

Council Members

R. Gary Allen
Charmaine Crabb

Travis L. Chambers
Glenn Davis

Byron Hickey
Bruce Huff

R. Walker Garrett
Toyia Tucker

John Anker
Joanne Cogle

Clerk of Council
Lindsey G. McLemore



Council Chambers
C. E. "Red" McDaniel City Services Center- Second Floor
3111 Citizens Way, Columbus, GA 31906

January 13, 2026
9:00 AM
Regular Meeting

M A Y O R ' S A G E N D A

CALL TO ORDER: Mayor B.H. "Skip" Henderson, III, Presiding

INVOCATION: Offered by Reverend Grace Burton Edwards, St. Thomas Episcopal Church

PLEDGE OF ALLEGIANCE: Led by Mayor Skip Henderson

MINUTES

1. Approval of minutes for the December 16, 2025, Council Meeting.

PROCLAMATIONS

2. **Proclamation:** Major Terry Lee Kee, United States Air Force (*Retired*)

Receiving: Gerry Kee

3. **Proclamation:** Law Enforcement Appreciation Day

Receiving: Law Enforcement

RESOLUTIONS

4. A Resolution authorizing the Mayor to adopt a Columbus-Muscogee County Emergency Management Agency & Homeland Security Emergency Operations Plan for 2026-2028.

5. A Resolution authorizing a transition audit of the Engineering Department by the Internal Auditor. (*Requested by Councilor Toyia Tucker, as Chair of the Auditor Committee*)

PRESENTATIONS

6. 2026 Point in Time Count

Presented by: Pat Frey, Vice President of Home for Good
Holli Browder, Director of Parks & Recreation

CITY ATTORNEY'S AGENDA

ORDINANCES

1. **2nd Reading-** REZN-07-25-1260: An Ordinance amending the Zoning Atlas of the Consolidated Government of Columbus, Georgia, to change certain boundaries of a district located at **8828 Veterans Parkway and 4885 Charleston Way** (parcel # 079-002-002A) from Planned Unit Development (PUD) Zoning District to Planned Unit Development (PUD) Zoning District with conditions. (Planning Department recommends approval with conditions. PAC recommends denial.)(Amended on 12-9-25)(Inconclusive vote on 12-16-25) (Mayor Pro-Tem)
2. **1st Reading-** An ordinance amending the budgets for the Fiscal Year 2026 by appropriating amounts in each fund for various operational activities. (FY26 MID-YEAR BUDGET AMENDMENT) (Budget Review Committee)

RESOLUTIONS

3. A Resolution authorizing Sunday Sales of alcoholic beverages at all On-Premises locations within Columbus on Sunday February 8, 2026. (Councilor Cogle)
4. A Resolution establishing qualifying fees for county offices of the Consolidated Government to be filled in the 2026 elections. (Mayor Pro-Tem)

PUBLIC AGENDA

1. Mr. Samuel Whit, Re: LGBTQ+ Resources and Representation
2. Dr. Marvin Broadwater, Sr., Re: The Charter; Once again is the bane of all our problems.
3. Ms. Theresa El-Amin, representing Southern Anti-Racism Network, Re: Mauldin & Jenkins Report.

4. Ms. Arreasha "Z" Lawrence, representing Music Entertainment Council and Columbus Creative Collective, Re: Request for members of Council to have offices and additional resources.
5. Mrs. Laketha Ashe, representing Still Standing Organization and Justmyne, Re: Standing Still organization overview and upcoming arts and cultural initiative.
6. Mr. Mark Lawrence, representing IMA, Re: Closing loose ends before moving forward.
7. Mr. Steve Kelly, Re: City Employees' Pay and Cost of Living.
8. Mr. Ric Rivera, representing Indivisible Columbus, Re: DeFlock Columbus.
9. Dr. Natalie Nicole, representing Role Model Academy, Re: Equity, Responsiveness, and Representation in City Governance.

CITY MANAGER'S AGENDA

1. Fort Benning Technology Park Tax Allocation District Fund Grant – Columbus Housing Initiative, Inc. Development Agreement

Approval is requested to authorize the Mayor to enter into an agreement with Columbus Housing Initiative, Inc. to provide Fort Benning Technology Park Tax Allocation District (TAD) Funds to support the development of a new single-family residential subdivision known as Newman's Crossing in an amount not to exceed three million three hundred seventeen thousand three hundred forty dollars and twenty-nine cents (\$3,317,340.29).

2. Real Estate Agreement with Historic Columbus Foundation, Inc.

Approval is requested to authorize the Mayor or his designee to enter into an agreement with Historic Columbus Foundation, Inc. for the relocation and restoration of the Alma Thomas House to 815 5th Ave.

3. Standing Boy Preserve Management Agreement Amendment

Approval is requested to authorize the Mayor or his designee to execute an amendment to the Management Agreement with Standing Boy, Inc. for the construction and maintenance of a viewing tower at the Standing Boy Preserve.

4. Ignite Pro Hockey, L.L.C. Agreement Amendment

Approval is requested to amend Section 2 of the Ignite Pro Hockey, L.L.C. Agreement to correct the contract term dates so that the five-year agreement expires on June 1, 2030.

5. 2026 Legislative Agenda Items – Additional Proposed Items

Consideration is requested of the resolutions for the 2026 Legislative Session of the Georgia General Assembly.

6. FY26 - FY27 – Solicitor General Crime Victim Assistance Grant

Approval is requested to apply for and accept, if awarded, a Federal VOCA (Victims of Crimes Act) Grant in the amount of \$57,483 or as otherwise awarded from the Georgia Criminal Justice Coordinating Council for the Solicitor General's Victim Assistance Program, with the local match requirement waived, and amend the Multi Governmental Fund (0216) to reflect these revenues and expenses to fund one Victim Advocate position and benefits.

7. PURCHASES

- A.** Industrial, Medical and Special Gases (Annual Contract) – Georgia Statewide Contract Cooperative Purchase
- B.** Contract Extension For Course Instructors For The Department Of Human Resources/The Learning Center (Annual Contract) – RFP No. 19-0003
- C.** Two (2) Ford Transit Vans For Public Works – Georgia Statewide Contract Cooperative Purchase
- D.** Cellular Connection Service For Emergency Telephones Installed in Elevators at Various City Locations (Annual Contract) – GSA Cooperative
- E.** Electronic Monitoring Equipment and Services For Detainees (Annual Contract) – GSA Cooperative Contract
- F.** Soft Body Armor – The Interlocal Purchasing System (TIPS) Cooperative Purchase
- G.** Three (3) Ford Transit Vans for Public Works – Georgia Statewide Contract Cooperative Purchase
- H.** Fast Fare Fareboxes For METRA
- I.** Mobile/Automatic License Plate Readers Associated Software/Equipment For The Sheriff's Office – GSA Cooperative Purchase
- J.** Replacement Ice Plant Condenser For The Civic Center

8. UPDATES AND PRESENTATIONS

- A.** AJ McClung Update - Scott Allen, Vice President, Architecture, Commercial with 2WR + Partners
- B.** Accessory Dwelling Units (ADUs) and Tiny Homes Update - Will Johnson, Director, Planning

CLERK OF COUNCIL'S AGENDA

ENCLOSURES - ACTION REQUESTED

1. Resignation: Delois Dee Marsh has submitted a resignation from her seat on the Liberty Theatre & Cultural Arts Center Advisory Board.
2. Travel Authorization Request: Authorization is being requested for Councilor Toyia Tucker to attend the 2026 NACo Legislative Conference during the month of February 2026.
3. Minutes of the following boards:

Board of Tax Assessors #42-25

Board of Water Commissioners 11-10-25

Board of Zoning Appeals 11-05-25

Hospital Authority of Columbus 07-29-25

Hospital Authority of Columbus 08-28-25

Hospital Authority of Columbus 09-30-25

BOARD APPOINTMENTS - ACTION REQUESTED

4. MAYOR'S APPOINTMENTS – ANY NOMINATIONS MAY BE CONFIRMED FOR THIS MEETING:

A. BUILDING AUTHORITY OF COLUMBUS:

Vacant

Term Expired: March 24, 2025

Open for Nominations
(Mayor's Appointment)

Terms are two years. Meets as needed.

Women:	1
Senatorial District 15:	0
Senatorial District 29:	3
Vacancies:	2

B. PENSION FUND, EMPLOYEES' BOARD OF TRUSTEES:

Vacant
(Business Community)
Term Expires: June 30, 2026

Open for Nominations
(Mayor's Appointment)

The terms are four years. Meets monthly.

Women: 4
Senatorial District 15: 9
Senatorial District 29: 2
Vacancies: 1

5. COUNCIL DISTRICT SEAT APPOINTMENTS- ANY NOMINATIONS MAY BE CONFIRMED FOR THIS MEETING:

A. CIVIC CENTER ADVISORY BOARD:

Vacant
Term Expires: March 1, 2026

Open for Nominations
(District 9 – Anker)

The terms are three years. Meets quarterly.

Women: 3
Senatorial District 15: 5
Senatorial District 29: 4
Vacancies: 3

B. COMMUNITY DEVELOPMENT ADVISORY COUNCIL:

Vacant
Term Expires: March 27, 2026

Open for Nominations
(District 8 – Garrett)

*The terms for the Mayor's Appointments are three years and Council's Appointments are two years.
Meets quarterly.*

Women: 4
Senatorial District 15: 7

Senatorial District 29: 1

Vacancies: 3

C. PUBLIC SAFETY ADVISORY COMMISSION:

Paul T. Berry, III

Eligible

Term Expired: October 31, 2025

**Not interested in serving another term.*

Open for Nominations

(District 5 – Crabb)

Scott Taft

Not Eligible

Term Expired: October 31, 2025

Open for Nominations

(District 9 – Anker)

The terms are three years. Meets monthly.

Women: 3

Senatorial District 15: 4

Senatorial District 29: 3

Vacancies: 0

D. YOUTH ADVISORY COUNCIL:

District 9 Nominee: _____

6. APPOINTMENTS – CONFIRMED BY COUNCIL:

A. AIRPORT COMMISSION:

Art Guin

Does Not Desire Reappointment

Term Expires: December 31, 2025

**The Airport Commission has nominated Philip Thayer.*

Open for Nominations

(Commission's Nominee/Confirmed by Council)

(NOTE: On December 9, 2025, Council approved Resolution No. 395-25, requesting that the Airport Commission provide a nominee from Council's recommendations for each of the next three vacancies. This resolution has been forwarded to the Airport Commission.)

The Commission submits one (1) nominee for consideration and confirmation. Ordinance No. 11-23 removes the two-term limit previously in place for board members.

Terms are five years. Meets monthly.

Women: 1

Senatorial District 15: 3

Senatorial District 29: 2

Vacancies: 0

7. COUNCIL APPOINTMENTS – ANY NOMINATIONS WOULD BE LISTED FOR THE NEXT MEETING:

A. ANIMAL CONTROL ADVISORY BOARD:

Vacant
(Georgia Veterinary Technician)
Term Expires: October 15, 2025

Open for Nominations
(*Council's Appointment*)

Vacant
(Animal Rescue Shelter Representative)
Term Expires: October 15, 2026
Recommendations are submitted by a licensed animal shelter.

Open for Nominations
(*Council's Appointment*)

The terms are two years. Meet as needed.

Women: 7

Senatorial District 15: 3

Senatorial District 29: 4

Vacancies: 3

B. BOARD OF HEALTH:

Yasmine Cathright
Not Eligible
Term Expires: December 31, 2025

Open for Nominations
(*Council's Appointment*)

The terms are five years. Meets monthly.

Women: 4

Senatorial District 15: 0

Senatorial District 29: 5

Vacancies: 1

C. LIBERTY THEATRE & CULTURAL ARTS CENTER ADVISORY BOARD:

Vacant

Term Expired: August 14, 2025

Open for Nominations
(*Council's Appointment*)

Vacant

Term Expired: August 14, 2026

Open for Nominations
(*Council's Appointment*)

The terms are four years. Meets every other month.

Women: 5

Senatorial District 15: 7

Senatorial District 29: 4

Vacancies: 2

D. NEW HORIZONS BEHAVIORAL HEALTH – MENTAL HEALTH, ADDICTIVE DISEASES AND DEVELOPMENTAL DISABILITIES- COMMUNITY SERVICE BOARD:

Judge David Ranieri

Does not desire reappointment

Term Expired: June 30, 2025

Open for Nominations
(*Council's Appointment*)

The terms are three years. Meets every other month.

Women: 2

Senatorial District 15: 3

Senatorial District 29: 1

Vacancies: 0

E. PERSONNEL REVIEW BOARD:

Yolanda Sumbry Sewell

Not Eligible

(Regular Member 4)

Term Expired: December 31, 2025

**Councilor Huff is nominating Antron Murray.*

Open for Nominations
(*Council's Appointment*)

Vacant

(Alternate Member 1)

Term expires: December 31, 2027

Open for Nominations
(*Council's Appointment*)

Vacant

(Alternate Member 2)

Term expires: December 31, 2027

Open for Nominations
(*Council's Appointment*)

Vacant

(Alternate Member 3)

Term expires: December 31, 2027

Open for Nominations
(*Council's Appointment*)

Delano Leftwich

Not Eligible

(Alternate Member 4)

Term expired: December 31, 2025

Open for Nominations
(*Council's Appointment*)

Vacant

(Alternate Member 5)

Term expired: December 31, 2025

Open for Nominations
(*Council's Appointment*)

The terms are three years. Meets monthly.

Women: 3

Senatorial District 15: 3

Senatorial District 29: 3

Vacancies: 4

UPCOMING BOARD APPOINTMENTS:

A. [Historic](#) & Architectural Review Board (BHAR) (Council's Appointment)

The City of Columbus strives to provide accessibility to individuals with disabilities and who require certain accommodations in order to allow them to observe and/or participate in this meeting. If assistance is needed regarding the accessibility of the meeting or the facilities, individuals may contact the Mayor's Commission for Persons with Disabilities at 706-653-4492 promptly to allow the City Government to make reasonable accommodations for those persons.

File Attachments for Item:

1. Approval of minutes for the December 16, 2025, Council Meeting.

COUNCIL OF COLUMBUS, GEORGIA

CITY COUNCIL MEETING MINUTES

Council Chambers
C. E. "Red" McDaniel City Services Center- Second Floor
2960 Macon Road, Columbus, GA 31906

December 16, 2025
5:30 AM
Regular Meeting

M A Y O R ' S A G E N D A

PRESENT: Mayor B. H. "Skip" Henderson, III, Mayor Pro Tem R. Gary Allen and Councilors John Anker, Travis L. Chambers, Joanne Cogle, Charmaine Crabb, Glenn Davis, R. Walker Garrett, Byron Hickey and Bruce Huff (arrived at 5:32 p.m.). Deputy City Manager Pam Hodge, City Attorney Clifton Fay, Assistant City Attorney Lucy Sheftall, Clerk of Council Lindsey G. McLemore and Deputy Clerk of Council Tameka Colbert.

ABSENT: Councilor Toyia Tucker was absent. Deputy City Manager Lisa Goodwin was also absent.

The following documents have been included as a part of the electronic Agenda Packet: (1) MA#2: Columbus Airport Update; (2) MA#3: The Alma Thomas House; (3) CM#3(B): Elected Official Compensation Overview

The following documents were distributed around the Council table: (1) COC ADD-ON: Resolution: Amending Resolution No. 192-25; (2) CM#3(C): Monthly Finance Snapshot FY2026 – November 2025

CALL TO ORDER: Mayor B. H. "Skip" Henderson, III, Presiding

INVOCATION: Offered by Mayor Pro Tem R. Gary Allen

PLEDGE OF ALLEGIANCE: Led by Mayor Skip Henderson

MINUTES:

1. Approval of minutes for December 9, 2025, Council Meeting and Executive Session. Council Meeting and Executive Session. Mayor Pro Tem Allen made a motion to approve the minutes, seconded by Councilor Garrett and carried unanimously by the nine members present, with Councilor Tucker being absent from the meeting.

PROCLAMATIONS

2. **Proclamation:** Retirement of K-9 Frog

Receiving: Assistant Chief Lance Deaton, Columbus Police Department

Mayor Pro Tem Gary Allen read the proclamation into the record proclaiming Tuesday, December 16, 2025, as *K-9 Frog Day*, recognizing K9 Frog, a Columbus Police Department's narcotics detection and tracking dog, upon her retirement after years of distinguished service.

PRESENTATIONS:

3. Columbus Airport Update – Presented by Amber Clark, Columbus Airport Director

Amber Clark, Columbus Airport Director, briefed Council on the Columbus Airport's proposed General Aviation Terminal (TIA) project, outlining the airport's regional role, recent achievements, and the airport's economic impact. She explained the need to replace the outdated 5,500-square-foot general aviation facility with a larger, two-story terminal designed around customer needs, improved security and after-hours access, expanded meeting space, restrooms, and administrative offices, while also creating revenue opportunities through office leasing and event rentals. She reported the project budget is \$25 million, with the redesigned building estimated at \$11–\$13 million plus approximately \$2 million in related services, leaving \$4–\$6 million that could be used for eligible needs such as hangar maintenance and improvements.

In response to concerns raised by Councilor Davis, **Alsten Auten, Attorney for the Columbus Airport**, explained that the airport is not owned by City Council or the public directly, but by the Columbus Airport Commission, an independent body created by a 1968 Georgia constitutional amendment. She also clarified that the Commission's finances and operations are separate from Council's budget, emphasizing a clear separation of authority even as the Commission maintains a long-standing cooperative partnership with the City.

Delois Dee Marsh, Vice Chair of the Columbus Airport Commission, came forward and thanked the Mayor for the invitation to present and Airport Director Amber Clark for her presentation and stated that the Columbus Airport Commission looks forward to continued dialogue and future discussions.

(NOTE: The presentation was concluded and speakers left the podium as the discussion and questions continued by the members of Council.)

In response to a question by Councilor Crabb, **City Attorney Clifton Fay** explained that the 1968 Georgia constitutional amendment establishing the Columbus Airport Commission cannot be amended by the legislature and may only be repealed by a vote of the citizens. He said the Council may request the General Assembly to place a referendum on the ballot but significant planning would be required in advance. If the amendment were repealed, a replacement governing entity would need to be established immediately, either through a delayed effective date or a clearly defined transition plan. He stressed that Council would need to carefully consider what body would assume oversight of the airport and how that transition would be structured before pursuing a referendum.

REFERRAL(S):

FOR THE MAYOR:

- A request was made to research how other cities manage and govern their airports. (*Councilor Crabb*)
- A request was made for a follow-up meeting to be coordinated for early January to continue discussion of the airport presentation, including participation from interested Council members, the Airport Authority, auditors, and financial staff. (*Councilor Crabb*)

The Mayor and Council indicated their intent to reconvene the conversation in a future public meeting with airport representatives, auditors, and financial staff to allow for a more thorough and constructive review of the concerns raised.

CITY MANAGER'S AGENDA

3. UPDATES AND PRESENTATIONS

- A. Alma Thomas House Update - Elizabeth Walden, Historic Columbus

Elizabeth Walden, Executive Director of Historic Columbus requested a partnership with the City to relocate and restore the home of renowned abstract artist Alma Thomas to the Liberty Heritage Historic District. She explained how preserving her home would strengthen cultural tourism and revitalization efforts in the Liberty District.

Florine Dawkins President of Friends of Ma Rainey reflected on the long partnership between Historic Columbus and the City that led to the preservation of the Ma Rainey House. She requested

that the City similarly partner with Historic Columbus to preserve and honor Alma Thomas's legacy in Columbus.

Deputy City Manager Pam Hodge stated if there were no objections, an MOU would be brought forward at the January 13, 2026 meeting.

CITY ATTORNEY'S AGENDA

ORDINANCES

1. **Ordinance (25-064) - 2nd Reading-** REZN-08-25-1511: An Ordinance amending the Zoning Atlas of the Consolidated Government of Columbus, Georgia, to change certain boundaries of a district located at **6839 Mitchell Drive** (parcel # 013-014-009A) from Single Family Residential - 2 (SFR2) Zoning District to Single Family Residential – 4 (SFR4) Zoning District. (Planning Department and PAC recommend approval.) (Continued on 2nd Reading from 10-28-25) (Councilor Tucker) Mayor Pro Tem Allen made a motion to adopt the ordinance, seconded by Councilor Chambers and carried unanimously by the nine members present, with Councilor Tucker being absent from the meeting.
2. **Ordinance (25-065) - 2nd Reading-** REZN-10-25-1930: An Ordinance amending the Zoning Atlas of the Consolidated Government of Columbus, Georgia, to change certain boundaries of a district located at **2047 Cusseta Road** (parcel # 041-003-003) from Residential Multifamily – 2 (RMF2) Zoning District to Neighborhood Commercial (NC) Zoning District. (Planning Department and PAC recommend approval.) (Councilor Cogle) Mayor Pro Tem Allen made a motion to adopt the ordinance, seconded by Councilor Cogle and carried unanimously by the nine members present, with Councilor Tucker being absent from the meeting.
3. **2nd Reading-** REZN-10-25-1931: An Ordinance amending the Zoning Atlas of the Consolidated Government of Columbus, Georgia, to change certain boundaries of a district located at **2361 South Lumpkin Road** (parcel # 059-053-001) from Neighborhood Commercial (NC) Zoning District to General Commercial (GC) Zoning District. (Planning Department and PAC recommend approval.) (Councilor Cogle) Councilor Cogle made a motion to delay the ordinance for 45 days, seconded by Councilor Crabb and carried unanimously by the nine members present, with Councilor Tucker being absent from the meeting.

4. **Ordinance (25-066) - 2nd Reading-** REZN-10-25-1941: An Ordinance amending the Zoning Atlas of the Consolidated Government of Columbus, Georgia, to change certain boundaries of a district located at **4454 Warm Springs Road** (parcel # 083-028-031) from General Commercial (GC) Zoning District to Light Manufacturing/ Industrial (LMI) Zoning District. (Planning Department and PAC recommend approval.) (Councilor Crabb) Councilor Crabb made a motion to adopt the ordinance, seconded by Mayor Pro Tem Allen and carried unanimously by the nine members present, with Councilor Tucker being absent from the meeting.
5. **Ordinance (25-067) - 2nd Reading-** REZN-10-25-2079: An Ordinance amending various provisions in the Unified Development Ordinance (UDO) for Columbus, Georgia pertaining to Single Family Detached structures; and for other purposes. (Planning Department and PAC recommend approval.) (Mayor Pro-Tem) Mayor Pro Tem Allen made a motion to adopt the ordinance, seconded by Councilor Anker and carried unanimously by the nine members present, with Councilor Tucker being absent from the meeting.
6. **Ordinance (25-068) - 2nd Reading-** REZN-11-25-1962: An Ordinance amending the Zoning Atlas of the Consolidated Government of Columbus, Georgia, to change certain boundaries of a district located at **100-800 Havenbrook Court** (parcel #040-016-006/7/8/9/010/011/012/013) from Light Manufacturing/ Industrial (LMI) Zoning District to Residential Office (RO) Zoning District. (Planning Department and PAC recommend approval.) (Councilor Cogle) Councilor Hickey made a motion to adopt the ordinance, seconded by Councilor Cogle and carried unanimously by the nine members present, with Councilor Tucker being absent from the meeting.
7. **2nd Reading-** REZN-07-25-1260: An Ordinance amending the Zoning Atlas of the Consolidated Government of Columbus, Georgia, to change certain boundaries of a district located at **8828 Veterans Parkway and 4885 Charleston Way** (parcel # 079-002-002A) from Planned Unit Development (PUD) Zoning District to Planned Unit Development (PUD) Zoning District with conditions. (Planning Department recommends approval with conditions. PAC recommends denial.) (Mayor Pro-Tem) Mayor Pro Tem Allen made a motion to deny the ordinance, seconded by Councilor Huff and found inconclusive by a five-to-four vote, with Mayor Pro Tem Allen and Councilors Chambers, Cogle, Hickey and Huff voting in favor; Councilors Anker, Crabb, Davis and Garret voting in opposition, with Councilor Tucker being absent from the meeting.
8. **Ordinance (25-069) - 2nd Reading-** An Ordinance amending the budgets for the Fiscal Year 2025 by appropriating amounts in each fund for various operational activities. (Final amendment) (Budget Review Committee) Councilor Crabb made a motion to adopt the ordinance, seconded

by Mayor Pro Tem Allen and carried unanimously by the nine members present, with Councilor Tucker being absent from the meeting.

ADD-ON RESOLUTION – THOMPSON, O'BRIEN, KAPPLER & NASUTI, P.C. (Submitted by Councilor Anker)

Resolution (411-25) - A Resolution amending Resolution No. 192-25 which authorized the payment of attorney fees which may be incurred for legal services rendered regarding various city issues during fiscal year ending June 30, 2026. Councilor Anker made a motion to approve the resolution, seconded by Councilor Garrett and carried unanimously by the nine members present, with Councilor Tucker being absent from the meeting.

PUBLIC AGENDA

1. Mr. Val McGowan, Re: Afterschool Support for At-Risk Youth

Deputy City Manager Pam Hodge stated that the Parks and Recreation Director would contact Mr. McGowan to provide information about Carver Park and the programs currently available there.

2. Ms. Monica Whatley, Re: De-ICE the New Runway This Winter – Columbus Airport, the Nation's 9th Busiest ICE Air Hub is Not Safe for Immigrants.
3. Ms. Amy Spencer, Re: Concerns About the Use of the Columbus Airport by ICE.

REFERRAL(S):

FOR THE MAYOR:

- A request was made for this topic to be added to the future discussion planned with representatives of the Columbus Airport. (*Councilor Crabb*)

4. Mr. Howard Turner, Re: What Artificial Intelligence Has Discovered About CCG, CPD and MCSO Regarding Practices and Leadership. ***Cancelled***
5. Mr. Timothy Veals, Re: The Responsibility of Property Owners to Maintain Their Properties.

Deputy City Manager Pam Hodge stated that Inspections and Codes would review the area and inspect the properties for potential code enforcement issues.

6. Mr. Brandon Wilkins, Re: Elevating Public Communication Efforts. ***Cancelled***

7. Dr. Natalie Nicole, representing Role Model Academy, Re: Public Trust and the Allocation of Leadership Attention
8. Mr. Steve Kelly, Re: Explanation of Strong Mayor/Weak Mayor Form of Government and Why it Matters.

Councilor John Anker questioned the mayor for the record about whether a job offer had been made to a city manager candidate, and the mayor responded that no offer had been made. The mayor then permitted Councilor Anker to read a statement into the record expressing concerns about the city manager selection process and the mayor's handling of that responsibility. (*NOTE: Statement provided to the Clerk of Council.*)

CITY MANAGER'S AGENDA (continued)

1. Fort Benning Technology Park Tax Allocation District Fund Grant – Newman's Crossing

Resolution (412-25) - A resolution authorizing a grant from the Fort Benning Technology Park Tax Allocation District Fund to the development known as Newman's Crossing, and improvements of infrastructure to include grading, storm drainage, sanitary sewers, water lines, streets, sidewalks, and street light improvements in an amount not to exceed three million three hundred seventeen thousand, three hundred and forty dollars and 29 cents (\$3,317,340.29); authorizing the negotiation, execution, and delivery of a development agreement and ancillary documents in connection with such allocation; and for other purposes. Councilor Cogle made a motion to approve the resolution, seconded by Mayor Pro Tem Allen and carried unanimously by the nine members present, with Councilor Tucker being absent from the meeting.

Chairman of NeighborWorks Columbus Rem Brady came forward and thanked the Council for their time and patience and expressed support for moving forward with the proposal to expand affordable housing in Columbus and citing the success of Elliot's Walk over the past few years.

President Ryan Clements, Aaron & Clements, Inc., came forward and highlighted the proposed affordable housing development modeled after the successful Elliot's Walk community. He said the project is planned for an area with significant housing needs and emphasized that collaboration and participation are critical to its overall success.

2. PURCHASES

A. Contract Extension for Post-Accident Drug Screening: After-Hours, Weekends, Holidays

Resolution (413-25) – A resolution authorizing the extension of the annual contract for Post-Accident Drug Screening: After-Hours, Weekends, Holidays with 4D GA Fastest Labs (Columbus, GA) through April 30, 2026. Mayor Pro Tem Allen made a motion to approve the resolution, seconded by Councilor Davis and carried unanimously by the nine members present, with Councilor Tucker being absent from the meeting.

B. Trolley Bus Refurbishment Services for Metra - Washington State Bus Cooperative Contract Purchase

Resolution (414-25) – A resolution authorizing the purchase of purchase bus refurbishment services for METRA from Complete Coach Works (Riverside, CA) in the total amount of \$1,429,464.00 (3 Trolley Buses at \$476,488.00 each). The purchase will be accomplished by cooperative purchase via the Washington State Transit Bus Cooperative Contract #06719-05. Additionally, the Mayor and/or his designees is further authorized to execute the Cooperative Purchasing Agreement required by the Washington State Department of Enterprise Services. Mayor Pro Tem Allen made a motion to approve the resolution, seconded by Councilor Davis and carried unanimously by the nine members present, with Councilor Tucker being absent from the meeting.

C. Repair of 18 Yard Dump Truck for Public Works

Resolution (415-25) – A resolution authorizing payment to payment to Peterbilt (Jackson, GA), in the amount of \$67,190.63 for the repair of a 2013 Peterbilt Tandem Dump Truck 18 Yard, Vehicle #11336. Mayor Pro Tem Allen made a motion to approve the resolution, seconded by Councilor Davis and carried unanimously by the nine members present, with Councilor Tucker being absent from the meeting.

3. UPDATES AND PRESENTATIONS

B. Comprehensive Pay Update for Elected Officials - Angelica Alexander, Director, Finance

Finance Director Angelica Alexander provided an overview explaining how compensation for elected officials is determined, emphasizing that salaries are governed by a combination of state law, local acts, ordinances, population changes, cost-of-living adjustments, longevity pay, and statutory or local supplements. She explained that once a salary is set, it generally cannot be reduced or altered without the same legal mechanism that established it. She also highlighted recent and upcoming state-mandated changes that will affect local contributions and require action through the midyear budget amendment.

C. Finance Update - Angelica Alexander, Director, Finance

Finance Director Angelica Alexander remained at the rostrum to provide Council with the monthly update for November 2025. She reported that several operating funds appeared down year-over-year largely due to timing delays in posting October property tax revenues. For expenditures, she noted the General Fund was up year-over-year driven by personnel costs and higher contracted services. She also identified departments placed on a “watch list” for being below the spending pace target at this point in the fiscal year.

(NOTE: Councilor Hickey left the meeting at 9:01 pm.)

BID ADVERTISEMENT

DATE: December 16, 2025
TO: Mayor and Councilors
FROM: Finance Department
SUBJECT: Advertised Bids/RFPs/RFQs

December 19, 2025

1. Aerial Ground Ladder and Apparatus Pumps Inspection & Testing Services (Annual Contract) - RFB No. 26-0010

Scope of RFB

Provide aerial and ground ladder inspection and testing services to the Columbus Consolidated Government Fire and EMS Department. This specification applies to all fire apparatus equipped with a fire pump and outlines the procedures for annual pump testing, including requirements for equipment, site selection, test procedures, and documentation.

The contract period shall be for two (2) years, with the option to renew for three (3) additional twelve-month periods.

2. 24ft Rolling Scaffolding for METRA- RFB 26-0014

Scope of RFB

METRA Transit System in Columbus, Georgia is seeking bids for one (1) Heavy-Duty 24' Rolling Maintenance Scaffolding in order to perform rooftop maintenance and access on large transit buses. The large transit buses are 30', 35' and 40' in length. The scaffolding must also be able to provide rooftop access to electric bus batteries for the purpose of maintenance and replacement.

3. Muscogee County Board of Elections & Registration Voting Equipment Delivery Services (Re-Bid) (Annual Contract) – RFP No. 26-0010
Scope of RFP

Muscogee County Board of Elections and Registration is seeking proposals from qualified moving firms to deliver voting equipment to voting sites before the scheduled election events, and to retrieve the same equipment after the election event. The election schedule consists of up to five election events in a presidential election cycle, up to four election events in a mid-term election cycle, and the possibility of special elections in odd-numbered years. Deliveries vary from county-wide (25 precincts) to district elections (as few as five) based on the type of election.

Note: The first election expected to be serviced under this contract, if awarded, will be May, 2026.

The contract term shall be for two (2) years with the option to renew for three (3) additional twelve-month periods.

January 14, 2026

1. Dump Truck Rental (Annual Contract) – RFB No. 25-0025

Scope of RFB

Provide rental of tandem dump trucks, **with operator**, on an “as needed” basis, with a requested availability of six (6) trucks (minimum) at all times, swing gate and lift gate compatible. The trucks will be used by the Public Works Department for various projects, and will be awarded to both a Primary Contractor, and a Secondary Contractor. The contract term will be for two (2) years, with the option to renew for three additional twelve-month periods.

CLERK OF COUNCIL'S AGENDA

ENCLOSURES - INFORMATION ONLY

1. 2026 Council Meeting Schedule - (*NOTE: The meeting schedule is subject to change by resolution, with notice given as required under the Georgia Open Meetings Act.*)

ENCLOSURES - ACTION REQUESTED

2. **Resolution (416-25)** – A Resolution excusing the absence of Councilor Toyia Tucker from the December 16, 2025, Council Meeting. Mayor Pro Tem Allen made a motion to approve the resolution, seconded by Councilor Anker and carried unanimously by the eight members present, with Councilor Hickey being absent for the vote and Councilor Tucker being absent from the meeting.

3. **Minutes of the following boards:**

Board of Tax Assessors #37-25

Board of Tax Assessors #41-25

Board of Zoning Appeals 02-05-20

Board of Zoning Appeals 11-04-20

Board of Zoning Appeals 12-02-20

Board of Zoning Appeals 08-04-21

Board of Zoning Appeals 09-01-21

Board of Zoning Appeals 03-02-22

Board of Zoning Appeals 04-06-22

Board of Zoning Appeals 05-04-22

Board of Zoning Appeals 11-02-22

Board of Zoning Appeals 07-05-23

Board of Zoning Appeals 09-06-23

Board of Zoning Appeals 10-04-23

Board of Zoning Appeals 08-07-24

Board of Zoning Appeals 09-04-24

Liberty Theatre & Cultural Arts Center Advisory Board 09-11-25

Liberty Theatre & Cultural Arts Center Advisory Board 11-13-25

Planning Advisory Commission 11-19-25

Mayor Pro Tem Allen made a motion to receive the minutes of various boards, seconded by Councilor Huff and carried unanimously by the eight members present, with Councilor Hickey being absent for the vote and Councilor Tucker being absent from the meeting.

BOARD APPOINTMENTS - ACTION REQUESTED

4. MAYOR'S APPOINTMENTS – ANY NOMINATIONS MAY BE CONFIRMED FOR THIS MEETING:

A. BUILDING AUTHORITY OF COLUMBUS:

A nominee for a vacant seat with a term expiring on March 24, 2025, on the Building Authority of Columbus, (*Mayor's Appointment*). There were none.

B. PENSION FUND, EMPLOYEES' BOARD OF TRUSTEES:

A nominee for a vacant seat with a term that expires on June 30, 2026, as a representative of the Business Community on the Pension Fund, Employees' Board of Trustees (*Mayor's Appointment*). There were none.

5. VOTE TABULATION:

A. BOARD OF WATER COMMISSIONERS: At the November 18, 2025, Council Meeting two nominees were submitted for the seat of Wes Kelley (*Not Eligible*).

- Councilor Anker nominated Brooks Yancey.
- Councilor Cogle nominated Ernie Smallman.

Clerk of Council Lindsey G. McLemore announced that the item was listed as a vote tabulation; however, Councilor Cogle withdrew her nominee. As a result, Brooks Yancey, who was nominated by Councilor Anker, can be confirmed. Mayor Pro Tem Allen made a motion for confirmation, seconded by Councilor Davis and carried unanimously by the eight members present, with Councilor Hickey being absent for the vote and Councilor Tucker being absent from the meeting.

6. COUNCIL APPOINTMENTS – READY FOR CONFIRMATION:

A. HISTORIC & ARCHITECTURAL REVIEW BOARD (BHAR): Chris Henson was nominated to fill the vacant seat of the Historic District Preservation Society Representative. (*Councilor Cogle's nominee*) Term Expires: January 31, 2028. Councilor Cogle made a motion for confirmation, seconded by Councilor Crabb and carried unanimously by the eight members present, with Councilor Hickey being absent for the vote and Councilor Tucker being absent from the meeting.

7. COUNCIL DISTRICT SEAT APPOINTMENTS- ANY NOMINATIONS MAY BE CONFIRMED FOR THIS MEETING:

A. CIVIC CENTER ADVISORY BOARD:

A nominee for the vacant seat of the District 9 Representative with a term expiring on March 1, 2026, on the Civic Center Advisory Board. (*District 9 – Anker*). There were none.

B. COMMUNITY DEVELOPMENT ADVISORY COUNCIL:

A nominee for the vacant seat of the District 8 Representative for a term expiring on March 27, 2026, on the Community Development Advisory Council (*District 8 – Garrett*). There were none.

C. PUBLIC SAFETY ADVISORY COMMISSION:

A nominee for the seat of Paul T. Berry, III (*Not interested in serving another term*) for a term expiring on October 31, 2025, on the Public Safety Advisory Commission (*District 5 – Crabb*). There were none.

A nominee for the seat of Scott Taft (*Not Eligible*) for a term expiring on October 31, 2025, on the Public Safety Advisory Commission (*District 9 – Anker*). There were none.

D. YOUTH ADVISORY COUNCIL:

A nominee for the District 9 Representative on the Youth Advisory Council (*District 9 – Anker*). There were none.

8. APPOINTMENTS – CONFIRMED BY COUNCIL:

A. AIRPORT COMMISSION:

A nominee for the seat of Art Guin (*Eligible to serve another term – Renominated by the Airport Commission*) for a term that expires on December 31, 2025, on the Airport Commission (*Commission's Nominee/Confirmed by Council*). No Action Taken.

(NOTE: On December 9, 2025, Council approved Resolution No. 395-25, requesting that the Airport Commission provide a nominee from Council's recommendations for each of the next three vacancies. This resolution has been forwarded to the Airport Commission.)

9. COUNCIL APPOINTMENTS – ANY NOMINATIONS WOULD BE LISTED FOR THE NEXT MEETING:

A. ANIMAL CONTROL ADVISORY BOARD:

A nominee for the vacant seat of the Georgia Veterinary Technician with a term expiring on October 15, 2026, on the Animal Control Advisory Board (*Council's Appointment*). There were none.

A nominee for the vacant seat of the Animal Rescue Shelter Representative with a term expiring on October 15, 2026, on the Animal Control Advisory Board (*Council's Appointment*). There were none.

B. BOARD OF HEALTH:

A nominee for the seat of Yasmine Cathright (*Not Eligible*) with the term expiring on December 31, 2025, on the Board of Health (*Council's Appointment*). There were none.

C. HISTORIC & ARCHITECTURAL REVIEW BOARD:

A nominee for a vacant seat (*Historic District Preservation Society Representative*) for a term expiring on January 31, 2028, on the Historic & Architectural Review Board (*Council's Appointment*). Clerk of Council McLemore clarified that Behar was mistakenly listed twice on the agenda.

D. LIBERTY THEATRE & CULTURAL ARTS CENTER ADVISORY BOARD:

A nominee for a vacant seat for a term that expired on August 14, 2025, on the Liberty Theatre & Cultural Arts Center Advisory Board (*Council's Appointment*). There were none.

A nominee for a vacant seat for a term that expires on August 14, 2026, on the Liberty Theatre & Cultural Arts Center Advisory Board (*Council's Appointment*). There were none.

E. NEW HORIZONS BEHAVIORAL HEALTH – MENTAL HEALTH, ADDICTIVE DISEASES AND DEVELOPMENTAL DISABILITIES- COMMUNITY SERVICE BOARD:

A nominee for the seat of Judge David Ranieri (*Does not desire reappointment*) for a term that expired on June 30, 2025, on the New Horizons Behavioral Health – Mental Health, Addictive Diseases and Developmental Disabilities – Community Service Board (*Council's Appointment*). There were none.

F. PERSONNEL REVIEW BOARD:

A nominee for the seat of Yolanda Sumbry Sewell (*Not Eligible*) for a term that expires on December 31, 2025, on the Personnel Review Board (*Council's Appointment*). There were none.

A nominee for a vacant seat (*Alternate Member 1*) for a term that expires on December 31, 2027, on the Personnel Review Board (*Council's Appointment*). There were none.

A nominee for a vacant seat (*Alternate Member 2*) for a term that expires on December 31, 2027, on the Personnel Review Board (*Council's Appointment*). There were none.

A nominee for a vacant seat (*Alternate Member 3*) for a term that expires on December 31, 2027, on the Personnel Review Board (*Council's Appointment*). There were none.

A nominee for the seat of Delano Leftwich (*Not Eligible – Alternate Member 4*) for a term that expires on December 31, 2025, on the Personnel Review Board (*Council's Appointment*). There were none.

A nominee for a vacant seat (*Alternate Member 5*) for a term that expires on December 31, 2025, on the Personnel Review Board (*Council's Appointment*). There were none.

G. UPTOWN FAÇADE BOARD:

A nominee for the vacant seat of the Uptown Business Improvement District Representative with a term expiring on October 31, 2026, on the Uptown Façade Board (*Council's Appointment*). There were none.

A nominee for the vacant seat of the Uptown Business Improvement District Representative with a term expiring on October 31, 2027, on the Uptown Façade Board (*Council's Appointment*). There were none.

A nominee for the vacant seat of the Uptown Columbus Representative with a term expiring on October 31, 2026, on the Uptown Façade Board (*Council's Appointment*). There were none.

REFERRAL(S):

FOR THE CLERK OF COUNCIL:

- A request was made to review the upcoming year's calendar in advance to address the sale of alcohol for Superbowl Sunday. (*Councilor Cogle*)

With there being no further business to discuss, Mayor Henderson entertained a motion for adjournment. Motion by Councilor Garrett to adjourn the December 16, 2025, Regular Council Meeting, seconded by Councilor Crabb and carried unanimously by the eight members present, with Councilor Hickey absent for the vote and Councilor Tucker being absent from the meeting, with the time being 9:07 p.m.

Lindsey G. McLemore
Clerk of Council
Council of Columbus, Georgia

File Attachments for Item:

4. A Resolution authorizing the Mayor to adopt a Columbus-Muscogee County Emergency Management Agency & Homeland Security Emergency Operations Plan for 2026-2028.

RESOLUTION**NO. _____****A RESOLUTION AUTHORIZING THE MAYOR TO ADOPT A COLUMBUS-MUSCOGEE COUNTY EMERGENCY MANAGEMENT AGENCY & HOMELAND SECURITY EMERGENCY OPERATIONS PLAN FOR 2026-2028**

WHEREAS, Columbus Code Section 2-27 (a) (4)(A) authorizes the Mayor to activate the Columbus/Muscogee County emergency operations plan; and

WHEREAS, the current Emergency Operations Plan has been in effect since 2018; and

WHEREAS, it is now recommended by the Mayor and the Director of Emergency Management that an updated and restated version of the plan be presented to Council for adoption; and

WHEREAS, the 2018 plan will be repealed and replaced by the attached plan.

**NOW, THEREFORE, THE COUNCIL OF COLUMBUS, GEORGIA
HEREBY RESOLVES:**

- 1) The Columbus Council hereby adopts the Columbus-Muscogee County Emergency Management Agency & Homeland Security Plan for the calendar years 2026 through 2028 attached as Exhibit A to this Resolution; and
- 2) It is intended that the Plan be a working document, which may from time to time be amended as recommended by GEMA or FEMA; and
- 3) A current copy of said plan, together with any updates will be kept on file in the office of the Clerk of Council; and
- 4) The plan, and any future amendments will become effective upon its signature by the Mayor and each of the Public Safety Department Heads.

Introduced at a regular meeting of the Council of Columbus, held on the 13th of January, 2026 and adopted at said meeting by the affirmative vote _____ members of Council.

Councilor Allen	voting _____
Councilor Anker	voting _____
Councilor Chambers	voting _____
Councilor Cogle	voting _____
Councilor Crabb	voting _____
Councilor Davis	voting _____
Councilor Garrett	voting _____

Councilor Hickey voting _____
Councilor Huff voting _____
Councilor Tucker voting _____

Lindsey G. McLemore
Clerk of Council

B. H. "Skip" Henderson, III
Mayor



COLUMBUS–MUSCOGEE COUNTY, GA

Emergency Management Agency & Homeland Security

Emergency Operations Plan 2026

Authority Letter

The most fundamental responsibility of government is to protect the safety, health, and welfare of the public. An effective and coordinated emergency management program is essential to ensuring that Columbus–Muscogee County can meet this responsibility when our residents, businesses, and visitors are threatened or affected by emergencies or disasters.

The Columbus–Muscogee County Emergency Operations Plan (EOP) establishes the framework for the Columbus Consolidated Government (CCG) to organize, coordinate, and direct emergency management activities during large-scale or complex incidents. The EOP outlines the county's overarching approach to saving lives, protecting property, preserving public health and safety, and ensuring the continuity of government. While this plan defines the county's operational structure and coordination processes, it is not intended to address specific hazards or incident scenarios. Those details are found in the functional Emergency Support Functions (ESFs), and hazard-specific annexes that accompany this plan.

This EOP accomplishes the following:

- Establishes a countywide incident management organization designed to support and coordinate on-scene operations, maintain situational awareness, ensure effective communication across all levels of government, sustain continuity of government, and manage public information.
- Defines the operational concepts and structures used to manage emergencies, crises, disasters, and catastrophic incidents affecting Columbus–Muscogee County.
- Provides a flexible, all-hazards framework that can be adapted to a wide variety of anticipated emergency events, including severe weather, hazardous materials incidents, infrastructure disruptions, technological emergencies, and public health threats.

This plan identifies the emergency management roles and responsibilities of all Columbus–Muscogee County departments and partner agencies. It describes how these organizations coordinate with Columbus–Muscogee County Emergency Management and Homeland Security to execute an effective, timely, and unified response. The plan also establishes how local emergency response agencies integrate with state and federal operations through Georgia Emergency Management Agency and Homeland Security (GEMA/HS), federal partners, the private sector, and non-governmental organizations.

The Columbus–Muscogee County EOP supports and maintains compliance with the National Incident Management System (NIMS), the Incident Command System (ICS), the National Response Framework (NRF), and the National Preparedness Goal, including the principles found in FEMA's Comprehensive Preparedness Guide (CPG) 101. Through this alignment, the plan enhances multi-agency coordination, resource management, situational awareness, and public information functions during emergency operations.

Approval and Implementation

This EOP describes the management and coordination of resources and personnel during periods of a disaster and/or major emergency. This comprehensive emergency operations plan is developed to ensure mitigation and preparedness, appropriate response and timely recovery from natural and man-made hazards which may affect residents of Columbus-Muscogee County, Georgia. This plan is also intended to clarify expectations for an effective response by local officials in support of first responders in the field, which can save lives, protect property, and more quickly restore essential services.

This EOP was developed by the Columbus-Muscogee County Emergency Management & Homeland Security in conjunction with other local agencies, non-governmental organizations, and private sector partners. This EOP is aligned with the National Response Framework, the National Disaster Recovery Framework, and guidance from the Georgia Emergency Operations Plan. It was also developed with lessons learned from previous disasters and emergencies that have threatened Muscogee County, as well as exercises and training events.

This plan supersedes the Muscogee County Local Emergency Operations Plan (LEOP) dated 12-JUN-18 and is valid for a period of three (3) years from the date signed, unless a revision is required sooner by the undersigned.

Date

B.H. "Skip" Henderson, III

Mayor,
Columbus Consolidated Government
Muscogee County, Georgia

Public Safety Signature Page

Greg Countryman, Sheriff

Muscogee County Sheriff's Office

Chance D. Corbett, Director

Columbus–Muscogee County Emergency Management & Homeland Security

Salvatore Scarpa, Fire Chief

Columbus Fire & Emergency Medical Services
Columbus Consolidated Government

Stoney Mathis, Police Chief

Columbus Police Department
Columbus Consolidated Government

Herbert Walker, Warden

Muscogee County Prison

A RESOLUTION

NO. _____

A RESOLUTION AUTHORIZING THE MAYOR TO ADOPT A COLUMBUS-MUSCOGEE COUNTY EMERGENCY MANAGEMENT AGENCY & HOMELAND SECURITY EMERGENCY OPERATIONS PLAN FOR 2026-2028

WHEREAS, Columbus Code Section 2-27 (a) (4)(A) authorizes the Mayor to activate the Columbus/Muscogee County emergency operations plan; and

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**NOW, THEREFORE, THE COUNCIL OF COLUMBUS, GEORGIA HEREBY
RESOLVES:**

- 1) The Columbus Council hereby adopts the Columbus-Muscogee County Emergency Management Agency & Homeland Security Plan attached as Exhibit A to this Resolution; and
- 2) It is intended that the Plan be a working document, which may from time to time be amended as recommended by GEMA or FEMA; and
- 3) A current copy of said plan, together with any updates will be kept on file in the office of the Clerk of Council; and
- 4) The plan, and any future amendments will become effective upon its signature by the Mayor and each of the Public Safety Department Heads.

Introduced at a regular meeting of the Council of Columbus, held on the 13th of January, 2026 and adopted at said meeting by the affirmative vote _____ members of Council.

Record of Change

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Record of Distribution

Agency	Name, Title	Date of Delivery	Copies

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1.0 Introduction

1.1 Purpose

The Columbus-Muscogee County Emergency Operations Plan (EOP), also referred to as the “Base Plan,” establishes a comprehensive framework for coordinated response and initial recovery operations during large-scale or complex emergencies and disasters. It is designed to ensure effective collaboration among local government agencies, departments, and partner organizations when managing emergencies that exceed routine response capabilities.

The EOP outlines the roles and responsibilities and authorities of participating agencies and organizations, the conditions and procedures for resource mobilization, and describes the organizational structures and operational concepts used to coordinate emergency actions across the county.

The EOP is developed using an all-hazards approach, ensuring a consistent operational framework that can be applied to any type of emergency (natural or human-caused), while allowing flexibility to address unique hazards or incidents. Incident annexes supplement the base plan by providing additional guidance and procedures for particular types of emergencies or disasters.

1.2 Scope

The EOP provides guidance on response activities to Columbus-Muscogee County’s more likely and demanding large-scale emergencies and disasters, which are considered to be high-impact events that will likely require a coordinated and effective response by an appropriate combination of city (county), private-sector, and non-governmental entities to save lives, minimize damage, and provide the basis for long-term community recovery and mitigation activities.

The EOP addresses the hazards and threats extracted from a Threat and Hazard Identification and Risk Assessment (THIRA) conducted for Columbus-Muscogee County.

The EOP introduces the fundamentals of mitigation and long-term recovery but is not the primary document for these activities. It also references activities occurring in all phases of the emergency management cycle; however, the primary focus of this document remains an operational plan that describes the basic strategies, assumptions, operational goals, and objectives in coordinating and mobilizing resources to support emergency management response and recovery activities.

The EOP applies to all participating departments, offices, and agencies of the jurisdictions contained within the geographical boundary of Columbus-Muscogee County and distinguishes between incidents that require emergency management

coordination, termed disasters or emergencies, and most incidents that are handled by responsible departments, offices, or agencies through other established authorities and existing plans.

1.2.1 Plan Components

Base Plan: The Base Plan provides the foundational structure for emergency management in Columbus–Muscogee County. It outlines the county’s approach to incident management and describes how the consolidated government, private-sector partners, and non-governmental organizations coordinate during emergencies and disasters. The Base Plan establishes the core elements of the county’s emergency operations framework, including the purpose of the plan, the situation and hazard environment, planning assumptions, the concept of operations, organizational structure, roles and responsibilities, and administrative, logistical, and operational support processes.

Emergency Support Function (ESF) Annexes: Agency response is organized into 15 different functional groups called ESF’s. The ESF Annexes detail the missions, policies, structures, and responsibilities of ESF Lead and Support Agencies for coordinating resource and programmatic support to Columbus–Muscogee County during incidents of critical significance.

Support Annexes: Support Annexes address commonly required emergency functions that do not fall within the scope of ESFs. These Annexes address the plans and coordination required from tasked agencies to support the functional area in an emergency. The Support Annexes are not incident-specific and are intended to apply to incidents of all types. Examples include Training and Exercise and EOC Staff Manual.

Incident Annexes: While the EOP is an all-hazards plan, some incident types warrant additional attention based on the level of risk they present, unique planning requirements or regulations involved. Appendices provide other relevant supporting information, including terms, definitions, and authorities.

The EOP is intended to capture and reflect the cooperative spirit of all senior elected and appointed leaders and their organizations to partner in a comprehensive emergency management program to protect the lives and property of all Columbus–Muscogee County residents and visitors.

2.0 Situation Overview and Assumptions

2.1 Location

Columbus–Muscogee County is a consolidated city–county government located in west-central Georgia along the Alabama state line. Established through consolidation in 1971, the unified government structure combines municipal and county services, with all city council members also serving as county commissioners.

The county covers approximately 216.5 square miles and functions as a major urban center in the region. As of July 1, 2024, census estimates indicate a population of 201,830 residents. Columbus–Muscogee County is bordered by Chattahoochee County, Georgia, to the south and east, and by Russell County, Alabama, across the Chattahoochee River to the west.

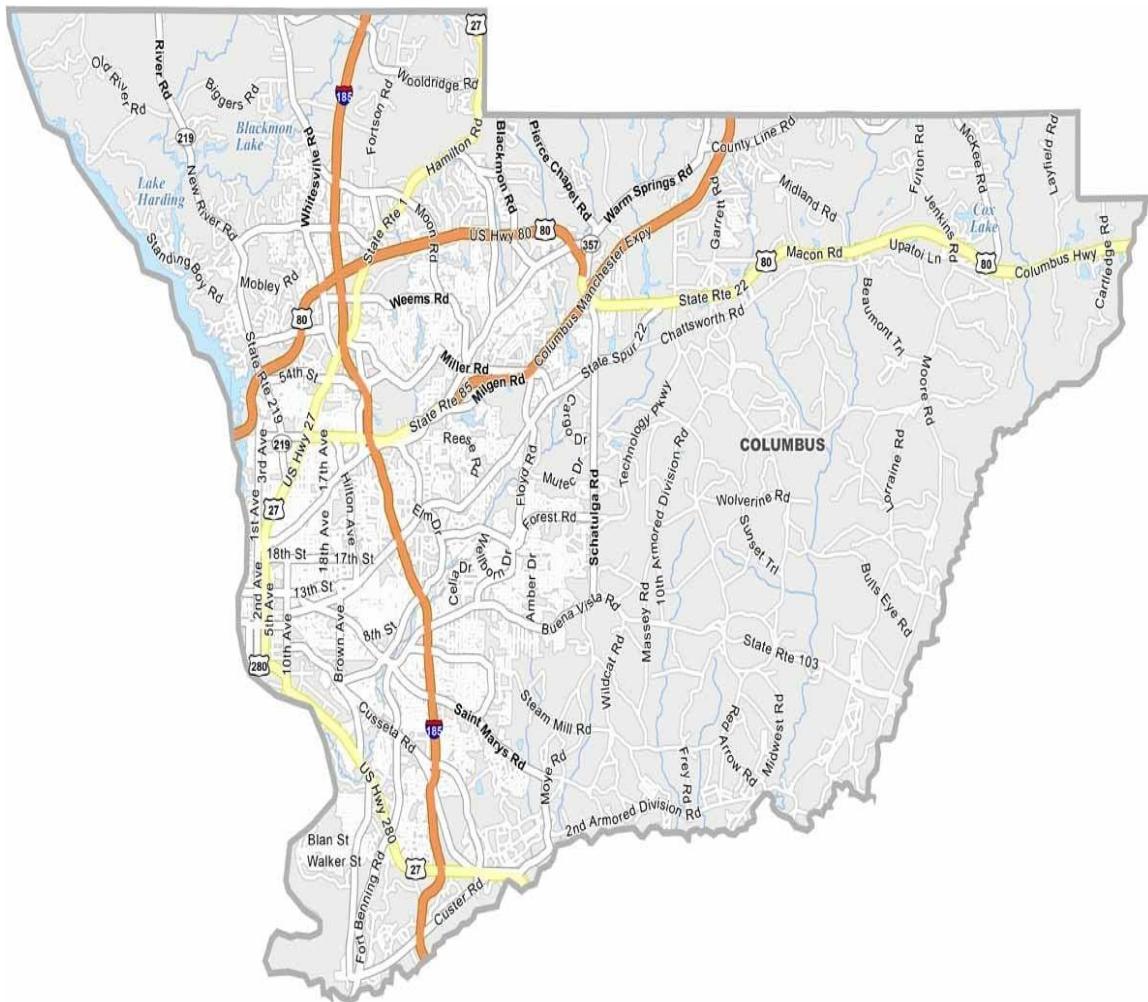
The county also contains a significant portion of Fort Benning, a major U.S. Army installation that extends into Chattahoochee County, Georgia, and includes approximately 12,000 acres in Russell County, Alabama.

2.2 Geographic

Columbus–Muscogee County is situated on the fall line of the eastern United States, where the Piedmont region transitions into the Coastal Plain. This geographic position creates diverse terrain that includes rolling hills to the north and flatter, sandy soils to the south. The Chattahoochee River forms the county's western boundary and serves as a major natural, recreational, and economic resource.

Elevation varies across the county, ranging from 200 to 500 feet above sea level. The combination of riverine areas, urban development, forested land, and military training grounds influences the county's infrastructure layout and impacts hazard exposure, including risks related to flooding, severe weather, wildfires, and technological or human-caused incidents.

The county's climate is classified as humid subtropical, with hot summers, mild winters, and seasonal severe weather threats such as tornadoes, thunderstorms, and tropical system remnants moving inland from the Gulf of America (formally Gulf of Mexico). These geographic and climatic factors directly influence emergency planning, response needs, and hazard mitigation priorities.



2.3 Hazard Profile

Columbus–Muscogee County faces a range of natural, technological, and human-caused hazards identified through the county's Threat and Hazard Identification and Risk Assessment (THIRA) and historical incident data. These hazards vary in frequency and severity but have the potential to impact life safety, property, infrastructure, and essential government functions. The following profiles summarize the primary hazards considered in the development of this Emergency Operations Plan.

2.3.1 Potential Hazards

Columbus–Muscogee County is subjected to the effects of many disasters, varying widely in type and magnitude from local impacts to statewide in scope.

Table 1: Hazard Identification and Grouping

Natural Hazard, Risk & Vulnerability Summary

Hazard	Likelihood Score	Preparedness Score	Impact Score	Total Score
Severe Thunderstorms	99	63	56	144
Tornado	69	3	28	100
Earthquake	2	38	8	48
Severe Winter Weather	18	16	8	42
Flooding	33	0	5	38
Emergent Infectious Disease	4	9	22	35
Drought	3	15	2	20
Wildfire	4	5	4	13
Land Slide	0	11	0	11
Extreme Temperatures	5	6	0	11
Tropical Cyclone	0	0	6	6

Technological Hazard, Risk & Vulnerability Summary

Hazard	Likelihood Score	Preparedness Score	Impact Score	Total Score
Terrorism	25	63	56	144
Financial System Failure*	0	27	19	48
Electromagnetic Pulse**	0	28	18	46
Utility Failure***	11	15	9	45
Emergent Infectious Disease	4	9	22	35
Infrastructure Failure***	2	9	11	22
Hazardous Materials Incident	1	12	8	21
Transportation Incident	0	18	3	21
Supply Chain Issues****	4	8	5	17
Dam Failure	3	4	8	15
Industrial Incident*****	6	4	4	14
Water Contamination*****	0	4	9	13
Environmental/Agricultural Incident*****	0	6	6	12

* Financial System Failure was incorporated into many of the other hazards on the list, including Terrorism

** Electromagnetic Pulse was incorporated into Terrorism, Critical Infrastructure Failure, and Hazardous Materials Incident

*** Utility Failure and Infrastructure Failure were combined into Critical Infrastructure Failure

**** Supply Chain Issues were incorporated into many other hazards, such as Transportation Incident and Critical Infrastructure Failure

***** *Industrial Incident and Water Contamination were incorporated into Transportation Incident and Hazardous Materials Incident*

***** *Environmental/Agricultural Incident was incorporated into Hazardous Materials Incident and Emergent Infectious Disease*

2.4 Planning Assumptions

The Columbus–Muscogee County EOP is based on planning assumptions that outline expected operating conditions during emergencies and identify factors that may affect the execution of the plan. These assumptions guide preparedness efforts, resource allocation, and operational decision-making. During incidents, these assumptions also help identify where adjustments are needed as real-time conditions become known. They reflect the intent and priorities of senior officials regarding emergency management operations.

The following assumptions apply when activating or implementing this plan:

General Incident Expectations:

- Emergencies or complex events may occur at any time, with little or no warning, and may escalate faster than local resources can manage.
- It is the responsibility of elected officials and designated response agencies to save lives, protect property, alleviate human suffering, sustain survivors, restore critical services and facilities, and protect the environment.
- Emergencies are typically managed at the lowest organizational and jurisdictional level. Local governments will take immediate actions to mitigate impacts to the best of their ability.
- During a declared State of Emergency, the EMA Director (or designee), as the county's emergency management authority, has primary authority to coordinate the deployment of resources to facilitate effective response, recovery, and mitigation activities.
- The impacts of emergencies may vary widely in scope, intensity, and geographic extent from isolated, localized damage to widespread and catastrophic devastation. Multiple areas of the county may be affected simultaneously.

Populations, Needs, and Vulnerabilities:

- Some individuals or groups may require additional assistance based on disabilities, limited mobility, geographic isolation, communication barriers, financial limitations, cultural or religious considerations, or limited English proficiency.

Organizational Readiness and Responsibilities:

- Agencies and entities assigned responsibilities in the EOP will maintain plans, standard operating procedures (SOPs), mutual-aid agreements, and contracts necessary to fulfill their missions.
- All participating departments and organizations are expected to be prepared to execute assigned responsibilities outlined in the EOP, supporting plans, and joint or regional operational plans.

