are significantly quieter and cheaper to operate than combustion engine aircraft, offering increased access to urban core and rural areas alike. Enabled by the 2025 U.S. Advanced Air Mobility Comprehensive Plan, the technology will significantly alter how communities and individuals commute, travel, transport cargo, and respond to emergencies.

On March 9, 2026 the U.S. Department of Transportation and the Federal Aviation Administration (FAA) announced eight AAM projects, spanning 26 states, are cleared to begin operations during the summer of 2026. The projects are part of the FAA's eVTOL Integration Pilot Program (eIPP) and have a wide variety of uses cases, including cargo operations, medical operations, autonomous operations, and passenger transport. eVTOL aircraft industry frontrunners, Joby Aviation and Archer Aviation (Georgia), are both anticipating the commencement of commercial flight operations before the end of 2026.

The Georgia Department of Transportation (GDOT) conducted an AAM study in 2024, including an assessment of AAM activities and potential in Georgia, an inventory and assessment of aviation infrastructure, the creation of a community guidebook, and the development of a statewide AAM action plan. Four Georgia airports currently have airside electric charging stations.

Columbus established an AAM working group in the summer of 2025, using the Georgia community guidebook and its recommended process. CSG, which was assessed in the GDOT AAM study, has been designated as the regional hub for AAM. The Columbus City Government (CCG) has reviewed its planning and zoning ordinances for compatible use of AAM and is preparing to finalize necessary modifications for approval. Use cases for the integration of eVTOL technology are being developed for cargo operations, medical operations, first responders, and passenger transport.

The Columbus AAM working group has determined the establishment of an eVTOL hub at CSG is both feasible and suitable. CSG is updating its master plan to include both a vertiport (dedicated takeoff and landing facility) and an airside electric charging station. The total project cost is estimated at $2.2 million. Deputy City Manager Pam Hodge has been briefed on and is supportive of the project.

Recommendation: The Columbus City Council state it is supportive of ensuring Columbus is part of a broader AAM network and request funding for $2.2 million within the discretionary FY27 transportation infrastructure budget to construct an airside electric charging station and a dedicated vertiport for the arrival/departure of eVTOL aircraft. Once construction is complete, Columbus Airport will operate and maintain both the charging station and vertiport.

References:

U.S. Presidential Executive Order "Unleashing American Drone Dominance": Unleashing American Drone Dominance – The White House

Point of Contact: Andy Hilmes, EVP-Strategy, Choose Columbus, 913.704.8424, andy.hilmes@choosecolumbusga.com

U.S. Department of Transportation Advanced Air Mobility National Strategy 2025: Advanced Air Mobility National Strategy 2025 | US Department of Transportation

Federal Aviation Administration eIPP Fact Sheet: eIPP Announcement Fact Sheet

Georgia Department of Transportation Advanced Air Mobility Resources: AAM

Point of Contact: Andy Hilmes, EVP-Strategy, Choose Columbus, 913.704.8424, andy.hilmes@choosecolumbusga.com

File Attachments for Item:

C. Summer Youth Programming - Holli Browder, Director of Parks & Recreation

Youth and Teen Summer Programs

Keeping Youth Active, Engaged, Learning, and Connected

Holli Browder, CPRP, AFO, CPO
Director

Fountain City Flag Football

Dates & Times:
The summer season runs from May through June.
Games are played on Sundays.

Age Groups Served: Boys ages 5–16

Program Description:
Fountain City Flag Football provides youth athletes with an opportunity to learn football fundamentals, teamwork, leadership, discipline, and sportsmanship in a safe and structured environment. The program focuses on player development while creating opportunities for competition and community engagement.

Cost: League participation fees generally range from $75–$150 per participant.

Location: Games are played in Columbus, Georgia, at Midland Field, including Memorial Stadium and other local facilities.

Registration Information: Registration typically opens in February each year.

Contact Information: Jerome Bryant Jr., League Director
Fountain City Flag Football

Website:
fountaincityflagfootball.durablesites.com

Social Media:
Facebook: Fountain City Flag Football

Columbus Girls Flag Football

Dates & Times: Season runs March through May annually, with games played on Sundays. Registration for the 2027 season will open in December 2026 until March 2027.

Age Groups Served: Girls ages 5–18 (6U, 8U, 10U, Middle School, High School)

Program Description:
Columbus Girls Flag Football is one of the largest girls' flag football leagues in Georgia, serving over 350 athletes annually. The league provides girls with opportunities to develop athletic skills, teamwork, leadership, confidence, and sportsmanship in a positive and competitive environment. The program also helps prepare athletes for middle school and high school flag football opportunities.

Cost: League participation fees vary by organization but are generally betw
$75- $150 per participant.

Location:
Games are played at various facilities throughout Columbus, including Midl
Field and Memorial Stadium.

Registration Information: Registration opens each December for the following spring season.

Contact Information: Jerome Bryant Jr., Commissioner
Columbus Girls Flag Football

Website: columbusgirlsflagfootball.mydurable.com

Facebook: Columbus Girls Flag Football

Columbus Youth Football (CYF)

Dates & Times: June 6, 2026
Age Groups Served: Ages 4-13

Program Description:
Serving Central and West Georgia, and East Alabama. The mission of Columbus Youth Football, Inc. is to inspire youth, regardless of race, creed, or national origin, to practice the ideals of sportsmanship and physical fitness in accordance with the standards of the National Alliance for Youth Sports. The National Alliance for Youth Sports (NAYS) is a nationally approved program. In addition to being a useful tool for beginning coaches, it helps to improve even the most knowledgeable of coaches. The NAYS certification program has been endorsed unanimously by the Parks and Recreation Advisory Board.

First, the specific mission of the program is to familiarize all youth with the fundamentals of football and cheerleading. Secondly, to provide an opportunity to play the game in a supervised, organized, and safety-oriented manner. Finally, to keep the welfare of participants free of any adult ambition and personal glory.

Cost: $60 Registration fee

Location: Columbus, Ga

Registration Information: Registration started April 4th, Verification day May 16th

Contact Information: Nate Maney, President, 706-478-7027 or Marquel Stephens, VP, 762-385-5094

Website: https://www.cyfgeorgia.com/home

Facebook: Columbus Youth Football

Crowell Football Camp

Dates & Times: June 27th, 2026

Age Groups Served: **A**ges 7-14

Program Description: This camp focuses on teaching proper techniques, teamwork, sportsmanship, leadership, and confidence in a positive and encouraging environment. Through drills, competitions, and hands-on instruction, youth athletes will enhance their football abilities while building character and creating lasting memories.

Whether your child is new to the game or looking to take their skills to the next level, the Isaiah Crowell Youth Football Camp provides a unique opportunity to learn from one of football's accomplished athletes while having fun and staying active.

"Building better athletes, stronger leaders, and brighter futures."

Cost: FREE

Location: Shirley B Winston Park, 5025 Steam Mill Rd, Columbus, Ga

Registration Information: Registration starts June 27th @9:30 a.m., Eventbrite online registration ONLY will start June 1, 2026

Contact Information: Direct contact information for the camp organizer can be reached through Sportsvisions Managing Partner, Daryll Jones, at Sportsvisions.

Website: sportsvisions921fm.com

Facebook: Isaiah Crowell

YMCA of Metropolitan Columbus, Ga

Dates & Times: June 1-July 24, 7:30 AM-6:00 PM

Age Groups Served: Youth ages 12-16

Program Description: The YMCA Achievers program is an initiative focused on academic achievement and career development, aiming to help youth set and pursue higher education and career goals. The program encourages students to graduate and gain acceptance to institutions of higher learning. Y Achievers serve as role models who inspire young people with their success and knowledge, motivating them to reach their own goals. Additionally, the program helps youth develop their individual talents, foster a positive self-image, and build leadership skills. Throughout the year, various events are organized to celebrate their achievements and invest back into the youth.

SPECIAL EVENTS & PROGRAMS

- Y Achievers Podcast
- Annual College Tours
- Mentorship Program in partnership with Community Warriors
- Workplace readiness program in partnership with the WIOA
- Annual Teen Summit (Youth Empowerment Seminar)
- End-of-Year Celebration

Cost: $10/month

Location: 24 14th Street, Columbus, Ga 31901

Registration Information: You must come into the office of the A.J. McClung YMCA Youth & Teen Center

Contact Information: Tabia Quarles**, ttatum@ymcacolumbusga.com**, 706-323-2579

Website: https://www.ymcacolumbusga.com/y-achievers

Facebook: https://www.facebook.com/YMCAColumbusGA/

Boys & Girls Club of the Chattahoochee Valley

Dates & Times: June 1-July 24, 7:30 AM-6:00 PM

Age Groups Served: Youth ages 6-12, Teen ages 13-18

Program Description: Our Summer Camp provides a positive, safe environment for the youth of the Chattahoochee Valley. We aim to inspire creativity, build character, and provide academic enrichment during the summer months when youth are not in school.

We work with hundreds of youth ages 6 to 18 each year to help them reach their full potential as responsible, caring, productive citizens. We provide a place where all youth can go, grow, and thrive. We are so glad to be part of this community and look forward to working with you this summer!

Cost: $250 Summer Program Fee, $65 Membership Fee (For New Members), **Additional fees may apply*

Location: North Columbus Boys & Girls Club, 1309 29th Street (There are five locations)

Registration Information:
Registration opens each December for the following spring season.

Contact Information: Ronnie Bell- rbell@bgc-colsga.org, 706-323-1743

Website: https://www.bgc-colsga.org/summer

Facebook: Boys & Girls Club of the Chattahoochee Valley

Other Locations:

- 2nd Location: East Columbus 3835 Forest Rd Program fee $250, $50 Membership fee (for new members only) Contact person: Anissa Jackson- ajackson@bgc-colsga.org 706-561-0938
- 3rd Location: J. Barnett Woodruff Boys & Girls Club 3200 Cussetta Road Summer Fee $250, Membership fee $65 Contact person: Antonio Pace-apace@bgc-colsga.org 706-689-3645
- 4th Location: The Teen Center, 200 Clover Ave. Only teens ages [illegible] attend this location for FREE. Contact person: Angelica Graham agraham@bgc-colsga.org 762-524-728[illegible]

Springer Theatre Academy Summer 2026

Dates & Times: June 1-July 31, 2026

Age Groups Served: 5-18

Program Description: This program is designed for students who are eager to learn about theatre. Core acting classes include voice & movement, improvisation, scene study, and musical theatre. Students will also explore behind-the-scenes elements of theatre, collaborate with main program students, and create original work to be shared with audiences.

