



**CHILDREN'S TRUST**  
OF ALACHUA COUNTY

## **BOARD WORKSHOP ON FUND BALANCE**

### **AGENDA**

August 14, 2023 at 1:15 PM

CTAC, 802 NW 5th Ave, Gainesville, FL 32601

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#### **Call to Order**

#### **Roll Call**

#### **Agenda Review, Revision and Approval**

#### **Discussion**

1. [FY 2023 Fund Balance Finance Report](#)
2. [Discussion of Fund Balance](#)

#### **General Public Comments**

#### **Board Member Comments**

#### **Adjournment**

#### **Virtual Meeting Information**

View or listen to the meeting: [https://www.youtube.com/channel/UCpYNq\\_GkjCo9FQo3qR5-SOw](https://www.youtube.com/channel/UCpYNq_GkjCo9FQo3qR5-SOw)

Public Comments: Submit online at <http://www.childrenstrustofalachuacounty.us/commentcard>.

#### **Guidelines for Public Comments**

Public comments can be made in person at Children's Trust Board Meetings. We will no longer take comments by Zoom or by phone. If you would like to submit a written comment or a written transcript of your public comment before or after the meeting, these will be provided to Board Members prior to the next Board Meeting.

Any member of the public wishing to be heard either under the agenda section "General Public Comments" or on a specific agenda item shall approach the podium at the appropriate time.

Members of the public recognized by the Chair will have three (3) minutes to speak on a single subject matter. If an individual seeks to be heard on more than one agenda item, the Chair shall determine the amount of time allotted to the speaker. However, such time shall not exceed ten (10) minutes without the approval of the Board or Committee. The Clerk of the Trust is the official timekeeper.

Public members may not share or transfer all or part of their allotted time to any other person or agenda item, except as permitted by this Policy. To the extent a speaker has previously addressed a Board or Committee on the same subject, the Board Chair may limit repeat comments at the Board meeting by the same speaker.

**File Attachments for Item:**

1. FY 2023 Fund Balance Finance Report



# Fund Balance Analysis FY2023 Meat & Potatoes

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**CHILDREN'S TRUST**  
OF ALACHUA COUNTY

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# Fund Balance Policies

- 2.40 Fund Balance
- **Minimum Fund Balance:**
  - To the extent feasible, the CTAC's unassigned plus assigned fund balances will be at a minimum of 2 months of annual appropriations.
- **Budgeted Appropriations for FY 2023 = 14,435,943**
- **Minimum Fund Balance to be retained = 2,405,991**



# General Fund Revenues Estimated Through 9/30/2023

	Amended Budget	Actual Amount	Projected Income	TOTAL Projected	Unexpected Revenue
	<u>FY 22-23</u>	<u>FY 22-23 - JUNE</u>	<u>7/1/23 - 9/30/23</u>	<u>Revenue @9/30/23</u>	<u>Over Budget</u>
<b>Revenues</b>					
Ad Valorem Taxes	8,858,643	8,454,099	404,544	8,858,643	-
Interest Income	5,000	415,845	140,000	555,845	550,845
Use of FB/Other	3,221,414	9,697	-	9,697	-
<b>Total Revenues</b>	<b>12,085,057</b>	<b>8,879,641</b>	<b>544,544</b>	<b>9,424,185</b>	<b>550,845</b>

# General Fund Estimated Expenses and Estimated Remaining Budget

	Amended Budget	Actual Amount	Projected Expense	TOTAL Projected	Remaining
	<u>FY 22-23</u>	<u>FY 22-23 - JUNE</u>	<u>7/1/23 - 9/30/23</u>	<u>Expense @9/30/23</u>	<u>Budget</u>
<b>Personal Services</b>					
Salaries & Wages	948,233	604,109	302,055	906,164	42,069
FICA Taxes	72,539	44,050	22,025	66,075	6,464
Retirement Contributions	137,508	89,414	44,707	134,120	3,388
Life & Health Ins	160,512	84,186	42,093	126,279	34,233
Workers Compensation	1,708	1,050	525	1,574	134
Unemployment Compensation	25,602	6	3	8	25,594
<b>Total Personal Services</b>	<b>1,346,102</b>	<b>822,814</b>	<b>411,407</b>	<b>1,234,221</b>	<b>111,881</b>

