



AGENDA CITY COUNCIL

91136 N Willamette Street

541-682-7852 | coburgoregon.org

Tuesday, December 09, 2025 at 6:00 PM

The public may attend this meeting at City Hall or via Zoom. To participate via Zoom, you must pre-register with the city by 3 PM the day of the meeting. Council meetings are recorded and live-streamed at www.coburgoregon.org (NO registration required). For questions, contact the City Recorder, Sammy Egbert, at sammy.egbert@ci.coburg.or.us or 541-682-7852.

CALL TO ORDER

PLEDGE OF ALLEGIANCE

ROLL CALL

MAYOR COMMENTS

1. Mayor Bell's December Update

AGENDA REVIEW

PUBLIC COMMENT *(Sign up prior to meeting. Limit 3 minutes.)*

CONSENT AGENDA *(Councilors may remove an item from the "Consent" agenda for discussion by requesting such action prior to consideration.)*

2. Minutes November 12, 2025, City Council

SPECIAL GUEST

3. U of O Real World Class - Coburg Loop Path

ORDINANCES AND RESOLUTIONS

4. **RESOLUTION 2025-18** A RESOLUTION ADOPTING THE 2026 EMPLOYEE HANDBOOK

COUNCIL ACTION ITEMS

5. Revenue Sub Committee Report and Recommendations

ADMINISTRATIVE REPORTS

6. Utility Rates and Fees Review
7. Administration Report
8. Financial Report

LIAISON UPDATES AND COUNCIL COMMENTS

ADJOURNMENT

The City of Coburg will make reasonable accommodations for people with disabilities. Please notify City Recorder 72 hours in advance at 541-682-7852 or sammy.egbert@ci.coburg.or.us.

MAYOR BELL'S DECEMBER UPDATE

Item 1.

2025

With the flip of the calendar page, the winter holidays have officially arrived! Thanks to volunteers with Coburg Main Street the vintage Christmas decorations have been repaired, repainted and resealed so they can be enjoyed by the community for years to come. Thanks to all who volunteered time and talent to turn Pavillion Park into a winter wonderland just in time for the start of the Christmas events. Many homes and businesses are decked out with lights adding to the festive atmosphere and brightening our otherwise gloomy weather. I have never seen Coburg look so lovely!

Over the last two months I have had the opportunity to host three informal **financial update meetings**. These conversations have been focused on the financial constraints faced by cities, counties and government agencies across Oregon, why this is happening, what it means to Coburg and what we are doing to face this challenge.

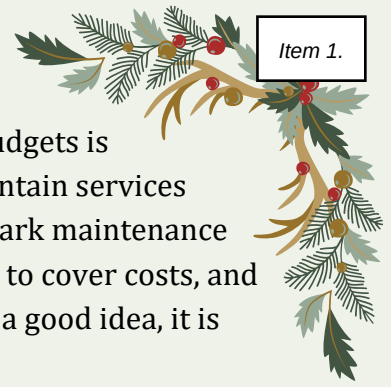
- Measure 5 began to shape Oregon property tax revenue in 1990. This capped property tax at 3% per year based on the real market value of the property. It also set limits for money for schools and government. Prior to this, cities could adjust property tax rates annually based on what was needed to balance the budget. Now the only ways for cities to increase revenue is local option levies and increase fees for the services it provides to the community.
- Measure 50 was implemented in 1997 in an effort to correct financial inequities. This retained the 3% property tax limitation but changed the taxable amount from real market value to assessed value. (Take a look at your recent tax statements to appreciate the difference). While you're reviewing that tax bill, note the portion that goes to Coburg. You might be surprised because I was!
- Financial pictures across Oregon were still ok until:
 - 2008 financial downturn
 - Rapidly rising property values
 - 2020 pandemic with huge cost increases for goods and services. This means that general revenue increases by 3-5% every year but the cost of providing services increases by 10-15% annually.

GLOOMY WEATHER & DARK STREETS

Many of you may have noticed the brighter streetlights along Willamette Street and on neighborhood streets on the east side of town. In partnership with Pacific Power, we were able to replace aging and inefficient incandescent bulbs with energy efficient LED bulbs. This has the dual benefit of saving money as well as making many of our intersections and side streets safer for both cars and pedestrians. While the bulbs seem brighter due to the "whiter" light coloring, they are still preserving our night skies because of the fixture design as the source (bulb) is interior to the fixture. If you have questions or concerns, please contact city staff.



There are 241 cities in Oregon and 50% of them either have budget deficits (like Portland, Eugene, Springfield and Salem, to name a few) or are facing financial constraints. Since cities can't adjust property tax rates, the only way to balance budgets is to decrease staff, reduce services, request operating levies or increase fees to maintain services levels. The services most likely to be impacted by declining general revenue are park maintenance and public safety services. Rates for utilities (water and sewer) must be sufficient to cover costs, and money generated by the rates must be spent only on those utilities. This isn't just a good idea, it is mandated by the state.



WHAT IS COBURG DOING TO BALANCE THE BUDGET AND MAINTAIN THE SERVICES AND AMENITIES WE ALL COUNT ON?

We have decreased staffing costs by not filling vacant positions, utilize contract staff as appropriate, limited or delayed large projects, utilized grants to stretch funds and established new fees to maintain services and livability, to name a few. If you'd like more information, there will be more community meetings in 2026, or come to a City Council meeting or contact me at mayor@coburgoregon.gov.

Coburg is still a vibrant, livable and highly desirable community filled with wonderful, caring neighbors. We will weather this uncertain time as we have done in the past by reaching out and continuing to help others. Let's celebrate all the good things that make this community our home! Be kind, invite others to celebrate with you and enjoy this wonderful holiday season.

Your Mayor,
Nancy Bell





MINUTES

Coburg City Council Meeting

November 12, 2025 at 6:00 PM

Coburg City Hall

91136 N Willamette Street

MEMBERS PRESENT: Nancy Bell, Alan Wells, John Lehmann, Jaymason Bouwman, Donnie Myers, Claire Smith (via ZOOM)

MEMBERS ABSENT: Cathy Engebretson

GUESTS/STAFF PRESENT: Adam Hanks, City Administrator; Sammy Egbert, City Recorder; Larry Larson, Coburg Police Chief; Megan Winner, Planning Director; Brian Harmon, Public Works Director; Megan Dompe, Coburg Main Street Director

TRANSCRIBED BY: Madison Balcom, Administrative Assistant

CALL TO ORDER

Mayor Bell called the City Council meeting to order at 6:00pm.

PLEDGE OF ALLEGIANCE

Councilor Myers led the Pledge of Allegiance.

ROLL CALL

City Recorder, Sammy Egbert called roll. A quorum was present.

MAYOR'S COMMENTS

Mayor Bell mentioned her upcoming Sip & Chat meeting on November 15th at the Coburg Commons. Ms. Bell also mentioned that applications are still open for the Planning Commission and Park and Tree Committee. She also reminded everyone to watch for pedestrians when driving as it gets dark earlier.

AGENDA REVIEW

There were no changes. Ms. Egbert noted that in their red folders are the November City Administration Report and the Monthly Financial Report.

PUBLIC COMMENT

There were no requests to publicly speak. There were no written statements received.

CONSENT AGENDA

There were no requests to remove an item from the consent agenda.

1. Minutes from October 14, 2025 City Council Meeting
2. Minutes from October 28, 2025 City Council Work Session

MOTION: Councilor Bouwman, seconded by Councilor Myers, moved to approve the Consent Agenda as presented.

The motion passed unanimously as 5:0, with Councilors Bouwman, Lehmann, Myers, Smith and Wells voting affirmatively, none opposed.

ORDINANCES AND RESOLUTIONS

3. Second Reading

ORDINANCE A-200-N AN ORDINANCE AMENDING ARTICLES VII, VIII, X, XXI, AND XXV OF THE COBURG ZONING CODE TO ADDRESS STATE OF OREGON CLIMATE FRIENDLY AND EQUITABLE COMMUNITIES' RULEMAKING AND OTHER GENERAL HOUSEKEEPING AMENDMENTS

Ms. Bell noted that this is the second reading of Ordinance A-200-N. The first reading and public hearing was done at the October 14th meeting.

There were no further questions from Council.

MOTION: Councilor Wells, seconded by Councilor Bouwman, moved to adopt Ordinance A-200-N, an ordinance amending Articles VII, VIII, X, XXI, & XXV of the Coburg Zoning code to address State of Oregon Climate Friendly and Equitable Communities Rulemaking and other general housekeeping amendments.

The motion passed unanimously as 5:0, with Councilors Bouwman, Lehmann, Myers, Smith and Wells voting affirmatively, none opposed.

COUNCIL ACTION ITMES

4. Park Tree Committee Recommendations

Mr. Hanks noted this is to formalize the recommendations that were discussed at the October Work Session. Hanks also said the art installation will follow the donation policy and will go back to council when it's time for formal donation.

MOTION: Councilor Bouwman, seconded by Councilor Lehmann, moved to approve the following recommendations of the Parks/Tree Committee relating to the proposed fountain in the Pavilion Park project.

- 1) Indefinite delay in the installation of the fountain due to financial constraints and request for the installation of a paver surface in the area of the fountain to improve the aesthetics and functionality of the fountain area.
- 2) Support for the use of the fountain/paver are for a "painted pillars" temporary public art installation offered by the Coburg Main Street Arts Committee.

The motion passed unanimously as 5:0, with Councilors Bouwman, Lehmann, Myers, Smith and Wells voting affirmatively, none opposed.

ADMINISTRATIVE INFORMATION REPORTS

5. Capital Improvements Plan Review, Fiscal Years 2025 and 2026

Mr. Hanks mentioned that this is the first of three CIP related agenda items. The proposed FY27 CIP will be presented to Council at the January work session and will formally be presented for approval at the regular February meeting.

Hanks noted that the staff report included in the packet is a recap of what has been completed in the CIP. In the report there is a breakdown of the projects that have been completed, those that are in progress, ones with completed design/engineering, and the completed/in-progress studies/analysis, which Hanks listed off and explained each. Councilors had some questions regarding some of these projects, which Mr. Hanks and Mr. Harmon answered.

6. Wastewater System Capacity Analysis

Mr. Hanks said this masterplan update has been earmarked for several years in the CIP for \$60,000. Mr. Harmon and Kennedy Jenks had worked on and discussed whether or not a masterplan update was the right thing for Coburg. They ended up limiting their work to a capacity analysis, which saved the city a lot of time and money, with the total only being \$15,000.

Mr. Harmon went over some of the report details and what they found in the analysis. The current Treatment Plant will get the city close to the 20-year mark, which is 2033. The plant went online in July of 2013 and currently does not have much more flow than it did after the first year of operation in 2014/15. The plant is working exceptionally well, but one of the things that is not in the report, but that they have discussed many times at the council level, is the life expectancy of the current membranes at the treatment plant. They are going into the 13th year of operations with membranes that had a 7–10-year life expectancy.

Harmon said the membranes are doing very well in the environment they are in, however, they will age out and likely around the time that the projected growth says they will need to add a second cassette to each train. Which means at some point it will be that two cassettes get added as well as two getting replaced, which doubles the cost of replacement. Harmon estimated about \$750,000 for the four membranes by the time they get to replacement. Hanks also mentioned that when they get closer, they may decide to stagger them, and do two one year, and two the next, but also may be advised that they are better off to do it all at once. Hanks and Harmon explained the funding and budgeting process for the membrane replacements, and how that effects the rate process.

7. Administrative Monthly Report

Mr. Hanks went through the items in the report including the Wastewater Treatment Plant training, 2025 Leaf Collection program, Auto Door Lock System Installation on the Park Restroom, LED Street Lights and EV Charging, and the regular current projects and contracts, and department activity and statistics.

8. Monthly Financial Update

This report was provided. Hanks answered any questions of council.

LIAISON UPDATES & COUNCIL COMMENTS

Mr. Bouwman noted that he did send a brief follow up email to LTD and is waiting to hear back.

Ms. Bell said she attended the Metropolitan Transportation Improvement Program meeting on November 6th. They are currently working on long-term planning goals, and in January will have a draft for the STIP (Statewide Transportation Improvement Program) plan.

Ms. Smith said the majority of Park and Tree's discussion was about the fountain recommendation. The committee had about 8 hours of volunteer time working in the parks in October and will be taking a break from work parties for November and December.

UPCOMING MEETINGS

Dec 9, 2025 City Council Meeting

ADJOURNMENT

Mayor Bell adjourned the meeting at 7:30 pm.

APPROVED by the City of Coburg City Council on this _____ day of _____, 2025.

Nancy Bell, Mayor of Coburg

ATTEST: _____
Sammy L. Egbert, City Recorder



Resolution 2025-18 Adoption of 2026 Employee Handbook

Meeting Date	Staff Contact	Email
December 09, 2025	Adam Hanks, City Administrator Sammy Egbert, City Recorder	adam.hanks@coburgoregon.gov Sammy.egbert@coburgoregon.gov

SUMMARY AND REQUESTED COUNCIL ACTION

The City of Coburg maintains a formal Employee Handbook (also historical called the Employee Policy Manual) which functions as the employment regulations for the City. Staff is presenting a regular annual update to the Handbook reflecting employment law changes, best practice language updates and several procedural/operations language updates to better align with current accounting/payroll practices.

Suggested Motions

I move approval of Resolution 2025-18 adopting the 2026 City of Coburg Employee Handbook as presented

OR

I move approval of Resolution 2025-18 adopting the 2026 City of Coburg Employee Handbook with the following alterations _____

BACKGROUND

With regular changes to employment law through the Oregon State Legislature as well as best practice recommendations from CIS Insurance Services based on claims, judgements and settlements throughout the state, City staff schedules the Employee Handbook for an annual review and update.

Highlights of changes made from the 2025 Employee Handbook, approved by Council on January 14, 2025, include:

- Updated non-discrimination policy language
- Inclusion of a Pay Equity (State law) statement
- Updated Employee Complaint procedure (workplace harassment, bullying, retaliation, etc)
- Expanded language/clarity regarding expression of breast milk (rest periods, location, etc)

- Streamlining language for Certification Pay, additional compensation documentation, pay schedules, assignment of overtime, compensatory time rules, alternate work schedule and remote work rules, timesheet reporting/submittal rules
- New language to meet ORS and OAR laws for City provided meals/refreshments as earned compensation (from an Ethics Commission ruling)
- New language to reference and connect Departmental Policies to the overall City Employee Handbook (uniforms, equipment, etc)
- Simplification of vacation payout options for administrative efficiency
- Updated sick leave language for consistency with Paid Leave Oregon legislation
- Deletion of Sick Leave Donation policy – Replaced with Oregon Paid Leave program
- Clarification on eligibility and use of Holiday Leave
- Changes to bereavement leave policy for consistency with Paid Leave Oregon
- Changes to Military Leave to match Oregon Military Leave Law
- Updated references to the Employee Assistance Program through the City's CIS Health Insurance benefits (required language)
- Deletion of Rehire of retired employees for compliance with PERS related State legislation

RECOMMENDATION

Staff recommends approval of the resolution adopting the suggested alterations to the Employee Handbook. The changes improve the City's position in terms of compliance with a variety of recent public sector specific employment legislation as well as aligns the policy with existing practices as the City continues to improve processes and use of technology in its operations.

BUDGET / FINANCIAL IMPACT

The recommended update to the Employee Handbook does not contain any significant financial impacts for the City. Several edits have very small savings to the City in terms of leave balance utilization and several other edits provide slightly greater flexibility and use of employee benefits.

The most significant financial impact is the reduction in risk of employment claims due to updated employment regulations and practices, which is intangible unless and until, a claim is filed processed and decided.

RELEVANT COUNCIL GOAL, CITY POLICY OR COMPREHENSIVE PLAN

FY26 Council Framework - III. Our Government - #3 – Human Resources Assessment and Action Plan

PUBLIC INVOLVEMENT

No specific public involvement conducted as a component of this item.

NEXT STEPS

Upon final decision of Council, staff will format the updated document for general distribution to City staff and will ensure that all employees read the handbook and submit a signed Employee Acknowledgement Form that is retained in the Human Resource files for 2026.

ATTACHMENTS

1. Draft Resolution 2025-18
2. Draft 2026 City of Coburg Employee Handbook

RESOLUTION 2025-18

A RESOLUTION ADOPTING THE 2026 EMPLOYEE HANDBOOK

WHEREAS, the Employee Handbook serves as the City of Coburg's employment regulations, it contains information on benefits, policies, procedures, and details for City employees.

WHEREAS, the Employee Handbook is intended to apply to all City employees who do not have an employment contract with the City and to all City employees with employment contracts that do not already address these policy issues; and

WHEREAS, the State of Oregon regularly revises its employment laws through the Oregon Revised Statutes (ORS) and the Oregon Administrative Rules (OAR).

WHEREAS, the City receives best-practice recommendations from City County Insurance (CIS) based on changes enacted by the Oregon State Legislature, insurance claims, and risk assessments.

WHEREAS, the City Charter requires the City Council to adopt this policy by resolution, and the City Administrator is responsible for administering the Employee Handbook.

WHEREAS, the 2026 Employee Handbook, attached to this resolution as Exhibit A and incorporated herein by this reference,

THE CITY OF COBURG RESOLVES AS FOLLOWS:

Section 1. The 2026 Employee Handbook, attached as Exhibit A, is hereby adopted.

Section 2. This resolution and the 2026 Employee Handbook are effective immediately upon enactment of Resolution 2025-18.

Section 3. The 2026 Employee Handbook will be distributed to all current and future employees of the City of Coburg.

Adopted by the **City Council** of the **City of Coburg**, Oregon, by a vote of ___ for and ___ against, this 9th day of December, 2025.

Nancy Bell, Mayor

ATTEST: _____
Sammy L. Egbert, City Recorder



City of
~~Coburg, Oregon~~

Employee Handbook

Effective December 9, 2025~~January 14, 2025~~

Exhibit A to Resolution 2025-18~~9~~

Welcome!

~~Welcome to the~~ The City of Coburg values its employees and, ~~we're glad to have you on our team. We believe that our employees are our most valuable assets. In fact, we attributes our~~ success as an organization in significant part ~~to our~~ in the ability to recruit, hire, and maintain a motivated and productive workforce. ~~We hope that during your employment with the City, you will become a productive and successful member of the City's team.~~

This employee handbook describes, in summary, the personnel policies and procedures that govern the employment relationship between Coburg and its employees. The policies stated in this handbook are subject to change at any time at the sole discretion of Coburg City Council by Resolution with or without prior notice. This handbook supersedes any prior handbooks or written policies of the City of Coburg that are inconsistent with its provisions.

This handbook does not create a contract of employment between Coburg and its employees. All employment at Coburg is "at will." That means that either you or Coburg may terminate this relationship at any time, for any reason, with or without cause or notice. No supervisor, or representative of Coburg other than the City Administrator has the authority to enter into any agreement with you regarding the terms of your employment that changes our at-will relationship or deviates from the provisions in this handbook, unless the change or deviation is put in writing and signed by City Administrator.

You may receive updated information concerning changes in policy from time to time, and those updates should be kept with your copy of the handbook. If you have any questions about any of the provisions in the handbook, or any policies that are issued after the handbook, please ask City Administrator.

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I. Equal Employment Opportunity (EEO) Policies

The following EEO Policies apply to all employees. Members of management, elected officials and employees alike are expected to adhere to and enforce the following EEO Policies. Any employee's failure to do so may result in discipline, up to and including termination.

All employees are encouraged to discuss these EEO Policies with the City Administrator at any time if they have questions relating to the issues of harassment, discrimination or bullying.

A.No-Discrimination Policy

Coburg provides equal employment opportunity to all qualified employees and applicants without unlawful regard to race, color, religion, gender, sexual orientation, national origin, age, disability, genetic information, veteran status, or any other status protected by applicable federal, Oregon, or local law. This EEO policy applies to all aspects of the employment relationship — including but not limited to, recruitment, hiring, compensation, promotion, demotion, transfer, disciplinary action, layoff, recall, and termination of employment.

The City of Coburg also recognizes an employee's right to engage in protected activity under Oregon and federal law, as discussed in various policies below, and will not retaliate against an employee for engaging in protected activity.

For purposes of this and all other City of Coburg policies, "race" is defined to include physical characteristics that are historically associated with race, including but not limited to natural hair, hair texture, hair type and protective hair styles). Further, "protective hairstyles" is defined as "hairstyle, hair color or manner of wearing hair, including braids (regardless of whether the braids are created with extensions or styled with adornments, locs and twists)."

The City of Coburg's commitment to equal opportunity applies to all aspects of the employment relationship — including but not limited to, recruitment, hiring, compensation, promotion, demotion, transfer, disciplinary action, layoff, recall, and termination of employment.

B. Statement Regarding Pay Equity

The City of Coburg supports Oregon's Pay Equity Law and federal and Oregon laws prohibiting discrimination between employees on the basis of a protected class (as defined by Oregon or federal law) in the payment of wages or other compensation for work of comparable character. Employees who believe they are receiving wages or other compensation at a rate less than that at which the City of Coburg pays wages or other compensation to other employees for work of comparable character are encouraged to discuss the issue with the City Administrator

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B. C. No-Harassment Policy

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Coburg prohibits harassment of any kind in the workplace, or harassment outside of the workplace that violates its employees' right to work in a harassment-free workplace. Specifically, Coburg prohibits harassment or conduct related to an individual's race, color, religion, gender, sexual orientation, national origin, age, disability, genetic information, veteran status, or any other protected status or activity recognized under Oregon, federal or local law.

Each member of management is responsible for creating an atmosphere free of discrimination, harassment, and bullying. Further, all employees are responsible for respecting the rights of other employees and to refrain from engaging in conduct prohibited by this policy, regardless of the circumstances, and regardless of whether others participate in the conduct or did not appear to be offended. All employees are encouraged to discuss this policy with their immediate supervisor, or the City Administrator, at any time if they have questions relating to the issues of discrimination, harassment, or bullying.

This policy applies to and prohibits sexual or other forms of harassment that occur during working hours, during Coburg related or sponsored trips (such as conferences or work-related travel), and during off-hours when that off-duty conduct creates an unlawful hostile work environment for any of Coburg's employees. ***Such harassment is prohibited whether committed by Coburg employees or by non-employees, such as elected officials, members of the community, and vendors.***

Sexual Harassment

1. Sexual harassment includes unwelcome sexual advances, requests for sexual favors, or other verbal or physical conduct of a sexual nature (regardless of whether such conduct is "welcome"), when:
2. Submission to such conduct is made either implicitly or explicitly a term or condition of employment;
3. Submission to or rejection of such conduct by an individual is used as the basis for employment decisions affecting such individual; or
4. Such conduct has the purpose or effect of unreasonably interfering with an individual's work performance or creating an intimidating, hostile, or offensive work environment.

Commented [SE1]: Verbiage is correct. Formatting needs fixed. #1 should be a paragraph. Followed by 1, 2, 3.

Some examples of conduct that could give rise to sexual harassment are unwanted sexual advances; demands for sexual favors in exchange for favorable treatment or continued employment; sexual jokes; flirtations; advances or propositions; verbal abuse of a sexual nature; comments about an individual's body, sexual prowess, or deficiency; talking about your sex life or asking others questions about theirs; leering or whistling; unwelcome touching or assault; sexually suggestive, insulting, or obscene comments or gestures; displays of sexually suggestive objects or pictures; making derogatory remarks about alternative lifestyles, including comments about individuals who are gay, lesbian, bisexual or transgender; or discriminatory treatment based on sex.

Other Forms of Prohibited Harassment

Coburg policy also prohibits harassment against an individual based on the individual's race, color, religion, national origin, age, sexual orientation, marital status, disability, protected activity, and any other status protected by applicable law.

Such harassment may include verbal, written or physical conduct that denigrates or shows hostility towards an individual because of any protected status, and can include:

- Jokes, pictures (including drawings), epithets, or slurs;
- Negative stereotyping;
- Displaying racist symbols anywhere on Coburg property;
- "Teasing" or mimicking the characteristics of someone with a physical or mental disability;
- Criticizing or making fun of another person's religious beliefs, or "pushing" your religious beliefs on someone who doesn't have them;
- Threatening, intimidating, or hostile acts that relate to a protected class or protected activity; or
- Written or graphic material that denigrates or shows hostility or aversion toward an individual or group because of the protected status.
- Negative comments or teasing a person about their natural hair, hair texture, hair type or hair style (see definition of "race" on page 1). Employees may not touch another employee's hair without permission to do so, even if the touch is extended out of curiosity or as a compliment.

This is not a complete list. All employees are expected to exercise common sense and refrain from other similar kinds of conduct.

Complaint Procedure

Employees, volunteers, or interns who have experienced a sexual assault, any harassment or discrimination in violation of this policy, who have witnessed such behavior, or who have information about such behavior occurring, are expected and should bring the matter to the attention of the City Administrator or [Contact], or immediate supervisor or member of management as soon as possible. If the City Administrator is the subject of concern/conflict, the City Recorder is designated as the primary point of contact. Employees are strongly encouraged to document the information or incident in any written or electronic form, or with a voice mail message (or phone call). An employee who experiences or witnesses harassment is encouraged, but not required, to tell the harasser that the behavior is offensive and unwanted, and that they want it to stop.

Investigation and Confidentiality

All complaints and reports will be promptly and impartially investigated and will be kept confidential to the extent possible, consistent with Coburg's need to investigate the complaint and address the situation. If conduct in violation of this policy is found to have occurred, Coburg will take prompt, appropriate corrective action, and any employee found to have violated this policy will be subject to disciplinary action, up to and including termination of employment.

Employees who have been subjected to harassment, sexual assault, or discrimination are encouraged to use Coburg's complaint-reporting procedure, described above, to ensure a timely, thorough investigation and handling of the situation. Employees may, however, seek redress from the Oregon Bureau of Labor and Industries (BOLI) pursuant to ORS 659A.820 to 659A.865, or in a court under any other applicable law, whether criminal or civil. Although Coburg cannot provide employees with legal advice, employees should be aware of the statute of limitations applicable to harassment or discrimination claims under ORS 659A.030, 659A.082 or 659A.121 (five years). Further, before an employee can take any legal action against Coburg, they must provide written notice of the claim to Coburg within 180 days of the act or omission the employee claims caused them harm. When an employee can prove harm as a result of unlawful harassment or discrimination in an administrative proceeding or in a court, remedies available to the employee include enforcement of a right, imposition of a penalty, or issuance of an order to the employee's employer (in limited circumstances).

Protection Against Retaliation

The City of Coburg prohibits retaliation in any way against an employee because the employee has made a good-faith complaint pursuant to this policy or the law, has reported (in good faith) sexual assault, harassing or discriminatory conduct, or has participated in an investigation of such conduct.