Mutual Aid and External Support:

- When local resources are insufficient, mutual aid from neighboring jurisdictions is expected and will supplement emergency response in a coordinated and efficient manner.
- State and federal assistance, when provided, will supplement, not replace, local and county efforts.
- Columbus–Muscogee County will request assistance from neighboring jurisdictions and escalate requests to GEMA/HS when incidents exceed local response and resource capabilities.
- When Columbus–Muscogee County receives a request for assistance from another jurisdiction, the County will take reasonable actions to provide requested resources, as long as they do not compromise essential local services.

Warning and Forecasting:

- Effective early warning systems and forecasting capabilities exist and will provide notice for certain hazards; however, not all disasters can be anticipated.

Continuity of Leadership:

- If the Mayor is unable to fulfill their duties, the Mayor Pro-Tem will assume mayoral responsibilities.
- If the EMA Director is unable to fulfill their duties, unless otherwise designated by the public safety director, the EMA Deputy Director will assume operational leadership; if both are unavailable, the next designated Emergency Management Specialist will serve as Acting EMA Director.

3.0 Roles and Responsibilities

3.1 General

The Columbus–Muscogee County Emergency Management and Homeland Security identifies threats and hazards that pose risks to life, property, the environment, and critical infrastructure. To address these risks, the County develops and maintains emergency plans, procedures, and capabilities designed to coordinate and support response and recovery activities. These plans are validated through exercises and real-world incidents.

The Columbus Consolidated Government adheres to the National Incident Management System (NIMS) and implements the Incident Command System (ICS) as its standard incident management structure. Columbus–Muscogee County aligns its operations with the Georgia Emergency Management Agency and Homeland Security (GEMA/HS) to ensure statewide integration and coordinated emergency response.

The goal is to maintain a resilient, coordinated, and scalable incident management structure that incorporates local government departments, public safety agencies, community-based organizations, volunteer groups, the private sector, and neighboring jurisdictions.

3.2 National Response Framework (NRF)

The NRF is based on the principle that incidents are managed at the local level first. Columbus–Muscogee County will use its own resources, supported by regional mutual aid, to manage most emergencies.

When local capabilities are exceeded, Columbus–Muscogee County may request assistance through GEMA/HS. If state capabilities are insufficient, the Governor may request federal assistance through the NRF.

The NRF establishes the structure for federal support to state and local governments while ensuring that the authority of first responders and local officials remains intact. The NRF and NIMS work together to ensure seamless coordination among local, state, tribal, federal, non-governmental, and private-sector partners.

3.3 National Incident Management System (NIMS)

NIMS provides a standardized framework enabling Columbus–Muscogee County agencies, private-sector partners, and other stakeholders to operate under a unified approach. The County implements NIMS components including:

- Preparedness

- Communications and Information Management
- Resource Management
- Command and Coordination
- Ongoing Management and Maintenance

NIMS allows integration across all levels of government and disciplines, regardless of incident complexity or cause.

3.4 Incident Command System (ICS)

ICS is the standardized, on-scene management system used for all emergencies and planned events in Columbus–Muscogee County. ICS provides a scalable structure that integrates personnel, equipment, and procedures from multiple agencies without being constrained by jurisdictional boundaries.

ICS supports:

- Clear chain of command
- Common terminology
- Interoperable communications
- Resource tracking
- Unified Command, when multiple jurisdictions work together to accomplish objectives.

On-Scene Incident Command (IC) or Unified Command (UC) maintains tactical control at the incident site, while the Columbus–Muscogee County Emergency Operations Center (EOC) supports coordination, resource management, situational awareness, and policy-level guidance.

3.5 Integration of Federal, State, and Local Systems

This EOP, together with NIMS, ICS, and the NRF, integrates local actions with state and national systems.

Effective incident management requires coordinated actions among:

- On-Scene Incident Command or Unified Command.
- Columbus–Muscogee County EOC.
- Columbus Consolidated Government leadership.
- GEMA/HS Field Operations and the State Operations Center (SOC).
- Federal coordinating structures when activated.

- Voluntary, nonprofit, and private-sector partners.

These entities collectively form the Columbus–Muscogee County Incident Management System.

3.6 Phases of Emergency Management

Columbus–Muscogee County follows an all-hazards, comprehensive emergency management approach consisting of the four phases of emergency management: mitigation, preparedness, response, and recovery. These phases often overlap and influence one another.

3.6.1 Mitigation

Mitigation reduces or eliminates long-term risks. Activities include:

- Hazard mitigation planning.
- Land use regulations and building codes.
- Infrastructure resilience projects.
- Public information and community relations.
- Local ordinances that reduce hazard impacts.

Mitigation actions occur before and after incidents and support long-term community resilience.

3.6.2 Preparedness

Preparedness activities are taken in advance of an emergency and develop operational capabilities, enact protective measures, and enhance effective responses to a disaster.

Preparedness develops operational capabilities and readiness through:

- Development and maintenance of emergency operation plans (EOPs), standard operating procedures (SOPs), other plans and annexes.
- Training programs and exercises following Homeland Security Exercise and Evaluation Programs (HSEEP).
- Public education and community engagement initiatives.
- Resource inventory and mutual aid agreements.
- Coordination with regional partners.

3.6.3 Response

The response phase includes all actions taken immediately before, during, and after an incident to protect life, stabilize the situation, and preserve property and the environment. For operational clarity, Columbus–Muscogee County recognizes three

primary categories of response: Pre-Emergency (Crisis) Response, Immediate Emergency Response and Ongoing (Sustained) Emergency Response.

These categories may overlap depending on the nature of the incident, available warning, and the rate at which conditions escalate.

Pre-Emergency (Crisis) Response occurs when early warning or predictive information is available (e.g., severe weather forecasts, river flood stages, public health alerts, wildfire conditions). This phase emphasizes preparedness actions designed to lessen impacts and position resources for rapid response.

Pre-Emergency (Crisis) Response actions include:

- Alerts and mobilizing agencies
- Public warnings and risk communication
- Protective action decisions
- Coordination with partners
- Activation of emergency authorities
- Initial EOC readiness actions

Pre-Emergency (Crisis) actions are critical for reducing the severity of impacts and enabling a rapid, coordinated response.

Immediate Emergency Response phase begins once an incident occurs or when protective actions must be taken without delay.

Immediate Response focuses on:

- Life safety
- Incident stabilization
- Protection of property and critical infrastructure

Immediate Response activities are typically conducted by first responders and essential personnel operating directly at or near the incident site.

Immediate Response actions include:

- Life safety operations
- Incident Command Post establishment
- Initial damage assessment
- Resource deployment
- Initial coordination with EOC

During this phase, control of the situation is a top priority. Most actions remain tactical, and field-driven under ICS.

Ongoing (Sustained) Emergency Response begins once the initial incident is stabilized but response operations must continue, often over multiple operational periods. This phase addresses both immediate needs and emerging longer-term challenges.

Ongoing (Sustained) Response actions include:

- Continuation of life safety and property protection operations
- Mass care and human services
- Public information and media coordination
- Situation analysis and planning
- Full or partial EOC activation
- Damage assessments
- Coordination with external partners

Ongoing (Sustained) operations continue until conditions allow recovery operations to expand and eventually become the primary focus. Columbus–Muscogee County uses the NIMS Incident Complexity Guide to determine the appropriate response posture and resource needs.

Type 5 Incident Effect Indicators		Incident Management Indicators
5	<ul style="list-style-type: none"> ▪ Incident shows no resistance to stabilization or mitigation ▪ Resources typically meet incident objectives within one or two hours of arriving on scene ▪ Minimal effects to population immediately surrounding the incident ▪ Few or no evacuations necessary during mitigation ▪ No adverse impact on critical infrastructure and key resources (CIKR) ▪ Elected/appointed governing officials and stakeholder groups require minimal or no coordination, and may not need notification ▪ Conditions or actions that caused the incident do not persist; as a result, there is no probability of a cascading event or exacerbation of the current incident 	<ul style="list-style-type: none"> ▪ Incident Commander (IC) position is filled, but Command and General Staff positions are unnecessary to reduce workload or span of control ▪ EOC activation is unnecessary ▪ Unified Command is not typically necessary ▪ One or more resources are necessary and receive direct supervision from the IC ▪ Resources may remain on scene for several hours, up to 24, but require little or no logistical support ▪ Formal incident planning process is not necessary ▪ Written Incident Action Plan (IAP) is unnecessary ▪ Limited aviation resources may be necessary and may use varying levels of air support
Examples: Type 5 incidents, events and exercises can include a vehicle fire, a medical response to an injured/sick person, a response to a suspicious package/ item, or a vehicle pursuit. Planned events can include a 5K or 10K road race.		

Type 4	Incident Effect Indicators	Incident Management Indicators
4	<ul style="list-style-type: none"> ▪ Incident shows low resistance to stabilization or mitigation ▪ Resources typically meet incident objectives within several hours of arriving on scene ▪ Incident may extend from several hours to 24 hours ▪ Limited effects to population surrounding incident ▪ Few or no evacuations necessary during mitigation ▪ Incident threatens, damages, or destroys a minimal number of residential, commercial or cultural properties ▪ CIKR may suffer adverse impacts ▪ CIKR mitigation measures are uncomplicated and can be implemented within one operational period ▪ Elected/appointed governing officials and stakeholder groups require minimal or no coordination, but they may need to be notified ▪ Conditions or actions that caused the original incident do not persist; as a result, there is low to no probability of a cascading event or exacerbation of the current incident 	<ul style="list-style-type: none"> ▪ IC/Unified Command role is filled, but Command and General Staff positions are typically not necessary to reduce workload or span of control ▪ EOC activation may be necessary ▪ Resources receive direct supervision either from the IC/Unified Command or through an ICS leader position, such as a Task Force or Strike Team/Resource Team, to reduce span of control ▪ Division or Group Supervisor position may be filled for organizational or span of control purposes ▪ Multiple kinds and types of resources may be necessary ▪ Aviation resources may be necessary and may use varying levels of air support ▪ Resources may remain on scene for 24 hours or longer and may require limited logistical support ▪ Formal incident planning process is not necessary ▪ Written IAP is unnecessary, but leaders may complete a documented operational briefing for all incoming resources

Examples: Type 4 incidents, events and exercises can include a barricaded suspect, a hazardous materials (HAZMAT) spill on a roadway or waterway, a detonation of a small explosive device, a large commercial fire or a localized flooding event affecting a neighborhood or subdivision. Planned events can include a march, protest, festival, fair, or parade.

Type 3 Incident Effect Indicators	Incident Management Indicators
<p>3</p> <ul style="list-style-type: none"> ▪ Incident shows moderate resistance to stabilization or mitigation ▪ Resources typically do not meet incident objectives within the first 24 hours of resources arriving on scene ▪ Incident may extend from several days to over one week ▪ Population within and immediately surrounding incident area may require evacuation or shelter during mitigation ▪ Incident threatens, damages, or destroys residential, commercial or cultural properties ▪ CIKR may suffer adverse impacts ▪ CIKR mitigation actions may extend into multiple operational periods ▪ Elected/appointed governing officials and stakeholder groups require some level of coordination ▪ Conditions or actions that caused the incident may persist; as a result, there is medium probability of a cascading event or exacerbation of the current incident 	<ul style="list-style-type: none"> ▪ IC/Unified Command role is filled ▪ EOC activation may be necessary ▪ Command Staff positions are filled to reduce workload or span of control ▪ At least one General Staff position is filled to reduce workload or span of control ▪ Numerous resources receive supervision indirectly through the Operations Section and its subordinate positions ▪ Branch Director position(s) may be filled for organizational purposes and occasionally for span of control ▪ Division Supervisors, Group Supervisors, Task Forces and Strike Teams/Resource Teams are necessary to reduce span of control ▪ ICS functional units may be necessary to reduce workload ▪ Incident typically extends into multiple operational periods ▪ Resources may need to remain on scene for over a week and will require logistical support ▪ Incident may require an incident base to support resources ▪ Numerous kinds and types of resources may be required ▪ Aviation operations may involve multiple aircraft ▪ Number of responders depends on the kind of incident but could add up to several hundred personnel ▪ Leaders initiate and follow formal incident planning process ▪ Written IAP may be necessary for each operational period

Examples: Type 3 incidents, events and exercises can include a tornado that damages a small section of a city, village or town; a railroad tank car HAZMAT leak requiring evacuation of a neighborhood or section of a community; a detonation of a large explosive device; an active shooter; a water main break; a Category 1 or 2 hurricane; or a small aircraft crash in a populated area. Planned events can include a county fair or an auto racing event.

Type 2	Incident Effect Indicators	Incident Management Indicators
2	<ul style="list-style-type: none"> ▪ Incident shows high resistance to stabilization or mitigation ▪ Resources typically do not meet incident objectives within the first several days ▪ Incident may extend from several days to two weeks ▪ Population within and surrounding the general incident area is affected ▪ Affected population may require evacuation, shelter or housing during mitigation for several days to months ▪ Incident threatens damages, or destroys residential, commercial, and cultural properties ▪ CIKR may suffer adverse impacts, including destruction ▪ CIKR mitigation actions may extend into multiple operational periods, requiring considerable coordination ▪ Elected/appointed governing officials, political organization and stakeholder groups require a moderate level of coordination ▪ Incident has resulted in external influences, has widespread impact and involves political and media sensitivities requiring comprehensive management ▪ Conditions or actions that caused the original incident may persist, so a cascading event or exacerbation of the current incident is highly probable 	<ul style="list-style-type: none"> ▪ IC/Unified Command role is filled ▪ EOC activation is likely necessary ▪ All Command Staff positions are filled ▪ All General Staff positions are filled ▪ Large numbers of resources receive supervision through the Operations Section ▪ Branch Director position(s) may be filled for organizational or span of control purposes ▪ Division Supervisors, Group Supervisors, Task Forces, Strike Teams and Resource Teams are necessary to reduce span of control ▪ Most ICS functional units are filled to reduce workload ▪ Incident extends into numerous operational periods ▪ Resources may need to remain on scene for several weeks and will require complete logistical support, as well as possible personnel replacement ▪ Incident requires an incident base and other ICS facilities for support ▪ Numerous kinds and types of resources may be required ▪ Complex aviation operations involving multiple aircraft may be involved ▪ Size and scope of resource mobilization necessitates a formal demobilization process ▪ Length of resource commitment may necessitate a transfer of command from one Incident Management Team (IMT) to a subsequent IMT ▪ Number of responders depends on the kind of incident but could add up to over 1,000 personnel ▪ Leaders initiate and follow formal incident planning process ▪ Written IAP is necessary for each operational period ▪ Leaders may order and deploy out-of-state resources such as through the Emergency Management Assistance Compact (EMAC)

Examples: Type 2 incidents, events and exercises can include a tornado that damages an entire section of a city, village or town; a railroad tank car HAZMAT leak requiring a several-days-long evacuation of an entire section of a city, village or town; a wildland fire in an area with numerous residences, requiring evacuations and several days of firefighting; a multi-event explosive device attack; or a river flooding event affecting an entire section of a city, village or town, with continued precipitation anticipated. Planned events can include a VIP visit, a large demonstration, a strike or a large concert.

Type 1 Incident Effect Indicators	Incident Management Indicators
<p>1</p> <ul style="list-style-type: none"> ▪ Incident shows high resistance to stabilization or mitigation ▪ Incident objectives cannot be met within numerous operational periods ▪ Incident extends from two weeks to over a month ▪ Population within and surrounding the region or state where the incident occurred is significantly affected ▪ Incident threatens, damages, or destroys significant numbers of residential, commercial, and cultural properties ▪ Incident damages or destroys numerous CIKRs ▪ CIKR mitigation extends into multiple operational periods and requires long-term planning and extensive coordination ▪ Evacuated or relocated populations may require shelter or housing for several days to months ▪ Elected/appointed governing officials, political organizations and stakeholder groups require a high level of coordination ▪ Incident has resulted in external influences, has widespread impact and involves political and media sensitivities requiring comprehensive management ▪ Conditions or actions that caused the original incident still exist, so a cascading event or exacerbation of the current incident is highly probable 	<ul style="list-style-type: none"> ▪ IC/Unified Command role is filled ▪ EOC activation is necessary ▪ Unified Command is complex due to the number of jurisdictions involved ▪ All Command Staff positions are filled; many include assistants ▪ All General Staff positions are filled; many include deputy positions ▪ Many resources receive supervision through an expanded Operations Section ▪ Branch Director position(s) may be filled for organizational or span of control purposes ▪ Division Supervisors, Group Supervisors, Task Forces, Strike Teams, and Resource Teams are necessary to reduce span of control ▪ Most or all ICS functional units are filled to reduce workload ▪ Incident extends into many operational periods ▪ Resources will likely need to remain on scene for several weeks and will require complete logistical support, as well as possible personnel replacement ▪ Incident requires an incident base and numerous other ICS facilities for support ▪ Numerous kinds and types of resources may be required, including many that trigger a formal demobilization process ▪ Federal assets and other nontraditional organizations – such as Voluntary Organizations Active in Disaster (VOAD) and NGOs – may be involved in the response, requiring close coordination and support ▪ Complex aviation operations involving numerous aircraft may be involved ▪ Size and scope of resource mobilization necessitates a formal demobilization process ▪ Length of resource commitment may necessitate a transfer of command from one IMT to a subsequent IMT ▪ Number of responders depends on the kind of incident but could add up to over 1,000 personnel ▪ Leaders initiate and follow formal incident planning process ▪ Written IAP is necessary for each operational period ▪ Leaders may order and deploy out-of-state resources, such as through EMAC

Examples: Type 1 incidents, events and exercises can include a tornado with damage or destruction to an entire community; a Category 3, 4 or 5 hurricane; a pandemic; a railroad tank car explosion or multilevel explosive device destroying several neighborhoods and damaging others; a large wind-driven wildland fire threatening an entire city, village or town, causing several evacuations and destroying many homes, businesses, and critical infrastructure assets; or a widespread river flooding event in a city, village, or town, with continued precipitation anticipated. Planned events can include a political convention, the Super Bowl, the World Series or a presidential visit.

3.6.4 Recovery

Recovery operations begin at the onset of an emergency and continue until the community is restored to safe, stable, and sustainable conditions. Early recovery actions taken during the response phase enhance the efficiency and effectiveness of long-term recovery and help reduce disruptions to essential services.

Recovery includes:

- Short-term activities focused on reestablishing vital life-safety and community functions.
- Intermediate and long-term activities aimed at repairing, rebuilding, and revitalizing infrastructure, homes, businesses, and community systems.
- Cost recovery and program administration to support reimbursement and long-term resilience.

The recovery phase is an essential component of the emergency management cycle and must be coordinated across local, state, and federal partners, as well as the private sector, nonprofits, and community organizations.

Major objectives of the recovery period include:

- Reinstatement of family and community integrity.
- Provision and restoration of essential public services.
- Restoration of private and public property.
- Identification and mitigation of residual hazards.
- Integration of mitigation planning.
- Cost recovery and financial oversight.
- Coordination of state and federal assistance.

Recovery is a collaborative effort involving the Columbus–Muscogee County Emergency Management Agency, local government departments, community organizations, state agencies, and federal partners. Effective recovery planning and coordination help build a safer, more resilient community prepared for future incidents.

3.7 All-Hazards / Comprehensive Emergency Management Approach

Columbus–Muscogee County follows an all-hazards, comprehensive emergency management approach consistent with guidance from GEMA/HS and the NRF. This approach ensures that the County can effectively prevent, protect against, mitigate, respond to, and recover from all hazards regardless of cause, size, or complexity.

- Preparedness, prevention, and protection against hazards.
- Coordinated emergency response.
- Sustainable community recovery.
- Ongoing hazard mitigation.

Emergency management is a continuous and evolving cycle. Columbus–Muscogee County incorporates lessons learned from incidents, exercises, and after-action processes to strengthen preparedness, enhance resilience, and continuously improve operational capability.

3.8 Operational Objectives

The EOP is based on operational principles that guide emergency management activities in Columbus–Muscogee County. These objectives ensure a coordinated, efficient, and effective response to emergencies:

- Incidents are managed at the lowest appropriate level.
- Columbus–Muscogee County will use all available resources to protect life, property, and the environment.
- All incident management will follow NIMS and ICS principles.
- The Emergency Operations Center (EOC) provides resource coordination and communication with regional partners.

3.9 Emergency Operations Center (EOC)

The Columbus–Muscogee County EOC supports incident management by providing centralized coordination, resource support, situational awareness, and policy guidance.

Core functions of the EOC:

- Develops and maintains a Common Operating Picture and Situational Awareness.
- Coordinates resource requests, procurement, and mutual aid.
- Supports public information and warnings.
- Advises senior leadership decision-making.
- Coordinates with GEMA/HS and federal partners.

The EOC does not command on-scene operations; tactical command remains with the Incident Commander (IC) or Unified Command (UC).

3.9.1 EOC Locations

The Primary Emergency Operations Center (EOC) for Columbus–Muscogee County is located in the basement (Floor G) of City Hall, 1111 1st Avenue, Columbus, GA 31901.

The Alternate EOC is located at the Citizen Services Center, 3111 Citizens Way, Columbus, GA 31906, which maintains a designated room equipped to assume EOC functions if the primary EOC becomes inaccessible or inoperable.

Additional locations have been identified as alternate EOC locations to include the Muscogee County School District EOC, 2960 Macon Road, Columbus, GA 31906 and the campus of Columbus State University, 4225 University Avenue, Columbus, Georgia 31907

The Mobile Command Vehicle (MCV) may also serve as a Mobile EOC and can be deployed as needed. It may operate as a standalone EOC for field incidents, remote operations, or supplement the Primary or Alternate EOCs during large-scale or extended emergencies.

3.9.2 EOC Activation Triggers

The EOC may be activated for various reasons based on support requirements of a jurisdiction or organization, the context of a threat, the anticipation of events, or in response to an incident. Circumstances that might trigger activation include but are not limited to:

- Multi-agency or multi-jurisdictional incidents.
- Expected or ongoing escalation of an event.
- Severe weather or imminent threats.
- Requests from the Incident Commander.
- Direction from the EMA Director or elected officials.
- Large planned events. Examples include but are not limited to local scheduled special events.
- Predefined activation conditions described in this EOP.

3.9.3 EOC Activation Levels

The activation level of the Emergency Operations Center (EOC) increases in size, scope, and complexity in alignment with the incident's needs. As incidents expand or require greater coordination, additional staff may be activated to support resource management, public information, situational awareness, decision support, and coordination with local, regional, and state partners.

The EOC operates at three activation levels, determined by the complexity of the incident, support requirements, and direction of EMA/HS leadership. During steady state (normal operations), the EOC remains ready for immediate activation. Emergency management personnel continuously maintain readiness by monitoring threats and hazards, coordinating with partner agencies, conducting training and exercises, developing plans, and maintaining facilities and equipment.

Level 3 Active Monitoring

A situation exists in which an event may impact Columbus-Muscogee County, or limited support may be needed to monitor and coordinate information.

- Potential hazards or emerging threats (e.g., severe weather outlooks, regional incidents, special events).
- EOC staffed with minimal personnel focused on situational awareness, notifications, and information sharing.
- No significant resources coordination needs are anticipated.

Level 2 Elevated Activation

An incident is imminent or occurring that may require enhanced coordination, additional staffing, or multi-agency involvement.

- Increased likelihood of local impacts requiring coordinated response.
- Partial staffing of the EOC, including representatives from key departments and Emergency Support Functions (ESFs).
- Limited or partial liaison support, depending on the type of incident.
- Resource support needs are expected or underway.

Level 1 – Full Activation

A major incident is occurring or is expected to occur that will significantly impact Columbus–Muscogee County and require county-wide, regional, and/or state assistance.

- Full EOC staffing, including General Staff, Section Chiefs, ESF representatives and necessary liaisons.
- Extensive multi-agency coordination and sustained resource management.
- Operation may transition to 24-hour staffing, shifts, and extended duration support.
- Requests for GEMA/HS and State Operations Center (SOC) assistance is likely and can be accomplished utilizing the state's incident management system online which is currently WebEOC.

3.10 Emergency Declarations

Emergency declarations provide the legal authority and mechanisms necessary to mobilize resources, activate emergency powers, and request state and federal assistance. There are three levels of emergency declarations that may apply to an incident depending on the scope, magnitude, complexity, and resource requirements of the event.

Local (County) Declaration

A Local (County) Emergency Declaration may be issued by the mayor or authorized designee when conditions exceed routine capabilities.

A local declaration:

- Activates the Emergency Operations Plan (EOP).
- Activates the Emergency Operations Center (EOC).
- Authorizes rapid mobilization and deployment of Columbus Consolidated Government (CCG) resources.
- Grants emergency powers for protective actions, procurement, and coordination.
- Allows Columbus–Muscogee County to formally request state assistance.

Local declarations may be necessary for severe weather events, hazardous materials releases, public health threats, major fires, or other significant emergencies.

State Declaration

A State of Emergency may be declared by the Governor of Georgia when Columbus–Muscogee County's resources are insufficient to manage the incident, or when statewide coordination is required.

A State of Emergency may be declared by the Governor when:

- Local resources are insufficient.
- Multi-jurisdictional support is needed.
- State-level capabilities are required to support local response.

A State Declaration provides Columbus–Muscogee County access to:

- State agency personnel, equipment and resources.
- Specialized assistance from State Emergency Support Functions (ESFs).
- Support from the Georgia National Guard, when authorized.
- State logistical support and coordination through the State Operations Center (SOC).

Requests for state assistance are submitted by the Columbus-Muscogee EOC and coordinated by GEMA/HS.

Federal Declaration

If state resources are insufficient, the Governor may request a Federal Emergency or Major Disaster Declaration through FEMA under the Stafford Act.

If Columbus-Muscogee County is included in a federal declaration:

- Federal assistance becomes available to supplement County and State efforts.
- FEMA may provide Public Assistance (PA) and Individual Assistance (IA).
- May provide mitigation funding through the Hazard Mitigation Grant Program (HMGP).
- Additional federal agencies may provide direct support (USACE, USDA, HHS, SBA, HUD, etc.).
- GEMA/HS coordinates state and federal assistance to the County.
- The Columbus-Muscogee EOC coordinates distribution of assistance at the local level.

3.11 Transition from Response to Recovery

The recovery process is a sequence of interdependent and often overlapping activities that guide the community from incident stabilization to full restoration. As response actions decrease, recovery operations expand in scale and duration.

Early decisions such as resource prioritization, debris removal strategy, and public information messaging have significant impacts on the speed and effectiveness of long-term recovery. Pre-disaster planning, including the County's Disaster Recovery Plan (DRP) and Hazard Mitigation Plan (HMP), helps accelerate this transition.

Recovery operations may run concurrently with response operations, particularly during complex or extended events involving multiple operational periods or multiple simultaneous incidents.

The Emergency Operations Center (EOC) plays a central role in coordinating recovery activities until such time as a dedicated recovery structure is established.

Activation of Recovery Leadership

If the scale of the disaster warrants, a Recovery Task Force (or Recovery Committee) may be established to manage ongoing and long-term recovery operations.

- The EOC Manager and Planning Section Chief will evaluate the need for formal recovery organization.

- A recommendation will be made to the EMA Director if activation is appropriate.

Once activated, the Recovery Task Force becomes the primary coordinating body for long-term recovery efforts.

3.11.1 Recovery Timeframes

Because emergency management is a continuous cycle, recovery phases may overlap. Columbus–Muscogee County recognizes three primary recovery phases:

Short-Term Recovery

Short-term recovery focuses on stabilizing immediate impacts and restoring essential community functions. Activities may include:

- Life safety operations.
- Initial Damage Assessments (IDA).
- Reopening critical roads and transportation routes.
- Temporary power restoration.
- Emergency repairs to essential infrastructure and facilities.
- Public information updates and community assistance.
- Support to shelters and mass care operations.

Short-term recovery begins during the response phase and continues until immediate threats are addressed.

Intermediate Recovery

Intermediate recovery seeks to restore critical systems and return the community to a functional though not necessarily pre-disaster state. Activities may include:

- Infrastructure repairs and restoration of utilities.
- Temporary housing and assistance programs.
- Business and economic stabilization.
- Expanded debris management operations.
- Coordination with GEMA/HS and FEMA for PA/IA programs.
- Continued support for vulnerable populations.

This phase bridges short-term stabilization with long-term recovery.

Long-Term Recovery

Long-term recovery focuses on restoring the community to “near normal” or improved conditions, emphasizing resilience and mitigation. Activities may include:

- Permanent reconstruction of infrastructure.

- Long-term housing solutions and redevelopment.
- Economic revitalization and business continuity programs.
- Hazard mitigation projects (HMGP, BRIC, etc.).
- Community planning and revitalization efforts.
- Partnerships with federal agencies (HUD, SBA, USDA, etc.).

Long-term recovery may span months to years depending on the scale and complexity of the disaster.

4.0 Direction, Control, and Coordination

4.1 General

The Columbus–Muscogee County’s emergency management structure includes all local government departments and constitutional offices, private-sector partners, volunteer organizations, and non-governmental agencies. Each organization plays a defined role in preparing for, responding to, recovering from, and mitigating the effects of all hazards.

Most Columbus Consolidated Government departments maintain emergency functions that parallel or expand upon their normal responsibilities. Each department is responsible for maintaining its own emergency procedures, continuity plans, and staffing assignments in support of the EOP.

Emergency responsibilities are established in the Columbus Consolidated Government Charter including Sections 4-201 and 3-201(3) which establish emergency powers, governance authority, and the process for adopting emergency ordinances during emergencies or disasters.

4.2 Executive Policy Group (EPG)

During significant or complex emergency situations, the Emergency Management & Homeland Security (EMA/HS) Director may request that the jurisdiction’s senior leadership convene as the Executive Policy Group (EPG). This group is composed of key decision-makers, including the Mayor, City Manager, and other designated executives, who provide policy guidance and strategic direction during emergencies.

The EPG collaborates closely with the EMA/HS Director to review incident information, evaluate emerging issues, and support policy-level decisions necessary to manage the event. While the EPG provides strategic oversight, the EMA/HS Director is responsible for coordinating and leading the overall emergency management effort, ensuring that response operations align with established objectives, legal authorities, and NIMS/ICS principles.

The EPG does not direct field-level tactics but ensures unified executive support, clarification of authorities, and removal of policy-level barriers to effective incident management.

The Executive Policy Group (EPG) is composed of but not limited to the following:

- Mayor
- City Manager
- Deputy City Managers
- Sheriff

- Emergency Management Director
- Fire Chief
- Police Chief
- City Attorney
- MCSD Superintendent
- IT Director
- Public Health Representative
- Healthcare Coalition leader

4.3 Assignment of Responsibilities (General)

This section outlines the general responsibilities and capabilities of entities outside the direct jurisdictional control of Columbus–Muscogee County that are known to support, or are capable of supporting, emergency response and recovery operations.

4.3.1 Individuals and Households

Individuals and households play a critical role in community preparedness and resilience. Taking appropriate protective actions before, during, and after an emergency supports personal safety and reduces the demand for public safety resources.

Residents of Columbus–Muscogee County are encouraged to:

- Understand local warning and alert systems, including outdoor warning sirens, Wireless Emergency Alerts (WEA), Hyper-Reach notifications, media broadcasts, EM smartphone app, and official government messaging.
- Prepare to evacuate or shelter in place, depending on the nature of the hazard, by maintaining emergency kits, essential supplies, and mobility or medical plans as needed.
- Develop and practice a family emergency and reunification plan to ensure all household members know how to communicate, reunite, and respond if separated during an incident.

By taking these actions, individuals and families strengthen their personal readiness and contribute to the overall resilience of the Columbus–Muscogee County community.

4.3.2 Local Government

Local government serves as the primary authority for emergency management and public safety in Columbus–Muscogee County. The Columbus Consolidated Government (CCG) is responsible for initiating and coordinating response and recovery operations during emergencies and disasters, ensuring the protection of life, property, and the environment.

CCG maintains operational control over all resources committed to an incident within its jurisdiction—regardless of whether those resources originate from local departments, mutual aid partners, state agencies, or federal assistance programs. Columbus–Muscogee County must therefore plan, train, and maintain operational capability to meet its responsibilities, supported as necessary by assistance from the State of Georgia and the federal government.

Local government leadership, departments, and operational agencies work together under NIMS/ICS principles to coordinate emergency actions, maintain continuity of government, and support the whole-community approach to preparedness, response, recovery, and mitigation.

4.3.3 State Government

The State of Georgia, through the Georgia Emergency Management Agency and Homeland Security (GEMA/HS), plays a critical supporting role in local emergency management. GEMA/HS provides guidance, coordination, and resources to assist Columbus–Muscogee County in preparing for, responding to, and recovering from emergencies and disasters.

GEMA/HS supports local jurisdictions by offering:

- Planning assistance, including templates, technical guidance, and coordination support.
- Training and exercise programs that enhance local readiness and compliance with state and federal requirements.
- Grant management, including administration of Emergency Management Performance Grants (EMPG), hazard mitigation funding, and other preparedness programs.
- Hazard mitigation assistance, supporting development and implementation of long-term risk reduction projects.
- Technical expertise in areas such as disaster recovery, public warning, communications, and situational awareness.

During disasters, GEMA/HS coordinates state resources and serves as the primary liaison between local governments and federal agencies such as FEMA. When local capabilities are exceeded, Columbus–Muscogee County may request additional state support through the State Operations Center (SOC) using established Mission Resource Request (MRR) procedures.

4.3.4 Federal Government

The Federal Government provides assistance when the severity and magnitude of an emergency exceed the capabilities of local and state governments. Federal support is delivered primarily through the Federal Emergency Management Agency (FEMA) under the Department of Homeland Security (DHS), operating within the framework of the National Response Framework (NRF) and other national preparedness doctrines.

Upon a Presidential emergency or major disaster declaration, FEMA coordinates federal resources, technical expertise, and financial assistance to supplement state and local efforts. This support may include:

- Emergency response and incident stabilization resources
- Public Assistance and Individual Assistance programs
- Hazard Mitigation Grant Program (HMGP) funding
- Technical guidance in recovery, debris management, mitigation, and resilience planning

The State of Georgia works with FEMA through GEMA/HS to ensure federal resources are properly requested, deployed, and managed. Columbus–Muscogee County coordinates with the State Operations Center (SOC) and GEMA/HS to access FEMA programs and ensure that federal assistance is integrated into local operations in accordance with established procedures.

4.3.5 Non-Governmental and Volunteer Organizations

Non-governmental organizations (NGOs) and volunteer groups play a vital role in supporting emergency response and recovery operations within Columbus–Muscogee County. Organizations such as the American Red Cross, Salvation Army, faith-based ministries, and various community and civic groups provide essential services that complement governmental capabilities.

These organizations may assist with:

- Sheltering and mass care operations.
- Feeding and hydration services.
- Distribution of emergency supplies.
- Emotional and spiritual care.
- Support for displaced or vulnerable populations.
- Donations management and volunteer coordination.

NGOs and volunteer groups operate as key partners within the county's whole-community emergency management framework and may be integrated into the EOC structure through ESF-6 (Mass Care), ESF-7 (Logistics), ESF-11 (Agriculture & Food), and other ESFs as appropriate. Collaboration with these organizations strengthens the county's ability to meet community needs during all phases of an emergency.

4.3.6 Private Sector

Private-sector organizations play an essential role in emergency management within Columbus–Muscogee County. Businesses, industries, and critical infrastructure partners may assist with a wide range of emergency functions depending on their capabilities, resources, and operational needs.

Private-sector contributions may include:

- Continuity of essential services, such as utilities, transportation, communications, fuel, and healthcare.
- Facility support, including the provision of staging areas, shelters, or distribution sites.
- Specialized equipment, personnel, or technical expertise
- Supply-chain support, including procurement, transportation, and distribution of goods.
- Restoration of critical infrastructure and business operations.
- Information sharing regarding impacts, disruptions, or emerging threats.

Private-sector partners may engage with emergency operations through ESFs particularly ESF-2 (Communications), ESF-7 (Logistics), ESF-12 (Energy), and ESF-14 (Long-Term Community Recovery) and may be represented in the EOC when appropriate.

Collaboration with the private sector enhances local preparedness, improves operational coordination, and accelerates community recovery by integrating business continuity and economic resilience with emergency management goals.

4.4 Assignment of Responsibilities (Specific)

4.4.1 Mayor/Public Safety Director

The Mayor serves as the chief executive leader responsible for policy-level decisions, declaration of local emergencies, executive oversight of all public safety operations, and coordination of emergency authorities. The Mayor ensures government continuity, issues emergency orders, and represents the Columbus Consolidated Government in regional and state-level emergency coordination.

The Mayor under Charter Section 4-201, with consent of the Council may:

- Assume command of the police.
- Govern the consolidated government by emergency proclamation.
- Enforce emergency directives.
- Maintain order, protect life and property.

Consent may be granted through an emergency ordinance adopted under Charter Section 3-201(3).

If a State or Federal emergency is declared, the Mayor may take necessary emergency actions until Council convenes.

Additional emergency responsibilities include:

- Declaring local emergencies.

- Activating the EOP and EOC.
- Overseeing public safety agencies.
- Directing civil defense and emergency management activities.
- Coordinating executive-level emergency actions and public information.

The Muscogee County Sheriff remains a critical public safety partner but operates independently as a constitutional officer.

4.4.2 Columbus City Council (Muscogee County Commissioners)

The Columbus City Council serves as the legislative body of the Columbus Consolidated Government and provides policy direction, financial authority, and legal authorization necessary for emergency management operations.

The Council is responsible for:

Legislative and Policy Authority

- Enacting ordinances, resolutions, and emergency measures necessary to protect life, property, and the continuity of government operations.
- Approving budgets, appropriations, and emergency expenditures that support emergency management and disaster recovery.

Emergency Declarations

- Providing consent for emergency powers exercised by the Mayor under Charter Section 4-201, including assumption of command authority during emergencies if needed.
- Ratifying or extending local emergency declarations when required.

Oversight and Support

- Receiving briefings from the Mayor, City Manager, and EMA/HS Director during emergencies to maintain awareness of response and recovery efforts.
- Supporting long-term recovery, mitigation initiatives, and community resilience efforts through planning, ordinances, and resource allocation.

EOC Interface

- Designating a representative to the Executive Policy Group (EPG) during major EOC activations.
- Ensuring elected leadership remains informed regarding incident status, impacts, and resource needs.

The Council plays a critical governance role before, during, and after emergencies, ensuring the legal and financial framework needed for effective emergency operations.

4.4.3 Succession of Command

During the absence or disability of the Mayor for any reason, the Mayor Pro-Tem shall exercise all powers and perform all duties of the Mayor until the vacancy is formally filled, the Mayor returns, or the disability is removed.

If both the Mayor and the Mayor Pro-Tem are absent or unable to perform their duties, the City Council shall designate one of its members to preside and discharge the duties of the Mayor until the return or restoration of either the Mayor or Mayor Pro-Tem.

Order of Succession:

1. Mayor
2. Mayor Pro-Tem
3. Council Member Designee

4.4.4 City Manager

The City Manager is the chief administrative officer of the Columbus Consolidated Government and is responsible for ensuring the effective and efficient operation of all government departments and services. The City Manager or designee advises and assists the mayor in the execution of executive responsibilities and coordinates the activities of all administrative departments in accordance with the Columbus Charter, applicable laws, and ordinances.

With the advice and consent of the Council, the City Manager appoints and removes department heads within the administrative service of the consolidated government, consistent with Charter provisions and personnel rules.

Under the direction of the Mayor, the City Manager shall:

- Provide executive leadership and administrative oversight for all departments, offices, and agencies of the consolidated government, unless otherwise specified by law or Charter.
- Develop and manage the annual operating budget, capital budget, and capital improvement program, and submit them to the mayor for consideration.
- Prepare and publish annual reports detailing the financial status and administrative activities of the consolidated government and provide additional reports as directed by the Mayor or Council.
- Monitor and evaluate government operations, ensuring departments and agencies operate efficiently, comply with policies, and meet service standards.

- Advise the Mayor and Council on government needs, financial conditions, and strategic issues, making recommendations to improve public service delivery and long-term governance.
- Oversee the care, custody, and management of government facilities, equipment, real property, and infrastructure, ensuring they are properly maintained and operational.
- Direct the construction, maintenance, and operation of public streets, roads, bridges, drainage systems, public works, and related infrastructure.
- Coordinate and consult with department directors, including those whose responsibilities fall outside direct Council jurisdiction such as public health, Division of Family and Children Services (DFCS), and other state-aligned entities to ensure cohesive operations and alignment with community needs.
- Engage with and advise constitutional and independently elected officials, such as the Sheriff, Tax Commissioner, Clerk of Courts, and Probate Judge, on matters requiring intergovernmental coordination, funding, or administrative support.
- Conduct annual reviews of accounts, operations, and records for all boards, commissions, authorities, departments, and agencies receiving Council appropriations.
- Serve as the administrative liaison between the Mayor, the Council, and all departments, boards, commissions, and employees of the consolidated government to ensure unified government operations.
- Perform additional duties as required by law, the Charter, ordinance, or Council resolution.

4.4.5 Director, Emergency Management & Homeland Security

The Director of Emergency Management & Homeland Security (EMA/HS) serves as the chief emergency management official for Columbus–Muscogee County. The Director is nominated by the mayor, confirmed by Council, and formally appointed by the Governor of Georgia in accordance with state law. The Director leads and coordinates all aspects of emergency management for the consolidated government.

The EMA/HS Director is responsible for building and maintaining a comprehensive, all-hazards emergency management program that addresses mitigation, preparedness, response, and recovery. In this role, the Director collaborates with federal, state, regional, and local partners to strengthen community resilience and ensure effective emergency operations.

Under the direction of the Mayor, the EMA/HS Director shall:

Leadership & Coordination

- Serve as the primary authority for emergency management within Columbus–

Muscogee County, representing the jurisdiction in all emergency management and homeland security matters.

- Coordinate and manage all activities related to prevention, protection, mitigation, preparedness, response, and recovery.
- Activate, manage, and oversee the operations of the Emergency Operations Center (EOC).
- Facilitate interagency coordination across all departments, constitutional offices, volunteer organizations, and private-sector partners.

Planning & Preparedness

- Develop, maintain, and update all core emergency management documents, including:
 - Emergency Operations Plan (EOP)
 - Emergency Support Function (ESF) Annexes
 - Hazard Mitigation Plan (HMP)
 - Disaster Recovery Plan (DRP)
 - Continuity plans and related operational documents
- Lead community preparedness activities, including public education campaigns, exercises, drills, and training for county departments and ESF agencies.

Response Operations

- Coordinate multi-agency support during emergencies and disasters; ensure resource allocation and operational priorities align with incident needs.
- Issue public warnings, notifications, and protective action guidance in coordination with the Mayor and Public Information Officer (PIO).
- Collaborate with Incident Command/Unified Command to support field operations and maintain situational awareness.
- Oversee mutual aid coordination and ensure efficient integration of outside resources.

State & Federal Coordination

- Serve as the County's primary liaison to the Georgia Emergency Management Agency and Homeland Security (GEMA/HS) and the State Operations Center (SOC).
- Submit Mission Resource Requests (MRRs), situation reports, and damage assessments to the state during incidents.

- Coordinate federal disaster assistance programs (Public Assistance, Individual Assistance, Hazard Mitigation Grants) when applicable.

Administration & Compliance

- Ensure all emergency management operations comply with NIMS/ICS and State/Federal requirements.
- Manage departmental staff, budget, grants, and administrative operations.
- Maintain records, resource inventories, and documentation necessary for disaster cost recovery.

Community Engagement & Whole-Community Inclusion

- Partner with private-sector organizations, nonprofit groups, faith-based organizations, and community leaders to strengthen whole-community preparedness.
- Promote equitable and inclusive emergency management practices for underserved and at-risk populations.

Sheltering, Protection, and Civil Defense

The EMA/HS Director is responsible for identifying, designating, and managing public shelters, protective facilities, and radiological protection sites in accordance with the Columbus Charter and the Georgia Civil Defense Act of 1951, as amended. The Director, in coordination with CCG Parks and Recreation and the American Red Cross, develops and maintains sheltering plans, issues operational guidance, and ensures that all designated shelters are properly staffed, equipped, and ready for activation during emergencies.

The EMA/HS Director reports to the Mayor and operates under the authority established in the Charter and the Georgia Civil Defense Act. All activities of the Emergency Management and Homeland Security Department shall adhere to these governing authorities.

4.4.6 Shelter Manager Authority

During shelter operations, Shelter Managers and Alternate Shelter Managers act as agents of the EMA/HS Director. They are vested with full authority to:

- Implement and enforce all directives and instructions issued by the EMA/HS Director.
- Establish and uphold rules and procedures necessary for safe, orderly shelter operations.
- Maintain discipline and ensure compliance with shelter policies.
- Take immediate protective or corrective actions necessary for the health, safety, and welfare of shelter occupants.
- Coordinate with the EOC, law enforcement, and support agencies to address

emerging needs.

Shelter Managers operate under delegated authority and are responsible for ensuring that shelter operations adhere to emergency management plans, safety protocols, and applicable laws.

4.4.7 Public Compliance

During any officially declared emergency or shelter activation, all persons in or around a designated public shelter must comply with the lawful instructions of:

- Law enforcement officers
- The Emergency Management Director
- Shelter Managers
- Alternate Shelter Managers

Failure to obey such directives during an emergency is unlawful and may result in enforcement actions consistent with local ordinance and state law.

4.4.8 Emergency Support Functions (ESFs)

Columbus–Muscogee County utilizes the Emergency Support Function (ESF) structure to organize and coordinate the capabilities of County departments, partner government agencies, private-sector organizations, and volunteer/nonprofit organizations. This functional approach mirrors the Georgia State Emergency Operations Plan (SEOP) and the national ESF framework, ensuring compatibility with GEMA/HS and federal response partners.

The ESF structure provides a scalable and flexible method for delivering:

- Operational coordination
- Resource management and mission tasking
- Subject-matter expertise
- Multi-agency information sharing
- Cross-departmental problem-solving

ESFs activate partially or fully depending on incident complexity and the Emergency Operations Center (EOC) activation level.

Each ESF is led by one or more Primary Agencies that serve as functional coordinators and subject-matter experts. Primary Agencies must assign trained staff capable of making operational decisions on behalf of their department when staffing the EOC. Supporting Agencies supplement these efforts by providing personnel, equipment, technical guidance, and specialized capabilities.

The ESF system ensures Columbus–Muscogee County can coordinate efficiently with internal departments while maintaining interoperability with regional, state, and federal partners.

Detailed roles and responsibilities for all ESFs are provided in the ESF Annexes of this EOP.

The following is a summary of the 15 Emergency Support Functions (ESFs):

ESF 1 Transportation: Support and assist county, private sector, and voluntary organizations requiring transportation for actual or potential emergencies or complex events.

ESF 2 Communications: Ensures the provision of communications support to county, and private-sector response efforts during emergencies or complex events.

ESF 3 Public Works and Engineering: Coordinates and organizes the capabilities and resources of the Columbus Consolidated Government and other county governments to facilitate the delivery of services, technical assistance, engineering expertise, construction management, and other support to prevent, prepare for, respond to, and/or recover from emergencies or complex events.

ESF 4 Firefighting: Enable the detection and suppression of wild-land, rural, and urban fires resulting from, or occurring coincidentally with emergencies or complex events.

ESF 5 Emergency Management Information and Planning: Responsible for information collection, analysis, planning, and coordination. Establishes and maintains situational awareness, tracks incident priorities, and supports EOC operations. Produces situation reports, incident action plans, and resource coordination.

ESF 6 Mass Care, Emergency Assistance, Housing and Human Services: Supports County-wide, and non-governmental organization efforts to address non-medical mass care, housing, and human services needs of individuals and/or families impacted by emergencies or complex events.

ESF 7 Logistics: Supports volunteer services and County agencies in tracking, providing and/or requiring resource support before, during, and/or after emergencies or complex events.

ESF 8 Public Health & Medical Services: Provide the mechanism for coordinated county assistance to supplement resources in response to public health and medical care needs (to include veterinary and/or animal health issues when appropriate) for potential or actual emergencies or complex events and/or during a developing potential health and medical situation.

ESF 9 Search & Rescue: Rapidly deploy components of the local first responders, mutual aid response agencies, the Georgia Search and Rescue (GSAR) team, and more to provide specialized life-saving assistance during emergencies or complex events.

ESF 10 Oil and Hazardous Materials: Coordinate resources and support in response to an actual or potential discharge and/or uncontrolled release of hazardous materials during emergencies or complex events.

ESF 11 Agriculture and Natural Resources: Supports departments and other agencies' efforts to address: Provision of nutrition assistance; control and eradication of an outbreak of a highly contagious or economically devastating animal/zoonotic disease; assurance of food safety, food security, protection of natural and cultural resources and historic properties.

ESF 12 Energy: Restore damaged public utility systems and components during the potential of actual emergencies or complex events. Coordinate the restoration of utility outages in the city/county.

ESF 13 Public Safety and Security: Integrates public safety and security capabilities and resources to support the full range of incident management activities associated with potential or actual emergencies or complex events.

ESF 14 Long-Term Community Recovery: Provides a framework for county government, non-governmental organizations, and the private sector designed to enable community recovery from the long-term consequences of emergencies or complex events.

ESF 15 External Affairs: Ensures that sufficient county assets are deployed to the field during potential or actual emergencies or complex events to provide accurate, coordinated, and timely information to affected audiences, including governments, media, the private sector, and the populace.

Table 2: ESF Primary and Support Responsible Agencies

ESF	Primary Agency	Support Agencies
ESF 1 – Transportation	CCG METRA Transit System	CCG Engineering; CCG Parks & Recreation; Muscogee County School District
ESF 2 – Communications	CCG Information Technology	Columbus Police Department; Columbus Fire & EMS; Muscogee County Sheriff's Office; EMA/HS
ESF 3 – Public Works & Engineering	CCG Public Works	CCG Engineering; CCG Parks & Recreation
ESF 4 – Firefighting	Columbus Fire & EMS	Georgia Forestry Commission
ESF 5 – Emergency Management Information and Planning	EMA/HS	CCG Public Safety; CCG IT; City Attorney
ESF 6 – Mass Care, Emergency Assistance, Housing and Human Services	American Red Cross	CCG Parks & Recreation; PAWS Humane; Columbus Health Dept.; DFCS; Region I Healthcare Coalition
ESF 7 – Logistics	Columbus Public Works	CCG Public Safety Departments
ESF 8 – Public Health & Medical	Columbus Health Dept.	Region I Healthcare Coalition; Piedmont; St. Francis Emory; Jack Hughston Hospital
ESF 9 – Search & Rescue	Columbus Fire & EMS	CCG Public Safety Departments
ESF 10 – Oil & Hazardous Materials	Columbus Fire & EMS	CHEMTREC; GDOT; GSAR; Railway Operators; GA EPD; 4th CST
ESF 11 – Agriculture & Natural Resources	Muscogee Cooperative Extension	PAWS Humane; Public Works; GA Dept. of Agriculture; Veterinarians; Columbus Health Dept.
ESF 12 – Energy	Georgia Power	Flint Energies; Diverse Power; Liberty Utilities; Columbus Water Works
ESF 13 – Public Safety & Security	Columbus Police Department	Muscogee Sheriff; CSU Police; Technical College Police; Fire & EMS; EMA/HS
ESF 14 – Long-Term Community Recovery	EMA/HS	Finance; Public Works; Engineering; Code Enforcement
ESF 15 – External Affairs	CCG PIO	EMA/HS; CCG Public Safety

5.0 Direction, Control and Coordination

5.1 Information Collection and Dissemination

Columbus–Muscogee County manages emergency operations using the National Incident Management System (NIMS) and the Incident Command System (ICS). These systems provide a standardized, flexible, and scalable framework for coordinating resources, supporting field operations, and integrating governmental and non-governmental partners during all-hazards incidents.

NIMS ensures that responders at all levels local, state, federal, private sector, and non-profit work together effectively through common terminology, unified organizational structures, and interoperable processes.

The County's direction, control, and coordination structure supports incident response, continuity of operations, and recovery activities.

5.2 Incident Command System (ICS)

All on-scene operations within Columbus–Muscogee County are managed using ICS. The Incident Commander (IC) is responsible for establishing incident objectives, directing tactical operations, and ensuring responder safety. ICS may expand or contract based on incident complexity, operational needs, and available resources.

5.3 Unified Command

Unified Command is established when multiple agencies or jurisdictions share authority or have functional responsibilities for an incident.

Under Unified Command:

- Agencies jointly establish incident objectives.
- Strategies and priorities are collectively developed.
- A single coordinated Incident Action Plan (IAP) is produced.
- Resources are integrated and managed cooperatively.

This structure improves coordination, reduces duplication of efforts, and enhances timely decision-making.

5.4 Area Command

Area Command may be activated when multiple incident sites require coordination or when a large-scale event creates resource competition.

Area Command:

- Sets overarching priorities.
- Allocates critical resources among incidents.
- Ensures consistent strategy and information flow across locations.

5.5 Emergency Operations Center (EOC) Support

When conditions warrant, the Columbus–Muscogee County Emergency Operations Center (EOC) is activated to support field Incident Command. The EOC provides:

- Situational awareness and a common operating picture
- Multi-agency coordination
- Resource prioritization and allocation
- Public information coordination
- Support for policy-level decision-making
- Continuity of government functions

The EOC does not command or control on-scene operations. Tactical control remains with the IC/UC. The EOC enables responders to focus on incident objectives while the coordination system manages support functions.

5.6 Authority to Initiate Emergency Actions

Under the Columbus Consolidated Government Charter and Georgia emergency management statutes, the Mayor has the authority to declare a Local State of Emergency.

A local declaration:

- Activates the Emergency Operations Plan (EOP).
- Grants emergency powers needed to protect life and property.
- Authorizes the mobilization of County resources.
- Supports requests for state and federal assistance.

A declaration may be recommended by the City Manager, Public Safety leadership, or the EMA/HS Director based on situational conditions.

5.7 Executive Policy Group (EPG)

During complex or high-consequence incidents, an Executive Policy Group (EPG) may convene to provide strategic oversight and policy guidance. The EPG may include senior elected and appointed officials necessary to address jurisdiction-wide issues.

EPG responsibilities include:

- Clarifying policy, legal, or jurisdictional issues.
- Providing executive decisions needed for resource prioritization.
- Supporting continuity of government and recovery planning.
- Ensuring that response and recovery operations align with community priorities.

The EPG does not engage in tactical decision-making or direct field operations.

5.8 Activation of the Emergency Operations Plan (EOP)

The EOP may be activated by the:

- Mayor
- City Manager
- Emergency Management & Homeland Security Director
- Authorized designee

Activation levels and staffing are scalable and based on:

- Incident complexity
- Anticipated resource requirements
- Impacts on public safety and critical infrastructure
- Coordination needs among multiple agencies

The EOP may also be activated when the Governor issues a State of Emergency or when national emergencies affect Columbus–Muscogee County.

5.9 Multi-Jurisdictional and Multi-Agency Coordination

Columbus–Muscogee County maintains coordinated emergency operations with:

- Neighboring city and county jurisdictions
- Regional partners

- State agencies, including GEMA/HS
- Federal agencies (through the State)
- Public utilities and private infrastructure owners
- Non-profit and volunteer organizations

NIMS Multi-Agency Coordination (MAC) principles guide the integration of these partners in both field and EOC operations. Information sharing, resource requests, and situational reporting follow standardized processes to ensure operational consistency.

5.10 Coordination with Non-Governmental and Volunteer Organizations

Non-governmental organizations (NGOs), volunteer agencies, and faith-based groups are essential components of the County's emergency management system. These organizations may support:

- Mass care and sheltering
- Feeding operations
- Donations and volunteer management
- Behavioral health and spiritual care
- Long-term recovery and human services

NGOs may be incorporated into EOC operations through liaison roles or functional group assignments. Their activities are coordinated to ensure consistency with operational objectives and responder safety.

5.11 Coordination with the Private Sector

Private-sector organizations including critical infrastructure operators, utility providers, healthcare facilities, and major employers play a vital role in emergency response and recovery. These organizations may assist with:

- Infrastructure restoration
- Business continuity and economic stabilization
- Technical expertise and logistic support
- Information sharing and impact assessment

Private-sector representatives may participate directly in EOC operations or provide information and resources through designated liaison channels.

5.12 Assistance and Resource Requests

If local resources become insufficient to meet operational needs, Columbus–Muscogee County may request assistance through established NIMS resource management processes. Requests may include:

- Mutual aid from neighboring jurisdictions
- State support through GEMA/HS
- Federal assistance (upon State request)

All resource requests, tracking, and demobilization actions follow standardized NIMS resource management procedures to maintain accountability, expedite delivery, and support reimbursement and cost recovery.

5.13 Logistical Staging Areas

During large-scale emergencies or incidents requiring substantial mobilization of resources, Columbus–Muscogee County may establish one or more Logistical Staging Areas (LSAs) to support the receipt, processing, and distribution of critical supplies, equipment, and personnel. LSAs serve as centralized hubs that ensure resources are efficiently organized and deployed to affected areas.

LSAs will be activated and managed in coordination with the EOC Logistics Section (ESF-7) and may support operations before, during, and after the emergency.

Functions of an LSA include:

- Receiving, sorting, and inventorying incoming emergency relief and sustainment supplies
- Staging and tracking equipment, personnel, and transportation assets
- Coordinating distribution to Incident Command Posts, Points of Distribution (PODs), shelters, and other operational sites
- Supporting mutual aid and state or federal resource deployments
- Ensuring accountability, documentation, and demobilization of all resources processed through the site

5.13.1 LSA Site Selection

Locations for LSAs will be determined based on proximity to impacted areas, accessibility, facility capacity, and safety considerations. Potential pre-identified locations may be included in the Resource & Logistics Annex, and additional sites may be designated as incident conditions evolve.

LSA operations will follow NIMS logistics principles and integrate with state and federal staging operations when coordinated through GEMA/HS.

5.14 Continuity of Operations and Government

When normal governmental functions are disrupted, County departments may activate Continuity of Operations (COOP) procedures to maintain essential functions. COOP measures include:

- Orders of succession and delegations of authority
- Alternate work locations and telework capabilities
- Protection of vital records and systems
- Restoration and reconstitution planning

Continuity of Government (COG) ensures that elected leadership remains able to exercise legal authority during and after emergency conditions.

6.0 Information Collection, Analysis and Dissemination

Effective information management is essential for maintaining situational awareness, supporting coordinated decision-making, and developing a unified operational picture during emergencies. Columbus–Muscogee County employs NIMS principles and established communication systems to ensure accurate, timely, and actionable information flow across all emergency response organizations.

6.1 WebEOC Information Management

Columbus–Muscogee County uses WebEOC as its primary information management tool during emergency operations. WebEOC provides a secure, web-based platform that enables real-time information sharing, resource tracking, and situational awareness across all responding agencies and ESFs.

WebEOC use and responsibilities:

- The EOC Planning Section is responsible for posting all official reports, updating incident status boards, and maintaining situational awareness tools within WebEOC.
- All resource requests (MRRs) must be entered into WebEOC to ensure proper documentation, tracking, and accountability.
- Resource requests submitted in WebEOC will be:
 - Routed to the appropriate ESF for local action or
 - Forwarded to GEMA/HS when local capability is exceeded.
- Authorized users across County departments and partner agencies may view and update incident-specific information as appropriate to their roles.

WebEOC serves as the system of record for situational reporting and resource coordination during EOC activations.

6.2 Essential Elements of Information (EEI)

Essential Elements of Information (EEI) support consistent information gathering and analysis across all ESFs and EOC positions. EEIs help staff identify critical information needed to develop and maintain a common operating picture and anticipate future operational challenges.

- Each EOC position and ESF should use position-specific job aids that contain EEI checklists to guide data collection and reporting.
- EEIs feed directly into SITREPs, operational briefings, incident forecasting, and decision-making processes.

- EEI inputs also populate situational awareness boards within WebEOC to ensure uniform visibility across all activated partners.

EEIs ensure that Columbus–Muscogee County maintains a proactive, forward-looking operational posture during emergencies.

6.3 Situation Reports (SITREP)

When the Columbus–Muscogee County Emergency Operations Center (EOC) is activated, a Situation Report (SITREP) will be produced for each operational period to maintain situational awareness and support coordinated decision-making. The EMA/HS Director, or designee, will establish the operational period, which typically follows a 12–24-hour cycle, unless incident conditions require adjustment.

SITREPs will be produced consistently with NIMS guidance and GEMA/HS reporting expectations. Columbus–Muscogee County has established an internal standard of producing the initial SITREP within four (4) hours of EOC activation, followed by SITREPs at the start of each operational period.

SITREP Requirements:

- The initial SITREP should be completed within the first four (4) hours of EOC activation.
- Ongoing SITREPs will be produced at the start of each operational period and should align with scheduled EOC briefings.
- SITREPs must summarize:
 - Current incident status
 - Significant events and operational impacts
 - Resource needs and shortfalls
 - Actions taken by ESFs
 - Anticipated priorities for the next operational period

SITREPs will be entered into WebEOC under the County Situation Report board and transmitted to the State Operations Center (SOC) in accordance with GEMA/HS procedures.

Resource Request Clarification

SITREPs do not replace the requirement to submit formal Mission Resource Requests (MRRs) for any assistance beyond local capability. All requests for state or federal support must still be submitted through WebEOC using the MRR process.

6.4 Briefing Schedule and Procedures

Briefings ensure a shared understanding of the incident, operational objectives, and resource needs. Briefings will be coordinated by the EMA/HS Director or the EOC Manager.

6.4.1 Activation Briefing

Immediately after activation, the EOC Director (or designee) will conduct an Activation Briefing that includes:

- Summary of the incident and initial situational overview
- Declaration status (local, state, federal, if applicable)
- Operational period designation
- Initial objectives and priorities
- Key facility and safety information

6.4.2 Operational Period Briefings

Once the EOC is fully operational:

- The EOC Director will conduct regularly scheduled situational briefings at times established during the initial operational period.
- Briefing frequency will be based on incident complexity, operational tempo, and information needs.
- All ESFs may be required to provide:
 - Status updates
 - Priority issues and constraints
 - Significant accomplishments
 - Emerging concerns or unmet needs related to their functional area

These briefings support unified decision-making and inform SITREP development.