# General Fund Estimated Expenses and Estimated Remaining Budget

	Amended Budget	Actual Amount	Projected Expense	TOTAL Projected	Remaining
	<u>FY 22-23</u>	<u>FY 22-23 - JUNE</u>	<u>7/1/23 - 9/30/23</u>	<u>Expense @9/30/23</u>	<u>Budget</u>
<b>Operating Expenditures</b>					
Professional Services	498,240	284,976	213,264	498,240	-
Professional Services-Attorney Fees	27,000	19,833	7,167	27,000	-
Professional Services-Prop Appr/Tax Co	325,470	298,993	26,477	325,470	-
Accounting & Auditing	30,000	5,000	25,000	30,000	-
Contractual Services	23,676	13,282	10,394	23,676	-
Travel & Per Diem	19,800	9,652	10,148	19,800	-
Travel & Per Diem - Local Mileage	6,800	4,183	2,617	6,800	-

# General Fund Estimated Expenses and Estimated Remaining Budget

	Amended Budget	Actual Amount	Projected Expense	TOTAL Projected	Remaining
	<u>FY 22-23</u>	<u>FY 22-23 - JUNE</u>	<u>7/1/23 - 9/30/23</u>	<u>Expense @9/30/23</u>	<u>Budget</u>
<b>Operating Expenditures</b>					
Communications Services	55,382	29,328	7,736	37,064	18,318
Freight & Postage aservices	1,995	292	146	438	1,557
Utility Service	11,620	6,759	4,861	11,620	-
Rentals & Leases	79,600	51,226	26,537	77,763	1,837
Insurance	14,888	14,888	-	14,888	-
Repairs & Maintenance	2,800	-	-	-	2,800
Printing & Binding	4,854	4,854	-	4,854	-
Promotional Activities	67,000	44,015	21,540	65,555	1,445



# General Fund Estimated Expenses and Estimated Remaining Budget

	Amended Budget	Actual Amount	Projected Expense	TOTAL Projected	Remaining
	<u>FY 22-23</u>	<u>FY 22-23 - JUNE</u>	<u>7/1/23 - 9/30/23</u>	<u>Expense @9/30/23</u>	<u>Budget</u>
<b>Operating Expenditures</b>					
Other Curr Chgs & Obligations	4,627	1,702	851	2,553	2,074
Office Materials & Supplies	18,000	6,454	5,227	11,681	6,319
Operating Supplies	88,576	39,566	8,651	48,217	40,359
Books Subscriptions & Memberships	20,261	13,610	6,651	20,261	-
Training & Education	8,585	3,805	3,195	7,000	1,585
<b>Total Operating</b>	<b>1,309,174</b>	<b>852,419</b>	<b>380,462</b>	<b>1,232,881</b>	<b>76,293</b>
Aid To Private Organizations	7,773,302	1,761,153	5,173,149	6,934,302	839,000
Transfer Out	1,005,237	1,000,000	-	1,000,000	5,237
Appropriated Reserves	651,242	-	-	-	651,242
<b>Total General Fund Operating Expenses</b>	<b>12,085,057</b>	<b>4,436,386</b>	<b>5,965,018</b>	<b>10,401,404</b>	<b>1,683,653</b>