Cost: Cost varies by age/Grade; Ages 5-6 $145, Grades 1-2 $245, Grades 3-4 $395, Grades 5-12 $395, Grades 6-7 $495, Grades 8-12 $595

Location: Dorothy McClure Children's Theater aka "The Dot," on 1st Avenue

Registration Information: March 22, 2026

Contact Information: Academy office 706-324-1100
education@springeroperahouse.org

Website: https://www.springeroperahouse.org/summer-academy-2026

Facebook: Springer Theatre Academy

UGA 4-H Summer Camps Muscogee-Chattahoochee

Dates & Times: May 26-August 1, 2026

Age Groups Served: Students in 4th -12th grade.

Program Description: The University of Georgia Cooperative Extension's 4-H Summer Camp Program provides overnight camp experiences focused on leadership, outdoor recreation, environmental education, teamwork, citizenship, and personal development. Activities may include swimming, archery, canoeing, zip lines, hiking, marine science, wildlife education, crafts, and leadership training. Georgia 4-H serves youth ages 9-18 through a variety of camps held at Georgia's four 4-H Centers and Camp Jekyll.

Location: Muscogee County Extension, 1111 1st Avenue, Columbus, Ga.

Registration Information: Registration was on February 13th.

Contact Information: Megan Stockley 706-225-4200

Website: https://extension.uga.edu/county-offices/muscogee/4-h-youth-development/4-h-summer-camps.html

Facebook: UGA Extension Columbus

UNIVERSITY OF GEORGIA EXTENSION

Goodwill Industries

Dates & Times: June 1-25, 2026

Age Groups Served: 16-21

Program Description: The HYPE Summer Youth Program offers high school students a spend four weeks this summer building real-world skills, earning a nationally accredited Customer Service certification, and connecting with leaders who want to see you succeed. From resume writing and interviews to financial education and networking, HYPE sets students up for life beyond high school! .

Cost: FREE

Location: 2601 Cross Country Drive, Building A, Columbus, Ga

Registration Information: Registration was on May 15, 2026

Contact Information: Lisbeth Dickerson 762-208-4381

Website: https://www.goodwillsr.org/hype

Facebook: Goodwill Industries of the Southern Rivers

Boyz 2 Men Development

Dates & Times: June 22, 9:30 AM- 3:00 PM

Age Groups Served: Ages 5–18

Program Description: Boyz2Men Development offers Foster Care Services, M.A.T.C.H. Program, Youth Mentoring, and Family Matters. Boyz 2 Men Development provides comprehensive community programs and services to guard the safety and well-being of foster children, youth, and families. Join us in creating a brighter tomorrow.

Cost: FREE

Location: TBA

Registration Information: We are excited about this Program as it will build on skills in physical endurance, life skills, cooking, changing a tire, respect, and financial literacy. STEM Learning and monitored field trips.

The program includes a free breakfast, and lunch will be served.

Contact Information: 706-593-6737 Email: boyz2mendevelopment@gmail.com

Website: https://boyz2mendevelopment.org/

Facebook: Boyz 2 Men Development Inc.

Phenix City-Russell County Library Summer Reading Program 2026

Dates & Times: June 4-July 31

Age Groups Served: Kids - Teens – Adults

Program Description: Kids' summer reading program for all ages, from kids to adults. Y

Cost: FREE

Location: Phenix City Library, 1501 17th Ave, Phenix City, AL

Registration Information: Registration started June 4th at 11AM.

Contact Information: Tammy Henry, Director 334-297-1139 pcrcl1501@gmail.com

Website: phenixcitylibrary.com

Facebook:
https://www.facebook.com/phenixcitypubliclibrary

We Have a Purpose

Dates & Times: June 1-July 24, 2026, | Monday–Friday | 7:30 AM – 6 PM

Age Groups Served: 3rd–12th GRADE

Program Description: Back to the Basics is more than childcare… It's growth, structure, and FUN! Our Back to the Basics Summer Program gives your child a safe, fun, and enriching environment ALL summer long. Your child will be taught life skills, how to have confidence, what purpose is, and Structure.

Cost: 3-8th Grade $400 | 9th- 12th Grade FREE

Location: The Plex 360

Registration Information: Young campers (grades 3-8th): **https://gforms.app/g0a6vsk**

Young leaders (grades 9-12th): **https://gforms.app/Tyvhwyu**

Contact Information: 706-681-1855 |whap@wehaveapurpose.com

Website: **www.wehaveapurpose.com**

Facebook: We Have a Purpose

Girls Inc of Columbus

Dates & Times: June 1-July 24 | Monday–Friday | 9:00 AM – 6 PM

Age Groups Served: Ages 5-18

Program Description: At Girls Inc., we believe every girl deserves to be Strong, Smart, and Bold. This summer, we're handing them the passport t make it happen. Campers will dive into new experiences, boost their confidence, and journey through exciting learning adventures — all right here at Girls Inc.

Cost: $400

Location: 3535 Kevy Road, Columbus, Ga

Registration Information: Limited seats available

Contact Information: 706-683-0809, Option 1
development@girlsinc-columbus.org

Website: **https://www.girlsinc-columbus.org/**

Facebook: Girl Inc of Columbus

girls inc.

Inspiring all girls to be strong, smart, and bold

Alicia Menzie's Dance Company (AMDC)

Dates & Times: June 8-24, 2026 | Monday–Friday | 9AM–4:30PM

Age Groups Served: 4-17 years old.

Program Description: If you are looking for something for your child that is fun, structured, and active this summer, this is the right program. Your child will be fully engaged in dance classes, arts, crafts, and so many more fun-filled games. Snacks will be provided.
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Cost: $85/week (full days), $65/week (half days), or $25/day

Location: 2901 University Ave Suite 16, Columbus, Ga 31907

Registration Information: Registration fee $25

Contact Information: 706-221-7800

Website: www.MenzieDance.com

Facebook: **https://www.facebook.com/MenzieDance**

Grace Baptist Church

Dates & Times: June 22-25, 2026 |7-9 PM

Age Groups Served: Ages 4years old–6th Graders

Program Description:
Saddle up and grab your boots—Vacation Bible School 2026 at Grace Baptist Church is here! This summer, your child is invited to step into the arena for UNSHAKEN, where we'll learn how to stand strong in our faith no matter what comes our way.
Each night will be packed with exciting Bible stories, fun songs, interactive games, and fun rodeo-themed activities—all pointing kids to the unshakable truth of God's Word and the strength we have in Jesus.

Cost: Free

Location: 2915 14th Ave, Columbus, Ga

Registration Information: Fill out the form online

Contact Information: 706-323-1046

Website: https://www.gbccolumbus.org/vbs-26

Facebook: Grace Baptist Church

Wynnbrook Summer Sports Camps –Summer 2026

Program	Dates	Ages/Grades	Cost
CoEd Sports Camp	June 8–11	Grades 1–6	$100
Pom-Poms Cheer Clinic	June 20	Pre-K–K	$40
Soccer Camp	June 22–25	Grades 4–8	$100
Girls Volleyball Camp	June 22–25	Grades 6–8	$100
Middle School Cheer Camp	June 22–25	Grades 5–8	$100
i9 Sports Camps	June 29–July 2	Various	Varies
Boys Basketball Camp	July 7, 9, 14, 16	Grades 4–8	$100
Junior Cheer Camp	July 13–16	Grades 1–4	$100
Pom-Poms Cheer Clinic	July 18	Pre-K–K	$40
Sole Roots Running Camp	July 20–24	Middle/High School	Varies
Mommy & Me Soccer	July 27–30	Pre-K–K	$50

Teen Impact Society

Dates & Times: June 8-July 13, 2026, | Monday-Thursday 9 AM- 4 PM

Age Groups Served: Grades 6-12th

Program Description: Empowering teens (6th–12th grade) to lead, serve, and become their best selves.

Teen Impact Society is a youth-centered organization designed to build leaders, strengthen character, and create positive community change. We provide teens with safe spaces, mentorship, hands-on service opportunities, and programs that develop confidence, communication, and responsibility.

Cost: $250/Child

Location: Echo Center, Columbus, Ga

Registration Information: Secure your spot NOW: linktr.ee/tiscareercamp

Contact Information: info@teenimpactsociety.org

Website: https://teenimpactsociety.org/

Facebook: Teen Impact Society

A.J. McClung YMCA Youth & Teen Center

Dates & Times: May 26-July 31, 2026. Camp hours are from 7:00 a.m. to 6:00 p.m. for all locations.

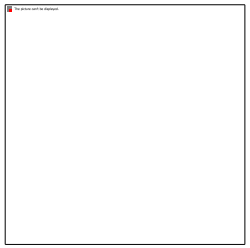
Age Groups Served: Ages 5-15

Program Description: Here at the YMCA of Metropolitan Columbus, GA, we are experts at providing summer day camp experiences that meet both the needs of our children and their parents. Our staffing, instruction, and programs are built around the YMCA's core values of caring, honesty, respect, & responsibility.

Summer Day Camps give your child the opportunity to learn new skills, make new friends, and have the time of their lives. Whether you register your child for one week or the entire summer, we guarantee your child will have fun.