6.4.3 Special or Supplemental Briefings

Additional briefings may be held as necessary and may include, but are not limited to:

- Briefings for elected officials, the Executive Policy Group (EPG), or department leadership
- Briefings for state or federal representatives (e.g., GEMA/HS, FEMA)
- Joint Information Center (JIC) briefings for Public Information Officers

- Visits from VIPs or partner agencies
- Transition briefings between operational periods or staffing shifts

7.0 Communications

Effective communications are essential for coordinated incident management. Columbus–Muscogee County follows the National Incident Management System (NIMS) principles for information management and public information coordination. Public messaging, alerts, and warnings must be timely, accurate, accessible, and consistent across all responding agencies, jurisdictions, and partner organizations. To achieve this, the County maintains systems, structures, plans, policies, and interoperable communications capabilities that support operational coordination and public engagement during emergencies.

7.1 Joint Information System (JIS)

The Joint Information System (JIS) provides the framework for organizing, integrating, and coordinating public information during emergencies. The JIS ensures that messaging is synchronized across jurisdictions, disciplines, non-governmental organizations, and private-sector partners.

Through the JIS, Columbus–Muscogee County ensures:

- Public Information Officer (PIO) functions are coordinated and integrated among all responding entities.
- A structured system exists for developing, reviewing, and delivering consistent, interagency public messages.
- Public information plans, strategies, and recommendations are developed and executed in support of incident management objectives.
- Leadership is advised regarding media relations, public sentiment, rumor control, misinformation, and potential impacts to public confidence.

The JIS enhances the County's ability to maintain transparency, support public safety actions, and reinforce trust during large-scale incidents. Local PIOs, partner agencies, and Joint Information Centers (JICs) all operate within this structure.

7.2 Joint Information Center (JIC)

A Joint Information Center (JIC) may be activated to serve as the operational hub for public information activities.

The JIC provides:

- A centralized physical or virtual location for coordinating and managing public information functions within the JIS.

- Workspaces for PIOs from multiple agencies to collaborate on messaging, crisis communications, media management, and public affairs activities.
- A unified environment for developing, approving, and disseminating emergency information and protective action guidance.

Depending on incident needs, the JIC may operate onsite, near the EOC, or virtually to ensure effective coordination across all involved partners

7.3 Public Alerting and Notifications

During emergencies, ESF-15 External Affairs/Public Information is responsible for the dissemination of warnings, protective action guidance, and public information. PIOs ensure that emergency messages are:

- Timely and accurate
- Clear and accessible to all populations, including those with functional and access needs
- Coordinated across participating agencies and jurisdictions
- Distributed through multiple communication channels

Messaging may be coordinated among:

- Columbus Consolidated Government departments
- Municipal partners within Columbus-Muscogee County
- Public safety agencies
- Non-governmental and volunteer organizations
- Private-sector entities

Public alerts may be disseminated using systems such as mass notification platforms, media briefings, social media, the Emergency Alert System (EAS), Wireless Emergency Alerts (WEA), and other communication tools.

7.4 EOC Communications Systems

The Columbus–Muscogee County Emergency Operations Center (EOC) maintains multiple, redundant communication systems to ensure resilient information flow during emergencies. These systems support situational awareness, resource coordination, operational communications, and alert and warning activities.

Current EOC communication capabilities include, but are not limited to:

- WebEOC (primary information management and situational awareness platform)
- Landline telephones
- Cellular phones and mobile devices
- Satellite phones for off-grid communication
- Government radio systems (public safety interoperability channels, amateur radio as applicable)
- Internet-enabled computers and secure networks
- Emergency Alert System (EAS) connectivity (IPAWS)
- Video conferencing and virtual collaboration tools (MS TEAMS)
- Fax and legacy systems, maintained for redundancy

Communications systems are regularly reviewed, tested, and updated to maintain interoperability and reliability across agencies and partner organizations.

8.0 Administration, Finance, and Logistics

Effective administration, financial management, and logistical support are essential to ensuring that Columbus–Muscogee County can respond to and recover from emergencies in a coordinated, efficient, and compliant manner. All activities under this section support adherence to applicable federal, state, and local requirements, including NIMS, GEMA/HS regulations, and relevant Columbus Consolidated Government (CCG) policies.

8.1 Documentation

Accurate and complete documentation is required to support operational continuity, financial reimbursement, legal compliance, after-action reporting, and future mitigation planning. Columbus–Muscogee County departments and partner agencies must maintain detailed records of all activities undertaken during incident response and recovery.

8.1.1 General Documentation Requirements

- Each department/agency is responsible for collecting, maintaining, and securing documentation related to its response and recovery activities, in accordance with:
 - Internal Standard Operating Procedures (SOPs)
 - Columbus Consolidated Government (CCG) policies
 - GEMA/HS reporting requirements
 - FEMA Public Assistance (PA) documentation standards (if applicable).
- Documentation may include but is not limited to:
 - Incident logs and activity records
 - ICS forms (e.g., ICS-214 Unit Log)
 - Situation Reports (SITREPs)
 - Mission tasking records
 - Resource Requests
 - Personnel and equipment usage records
 - Damage assessments
 - After Action Reports and Improvement Plans (AAR/IPs)

8.1.2 WebEOC Usage

Columbus–Muscogee County uses WebEOC as its primary incident information management platform.

- The Planning Section is responsible for maintaining Situation Reports, status boards, and documentation entered into WebEOC.
- All ESFs and agencies must update WebEOC as required to maintain a common operating picture.
- WebEOC data serves as the authoritative record for multi-agency coordination and may support cost recovery and state reporting.

8.2 Finance

Financial accountability during emergencies ensures compliance with county policy, state guidelines, and federal reimbursement requirements.

8.2.1 Department/Agency Responsibilities

Each department/agency must:

- Track all costs incurred during response and recovery operations, including:
 - Personnel overtime and backfill
 - Equipment usage and fuel
 - Emergency procurement and purchasing
 - Rentals, contracts, and mutual aid expenses
 - Shelter and mass-care related expenditures
- Maintain records in accordance with:
 - Columbus Consolidated Government Finance Department policies
 - Department/agency internal SOPs
 - Georgia Open Records requirements
 - FEMA Public Assistance and Individual Assistance program documentation standards when federal reimbursement is anticipated

8.2.2 Support from CCG Finance Department

The Finance Department may provide:

- Guidance on emergency procurement.
- Assistance with cost-tracking templates and audit preparation.
- Verification of documentation prior to GEMA/HS or FEMA submission.

All departments and agencies must retain financial and operational documentation related to emergency response and recovery in compliance with 2 CFR §200, GEMA/HS guidance, and Columbus Consolidated Government (CCG) record retention policies. Records must be retained for no less than three (3) years, and for a longer period if necessary to complete audits, address appeals, resolve litigation, or support state and federal grant closeout processes. Departments are responsible for maintaining records until all reimbursement, audit, and compliance requirements are fully satisfied.

8.3 Logistics

Logistics management ensures that personnel, supplies, equipment, and services required for emergency operations are obtained, tracked, delivered, and demobilized efficiently.

8.3.1 Resource Request Process

Resource requests follow NIMS and GEMA/HS procedures:

- **Originating Entity:**
 - Departments identify resource needs and submit requests to the EOC (usually through WebEOC).
- **EOC Coordination:**
 - The EOC Logistics Section (ESF-7) attempts to fulfill resource needs using local government assets or mutual aid resources.
- **Escalation to State:**
 - If needs cannot be met locally, the EOC submits a Mission Resource Request (MRR) to GEMA/HS through WebEOC.
- **Federal Support (If required):**
 - If state resources are insufficient, GEMA/HS may request federal assistance.

8.3.2 Resource Tracking

- All deployed resources must be tracked to ensure accountability, cost documentation, and proper demobilization.
- WebEOC serves as the county's primary tool for tracking requests, missions, and resource status.

8.3.3 Resource Maintenance

Proper maintenance is necessary throughout all phases of deployment:

- **Pre-deployment:** Ensure equipment readiness and availability

- **Operational:** Maintain functionality (e.g., fueling, repairs, rest cycles for personnel)
- **Post-deployment:** Conduct inspection, service, and return-to-stock procedures

8.3.4 Logistical Staging Areas

When large-scale mobilization is required, Columbus–Muscogee County may activate Logistical Staging Areas (LSAs) to receive, sort, and distribute incoming resources. LSA operations are managed under ESF-7 and follow NIMS logistics protocols.

8.4 Grants and Reimbursement

Following an eligible emergency or disaster declaration:

- GEMA/HS and FEMA may provide reimbursement for eligible costs.
- Departments must follow documentation requirements precisely to ensure reimbursement.
- The Emergency Management & Homeland Security Department, in coordination with Finance, assists with:
 - Grant application guidance
 - Documentation submission
 - Audit preparation

9.0 Plan Development and Maintenance

The Columbus–Muscogee County Emergency Operations Plan (EOP) is a dynamic document that must evolve as policies, capabilities, hazards, and organizational structures change. This section outlines the governance, responsibilities, and procedures for the development, review, revision, and maintenance of the EOP and all associated annexes.

9.1 Plan Development

9.1.1 Responsibility for EOP Development

The Emergency Management & Homeland Security (EMA/HS) Director is the lead authority responsible for the development, coordination, and overall management of the Columbus–Muscogee County EOP.

The Director ensures that the plan aligns with:

- Columbus Consolidated Government policies and authorities
- Georgia Emergency Management Agency and Homeland Security guidance
- National Incident Management System standards
- Federal Emergency Management Agency planning doctrine

9.1.2 ESF Agency Participation

Each Emergency Support Function (ESF) Primary Agency is responsible for contributing to and supporting the development of the EOP. This includes drafting, updating, and validating ESF Annexes and providing capability-specific data, resource listings, and operational procedures.

9.1.3 Whole-Community Engagement

When applicable, the EOP development process will incorporate input from:

- Supporting agencies
- Non-governmental and volunteer organizations
- Private sector partners
- Regional and state emergency management collaborators

This approach supports Columbus–Muscogee County’s commitment to inclusive, whole-community planning.

9.2 Plan Maintenance

Columbus–Muscogee County Emergency Management & Homeland Security serves as the executive agent for the maintenance of the EOP and all supporting annexes. The

EOP will be reviewed annually and formally updated at least every three (3) years, or sooner if required by directive or operational need.

The EMA/HS Director will coordinate all maintenance activities in collaboration with ESF leads, supporting agencies, and operational stakeholders.

9.2.1 Requirements for Updating the EOP

Changes should be made to the EOP and annexes when the documents are no longer current. Reasons to review and update a plan may include, but are not limited to:

- a. A major incident
- b. The impacts of an incident based on an exercise or after actions review (AAR)
- c. Change in operational resources or elected officials
- d. Change in the concept of operations for emergencies
- e. Change in warning and communications systems
- f. Change in hazards or threats
- g. Updated planning standards or guidance
- h. New and/or amended laws
- i. Grammatical errors or programmatic changes

The EMA/HS Director will ensure distribution of revisions to all organizations listed on the EOP Distribution List.

Agency Responsibilities:

- Primary and supporting agencies must maintain internal plans, SOPs, checklists, and resource inventories that support the EOP.
- Agencies must notify EMA/HS of relevant changes to personnel, resources, or capabilities to support timely updates.

9.2.2 Review and Update Procedures

9.2.2.1 Review Requirements

The EOP and all annexes will undergo an annual review. Each review will result in one of three findings:

No Action Required

- Contents remain accurate and current.
- The section receives an automatic 12-month extension.

Partial Update Required (Administrative Update)

- Minor edits or corrections are needed (e.g., names, titles, contact information).
- Does not change the plan's operational intent.
- Documented in the Record of Change log; approval date remains unchanged.

Full Update Required (Operational or Organizational Change)

- Significant adjustments are required (concept of operations, responsibilities, resource changes, authorities).
- Requires full stakeholder engagement, formal review, and signature by approving authorities.

9.2.2.2 Update Procedures

Partial Update

- Administrative or minor revisions
- Does not alter the purpose, structure, or operational components
- Added to the EOP's "Record of Change"
- Distributed to all recipients via the EOP Distribution List
- Does not reset the plan's approval date

Full Update

- Required at least every three (3) years from the promulgation date
- Requires the formal FEMA/GEMA aligned planning process, including:
 - Stakeholder involvement
 - Content review and comment
 - Integration of new policies or guidance
- Results in full reissuance of the plan with updated signatures and distribution

Rescinding Outdated Sections

Sections of the EOP or annexes that have become obsolete may be recommended for rescission.

Rescission requires:

- Recommendation by the EMA/HS Director
- Consultation with the Mayor or authorized executive leadership
- Formal notification to all plan stakeholders
- Removal from the active EOP inventory

9.3 Plan Distribution and Access

Upon approval, the EOP and annexes will be distributed electronically to all agencies and organizations listed in the Distribution List. WebEOC or other approved systems may be used to maintain current versions and provide controlled access.

10.0 Authorities and References

10.1 Legal Authority

10.1.1 Federal

- Robert T. Stafford Disaster Relief and Emergency Assistance Act, Public Law 93-288, as amended, codified at 42 U.S.C. §§ 5121
- Homeland Security Act of 2002, as amended, 6 U.S.C. § 101 et seq.
- Post-Katrina Emergency Management Reform Act of 2006 (PKEMRA), Title VI of Public Law 109-295
- Volunteer Protection Act of 1997, 42 U.S.C. Chapter 139
- Applicable portions of Title 44, Code of Federal Regulations (CFR), including but not limited to:
 - Mitigation planning requirements, 44 CFR Part 201
 - Federal disaster assistance for state and local governments, 44 CFR Part 206

10.1.2 State

- Georgia Emergency Management Act of 1981, as amended, O.C.G.A. Title 38, Chapter 3, O.C.G.A. § 38-3-20 through § 38-3-38, O.C.G.A. § 38-3-27 O.C.G.A. § 38-3-51
- Liability of Persons or Entities Acting to Prevent, Minimize, and Repair Injury and Damage Resulting from Catastrophic Acts of Nature, O.C.G.A. § 51-1-29.2
- Georgia Emergency Management Agency–Homeland Security Statewide Mutual Aid and Assistance Agreement
- GEMA/HS Mutual Aid Operations Standard Operating Guide (SOG) (2022)

10.1.3 Local

- Charter of Columbus, Georgia (Columbus Consolidated Government)
 - Sec. 3-201(3)
 - Article IV – Executive Branch
- Columbus Code of Ordinances, Chapter 2 – Administration
 - Article III – Emergency Management
 - Article IV – Continuity of Government in Emergency
- Columbus Code of Ordinances, Chapter 11 – Fire Protection

- Article VI – Department of Emergency Management (Sections 11-47 through 11-51)
- Local ordinances and resolutions adopting and implementing the Georgia Statewide Mutual Aid and Assistance Agreement and related memoranda of understanding (MOUs) or intergovernmental agreements.

10.2 References

10.2.1 Federal

- Comprehensive Preparedness Guide (CPG) 101: Developing and Maintaining Emergency Operations Plans, FEMA, Version 3.1 (2025)
- National Incident Management System (NIMS), Third Edition (October 2017)
- National Response Framework (NRF), Fourth Edition
- Homeland Security Exercise and Evaluation Program (HSEEP) Doctrine, 2020 Revision
- National Planning Frameworks and National Preparedness Goal, FEMA/DHS

10.2.2 State

- Georgia Emergency Operations Plan (GEOP)
- Georgia Emergency Management Agency and Homeland Security (GEMA/HS) ESF Templates and Plan Standardization
- GEMA/HS Mutual Aid Operations Standard Operating Guide (SOG)
- Georgia Statewide Mutual Aid and Assistance
- State of Georgia Continuity of Government and Continuity of Operations

10.2.3 Local

- Columbus Code of Ordinances
- Columbus–Muscogee County Hazard Mitigation Plan
- Muscogee County Local Emergency Operations Plan (LEOP)
- Columbus–Muscogee County Continuity of Government (COG) Plan
- Department-level Continuity of Operations Plans (COOPs)
- Any current mutual/automatic aid agreements, memoranda of understanding (MOUs), or intergovernmental agreements adopted by Columbus–Muscogee County that relate to emergency management, public safety, or emergency services.

TAB A: Acronyms

CCG	Columbus Consolidated Government	JIC	Joint Information Center
CFR	Code of Federal Regulations	JIS	Joint Information System
CPG	Comprehensive Preparedness Guide	LEOP	Local Emergency Operations Plan
CST	Civil Support Team	LSA	Logistical Staging Area
CSU	Columbus State University	MCSD	Muscogee County School District
DFCS	Department of Family and Children Services	MRR	Mission Resource Request
DRP	Disaster Recovery Plan	MCV	Mobile Command Vehicle
EM	Emergency Management	NIMS	National Incident Management System
EMA/HS	Emergency Management & Homeland Security	NRF	National Response Framework
EMPG	Emergency Management Performance Grants	NGO	Non-Governmental Organization
EOC	Emergency Operations Center	PA	Public Assistance Program
EOP	Emergency Operations Plan	PIO	Public Information Officer
GA EPD	Georgia Environmental Protection Division	POD	Point of Distribution
ESF	Emergency Support Function	SAR	Search and Rescue
FEMA	Federal Emergency Management Agency	SITREP	Situation Report
GEMA/HS	Georgia Emergency Management & Homeland Security Agency	SOG	Standard Operating Guide
GSAR	Georgia Search and Rescue	SOC	State Operations Center
HHS	U.S. Department of Health and Human Services	SOP	Standard Operating Procedure

HMP	Hazard Mitigation Plan	THIRA	Threat & Hazard Identification and Risk Assessment
HMGP	Hazard Mitigation Grant Program	UC	Unified Command
ICS	Incident Command System	WEA	Wireless Emergency Alerts
IDA	Initial Damage Assessment	WebEOC	Web-Based Emergency Operations Center System
IAP	Incident Action Plan		

File Attachments for Item:

5. A Resolution authorizing a transition audit of the Engineering Department by the Internal Auditor. *(Requested by Councilor Toyia Tucker, as Chair of the Auditor Committee)*

RESOLUTION**NO._____**

WHEREAS, Councilor Toyia Tucker, as Chair of the Auditor Committee, has requested a transition audit of the Engineering Department by the Internal Auditor.

NOW, THEREFORE, THE COUNCIL OF COLUMBUS, GEORGIA, HEREBY RESOLVES AS FOLLOWS:

We hereby confirm and approve the conduct of the audit listed above by the Internal Auditor. Reports shall be submitted upon completion as required by ordinance.

Introduced at a regular meeting of the Council of Columbus, Georgia held on the 13th day of January 2026 and adopted at said meeting by the affirmative vote of _____ members of said Council.

Councilor Allen	voting _____
Councilor Anker	voting _____
Councilor Chambers	voting _____
Councilor Cogle	voting _____
Councilor Crabb	voting _____
Councilor Davis	voting _____
Councilor Garrett	voting _____
Councilor Hickey	voting _____
Councilor Huff	voting _____
Councilor Tucker	voting _____

Lindsey G. McLemore
Clerk of Council

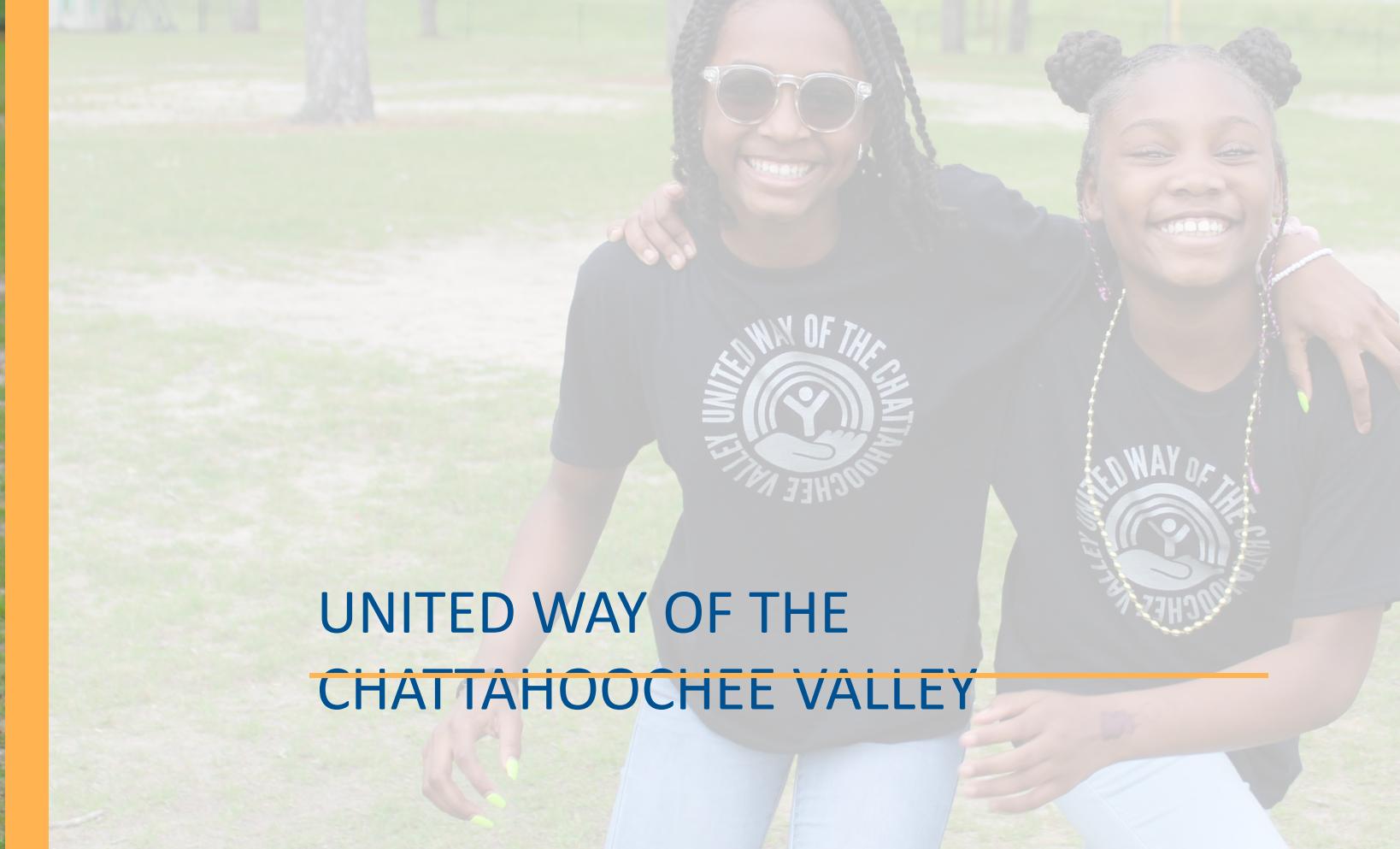
B. H. "Skip" Henderson, III
Mayor

File Attachments for Item:

6. 2026 Point in Time Count

Presented by: Pat Frey, Vice President of Home for Good

Holli Browder, Director of Parks & Recreation



UNITED WAY OF THE CHATTAHOOCHEE VALLEY



United Way of the
Chattahoochee Valley

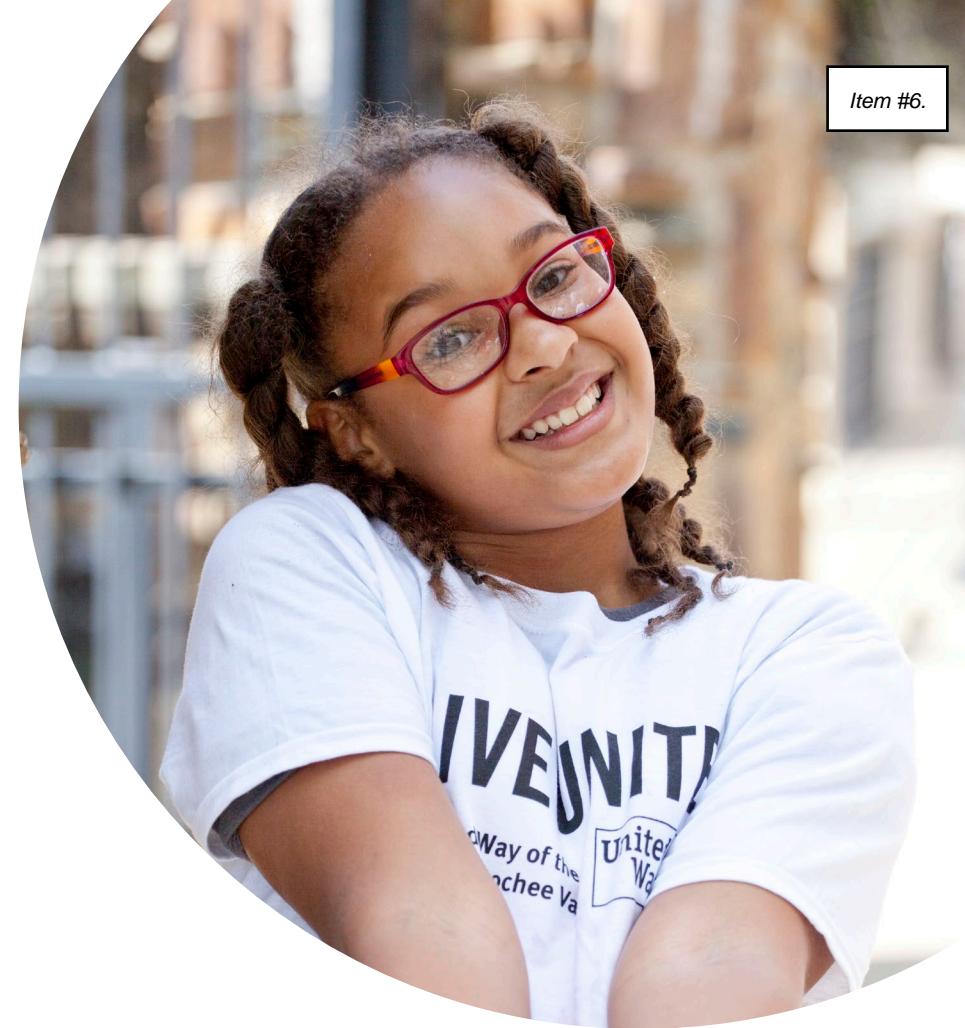
PIT Count 101

- What is the PIT Count?
- Who is counted in the PIT Count?
- Why do we do a PIT Count?
- Other FAQs



What is the Point-in-Time (PIT) count?

- A literal count of all the people experiencing homelessness in our community on a single night (i.e., at a **point in time**)
- Conducted by every community nationwide in the last 10 days of January at least every other year
- A “snapshot” of homelessness on this one night in our community



Who is counted in the PIT count?

The U.S. Department of Housing and Urban Development's (HUD's) [definition of "homeless,"](#) for the purpose of the PIT count, includes two main types of homelessness:

- **Unsheltered:** Individuals or families whose primary nighttime residence is a public place not meant for human habitation
- **Sheltered:** Individuals or families residing in a place dedicated to serving people who would otherwise be unsheltered



Who is counted in the PIT count?

- Sheltered PIT Count
 - **Emergency shelters**
(including those using hotel and motel vouchers)
 - **Transitional housing**
 - **Safe Havens**
- Unsheltered PIT Count
 - **Car**
 - **Park**
 - **Abandoned building**
 - **Bus or train station**
 - **Airport**
 - **Camping ground**

Why do we do a PIT count?



To measure and monitor trends and changes in homelessness on local and national levels



To help our community understand what resources we need and strategize the best ways to use them to end homelessness



To comply with federal regulations and requirements

FAQ: Why does the PIT count take place during the last 10 days in January?

- Same timeframe for every community ensures consistency across the U.S.
- Same timeframe year after year ensures that trends are monitored appropriately
- Set for a night in winter because then each CoC is likely maximizing its resources to serve people's needs. Thus, this timing can provide a more precise picture of who is unable to access emergency shelter or other crisis response assistance.
- End of the month to ensure that people who can only pay for temporary housing for part of the month are generally included in the count. For example, some people can afford to stay in a motel, but only for the first few weeks after receiving their public benefits payment at the beginning of the month

FAQ: How do we conduct the PIT count?

- Brief interviews with people who might be experiencing homelessness using a survey app
- Assessment of need for collection of demographic information

FAQ: When will we conduct our count?

January 26, 27, 28 & 29 2026

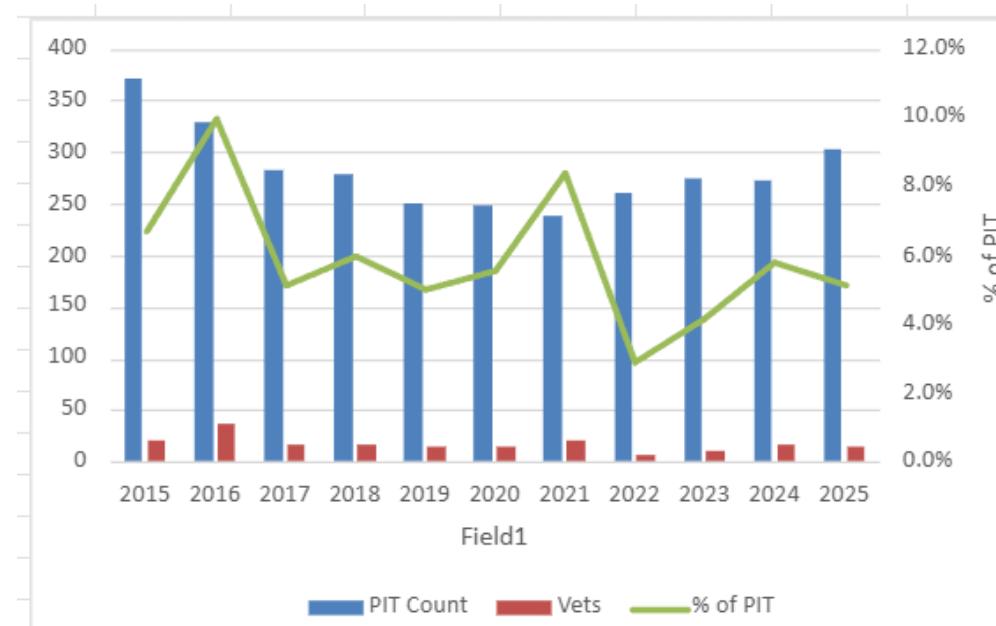
Sheltered Count January 26th

Unsheltered Count January 27th, 28th, & 29th

PIT Count 2016-2025

	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2024 vs 2025	since 2016
MALE	188	166	160	137	117	132	126	152	150	175	17%	-7%
FEMALE	115	116	107	112	130	106	115	122	122	125	2%	9%
TRANSGENDER	0	0	1	1	2	0	0	0	0	0	0%	0%
UNKNOWN	0	0	11	0	0	1	2	0	0	3	300%	300%
	303	282	279	250	249	239	243	274	272	303	11%	0%
Children	17	28	35	50	33	21	8	36	54	47	-13%	218%
SHELTERED	217	209	201	221	208	209	192	205	220	231	5%	1%
UNSHeltered	86	73	78	52	41	28	51	69	52	72	38%	-40%
SHELTERED												
MALE	118	106	105	109	100	107	80	98	106	117	10%	-10%
FEMALE	98	103	96	111	106	104	110	107	114	111	-3%	16%
TRANSGENDER	0	0	0	1	2	0	0	0	0	0	0%	0%
UNKNOWN	0	0	0	0	0	0	2	0	0	3	300%	300%
UNSHeltered												
MALE	69	60	67	41	30	25	46	54	44	58	32%	-36%
FEMALE	17	13	11	11	11	2	5	15	8	14	75%	-53%
TRANSGENDER	0	0	0	0	0	1	0	0	0	0	0%	0%
UNKNOWN	0	0	0	0	0	0	0	0	0	0	0%	0%

PIT Count 2016-2025



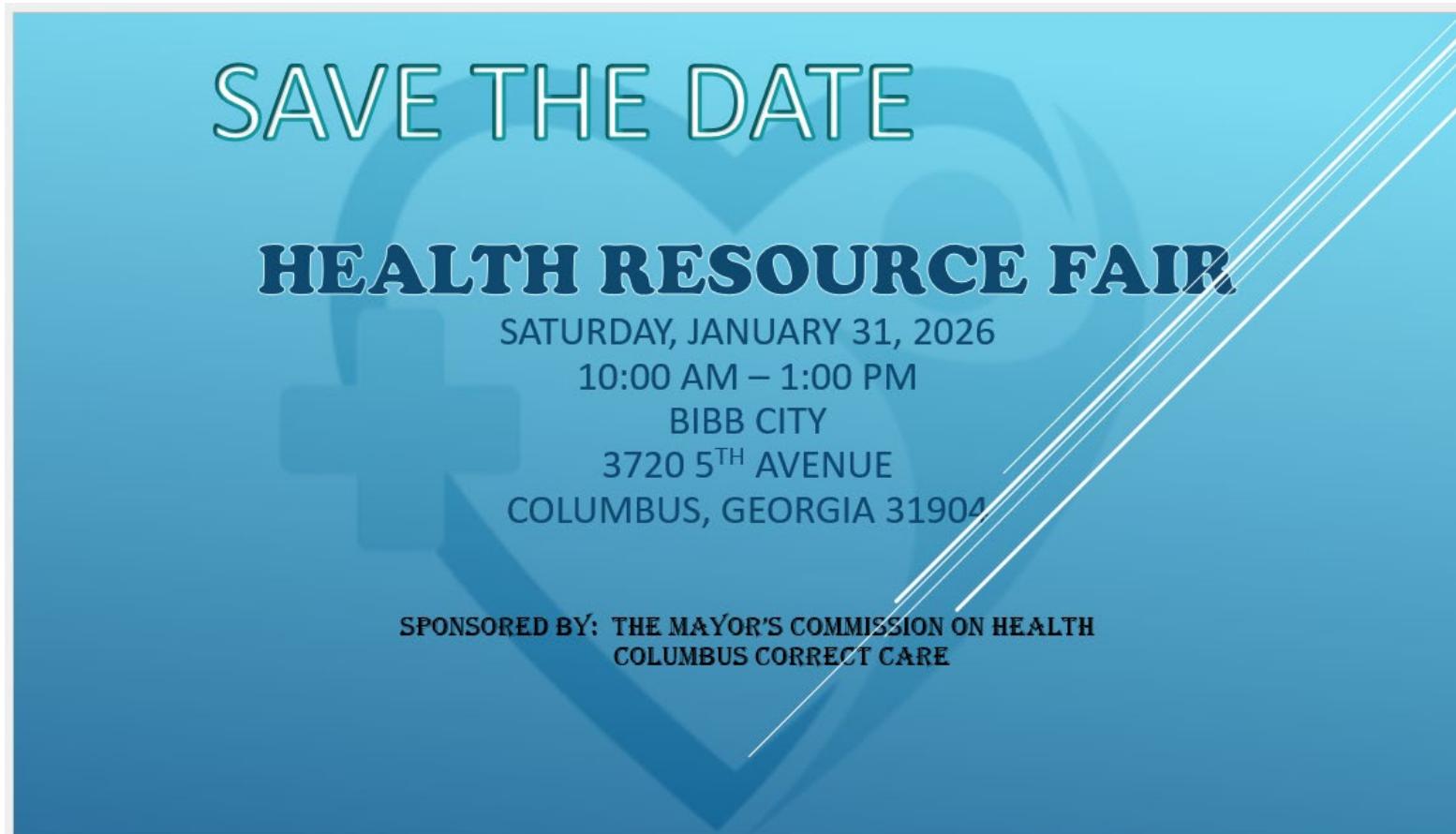
	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
PIT Count	312	371	329	282	279	250	249	239	261	274	272	303
Vets	21	37	17	17	14	14	21	7	11	16	14	18
% of PIT	6.7%	10.0%	5.2%	6.0%	5.0%	5.6%	8.4%	2.9%	4.2%	6%	5%	6%

Volunteer

Point In Time Training-Home for Good 2026 | VOMO

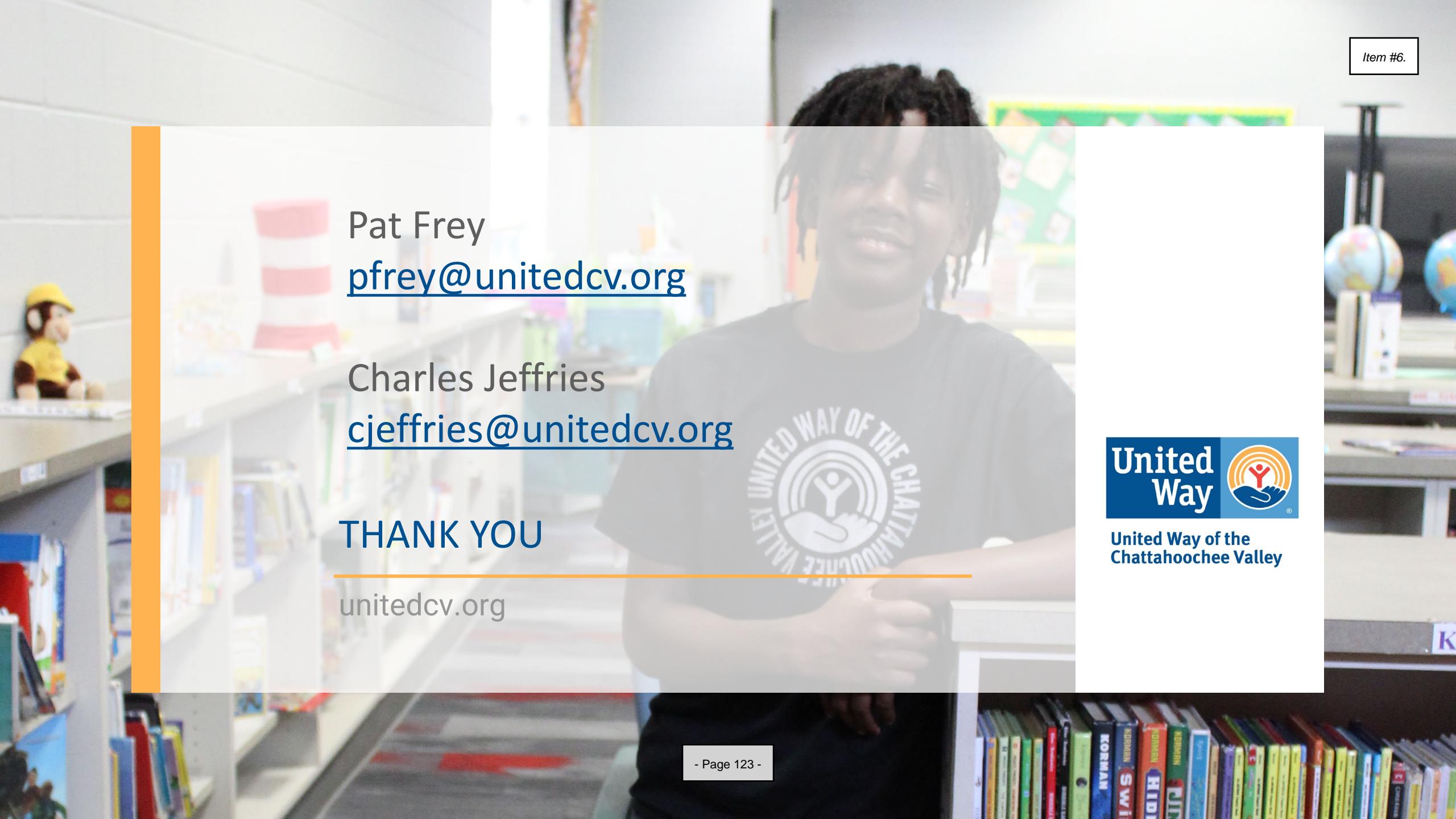


Events, Resources & Links





Questions??????



Pat Frey
pfrey@unitedcv.org

Charles Jeffries
cjeffries@unitedcv.org

THANK YOU

unitedcv.org



File Attachments for Item:

1. 2nd Reading- REZN-07-25-1260: An Ordinance amending the Zoning Atlas of the Consolidated Government of Columbus, Georgia, to change certain boundaries of a district located at **8828 Veterans Parkway and 4885 Charleston Way** (parcel # 079-002-002A) from Planned Unit Development (PUD) Zoning District to Planned Unit Development (PUD) Zoning District with conditions. (Planning Department recommends approval with conditions. PAC recommends denial.)(Amended on 12-9-25)(Inconclusive vote on 12-16-25) (Mayor Pro-Tem)

AN ORDINANCE

NO. _____

An Ordinance amending the Zoning Atlas of the Consolidated Government of Columbus, Georgia, to change certain boundaries of a district located at **8828 Veterans Parkway and 4885 Charleston Way** (parcel # 079-002-002A) from Planned Unit Development (PUD) Zoning District to Planned Unit Development (PUD) Zoning District with conditions.

THE COUNCIL OF COLUMBUS, GEORGIA, HEREBY ORDAINS AS FOLLOWS:

Section 1.

The Zoning Atlas on file with the Planning Department is hereby amended by changing the property described below from Planned Unit Development (PUD) Zoning District to Planned Unit Development (PUD) Zoning District with conditions.

“All That Tract Or Parcel Of Land, Situate, Lying And Being In Land Lot 266 Of The 19th District & Land Lots 17 & 48 Of The 18th Land District Of Muscogee County, Georgia, And Being More Particularly Described As Follows:
 Starting At A Point Marking The Southeast Corner Of Land Lot 266 Of The 19th District And The West Line Of Land Lot 17 Of The 18th Land District And Being The True Point Of Beginning Of The Tract Herein Conveyed;
 Thence Along The South Line Of Land Lot 266 Of The 19th Land District North 89 Degrees 13 Minutes 28 Seconds West A Distance Of 135.01 Feet To A Point; Thence Leaving The South Line Of Said Land Lot North 01 Degrees 39 Minutes 22 Seconds East A Distance Of 606.83 Feet To A Point; Thence North 07 Degrees 28 Minutes 24 Seconds West A Distance Of 73.27 Feet To A Point Marking The Southerly Right-Of-Way Of Charleston Way; Thence Along The Southerly Right-Of-Way Of Said Road South 80 Degrees 45 Minutes 46 Seconds East A Distance Of 8.78 Feet To A Point; Thence Leaving The Southerly Right-Of-Way Of Said Road North 00 Degrees 54 Minutes 28 Seconds East A Distance Of 60.63' Feet To A Point Marking The Northerly Right-Of-Way Of Charleston Way; Thence Leaving The Northerly Right-Of-Way Of Charleston Way North 01 Degrees 39 Minutes 22 Seconds East A Distance Of 120.03 Feet To A Point; Thence North 88 Degrees 33 Minutes 14 Seconds West A Distance Of 66.28 Feet To A Point; Thence North 80 Degrees 45 Minutes 56 Seconds West A Distance Of 180.00 Feet To A Point; Thence South 09 Degrees 14 Minutes 04 Seconds West A Distance Of 110.00 Feet To A Point Marking The Northerly Right-Of-Way Of Charleston Way; Thence Along Said Right-Of-Way North 80 Degrees 45 Minutes 56 Seconds West A Distance Of 236.05 Feet To A Point; Thence Leaving Said Right-Of-Way North 09 Degrees 14 Minutes 04 Seconds East A Distance Of 110.00 Feet To A Point; Thence North 80 Degrees 45 Minutes 56 Seconds West A Distance Of 146.90 Feet To A Point; Thence South 09 Degrees 14 Minutes 04 Seconds West A Distance Of 85.00 Feet To A Point; Thence With A Curve Turning To The Left With A Radius Of 25.00 Feet, With A Length Of Arc Distance Of 39.27 Feet, With

A Chord Bearing Of South 35 Degrees 45 Minutes 56 Seconds East, With A Chord Distance Of 35.35 Feet To A Point Marking The Northerly Right-Of-Way Of Charleston Way; Thence Along The Northerly Right-Of-Way Of Said Road North 80 Degrees 45 Minutes 56 Seconds West A Distance Of 110.00 Feet To A Point; Thence Leaving Said Right-Of-Way With A Curve Turning To The Left With A Radius Of 25.00 Feet, With A Length Of Arc Distance Of 39.26 Feet, With A Chord Bearing Of North 54 Degrees 14 Minutes 04 Seconds East, With A Chord Distance Of 35.35 Feet To A Point; Thence North 09 Degrees 14 Minutes 04 Seconds East A Distance Of 85.00 Feet To A Point; Thence North 80 Degrees 45 Minutes 56 Seconds West A Distance Of 13.20 Feet To A Point; Thence South 39 Degrees 19 Minutes 56 Seconds West A Distance Of 23.04 Feet To A Point; Thence North 59 Degrees 52 Minutes 09 Seconds West A Distance Of 822.55 Feet To A Point Marking The Southeasterly Right-Of-Way Of Veterans Parkway / U.S. Highway 27; Thence Along The Southeasterly Right-Of-Way Of Said Road With A Curve Turning To The Left, With A Radius Of 861.90 Feet, With A Length Of Arc Distance Of 113.70 Feet, With A Chord Bearing Of North 45 Degrees 44 Minutes 00 Seconds East, With A Chord Distance Of 113.61 Feet To A Point; Thence Leaving The Southeasterly Right-Of-Way Of Said Road South 79 Degrees 25 Minutes 29 Seconds East A Distance Of 928.38 Feet To A Point; Thence South 79 Degrees 24 Minutes 44 Seconds East A Distance Of 212.60 Feet To A Point; Thence South 79 Degrees 24 Minutes 35 Seconds East A Distance Of 355.19 Feet To A Point; Thence South 79 Degrees 24 Minutes 38 Seconds East A Distance Of 630.71 Feet To A Point; Thence South 00 Degrees 49 Minutes 42 Seconds West A Distance Of 342.34 Feet To A Point; Thence South 00 Degrees 48 Minutes 01 Seconds West A Distance Of 88.13 Feet To A Point; Thence South 00 Degrees 50 Minutes 53 Seconds West A Distance Of 63.92 Feet To A Point; Thence South 00 Degrees 50 Minutes 18 Seconds West A Distance Of 381.93 Feet To A Point; Thence South 00 Degrees 47 Minutes 24 Seconds West A Distance Of 205.63 Feet To A Point; Thence North 87 Degrees 29 Minutes 45 Seconds West A Distance Of 610.23 Feet To A Point Marking The Southeast Corner Of Land Lot 266 Of The 19th District And The West Line Of Land Lot 17 Of The 18th Land District And Being The True Point Of Beginning;
Said Tract Contains $29.579 \pm$ Acres Or $1,288,476.71 \pm$ Square Feet.”

Section 2.

The above-described property is rezoned subject to the following conditions:

1. The development shall adhere to the characteristics of the attached PUD site plan.
2. Fenceline shall extend along the North boundary of Plat A, westward 200 feet.
3. The Green areas shown on the attached PUD site plan will be maintained and preserved by developer or any successor in interest.

Introduced at a regular meeting of the Council of Columbus, Georgia held on the 9th day of December 2025; introduced a second time at a regular meeting of said Council held on the _____ day of _____, 2026 and adopted at said meeting by the affirmative vote of _____ members of said Council.

Councilor Allen voting _____

Councilor Anker voting _____

Councilor Chambers voting _____

Councilor Cogle voting _____

Councilor Crabb voting _____

Councilor Davis voting _____

Councilor Garrett voting _____

Councilor Hickey voting _____

Councilor Huff voting _____

Councilor Tucker voting _____

Lindsey G Mclemore

Clerk of Council

B. H. "Skip" Henderson, III

Mayor



Item #1.

COUNCIL STAFF REPORT

REZN-07-25-1260

Applicant:	Tiger Creek Development, Inc
Owner:	Tiger Creek Development, Inc
Location:	8828 Veterans Parkway & 4885 Charleston Way
Parcel:	079-002-002A/3/7/8...cont'd.
Acreage:	21.70 Acres
Current Zoning Classification:	PUD (Planned Unit Development)
Proposed Zoning Classification:	Planned Unit Development
Proposed Conditions:	<ol style="list-style-type: none">1. The development shall adhere to the characteristics of the attached PUD site plan.2. Fenceline shall extend along the North boundary of Plat A, westward 200 feet.
Current Use of Property:	Single Family Residential
Proposed Use of Property:	Single Family & Multifamily Residential
Council District:	District 6 (Allen)
PAC Recommendation:	Denial based on the Staff Report and incompatibility with existing land uses.
Planning Department Recommendation:	Conditional approval based on consistency with the future land use map of the Comprehensive Plan and compatibility with UDO section 2.5.15.C: <i>Permitted Housing Types</i> . All types of residential dwellings, excluding mobile homes, may be permitted within a PUD. The recommended conditions are:

	1) The development shall adhere to the characteristics of the attached PUD site plan. 2) Fenceline shall extend along the North boundary of Plat A, westward 200 feet (attached).								
Fort Moore's Recommendation:	N/A								
DRI Recommendation:	N/A								
General Land Use:	Consistent Planning Area A								
Current Land Use Designation:	Single Family Residential								
Future Land Use Designation:	Mixed Use								
Compatible with Existing Land-Uses:	Yes (duplexes and quads exist in neighboring Promenade Place)								
Environmental Impacts:	The property does not lie within the floodway and floodplain area. The developer will need an approved drainage plan prior to issuance of a Site Development permit, if a permit is required.								
City Services:	Property is served by all city services.								
Traffic Engineering:	This site shall meet the Codes and regulations of the Columbus Consolidated Government for residential usage.								
Traffic Impact:	There will be no traffic impact. The proposed townhouses will generate 36 more trips a day than the originally proposed single family homes. The new single-family homes will generate 151 trips per day. Veterans Parkway will remain at a LOS C.								
Surrounding Zoning:	<table> <tr> <td>North</td><td>Residential Estate - 1</td></tr> <tr> <td>South</td><td>Planned Unit Development</td></tr> <tr> <td>East</td><td>Planned Unit Development</td></tr> <tr> <td>West</td><td>Residential Estate - 1</td></tr> </table>	North	Residential Estate - 1	South	Planned Unit Development	East	Planned Unit Development	West	Residential Estate - 1
North	Residential Estate - 1								
South	Planned Unit Development								
East	Planned Unit Development								
West	Residential Estate - 1								
Reasonableness of Request:	The request is consistent with the future land-use map of the Comprehensive Plan.								
School Impact:	N/A								
Buffer Requirement:	Buffer and tree density units are determined by								

Ordinances 14-7 and 14-59.

Attitude of Property Owners:

Forty-Five (45) property owners within 300 feet of the subject properties were notified of the rezoning request. The Planning Department received several calls and/or emails regarding the rezoning and a petition to oppose.

Approval **0** Responses

Opposition **102** Responses

Additional Information:

Revise Condition 7 (Ord. No. 14-59) The development shall adhere to the characteristics of the attached PUD site plan.

Modify approved PUD Site Plan:

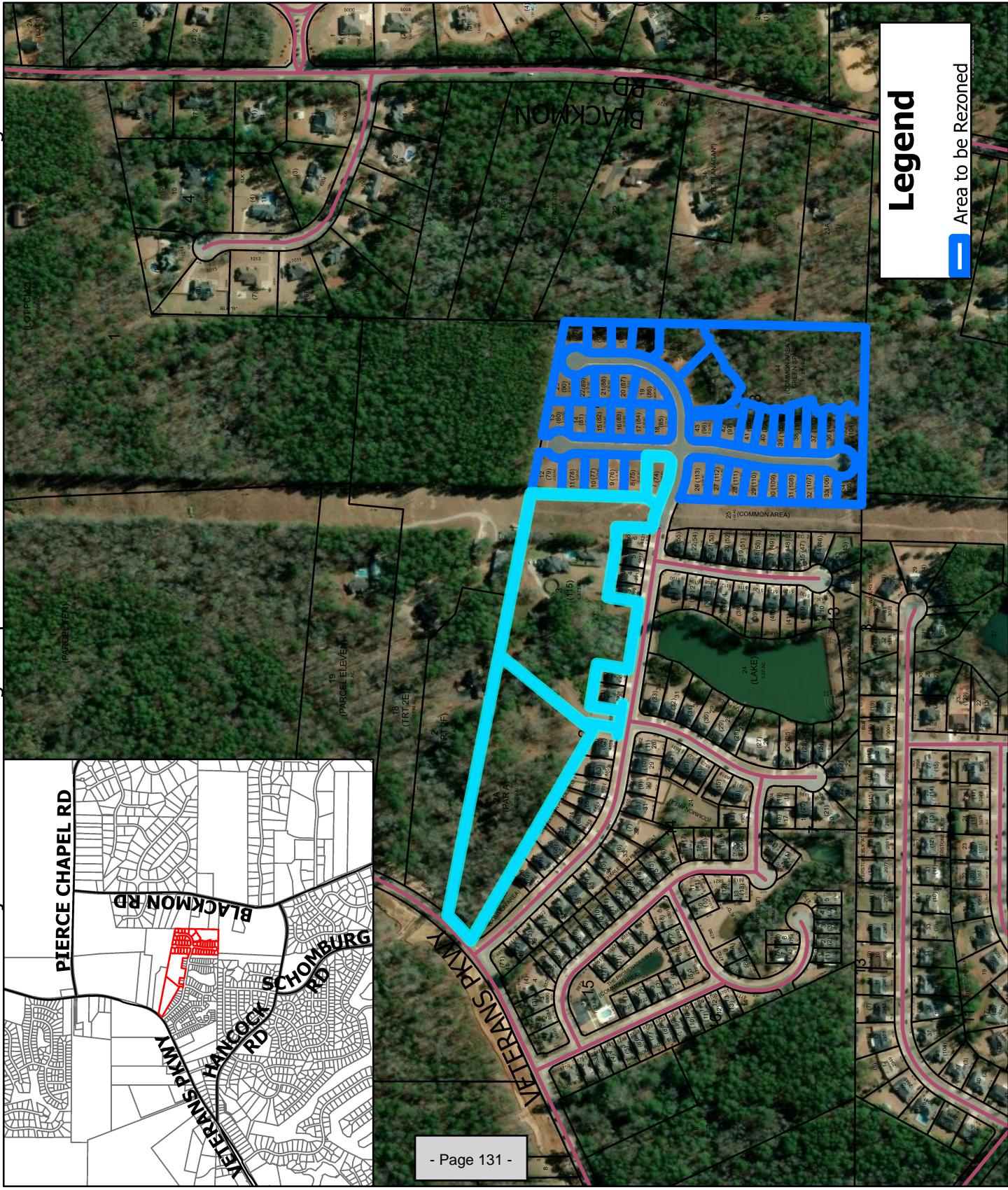
- Single Family Residential lots on 11.49 acres consistent with SFR2, approximately 15 lots with access from Sullivans Drive.
- Multifamily townhomes with access from Charleston Way on 18.10 acres, approximately 79 townhomes consistent with RMF1.

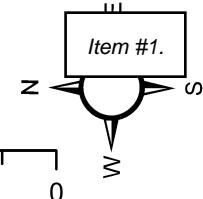
Attachments:

Aerial Land Use Map
Location Map
Zoning Map
Existing Land Use Map
Future Land Use Map
Flood Map
Concept Plan
Traffic Analysis

REZN-07-25-1260 | 8828 Veterans Parkway | Aerial Map

This material is made available as a public service. Maps and data are to be used for reference purposes only. The data contained is subject to constant change. Map information is believed to be correct but is not guaranteed.



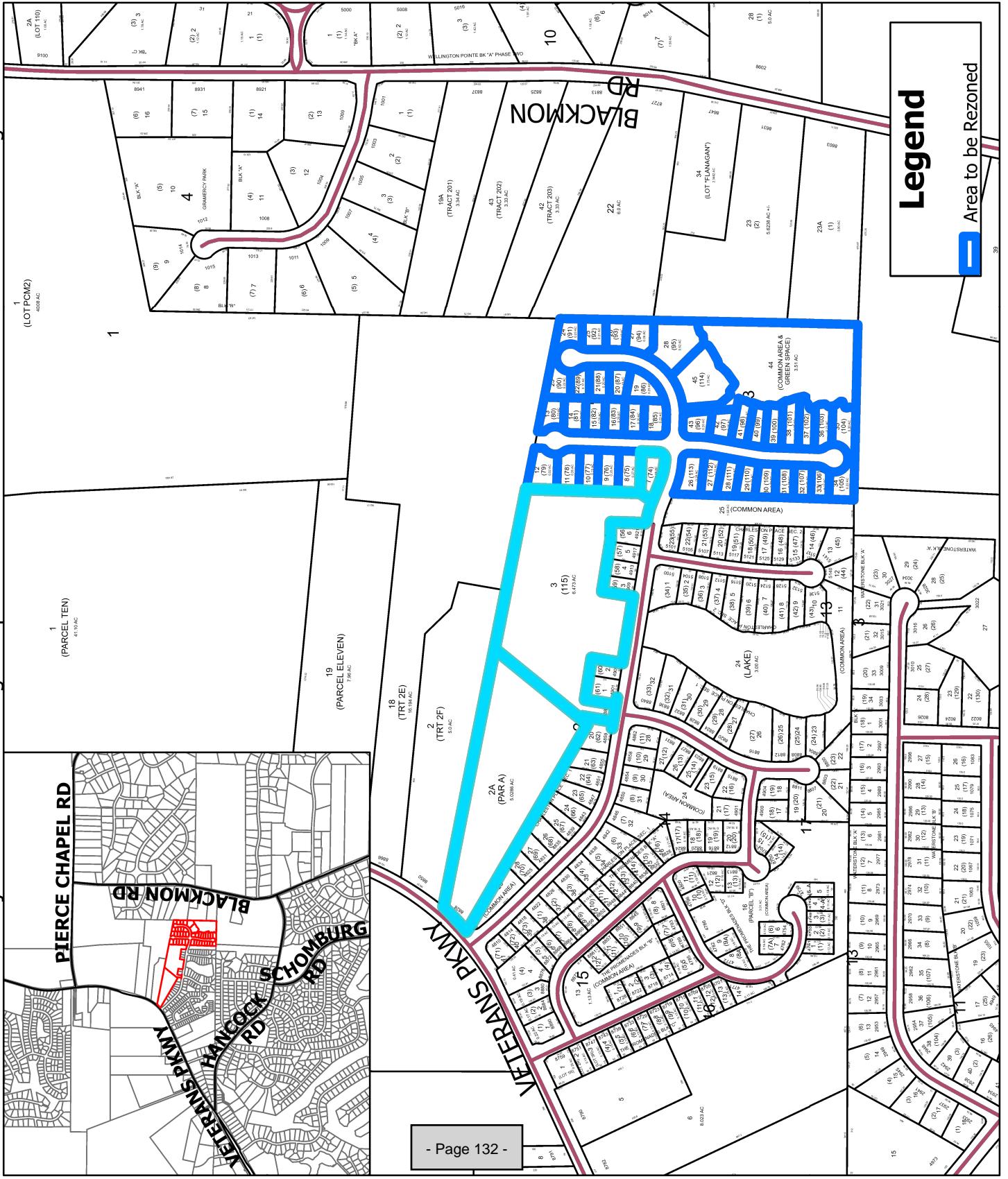


Legend



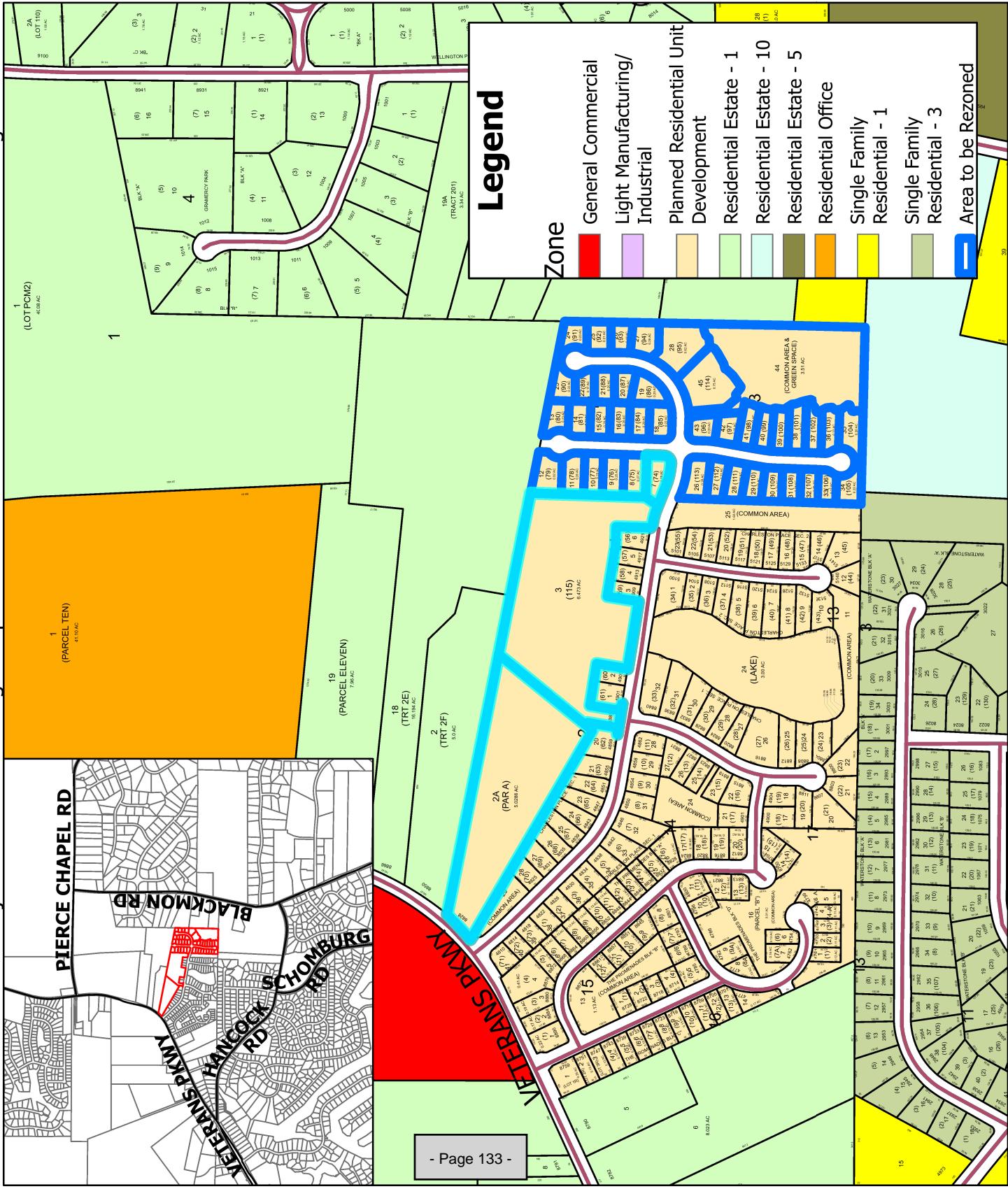
REZN-07-25-1260 | 8828 Veterans Parkway | Location Map

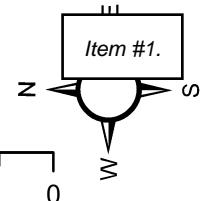
This material is made available as a public service. Maps and data are to be used for reference purposes only. The data contained is subject to constant change. Map information is believed to be correct but is not guaranteed.