Employees who believe they have been retaliated against in violation of this policy should immediately report it to the City Administrator~~{Contact}~~ or ~~{Contact}~~ or ~~any immediate supervisor or member of management.~~ If the City Administrator is the subject of concern/conflict, the City Recorder is designated as the primary point of contact. Any employee who is found to have retaliated against another employee in violation of this policy will be subject to disciplinary action up to and including termination of employment.

See also the No-Discrimination, No-Retaliation Policy, above, and the Reporting Improper and Unlawful Activity Policy, below.

Other Resources Available to Employees

The City of Coburg provides an Employee Assistance Program (EAP) through Canopy to employees and dependents who are enrolled in Coburg's medical coverage. For access to confidential help 24 hours a day, seven days a week, call toll-free: 1-800-433-2320, or go online to canopywell.com. The EAP program provides confidential counseling services and educational tools such as resources relating to eldercare, childcare, legal consultation, financial coaching, identity theft, and others.

The City of Coburg cannot provide legal resources to its employees or referrals to specific attorneys. Employees may contact the Oregon State Bar for more information: <https://www.osbar.org/public/>.

Other Employee Rights

Nothing in this policy is intended to diminish or discourage an employee who has experienced workplace harassment or discrimination, or sexual assault, from talking about or disclosing their experience.

The City of Coburg is committed to creating and maintaining a workplace free of sexual assault, harassment, discrimination, and retaliation and it has confidence in the process it has developed for addressing good-faith complaints. However, Oregon law requires Coburg to inform employees that if they have been aggrieved by workplace harassment, discrimination or sexual assault and want to enter into an agreement with Coburg regarding their experience and/or employment status, the employee should contact the City Administrator[Contact]. The employee's request to enter into such an agreement must be in writing (email or text is acceptable). Requests of this nature will be considered on a case-by-case basis; such agreements are not appropriate for every situation. If the City of Coburg and employee do reach an agreement, the City will not require an employee to enter into a nondisclosure agreement (which would prohibit the employee from discussing or communicating about their experiences in the workplace or the terms of the agreement) or a non-disparagement agreement (which would prohibit the employee from speaking slightly about the City or making comments that would lower the City in rank or reputation). If, however, the employee makes a request for an agreement under this paragraph, nondisclosure and non-disparagement are terms that the City of Coburg and the employee may agree to. The employee will have seven days to revoke the agreement after signing it.

No Bullying Policy

The City of Coburg strives to promote a positive, professional work environment free of physical or verbal harassment, "bullying," or discriminatory conduct of any kind. Coburg, therefore, prohibits employees from bullying one another or engaging in any conduct that is disrespectful, insubordinate, or that creates a hostile work environment for another employee for any reason. For purposes of this policy, "bullying" refers to repeated, unreasonable actions of individuals (or a group) directed towards an individual or a group of employees, which is intended to intimidate and that creates a risk to the health and safety of the employee(s). Examples of bullying include:

1. Verbal Bullying: Slandering, ridiculing or maligning a person or his/her family; persistent name calling which is hurtful, insulting or humiliating; using a person as butt of jokes; abusive and offensive remarks.
2. Physical Bullying: Pushing; shoving; kicking; poking; tripping; assault, or threat of physical assault; damage to a person's work area or property.
3. Gesture Bullying: Non-verbal threatening gestures, glances that can convey threatening messages.
4. Exclusion Bullying: Socially or physically excluding or disregarding a person in work-related activities. In some cases, failing to be cooperative and working well with co-workers may be viewed as bullying.
5. Cyber Bullying: Bullying that takes place using electronic technology, which includes devices and equipment such as cell phones, computers, and tablets as well as

communication tools including social media sites, text messages, chat, and websites. Examples of cyberbullying include transmitting or showing mean-spirited text messages, emails, embarrassing pictures, videos or graphics, rumors sent by email or posted on social networking sites, or creating fake profiles on web-sites for co-workers, or supervisors or elected officials.

Employees who have experienced bullying in violation of this policy, who have witnessed an incident of bullying, or who have credible information about an incident, are expected and should bring the matter to the attention of their supervisor or a member of management-City Administrator as soon as possible. If conduct in violation of this policy is found to have occurred the City will take prompt, appropriate action, and any employee found to have violated this policy will be subject to disciplinary action, up to and including termination of employment.

Complaint Procedure

The City of Coburg is committed to complying fully with the Americans with Disabilities Act (ADA) and Oregon's disability accommodation and anti-discrimination laws. We are also committed to ensuring equal opportunity in employment for qualified persons with disabilities.

Accommodations

Coburg will make reasonable efforts to accommodate a qualified applicant or employee with a known disability, unless such accommodation creates an undue hardship on the operation of Coburg.

Requesting an Accommodation

A reasonable accommodation is any change or adjustment to a job or work environment that does not cause an undue hardship on the department or unit (or, in some cases, Coburg) and that permits a qualified applicant or employee with a disability to participate in the job application process, to perform the essential functions of a job, or to enjoy benefits and privileges of employment equal to those enjoyed by employees without disabilities. For example, a reasonable accommodation may include providing or modifying equipment or devices, job restructuring, allowing part-time or modified work schedules, reassigning an individual, adjusting or modifying examinations or training materials, providing readers and interpreters, or making the workplace readily accessible to and usable by people with disabilities.

Employees should request an accommodation as soon as it becomes apparent that a reasonable accommodation may be necessary to enable the employee to perform the essential duties of a position. All requests for accommodation should be made with City Administrator, and should specify which essential functions of the employee's job cannot be performed without a reasonable accommodation. In most cases, an employee will need to secure medical verification of his or her need for a reasonable accommodation. Both Coburg and employee must monitor the employee's accommodation situation and make adjustments as needed.

~~D.C.~~ Pregnancy Accommodation Policy

Employees who are concerned that their pregnancy, childbirth, or a related medical condition (including lactation) will impact their ability to work should contact their supervisor to discuss their options for continuing to work and, if necessary, leave of absence options. The City Of Coburg will provide one or more reasonable accommodations pursuant to this policy for employees with known limitations unless such accommodations impose an undue hardship on the City of Coburg's operations.

Although this policy refers to "employees," the City of Coburg will apply this policy equally to an applicant with known limitations caused by pregnancy, childbirth or a related medical condition.

Requesting a Pregnancy-Related Accommodation

Employees who are concerned that their pregnancy, childbirth or a related medical condition will limit their ability to perform their duties should request an accommodation as soon as it becomes apparent that a reasonable accommodation may be necessary to enable the employee to work. All requests for accommodation should be made with your supervisor and should specify which essential functions of the employee's job cannot be performed without a reasonable accommodation. In most cases, information from the employee's doctor may be needed to assist the City of Coburg and the employee find an effective accommodation, or to verify the employee's need for an accommodation. Both the City of Coburg and employee must monitor the employee's accommodation situation and make adjustments as needed.

~~E.D.~~ Reporting Improper or Unlawful Conduct — No Retaliation

Employees may report reasonable concerns about the [City of Coburg's](#) compliance with any law, regulation or policy, using one of the methods identified in this policy. Coburg will not retaliate against employees who disclose information that the employee reasonably believes is evidence of:

- ~~A violation of any federal, Oregon, or local law, rules or regulations by Coburg;~~
- A violation of law, regulation, or standard pertaining to safety and health in the place of employment;
- Mismanagement, gross waste of funds, abuse of authority, or substantial and specific danger to public health resulting from ~~the~~ action of ~~the City Coburg~~;
- A substantial and specific danger to public health and safety resulting from actions of ~~the CityCoburg~~; or
- The fact that a recipient of government services is subject to a felony or misdemeanor arrest warrant.

Further, in accordance with Oregon law, ~~The CityCoburg~~ will not prohibit an employee from discussing the activities of a public body or a person authorized to act on behalf of a public body with a member of the Legislative Assembly, legislative committee staff acting under the direction of a member of the Legislative Assembly, any member of the elected governing body of a political subdivision, or an elected auditor of a city, county or metropolitan service district.

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Employee Reporting Options

Employees who wish to report improper or unlawful conduct should first talk to his or her supervisor. If you are not comfortable speaking with your supervisor, or you are not satisfied with your supervisor's response, you are encouraged to speak with the City Administrator. Supervisors are required to inform the City Administrator about reports of improper or unlawful conduct they receive from employees.

The City of Coburg will not disclose the identity of any employee who reports any of the information described in this policy during an investigation without the written consent of the employee. Reports of unlawful or improper conduct will be kept confidential to the extent allowed by law and consistent with the need to conduct an impartial and efficient investigation.

Commented [A2]: This is a requirement pursuant to ORS 659A.218.

Additional Protection for Reporting Employees

Oregon law provides that, in some circumstances, an employee who discloses a good faith and objectively reasonable belief of the City of Coburg's violation of law will have an "affirmative defense" to any civil or criminal charges related to the disclosure. For this defense to apply, the employee's disclosure must relate to the conduct of his/her coworker or supervisor acting within the course and scope of his or her employment. The disclosure must have been made to: (1) a state or federal regulatory agency; (2) a law enforcement agency; (3) City Administrator of Coburg; or (4) an Oregon-licensed attorney who represents the employee making the report/disclosure. The defense also only applies in situations where the information disclosed was lawfully accessed by the reporting employee.

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Policy Against Retaliation

Coburg will not retaliate against employees who make reports or disclosures of information of the type described above when the employee reasonably believes he or she is disclosing information about conduct that is improper or unlawful, and who lawfully accessed information related to the violation (including information that is exempt from disclosure as provided in Oregon law or by Coburg policy).

In addition, Coburg prohibits retaliation against an employee because he or she participates in good faith in any investigation or proceeding resulting from a report made pursuant to this policy. Further, no Coburg employee will be adversely affected because they refused to carry out a directive that constitutes fraud or is a violation of local, Oregon, federal or other applicable laws and regulations. Coburg may take disciplinary action (up to and including termination of employment) against an employee who has engaged in retaliatory conduct in violation of this policy.

This policy is not intended to protect an employee from the consequences of his or her own misconduct or inadequate performance simply by reporting the misconduct or inadequate performance. Furthermore, an employee is not entitled to protections under this policy if Coburg determines that the report was known to be false, or information was disclosed with reckless

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disregard for its truth or falsity. If such a determination is made, an employee may be subject to discipline up to and including termination of employment.

II. Employment Status

A. Probationary Period of Employment

All new employees, including current employees who are promoted or transferred within Coburg, are hired into a probationary training period that generally lasts no less than 180 days. The probationary period is an extension of the employee selection process. During this period, you are considered to be in training and under observation and evaluation by your Supervisor. Evaluation of your adjustment to work tasks, conduct and other work rules, attendance and job responsibilities will be considered during the probationary period. This period gives you an opportunity to demonstrate satisfactory performance for the position, and also provides an opportunity to determine if your knowledge, skills and abilities and the requirements of the position match. It is also an opportunity for you to decide if Coburg meets your expectations of an employer.

At or before the end of the probationary period, a decision about your employment status will be made. Coburg will decide whether to: (1) Extend your probationary period; (2) Move you to regular, full-time or regular, part-time status; or (3) Terminate your employment.

Employees are not guaranteed any length of employment upon hire or transfer/promotion; both you and Coburg may terminate the employment relationship during the probationary period for any lawful reason. Further, completion of the probationary period or continuation of employment after the probationary period does not entitle you to remain employed by Coburg for any definite period of time. Both you and Coburg are free to terminate the employment relationship, at any time, with or without notice and for any reason not prohibited by law.

B. Employee Classification

Coburg classifies employees as follows:

1. Regular Full-time: Employment in an established position requiring 40 hours or more of work per week. Generally, full-time employees are eligible to participate in Coburg's benefit programs.
2. Regular Part-time: Employment requiring less than 40 hours of work per week. Normally a part-time schedule, such as portions of days or weeks, will be established. Occasional workweeks of over 40 hours will not constitute a change in status from part-time to full-time. Employees working 30 hours or more are eligible for benefits. Regular, part-time employees working 29 hours or less are not eligible for benefits except those mandated by applicable law.
3. Seasonal/Temporary: Employment in a job established for a specific purpose, for a specific period of time, or for the duration of a specific project or group of assignments.

Temporary employment can either be full-time or part-time. Temporary employees are not eligible for benefits other than those mandated by applicable law.

Additionally, all employees are defined by federal and Oregon law as either “exempt” or “nonexempt,” which, [among other employment distinctions](#), determines whether the employee is eligible for overtime. Employees will be instructed as to whether they are exempt or non-exempt at the time of hire or when a promotion or demotion occurs. All employees, regardless of employment classification, are subject to all [City of Coburg](#) rules and procedures.

C. The Workweek

The City of Coburg has established regular working hours to promote a productive work environment that will serve our citizens. The ~~general office hours~~ [standard workweek](#) ~~are~~ [is](#) Monday through Friday, 8 ~~A.M.~~ [to 4:30 P.M.](#), subject to review and adjustment by the City Administrator for efficiency and effectiveness of meeting the needs of the public and the staffing resources of the City. Alterations to the ~~general office~~ [standard workweek](#) hours will be addressed and mutually agreed upon by the City Administrator and Mayor. [These hours may or may not align with the hours that City offices are open to the general public](#)

The ~~standard normal~~ workday is eight (8) hours and the ~~standard normal~~ work week is 40 hours. ~~If you are a non-exempt employee, you are expected to work their assigned standard schedule unless directed otherwise, you should not begin work before your normal starting time nor continue to work beyond the normal quitting time without advance approval from your direct supervisor, Department Head or City Administrator.~~

The ~~immediatedirect~~ supervisor may schedule specific work hours for individual employees. Changes to work schedules may be made on an individual basis based on business necessity, at the discretion of the direct supervisor with approval from the City Administrator. Management reserves the right to modify schedules consistent with the needs of the City.

[For overtime, compensatory time and other payroll related matters, hours are recorded and paid with a payroll schedule of Saturday through Friday regardless of an individual employee's scheduled workweek.](#)

D. Meal Periods and Rest Breaks

Non-exempt employees are required to take a paid, uninterrupted 10-minute rest break for every four-hour segment or major portion thereof in the work period. The rest break should be taken in the middle of each segment, whenever possible. Whenever a segment exceeds two hours, the employee must take a rest break for that segment.

Nonexempt employees are required to take at least a 30-minute unpaid meal period when the work period is six hours or greater. The law requires an uninterrupted period in which the employee is relieved of all duties. No meal period is required if the work period is less than six hours. If, because of the nature or circumstances of the work, an employee is required to remain on duty or to perform any tasks during the meal period, the employee must inform his or her supervisor before the end of the shift so that Coburg may pay the employee for that work.

Meal periods and rest breaks are mandatory and are not optional. An employee's meal period and rest break(s) may not be taken together as one break. Meal periods and rest breaks may not be "skipped" in order to come in late or leave early. An employee who fails to abide by this policy and applicable laws may be subjected to discipline, up to and including termination.

Sample rest and meal break schedules are listed below. Employees with questions about the rest or meal breaks available to him or her should contact the City Administrator.

Length of Work Period	Rest Breaks	Meal Periods
2 hours or less	0	0
2 hrs & 1 min - 5 hrs & 59 min	1	0
6 hours	1	1
6 hrs & 1 min - 10 hrs	2	1
10 hrs & 1 min - 13hrs & 59 min	3	1

E. Rest Breaks for Expression of Breast Milk

The City of Coburg will provide reasonable rest periods to accommodate an employee who needs to express milk for their child eighteen (18) months of age or younger. If possible, the employee will take the rest periods to express milk at the same time as the rest breaks or meal periods that are otherwise provided to the employee. If not possible, or if the employee is exempt from overtime laws, the employee is entitled to take a reasonable period each time the employee has a need to express milk.

The City will treat the rest breaks used by the employee for expressing milk as paid rest breaks up to the amount of time the City is required to provide as paid rest breaks and/or meal periods under applicable personnel rules or collective bargaining agreements. Additional time needed beyond the paid rest breaks and/or meal periods may be taken as unpaid time.

If an employee takes unpaid rest breaks, the City may, at the discretion of the employee's supervisor, allow the employee to work before or after her normal shift to make up the amount of time used during the unpaid rest periods. The City will allow, but not require, an employee to substitute paid leave time for unpaid rest periods taken in accordance with this policy.

The City will make a reasonable effort to provide the employee with a private location within close proximity to the employee's work area to express milk. For purposes of this policy, "close proximity" means within walking distance from the employee's work area that does not appreciably shorten the rest or meal period. A "private location" is a place, other than a public restroom or toilet stall, in close proximity to the employee's work area for the employee to express milk concealed from view and without intrusion by other employees or the public.

Commented [PB3]: Under Oregon and federal laws, all employers with 10 or more employees must provide reasonable rest periods for employees to express milk and a private place to do so. Employers with 10-50 employees are excluded from complying with these laws if doing so would create an "undue hardship".

If a private location is not within close proximity to the employee's work area, the City will identify a private location the employee can travel to. The travel time to and from the private location will not be counted as a part of the employee's break period.

Notice

An employee who intends to express milk during work hours must give their immediate supervisor or ~~Contact~~ City Administrator reasonable oral or written notice of her intention to do so in order to allow the City time to make any preparations necessary for compliance with this rule.

Storage

Employees are responsible for storing expressed milk. Employees may bring a cooler or other insulated food container to work for storing the expressed milk. If an office provides access to refrigeration for personal use, an employee who expresses milk during work hours may use the available refrigeration.

E. Pay Administration

Hourly and Salaried Employees

Hourly and salary pay is determined by the approved and budgeted salary ~~scales~~ schedule of the City. This schedule scale is analyzed, updated and approved annually by ~~the budget committee~~ and City Council. All employees must be paid according to the established and approved scale.

Merit Pay

Merit increases are based on the position step increases specified in the Classification and Compensation scale-schedule approved by Council each year. Merit increases are based on the recommendation of the Supervisor and approved by the City Administrator and are primarily addressed through the annual performance review between the employee and their supervisor. Merit increases are implemented annually and effective January 1 of each year for all employees unless specifically omitted as part of the annual performance review or other similar performance evaluation or plan of a particular employee.

Additional Compensation Alternatives

It is the intention of the City of Coburg to always provide incentive for continued growth. Therefore, a supervisor may make recommendations to the City Administrator for some form of compensation outside of the adopted salary scale. These decisions are solely at the discretion of the City Administrator and must be approved within the confines of the established budget and shall be documented to include reasoning/justification, benefit to the City and amount and duration of the additional compensation granted. Such documentation shall be provided and maintained with both Human Resource and Payroll files.

Certification Pay

~~Police and Public Works employees may be required to obtain certificates in order to continue to take on the responsibility of public safety and care for the City's infrastructure (water and sewer). Therefore, Certification pay is paid as compensation in the form of a percentage-based supplement to the existing salary schedule for a particular employee's classification, in addition to the employee's standard rate of pay. Entering into a certification program agreements shall be developed and approved in advance of obtaining the training/testing by both must be at the approval of the Supervisor and City Administrator. Approval will be based on agreement of, and be deemed a reasonable need, and in the best interest of the City and financial viability for the Department and the City overall, for the employee to pursue. Certification pay is limited to a total of nine percent (9%) of the job classification hourly rate and can be approved in either 1.5 percent or three percent increments based on the type of the approved certification. Police Department employees are limited to three (3) certificates per employee. Each certificate is paid at three percent (3%) of the employee's gross wage. Public Works employees are limited to six (6) certificates per employee. Each certificate is paid at 1.5 percent (1.5%) of the employee's gross wage. Employees must present proof of completion to their supervisor who must forward it to the and City Administrator for final approval award of certification pay.~~

On Call/Duty Pay

~~Certain positions require E~~employees in the Police and Public Works Department are required to be scheduled for and perform on-call duty. ~~This means that requiring the employee to be~~ available and ready prepared to respond to specified callouts or an emergency situations that arise at the City. Employees accepting on-call duty must maintain communication availability ~~be available by phone or page~~ and be ready prepared and able to respond to an emergency within 30 minutes of contact.

Standard on-call pay for "ready to respond" will be paid at rate of ~~one (1) hour standard rate of pay for every eight (8) hours on-call.~~ 125 of standard rate of pay per hour of scheduled on call assignment (one hour pay for eight hours of assigned on call).

An employee who has called in sick for a regular shift may not accept on-call pay within that same day (ending at midnight).

Total paid hours including on-call may not exceed 24 hours on any given day. The exception to this is if an on-call duty is assigned on a holiday. In such cases, the total hours payable could possibly exceed 24 (i.e., 8 hours holiday and a maximum of 24 hours on-call totaling 32 hours), ~~unless the employee chooses to bank the holiday in lieu of payment (see Scheduled Holidays Section pg 24).~~ This is assuming that the employee is a full-time employee and has not elected to bank the holiday (allowed only to Police).

Employees who have accepted an on-call schedule are required to be available during those hours. Failure to respond ~~to make yourself available to emergency calls or failure to respond~~

will be considered the same as a ~~unexcused absence~~ how to your shift (see Section C "The Workweek") and will be subject to the same policies.

Employees accepting on-call duty must make sure that child care and family needs do not interrupt in your ability to respond. If ~~you have an~~ unplanned/unexpected personal emergency arises before or while assigned on call duty that impacts the ability to respond, it is the responsibility of the employee to contact the immediate and you can't fulfill the duty as assigned, then you should make your supervisor ~~aware~~ at the earliest moment possible.

At no time will it be acceptable for an employee to respond to a call-out while in the company of your family or anyone not authorized by the City.

Time-and-a-half

Non-exempt employees receive ~~Coburg pays~~ one and one-half times ~~a non-exempt employee's~~ the standard hourly rate of their position for all hours worked over 40 in any workweek. See "Employee Classification," above.

Limitation on Overtime Pay

Paid hours not actually worked Accrued hours utilized ~~-(for example, sick, vacation, holidays, etc) and family leave)~~ will not be counted contribute toward the 40 per workweek required to receive overtime pay.

Assignment of Overtime Work

Overtime is assigned by the immediate supervisor and is not at the independent discretion of the employee. The supervisor will assign overtime based on situational need and skill sets required to completed the necessary work. When overtime work is required by Coburg on a particular job on a shift commencing on a day other than Saturday, Sunday, or a holiday, the non-exempt employee performing that job at the conclusion of his or her straight-time hours will normally be expected to continue to perform the job on an overtime basis. When overtime work is assigned by Coburg on a Saturday, Sunday, or holiday, it generally will be assigned By the supervisor of the department.

Employees may select to record Overtime hours (over 40 hours in the payroll week of Saturday through Friday) as compensatory time (comp time) which are cacluated and can be paid or, at the employee's option with Coburg approval, accumulated at time and one-half up to a maximum of 80 hours, and taken as comp time off. Employees are encouraged to work with their supervisor to schedule and use comp time within 60 days of when it is accrued. At the discretion of an employee's supervisor, employees may be able to choose whether to have the accrued comp time cashed out at the rate earned by the employee at the time the employee receives the payment one time within any given fiscal year. Any hours in excess of 40 not taken in the fiscal year in which they were earned will be paid to the employee with the last payroll check in June of each year. When an employee is separated from employment with the City of Coburg, any remaining comp time will be paid to the employee.

Flex Time

Both non-exempt and exempt employees are eligible for flextime, however not all positions are eligible for flex time. Some positions require that the employee be present at the City within certain hours in order to provide continued customer service within the hours the City Hall is open. The supervisor may exclude an employee from flex time due to their individual duties, or constraints or capacity of the department.

Flex time is designed for occasional use when the workload of the City exceeds the available work hours of the employee. It should not be used to substitute for an alternative work schedule unless approved by your supervisor. An example would be an employee working 10 hours on Tuesday in order to meet a deadline of the City, but then leave two hours early on another day within that work week. ~~Vacation, holidays, and sick time do not constitute hours worked and therefore may not be counted as flexible hours.~~

Formal Flex Time Alternate Work Schedules

The City may consider an alternative work schedule for individual employees or a work group when the services of the City are being metable to be maintained or enhances the efficiency or level of service to the community, subject to the approval of the Department Head and City Administrator and the department supervisor has approved. ~~Two e~~Examples of alternative work schedules include: formal flex time schedule are:

1. Compressed work week – Four ten hour days
2. 5-4-9 - nine days are worked over the course of two weeks with 80 hours being worked and split between the two weeks such as five days worked one week and four the next but some worked days are longer than others.
- ~~3. Formal Flex Time must be approved by your supervisor.~~

~~Telecommuting is an option but is not Remote work is not~~ a “right” of any employee of the City and requires approval of both the immediate supervisor and City Administrator upon employee request initiated with a City provided Remote Work Agreement form. The decision as to whether to allow it or not will be at the sole discretion of the supervisor and/or the City Administrator. Employee’s requesting Telecommuting Permission must fill out a Telecommuting Agreement and execute it with their supervisor and the City Administrator

All non-exempt employees must accurately record time worked ~~on a time card for payroll purposes.~~ Employees are required to record their own time and comply with completion deadlines established annually by the City Administrator for payroll processing efficiencies. ~~It is required that hourly employees record their time daily. An employee who fails to record his or her time properly and turn in their time card timely to accounting will be paid for the hours recorded to date. Continued errors, omissions or late submittals of time worked will be subject to disciplinary action as described in this Handbook.~~

Filling out another employee’s timecard, allowing another employee to fill out your timecard, or altering any timecard will be grounds for discipline up to and including termination. An employee

~~who fail to record their time may be subject to discipline as well. Incomplete, inaccurate or otherwise necessary alterations to recorded time is the responsibility of the employee to resolve with payroll staff in accordance with this Handbook and the City's accounting procedures. It will be the responsibility of the employee to work out with accounting the correction of incomplete time cards.~~

~~Salaried-Exempt employees are also required to turn in a time card record vacation, sick or other leave time taken in the given for each pay period.~~

~~Requests for vacation, planned sick leave or earned holiday leave must have prior approval by the assigned Department Head. All time submitted for pay and/or earned leave will be reviewed and approved by the assigned Department Head and City Administrator~~

~~Employees taking vacation, planned sick, and/or holiday pay must fill out a leave slip and have it signed by their supervisor. This sheet must be attached to timesheets.~~

~~The CityCoburg~~ will pay actual and reasonable business-related expenses incurred in the performance of ~~your~~ job responsibilities if they are: (1) listed below or elsewhere in this handbook; and (2) pre-approved by your supervisor before they are incurred. ~~CoburgThe City~~ will not pay for or reimburse the costs incurred by a spouse, registered domestic partner or travel companion who accompanies the employee on Coburg approved travel.

Employees must ~~provide-submit~~ a completed ~~and signed~~ travel expense report and evidence of proof of purchase (receipts) within one month of the expense being incurred or the employee risks forfeiting their payment or reimbursement.

~~Some~~ examples of ~~actual and reasonable~~ business-related expenses ~~include: that Coburg will reimburse/pay for are:~~

- *Education*
- *Meals*
- *Mileage and Parking:* Employees will be reimbursed for authorized use of their personal vehicles at a rate established by the Internal Revenue Service. Reasonable parking costs are also reimbursed upon submission of receipts on private auto expense form. Any traffic citations or court-ordered fees relating to driving or parking offenses (including parking tickets) are the responsibility of the employee and will not be reimbursed by Coburg.