# Programs Spend Projection & Remaining Budget

GOALS	BUDGET	Actual Amount	Expense	TOTAL Projected	Remaining
	<u>FY 22-23</u>	<u>FY 22-23 - JUNE</u>	<u>9/30/23</u>	<u>Expense @9/30/23</u>	<u>Budget</u>
GOAL 1: ALL CHILDREN ARE BORN HEALTHY AND REMAIN HEALTHY	1,081,594	304,873.39	776,720.61	1,081,594.00	-
GOAL 2: ALL CHILDREN CAN LEARN WHAT THEY NEED TO BE SUCCESSFUL	5,045,850	1,267,809.68	3,578,040.32	4,845,850.00	200,000
GOAL 3: ALL CHILDREN HAVE NURTURING AND SUPPORTIVE CAREGIVERS AND RELATIONSHIPS	711,982	112,899.10	599,082.90	711,982.00	-
GOAL 4: ALL CHILDREN LIVE IN A SAFE COMMUNITY	98,876	32,426.23	66,449.77	98,876.00	-
SOCIAL & EMOTIONAL LEARNING	125,000	-	86,000.00	86,000.00	39,000
MENTORING & CHARACTER BUILDING	500,000	-	-	-	500,000
EMERGENT NEEDS FUNDS	150,000	-	50,000.00	50,000.00	100,000
COMMUNITY ENGAGEMENT (sponsorships)	60,000	43,145.00	16,855.00	60,000.00	-
<b>TOTAL Aid To Private Organizations</b>	<b>7,773,302</b>	<b>1,761,153.40</b>	<b>5,173,148.60</b>	<b>6,934,302.00</b>	<b>839,000</b>

# Summary Projection of Income & Expenses Thru September 30, 2023

	<b>Amended Budget</b>	<b>Actual Amount</b>	<b>Projected</b>	<b>Estimated Total Expenditures</b>
	<b><u>FY 22-23</u></b>	<b><u>FY 22-23 - JUNE</u></b>	<b><u>7/1/23 - 9/30/23</u></b>	<b><u>FY 22-23</u></b>
<b>Revenues</b>				
Ad Valorem Taxes	8,858,643	8,454,099	404,544	8,858,643
Interest Income	5,000	415,845	140,000	555,845
Other Sources	3,221,414	9,697	-	9,697
<b>Total Revenues</b>	<b>12,085,057</b>	<b>8,879,641</b>	<b>544,544</b>	<b>9,424,185</b>
<b>Expenses</b>				
Total Personal Services	(1,346,102)	(822,814)	(411,407)	(1,234,221)
Total Operating	(1,309,174)	(852,419)	(380,462)	(1,232,881)
Aid To Private Organizations	(7,773,302)	(1,761,153)	(5,173,149)	(6,934,302)
Transfer Out To Capital	(1,005,237)	(1,000,000)	-	(1,000,000)
<b>TOTAL EXPENSES</b>	<b>(11,433,815)</b>	<b>(4,436,386)</b>	<b>(5,965,018)</b>	<b>(10,401,404)</b>
Appropriated Reserves	(651,242)	-	-	-
<b>Excess of Revenues Over (Under) Expenses</b>	<b>-</b>	<b>4,443,255</b>	<b>(5,420,474)</b>	<b>(977,219)</b>

# Unassigned Fund Balance General Fund

<b>General Fund Ending Fund Balance 2022</b>	<b>10,214,346</b>
Add Unexpended Budget FY 23	1,683,653
Use of Fund Balance FY 23	(977,219)
Remove TRIM Required Reserve	(651,242)
Unspendable Per Policy 2.4	(2,405,991)
<b>Unassigned Fund Balance</b>	<b>7,863,547</b>

# Assigned Fund Balance Other Government Funds

<b>Capital Fund Ending Fund Balance 2022</b>	<b>1,055,655</b>
<b>Special Revenue Fund Ending Fund Balance 2022</b>	<b>172,551</b>
Special Revenue Fund - Unexpended Budget 2023	-
Capital Fund - Unexpended Budget 2023	1,039,001
Collaborative Task Force - Opioid 2023	20,000
Use of Fund Balance FY 23	-
<b>Assigned Fund Balance</b>	<b>2,287,207</b>

# TOTAL FUND BALANCE - ALL FUNDS

Item 1.