REZN-07-25-1260 | 8828 Veterans Parkway | Zoning Map

This material is made available as a public service. Maps and data are to be used for reference purposes only. The data contained is subject to constant change. Map information is believed to be correct but is not guaranteed.

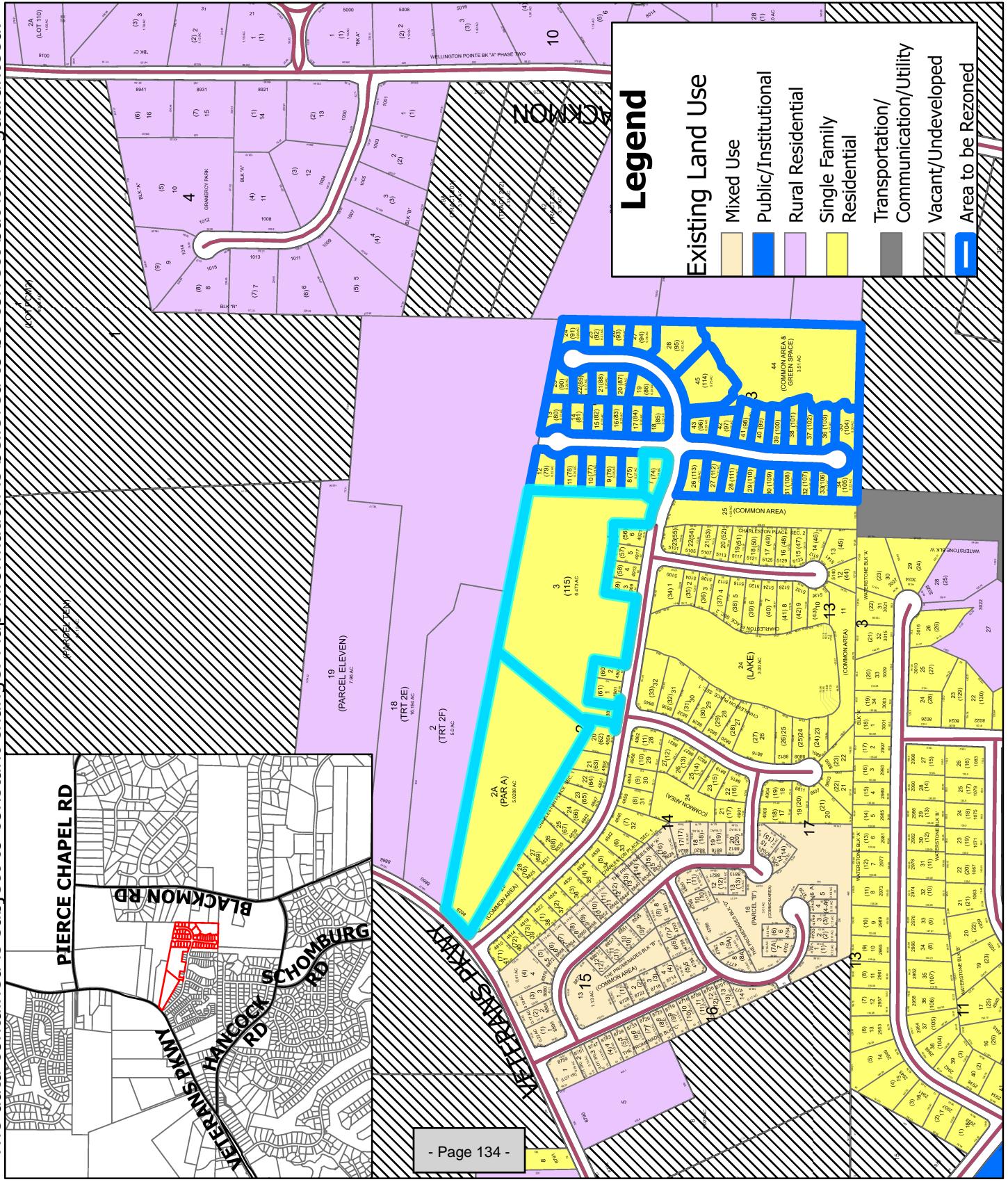




REZN-07-25-1260 | 8828 Veterans Parkway | Existing Land Use Map

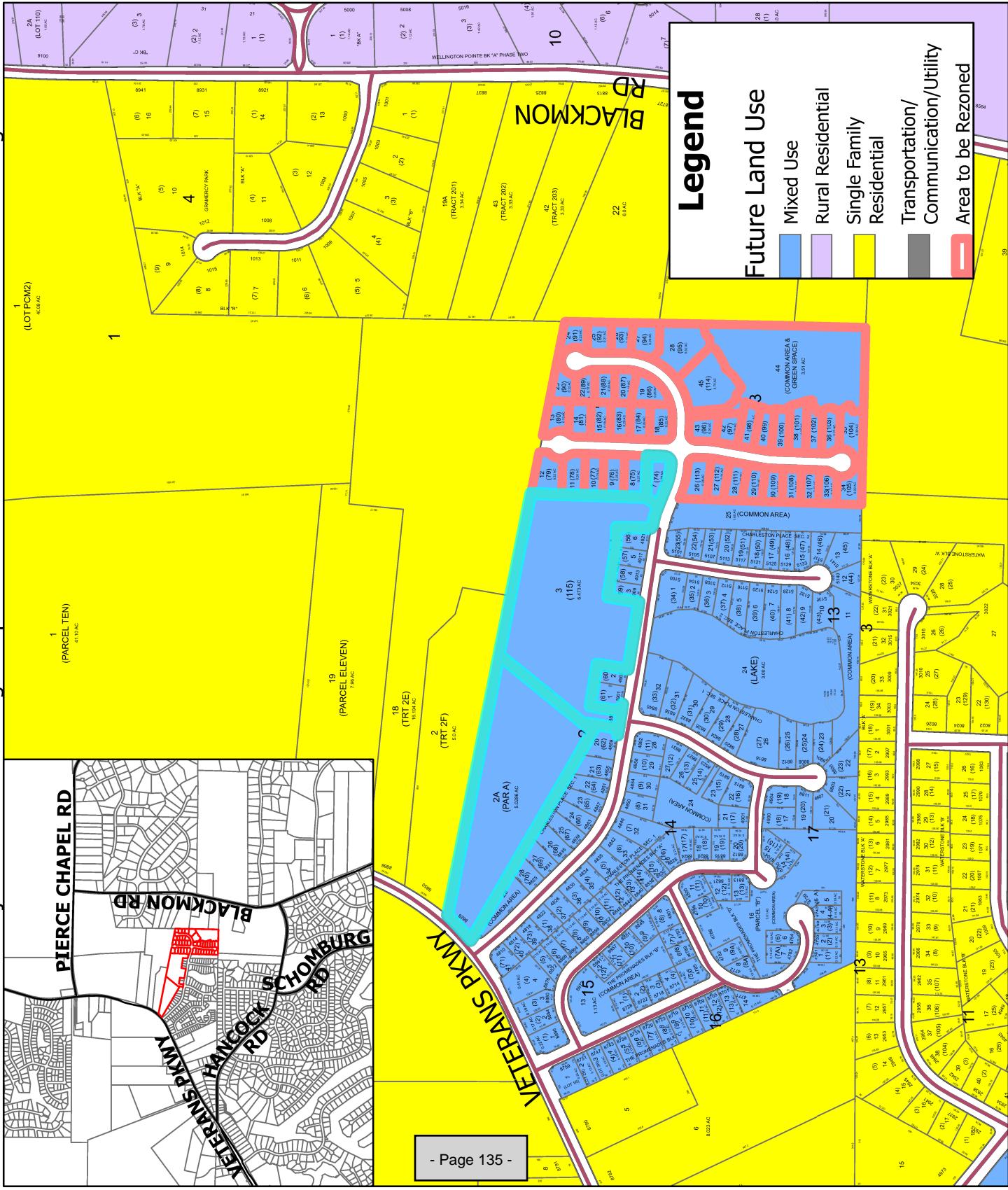
This material is made available as a public service. Maps and data are to be used for reference purposes only.

The data contained is subject to constant change. Map information is believed to be correct but is not guaranteed.



REZN-07-25-1260 | 8828 Veterans Parkway | Future Land Use Map

This material is made available as a public service. Maps and data are to be used for reference purposes only. The data contained is subject to constant change. Map information is believed to be correct but is not guaranteed.





ITE Traffic Report for Rezoning at 8828 Veterans Parkway and 4885 Charleston Way, Columbus, Georgia

Project Overview

Address: 8828 Veterans Parkway and 4885 Charleston Way, Columbus, Georgia 31909

Current Zone: Planned Unit Development (PUD)

Current Use: Vacant

Proposed Zone: Planned Unit Development (PUD)

Proposed Use: Single-family houses at 8828 Veterans Parkway and townhomes at 4885 Charleston Way

Acreage: 21.70 acres

This report evaluates the traffic impacts of a proposed rezoning and development on a 21.70-acre vacant site in Columbus, Georgia. The development includes single-family houses and townhomes under the existing PUD zoning framework, maintaining flexibility for mixed-use development while adhering to community standards.

Road Characteristics

Street Classification

- **Veterans Parkway:** Classified as a principal arterial by the Georgia Department of Transportation (GDOT), serving as a major corridor for regional traffic in Columbus, connecting commercial and residential areas.
- **Charleston Way:** Classified as a local road, primarily providing access to adjacent residential neighborhoods.

Number of Lanes

- **Veterans Parkway:** Four lanes (two in each direction) with a median and dedicated left-turn lanes at major intersections.
- **Charleston Way:** Two lanes (one in each direction) with no median, designed for low-volume local traffic.

Existing Traffic Count

Based on available GDOT traffic data (2022), the Annual Average Daily Traffic (AADT) is:

- **Veterans Parkway:** Approximately 25,000 vehicles per day (vpd) near the project site.
- **Charleston Way:** Approximately 1,500 vpd, serving local residential traffic.

Existing Level of Service (LOS)

- **Veterans Parkway:** LOS C during peak hours (AM and PM), indicating stable flow with acceptable delays at signalized intersections.
- **Charleston Way:** LOS A, reflecting free-flow conditions due to low traffic volumes.

Trip Generation

Trip generation estimates are based on the Institute of Transportation Engineers (ITE) Trip Generation Manual?77th.Edition for the proposed land uses.

Current Zoning (PUD, Vacant)

- **Current Use:** Vacant
- **Trip Generation:** 0 trips per day (no existing activity).

Proposed Zoning (PUD, Single-Family Houses and Townhomes)

- **Proposed Use:**
 - **Single-Family Houses** (ITE Land Use Code 210): Assume 50 single-family detached units on 10 acres at 8828 Veterans Parkway.
 - **Townhomes** (ITE Land Use Code 215): Assume 80 townhome units on 11.7 acres at 4885 Charleston Way.
- **Trip Generation Estimates:**
 - **Single-Family Houses (50 units):**
 - Daily: $9.43 \text{ trips/unit} \times 50 \text{ units} = 471.5 \text{ trips/day}$
 - AM Peak Hour: $0.74 \text{ trips/unit} \times 50 \text{ units} = 37 \text{ trips}$ (26% entering, 74% exiting)
 - PM Peak Hour: $0.99 \text{ trips/unit} \times 50 \text{ units} = 49.5 \text{ trips}$ (63% entering, 37% exiting)
 - **Townhomes (80 units):**
 - Daily: $7.20 \text{ trips/unit} \times 80 \text{ units} = 576 \text{ trips/day}$
 - AM Peak Hour: $0.52 \text{ trips/unit} \times 80 \text{ units} = 41.6 \text{ trips}$ (23% entering, 77% exiting)

- PM Peak Hour: $0.62 \text{ trips/unit} \times 80 \text{ units} = 49.6 \text{ trips}$ (67% entering, 33% exiting)

- **Total Proposed Trips:**

- Daily: $471.5 + 576 = 1,047.5 \text{ trips/day}$
- AM Peak Hour: $37 + 41.6 = 78.6 \text{ trips}$ (20 entering, 58.6 exiting)
- PM Peak Hour: $49.5 + 49.6 = 99.1 \text{ trips}$ (64 entering, 35.1 exiting)

Comparison

- **Current Zoning:** Generates 0 trips due to vacant land.
- **Proposed Zoning:** Generates approximately 1,048 trips/day, with 79 trips in the AM peak hour and 99 trips in the PM peak hour.
- **Net Increase:** 1,048 trips/day, entirely attributable to the proposed development.

Traffic Impact Analysis

Total Projected Traffic

- **Veterans Parkway:** Existing AADT (25,000 vpd) + proposed trips (1,048 vpd) = 26,048 vpd.
 - The additional 1,048 trips represent a 4.2% increase in daily traffic, considered moderate.
- **Charleston Way:** Existing AADT (1,500 vpd) + proposed trips (primarily townhomes, ~576 vpd) = 2,076 vpd.
 - The 38.4% increase on Charleston Way is significant due to its low existing volume.

Projected Level of Service

- **Veterans Parkway:** The additional 79 AM peak and 99 PM peak trips are unlikely to degrade LOS from C to D, as the arterial has sufficient capacity. Signalized intersections (e.g., near Woodruff Farm Road) may experience minor increases in delay but are expected to remain at LOS C with proper signal timing adjustments.
- **Charleston Way:** The increase in traffic (41.6 AM peak and 49.6 PM peak trips from townhomes) may degrade LOS from A to B during peak hours, still within acceptable limits for a local road.

Road Network

- **Veterans Parkway:** A robust arterial with signalized intersections and turn lanes, capable of handling additional traffic. The corridor is part of GDOT's state route system, with ongoing maintenance and signal optimization (GDOT Quick Response Program).
- **Charleston Way:** A local road with limited capacity. The proposed townhome access may require widening or turn lanes to accommodate increased traffic.
- **Nearby Intersections:** The intersection of Veterans Parkway and Woodruff Farm Road (0.5 miles south) is a critical node. Existing signalization and turn lanes mitigate congestion, but additional trips may necessitate signal retiming.

Access

- **8828 Veterans Parkway (Single-Family Houses):**
 - Primary access via a new entrance on Veterans Parkway, requiring a right-in/right-out configuration due to the median. A left-turn lane may be needed for southbound access, subject to GDOT approval.
 - Secondary access via an internal road connecting to Charleston Way, reducing direct trips on Veterans Parkway.
- **4885 Charleston Way (Townhomes):**
 - Primary access via Charleston Way, with a potential full-access driveway.
 - A secondary connection to the single-family development's internal road network is recommended to distribute traffic and reduce Charleston Way's load.
- **Considerations:** Access points must comply with GDOT's driveway permit requirements and Columbus's zoning ordinance for PUDs. A traffic signal warrant analysis may be needed if full access is proposed on Veterans Parkway.

Community Context

The project is located in a growing area of Columbus, with nearby residential subdivisions (e.g., Sears Woods, Chatham Woods) and commercial centers along Veterans Parkway. Community concerns, as noted in local reports, include increased traffic impacting neighborhood quality and safety (Columbus Ledger-Enquirer, 2024). The proposed single-family houses and townhomes align with the area's residential character, but residents have expressed concerns about traffic on local roads like Charleston Way. The

development's design, with single-family units buffering existing neighborhoods, mitigates visual and noise impacts. A planned neighborhood commercial center (if included in the PUD) could reduce external trips by providing local amenities.

Conclusions and Recommendations

The proposed development of 50 single-family houses and 80 townhomes at 8828 Veterans Parkway and 4885 Charleston Way will generate approximately 1,048 daily trips, with 79 AM peak and 99 PM peak trips. The impact on Veterans Parkway is minimal (4.2% increase), maintaining LOS C. Charleston Way will experience a significant increase (38.4%), potentially degrading LOS to B, which remains acceptable but warrants mitigation.

Recommendations:

1. **Access Design:**
 - Install a right-in/right-out driveway on Veterans Parkway for single-family houses, with a potential left-turn lane subject to GDOT approval.
 - Provide a full-access driveway on Charleston Way for townhomes, with a turn lane if warranted by volume.
 - Develop an internal road network connecting the single-family and townhome sections to distribute traffic.
2. **Traffic Signal Optimization:** Coordinate with GDOT to retime signals at Veterans Parkway and Woodruff Farm Road to accommodate additional trips.
3. **Road Improvements:** Consider widening Charleston Way or adding turn lanes to handle increased townhome traffic.
4. **Community Engagement:** Address resident concerns through public meetings, emphasizing traffic mitigation measures and the buffering effect of single-family units.
5. **Traffic Study:** Conduct a detailed intersection analysis at Veterans Parkway/Woodruff Farm Road and Charleston Way access points to confirm LOS and signal warrants post-development.
6. **Pedestrian and Bicycle Facilities:** Include sidewalks and bike lanes within the development to connect to existing trails, enhancing multimodal access and reducing vehicle trips.

This development aligns with Columbus's growth patterns but requires careful access planning and minor road improvements to maintain acceptable traffic conditions and community goodwill.



File Attachments for Item:

2. 1st Reading- An ordinance amending the budgets for the Fiscal Year 2026 by appropriating amounts in each fund for various operational activities. (FY26 MID-YEAR BUDGET AMENDMENT) (Budget Review Committee)

AN ORDINANCE**NO. _____**

AN ORDINANCE AMENDING THE BUDGETS FOR THE FISCAL YEAR 2026 BEGINNING JULY 1, 2025, AND ENDING JUNE 30, 2026, FOR CERTAIN FUNDS OF THE CONSOLIDATED GOVERNMENT OF COLUMBUS, GEORGIA, APPROPRIATING AMOUNTS SHOWN IN EACH FUND FOR VARIOUS ACTIVITIES; AND FOR OTHER PURPOSES.

THE COUNCIL OF COLUMBUS, GEORGIA HEREBY ORDAINS AS FOLLOWS:

SECTION 1.

1. The General Fund expenditure budget in the amount of \$221,670,697 for the fiscal year beginning July 1, 2025, and ending June 30, 2026, is hereby increased by \$7,207,432 to \$228,878,129 and the revenue budget in amount of \$207,895,047 is hereby increased by \$1,024,708 to \$208,919,755 for the departments listed on the attached chart.
2. The Other Local Option Sales Tax Fund expenditure budget in the amount of \$49,245,117 for the fiscal year beginning July 1, 2025, and ending June 30, 2026, is hereby increased by \$6,536,298 to \$55,781,415 for the departments listed on the attached chart.
3. The Stormwater (Sewer) Fund expenditure budget in the amount of \$7,091,505 for the fiscal year beginning July 1, 2025, and ending June 30, 2026, is hereby increased by \$840 to \$7,092,345 for the departments listed on the attached chart.
4. The Paving Fund expenditure budget in the amount of \$20,501,010 for the fiscal year beginning July 1, 2025, and ending June 30, 2026, is hereby increased by \$840,252 to \$21,341,262 for the departments listed on the attached chart.
5. The Community Care Fund expenditure budget in the amount of \$12,731,967 for the fiscal year beginning July 1, 2025, and ending June 30, 2026, is hereby increased by \$6,249 to \$12,738,216 for the departments listed on the attached chart.
6. The Integrated Waste Fund expenditure budget in the amount of \$18,637,447 for the fiscal year beginning July 1, 2025, and ending June 30, 2026, is hereby increased by \$513,398 to \$19,150,845 for the departments listed on the attached chart.
7. The Emergency Telephone Fund expenditure budget in the amount of \$4,325,167 for the fiscal year beginning July 1, 2025, and ending June 30, 2026, is hereby increased by \$12,941 to \$4,338,108 for the departments listed on the attached chart.
8. The Community Development Block Grant Fund expenditure and revenue budget in the amount of \$1,812,296 for the fiscal year beginning July 1, 2025, and ending June 30, 2026, is hereby increased by \$1,362,634 to \$3,174,930 for the departments listed on the attached chart.
9. The HOME Program Fund expenditure and revenue budget in the amount of \$4,018,227 for the fiscal year beginning July 1, 2025, and ending June 30, 2026, is hereby increased by \$2,943,519 to \$6,961,746 for the departments listed on the attached chart.

10. The Multi-Governmental Fund expenditure and revenue budget in the amount of \$7,446,062 for the fiscal year beginning July 1, 2025, and ending June 30, 2026, is hereby increased by \$260,294 to \$7,706,356 for the departments listed on the attached chart.
11. The American Rescue Plan Fund expenditure budget in the amount of \$15,412,226 for the fiscal year beginning July 1, 2025, and ending June 30, 2026, is hereby increased by \$11,255,373 to \$26,667,599 for the departments listed on the attached chart.
12. The Sheriff Forfeiture Fund expenditure budget in the amount of \$300,000 for the fiscal year beginning July 1, 2025, and ending June 30, 2026, is hereby increased by \$10,575 to \$310,575 for the departments listed on the attached chart.
13. The 2nd Avenue/City Village Mill District Fund expenditure budget in the amount of \$800,000 for the fiscal year beginning July 1, 2025, and ending June 30, 2026, is hereby increased by \$2,600,000 to \$3,400,000 for the departments listed on the attached chart.
14. The Bond and Lease Purchase Pool Fund expenditure budgets in the amount of \$0 for the fiscal year beginning July 1, 2025, and ending June 30, 2026, is hereby increased by \$3,157,407 to \$3,157,407 for the departments listed on the attached chart.
15. The Metra Transportation Fund expenditure and revenue budget in the amount of \$23,584,918 for the fiscal year beginning July 1, 2025, and ending June 30, 2026, is hereby increased by \$7,473,926 to \$31,058,844 for the departments listed on the attached chart.
16. The Trade Center Fund expenditure budget in the amount of \$4,721,154 for the fiscal year beginning July 1, 2025, and ending June 30, 2026, is hereby increased by \$803,708 to \$5,524,862 for the departments listed on the attached chart.
17. The Bull Creek Golf Course Fund expenditure budget in the amount of \$2,410,041 for the fiscal year beginning July 1, 2025, and ending June 30, 2026, is hereby increased by \$82,914 to \$2,492,955 for the departments listed on the attached chart.
18. The Oxbow Creek Golf Course Fund expenditure budget in the amount of \$721,000 for the fiscal year beginning July 1, 2025, and ending June 30, 2026, is hereby increased by \$13,880 to \$734,880 for the departments listed on the attached chart.
19. The Civic Center Fund expenditure budget in the amount of \$6,521,513 for the fiscal year beginning July 1, 2025, and ending June 30, 2026, is hereby increased by \$1,431,936 to \$7,953,449 and the revenue budget in the amount of \$6,521,513 is hereby increased by \$398,221 to \$6,919,734 for the departments listed on the attached chart.
20. The following position changes are hereby adopted as part of the FY26 Mid-Year Budget Amendment and are as follows:

RECLASSIFICATION:

- Parks & Recreation – One (1) Community Engagement Coordinator - G116 to One (1) Community Engagement Coordinator G121 (Budget Neutral Grade Change Only Effective 01/01/2026)

21. Section 25 of Columbus Ordinance No. 25-026 is hereby modified to insert the following:

- In recognition of the abolishment of local supplements for the Superior Court Judges of the Chattahoochee Judicial Circuit pursuant to 2025 House Bill 85, locality pay is hereby established at a pro-rata cost share of 54.3% for Muscogee County. The Muscogee County locality pay pro-rata percentage is fixed and is only applicable to locality pay as authorized by O.C.G.A. 15-6-29.2.
- Effective January 1, 2026, discretionary funds in the amount of \$100,000 will be provided annually to the Office of the Solicitor General for recruitment and retention of attorneys in the Solicitor General's Office.
- Effective January 1, 2026, a 1% pay adjustment for classified part-time positions is hereby adopted in concurrence with the 1% market adjustment to the General Government and Public Safety Pay Scales.

22. Section 36 of Columbus Ordinance No. 25-026 is hereby deleted in its entirety, and a new Section 36 is inserted to read as follows::

Columbus Ordinance No. 24-027 authorized a \$2,500.00 pay adjustment for existing full-time Sworn Officers at the Muscogee County Prison. Public Safety Officers hired at the Muscogee County Prison before and/or after said effective date in Ordinance 24-027 are not eligible for the \$2,500.00 pay adjustment until obtaining 24 months of employment and at the conclusion of any sign-on bonus payouts. Beginning with the onset of the FLSA pay cycle start date of January 31, 2026, an additional \$2,500.00 pay adjustment for existing full-time Sworn Officers at the Muscogee County Prison is hereby authorized. Public Safety Officers hired at the Muscogee County Prison before and/or after January 31, 2026, are not eligible for the additional \$2,500.00 pay adjustment until obtaining 24 months of employment and at the conclusion of any sign-on bonus payouts which shall run in concurrence with the original pay adjustment authorized by Ordinance No. 24-027.

23. Each budget increase provided herein is to be funded with fund balances and various revenue sources of the accounting fund for those funds that are being affected by the stated actions.

24. Within the overall budget limitations, authority is hereby delegated to the City Manager and Mayor, or the Finance Director when acting on the authority delegated by the City Manager or Mayor, to effect such intra-fund transfers of appropriation and revenue anticipation as may be deemed necessary to the effective performance and delivery of services approved herein.

25. The minimum budget requirements set forth in O.C.G.A. Title 36, Chapter 81, are hereby adopted.

SECTION 2.

All ordinances or parts of ordinances in conflict with this ordinance are hereby repealed.

Introduced at a regular meeting of the Council of Columbus, Georgia, held on the 13th day of January 2026; introduced a second time at a regular meeting held on the _____ day of January 2026, and adopted at said meeting by the affirmative vote of _____ members of said Council.

Councilor Allen	voting _____
Councilor Anker	voting _____
Councilor Chambers	voting _____
Councilor Cogle	voting _____
Councilor Crabb	voting _____
Councilor Davis	voting _____
Councilor Garrett	voting _____
Councilor Hickey	voting _____
Councilor Huff	voting _____
Councilor Tucker	voting _____

Lindsey G. McLemore, Clerk of Council

B.H. "Skip" Henderson, Mayor

FY26 (July 1, 2025 - June 30, 2026) BUDGET AMENDMENT

Item #2.

Fund	Original Expenditure Adopted Budget	(Reserved Fund Balance from FY25) PO Roll	(Reserved Fund Balance from FY25) Carryovers	FY26 Revenue Offset	FY26 Amendment	Pay Plan Adjustments	Mid Year Amended Budget
<u>OPERATING FUNDS</u>							
0101 General Fund	\$221,670,697	\$2,403,248	\$3,887,032	\$700,154	\$216,998	\$0	\$228,878,129
0102 2009 Other LOST Public Safety Fund	34,545,117	2,507,104	205,000	0	96,334	0	37,353,555
0109 2009 Other LOST Infrastructure Fund	14,700,000	3,727,860	0	0	0	0	18,427,860
0202 Stormwater (Sewer) Fund	7,091,505	840	0	0	0	0	7,092,345
0203 Paving Fund	20,501,010	840,252	0	0	0	0	21,341,262
0204 Community Care Fund	12,731,967	6,249	0	0	0	0	12,738,216
0207 Integrated Waste Fund	18,637,447	513,398	0	0	0	0	19,150,845
0209 E911	4,325,167	12,941	0	0	0	0	4,338,108
0230 Economic Development Authority	3,114,885	0	0	0	0	0	3,114,885
0405 Debt Service	19,341,860	0	0	0	0	0	19,341,860
0751 METRA	23,584,918	7,473,926	0	0	0	0	31,058,844
0753 Trade Center	4,721,154	103,726	0	0	699,982	0	5,524,862
0755 Bull Creek Golf Course	2,410,041	0	0	0	82,914	0	2,492,955
0756 Oxbow Creek Golf Course	721,000	0	0	0	13,880	0	734,880
0757 Civic Center	6,521,513	1,033,715	0	0	398,221	0	7,953,449
TOTAL OPERATING FUNDS	\$394,618,281	\$18,623,259	\$4,092,032	\$700,154	\$1,508,329	\$0	\$419,542,055
<u>OTHER NON-OPERATING FUNDS</u>							
0210 CDBG Fund	\$1,812,296	\$169,008	\$0	\$0	\$1,193,626	\$0	\$3,174,930
0213 HOME Fund	4,018,227	693,849	0	0	2,249,670	0	6,961,746
0216 Multi-Government Project Fund	7,446,062	260,294	0	0	0	0	7,706,356
0218 American Rescue Plan Fund	15,412,226	11,255,373	0	0	0	0	26,667,599
0228 Sheriff Forfeiture Fund	300,000	10,575	0	0	0	0	310,575
0239 TAD #4 2nd Ave/City Village Mill District Fund	800,000	0	0	0	2,600,000	0	3,400,000
0542 Lease Purchase Pools Fund	0	3,157,407	0	0	0	0	3,157,407
0860 Risk Management Fund	8,189,571	0	0	0	0	0	8,189,571
TOTAL NON-OPERATING FUNDS	\$37,978,382	\$15,546,506	\$0	\$0	\$6,043,296	\$0	\$59,568,184

FY26 (July 1, 2025 - June 30, 2026) BUDGET AMENDMENT
GENERAL FUND 0101

Item #2.

Department	Original Adopted Budget	(Reserved Fund Balance from FY25) PO Roll	(Reserved Fund Balance from FY25) Carryovers	FY26 Revenue Offsets	FY26 Amendments	Pay Plan Adjustments	Mid Year Amended Budget
100 COUNCIL	\$1,286,524					10,501	\$1,297,025
110 MAYOR	\$334,726					41,162	\$381,065
120 CITY ATTORNEY	\$1,934,862		5,177			10,020	\$1,944,882
130 CITY MANAGER	\$2,321,131	59,181				35,888	\$2,416,200
200 FINANCE	\$3,442,084	4,823				45,501	\$3,492,408
210 INFORMATION TECHNOLOGY	\$9,902,172	255,201				42,570	\$10,199,943
220 HUMAN RESOURCES	\$2,531,528	180,840				21,306	\$2,733,674
240 INSPECTIONS & CODE	\$3,307,912		266,005			34,592	\$3,608,509
242 PLANNING	\$398,548					5,369	\$403,917
245 COMMUNITY REINVESTMENT	\$259,331	28,750			14,153	2,241	\$304,475
250 ENGINEERING	\$1,602,288					16,560	\$1,618,848
260 PUBLIC WORKS	\$6,840,196	440,249	309,679			116,921	\$7,707,045
265 FACILITIES MAINTENANCE	\$8,063,713						\$8,063,713
270 PARKS AND RECREATION	\$16,021,012	246,562				123,635	\$16,391,209
280 COOPERATIVE EXTENSION	\$138,621						\$138,621
290 BOARDS AND COMMISSIONS	\$3,851,665					39,838	\$3,891,503
400 POLICE	\$30,835,447	136,938	107,824	614,425		419,610	\$32,114,244
410 FIRE & EMS	\$37,550,580	55,028	7,665	35,129		478,351	\$38,126,753
420 MCP	\$11,483,854	1,176	7,665	35,129	149,020	127,492	\$11,804,336
450 HOMELAND SECURITY	\$465,519					5,672	\$471,191
500 SUPERIOR COURT	\$10,662,535	1,928				142,391	\$10,806,854
510 STATE COURT	\$2,301,646					34,221	\$2,389,692
520 PUBLIC DEFENDER	\$2,677,629					11,169	\$2,688,798
530 MUNICIPAL COURT	\$1,632,917					23,211	\$1,656,128
540 PROBATE COURT	\$766,349					10,940	\$777,289
550 SHERIFF	\$42,319,710	68,173	503,857	15,471		387,894	\$43,295,105
560 TAX COMMISSIONER	\$2,393,039	13,170				30,734	\$2,436,943
570 CORONER	\$519,099	0				7,720	\$526,819
580 RECORDERS COURT	\$1,990,471	0				26,146	\$2,016,617
590 MISCELLANEOUS	\$13,643,145	911,229	2,679,160			(2,252,807)	\$14,980,727
610 PARKING MANAGEMENT	\$192,444					1,152	\$193,596
EXPENDITURE TOTAL	\$221,670,697	\$2,403,248	\$3,887,032	\$700,154	\$216,998	\$0	\$228,878,129
REVENUE**	\$207,895,047			1,024,708			\$208,919,755
USE OF FUND BALANCE	\$13,775,650						\$13,775,650
REVENUE TOTAL	\$221,670,697	\$0	\$0	\$1,024,708	\$0	\$0	\$222,695,405

FY26 Carryovers (Reserved from FY25)

\$5,177 - Mayor - Martin Luther King Event Donations & Expenses
\$266,005 - Inspections & Code - Demolitions For Blight Reduction Initiative
\$309,679 - Public Works - Capital Equipment
\$107,824 - Police - Various Public Safety Initiatives (Funded by Public School Zone Camera Fines)
\$7,665 - Fire - Various Public Safety Initiatives (Funded by Public School Zone Camera Fines)
\$7,665 - MCP - Various Public Safety Initiatives (Funded by Public School Zone Camera Fines)
\$503,857 - Sheriff - Various Public Safety Initiatives (Funded by Private School Zone Camera Fines)
\$279,160 - Miscellaneous - 5 Months Rent for Comer Avenue Judicial Space
\$2,400,000 - Miscellaneous - CIP Transfer for Uptown Pickleball Project

FY26 Revenue Offsets

\$614,425 - Police - Various Public Safety Initiatives (Funded by Public School Zone Camera Fines)
\$35,129 - Fire - Various Public Safety Initiatives (Funded by Public School Zone Camera Fines)
\$35,129 - MCP - Various Public Safety Initiatives (Funded by Public School Zone Camera Fines)
\$15,471 - Sheriff - Various Public Safety Initiatives (Funded by Private School Zone Camera Fines)

FY26 Amendments

\$14,153 - Community Reinvestment - Columbus Futbol/Farmer's Market - \$107,650
\$149,020 - MCP - Add \$2,500 Pay Adjustment for Sworn Officers (12 month amount - 357,648)
\$53,825 - Solicitor General - Add Discretionary Salary Budget for Recruitment and Retention effective 1/1/26 (12 month amount - \$107,650)

FY26 (July 1, 2025 - June 30, 2026) BUDGET AMENDMENT
2009 Other Local Option Sales Tax Public Safety Fund 0102

Department	Original Adopted Budget	(Reserved Fund Balance from FY25) PO Roll	(Reserved Fund Balance from FY25) Carryovers	FY26 Revenue Offsets	FY26 Amendments	Pay Plan Adjustments	Mid Year Amended Budget
110 Crime Prevention	\$1,114,932					1,809	\$1,116,741
260 Public Works	\$127,593						\$127,593
270 Parks & Rec	\$50,270						\$50,270
400 Police	\$13,515,473	104,768			96,334	140,994	\$13,857,569
410 Fire	\$3,577,364	2,091,986				21,918	\$5,691,268
420 MCP	\$1,229,544	14,558	205,000			5,203	\$1,454,305
450 Homeland Security	\$30,734	144					\$30,878
500 District Attorney	\$188,678					3,213	\$191,891
500 Clerk of Superior Court	\$52,283					2,339	\$54,622
500 Juvenile Court	\$48,462					756	\$49,218
510 State Court	\$260,937					4,161	\$265,098
520 Public Defender	\$244,306						\$244,306
530 Clerk of Municipal Court	\$201,589					3,078	\$204,667
540 Probate Court	\$54,042					859	\$54,901
550 Sheriff	\$4,839,036	292,148				46,365	\$5,177,549
570 Coroner	\$11,647						\$11,647
580 Recorder's Court	\$99,005					1,550	\$100,555
590 Non-Categorical	\$8,895,339	3,500				(232,245)	\$8,666,594
610 METRA	\$3,883						\$3,883
EXPENDITURE TOTAL	\$34,545,117	\$2,507,104	\$205,000	\$0	\$96,334	\$0	\$37,353,555
REVENUE	\$34,300,000						\$34,300,000
USE OF FUND BALANCE	\$245,117						\$245,117
REVENUE TOTAL	\$34,545,117	\$0	\$0	\$0	\$0	\$0	\$34,545,117

FY26 Carryovers (Reserved from FY25)

\$205,000 - MCP - Use of Fund Balance for Replacement Washing Machines

FY26 Amendments

\$96,334 - Police - Use of Fund Balance for 10 Mobile Cameras for Real Time Crime Center

FY26 (July 1, 2025 - June 30, 2026) BUDGET AMENDMENT
2009 Other Local Option Sales Tax Infrastructure Fund 0109

Item #2.

Department	Original Adopted Budget	(Reserved Fund Balance from FY25) PO Roll	(Reserved Fund Balance from FY25) Carryovers	FY26 Revenue Offsets	FY26 Amendments	Mid Year Amended Budget
210 Information Technology	\$325,000	260,179				\$585,179
250 Roads/ Bridges	\$1,000,000	3,272,079				\$4,272,079
250 Stormwater	\$1,400,000	5,612				\$1,405,612
260 Facilities	\$2,620,485	189,990				\$2,810,475
590 Non-Categorical	\$9,354,515					\$9,354,515
EXPENDITURE TOTAL	\$14,700,000	\$3,727,860		\$0	\$0	\$18,427,860
REVENUE	\$14,700,000					\$14,700,000
USE OF FUND BALANCE	\$0					\$0
REVENUE TOTAL	\$14,700,000		\$0	\$0	\$0	\$14,700,000

FY26 (July 1, 2025 - June 30, 2026) BUDGET AMENDMENT
STORMWATER (SEWER) FUND 0202

Item #2.

Department	Original Adopted Budget	(Reserved Fund Balance from FY25) PO Roll	(Reserved Fund Balance from FY25) Carryovers	FY26 Revenue Offsets	FY26 Amendments	Pay Plan Adjustments	Mid Year Amended Budget
250 ENGINEERING	\$826,867	840				\$11,772	\$839,479
260 PUBLIC WORKS	\$4,622,582					51,036	\$4,673,618
590 MISCELLANEOUS	\$1,642,056					(62,808)	\$1,579,248
EXPENDITURE TOTAL	\$7,091,505	\$840	\$0	\$0	\$0	\$0	\$7,092,345
REVENUE	\$7,091,505						\$7,091,505
USE OF FUND BALANCE	\$0						\$0
REVENUE TOTAL	\$7,091,505	\$0	\$0	\$0	\$0	\$0	\$7,091,505

FY26 (July 1, 2025 - June 30, 2026) BUDGET AMENDMENT
PAVING FUND 0203

Item #2.

Department	Original Adopted Budget	(Reserved Fund Balance from FY25) PO Roll	(Reserved Fund Balance from FY25) Carryovers	FY26 Revenue Offsets	FY26 Amendments	Pay Plan Adjustments	Mid Year Amended Budget
250 ENGINEERING	\$1,440,238	63,755				19,321	\$1,523,314
260 PUBLIC WORKS	\$16,409,146	776,497				154,769	\$17,340,412
590 MISCELLANEOUS	\$2,651,626					(174,090)	\$2,477,536
EXPENDITURE TOTAL	\$20,501,010	\$840,252	\$0	\$0	\$0	\$0	\$21,341,262
REVENUE	\$19,501,010						\$19,501,010
USE OF FUND BALANCE	\$1,000,000						\$1,000,000
REVENUE TOTAL	\$20,501,010	\$0	\$0	\$0	\$0	\$0	\$20,501,010

FY26 (July 1, 2025 - June 30, 2026) BUDGET AMENDMENT
COMMUNITY CARE FUND 0204

Item #2.

Department	Original Adopted Budget	(Reserved Fund Balance from FY25) PO Roll	(Reserved Fund Balance from FY25) Carryovers	FY26 Revenue Offsets	FY26 Amendments	Pay Plan Adjustments	Mid Year Amended Budget
200 INDIGENT CARE	\$8,485,276				-190,000		\$8,295,276
410 FIRE/EMS CORRECT CARE	\$346,691				190,000		\$536,691
590 INDIGENT CARE EXCESS	\$3,900,000	6,249					\$3,906,249
EXPENDITURE TOTAL	\$12,731,967	\$6,249	\$0	\$0	\$0	\$0	\$12,738,216
REVENUE	\$6,054,900						\$6,054,900
USE OF FUND BALANCE	\$6,677,067						\$6,677,067
REVENUE TOTAL	\$12,731,967	\$0	\$0	\$0	\$0	\$0	\$12,731,967

FY26 Amendments

Reallocation of \$190,000 for Contractual Services to Support Correct Care Program

- MercyMed of Columbus \$150,000
- Valley Healthcare - \$40,000

FY26 (July 1, 2025 - June 30, 2026) BUDGET AMENDMENT
INTEGRATED WASTE FUND 0207

Item #2.

Department	Original Adopted Budget	(Reserved Fund Balance from FY25) PO Roll	(Reserved Fund Balance from FY25) Carryovers	FY26 Revenue Offsets	FY26 Amendments	Pay Plan Adjustments	Mid Year Amended Budget
260 PUBLIC WORKS	\$14,679,104	513,398				114,588	\$15,307,090
270 PARKS & RECREATION	\$236,026					2,917	\$238,943
590 MISCELLANEOUS	\$3,722,317					(117,505)	\$3,604,812
EXPENDITURE TOTAL	\$18,637,447	\$513,398	\$0	\$0	\$0	\$0	\$19,150,845
REVENUE	\$18,637,447						\$18,637,447
USE OF FUND BALANCE	\$0						\$0
REVENUE TOTAL	\$18,637,447	\$0	\$0	\$0	\$0	\$0	\$18,637,447

FY26 (July 1, 2025 - June 30, 2026) BUDGET AMENDMENT
E911 FUND 0209

Item #2.

Department	Original Adopted Budget	(Reserved Fund Balance from FY25) PO Roll	(Reserved Fund Balance from FY25) Carryovers	FY26 Revenue Offsets	FY26 Amendments	Pay Plan Adjustments	Mid Year Amended Budget
400 E911	\$4,042,867	12,941				54,091	\$4,109,899
590 MISCELLANEOUS	\$282,300					(54,091)	\$228,209
EXPENDITURE TOTAL	\$4,325,167	\$12,941		\$0	\$0	\$0	\$4,338,108
REVENUE	\$4,325,167						\$4,325,167
USE OF FUND BALANCE	\$0						\$0
REVENUE TOTAL	\$4,325,167		\$0	\$0	\$0	\$0	\$4,325,167

FY26 (July 1, 2025 - June 30, 2026) BUDGET AMENDMENT
ECONOMIC DEVELOPMENT FUND 0230

Item #2.

Department	Original Adopted Budget	(Reserved Fund Balance from FY25) PO Roll	(Reserved Fund Balance from FY25) Carryovers	FY26 Revenue Offsets	FY26 Amendments	Mid Year Amended Budget
590 MISCELLANEOUS	\$3,114,885					\$3,114,885
EXPENDITURE TOTAL	\$3,114,885	\$0	\$0	\$0	\$0	\$3,114,885
REVENUE	\$2,929,770					\$2,929,770
USE OF FUND BALANCE	\$185,115					\$185,115
REVENUE TOTAL	\$3,114,885	\$0	\$0	\$0	\$0	\$3,114,885

Funding for Economic Development is based on the **collection** of 0.50 mills, 0.25 mills allocated to the Development Authority.

FY26 (July 1, 2025 - June 30, 2026) BUDGET AMENDMENT
DEBT SERVICE FUND 0405

Item #2.

Department	Original Adopted Budget	(Reserved Fund Balance from FY25) PO Roll	(Reserved Fund Balance from FY25) Carryovers	FY26 Revenue Offsets	FY26 Amendments	Mid Year Amended Budget
200 DEBT SERVICE	\$19,341,860					\$19,341,860
EXPENDITURE TOTAL	\$19,341,860		\$0	\$0	\$0	\$19,341,860
REVENUE	\$19,341,860					\$19,341,860
USE OF FUND BALANCE	\$0					\$0
REVENUE TOTAL	\$19,341,860		\$0	\$0	\$0	\$19,341,860

FY26 (July 1, 2025 - June 30, 2026) BUDGET AMENDMENT
METRA TRANSPORTATION FUND 0751

Item #2.

Department	Original Adopted Budget	(Reserved Fund Balance from FY25) PO Roll	(Reserved Fund Balance from FY25) Carryovers	FY26 Revenue Offsets	FY26 Amendments	Pay Plan Adjustments	Mid Year Amended Budget
260 PUBLIC WORKS	\$15,000						\$15,000
590 MISCELLANEOUS	\$708,567						\$602,774
610 METRA	\$22,861,351	7,473,926					\$30,441,070
EXPENDITURE TOTAL	\$23,584,918	\$7,473,926	\$0	\$0	\$0	\$0	\$31,058,844
REVENUE	\$23,584,918			7,473,926			\$31,058,844
USE OF FUND BALANCE	\$0						\$0
REVENUE TOTAL	\$23,584,918	\$0	\$0	\$7,473,926	\$0	\$0	\$31,058,844

FY26 (July 1, 2025 - June 30, 2026) BUDGET AMENDMENT
TRADE CENTER FUND 0753

Item #2.

Department	Original Adopted Budget	(Reserved Fund Balance from FY25) PO Roll	(Reserved Fund Balance from FY25) Carryovers	FY26 Revenue Offsets	FY26 Amendments	Pay Plan Adjustments	Mid Year Amended Budget
590 MISCELLANEOUS	\$202,260					(\$35,910)	\$166,350
620 TRADE CENTER	\$4,518,894	103,726			699,982	35,910	\$5,358,512
EXPENDITURE TOTAL	\$4,721,154	\$103,726	\$0	\$0	\$699,982	\$0	\$5,524,862
REVENUE	\$4,721,154						\$4,721,154
USE OF FUND BALANCE	\$0						\$0
REVENUE TOTAL	\$4,721,154	\$0	\$0	\$0	\$0	\$0	\$4,721,154

FY26 Amendments

\$699,982 - Trade Center - Use of Fund Reserves for Replacement of a Small Chiller Per Trade Center Authority

FY26 (July 1, 2025 - June 30, 2026) BUDGET AMENDMENT
BULL CREEK GOLF COURSE FUND 0755

Item #2.

Department	Original Adopted Budget	(Reserved Fund Balance from FY25) PO Roll	(Reserved Fund Balance from FY25) Carryovers	FY26 Revenue Offsets	FY26 Amendments	Pay Plan Adjustments	Mid Year Amended Budget
590 MISCELLANEOUS	\$78,498					(\$15,708)	\$62,790
630 BULL CREEK	\$2,331,543				82,914	15,708	\$2,430,165
EXPENDITURE TOTAL	\$2,410,041	\$0	\$0	\$0	\$82,914	\$0	\$2,492,955
REVENUE	\$2,410,041						\$2,410,041
REVENUE TOTAL	\$2,410,041	\$0	\$0	\$0	\$0	\$0	\$2,410,041

FY26 Amendments

\$58,269 - Bull Creek - Use of Fund Reserves for Bunker Renovation Project Per Golf Authority

\$11,841 - Bull Creek - Use of Fund Reserves for Cart Path Repair Project Per Golf Authority

FY26 (July 1, 2025 - June 30, 2026) BUDGET AMENDMENT
OXBOW CREEK GOLF COURSE FUND 0756

Item #2.

Department	Original Adopted Budget	(Reserved Fund Balance from FY25) PO Roll	(Reserved Fund Balance from FY25) Carryovers	FY26 Revenue Offsets	FY26 Amendments	Pay Plan Adjustments	Mid Year Amended Budget
590 MISCELLANEOUS	\$24,331					(\$5,176)	\$19,155
640 OXBOW CREEK	\$696,669				13,880	5,176	\$715,725
EXPENDITURE TOTAL	\$721,000	\$0	\$0	\$0	\$13,880	\$0	\$734,880
REVENUE	\$721,000						\$721,000
REVENUE TOTAL	\$721,000	\$0	\$0	\$0	\$0	\$0	\$721,000

FY26 Amendments

\$13,880 - Oxbow Creek - Use of Fund Reserves for Capital Equipment Purchase Per Golf Authority

FY26 (July 1, 2025 - June 30, 2026) BUDGET AMENDMENT
 CIVIC CENTER FUND 0757

Item #2.

Department	Original Adopted Budget	(Reserved Fund Balance from FY25) PO Roll	(Reserved Fund Balance from FY25) Carryovers	FY26 Revenue Offsets	FY26 Amendments	Pay Plan Adjustments	Mid Year Amended Budget
160 CIVIC CENTER	\$6,095,996	\$1,033,715			398,221	\$22,550	\$7,550,482
260 PUBLIC WORKS	\$125,000						\$125,000
590 MISCELLANEOUS	\$300,517					(22,550)	\$277,967
EXPENDITURE TOTAL	\$6,521,513	\$1,033,715	\$0	\$0	\$398,221	\$0	\$7,953,449
REVENUE	\$6,521,513				\$398,221		\$6,919,734
REVENUE TOTAL	\$6,521,513	\$0	\$0	\$0	\$398,221	\$0	\$6,919,734

FY26 Amendments

\$398,221 - Civic Center Budget Adjustment Due to Ice Plant Condenser Replacement Reimbursed From Friends of Columbus Funds

FY26 (July 1, 2025 - June 30, 2026) BUDGET AMENDMENT
CDBG FUND 0210

Item #2.

Department	Original Adopted Budget	(Reserved Fund Balance from FY25) PO Roll	(Reserved Fund Balance from FY25) Carryovers	FY26 Revenue Offsets	FY26 Amendments	Pay Plan Adjustments	Mid Year Amended Budget
245 COMMUNITY REINVESTMENT	\$1,807,100	169,008			1,193,626	\$5,196	\$3,174,930
590 MISCELLANEOUS	\$5,196					(5,196)	\$0
EXPENDITURE TOTAL	\$1,812,296	\$169,008	\$0	\$0	\$1,193,626	\$0	\$3,174,930
REVENUE	\$1,812,296			169,008	\$1,193,626		\$3,174,930
REVENUE TOTAL	\$1,812,296	\$0	\$0	\$169,008	\$1,193,626	\$0	\$3,174,930

FY26 Amendments

\$1,193,626- CDBG Program Funding Allocations (HUD Carryover Funds Available from Prior Years)

FY26 (July 1, 2025 - June 30, 2026) BUDGET AMENDMENT
HOME PROGRAM FUND 0213

Item #2.

Department	Original Adopted Budget	(Reserved Fund Balance from FY25) PO Roll	(Reserved Fund Balance from FY25) Carryovers	FY26 Revenue Offsets	FY26 Amendments	Pay Plan Adjustments	Mid Year Amended Budget
245 COMMUNITY REINVESTMENT	\$4,015,617	693,849			2,249,670	\$2,610	\$6,961,746
590 MISCELLANEOUS	\$2,610					(2,610)	\$0
EXPENDITURE TOTAL	\$4,018,227	\$693,849	\$0	\$0	\$2,249,670	\$0	\$6,961,746
REVENUE	\$4,018,227			\$693,849	\$2,249,670		\$6,961,746
REVENUE TOTAL	\$4,018,227	\$0	\$0	\$693,849	\$2,249,670	\$0	\$6,961,746

FY26 Amendments

\$2,449,670 - HOME Program Funding Allocations (HUD Carryover Funds Available from Prior Years)

FY26 (July 1, 2025 - June 30, 2026) BUDGET AMENDMENT
MULTI-GOVERNMENTAL FUND 0216

Item #2.

Department	Original Adopted Budget	(Reserved Fund Balance from FY25) PO Roll	(Reserved Fund Balance from FY25) Carryovers	FY26 Revenue Offsets	FY26 Amendments	Mid Year Amended Budget
VARIOUS	\$7,446,062	260,294				\$7,706,356
EXPENDITURE TOTAL	\$7,446,062	\$260,294	\$0	\$0	\$0	\$7,706,356
REVENUE	\$7,446,062	\$0		260,294		\$7,706,356
REVENUE TOTAL	\$7,446,062	\$0	\$0	\$260,294	\$0	\$7,706,356

FY26 (July 1, 2025 - June 30, 2026) BUDGET AMENDMENT
AMERICAN RESCUE PLAN - FISCAL RECOVERY FUND 0218

Item #2.

Department	Original Adopted Budget	(Reserved Fund Balance from FY25) PO Roll	(Reserved Fund Balance from FY25) Carryovers	FY26 Revenue Offsets	FY26 Amendments	Mid Year Amended Budget
VARIOUS	\$15,412,226	\$11,255,373			\$0	\$26,667,599
EXPENDITURE TOTAL	\$15,412,226	\$11,255,373		\$0	\$0	\$26,667,599
REVENUE	\$0					\$0
REVENUE TOTAL	\$0	\$0		\$0	\$0	\$0

FY26 (July 1, 2025 - June 30, 2026) BUDGET AMENDMENT
SHERIFF FORFEITURE FUND 0228

Department	Original Adopted Budget	(Reserved Fund Balance from FY25) PO Roll	(Reserved Fund Balance from FY25) Carryovers	FY26 Revenue Offsets	FY26 Amendments	Mid Year Amended Budget
SHERIFF	\$300,000	10,575				\$310,575
EXPENDITURE TOTAL	\$300,000	\$10,575	\$0	\$0	\$0	\$310,575
REVENUE	\$300,000					\$300,000
REVENUE TOTAL	\$300,000	\$0	\$0	\$0	\$0	\$300,000

FY26 (July 1, 2025 - June 30, 2026) BUDGET AMENDMENT
TAD #4 - 2ND AVE/CITY VILLAGE MILL DISTRICT FUND 0239

Department	Original Adopted Budget	(Reserved Fund Balance from FY25) PO Roll	(Reserved Fund Balance from FY25) Carryovers	FY26 Revenue Offsets	FY26 Amendments	Mid Year Amended Budget
NONDEPARTMENTAL		\$800,000			\$2,600,000	\$3,400,000
EXPENDITURE TOTAL	\$800,000	\$0	\$0	\$0	\$2,600,000	\$3,400,000
REVENUE		\$800,000				\$800,000
REVENUE TOTAL	\$800,000	\$0	\$0	\$0	\$0	\$800,000

FY26 Amendments

\$2,600,000 - Use of Fund Reserves for Uptown Pickleball Facility Construction Project

FY26 (July 1, 2025 - June 30, 2026) BUDGET AMENDMENT
BOND AND LEASE PURCHASE POOLS FUND 0542

Department	Original Adopted Budget	(Reserved Fund Balance from FY25) PO Roll	(Reserved Fund Balance from FY25) Carryovers	FY26 Revenue Offsets	FY26 Amendments	Mid Year Amended Budget
LEASE PURCHASE POOL		\$0	3,157,407			\$3,157,407
EXPENDITURE TOTAL		\$0	\$3,157,407	\$0	\$0	\$0
REVENUE		0		3,157,407		\$3,157,407
REVENUE TOTAL		\$0	\$0	\$0	\$3,157,407	\$0

FY26 (July 1, 2025 - June 30, 2026) BUDGET AMENDMENT
RISK MANAGEMENT FUND 0860

Item #2.

Department	Original Adopted Budget	(Reserved Fund Balance from FY25) PO Roll	(Reserved Fund Balance from FY25) Carryovers	FY26 Revenue Offsets	FY26 Amendments	Pay Plan Adjustments	Mid Year Amended Budget
220 HUMAN RESOURCES	\$8,189,571						\$8,189,571
EXPENDITURE TOTAL	\$8,189,571	\$0	\$0	\$0	\$0	\$0	\$8,189,571
REVENUE USE OF FUND BALANCE	\$8,189,571 \$0						\$8,189,571 \$0
REVENUE TOTAL	\$8,189,571	\$0	\$0	\$0	\$0	\$0	\$8,189,571

TO:	Mayor and Councilors
AGENDA SUBJECT:	FY26 MID-YEAR BUDGET AMENDMENT
AGENDA SUMMARY:	Approve an Ordinance amending the budgets for the Fiscal Year 2026 by appropriating amounts in each fund for various operational activities.
INITIATED BY:	Finance Department

Recommendation: Approve an Ordinance amending the budgets for the Fiscal Year 2026 by appropriating amounts in each fund for various operational activities.

Background: The Council has adopted the City's Annual Operating budget and in special actions has adopted various special purpose budgets. All of these budgets appropriate funding for planned operations. During the course of the year, adjustments become necessary to increase or redistribute funding based on actions of Council, changes in departmental activities and changes in funding sources.

Staff is requesting a budget amendment to appropriate monies needed for various operational activities. As provided in the charter and state law, only Council has the authority to change spending levels. Adjustments are included in this Ordinance to reflect changes needed to complete organizational objectives. These adjustments are necessary to modify budgets to change the legal level of control at the department level as per O.C.G.A. Chapter 36. Staff is requesting adjustments for operational expenditures like administrative and operating costs for the following funds. In order to keep an accurate record of authorized spending levels and positions, this budget amendment is submitted for Council consideration.

Analysis: The recommended budget adjustments are outlined on the attached summary table immediately following the memorandum identifying the amount to be appropriated in each accounting fund. The appropriation will change the total approved budget of each fund as indicated in the accompanying chart.

Financial Considerations: None, other than as noted in the analysis.

Legal Considerations: Council approval is required to modify spending levels.

Recommendations/Actions: Approve an Ordinance amending the budgets for the Fiscal Year 2026 by appropriating amounts in each fund for various operational activities.

File Attachments for Item:

3. A Resolution authorizing Sunday Sales of alcoholic beverages at all On-Premises locations within Columbus on Sunday February 8, 2026. (Councilor Cogle)

**RESOLUTION
NO. _____**

**A RESOLUTION AUTHORIZING SUNDAY SALES OF ALCOHOLIC BEVERAGES
AT ALL ON-PREMISES LOCATIONS WITHIN COLUMBUS ON SUNDAY FEBRUARY 8,
2026.**

WHEREAS, the NFL Super Bowl game will take place on Sunday February 8, 2026; and,

WHEREAS, the owners of various establishments licensed for the on-premises sales of mixed drinks, beer and wine would lose a significant revenue opportunity if they were not able to be open to provide Super Bowl watching events; and,

WHEREAS, Official Code of Georgia Annotated §3-3-7(r) authorizes local governments to designate by resolution one Sunday during each calendar year for lawful sale and consumption of mixed drinks, beer and wine on premises where Sunday service would not otherwise be permitted under State law.

**NOW, THEREFORE, THE COUNCIL OF COLUMBUS, GEORGIA HEREBY
RESOLVES AS FOLLOWS:**

Pursuant to the authority granted by O.C.G.A. §3-3-7(r), this Council designates February 8, 2026, as the Sunday during calendar year 2026 during which all holders of an on-premises local alcohol license may be open and sell and serve all alcoholic beverages which they are otherwise licensed to sell. In accordance with state law, hours of service shall begin at 11:00 A.M. and continue until 12:00 midnight, and all patrons will vacate the premises within 20 minutes thereafter in accordance with Columbus Code Section 3-12(f).

Introduced at a regular meeting of the council of Columbus, Georgia, held the 13th day of January 2026 and adopted at said meeting by the affirmative vote of _____ members of said Council.

Councilor Allen	voting _____
Councilor Anker	voting _____
Councilor Chambers	voting _____
Councilor Cogle	voting _____
Councilor Crabb	voting _____
Councilor Davis	voting _____
Councilor Garrett	voting _____
Councilor Hickey	voting _____
Councilor Huff	voting _____
Councilor Tucker	voting _____

Lindsey G Mclemore
Clerk of Council

B. H. "Skip" Henderson, III
Mayor

File Attachments for Item:

4. A Resolution establishing qualifying fees for county offices of the Consolidated Government to be filled in the 2026 elections. (Mayor Pro-Tem)

A RESOLUTION

NO. _____

A Resolution establishing qualifying fees for county offices of the Consolidated Government to be filled in the 2026 elections.

THE COUNCIL OF COLUMBUS, GEORGIA HEREBY RESOLVES:**SECTION 1.**

Pursuant to O.C.G.A. § 21-2-131, the following qualifying fees for the 2026 elections for four-year terms for the following county offices are fixed as follows:

<u>OFFICE</u>	<u>Fee</u>
Councilor	\$ 360.00
Mayor	\$ 1,950.00
School Board Member	\$ 360.00
State Court Judge	\$ 4,943.00

SECTION 2.

Pursuant to O.C.G.A. § 21-2-131, the qualifying fee for the 2026, special elections to fill the vacancies for Columbus Council Districts 1 and 9 for the remainder of the 2026 calendar year are fixed at \$52.50.

SECTION 3.

These qualifying fees shall be published in the Columbus Ledger-Enquirer by the Executive Director of the Board of Elections and Registration after signing of this Resolution and prior to February 1, 2026.

Introduced at a regular meeting of the Council of Columbus, Georgia, held the 13th day of January 2026, and adopted at said meeting by the affirmative vote of _____ members of said Council.

Councilor Allen	voting	_____.
Councilor Anker	voting	_____.
Councilor Chambers	voting	_____.
Councilor Cogle	voting	_____.
Councilor Crabb	voting	_____.
Councilor Davis	voting	_____.
Councilor Garrett	voting	_____.
Councilor Hickey	voting	_____.
Councilor Huff	voting	_____.
Councilor Tucker	voting	_____.

Lindsey G. McLemore
Clerk of Council

B.H. "Skip" Henderson, III
Mayor

File Attachments for Item:

1. Fort Benning Technology Park Tax Allocation District Fund Grant – Columbus Housing Initiative, Inc. Development Agreement

Approval is requested to authorize the Mayor to enter into an agreement with Columbus Housing Initiative, Inc. to provide Fort Benning Technology Park Tax Allocation District (TAD) Funds to support the development of a new single-family residential subdivision known as Newman's Crossing in an amount not to exceed three million three hundred seventeen thousand three hundred forty dollars and twenty-nine cents (\$3,317,340.29).

TO:	Mayor and Councilors
AGENDA SUBJECT:	Fort Benning Technology Park Tax Allocation District Fund Grant – Columbus Housing Initiative, Inc. Development Agreement
AGENDA SUMMARY:	Approval is requested to authorize the Mayor to enter into an agreement with Columbus Housing Initiative, Inc. to provide Fort Benning Technology Park Tax Allocation District (TAD) Funds to support the development of a new single-family residential subdivision known as Newman's Crossing in an amount not to exceed three million three hundred seventeen thousand three hundred forty dollars and twenty-nine cents (\$3,317,340.29).
INITIATED BY:	Planning Department

Recommendation: Approval is requested to authorize the Mayor to enter into an agreement with Columbus Housing Initiative, Inc. to provide Fort Benning Technology Park Tax Allocation District (TAD) Funds to support the development of a new single-family residential subdivision known as Newman's Crossing in an amount not to exceed three million three hundred seventeen thousand three hundred forty dollars and twenty-nine cents (\$3,317,340.29).