Cost: $90/week

Location: 175 Martin Luther King Junior Blvd, Columbus, GA 31906



Registration Information: One-time non-refundable registration fee $50

Contact Information: Kowanna "KoKo" Smith, ksmith@ymcacolumbusga.com, 706.322.2579

Website: https://www.ymcacolumbusga.com/aj-mcclung-youth-teen-center

Facebook: YMCA METROPOLITAN OF COLU A

Columbus Parks and Recreation
and
Columbus Civic Center
Teen Gaming all Summer Long

June, July and August for Video Gaming Tournament at

- Frank Chester Recreation Center
- Shirley Winston Recreation Center
- Columbus Civic Center

NightBallers Basketball aka Midnight Basketball

Columbus Ice Rink

Dragon's Den Adult Drop-In Hockey

This week at the Columbus Ice Rink:

- Monday, June 8 | 8:45–9:45 PM – https://square.link/u/uQHlKdq5
- Tuesday, June 9 | 8:45–9:45 PM – https://square.link/u/tL6yKeB9
- Wednesday, June 10 | 8:45–9:45 PM – https://square.link/u/6FYTTWrr
- Thursday, June 11 | 7:30–8:30 PM – https://square.link/u/mWrnfJSY

Only 24 skater spots are available each night: once they are gone, they are gone.

- Goalies play FREE
- $15 per skater
- You MUST sign up online to reserve your spot.

Columbus Ice Rink

Columbus Clingstones

Item #C.

Columbus Clingstones Weekly Promotions

Tuesdays

Take Two Tuesdays: Buy 1 hot dog, get 1 FREE

Senior Night: 50% off reserved seats for seniors (65+) and up to 4 guests

Wednesdays

Wet Nose Wednesday: Dogs welcome at the ballpark

White Claw Wednesday: $4 White Claw beverages through the 4th inning

Thursdays

Thirsty Thursday: $3 domestic beers

Military Thursday: 50% off reserved seats for military members, veterans, and families

Fridays

Fireworks Friday: Post-game fireworks show

Saturdays

Premium Giveaway: First 1,000 fans receive a giveaway item

Kids Run the Bases after the game

Sundays

Family Sunday: 4 tickets, 4 hot dogs, 4 chips, and 4 drinks for $60

Kids [illegible]es after the game

Season Highlight: 12 Post-Game Fireworks Shows throughout the season.

Columbus Clingstones

Columbus Parks and Recreation Pools

Double Churches, Shirley Winston, Rigdon & Psalmond Rd

- Monday & Tuesday, All 4 Pools are closed
- Wed-Fri open 12 noon-6 PM
- Sat-Sunday 11 AM-7 PM

Columbus Paks and Recreation Splash Pads

- Summer hours: 9 AM- 7 PM
- Locations: Citizen Service Center 3111 Citizen Way
- Carver Park 6665 Hunter Road

Uptown Columbus Splash Pad

Hours

Monday–Saturday: 10 AM–8 PM

Sunday 1–7 PM

Chattahoochee White Water Express

Whitewater Adventure Camp

Kids Camp for Those Looking to Explore

Our Adventure Camp is back by **popular demand**. Kids will enjoy a week of rafting, ziplining, fun, and games led by the very best.

If your kiddos are looking to escape the house, make new friends, and get a little dirty along the way, this camp is for them. *Prices start at $375 per week per child.*

Duration:

June 1-5 (Ages 12-14)

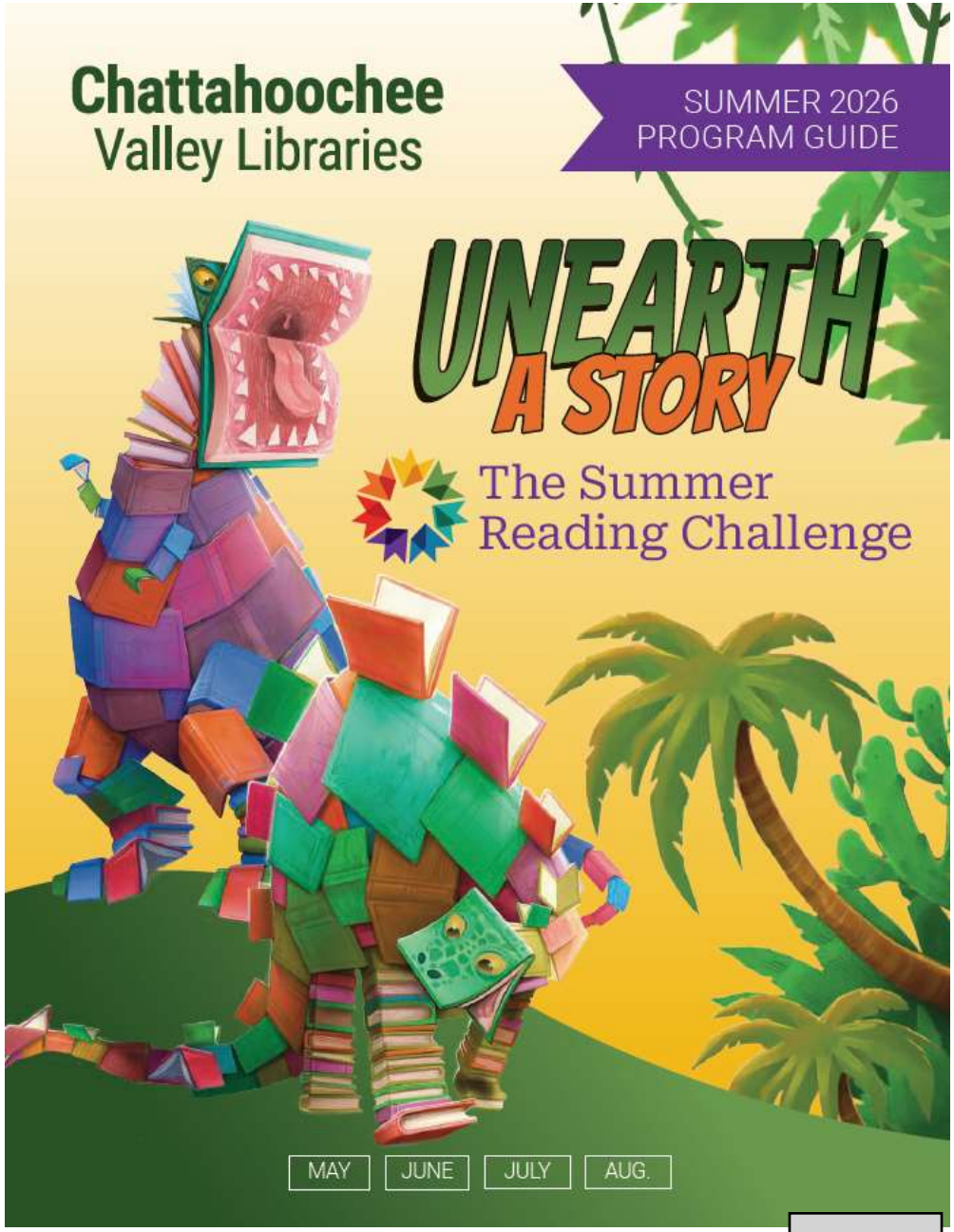
June 22-26 (Ages 7-11)

9:00 am – 3:00 pm

Location: 1000 Bay Ave., Columbus, GA 31901

Notes

- Check in at 8:45 am – 15 minutes before start
- Please Bring: Lunch, Towel, Swimwear, Water Bottle, Change of clothes, and Sunscreen
- Snacks Provided.
- Please provide any important medical information and/ or devices (i.e. inhaler or EpiPen)
- Questions? Call 706-321-4720 for more informat



Chattahoochee Valley Libraries

CLICK THE LINK TO VIEW CHATTAHOOCHEE VALLEY LIBRARIES SUMMER 2026 PROGRAM GUIDE.

HTTPS://WWW.CVLGA.ORG/MEDIA/796

The Columbus Museum

All summer long, COMU will have FREE events to bring out your inner creativity!
From gallery playdates, Storytime Tours, and Tuesdays at 10 to Artful Babies and Mini Makers, COMU has something for you and your kids to do!

Click the link below to see our calendar and all the upcoming events!
https:/ a.org/engage/calendar/

Summer Programs

- Click the link to view the complete list of summer programs, along with their costs and age requirements.

- https://oxbow.columbusstate.edu/summer-programs-2/

OXBOW MEADOWS
ENVIRONMENTAL LEARNING CENTER
COLUMBUS STATE UNIVERSITY

Columbus Parks & Recreation

File Attachments for Item:

Bid Advertisements

DATE: June 9, 2026

Item #

TO: Mayor and Councilors

FROM: Finance Department

SUBJECT: Advertised Bids/RFPs/RFQs

June 10, 2026

1. **Elevator Maintenance & Repairs Services (ANNUAL CONTRACT) - RFB No. 26-0001**
   Scope of RFB
   Provide maintenance services for sixty-seven (67) passenger, freight, and inmate elevators located at various City locations. The services will be performed on a regular and systematic schedule.

2. **Portable Toilet Rental & Service (Annual Contract) – RFB No. 26-0036**
   Scope of RFB
   The Consolidated Government of Columbus, Georgia (the City) is seeking vendors to provide portable toilets, hand washing stations and grey water collection containers at various City location sites. The contract term will be for two (2) years, with the option to renew for three (3) additional twelve-month periods.

June 12, 2026

1. **Consultant Services for Edgewood Road Corridor Study– P.I. #0020289 – RFP No. 26-0034**
   Scope of RFP
   Columbus Consolidated Government (the "City") and the Columbus-Phenix City Transportation Study (C-PCMPO) are requesting proposals for a Consultant Team to perform a study to develop actionable recommendations to improve traffic flow, enhance safety, and expand active transportation options along Edgewood Road.

   All Proposers must be prequalified by the Georgia Department of Transportation (GDOT).

   The work shall be performed in accordance with GDOT Plan Development Process (PDP), Plan Presentation Guide (PPG), Design Policies and Manuals, and current software version approved by the Project Manager.

2. **Consultant Services for Master Study for Trails/Sidewalks Throughout the City of Columbus – P.I. #0020290 – RFP No. 26-0005**
   Scope of RFP
   Columbus Consolidated Government (the "City") and the Columbus-Phenix City Transportation Study (C-PCMPO) are requesting proposals for a Consultant Team to perform a study that will assess the current state of trails and sidewalks throughout the city to identify areas for improvement, ways to enhance connectivity and add additional trails/sidewalks, and evaluate the safety of existing facilities.

   All Proposers must be prequalified by the Georgia Department of Transportation (GDOT).