Employees who have a City credit card ~~are encouraged to shall~~ use those cards for all travel related expenses ~~whenever possible~~. Employees who do not have a City ~~visa-issued credit card~~ may request meal and mileage pre-payment based on a projected expense as recorded on a travel ~~permission slip~~ authorization form. An expense report must be completed upon the return of the employee including all associated receipts. Money left over from the pre-payment must be returned to the City upon return.

H.G. Payroll Policies

All employees are paid bi-weekly. There are 26 pay periods in the calendar year. Recording and submittal of time worked/leave earned are due one week before the scheduled pay date. Annual pay periods and time submittal deadlines are generated and distributed in January of each

~~calendar year. Time cards are due by noon on the day after the pay period ends unless otherwise specified by the Finance Department.~~

~~Paydays fall exactly one week following the close of the pay period.~~

The City of Coburg makes all efforts to comply with applicable Oregon and federal wage and hour laws. In the event you believe that Coburg has made any improper deductions, has failed to pay ~~you~~ for all hours worked or for overtime, or has failed to properly calculate ~~your~~ wages in any way, ~~it is the responsibility of the employee you must to~~ immediately report the error to the Finance/Accounting staff, ~~Department. Coburg who~~ will investigate all reports of improper pay practices and will ~~reimburse employees for~~ rectify any improper deductions or omissions. No employee will suffer retaliation or discrimination ~~because he or she has due to~~ report ~~ing~~ any errors or complaints regarding Coburg's pay practices.

~~I.H.~~ Reporting Changes to an Employee's Personal Data

~~Because p~~Personnel records are used to administer pay and benefits, and other employment decisions, ~~e~~Employees are responsible for ~~keeping information current regarding changes maintaining and submitting current data such as~~ name, address, phone number, exemptions, dependents, beneficiary, etc. ~~Keeping your personnel records current can be important to you with regard for to~~ pay, deductions, benefits and other matters. ~~If you have e~~Changes in any of the following items ~~need to be provided to the City as soon as possible; please notify The Finance Department to ensure that the proper updates/paperwork is completed as quickly as possible:~~

- Marital status/Domestic Partnership (for purposes of benefit eligibility determination only);
- Address or telephone number;
- Dependents;
- Person to be notified in case of emergency;
- Other information having a bearing on your employment; and
- Tax withholding.

~~Data requests by the City are not optional. Employees may not intentionally withhold information from Coburg about the items listed above in order to continue to receive benefits or anything of value for themselves or anyone else. Upon request, Coburg may require employees to provide proof of marital status/domestic partnership status.~~ Employees who violate this policy may be subject to discipline, up to and including termination.

~~I.I.~~ Performance Review Dialogue

All City of Coburg employees will receive periodic performance reviews. Performance reviews serve as one factor in decisions related to employment, such as training, merit pay increases, job assignments, employee development, promotions, retention and discipline/termination. Any employee who fails to satisfactorily perform the duties of their position is subject to disciplinary action (including termination).

City of Coburg's goal is to provide an employee with their first formal performance evaluation within six months after hire or promotion. After the initial evaluation, the City of Coburg will strive to provide a formal performance review on an annual basis.

Reviews will generally include the following:

- An evaluation of the employee's quality and quantity of work
- A review of exceptional employee accomplishments
- Establishment of goals for career development and job enrichment
- A review of areas needing improvement
- Setting of performance goals for the employee for the following year.

Employees who disagree with a performance evaluation may submit a written response with reasons for disagreement. The employee's response shall be filed with the employee's performance evaluation in the employee's personnel file. Such response must be filed no later than 30 days following the date the performance evaluation was received.

Supervisors are encouraged to provide employees with informal evaluations of their employees' work on an as-needed basis.

J. Provision of Meals, Beverages and Refreshments

The City of Coburg endorses and approves the provision of meals, beverages and refreshments to employees, elected officials, and volunteers when such provisions occur during the performance of approved City business. The City furthermore acknowledges this provision constitutes a limited and discretionary form of compensation to its employees as defined in both Oregon Revised Statute (ORS) and Oregon Administrative Rule (OAR).

K. Provision of Uniforms and other Items

The City of Coburg provides uniforms, equipment and tools to aid in the performance of job duties based on the needs and duties of each job classification. Specific uniform and equipment supplied by the City either by City purchase or employee reimbursement is detailed in individual Department Administrative Policy and is subject to review and approval of the City Administrator.

III. Time Off and Leaves of Absence

A.Attendance, Punctuality and Reporting Absences

Employees are expected to report to work as scheduled, on time and be prepared to start work. Employees are also expected to remain at work for their entire work schedule, except for unpaid break periods or when required to leave on authorized City business, and perform the work assigned to or requested of them. ~~Late arrivals, early departures, or other absences from scheduled hours are disruptive and must be avoided.~~

Unless specified otherwise in a policy below, employees who will be unexpectedly absent from work for any reason or who will not ~~show-up-arrive~~ for work on time must inform their supervisor ~~via a telephone call, text or email~~ no later than three hours before the start of the employee's scheduled shift. Not reporting to work ~~with no prior notice as required above will result in a and not calling to report the absence is a no-call/no-show and is a serious matter. The first instance of a no-call/no-show will result in a final~~ written warning. ~~The A~~ second separate offense may result in termination of employment with no additional disciplinary steps. ~~A no-call/no-show~~ No attendance with no notice/communication for more than lasting three days ~~will be is~~ considered job abandonment and may be deemed an employee's voluntary resignation of employment.

B. Vacation

~~It is the policy of Coburg to provide each f~~ Full-time employee are provided with vacation time on a pre-approved periodic basis. The amount of vacation to which an employee becomes entitled is determined by the employee's length of service as of his or her employment anniversary date. Employees who work less than 40 hours receive pro-rated benefit accruals. Employees accrue vacation time upon employment, including during the six month probationary period. However, vacation leave may not be utilized for the first ~~180-60~~ days of employment

Vacation leave is accrued as follows:

<u>Length of Service</u>	<u>Hours/Per Month</u>	<u>Full-Time Days Per Year Equivalent</u>
~~06 months~~ – 71 months	8	12 days per year
72-107 months	9.375	15 days – per year
108-143 months	11.33	17 days per year
144-191 months	12.67	19 days per year
192+	13.33	20 days per year

Vacation accrues monthly and may not be taken until it is earned. ~~Vacation time is intended to provide time away from work for rest and recreation. The City recommends that each employee take at least five (5) consecutive days off in a row in each calendar year.~~ Vacation pay accrual may not exceed a maximum of 240 hours. Vacation benefits ~~will~~ stop accruing ~~once the when~~ maximum limit ~~has been is~~ reached. ~~Once the When~~ total accrual is reduced below the maximum level, ~~then benefit accrual resumes can begin accruing again.~~

Vacation leave is paid at the Employee's base rate at the time vacation is taken.

Requests for vacation time are ~~made to your~~ submitted and approved by the employee's immediate supervisor by filling out the time off request form and submitting it for signature to your supervisor on forms provided by the City (paper or electronic) ~~Approved time off request forms must be attached to your time sheet which reflects the pay period for which the vacation time was taken.~~

Employees should be mindful ~~of busy seasons,~~ project due dates, staffing levels, and the responsibilities of ~~the work team the departments you serve~~ when requesting vacation. Vacation request should be made a minimum of two weeks well in advance. ~~and pre-approved by your~~

City Administrator.

Vacation Pay upon Termination

Upon separation of employment, employees who have completed six (6) months of employment will be paid for unused vacation time that has been earned through the last day of work.

Excess Vacation Accrual Payout Request

Employees with an accrual total of 120 or more hours may request a pay out of up to 80 vacation hours annually with a written (email or paper) request submittal between November 1 and December 7 in December, payable on the final pay period of that calendar year or at any time when it is related to a life event. This pay out may not exceed two weeks or 80 hours and is subject to approval of the City Administrator and available budget. ~~Employees with 120 or more hours may request a pay out of up to 40 vacation hours at any time once per calendar year. The City is not required to process all employee requests equally due to department budget availability. The City may honor a request of one employee while not doing so for another. This is solely at the discretion of the City Administrator and based upon availability of funds. A request must be provided in writing, signed and dated by the employee. This request will be forwarded to Payroll after approval and will be reflected on the next scheduled pay period.~~

The City of Coburg provides eligible employees with sick leave in accordance with Oregon's Paid Sick Leave Law. This policy will be updated as necessary to reflect changes in and to ensure compliance with Oregon law.

Employees with questions about this policy may contact the City Administrator. Please also refer to the Oregon Sick Leave Law poster that is posted in the employee breakroom.

Eligibility and Accrual of Paid Sick Leave

Under Oregon's Paid Sick Leave Law and this policy, "employee" includes part-time, full-time, ~~seasonal and temporary hourly, salaried, exempt and non-exempt~~ employees. Sick leave runs concurrently with Oregon Family Medical Leave, federal Family and Medical Leave and other leave where allowed by law. Employees may accrue and use up to 40 hours of paid sick leave per calendar year. Paid sick leave for part-time employees shall accrue at the rate of one hour for every 30 hours worked until the 40-hour yearly accrual cap is reached. Paid sick leave shall be taken in hourly increments.

Employees begin to accrue paid sick leave on the first day of the month following employment, but may not use paid sick leave until the 31st day of employment. After the 31st day of employment, paid sick leave may be used as it is accrued.

If an employee becomes sick and can't report to work in the first 30 days of employment, the supervisor may allow for a sick day depending on the employees standing with the City. Any sick

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days granted outside of the above policy must be approved by the City Administrator. This policy is solely to avoid having a sick employee report to work and thus expose other employees.

Full-Time Employees will accrue one sick day per month or 96 hours per calendar year. Paid sick leave shall be taken in hourly increments.

Pay Rate and Carryover

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Paid sick leave will be paid at the employee's regular rate of pay. Exempt employees are presumed to work 40 hours in each workweek for purposes of their sick leave accrual unless their normal workweek is less than 40 hours, in which case sick leave is accrued based on the employee's normal workweek. Generally, sick leave pay will be included in the paycheck for the next payroll period after sick leave is used, provided the employee submits adequate documentation verifying that the absence was for a qualifying reason as defined in the "Use of Sick Leave" section below.

~~Sick leave is meant to be used or carried over; Any Unused sick leave is not subject to payout will not be cashed out upon separation from employment. If an employee leaves employment and is rehired within 180 days, the employee's sick leave balance will be restored.~~

Employees may carry over up to a maximum of 520 hours of accrued and unused sick leave for use in subsequent calendar years. Sick leave benefits stop accruing once the maximum limit has been reached. Once the total is reduced below the maximum level, benefit accrual resumes.

Use of Sick Leave

Accrued paid sick leave may be used for the following reasons:

1. For the diagnosis, care or treatment of a mental or physical illness, injury or health condition or need for preventive medical care. This is available for the employee or his/her covered family member. *"Family member" means the employee's:*
 - Spouse or registered domestic partner;
 - Child or the child's spouse or registered domestic partner;
 - Parent or the parent's spouse or registered domestic partner;
 - Sibling or stepsibling or the sibling's or stepsibling's spouse or registered domestic partner;
 - Grandparent or the grandparent's spouse or registered domestic partner;
 - Grandchild or the grandchild's spouse or registered domestic partner; or
 - Any individual related by blood or affinity whose close association with the employee is the equivalent of a family relationship.

1. To care for an infant or newly adopted child under 18 years of age, or for a newly placed foster child under 18 years of age, or for an adopted or foster child older than 18

years of age if the child is incapable of self-care because of a mental or physical disability, completed within 12 months after birth or placement of the child.

2. To recover from or seek treatment for a health condition that renders the employee unable to perform at least one essential function of the position.

3. Absence associated with the death of a family member (attending funeral, making arrangements, grieving the death).

2. For any purpose allowed under the Oregon Family Leave Act, including bereavement leave, violence, harassment, sexual assault or stalking as defined by Oregon law and requires leave for any of the purposes under Oregon's domestic violence leave law (ORS 659A.272).

4. In the event of certain public health emergencies or other reasons specified under Oregon's sick leave law.

5. Evacuation, air quality index and other heat index orders.

6. Up to four (4) hours of sick leave each calendar year to donate blood. Blood donations must be made through a program accredited by the American Association of Blood Banks or the American Red Cross. (effective 1/1/2026)

4.

Employees absent from work for a qualifying reason must use accrued sick time hours for that reason and on each subsequent day of absence.

Employee Notice of Need for Sick Leave

Foreseeable Sick Leave. If the need for sick leave is foreseeable, an employee must notify their supervisor as soon as practicable before the leave using the Coburg call-in/notification procedures. Generally, an employee must provide at least 5 days' notice for foreseeable sick leave. The request shall include the anticipated duration of the sick leave, if possible. Employees must make a reasonable effort to schedule foreseeable sick time in a manner that minimally disrupts the operations of Coburg. Employees must notify their supervisor of any change in the expected duration of sick leave as soon as is practicable.

Unforeseeable Sick Leave: If the need for sick leave is unforeseeable, the employee must notify their supervisor as soon as practicable and comply generally with Coburg call-in procedures. See Section C. Generally, an employee should notify his/her immediate supervisor of unforeseeable sick leave at least 30 minutes prior to the beginning of his/her shift, unless physically unable to do so, at which time notice should be given as soon as possible.

An employee must contact his/her supervisor daily while on sick leave, unless an extended period of sick leave has been prearranged with the supervisor or when off work on protected leave. The employee shall inform his/her supervisor of any change in the duration of sick leave as soon as practicable.

If an employee fails to provide proper notice or make a reasonable effort to schedule leave in a manner that is only minimally disruptive to the City of Coburg and operations, Coburg may deny the use and legal protections of sick leave.

Sick Leave Documentation

If an employee takes more than three consecutive scheduled workdays as sick leave, [Coburg-the supervisor or City Administrator](#) may require reasonable documentation showing that the employee was absent for an approved reason. Reasonable documentation includes documentation signed by a healthcare provider, or documentation for victims of domestic violence, harassment, sexual assault or stalking.

Sick Leave Abuse

If ~~Coburg suspects~~ sick leave abuse [is suspected](#), including but not limited to repeated use of unscheduled sick leave or repeated use of sick leave adjacent to weekends, holidays, vacations and paydays; Coburg may require documentation from a healthcare provider on a more frequent basis. Employees found to have abused sick leave as described here may also be subject to discipline, up to and including termination.

Sick Leave Donation

Coburg recognizes eleven holidays each year. All full-time employees will receive their regular straight-time compensation for each holiday. Regular part-time employees receive pay for each designated holiday in the proportion that their normally scheduled number of hours equals 40 hours per week. The holidays celebrated are:

1. New Years Day
2. Martin Luther King Jr. Day
3. President's Day
4. Memorial Day
5. Juneteenth
6. Independence Day
7. Labor Day
8. Veteran's Day
9. Thanksgiving Day
10. Day after Thanksgiving
11. Christmas Day

A holiday that falls on a weekend will be observed on either the preceding Friday or the following Monday to coincide with local custom.

To be eligible for holiday pay, an employee must have worked his or her regularly scheduled hours the workday before and the workday after the holiday, or have been on an approved vacation day or any other excused absence under Coburg policy. If an employee is on vacation when a holiday is observed, the employee will be paid for the holiday and will be granted an alternate day of vacation at a later date.

~~leave. Coburg will follow the holiday pay policy set forth in the City of Coburg's Employee Handbook.~~

Non-exempt, ~~regularly variable alternative~~ scheduled employees (~~Police Officers~~) assigned to whose duties are required for the continuation of City services on a holiday will be allowed to can select to receive up to ten (10) hours of holiday pay at double their base pay rate or earn ten(10) hours of holiday leave bank time off for identified holidays. These "holidays" which may then be used at the employee's discretion within the calendar year they are received. This is subject to approval of their supervisor and shall request the time prior to taking it via the proper request form. All holiday time must be used by December 31, in the calendar year it is accumulated or it will be forfeited and. ~~Banked Holiday Pay~~ is not eligible to be paid out in a lump sum for separate payout at any point in the year.

~~An employee who works on a recognized holiday shall receive double time pay for the amount of hours actually worked on the holiday up to 8 hours. If an employee works more than an eight, they receive one and one-half times the hours worked which is the standard overtime rate. They do not receive double time for the hours in excess of eight (8).~~

Employees who are on an unpaid leave of absence and not scheduled to work will not be paid for receive holidays pay. Upon their return from absence they will again be paid for holidays per holiday pay policy.

Employees may select one additional day with pay per calendar year.

Employees may split their personal holiday in increments of no less than 4 hours. ~~Employees must coordinate requests for floating holidays with their supervisor. Use of personal holiday shall be requested and approved consistent with vacation leave use requests.~~

~~Employees who begin employment after January 1 receive a pro-rated number of hours for a personal holiday. For example, if you start on May 1 then you will receive 66% of 8 hours or 5.28 hours.~~

Statement of no FMLA/OFLA Coverage

Coburg employees are not eligible for leaves of absence under the Oregon Family Leave Act (OFLA) or the federal Family Medical Leave Act (FMLA) due to the entity's small size.

One exception is that Coburg will honor requests from eligible employees to take a leave of absence under the Oregon Military Family Leave Act. Thus, during a period of military conflict, as defined by law, eligible employees with a spouse or registered same-sex domestic partner who is a member of the Armed Forces, National Guard, or military reserve forces ("Military Spouse"), and who has been notified of an impending call or order to active duty (or who has been deployed) is entitled to a total of 14 days of unpaid leave per deployment after the Military Spouse has been notified of an impending call or order to active duty and before deployment and when the Military Spouse is on leave from deployment. To be an eligible employee and entitled to this leave, the employee must have worked an average of 20 hours per week prior to beginning the requested leave.

G.E. Paid Bereavement Leave

~~For permanent status-Regular full-time or part-time~~ employees who have fulfilled their six-month probationary period bereavement leave will ~~be paid-receive for~~ up to three (3) days of paid bereavement leave. This leave will be paid based upon employee's base pay. Employees may, with supervisor approval use any vacation or personal holiday available paid leave for additional time off as necessary for the attendance of funerals of those who do not meet the criteria of "family member." See "family member" definition under sick Leave, page 15.

~~Up to 40 hours of bereavement leave will be granted to employees who have worked for the City of Coburg for 90 or more days. This leave is provided to employees who have experienced the death of a family member and is unpaid; employees, however, may use accrued sick leave during the bereavement leave period. Requests for bereavement leave must be made to the employee's immediate supervisor before the leave is to begin. This leave will be administered in accordance with Oregon's sick leave law, and the time off will be deducted from the employee's sick leave bank. Please see payroll \ finance for more information.~~

H. Paid Leave Oregon

Paid Leave Oregon (PLO) is a state-run program, administered by the Oregon Employment Department (OED), that allows eligible employees to take up to 12-weeks of paid time off per benefit year, for the following reasons:

- **Family leave** – for an employee to care for an eligible family member with a serious illness or injury, to bond with a new child after birth, adoption, or foster care placement, or to effectuate the legal process required for placement of a foster child or the adoption of a child.
- **Medical leave** – for an employee experiencing their own serious health condition or disability due to pregnancy.
- **Safe leave** – for an employee or eligible child dependent experiencing issues related to sexual assault, domestic violence, harassment, bias, or stalking.

The PLO program also allows employees to take an additional two (2) weeks of paid leave for pregnancy, childbirth, or related medical conditions.

Notification Requirements

Although the PLO program is administered by the Oregon Employment Department (OED), employees are required to notify the City when they have applied for leave.

Foreseeable Leave: If the need for PLO leave is foreseeable or planned, the employee is required to provide [Contact] with at least 30 days' written notice before paid leave begins.

Unforeseeable: If the need for PLO leave is unforeseeable or unplanned, an employee is required to provide oral notice to [Contact] within 24 hours of the start of the leave, and the employee must also provide written notice within three (3) days after the start of the leave.

Written notice must include the employee's first and last name, type of leave, explanation of the need for leave, and anticipated timing and duration of leave. Timing and duration of leave should include the employee's plan for taking leave on an intermittent basis (and the proposed schedule) or in one block of time.

If the employee's dates of scheduled leave change, are extended by the PLO program, or if the reason for leave becomes known and/or, if circumstances change during the leave and the leave period differs from the employee's original notice, the employee must notify [Contact] within three business days, or as soon as possible.

Regardless of the reason for leave, or whether the need for leave is foreseeable, employees are expected to comply with [Organization]'s normal call-in procedures.

Under Oregon law, an employee who fails to follow these notification requirements may receive reduced PLO benefits; specifically, the first weekly benefit amount will be reduced by 25 percent (the penalty calculated for leaves that are taken in increments of less than a full work week differs). See OAR 471-070-1310(9) and (10).

Accrued Leave and Holiday Pay While on Leave

Employees using accrued leave in addition to receiving PLO benefits will continue to accrue sick, vacation, or other employer-provided leave, and receive holiday pay. Employees who do not use accrued leave while on a Paid Leave will not accrue sick, vacation, or other employer-provided leave, and will not receive holiday pay.

Benefits While on Leave

If an employee is receiving PLO leave benefits, the City will continue the employee's healthcare, life, disability, and all eligible voluntary coverage, on the same terms as if the employee had continued to work. An employee wishing to maintain coverage when on PLO leave is responsible for paying their share of premiums, the same as when premiums were paid by the employee, prior to receiving PLO leave benefits.

If the City chooses to pay the employee's portion of the insurance coverage during the period of PLO leave, employees are expected to repay the City for those premiums. Upon return to work, the City will deduct those premiums from an employee's pay, up to 10% of an employee's gross pay, each period, until the City has been paid back.

If an employee cannot or will not pay their share of premiums, the City may discontinue coverage until the employee returns from leave. Additionally, if an employee fails to return to work from leave under PLO, then the City may use any legal means available to collect any amount the employee owes to the City for covering the employee's share of the premiums while the employee was on leave under PLO.

Medical Certification Prior to Returning to Work

If an employee uses more than three consecutive scheduled workdays for their own serious health condition, prior to returning to work the employee must furnish medical certification from their healthcare provider stating that the employee is able to resume work.

Job Protection

Employees who worked for the City for more than 90 consecutive calendar days prior to taking PLO leave will be reinstated to their former position if the position still exists. If the position has been eliminated, the employee will be restored to a different position with similar job duties with the same employment benefits and pay.

Reinstatement is not guaranteed if the position has been eliminated under circumstances where the law does not require reinstatement.

Employees are expected to promptly return to work when the circumstances requiring PLO leave have been resolved. If an employee does not return to work at the end of their PLO leave, reinstatement may not be available.

Use of Accrued Leave During PLO Leave

PLO benefits may not provide employees with 100% of their gross regular wages. Employees receiving PLO benefits may choose to use accrued paid leave (sick, vacation, paid time off, etc.), and/or comp time in addition to receiving PLO benefits. Accrued paid leave must be used in the following order: Sick leave, vacation leave, comp time, selected holiday, etc.

H.F. Jury and Witness Duty

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Jury Duty

Coburg will grant employees time off for mandatory jury duty and/or jury duty orientation. A copy of the court notice must be submitted to the employee's supervisor to verify the need for such leave. Jury duty leave is paid; however, the employee shall surrender any jury duty pay he/she receives to the City.

The employee is expected to report for work when doing so does not conflict with court obligations. It is the employee's responsibility to keep his/her supervisor informed about the amount of time required for jury duty.

Witness Duty

Time spent serving as a witness in a work-related, legal proceeding will be treated as time worked for pay purposes, provided the time served occurs during regularly scheduled hours, the employee is subpoenaed to testify, and the employee submits witness fees to finance department upon receipt.

Except for employee absences covered under Coburg’s “Crime Victim Leave Policy” or “Domestic Violence Leave and Accommodation Policy,” employees who are subpoenaed to testify in non-work-related legal proceedings must use any available vacation time to cover their absence from work. If the employee does not have any available vacation time, the employee’s absences may be unexcused and may subject the employee to discipline, up to and including termination. Employees must present a copy of the subpoena served on them to their supervisor for scheduling and verification purposes no later than 24 hours after being served.

K.G. Religious Observances Leave and Accommodations Policy

Coburg respects the religious beliefs and practices of all employees. Coburg will make, upon request, an accommodation for such observances when a reasonable accommodation is available that does not create an undue hardship on Coburg’s business. Employees may use vacation or unpaid time for religious holy days or to participate in a religious observance or practice; if accrued leave is not available, then an employee may request to take unpaid leave. Requests for religious leave or accommodation should be made with the City Administrator.

K.H. Crime Victim Leave Policy

Any employee who has worked an average of at least 25 hours per week for 180 days is eligible for reasonable, unpaid leave to attend criminal proceedings if the employee or his or her immediate family member (defined below) has suffered financial, social, psychological or physical harm as a result of being a victim of certain felonies, such as kidnapping, rape, arson, and assault.

“Immediate family member” includes a spouse, registered same-sex domestic partner, father, mother, sibling, child, stepchild or grandparent.

Employees who are eligible for crime victim leave must:

- Use any accrued, but unused vacation/sick leave during the leave period;
- Provide as much advance notice as is practicable of his/her intention to take leave (unless giving advance notice is not feasible); and
- Submit a request for the leave in writing to the City Administrator as far in advance as possible, indicating the amount of time needed, when the time will be needed, and the reason for the leave.

In all circumstances, Coburg may require certification of the need for leave, such as copies of any notices of scheduled criminal proceedings that the employee receives from a law enforcement agency or district attorney’s office, police report, a protective order issued by a court, or similarly reliable sources.

K.I. Domestic Violence Leave and Accommodation Policy

All employees are eligible for reasonable unpaid leave to address domestic violence, harassment, sexual assault, or stalking of the employee or his or her minor dependents.

Reasons for taking leave include the employee’s (or the employee’s dependent’s) need to: seek legal or law enforcement assistance or remedies; secure medical treatment for or time off to

recover from injuries; seek counseling from a licensed mental health professional; obtain services from a victim services provider; or relocate or secure an existing home.

Leave is generally unpaid, but the employee may use any accrued vacation or sick leave while on this type of leave.

When seeking this type of leave, the employee should provide as much advance notice as is practicable of his or her intention to take leave, unless giving advance notice is not feasible.

Notice of need to take leave should be provided by submitting a request for leave in writing to the City Administrator as far in advance as possible, indicating the time needed, when the time will be needed, and the reason for the leave. Coburg will then generally require certification of the need for the leave, such as a police report, protective order or other evidence of a court proceeding, or documentation from a law enforcement officer, attorney, healthcare professional, member of the clergy, or victim services provider.

If more leave than originally authorized needs to be taken, the employee should give Coburg notice as soon as is practicable prior to the end of the authorized leave. When taking leave in an unanticipated or emergency situation, the employee must give oral or written notice as soon as is practicable. When leave is unanticipated, this notice may be given by any person on the employee's behalf.