Background: On December 16, 2025, the Council approved Resolution 412-25 authorizing the Mayor to enter into negotiations with the Columbus Housing Initiative, Inc. The resolution authorized the use of Fort Benning Technology Park TAD Funds for the purpose to develop a 61 lot single family residential subdivision.

Analysis: The adoption of Resolution 412-25 was only the first step in authorizing the use of these funds. The next step requires that the Mayor and/or his representatives enter into negotiations with the developer to determine how the funds would be distributed. Staff has concluded those negotiations with an agreement that defines the number of payments, the timing of the payments, and the overall length of time the agreement will be enforced. A total payout of \$3,317,340.29 over a maximum payout period of twenty years was agreed to. The agreement also establishes a City Administrative Fee of \$5,000 per year to be paid out of the Fort Benning Technology Park Tax Allocation Fund and before any other payments are made.

Financial Considerations: The payout of the \$3,317,340.29 would come solely from the Fort Benning Technology Park Tax Allocation District funds and be funded on a "pay as you" basis rather than bond financing. No General Funds or other city funding sources would be obligated to the project. To date, this account has a balance of \$117,764.77. Based on the expected value of the homes, the tax increment generated will cover the cost of the grant within 20 years. Home values are estimated at \$190,000 each for a total incremental tax value of \$4,329,036, which will generate \$165,867.01/year for a total of \$3,317,340.29 over 20 years.

Legal Considerations: The Council approved the establishment of the Fort Benning Technology Park TAD in 2015 and in doing so designated itself as the redevelopment agency to exercise the provisions of this district and the use of these funds. An application for the use of these funds was requested by Columbus Housing Initiative, Inc., which the Council approved on December 16, 2025, authorizing the Mayor to enter into these negotiations to allocate the requested fund amount. Approval of this resolution will authorize the Mayor to sign the agreement, allowing the Fort Benning Technology Park TAD Funds to be paid out over a specified time as established in the proposed agreement.

Recommendation/Action: Approval is requested to authorize the Mayor to enter into an agreement with Columbus Housing Initiative, Inc. to provide Fort Benning Technology Park Tax Allocation District (TAD) Funds to support the development of a new single-family residential subdivision known as Newman's Crossing in an amount not to exceed three million three hundred seventeen thousand three hundred forty dollars and twenty-nine cents (\$3,317,340.29).

RESOLUTION

NO. _____

A RESOLUTION AUTHORIZING THE MAYOR TO ENTER INTO AN
AGREEMENT WITH COLUMBIS HOUSING INITIATIVE, INC., dba
NEIGHBORWORKS COLUMBUS, FO [REDACTED] RPOSES OF ALLOCATING FORT
BENNING TECHNOLOGY PARK TA [REDACTED] TION DISTRICT FUNDS FOR THE
CONSTRUCTION OF CERTAIN PUBLIC INFRASTRUCTURE IMPROVEMENTS TO

**CONSTRUCT A SINGLE FAMILY RESIDENTIAL SUBDIVISION KNOWN AS
NEWMANS CROSSING IN AN AMOUNT NOT TO EXCEED THREE MILLION
THREE HUNDRED SEVENTEEN THOUSAND THREE HUNDRED FORTY DOLLARS
AND TWENTY-NINE CENTS (\$3,317,340.29)**

Item #1.

WHEREAS, Columbus is duly authorized to exercise the redevelopment powers granted to cities and counties in the State pursuant to the Redevelopment Powers Law and in accordance with House Bill 773 enacted by the General Assembly in 2006 (2006 GA. LAWS p. 4507, *et seq.*) and approved in a referendum on November 6, 2006; and,

WHEREAS, by a Resolution duly adopted Resolution No. 352-15 on December 15, 2015 (the "TAD Resolution"), following a public hearing as required by law, the Columbus Council approved the Fort Benning Technology Park Redevelopment Plan and created Tax Allocation District Number 1; and,

WHEREAS, the Redevelopment Powers Law provides that Columbus may enter into public-private partnerships to effect the redevelopment projects contemplated in the Redevelopment Plan; and,

WHEREAS, the TAD Resolution expressed the intent of Columbus, as set forth in the Redevelopment Plan, to provide funds to induce and stimulate redevelopment in the Fort Benning Technology Park TAD; and,

WHEREAS, the undertakings contemplated by the Redevelopment Plan include, among other renewal activity, redevelopment of portions of the Fort Benning Technology Park District and Columbus; and,

WHEREAS, Columbus Housing Initiative, Inc. dba Neighborworks Columbus (Developer) is the owner of the tract which is located within the Fort Benning Technology Park TAD and has undertaken the redevelopment of its property into a single family residential subdivision and related uses; and,

WHEREAS, in order to induce and further facilitate the successful accomplishment of this portion of the Redevelopment Plan, the Council has indicated its intent to exercise its authority under the Redevelopment Powers Law and in accordance with State law to enter into this Development Agreement with Developer, pursuant to which, subject to the conditions described herein, a portion of the Tax Allocation Increment collected in the Uptown TAD will be used to reimburse Developer for certain Redevelopment Costs advanced by Developer in connection with the TAD Project; and,

WHEREAS, the Developer, pursuant to the terms of this Agreement, has undertaken this critical revitalization in Columbus and developed the Newman Crossing development consistent with the Fort Benning Technology Park Redevelopment Plan; and,

WHEREAS, the Council, after full review and consideration authorized the Mayor on December 16, 2025 to enter negotiations with the Developer for the purposes of a Project Allocation from the Fort Benning Technology Park TAD in an amount not to exceed Three Million Three Hundred Seventeen Thousand Three Hundred Forty Dollars and Twenty Nine Cents (\$3,317,340.29) to construct a single family residential subdivision known as Newmans Crossing.

**NOW, THEREFORE, THE COUNCIL OF COLUMBUS, GEORGIA HEREBY
RESOLVES AS FOLLOWS:**

The Council of Columbus hereby - Page 182 - City Manager to enter into an Agreement, in substantially the form attached ~~setting~~ forth the terms and conditions relating to the Fort Benning Technology Park TAD funding support of the Project and all instruments,

documents and certificates related thereto for an amount not to exceed \$3,317,340.29 to be paid out of over a period not to exceed twenty (20) years. Funds to be paid under the Agreement will be paid from the Tax Allocation Increment collected in the Fort Benning Technology Park TAD and will not be a liability of the General Fund of Columbus, Georgia.

Item #1.

Introduced at a regular meeting of the Council of Columbus, Georgia, held the ____ the day of _____, 2026 and adopted at said meeting by the affirmative vote of _____ members of said Council.

Councilor Allen voting _____.
Councilor Anker voting _____.
Councilor Chambers voting _____.
Councilor Cogle voting _____.
Councilor Crabb voting _____.
Councilor Davis voting _____.
Councilor Garrett voting _____.
Councilor Hickey voting _____.
Councilor Huff voting _____.
Councilor Tucker voting _____.

Lindsey G. McLemore, Clerk of Council

B.H. "Skip" Henderson III, Mayor

File Attachments for Item:

2. Real Estate Agreement with Historic Columbus Foundation, Inc.

Approval is requested to authorize the Mayor or his designee to enter into an agreement with Historic Columbus Foundation, Inc. for the relocation and restoration of the Alma Thomas House to 815 5th Ave.

**Columbus Consolidated Government
Council Meeting Agenda Item**

Item #2.

TO:	Mayor and Councilors
AGENDA SUBJECT:	Real Estate Agreement with Historic Columbus Foundation, Inc.
AGENDA SUMMARY:	Approval is requested to authorize the Mayor or his designee to enter into an agreement with Historic Columbus Foundation, Inc. for the relocation and restoration of the Alma Thomas House to 815 5th Ave.
INITIATED BY:	City Manager's Office

Recommendation: Approval is requested to authorize the Mayor or his designee to enter into an agreement with Historic Columbus Foundation, Inc. for the relocation and restoration of the Alma Thomas House to 5th Ave.

Background: The city owns property located at 815 5th Ave. The Historic Columbus Foundation, Inc. (HCF) has acquired the Alma Thomas House and desires to relocate and restore the House to city property in the Liberty Heritage District.

Analysis: HCF will provide the funding required for this project to acquire, relocate, and restore the Alma Thomas House to 815 5th Ave. Once completed, the city will accept ownership, operate the house as a museum, and provide general maintenance. HCF will prepare and maintain the exhibits and educational materials.

Financial Considerations: HCF will be responsible for the acquisition, relocation, and restoration of the house as well as the exhibits. The city will operate the museum once it is completed.

Legal Considerations: The City Attorney will review the Real Estate Agreement.

Recommendation/Action: Approval is requested to authorize the Mayor or his designee to enter into a Real Estate Agreement with Historic Columbus Foundation, Inc. for the relocation and restoration of the Alma Thomas House to 815 5th Ave.

A RESOLUTION**NO.**

A RESOLUTION AUTHORIZING THE MAYOR OR HIS DESIGNEE TO ENTER INTO AN AGREEMENT WITH HISTORIC COLUMBUS FOUNDATION, INC. FOR THE RELOCATION AND RESTORATION OF THE ALMA THOMAS HOUSE TO 815 5TH AVENUE IN THE LIBERTY HERITAGE DISTRICT.

WHEREAS, the city owns 815 5th Ave.; and,

WHEREAS, Historic Columbus Foundation, Inc. (HCF) has acquired the Alma Thomas House and is offering to relocate the house to 815 5th Ave. and restore the house as a museum; and,

WHEREAS, the cost of the acquisition, relocation, and restoration of the house will be the sole responsibility of HCF; and,

WHEREAS, upon completion of the relocation and restoration of the Alma Thomas House, HCF will transfer the house to the Columbus Consolidated Government (CCG) to be operated as a museum; and,

WHEREAS, HCF will prepare and maintain the exhibits for the museum; and,

WHEREAS, CCG will provide general maintenance for the property and operate the museum.

NOW, THEREFORE, BE IT RESOLVED BY THE COUNCIL OF COLUMBUS, GEORGIA, AS FOLLOWS:

The Mayor or his designee is authorized to enter into a Real Estate Agreement with Historic Columbus Foundation, Inc. for the relocation and restoration of the Alma Thomas House to 815 5th Ave.; and to execute any necessary deeds or other legal documents to effectuate this project.

Introduced at a regular meeting of the Council of Columbus, Georgia, held the _____ day of _____, 2026 and adopted at said meeting by the affirmative vote of _____ members of said Council.

Councilor Allen voting	_____.
Councilor Anker voting	_____.
Councilor Chambers voting	_____.
Councilor Cogle voting	_____.
Councilor Crabb voting	_____.
Councilor Davis voting	_____.
Councilor Garrett voting	_____.
Councilor Hickey voting	_____.
Councilor Huff voting	_____.
Councilor Tucker voting	_____.

Lindsey G. McLemore, Clerk of Council

B.H. "Skip" Henderson, Mayor

File Attachments for Item:

3. Standing Boy Preserve Management Agreement Amendment

Approval is requested to authorize the Mayor or his designee to execute an amendment to the Management Agreement with Standing Boy, Inc. for the construction and maintenance of a viewing tower at the Standing Boy Preserve.

AMENDMENT OF MANAGEMENT AGREEMENT FOR STANDING BOY PRESERVE TO PROVIDE FOR THE CONSTRUCTION AND MAINTENANCE OF A VIEWING TOWER

The **Columbus Consolidated Government of Muscogee County, Georgia** (the “City”) and **Standing Boy, Inc.**, a Georgia nonprofit corporation (“SBI”), hereby enter into this amendment to memorialize their further understanding of the terms and application of their agreement regarding the property located in Muscogee County commonly known as Standing Boy Trails and executed on May 26, 2023 pursuant to City Council Resolution No. 297-22 (the “Management Agreement”).

RECITALS

1. **Intergovernmental Agreement.** The City and the Georgia Department of Natural Resources (the “Department”) entered into an intergovernmental agreement that grants the City control of the Premises (as defined therein) with an effective date of January 31, 2023 (the “IGA”).
2. **Use of the Premises.** Under the IGA, “The Premises shall be used for public outdoor recreational uses in accordance with and to the extent authorized by the Executive Order.”
3. **Viewing Tower.** SBI wishes to construct a viewing tower (as depicted in **Exhibit A**) at the highest point on the Premises (the “Tower”). The Tower is consistent with the Executive Order and will enhance the public outdoor recreational uses available on the Premises.
4. **Trail System and Trail Head.** Under § 2.2 of the IGA, “the City, or SBI, in accordance with the terms of the Management Agreement, may . . .
 - (b) install educational and wayfinding signage and construct rest areas along the trails that consist of amenities such as bike racks, benches, and picnic tables, with the trails depicted in the Trail System Master Plan and all such signage and rest areas collectively constituting the “Trail System;”
 - (c) construct and install parking areas, kiosks and other signage, water fountains, restrooms, benches, picnic tables, pavilions, and other similar infrastructure and amenities (the “Trailhead”);
5. **Permission from DNR.** Under § 16 of the IGA, SBI may not construct the Tower “until plans and specifications for the improvements have been reviewed and approved in writing by the Department and any necessary building permits have been obtained from the City.”
6. **Rights of SBI.** Under § 3.1 of the Management Agreement, “SBI shall construct the Trail System and a Trailhead sufficient for the Trail System and may construct Maintenance Facilities as needed, provided that construction of new parking areas or permanent structures (e.g., a shed for tools and equipment) shall require prior approval from the City.”

7. **Obligations of SBI.** Under § 3.6 of the Management Agreement, “SBI shall have total responsibility for maintaining and managing the Trail System, Trailhead, and Maintenance Facilities in accordance with the IGA.”
8. **Intent.** The Parties wish to facilitate the construction of the Tower on the Premises by acknowledging the application of the Management Agreement to the construction and maintenance of the Tower as well as lay out the steps and commitments of each party with respect to the obtaining of final permission and the construction of the Tower.

AMENDMENT

The parties agree as follows for valuable consideration, the receipt and sufficiency of which is hereby acknowledged:

1. Section 3.1 of the current Management Agreement will be amended to read as follows:
 - 3.1 Construction of Trail System and Trailhead.** SBI shall construct the Trail System and a Trailhead sufficient for the Trail System and may construct Recreational Enhancements and Maintenance Facilities as needed, provided that construction of new parking areas or permanent structures (e.g., a shed for tools and equipment or recreational amenities such as pavilions or observation towers) shall require prior approval from the City.
2. **Incorporation of Tower into Existing Agreements.** For all purposes of the Management Agreement, the Tower shall be part of the Trail System.
3. **Design and Engineering of the Tower.** SBI shall use Challenge Design Innovations (“CDI”) to design, engineer, and construct the Tower and shall bear all associated costs.
4. **Permission to Construct Tower.** After obtaining the approvals required below, SBI may construct the Tower.
5. **Timeline.** Within a reasonable time after the execution of this Amendment, the parties shall take the following actions. These actions are set forth in sequential order, but the parties shall seek complete them as expediently as possible, so that, by way of example, SBI and the City may seek approval from the Department while still in the process of obtaining any necessary building or other permits.
 - 5.1. **City Approval of Final Plans.** SBI shall cause CDI to coordinate with the City’s Department of Engineering and any other departments to provide plans or such other information or documents as necessary to obtain approval of the design and methods of construction for the Tower.
 - 5.2. **Permitting.** SBI shall obtain any necessary building permits.
 - 5.3. **Department Approval.** SBI and the City shall seek written approval from the Department.
 - 5.4. **Construction.** Upon the procurement of all necessary permits, CDI shall construct the Tower.

5.5. Effect of Amendment: All other provisions of the Management Agreement not specifically referenced herein, shall remain in full force and effect as originally stated.

[signatures on following page]

The parties hereby execute this Amendment as of _____, 2026.

**COLUMBUS CONSOLIDATED
GOVERNMENT OF MUSCOGEE
COUNTY, GEORGIA**

STANDING BOY, INC.

_____, Mayor

Blake Melton, Chair

Item #3.

TO:	Mayor and Councilors
AGENDA SUBJECT:	Standing Boy Preserve Management Agreement Amendment
AGENDA SUMMARY:	Approval is requested to authorize the Mayor or his designee to execute an amendment to the Management Agreement with Standing Boy, Inc. for the construction and maintenance of a viewing tower at the Standing Boy Preserve.
INITIATED BY:	City Manager's Office

Recommendation: Approval is requested to authorize the Mayor or his designee to execute an amendment to the Management Agreement (MA) with Standing Boy, Inc. (SBI) for the construction and maintenance of a viewing tower at the Standing Boy Preserve.

Background: The Standing Boy Preserve, located along the river in northwest Columbus, is 1600 acres of relatively unused property owned by the State of Georgia since 2000. It has operated as a Wildlife Management Area. The mission is to keep the preserve in its natural state. SBI is a nonprofit organization that desires to construct a trail network on the preserve and has been under construction. Per Resolution No. 297-22, the Columbus Consolidated Government (CCG) entered into an Intergovernmental Agreement with the Georgia Department of Natural Resources and a Management Agreement with Standing Boy, Inc. for the use and operation of the Standing Boy Preserve.

Analysis: SBI has raised private funding totaling almost \$2.5 million to construct 25 miles of multi-use trails, 5 miles of biking only trails and 6 miles of hiking only trails. The CCG will provide public safety support as done in all areas of the city and support SBI with any grant opportunities that are available. SBI desires to construct a viewing tower at their expense.

Financial Considerations: SBI will provide all financial resources for the construction and maintenance of the viewing tower. No funding is required by the city.

Legal Considerations: The City Attorney has reviewed the amendment to the Management Agreement.

Recommendation/Action: Approval is requested to authorize the Mayor or his designee to execute an amendment to the Management Agreement (MA) with Standing Boy, Inc. (SBI) for the construction and maintenance of a viewing tower at the Standing Boy Preserve.

A RESOLUTION

NO.

A RESOLUTION AUTHORIZING THE MAYOR OR HIS DESIGNEE TO EXECUTE AN AMENDMENT TO THE MANAGEMENT AGREEMENT WITH STANDING BOY, INC. FOR THE CONSTRUCTION OF A VIEWING TOWER AT THE STANDING BOY PRESERVE.

Item #3.

WHEREAS, the State of Georgia owns 1600 on the river in northwest Columbus under the oversight of the Georgia Department of Natural Resources (DNR); and,

WHEREAS, Per Resolution No. 297-22, the Columbus Consolidated Government (CCG) entered into an Intergovernmental Agreement with the Georgia Department of Natural Resources for the use and operation of the Standing Boy Preserve; and,

WHEREAS, also pursuant to Resolution No. 297-22, CCG entered into a management agreement with Standing Boy, Inc. (SBI), a nonprofit organization, to construct a biking and hiking trail network and utilize the property in its natural state; and,

WHEREAS, SBI desires to construct and maintain a viewing tower on the preserve at their expense to further develop the quality of life and provide an additional amenity for the biking and hiking trail network to better serve the community.

NOW, THEREFORE, BE IT RESOLVED BY THE COUNCIL OF COLUMBUS, GEORGIA, AS FOLLOWS:

To authorize the Mayor or his designee to execute an amendment to the Management Agreement with Standing Boy, Inc. for the construction and maintenance of a viewing tower on the Standing Boy Preserve and any necessary documents related to the viewing tower.

Introduced at a regular meeting of the Council of Columbus, Georgia, held the _____ day of _____, 2026 and adopted at said meeting by the affirmative vote of _____ members of said Council.

Councilor Allen voting	_____.
Councilor Anker voting	_____.
Councilor Chambers voting	_____.
Councilor Cogle voting	_____.
Councilor Crabb voting	_____.
Councilor Davis voting	_____.
Councilor Garrett voting	_____.
Councilor Hickey voting	_____.
Councilor Huff voting	_____.
Councilor Tucker voting	_____.

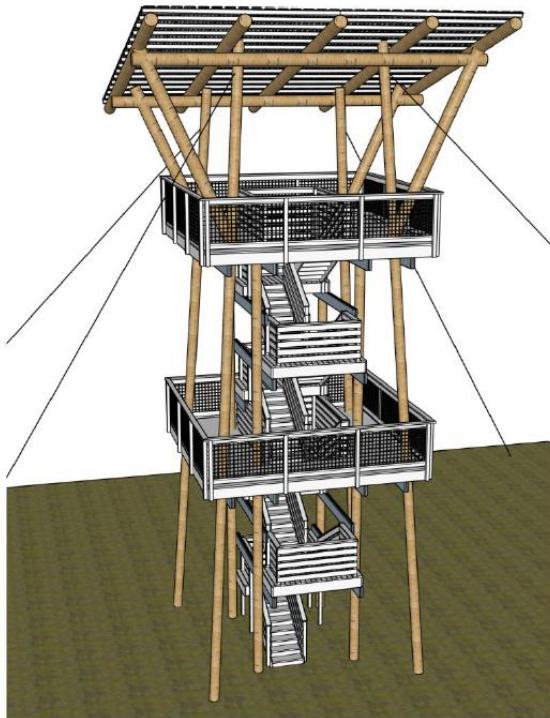
Lindsey G. McLemore, Clerk of Council

B.H. "Skip" Henderson III, Mayor

STANDING BOY TOWER

SPECIFICATIONS

- A 2-level observation tower built on poles with the top height of the tower being 58'9"
- Level 1 is 20' and Level 2 is 40' above the ground surface
- Accessible via stairs
- Decks have a footprint of approx 20'x20'
- Shed roof of approx 30'x30'



Item #3.

File Attachments for Item:

4. Ignite Pro Hockey, L.L.C. Agreement Amendment

Approval is requested to amend Section 2 of the Ignite Pro Hockey, L.L.C. Agreement to correct the contract term dates so that the five-year agreement expires on June 1, 2030.

**Columbus Consolidated Government
Council Meeting Agenda Item**

Item #4.

TO:	Mayor and Councilors
AGENDA SUBJECT:	Ignite Pro Hockey, L.L.C. Agreement Amendment
AGENDA SUMMARY:	Approval is requested to amend Section 2 of the Ignite Pro Hockey, L.L.C. Agreement to correct the contract term dates so that the five-year agreement expires on June 1, 2030.
INITIATED BY:	Civic Center

Recommendation: Approval is requested to amend Section 2 of the Ignite Pro Hockey, L.L.C. Agreement to correct the contract term dates so that the five-year agreement expires on June 1, 2030.

Background: The Ignite Pro Hockey, L.L.C. Agreement operate under a five-year agreement with the Columbus Consolidated Government for use of the Civic Center. Upon review, it was discovered that Section 2 of the executed contract contains an error in the stated term dates, which does not accurately reflect the intended five-year duration approved by Council. This agenda item corrects that clerical error to align the contract language with the original intent of the agreement.

Analysis: This action is administrative in nature and serves only to correct the contract dates. The amendment ensures clarity and consistency in the contract record and prevents potential confusion or dispute regarding the agreement's expiration. No operational changes result from this correction.

Financial Considerations: There is no fiscal impact associated with this amendment. All financial terms of the Ignite Pro Hockey, L.L.C. Agreement remain unchanged.

Legal Considerations: Correcting the contract dates ensures the agreement accurately reflects the approved five-year term and protects the Consolidated Government's contractual interests. Legal review confirms this amendment is limited to correcting the term dates in Section 2.

Recommendation/Action: Approval is requested to amend Section 2 of the Ignite Pro Hockey, L.L.C. Agreement to correct the contract term dates so that the five-year agreement expires on June 1, 2030.

A RESOLUTION

NO.

Agenda 1 of 2

A RESOLUTION AUTHORIZING AN AMENDMENT TO THE IGNITE PRO HOCKEY, L.L.C., AGREEMENT TO CORRECT THE CONTRACT TERM DATES.

Item #4.

WHEREAS, the Columbus Consolidated Government approved a five-year agreement with Ignite Pro Hockey, L.L.C; and,

WHEREAS, Section 2 of the contract contains an administrative error in the contract term dates; and,

WHEREAS, the correct term of the agreement extends through June 1, 2030.

NOW, THEREFORE, THE COUNCIL OF COLUMBUS, GEORGIA HEREBY RESOLVES:

That the Mayor or his designee is hereby authorized to amend the Ignite Pro Hockey, L.L.C. Agreement to correct the term dates in Section 2 to reflect a five-year agreement ending June 1, 2030, with all other terms and conditions remaining unchanged.

Introduced at a regular meeting of the Council of Columbus, Georgia held on the _____ day of _____ 2026 and adopted at said meeting by the affirmative vote of _____ members of said Council.

Councilor Allen voting	_____.
Councilor Anker voting	_____.
Councilor Chambers voting	_____.
Councilor Cogle voting	_____.
Councilor Crabb voting	_____.
Councilor Davis voting	_____.
Councilor Garrett voting	_____.
Councilor Hickey voting	_____.
Councilor Huff voting	_____.
Councilor Tucker voting	_____.

Lindsey G. McLemore, Clerk of Council

B.H. "Skip" Henderson III, Mayor

STATED AGREEMENT

This AGREEMENT is made this 17th day of July, 2024, to be effective May 1, 2025, by and between Columbus, Georgia, a consolidated government ("Licensor"), Ignite Pro Hockey, L. L.C., a Georgia limited liability company ("Licensee").

RECITALS

- A. The parties hereto enter into a Lease Agreement for Professional Hockey, to be effective as of May 1, 2025, all in accordance herewith and pursuant hereto,
- B. Licensor is the owner of the Columbus Civic Center (the "Civic Center"), which contains an arena that is suitable for playing hockey games, in Columbus, Georgia.
- C. Licensee operates a professional hockey team (the "Team"), which Team is presently sanctioned as a team by the Federal Prospects Hockey League, Inc., its successors or assigns in interest or as franchisee of Team (the "League"). In addition, Licensee promotes and produces Pre-season Games, Regular Season Games, Playoff Games and NHL or other Professional Hockey Exhibition Games such as the FHL All-Star Game or key related entertainment event ("Hockey Events").
- D. Licensor wishes to grant to Licensee certain rights to use the Civic Center, and Licensee wishes to use the Civic Center, all in accordance with and pursuant to the terms and conditions set forth herein.

NOW, THEREFORE, the parties hereto do agree as follows, to-wit:

SECTION 1DEFINITIONS

As used in this Agreement, the following terms shall have the following meanings:

"Applicable Taxes" means with respect to any revenues, all Applicable Taxes, assessments or fees required by law to be collected in connection with such revenues, excluding any income taxes.

"Arena" means that part of the Columbus Civic Center that contains a seating bowl, a floor area appropriate for staging League Games and Hockey Events, a hockey playing floor, equipment suitable for playing Hockey Games and related facilities, The Arena seats approximately 7,500 persons for Hockey Games.

"Concessions" has the meaning set forth in Section 8.1

"Exclusive Areas" means the following with respect to the Arena. Exclusive Areas are defined as assigned areas mutually agreeable to the Licensor and Licensee and exclusively available to licensee during scheduled Hockey Events only. Licensor reserves the right to these "exclusive areas" for other event usage during the hockey season when a Hockey Event is not scheduled in accordance with the terms of this agreement with exception of Licensee office space and equipment room off the loading dock which shall be exclusively available to Licensee throughout the entire hockey season:

- (a) scoreboard system, scoreboard control room, public address system, telescreen and other electronic and computer systems (including all necessary conduits, receptacles and ductwork necessary for the operation thereof);
- (b) media room;
- (c) merchandise areas;
- (d) home hockey team players' lounge;
- (e) visiting hockey team locker room and training room, and
- (f) referees' locker room

"Advertising" means negotiated signage/advertising located or to be located inside the Arena and the Exclusive and Non-Exclusive Areas visible during all events at the Arena.

"League" has the meaning set forth in the Recitals.

"League Game Date" means a date on which a League Game is scheduled to be played.

"League Game" or "Hockey Game" means a game (including pre-season, regular season and post-season) played by the Team at the Arena.

"League Standards" means the rules, regulations, standards and guidelines governing the facility and equipment requirements of the League and its teams, and as such, League Standards as may be amended from time-to-time hereafter. A copy of the League Standards, and any subsequent revisions to the League Standards, may be attached to this contract as an addendum.

"Licensee Exclusive Areas" means the following:

- (a) Existing office space consisting of a minimum of 2,000 square feet;
- (b) equipment rooms and storage space in the Civic Center suitable for the storage of Team and hockey equipment and supplies during hockey season;
- (c) home hockey team locker room and training room and coaches' and trainers' offices for the Team in the Civic Center during hockey season and in the Rink by mutual agreement of Licenser and Licensee;
- (d) fifty (50) parking spaces to be made available during normal business hours throughout the hockey season located in the west side parking lot of Civic Center;
- (e) During the time period for each Game Date stipulated in 3.1 (a) hereof, Licensee shall also have the sole and exclusive use of the entire west side parking lots of Civic Center, which shall be cordoned off in similar fashion as such areas are presently being blocked off for Hockey Games, Provided, however, that Licenser may request Licensee to relinquish such sole and exclusive use of

such areas, in whole, or in part, at any time or from time to time hereunder) which request shall not be unreasonably withheld by Licensee. In addition, in the event Licensor intends to use the east side parking lot of the Civic Center for non-parking purposes and special events which might compete or conflict with a Hockey Event, then Licensor agrees to coordinate such special usage of the east side parking lot with Licensee, and

(f) (f) Ignite Pro Hockey, LLC will no longer have exclusive rights to the Ice Rink Pro Shop unless such rights are specifically negotiated with the current vendor or lessee with rights to the space.

"Licensor Services" has the meaning set forth in Section 5.

"Merchandise Arenas" means all areas in the Arena where merchandise may be sold.

"Non-Exclusive Area" means the following with respect to League Game and Hockey Event days in the Arena:

- (a) outdoor plaza, entryways, stairs, elevators, escalators, concourses, lobbies, exits, sidewalks and passageways;
- (b) parking areas adjacent to the Arena, except only, as is otherwise stipulated for exclusivity purposes in(d) of "Licensee Areas" hereof; and
- (c) lounges, dining areas, banquet rooms, meeting rooms, dressing rooms and hospitality areas, except during Hockey Games and Hockey Events as defined herein, during which games and events such areas shall be held for exclusive use by Licensee only;

"Hockey Event" has the meaning set forth in Section C of the Recitals.

"Hockey Event Day" means a day on which a Hockey Event is conducted at the Arena. It does not include rehearsal, move-in or move-out days, or set-up days,

"Team" means, a professional hockey team and operated by Licensee, which plays all of its home games in the Arena, "Team" has the meaning as set forth in Section C of the Recitals.

"Term" has the meaning set forth in Section 2.

"Rink" means a 37,010 square foot free-standing building adjacent to the Arena, having a seating capacity of 350, and located on the west side of the Civic Center.

SECTION 2

TERM

- (a) The initial term of this Agreement shall commence on May 1, 2025, and end at midnight on June 1, 2029, unless extended or sooner terminated, all as provided in this Agreement.
- (b) In addition to any rights set forth in Sections 12 or 13 below, Licensee and Licensor shall have the right, to terminate this Agreement for any reason upon the giving of ninety (90) days prior written

notice to the other party, without any further obligation to the other party hereunder, of whatsoever kind and nature. Notwithstanding the forgoing, Licensor's right to terminate may not be exercised to replace the Team with another professional hockey team without the written consent of the Licensee.

SECTION 3

USE OF ARENA BY LICENSEE AND LICENSOR

3.1 Licensee's Use.

(a) Arena and Exclusive and Non-Exclusive Area Use for League, Games and Practices.

- (i) On each League Game Date, from four hours prior to the commencement of the League Game until one hour after the completion of the League Game, subject to Section 3.7. hereof, Licensee and its personnel, guests and invitees (including holders of tickets of admission' to the Arena, holders of press and media credentials and visiting team personnel) shall have the exclusive possession and use of the Arena and the Exclusive Areas and non-exclusive use of the Non-Exclusive Areas for (the purpose of playing the League Game, and the exhibition thereof, live and by radio, television or any other medium. During all periods for which a Team practice or an Other League Event has been scheduled in the Arena in accordance with Section 4, Licensee and its personnel, guests and invitees shall have the exclusive possession and use of those components of the Arena and the Exclusive Areas and the non-exclusive use of those components of the Non-Exclusive Areas that are necessary for the conduct of such practice or event.
- (ii) Licensor shall also provide Licensee with three hours of daily practice time from 9:00 a.m. until 12:00 p.m. including seasonal and playoff practices, and those terms stipulated in Section 4.2 hereof, should any conflict arise in regard to daily practice time in the Arena, then Licensor may substitute, at no cost to Licensee, such daily practice time in the Rink, providing, as much as possible and practicable, either daily practice time pursuant hereto in the Arena or in the Rink.
- (iii) Licensor agrees to make the Arena and Exclusive Areas available to Licensee at least four hours prior to any ice Hockey Games.

- (b) Arena and Exclusive and Non-Exclusive Area Use for Hockey Events and Rehearsals. On each Hockey Event Day from 6:00 a.m. on such Hockey Event Day until one (1) hour after the completion of the Hockey Event (allowing Licensee a sufficient period of time to pack and move stage equipment relating to the Hockey Event) but in no event later than 6:00 a.m. on the day such Hockey Event Day, subject to Section 3.6 below, Licensee, and its licensees and/or contractees and their respective personnel, guests and invitees (including holders of tickets of admission to the Arena, holders of press and media credentials and performers and their personnel) shall have the exclusive possession and use of the Arena and the Exclusive Areas and non-exclusive use of the Non-Exclusive Areas for the purpose of presenting the Hockey Event, and the exhibition thereof, live and by radio, television or any other medium with the exception of ice surface, with which Licensor reserves the right to take immediately following the completion of the Hockey Event for the purposes of floor changes. During all periods for which a rehearsal has been scheduled in the Arena in accordance with Section 4, Licensee, and its licensees and/or contractees, as well as any performers and their respective personnel shall have the exclusive possession and use of those components of the Arena

and the Exclusive Arenas and the non-exclusive use of those components of the Non-Exclusive Areas that are necessary for the conduct of such rehearsal.

(c) Licensee Areas

- (i) At all times during the Term but subject to Section 3.6 below, Licensee shall have the exclusive use and possession of the Licensee Areas, together with nonexclusive rights of ingress and egress on, over and through the Civic Center complex to the Licensee Areas. Licensee shall pay for telephone service and furnishings in the office space included in the Licensee Areas. At mutually convenient times during the Term and to the extent available, Licensor shall provide Licensee with use of such other space (e.g., VIP lounge, media room and meeting space) in the Civic Center as requested by Licensee.
- (ii) At all times during the Term Licensee shall have the exclusive use of designated administrative (office) space, locker room space, training room space, public relations and other space, under existing agreement with Licensor. Nothing in this agreement or not in this agreement shall be deemed to diminish Licensee's rights to this space., Licensee will, at no additional rent, be entitled to the free and unrestricted use of the office space seven days a week, twenty-four hours a day, fifty-two weeks out of the year at no additional rent. Licensee will also be entitled to the use of the locker rooms and other training facilities at all reasonable times throughout the term of the lease.

(d) Payments. Licensee shall not be required to make any payment for rent of the Arena except as provided in this Agreement, but only on a games played basis. Licensee agrees to pay for additional costs, Including but not limiting, food & beverage and security if they use Arena for special event. Payment for rent will be exempt for mutually agreeable charitable events.

3.2 Manner of Licensees Use, At all times during the term, Licensee shall use the Arena in accordance with all applicable laws, ordinances and regulations.

3.3 Proceeds from Licensee Activities. Licensee's right to use of the Arena and the Exclusive and Non-Exclusive Areas and Licensee Areas shall include the right to any and all proceeds from the conduct of any of the activities permitted to be conducted by Licensee, except, as otherwise provided pursuant to this agreement.

3.4 Grant of License. This Agreement is intended and shall be construed as a grant of a license by Licensor to Licensee and shall not operate to vest in Licensee any ownership interest in the Arena or the property of Licensor, whether real or personal) tangible or intangible.

3.5 Surrender, At the time this Agreement terminates, whether by expiration of the Term or by early termination, Licensee shall, within a period of time mutually agreed upon Licensor and Licensee, vacate the Arena and remove its property from the Arena.

3.6 Licensor Use.

- (a) Licensor reserves the right to use the Arena and all other portions of the Civic Center for itself and for the use of others so long as such use does not interfere or conflict with other provisions of this Agreement or the rights of use and occupancy granted to Licensee hereunder. Licensee's use of Arena and Civic Center in accordance herewith and pursuant hereto shall be paramount and superior in the event of any such conflict with a Hockey Event.
- (b) Licensee's exclusive use and possession of the Exclusive Areas and Licensee Areas as provided in Section 3.1 above shall be subject to the common use and occupancy thereof by employees, agents and contractors of Licensor for the purpose of enabling Licensor to perform Licensor Services and its other obligations as owner, operator and manager of the Arena.
- (c) Licensor and its agents and representatives, upon prior notice to Licensee (or without prior notice in the event of an emergency threatening health or safety) shall have the right to enter into and upon any and all parts of the Civic Center, including the Arena and the Licensee Areas, for any legitimate reason related to the obligations of the parties to this Agreement or for any legitimate reason related to fulfilling Licensor's obligation as owner, operator and manager of the Civic Center.

3.7 Capital Improvements. Licensor shall make, at its own cost, all capital improvements necessary, to maintain the Arena in condition as mutually acceptable to Licensee and Licensor for the conduct of Hockey Events and League Games (including, but not limited to, providing a suitable iced playing surface for League Games pursuant to League Standards), and necessary for Licensor to comply with its obligations under this Agreement, Licensor can undertake any capital improvements deemed appropriate by Licensor without Licensee's consent, provided that any such improvement would not conflict with the rights of use and occupancy granted to Licensee hereunder and provided, further that Licensor shall use its best efforts to minimize the interference with Licensee's use of the Arena. Licensor shall cause all Exclusive and Non-Exclusive Areas and Licensee Areas to comply with applicable League Standards as the same may be waived or modified by agreement of Licensee and Licensor.

SECTION 4

SCHEDULING

4.1 Other Contracts. Licensor shall have the right to renew, extend or enter into any similar agreements with any other contractees for use of the Civic Center and/or Arena, provided that any such similar agreements: (i) shall not conflict with the provisions hereof, and (ii) do not give the contracting party greater rights with respect to scheduling between October 1st and May 31st than are provided to Licensee hereunder.

4.2 Procedure.

- (a) Licensor shall give Licensee priority for available booking dates February 15th every year for the upcoming regular season. The Licensor agrees to provide a minimum of 50 dates between October 15th and April 15th, twenty-two (22) of which must be premium weekend dates (at least every other Fridays or Saturdays and a maximum of 3 Sunday's after February 14), and which dates will be provided and reserved by Licensor for exclusive use of Licensee hereunder up to the official release of the League Schedule.

All other dates are subject to availability based on previous annual shows and community events (i.e. Disney On Ice, PBR, GHSÀ, etc.) All dates not required by the official schedule will be released back to the Licensor within seventy-two (72) hours of the release of the League Schedule or any subsequent change to the League Schedule. At least five (5) weekend dates (Fridays, Saturdays or Sundays) will be released back to Licensor within seventy-two (72) hours following the release of the League Schedule or August 15 of each year whichever is earlier. All ice related events of Licensee must be held between October 1st and May 31 (or the last game of the team's regular or play off season) of each year unless ice is already in place prior to October 15th or available after May 31 of each year. Anything in this Section 4.2 to the contrary notwithstanding, the parties hereto shall, by mutual agreement, release back to Licensor, prior to the seventy-two (72) hour period following the release of the League's Schedule hereinabove stipulated, such reserved dates provided for herein as Licensor may need for special events at the Civic Center, which mutual agreement shall not be unreasonably withheld on the part of Licensee.

- (b) In the event Licensee is in any playoff or championship games, then Licensor shall provide booking dates between March 15th and May 30th or such other period as the League may mandate, for such events in the most reasonable and mutually agreeable manner as will not conflict with any outstanding contractual commitments already made by Licensor, and Licensor will make every effort not to contractually commit any conflicting events during such period so as to enable Licensee to use the Civic Center, Arena and Rink) in accordance herewith, in the event the Team is in playoff or championship games.
- (c) In the interest of a cooperative effort and recognizing the Licensor's mandate to provide a variety of entertainment opportunities to the community, the Licensee and Licensor agree to work together to ensure reasonable and prudent resolution to scheduling challenges.

4.3 Practices.

- (a) Licensor shall make the Arena, or Rink if Arena is unavailable, available for game day practice to both the Team and its opponent by 9:00 a.m. and throughout the day of each League Game. In addition, between October 15th and April 30th, or such other period as the League may mandate, Licensor shall make the Arena, or Rink if Arena is unavailable, available for a minimum of three (3) hours daily practice between 9 a.m. and 12 p.m., which practice shall be in addition to the practice stipulated and provided for in Section 3. I (a)(ii) hereof, Further, Licensor shall make the Arena, or Rink if Arena is unavailable, available for Licensee's training camp for a two (2) week period prior to the first game of each season of each year hereunder between the hours of 8:00 a.m. and 8:00 p.m. Licensor will commit no less than ten consecutive days for their annual camp within the aforementioned fourteen (14) day period. Licensee reserves the right to assign the ten (10) consecutive days of camp usage, All other camp days and times outside the aforementioned ten (10) camps days assigned by Licensee are subject to availability.
- (b) All of the afore-stipulated reserved and exclusive practice times shall, for all purposes hereof, be termed "Reserved Practice Times". Licensee or the Team shall be entitled to schedule practices on games days, and every other day when needed. Should any conflict arise in regard to Reserved Practice Times in the Arena, then Licensor may substitute such Reserved Practice Times in the Rink,

providing, as much as possible and practicable, either Reserved Practice Times pursuant hereto in the Arena or in the Rink.

4.4 Other league Events. Licensee shall be entitled to schedule hockey-related events other than League Games (Other League Events) at the Arena upon notice to Lessor, subject to the availability of the Arena for such purposes, Lessor shall use commercially reasonable efforts (but shall not be required to make any payment to any other party) to provide Licensee with use of the Arena for such Other League Events. Other League Event shall be deemed a League Game for all purposes of this Agreement, and shall include all-star games and any hockey related activity but shall not include remunerative commercial figure skating or other entertainment skating events.

4.5 Rehearsals. Lessor shall make the Arena available for rehearsals during the day of each Hockey Event. Licensee or its licensees or contractees or their respective personnel or employees shall be entitled to schedule rehearsals on other days upon notice to Lessor, subject to the availability of the Arena for such purposes, Lessor shall use commercially reasonable efforts to provide Licensee with such additional dates and times for rehearsals on non-event days.

4.6 Other Events. Lessor shall have the right to schedule other non-hockey related sporting events, concerts, circuses, ice shows and other events in the Arena, provided that: (i) no such event shall relieve Lessor of any of its obligations under this Agreement; (ii) no event shall conflict with a League Game Date or Hockey Event Day, or a practice or rehearsal scheduled in accordance with this Section 4 and (iii) Licensee shall be in sole charge and control of any and all hockey related events, of whatsoever kind and nature, held at the Civic Center, with Lessor having no right in any form or manner, whatsoever, to schedule, contract for, or allow a hockey related sporting event to be held at the Civic Center, other than under the sole auspices, charge and control of Licensee.

4.7 Displacement of Events. Lessor shall have the right to alter any scheduled Hockey Event in order to accommodate a prime event at the Civic Center; provided, however, in the event that the rescheduling moves the Hockey Event from a Friday or Saturday to any other weekday, or Licensee can demonstrate that the rescheduling has cost it a significant promotional opportunity, Lessor agrees to set-off, as against the next immediately due rent or rents hereunder, the sum of \$2,000.

4.8

SECTION 5

LICENSOR SERVICES

5.1 Lessor Services. During the Term, Lessor, at its sole cost and expense (except as otherwise expressly provided), shall provide the following to Licensee (Lessor Services):

- (a) Heating, ventilation and air-conditioning which will cause the Arena to be maintained at temperatures and a level of air quality customary for comparable facilities, except if emergency conditions exist which make it impossible to provide such heating, ventilation and air-conditioning;
- (b) Utilities, including electricity) gas, hot and cold water, lighting, telephone and intercommunications equipment, elevators and escalators, customary for comparable facilities (it being understood that

Licensee shall be responsible for the costs of obtaining telephone and intercommunications services for its own use at the Arena);

- (c) Lighting equipment and apparatus adequate for color telecasts, without additional or supplemental lighting equipment or apparatus, in accordance with applicable League Standards as the same may be waived or modified by agreement of Lessor and Licensee;
- (d) Maintenance and repair of the Arena and all of its components in compliance with all applicable governmental laws, ordinances and regulations and in clean and good condition, subject to ordinary wear and tear and damage by fire or other casualty;
- (e) Protection and security of the Arena and all its facilities consistent with Lessor's current practices;
- (f) Grounds maintenance, including, but not limited to keeping sidewalks, parking areas and other areas immediately surrounding the Arena in compliance with all applicable governmental laws, ordinances and regulations and reasonably free of debris, dirt, litter and trash;
- (g) Operation of box office facilities (as more fully set forth in Section 6 during all business hours and on each Hockey Event Day and League Game Date during published box office hours of Monday through Friday 10 a.m. to 5 p.m.; Saturday on Event Days Only at 1 p.m.; and Sunday on Event Days Only at 1:00 p.m. (or three hours prior to game event). Box Office will be open through the second period of each League Game Date or the end of intermission of each Hockey Event Date; Exceptions are made for early events or other factors.
- (h) Set-up of ice surface and staging areas for League Games, practices, Hockey Events and rehearsals, in accordance with League Standards and the standards of the Team; and
- (i) Day-of-event services for each League Game ("League Game Day Services) and each Hockey Event and rehearsal ("Hockey Event Day Services"), as follows:
 - (i) Operation of all Arena parking areas and Concessions;
 - (ii) Retention, management and supervision of day-of-event personnel necessary for preparing the Arena for, operating the Arena during and cleaning up the Arena after, a League Game or Hockey Event, including, but not limited to, security and crowd control personnel, medical and emergency personnel, ushers, ticket sellers, ticket takers, telephone receptionists, electricians, maintenance and janitorial personnel and other necessary labor, but excluding game officials, referees, timekeepers or stagehands, and persons involved in on-ice activities;
 - (iii) Conversion of the playing surface or staging area for use for League Games or Hockey Events, deployment of equipment for League Games and cleanup following League Games or Hockey Events;
 - (iv) Provision and maintenance of all hockey equipment required by League Standards for the presentation of League Games, all in clean and good working condition and otherwise in compliance with League Standards;

- (v) Lessor shall pay related security costs, Emergency Medical Services Unit for spectators, and pay all ticket personnel, ushers and doormen. Licensee agrees to pay for all Hockey Game officials including referees, scorers, and timekeepers;
- (vi) Licensee agrees to pay all stagehand and skilled laborers (to include sound, special effects, video sound operator, and lighting technicians, etc.) employed by Lessor at the request of Licensee, provided, however, that Licensee can call into question what Lessor is paying such laborers and technicians and bid such work out for less, with Lessor's approval, which approval shall not be unreasonably withheld;
- (vii) Licensee agrees to provide a team physician and medical staff for all hockey related events at its own expense;
- (viii) The Lessor agrees to pay for the installation of ice ads, logos and lines. The Lessor reserves the right to determine the most suitable and cost-effective materials for ice ads, logos, and lines. Licensee will have all artwork ready for installation, so as to facilitate Lessor's compliance herewith;
- (ix) The Lessor agrees to pay for the installation and maintenance of hockey goals, nets, and ice maintenance machine driver;
- (x) The Lessor shall provide a suitable ice surface for games and practice sessions as provided by this Agreement, If damage occurs to the ice surface beyond Lessor's control, making it unplayable, Lessor assumes no responsibility for providing an alternate playing site, and
- (xi) Lessor shall provide a suitable ice resurfacing vehicle and driver for all Licensee's Hockey Games and Hockey Events,

5.2 Levels of Service. Lessor shall retain, manage and supervise, and be responsible for, all personnel needed to perform the Lessor Services. Standards of quality and minimum levels of all Lessor Services, including staffing, shall be subject to the mutual approval of Lessor and Licensee, but in no event shall such standards be less than the standards for all other events at the Arena with similar anticipated attendance levels.

5.3 Rent and Expenses.

- (a) Except, only, as is otherwise specifically provided for herein, Licensee's sole monetary duty and obligation hereunder, of whatsoever kind and nature, shall be to pay Lessor a total sum of \$3,800.00 for each League game and Hockey Event at the Civic Center scheduled for Fridays and Saturdays (Premium dates) and \$3,200.00 for each League game and Hockey Event at the Civic Center scheduled for Sundays – Thursdays (non-Premium dates).
- (b) Rent is due at settlement on the following business day for each game. Settlement shall occur on the first business day following a League Game or Hockey Event held at the Civic Center. Transfer of funds from Lessor or Licensee shall occur on the same business day as settlement providing settlement is prior to 12:00p.m. Noon and said business day is not a bank or City government recognized holiday.

- (c) The Licensee will have the full and unrestricted use of the Civic Center, all as provided herein, free of any further charges whatsoever on "Hockey Events" as defined above in Section C of the Recitals.
- (d) The Licensor agrees to waive rent for the season opening exhibition game when said rent is used fully for the charitable donation to the United Way. Licensee agrees to acknowledge Licensor's participation in all publicity for such donation.

SECTION 6

TICKETS, SUITES, ETC.

6.1 Tickets.

- (a) Licensee shall have the exclusive right to sell and control all tickets for League Games and Hockey Events, as well as establish the face value of such tickets, in its sole judgement and absolute discretion, and to receive all revenues derived therefrom, Licensee shall have the exclusive right to determine the seating manifest for all League Games and Hockey Events.
- (b) For each Hockey Season hereunder, Licensee shall provide Licensor with up to thirty (30) complimentary reserved tickets per league game, all of which shall be regular tickets. Tickets provided to Licensor pursuant to the foregoing may be distributed at the discretion of Licensor, but may not be sold. All Tickets will be tracked, and a list shall be provided to Licensor. Licensor reserves the right to renegotiate by mutual agreement between Licensor and Licensee the complimentary ticket amount on an annual lease year basis, i.e. October 1st through September 30th.

6.2 Box Office; Ticket Printing

- (a) Licensor shall operate and control all box office facilities and ticket personnel at the Arena and will use such facilities for (among other things) the sale of tickets for League Games and Hockey Events. All collections made by Licensor from sales of tickets for League Games and Hockey Events shall be remitted to Licensee, net of credit card fees, no later than the third working day following such League Game or Hockey Event. Such collections shall be remitted together with an itemized statement from Licensor indicating the number of tickets sold, the prices of such tickets, credit card fees, and other data reasonably requested and mutually agreed upon by Licensor and Licensee. All tickets shall be sold at, and Licensee shall be entitled to, 100% of the face value of same as determined by Licensee, except for credit card fees.
- (b) Licensor shall be responsible for printing all tickets to League Games and Hockey Events, other than season tickets to League Games. Season Tickets are to be printed on paper stock other than Licensor's standard ticket stock, with the Licensee to timely provide Licensor all information required for printing such latter tickets. In addition, Licensee shall reimburse Licensor for all direct costs mutually agreed upon by and between Licensor and Licensee that have been incurred by Licensor in providing Season Tickets, only. Licensor, at its sole cost and expense, shall be responsible for the printing of all other tickets to League Games, whether regular, playoff, championship, exhibition, or otherwise,

and for any and all Hockey Events coming under the terms of this Agreement, Licensor, however, reserves the right, without payment to Licensee, to advertise or sell advertising on any such latter tickets, which is non-competitive by nature to Licensee, Licensor shall also provide to Licensee, at its sole cost and expense, a ticketing machine, printer and ticket stock.

- (c) The Licensor retains exclusive rights to contract with a qualified ticket service or software provider for the purpose of providing ticketing to events at the Civic Center, subject, however, to the provisions hereof.
- (d) Pricing. As stated above, Licensee shall have absolute discretion in determining the ticket prices for all tickets sold for League Games and Hockey Events.

6.3 Hospitality Suites.

- (a) Licensee shall have the exclusive right to license all hospitality/luxury suites for League Games and Hockey Events (on such terms as Licensee shall determine, in its sole judgment and absolute discretion), at no additional cost or charge, of whatsoever kind and nature, to Licensee and with all rental revenue derived therefrom, whatsoever, to be solely and absolutely due and payable to Licensee.
- (b) Licensor represents and warrants to Licensee that it has the right to authorize Licensee to sell licenses for hospitality/luxury suites in the Arena for League Games and Hockey Events, and that it has not granted the right to sell licenses for such hospitality/luxury suites to any other event(s).
- (c) Licensee and its designees shall have the exclusive right to the possession of any unsold hospitality/luxury suites for any purpose for all League Games and Hockey Events, at no charge.
- (d) Licensee shall be responsible for keeping and maintaining the Hospitality Suites used by Licensee hereunder in a clean, orderly, broom swept, first-class condition as when first let, and shall pay for any damages to any Hospitality Suite occasioned by its use hereunder SECTION 7

ADVERTISING

7.1

- (a) The Licensee shall have the sole and exclusive right to sell permanent advertising space inside the Arena Bowl of the Civic Center only, to include all digital signage (night of hockey events) ice, dasher, all of the back-lit signage, except one sign already contracted to the Columbus Lions, and both of Licensor's Zamboni's Starting with the 2019-2020 Hockey Season, and throughout the term of this Agreement, Licensee shall be solely and exclusively entitled to any and all revenues arising from the sale of such advertisements, of whatsoever kind and nature.
- (b) Permanent/backlit signs, the advertisements which come under the provisions of Section 7.1 (a) hereof, shall be displayed at all times in the Bowl, except where the physical nature of such latter advertisements conflicts with a non-Hockey Event, as a result of which conflict such latter sole and exclusive Licensee sold advertisements cannot be seen because of the

physical/layout requirements of a non-Hockey Event. In such event, such latter advertisements shall be removed, at Licensor's sole cost and expense, for the limited time necessary to allow the non-Hockey Event to take place, and then replaced by Licensor, at its sole cost and expense, immediately after such event, in the same space and manner as previously displayed. Nothing herein contained shall permit Licensor or its other licensees to deliberately cover, block, remove, obscure, or interfere, in any way, whatsoever, with the display of any such permanent/backlit signs, except where absolutely required because of the physical/layout requirements of a non-Hockey Event. If such permanent/backlit advertisements can be viewed in the normal course, and do not conflict with the physical/layout requirements of a non-Hockey Event, then they may not be deliberately covered, blocked, removed, obscured, or interfered with, in any way, whatsoever.

7.2 Except, only, as is otherwise specifically provided for herein, Licensor reserves the right to sell all other advertising outside the arena bowl and the exterior of the Civic Center, being entitled to 100% of all revenue from sales of such latter advertisement, of whatsoever kind and nature.

7.3 The Licensee may control the digital signage during all Hockey Games except for a total of six (6) minutes per game (two (2) minutes per period), which shall be provided to the Licensor for advertising and marketing purposes. This advertising may not be used to promote any sporting events that may be in competition to the Licensee.

7.4 Licensee agrees that special promotional or laudatory banners, signs and devices may be utilized during Hockey Games or Hockey Events for single-event promotions permanently emplaced at the Civic Center and in the Arena, all of which banners, signs and devices shall be emplaced at no charge or expense to Licensee. Licensor and Licensee shall consult with one another to determine the appropriate location and method for hanging such promotional banners, signs and devices. The Licensee agrees to consult with Licensor to determine the appropriate location and method for hanging such promotional and laudatory banners, signs and devices. In addition, Licensor and Licensee shall consult with one another to determine the appropriate location and method for hanging any other promotional and laudatory banners, signs or devices with respect to any other licensees of Licensor or with respect to any other events at the Civic Center. Under no circumstances may such latter promotional or laudatory banners, signs and devices block the view of any sole and exclusive Licensee sold advertisements, nor promote any sporting events in competition with Licensee.

7.5 The Licensor reserves the exclusive right to any and all advertising revenue generated from tickets, ticketing envelopes, Civic Center Internet pages, turnstiles, marquee, scoreboards, and with respect to areas outside the Arena and Civic Center.

7.6 Licensee reserves and shall own exclusive rights to all matters arising from or in regard to Hockey Games and Hockey Events performed at the Civic Center, all of which games and events and any matters arising therefrom or in regard thereto may not be used, in any way, whatsoever, without the express written permission of the Licensee, to include, but not be limited to, broadcast and re-broadcast rights to said games and events.

SECTION 8

OTHER REVENUES

8.1 Food & Beverage and Merchandise Sales.

- (a) Concession and Catering Revenues, Lessor shall be entitled to all revenues from concessions and catering whether at the Arena or at the Ice Rink. Notwithstanding the forgoing, Licensee shall be entitled to receive \$0.75 for every scanned ticket over 2,000 on Friday and Saturday games and \$0.50 for every scanned ticket over 2,000 for Sunday – Thursday games (the “Attendance Bonus”). The Attendance Bonus shall be capped at 6,500 scanned attendance (4,500 over 2,000). Such bonus shall be credited against the next immediate rent or rents due hereunder, until fully credited by Lessor to Licensee, all in accordance herewith and pursuant hereto. Further, nothing in this Section shall alter or amend the terms and conditions of Section 6.1 of this Agreement, which provides in pertinent part that all revenue from ticket sales shall be retained by Licensee.
- (b) Merchandise, Licensee shall have sole rights to one hundred percent of all hockey merchandise sold at the Arena. Lessor has final approval of display and sale areas. The revenue from any other non-hockey merchandise sold during an event shall belong to Lessor.
- (c) Third Party Agreements, The Licensee agrees to adhere to any third-party agreements, which may be in conflict with this agreement such as pouring rights or distribution of food and beverages

SECTION 9 MEDIA RIGHTS

9.1 Media Rights.

- (a) Licensee shall have the exclusive control of, and rights with respect to, the display or delivery of all League Games (or portions thereof) by any means whatsoever, including, without limitation, by telecast, radio broadcast, photograph or over the internet. Licensee shall retain all revenues from the sale or license of such rights, of whatsoever kind and nature.
- (b) Licensee shall have the exclusive control of, and rights with respect to, the display or delivery of all Hockey Events (or portions thereof) by any means whatsoever, including, without limitation, by telecast, radio broadcast or over the internet. Licensee shall retain all revenues from the sale or license of such rights, of whatsoever kind and nature.

9.2 Broadcast Access. Lessor, at its sole cost and expense, shall maintain or cause to be maintained facilities such that all League Games and Hockey Events are capable of being broadcast and distributed by telecast, radio broadcast and over the internet, Lessor shall not assess Licensee or its licensees or contractees any television, radio or internet hookup charge.

9.3 No Rights Granted. Nothing in this Agreement shall be deemed to grant Lessor any rights to use or

exploit, in any way, whatsoever, the intellectual property rights or other property interests, of whatsoever kind and nature, of Team and/or of Licensee pertaining to the League or its teams, or to Hockey Games or Hockey Events.

SECTION 10 LICENSEE'S INSURANCE COVERAGE

- (a) Licensee shall, at its sole cost and expense, maintain during the Term: (i) commercial general liability insurance with contractual liability endorsements for the mutual benefit of Licensee and Lessor, against all claims for personal injury, death or property damage in or about the Arena resulting from Licensee's use of the Arena, in the amount of \$1,000,000 combined single limit and bodily injury and property damage with umbrella or excess policy or policies totaling \$4,000,000 in excess of \$1,000,000, and (ii) workers compensation insurance in the amount required by applicable law.
- (b) There will be no charge to Lessor for such coverage and a certificate of insurance evidencing such coverage shall be furnished to Lessor within thirty (30) days after execution of this Agreement.
- (c) All such insurance shall be effected by valid and enforceable policies issued by insurers of responsibility approved to do business in the state in which (the Arena is located, such responsibility and the insuring agreements to meet with the reasonable approval of lessor, an insurer with a current A.M. Best rating of at least A (excellent) with a financial size category of at least VIII shall be deemed to be acceptable. The insurance obligations stated in this Section 11 are independent of, and shall not be affected by the scope or validity of, any other indemnity or insurance provisions in other Sections of this Agreement.
- (d) At the request of Lessor, Licensee shall promptly furnish loss information concerning all liability claims brought against Licensee (or any other insured under Licensee's required policies), that may affect the amount of liability insurance available for the benefit and protection of Lessor under this Agreement. Such loss information shall include such specifics and be in such form as Lessor may reasonably require.

SECTION 11

INDEMNIFICATION

- (a) Licensee shall indemnify, defend and harmless. Lessor and its officers, agents and employees (collectively, the "Lessor Indemnities") from and against any and all damages, claims, losses, demands, costs, expenses (including attorneys' fees and costs), obligations, liabilities, actions and causes of action which any one, or more of them may suffer or incur arising directly or indirectly from (I) any breach or any warranties or agreements, or (II) Licensee's or its agent's or employees' negligent or willful conduct or failure to act, occurring in or about the arena, the exclusive and non-exclusive areas and the Licensee areas.
- (b) Licensee further agrees that in the case of any such claim, demand, action or proceeding against any one or more of the Lessor indemnities, Licensee shall defend the Lessor indemnities at Licensee's expense by counsel reasonably satisfactory to the Lessor indemnities, In the event. Licensee does not provide a defense against any and all such claims, demands, liabilities, actions or causes of action,

then Licensee shall, in addition to the above, pay Licenser the attorney's fees, legal expenses and

costs incurred by the Licenser indemnities in providing such defense and Licensee agrees to cooperate with Licenser in such defense and Licensee agrees to cooperate with Licenser in such defense, including, but not limited to, the providing of affidavits and testimony upon request of the Licenser indemnities.