   The work shall be performed in accordance with GDOT Plan Development Process (PDP), Plan Presentation Guide (PPG), Design Policies and Manuals, and current software version approved by the Project Manager.

June 17, 2026

1. **Stone (Annual Contract) – RFB No. 26-0037**

   Scope of Bid

   Columbus Consolidated Government is requesting bids from qualified vendors to provide stone to be purchased on an "as needed" basis. The contract term will be for two (2) years with the option to renew for three (3) additional twelve-month periods.

June 19, 2026

1. **Consulting Services for Employee Benefits Plans (Annual Contract) – RFP No. 26-0031**

   Scope of RFP

   Columbus Consolidated Government is seeking proposals from qualified firms to provide comprehensive consulting and brokerage services for its employee health benefits programs and Health & Wellness Center strategy.

   The contract will be for two (2) years with an option to renew for three (3) additional twelve-month periods. Contract renewal shall be contingent upon the mutual agreement of the City and the Contractor.

2. **On-Call Roofing Services (Annual Contract) – RFP No. 26-0027**

   Scope of RFP

   It is the intent of the Columbus Consolidated Government (City) to establish an annual contract with a Primary and a Secondary contractor to provide all labor, equipment and materials to provide on-call roofing services.

   The contract will be for two (2) years with an option to renew for three (3) additional twelve-month periods. Contract renewal shall be contingent upon the mutual agreement of the City and the Contractor.

File Attachments for Item:

1. Resolution: A Resolution excusing Councilor Charmaine Crabb from the June 9, 2026, Regular Council Meeting.

RESOLUTION

NO. __

A Resolution excusing Councilors absence.

_____

THE COUNCIL OF COLUMBUS, GEORGIA, HEREBY RESOLVES:

Pursuant to Section 3-103(6) of the Charter of Columbus, Georgia, Councilor Charmaine Crabb is hereby excused from attendance of the June 9, 2026, Council Meeting for the following reasons:

Personal Business:

_____

Introduced at a regular meeting of the Council of Columbus, Georgia held on the 9th day of June 2026 and adopted at said meeting by the affirmative vote of _____ members of said Council.

Councilor Allen	voting _____
Councilor Anker	voting _____
Councilor Barnes	voting _____
Councilor Chambers	voting _____
Councilor Cogle	voting _____
Councilor Crabb	voting _____
Councilor Davis	voting _____
Councilor Garrett	voting _____
Councilor Huff	voting _____
Councilor Tucker	voting _____

_____ _____

Lindsey G. McLemore
Clerk of Council

B. H. "Skip" Henderson, III
Mayor

Form revised ll-l-79, Approved by Council ll-6-79

File Attachments for Item:

2. Minutes of the following boards:

Airport Commission 04-28-26

Board of Tax Assessors #20-26

Convention & Visitors Board of Commissioners (CVB) 04-26-26

MINUTES AT THE MEETING OF THE COLUMBUS AIRPORT COMMISSION HELD AT THE COLUMBUS AIRPORT TUESDAY, APRIL 28TH , 2026

The following commission members were present for the entire meeting:

NAME	EXPIRES
Mrs. Delois Marsh, Chairwoman	December 31, 2027
Mr. Kevin Howard, Treasurer	December 31, 2029
Mr. Austin Gower, Secretary	December 31, 2028
Mr. Philip Thayer, Vice Chairman	December 31, 2030
Ms. Daria Cruzen, Commissionner	December 31, 2026

Staff Members Present:

Amber Clark, Airport Director
Carolyn Mills, HR Manager
Timothy Strickland, Finance Director
Josh Patton, Maintenance Manager
Sonya Overton, Director of Marketing & Air Service Development
Jarred Hubbard, Chief Public Safety Officer
Zack Lundy, Administrative Coordinator

BUSINESS OF THE MEETING

Mrs. Marsh called the April 28th ,2026, Commission Meeting to order at 9:30am

CONSIDER ADOPTION OF THE MINUTES FOR THE COMMISSION MEETING ON MARCH 19TH 2026

Mrs. Marsh asked to consider the adoption of the Minutes from the Commission Meeting from March 19th, 2026

Motioned by Mr. Gower to approve the adoption of the Minutes from the Commission Meeting from March 19th 2026 and seconded by Mr. Howard and unanimously approved by the Commission. Ayes: 4 Nays: 0

CONSIDER ADOPTION OF THE MINUTES FOR THE COMMISSION MEETING ON MARCH 25TH 2026

Mrs. Marsh asked to consider the adoption of the Minutes from the Commission Meeting from March 25th, 2026

Motioned by Mr. Thayer to approve the adoption of the Minutes from the Commission Meeting from March 25th 2026 and seconded by Mr. Howard and unanimously approved by the Commission. Ayes: 4 Nays: 0

DIRECTOR'S UPDATES

Finance

Mr. Timothy Strickland gave the finance report, wherein he discussed March financials.

Columbus Airport
Statements of Revenues, Expenses and Changes in Net Position
March 2026

Period to Date	ORIGINAL PTD Budget	Variance	Year to Date	ORIGINAL YTD Budget	Variance	
OPERATING REVENUES:						
RENTAL INCOME	196,687	205,403	(8,716)	1,527,356	1,711,191	(183,835)
LANDING & FUEL FLOWAGE FEES	37,267	29,577	7,690	168,080	147,885	20,195
FBO INCOME	246,882	237,394	9,488	1,476,400	1,186,970	289,430
SECURITY CHARGES - AIRLINES	28,206	28,206	0	253,856	253,854	2
FOOD SERVICE SALES	1,103	683	420	3,106	6,147	(3,041)
OTHER OPERATING INCOME	44,019	44,432	(413)	190,151	355,996	(165,845)
TOTAL OPERATING REVENUES	**554,164**	**545,695**	**8,469**	**3,618,950**	**3,662,043**	**(43,093)**
OPERATING EXPENSES:						
LABOR	197,085	195,352	1,733	1,674,524	1,758,168	(83,644)
PAYROLL TAXES	14,898	13,674	1,224	123,347	123,066	281
EMPLOYEE BENEFITS	33,178	33,875	(697)	312,974	304,875	8,099
GENERAL ADMIN, INSURANCE & MARKETING	56,184	37,721	18,463	510,423	339,483	170,940
UTILITIES & COMMUNICATION EXPENSES	54,779	52,445	2,334	536,932	472,005	64,927
CONTRACTUAL SERVICES, FACILITIES, EQUIP	66,822	84,008	(17,186)	766,849	756,072	10,777
OPERATING SUPPLIES & FUELS	12,025	9,385	2,640	95,494	84,465	11,029
TRAVEL & EDUCATION	7,754	6,713	1,041	56,521	60,417	(3,896)
PROFESSIONAL FEES	(39,275)	18,957	(58,232)	224,821	170,613	54,208
BANKING CHARGES & MISC	7,076	11,080	(4,004)	68,425	99,720	(31,295)
COGS-FBO FUELS, CATERING, SUPPLIES	80,779	90,720	(9,941)	520,032	458,600	61,432
DEPRECIATION & AMORTIZATION	277,207	276,407	800	2,490,065	2,487,663	2,402
TOTAL OPERATING EXPENSES	**768,511**	**830,337**	**(61,826)**	**7,380,407**	**7,115,147**	**265,260**
NET OPERATING INCOME	**(214,347)**	**(284,642)**	**70,295**	**(3,761,457)**	**(3,453,104)**	**(308,353)**
NET OPERATING INCOME EXCLUDING DEPRECIATION	**62,860**	**(8,235)**	**71,095**	**(1,271,393)**	**(965,441)**	**(308,353)**

NON-OPERATING REVENUES (EXPENSES):						
APPROPRIATION FROM CGC	3,333	3,333	0	30,000	29,997	3
NET INVESTMENT INCOME (LOSS)	(36,442)	18,834	(55,276)	163,159	169,506	(6,347)
INTEREST EXPENSE	(5,409)	(6,300)	891	(53,826)	(56,700)	2,874
MISCELLANEOUS	3,866	820	3,046	23,506	7,380	16,126
TOTAL NON-OPERATING REVENUES (EXPENSES) - NET	**(34,652)**	**16,687**	**(51,339)**	**162,839**	**150,183**	**12,656**
INCOME (LOSS) BEFORE CAPITAL CONTRIBUTIONS	**(248,998)**	**(267,955)**	**18,957**	**(3,598,619)**	**(3,302,921)**	**(295,698)**
INCOME (LOSS) BEFORE CAPITAL CONTRIBUTIONS EX DEPREC	**28,209**	**8,452**	**19,757**	**(1,108,554)**	**(815,258)**	**(295,698)**
CAPITAL CONTRIBUTIONS:						
GRANT REVENUES	390,631	-	390,631	23,174,353	30,255,067	(7,080,714)
PASSENGER FACILITY CHARGES (PFC)	22,032	20,000	2,032	85,656	100,000	(14,344)
CUSTOMER FACILITY CHARGES (CFC)	22,376	23,499	(1,123)	139,426	187,991	(48,565)
TOTAL CAPITAL CONTRIBUTIONS	**435,039**	**43,499**	**391,540**	**23,399,434**	**30,543,058**	**(7,143,624)**
	(224,456)	**410,497**	**19,800,815**		**27,240,137**	**(7,439,322)**

CHANGE IN NET POSITION

186,041

Financial Highlights for March 2026 (Month)