<b>General Fund Ending Fund Balance 2022</b>	<b>10,214,346</b>
Add Unexpended General Fund Budget FY 23	1,683,653
Use of Fund Balance General Fund FY 23	(977,219)
Remove Required Reserve	(651,242)
Unspendable Per Policy 2.4	(2,405,991)
<b>Unassigned Fund Balance</b>	<b>7,863,547</b>
<b>Capital Fund Ending Fund Balance 2022</b>	<b>1,055,655</b>
<b>Special Revenue (Pritzker) Ending Fund Balance 2022</b>	<b>172,551</b>
Special Revenue Fund - Unexpended Budget 2023	-
Capital Fund - Unexpended Budget 2023	1,039,001
Collaborative Task Force - Opioid 2023	20,000
Use of Fund Balance Capital Fund FY 23	-
Use of Fund Balance Special Revenue Fund FY 23	-
<b>Assigned Fund Balance</b>	<b>2,287,207</b>
<b>TOTAL FUND BALANCE</b>	<b>10,150,754</b>

# TENTATIVE BUDGET

Item 1.

	Final Budget	Tentative Proposed					All Funds FY 2023-24 Budget	Budget \$ DIFFERENCE
	All Funds	General	Revenue	Task Forces	Projects			
	<u>FY 2022-23 Budget</u>	<u>Fund</u>	<u>Fund</u>	<u>Fund</u>	<u>Fund</u>			
<b>Revenues</b>								
Ad Valorem Taxes	8,858,643.00	9,412,041.00				9,412,041.00	553,398.00	
Grant Income/Contributions	255,886.00	-	106,709.00			106,709.00	(149,177.00)	
Interest	5,000.00	425,000.00				425,000.00	420,000.00	
Other Sources	3,221,414.00	2,761,958.00		55,000.00		2,816,958.00	(404,456.00)	
Capital Transfer In	1,000,000.00	-		40,000.00	1,000,000.00	1,040,000.00	40,000.00	
Non Operating Begin Balance	1,000,000.00	-		-	2,000,000.00	2,000,000.00	1,000,000.00	
<b>Total Revenues</b>	<b>14,340,943.00</b>	<b>12,598,999.00</b>	<b>106,709.00</b>	<b>95,000.00</b>	<b>3,000,000.00</b>	<b>15,800,708.00</b>	<b>1,459,765.00</b>	
<b>Expenditures</b>								
Personnel Services	(1,441,966.00)	(1,477,015.00)	-	-		(1,477,015.00)	(35,049.00)	
Operating	(1,353,196.00)	(1,556,267.00)	-	-		(1,556,267.00)	(203,071.00)	
Grant Awards (Programs)	(7,773,302.00)	(7,773,302.00)	-	-		(7,773,302.00)	-	
Grants & Awards (Special Revenue Funds)	(116,000.00)	-	(106,709.00)	(95,000.00)		(201,709.00)	(85,709.00)	
Capital Expense	(2,000,000.00)	-	-	-	(3,000,000.00)	(3,000,000.00)	(1,000,000.00)	
<b>Sub-Total Expenditures</b>	<b>(12,684,464.00)</b>	<b>(10,806,584.00)</b>	<b>(106,709.00)</b>	<b>(95,000.00)</b>	<b>(3,000,000.00)</b>	<b>(14,008,293.00)</b>	<b>(1,323,829.00)</b>	
<b>Other Financing Sources (Uses)</b>								
Transfers Out to Capital	(1,005,237.00)	(1,040,000.00)				(1,040,000.00)	(34,763.00)	
<b>Total Transfers</b>	<b>(1,005,237.00)</b>	<b>(1,040,000.00)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(1,040,000.00)</b>	<b>(34,763.00)</b>	
<b>APPROPRIATED RESERVES</b>								
	(651,242.00)	(752,415.00)	-	-	-	(752,415.00)	(101,173.00)	
<b>Total Expenditures</b>	<b>(14,340,943.00)</b>	<b>(12,598,999.00)</b>	<b>(106,709.00)</b>	<b>(95,000.00)</b>	<b>(3,000,000.00)</b>	<b>(15,800,708.00)</b>	<b>(1,459,765.00)</b>	





## Notes to Power point presentation – FUND BALANCE WORKSHOP

Slide 1 –

The following presentation will go in line-by-line detail of current year budget to actual to determine true current year remaining fund balance.

Slide 2 –

The Board has established policies in place regarding minimum fund balance to be retained. This should be kept in mind as we move forward in our discussion.