SECTION 12

LICENSEE'S DEFAULT; LICENSOR'S RIGHTS AND REMEDIES

12.1 Licensee's Default. The occurrence of any one or more of the following events shall constitute a default and breach of this Agreement by Licensee:

- (a) If Licensee fails to make any payment required to be made by it to Licenser under this Agreement and such failure continues for 30 calendar days after written notice from Licenser that such payment is due and payable;
- (b) If Licensee fails to promptly and fully comply with any other covenant, condition or agreement contained in this Agreement and such failure continues for 30 calendar days after written notice thereof from Licenser to Licensee (unless such failure is of a nature which cannot reasonably be cured within such 30 day period, so long as Licensee has promptly, and in any event within such 30 day period, commenced to cure such failure and thereafter diligently prosecutes such cure to completion); or

If Licensee makes a general assignment for the benefit of creditors, or provides for an arrangement, composition, extension or adjustment with its creditors, files a voluntary petition for relief or if a petition against Licensee in a proceeding under the federal bankruptcy laws or other insolvency laws is filed and not withdrawn or dismissed within five (5) calendar days thereafter, or if under the provisions of any law providing for reorganization or winding up of corporations, any court of competent jurisdiction assumes jurisdiction, custody or control of Licensee or any substantial part of its property and such jurisdiction, custody or control remains in full force unrelinquished, unstayed or unterminated for a period of five (5) calendar days.

12.2 Licensor's Rights and Remedies. In the event of Licensee's default hereunder, then in addition to any other rights or remedies Licenser may have under the law, subject to the notice and cure provisions of Section 12.1 Licenser shall have the right, at Licenser's option to do the following:

- (a) Upon thirty (30) calendar days' notice (which notice period is in addition to and cumulative with any notice and cure periods set forth in Section 12.1), terminate this Agreement and Licensee's right to possess or use all part of the Arena occupied and used by Licensee and reenter the same and take possession thereof, and Licensee shall have no further claim to occupy or use the Arena under this Agreement.

- (b) Continue this Agreement in effect, reenter and occupy any or all parts of the Arena for the account of Licensee, and collect any unpaid payments or other charges which have or thereafter become due and payable; or
- (c) Reenter any and all parts of the Arena under the provision of Section 12.2(b) and thereafter elect, upon thirty (30) calendar days' notice (which notice period is in addition to and cumulative with any notice and cure periods set forth in Section 12.1, to terminate this Agreement and Licensee's right to possession of any and all parts of the Arena occupied by Licensee hereunder.

SECTION 13

LICENSORS DEFAULT (LICENSEES RIGHTS AND REMEDIES)

13.1 Licensor's Default. The occurrence of any one or more of the following events shall constitute a default and breach of this Agreement by Licensor:

- (a) If Licensor fails to make any payment required to be made by it to Licensee under this Agreement and such failure continues for thirty (30) calendar days after written notice from Licensee that such payment is due and payable; or
- (b) If Licensor fails to promptly and fully perform any other covenant, condition or agreement contained in this Agreement and such failure continues for thirty (30) calendar days after written notice thereof from Licensee to Licensor (unless such failure is of a nature which cannot reasonably be cured within such thirty (30) day period, so long as Licensor has promptly, and in any event within such thirty (30) day period, commenced to cure such failure and thereafter diligently prosecutes such cure to completion).

13.2 Licensee Rights and Remedies

- (a) In the event of Licensor's default hereunder, then in addition to any other rights or remedies Licensee may have under any law, subject to the notice, cure provisions of Section 13.1, Licensee shall have the right to terminate this Agreement upon thirty (30) calendar days' notice to Licensor (which notice period is in addition to and cumulative with any notice and cure periods set forth in Section 13.1)
- (b) The termination or expiration of this Agreement shall not relieve Licensor of its obligation to pay or remit to Licensee any amounts due to Licensee through the date of termination or expiration.

SECTION 14

OTHER REMEDIES AND RELATED ISSUES

14.1 Offset. In addition to and not in limitation of any other rights and remedies, any party hereto may offset amounts held for any other party hereunder in satisfaction of any obligation or liability of such other party to the offsetting party under this Agreement or otherwise.

14.2 Waivers. The waiver by either party hereto of any breach of any term, covenant or condition of this Agreement shall not be deemed a waiver of such term, covenant or condition or of any subsequent breach of the same or any other term, covenant or condition. Acceptance of payments by either party hereto subsequent to any breach hereof shall not be deemed a waiver of any preceding breach other than the failure to pay the particular payments so accepted, regardless of such party's knowledge of any breach at the time of such acceptance of payments. Neither party shall be deemed to have waived any term, covenant or condition unless such party gives the other party written notice of such waiver.

14.3 Additional Remedies and Related Issues. Reference in this Agreement to any particular remedy shall not preclude either party from any other remedy at law or in equity. The failure of any party to seek redress for violation of, or to insist upon strict performance of, any covenant or condition of this Agreement shall not prevent a subsequent act which would have originally constituted a violation from having all the force and effect of an original violation. No provision of this Agreement shall be deemed to have been waived by any party unless specific waiver thereof by such party shall be in writing.

SECTION 15

DESTRUCTION OR DAMAGE

15.1 Destruction or Damage Reparable Within Six Months. If the Arena is damaged by fire, earthquake, act of God, the elements or other casualty, Lessor shall, subject to the provisions of this Section 15, repair the damage, if such repairs can, in Lessor's reasonable opinion, be completed within six months after the damage; provided, however, that if Lessor's insurance proceeds are insufficient to pay for, and Lessor does not otherwise pay for, restoration of the Arena to a level necessary for the presentation of League Games and Hockey Events, Licensee shall have the option to terminate this Agreement. If Lessor reasonably determines that repairs can be completed within six months after the damage, this Agreement shall remain in full force and effect, except that Licensee's performance obligations hereunder shall be abated for any period that Licensee is prevented from using the Arena.

15.2 Destruction or Damage, Not Reparable Six Months. If Lessor advises Licensee that, in Lessor's reasonable opinion, such repairs to the Arena cannot be completed within six months after the damage, Licensee shall have the option to: (a) terminate this Agreement, or (b) if Lessor agrees to repair such damage, to continue this Agreement in force and effect, provided, however, that during such period: (i) Licensee's performance hereunder shall be abated as provided in Section 15.1.

15.3 Repairs. If the Arena or ice surface is to be repaired under this Section 15, Lessor shall repair at its cost any such injury or damage to the Arena or ice surface. If damage occurs to the ice surface beyond

Licensor's control, making it unplayable, Licensor assumes no responsibility for providing an alternate playing site.

15.4 Express Agreement. This Agreement shall be considered an express agreement governing any case of damage to or destruction of the Arena by fire or other casualty, and any present or future law, which purports to govern the rights of Licensor and Licensee in such circumstances in the absence of express agreement, shall have no application.

SECTION 16

REPRESENTATIONS AND WARRANTIES

16.1 Representations and Warranties by Licensor. Licensor represents and warrants to Licensee that:

- (a) The City of Columbus, Georgia is a Consolidated City-County Government duly organized and validly existing under the law of Georgia. Licensor has the full power and authority to enter into and perform this Agreement in accordance with its terms.
- (b) The execution, delivery and performance of this Agreement by Licensor have been duly authorized by all necessary action of Licensor and its governing body, and this Agreement constitutes the valid and binding obligation of Licensor unforeseeable against it in accordance with its terms, except as may be limited by bankruptcy, insolvency or other similar laws affecting the enforcement of creditors' rights in general and subject to general principles of equity (regardless of whether such enforceability is considered in a proceeding in equity or at law).

16.2 Representations and Warranties by Licensee. Licensee represents and warrants to Licensor that:

- (a) Licensee is a limited liability company duly organized and validly existing under the law of the State of Georgia and has the full power and authority to enter into and perform this Agreement in accordance with its terms.
- (b) The execution, delivery and performance of this Agreement by Licensee have been duly authorized by all necessary action of Licensee and this Agreement constitutes the valid and binding obligation of Licensee enforceable against it in accordance with its terms, except as may be limited by bankruptcy insolvency or other similar laws affecting the enforcement of creditors' rights in general and subject to general principles of equity (regardless of whether such enforceability is considered in a proceeding in equity or at law).
- (c) The execution, delivery and performance of this Agreement by Licensee will not: (i) conflict with its governing documents and will not conflict with or result in the breach or termination of, or constitute a default under, any lease, agreement, commitment or other instrument, or any order, judgment or decree, to which Licensee is a party or by which Licensee is bound, or (ii) constitute a violation by Licensee of any law or regulation applicable to Licensee. No consent, approval or authorization of, or designation, declaration or filing with, any governmental authority is required on the part of Licensee in connection with the execution, delivery and performance of this Agreement.

(d) There is no claim, litigation, proceeding or governmental investigation pending or, to the best of Licensee's knowledge, threatened, or any order, injunction or decree outstanding, that could have a material adverse effect on Licensee or its ability to perform this Agreement.

16.3 Survival of Representations and Warranties. The representations and warranties, covenants and agreements of the parties contained in this Agreement shall survive the execution and delivery of this Agreement, but not survive beyond the term of the agreement.

SECTION 17

MISCELLANEOUS

17.1 Force Majeure. Should any fire or other casualty, act of God, earthquake, flood, epidemic, landslide, enemy act, war, riot, civil commotion, general unavailability of certain materials, strike, slowdown, boycott or labor dispute or other similar event beyond the reasonable control of either party (any of the foregoing hereinafter referred to as "Force Majeure") prevent performance of this Agreement in accordance with its provisions, performance of this Agreement by either party shall be suspended or excused to the extent commensurate with such interfering occurrence, Force Majeure shall not excuse the payment of any sum of money owing hereunder prior to the occurrence of such Force Majeure.

17.2 Amendment, No Waiver. No alteration, amendment or modification hereof shall be valid, unless executed by an instrument in writing by the parties hereto with the same formality as this Agreement. The failure of Licensee or Lessor to insist in any one or more instances upon the strict performance of any of the covenants, agreements, terms, provisions or conditions of this Agreement or to exercise any election herein contained shall not be construed as a waiver or relinquishment for the future of such covenant, agreement, term provision, condition, election or option, but the same shall continue and remain in full force and effect. No waiver by Licensee or Lessor of any covenant, agreement, term, provision or condition of this Agreement shall be deemed to have been made unless expressed in writing and signed by the party making the waiver.

17.3 Consents. No consent or approval by Lessor or Licensee, permitted or required under the terms of this Agreement shall be of any validity whatsoever unless the same shall be in writing, signed by the party by or on whose behalf such consent is executed.

17.4 Entire Agreement. This Agreement contains the entire agreement between the parties hereto, and there are no promises, agreements, conditions, undertakings or warranties or representations, oral or written, express or implied, between them other than as herein set forth or as specifically referred to herein. This Agreement is intended to be an integration of all prior or contemporaneous promises or agreements, conditions or undertakings between the parties hereto,

17.5 Notices. All notices, demands, consents, approvals, statements, requests and invoices to be given under this Agreement shall be in and shall be deemed effective upon receipt if hand delivered, or sent by telecopy or overnight courier service; and if sent by the United States mail, postage prepaid, certified mail, return receipt requested, upon delivery or the date of refusal, addressed as follows:

For Licensee:

Ignite Professional Hockey
11904 Westcott Ridge Terrace
Glen Allen, VA 23059

Attention: Jeffrey S. Croop
Managing Member

Phone: 804-755-4899

For Liscensor:

Columbus, Georgia
P.O. Box 1340
Columbus, Georgia 31902

Attention: Isaiah Hugley
City Manager

Telecopier: 706-653-4032

Either party may from time to time by written notice given to the other pursuant to the terms of this Section 17.5 change the address to which notices shall be sent.

17.6 Successor Bound. The covenants, terms, provisions and conditions of this Agreement shall be binding upon and inure to the benefit of Liscensor and Licensee and their respective successors and to the extent permitted herein, assigns.

17.7 Captions and Headings. The captions and headings throughout this Agreement are for convenience and reference only and the words contained therein shall in no way be held or deemed to define, limit, describe, explain, modify, amplify or add to the interpretation, construction or meaning of any provisions of this Agreement or the scope or intent thereof, nor in any way affect this Agreement,

17.8 Pronouns. Wherever appropriate herein, the singular includes the plural and the plural includes the singular; and the masculine, feminine and neuter adjectives and pronouns include one another,

17.9 Execution of Counterparts. This Agreement may be executed in several counterparts, each of which shall be an original and all of which shall constitute one and the same instrument.

17.10 Confidentiality. All information furnished to a party by the other pursuant to the provisions and containing information which would be confidential under the Georgia Open Records Act or marked clearly as a confidential trade secrets shall, to the extent permitted by law, be held in strict confidence.

17.11 Assignment. Either party may assign this Agreement upon obtaining a written consent from the other party.

17.12 Severability. If any Article, Section, Subsection, term or provision of this Agreement or the application thereof to any party or circumstance shall, to any extent, be invalid or unenforceable (the "void provision"), the remainder of the Article, Section, Subsection, term or provision of this Agreement or the application of same to parties or circumstances other than those to which it is held invalid or unenforceable shall not be affected thereby and each remaining article, section, subsection, term or provision of this Agreement shall be valid and enforceable to the fullest extent permitted by law except that if as a result of the void provision either party is deprived of an important element of such party's rights, revenues or obligations under this Agreement, then: (i) the parties shall negotiate in good faith: (A) to provide for a substitute provision, the form and substance of which shall be legally valid and intended to accomplish the same result as the void provision, or (B) to otherwise amend this Agreement to compensate the party adversely affected by the void provision, or (ii) if the parties cannot agree on such a substitute provision or other amendment to this Agreement within thirty (30) days after such void provision was found to be void, then the party adversely affected by the void provision shall have, the right to terminate this Agreement upon thirty (30) days prior notice to the other party.

17.13 Cross References. Any reference in this Agreement to a Section, Subsection, Article or Exhibit is a reference to a Section, Subsection, Article or Exhibit, as appropriate, of this Agreement, unless otherwise expressly indicated.

17.14 Further Assurances. Licensor and Licensee shall execute, acknowledge and deliver, without additional consideration, such further assurances, instruments and documents, and shall take such further actions, as Licensor or Licensee shall reasonably request of the other in order to fulfill the intent of this Agreement and the transactions contemplated hereby.

17.15 Expenses. Each party shall bear its own expenses (including the fees and disbursements of its attorneys and accountants) incurred in connection with the negotiation and preparation of this Agreement.

17.16 Relationship. The parties are not a partner, joint venture or principal and agent with or of each other, and nothing in this Agreement shall be construed so as to create any of those relationships or to impose any liability as such on either of them, or to grant any party the right to bind the other without the other's prior written consent, except as expressly set forth in this Agreement.

17.17 Applicable Law: This Agreement is entered into and shall be interpreted in accordance with the laws of the State of Georgia any choice of law statute notwithstanding. Appropriate venue for any action under this Agreement shall be in the Superior Court of Muscogee County or the United States District Court for the Middle District of Georgia.

IN WITNESS WHEREOF, the parties have entered into this Agreement as of the day and year first above written.

LICENSOR: Columbus, Georgia, a consolidated government

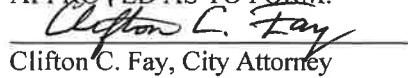
BY:

Isaiah Hugley, City Manager

Attest:


Sandra T. Davis, Clerk of Council
(seal)

APPROVED AS TO FORM:


Clifton C. Fay, City Attorney

EXECUTION AUTHORIZED

By Resolution No. 181-24

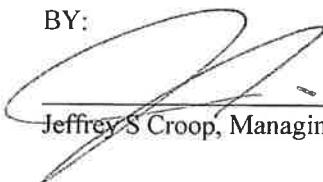

Sandra T. Davis
Clerk of Council

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Signatures continued:

LICENSEE: Ignite Pro Hockey, L. L.C.

BY:



Jeffrey S Croop, Managing Member

ATTEST:

Notary Public Block with seal

RESOLUTION**NO. 181-24****A RESOLUTION AUTHORIZING THE CITY MANAGER TO EXECUTE A FIVE-YEAR AGREEMENT BETWEEN THE COLUMBUS CIVIC CENTER AND IGNITE PRO HOCKEY, L.L.C.**

WHEREAS, Ignite Pro Hockey, L.L.C. has agreed to provide a Federal Hockey League team at the Columbus Civic Center; and,

WHEREAS, Ignite Pro Hockey, L.L.C. and the Columbus Civic Center shall uphold the recommended contract.

NOW, THEREFORE, THE COUNCIL OF COLUMBUS, GEORGIA, HEREBY RESOLVES AS FOLLOWS:

That the City Manager is hereby authorized to execute a five-year Agreement between the Columbus Civic Center and Ignite Pro Hockey, L.L.C. in substantially the form attached to this Resolution as Exhibit A.

Introduced at a regular meeting of the Council of Columbus, Georgia held on the 28th day of May 2024 and adopted at said meeting by the affirmative vote of nine members of said Council.

Councilor Allen	voting <u>YES</u>
Councilor District 1	voting <u>VACANT</u>
Councilor Begly	voting <u>YES</u>
Councilor Cogle	voting <u>YES</u>
Councilor Crabb	voting <u>YES</u>
Councilor Davis	voting <u>YES</u>
Councilor Garrett	voting <u>YES</u>
Councilor Huff	voting <u>YES</u>
Councilor Thomas	voting <u>YES</u>
Councilor Tucker	voting <u>YES</u>



Sandra T. Davis
Clerk of Council



B. H. "Skip" Henderson, III
Mayor

File Attachments for Item:

5. 2026 Legislative Agenda Items – Additional Proposed Items

Consideration is requested of the resolutions for the 2026 Legislative Session of the Georgia General Assembly.

**Columbus Consolidated Government
Council Meeting Agenda Item**

TO:	Mayor and Councilors
AGENDA SUBJECT:	2026 Legislative Agenda Items – Additional Proposed Items
AGENDA SUMMARY:	Consideration is requested of the resolutions for the 2026 Legislative Session of the Georgia General Assembly.
INITIATED BY:	City Manager's Office

Recommendation: Consideration is requested of the additional proposed resolutions for the 2026 Legislative Session of the Georgia General Assembly.

Background: Each year, elected and appointed officials of the Columbus Consolidated Government develop a list of issues important to the citizens of Columbus that require action by the Local Legislative Delegation. Once approved, a meeting will be held with the Delegation to explain the rationale behind these issues and to solicit their support. The Hometown Connection and Legislative Agenda meeting was held on October 15, 2025.

Analysis: Staff, elected, and appointed officials were asked to present issues they felt were important to the operation of the city government. Research and justification for these issues were presented to the City Manager, and a list was prepared for presentation to the Mayor/Council.

Recommendations/Actions: Consider the attached resolutions.

1. MUSCOGEE COUNTY SUPERIOR COURT CLERK – SALARIES

The Columbus Council requests that the local delegation to the Georgia General Assembly introduce legislation to amend the local act found at Georgia Laws 1984, page 4314. The requested amendment would provide that the salary of the Muscogee County Superior Court Clerk shall be no less than 80% of the state base salary of the superior court judges for the Chattahoochee Judicial Circuit or any future judicial circuit that includes Muscogee County. Based upon the terms of office served by the Muscogee County Superior Court Clerk, longevity and cost of living increases shall be added to the salary of the clerk of said court under the same provisions and in the same manner as provided for longevity and cost of living increases pursuant to general law. The salary of the Chief Deputy Clerk appointed pursuant to O.C.G.A. § 15-6-59 shall be recommended by the Muscogee County Superior Court Clerk and approved in the Clerk of Superior Court's Budget. In no event shall such Chief Deputy Clerk's salary be less than 65% of the base salary of the Muscogee County Superior Court Clerk, excluding any longevity or cost of living increases. (*Request of Councilor Toyia Tucker*)

Explanation:

The salaries for the Muscogee County Superior Court Clerk and Chief Deputy Clerk are established by an Act of the Georgia General Assembly at Georgia Laws 1984, page 4314 (“the Local Act”). The Local Act sets the Muscogee County Superior Court Clerk’s salary as follows: “the salary of the clerk of the superior court shall be increased by the amount necessary to equal the salary of the sheriff as computed under said Code section.” The salary for the Chief Deputy Clerk is set at \$30,000 per year. The Muscogee County Superior Court Clerk has requested a revision of the salary structure of her office to keep pace with current economic conditions and other similarly situated county superior clerks for a more efficient operation of her office.

A RESOLUTION
NO._____

WHEREAS, the salaries for the Muscogee County Superior Court Clerk and Chief Deputy Clerk are established by an Act of the Georgia General Assembly at Georgia Laws 1984, page 4314 ("the Local Act"); and,

WHEREAS, the Local Act requires that the Clerk of Superior Court's salary shall always be as much as the salary paid the Sheriff as calculated under O.C.G.A. § 15-16-20; and,

WHEREAS, the Local Act set the salary of the Chief Deputy Clerk at no more than \$30,000; and,

WHEREAS, the Clerk of Superior Court has requested a revision of the salary structure in her office to keep pace with current economic conditions and remove the obsolete calculations required by the Local Act; and,

WHEREAS, this Council desires that the local legislative delegation to the Georgia General Assembly introduce legislation to amend the Local Act to contain the provisions set forth below.

**NOW, THEREFORE, THE COUNCIL OF COLUMBUS, GEORGIA HEREBY
RESOLVES:**

We hereby respectfully request that the local legislative delegation to the Georgia General Assembly introduce legislation to amend the local act found at Georgia Laws 1984, p. 4314 to provide as follows:

1. The salary of the Clerk of Superior Court shall be no less than 80% of the state base salary of the Judges of the Superior Court of the Chattahoochee Judicial Circuit or any future judicial circuit that includes Muscogee County.
2. The salary of the Chief Deputy Clerk appointed pursuant to O.C.G.A. § 15-6-59 shall be as recommended by the Clerk and approved in the annual budget by the Columbus Council, but in no event shall it be less than 65% of the base salary of the Superior Court Clerk without longevity or cost of living increases attributed to the Clerk's years of service.

Let a copy of this resolution be forwarded by the Clerk of Council to each member of the local delegation to the Georgia General Assembly.

Introduced at a regular meeting of the Council of Columbus, Georgia held on the 13th day of January 2026, and adopted at said meeting by the affirmative vote of _____ members of Council.

Councilor Allen voting	_____.
Councilor Anker voting	_____.
Councilor Chambers voting	_____.
Councilor Cogle voting	_____.
Councilor Crabb voting	_____.
Councilor Davis voting	_____.
Councilor Garrett voting	_____.
Councilor Hickey voting	_____.
Councilor Huff voting	_____.
Councilor Tucker voting	_____.

Lindsey G. McLemore, Clerk of Council

B.H. "Skip" Henderson III, Mayor

File Attachments for Item:

6. FY26 - FY27 – Solicitor General Crime Victim Assistance Grant

Approval is requested to apply for and accept, if awarded, a Federal VOCA (Victims of Crimes Act) Grant in the amount of \$57,483 or as otherwise awarded from the Georgia Criminal Justice Coordinating Council for the Solicitor General's Victim Assistance Program, with the local match requirement waived, and amend the Multi Governmental Fund (0216) to reflect these revenues and expenses to fund one Victim Advocate position and benefits.

TO:	Mayor and Councilors
AGENDA SUBJECT:	FY26 - FY27 – Solicitor General Crime Victim Assistance Grant
AGENDA SUMMARY:	Approval is requested to apply for and accept, if awarded, a Federal VOCA (Victims of Crimes Act) Grant in the amount of \$57,483 or as otherwise awarded from the Georgia Criminal Justice Coordinating Council for the Solicitor General's Victim Assistance Program, with the local match requirement waived, and amend the Multi Governmental Fund (0216) to reflect these revenues and expenses to fund one Victim Advocate position and benefits.
INITIATED BY:	Solicitor General's Victim Witness Assistance Program

Recommendation: Approval is requested to apply for and accept, if awarded, a Federal VOCA (Victims of Crimes Act) Grant in the amount of \$57,483 or as otherwise awarded from the Georgia Criminal Justice Coordinating Council for the Solicitor General's Victim Assistance Program, with the local match requirement waived, and amend the Multi Governmental Fund (0216) to reflect these revenues and expenses to fund one Victim Advocate position and benefits.

Background: The Solicitor General's Victim Assistance program was organized in 1997 to manage misdemeanor crime victims' needs and services, participate in law enforcement and community training and awareness, coordinate in-office investigation and prosecution, coordinate community intervention and prevention efforts, and maintain necessary documentation to maintain funding.

In 1998, the Solicitor General's Victim Witness Assistance program obtained a Federal VOCA (Victims of Crimes Act) Grant. The VOCA Grant Program supports direct services to crime victims, I.e., persons who have suffered physical, sexual, financial, or emotional harm as a result of the commission of crime.

Since 1998, the Solicitor General's Victim Witness Program has provided direct services to crime victims by: interviewing and photographing victims, making referrals to area assistance agencies, accompanying victims to court, obtaining information to deliver to the court as victim impact statements for sentencing, assisting in filing victim compensation claims and obtaining restitution, tracking probation violations, helping victims obtain protective services and orders, making efforts to insulate victims from defendants' actions, and explaining the prosecution process to victims and families. The Victim Assistance office aids to approximately 6,900 if not more, crime victims and over 15,883 services in State Court each year.

The VOCA Grant awarded to the Solicitor General's Victim Witness Assistance Program is administered through the Criminal Justice Coordinating Council (CJCC) and the prosecuting Attorney's Council of Georgia (PACGA). The grant amount is \$57,483.

This grant funds one Victim Advocate position and benefits. Other Victim Witness staff will be funded from the allocated five percent crime victim surcharge funds –which have been used in years past as the “matching” funds required by the grant.

Analysis: The Solicitor General's Victims Witness Assistance program has again been awarded a Federal VOCA Grant in the amount of \$57,483 or as otherwise awarded for FY 26/27. City council is requested to accept the grant to continue to fund the positions and meet the requirements of the VOCA Grant. Council has approved the grant and the matching funding from the five percent crime victim surcharge fund for the years. This is a similar request.

Item #6.

Financial Consideration: This office will request disbursement of funds from the five percent crime victim surcharge fund once the need for those funds is determined, the local match requirement of the grant is currently being waived. Grant use requirements generally stipulate that the 'match' provided by the grant recipient must include personnel. The grant funds will pay \$57,483 or as otherwise awarded of the salary and benefits of one Victim Advocate. Other, non-reimbursed salaries will be reimbursed from the five percent crime victim assistance surcharge fund. The surcharge fund is specially tagged for funding of victim/witness assistance programs (O.C.G.A. 15-21-132(a)(1)). The Solicitor General's Office, prosecuting in State Court, is a major source of this five percent crime victim surcharge fund pool. For years, Council has previously approved the grant and use of the five percent crime victim surcharge for this purpose.

Legal Considerations: Georgia law requires that the prosecutor, the Solicitor General, provide extensive services, information and notification to crime victims. (O.C.G.A 17-7-1 et. seq.) The Solicitor General is directly responsible for complying with the law. The Georgia legislature enacted the Victims' Bill of Rights mandating that the Solicitor General comply with the law.

Additionally, the Georgia Legislature, acknowledging the additional burdens placed on prosecutors, designed laws enabling prosecutors to provide services directly to victims and the Legislature provided a fund from which the prosecutors to provide services directly to victims and the legislature provided a fund from which the prosecutor may draw to fund the costs incurred therefore. (O.C.G.A 15-21-130 et. Seq.) These funds are derived from a five percent penalty assessed on fines ordered in Muscogee County Courts (Crime Victim Surcharge Fund). The amount collected in this fund is substantial.

The governing Authority (City Council) authorizes grant award acceptance, approves the disbursement from the five percent crime victim surcharge fund, and enables the Solicitor General to administer the program in compliance with applicable laws.

Recommendations/Actions: (1) Approve acceptance of the \$57,483 "or as otherwise awarded" Federal VOCA Grant award; and, (2) amend the Multi Government Fund (0216) to reflect these revenues and expenses.

A RESOLUTION

Item #6.

NO.

**A RESOLUTION AUTHORIZING THE MAYOR OR HIS DESIGNEE TO
APPLY FOR AND ACCEPT, IF AWARDED, A VOCA GRANT AWARD OF \$57,483 OR
AS OTHERWISE AWARDED TO OPERATE THE SOLICITOR GENERAL'S VICTIM
WITNESS ASSISTANCE PROGRAM FROM OCTOBER 1, 2025, TO SEPTEMBER 30,
2026, WITH NO LOCAL MATCH REQUIRED, AND AMEND THE MULTI-
GOVERNMENTAL FUND 0216 BY THE AMOUNT AWARDED.**

WHEREAS the Solicitor-General designed a Victim Witness Assistance Program in 1997, which specially addresses the needs of misdemeanor crime victims; and,

WHEREAS the funds are requested to finance personnel and budget of the Solicitor-General's Victim Witness Assistance Program to provide services mandated by Georgia Law; and,

WHEREAS the Solicitor-General is requesting the acceptance of a \$57,483 or as otherwise awarded Federal Grant Award for salary and benefits; and,

WHEREAS, if accepted, Federal grant monies will reimburse the City for salary and benefits for Victim Witness personnel.

**NOW, THEREFORE, THE COUNCIL OF COLUMBUS, GEORGIA HEREBY
RESOLVES.**

That the Mayor or his designee is hereby authorized to accept grant funds for the Solicitor General's Victim/Witness Assistance program from VOCA, a federal grant, and amend the Multi-Governmental Fund (0216) to reflect the revenue and expenses.

Introduced at a regular Meeting of Council of Columbus, Georgia, held the _____ day of _____ 2026, and adopted at said meeting by the affirmative vote of _____ members of said Council.

Councilor Allen voting _____.
Councilor Anker voting _____.
Councilor Chambers voting _____.
Councilor Cogle voting _____.
Councilor Crabb voting _____.
Councilor Davis voting _____.
Councilor Garrett voting _____.
Councilor Hickey voting _____.
Councilor Huff voting _____.
Councilor Tucker voting _____.

File Attachments for Item:

A. Industrial, Medical and Special Gases (Annual Contract) – Georgia Statewide Contract Cooperative Purchase

**Columbus Consolidated Government
Council Meeting Agenda Item**

TO:	Mayor and Councilors
AGENDA SUBJECT:	Industrial, Medical and Special Gases (Annual Contract) – Georgia Statewide Contract Cooperative Purchase
INITIATED BY:	Finance Department

It is requested that Council approve the purchase of industrial, medical and special gases from Airgas USA LLC (Kennesaw, GA), via Georgia State Contract, #99999-001-SPD0000237-0001. The gas products will be purchased by Columbus Fire & EMS and other Departments, on an “as needed basis”.

Columbus Fire & EMS and other Departments will be able to purchase medical gas products such as acetylene, oxygen and etc. from Airgas, Inc, under the State Contract, which will eliminate the need to request price quotes.

Georgia Statewide Contract #99999-001-SPD0000237-0001 is a cooperative contract whereby Airgas, Inc is one of the awarded vendors contracted to provide Industrial, Medical and Special Gases. The term of the contract is December 1, 2025, through November 30, 2027, and any additional renewals awarded by the State. Georgia Statewide contracts are approved for use by local governments and meet the requirements of the City’s procurement ordinance. Consequently, this contract will be renewed by the City in accordance with the State’s renewal process.

Funds are budgeted each fiscal year for this on-going expense: General Fund - Fire & EMS – Logistics/Support – Operating Materials/Medical; 0101-410-3610-LOGI-6795. Purchases by other departments will be budgeted in the appropriate line-item.

A RESOLUTION**NO. _____****A RESOLUTION AUTHORIZING THE PURCHASE OF INDUSTRIAL, MEDICAL AND SPECIAL GASES FROM AIRGAS, USA LLC (KENNESAW, GA), VIA THE GEORGIA STATEWIDE CONTRACT #99999-001-SPD0000237-0001.**

WHEREAS, the gas products will be purchased by Columbus Fire & EMS and other Departments on an "as needed basis"; and,

WHEREAS, Georgia Statewide Contract #99999-001-SPD0000237-0001 is a cooperative contract whereby Airgas, Inc is one of the awarded vendors contracted to provide Industrial, Medical and Special Gases. The term of the contract is December 1, 2025, through November 30, 2027, and any additional renewals awarded by the State. Georgia Statewide contracts are approved for use by local governments and meet the requirements of the City's procurement ordinance. Consequently, this contract will be renewed by the City in accordance with the State's renewal process.

NOW, THEREFORE, THE COUNCIL OF COLUMBUS, GEORGIA, HEREBY RESOLVES AS FOLLOWS:

That the Mayor and/or his designee is hereby authorized to purchase industrial, medical and special gases from Airgas, Inc, via Georgia State Contract, #99999-001-SPD0000237-0001 on an "as needed basis". Funds are budgeted each fiscal year for this on-going expense: General Fund - Fire & EMS – Logistics/Support – Operating Materials/Medical; 0101-410-3610-LOGI-6795. Purchases by other departments will be budgeted in the appropriate line-item.

Introduced at a regular meeting of the Council of Columbus, Georgia, held the _____ day of _____, 2026 and adopted at said meeting by the affirmative vote of _____ members of said Council.

Councilor Allen	voting _____
Councilor Anker	voting _____
Councilor Chambers	voting _____
Councilor Cogle	voting _____
Councilor Crabb	voting _____
Councilor Davis	voting _____
Councilor Garrett	voting _____
Councilor Hickey	voting _____
Councilor Huff	voting _____
Councilor Tucker	voting _____

Lindsey G. McLemore, Clerk of Council

B.H. "Skip" Henderson III, Mayor

File Attachments for Item:

B. Contract Extension For Course Instructors For The Department Of Human Resources/The Learning Center (Annual Contract) – RFP No. 19-0003

**Columbus Consolidated Government
Council Meeting Agenda Item**

TO:	Mayor and Councilors
AGENDA SUBJECT:	Contract Extension For Course Instructors For The Department Of Human Resources/The Learning Center (Annual Contract) – RFP No. 19-0003
INITIATED BY:	Finance Department

It is requested that Council authorize the extension of the annual contract for Course Instructors for the Department of Human Resources/The Learning Center with The Leadership Institute at Columbus State University (Columbus, GA) through January 17, 2027.

The Contractor provides instructors to conduct new and innovative training that will be beneficial to City employees, to include, but not limited to: Business Writing, Meeting Planning, Documentation, Evaluations and Discipline, Project Management, Interviewing, Firing and Hiring, Workplace Safety, Sexual Harassment and Discrimination, Customer Services, as well as Media Relations.

Per Resolution No. 187-19, Council authorized a five-year contract with The Leadership Institute at Columbus State University. The contract expired on June 17, 2024. In accordance with Article 3-109 (Annual Contracts: Price Agreement and Service Contracts) of the Procurement Ordinance, the contract was extended for one year. A seven-month extension was approved on September 16, 2025, per Resolution No. 312-25 to allow time for the receipt and evaluation of vendor proposals. On November 21, 2025, thirty-nine (39) vendor proposals were received. Based on the number of questions and clarifications received from vendors, the Human Resources Department determined that the specifications were not clearly defined, and revisions are required to best meet the needs of the Department. Therefore, additional time is requested by the Department to review and revise specifications to prepare a new RFP for the next contract. Council approval is required for contract extensions beyond one year.

Funds are budgeted each fiscal year for this ongoing expense: General Fund - Human Resources – Employee Benefits – Consulting, 0101-220-2100-BENE-6315; General Fund - Human Resources – Human Resources – Contractual Services; 0101-220-1000-HRDR-6319.

A RESOLUTION**NO. _____****A RESOLUTION AUTHORIZING THE EXTENSION OF THE ANNUAL
CONTRACT FOR COURSE INSTRUCTORS FOR THE DEPARTMENT OF HUMAN
RESOURCES/THE LEARNING CENTER WITH THE LEADERSHIP INSTITUTE AT
COLUMBUS STATE UNIVERSITY (COLUMBUS, GA) THROUGH JANUARY 17,
2027.**

WHEREAS, the contractor provides instructors to conduct new and innovative training that will be beneficial to City employees, to include, but not limited to: Business Writing, Meeting Planning, Documentation, Evaluations and Discipline, Project Management, Interviewing, Firing and Hiring, Workplace Safety, Sexual Harassment and Discrimination, Customer Services, as well as Media Relations; and,

WHEREAS, per Resolution No. 187-19, Council authorized a five-year contract with The Leadership Institute at Columbus State University. The contract expired on June 17, 2024. In accordance with Article 3-109 (Annual Contracts: Price Agreement and Service Contracts) of the Procurement Ordinance, the contract was extended for one year. A seven-month extension was approved on September 16, 2025, per Resolution No. 312-25 to allow time for the receipt and evaluation of vendor proposals. On November 21, 2025, thirty nine (39) vendor proposals were received. Based on the number of questions and clarifications received from vendors, the Human Resources Department determined that the specifications were not clearly defined and revisions are required to best meet the needs of the Department. Therefore, additional time is requested by the Department to review and revise specifications to prepare a new RFP for the next contract. Council approval is required for contract extensions beyond one year.

**NOW, THEREFORE, THE COUNCIL OF COLUMBUS, GEORGIA, HEREBY
RESOLVES AS FOLLOWS:**

That the Mayor and/or his designee is hereby authorized to extend the annual contract for Course Instructors for the Department of Human Resources/The Learning Center with The Leadership Institute at Columbus State University (Columbus, GA) through January 17, 2027. Funds are budgeted each fiscal year for this ongoing expense: General Fund - Human Resources – Employee Benefits – Consulting; 0101-220-2100-BENE-6315; General Fund - Human Resources – Human Resources – Contractual Services; 0101-220-1000-HRDR-6319.

Introduced at a regular meeting of the Council of Columbus, Georgia, held the _____ day of _____, 2026 and adopted at said meeting by the affirmative vote of _____ members of said Council.

Councilor Allen	voting _____
Councilor Anker	voting _____
Councilor Chambers	voting _____
Councilor Cogle	voting _____
Councilor Crabb	voting _____

Councilor Davis voting _____
Councilor Garrett voting _____
Councilor Hickey voting _____
Councilor Huff voting _____
Councilor Tucker voting _____

Lindsey G. McLemore, Clerk of Council

B.H. "Skip" Henderson III, Mayor

File Attachments for Item:

C. Two (2) Ford Transit Vans For Public Works – Georgia Statewide Contract Cooperative Purchase

**Columbus Consolidated Government
Council Meeting Agenda Item**

TO:	Mayor and Councilors
AGENDA SUBJECT:	Two (2) Ford Transit Vans For Public Works – Georgia Statewide Contract Cooperative Purchase
INITIATED BY:	Finance Department

It is requested that Council approve the purchase of two (2) Ford Transit Vans for the Public Works Department from Wade Ford (Smyrna, Georgia) at a unit price of \$60,980.00 and a total cost of \$121,960.00. The purchase will be accomplished by cooperative purchase via Georgia State Contract #99999-001-SPD-SPD0000218-0001.

The Transit vans will be outfitted to transport inmates for various work details for the Right of Way Maintenance Division. These are new vehicles.

Georgia State Contract #99999-001-SPD-SPD0000218-0001 is a cooperative contract whereby Wade Ford is one of the awarded vendors contracted to provide Administrative Vehicles. The term of contract is good through June 15, 2027. These contracts are available for use by any Georgia governmental entity. The Procurement Ordinance, Article 9-101, authorizes the use of cooperative purchasing.

Funds are budgeted in the FY26 Budget: General Fund – Public Works- Right Way of Maintenance-Light Trucks; 0203 – 260 – 3120- ROWM - 7722.

A RESOLUTION

NO. _____

A RESOLUTION AUTHORIZING THE PURCHASE OF TWO (2) FORD TRANSIT VANS/INMATE DETAIL VANS FOR THE PUBLIC WORKS DEPARTMENT FROM WADE FORD (SMYRNA, GA) AT A UNIT PRICE OF \$60,980.00 AND A TOTAL COST OF \$121,960.00. THE PURCHASE WILL BE ACCOMPLISHED BY COOPERATIVE PURCHASE VIA GEORGIA STATEWIDE CONTRACT #99999-001-SPD-SPD0000218-0001.

WHEREAS, the Transit vans will be outfitted to transport inmates for various work details for the Right of Way Maintenance Division. These are new vehicles; and,

WHEREAS, Georgia Statewide Contract #99999-001-SPD-SPD0000218-0001 is a cooperative contract whereby Wade Ford is one of the awarded vendors contracted to provide cargo vans. The term of the contract is good through June 15, 2027. The contract is available for use by any Georgia governmental entity. The City's Procurement Ordinance, Article 9-101, authorizes the use of cooperative purchasing.

NOW, THEREFORE, THE COUNCIL OF COLUMBUS, GEORGIA, HEREBY RESOLVES AS FOLLOWS:

That the Mayor and/or his designee is hereby authorized to purchase two (2) Ford Transit Vans for the Public Works Department from Wade Ford (Smyrna, GA) at a unit price of \$60,980.00 and a total cost of \$121,960.00. The vehicles will be accomplished by cooperative purchase via Georgia State Contract #99999-001-SPD-SPD0000218-0001. Funds are available in the FY26 Budget: General Fund – Public Works - Right Way of Maintenance - Light Trucks; 0203 – 260 – 3120 – ROWM - 7722.

Introduced at a regular meeting of the Council of Columbus, Georgia, held the _____ day of _____, 2026 and adopted at said meeting by the affirmative vote of _____ members of said Council.

Councilor Allen	voting _____
Councilor Anker	voting _____
Councilor Chambers	voting _____
Councilor Cogle	voting _____
Councilor Crabb	voting _____
Councilor Davis	voting _____
Councilor Garrett	voting _____
Councilor Hickey	voting _____
Councilor Huff	voting _____
Councilor Tucker	voting _____

Lindsey G. McLemore, Clerk of Council

B.H. "Skip" Henderson III, Mayor

File Attachments for Item:

D. Cellular Connection Service For Emergency Telephones Installed in Elevators at Various City Locations
(Annual Contract) – GSA Cooperative

Columbus Consolidated Government
Council Meeting Agenda Item

TO:	Mayor and Councilors
AGENDA SUBJECT:	Cellular Connection Service For Emergency Telephones Installed in Elevators at Various City Locations (Annual Contract) – GSA Cooperative
INITIATED BY:	Finance Department

It is requested that Council authorize the execution of a contract with Kings III of America, DBA Kings III Emergency Communications (Coppel, TX) to provide cellular connection services for emergency phones installed in elevators at various City locations. The purchase will be accomplished by Cooperative Purchase via Federal GSA Contract # 47QSMS24D009R.

Cellular connection is required for the emergency phones installed within elevators to transmit notifications in the event of an emergency. This feature provides a reliable and efficient means of communication, ensuring that occupants can quickly and easily make contact with emergency services. The use of cellular networks enables the phones to operate independently of the elevator's internal communication system. As such, this technology plays a vital role in ensuring the safety and security of elevator passengers and is an essential feature of elevators. The elevators cannot be released for public use until this connectivity is in place.

The purchase will be accomplished by Cooperative Purchase via Federal GSA Contract # 47QSMS24D009R awarded to Kings III of America. General Services Administration (GSA) is the Federal purchasing cooperative providing products and services for purchase by state and local governments. The initial term of the contract shall be for four (4) years, through September 30, 2029, with renewal options extending through September 30, 2044. The Procurement Ordinance, Article 9-101, authorizes the use of cooperative purchasing.

Funds are budgeted each fiscal year for this on-going expense: General Fund – Information Technology – Information Technology - Telephone; 0101-210-1000-ISS-6621. Funding for subsequent years of the contract will be budgeted in appropriate fiscal years

**A RESOLUTION
NO._____**

**A RESOLUTION AUTHORIZING THE EXECUTION OF A CONTRACT WITH
KINGS III OF AMERICA, DBA KINGS III EMERGENCY COMMUNICATIONS
(COPPEL, TX) TO PROVIDE CELLULAR CONNECTION SERVICES FOR
EMERGENCY PHONES INSTALLED IN ELEVATORS AT VARIOUS CITY
LOCATIONS. THE PURCHASE WILL BE ACCOMPLISHED BY COOPERATIVE
PURCHASE VIA FEDERAL GSA CONTRACT #47QSMS24D009R.**

WHEREAS, cellular connection is required for the emergency phones installed within the elevators to transmit notifications in the event of an emergency. This feature provides a reliable and efficient means of communication, ensuring that occupants can quickly and easily make contact with emergency services. The use of cellular networks enables the phones to operate independently of the elevator's internal communication system. As such, this technology plays a vital role in ensuring the safety and security of elevator passengers and is an essential feature of elevators. The elevators cannot be released for public use until this connectivity is in place; and,

WHEREAS, the initial term of the contract shall be for four (4) years, with the option to renew for fifteen (15) additional twelve-month periods. Contract renewal is contingent upon the mutual agreement of the contractor and the City; and,

WHEREAS, General Services Administration (GSA) is the Federal purchasing cooperative providing products and services for purchase by state and local governments. The City's Procurement Ordinance, Article 9-101, authorizes the use of cooperative purchasing.

**NOW, THEREFORE, THE COUNCIL OF COLUMBUS, GEORGIA, HEREBY
RESOLVES AS FOLLOWS:**

That the Mayor and/or his designee is hereby authorized to execute a contract with Kings III of America, DBA Kings III Emergency Communications (Coppel, TX) to provide cellular connection services for emergency phones installed in elevators at various City locations. Funds are budgeted in the FY26 Budget: General Fund – Information Technology – Information Technology - Telephone; 0101-210-1000-ISS-6621. Funding for subsequent years of the contract will be budgeted in appropriate fiscal years.

Introduced at a regular meeting of the Council of Columbus, Georgia, held the _____ day of _____, 2026 and adopted at said meeting by the affirmative vote of _____ members of said Council.

Councilor Allen	voting _____
Councilor Anker	voting _____
Councilor Chambers	voting _____
Councilor Cogle	voting _____
Councilor Crabb	voting _____
Councilor Davis	voting _____

Councilor Garrett voting _____
Councilor Hickey voting _____
Councilor Huff voting _____
Councilor Tucker voting _____

Lindsey G. McLemore, Clerk of Council

B.H. "Skip" Henderson III, Mayor

File Attachments for Item:

E. Electronic Monitoring Equipment and Services For Detainees (Annual Contract) – GSA Cooperative Contract

Columbus Consolidated Government
Council Meeting Agenda Item

TO:	Mayor and Councilors
AGENDA SUBJECT:	Electronic Monitoring Equipment and Services For Detainees (Annual Contract) – GSA Cooperative Contract
INITIATED BY:	Finance Department

It is requested that Council authorize the purchase of electronic monitoring equipment and services for detainees from Buddi US, LLC (Dunedin, FL), on an “as needed” basis, via the Federal GSA Contract # 47QSMS25D00CJ, for the estimated annual contract amount of \$36,000.00.

The equipment and services will be purchased by the Muscogee County Sheriff’s Office and the Muscogee County Juvenile Drug Court as a means of sanction and an alternative to incarceration. The estimated annual contract usage is \$30,000.00 for the Sheriff’s Office and \$6,000.00 for the Juvenile Drug Court.

The purchase will be accomplished by Cooperative Purchase via Federal GSA Contract # 47QSMS25D00CJ in which Buddi US, LLC, was one of the awarded vendors contracted to provide Security and Detection Systems. General Services Administration (GSA) is the Federal purchasing cooperative providing products and services for purchase by state and local governments. The contract runs through September 24, 2030, with renewal options through September 24, 2045. GSA contracts are approved for use by local governments, and meet the requirements of the City’s procurement ordinance. Consequently, this contract will be renewed by the City in accordance with the State’s renewal process. The Procurement Ordinance, Article 9-101, authorizes the use of cooperative purchasing.

Funds are budgeted each fiscal year for this ongoing expense: Multi-Gov’t Project Fund – Superior Court – Statewide Drug Court – Contractual Services; 0216-500-3124-JDRG-6319, Multi-Gov’t Project Fund – Superior Court – MC Family Drug Court Grant – Contractual Services; 0216-500-3142-FDRG-6319 and General Fund – Sheriff – Administration – Contractual Services; 0101-550-1000-SHRF-6319.

A RESOLUTION**NO._____****A RESOLUTION AUTHORIZING THE PURCHASE OF ELECTRONIC MONITORING EQUIPMENT AND SERVICES FOR DETAINES FROM BUDDI US, LLC (DUNEDIN, FL), ON AN "AS NEEDED" BASIS, VIA THE FEDERAL GSA CONTRACT # 47QSMS25D00CJ, FOR THE ESTIMATED ANNUAL AMOUNT OF \$36,000.00.**

WHEREAS, the equipment and services will be purchased by the Muscogee County Sheriff's Office and the Muscogee County Juvenile Drug Court as a means of sanction and an alternative to incarceration. The estimated annual contract usage is \$30,000.00 for the Sheriff's Office and \$6,000.00 for the Juvenile Drug Court; and,

WHEREAS, the purchase will be accomplished by Cooperative Purchase via Federal GSA Contract # 47QSMS25D00CJ in which Buddi US, LLC, was one of the awarded vendors contracted to provide Security and Detection Systems. General Services Administration (GSA) is the Federal purchasing cooperative providing products and services for purchase by state and local governments. The contract runs through September 24, 2030, with renewal options through September 24, 2045. GSA contracts are approved for use by local governments, and meet the requirements of the City's procurement ordinance. Consequently, this contract will be renewed by the City in accordance with the State's renewal process. The Procurement Ordinance, Article 9-101, authorizes the use of cooperative purchasing.

NOW, THEREFORE, THE COUNCIL OF COLUMBUS, GEORGIA, HEREBY RESOLVES AS FOLLOWS:

That the Mayor and/or his designee is hereby authorized to purchase of electronic monitoring equipment and services from Buddi US, LLC (Dunedin, FL), on an "as needed" basis, via the Federal GSA Contract # 47QSMS25D00CJ, for the estimated annual contract amount of \$36,000.00. Funds are budgeted each fiscal year for this ongoing expense: Multi-Gov't Project Fund – Superior Court – Statewide Drug Court – Contractual Services; 0216-500-3124-JDRG-6319, Multi-Gov't Project Fund – Superior Court – MC Family Drug Court Grant – Contractual Services; 0216-500-3142-FDRG-6319 and General Fund – Sheriff – Administration – Contractual Services; 0101-550-1000-SHRF-6319.

Introduced at a regular meeting of the Council of Columbus, Georgia, held the _____ day of _____, 2026 and adopted at said meeting by the affirmative vote of _____ members of said Council.

Councilor Allen	voting _____
Councilor Anker	voting _____
Councilor Chambers	voting _____
Councilor Cogle	voting _____
Councilor Crabb	voting _____
Councilor Davis	voting _____

Councilor Garrett voting _____
Councilor Hickey voting _____
Councilor Huff voting _____
Councilor Tucker voting _____

Lindsey G. McLemore, Clerk of Council

B.H. "Skip" Henderson III, Mayor

File Attachments for Item:

F. Soft Body Armor – The Interlocal Purchasing System (TIPS) Cooperative Purchase

Columbus Consolidated Government
Council Meeting Agenda Item

TO:	Mayor and Councilors
AGENDA SUBJECT:	Soft Body Armor – The Interlocal Purchasing System (TIPS) Cooperative Purchase
INITIATED BY:	Finance Department

It is requested that Council approve purchase of soft body armor from Federal Eastern International, LLC (Jacksonville, FL) for the estimated annual contract value of \$183,340.00, based on previous purchase history. The purchases will be made on an “as needed” basis by cooperative purchase via The Interlocal Purchasing System (TIPS), Contract #250101.

The vendor will provide soft body armor which will be utilized by Public Safety Officers in the Columbus Police Department, Muscogee County Sheriff’s Office and the Muscogee County Prison.

The purchase will be accomplished by Cooperative Purchase via Request for Proposal (RFP) #250101, initiated by The Interlocal Purchasing System (TIPS), whereby Federal Eastern International, LLC, was one of the successful vendors contracted to provide Safety Equipment, Supplies and Services. The contract is good through March 31, 2028. The contract available under TIPS has been awarded by virtue of a public competitive procurement process compliant with State and Federal statutes. TIPS is an acronym for The Interlocal Purchasing System. TIPS is a national purchasing cooperative that offers access to competitively procured purchasing contracts to its membership. For governmental agencies such as public education organizations, higher education entities, and city or county governments, membership in a purchasing cooperative offers the following benefits: 1) Access to competitively procured contracts with quality vendors, 2) Savings of time and financial resources necessary to fulfill bid requirements, 3) Assistance with purchasing process by qualified TIPS staff and 4) Access to pricing based on a “national” high-profile contract. The RFP process utilized by TIPS meets the requirements of the City’s Procurement Ordinance; additionally, cooperative purchasing is authorized per Article 9-101 of the Procurement Ordinance.

Funds are budgeted each fiscal year for this ongoing expense: General Fund – Police – Field Operations – Operating Materials, 0101-400-2300-FILD-6728; General Fund – Sheriff – Detention – Uniforms, 0101-550-2600-JAIL-6781; General Fund – MCP – Warden – Uniforms, 0101-420-1000-MCCI-6781.

A RESOLUTION

NO._____

A RESOLUTION AUTHORIZING THE PURCHASE OF SOFT BODY ARMOR FROM FEDERAL EASTERN INTERNATIONAL, LLC (JACKSONVILLE, FL) FOR THE ESTIMATED ANNUAL CONTRACT VALUE OF \$183,340.00, BASED ON PREVIOUS PURCHASE HISTORY. THE PURCHASES WILL BE MADE ON AN “AS NEEDED” BASIS BY COOPERATIVE PURCHASE VIA THE INTERLOCAL PURCHASING SYSTEM (TIPS), CONTRACT #250101.

WHEREAS, the vendor will provide soft body armor which will be utilized by Public Safety Officers in the Columbus Police Department, Muscogee County Sheriff’s Office and the Muscogee County Prison; and,

WHEREAS, the purchase will be accomplished by Cooperative Purchase via Request for Proposal (RFP) #250101, initiated by The Interlocal Purchasing System (TIPS), whereby Federal Eastern International, LLC, was one of the successful vendors contracted to provide Safety Equipment, Supplies and Services. The contract is good through March 31, 2028. The contract available under TIPS has been awarded by virtue of a public competitive procurement process compliant with State and Federal statutes. TIPS is an acronym for The Interlocal Purchasing System. TIPS is a national purchasing cooperative that offers access to competitively procured purchasing contracts to its membership. For governmental agencies such as public education organizations, higher education entities, and city or county governments, membership in a purchasing cooperative offers the following benefits: 1) Access to competitively procured contracts with quality vendors, 2) Savings of time and financial resources necessary to fulfill bid requirements, 3) Assistance with purchasing process by qualified TIPS staff and 4) Access to pricing based on a “national” high-profile contract. The RFP process utilized by TIPS meets the requirements of the City’s Procurement Ordinance; additionally, cooperative purchasing is authorized per Article 9-101 of the Procurement Ordinance.

NOW, THEREFORE, THE COUNCIL OF COLUMBUS, GEORGIA, HEREBY RESOLVES AS FOLLOWS:

That the Mayor and/or his designee is hereby authorized to purchase soft body armor from Federal Eastern International, LLC (Jacksonville, FL) for the estimated annual contract value of \$183,340.00, based on previous purchase history. The purchases will be made on an “as needed” basis by cooperative purchase via The Interlocal Purchasing System (TIPS), Contract #250101. Funds are budgeted each fiscal year for this ongoing expense: General Fund – Police – Field Operations – Operating Materials, 0101-400-2300-FILD-6728; General Fund – Sheriff – Detention – Uniforms, 0101-550-2600-JAIL-6781; General Fund – MCP – Warden – Uniforms, 0101-420-1000-MCCI-6781.

Introduced at a regular meeting of the Council of Columbus, Georgia, held the _____ day of _____, 2026 and adopted at said meeting by the affirmative vote of _____ members of said Council.

Councilor Allen	voting _____
Councilor Anker	voting _____
Councilor Chambers	voting _____
Councilor Cogle	voting _____
Councilor Crabb	voting _____
Councilor Davis	voting _____
Councilor Garrett	voting _____
Councilor Hickey	voting _____
Councilor Huff	voting _____
Councilor Tucker	voting _____

Lindsey G. McLemore, Clerk of Council

B.H. "Skip" Henderson III, Mayor

File Attachments for Item:

G. Three (3) Ford Transit Vans for Public Works – Georgia Statewide Contract Cooperative Purchase

**Columbus Consolidated Government
Council Meeting Agenda Item**

TO:	Mayor and Councilors
AGENDA SUBJECT:	Three (3) Ford Transit Vans for Public Works – Georgia Statewide Contract Cooperative Purchase
INITIATED BY:	Finance Department

It is requested that Council approve the purchase of three (3) 2026 Ford Transit Vans for the Public Works Department from Wade Ford (Smyrna, GA) at a unit price of \$60,980.00 and total cost of \$182,940.00. The purchase will be accomplished by cooperative purchase via Georgia State Contract #99999-SPD-SPD0000218-0001.

The vehicles will be outfitted to transport inmates for various work details for the Storm Water Maintenance Division. These are new vehicles.

Georgia Statewide Contract #99999-001-SPD0000218-0001 is a cooperative contract whereby Wade Ford is one of the awarded vendors contracted to Administrative Vehicles. The term of the contract is good through June 15, 2027. The contract is available for use by any Georgia governmental entity. The City's Procurement Ordinance, Article 9-101, authorizes the use of cooperative purchasing.

Funds are available in the FY26 Budget: Stormwater (Sewer) Fund – Public Works – Sewer Maintenance– Light Trucks; 0202 – 260 – 3210 – SWRM - 7722.

A RESOLUTION

NO. _____

A RESOLUTION AUTHORIZING THE PURCHASE OF THREE (3) 2026 FORD TRANSIT VANS FOR THE PUBLIC WORKS DEPARTMENT – STORMWATER DIVISION FROM WADE FORD (SMYRNA, GA) AT A UNIT PRICE OF \$60,980.00 AND TOTAL COST OF \$182,940.00. THE PURCHASE WILL BE ACCOMPLISHED BY COOPERATIVE PURCHASE VIA GEORGIA STATE CONTRACT #99999-SPD-SPD0000218-0001.

WHEREAS, The vehicles will be outfitted to transport inmates for various work details for the Storm Water Maintenance Division. These are new vehicles; and,

WHEREAS, Georgia Statewide Contract #99999-001-SPD0000218-0001 is a cooperative contract whereby Wade Ford is one of the awarded vendors contracted to Administrative Vehicles. The term of the contract is good through June 15, 2027. The contract is available for use by any Georgia governmental entity. The City's Procurement Ordinance, Article 9-101, authorizes the use of cooperative purchasing.

NOW, THEREFORE, THE COUNCIL OF COLUMBUS, GEORGIA, HEREBY RESOLVES AS FOLLOWS:

That the Mayor and/or his designee is hereby authorized to purchase three (3) 2026 Ford Transit Vans for the Public Works Department – Stormwater Division from Wade Ford. (Smyrna, GA) at a unit price of \$60,980.00 and total cost of \$182,940.00. The purchase will be accomplished by cooperative purchase via Georgia State Contract #99999-SPD-SPD0000218-0001. Funds are available in the FY26 Budget: Stormwater (Sewer) Fund – Public Works – Sewer Maintenance– Light Trucks; 0202 – 260 – 3210 – SWRM - 7722.

Introduced at a regular meeting of the Council of Columbus, Georgia, held the _____ day of _____, 2026 and adopted at said meeting by the affirmative vote of _____ members of said Council.

Councilor Allen	voting _____
Councilor Anker	voting _____
Councilor Chambers	voting _____
Councilor Cogle	voting _____
Councilor Crabb	voting _____
Councilor Davis	voting _____
Councilor Garrett	voting _____
Councilor Hickey	voting _____
Councilor Huff	voting _____
Councilor Tucker	voting _____

Lindsey G. McLemore, Clerk of Council

B.H. "Skip" Henderson III, Mayor

File Attachments for Item:

H. Fast Fare Fareboxes For METRA

**Columbus Consolidated Government
Council Meeting Agenda Item**

TO:	Mayor and Councilors
AGENDA SUBJECT:	Fast Fare Fareboxes For METRA
INITIATED BY:	Finance Department

It is requested that Council approve the purchase of four (4) fast fare fareboxes from Genfare, LLC (Elk Grove Village, IL) in the total amount of \$82,570.61.

The Fast Fare fareboxes accepts a wider range of fare payments from contactless credit and debit cards, and mobile wallets such as Apple Pay, Google Pay. The fast fare fareboxes enables passengers of METRA to pay using various methods.

In 2009, Per Resolution #286-09, Genfare was awarded the contract to provide an electronic validating farebox system. Additionally, per Resolution #116-24, the Farebox vault was upgraded to accommodate the Fast Fare Fareboxes. Consequently, the vendor is deemed the only known source, per the Procurement Ordinance, article 3-114, to provide the fast fare fareboxes

Funds are budgeted in the FY26 Budget: Transportation Fund –Transportation –FTA - Metra FTA - Capital Expenditures over \$5,000; 0751 – 610 – 2400 – MFTA – 7761 (FTA 80% and City 20%).

A RESOLUTIONNO. **A RESOLUTION AUTHORIZING THE PURCHASE OF FOUR (4) FAST FARE FAREBOXES FROM GENFARE, LLC (ELK GROVE VILLAGE, IL) IN THE TOTAL AMOUNT OF \$82,570.61.**

WHEREAS, the Fast Fare fareboxes accepts a wider range of fare payments from contactless credit and debit cards, and mobile wallets such as Apple Pay, Google Pay. The fast fare fareboxes enables passengers of METRA to pay using various methods; and,

WHEREAS, in 2009, Per Resolution #286-09, Genfare was awarded the contract to provide an electronic validating farebox system. Additionally, per Resolution #116-24, the Farebox vault was upgraded to accommodate the Fast Fare Fareboxes. Consequently, the vendor is deemed the only known source, per the Procurement Ordinance, article 3-114, to provide the fast fare fareboxes

NOW, THEREFORE, THE COUNCIL OF COLUMBUS, GEORGIA, HEREBY RESOLVES AS FOLLOWS:

That the Mayor and/or his designee are hereby authorized to purchase four (4) fast fare fareboxes from Genfare, LLC (Elk Grove Village, IL) in the total amount of \$82,570.61. Funds are budgeted in the FY26 Budget: Transportation Fund –Transportation –FTA - Metra FTA - Capital Expenditures over \$5,000; 0751 – 610 – 2400 – MFTA – 7761 (FTA 80% and City 20%).

Introduced at a regular meeting of the Council of Columbus, Georgia, held the _____ day of _____, 2026 and adopted at said meeting by the affirmative vote of _____ members of said Council.