Finally, employees who are victims of domestic violence, harassment, sexual assault or stalking may be entitled to a "reasonable safety accommodation" that will allow the employee to more safely continue to work, unless such an accommodation would impose an "undue hardship" on Coburg. Please contact the City Administrator immediately with requests for reasonable safety accommodations.

E.J. Military Leave

Military leave of absence will be granted to employees who are absent from work because of service in the U.S. uniformed services in accordance with the ~~Uniformed Services Employment and Reemployment Rights Act (USERRA)~~ Oregon's Military Leave law. Employees who wish to serve in the military and take military leave must give advance notice to their supervisor and to the City Administrator unless military deployment necessity prevents such notice, or it is otherwise impossible or unreasonable.

All employees who are members of the National Guard, National Guard Reserve or of any reserve component of the Armed Forces of the United States or of the United States Public Health Service are entitled to a paid leave of absence from duties for a period not exceeding 21 work days in any federal fiscal year (October 1st through September 30th) for training, provided the employee is employed at least six months prior to the leave. Employees who have not worked for the [Organization] for six months will also receive up to 21 work days in any federal fiscal year for the same purposes, but such leave will not be paid. Employees are not required to take their leave in one block of time but may use the paid leave allowed under this rule over the course of the federal fiscal year. The actual number of paid work hours allowed is dependent on the

employee's standard work schedule but must be consistent with the intent of this rule. Employees may use military leave for active duty or inactive duty for training, state active duty and duty under Title 10 or 32 of the United States Code.

The total number of paid days for both training and active duty shall not exceed the total amount allowed above in any federal fiscal year.

Absences incurred for additional active duty or inactive duty for training, state active duty and duty under Title 10 or 32 of the United States Code may be charged to accrued paid time off such as vacation or compensatory time or taken as unpaid leave.

For more information on Military Leave please contact the City Administrator.

IV. Employee Benefits

A. Healthcare Benefits

Employees who meet the definition of "benefit eligible" under both Coburg policy and that of its health insurance provider are entitled to the benefit options offered by Coburg. Generally speaking, that means Coburg offers medical insurance for all of its regular, full-time employees (30 hours or more) unless otherwise established by law. ~~Coburg pays 95% of the cost of elected coverage for its regular, full-time employees. Employees are required to pay 5% of their elected coverage. Part-time employees (20 hours or less) are not eligible for health insurance coverage.~~

The group insurance policy and the summary plan description issued to employees set out the terms and conditions of the health insurance plan offered by Coburg. These documents govern all issues relating to employee health insurance. As other employee benefits are offered by Coburg, employees will be advised and provided with copies of relevant plan documents. Copies are available from Finance Department.

Long term Disability

Coburg provides a long-term disability (LTD) benefit plan to help employees working in benefits-eligible positions cope with an illness or injury resulting in a long-term absence from employment. Information regarding long-term disability will be made available annually, upon new-hire, and on request.

Life Insurance

Coburg provides a basic life insurance plan that is based upon your annual salary, to a maximum benefit amount for employees working in benefits-eligible positions. Information regarding life insurance will be made available annually, upon new hire, and upon request.

Pre-tax Account (FSA)

Coburg makes available an FSA option to benefit eligible employees for dependent care expenses, medical and dental services, and employee insurance premiums. The FSA option is an employee elected deduction and is not funded by the City.

Healthcare Reimbursement Account (HRA)

The City provides \$50 per month or \$600 annually into a Health Reimbursement account for employees working 20 hours or more. These funds may be spent according to the policies of the carrier but are meant for reimbursements for small items such as co-pay, prescriptions, immunizations, and approved medical expenses. Information regarding the HRA will be made available annually, upon new hire, and upon request. The \$50 per month contribution will begin on the 1st of the month following 30 days of employment.

For information on any medical benefits of the City contact the Finance Department.

Deferred Compensation Plan

The City provides up to \$50 per month (Maximum \$600 per year) in matching funds to each employee's Deferred Compensation Plan. The plan is provided by the City and matching funds are available only for the City's formal deferred compensation plan. ~~Information regarding the HRA will be made available annually, upon new hire, and upon request.~~ The \$50 per month contribution will begin on the 1st of the month following 30 days of employment.

B. Employee Assistance Program (EAP)

~~This free, confidential service is provided to all employees covered by our medical insurance benefits, and their covered dependents who may be experiencing life problems. Information regarding this service can be obtained by contacting the City Administrator.~~

Canopy also provides educational tools as resources relating to eldercare, childcare, legal consultation, financial coaching, identity theft, home ownership, and gym membership discounts.

More information regarding this service can be obtained by contacting [Contact], or you can contact Canopy directly at 1-800-433-2320, or at www.canopywell.com.

C. Workers' Compensation and Safety on the Job

You are protected by workers' compensation insurance under Oregon law. This insurance covers you in case of occupational injury or illness by providing, among other things, medical care and compensation and temporary or other disability benefits. Employees are expected to work safely and in a safe environment.

Steps to take if you are injured on the job

If you are injured on the job, Coburg wants to know about it and expects to learn about it no later than 24 hours after your injury (report all work-related injuries to your supervisor).

If you seek treatment for your work-related injury and want to apply for workers' compensation benefits, you must do all of the following:

1. Report any work-related injury to your supervisor. You must report the injury no later than 24 hours after injury.
2. Seek medical treatment and follow-up care if required.
3. Promptly complete a written Employee's Claim Form (Form 801) and returns it to the City Administrator.

Failure to timely follow these steps may negatively affect your ability to receive benefits.

Return to Work

If you require workers' compensation leave, Coburg will strive to reemploy you in the most suitable vacant position available at the conclusion of that leave. However, you must first submit documentation from a health care provider who is familiar with your condition certifying your ability to return to work and perform the essential functions of the position.

When returning from a workers' compensation leave you have no greater right to reinstatement than if you had been continuously employed rather than on leave. For example, if you would have been laid off had you not been on leave, or if your position is eliminated, and no equivalent or comparable positions are available, then you may not be entitled to reinstatement. These are only examples and all reinstatement/reemployment decisions are subject to the terms of any applicable collective bargaining agreement. Coburg does not discriminate against employees who suffer a workplace injury or illness.

Early Return-to-Work program

Our Return-to-Work program provides guidelines for returning you ~~an employee~~ to work at the earliest possible time after ~~you have suffered~~ suffering an on-the-job injury or illness that results in time loss. This program is not intended as a substitute for reasonable accommodation when an injured employee also qualifies as an individual with a disability. The Return-to-Work Program is intended to be transitional work, to enable ~~you to a~~ return to ~~your~~ the employee's regular job in a reasonable period of time.

The Return-to-Work program for job-related injuries consists of a team effort by Coburg, injured employees and their treating physicians, and our workers' compensation insurance carrier claims staff. The goal is to return our employees to full employment at the earliest possible date that is consistent with their medical condition and the advice of the treating physician.

If ~~your a doctor determines~~ medical professional determines that you are able to perform modified work, Coburg will attempt to provide you with a temporary job assignment for a

reasonable period of time until you can resume your regular duties (except where provided as an accommodation for a disability). If, due to a work-related injury, you are offered a modified position that has been medically approved, failure to phone in or report at the designated time and place may affect your compensation and employment with Coburg. While you are on modified or transitional work, you are still subject to all other Coburg rules and procedures.

Overlap with Other Laws

Coburg will account for other leave and disability laws that might also apply to your situation, such as the Americans with Disabilities Act (ADA). If, after returning from a workers' compensation leave, it is determined that you are unable to perform the essential functions of your position because of a qualifying disability, you may be entitled to a reasonable accommodation, as governed by the ADA and/or applicable Oregon laws covering disabilities in the workplace.

D. PERS (Public Employees' Retirement System) Benefits

City of Coburg participates in the Public Employees Retirement System (PERS) and pays the 6% employee contribution; therefore, your designation as a Tier I, Tier II, or Oregon Public Service Retirement Plan (OPSRP) member will depend on your prior PERS service and PERS rules. An employee's designation and eligibility for participation in PERS or the OPSRP are determined by law. For more information about these plans, please contact PERS at 1-888-320-7377 or visit their website at www.oregon.gov/PERS. For information about City of Coburg contributions to employee PERS or OPSRP plans, please see payroll.

~~City of Coburg will consider allowing PERS-eligible employees to retire from their employment with the City of Coburg and then rehiring them, as permitted under Oregon law. The City of Coburg will consider, among other factors, the uniqueness of the employee's skills or experience, the needs of the City of Coburg, and the ability of existing employees to perform the work of the retiring employee. Please see payroll finance for more information.~~

A. Alcohol/Drug Use, Abuse and Testing Policy

The City of Coburg works to maintain a safe and efficient work environment. Employees who misuse controlled substances, prescription or illegal drugs, or alcoholic beverages pose a risk both to themselves and to everyone who comes into contact with or depends upon them and risks damage to City of Coburg's reputation.

The City of Coburg expects employees to report to work in a condition that is conducive to performing their duties in a safe, effective and efficient manner. An employee's off-the-job as well as on-the-job involvement with drugs and alcohol can have a significant impact on the workplace and can present a substantial risk to the employee who is using alcohol and drugs, to coworkers and others.

This policy applies to all employees except where noted in this policy or where it is inconsistent with applicable law. This policy revises and supersedes all previous drug and alcohol testing policies and practices.

Prohibited Conduct

The following examples of prohibited conduct do not apply to law enforcement employees who possess drugs, alcohol or other items identified in this policy in connection with law enforcement work.

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while on City of Coburg property, on City of Coburg time, while driving City of Coburg vehicles (or personal vehicles while on City of Coburg business), or in other circumstances which adversely affect City of Coburg operations or safety of City of Coburg employees or others.

2. Law enforcement employees may possess or transfer alcohol during the performance of their law enforcement duties, *e.g.*, collecting evidence.
 - a. The conduct prohibited by this rule includes consumption of any intoxicating liquor within four hours of reporting to work or during rest breaks or meal periods. If use of alcoholic liquor or an alcohol "hangover" adversely affects an employee's physical or mental faculties while at work to any perceptible degree, or the employee's blood alcohol content exceeds .02 percent, the employee will be deemed "under the influence" for purposes of this rule.
3. Possession, distribution, dispensing, sale, attempted sale, use, manufacture or being under the influence of any narcotic, hallucinogen, stimulant, sedative, drug or other controlled substance while on City of Coburg property, on City of Coburg time, while driving City of Coburg vehicles (or personal vehicles while on City of Coburg business), or in other circumstances which adversely affect City of Coburg operations or safety of City of Coburg employees. Employees may not have any detectable amount of narcotic, hallucinogen, stimulant, sedative, drug or other controlled substance in system while on City of Coburg property or on City of Coburg] time.
 - a. Law enforcement employees may possess narcotics, drugs or other controlled substances while engaging in law enforcement duties, *e.g.*, collecting or transporting evidence.
 - b. The conduct prohibited by this rule includes consumption of any such substance prior to reporting to work or during rest breaks or meal periods. If use of such substances or withdrawal symptoms adversely affects an employee's physical or mental faculties while at work to any perceptible degree, or the employee tests "positive" for any such substances by screening and confirmation tests, the employee will be deemed "under the influence" for purposes of this rule.
 - c. As used in this policy, "controlled substance" includes, but is not limited to, any controlled substance listed in Schedules I through V of the Federal Controlled Substance Act, including marijuana that is otherwise lawful to use under Oregon, Washington or any other state's law.
4. Bringing to City of Coburg property, or possessing, items or objects on City of Coburg property that contain any "controlled substance," including, for example, "pot brownies", "edibles" and candy containing marijuana. This prohibition does not apply to law enforcement employees who bring or possess such items in connection with law-enforcement work. No employee, regardless of position held, may knowingly serve items

containing marijuana or any other “controlled substance” to co-workers, members of the public, or elected officials while on work time or on/in City of Coburg property.

5. Bringing equipment or any devices marketed for use or designed specifically for use in ingesting, inhaling or otherwise introducing marijuana (or controlled substances), such as pipes, bongs, “vape” pens, smoking masks, roach clips, and or other drug paraphernalia. This prohibition does not apply to employees who possess such items in connection with law enforcement work.
6. Bringing equipment, products or materials that are marketed for use or designed for use in planting, propagating, cultivating, growing, or manufacturing marijuana, including live or dried marijuana plants to City of Coburg property. This prohibition does not apply to employees who possess such items in connection with law enforcement work.

Prescription Medication and Medical Marijuana

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With the exception of medical marijuana, nothing in this rule is intended to prohibit the use of a drug taken under supervision by a licensed health care professional, where its use does not present a safety hazard or otherwise adversely impact an employee's performance or City of Coburg operations.

Employees must inform their supervisor about their use of any prescription or over-the-counter drugs that could affect their ability to safely perform the duties of their position. If an employee's use of such prescription drugs could adversely affect City of Coburg operations or safety of City of Coburg employees or other persons, City of Coburg may reassign the employee using the prescription drugs to other work or take other appropriate action to accommodate the physical or mental effects of the medication. Failure to report use of prescription drugs covered by this rule will subject an employee to disciplinary action, up to and including termination. (Although an employee is not required to provide the City of Coburg with the name(s) of the prescription medication(s) taken, medical verification of the prescription may be required.)

The use of marijuana, which is a Schedule 1 controlled substance under federal law, is expressly prohibited under this policy, even if its medical use is authorized under state law. Employees who use medical marijuana in connection with a disability should discuss with their Supervisor other means of accommodating the disability in the workplace, as City of Coburg will not agree to allow an employee to use medical marijuana as an accommodation. (See “Disability Accommodation Policy,” above.)

Testing

Coburg reserves the right to:

- a. Subject applicants who are given a conditional offer of employment in a safety-sensitive position to a drug and/or alcohol test;
- b. Test employees reasonably suspected of using drugs or alcohol in violation of this policy;
- c. Discipline or discharge employees who test positive or otherwise violate this policy; and
- d. Test employees when they: (1) cause or contribute to accidents that seriously damage a Coburg vehicle, machinery, equipment or property; (2) result in an injury to themselves

or another employee requiring offsite medical attention; or (3) when Coburg reasonably suspects that the accident or injury may have been caused by drug or alcohol use.

Reasonable Cause Testing

If there is reasonable cause to suspect that an employee is under the influence of controlled substances or alcohol during work hours or has used drugs or alcohol in violation of this policy, the City of Coburg may require the employee to undergo testing for controlled substances or alcohol.

As used in this policy, unless the context indicates otherwise:

- The terms "test" and "testing" shall be construed to mean job impairment field tests, laboratory tests, breathalyzer tests, and other tests of saliva, blood and urine. No testing shall be performed under this rule without the approval of the City Administrator or the City Administrator's designee.
- "Reasonable cause" as used in this policy means an articulable belief based on specific facts and reasonable inferences drawn from those facts that an employee is more likely than not under the influence of controlled substances or alcohol or has used drugs or alcohol in violation of this policy. Circumstances which can constitute a basis for determining "reasonable cause" may include, but are not limited to:
 - a pattern of abnormal or erratic behavior;
 - information provided by a reliable and credible source;
 - direct observation of drug or alcohol use;
 - presence of the physical symptoms of drug or alcohol use (*i.e.*, glassy or bloodshot eyes, alcohol odor on breath, slurred speech, poor coordination and/or reflexes);
 - unexplained significant deterioration in individual job performance;
 - unexplained or suspicious absenteeism or tardiness;
 - employee admissions regarding drug or alcohol use; and
 - unexplained absences from normal work areas where there is reason to suspect drug or alcohol related activity.

Supervisors should detail in writing the specific facts, symptoms or observations that form the basis for their determination that reasonable cause exists to warrant alcohol or controlled substance testing of an employee or a search. This documentation shall be forwarded to the City Administrator. Whenever possible, supervisors should locate a second employee or witness to corroborate his/her "reasonable cause" findings.

An employee whose initial laboratory screening test for controlled substances yields a positive result shall be given a second test. The second test shall use a portion of the same test sample withdrawn from the employee for use in the initial screening test. If the second test confirms the initial positive test result, the employee shall be notified of the results in writing by the City Administrator. The letter of notification shall state the particular substance identified by the laboratory tests. The employee may request a third test of the sample within 24 hours of receiving the letter of notification, but such testing will be paid for by the employee.

Search of Property

When reasonable suspicion exists to believe an employee possesses alcohol or a controlled substance on Coburg property, or has otherwise violated provisions of this rule regarding possession, sale or use of controlled substances or alcohol, Coburg may search the employee's possessions located on Coburg property, including but not limited to, clothes, locker, lunchbox, toolbox, and desk. Employees should have no expectation of privacy in any items they bring on to Coburg property, or in property, equipment or supplies provided by Coburg to employee.

Employee Refusal to Test/Search

An employee who refuses to consent to a test or a search when there is reasonable cause to suspect that the employee has violated this policy is subject to disciplinary action up to and including termination. The reasons for the refusal shall be considered in determining the appropriate disciplinary action.

An employee who refuses to cooperate with any tests required by this policy is also subject to discipline, up to and including termination. This includes, but is not limited to, tampering with, or attempting to tamper with, a specimen sample, using chemicals or other ingredients to mask or otherwise cover up the presence of metabolites, drugs or alcohol in a specimen, or providing a blood or urine specimen that was produced by anyone or anything other than the employee being tested.

Crimes Involving Drugs and/or Alcohol

Employees shall report:

- Any criminal arrest or conviction for drug- or alcohol-related activity within five days of the arrest or conviction;
- Entry into a drug court or diversion program; or
- Loss or limitation of driving privileges when the employee's job is identified as requiring a valid driver's license (regular or CDL).
 - Failure to report as required will result in disciplinary action up to and including termination.

Drug and Alcohol Treatment

The City of Coburg recognizes that alcohol and drug use may be a sign of chemical dependency and that employees with alcohol and drug problems can be successfully treated. The City of Coburg is willing to help such employees obtain appropriate treatment.

An employee who believes that he/she has a problem involving the use of alcohol or drugs should ask a supervisor or City Administrator for assistance.

The City of Coburg will work with an employee to identify all benefits and benefit programs that may be available to help deal with the problem. Attendance at any rehabilitation or treatment

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program will be a shared financial responsibility of the employee and the City of Coburg to the extent its existing benefits package covers some or all of the program costs.

Although the City of Coburg recognizes that alcohol and drug abuse can be successfully treated and is willing to work with employees who may suffer from such problems, it is the employee's responsibility to seek assistance before drug or alcohol problems lead to disciplinary action. Once a violation of the City of Coburg policy is discovered, the employee's willingness to seek City of Coburg or outside assistance will not "excuse" the violation and generally will have no bearing on the determination of appropriate disciplinary action.

Discipline and Consequences of Prohibited Conduct

An employee who violates this policy will be subject to either termination or a last-chance agreement.

A last-chance agreement is an agreement whereby an employee who would otherwise be terminated is provided an opportunity to address his/her substance abuse issue and/or performance or safety issues. The last-chance agreement will inform the employee of the problems noted with his/her performance and to specify the performance required for the employee to achieve in order to continue to be employed by the City of Coburg. Violation of the provisions of a last-chance agreement shall result in immediate termination of the employee, notwithstanding the provisions of any other personnel rule.

Confidentiality

All information from an employee's drug and alcohol evaluation is confidential and only those with a need to know are to be informed of test results. Disclosure of such information to any other person, agency, or Coburg employee is prohibited unless written authorization is obtained from the employee.

B. Equipment Use

This policy applies to employee use of City vehicles, equipment, cell phones, smart phones (including iPhones, "smartphones" and similar devices), tablets and similar devices, all of which are referred to as "cellular devices" in the Cellular Devices Policy.

Vehicles

City Vehicles are assigned to employees whose job requires them to utilize a vehicle in order to conduct assigned City Business. This includes Public Works and Police vehicles. Employees must pass a background and DMV check prior to operating a City vehicle, and must have a current driver's license.

Vehicles may only be used for the purpose of City business and shall not be used for personal business. Only City employees may drive or ride in City owned vehicles. Children, spouses,

friends, etc. shall not be allowed in City Vehicles. Exceptions may be made in special circumstances and when approved by the department supervisor or City Administrator.

Employees who are emergency responders and on-call may take their vehicle home when assigned to on-call duty in order to provide a more rapid response time. This includes Police and Public Works employees living within the required response areas. Employees responding to an on-call event in a city vehicle must do so in uniform.

Equipment

Equipment assigned to employees for the purpose of conducting their job should be used properly and cared for as follows:

1. You are responsible for the care and custody of equipment issued to you including computer, office equipment, City issued credit cards, clothing, tools, vehicles, cell phones, etc. This includes securing it against theft.
2. Equipment is not to be used for personal use.
3. City-issued credit cards are not to be used for personal use.
4. Cell phones are for the purpose of conducting City business. Therefore, you are required to answer your cell phone during the day. Cell phones are to remain on. If you are on-call, your cell phone is to remain on and you are expected to answer it.
5. Vehicles are to be clean and properly stocked with tools and safety equipment.

Cell Phones and Cellular Devices

Employees are allowed to bring personal cell phones and cellular devices to work with them. During working hours, however, employees should refrain from using them except in an emergency or during a meal period or rest break.

Employees who use personal or Coburg provided cell phones/cellular devices may not violate Coburg's policies against harassment and discrimination. Thus, employees who use a personal or Coburg provided cell phone/cellular device to send a text or instant message to another employee (or to a citizen or someone not employed by the Coburg that is harassing or otherwise in violation of Coburg's no-harassment and no-discrimination policies will be subject to discipline up to and including termination.

Employee Use of Coburg Provided Cell Phones/Cellular Devices

Cell phones/cellular devices are made available to Coburg employees on a limited basis to conduct Coburg's business. Determinations as to which employees receive Coburg provided cell phones will be made on a case-by-case basis; employees are not guaranteed a cell phone or cellular device

Employees who receive a cell phone or cellular device from Coburg must agree to not use the cell phone/cellular device for personal use except in emergency situations and must abide by all aspects of the Cellular Device Policy. Further, employees who receive a cell phone or cellular

device from Coburg must acknowledge and understand that because the cell phone/cellular device is paid for and provided by Coburg, any communications (including text messages) received by or sent from the cell phone/cellular device may be subject to inspection and review if Coburg has reasonable grounds to believe that the employee's use of the cell phone violates any aspect of the Cellular Device Policy or any other Coburg policy. An employee who refuses to provide Coburg access to his/her personal cell phone/cellular device in connection with an investigation and after reasonable notice may be subject to discipline, up to and including termination.

Employees may not use Coburg provided cell phones or cellular devices to call 1-900, 1-976 or similar "pay per minute" services. Further, family and friends may not use an employee's Coburg provided cell phone/cellular device.

Employee Use of Cell Phones/Cellular Devices with Cameras

Cameras of any type, including cell phones or cellular devices with built-in cameras and video photography options, may not be used during working hours, or at any Coburg sponsored function unless authorized to do so by the City Administrator. Photos may be needed for recorded incidents or work related reports. Employee may take pictures and/or videos when they will be used for records for the City of Coburg.

Cell Phones/Cellular Devices on Public Records

Coburg related business conducted on Coburg provided or personal cell phones/cellular devices may be subject to disclosure and production under Oregon's Public Records laws or in connection with litigation filed against Coburg.

Cell Phones/Cellular Device use while Driving

The use of a cell phone or cellular device while driving is unlawful. Subject to a few narrow exceptions for emergency or public safety purposes, Oregon law also prohibits the use of handheld cell phones while driving, even if the driving is for work-related reasons. This policy is meant to ensure the safe operation of Coburg vehicles and the operation of private vehicles while an employee is on work time. It applies equally to the usage of employee-owned cell phones and phones provided or subsidized by Coburg.

Employees are prohibited from using handheld cell phones for any purpose while driving on Coburg authorized or Coburg related business. This policy also prohibits employees from using a cell phone or other cellular device to send or receive text or "instant" messages while driving on Coburg business (other than those employees engaged in law enforcement work). Should an employee need to make a business call while driving, the employee must locate a lawfully designated area to park and make the call, unless the employee uses a hands-free cell phone or cellular device for the call. In either situation, such calls should be kept short and should the circumstances warrant (for example, heavy traffic, bad weather), the employee should locate a lawfully designated area to park to continue or make the call, even if the employee is using a

hands-free device. Violation of this policy will subject the employee to discipline, up to and including termination. This policy does not apply to emergency response when operating under lawful exclusions for such purpose.

C. General Security – User Acceptable Use

City of Coburg provides many business tools to its employees to enhance their productivity and jobs. These tools include computers, software, communication tools (email, chat), access to internal networks (intranet), access to external networks (internet), as well as telephone systems, voice mail, fax, photocopiers, etc. City of Coburg requires that these systems be used in a responsible way, ethically, and in compliance with all legislation and other City of Coburg policies and contracts. Noncompliance could have a severe, negative impact on the City of Coburg, its employees, and its customers. This policy does not attempt to anticipate every situation that may arise and does not relieve anyone accessing the system of their obligation to use common sense and good judgment.

Individuals at City of Coburg are encouraged to use the City systems and resources to further the business goals and objectives of the City of Coburg. The types of activities that are encouraged include:

- Communicating with fellow employees, City of Coburg business partners, and City of Coburg customers within the context of an individual's assigned responsibilities.
- Acquiring or sharing information necessary or related to the performance of an individual's assigned responsibilities.
- Participating in educational or professional development activities

Cyber Security Policy Intended Audience

This policy is applicable to all employees of City of Coburg, including full-time, part-time, and temporary employees; students; and interns. The requirements defined in this policy are applicable to all data, systems, and services owned and/or managed by City of Coburg.

Definitions

- **Shadow IT:** The acquisition and use of information technology systems and/or services within the City of Coburg that have not been approved by the IT Department. Oftentimes, the IT Department is not even aware of these solutions being implemented.
- **Malware:** A program that is inserted into a system, usually covertly, with the intent of compromising the confidentiality, integrity, or availability of the victim's data, applications, or operating system, or of otherwise annoying or disrupting the victim.
- **Social engineering:** The "con game"; the art of manipulating end users into providing confidential or personal information. One example is "phishing," where hackers pretend to be trusted City of Coburg such as banks, company suppliers, IT staff, or mobile carriers in order to get your personal information such as credit card details or confidential corporate information.

- **Removable media:** Any type of storage device that can be removed from a computer while the system is running. Examples include USB flash/thumb drives, memory cards, CDs/DVDs, external hard drives, or mobile devices used for storage purposes such as MP3 players or smartphones. While there are business purposes for these devices, they are also known to be common sources of malware infections and susceptible to loss or theft, leading to breaches of sensitive information.
- **IT Service Request:** City of Coburg retains an off-site IT support team, which can be reached through the help desk. Internal policy requires that you report IT support requests to the employee assigned at the City to enter in IT support on-line system.