Slide 3 –

Ad Valorem Taxes is used to operate and appropriate the general fund. In the current year, CTAC determine it needed \$3,221,414 of the Fund Balance to maintain operations. An unexpected increase of interest income in the State Board of Administration account will reduce the amount of fund balance needed to operate by at least \$550,845.

Slide 4 –

Several positions budgeted for FY 22-23 took several months to hire after October 1st. We are currently fully staffed. As such, we expect to spend an additional \$411,407 between July & September for personnel. This will cause remaining budget of \$111,881.

Slide 5 –

In the current year, Professional Services and Contractual Services were tightly budgeted. Travel - Staff attended or will attend all conferences as budgeted. Therefore, we are not expecting remaining budget in these categories.

Slide 6 –

Communications includes internet, phones, IT support & other connectivity expense. This was budgeted based on trends & invoices and assumptions for unrealized increases. This may have a remaining budget of \$18,318.

Freight & Postage is not being spent as budgeted and should have \$1,557 remaining budget.

Utility Service was budgeted based on trends & invoices and is expected to have zero remaining budget.

Rental & Leases may have \$1,837 remaining due to over-estimating the expense.

Insurance was budgeted based on trends & invoices and is expected to have zero remaining budget.

Repairs & Maintenance budget is expected to be fully remaining in the amount of \$2,800.

Printing & Binding – We completed all projects as budgeted for zero remaining budget.

Promotional Activities – we are hopeful to proceed with several promotional activity projects, but may end up with approximately \$1,445 remaining.

Slide 7 –

Other Curr Chgs & Obligations pertains to miscellaneous charges such as credit card or bank fees fees and other unknown business charges. We may have about \$2,074 remaining.

Office Materials & Supplies was generously budgeted, yet frugally managed, we may have remaining budget of \$6,319.

Operating Supplies may include name plates, software, cleaning supplies and other consumables as needed for operating purposes. This line item was generously budgeted, yet frugally managed. We may have \$40,359 of budget remaining.

Books Subscriptions & Memberships was budgeted based on trends & invoices and is expected to have zero remaining budget.

Training & Education - Staff attended or will attend all conferences as budgeted. We may have \$1,585 of budget remaining.

Slide 8 -

Aid To Private Organizations – Most of the budget has been contracted and encumbered. Aid dollars that may not be spent by end of FY 2023 include:

All Children can Learn What They Need To Be Successful is fully encumbered, however, one provider has informed the CTAC that approximately \$200,000 will remain unspent; Social & Emotional Learning has an encumbered contract in the amount of \$86,000. This leaves \$39,000 of budget remaining; Mentoring & Character Building is currently under RFP for next fiscal year. This leaves \$500,000 remaining; Emergent Needs funding may have up to \$50,000 expended by September 30<sup>th</sup>. This leaves \$100,000 of budget remaining. Total remaining budget for Aid To Private Organizations is \$839,000.

Slide 7 –

Transfer out to Capital from the General Fund is \$1,000,000. This leaves \$5,237 of Capital budget remaining. Appropriated Reserves is fully remaining.

The FY 2023 estimated remaining budget is \$1,683,653 added to Fund Balance.

Slide 9 –

This is a Summary projection of Income & Expenses through September 30, 2023. Revenues are expected to be at \$9,424,185. Total Expenses are expected to be at \$10,401,404. This leaves a deficit of \$977,219 subtracted from Fund Balance.

Slide 10 –

This exhibit explains Unassigned “useable” fund balance as evidenced and summarized from previous slides.

The General Fund Beginning Balance is per the Audited Financial Statements – year ended 2022.

Increase the fund balance by the Unexpended Budget expenses as reviewed in slides 4 – 7.

Reduce the fund balance by the expected deficit as reviewed in slide 9.

Reduce the fund balance by the required reserve per TRIM rules.

Reduce the fund balance per Board Policy 2.4

This leaves a total remaining Unassigned fund balance of \$7,863,547.

Slide 11 –

This exhibit depicts fund balance that is assigned to specific projects or grants and deemed spendable or usable only by those projects or grants. These funds include the Capital Fund, the Special Revenue Fund (Pritzker) and the Collaborative Task Force Fund – Current balances relate to the Opioid project.