Councilor Allen	voting _____
Councilor Anker	voting _____
Councilor Chambers	voting _____
Councilor Cogle	voting _____
Councilor Crabb	voting _____
Councilor Davis	voting _____
Councilor Garrett	voting _____
Councilor Hickey	voting _____
Councilor Huff	voting _____
Councilor Tucker	voting _____

Lindsey G. McLemore, Clerk of Council

B.H. "Skip" Henderson III, Mayor

File Attachments for Item:

I. Mobile/Automatic License Plate Readers Associated Software/Equipment For The Sheriff's Office – GSA Cooperative Purchase

**Columbus Consolidated Government
Council Meeting Agenda Item**

TO:	Mayor and Councilors
AGENDA SUBJECT:	Mobile/Automatic License Plate Readers Associated Software/Equipment For The Sheriff's Office – GSA Cooperative Purchase
INITIATED BY:	Finance Department

It is requested that Council approve the purchase of nine (7) mobile/automatic license plate readers with associated software/equipment, from Madden Associates (Buford, GA), in the total amount of \$128,423.90. The purchase will be accomplished by cooperative purchasing via GSA Federal Contract, Schedule 84, Contract #GS-07F-0004Y.

The mobile/automatic license plate reader is an image-processing technology used to identify vehicles by their license plates. The Sheriff's Office will mount the systems on pursuit vehicles to expedite the identification of stolen cars, expired car tags and wanted individuals.

General Services Administration (GSA) is the Federal purchasing cooperative providing products and services for purchase by state and local governments. The Procurement Ordinance, Article 9-101, authorizes the use of cooperative purchasing

Funds are available in the FY26 Budget as follows:

\$79,589.00 – Multi-Government Project Fund – Sheriff – Project Safe Neighborhood Grant – Capital Expenditures Over \$5,000; 0216 – 550 – 3027 – SFNB – 7761.

\$12,169.50 – General Fund – Sheriff – School Zone/Public Safety – Capital Expenditures Over \$5,000; 0101 – 550 – 3800 – SZSI – 7762.

\$12,455.90 – General Fund – Sheriff – School Zone/Public Safety – Operating Materials; 0101 – 550 – 3800 – SZSI – 6728.

\$24,209.50 - Multi-Government Project Fund – Sheriff – COPS 2024 Technology Program Grant– Capital Expenditures Over \$5,000; 0216 – 550 – 3023 – COPT – 7761.

A RESOLUTION

NO._____

A RESOLUTION AUTHORIZING THE PURCHASE OF SEVEN (7) MOBILE/AUTOMATIC LICENSE PLATE READERS WITH ASSOCIATED SOFTWARE/EQUIPMENT, FROM MADDEN ASSOCIATES (BUFORD, GA), IN THE TOTAL AMOUNT OF \$128,423.90. THE PURCHASE WILL BE ACCOMPLISHED BY COOPERATIVE PURCHASING VIA GSA FEDERAL CONTRACT, SCHEDULE 84, CONTRACT #GS-07F-0004Y.

WHEREAS, the mobile/automatic license plate reader is an image-processing technology used to identify vehicles by their license plates. The Sheriff's Office will mount the systems on pursuit vehicles to expedite the identification of stolen cars, expired car tags and wanted individuals; and,

WHEREAS, General Services Administration (GSA) is the Federal purchasing cooperative providing products and services for purchase by state and local governments. The Procurement Ordinance, Article 9-101, authorizes the use of cooperative purchasing

NOW, THEREFORE, THE COUNCIL OF COLUMBUS, GEORGIA, HEREBY RESOLVES AS FOLLOWS:

That the Mayor and/or his designee are hereby authorized to purchase seven (7) mobile/automatic license plate readers with associated software/equipment, from Madden Associates (Buford, GA), in the total amount of \$128,423.90. The purchase will be accomplished by cooperative purchasing via GSA Federal Contract, Schedule 84, Contract #GS-07F-0004Y. Funds are available in the FY26 Budget as follows:

Funds are available in the FY26 Budget as follows:

\$79,589.00 – Multi-Government Project Fund – Sheriff – Project Safe Neighborhood Grant – Capital Expenditures Over \$5,000; 0216 – 550 – 3027 – SFNB – 7761.

\$12,169.50 – General Fund – Sheriff – School Zone/Public Safety – Capital Expenditures Over \$5,000; 0101 – 550 – 3800 – SZSI – 7762.

\$12,455.90 – General Fund – Sheriff – School Zone/Public Safety – Operating Materials; 0101 – 550 – 3800 – SZSI – 6728.

\$24,209.50 - Multi-Government Project Fund – Sheriff – COPS 2024 Technology Program Grant– Capital Expenditures Over \$5,000; 0216 – 550 – 3023 – COPT – 7761.

Introduced at a regular meeting of the Council of Columbus, Georgia, held the _____ day of _____, 2026 and adopted at said meeting by the affirmative vote of _____ members of said Council.

Councilor Allen	voting _____
Councilor Anker	voting _____
Councilor Chambers	voting _____
Councilor Cogle	voting _____
Councilor Crabb	voting _____
Councilor Davis	voting _____
Councilor Garrett	voting _____
Councilor Hickey	voting _____
Councilor Huff	voting _____
Councilor Tucker	voting _____

Lindsey G. McLemore, Clerk of Council

B.H. "Skip" Henderson III, Mayor

File Attachments for Item:

J. Replacement Ice Plant Condenser For The Civic Center

Item #J.

Columbus Consolidated Government
Council Meeting Agenda Item

TO:	Mayor and Councilors
AGENDA SUBJECT:	Replacement Ice Plant Condenser For The Civic Center
INITIATED BY:	Finance Department

It is requested that Council approve the purchase and installation of a replacement ice plant condenser at the Civic Center from American Refrigeration (Jacksonville, FL) in the amount of \$398,220.17 using funds from the Friends of Columbus account for the Civic Center.

On December 23, 2025, the Civic Center notified the Mayor requesting an emergency purchase to replace the ice plant condenser at the Civic Center due to reaching its useful life and which is presenting operational and safety risks.

American Refrigeration, a vendor who has worked on the equipment on numerous occasions, performed an inspection and found the operational and safety risk issues. If the condenser fails or begins to leak, there is no temporary repair option available. A failure would immediately shut down ice operations at both the Civic Center and Ice Rink facilities, cancelling all ice activities.

Replacement of the condenser would take approximately 14 weeks to manufacture and deliver, resulting in extended downtime. This replacement has been recommended for four consecutive years, and conditions have continued to worsen. In addition to operational risk, the condenser contains ammonia, making this a significant safety concern for staff and the public. Immediate action is necessary to avoid facility shutdown and increase safety and financial risk. The replacement unit will be a Frick Model IDC3 evaporative condenser with HPR valve replacement, furnished and installed by American Refrigeration.

The Mayor approved the emergency purchase on December 23, 2025, based on the safety issues and the potential shutdown of the facility.

Funding is not available in the Civic Center's operating budget. Therefore, the purchase will be funded from the Friends of Columbus account for the Civic Center and charged to the FY26 budget as follows: Civic Center Fund – Civic Center - Civic Center Operations - Capital Expenditures - Over \$5,000; 0757- 160 -1000 - CIVC - 7761.

A RESOLUTION

NO._____

A RESOLUTION AUTHORIZING THE PURCHASE AND INSTALLATION OF A REPLACEMENT ICE PLANT CONDENSER AT THE CIVIC CENTER FROM AMERICAN REFRIGERATION (JACKSONVILLE, FL) IN THE AMOUNT OF \$398,220.17 USING FUNDS FROM THE FRIENDS OF COLUMBUS ACCOUNT FOR THE CIVIC CENTER.

WHEREAS, on December 23, 2025, the Civic Center notified the Mayor requesting an emergency purchase to replace the ice plant condenser at the Civic Center due to reaching its useful life and which is presenting operational and safety risks; and,

WHEREAS, American Refrigeration, a vendor who has worked on the equipment on numerous occasions, performed an inspection and found the operational and safety risk issues. If the condenser fails or begins to leak, there is no temporary repair option available. A failure would immediately shut down ice operations at both the Civic Center and Ice Rink facilities, cancelling all ice activities; and,

WHEREAS, replacement of the condenser would take approximately 14 weeks to manufacture and deliver, resulting in extended downtime. This replacement has been recommended for four consecutive years, and conditions have continued to worsen. In addition to operational risk, the condenser contains ammonia, making this a significant safety concern for staff and the public. Immediate action is necessary to avoid facility shutdown and increase safety and financial risk. The replacement unit will be a Frick Model IDC3 evaporative condenser with HPR valve replacement, furnished and installed by American Refrigeration; and,

WHEREAS, the Mayor approved the emergency purchase on December 23, 2025, based on the safety issues and the potential shutdown of the facility.

NOW, THEREFORE, THE COUNCIL OF COLUMBUS, GEORGIA, HEREBY RESOLVES AS FOLLOWS:

That the Mayor and/or his designee are hereby authorized to purchase and install an ice plant condenser at the Civic Center from American Refrigeration (Jacksonville, FL) in the amount of \$398,220.17.

The purchase will be funded from the Friends of Columbus account for the Civic Center and charged to the FY26 budget as follows: Civic Center Fund – Civic Center - Civic Center Operations - Capital Expenditures -Over \$5,000; 0757- 160 -1000 - CIVC - 7761.

Introduced at a regular meeting of the Council of Columbus, Georgia, held the _____day of _____, 2026 and adopted at said meeting by the affirmative vote of _____members of said Council.

Councilor Allen	voting _____
Councilor Anker	voting _____
Councilor Chambers	voting _____
Councilor Cogle	voting _____
Councilor Crabb	voting _____
Councilor Davis	voting _____
Councilor Garrett	voting _____
Councilor Hickey	voting _____
Councilor Huff	voting _____
Councilor Tucker	voting _____

Lindsey G. McLemore, Clerk of Council

B.H. "Skip" Henderson III, Mayor

File Attachments for Item:

A. AJ McClung Update - Scott Allen, Vice President, Architecture, Commercial with 2WR + Partners

AJ McClung Memorial Stadium

A Comprehensive Plan for Modernization and Community Impact

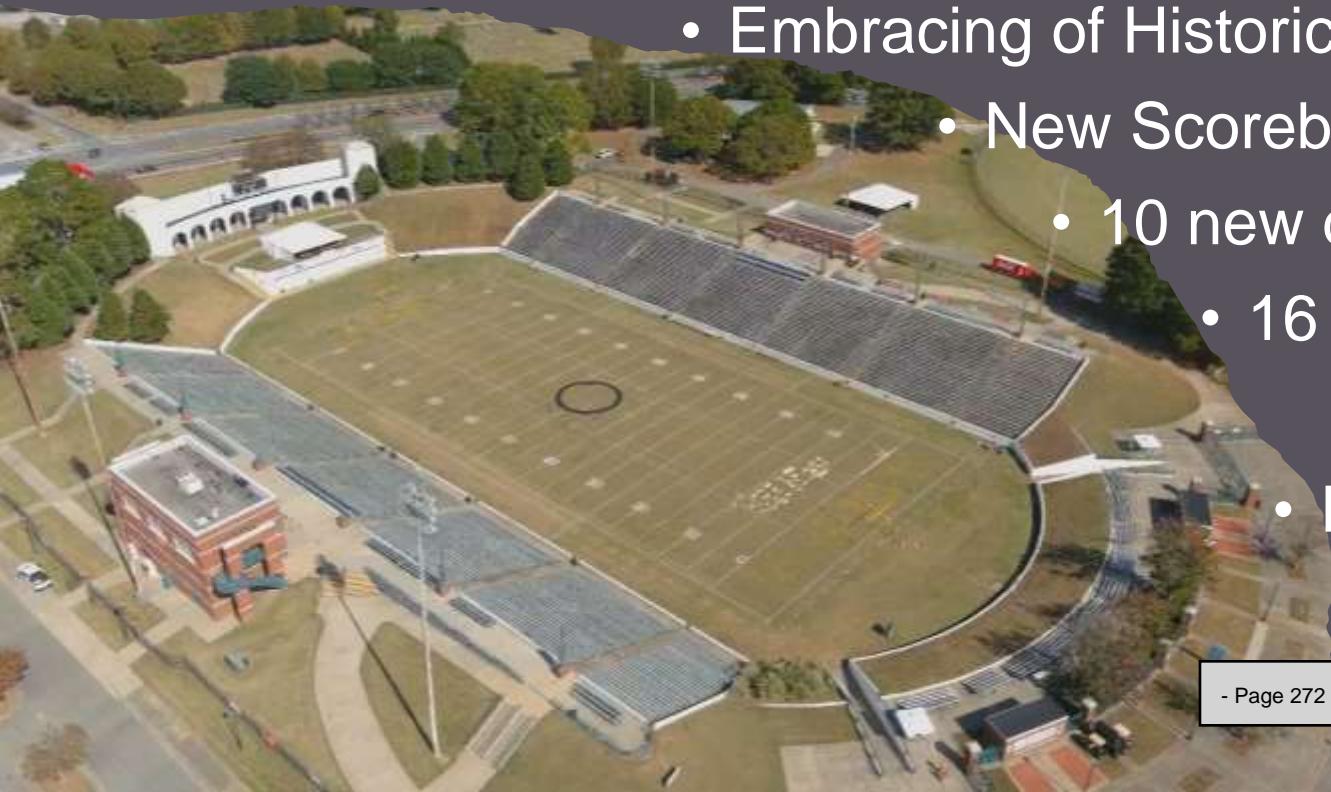
Known Issues

- Field Drainage and Underground Pipe Erosion
- Sidelines too narrow to comply with NCAA and Pro Requirements
 - Concrete Stands/Retaining Walls cracked and failing
 - Locker Rooms undersized and in disrepair
- Restrooms and Concession Stands in need of renovation
 - Lack of appropriately sized Scoreboards
- Heavy Maintenance/Landscaping Schedule
 - Stadium Security and Access
 - Damaged/Degraded Seating



Upgrades and Intentions

- Field Width increases from 230' to 262' to allow for 20' team area on either sideline
- Team Locker Room sizes increased and upgraded to comfortably hold 100+ players
 - Existing East/West Berms regraded for ground level entry on all sides
 - Embracing of Historical Component through Memorial Panels
 - New Scoreboards to conform with pro requirements
 - 10 new dedicated vendor units & 4 storage units
 - 16 flexible use spaces & 10 new restrooms
 - Existing Occupancy Count = 11,774 +/-
 - New Occupancy Count = 16,860 +/-





THINK YOU KNOW COLUMBUS?

Soccer Events

- Columbus United FC Season Games
- MLS preseason friendlies
- Cup Competitions (U.S. Open Cup)
- Doubleheaders (If women's team added)
- College Soccer Showcases
- International Exhibitions (CONCACAF friendlies, Women's National Team)

Other Events

- Outdoor Concerts & Music Festivals

Revenue Potential • Legacy/Returning Events

- Heritage Bowl
- Fountain City Classic
- Tuskegee-Morehouse Classic
- High School Football State championships
- Rivalry Games
- Youth Football Tournaments
- Community Festivals/Parades

Expanded Football Opportunities

- High School Playoff Rounds (GHSA/AHSAA neutral site games)
- Additional HBCU Classics (SIAC or SWAC matchups)
- Neutral Site College Games (early season)

Revenue Potentials

- **Bowl game impact range:** \$8–12M per year for a non-NY6 bowl hosted downtown, assuming 10 - 20k out of town visitors, 1 - 2 nights avg. stay, and integrated parade/fan-fest programming (scaled from Protective Stadium data)
- **Naming rights:** Mid-market football/soccer stadium \$0.5 - \$1.5M/year depending on capacity, event mix, and broadcast footprint (Protective at \$1M/year)
- **Mixed Use Campus Revenue Bleed:** Stadiums embedded in **mixed-use campuses** show measurable gains in regional impact- \$168M (CITYPARK Stadium in St. Louis 2023 alone)
- **Broadcasting of Large Games:** Assuring the new stadium is outfitted with the capability to broadcast large events, opening up the stadium to more opportunities for greater ROI

Thank You

Q & A

File Attachments for Item:

B. Accessory Dwelling Units (ADUs) and Tiny Homes Update - Will Johnson, Director, Planning

Accessory Dwelling Units

Columbus City Council

January 13, 2026



Accessory Dwelling Units (ADU)

- Having a second small dwelling on the same lot or attached to a single-family home
 - An apartment over the garage
 - A backyard cottage
 - A basement apartment
 - A pool house

The Purpose of ADU's

Provide affordable housing or housing to a family member

ADU's Defined

- Referred to as accessory apartments, second units, or granny flats
- Are additional living quarters on single-family lots that are independent of the primary dwelling unit.
- The separate living spaces are equipped with kitchen and bathroom facilities and can be either attached or detached from the main residence.



Brief History of ADUs



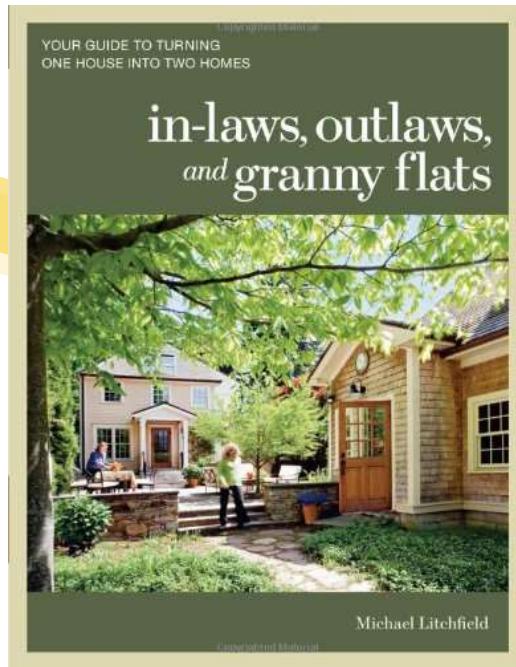
- Can be traced back to the early twentieth century.
- After World War II, an increased demand for housing led to a booming suburban population.
- Large lots and an emphasis on the nuclear family, with suburban development lessen the need for ADU's.



Benefits of ADUs

- Accessory dwelling units offer a variety of benefits to communities and citizens:
 - They help increase a community's housing supply
 - They cost less than a new single-family home on a separate lot
 - They are an affordable housing option for many low- and moderate-income residents.
 - Elderly and/or disabled persons who may want to live close to family members or caregivers. This allows senior citizens to “age in place”.
 - Empty nesters that move in with their children’s family to create multigenerational households.
 - Students or young adults just entering the workforce find ADUs convenient and affordable.

Other Advantages of ADUs



- They can be designed to blend in with the surrounding architecture,
- There is no need to develop new infrastructure
- Allowing ADUs facilitates efficient use of existing housing stock, which helps meet the demand for housing
- Offers an alternative to major zoning changes that can significantly alter neighborhoods.

- However, despite the 2008 recession and its impact on housing, the chief concern then was our aging population. Even when the economy rebounded, multigenerational households are not going anywhere.
- The baby boomers are entering their golden years. An estimated 10,000 boomers are hitting retirement age every day, and the number of Americans at least 65 years old is forecasted to balloon from 61.2 million in 2024 to 72 million in 2030.

ADUs currently exist in Columbus. Prior to World War II, many of the neighborhoods had ADUs, such as garage apartments in the Park District or converted servant quarters in the Historic District.

- Most of these in the aforementioned areas are legal, nonconforming uses. Currently, ADUs are allowed as guest cottages.
- To have a legal guest cottage, a property owner must have a minimum of 1 acre, which excludes a majority of the urban core of Columbus. And the guest cottage is for a guest of the homeowner, not for a tenant.
- Over the last two decades, the Planning Department has received increased requests for ADUs, with multigenerational households being the primary reason for the requests.
- Unfortunately, the 1 acre minimum has hindered the ability to create ADUs on most “in-town” properties.

Despite the 1 acre minimum lot size and the guest requirement, the current ordinance is in line with the ADU requirements of other communities. However, there are some modifications that the Planning Department would like to see added:

- The property owner must live on the property.
- Limit the number of tenants to 2 persons.
- Only one ADU per lot shall be permitted.
- Despite the type of ADU, each shall have its own separate entrance.
- Parking shall be provided on the property in an approved location.
- Detached ADUs shall meet the requirements of Section 2.1.6. Accessory Structures.

Another modification that Council may want to review is architectural standards. These standards could be formatted to require the ADU to closely resemble the primary structure in design and materials.

UDO

Applicable Standard	Guest Cottage	Employee Residence	Groom's Quarter	Security Quarters
Minimum Lot Size of Principal Structure	1 acre	2.5 acres	None	None
Maximum Number of Units	1 per lot—not permitted if accessory dwelling unit exists	1 per lot	1 per 5 stalls	1 per project or development
Maximum Floor Area	1,000 square feet, including enclosed garage, porch or similar spaces	1,000 square feet, including enclosed garage, porch or similar spaces	See specific standards	1,000 square feet, including enclosed garage, porch or similar spaces
Rental of Unit Permitted	No	No	No	No
Residency Limitation	Guest of resident	Employee of resident	Employee of resident	Security personnel
Kitchen Permitted	Yes	Yes	Yes	Yes
Permitted Residential Zoning Districts	See Below			
Permitted Nonresidential Zoning Districts	None	None	None	UPT, CRD, RO, CO, GC, SAC, LMI, HMI and TECH. May be permitted in PCD or PID

Guest Cottage: RE10, RE5, RE1, RT, SFR1, SFR2

Employee Residence: HIST, RE10, RE5, RE1

Groom's Quarters: HIST

Security Quarters: All commercial & industrial except NC

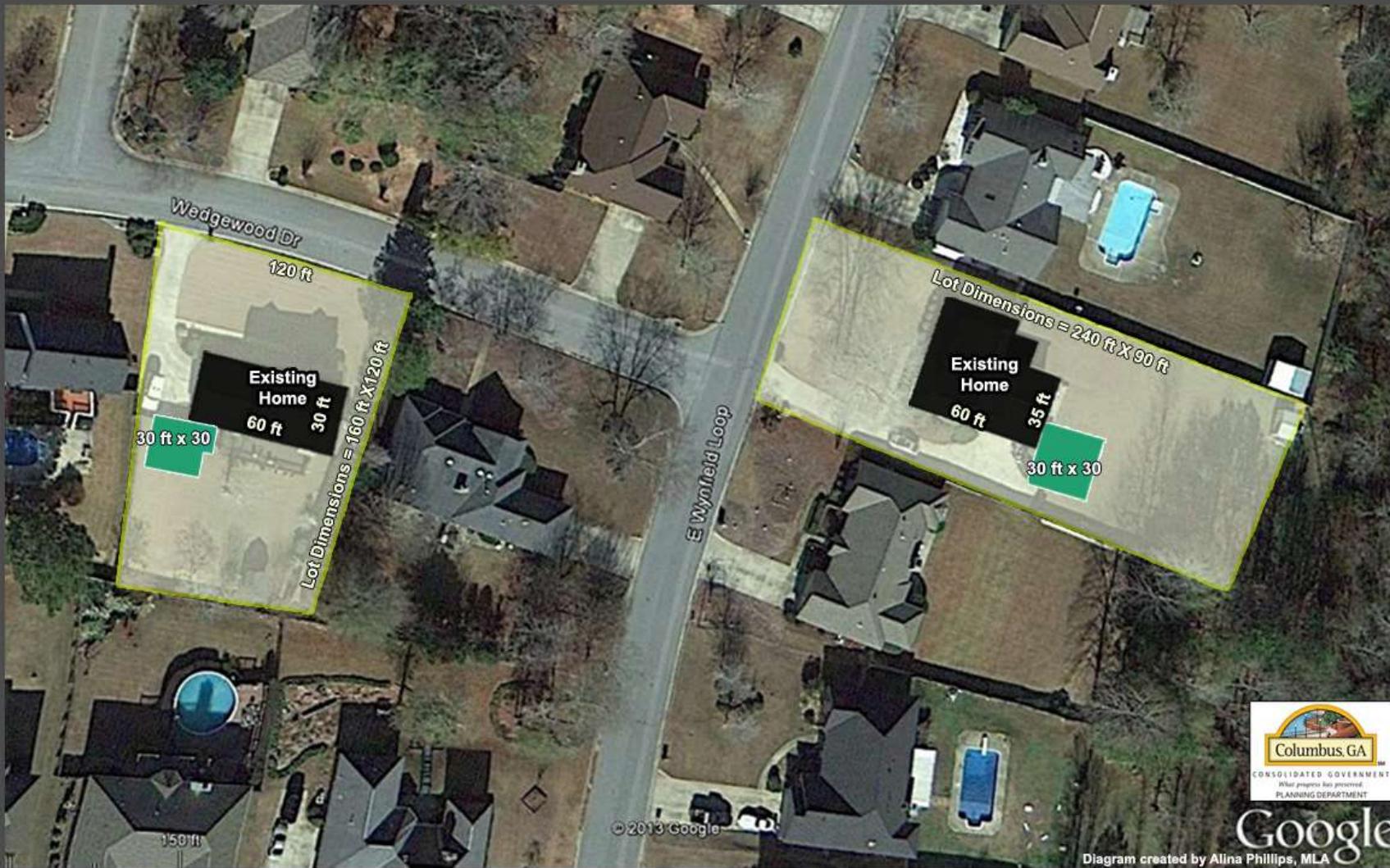
Other Communities – 2014

- ADU's are prevalent in major metropolitan areas of the West and Northeast. Several Southern cities permit ADUs, from Kissimmee, FL to Arlington, VA.
- Close to home, ADUs are permitted in Fairhope, AL and North Augusta, SC, as well as a couple in Georgia, such as Forsyth County and Roswell. The biggest difference between our current ordinance and these other cities is the lot size requirement. For instance, Kissimmee, Arlington, Roswell, North Augusta, and Fairhope all utilize the underlying zoning requirements to determine lot size, at which point the ADU is considered an accessory structure (if it's detached).

Other Communities – 2025

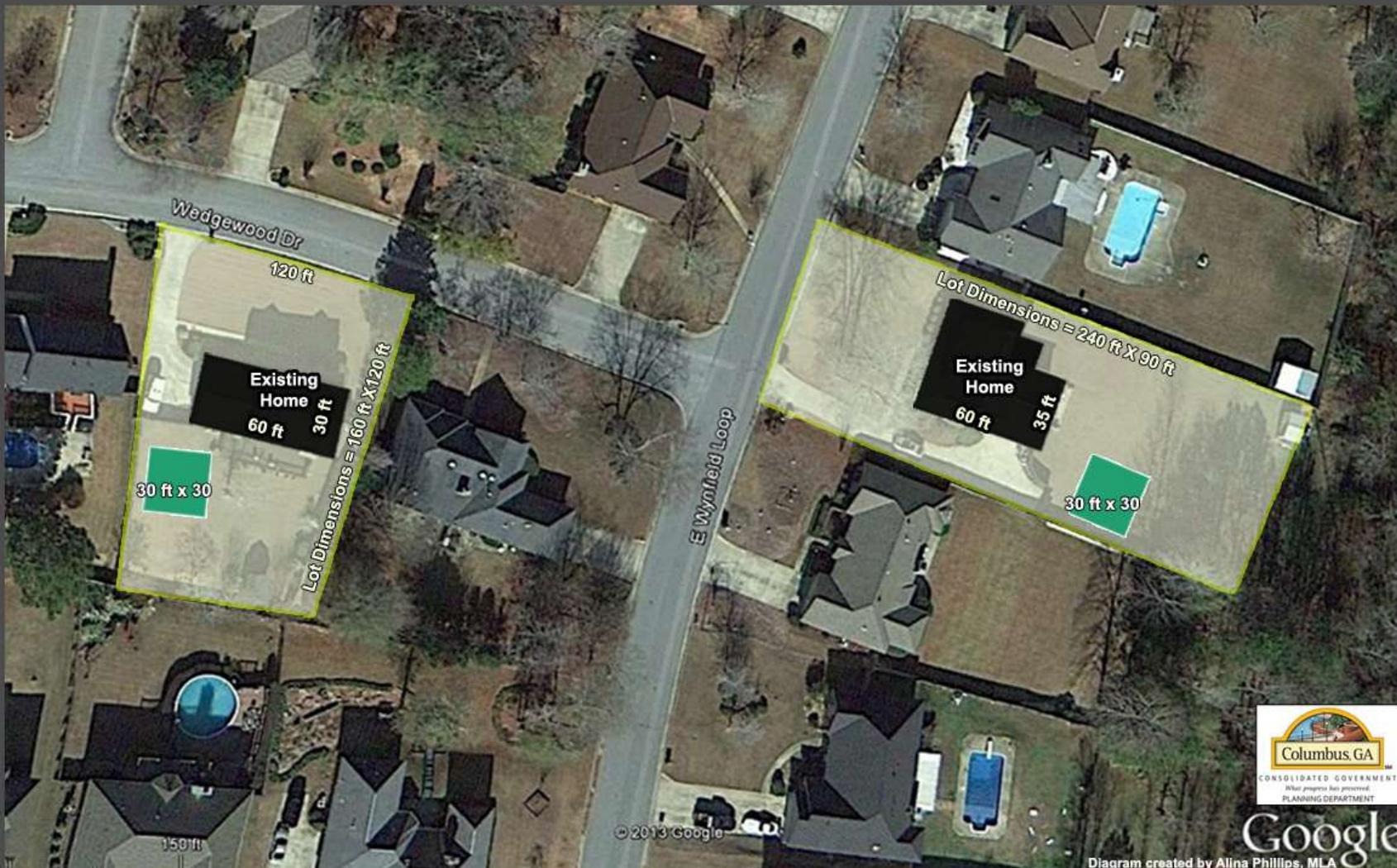
- ADU's are prevalent in major metropolitan areas of the United States, from Seattle, WA to Miami, FL.
- Close to home, ADUs are permitted in Forsyth County, Atlanta, Savannah, Decatur, Marietta, Alpharetta, Cobb County, the mountains (Fannin & Haralson Counties), Roswell, Dunwoody, and Lilburn. The biggest difference between our current ordinance and these other cities is the lot size requirement. For instance, Atlanta, Decatur, Savannah, Dunwoody, and Lilburn all utilize the underlying zoning requirements to determine lot size, at which point the ADU is considered an accessory structure (if it's detached). Marietta and Alpharetta require the property owner to live on site.

Concept for Attached Accessory Dwelling Unit (ADU)



Google

Concept for Detached Accessory Dwelling Unit (ADU)





Photograph: Alina Phillips

Accessory Dwelling Unit
19th Avenue
Columbus, GA

GARAGE APARTMENT
Historic District



SEPARATE DWELLING
Historic District





GARAGE APARTMENT
Park District



Tiny House Update



Overview

- What are tiny houses?
- Department of Community Affairs – Appendix BB

Tiny Is the New Big



Average new home:
2,598 sq. ft.



Tiny house:
100-400 sq. ft.

How tiny is a 400-square-foot house?



17,424

tiny houses could fit
inside **Disneyland**
in California



2,020

tiny houses could
fit on the **Golden
Gate Bridge**



144

tiny houses could fit
on a **football field**



9

king-size beds could
fit in a tiny house
(and nothing else!)

Source: U.S. Census Bureau, The Tiny Life

Tiny House

- Typically defined as a single-family home, generally 400 square feet or less, excluding lofts.
- Built in various ways, it is important to identify which types of tiny homes fall within the scope and application of building codes



Recreational Vehicles (RVs)

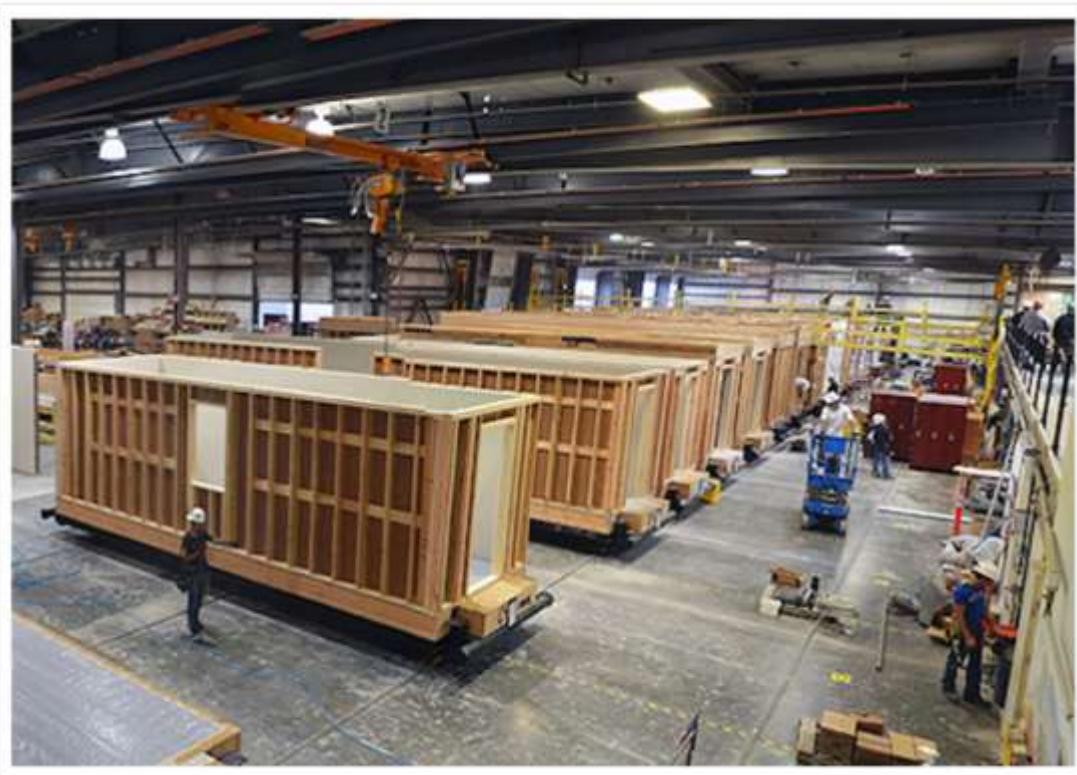


Manufactured (mobile) Homes



Residential (Modular) Industrialized Buildings

Item #B.



Modular Building Tiny House

- Every industrialized building (IB) is inspected by independent third-party agencies. Upon completion, a DCA insignia is affixed to each module or unit.
- Once approved by DCA, a moving permit would need to be pulled and then a building permit for foundations only for Inspections & Code to verify.



Site-Built Dwellings



Site Built Tiny House

Property would go through typical residential site development and building permit process:

- Plan Review
- Permit Pulled
- Inspections Performed
- Certificate of Completion



Tiny Houses & Code



Tiny House: Introduced in 2012

International Residential Code - Appendix S

Item #B.

- DCA adopted changes to the initial Code:
 - Reduces minimum habitable room area from 120 to 70 SF excepting kitchens.
 - Loft height minimum is 5 feet
 - Smoke and CO detectors are required
- IRC was updated again in 2018

*CCG requires ALL modular homes to be affixed to a permanent foundation

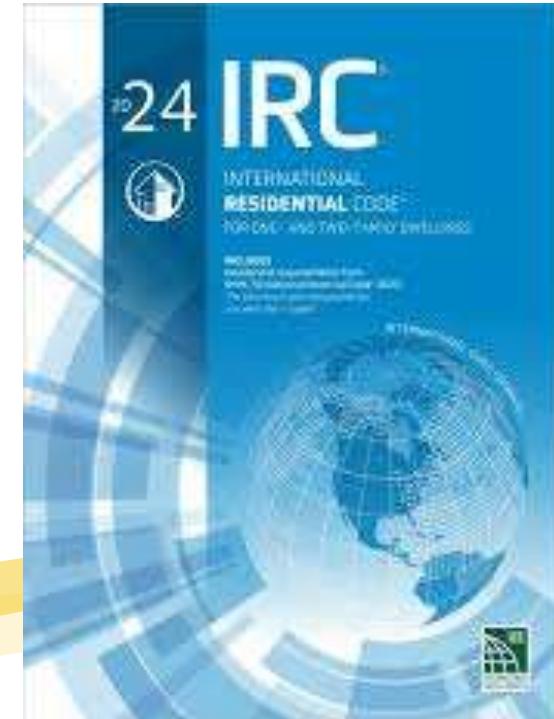


Tiny House – 2024 IRC Appendix BB

LATEST IRC UPDATE

- January 1, 2026
- 400 SF and less
- Minimum ceiling height 6' 8"
- Lofts min height 3'; 35 SF minimum
- 17" minimum stair width to lofts at handrail and 20" minimum below handrail
- Ladders & Ship ladders allowed with specifications

*DCA will still require smoke and CO detectors



Other Communities

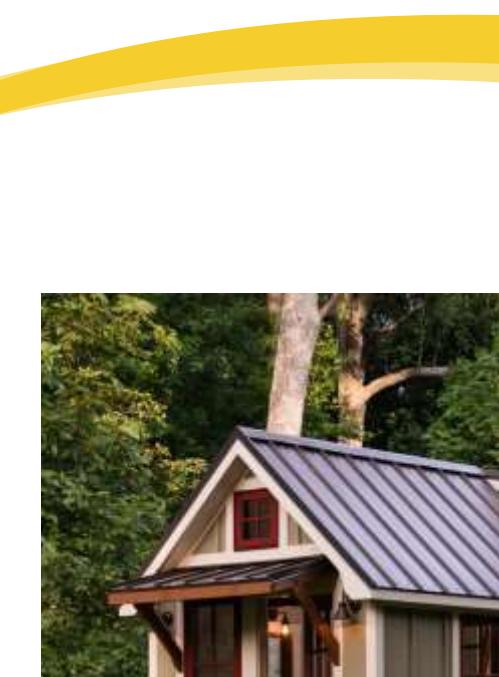
- Tiny homes are prevalent in major metropolitan areas of the United States, from Los Angeles, CA to Portland, ME.
- Close to home, ADUs are permitted in DeKalb, Cherokee, Clayton, and Bartow Counties in metro Atlanta; Burke County (east); and Chatham and Atkinson Counties in SE GA.

Conclusion

- With Council direction, the Tiny House – 2024 IRC Appendix BB can be added to Local Building Code and determine which zones they will be allowed in.
- This would allow tiny houses to be built on lots as the primary structure or on multifamily lots if in an approved zone.
- Tiny Homes as Accessory Dwelling Units (ADUs) would be allowed as such but would require approval of PAC before proceeding to Council.

Conclusion

- Tiny House regulations would only apply to Modular and Site Built Houses that meet said requirements.
- Currently the City does not allow structures under 700 SF.



Item #B.

Other options?

- Pocket neighborhoods
- Scandinavian houses
- Urban townhouses



QUESTIONS?

File Attachments for Item:

EnterTextHere

**Columbus Consolidated Government
Bid Advertisement - Agenda Item**

DATE: January 13, 2026

TO: Mayor and Councilors

FROM: Finance Department

SUBJECT: Advertised Bids/RFPs/RFQs

January 14, 2026

1. Dump Truck Rental (Annual Contract) – RFB No. 25-0025

Scope of Bid

Provide rental of tandem dump trucks, **with operator**, on an “as needed” basis, with a requested availability of six (6) trucks (minimum) at all times, swing gate and lift gate compatible. The trucks will be used by the Public Works Department for various projects, and will be awarded to both a Primary Contractor, and a Secondary Contractor.

The contract term will be for two (2) years, with the option to renew for three additional twelve-month periods.

2. Dragonfly Trail – Midtown Connector Phase I - RFB No. 26-0003

Scope of Bid

This project consists of constructing a connection from the existing trail at the intersection of Warren Road and Wynnton Road following Bradley Street and Warren Williams Road to Dinglewood Park. The trail also travels through Dinglewood Park to the intersection of 18th Avenue and 13th Street. The project is within the City of Columbus property and public right of way. The project length is approximately 4,956 LF and includes a 10' wide concrete trail, landscape improvements, stormwater improvements, and trail amenities. Additional work associated with the project includes minor demolition and clearing, erosion control, grading, and signage.

January 23, 2026

1. Architectural & Engineering Services for the Renovation & Expansion of the METRA Transfer Center – RFP No. 26-0021

Scope of RFP

Columbus Consolidated Government (the City) is requesting proposals from qualified firms to provide architectural and engineering services to design high profile and regionally significant additions and renovations to the METRA Transfer Center (“Transfer Center”).

File Attachments for Item:

1. Resignation: Delois Dee Marsh has submitted a resignation from her seat on the Liberty Theatre & Cultural Arts Center Advisory Board.



January 8, 2025

Dear Members of Columbus City Council,

Please accept this letter as formal notice of resignation from the Liberty Theatre Advisory Board, effective January 8, 2025.

It has been a privilege to serve in a stewardship role for an institution that holds deep historical and cultural significance for the City of Columbus. The Liberty Theatre represents more than a venue; it stands as a symbol of heritage, resilience, and community investment. Gratitude is extended to City Council for the trust placed in board leadership and for continued support of arts and cultural preservation within the city.

This decision follows thoughtful consideration and reflects the need to realign professional and civic responsibilities to maintain effectiveness and accountability across current leadership commitments. Continued confidence remains in the Liberty Theatre Board's ability to advance its mission and uphold the public interest.

Support will be provided, as appropriate, to ensure a smooth transition and continuity of governance. Commitment to the success of the Liberty Theatre and to the broader cultural vitality of Columbus remains steadfast.

Thank you for the opportunity to serve and for the City Council's ongoing leadership in preserving and investing in community institutions that enrich the quality of life for residents and visitors alike.

Respectfully submitted,

Delois Dee Marsh

Delois Dee Marsh
Businesswoman and Community Servant
deloisdeemarsh@gmail.com
 706.332.2857

File Attachments for Item:

2. Travel Authorization Request: Authorization is being requested for Councilor Toyia Tucker to attend the 2026 NACo Legislative Conference during the month of February 2026.



COLUMBUS CONSOLIDATED GOVERNMENT

P.O. Box 1340
Columbus, Georgia 31902-1340

TRAVEL AUTHORIZATION REQUEST CITY COUNCILOR

Name of Traveler / Registrant	Toyia Tucker, Councilor
Dates of Travel	February 20-24, 2026
Sponsored Organization and Conference / Training	2026 NACo Legislative Conference (Washington, DC)
Estimated Cost	<p><u>Registration</u> – \$600</p> <p><u>Hotel</u> - \$1,594.31</p> <p><u>Reimbursable Amount</u> - \$144 (mileage)</p> <p><u>TOTAL ESTIMATED COST:</u> <u>\$2,338.31</u></p>
Council Travel Budget: Education/Training (0101-100-1000-CNCL-6601) Travel, Schools & Conferences (0101-100-1000-CNCL-6641)	<p>Beginning Balance - \$5,000; Current Balance - \$5,000</p> <p>Beginning Balance - \$10,000; Current Balance (Approximate)- \$8,426.92</p> <p>Annual Travel Allowance - \$3,500</p> <p>Councilor's FY26 Travel Expenses - \$1,573.08</p> <p>Annual Travel Allowance Available (Approximate) - \$1,942.20</p>

In accordance with the **Travel Policy and Procedures of the Columbus Consolidated Government, dated September 16, 2013**, which states:

“City Councilors should submit their travel requests to the Clerk of Council. The Clerk of Council will list a request to approve travel on his/her agenda for a vote at a regular City Council meeting. All travel requests must conform to the requirements, terms and conditions of this Policy.”

Pursuant to **Resolution No. 205-25**, this request shall be applied to the **\$3,500 annual travel allowance** designated for each Councilor for approved travel and training outside the city limits of Columbus, Georgia.

Lindsey G. McLemore
Clerk of Council
Council of Columbus, Georgia

Date

File Attachments for Item:

3. Minutes of the following boards:

Board of Tax Assessors #42-25

Board of Water Commissioners 11-10-25

Board of Zoning Appeals 11-05-25

Hospital Authority of Columbus 07-29-25

Hospital Authority of Columbus 08-28-25

Hospital Authority of Columbus 09-30-25



Columbus, Georgia, Board of Tax Assessors

GEORGIA'S FIRST CONSOLIDATED GOVERNMENT

Item #3.

City Services Center
3111 Citizens Way
Columbus, GA 31906

Mailing Address:
PO Box 1340
Columbus, GA 31902

Telephone (706) 653-4398, 4402
Fax (706) 225-3800

Board Members

Jayne Govar
Chairman

Kathy Jones
Assessor

Clay Hood
Assessor

Doug Jefcoat
Assessor

Lanitra Sandifer Hicks
Vice Chairman

Chief Appraiser
Suzanne Widenhouse

MINUTES #42-25

CALL TO ORDER: Chairman Jayne Govar calls the Columbus, Georgia Board of Assessors' meeting to order on Wednesday, Dec 3rd, 2025 at 9:00 A.M.

PRESENT ARE:

Chairman Jayne Govar
Vice Chairman Lanitra Sandifer Hicks
Assessor Kathy Jones
Assessor Clay Hood
Assessor Doug Jefcoat
Chief Appraiser/Secretary Suzanne Widenhouse
Recording Secretary Katrina Culpepper

APPROVAL OF AGENDA: Assessor Jones motions to accept the agenda. Assessor Hood seconds and the motion carries.

APPROVAL OF MINUTES: Assessor Jefcoat motions to accept the minutes as presented. Assessor Jones seconds and the motion carries.

MISCELLANEOUS:

- Reminder about December board meetings, only two more meetings on the 10th & 17th.
There will be no meeting on Dec 24th & 31st.
- Holiday Employee Luncheon for the Tax Assessors office will be held in the Community Room at the Citizens Service Center on Friday, December 19th from noon to 1:00.

At 9:05, Development Authority Attorney Rob McKenna & Board Attorney Nick Garcia entered the meeting to discuss a Bond Issue. Dev Authority Atty McKenna will be added to agenda for next week to discuss a new potential bond.

- Tax agreement letter signed

At 9:18, Personal Property Manager Stacy Pollard presents to the Board:

- Audit Results - Signed & Approved.

At 9:20, Administrative Appraiser Mary Hale presents to the Board:

- Certified to Clerk - placed into record.
- Homesteads - #114 024 020; 181 024 002 - Signed & Approved.

- Homestead Removals - #092 028 005; 073 017 049; 036 010 013; 030 013 001; 073 024 077 & 077H; 121 005 014; 171 013 021 - Signed & Approved.

At 9:27, Appraiser Kristi McDaniel presents for Residential Division to the Board:

- BOE Results - placed into record.
- Waiver & Releases - signed by Chairman Govar.

At 9:36, Appraiser Kristi McDaniel presents for Residential Division to the Board:

- Waiver & Releases - signed by Chairman Govar.

At 9:57, Deputy Chief Appraiser Glen Thomason presents to the Board:

- Map Splits - #078 001 005; 141 002 003, 003H, 003A, 003AH; 014 036 014; 032 018 006, 007, 008; 036 013 002; 068 041 005, 006; 085 010 024B, 024BX; 067 022 001, 002, 004; 072 016 002; 014; 020; 119 003 002; 117 001 010; 119 003 002; 006 - Signed & Approved.

At 10:27, Chief Appraiser Suzanne Widenhouse presents to the Board:

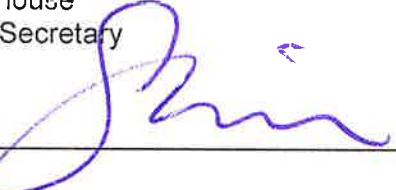
- Waiver & Release - Signed by Chairman Govar.
- Vendor Update - Tyler - discussion only.

Vice Chairman Lanitra Sandifer Hicks motions to adjourn the meeting. Assessor Jefcoat seconds and the motion carries. At 10:36, Chairman Jayne Govar adjourns the meeting without any objections.

Suzanne Widenhouse
Chief Appraiser/Secretary

APPROVED:

MIN# 43-25 JAN 07 2026


J. GOVAR
CHAIRMAN


K. JONES
ASSESSOR


D. JEFCOAT
ASSESSOR


C. HOOD
ASSESSOR


L. SANDIFER HICKS
VICE CHAIRMAN



Columbus Water Works

*Serving our Community
Protecting the Environment*

November 10, 2025

The regular monthly meeting of the Board of Water Commissioners of Columbus, Georgia was held on Tuesday, November 10, 2025, at 1:30 p.m. at our Main Office, Chattahoochee Room. Vice Chair, Jennifer Upshaw took the roll call, and the following Commissioners were present:

Jennifer Upshaw, Vice Chair
Wes Kelley
Oz Roberts
Mayor Skip Henderson

Absent: Nick Smith, Chairman

Receipt of the Minutes from the regular meeting on October 14, 2025, was presented to the Board. A motion was made by Mayor, Skip Henderson and seconded by Oz Roberts to approve the Minutes as written. Motion carried.

Aric Jackson recognized the following promotions for the month of October: Jonathan Miles, promoted to Field Services Technician II, and Jackson Trojan, promoted to Field Services Technician I.

Vickie Clark presented the Financial Report for October 2025, including Ft Benning, to the Board. A motion was made by Wes Kelley and seconded by Oz Roberts to approve the Financial Reports. Motion carried.

Victoria Barrett requested a bid approval for the Warrior Training Center, Phase II at Ft. Benning to provide water and sewer service to the facility (funded via Ft. Benning Contract Mod). Bid is being awarded to Whitfield Contractors in the amount of \$213,280.00. A motion was made by Oz Roberts and seconded by Wes Kelley to approve the bid. Motion carried.

Adriann Dearing presented the public comments on the proposed rate increase to the board.

In-Person Town Hall Event Overview Promotional Messaging for the Town Hall Event

Traditional Platforms

- Main Office Signage, Bill Inserts
 - Promotions began in early October and continued in November.

Digital Platforms

- Website, E-newsletter, Blog, Facebook, LinkedIn, and YouTube.
- Used multiple content formats on each of the sites:
 - Video invitation to the events
 - Custom Infographics
 - Facebook Event

The event was held on October 16th at the Columbus Tech Library on Manchester Expressway.

Engagement Options

- Question Submissions:

Before the event:

 - Email: CommunityPrograms@cwwga.org
 - Private message us on Facebook

During the event:

 - Before/After the event chance to speak with a CWW representative.
 - Question & Answer section of the presentation

Community Response

- Increased questions received
 - Received eight early questions.
 - Three questions during the event
 - Questions were general and community based.
- 17 Customers attended the event.
 - 36 viewed the post-event video
 - 8,513 (33%) opened the eNewsletter containing the Town Hall event invitation

Community Feedback Received

<u>Media & Social Media</u>	<u>Direct Customer Feedback</u>
<ul style="list-style-type: none"> • Ledger Enquirer, WRBL, WTVM published an article after the City Council meeting sharing CWW's case for the increase. • We have identified social media conversations related to the proposed rate increase. 	<ul style="list-style-type: none"> • Customers are not in favor of the timing for the increase, and many questioned the cost of sewer and garbage rates on their bills. • CWW did not receive any direct emails or Facebook messages related to the rate proposal.

The Board acknowledged Ms. Deering's report.

President Cummings reported to the board that, based upon public feedback received during the October 28th City Council meeting and the ongoing government shutdown, the vote on the proposed rate adjustments has been postponed until the December Board meeting. The staff will continue to monitor developments with the federal government and bring back to the Board in December a recommendation for the proposed rate adjustments.

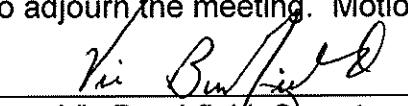
The following Departmental Reports for October 2025 were provided to the Board as information only:

- Customer Service Reports
- Customer Advocacy/Meter Maintenance/Water Accountability Reports
- Engineering Reports
- Field Services Reports
- Information Services/Environmental Services Reports
- Communications Report
- Employee Services Report
- Water Resource Operations/Managed Maintenance Reports

President Jeremy Cummings provided the following information to the board:

- Vic Burchfield, John Peebles, and Aric Jackson had the opportunity to attend the WaterFirst Celebration at the Georgia State Capitol. This event honors the outstanding achievements of WaterFirst Communities and recognizes the positive impact they're making in advancing water stewardship across Georgia.
- Savonne Monell and Eboni Thomas received a letter from Better Work Columbus expressing appreciation for their partnership and community engagement with Columbus Water Works.
- Victoria Barrett and Rhonda Walker recently attended the Trimble Innovate Conference in Salt Lake City, Utah. CWW was selected as a recipient of the Excellence Award for enterprise-wide problem solving.

There being no further business, a motion was made by Oz Roberts and seconded by Mayor Skip Henderson to adjourn the meeting. Motion carried.



Vic Burchfield
Vic Burchfield, Secretary

Call TO ORDER: Shaun Roberts calls the Board of Zoning Appeals to order on Wednesday, November 5th, 2025, at 2:00 P.M.

PRESENT ARE:

Shaun Roberts

Angela Strange

Phillip Smith

Kathleen Mullins

Alissa Neal

Ryan Pruett

Will Johnson

APPROVAL OF MINUTES: Kathleen Mullins motions to approve the minutes. Angela Strange seconds. All vote to approve. Motion carries.

Shaun Roberts announces that **BZA-09-25-001830** has withdrawn their appeal.

BZA-09-25-001855

644 Broadway.

- George Gurrola and wife present to reduce side setback from 20 feet to 0 feet to construct a garage. Mullins motions to approve due to BHAR not having issues and no complaints. Strange seconds all vote to approve motion carries.

BZA-10-25-001909

5534 Southlea Ln.

- Todd Reeves of BC Stone Homes and George Stiner, owner, are present to request to build a house below base flood elevation. The house burned down and now they are wanting to rebuild on the same footprint. Strange inquires when it was deemed a flood zone. Stiner replies saying when he

bought the house he was made aware of it being in a flood zone and he was required to have flood insurance. Farhad Alifarhani from the city's engineering department steps up in opposition. He states there are other non-conforming structures in regard to flood zones but whenever substantial improvements are made to the property it must be brought up to flood zone code. He also states how the city complies with CRS and receives funding for not having structures in flood zones. He also states that not just the city but FEMA also requires buildings to comply with flood zone code. Guy Kenimer lawyer on behalf of the city approaches in opposition. He gives examples of sections in the UDO that argue against being able to rebuild. Ryan Pruett director of Inspections and Codes approaches and helps define the sections in the UDO that Guy had stated. Todd Reeves and George Stiner approach the microphone again. Stiner has questions on how to move forward. Reeves goes over sections in the UDO to support their case. Mullins motions to deny based on it needs to be brought up to flood zone code and that it is buildable land. Alissa Neal seconds. All vote to approve of the motion. Motion carries, variance is denied.

BZA-10-25-001921

2122-1 Smith Rd

- Andy Alexander present to construct an accessory structure in the front yard. Alexander gives details on how far it is and size of the pad. Philip Smith gives clarity that prior opposition is not present. Strange motions to approve. Neal seconds. All vote to approve. Motion carries.

BZA-10-25-001948

11100 County Line Rd.

- Mark Strozier present to create a parcel without public frontage. He says they need it to be done before the development starts. Roberts inquires as to why it needs to be done. Strozier explains that it's two separate parcels and two separate owners. Will Johnson speaks on it being owned by two separate people. Ryan Pruett approaches and explains the plat was split to be sold to a developer, and that the homeowner needs to keep their

property and create the bigger lot for the developer. Mullins inquires about the attorney's mistake. Strozier clarifies. Deliberation occurs amongst the board on if they need to grant a variance due to an attorney's mistake. Roberts states if no motion happens it will be denied due to not having a motion. No motion is made by the board. Variance is denied.

Roberts entertains a motion to excuse Ernest Smallman IV absence. Neal motions to approve. Strange seconds. All vote to approve. Motion carries.

Roberts adjourns meeting at 2:56 P.M.

BOARD MINUTES
OF THE
HOSPITAL AUTHORITY OF COLUMBUS, GEORGIA
July 29, 2025

A regularly scheduled meeting of the Board of the Hospital Authority of Columbus, Georgia (HAC) was held at 11:00 AM on Tuesday, July 29, 2025. The meeting was held in the conference room at Orchard View on Whitesville Road in Columbus, Georgia. A notice was emailed to each member of the Board more than 48 hours prior to the meeting. A copy of the notice was posted more than 24 hours before the meeting on the door of the building in which the meeting was held.

Present at the meeting were Chairman Chuck Hecht, Vice Chairwoman Sarah Banks-Lang, and members Dr. John Kingsbury, Warner Kennon, Jr., Bob Jones, and Tony Floyd. Wayne Joiner was absent and excused.

Britt Hayes, CEO, Rick Alibozek, CFO, and Jack P. Schley, Secretary/Attorney, were present at the meeting. Dr. Sharen Kelly was present as a guest.

WELCOME AND INVOCATION

The meeting was called to order by Chuck and Britt opened the meeting with a prayer.

DETERMINATION OF QUORUM

It was determined that a quorum was present.

REVIEW OF MINUTES

The Minutes for the June 23, 2025, Board meeting were reviewed. Dr. Kingsbury moved for their approval and Bob seconded the motion. The June 2025 Board Minutes were unanimously approved.

BOARD BUSINESS

Jack reported that the formal nominations by Council for Dr. Sharen Kelly and Dr. Linn Storey had not been received, but he acknowledged Dr. Kelly's attendance at the meeting as a guest of the Board. Dr. Linn Storey was out of town and unable to attend the meeting. Chuck thanked the Board for participating in the Strategic Plan meeting last month, and Britt commented that the Board's attendance made a positive impression on HAC staff.

CFO'S REPORT

Rick presented the Statistical and Financial Reports:

Statistical Report: Attached to these Minutes is the FY 2025 YTD Statistical Report. Rick reported that the admissions in June 2025 totaled 43, and discharges equaled 34. According to Rick, the average admissions for the fiscal year equaled the average of discharges at 41.

Financial Report: Attached to these Minutes is the Hospital Authority of Columbus Consolidated Income Statement and Summary Report through June 30, 2025. Rick calculated HAC's total debts to be about \$39 million with current cash, repurchase agreements, and short-term investments totaling about \$23 million. Rick and Britt discussed the recently passed "One Big Beautiful Bill" and its potential impacts on HAC. According to Rick, staffing mandates have been delayed until 2034, and no changes are expected due to the provider tax freeze. The look-back period for Medicaid eligibility changed from 90 to 60 days. Bob asked how long it takes to get approved for Medicaid, and Rick responded saying 45 days. Also, Medicaid eligibility will now be reviewed every 6-months rather than annually effective December 31, 2026. Britt commented that most of the Medicaid cuts under the new law are expected to impact people ages 18-64 because of the new work requirement. Rick does not expect any changes to UPL payments.

Rick reported that HAC is working with Goodwill to train and place new CNAs into employment opportunities at HAC. Rick provided an update on the Employee Retention Credit appeal: the official ruling by the IRS has not been issued, but the IRS appeals officer informed HAC's tax accountant that the IRS is conceding the issue that initially led to the appeal. Rick estimates that 90% of HAC's claim is being granted and payment is expected to equal \$4.6 million. Finally, Rick reported that a new contract therapy provider, Broad River Rehab, will replace the current rehab provider on August 1.

Chuck commented that Rick's summary reports cover a full fiscal year, and pointed out that while HAC continues to operate at a loss, this is the first time in many years that Orchard View made a profit. Rick commented that the loss on the Home Office could be lessened if the service fee to each facility was raised.

PRESIDENT'S REPORT

Britt Hayes gave the President's report:

Strategic Plan: Britt commented on the results of the Strategic Plan work-session with the consultant. According to Britt, five criteria have been identified and specific members of staff have been assigned with leading the efforts in each facility to achieve the criteria, which are (i) Workforce, (ii) Quality Care, (iii) Customer/Residents, (iv) Financial Sustainability, and (v) Growth & Innovation.

Regarding Workforce, Britt indicated that new programs are being used to centralize the systems used by various departments. Significant improvements have already been made to the maintenance programs which were previously relying on paper forms and now have a digital platform for tracking maintenance requests and status reports. Britt is working to reduce HAC's reliance on agency nurses by increasing wages, benefits, and vacation days with the aim to

increase retention. Bob asked about the structure of the agency program, and Rick reported recent changes will allow agency nurses to be hired by HAC at any time. Chuck asked about the status of the nurses from the Philippines. Rick responded that originally eight participants signed up, but a few have since dropped out. Bob discussed generally the ability of training programs to supply a workforce if there is sufficient demand, and the importance of the trainees having a realistic perspective of their future job. Rick commented on the low retention rate being partially due to many new nurses prefer working in the hospitals. This discussion provided a transition into the Quality Care criteria, which Britt reported will be focused on improvements to training.

Under the Customer/Resident criteria, Britt indicated that more customer surveys will be conducted together with more community outreach to build the referral network. Britt summarized his recent interviews with WTVM and WRBL, his speaking engagement at the Kiwanis Club where he distributed about 30 of his business cards to attendees, and commented on the liaison visits to medical offices to grow referrals through discharge planners. Efforts are also underway to grow HAC's social media presence.

Financial Sustainability will be primary addressed through efforts to increase census. Britt reported that census is currently at 52% for HAC, and a goal has been set to grow census to 58% by June 2026. Britt explained this 6% growth can be achieved through 26 new admissions. Chuck commented on the low census rate but explained that is a national trend since the Covid-19 pandemic. Chuck reported selling excess properties will also play a role in achieving financial sustainability.

Britt and Chuck discussed plans to address Growth & Innovation through forming Board committees. Chuck asked that Britt's presentation be shared with the Board in a document format.

Britt commented that ongoing revisions to the Strategic Plan are being made by the consultant, and that the consultant wishes to attend the next Board meeting to discuss his work.

Miscellaneous: Chuck asked Britt to comment on the recent news regarding expected closures of nursing homes in Georgia under the One Big Beautiful Bill. Britt acknowledged a study conducted and release by Brown University around the time that Congress was voting on the Bill. The study indicated that Muscogee Manor, amongst numerous other nursing homes in Georgia, could potentially close if the Bill was passed. Britt reported the study was funded by Democrat leaders in the U.S. Senate and was intended to sway the vote regarding the Bill. Britt assured the Board that HAC does not expect to have to close any of its facilities now that the Bill has been adopted as law. Britt and Rick shared a joint statement released by the Georgia Health Care Association and Georgia Center for Assisted Living which criticized the study as “irresponsible” to suggest that specific facilities would close under the Bill. Rick distributed copies of the joint statement to the Board and asked that everyone review the statement to be able to address concerns in the community about the study.

NEXT MEETING

Pursuant to the Board’s decision, the next meeting on Tuesday, August 26, 2025, is rescheduled for Thursday, August 28, 2025, starting at 11:00 AM at Orchard View.