Acceptable Use of Media Equipment Policy

Media Equipment includes, but is not limited to, physical equipment, such as desktop computers, servers, printers, laptops, telephones, mobile devices, and removable media (such as USB flash drives), as well as systems and services, such as the City of Coburg network, internet, voicemail, and more. City of Coburg data is also considered to be an asset. All devices and systems are property of City of Coburg and all use must be in accordance with policies, standards, and guidelines.

1. City of Coburg does allow for occasional use of the network, systems, and devices for personal reasons (personal correspondences, online banking, etc.), but personal use must not be abused. Personal use is acceptable provided that it is limited to the following considerations:
 - a. It does not have a negative impact on overall employee productivity.
 - b. It does not cause additional expense to the City of Coburg .
 - c. It does not compromise the City of Coburg in any way.
 - d. It does not disrupt the network performance in any way.
 - e. It does not contradict any other City of Coburg policies in any way.
 - f. It is done during the employees break, lunch or personal time and not during regularly scheduled work times.
2. City of Coburg assets and systems may not be used for illegal or unlawful purposes, including copyright infringement, obscenity, personal gain, libel, slander, fraud, defamation, plagiarism, intimidation, forgery, impersonation, illegal gambling, soliciting for pyramid schemes, and computer tampering (e.g. spreading computer viruses).
3. Users should not access and/or purchase technology, devices, applications, or services that are not formally authorized and approved by IT. (This circumvention of the IT management is known as Shadow IT.)
4. IT assets, such as laptops and mobile devices, are intended to be used only by the people to whom they have been issued. The use of a non-employee (e.g. family member, friend, or contractor) is strictly prohibited.
5. Users will protect all corporate-managed IT assets at all times, keeping them physically and logically secured and under the control of the user, including but not limited to:
 - a. Locking down laptops with a locking cable or storing them in a locked drawer or cabinet when leaving them in the office.

- b. Ensuring the workstation is locked (screen/keyboard) whenever walking away from it.
- 1. Access to City of Coburg systems and devices is controlled through individual accounts and passwords, as outlined in the Password Standard section of this document and in the Access Control Policy.
- 2. All voicemail boxes will be protected with a PIN (personal identification number). PINs must be changed periodically as required by the mailbox security system. Easy-to-guess or previously used PINs will be blocked by the system. PINs must not be shared with others.
- 3. Removable media, such as USB flash drives, CDs, etc., may be used with the following requirements:
 - c. Information should only be stored on removable media when required in the performance of the user's role (e.g. USB shared between two employees during a conference).
 - d. The use of removable media to introduce malware or other unauthorized software into the City of Coburg environment is strictly prohibited.
 - e. Mobile devices (e.g. smartphones, tablets) are not permitted to be used as removable media to transfer or store any business or customer data.
 - f. Any unknown removable media that is found unattended must be reported to the IT Department and NOT inserted into any City of Coburg issued device.
 - g. End users are encouraged to take reasonable measures to secure removable media (e.g. storing it in a secure/locked location when not in use; not sharing with unauthorized users).
 - h. Use of removable media is not allowed on external or non-company-issued systems.
 - i. Upon completion of the assigned duties, all data shall be deleted, in accordance with NIST SP 800-88 Rev. 1, from the removable media.
 - j. All removable media must be turned in to the Service Desk for proper disposal (in accordance with NIST SP 800-88 Rev. 1) when no longer required for business use.

Electronic Communication and Internet Use

The use of City of Coburg communication and internet systems and services (including email, instant messaging, voicemail, forums, social media, and more) is provided in order to perform regular job duties. The use is a privilege, not a right, and therefore must be used with respect, common sense, and in accordance with the following requirements:

- 1. The email systems and other messaging services used at City of Coburg are owned by the City of Coburg and are therefore its property. This gives City of Coburg the right to monitor any and all email traffic passing through its email system. This monitoring may include, but is not limited to, inadvertent reading by IT staff during the normal course of managing the email system, review by the HR and legal team during the email discovery

phase of litigation, and observation by management in cases of suspected abuse or employee inefficiency.

2. City of Coburg often delivers official communications via email. As a result, employees of City of Coburg with email accounts are expected to check their email in a consistent and timely manner so that they are aware of important City of Coburg announcements and updates, as well as for fulfilling business and role-oriented tasks. Employees are required to respond to work related emails in a timely manner.
3. Electronic communication and internet must not be used for illegal or unlawful purposes, including, but not limited to, copyright infringement, obscenity, libel, slander, fraud, defamation, plagiarism, harassment (including offensive and/or insulting content), discrimination, intimidation, forgery, impersonation, illegal gambling, soliciting for illegal pyramid schemes, and computer tampering (e.g. spreading computer viruses).
4. City of Coburg communication platforms and internet are not to be used for purposes that could be reasonably expected to strain storage or bandwidth (e.g. emailing large attachments instead of pointing to a location on a shared drive). Individual use of resources will not interfere with others' use of City of Coburg email system and services.
5. Users are prohibited from using accounts that do not belong to them and are prohibited from using platforms to impersonate others.
 - a. Users are not to give the impression that they are representing or providing opinions on behalf of City of Coburg unless otherwise authorized.
6. Users shall not open message attachments or click on hyperlinks sent from unknown or unsigned sources through any platform (email, instant message, social media, etc.). Attachments/links are the primary source of malware and social engineering and should be treated with utmost caution.
7. City of Coburg prohibits use of email or other messaging platforms for mass unsolicited mailings, chain letters, and competitive commercial activity unless preapproved by City of Coburg.
8. Any allegations of misuse should be promptly reported to Department Supervisor and/or the City Administrator.
9. If you receive an offensive or suspicious email, do not forward, delete, or reply to the message. Instead, report it directly to Service Desk.
10. Email users are responsible for mailbox management, including City of Coburg and cleaning. If a user subscribes to a mailing list, he or she must be aware of how to unsubscribe from the list and is responsible for doing so in the event that their current email addresses changes.
11. Archival and backup copies of email messages may exist, despite end-user deletion, in compliance with City of Coburg's Records Retention Policy. It will be considered a violation of City of Coburg policy to delete emails that reflect any form of information associated with City business or response to City business. Solicitations and junk email may be deleted if necessary.
12. Email access will be terminated when the employee or third party terminates their association with City of Coburg, unless other arrangements are made. City of Coburg is

under no obligation to store or forward the contents of an individual's email inbox/outbox after the term of their employment has ceased.

13. Users shall not send sensitive information that is not appropriately protected (encrypted). (Appropriate means of protection include but are not limited to OneDrive or encrypted attachments through email.)
 - a. Users shall take extra precautions when transmitting City of Coburg, client, and/or other regulated information via electronic communications. Sensitive material should be marked and encrypted appropriately. Keep in mind that all email messages sent outside of City of Coburg become the property of the receiver.
14. Users are not permitted to automatically forward emails received by their City of Coburg account to an external email address or other messaging system.
15. City of Coburg assumes no liability for direct and/or indirect damages arising from the user's use of City of Coburg's email system and services when intentional violations in policy have been discovered. Users are solely responsible for the content they disseminate. City of Coburg is not responsible for any third-party claim, demand, or damage arising out of use City of Coburg's email systems or services when intentional violations have been discovered.
 - a. Email users are expected to remember that email sent from the company's email accounts reflects on the City of Coburg. Please comply with normal standards of professional and personal courtesy and conduct.
16. City of Coburg may monitor any/all internet activity originating from company-owned equipment or accounts or taking place over City networks. If City of Coburg discovers activities that do not comply with applicable law or City policy, records retrieved may be used to document the wrongful content in accordance with due process.
17. Users are permitted to remotely access the City network while offsite. Users must use the approved VPN service(s). Users will be required to authenticate using multifactor authentication (MFA). Only authorized users are permitted to access the network through VPN.
18. City of Coburg social media accounts are permitted to be used for business purposes only. These purposes include building positive brand image, providing customer support, monitoring public opinion, professional networking, and more. The following requirements are imposed for appropriate use of social media:
 - a. Access to social media will be open to staff who have been assigned to such duties. All employees who wish to have social media items posted must follow internal policy and procedures for making a request.
 - b. All actions and communications through social media must adhere to all previously defined acceptable use of electronic communications. Staff representing City of Coburg on social media must participate in mandatory training and adhere to all policy as set forth in this document.
 - c. The use of personal social media accounts and user IDs for company use is prohibited.
 - d. The use of City of Coburg social media user IDs for personal use is prohibited.

Data Security

Maintaining the confidentiality, integrity, and availability of City of Coburg data is paramount to the security and success of the City of Coburg. The following requirements are defined to keep data secure and handled appropriately.

1. All City of Coburg data is owned by City of Coburg and, as such, all users are responsible for appropriately respecting and protecting all data assets.
2. Users must keep all data secure by taking sensible precautions and following requirement standards as defined in this policy. This standard outlines the requirements for creating, using, storing, transmitting, archiving, and destroying data.
3. Users may not view, copy, alter, or destroy data, software, documentation, or data communications belonging to City of Coburg or another individual without authorized permission.
4. Users will only access data provided to them for duties in connection with their employment or engagement and in accordance with their terms and conditions of employment or equivalent. Access to some applications and information sources will be routinely recorded and/or monitored for this purpose.
5. Extraction, manipulation, and reporting of City of Coburg data must be done for business purposes only.
 - a. Personal use of City of Coburg data, including derived data, in any format and at any location, is prohibited.
6. Users will follow all company-sanctioned data removal procedures to permanently erase data from devices once its use is no longer required, as defined in the. Data must be retained for the length of time defined in the Oregon Records Retention Law.

Mobile Device Use

City of Coburg employees are permitted to use their own personal devices to access the internet over the corporate guest wireless network and to send/receive email. The use of personal mobile devices is a privilege, not a right, and therefore must be used with respect, common sense, and in accordance with the following requirements:

1. It is the responsibility of any employee of City of Coburg who uses a mobile device to access corporate resources to ensure that all security protocols normally used in the management of data on conventional storage infrastructure are also applied here. It is imperative that any mobile device that is used to conduct City of Coburg business be used appropriately, responsibly, and ethically. Failure to do so will result in immediate suspension of that user's account.
2. IT reserves the right to refuse, by physical and non-physical means, the ability to connect mobile devices to corporate and corporate-connected infrastructure. IT will engage in such action if such equipment is being used in a way that puts the City of Coburg's systems, data, users, and clients at risk.

3. All mobile devices used for access to City of Coburg systems and/or data (such as email) must be protected by a strong access control (e.g. alphanumeric password or biometric authentication). Employees are encouraged to never disclose their passwords to anyone, even to family members, if business work is conducted from the mobile device.
4. All users of mobile devices must employ reasonable physical security measures. End users are expected to secure all such devices whether or not they are actually in use and/or being carried.
5. Any non-corporate computers used to synchronize or back up data on mobile devices will have installed up-to-date antivirus and anti-malware software.
6. Sensitive data (e.g. client data) and passwords must not be stored on mobile devices.
7. In the event of a lost or stolen mobile device that has access to City of Coburg resources (e.g. email, OneDrive, Authenticator), it is incumbent on the user to report the incident to Service Desk immediately.
8. All personal mobile devices attempting to connect to the corporate network through the internet will be inspected using technology centrally managed by the City of Coburg IT Department. Devices that are not approved by IT, are not in compliance with IT's security policies, or represent any threat to the City network or data will not be allowed to connect. Devices may only access the City network and data through the internet using a Secure Private Network (VPN) connection. The portal web address will be provided to users who are approved as required. Smart mobile devices such as smartphones, tablets, and laptops will access the corporate network and data using mobile VPN software installed on the device by IT.

Clean Desk and Printing

A clean desk policy is an important tool to ensure that all sensitive materials, such as information about an employee, a customer, or intellectual property, are removed from an end-user workspace and locked away when the items are not in use or an employee leaves his/her workstation. This will reduce the risk of security breaches in the workplace and is part of standard basic privacy controls.

1. Employees are required to ensure that all sensitive information in hardcopy or electronic form is secure in their work area at the end of the day and when they expect to be gone for an extended period.
 - a. Computer workstations must be locked (screen/keyboard) when workspace is unoccupied.
2. Any sensitive information (e.g. client data) must be removed from the desk and locked in a drawer when the desk is unoccupied and at the end of the work day.
3. Passwords are not to be written down anywhere or under any circumstances.
4. File cabinets containing sensitive information must be kept closed and locked when not in use or when not attended.
5. Keys/badges used for access to building must not be left at an unattended desk.
6. Printouts containing sensitive information should be immediately removed from the printer.

7. Upon disposal, sensitive documents should be shredded.
8. Whiteboards containing sensitive information should be erased.

Password Standards

Access to City of Coburg systems and devices is controlled through individual accounts and passwords. The following requirements are in place to protect those passwords and access to sensitive data and systems:

1. Users may not share account or password information with another person. Accounts are to be used only by the assigned user of the account and only for authorized purposes. Attempting to obtain another user's account password is strictly prohibited.
2. A user must contact IT to obtain a password reset if they have reason to believe any unauthorized person has learned their password. Users must take all necessary precautions to prevent unauthorized access to City of Coburg services and data.
3. Users must not use corporate passwords for other services. In the event that other services are compromised, it could leave corporate accounts compromised as well.
4. Password complexity will be enforced by IT through system-enforced policies to ensure strong passwords and proper password hygiene:
 - a. Passwords will expire periodically and users will be forced to change them. Users are encouraged to reset their passwords prior to the expiry date to minimize any interruption to network access.
 - b. Password complexity requirements will enforce the use of a minimum password design.
 - c. Upon multiple failed login attempts, accounts will be locked. Accounts can be unlocked and/or reset by contacting IT through the City established procedure.

Incident Response and Reporting

City of Coburg has an incident response program for efficient remediation of information security incidents. Employees are expected to comply with the following requirements in order to ensure effective and efficient incident remediation:

1. Users must report any suspected security incident to IT, including but not limited to lost/stolen equipment, suspected malware infection, compromised credentials, and any other possible compromises of City of Coburg systems and/or data.
2. Users must cooperate with incident response processes, such as forfeiting their equipment to IT for investigation if it is potentially compromised.

Security Awareness and Training

Human error and negligence are common sources of security issues. City of Coburg takes a proactive approach by requiring security awareness and training:

1. During onboarding, all users will be required to undergo information security awareness and training. Users will be required to sign a declaration that this policy manual has been received and they have read the security policies, understand them and intend to abide by the policies and procedures established.
2. Users must complete ongoing security awareness and training as scheduled at least annually. Employees will be kept up to date on new improvements and emerging threats.

Security Unacceptable Uses

IT will manage security policies, network, application, and data access centrally using whatever technology solutions are deemed suitable. Any attempt to contravene or bypass security will be deemed an intrusion attempt and will be subject to disciplinary action. The following restrictions and requirements are enforced at City of Coburg to establish and maintain the confidentiality, integrity, and availability of systems and data:

1. Users must not introduce malicious programs into the network or a system (e.g. viruses, worms, Trojan horses, email bombs, etc.).
2. Users must not introduce or contribute to security breaches or disruptions of network communication.
 - a. Security breaches include, but are not limited to, accessing data of which the employee is not an intended recipient or logging into a system or account that the employee is not expressly authorized to access, unless these actions are within the scope of regular duties. For the purposes of this section, “disruption” includes, but is not limited to, network sniffing, ping floods, packet spoofing, denial of service, and forged routing information for malicious purposes.
3. Port scanning or security scanning is expressly prohibited unless prior authorization is granted in writing by IT.
4. Users must not execute any form of network monitoring that will intercept data not intended for the employee’s host, unless this activity is a part of the employee’s normal job/duty.
5. Users must not circumvent user authentication or security of any host, network, or account.
6. Users must not introduce honeypots, honeynets, or similar technology on the City network.
7. No servers (i.e. running web or FTP services from user workstations) or devices that actively listen for network traffic are allowed to be put on the City network without prior written authorization of IT.
8. Users must not interfere with or deny service to any user (for example, denial of service attack).

Ownership and Privacy Issues

The systems are the City of Coburg's property as well as, for access and security purposes, the information they contain. We respect our employees' right to privacy; however, we grant access to our systems for business use. Employees must not expect that information contained in these systems is private. The City of Coburg reserves the right, from time to time, for legal, or otherwise valid reasons, to read, monitor, control, and access user files and messages created, saved, transmitted, or received. In the event of intercepted illegal activity, we will bring them to the attention of the appropriate authority without prior notification to the sender or receiver.

Non-Compliance

Violations of this policy will be treated like other allegations of wrongdoing at City of Coburg and will be investigated per established procedures. Sanctions may include, but are not limited to, one or more of the following:

1. Oral and/or written warning
2. Probation, suspension, or termination of employment
3. Legal action per applicable laws and contractual agreements

VI. Other

A.Ethics

At Coburg, we believe in treating people with respect and adhering to ethical and fair business practices. We expect employees to avoid situations that may compromise their reputation or integrity, or that might cause their personal interests to conflict with the interests of the Coburg or the Coburg's citizens.

We at Coburg are public employees, and as such, are also subject to the State of Oregon's ethics laws. In some cases, these laws provide additional limitations on employees, such as prohibitions on gifts and strict definitions of conflict of interest. If you are coming to Coburg from work in the private sector, you may find that some activities that are common business practices in the private sector are prohibited in the public sector. Information on these laws is available at the Oregon Government Ethics Commission website: <http://www.oregon.gov/OGEC>.

If you have questions about whether an activity meets Coburg's or Oregon's ethical standards, please talk with the City Administrator. Employees who violate the Ethics Policy, or who violate Oregon ethics laws, may be subject to disciplinary action up to and including termination.

B.Open-Door Policy

Coburg's Open Door Policy is based on our belief that open, honest communication between supervisors and employees should be a common business practice. Coburg's supervisors are responsible for creating a work environment where employee input is welcomed, and where

issues are identified early and shared without the fear of retaliation (when the employee provides the input in good faith). If you have a complaint, suggestion, or question about your job, working conditions, or the treatment you are receiving from anyone in Coburg, please raise them first with your immediate supervisor. If you are not satisfied with the response from your immediate supervisor, or if your issue involves your immediate supervisor, request to have the facts/situation reviewed by the City Administrator.

C. Outside Employment

Generally, employees may obtain employment with an employer other than Coburg or engage in private income-producing activity of their own so long as that activity is not otherwise prohibited by these rules. Employees are responsible for assuring that their outside employment does not conflict with these rules.

An employee is prohibited from, directly or indirectly, soliciting or accepting the promise of future employment based on the understanding that the offer is influenced by the employee's official action.

Employees may not accept outside employment that involves:

- The use of Coburg time (including the employee's work time), Coburg facilities, equipment and supplies, or the prestige or influence of the employee's position with Coburg. In other words, the employee may not engage in private business interests or other employment activities on the Coburg's time or using the Coburg's property;
- The performance of an act that may later be subject to control, inspection, review or audit by the department for whom the employee works (or by a State agency); or
- Receipt of money or anything of value for performance of duties that the employee is required to perform for Coburg.

The Coburg requires employees to report outside employment to the City Administrator before the outside employment begins. Thereafter, an employee must provide an update to the City Administrator on an annual basis, or sooner if any changes in outside employment occurs. Employees who accept outside employment in violation of this policy may be subject to discipline, up to and including termination.

D. Criminal Arrests and Convictions

Employees must promptly and fully disclose to their supervisor on the next working day:

1. All drug- or alcohol-related arrests, citations, convictions, guilty pleas, no contest pleas or diversions that result from conduct which occurred while on duty, on Coburg property, or in a Coburg vehicle (see "Alcohol/Drug Use, Abuse and Testing" policy above);
2. All arrests, citations, convictions, guilty pleas or no contest pleas that result from crimes involving the theft or misappropriation of property, including money; or
3. If you are arrested, cited or convicted of a violation of any law that will prevent you from performing the essential functions of your position.

Reporting an arrest or conviction will not automatically result in termination of employment. Situations will be evaluated on a case-by-case basis.

Employees who are unavailable to report for work because they have been sent to jail or prison may not use sick leave or vacation time to cover the absence, and may be subject to disciplinary action, including termination.

E. Political Activity

Employees may engage in political activity except to the extent prohibited by Oregon law when on the job during working hours. This means that employees cannot:

1. Be required to give money or services to aid any political committee or any political campaign;
2. Solicit money or services (including signatures) to aid or oppose any political committee, nomination or election of a candidate, ballot measure or referendum, or political campaign while on the job during working hours (this is not intended to restrict the right of Coburg employees to express their personal political views.); or
3. Be disciplined or rewarded in any manner for either giving or withholding money or services for any political committee or campaign.

F. Bad Weather/Emergency Closing

Except for regularly scheduled holidays identified by Coburg (see section III, C “Holidays”); Coburg is open for business on Mondays through Fridays during normal business hours. If there are circumstances beyond our control, such as inclement weather, a national crisis, or other emergencies that make one or more of our office locations inaccessible for all or part of a regularly scheduled workday, the City Administrator (or his/her designee) will decide whether to and to what extent Coburg will close. The City Administrator will contact all supervisors who will then pass the information on to their team.

In the event of extreme bad weather, we recognize that each employee’s ability to safely reach work may be different. If you cannot safely report to work in such circumstances, you should contact your supervisor. If staff cannot reach the office and are able to serve Coburg from home, you should do so subject to approval by your supervisor. Safety and a trustworthy approach are your guides.

G. Driving While on Business

Employees using a private vehicle to conduct Coburg’s business must possess a valid driver’s license and must carry auto liability insurance. Employees who use their own vehicles for authorized Coburg business use should make any necessary arrangements with their insurance carriers.

Coburg may verify the validity of your driver’s license and/or your driving record at the time of hire and at any point during your employment. Once you are employed with Coburg, we will

receive automated reports from the Department of Motor Vehicles (DMV). The reports notify Coburg when there are transactions on your driving record such as speeding tickets and citations.

While on Coburg business, drivers are expected to make every reasonable effort to operate their vehicle safely, with due regard for potential hazards, weather, and road conditions. Drivers are to obey all traffic laws, posted signs and signals, and requirements applicable to the vehicle being operated. Seatbelts are to be used in all vehicles while on business. Drivers are to ensure that the use of prescribed or over the counter drugs does not interfere with their ability to drive while on business; operating a vehicle under the influence of alcohol or controlled substances is prohibited. Employees are responsible for notifying their supervisor of any subsequent restrictions, limitations, or other change in their driving status within 72 hours of the change or new restrictions/limitations. See also, "Cell Phone Use While Driving" policy, above.

Employees who receive a ticket or citation while driving a City-owned vehicle or while on City business will be responsible for paying the fine (if any) associated with the ticket or citation, and may face discipline up to and including termination.

H. Workplace Violence

Coburg recognizes the importance of a safe workplace for employees, customers, vendors, contractors, and the general public. A work environment that is safe and comfortable enhances employee satisfaction as well as productivity. Therefore, threats and acts of violence made by an employee against another employee, volunteer, elected official, or member of the public with respect to that person's life, health, well-being, family, or property will be dealt with in a zero-tolerance manner by Coburg.

All employees have an obligation to report any incidents that pose a real or potential risk of harm to employees or others associated with Coburg, or that threaten the safety, security or financial interests of Coburg. Employees are also strongly encouraged to report threats or acts of violence by non-employees, such as vendors or citizens, against any employee, volunteer or elected official. Employees should make such reports directly to the City Administrator.

Coburg also may conduct an investigation of a current employee where the employee's behavior raises concern about work performance, reliability, honesty, or potentially threatens the safety of co-workers or others. See policy on "Workplace Inspections."

I. Workplace Inspections – No Right to Privacy or Confidentiality

This policy applies to inspections and investigations conducted by Coburg pursuant to policy or law unless otherwise modified by a different policy in this Handbook.

An employee investigation may include, but is not limited to, investigation of criminal records; it may also include a search of desks, work areas, file cabinets, voicemail systems and computer systems. *Employees are strongly discouraged from storing personal items in the desks, lockers, work areas, file cabinets and other office equipment or furniture, as well as voicemail and computer systems assigned to them by the Coburg; these areas are not private.*

All information related to reports generated from inspections and investigations, including the name of the reporting employee(s), will be kept as confidential as possible under the circumstances.

J. Smoke-free Workplace

Coburg provides a tobacco-free environment for all employees and visitors. For purposes of this policy, “tobacco” includes the smoking of any tobacco-based product, smoking in any form (including, without limitation, cigars and e-cigarettes), and the use of oral tobacco products or “chew/spit” tobacco. Marijuana is also prohibited under this policy. This policy applies to employees, volunteers, and any visitors to Coburg property, vehicles or facilities/buildings.

Coburg buildings and vehicles are tobacco and marijuana-free areas. Tobacco/marijuana use is prohibited during working hours. Further, Coburg prohibits tobacco/marijuana use in or around Coburg vehicles and equipment or machinery.

If you wish to smoke tobacco, you must do so outside of Coburg’s facilities/buildings, only in designated smoking areas, and out of visitor view. Smoking is not allowed near building entrances; Oregon law prohibits smoking within 10 feet of building entrances and other openings, including second-story windows.

VII. Termination of Employment

A. Workplace Rules and prohibited Conduct

Any violation of the rules or prohibited conduct in this policy may result in discipline, up to and including termination.

This list of prohibited conduct is illustrative only; other types of conduct injurious to security, personal safety, employee welfare and Coburg’s operations, some of which are described elsewhere in this Handbook, may also be grounds for discipline, up to and including termination.

- Falsification of employment or other Coburg records, or
- Recording of work time of another employee or allowing any other employee to record your work time, or allowing falsification of any time sheets (your own or another employee’s).
- Theft or the deliberate or careless damage or destruction of any Coburg property, or the property of any other employee, citizen, vendor or third party.
- Unauthorized use of Coburg equipment, materials or facilities.
- Provoking a fight or fighting during work hours or on Coburg property/premises.
- Carrying firearms or any other dangerous weapon on Coburg property/premises at any time except Police Officers or Reserve Police Officers.
- Engaging in criminal conduct while at work.
- Causing, creating or participating in a significant or substantial disruption of work during working hours on Coburg property/premises.

- Insubordination, including but not limited to failure or refusal to obey the orders or instructions of a supervisor or member of management, or the use of abusive or threatening language toward another Coburg employee, customer or vendor.
- Failure to notify a supervisor when unable to report to work, or when leaving work during normal working hours without permission from a supervisor to do so.
- Failure to observe work schedules, including rest breaks and meal periods. You are expected to be at work on time, remain until your workday ends, and perform the work assigned to or requested of you.
- Sleeping or malingering on the job.
- Excessive personal telephone calls during working hours.
- Unprofessional appearance during normal business hours.
- Failing to attend scheduled work sessions and related activities at conferences, workshops, or educational events that are paid for by Coburg.
- Misrepresentation of Coburg policies, practices, procedures, or your status or authority to enter into agreements on behalf of the Coburg. Employees may not use the Coburg's name, logo, likeness, facilities, assets or other resources of the Coburg for personal gain or private interests.
- Violations of the Ethics Policy or Oregon's Ethics laws.
- Violation of any safety, health, security or Coburg policy, rule or procedure. Employees are expected to act in accordance with all appropriate codes, laws, regulations, and policies, regardless of whether they are set by Coburg or outside regulatory or legislative bodies.
- Failing to timely pay water/sewer/tax accounts with Coburg on time, and/or who's Coburg provided services are disconnected. This includes, without limitation, situations where the employee writes a check to Coburg that is refused for payment due to non-sufficient funds.
- Harassment or discrimination that violates Coburg policy.