Slide 12 –

The addition of the Assigned Fund Balance and the Unassigned Fund Balance is \$10,150,754. This is what we believe will be the Beginning Fund Balance for the total CTAC budget in fiscal year 2023-24.

Slide 13 –

This Is the Tentative Proposed Budget. This budget is increased by \$36,152 as compared to the approved Tentative Budget brought to the Board on July 10, 2023. This is because rent negotiations in the current building have been finalized and went from 2 months of additional time to 6 months of additional time in this building.

QUESTIONS?

**File Attachments for Item:**

2. Discussion of Fund Balance



# STRATEGIC PLAN 2023-2026

Children's Trust of Alachua County  
Board Workshop  
August 14, 2023

# Goal 1: 6 Month Funding - \$1,133,572

Goal 1: Children and youth are healthy and have nurturing caregivers and relationships.			
Area of Focus	Financial Resources	Approach	Person Responsible
Maternal Child Health Programs (home visiting program, doula services, etc.)	50%	Services	
Access to Comprehensive Care		System Building/ Refining & Services	
Care Coordination & Navigation Services		System Building/ Refining & Services	
Family Resource Centers		System Building/ Refining & Services	
System of Care Building with Partners & Families		System Building/ Refining & Services	

- Healthy Start NewboRN & Maternal Partner
- PACE – Counseling for Adolescent Girls\*
- UF Health – PALS\*
- Child Advocacy Center – Reducing Trauma Therapy Program\*
- Children’s Home Society – Wellness at Howard Bishop
- Institute for Workforce Development – Project Youth Build

- UF College Dentistry – Saving Smiles
- Catholic Charities – Weekend Hunger Backpack Program
- Partnership For Strong Families – Family Resource Center & Community Navigator
- Episcopal Children’s Services – Summer Bridge\*

# Goal 2: 6 Month Funding - \$4,881,720

Item 2.

Goal 2: All children and youth can learn what they need to be successful			
Area of Focus	Financial Resources	Approach	Person Responsible
Quality Voluntary Pre-Kindergarten (Outreach & Messaging)	35%	System Building/Refining & Services	
Equitable Participation in Quality Early Care & Education		System Building/Refining & Services	
Mentoring & Character Building Programs		Services	
Out of School Time Activities (afterschool, camp, sports, tutoring, etc.)		Services	
<b>Community Advisory Board</b> Strategically Partner with: the school district, funded providers, community organizations and families to create comprehensive solutions for increasing math and literacy proficiency		System Building/Refining	

- Summer Camps (New funding Jan. 2025)\*
- Enrichment Programming (New funding June 2024)\*
- Afterschool (Three-year contracts)\*
- Gainesville Thrives - Dolly Parton Imagination Library\*
- Business Leadership for Early Learning & Accreditation\*
- Peak Literacy – Peak Literacy Tutoring Program
- Cade Museum – Operation Full STEAM
- TeensWork Alachua\*
- New Technology Made Simple Now – STE2AM Engine
- Genesis Family Enrichment – Summer School for Parents and Professionals

# Goal 3: 6 Month Funding - \$539,900

Goal 3: Children and youth live in a safe community.			
Area of Focus	Financial Resources	Approach	Person Responsible
Out of School Time Activities (afterschool, camp, sports, etc.)	10%	Services	
Mentoring & Character-Building Programs		Services	
<b>Community Safety Convenor/Participant</b> working with municipalities , law enforcement, schools, library, DJJ and River Phoenix and a youth advisory board, etc. to include a focus on gun violence to see community-level improvement		System Building/Refining	

- Youth Mentoring Program RFP (Three-year contracts)\*
- Peaceful Paths
- City of Gainesville – Midnight Basketball (summer only)

\* Full year funding and/or multiyear contracts



# Goal 1: Funding Plan \$1,133,572

Item 2.