There being no further business the meeting was adjourned.



JACK P. SCHLEY
Secretary/Attorney



CHARLES K. HECHT, III
Chairman

HOSPITAL AUTHORITY OF COLUMBUS
FY 2025 YTD Statistical Report

	June	May	Apr	Mar	Feb	Jan	Dec	Nov	Oct	Sept	August	July	Average	Prior Year
Orchard View														
% Occupancy	58.05%	56.77%	58.87%	61.89%	65.13%	63.37%	67.61%	64.52%	65.00%	65.78%	65.81%	61.69%	62.87%	66.31%
Medicaid%	76.63%	76.85%	76.67%	76.88%	71.57%	76.94%	74.74%	77.11%	74.34%	74.16%	73.16%	76.52%	75.46%	73.18%
Medicare%	6.35%	6.05%	7.45%	7.14%	9.30%	6.72%	8.06%	8.32%	6.90%	6.13%	7.99%	4	4.26%	7.10%
Private %	9.87%	9.12%	8.18%	8.26%	8.99%	9.47%	8.25%	8.19%	8.26%	10.26%	10.42%	9.46%	9.06%	10.00%
Hospice %	4.68%	4.20%	5.80%	5.66%	3.45%	3.49%	6.25%	2.49%	2.70%	3.48%	3.13%	3.85%	4.63%	5.34%
ADV %	2.53%	3.78%	1.90%	2.06%	6.69%	4.38%	6.25%	3.90%	7.37%	5.60%	5.15%	5.12%	4.56%	4.37%
Daily Medicare and ADV Census	10.30	11.16	11.00	11.39	20.82	14.06	19.35	15.76	18.55	15.43	17.29	11.58	14.72	15.32
Employment(Full Time Equivalents)	180.06	179.26	172.00	169.72	176.76	194.86	187.00	182.49	185.45	182.05	170.56	174.57	179.57	177.07
Ridgecrest														
% Occupancy	50.83%	50.69%	49.29%	46.77%	46.43%	45.43%	43.01%	43.29%	43.16%	42.78%	45.05%	45.28%	46.00%	35.71%
Medicaid%	60.11%	59.92%	58.13%	55.42%	53.94%	57.40%	53.84%	53.80%	61.03%	56.05%	63.43%	61.66%	58.73%	52.20%
Medicare%	13.90%	9.70%	2.17%	6.24%	9.52%	9.21%	10.98%	7.70%	8.01%	3.43%	8.10%	11.03%	8.33%	16.24%
Private %	15.30%	19.39%	19.81%	22.66%	21.61%	20.12%	21.16%	23.79%	24.82%	25.23%	25.40%	23.66%	21.91%	23.17%
Hospice %	7.42%	7.05%	8.05%	7.64%	9.34%	7.86%	9.38%	11.82%	4.72%	2.32%	0.00%	0.00%	6.30%	1.37%
ADV %	3.28%	3.94%	11.84%	8.05%	5.59%	5.41%	4.64%	2.93%	1.42%	2.97%	3.07%	3.65%	4.73%	7.01%
Daily Medicare and ADV Census	7.33	5.81	5.80	5.61	5.89	5.58	5.65	3.87	3.42	2.30	4.22	5.58	5.09	6.92
Employment(Full Time Equivalents)	53.33	51.62	50.89	47.67	46.18	48.44	49.45	40.20	39.52	41.21	39.01	38.83	45.53	34.69
Musogee Manor														
% Occupancy	47.06%	48.03%	47.82%	48.06%	48.34%	49.06%	48.91%	49.32%	49.70%	50.41%	51.27%	51.40%	49.12%	50.75%
Medicaid%	91.11%	90.03%	89.62%	91.95%	91.48%	92.35%	91.11%	89.31%	91.03%	89.57%	88.12%	88.22%	90.32%	89.05%
Medicare%	0.87%	1.41%	3.02%	1.37%	1.06%	0.00%	1.61%	3.28%	1.42%	0.88%	1.77%	2.08%	1.56%	3.08%
Private %	1.08%	1.06%	1.60%	1.06%	1.06%	1.04%	1.04%	1.03%	1.03%	2.33%	4.75%	2.98%	1.67%	1.31%
Hospice %	6.94%	7.51%	5.76%	5.62%	5.84%	6.63%	6.24%	6.38%	6.26%	6.78%	5.36%	6.18%	6.29%	6.21%
ADV %	0.00%	0.00%	0.00%	0.00%	0.57%	0.00%	0.00%	0.26%	0.44%	0.00%	0.54%	0.15%	0.33%	0.31%
Daily Medicare and ADV Census	0.80	1.32	2.83	1.29	1.54	-	1.55	3.17	1.65	1.30	1.77	2.65	1.66	3.41
Employment(Full Time Equivalents)	150.02	137.54	140.04	136.52	136.41	146.61	153.48	135.27	128.49	136.42	133.74	142.35	139.74	136.54

HOSPITAL AUTHORITY OF COLUMBUS
12 MONTH MOVING STATISTICAL REPORT

	Jan-25	Mar-25	Apr-25	May-25	Jun-25	Jul-25	Aug-25	Sep-25	Oct-25	Nov-25	Dec-25	Jan-24	Feb-24	Mar-24	Apr-24	May-24	Jun-24	Jul-24	Aug-24	Sep-24	Oct-24	Nov-24	Dec-24	Jan-25		
Orchard View																										
% Occupancy	58.05%	56.77%	58.87%	61.89%	65.13%	63.37%	67.61%	64.52%	65.00%	65.78%	65.83%	61.63%	63.08%	63.08%	62.83%	62.83%	62.83%	62.83%	62.83%	62.83%	62.83%	62.83%	62.83%	62.83%		
Medicaid%	76.63%	76.65%	76.67%	76.68%	71.57%	76.9%	74.74%	74.34%	74.34%	74.16%	73.16%	73.16%	75.52%	75.52%	75.52%	75.52%	75.52%	75.52%	75.52%	75.52%	75.52%	75.52%	75.52%	75.52%	75.52%	
Medicare%	6.31%	6.05%	7.45%	7.45%	9.30%	6.72%	8.06%	8.32%	8.32%	6.90%	6.37%	6.37%	7.9%	7.9%	7.9%	6.55%	6.55%	6.55%	6.55%	6.55%	6.55%	6.55%	6.55%	6.55%	6.55%	
Private %	5.82%	5.12%	8.18%	8.26%	9.47%	8.89%	8.25%	8.19%	8.19%	8.26%	10.47%	10.47%	9.45%	8.90%	8.90%	9.04%	9.04%	9.04%	9.04%	9.04%	9.04%	9.04%	9.04%	9.04%	9.04%	
Hospice %	4.68%	4.20%	5.80%	5.66%	3.45%	2.49%	2.20%	2.48%	2.48%	3.13%	3.85%	3.85%	3.28%	4.35%	4.35%	3.70%	3.70%	3.70%	3.70%	3.70%	3.70%	3.70%	3.70%	3.70%	3.70%	
ADY %	2.53%	3.78%	1.90%	2.06%	4.38%	6.63%	6.25%	3.90%	3.90%	7.37%	5.60%	5.60%	5.12%	3.41%	3.41%	4.47%	4.47%	4.47%	4.47%	4.47%	4.47%	4.47%	4.47%	4.47%	4.47%	
Daily Medicare and ADY Census	10.30	11.16	11.00	11.39	20.82	14.06	19.35	15.76	18.55	15.43	17.29	11.58	12.57	14.56	15.53	15.53	15.53	15.53	15.53	15.53	15.53	15.53	15.53	15.53	15.53	
Employment (Full Time Equivalent)	180.06	179.25	172.00	169.72	176.76	194.86	187.00	182.49	185.45	182.05	170.55	174.57	189.00	188.29	176.40	176.40	176.40	176.40	176.40	176.40	176.40	176.40	176.40	176.40	176.40	176.40
Midwest																										
% Occupancy	50.83%	50.69%	49.29%	46.77%	46.43%	45.43%	43.01%	43.29%	43.29%	43.16%	42.78%	42.78%	45.05%	45.05%	45.05%	45.38%	45.38%	45.38%	45.38%	45.38%	45.38%	45.38%	45.38%	45.38%	45.38%	
Medicaid%	50.13%	50.13%	59.32%	58.13%	55.42%	53.94%	57.48%	53.84%	53.84%	61.03%	60.05%	60.05%	61.65%	61.65%	61.65%	58.84%	58.84%	58.84%	58.84%	58.84%	58.84%	58.84%	58.84%	58.84%	58.84%	58.84%
Medicare%	13.9%	9.70%	2.17%	6.24%	9.52%	9.52%	9.23%	10.88%	10.88%	7.70%	8.02%	8.02%	8.10%	8.10%	8.10%	8.5%	8.5%	8.5%	8.5%	8.5%	8.5%	8.5%	8.5%	8.5%	8.5%	
Private %	15.10%	19.39%	19.81%	22.65%	21.51%	20.12%	21.15%	23.74%	23.74%	21.35%	24.87%	24.87%	25.46%	25.46%	25.46%	22.52%	22.52%	22.52%	22.52%	22.52%	22.52%	22.52%	22.52%	22.52%	22.52%	
Hospice %	7.42%	7.05%	7.64%	8.05%	9.34%	9.34%	7.83%	9.38%	9.38%	11.62%	4.72%	4.72%	3.00%	3.00%	3.00%	5.82%	5.82%	5.82%	5.82%	5.82%	5.82%	5.82%	5.82%	5.82%	5.82%	
ADY %	3.28%	3.49%	11.84%	8.05%	5.59%	5.59%	5.43%	4.64%	4.64%	2.93%	1.42%	1.42%	2.97%	2.97%	2.97%	3.07%	3.07%	3.07%	3.07%	3.07%	3.07%	3.07%	3.07%	3.07%	3.07%	
Daily Medicare and ADY Census	7.33	5.81	5.80	5.61	5.89	5.88	5.82	5.82	5.82	5.65	3.87	3.87	4.20	40.20	39.52	41.21	39.01	39.01	39.01	39.01	39.01	39.01	39.01	39.01	39.01	
Employment (Full Time Equivalent)	53.33	51.62	50.89	47.67	46.18	48.44	49.45	49.45	49.45	49.45	49.45	49.45	49.45	49.45	49.45	49.45	49.45	49.45	49.45	49.45	49.45	49.45	49.45	49.45	49.45	
Muscooe Manor																										
% Occupancy	47.06%	48.03%	47.82%	48.06%	48.34%	48.91%	49.06%	49.32%	49.32%	50.41%	51.27%	51.27%	51.40%	51.40%	51.40%	49.16%	49.16%	49.16%	49.16%	49.16%	49.16%	49.16%	49.16%	49.16%	49.16%	
Medicaid%	91.13%	90.03%	89.62%	91.05%	91.42%	92.33%	91.13%	89.31%	89.31%	90.03%	91.13%	91.13%	91.57%	91.57%	91.57%	89.16%	89.16%	89.16%	89.16%	89.16%	89.16%	89.16%	89.16%	89.16%	89.16%	
Medicare%	0.87%	1.41%	3.02%	1.37%	1.06%	0.00%	1.06%	1.06%	1.06%	1.06%	1.03%	1.03%	1.03%	1.03%	1.03%	1.65%	1.65%	1.65%	1.65%	1.65%	1.65%	1.65%	1.65%	1.65%	1.65%	
Private %	1.08%	1.08%	1.60%	1.60%	1.60%	1.60%	1.60%	1.60%	1.60%	1.60%	6.52%	6.52%	6.52%	6.52%	6.52%	6.13%	6.13%	6.13%	6.13%	6.13%	6.13%	6.13%	6.13%	6.13%	6.13%	
Hospice %	6.94%	7.53%	5.76%	5.62%	5.84%	5.84%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.29%	0.29%	0.29%	0.29%	0.29%	0.29%	0.29%	0.29%	0.29%	0.29%	
ADY %	0.00%	0.00%	1.32	2.83	1.29	1.54	-	1.55	1.55	3.17	1.65	1.30	1.77	2.65	3.33	1.78	3.35	3.35	3.35	3.35	3.35	3.35	3.35	3.35	3.35	
Daily Medicare and ADY Census	0.80	137.54	140.04	135.52	136.41	146.61	152.48	135.27	128.49	133.74	135.42	135.42	135.42	135.42	135.42	139.05	139.05	139.05	139.05	139.05	139.05	139.05	139.05	139.05	139.05	
Employment (Full Time Equivalent)	150.02	150.02	150.02	150.02	150.02	150.02	150.02	150.02	150.02	150.02	150.02	150.02	150.02	150.02	150.02	135.24	135.24	135.24	135.24	135.24	135.24	135.24	135.24	135.24	135.24	

Item #3.

HOSPITAL AUTHORITY OF COLUMBUS
YTD CONSOLIDATED INCOME STATEMENT
THROUGH JUNE 30, 2025

INCOME STATEMENT	Orchard View	Home Office	Ridgecrest	Muscogee Manor	Total Nursing Home	Cobis PCH	Muscogee Home Health	River Mill	Consolidated
	\$ 18,719,733	\$ 1,321,992	\$ 6,046,427	\$ 14,075,356	\$ 40,163,508	\$ 24,000	\$ 137,757	\$ 319,064	\$ 40,644,329
Revenue	\$ 17,086,569	\$ 2,113,883	\$ 5,360,355	\$ 13,505,250	\$ 38,066,057	\$ 7,939	\$ 11,782	\$ 5,337	\$ 38,091,115
Operating Expenses									
Net Profit (Loss) before Noncash expense	\$ 1,633,164	\$ (791,891)	\$ 685,072	\$ 570,106	\$ 2,087,451	\$ 16,061	\$ 125,975	\$ 313,727	\$ 2,553,214
Provision for Bad debts	\$ (32,459)	-	\$ (24,060)	\$ 35,477	\$ (20,042)	-	-	-	\$ (20,042)
Interest expense	\$ (445,237)	-	\$ (334,416)	-	\$ (1,379,653)	-	-	-	\$ (1,379,653)
Depreciation and Amortization	\$ (954,768)	-	\$ (1,144,488)	\$ (131,326)	\$ (2,250,582)	\$ (4,318)	-	-	\$ (2,234,900)
YTD Income (Loss)	\$ 209,700	\$ (791,891)	\$ (1,16,392)	\$ 475,257	\$ (1,532,826)	\$ 11,743	\$ 125,975	\$ 313,727	\$ (1,081,381)
						\$ -	\$ -	\$ -	\$ -

HOSPITAL AUTHORITY OF COLUMBUS
CONSOLIDATED SUMMARY REPORT
MONTH ENDED JUNE 30, 2025

	Orchard View	Home Office	Ridgecrest	Muscogee	Manor	Total Nursing Home	Cobis PCH	Home Health	Muscogee	River Mill	Consolidated
BALANCE SHEET											
Cash	\$ 5,520,997	\$ -	\$ 6,246,441	\$ 4,558,122	\$ 16,325,560	\$ 48,728	\$ 442,492	\$ 3,739,476	\$ 20,556,256	\$ 7,556,645	
Other Current Assets	2,983,063	-	1,690,792	2,876,386	7,550,041	5,821	783	-	-	-	
Intercompany Balances	15,730,395	-	(675,982)	(5,223,233)	9,631,180	(3,389,957)	(2,318,704)	(922,519)	-	-	
Noncurrent Assets	32,716,593	-	32,141,454	7,494,479	72,552,626	146,056	83,642	-	-	-	72,582,324
Total Assets	\$ 56,951,148	\$ -	\$ 39,402,705	\$ 9,505,554	\$ 105,859,407	\$ (6,189,352)	\$ (1,791,787)	\$ 2,816,957	\$ 100,695,225		
Current Liabilities											
Non-current Liabilities (excluding bonds)	\$ 1,639,448	\$ -	\$ 388,700	\$ 885,029	\$ 3,393,177	\$ -	\$ 494	\$ -	\$ 3,393,671		
Bonds Payable	10,006,750	-	3,445,775	5,535,770	18,988,295	360,100	450,668	-	19,799,063		
	19,162,726	-	28,385,381	-	47,348,107	-	-	-	47,348,107		
Total Liabilities	\$ 30,788,924	\$ -	\$ 32,519,856	\$ 6,420,799	\$ 69,729,579	\$ 360,100	\$ 451,162	\$ -	\$ 70,540,841		
Fund Balance	26,162,224	\$ -	\$ 6,882,849	\$ 3,084,755	35,129,828	(6,549,452)	(2,242,949)	\$ 2,816,957	30,154,384		
Total Liabilities and Fund Balance	\$ 56,951,148	\$ -	\$ 39,402,705	\$ 9,505,554	\$ 105,859,407	\$ (6,189,352)	\$ (1,791,787)	\$ 2,816,957	\$ 100,695,225		
INCOME STATEMENT											
Revenue	\$ 1,217,990	\$ 110,166	\$ 513,747	\$ 1,039,627	\$ 2,881,530	\$ 2,000	\$ 12,730	\$ 22,482	\$ 2,918,742		
Operating Expenses	1,392,550	156,475	535,829	1,216,118	3,300,972	600	781	-	3,302,358		
Net Profit (Loss) before Noncash expense	(\$174,560)	(\$46,309)	(\$22,082)	(\$176,491)	(419,442)	1,400	11,949	22,482	(383,611)		
Provision for Bad debts	56,956	-	(24,060)	36,477	69,373	-	-	-	69,373		
Interest expense	(32,905)	-	(77,868)	-	(110,773)	-	-	-	(110,773)		
Depreciation and Amortization	(89,043)	-	(95,374)	(11,371)	(195,788)	(369)	-	-	(196,157)		
Current Month Income (Loss)	\$ (239,552)	\$ (46,309)	\$ (219,384)	\$ (151,385)	\$ (656,630)	\$ 1,031	\$ 11,949	\$ 22,482	\$ (621,168)		
YTD Income (Loss)	\$ 208,700	\$ (79,199)	\$ (1,416,892)	\$ 475,257	\$ (1,532,826)	\$ 11,743	\$ 125,975	\$ 313,727	\$ (1,081,381)		
YTD Net Income (Loss)	\$ (239,552)	\$ (46,309)	\$ (219,384)	\$ (151,385)	\$ (656,630)	\$ 1,031	\$ 11,949	\$ 22,482	\$ (621,168)		
Add: Depreciation	89,043	-	95,374	11,371	195,788	369	-	-	196,157		
Add: Interest Expense	32,905	-	77,868	-	110,773	-	-	-	110,773		
Less: Monthly Bond payment	(183,370)	-	(60,343)	-	(243,713)	-	-	-	(243,713)		
Less: Property & Equipment Additions	-	-	-	-	-	-	-	-	-		
Net Cash Flow	\$ (300,974)	\$ (46,309)	\$ (106,485)	\$ (140,014)	\$ (593,782)	\$ 1,400	\$ 11,949	\$ 22,482	\$ (557,951)		

Item #3.

BOARD MINUTES
OF THE
HOSPITAL AUTHORITY OF COLUMBUS, GEORGIA
August 28, 2025

A regularly scheduled meeting of the Board of the Hospital Authority of Columbus, Georgia (HAC) was held at 11:00 AM on Thursday, August 28, 2025. The meeting was held in the conference room at Orchard View on Whitesville Road in Columbus, Georgia. A notice was emailed to each member of the Board more than 48 hours prior to the meeting. A copy of the notice was posted more than 24 hours before the meeting on the door of the building in which the meeting was held.

Present at the meeting were Chairman Chuck Hecht, Vice Chairwoman Sarah Banks-Lang, and members Warner Kennon, Jr., Bob Jones, Tony Floyd, and Wayne Joiner. Dr. John Kingsbury was absent and excused.

Britt Hayes, CEO and Rick Alibozek, CFO were present. Jack P. Schley, Secretary/Attorney, was excused. Dr. Sharen Kelly attended as a guest.

WELCOME AND INVOCATION

The meeting was called to order by Chuck and Britt opened the meeting with a prayer.

DETERMINATION OF QUORUM

It was determined that a quorum was present.

REVIEW OF MINUTES

The Minutes for the July 29, 2025, Board meeting were reviewed. Bob Jones moved for their approval and Wayne Joiner seconded the motion. The July 2025 Board Minutes were unanimously approved.

BOARD BUSINESS

Chuck reported that Dr. Sharen Kelly has been formally sworn in and is now officially a member of the Board. The formal nomination by Council for Dr. Linn Storey stands and she is awaiting being sworn in. Dr. Linn Storey was out of town and unable to attend the meeting. Chuck appointed Wayne as the Chair for the Executive Compensation Committee. Chuck also appointed Bob as Chair of an ad hoc Bylaws review committee and appointed Warner to the committee, as well.

CFO'S REPORT

Rick presented the Statistical and Financial Reports:

Statistical Report: Attached to these Minutes is the FY 2025 YTD Statistical Report. Rick reported that the admissions in July 2025 totaled 52, and discharges equaled 39. According to Rick, the beginning of the month showed a census of 255 whereas by the end of the month , the number had grown to 269.

Financial Report: Attached to these Minutes is the Hospital Authority of Columbus Consolidated Income Statement and Summary Report through July 31, 2025. Rick calculated HAC's total debts to be about \$45 million with current cash, repurchase agreements, and short-term investments totaling about \$27 million. He mentioned that HAC just made a payment of \$2.16MM to Total Debt.

Rick apprised the Board that after a long, arduous process beginning in Late 2022, through the Employee Retention Credit appeal, the IRS has finally ruled in favor of the Hospital Authority and payment was issued this month. 90% of HAC's claim was granted and the payment exceeded \$4.6 million. HAC will go through an additional appeals process to attempt to be awarded the remaining funds.

Rick commented that the 2nd half of the Upper Payment Limit (UPL) has not yet been received for the preceding year, as it is on hold by CMS. Regarding expenses, July always provides for additional one-time annual expenses that negatively affect our income statement. Our annual audit fee (\$45k), annual GHCA dues (\$38k) and additional July 4th holiday pay (\$62k) make up some of those aberrations for the month of July.

A change in therapy companies to Broad River Rehab was effective August 1st. While the fee for therapy services remained about the same as with Aegis, HAC will benefit from more robust education & training. Also, additional review of records will help HAC to achieve maximum revenues through recommendations from Broad River Rehab.

PRESIDENT'S REPORT

Britt Hayes gave the President's report:

Special Appearance: Britt welcomed Orchard View Administrator William Tyson, volunteer Jessica Roberts (reigning 2025 Miss West Georgia) and our Company's Georgia Health Care Association pageant representative Ms. Betty Biddles. It was announced that after winning the Ms. Orchard View pageant, Ms. Roberts worked with Ms. Biddles in the arduous process to place in the Top 20 in Georgia to secure a position within the state pageant! Furthermore, Ms. Biddles won Ms. GHCA 3rd Runner Up! Ms. Biddles talked about how wonderful the experience was and much she appreciated the support of the Board in being able to participate.

Strategic Plan: Britt then introduced Jeff and Tyson Call from the Strategic Planning Firm of Fucus & Execute to comment on the results of the Strategic Plan work-sessions. Jeff re-introduced himself to the Board and thanked them for their input and interest in the Strategic Plan process. He spoke about how in the 20+ years of doing business, how they have worked with American Healthcare Association and many of their state affiliates to include the Georgia Healthcare

Association. They also have a working relationship with one of our competitors Magnolia Manor based out of Americus. Jeff presented the website tool and discussed facility involvement and plans. His calling card was being mentored by the creator of the “7 Habits of Highly Effective Leaders”. Jeff related his confidence in Britt as a top tier CEO that was well respected and received by staff during his breakout sessions. Also stating how impressed he has been with Rick Alibozek and how he and Britt make a good one-two punch excelling in organization.

Jeff then discussed a disciplined strategy and execution through leadership. The effectiveness of the SWOT Analysis and its place in the development of the plan. Britt talked about ensuring success by having monthly review with each Administrator and review with the Board on a quarterly basis. Jeff gave a high-level view of the website and facility level examples. An impetus was placed on five criteria, which are (i) Workforce, (ii) Quality Care, (iii) Customer/Residents, (iv) Financial Sustainability, and (v) Growth & Innovation.

Jeff then asked the Board and chairman for comments and approval of the plan. The Board unanimously approved the plan in its current form.

Orchard View Survey: Britt relayed that the Orchard View annual survey has been revised by the Georgia Department of Community Health to eliminate one of the three deficiencies, to result in a final finding of only two low-level findings. State survey teams have returned to Orchard View for follow up and have placed the facility back in substantial compliance with the State of Georgia.

As a final note, Chuck asked the Board to be prepared to discuss financial performance at the next meeting.

NEXT MEETING

The next meeting will be on Tuesday, September 30, 2025 at 11:00 AM at Orchard View.

There being no further business the meeting was adjourned.



JACK P. SCHLEX
Secretary/Attorney



CHARLES K. HECHT, III
Chairman

HOSPITAL AUTHORITY OF COLUMBUS
YTD CONSOLIDATED INCOME STATEMENT
THROUGH JULY 31, 2025

INCOME STATEMENT		Home Office	Ridgecrest	Muscogee Manor	Total Nursing Home	Cobis PCH	Muscogee Home Health	River Mill	Consolidated
Revenue	\$ 1,480,720	\$ 110,166	\$ 740,549	\$ 1,100,514	\$ 3,441,949	\$ 2,000	\$ 11,858	\$ 8,096	\$ 3,463,903
Operating Expenses	1,531,109	210,366	582,302	1,206,289	3,530,086	607	821	-	3,531,514
 Net Profit (Loss) before Noncash expense					(88,137)	1,393	11,037	8,096	(67,611)
Provision for Bad debts	(29,522)	-	-	-	(104,279)	-	-	-	-
Interest expense	(83,782)	-	(74,757)	-	(184,650)	(275)	-	-	(184,965)
Depreciation and Amortization									
YTD Income (Loss)	<u>\$ (153,673)</u>	<u>\$ (100,220)</u>	<u>\$ (8,552)</u>	<u>\$ (114,661)</u>	<u>\$ (377,106)</u>	<u>\$ 1,118</u>	<u>\$ 11,037</u>	<u>\$ 8,096</u>	<u>\$ (356,855)</u>

HOSPITAL AUTHORITY OF COLUMBUS
CONSOLIDATED SUMMARY REPORT
MONTH ENDED JULY 31, 2025

	Orchard View	Home Office	Ridgecrest	Muscogee Manor	Total Nursing Home	Cobis PCH	Muscogee Home Health	River Mill
BALANCE SHEET								
Cash	\$ 5,330,662	\$ -	\$ 5,511,241	\$ 3,908,623	\$ 14,750,526	\$ 48,728	\$ 453,296	\$ 3,747,572
Other Current Assets	3,351,561	-	1,832,976	3,290,226	8,474,763	7,214	522	-
Intercompany Balances	15,081,911	-	(149,015)	(5,301,716)	9,531,180	(6,359,937)	(2,318,704)	(922,519)
Noncurrent Assets	31,008,402	-	30,985,032	7,485,593	69,479,027	145,781	83,642	-
Total Assets	\$ 54,772,536	\$ -	\$ 38,180,234	\$ 9,382,726	\$ 102,335,496	\$ (6,188,234)	\$ (1,781,244)	\$ 2,825,053
Current Liabilities	\$ 1,123,859	\$ -	\$ 452,618	\$ 876,861	\$ 2,453,338	\$ -	\$ -	\$ -
Non-current Liabilities (excluding bonds)	9,997,146	-	3,445,775	5,535,770	18,978,691	360,100	450,668	-
Bonds Payable	17,750,122	-	27,407,544	-	45,457,666	-	-	45,157,666
Total Liabilities	28,871,127	-	31,305,937	6,412,631	66,589,695	360,100	450,668	-
Fund Balance	25,901,409	-	6,874,297	2,970,095	35,745,801	(6,548,334)	(2,231,912)	2,825,053
Total Liabilities and Fund Balance	\$ 54,772,536	\$ -	\$ 38,180,234	\$ 9,382,726	\$ 102,335,496	\$ (6,188,234)	\$ (1,781,244)	\$ 2,825,053
INCOME STATEMENT								
Revenue	\$ 1,490,720	\$ 110,166	\$ 740,549	\$ 1,100,514	\$ 3,441,949	\$ 2,000	\$ 11,858	\$ 8,096
Operating expenses	1,531,109	210,386	582,302	1,206,289	3,530,086	607	821	-
Net Profit (Loss) before Noncash expense	(40,389)	(100,220)	158,247	(105,775)	(88,137)	1,393	11,037	8,096
Provision for Bad debts	(29,522)	-	(74,757)	-	(104,279)	-	-	(67,611)
Interest expense	(83,762)	-	(92,042)	(8,886)	(184,630)	(275)	-	(104,279)
Depreciation and Amortization	-	-	-	-	-	-	-	(184,965)
Current Month Income (Loss)	\$ (153,673)	\$ (106,220)	\$ (8,252)	\$ (114,661)	\$ (377,061)	\$ 1,118	\$ 11,037	\$ 8,096
YTD Income (Loss)	\$ (153,673)	\$ (100,220)	\$ (8,552)	\$ (114,661)	\$ (377,106)	\$ 1,118	\$ 11,037	\$ 8,096

HOSPITAL AUTHORITY OF COLUMBUS
FY 2025 YTD Statistical Report

	June	May	Apr	Mar	Feb	Jan	Dec	Nov	Oct	Sept	August	July	Average	Prior Year
Orchard View														
% Occupancy														
Medicaid%														
Medicare%														
Private %														
Hospice %														
ADV %														
Daily Medicare and ADV Census														
Employment (Full Time Equivalents)														
	186.04	186.04	186.04	186.04	186.04	186.04	186.04	186.04	186.04	186.04	186.04	186.04	186.04	179.57
Ridgecrest														
% Occupancy														
Medicaid%														
Medicare%														
Private %														
Hospice %														
ADV %														
Daily Medicare and ADV Census														
Employment (Full Time Equivalents)														
	57.49%	57.49%	57.49%	57.49%	57.49%	57.49%	57.49%	57.49%	57.49%	57.49%	57.49%	57.49%	57.49%	46.08%
Muscogee Manor														
% Occupancy														
Medicaid%														
Medicare%														
Private %														
Hospice %														
ADV %														
Daily Medicare and ADV Census														
Employment (Full Time Equivalents)														
	46.08%	46.08%	46.08%	46.08%	46.08%	46.08%	46.08%	46.08%	46.08%	46.08%	46.08%	46.08%	46.08%	49.12%
	91.93%	91.93%	91.93%	91.93%	91.93%	91.93%	91.93%	91.93%	91.93%	91.93%	91.93%	91.93%	91.93%	90.32%
	0.14%	0.14%	0.14%	0.14%	0.14%	0.14%	0.14%	0.14%	0.14%	0.14%	0.14%	0.14%	0.14%	1.56%
	1.11%	1.11%	1.11%	1.11%	1.11%	1.11%	1.11%	1.11%	1.11%	1.11%	1.11%	1.11%	1.11%	1.67%
	6.82%	6.82%	6.82%	6.82%	6.82%	6.82%	6.82%	6.82%	6.82%	6.82%	6.82%	6.82%	6.82%	6.29%
	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.15%
	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	1.66
	148.26	148.26	148.26	148.26	148.26	148.26	148.26	148.26	148.26	148.26	148.26	148.26	148.26	139.74

	Jul-25	Jun-25	May-25	Apr-25	Mar-25	Feb-25	Jan-25	Dec-24	Nov-24	Oct-24	Sep-24	Aug-24	Jul-24	13 Mth Average	Prior Year Avg
Orchard View															
% Occupancy	61.34%	58.05%	56.77%	58.87%	61.85%	65.13%	63.37%	67.51%	65.00%	65.78%	65.81%	61.63%	61.63%	62.75%	62.87%
Medicare%	75.22%	76.63%	76.83%	76.67%	75.88%	71.37%	74.94%	74.79%	74.44%	74.18%	73.18%	76.54%	76.54%	75.48%	75.48%
Medicaid%	7.64%	6.35%	6.05%	7.45%	7.14%	9.30%	6.72%	8.06%	8.32%	6.50%	6.13%	7.99%	4.26%	7.10%	7.05%
Private %	8.72%	9.12%	8.18%	8.12%	8.25%	8.99%	9.47%	8.23%	8.19%	8.26%	10.42%	10.42%	9.46%	9.03%	5.05%
Hospital %	3.08%	4.62%	4.26%	4.02%	5.87%	5.65%	3.45%	2.49%	2.70%	2.48%	3.13%	3.85%	3.28%	4.63%	3.80%
ADV %	5.34%	2.53%	3.76%	1.90%	2.05%	6.65%	4.38%	6.25%	3.90%	7.37%	5.60%	5.15%	4.60%	4.56%	4.56%
Daily Medicare and ADV Census	15.90	16.30	11.16	11.00	11.39	20.82	14.86	19.35	15.55	15.43	17.22	11.58	14.81	14.72	14.72
Employment (Full Time Equivalents)	185.04	180.95	179.36	172.93	165.72	176.76	194.86	187.30	182.49	165.45	182.05	170.56	170.57	180.95	179.57
Ridgecrest															
% Occupancy	57.49%	50.83%	50.69%	49.29%	49.75%	46.77%	46.43%	45.43%	43.01%	43.16%	42.78%	45.05%	45.28%	45.69%	46.00%
Medicare%	52.27%	60.11%	59.92%	58.13%	55.42%	58.94%	57.40%	53.84%	53.80%	61.03%	66.05%	61.43%	61.43%	58.84%	58.73%
Medicaid%	10.23%	13.90%	9.70%	2.17%	6.24%	9.32%	9.21%	10.98%	7.70%	8.01%	3.43%	8.10%	1.07%	8.33%	8.33%
Private %	20.37%	15.37%	19.81%	22.56%	21.57%	30.12%	23.71%	23.71%	24.82%	25.40%	23.23%	23.23%	21.68%	21.68%	21.91%
Hospital %	9.69%	7.42%	7.03%	8.03%	7.94%	9.34%	7.86%	11.82%	4.72%	4.72%	0.00%	0.00%	5.82%	6.30%	6.30%
ADV %	6.35%	3.28%	3.94%	11.84%	8.03%	5.59%	5.41%	4.64%	2.93%	1.42%	2.97%	3.65%	4.86%	4.73%	4.73%
Daily Medicare and ADV Census	8.29	7.33	5.81	5.62	5.61	5.89	5.58	5.65	3.87	3.42	2.38	4.22	5.58	5.17	5.09
Employment (Full Time Equivalents)	55.51	53.33	51.62	50.89	47.63	46.18	48.44	49.45	49.29	41.71	39.53	36.01	36.23	44.95	45.53
Muscoot Manor															
% Occupancy	46.08%	27.00%	48.03%	47.82%	48.06%	48.34%	48.91%	49.06%	49.32%	49.70%	50.43%	51.27%	49.16%	49.12%	50.32%
Medicare%	91.93%	91.11%	90.03%	89.62%	91.53%	91.48%	92.33%	91.11%	91.03%	89.31%	88.37%	88.12%	88.22%	90.27%	90.58%
Medicaid%	0.14%	0.37%	1.41%	3.02%	1.37%	1.06%	0.00%	1.61%	3.28%	1.42%	0.88%	1.77%	2.08%	1.65%	1.58%
Private %	1.11%	1.08%	1.06%	1.60%	1.06%	1.04%	1.04%	1.04%	1.03%	2.33%	4.75%	2.98%	1.55%	1.61%	1.61%
Hospital %	6.62%	5.94%	7.51%	5.76%	5.63%	5.84%	6.63%	6.24%	6.38%	6.24%	6.38%	6.18%	6.20%	6.20%	6.20%
ADV %	0.03%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.13%	0.13%	0.13%
Daily Medicare and ADV Census	0.13	0.80	1.32	2.43	1.29	1.54	1.54	1.55	3.17	1.65	1.30	1.77	2.55	1.78	1.66
Employment (Full Time Equivalents)	145.26	150.02	137.54	140.04	135.52	136.41	145.61	153.48	155.27	128.49	135.42	133.74	142.35	139.69	139.74

BOARD MINUTES
OF THE
HOSPITAL AUTHORITY OF COLUMBUS, GEORGIA
September 30, 2025

A regularly scheduled meeting of the Board of the Hospital Authority of Columbus, Georgia (HAC) was held at 11:00 AM on Tuesday, September 30, 2025. The meeting was held in the conference room at Orchard View on Whitesville Road in Columbus, Georgia. A notice was emailed to each member of the Board more than 48 hours prior to the meeting. A copy of the notice was posted more than 24 hours before the meeting on the door of the building in which the meeting was held.

Present at the meeting were Chairman Chuck Hecht, Vice Chairwoman Sarah Banks-Lang, and members Warner Kennon, Jr., Bob Jones, Tony Floyd, Wayne Joiner and Dr. John Kingsbury. Dr. Linn Storey was absent and excused.

Britt Hayes, CEO and Rick Alibozek, CFO were present. Jack P. Schley, Secretary/Attorney, was excused. Dr. Sharen Kelly attended as a guest.

WELCOME AND INVOCATION

The meeting was called to order by Chuck and Britt opened the meeting with a prayer.

DETERMINATION OF QUORUM

It was determined that a quorum was present.

REVIEW OF MINUTES

The Minutes for the August 28, 2025, Board meeting were reviewed. Chuck Hecht noted a revision. The August 2025 Board Minutes will be brought back to the next meeting for approval.

BOARD BUSINESS

Britt reported that Dr. Linn Storey has been formally sworn in and is now officially a member of the Board.

CFO'S REPORT

Rick presented the Statistical and Financial Reports:

Statistical Report: Attached to these Minutes is the FY 2025 YTD Statistical Report. Rick reported that the admissions in July 2025 totaled 42, and discharges equaled 42. According to Rick, the census at the beginning of the month was 269 and the current census is 275.

Financial Report: Attached to these Minutes is the Hospital Authority of Columbus Consolidated Income Statement and Summary Report through August 31, 2025. Rick calculated HAC's total debts to be about \$43 million with current cash, repurchase agreements, and short-term investments totaling about \$26 million.

Rick apprised the Board that although the IRS ruled in favor of the Hospital Authority and payment for the Employee Retention Credit, only 90% of HAC's claim was granted. HAC is preparing to request a hearing with a Taxpayer Advocate to attempt to be awarded the remaining funds of approximately \$400k plus interest.

Rick commented that this month we received notification for approval for payment for 3rd Quarter FY 2025 Upper Payment Limit (UPL) amounting to \$1,259,000. We are still awaiting approval for the 4th Quarter UPL payment.

Regarding regulatory issues, the Department of Labor is revisiting the Joint Employer classification. This entails Employee vs Independent Contractor relationships and whether certain salaried employees are rightfully exempted from overtime. We have made a corporate decision to 1) limit the number of salaried employees and 2) to extent possible, not to use agencies that do not

pay employees with a W-2. Automatic lunch deductions have been addressed through our handbook, as some entities have struggled with different concepts within our industry. Finally, CMS has withdrawn all appeals of the staffing mandate which was introduced in April 2024. Recent legislation placed a 10-year moratorium on implementation, which was appealed.

Venture into obtaining nurses from the Philippines have been halted. As we moved closer to taking exams and moving to the U.S., those nurses lost interest. The third-party legal firm handling the process indicated that we should discontinue interest.

PRESIDENT'S REPORT

Britt Hayes gave the President's report:

Insurance Renewals: Property, cyber, and automobile insurance renewals effective October 1st experienced an annual premium increase of \$20,400 (or 11%).

Ridgecrest Survey: Britt discussed a recent 6-day long Complaint survey at Ridgecrest. Due to the excellent management team's response and knowledge, Department of Community Health survey exited without citing any deficiencies.

Litigation Update: Britt relayed that efforts have been made this month regarding pending litigation against HAC. Britt and team members were deposed during the month for a case that is 6+ years old and is moving toward closure. A second case was mediated successfully last week and is now closed.

Accolades: Britt apprised the Board of another National Award recognizing HAC. Newsweek has named Orchard View to the list of 2026 America's Best Nursing Homes! There were only 25 selected from Georgia which would place Orchard View in the Top 7% in the state and as one of the top 1,200 in the U.S. This ranking was the result of achieving high performance data marks, peer recommendations, accreditation and resident satisfaction, with performance data "carrying an

increased weight in 2026 to reflect the growing emphasis on clinical quality measures". The Board urged Britt to send out a press release and share the information with discharge planners, etc.

Financial Overview: Chuck prefaced this discussion by reiterating that this is to be exploratory in nature and that no decisions were to be made at this meeting. Britt and Rick then addressed financial performance of the Company and areas of focus. Much of our revenue goals are affected by the Medicare Advantage plans we are eligible to receive by contractual agreements. Rick stated that for every 10 residents that are admitted equals about \$1,200,000 monthly. Rick has recently provided all pertinent information requested by a third-party company LTC Ally to enable them to arrange agreements with Aetna, Humana, VA, etc. New contracts would be monumental to increasing admissions in our Metropolitan Statistical Area as more people migrate away from traditional Medicare Part A. More Americans are currently covered by Advantage Plans than traditional Medicare.

Multiple ideas were discussed regarding possible future plans for the Muscogee Manor campus, Cobis Personal Care Home, the Home Health building, debt financing, and other parcels that could be sold.

NEXT MEETING

The next meeting will be on Tuesday, October 28, 2025 at 11:00 AM at Orchard View.

There being no further business the meeting was adjourned.



JACK P. SCHLEY
Secretary/Attorney



CHARLES K. HECHT, III
Chairman

HOSPITAL AUTHORITY OF COLUMBUS
YTD CONSOLIDATED INCOME STATEMENT
THROUGH AUGUST 31, 2025

INCOME STATEMENT		Home Office	Ridgecrest	Muscogee	Manor	Total Nursing Home	Cobis PCH	Muscogee Home Health	River Mill	Consolidated
Revenue	\$ 3,081,526	\$ 220,332	\$ 1,353,151	\$ 2,193,527	\$ 6,848,636	\$ 4,001	\$ 23,568	\$ 15,686	\$ 6,891,891	
Operating Expenses	2,965,556	347,276	1,121,302	2,287,210	6,752,744	1,214	1,879			6,755,837
Net Profit (Loss) before Noncash expense										
Provision for Bad debts										
Interest expense										
Depreciation and Amortization										
YTD Income (Loss)	\$ (141,993)	\$ (26,544)	\$ (101,743)	\$ (111,351)	\$ (432,046)	\$ 2,237	\$ 21,689	\$ 15,686	\$ (442,434)	

HOSPITAL AUTHORITY OF COLUMBUS
CONSOLIDATED SUMMARY REPORT
MONTH ENDED AUGUST 31, 2025

	Orchard View	Home Office	Ridgecrest	Muscogee Manor	Total Nursing Home	Cobis PCH	Muscogee Home Health	River Mill	Consolidated
BALANCE SHEET									
Cash	\$ 9,082,353	\$ -	\$ 5,859,827	\$ 3,805,725	\$ 18,748,905	\$ 46,729	\$ 459,603	\$ 3,755,162	\$ 23,012,399
Other Current Assets	\$ 3,871,024	-	\$ 1,928,151	\$ 3,624,515	\$ 9,429,790	\$ 8,607	\$ 5,510	-	\$ 9,443,907
Intercompany Balances	\$ 13,615,241	-	\$ (13,446)	\$ (3,970,616)	\$ 9,631,179	\$ (6,389,957)	\$ (2,318,703)	\$ (922,519)	-
Noncurrent Assets	\$ 29,639,192	-	\$ 30,557,484	\$ 6,752,585	\$ 66,949,241	\$ 145,506	\$ 83,642	-	\$ 67,178,389
Total Assets	\$ 56,213,830	\$ -	\$ 38,331,996	\$ 10,213,309	\$ 104,759,115	\$ (6,187,115)	\$ (1,769,948)	\$ 2,832,643	\$ 98,634,695
Current Liabilities	\$ 1,218,952	\$ -	\$ 506,774	\$ 687,841	\$ 2,413,667	\$ -	\$ 645	\$ -	\$ 2,414,312
Non-current Liabilities (excluding bonds)	\$ 8,798,355	-	\$ 3,123,591	\$ 4,956,117	\$ 16,878,063	\$ 360,100	\$ 450,668	-	\$ 17,688,831
Bonds Payable	\$ 17,722,519	-	\$ 27,404,708	-	\$ 45,127,227	-	-	-	\$ 45,127,227
Total Liabilities	\$ 27,739,826	-	\$ 31,035,073	\$ 5,644,058	\$ 64,418,957	\$ 360,100	\$ 451,313	-	\$ 65,230,370
Fund Balance	\$ 28,473,984	-	\$ 7,296,923	\$ 4,569,251	\$ 40,340,158	\$ (6,547,215)	\$ (2,221,261)	\$ 2,832,643	\$ 36,404,325
Total Liabilities and Fund Balance	\$ 56,213,830	\$ -	\$ 38,331,996	\$ 10,213,309	\$ 104,759,115	\$ (6,187,115)	\$ (1,769,948)	\$ 2,832,643	\$ 98,634,695
INCOME STATEMENT									
Revenue	\$ 1,590,806	\$ 110,166	\$ 612,602	\$ 1,093,113	\$ 3,496,687	\$ 2,001	\$ 11,710	\$ 7,590	\$ 3,427,988
Operating Expenses	\$ 1,467,018	\$ 136,830	\$ 538,969	\$ 1,080,921	\$ 3,223,798	\$ 607	\$ 1,058	-	\$ 3,225,463
Net Profit (Loss) before Noncash expense	\$ 123,788	\$ (26,724)	\$ 73,633	\$ 12,192	\$ 182,889	\$ 1,394	\$ 10,652	\$ 7,590	\$ 202,525
Provision for Bad debts	\$ (29,532)	-	-	-	\$ (104,279)	-	-	-	-
Interest expense	\$ (83,762)	-	\$ (74,757)	\$ (92,042)	\$ (184,650)	\$ (275)	-	-	\$ (104,279)
Depreciation and Amortization	\$ 10,504	\$ (26,724)	\$ (93,156)	\$ 3,306	\$ (106,080)	\$ 1,119	\$ 10,652	\$ 7,590	\$ (184,965)
Current Month Income (Loss)	\$ (141,998)	\$ (126,944)	\$ (101,749)	\$ (111,355)	\$ (482,046)	\$ 2,237	\$ 21,689	\$ 15,686	\$ (442,434)
YTD Income (Loss)	\$ 10,504	\$ (26,724)	\$ (93,156)	\$ 3,306	\$ (106,080)	\$ 1,119	\$ 10,652	\$ 7,590	\$ (86,719)
Monthly Net Income (Loss)	\$ 83,762	-	\$ 92,042	\$ 8,386	\$ 184,650	\$ 275	-	-	\$ 184,965
Add: Depreciation	29,522	-	74,757	-	104,279	-	-	-	104,279
Add: Interest Expense	\$ (185,453)	-	\$ (6,608)	-	\$ (252,061)	-	-	-	\$ (252,061)
Less: Monthly bond payment	-	-	-	-	-	-	-	-	-
Less: Property & Equipment Additions	-	-	-	-	-	-	-	-	-
Net Cash Flow	\$ (61,665)	\$ (26,724)	\$ 7,025	\$ 12,192	\$ (69,172)	\$ 1,394	\$ 10,652	\$ 7,590	\$ (49,536)

HOSPITAL AUTHORITY OF COLUMBUS
12 MONTH MOVING STATISTICAL REPORT

	Aug-25	Jul-25	Jun-25	May-25	Apr-25	Mar-25	Feb-25	Jan-25	Dec-24	Nov-24	Oct-24	Sep-24	Aug-24	13 Mth Average	Prv Yr Avg.
Outward View															
% Occupancy	66.10%	61.24%	58.65%	56.77%	58.87%	61.95%	65.3%	63.37%	67.61%	64.52%	65.03%	65.78%	65.83%	63.01%	62.87%
Medicare%	72.89%	75.22%	76.45%	76.83%	76.57%	76.88%	77.45%	77.57%	76.94%	74.74%	77.11%	74.34%	74.18%	73.16%	75.17%
Medicare%	6.35%	7.54%	6.05%	6.05%	7.45%	7.45%	7.34%	7.34%	9.82%	8.06%	8.32%	6.50%	6.13%	7.93%	7.06%
Private %	7.80%	8.72%	9.32%	8.13%	8.13%	8.13%	8.16%	8.35%	9.47%	8.35%	8.35%	8.25%	10.25%	7.80%	7.06%
Hospice %	3.87%	3.08%	4.68%	4.20%	5.82%	5.56%	3.45%	2.49%	2.70%	2.49%	3.13%	3.85%	3.28%	3.74%	3.85%
ABV %	9.05%	5.34%	7.33%	7.33%	1.92%	2.05%	6.99%	4.38%	6.25%	3.90%	7.31%	5.60%	5.15%	4.52%	4.55%
Daily Medicare and ADV Census	22.09	15.90	30.30	11.16	11.00	11.39	20.82	14.06	15.76	18.35	15.43	17.39	15.47	14.72	14.72
Employment (Full Time Equivalents)	152.17	186.04	180.06	179.25	172.00	165.72	176.75	154.86	187.00	182.49	185.45	182.05	170.55	181.42	179.57
Ridgecrest															
% Occupancy	57.22%	57.49%	50.83%	50.69%	49.25%	46.77%	46.25%	55.42%	57.40%	53.84%	53.80%	61.03%	66.03%	63.45%	58.73%
Medicare%	57.18%	52.57%	60.11%	59.22%	58.13%	58.13%	56.42%	56.42%	9.12%	9.21%	10.98%	8.01%	3.43%	9.10%	8.33%
Medicare%	9.13%	10.82%	13.40%	9.70%	9.70%	2.17%	2.17%	22.65%	21.31%	20.21%	21.15%	24.42%	25.25%	24.42%	21.57%
Private %	26.54%	15.35%	19.35%	19.35%	19.35%	19.35%	19.35%	19.35%	19.35%	19.35%	11.82%	2.32%	0.00%	7.20%	6.30%
Hospice %	8.23%	9.55%	7.42%	7.05%	8.65%	7.65%	7.65%	7.65%	7.65%	7.65%	4.77%	1.42%	3.07%	4.39%	4.73%
ABV %	4.77%	6.33%	3.28%	3.94%	11.84%	5.81%	5.81%	5.81%	5.81%	5.81%	3.87	3.42	2.30	5.42	5.03
Daily Medicare and ADV Census	6.71	8.29	7.23	5.81	5.81	5.81	5.81	5.81	47.67	45.18	48.44	42.45	39.52	41.21	39.01
Employment (Full Time Equivalents)	52.58	52.33	51.62	50.89	50.89	50.89	50.89	50.89	42.45	42.45	42.45	42.45	42.45	42.45	42.45
Muscoy Manor															
% Occupancy	45.15%	45.08%	47.65%	48.03%	47.82%	48.05%	48.24%	48.24%	48.24%	49.23%	49.23%	50.41%	51.27%	49.45%	49.12%
Medicare%	91.52%	91.52%	91.11%	90.83%	89.92%	91.95%	91.95%	91.95%	92.33%	91.11%	89.31%	89.31%	89.57%	88.12%	90.32%
Medicare%	0.14%	0.47%	1.41%	1.41%	3.02%	3.02%	1.37%	1.06%	1.06%	1.61%	0.00%	1.42%	1.28%	1.77%	1.58%
Private %	0.00%	1.11%	1.08%	1.08%	1.08%	1.08%	1.08%	1.08%	1.08%	1.04%	1.03%	2.33%	4.75%	1.40%	1.67%
Hospice %	7.29%	6.82%	6.34%	7.51%	5.76%	5.62%	6.63%	6.63%	6.63%	6.24%	6.26%	6.78%	5.38%	6.42%	6.29%
ABV %	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.26%	0.44%	0.00%	0.15%
Daily Medicare and ADV Census	0.97	0.13	0.80	1.32	2.83	1.29	1.29	1.29	1.29	1.55	3.17	1.37	1.37	1.41	1.66
Employment (Full Time Equivalents)	156.71	148.76	150.02	137.54	140.04	128.52	135.41	145.61	125.21	118.49	135.48	135.42	133.74	135.95	135.74

HOSPITAL AUTHORITY OF COLUMBUS
FY 2026 YTD Statistical Report

	June	May	Apr	Mar	Feb	Jan	Dec	Nov	Oct	Sept	August	July	Average	Prior Year
Orchard View														
% Occupancy														
Medicaid %														
Medicare %														
Private %														
Hospice %														
ADV %														
Daily Medicare and ADV Census														
Employment (Full Time Equivalents)														
	65.10%	61.24%												62.87%
	72.83%	75.22%												75.46%
	6.39%	7.64%												7.06%
	7.80%	8.72%												9.08%
	3.87%	3.08%												3.86%
	5.03%	5.34%												4.56%
	20.09	15.90												14.72
	192.17	186.04												179.57
 Ridgecrest														
% Occupancy														
Medicaid %														
Medicare %														
Private %														
Hospice %														
ADV %														
Daily Medicare and ADV Census														
Employment (Full Time Equivalents)														
	57.22%	57.49%												46.00%
	57.18%	52.57%												58.75%
	9.19%	10.82%												8.33%
	20.54%	20.57%												21.91%
	8.32%	9.69%												6.30%
	4.77%	6.35%												4.73%
	6.71	8.29												5.09
	59.58	56.51												45.53
 Musogee Manor														
% Occupancy														
Medicaid %														
Medicare %														
Private %														
Hospice %														
ADV %														
Daily Medicare and ADV Census														
Employment (Full Time Equivalents)														
	45.16%	46.08%												45.62%
	91.62%	91.93%												49.12%
	1.09%	0.14%												90.32%
	0.00%	1.11%												1.56%
	7.29%	6.82%												1.67%
	0.00%	0.00%												6.25%
	0.97	0.13												0.15%
	136.71	148.26												1.66
														139.74

File Attachments for Item:

**Columbus Consolidated Government
Board Appointments – Action Requested**

BOARD APPOINTMENTS - ACTION REQUESTED

3. MAYOR'S APPOINTMENTS – ANY NOMINATIONS MAY BE CONFIRMED FOR THIS MEETING:

A. BUILDING AUTHORITY OF COLUMBUS:

Vacant

Term Expired: March 24, 2025

Open for Nominations
(**Mayor's Appointment**)

Terms are two years. Meets as needed.

Women:	1
Senatorial District 15:	0
Senatorial District 29:	3
Vacancies:	2

B. PENSION FUND, EMPLOYEES' BOARD OF TRUSTEES:

Vacant

(Business Community)

Term Expires: June 30, 2026

Open for Nominations
(**Mayor's Appointment**)

The terms are four years. Meets monthly.

Women: 4

Senatorial District 15: 9

Senatorial District 29: 2

Vacancies: 1

4. COUNCIL DISTRICT SEAT APPOINTMENTS- ANY NOMINATIONS MAY BE CONFIRMED FOR THIS MEETING:

A. CIVIC CENTER ADVISORY BOARD:

Vacant

Term Expires: March 1, 2026

Open for Nominations
(**District 9 – Anker**)*The terms are three years. Meets quarterly.***Women:** 3**Senatorial District 15:** 5**Senatorial District 29:** 4**Vacancies:** 3**B. COMMUNITY DEVELOPMENT ADVISORY COUNCIL:**

Vacant

Term Expires: March 27, 2026

Open for Nominations
(**District 8 – Garrett**)*The terms for the Mayor's Appointments are three years and Council's Appointments are two years. Meets quarterly.***Women:** 4**Senatorial District 15:** 7**Senatorial District 29:** 1**Vacancies:** 3**C. PUBLIC SAFETY ADVISORY COMMISSION:****Paul T. Berry, III**

Nominations

*Eligible***(District 5 – Crabb)**

Term Expired: October 31, 2025

***Not interested in serving another term.**

Open for

Scott Taft

Nominations

*Not Eligible***(District 9 –****Anker)**

Term Expired: October 31, 2025

Open for

(District 9 –

The terms are three years. Meets monthly.

Women: 3

Senatorial District 15: 4

Senatorial District 29: 3

Vacancies: 0

D. YOUTH ADVISORY COUNCIL:

District 9 Nominee: _____

5. APPOINTMENTS – CONFIRMED BY COUNCIL:

A. AIRPORT COMMISSION:

Art Guin

Does Not Desire Reappointment

Term Expires: December 31, 2025

Open for Nominations

(Commission's Nominee/Confirmed by Council)

***The Airport Commission has nominated Philip Thayer.**

(NOTE: On December 9, 2025, Council approved Resolution No. 395-25, requesting that the Airport Commission provide a nominee from Council's recommendations for each of the next three vacancies. This resolution has been forwarded to the Airport Commission.)

The Commission submits one (1) nominee for consideration and confirmation. Ordinance No. 11-23 removes the two-term limit previously in place for board members.

Terms are five years. Meets monthly.

Women: 1

Senatorial District 15: 3

Senatorial District 29: 2

Vacancies: 0

6. COUNCIL APPOINTMENTS – ANY NOMINATIONS WOULD BE LISTED FOR THE NEXT MEETING:

A. ANIMAL CONTROL ADVISORY BOARD:

Vacant
(Georgia Veterinary Technician)
 Term Expires: October 15, 2025

Open for Nominations
(Council's Appointment)

Vacant
(Animal Rescue Shelter Representative)
 Term Expires: October 15, 2026
 Recommendations are submitted by a licensed animal shelter.

Open for Nominations
(Council's Appointment)

The terms are two years. Meet as needed.

Women: 7
Senatorial District 15: 3
Senatorial District 29: 4
Vacancies: 3

B. BOARD OF HEALTH:

Yasmine Cathright
Not Eligible
 Term Expires: December 31, 2025

Open for Nominations
(Council's Appointment)

The terms are five years. Meets monthly.

Women: 4
Senatorial District 15: 0
Senatorial District 29: 5
Vacancies: 1

C. LIBERTY THEATRE & CULTURAL ARTS CENTER ADVISORY BOARD:

Vacant
Appointment
 Term Expired: August 14, 2025

Open for Nominations
(Council's

Open for Nominations

Vacant
Appointment)
 Term Expired: August 14, 2026

(Council's

The terms are four years. Meets every other month.

Women: 5

Senatorial District 15: 7

Senatorial District 29: 4

Vacancies: 2

D. NEW HORIZONS BEHAVIORAL HEALTH – MENTAL HEALTH, ADDICTIVE DISEASES AND DEVELOPMENTAL DISABILITIES- COMMUNITY SERVICE BOARD:

Judge David Ranieri
Does not desire reappointment
 Term Expired: June 30, 2025

Open for Nominations
(Council's Appointment)

The terms are three years. Meets every other month.

Women: 2

Senatorial District 15: 3

Senatorial District 29: 1

Vacancies: 0

E. PERSONNEL REVIEW BOARD:

Yolanda Sumbry Sewell
Not Eligible
(Regular Member 4)
 Term Expired: December 31, 2025
**Councilor Huff is nominating Antron Murray.*

Open for Nominations
(Council's Appointment)

Vacant
(Alternate Member 1)
 Term expires: December 31, 2027

Open for Nominations
(Council's Appointment)

Vacant

Open for Nominations
(Council's Appointment)

(Alternate Member 2)

Term expires: December 31, 2027

Vacant

(Alternate Member 3)

Term expires: December 31, 2027

Open for Nominations
(*Council's Appointment*)

Delano Leftwich

Not Eligible

(Alternate Member 4)

Term expired: December 31, 2025

Open for Nominations
(*Council's Appointment*)

Vacant

(Alternate Member 5)

Term expired: December 31, 2025

Open for Nominations
(*Council's Appointment*)

The terms are three years. Meets monthly.

Women: 3

Senatorial District 15: 3

Senatorial District 29: 3

Vacancies: 4

File Attachments for Item:

Historic & Architectural Review Board (BHAR) (Council's Appointment)



Clerk of Council's Office

Columbus Consolidated Government



Item #

BOARDS, COMMISSIONS & AUTHORITIES

Historic & Architectural Review Board (BHAR)

Purpose and Functions

- Encourage the preservation, maintenance, and improvement of buildings with historic and/or architectural significance.
- Support the protection and enhancement of structures located within designated Historic Districts.
- Promote responsible changes and improvements that maintain the character of Historic Districts.

Legal Authority / References

🔗 [Columbus Code, Sections 9.3.1 through 9.3.16](#)

Membership

- 11 members:
 - 1 Architect registered in the State of Georgia (*Confirmed by Council*)
 - 1 Member of the Columbus Homebuilders Association (*Confirmed by Council*)
 - 1 Member of the Historic Columbus Foundation (*Confirmed by Council*)
 - 1 Member of the Historic District Preservation Society (*Confirmed by Council*)
 - 1 Member of the Columbus Board of Realtors (*Confirmed by Council*)
 - 1 Member of the Uptown Business Association (*Confirmed by Council*)
 - 1 Member of Liberty Cultural Center, Inc. (*Confirmed by Council*)
 - 2 Members who are residents of historic districts created by the Columbus Council
 - 2 At-Large Members

Appointments & Terms

- At-Large members and Historic District Residents appointed by Council.
- Term length: 3 years.

Name	Term	End date	Appointing Authority	Position	Senatorial District	Eligibility
VACANT		01-31-2026	Board of Realtors / Confirmed by Council	Board of Realtors		
Fran Carpenter	1	01-31-2026	Council		SD-15	Eligible
Shea E. Spencer	1	01-31-2026	Council		SD-15	Eligible
Emily Flournoy	2	01-31-2026	Uptown Business Association / Confirmed by Council	Uptown Business Association	SD-15	NE
Arreasha "Z" Lawrence Bryant	1	01-31-2027	Liberty Cultural Center / Confirmed by Council	Liberty Cultural Center	SD-29	
Marjorie ("Mollie") Smith	1	01-31-2027	Council	Historic District Resident	SD-15	
Michael D. Johnson	Partial	01-31-2027	Council	Historic District Resident	SD-15	
Chris L. Henson	Partial	01-31-2028	Historic District Preservation Society / Confirmed by	Historic District Preservation Society	SD-29	
John Sheftall	Partial	01-31-2028	Historic Columbus Foundation / Confirmed by	Historic Columbus Foundation	SD-15	
Allen F. Cline	1	01-31-2028	West Georgia Chapter of Architects /	Architect – GA Registered	SD-15	
VACANT		01-31-2028	Columbus Homebuilders Association / Confirmed by	Columbus Homebuilders Association		