		Actual	Budget	Variance	
Total Operating Revenues		**554,164**	**545,695**	**8,469**	
Rental Income	(8,716)	Hangar Rent over $2k, Car Rental under $12k, Delta over $3k, CFC fees under $1k			
FBO Income	9,488	Fuel Sales over $7k, other FBO fees over $3k			
Landing/Fuel Flowage Fees	7,690	Delta over $5k, MAC over $3k			
Other Operating	(413)				
Total Operating Expenses		**768,511**	**830,337**	**(61,826)**	
Employee Expenses	2,260	Labor over $2k, Payroll Taxes over $1k, Benefits over $1k			
General Administration	18,463	Advertising over $16k, Dues & Subsciptions over $4k, Uniforms under $1k			
Utilities	2,334	Power under $3k, Gas over $1k, Water under $2k			
Contractual Services	(17,186)	Building Repairs over $2k, Cameras over $8k, Equipment Rental under $4k, Airfield Maintenance under $8k, Inspections under $9k			
Operating Supplies	2,640	Janitorial Supplies under $3k, Fire Safety Equipment over $5k; Law Enforcement Supplies over $3k			
	1,041				
Travel & Education	(58,232)	Design & Engineering under $8k; Reclass invoices related to CFC project $50k			
Professional Fees	(9,941)	Fuel under $10k			
COGS					
Net Operating Income		**(214,347)**	**(284,642)**	**70,295**	
Net Operating Income excluding Depreciation		**62,860**	**(8,235)**	**71,095**	
Non-Operating Revenues (Expense)		**(34,652)**	**16,687**	**(51,339)**	
Revenues	(55,276)	Interest under $8k, Gain/Loss over $14k			
Capital Contributions		**435,039**	**43,499**	**391,540**	
Grants	390,631	FAA over $124k under $6k, SCDOT over $21k, TIA over $866k, PFC under $8k, CFC u			
Change in Net Position		**186,041**	**(224,456)**	**410,497**	

Financial Highlights for March 2026 (Year to Date)

		Actual	Budget	Variance
Total Operating Revenues		**3,618,950**	**3,662,043**	**(43,093)**
Rental Income	(183,835)	Hangar Rent under $4k, Car Rental under $179k, Land Rental over $1k, Delta over $30k, CFC under $38		
FBO Income	289,430	Fuel Sales over $279k, G. Handling under $9k, Landing Fees under $9k, Other over $19k		
Landing/Fuel Flowage Fees	20,195	AFLAC/Synovus under $12k, MAC over $13k, Baron over $3k, Delta over $16k		
Other Operating	(165,845)	Parking under $162k		
Food Sales	(3,041)			
Total Operating Expenses		**7,380,407**	**7,115,147**	**265,260**
Employee Expenses	(75,264)	Salaries under $83k, Payroll Taxes over $1k, Benefits over $8k		
General Administration	170,410	Advertising over $138k, Office/Computer Supplies under $3k, Uniforms under $12k, Dues & Subscriptions over $37k		
Utilities	64,927	Power over $28k, Computer Network over $41k, Water under $6k, Telephone under $8k		
Contractual Services	107,737	Building Repairs over $25k, Cameras over $68k, Equipment Rental under $19k, Airfield under $82k		
		Janitorial Supplies under $16k, Fire Safety Equip over $25k, Hazmat Cleaning under $14k, Ground Maintenance - Airfiel		
Operating Supplies	11,629	over $13k		
Travel & Education	(8,896)			
Professional Fees	54,208	Design & Engineering under $6k, Legal/Professional over $60k		
COGS	51,432	Fuel over $64k		
Net Operating Income		**(3,761,457)**	**(3,453,104)**	**(308,353)**
Net Operating Income excluding Depreciation		**(1,271,393)**	**(965,441)**	**(305,952)**
Non-Operating Revenues (Expense)		**162,839**	**150,183**	**12,656**
Revenues	(6,347)	Interest under $38k, Gain/Loss over $32k		
Capital Contributions		**23,399,434**	**30,543,058**	**(7,143,624)**
Grants	(7,080,714)	FAA under $3,357k, GDOT over $218k, TIA under $3,941k		
Change in Net Position		**19,800,815**	**27,240,137**	**(7,439,322)**

COLUMBUS AIRPORT COMMISSION
KPI REPORTING

Metric: **Quick Ratio** ***(Cash & Equivalents + Accounts Receivable) / Total Current Liabilities***

Note: Restricted PFC & CFC Cash is excluded

Mar-26	Feb-26	Jan-26
1.54%	**2.51%**	**2.30%**

Exceeds Expectations (Green) — Greater than 3.00%
Meets Expectations (Blue) — 2.00% - 2.99%
Needs Attention (Yellow) — 0.00% - 1.99%
Critical (Red) — Less than 0.00%

Measures a company's ability to meet short-term obligations using the most liquid assets, excluding inventory.

Metric: **Current Ratio** ***Total Current Assets / Total Current Liabilities***

Note: Restricted PFC & CFC Cash is excluded

Mar-26	Feb-26	Jan-26
3.02%	**3.70%**	**3.44%**

Exceeds Expectations (Green) — Greater than 3.00%
Meets Expectations (Blue) — 2.00% - 2.99%
Needs Attention (Yellow) — 0.00% - 1.99%
Critical (Red) — Less than 0.00%

Liquidity metric that measures a company's ability to pay short-term obligations with its short-term assets.

Metric: **Net Profit Margin** ***Net Income / Revenue***

Note: Capital Contributions amounts are excluded

Mar-26	Feb-26	Jan-26
(0.48)	**(0.76)**	**(0.69)**

Exceeds Expectations (Green) — Greater than 10.00
Meets Expectations (Blue) — 0.00 - 9.99
Needs Attention (Yellow) — -9.99 - 0.00
Critical (Red) — Less than -10.00

Represents the percentage of revenue remaining as profit after expenses are paid.

Metric: **Revenue Growth Rate** ***(Revenue in Current Period - Revenue in Previous period) / Revenue in Previous Period***

Mar-26	Feb-26	Jan-26	Rolling Qtr
8.4%	**-0.8%**	**3.0%**	**3.5%**

Exceeds Expectations (Green) — Greater than 10.0%
Meets Expectations (Blue) — 0.0% - 9.9%
Needs Attention (Yellow) — -9.9% - 0.0%
Critical (Red) — 10.0%

Measures the percentage increase in a company's revenue over a specific time period. Monthly & Quarterly used.

Metric: **Cost Per Enplanement (CPE)** ***(Revenue in Current Period - Revenue in Previous period) / Revenue in Previous Period***

Mar-26	Feb-26	Jan-26	Quarterly
[redacted]			[redacted]

Exceeds Expectations (Green)	Less than 7.00	***Operating below the national non-hub average; demonstrates strong cost efficiency and financial management.***
Meets Expectations (Blue)	7.01 - 8.25	***Within an acceptable range of the national benchmark, accounting for normal fluctuations in operations and capital costs.***
Needs Attention (Yellow)	8.26 - 9.50	***Above the non-hub average and approaching broader industry averages; may indicate rising costs or declining enplanements.***
Critical (Red)	Greater than 9.50	***Significantly above non-hub benchmarks and nearing overall commercial airport averages; requires immediate review and corrective action.***

	Total
Assets	
Current Assets	
Bank Accounts	
CASH	
CASH BAL SYNOVUS-SUNTRUST A/C	85,210.00
CASH - REGISTER FUND - HOSPITALITY	400.00
CASH - SNV CHECKING - AIR SERVICE DEVELOPMENT FUND	5,000.00
CASH - SNV CHECKING - OPERATING ACCOUNT	1,551,689.39
CASH - SNV MMA - CFC (RESTRICTED)	1,539,847.08
CASH - SNV MMA - RENEWAL AND EXTENSION	44,559.51
CASH - SNV MMA - TERMINAL RENOVATION PFC	130,054.95
CASH - SNV TRUST MMA	1,307,181.77
PETTY CASH - ADMIN	1,100.00
PETTY CASH - FBO	500.00
REGISTER FUND-FBO	500.00
Total for CASH	**$4,666,042.70**
Total for Bank Accounts	**$4,666,042.70**
Accounts Receivable	
ACCOUNTS RECEIVABLE	$0.00
ACCOUNTS RECEIVABLE - CUSTOMERS - FBO	30,167.16
ACCOUNTS RECEIVABLE - GOVT GRANTS	621,833.93
ACCOUNTS RECEIVABLE - OTHER	108,035.68
ACCOUNTS RECEIVABLE - PFC	30,218.00
ACCOUNTS RECEIVABLE - TRADE	68,230.35
ACCRUED INCOME RECEIVABLE - CAR RENTAL & DELTA	-7,218.00
Total for ACCOUNTS RECEIVABLE	**$851,267.12**
Total for Accounts Receivable	**$851,267.12**
Other Current Assets	
ACCRUED INCOME RECEVABLE-CFC	0.00
DEFERRED OUTFLOWS OF RESOURCES	955,340.00
INVENTORY	**-$63,110.66**
INVESTMENTS - HOSPITALITY	14,330.00
PREPAID - INSURANCE	50,190.09
PREPAID - OTHER	15,011.70
RESTR.CASH SUNTRUST - COLS.PROPRTY.	-85,210.00
SYNOVUS TRUST - COLUMBUS PROPERTIES, LLC	1,116,934.03

	Total
Total for Other Current Assets	**$2,003,485.16**
Total for Current Assets	**$7,520,794.98**
Fixed Assets	**$66,369,258.72**
Total for Assets	**$73,890,053.70**
Liabilities and Equity	
Liabilities	
Current Liabilities	
Accounts Payable	
ACCOUNTS	$1,937,557.41
PAYABLE	
ACCOUNTS PAYABLE - TRADE	8,146.26
ACCOUNTS PAYABLE - VENDORS - FBO	-157,930.45
Total for ACCOUNTS PAYABLE	**$1,787,773.22**
Total for Accounts Payable	**$1,787,773.22**
Other Current Liabilities	
ACCOUNTS PAYABLE - RETAINAGE	341,626.00
ACCRUED ACCOUNTS PAYABLE	-15,900.03
ACCRUED EXPENSES	0.00
ACCRUED SALARIES	146,912.58
CONSTRUCTION CONTRACTS PAYABLE	87,318.00
DEPOSITS - ATM, VENDING MACHINE	5,948.00
DEPOSITS - T HANGAR WAITING LIST & OTHER	38,613.13
EARNED VACATION/ LEAVE PAYABLE	98,086.00
GEORGIA STATE & LOCAL SALES TAX	2,553.83
TIPS/GRATUITY PAYABLE	205.44
Total for Other Current Liabilities	**$705,362.95**
Total for Current Liabilities	**$2,493,136.17**
Long-term Liabilities	**$5,861,398.76**
Total for Liabilities	**$8,354,534.93**
Equity	**$65,535,518.77**
Total for Liabilities and Equity	**$73,890,053.70**