This statement of prohibited conduct does not alter Coburg's policy of at-will employment. Except for employees subject to a collective bargaining agreement or contract of employment, Coburg remains free to terminate the employment relationship at any time, with or without cause or notice.

B. Corrective Action/Discipline Policy

Employees are expected to perform to the best of their abilities at all times. There will be occasions, however, where employees perform at an unsatisfactory level, violate a policy or law, or commit an act that is inappropriate. When performance or conduct does not meet Coburg standards, Coburg will determine whether it will terminate the employee's employment or provide the employee a reasonable opportunity to correct the deficiency through progressive discipline (such as, in no particular order, verbal warnings, written warnings, suspensions without pay, and demotions). The corrective action process will not always commence with a verbal counseling or include a sequence or steps. Some acts, particularly those that are intentional or serious, warrant more severe action (including termination) on the first or subsequent offense.

In lieu of terminating the employment of an employee for serious violations of Coburg policies, procedures and rules and for other inappropriate behavior or conduct, Coburg may choose to provide the employee a final opportunity to continue employment in the form of a last-chance agreement. Coburg may also choose to send the employee to training or an education opportunity.

In all cases, Coburg will determine the nature and extent of any discipline based upon the circumstances of each individual case. Coburg may proceed directly to a written warning, demotion, last chance agreement, or termination for misconduct or performance deficiency, without any prior disciplinary steps, when Coburg deems such action appropriate. Coburg retains the right to terminate any employee's employment at any time and for any reason, with or without advance notice or other prior disciplinary action.

C. Retirement or Resignation of Employment

If you choose to resign or retire, it is anticipated that you will give Coburg as much notice as possible — preferably a minimum of two weeks. When giving your two-week notice, vacation, personal, or sick days should not be used in lieu of notice. If you do not give two-week notice of your intent to leave Coburg, you will not be eligible for re-employment at a later date.

Employees who miss three or more consecutive work days without contacting their immediate supervisor are typically considered to have resigned their employment.

If the employee's decision to resign is based on a situation that could be corrected, the employee is encouraged to discuss it with the City Administrator before making a final decision.

Employees must return all Coburg property, including phones, computers, and identification cards, credit cards, keys, and manuals, to their supervisor on or before their last day of work.

~~D. Rehiring of Retired Employees~~

All requests for references or recommendations must be directed to the City Administrator. No supervisor or employee is authorized to release references for current or former employees. Supervisors are expressly prohibited from providing LinkedIn "recommendations" or using a website on the internet to discuss a current or former employee's performance or termination of employment.

By policy, City of Coburg discloses only the dates of employment and position(s) held of former employees. Former employees who authorize additional disclosures must make a request to do so in writing.

Employee Acknowledgement

Acknowledgment of Receipt of 2025 Employee Policy Manual

I acknowledge that I have received and will read a copy of the **2025 Employee Policy Manual**. I also understand that a copy of the **2025 Employee Policy Manual** is available to me at any time to review in the shared network drive under "INTRAOFFICE".

I understand that the City of Coburg has adopted the 2025 Employee Policy only as a general guide about policies, work rules, and the work environment and that they are subject to change at any time at the City of Coburg's sole discretion. I also understand that the **2025 Employee Policy Manual** control over any other contradictory statements. I acknowledge that the **2025 Employee Policy** are not an employment contract and are not intended to give me any express or implied right to continued employment or to any other term or condition of employment.

I understand that either City of Coburg or I may terminate my employment relationship at any time, for any lawful reason and with or without notice, unless my employment is covered under a collective bargaining agreement. Other than promises that may be found in that collective bargaining agreement, I acknowledge that no promises have been made to me that are inconsistent with this "at will" statement.

I have reviewed or will review City of Coburg's policies regarding equal employment opportunity and acknowledge that the City of Coburg aims to provide a workplace free of harassment, discrimination, and retaliation. I will bring any questions or concerns I have regarding equal employment opportunities, discrimination, retaliation, or harassment to the City Administrator, or any trusted supervisor.

During my employment with City of Coburg, I understand that it is my responsibility to remain informed about the policies as revisions, updates and new policies are issued, and to ask questions about any interpretation of any of the policies.

I have read this acknowledgment carefully before signing.

Employee Signature

Date

The original of this document will be kept in the Employee's personnel file. A copy will be provided to the Employee upon request.



Revenue Options Sub-Committee Final Report and Recommendations

Meeting Date	Staff Contact	Email
December 09, 2025	Adam Hanks, City Administrator	adam.hanks@coburgoregon.gov

SUMMARY AND REQUESTED COUNCIL ACTION

Staff is introducing a final report and recommendations from the Council Revenue Options Sub-Committee relating to suggested revenues the sub-committee has reviewed and recommended for Council consideration.

Suggested Motion

No Motion – Presentation and Discussion

BACKGROUND

The attached memo contains a summary of the creation, charge and activities of the sub-committee, as well as a summary analysis of general fund revenues and trends impacting the structural deficit between revenues and expenses in the general fund.

RECOMMENDATION

The current and prior City Administrator have both indicated in the Budget Messages of the past three annual budgets of the growing concern of the inability of the City's revenues to meet the rise of expenses within the General Fund.

Staff is supportive of the set of recommendations described in the final memo as a means to improve the financial position of the General Fund and enabling the continuation of critical public safety services including the Police Department, Municipal Court and Code Enforcement.

While revenue was the focus of the sub-committee, staff continues to explore opportunities to stem the escalating costs associated with providing these services and feel strongly that cost containment (as opposed to cost savings) is possible and will occur but not at the scale necessary to avoid the need for additional revenue sources.

BUDGET / FINANCIAL IMPACT

The recommendation memo provides a summary of financial impact. The final impact will be determined upon full Council discussion, direction to staff and final decision making on the

revenue recommendations being made by the Sub-committee.

The memo outlines a number of significant expenses in the upcoming five years that are currently not funded by the existing revenue streams, the most significant being the “structural deficit” created by annual revenue growth of 3-5% and annual expenditure increases of 12-15%, which amounts to an over \$200,000 a year shortfall between revenue and expenses.

RELEVANT COUNCIL GOAL, CITY POLICY OR COMPREHENSIVE PLAN

FY26 Council Framework - V. Our Financial Resources - #4 – Long Term (10 yr) Revenue Needs Forecast

PUBLIC INVOLVEMENT

In addition to the significant discussion of the General Fund in the annual budget process with the Budget Committee and City Council, Mayor Bell has held three community conversations “Sip and Chats with Mayor Bell” with the general fund being a topic in each meeting. All Revenue Options sub-committee meetings are open public meetings that have been publicly noticed and several City Administration reports have referenced General Fund related financial updates, in addition to the monthly financial reports provided in each Council meeting packet.

One of the seven recommendations focuses on Informational outreach on whatever chosen path Council selects as next steps.

NEXT STEPS

- December 9, 2025 – Sub-Committee recommendation presentation to Council – No action
- January 13, 2026 – Full Council discussion of recommendation - Direction to staff
- March 10, 2026 – Ordinance to create the Public Safety Support Fee – First Reading
- April 14, 2026 – Ordinance creating the Public Safety Support Fee – Second Reading
- April 14, 2026 – Resolution establishing the amount of the Public Safety Support Fee
- July 1, 2026 – Implementation of Fee on July utility billing statements.

ATTACHMENTS

1. Revenue Options Sub-Committee – Final Recommendation Memo
2. October 7, 2025 Sub-Committee meeting minutes
3. October 30, 2025 Sub-Committee meeting minutes
4. November 20, 2025 Sub-Committee meeting minutes



MINUTES

City Council Revenue Sub-Committee Meeting

October 7, 2025 at 6:00 P.M.
Coburg City Hall
91136 N Willamette Street

MEMBERS PRESENT: Mayor Bell; Chair, Cathy Engebretson (via ZOOM), Claire Smith

MEMBERS ABSENT: N/A

GUESTS/STAFF PRESENT: Adam Hanks, City Administrator

TRANSCRIBED BY: Madison Balcom, Administrative Assistant

CALL TO ORDER

Mayor Bell called the meeting of the City Council Revenue Sub-Committee to order at 6:08 pm.

ROLL CALL

Mayor Bell called roll. All three appointed members present.

AGENDA REVIEW

There were no changes.

COMMITTEE BUSINESS

1. March 6, 2025 City Council Revenue Sub-Committee Minutes for approval

MOTION: Councilor Smith motioned approval of the minutes as presented with Councilor Engebretson second.

The motion passed unanimously as 3:0, with Bell, Engebretson and Smith voting affirmatively, none opposed.

COMMITTEE DISCUSSION

2. Recap | Review of Committee Work to Date

Mr. Hanks summarized the committee work in phases one and two which included review, analysis and recommendation to Council for increases to the Water, Wastewater and Transportation Utility Fee rates as well as the creation of a new Parks and Open Space Maintenance Fee.

3. Preservation | Overview of City of Springfield's Fiscal Stability Taskforce Document

Mayor Bell and Mr. Hanks both commented on the City of Springfield's committee work over the past year noting the similar challenges and task at hand to address revenue shortfalls in

their general fund and the limited options available to increase revenue with existing revenue streams or with the creation of new revenue streams.

4. Review of League of Oregon Cities Revenue Reform & Local Revenue Guidebook

Mayor Bell noted that her recent League of Oregon Cities events highlighted the fact that many cities in Oregon were facing very similar general fund challenges and that a property tax reform effort is underway by the LOC. Hanks noted that the reform process is likely a 2-3 session effort which equates to four to six years so no quick fix should be anticipated.

Hanks noted that the Local Revenue Guidebook provided in the meeting packet is an excellent source of data and explanation of the types of revenues that cities could evaluate and includes restrictions, limitations and other legal implications associated with the different revenue options.

5. General Fund Revenue Discussion – Public Safety and Administration

Mr. Hanks provided an overview of the revenues and expenditures within the General Fund with an objective of identifying the structural deficit that has been much discussed but not yet addressed, which forms the focus of the sub-committee's phase III charge and recommendation.

While the general fund budget was balanced, as required by State law, that was accomplished by a number of expenditure reductions that do not solve the issue on a long-term basis. Hanks explained the continued decline of fund balance leaves the City in a position of needing to either create new revenues through fees/charges or continue to make cuts to staff that erode the service levels to the community that are provided by the general fund, most notably public safety (Police Department).

The structural deficit of approximately \$200,000 per year is due to revenues rising 3-5% per year and expenses rising 10-15% per year.

6. Staff Direction for Revenue Options Shortlist for next meeting

Mr. Hanks suggested that staff develop a list and short explanatory and pro/con narrative for possible revenue enhancements for the general fund for the sub-committee to review and narrow down at their next scheduled meeting. The members agreed and set the next meeting date for October 30, 2025

NEXT MEETING

The next meeting is scheduled for October 30th, 2025.

ADJOURNMENT

Ms. Bell adjourned the meeting at 7:37 pm.

APPROVED by the City Council Revenue Sub-Committee of the City of Coburg on this ____ day of _____, 2025.

Nancy Bell, Chair

ATTEST: _____
Sammy L. Egbert, City Recorder



MINUTES

City Council Revenue Sub-Committee Meeting

October 30, 2025 at 6:00 P.M.

Coburg City Hall

91136 N Willamette Street

MEMBERS PRESENT: Mayor Bell; Chair, Cathy Engebretson, Claire Smith

MEMBERS ABSENT: N/A

GUESTS/STAFF PRESENT: Adam Hanks, City Administrator

TRANSCRIBED BY: Madison Balcom, Administrative Assistant

CALL TO ORDER

Mayor Bell called the meeting of the City Council Revenue Sub-Committee to order at 6:00 pm.

ROLL CALL

Mayor Bell called roll. All three appointed members present.

AGENDA REVIEW

There were no changes.

COMMITTEE BUSINESS

1. Recap | Review of October 7, 2025 Meeting

Mr. Hanks summarized the discussion from the October 7, 2025 meeting noting that the packet contains a memo with a highly summarized version of the general fund revenue and expense breakdown that was the focus of discussion at the October 7 meeting along with a summary narrative of the factors that contribute to the annual structural imbalance or deficit in the general fund. Hanks suggested the committee use the remainder of the meeting to review each of the recommendations options contained within the memo.

2. Initial Draft Recommendations Presentation and Discussion

Councilor Smith noted that the summarized General Fund revenue and expense chart may still need refinement when made ready for public education/engagement as the expenditure splits could be combined to better understand the total costs of each program/department. Hanks agreed and noted that for future public outreach materials.

Councilor Engebretson indicated a desire for public involvement as the key issue at had relates to the cost of maintaining a local Police Department and the Council will need to address the options and the outcomes of public safety in Coburg if a local police department is no longer funded.

Hanks noted the recent community survey indicated strong support for local Police Department but the survey did not include comparisons of cost or new fees/charges to maintain the Police Department.

Mayor Bell supported the dialogue and suggested that both points could be included in further discussion when the sub-committee recommendation was presented and discussed with the full Council.

Hanks provided a brief summary of each of the six revenue options contained within the memo.

1. Public Safety Support Fee – This is the most commonly utilized revenue stream for local governments as it is straightforward in its approval (Council resolution) and its implementation (fee added to existing utility billing process). Hanks noted every dollar of fee per customer results in approximately \$10,000 annual revenue for the City.

The sub-committee discussed the merits of labeling and dedicating the fee to a particular service or department versus a general “City Services” fee and all felt strongly that a connection between the fee and a particular service is important.

Hanks added that the term Public Safety Support Fee was proposed to provide clarity that the funds would be used for Police Department, Municipal Court and Code Enforcement, which are all interrelated services that provide public safety to the community.

2. Public Safety Operating Levy – Hanks commented that operating levy’s are voter approved and are limited by state law to five years. The committee discussed the longer timeline involved in the revenue becoming available to the City budget if it were to be approved by voters as a detriment to this option. Concerns were raised about a potential timing conflict with Coburg Fire District who is considering a new capital levy in the near future.

3. Audit of existing revenue streams – Committee members appreciated this recommendation and understood its likely relatively small overall additional revenue potential but agreed that it is important to maximize the revenues from the fees and charges that have already been adopted.

4. Property Tax analysis from termination of the Coburg Urban Renewal Agency in 2029 – Committee members voiced their support in obtaining a consultant to provide Council with an estimate of additional property tax revenues that will come to the general fund once the URA is closed out. Hanks reminded the committee members that while the General Fund will benefit from the termination of the URA, the wastewater fund will need to address the revenue shortfall of the approximately \$400,000 per year that the URA contributed to that fund. All agreed and understood that this issue would be addressed with future utility rate increase discussions but that the property tax estimate for the general fund is essential data for Council.

5. Building Permit Fee Increase – Hanks noted these fees have not been updated in over four years, but also cautioned that the fees are dependent on development/construction activity and likely do not generate significant new revenue

6. Land Use/Zoning Permit Fee Increase – Hanks noted the same situation applies to the zoning permit fees as with the Building permit fees. Committee members agreed that both revenue increases should be brought forward to Council for consideration.

The Committee concluded its discussion with a comparison of the estimated revenues associated with a \$10 per month Public Safety Support fee to the target revenue needs provided by Staff in the memo of \$350,000 with concerns that implementing a fee that doesn't accomplish or provide for the needed shortfall may not be the best approach. The Committee directed staff to develop the full set of final recommendations to include a \$15 per month fee along with the other five recommendations.

Hanks inquired whether the Committee would be interested in the inclusion of a recommendation to terminate the Revenue Options sub-committee upon the completion of the recommendations to Council on December 9, 2025 as the committee would have completed all three phases of its charge.

The Committee agreed and requested staff generate a recommendation for sub-committee termination.

NEXT MEETING

The next meeting is scheduled for November 20th, 2025.

ADJOURNMENT

Ms. Bell adjourned the meeting at 7:48 pm.

APPROVED by the City Council Revenue Sub-Committee of the City of Coburg on this ____ day of _____, 2025.

Nancy Bell, Chair

ATTEST: _____

Sammy L. Egbert, City Recorder



MINUTES

City Council Revenue Sub-Committee Meeting

November 20, 2025 at 6:00 P.M.

Coburg City Hall

91136 N Willamette Street

MEMBERS PRESENT: Mayor Bell; Chair, Cathy Engebretson, Claire Smith

MEMBERS ABSENT: N/A

GUESTS/STAFF PRESENT: Adam Hanks, City Administrator

TRANSCRIBED BY: Madison Balcom, Administrative Assistant

CALL TO ORDER

Mayor Bell called the meeting of the City Council Revenue Sub-Committee to order at 6:00 pm.

ROLL CALL

Mayor Bell called roll. All three appointed members present.

AGENDA REVIEW

There were no changes.

APPROVAL OF MINUTES

1. October 7, 2025 Sub-Committee Meeting
2. October 30, 2025 Sub-Committee Meeting

Councilor Engebretson motioned, with Mayor Bell second, to approve the October 7, 2025 and October 30, 2025 minutes as presented. Motion carried 3-0

COMMITTEE BUSINESS

1. Recap | Review of October 30, 2025 Meeting

Mr. Hanks summarized the discussion from the October 30, 2025 meeting noting that the packet contains the draft memo that was reviewed by the committee on that date with several updates based on committee discussion. Hanks suggested the committee use the remainder of the meeting to review the recommendations options contained within the memo with a focus on the changes made from the October 30th committee discussion.

2. Draft Recommendations Discussion and Committee Decision

Hanks highlighted the edits made to the recommendations memo based on sub-committee direction as follows:

- Removed the Operating levy option
- Included a \$15 amount for the Public Safety Support Fee Option #1
- Added a recommendation for the termination/disband of the sub-committee

Councilor Smith suggested the inclusion of a recommendation for public outreach to ensure that the full Council agrees and relays to staff the importance of informing the community of the proposals, the need for the revenue and for an opportunity for public comment/feedback. Smith and Bell both agreed and directed Hanks to add that as a formal recommendation.

Hanks noted that the summarized General Fund revenue and expense will be refined when for public education/engagement as discussed in a prior meeting and that several other graphs/charts used in prior meetings and the FY26 budget could be utilized in communications to the public.

Councilor Engebretson indicated a desire for public involvement as the key issue at had relates to the cost of maintaining a local Police Department and the Council will need to address the options and the outcomes of public safety in Coburg if a local police department is no longer funded.

1. Public Safety Support Fee – The sub-committee discussed whether the \$15 fee would be adequate to address the significant revenue shortfalls that challenge the City's ability to continue to provide public safety and other general fund services. Engebreston and Bell communicated the desire to put forward a recommendation that can realistically address the financial shortcomings.

The sub-committee directed Hanks to draft two options within the Public Safety Support Fee recommendation. One for a \$20 per month fee and one for a \$15 per month fee to communicate to Council of the scale of the need.

The sub-committee agreed to maintain the use of the fee name of Public Safety Support Fee and agreed that it was important for the community to know what the fee is intended to support and that it is dedicated to those services.(Police, Municipal Court and Code Enforcement)

2. Public Safety Operating Levy – The sub-committee agreed that the Public Safety Support Fee was the preferred revenue option given the challenges and timing delays that are present with the Operating Levy option.

3. Audit of existing revenue streams – Committee members concurred with the inclusion of this recommendation, understanding the limited additional revenue potential, but valuing the assurances of full implementation of existing revenues.

4. Property Tax analysis from termination of the Coburg Urban Renewal Agency in 2029 – All agreed that the property tax estimate for the general fund is essential data for Council.

5. Building Permit Fee Increase – Sub-Committee members agreed with this recommendation and understood the revenue is connected with development activity and is a variable revenue stream.

6. Land Use/Zoning Permit Fee Increase – Committee members agreed that both revenue increases should be brought forward to Council for consideration.

The Sub-committee concluded the meeting with a discussion on the process “next steps”. Hanks presented a tentative schedule as follows:

- December 9, 2025 – Sub-Committee recommendation presentation to Council – No action
- January 13, 2026 – Full Council discussion of recommendation and initial direction to staff
- March 10, 2026 – First Reading of Ordinance to create the Public Safety Support Fee
- April 14, 2026 – Second Reading of Ordinance creating the Public Safety Support Fee
- April 14, 2026 – Approval of Resolution establishing the amount of the Public Safety Support Fee
- July 1, 2026 – Implementation of Fee on July utility billing statements.

The committee appreciated the tentative schedule and the work of staff in assisting the sub-committee through this final phase III work and noted their agreement that the six sub-committee meetings over the past twelve months have been productive and fulfilled the intentions and charge that was agreed upon by Council with the creation of the sub-committee in the fall of 2024.

NEXT MEETING

None

ADJOURNMENT

Ms. Bell adjourned the meeting at 7:42 pm.

APPROVED by the City Council Revenue Sub-Committee of the City of Coburg on this ____ day of _____, 2025.

Nancy Bell, Chair

ATTEST: _____

Sammy L. Egbert, City Recorder

COUNCIL MEMO



Council Revenue Sub-Committee

Phase III Recommendation – Long Range Revenue Options

December 9, 2025

BACKGROUND

At the July 9, 2024 Council meeting, Council confirmed the Mayors intention to create a City Council Revenue Options Sub-Committee to review all current and potential revenues associated with the City's Utility Funds, the general fund and other miscellaneous revenues available for consideration. Councilors Engebretson and Smith were appointed to serve on the sub-committee, along with Mayor Bell.

The sub-committee is reviewing revenues in three phases:

- 1) Utility Rates for Water, Sewer and Transportation/Streets (TUF) – *October through December*
- 2) General Fund related revenue options to support funding of Parks, Police, Planning, general government – *January through March*
- 3) Longer range revenue options – Local lodging tax, local diesel tax, local option levy, etc – *July through September*

The sub-committee held two meetings in October to review the overall committee scope and process and developed recommendations to Council for the phase I utility revenue options. March 6, 2025, the phase II revenue options review and recommendation were completed at the sub-committee's March 6, 2025 meeting with Council ultimately deciding to implement the Park and Open Space fee of \$5 as recommended but defer the recommended \$2 Tree Fee increase to instead continue revenue efforts focused on the immediate concerns of the General Fund. (Tree Fee is a Street Fund revenue).

The sub-committee embarked on the Phase III work of long-range revenue options with two meetings in October of 2025, and a final meeting on November 20, 2025 with an objective of developing a final recommendation to present to Council at its December 9, 2025 Council meeting.

ANALYSIS & RECOMMENDATIONS

While the \$5 Parks and Open Space fee provides a degree of stabilization for basic park system operations and maintenance, the City Administrator explained and provided a breakdown of the long-term financial challenges in the General Fund.

Key considerations guiding the sub-committee analysis and pursuit of additional revenue for the general fund include:

- Four-year trend of declining ending fund balance
- Continued escalation of expenses exceeding revenues (approx. 10% difference annually)
- Future estimates of personnel cost escalation to provide the same levels of service with the

general fund operating departments/programs (Municipal Court, Planning, Police, Parks, General Government)

- Debt Service credit rating reduction from A+ to A- (two level drop) due to low overall fund balance compared to operating revenues (7%)

Structural Deficit – Revenue growth occurs at a 3-5% rate annually, while expenditures grow approximately 12-15% annually. Recently utilized short term solutions include increased use of fund balance (operating reserves) and staffing reductions in both Administration and Police and most recently the aforementioned implementation of a \$5 per month Parks and Open Space Fee starting in July of 2025.

REVENUES			EXPENDITURES	
	Approx Annual	% of Total		Approx Annual
Property Taxes	1,100,000	56%	Staff/People Costs	
Franchise Fees	280,000	14%	Administration	320,000
Muni Court Fines/Fees	120,000	6%	Police	650,000
Development Fees	100,000	5%	Muni Court	130,000
Charges For Services	120,000	6%	Planning	80,000
Transfer Funds	150,000	8%	Parks	50,000
Harrisburg PD IGA	65,000	3%		1,230,000
Misc	35,000	2%	Materials/Services	
TOTAL 1,970,000			Administration	225,000
			Facilities	100,000
			Parks	35,000
			Planning	110,000
			Police	150,000
			Muni Court	30,000
			Econ Dev	35,000
				685,000
			Capital/Debt	
			City Hall	30,000

Parks	10,000
Administration	15,000
	55,000

TOTAL 1,970,000

The chart above indicates a balanced (legally required) General Fund budget for FY26. This was accomplished via staff reductions primarily within the Police Department and with utilization of fund balance (operating reserve).

The City's General Fund budget does not contain the following expected, and in most cases, necessary expenditures over the next five fiscal years.

- Parks Capital – Construction of new neighborhood park at Coburg Creek (\$200k)
- City Hall Improvements – ADA, HVAC and other deferred maintenance needs (\$200K)
- Police Fleet Replacements – (\$75k)
- Fund Balance Restoration to Target - (\$200k)
- Technology Replacements (\$50k)
- Structural Imbalance Solution - 10% of fund balance per year (\$1m) – (\$200k per year)

TOTAL = \$1.75m over five years **PER YEAR = \$350,000**

Final Recommendations

The following recommendations were considered and unanimously approved by the Revenue Option Council Sub-Committee at its November 20, 2025 meeting.

1) Public Safety Support Fee

A monthly fee charged and collected via the City's monthly utility billing process. The fee would be charged to all residents and businesses on a "per unit" basis. Other methodologies for application of this fee were discussed but require a legal nexus between the fee and the services supported by the fee with equity between potential customer classifications (residential, commercial, industrial, etc). The per unit fee is same methodology utilized for both the Park & Open Space Fee and the Tree Fee.

This fee is included in the low income assistance program so eligible households would receive a 25%, 35% or 45% discount on this fee based on qualifying income levels.

The fee would be dedicated to the following public safety programs, all of which reside within the General Fund:

- Police Department
- Municipal Court
- Code Enforcement

Option #1 - A \$20 per month fee that would generate approximately \$200,000 per year.

OR

Option #2 – A \$15 per month fee that would generate approximately \$150,000 per year.

Note: A Public Safety Operating Levy, an annual property tax assessment on all non-exempt properties in Coburg, was also considered but ultimately not selected.

This revenue option would need to be placed on the ballot for voter approval and revenue would not be received until the following tax year resulting in an expected one to two year delay in revenue generation if approved by voters.

2) Audit of Existing Revenue Streams – While likely to generate far less revenue, conducting operational audits of the City's existing general fund revenues would assure Council and the community that the already enacted revenue streams are being administered as adopted and intended. Revenue audits would include franchise agreements, business licenses, Park and Open Space Fee and other smaller fees, taxes and assessments that contribute to the overall general fund revenues.

3) Property Tax Revenue Analysis from termination of the Coburg Urban Renewal Agency in 2029 – When the URA reaches its \$9 million total contribution to the wastewater debt service, the properties and related property tax revenues within the URA assessment boundary will return to the overall City assessment valuation resulting in an increase in property tax revenue to the General Fund.

This recommendation endorses the action identified in the FY26 Budget process to obtain Urban Renewal consultant services to develop post-URA property tax revenue estimates in addition to providing recommendations and direction on the termination of the URA. Funds within the URA budget have already been appropriated to carry out this recommendation.

4) Building Permit Fee Increase – Staff has already begun the background analysis to update Building Permit Fees (Structural, Electrical, Plumbing, Mechanical) that have not been reviewed or updated in over four years. The objective is to review and update building permit fees to ensure that permit fees cover the cost of providing the Building Review and Inspection program.

5) Land Use/Zoning Permit Fee Increase – Staff has presented an overview of this update process to Council and is reviewing the ordinances and resolutions that enacted the fees to ensure updates align with the methodology of the existing fee structure. The objective is to review and update land use development fees to ensure that fees cover the cost of providing the direct services to what is typically described as “current planning” (partitions, subdivisions, commercial development, etc).

6) Information Outreach – The sub-committee understands the impact of the creation and collection of new fees on both residents and businesses in Coburg, but also understands the responsibility of Council

in ensuring financial stability of the municipal government and the services provided that the community relies on. Staff has developed a timeline between December of 2025 and March of 2026 for Council review and direction on the sub-committee's recommendations as well as for providing information to the community of the final recommendations Council chooses to pursue and move forward. This Information Outreach recommendation is to ensure that the community is informed of Council's intentions and has an opportunity to comment.

7) Disband the Revenue Options Sub-Committee – With the completion of phase III recommendations, the sub-committee recommends that Mayor Bell disband the subcommittee with an understanding that a similar committee/task force could be re-established by Mayor Bell at a future date with a new set of Council appointments and an updated charge/scope and timeline.



Utility Rates and Fees Review

Meeting Date	Staff Contact	Email
December 09, 2025	Adam Hanks, City Administrator	adam.hanks@coburgoregon.gov

SUMMARY AND REQUESTED COUNCIL ACTION

Staff is presenting an overview of utility ratemaking methodology for water and wastewater, as well as a recap of existing rates and fees that are charged to residents and businesses within Coburg each month.

Suggested Motions

N/A – Presentation only

BACKGROUND

The City completed a rate study for water and wastewater (sewer) utility rates in March of 2023 and has had subsequent rate increases based on the rate study in 2024 and 2025. In preparation for a utility rate increase presentation and proposed rate resolution at the January 13, 2026 Council meeting, staff would like to re-visit the rate study and step through the components that are utilized in setting rates, which are:

- Operations and Maintenance
- Upcoming Capital Improvements
- Existing Debt (prior capital improvements)
- Fund balance requirements

Staff will also present a snapshot of the existing revenue streams (rates and SDC's), the prior five year trend of these revenues and a forecast of upcoming revenue needs.

Additionally, staff will provide a quick overview of the other rates and fees currently charged on the City's utility bills including:

- Transportation Utility Fee (TUF)
- Tree Fee
- Parks and Open Space Fee

RECOMMENDATION

N/A – Presentation only

BUDGET / FINANCIAL IMPACT

Rates and fees are the primary revenue streams funding the City's operation of the water, wastewater and transportation(streets) utility systems and are critical to continued regulatory compliance, the ability to maintain capacity as the community grows and re-investment in infrastructure to ensure high quality water, wastewater and transportation services for the community on an ongoing basis.

No specific recommendations or decisions are planned or expected with this presentation and discussion and will be more specifically addressed at the January 13, 2026 Council meeting.

RELEVANT COUNCIL GOAL, CITY POLICY OR COMPREHENSIVE PLAN

FY26 Council Framework

IV. Our Utility Systems

V. Our Financial Resources

PUBLIC INVOLVEMENT

Significant public involvement has been done with prior utility rate and fee increases in 2025 (February for utility rates and July for Parks Fee) and will be done in conjunction with Council direction and decision making on upcoming rate adjustment proposals.

NEXT STEPS

Council will be presented with a Utility Rates Adjustment Draft Resolution at its January 13, 2026 Council meeting and can approve a rate increase at that time or provide direction to staff for more information or other course of action.

ATTACHMENTS

1. Water and Wastewater Rate Methodology Presentation – March 2023
2. Utility Rate Information Sheet – Community Outreach – February 2025
3. Utility Rate Sheet – February 2025

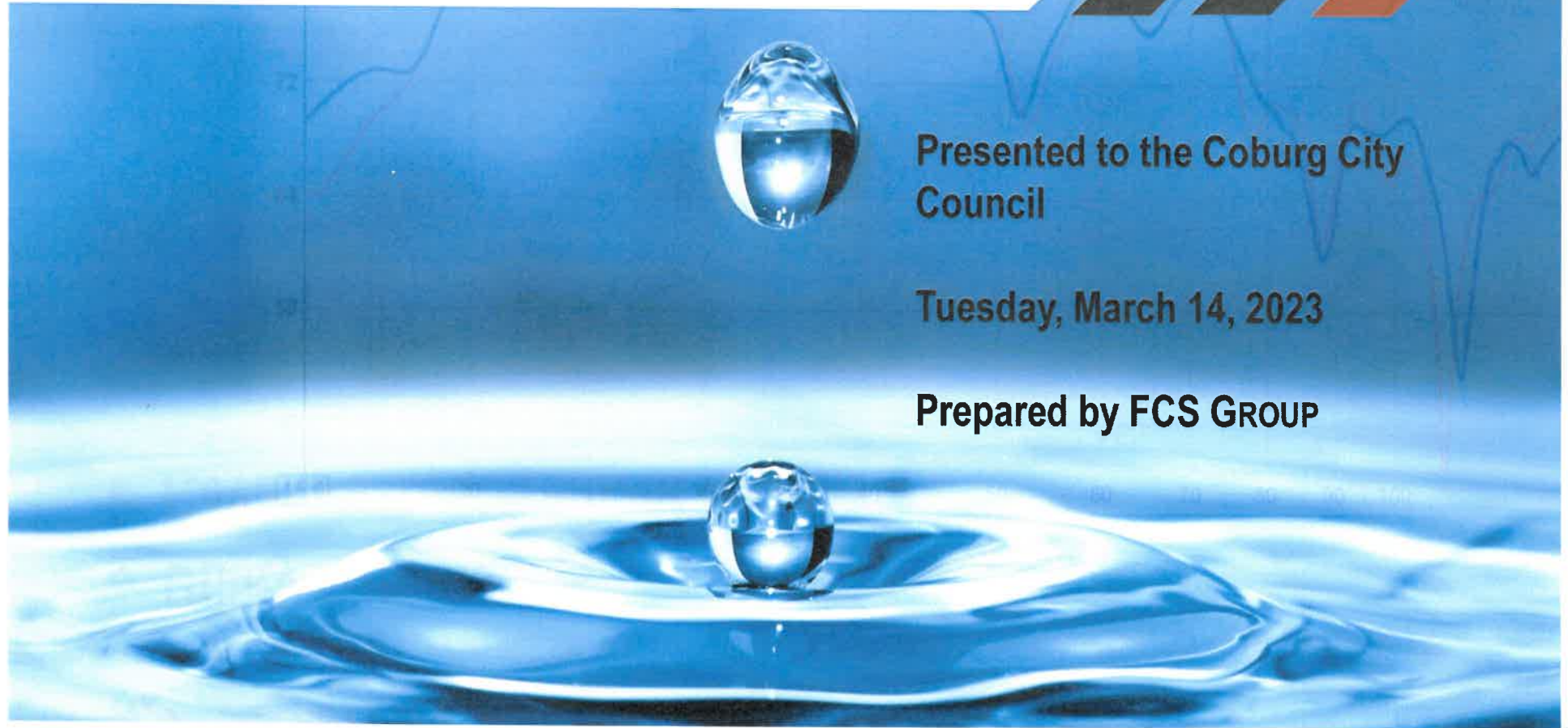
City of Coburg: Water and Sewer Rate Study



**Presented to the Coburg City
Council**

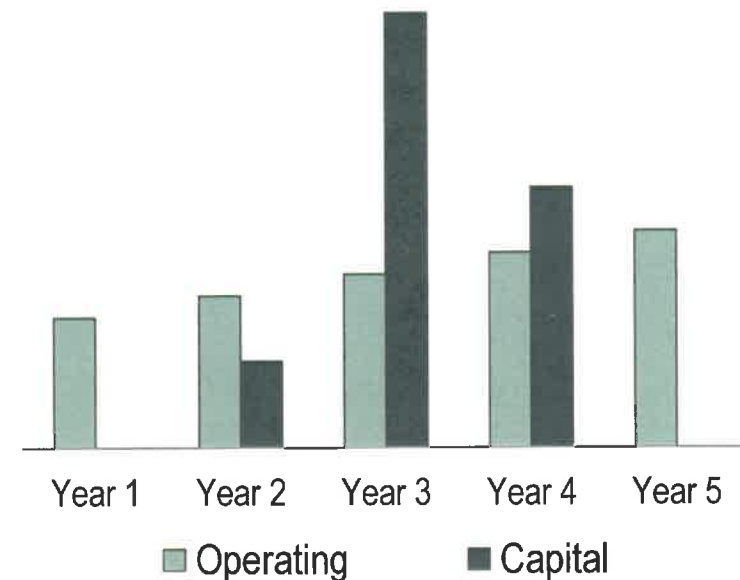
Tuesday, March 14, 2023

Prepared by FCS GROUP



Introduction to Utility Ratemaking

- **Utility rates are set to recover the cost of providing service.**
- **Utilities incur two primary types of costs:**
 - » Operating costs (regular / ongoing)
 - Employee salaries and benefits
 - Power and chemicals
 - Asset repair and maintenance
 - » Capital costs (irregular / periodic)
 - Infrastructure replacement
 - Facility expansions and upgrades

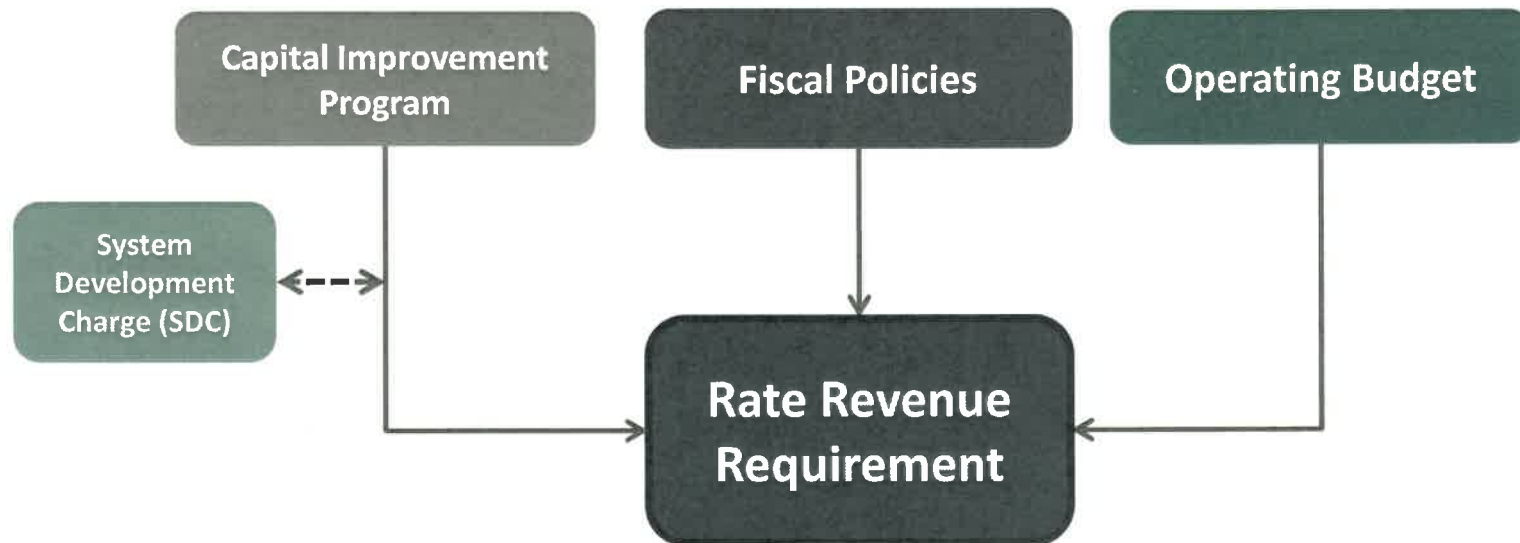




What Should Rates Do?

- **Generate sufficient revenues to sustain the utility system**
- **Charge for cost of services provided**
- **Recover costs equitably**
- **Achieve City objectives**
 - » Conservation
 - » Revenue stability
 - » Maintain minimum fund balances and meet other fiscal policies

Outline of a Revenue Requirement Study





Sewer Rates

Across-the-Board Rate Schedule Implementation	ATB 7/1/2022	ATB 7/1/2023	ATB 7/1/2024	ATB 7/1/2025	ATB 7/1/2026	ATB 7/1/2027	ATB 7/1/2028	ATB 7/1/2029
Annual System-Wide Rate Increase	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	1.00%
<u>Fixed Rates per EDU</u>								
Wastewater Rate	\$88.43	\$90.20	\$92.01	\$93.85	\$95.72	\$97.64	\$99.59	\$100.59
<u>Assisted Income Rates per EDU</u>								
<100% of the poverty level	\$57.22	\$58.37	\$59.53	\$60.72	\$61.94	\$63.18	\$64.44	\$65.09
<125% of the poverty level	\$63.46	\$64.73	\$66.03	\$67.35	\$68.70	\$70.07	\$71.47	\$72.19
<150% of the poverty level	\$69.71	\$71.10	\$72.52	\$73.97	\$75.45	\$76.96	\$78.50	\$79.29

Sewer Rates Comparisons

City	Sewer Rates (5 CCF)	
Coburg (Proposed)	\$90.20	
Coburg (Current)	\$86.70	
Veneta	\$64.93	
Harrisburg	\$60.75	
Cottage Grove	\$60.01	
Creswell	\$54.12	
Junction City	\$47.63	
Corvallis	\$39.56	
Eugene	\$35.48	

Key Assumptions: Water

Annual Cost Inflation

- Salaries & Benefits: 4.00%
- Other Operating Costs: 4.00%
- Construction Costs: 2.90%

Operating Forecast

- Rate revenue based on FY 2023 estimates, escalated by the anticipated customer growth
- Estimated beginning fund balance for FY 2024
- Operating costs and non-rate revenues based on FY 2022 Budget
 - Adjusted for inflation in future years
 - Debt service reflects recent refinancing

Annual Growth Rates

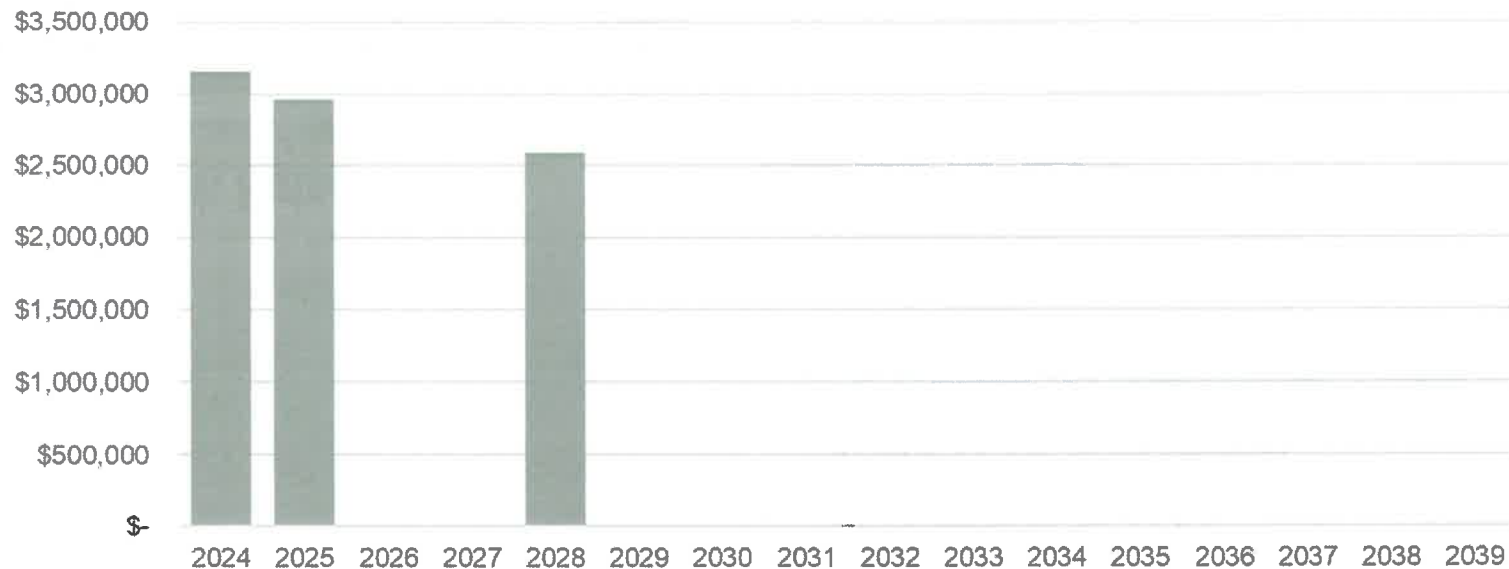
- Based on forecast of land use

2023	2024	2025	2026	2027	2028	2029
2.71%	2.24%	1.78%	0.74%	0.76%	0.41%	0.41%

Financial Policies

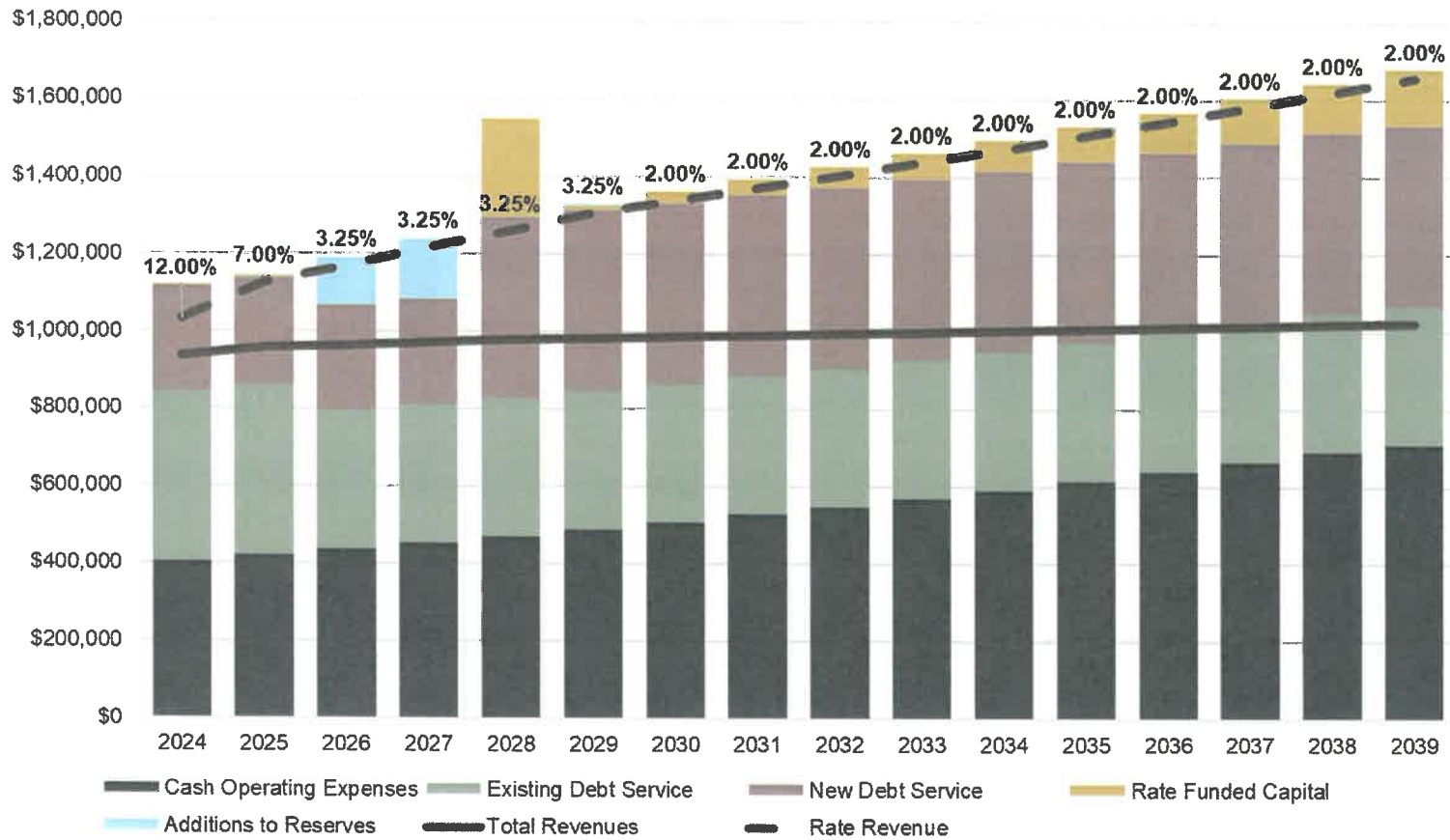
- Min. Fund Balance Target: 90 days of O&M
- Contingency Reserve: \$500k (total between operating and capital reserves)

Capital Needs Forecast: Water



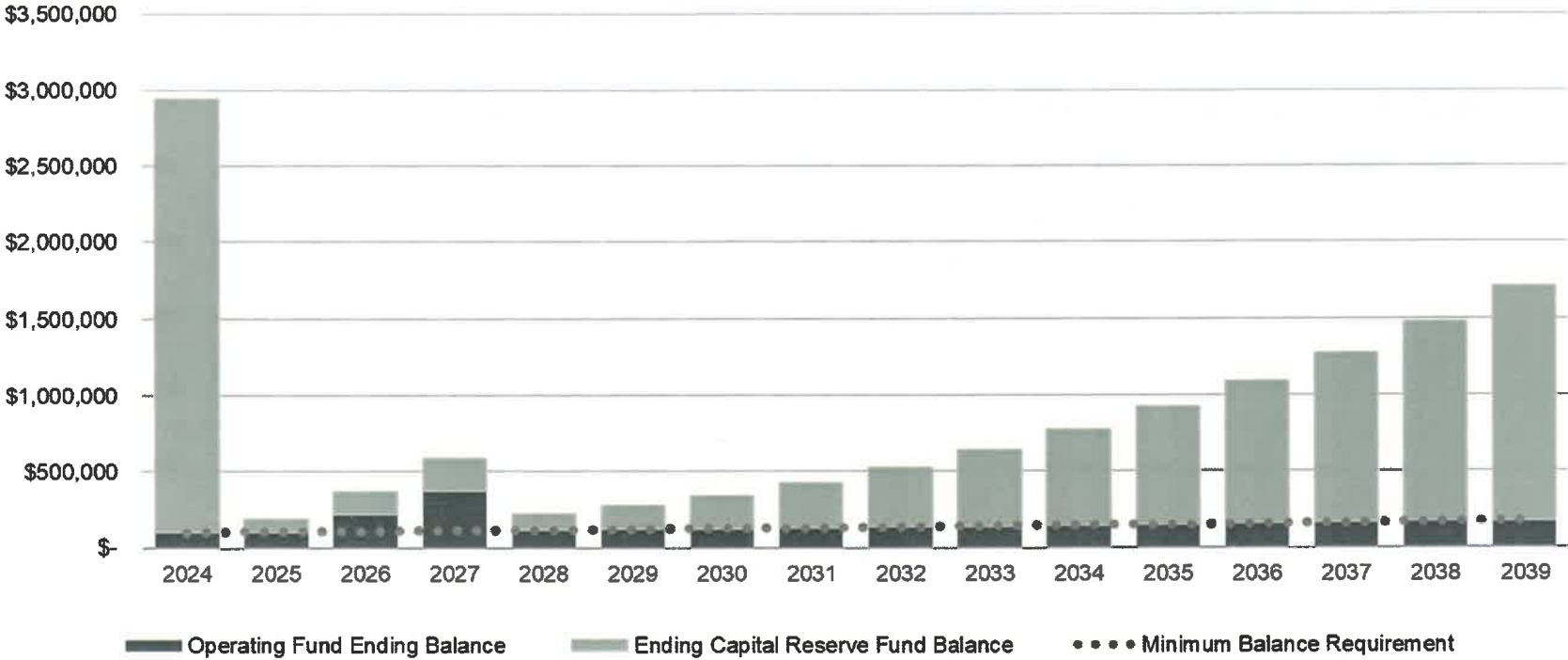
- **\$8.7 million in capital projects from 2023 to 2029**
 - » Higher than the 2022 forecast for the 2023-2039 period (\$7.5 million), and with projects occurring earlier
- **\$2.2 million provided by the Business Oregon Regional Solutions Loan**
- **Additional revenue bond issuances of \$5.3 million assumed**
 - » \$3.1 million in FY 2024, \$2.2 million in FY 2028

Revenue Requirement Forecast: Water



- Revenue increases needed to meet fund balance targets, pay for capital, and provide debt service coverage

Fund Balances: Water





Fixed Water Rates

Across-the-Board Rate Schedule Implementation	ATB 7/1/2022	ATB 7/1/2023	ATB 7/1/2024	ATB 7/1/2025	ATB 7/1/2026	ATB 7/1/2027	ATB 7/1/2028	ATB 7/1/2029
Annual System-Wide Rate Increase	0.00%	12.00%	7.00%	3.25%	3.25%	3.25%	3.25%	2.00%
Fixed Charge by Meter and Class (Includes 7 CCF)								
5/8" - 3/4" Residential	\$53.00	\$59.36	\$63.52	\$65.58	\$67.71	\$69.91	\$72.18	\$73.63
5/8" - 3/4" Commercial	\$53.00	\$59.36	\$63.52	\$65.58	\$67.71	\$69.91	\$72.18	\$73.63
1" Commercial	\$95.00	\$106.40	\$113.85	\$117.55	\$121.37	\$125.31	\$129.39	\$131.97
1-1/2" Commercial	\$165.00	\$184.80	\$197.74	\$204.16	\$210.80	\$217.65	\$224.72	\$229.22
2" Commercial	\$250.00	\$280.00	\$299.60	\$309.34	\$319.39	\$329.77	\$340.49	\$347.30
3" Commercial	\$446.00	\$499.52	\$534.49	\$551.86	\$569.79	\$588.31	\$607.43	\$619.58
4" Commercial	\$728.00	\$815.36	\$872.44	\$900.79	\$930.06	\$960.29	\$991.50	\$1,011.33
6" Commercial	\$1,192.00	\$1,335.04	\$1,428.49	\$1,474.92	\$1,522.85	\$1,572.35	\$1,623.45	\$1,655.92
Outside City Limits	\$60.00	\$67.20	\$71.90	\$74.24	\$76.65	\$79.14	\$81.72	\$83.35
3/4" Residential PVE	\$120.00	\$134.40	\$143.81	\$148.48	\$153.31	\$158.29	\$163.43	\$166.70
Limited Income (<100%)	\$23.00	\$25.76	\$27.56	\$28.46	\$29.38	\$30.34	\$31.32	\$31.95
Limited Income (<125%)	\$29.00	\$32.48	\$34.75	\$35.88	\$37.05	\$38.25	\$39.50	\$40.29
Limited Income (<150%)	\$35.00	\$39.20	\$41.94	\$43.31	\$44.71	\$46.17	\$47.67	\$48.62