Full name	Total
OPERATING ACTIVITIES	
Net Income	186,041.02
Adjustments to reconcile Net Income to Net Cash provided by operations:	
ACCOUNTS PAYABLE	715,158.98
ACCOUNTS PAYABLE:ACCOUNTS PAYABLE - TRADE	698.35
ACCOUNTS PAYABLE:ACCOUNTS PAYABLE - VENDORS - FBO	-22,636.38
ACCOUNTS RECEIVABLE:ACCOUNTS RECEIVABLE - CUSTOMERS - FBO	-18,015.63
ACCOUNTS RECEIVABLE:ACCOUNTS RECEIVABLE - OTHER	-16,858.91
ACCOUNTS RECEIVABLE:ACCOUNTS RECEIVABLE - TRADE	36,839.28
ACCRUED ACCOUNTS PAYABLE	-2,166.67
ACCRUED SALARIES	25,440.23
DEPOSITS - T HANGAR WAITING LIST & OTHER	818.80
GEORGIA STATE & LOCAL SALES TAX	3.57
INVENTORY:INVENTORY - ALCOHOLIC BEVERAGES	-379.48
INVENTORY:INVENTORY - AUTO GAS	0.00
INVENTORY:INVENTORY - AVIATION OIL	33.51
INVENTORY:INVENTORY - DIESEL	219.92
INVENTORY:INVENTORY - FUEL - AVGAS 100LL	2,066.20
INVENTORY:INVENTORY - FUEL - JET A	44,744.20
PREPAID - INSURANCE	19,478.76
PREPAID - OTHER	-3,320.05
SYNOVUS TRUST - COLUMBUS PROPERTIES, LLC	46,649.83
TIPS/GRATUITY PAYABLE	40.39
Total for Adjustments to reconcile Net Income to Net Cash provided by operations:	**$828,814.90**
Net cash provided by operating activities	**$1,014,855.92**
INVESTING ACTIVITIES	
ACCUMULATED AMORTIZATION - INTANGIBLES	1,407.18
ACCUMULATED DEPRECIATION OF FIXED ASSETS	275,800.00
CIP - CAR WASH PROJECT (CFC'S)	-356,156.01
C.I.P. - MISCELLANEOUS - TENTATIVE	-1,521,435.38
Net cash provided by investing activities	**-$1,600,384.21**
FINANCING ACTIVITIES	
BONDS PAYABLE - LONG TERM	-11,250.07

Full name	Total
DEFERRED INCOME - PREPAID RENTS	
2,108.51	
Net cash provided by financing activities	
-$9,141.56	
NET CASH INCREASE FOR PERIOD	
-$594,669.85	
Cash at beginning of period	
$5,260,712.55	
CASH AT END OF PERIOD	
$4,666,042.70	

Flightways

Mr. Darryl Graham gave the Flightways report, wherein she discussed the fuel volume report, vacant hangars, tenant socials, equipment updates, and employee updates.

FLIGHTWAYS (FBO) Report

- Total Jet A down year-over-year, driven primarily by a 49.9% decrease in retail fuel activity (reduced military/transient traffic)
- Avfuel contract fuel remains stable, down slightly (-4.6%)
- Airline fuel activity increased 8.3%, helping offset retail decline
- General aviation remains strong, with:
  - 100LL Full Serve up 3.3%
  - Self-Serve up 12.1%
- Overall trend reflects a shift in traffic mix, not a loss of demand
- Attended NBAA Schedulers & Dispatchers Conference (March 24–26, Cleveland)
- Built relationships with key decision-makers who influence where aircraft operate
- This helps us attract more visiting aircraft, leading to increased fuel sales and revenue
- Tenant Relations: No updates
- Hangar Availability: One T-Hangar available (18E)
- Equipment Update: No issues impacting quality of service
- Staffing/Personnel: Currently accepting applications for CSR and Line Service positions

KPI Reporting: March 2026

Category	KPI Metric	Reporting Period	Direction	Target	Actual	Attainment	Status	Trend	Score
Fuel Activity	Jet Retail	Monthly	Higher is Better	12,000	9,162	76.4%	Critical	Declining	76%
Fuel Activity	Jet Contract	Monthly	Higher is Better	27,000	44,506	164.8%	Exceeds Expectations	Improving	100%
Fuel Activity	Jet ICE	Monthly	Higher is Better	3,000	25,720	857.3%	Exceeds Expectations	Improving	100%
Fuel Activity	Jet Airline	Monthly	Higher is Better	23,000	22,243	96.7%	Exceeds Expectations	Stable	97%
Fuel Activity	Avgas Full-Serve	Monthly	Higher is Better	5,000	6,905	138.1%	Exceeds Expectations	Improving	100%
Fuel Activity	Avgas Self-Serve	Monthly	Higher is Better	1,300	1,593.9	122.6%	Exceeds Expectations	Improving	100%
Operational Workload	# of Aircraft Fueled	Monthly	Higher is Better	400	500	125.0%	Exceeds Expectations	Improving	100%
Operational Workload	# of Aircraft Serviced	Monthly	Higher is Better	500	618	123.6%	Exceeds Expectations	Improving	100%
Operational Workload	# of Customers Towed	Monthly	Higher is Better	130	118	90.8%	Exceeds Expectations	Improving	91%
Customer Mix	# of Piston Customers	Monthly	Higher is Better	200	277	138.5%	Exceeds Expectations	Improving	0%
Customer Mix	# of Turboprop Customers	Monthly	Higher is Better	80	94	117.5%	Exceeds Expectations	Improving	0%
Customer Mix	# of Jet Customers	Monthly	Higher is Better	300	279	93.0%	Exceeds Expectations	Stable	93%
Customer Mix	# of Helicopter Customers	Monthly	Higher is Better	50	48	96.0%	Exceeds Expectations	Stable	96%
Service Quality	% On-Time Performance	Monthly	Higher is Better	100	99.6	99.6%	Exceeds Expectations	Stable	100%
Service Quality	# of Service Failures	Monthly	Lower is Better	0	2	0.0%	Critical	Stable	0%
Safety	# of Safety Incidents	Monthly	Lower is Better	0	0	100.0%	Exceeds Expectations	Stable	100%

Human Resources

Ms. Carolyn Mills gave the human resources report, wherein she discussed workforce, recruiting/onboarding, training and development, policy and compliance, employee engagement, and strategic planning.

Human Resources Report

- The organization's workforce remained steady in March, with 39 active employees out of 47 approved positions. Critical positions that remain vacant include: one (1) Public Safety Officer, one (1) Hospitality Team Member, and one (1) Facilities Maintenance Technician. Other key operational roles requiring backfill are two (2) Line Service Technician positions. Recruiting efforts are underway to address the critical vacancies.

- Although no new hires were onboarded during this reporting period, three candidates for critical positions are in the background check process with anticipated start dates in April 2026. Efforts are underway to improve the onboarding experience through the development of an airport-focused new hire orientation program, with a target launch of Q3. This initiative is intended to better prepare new employees for success and improve overall integration into the organization.

- There are no policy or compliance updates to report at this time. Employee engagement remains a priority, with appreciation events being planned for Q3 to support morale.

- Looking ahead, the organization is preparing to conduct a skills gap analysis to support broader strategic planning initiatives. This will help identify workforce development needs and ensure alignment between staffing capabilities and future operational demands.

KPI Reporting:

KPI Metric	Reporting Period	Target	Actual	Attainment	Status	Trend	Score
Employee Turnover Rate	Monthly	≤ 3.3%	2.53%	131%	Meets Expectations	Stable	100%
Time to Fill	Monthly	20–35 days	12 days	167%	Exceeds Expectations	Stable	100%
Overtime Utilization Rate	Monthly	2.1%–5%	3.85%	100%	Meets Expectations	Increasing	100%

Maintenance

Mr. Joshua Patton gave the maintenance report, wherein he gave updates on airfield operations, facilities maintenance, and work orders.

Airfield and Facilities Maintenance Report

- Airfield Operations, in conjunction with Holt Consulting, has completed all permanent marking on Runway 6-24, as well as conducted its final project inspection with punch list items identified for nighttime correction.
- Airfield Operations received its 1st Quarter Stormwater Pollution Prevention Plan (SWPPP) inspection of all stormwater discharge locations in adherence to its Industrial Discharge Permit and is working towards a Corrective Action Plan to address all deficiencies.
- Facilities Maintenance is currently performing scheduled escorting duties for contractors as they conduct assessments and prepare cost estimates for our ongoing renovation project of our hangars. These estimations are crucial for evaluating the scope of work required for the renovations and ensuring that the project aligns with our operational requirements and budgetary constraints.

KPI Reporting:

Category	KPI Metric	Reporting Period	Direction	Target	Actual	Attainment	Status	Trend	Score
Airfield Operations	Open Work Order Aging	Monthly	Lower is Better	10.0%	89.0%	11.2%	**Critical**	Declining	
Airfield Operations	Work Order Time to Completion	Monthly	Lower is Better	7.0	1.0	700.0%	**Exceeds Expectations**	Improving	
Facilities Maintenance	Aging Work Orders	Monthly	Lower is Better	15.0%	80.0%	18.8%	**Critical**	Declining	
Facilities Maintenance	Work Order Time to Completion	Monthly	Lower is Better	7.0	1.0	700.0%	**Exceeds Expectations**	Improving	
Facilities Maintenance	Work Request Time Until Addressed	Monthly	Lower is Better	2.0	1.0	200.0%	**Exceeds Expectations**	Stable	
Hospitality	Out of Paper Towel	Monthly	Lower is Better	5.0%	0.0%	100.0%	**Exceeds Expectations**	Improving	
Hospitality	Floors Dirty	Monthly	Lower is Better	5.0%	4.0%	125.0%	**Meets Expectations**	Improving	100.0%
Hospitality	Sinks and Counters Dirty	Monthly	Lower is Better	5.0%	5.0%	100.0%	**Meets Expectations**	Improving	100.0%

Critical KPI Explanation

Airfield Open Work Order Aging

- Work Orders must be entered into ProdigiQ, our Computerized Maintenance Management System (CMMS), to ensure FAA compliance. This process can lead to an increase in the Open Work Order Aging KPI metric until deficiencies or projects are identified and addressed. For instance, identifying runway safety area (RSA) or taxiway ponding issues results in the creation of work orders, which are closed only after the necessary repairs are completed.

Facilities Aging Work Orders

- Historical infrastructure maintenance challenges, such as water intrusion, electrical wiring, and hangar mechanical door issues, have caused a backlog in the CMMS, thereby creating a sustained increase in the Aging Work Order KPI metric.

Marketing

Mrs. Sonya Overton gave the marketing report, wherein she gave updates on the runway 6-24 project, air service development, and social media statistics

Marketing Report

- The Runway 6-24 campaign has entered its final month, with continued focus on increasing local passenger retention and market share. Messaging transitioned to the "Obstacle Course" concept, highlighting the challenges of driving to ATL while reinforcing the ease and convenience of flying local. The campaign continues to drive the core message: "Check CSG First."

- We hosted our first TSA PreCheck enrollment event on Thursday, March 5, in partnership with CLEAR. The benchmark for a successful event is 32 enrollments per day; CSG exceeded expectations by processing 35 participants. Based on this success, we plan to host additional events in the near future.

- We continue to collect data to support air service development for the region. Current efforts include building a comprehensive database of airlines, hub locations, existing routes, and key network planning contacts. More updates to follow.

- Social media efforts resulted in a combined 538 new followers across all platforms, demonstrating steady growth in audience reach and brand visibility.

- March was a busy month for community engagement, with participation in and hosting of 13 events. Highlights included a tour for the Young Leaders of East Alabama, the Women's Empowerment Luncheon, UNCF Mayor's Masked Ball, Fort Benning Sponsor Recognition Luncheon—where CSG received an award for supporting military members and their families—the Rosa Parks Women of Courage Breakfast, and the Leading Ladies Luncheon.

- **At the FBO:** Flightways attended the NBAA Schedulers & Dispatchers Conference in Cleveland as an exhibitor for Charter companies and general aviation. The team engaged with attendees, promoted Flightways services, and distributed branded materials and swag to maximize industry exposure and connections.

- Flightways launched a targeted marketing campaign for the Sun 'n Fun Aerospace Expo in Florida (April 14–19). Promotions include fuel discounts for attendees heading to Florida for the event, supported by coordinated social media and targeted email outreach to drive visibility and traffic to Flightways.

KPI Reporting: March 2026

Category	KPI Metric	Reporting Period	Target	Actual	Attainment	Status	Trend	Score
Air Service	Load Factor	Monthly	81% - 84%	83%	99%	Meets Expectations	Stable	99%
Air Service	On-Time Performance	Monthly	75% - 80%	85% *Estimated*	106%		Improving	100%
Air Service	Passenger Retention	Monthly	17% - 18%	11%	61%	Critical	Improving	61%
Marketing	Advertising Campaign	Monthly	90K – 99.9K	163,230	163%		Stable	100%
Marketing	Social Media Followers	Monthly	100	538	538%		Stable	100%
Public Relations	Community Outreach	Monthly	3 - 4	13	325%		Stable	100%

Public Safety

Chief Hubbard gave the public safety report, wherein he discussed updates on the department's operations, professional development, and law enforcement training.

Public Safety Report

- The Columbus Airport Department of Public Safety continues to operate at a high level of professionalism, preparedness, and operational effectiveness, ensuring the safety, security, and continuity of airport operations. The department remains fully committed to maintaining rapid response capabilities across all areas of the airport while supporting the daily operational needs of passengers, tenants, and stakeholders.
- During the reporting period, Public Safety personnel responded to a diverse range of calls for service, including passenger assistance, safety and security concerns, and coordinated responses involving federal partners. Officers maintained a proactive patrol posture throughout the terminal, airfield, and surrounding properties, reinforcing a visible security presence that serves as both a deterrent and a reassurance to the traveling public.
- Strategic collaboration continues to be a cornerstone of departmental success. Ongoing coordination with the Transportation Security Administration (TSA), airlines, and airport tenants has enhanced communication, streamlined response protocols, and improved overall operational efficiency. These partnerships ensure a unified approach to incident management and contribute to a secure and well-coordinated airport environment.
- The department remains heavily focused on training and professional development. Personnel are actively engaged in FAA Part 139 compliance training, Aircraft Rescue and Firefighting (ARFF) readiness, emergency response exercises, and law enforcement certification requirements. These efforts ensure that all personnel maintain the knowledge, skills, and certifications necessary to meet both regulatory standards and real-world operational demands.
- Public Safety leadership continues to prioritize interagency coordination with the Columbus Police Department and Columbus Fire & EMS. Through joint training initiatives, shared operational planning, and coordinated response efforts, these partnerships strengthen emergency preparedness and enhance the department's ability to effectively manage complex incidents.
- Overall, the Department of Public Safety remains aligned with its mission to provide a safe, secure, and efficient airport environment while continuously improving operational performance, regulatory compliance, and service delivery.

KPI Reporting: March / Q1 2026

Category	KPI Metric	Period	Target	Actual	Attainment	Status	Trend	Score
Operations	Emergency Response Time	Mar 2026	≤ 4.0 min	3.2 min	125%	**Meets Expectations**	Stable	100%
Training	Officer Training Compliance	Q1 2026	100%	98%	98%	**Meets Expectations**	Improving	98%
Compliance	Regulatory Findings	Current	0	0	100%	**Exceeds Expectations**	Stable	100%
ARFF	Operational Readiness	Mar 2026	100%	99%	99%	**Meets Expectations**	Stable	99%
Security	Incident Rate Change	Mar 2026	≤ 0%	0%	100%	**Meets Expectations**	Stable	100%

OTHER MATTERS

Mrs. Marsh recognized visitors. Ms. Lydia Roberts from Randstad gave a brief presentation on her company and what they provide.

Mrs. Marsh asked for a motion to move into Executive Session.

Motioned by Mr. Gower to move into Executive Session and seconded by Ms. Cruzen and unanimously approved by the Commission Ayes:4 Nays:0

EXECUTIVE SESSION

The Commission meeting moved to executive session. Mr. Howard motioned to move out of executive session, seconded by Mr. Thayer and unanimously approved by the Commission. Ayes:4 Nays: 0

The meeting was adjourned at 11:39 AM

APPROVED:

Zack Lundy,
Administrative Coordinator

Delois Dee Marsh, Chairwoman

Columbus, Georgia, Board of Tax Assessors

GEORGIA'S FIRST CONSOLIDATED GOVERNMENT

City Services Center
3111 Citizens Way
Columbus, GA 31906

Mailing Address:
PO Box 1340
Columbus, GA 31902

Telephone (706) 653-4398, 4402
Fax (706) 225-3800

Board Members

Jayne Govar, Chairman
Kathy Jones, Assessor
Clay Hood, Assessor
Doug Jefcoat, Assessor
Lanitra Sandifer Hicks, Vice Chairman

Chief Appraiser
Suzanne Widenhouse

MINUTES #20-26

Vice Chairman Lanitra Sandifer Hicks calls the Columbus, Georgia Board of Assessors' meeting to order on Wednesday, May 20th, 2026 at 9:00 A.M.

PRESENT ARE:

Chairman Jayne Govar (via phone)
Vice Chairman Lanitra Sandifer Hicks
Assessor Kathy Jones (via phone)
Assessor Doug Jefcoat
Assessor Clay Hood
Chief Appraiser/Secretary Suzanne Widenhouse
Recording Secretary Katrina Culpepper

APPROVAL OF AGENDA: Assessor Hood motions to accept the agenda with noted changes. Assessor Jefcoat seconds and the motion carries.

APPROVAL OF MINUTES: Assessor Jefcoat motions to accept the minutes as presented. Assessor Hood seconds and the motion carries.

At 9:03, Chief Appraiser Suzanne Widenhouse presents to the Board:

- Settlement Conference Results - no resolution reached, board to continue negotiations.
- Parcel #073033006 - Assessor Jefcoat motions to accept value. Assessor Hood seconds and the motion carries.
- Parcel #180 020 002 - Assessor Hood motions to accept value. Assessor Jefcoat seconds and the motion carries.

At 9:24, Chief Appraiser Suzanne Widenhouse presents for Residential Division to the Board:

- Value Change - #086 031 010; 145 002 024 & 145 002 024H - Signed & Approved.

At 9:25, Personal Property Manager Stacy Pollard presents to the Board:

- Late Return & E & O's - Signed & Approved.
- Motor Vehicle Appeals - Signed & Approved.

At 9:28, Deputy Chief Appraiser Glen Thomason presents to the Board:

- Non-Disclosure Request - Signed & Approved.

At 9:29, Administrative Manager Mary Hale presents to the Board:

- Homesteads - Signed & Approved.

Assessor Jefcoat motions to adjourn the meeting. Assessor Hood seconds and the motion carries.
At 9:37, Vice Chairman Lanitra Sandifer Hicks adjourns the meeting without any objections.

Suzanne Widenhouse
Chief Appraiser/Secretary

APPROVED: _____

MIN# 21-26 JUN 03 2026

J. GOVAR	K. JONES	D. JEFCOAT	C. HOOD	L. SANDIFER HICKS
CHAIRMAN	ASSESSOR	ASSESSOR	ASSESSOR	VICE CHAIRMAN

BOARD OF COMMISSIONERS MEETING
Wednesday, April 15, 2026

Commissioners Present: Pace Halter, Chair; Sherricka Day, Vice Chair; Dan Gilbert, Secretary/Treasurer; Amy Bryan, Pete Jones, Miller Robinson, Michelle Spivey, and Hudson Terrell

Commissioner Absent: Alex Naik, and Mayor Skip Henderson

Staff Present: Ashley Woitena, Danielle Ackerman, and Kim Gonzalez

Special Invitees Present: Steve Morse; Uptown Columbus, Inc.

Call to Order .....Pace Halter

- The meeting was convened by Pace Halter at 8:34 am.