Tier 1 Water Rates

Across-the-Board Rate Schedule	ATB	ATB	ATB	ATB	ATB	ATB	ATB	ATB
Implementation	7/1/2022	7/1/2023	7/1/2024	7/1/2025	7/1/2026	7/1/2027	7/1/2028	7/1/2029
Annual System-Wide Rate Increase	0.00%	12.00%	7.00%	3.25%	3.25%	3.25%	3.25%	2.00%
Tier 1 Volume Charge: (7 to 10 CCF)								
5/8" - 3/4" Residential	\$3.55	\$3.98	\$4.25	\$4.39	\$4.54	\$4.68	\$4.83	\$4.93
5/8" - 3/4" Commercial	\$3.55	\$3.98	\$4.25	\$4.39	\$4.54	\$4.68	\$4.83	\$4.93
1" Commercial	\$3.55	\$3.98	\$4.25	\$4.39	\$4.54	\$4.68	\$4.83	\$4.93
1-1/2" Commercial	\$3.55	\$3.98	\$4.25	\$4.39	\$4.54	\$4.68	\$4.83	\$4.93
2" Commercial	\$3.55	\$3.98	\$4.25	\$4.39	\$4.54	\$4.68	\$4.83	\$4.93
3" Commercial	\$3.55	\$3.98	\$4.25	\$4.39	\$4.54	\$4.68	\$4.83	\$4.93
4" Commercial	\$3.55	\$3.98	\$4.25	\$4.39	\$4.54	\$4.68	\$4.83	\$4.93
6" Commercial	\$3.55	\$3.98	\$4.25	\$4.39	\$4.54	\$4.68	\$4.83	\$4.93
Outside City Limits	\$3.55	\$3.98	\$4.25	\$4.39	\$4.54	\$4.68	\$4.83	\$4.93
3/4" Residential PVE	\$3.55	\$3.98	\$4.25	\$4.39	\$4.54	\$4.68	\$4.83	\$4.93
Limited Income (<100%)	\$3.55	\$3.98	\$4.25	\$4.39	\$4.54	\$4.68	\$4.83	\$4.93
Limited Income (<125%)	\$3.55	\$3.98	\$4.25	\$4.39	\$4.54	\$4.68	\$4.83	\$4.93
Limited Income (<150%)	\$3.55	\$3.98	\$4.25	\$4.39	\$4.54	\$4.68	\$4.83	\$4.93



Tier 2 Water Rates

Across-the-Board Rate Schedule Implementation	ATB 7/1/2022	ATB 7/1/2023	ATB 7/1/2024	ATB 7/1/2025	ATB 7/1/2026	ATB 7/1/2027	ATB 7/1/2028	ATB 7/1/2029
Annual System-Wide Rate Increase	0.00%	12.00%	7.00%	3.25%	3.25%	3.25%	3.25%	2.00%
Tier 2 Volume Charge: (Over 10 CCF)								
5/8" - 3/4" Residential	\$3.55	\$3.98	\$4.25	\$4.39	\$4.54	\$4.68	\$4.83	\$4.93
5/8" - 3/4" Commercial	\$3.94	\$4.41	\$4.72	\$4.88	\$5.03	\$5.20	\$5.37	\$5.47
1" Commercial	\$3.94	\$4.41	\$4.72	\$4.88	\$5.03	\$5.20	\$5.37	\$5.47
1-1/2" Commercial	\$3.94	\$4.41	\$4.72	\$4.88	\$5.03	\$5.20	\$5.37	\$5.47
2" Commercial	\$3.94	\$4.41	\$4.72	\$4.88	\$5.03	\$5.20	\$5.37	\$5.47
3" Commercial	\$3.94	\$4.41	\$4.72	\$4.88	\$5.03	\$5.20	\$5.37	\$5.47
4" Commercial	\$3.94	\$4.41	\$4.72	\$4.88	\$5.03	\$5.20	\$5.37	\$5.47
6" Commercial	\$3.94	\$4.41	\$4.72	\$4.88	\$5.03	\$5.20	\$5.37	\$5.47
Outside City Limits	\$3.55	\$3.98	\$4.25	\$4.39	\$4.54	\$4.68	\$4.83	\$4.93
3/4" Residential PVE	\$3.55	\$3.98	\$4.25	\$4.39	\$4.54	\$4.68	\$4.83	\$4.93
Limited Income (<100%)	\$3.55	\$3.98	\$4.25	\$4.39	\$4.54	\$4.68	\$4.83	\$4.93
Limited Income (<125%)	\$3.55	\$3.98	\$4.25	\$4.39	\$4.54	\$4.68	\$4.83	\$4.93
Limited Income (<150%)	\$3.55	\$3.98	\$4.25	\$4.39	\$4.54	\$4.68	\$4.83	\$4.93

Water Rates Comparison

City	Water Rates (8 CCF)
Coburg (Proposed)	\$63.34
Creswell	\$57.00
Coburg (Current)	\$56.55
Cottage Grove	\$52.18
Eugene	\$49.99
Veneta	\$42.08
Junction City	\$37.40
Harrisburg	\$35.89
Corvallis	\$35.33

2025 Utility Rate Adjustments

Coburg Utility Bills

At its December meeting, the Coburg City Council unanimously approved adjustments to the current water, sewer and transportation utility fees (TUF), in order to maintain necessary funding levels for increased operations, maintenance and capital costs to the community's utility systems.

Utility rates will be increasing on February 1st, 2025, however you will not see those increases until the February billing goes out in March.

What will this mean for my bill?

The February rate increase includes a 4% water rate increase, a 6% wastewater rate increase, and a 4.9% transportation utility fee (TUF) increase. For a typical, low to moderate water use residential customer, the total increase amounts to just over eight dollars (\$8.02).

	Previous Rate	New Rate
Water	\$59.36	\$61.73
Wastewater	\$88.43	\$93.74
Transportation Fee	\$7.00	\$7.34
Tree Fee (no change)	\$2.00	\$2.00
New Total:	\$156.79	\$164.81

City Council and Staff are fully aware of the increasing costs Coburg utility customers experience in their household and business budgets. Municipal services are impacted by these same economic conditions and the price (rates) charged for City utility services must be adjusted to maintain, repair and improve/replace the community's utility systems.

Each utility the City owns and operates for the community is managed as a separate "business unit" with revenues and expenses for each (water, sewer, streets) independently tracked and not able to be moved from one to the other.

Property taxes do not fund utility operations as they are legally required to fund general services like Public Safety (police), Parks, Planning & Building, Municipal Court, Finance, etc.

Both Council and City staff place a high priority on meeting and exceeding both regulatory requirements and the community's expectations in the following:

- Producing and delivering clean water to the community
- Collecting, treating and safely returning wastewater to the environment
- Maintaining a safe pedestrian and vehicle transportation system (streets, sidewalks and storm drainage)





February 1, 2025

Utility Rates Schedule

WATER

(ORD A-224-A | RES 2024-12)

Above-Base Consumption

Base Fee

Price Tier #1

per 100 cubic feet

Price Tier #2

per 100 cubic feet

Meter Size

(0-700 cubic feet)

(700-10,000 cubic feet)

(10,000+ cubic feet)

1	5/8" - 3/4" Residential	\$61.73	\$4.14	\$4.14
10	5/8" - 3/4" Commercial	\$61.73	\$4.14	\$4.59
11	1" Commercial	\$110.66	\$4.14	\$4.59
12	1-1/2" Commercial	\$192.19	\$4.14	\$4.59
13	2" Commercial	\$291.20	\$4.14	\$4.59
14	3" Commercial	\$519.50	\$4.14	\$4.59
15	4" Commercial	\$847.97	\$4.14	\$4.59
16	6" Commercial	\$1,388.44	\$4.14	\$4.59
2	Outside City Limits	\$69.89	\$4.14	\$4.14
3	3/4 Res PVE	\$134.40	\$3.98	\$3.98

WASTEWATER

(RES 2024-11)

A1	Wastewater Rate Per EDU	\$93.74
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TRANSPORTATION UTILITY FEE

(ORD A-252 | RES 2024-10)

RES	Single Family ADU	\$7.34
BUS	Apartment	\$5.07 per unit
BUS	Condo	\$4.41 per unit
BUS	Mobil Home Parks	\$3.85 per site
BUS	Assisted Living	\$2.10 per bed
BUS	Business	\$7.34 + \$0.27 per associated Trip
BUS	Fraternal Organization	*See Resolution 2021-16

FIRE SUPPRESSION RATE

FS001	Fire Suppression Commercial Building	.0018 per sq. ft
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**City of Coburg
Balances
FY 2026
As of 10/31/2025**

Cash Balances

	FY 2026 Actual	FY 2025 Actual	EOY FY 2025
General Fund	(179,884)	122,368	92,468
Street Fund	783,488	834,705	879,706
Water Fund	1,938,034	2,200,759	2,165,834
Sewer Fund	1,084,450	1,301,581	1,335,062
Total Cash	3,626,088	4,459,412	4,473,070

Fund Balances

	FY 2026 Actual	FY 2026 Budget	FY 2025 Actual	EOY FY 2025
General Fund	(121,688)	225,081	62,374	318,789
Street Fund	805,857	355,924	852,295	891,709
Water Fund	2,716,745	2,590,651	2,647,836	2,828,030
Sewer Fund	1,175,354	1,163,478	1,405,997	1,400,541
Total Fund Balance	4,576,268	4,335,134	4,968,501	5,439,069

Interest Earnings Summary

Balance in Banks:	Cash	Percent in account	Interest Rate
Local Government Investment Pool	3,376,761	93%	4.60%
Key Bank	249,328	7%	0.00%
Total Cash	3,626,088	100%	



**City of Coburg
Fund Statements
City Wide
FY 2026
As of 10/31/2025**

	FY 2026			FY 2025	
	Actual YTD	Adopted Budget	% of B to A	Actual YTD	EOY
Revenues:					
Taxes and Assessments	89,699	1,235,603	7%	68,738	1,206,285
Intergovernmental	53,188	663,000	8%	53,286	559,775
Franchise Fees	89,771	287,500	31%	80,847	274,994
Licenses, Permits & Fees	11,978	92,000	13%	52,081	90,998
Fines and Forfeitures	55,382	101,000	55%	32,472	104,467
Investment Revenue	51,073	66,000	77%	35,595	85,698
Grants and Donations	2,674	251,000	1%	-	551,686
Charges for Services	847,639	2,364,000	36%	796,699	2,179,041
Charges for Services -SDC	78,688	312,000	25%	272,838	422,043
Other Revenue	9,067	22,000	41%	24,477	22,606
Bond Proceeds	-	1,300,000	0%	252,935	507,987
Transfer In	50,000	150,000	33%	41,668	125,000
Total Revenue	1,339,158	6,844,103	20%	1,711,638	6,130,581
Operating Expenditures:					
Personnel Services	650,689	2,170,350	30%	679,542	1,974,298
Materials and Services	508,545	1,211,750	42%	430,860	1,234,531
Debt Service	450,109	1,129,811	40%	452,859	1,133,256
Capital Outlay	542,617	2,615,000	21%	892,342	1,956,747
Transfers Out	50,000	150,000	33%	41,668	125,000
Contingencies	-	500,000	0%	-	-
Total Expenditure	2,201,959	7,776,911	28%	2,497,271	6,423,832
Net Change	(862,801)	(932,808)	92%	(785,634)	(293,251)
Fund Balance - June 30,	5,439,069	5,267,942	103%	5,754,134	5,732,320
Fund Balance	4,576,268	4,335,134	106%	4,968,501	5,439,069



**City of Coburg
Fund Statements
General Fund
FY 2026
As of 10/31/2025**

	FY 2026			FY 2025	
	Actual YTD	Adopted Budget	% of B to A	Actual YTD	EOY
Revenues:					
Taxes and Assessments	11,307	1,072,603	1%	23,344	1,041,823
Intergovernmental	13,902	51,000	27%	14,034	42,465
Franchise Fees	89,771	287,500	31%	80,847	274,994
Licenses, Permits & Fees	11,978	92,000	13%	52,081	90,998
Fines and Forfeitures	55,382	101,000	55%	32,472	104,467
Investment Revenue	2,993	5,000	60%	435	1,522
Grants and Donations	2,674	1,000	267%	-	301,686
Charges for Services	29,027	146,500	20%	41,404	90,906
Charges for Services -SDC	-	65,000	0%	62,444	85,967
Other Revenue	875	13,000	7%	8,570	9,547
Transfer In - Admin Fee	50,000	150,000	33%	41,668	125,000
Total Revenue	267,908	1,984,603	13%	357,300	2,169,376
Expenditures					
Administration Department	255,648	469,190	54%	176,280	514,737
Facility Management Department	62,935	104,500	60%	61,544	104,921
Planning Department	52,890	195,640	27%	71,528	182,680
Police Department	218,363	793,150	28%	267,120	764,684
Municipal Court	63,637	183,550	35%	45,589	157,854
Economic Development	12,128	43,500	28%	14,453	44,626
Parks (Public Works)	42,783	118,780	36%	61,591	455,014
Debt Service:					
Principal	-	15,000	0%	-	15,000
Interest	-	13,800	0%	-	14,250
Contingency	-	50,000	N/A	-	-
Total Expenditures	708,385	1,987,110	36%	698,105	2,253,766
Net Change	(440,476)	(2,507)	17570%	(340,805)	(84,390)
Fund Balance - June 30,	318,789	227,588	140%	403,179	403,179
Fund Balance	(121,688)	225,081	-54%	62,374	318,789



City of Coburg
Fund Statements
Street Fund
FY 2026
As of 10/31/2025

	FY 2026			FY 2025	
	Actual YTD	Adopted Budget	% of B to A	Actual YTD	EOY
Revenues:					
Taxes and Assessments	78,392	160,000	49%	29,490	150,209
Intergovernmental	39,287	112,000	35%	39,253	117,310
Investment Revenue	8,373	8,000	105%	3,735	5,025
Grants and Donations	-	250,000	N/A	-	250,000
Charges for Services	59,213	191,500	31%	54,086	167,103
Charges for Services -SDC	-	85,000	0%	64,867	104,771
Other Revenue	2,266	-	N/A	150	1,062
Bond Proceeds	-	-	N/A	-	-
Total Revenue	187,531	806,500	0%	191,581	795,480
Expenditures					
Administration Department	26,892	130,070	21%	26,805	87,321
Public Works Department	94,532	269,540	35%	72,114	219,584
Capital	27,558	800,000	3%	561,287	901,117
Transfer Out	10,000	30,000	33%	8,332	25,000
Debt Service:					
Principal	93,839	93,865	100%	92,523	92,523
Interest	20,561	20,540	100%	21,877	21,877
Contingency	-	50,000	0%	-	-
Total Expenditures	273,383	1,394,015	20%	782,937	1,347,422
Net Change	(85,852)	(587,515)	15%	(591,357)	(551,942)
Fund Balance - June 30,	891,709	943,439	95%	1,443,651	1,443,651
Fund Balance	805,857	355,924	226%	852,294	891,709



City of Coburg
Fund Statements
Water Fund
FY 2026
As of 10/31/2025

	FY 2026			FY 2025	
	Actual YTD	Adopted Budget	% of B to A	Actual YTD	EOY
Revenues:					
Investment Revenue	26,555	50,000	53%	30,899	71,063
Grants and Donations	-	-	N/A	-	-
Charges for Services	439,226	1,106,000	40%	418,342	1,029,881
Charges for Services -SDC	78,688	72,000	109%	65,622	88,319
Other Revenue	150	-	N/A	4,621	4,621
Bond Proceeds	-	1,300,000	0%	252,935	507,987
Total Revenue	544,619	2,528,000	22%	772,419	1,701,871
Expenditures					
Administration Department	34,275	154,480	22%	31,973	111,983
Public Works Department	127,580	282,780	45%	114,181	340,187
Capital	474,049	1,800,000	26%	200,654	525,764
Transfer Out	20,000	60,000	33%	16,668	50,000
Debt Service:					
Principal	-	80,000	0%	-	80,000
Interest	-	2,400	0%	-	4,800
Contingency	-	200,000	0%	-	-
Total Expenditures	655,904	2,579,660	25%	363,477	1,112,734
Net Change	(111,285)	(51,660)	215%	408,942	589,137
Fund Balance - June 30,	2,828,030	2,642,311	107%	2,238,893	2,238,893
Fund Balance	2,716,745	2,590,651	105%	2,647,835	2,828,030



**City of Coburg
Fund Statements
Sewer Fund
FY 2026
As of 10/31/2025**

	FY 2026			FY 2025	
	Actual YTD	Adopted Budget	% of B to A	Actual YTD	EOY
Revenues:					
Taxes and Assessments	-	3,000	0%	15,903	14,253
Intergovernmental	-	500,000	0%	-	400,000
Investment Revenue	13,151	3,000	438%	527	8,088
Grants and Donations	-	-	N/A	-	-
Charges for Services	320,174	920,000	35%	282,867	891,151
Charges for Services -SDC	-	90,000	0%	79,905	142,986
Other Revenue	5,775	9,000	64%	11,136	7,376
Bond Proceeds	-	-	N/A	-	-
Total Revenue	339,100	1,525,000	22%	390,338	1,463,854
Expenditures					
Administration Department	33,634	154,480	22%	24,315	86,023
Public Works Department	174,944	497,440	35%	151,949	483,391
Capital	-	-	N/A	121,362	185,690
Transfer Out	20,000	60,000	33%	16,668	50,000
Debt Service:					
Principal	276,725	654,640	42%	274,360	644,900
Interest	58,984	249,566	24%	64,099	259,906
Contingency	-	200,000	0%	-	-
Total Expenditures	564,287	1,816,126	31%	652,752	1,709,910
Net Change	(225,187)	(291,126)	77%	(262,414)	(246,056)
Fund Balance - June 30,	1,400,541	1,454,604	96%	1,668,411	1,646,597
Fund Balance	1,175,354	1,163,478	101%	1,405,997	1,400,541



City of Coburg
Department Summary of Expenditures by Fund
FY 2026
As of 10/31/2025
Target 33.3%

	FY 2026			FY 2025	
	Actual YTD	Adopted Budget	% of B to A	Actual YTD	EOY
General Fund					
Administration Department					
Personnel Services	90,445	238,190	37.97%	102,448	304,529
Material and Services	165,203	231,000	71.52%	73,832	210,208
Total Administration Department	255,648	469,190	54.49%	176,280	514,737
Facility Management Department					
Material and Services	38,860	99,500	39.06%	61,544	89,921
Capital	24,075	5,000	481.50%	-	15,000
Total Facility	62,935	104,500	60.22%	61,544	104,921
Public Works Administration					
Personnel Services	20,083	82,580	24.32%	32,832	96,136
Material and Services	-	-	N/A	275	597
Total Public Works	20,083	82,580	24.32%	33,107	96,733
Planning Department					
Personnel Services	30,807	92,890	33.16%	23,982	60,408
Material and Services	22,083	102,750	21.49%	47,546	122,272
Total Planning Department	52,890	195,640	27.03%	71,528	182,680
Police Department					
Personnel Services	183,338	636,150	28.82%	230,083	623,212
Material and Services	35,025	157,000	22.31%	37,037	141,472
Capital Outlay	-	-	N/A	-	-
Total Police Department	218,363	793,150	27.53%	267,120	764,684
Municipal Court					
Personnel Services	48,023	144,650	33.20%	39,454	129,026
Material and Services	15,613	38,900	40.14%	6,135	28,828
Total Municipal Court	63,637	183,550	34.67%	45,589	157,854
Economic Development					
Personnel Services	-	-	N/A	-	-
Material and Services	12,128	43,500	27.88%	14,453	44,626
Total Economic Department	12,128	43,500	27.88%	14,453	44,626



City of Coburg
Department Summary of Expenditures by Fund
FY 2026
As of 10/31/2025
Target 33.3%

	FY 2026			FY 2025	
	Actual YTD	Adopted Budget	% of B to A	Actual YTD	EOY
Park					
Material and Services	5,766	26,200	22.01%	19,444	29,105
Capital	16,934	10,000	169.34%	9,040	329,176
Total Park	22,700	36,200	62.71%	28,484	358,281
Debt Service:					
Principal	-	15,000	0.00%	-	15,000
Interest	-	13,800	0.00%	-	14,250
Total Debt	-	28,800	0.00%	-	29,250
Total General Fund Expenditures	708,385	1,937,110	36.57%	698,105	2,253,766



City of Coburg
Department Summary of Expenditures by Fund
FY 2026
As of 10/31/2025
Target 33.3%

	FY 2026			FY 2025	
	Actual YTD	Adopted Budget	% of B to A	Actual YTD	EOY
<u>Street Fund</u>					
Administration Department					
Personnel Services	26,566	125,070	21.24%	26,697	87,172
Material and Services	327	5,000	6.53%	108	149
Total Administration Department	26,892	130,070	20.68%	26,805	87,321
Public Works Administration					
Personnel Services	42,502	170,640	24.91%	45,187	134,166
Material and Services	52,030	98,900	52.61%	26,926	85,418
Total Public Works	94,532	269,540	35.07%	72,114	219,584
Capital	27,558	800,000	3.44%	561,287	901,117
Transfer Out	10,000	30,000	33.33%	8,332	25,000
Debt Service:					
Principal	93,839	93,865	99.97%	92,523	92,523
Interest	20,561	20,540	100.10%	21,877	21,877
Total Debt	114,400	114,405	100.00%	114,400	114,400
Total Street Fund Expenditures	273,383	1,344,015	20.34%	782,937	1,347,422



City of Coburg
Department Summary of Expenditures by Fund
FY 2026
As of 10/31/2025
Target 33.3%

	FY 2026			FY 2025	
	Actual YTD	Adopted Budget	% of B to A	Actual YTD	EOY
<u>Water Fund</u>					
Administration Department					
Personnel Services	34,275	154,480	22.19%	31,920	109,437
Material and Services	-	-	N/A	53	2,546
Total Administration Department	34,275	154,480	22.19%	31,973	111,983
Public Works Administration					
Personnel Services	55,408	151,280	36.63%	53,001	147,262
Material and Services	72,172	131,500	54.88%	61,180	192,925
Total Public Works	127,580	282,780	45.12%	114,181	340,187
Capital	474,049	1,800,000	26.34%	200,654	525,764
Transfer Out	20,000	60,000	33.33%	16,668	50,000
Debt Service:					
Principal	-	80,000	0.00%	-	80,000
Interest	-	2,400	N/A	-	4,800
Total Debt	-	82,400	0.00%	-	84,800
Total Water Fund Expenditures	655,904	2,379,660	27.56%	363,477	1,112,734



City of Coburg
Department Summary of Expenditures by Fund
FY 2026
As of 10/31/2025
Target 33.3%

	FY 2026			FY 2025	
	Actual YTD	Adopted Budget	% of B to A	Actual YTD	EOY
<u>Sewer Fund</u>					
Administration Department					
Personnel Services	33,634	154,480	21.77%	23,941	84,501
Material and Services	-	-	N/A	374	1,522
Total Administration Department	33,634	154,480	21.77%	24,315	86,023
Public Works Administration					
Personnel Services	85,607	219,940	38.92%	69,997	198,449
Material and Services	89,337	277,500	32.19%	81,952	284,942
Total Public Works	174,944	497,440	35.17%	151,949	483,391
Capital	-	-	N/A	121,362	185,690
Transfer Out	20,000	60,000	33.33%	16,668	50,000
Debt Service:					
Principal	276,725	654,640	42.27%	274,360	644,900
Interest	58,984	249,566	23.63%	64,099	259,906
Total Debt	335,709	904,206	37.13%	338,459	904,806
Total Sewer Fund Expenditures	564,287	1,616,126	34.92%	652,752	1,709,910
Total City Expenditure	2,201,959	7,276,911	30.26%	2,497,271	6,423,832



City of Coburg
Budgetary Compliance
FY 2026
Resolution 2025-13
As of 10/31/2025
Target 33.3%

	ACTUAL	ADOTPED BUDGET	% BUDGET to ACTUAL	BALANCE
General Fund				
Administration Department	255,648	469,190	54%	213,542
Facility Management Department	62,935	104,500	60%	41,565
Planning Department	52,890	195,640	27%	142,750
Police Department	218,363	793,150	28%	574,787
Municipal Court	63,637	183,550	35%	119,913
Economic Development	12,128	43,500	28%	31,372
Parks (Public Works)	42,783	118,780	36%	75,997
Debt Service	-	28,800	0%	28,800
Contingency	-	50,000		50,000
Total General Fund	708,385	1,987,110		1,278,725

Street Fund				
Administration Department	26,892	130,070	21%	103,178
Public Works Department	94,532	269,540	35%	175,008
Capital	27,558	800,000	3%	772,442
Transfer Out	10,000	30,000	33%	20,000
Debt Service	114,400	114,405	100%	5
Contingency	-	50,000		50,000
Total Street Fund	273,383	1,394,015		1,120,632

Water Fund				
Administration Department	34,275	154,480	22%	120,205
Public Works Department	127,580	282,780	45%	155,200
Capital	474,049	1,800,000	26%	1,325,951
Transfer Out	20,000	60,000	33%	40,000
Debt Service	-	82,400	0%	82,400
Contingency	-	200,000		200,000
Total Water Fund	655,904	2,579,660		1,923,756



City of Coburg
Budgetary Compliance
FY 2026
Resolution 2025-13
As of 10/31/2025
Target 33.3%

	ACTUAL	ADOTPED BUDGET	% BUDGET to ACTUAL	BALANCE
Wastewater Fund				
Administration Department	33,634	154,480	22%	120,846
Public Works Department	174,944	497,440	35%	322,496
Capital	-	-	N/A	-
Transfer Out	20,000	60,000	33%	40,000
Debt Service	335,709	904,206	37%	568,497
Contingency	-	200,000		200,000
Total Wastewater Fund	564,287	1,816,126		1,251,839
Total Appropriations	2,201,959	7,776,911	28%	5,574,952