Secretary Treasurer Report.....Dan Gilbert

- Dan Gilbert presented the consent agenda that included minutes for the March 2026 meeting and financials for March 2026. He asked if there were any questions or discussions. There being none; a motion was made by Amy Bryan to approve the minutes and financials, seconded by Michelle Spivey. A vote was taken, and the motion was approved.

Chair Report.....**Pace Halter**

- Mr. Halter gave an update on Columbus Ahead & discussed the Marketing Meeting where organizations are working together on an Implementation Plan. Columbus Ahead had their first Board Meeting. He asked that organizations report "wins" and events to Jackson Spalding for advertising.

President's Report.....**Ashley Woitena**

- Ashley Woitena gave a Legislative update which included the Explore Georgia $3M grant, SB430, HB1179, HB14, HB146, HB61 & Uptown Columbus' request for funding for Electric Shuttles.
- She then gave an update on Collaboration Efforts which include a blog on our website for Theo of Golden, Arts Fest, Ma Fest, Arts in the Park and Rush South Outdoor Games.
- Ashley presented VisitColumbusGA's Strategic Plan. She asked if there were any questions or discussions. A motion was made by Amy Bryan to approve the Strategic Plan, seconded by Pete Jones. A vote was taken, and the plan was approved.

- Miss Woitena announced that Nation Travel and Tourism week is May 3-9. The Board will receive invitations to the events that will be held during this timeframe.
- Ashley recognized Columbus receiving Travel & Leisure #6 for young people and IMBA – Inaugural Trail Town. She also highlighted the first VisitColumbusGA CEO Newsletter that was emailed out this month.

Adjournment……**Pace Halter**

- With no further business, Mr. Halter adjourned the meeting at 9:36 am.

File Attachments for Item:

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Columbus Consolidated Government
Board Appointments – Action Requested

BOARD APPOINTMENTS - ACTION REQUESTED

3. MAYOR'S APPOINTMENTS – ANY NOMINATIONS MAY BE CONFIRMED FOR THIS MEETING:

A. COLUMBUS SPORTS & ENERTAINMENT AUTHORITY:

_____ Open for Nominations
Vacant ***(Mayor's Appointment)***
Certified Public Accountant (CPA)
Term Expires: June 30, 2026

Membership and Meeting Information

Terms:	3 Year	Term Limit: 2	
Meetings:	Monthly		
Women:	2	Senatorial District 15:	4
Vacancies:	1	Senatorial District 29:	5

B. PENSION FUND, EMPLOYEES' BOARD OF TRUSTEES:

_____ Open for Nominations
Vacant ***(Mayor's Appointment)***
(Business Community)
Term Expires: June 30, 2026

Membership and Meeting Information

Terms:	4 Year	Term Limit: n/a	
Meetings:	Monthly – 1st Wednesday		
Women:	4	Senatorial District 15:	9
Vacancies:	1	Senatorial District 29:	2

C. YOUTH ADVISORY COUNCIL:

Mayor's Nominee: _____

4. NOMINATIONS – CONFIRMED BY COUNCIL:

A. HISTORIC & ARCHITECTURAL REVIEW BOARD (BHAR):

_____ Open for Nominations

Vacant ***(Confirmed by Council)***
Uptown Business Association
Term Expires: January 31, 2029

Membership and Meeting Information

Terms:	3 Year	Term Limit: 2	
Meetings:	Monthly – 2nd Monday		
Women:	4	Senatorial District 15:	6
Vacancies:	2	Senatorial District 29:	2

5. COUNCIL DISTRICT SEAT APPOINTMENTS- ANY NOMINATIONS MAY BE CONFIRMED FOR THIS MEETING:

A. COMMUNITY DEVELOPMENT ADVISORY COUNCIL:

_____ Open for Nominations
Vacant ***(District 1 – Barnes)***
Term Expired: March 27, 2026

Tracy Belt Open for Nominations
Not Eligible ***(District 4 -Tucker)***
Term Expired: March 27, 2026

_____ Open for Nominations
Vacant ***(District 5 – Crabb)***
Term Expired: March 27, 2026

Membership and Meeting Information

Terms:	3 Year (Mayor Appts); 2 Year (Council Appts)		Term Limit: 2
Meetings:	Quarterly – 2nd Thursday (March, June, September & December)		
Women:	4	Senatorial District 15:	7
Vacancies:	2	Senatorial District 29:	3

B. PUBLIC SAFETY ADVISORY COMMISSION:

Paul T. Berry, III Open for Nominations
Does not desire reappointment ***(District 5 – Crabb)***
Term Expired: October 31, 2025

Scott Taft Open for Nominations
Not Eligible ***(District 9 – Anker)***

Term Expired: October 31, 2025

Membership and Meeting Information

Terms:	3 Year	Term Limit: 2	
Meetings:	Monthly – 3rd Thursday		
Women:	3	Senatorial District 15:	4
Vacancies:	0	Senatorial District 29:	3

C. YOUTH ADVISORY COUNCIL:

District 2 Nominee: _____ District 9 Nominee: _____

District 4 Nominee: _____ District 10 Nominee: _____

6. COUNCIL APPOINTMENTS – ANY NOMINATIONS WOULD BE LISTED FOR THE NEXT MEETING:

A. ANIMAL CONTROL ADVISORY BOARD:

_____ Open for Nominations
Vacant ***(Council's Appointment)***
(Georgia Veterinary Technician)
Term Expires: October 15, 2025

_____ Open for Nominations
Vacant ***(Council's Appointment)***
(Animal Rescue Shelter Representative)
Term Expires: October 15, 2026
Recommendations are submitted by a licensed animal shelter.

Note: *The Animal Control Advisory Board is currently developing recommendations for Council's consideration regarding the board's composition.*

Membership and Meeting Information

Terms:	2 Year	Term Limit: 2	
Meetings:	Semiannually		
Women:	7	Senatorial District 15:	3
Vacancies:	3	Senatorial District 29:	4

C. BOARD OF HEALTH:

Yasmine Cathright Open for Nominations
Not Eligible ***(Council's Appointment)***
Term Expires: December 31, 2025

Membership and Meeting Information

Terms:	5 Year	Term Limit: 2	
Meetings:	Monthly – 4th Wednesday		
Women:	4	Senatorial District 15:	0
Vacancies:	1	Senatorial District 29:	5

D. BUILDING AUTHORITY OF COLUMBUS:

_____ Open for Nominations
Vacant ***(Council's Appointment)***
Term Expires: March 24, 2027

Membership and Meeting Information

Terms:	2 Year	Term Limit: n/a	
Meetings:	As needed.		
Women:	1	Senatorial District 15:	1
Vacancies:	1	Senatorial District 29:	3

E. KEEP COLUMBUS BEAUTIFUL COMMISSION:

Courtney Johnson Open for Nominations
Not Eligible ***(Council's Appointment)***
(Senatorial District 29)
Term Expires: June 30, 2026
****Mayor Pro Tem Allen is nominating Pat Frey.***

Membership and Meeting Information

Terms:	3 Year	Term Limit: 2	
Meetings:	Bimonthly – 2nd Tuesday (Even months)		
Women:	7	Senatorial District 15:	6
Vacancies:	0	Senatorial District 29:	3

F. LIBERTY THEATRE & CULTURAL ARTS CENTER ADVISORY BOARD:

_____ Open for Nominations
Vacant ***(Council's Appointment)***
Term Expires: August 14, 2026

****The Liberty Theatre & Cultural Arts Center Advisory Board is recommending the following three (3) individuals for Council's consideration to fill the vacant seat: (1) Jerry Speakman, (2) Robbie Branscomb, and (3) Odanive Martin***

Membership and Meeting Information

Terms:	4 Year	Term Limit: 3	
Meetings:	Bimonthly – 2nd Thursday (January, March, May, July, September & November)		
Women:	5	Senatorial District 15:	4
Vacancies:	1	Senatorial District 29:	4

G. NEW HORIZONS BEHAVIORAL HEALTH – MENTAL HEALTH, ADDICTIVE DISEASES AND DEVELOPMENTAL DISABILITIES- COMMUNITY SERVICE BOARD:

Sandra Gill — Open for Nominations
Does not desire reappointment ***(Council's Appointment)***
Term Expired: June 30, 2026

Nancy Schroeder — Open for Nominations
Does not desire reappointment ***(Council's Appointment)***
Term Expires: June 30, 2026

Judge David Ranieri — Open for Nominations
Does not desire reappointment ***(Council's Appointment)***
Term Expired: June 30, 2025

Membership and Meeting Information

Terms:	3 Year	Term Limit: n/a	
Meetings:	Monthly – 2nd Monday		
Women:	2	Senatorial District 15:	3
Vacancies:	0	Senatorial District 29:	1

H. PERSONNEL REVIEW BOARD:

_____ — Open for Nominations
Vacant (***Council's Appointment)***
(Alternate Member 1)
Term expires: December 31, 2027

_____ — Open for Nominations
Vacant (***Council's Appointment)***
(Alternate Member 2)
Term expires: December 31, 2027

_____ Open for Nominations
Vacant (***Council's Appointment)***
(Alternate Member 3)
Term expires: December 31, 2027

Delano Leftwich Open for Nominations
Not Eligible ***(Council's Appointment)***
(Alternate Member 4)
Term expired: December 31, 2025

Membership and Meeting Information

Terms:	3 Year	Term Limit: 2	
Meetings:	Monthly – 3rd Wednesday		
Women:	4	Senatorial District 15:	2
Vacancies:	4	Senatorial District 29:	4

I. REGION SIX REGIONAL ADVISORY COUNCIL FOR DEPARTMENT OF BEHAVIORAL HEALTH & DEVELOPMENTAL DISABILITIES:

Dr. Janet C. Bussey Open for Nominations
Does not desire reappointment ***(Council's Appointment)***
Term Expires: June 30, 2026

Membership and Meeting Information

Terms:	3 Year	Term Limit: 2	
Meetings:	Bimonthly – 2nd Wednesday (Odd months)		
Women:	4	Senatorial District 15:	3
Vacancies:	0	Senatorial District 29:	1