Goal 1: Children and youth are healthy and have nurturing caregivers and relationships.			
Area of Focus	Financial Resources	Approach	Person Responsible
Maternal Child Health Programs (home visiting program, doula services, etc.)	50%	Services	
Access to Comprehensive Care		System Building/ Refining & Services	
Care Coordination & Navigation Services		System Building/ Refining & Services	
Family Resource Centers		System Building/ Refining & Services	
System of Care Building with Partners & Families		System Building/ Refining & Services	

- Funding Plan for Goal 1:
- Increase total to \$2,933,572
  - Adding an additional 1,800,000
    - \$450,000 unallocated program dollars
    - \$1,350,000 unallocated fund balance
  - Maternal child health funding
  - RFP - Access to comprehensive care
  - Family Resource Center
    - Greater Gainesville support
    - Rural expansion
    - Care coordination & service navigation

Improving MCH RFP

Access to Comprehensive Care RFP



Family Resource Centers (Gainesville and Rural Expansion) to Include Care Coordination and Navigations Services

# Goal 2: Funding Plan \$4,881,720

Goal 2: All children and youth can learn what they need to be successful			
Area of Focus	Financial Resources	Approach	Person Responsible
Quality Voluntary Pre-Kindergarten (Outreach & Messaging)	35%	System Building/Refining & Services	
Equitable Participation in Quality Early Care & Education		System Building/Refining & Services	
Mentoring & Character Building Programs		Services	
Out of School Time Activities (afterschool, camp, sports, tutoring, etc.)		Services	
<b>Community Advisory Board</b> Strategically Partner with: the school district, funded providers, community organizations and families to create comprehensive solutions for increasing math and literacy proficiency		System Building/Refining	

## Funding Plan for Goal 2:

Item 2.

- Increase total to \$5,421,720
- Adding an additional \$540,000
  - \$160,000 unallocated program dollars
  - \$380,000 unallocated fund balance
- Continue funding summer camps, afterschool (includes WMSCC), and enrichment
- TWA expansion during school year and summer expansion for students with special needs.
- Assess tutoring need
- Partnership with the following
  - Florida Grade Level Reading Campaign
  - School Board Alachua County
  - Comprehensive Literacy Plan
  - ELC for quality early care and scholarships
  - VPK messaging

VPK Outreach and Messaging

Quality Early Care & Education & ELC SR Funding

Comprehensive Literacy Plan

Afterschool and Summer Camps, Tutoring and Special Needs RFP

Enrichment Providers

# Goal 3: Funding Plan \$539,900

Goal 3: Children and youth live in a safe community.			
Area of Focus	Financial Resources	Approach	Person Responsible
Out of School Time Activities (afterschool, camp, sports, etc.)	10%	Services	
Mentoring & Character-Building Programs		Services	
<b>Community Safety Convenor/Participant</b> working with municipalities , law enforcement, schools, library, DJJ and River Phoenix and a youth advisory board, etc. to include a focus on gun violence to see community-level improvement		System Building/Refining	

- Funding Plan for Goal 3:
- Increase total to \$1,000,000
  - Adding an additional \$460,100
    - \$460,100 unallocated fund balance
  - Creation and/or support of existing of Youth Advisory Councils
  - Partnership with municipalities
    - Sports scholarships
    - Youth safety taskforce
    - Opioid Taskforce

Mentoring RFP

Gun safety summit, City Youth Advisory Boards, Youth Power Summit & Opioid Taskforce

Countywide Sports Scholarships

### Center for Non-Profit Excellence

\$220,000

- Budgeting, Finance & Governance
- Human Resources
- Non-profit Establishment & Management
- My Sidewalk/Alachua County Indicators
- 3 Year Commitment

### Youth Development Capacity Building Collaborative

\$30,000

- Training for Community Partners
- Training for youth

### Mini Grants

\$150,000

- Funding to support mini grants for grassroots organizations

Notes:  
Strategic Plan Initiatives  
Capacity Building & Mini  
Grants  
\$400,000

- \$250,000 unallocated program dollars
- \$150,000 unallocated fund balance

# Recommendation

1. Authorization to use \$2.5 million of fund balance to pilot initiatives
2. Full year funding for Mental Health Programs
  1. Pace Center for Girls
  2. PALS
  3. Child Advocacy Center
3. Increase funding for Dolly Parton Imagination Library rural expansion
4. Increase afterschool funding from \$1,000,000 to \$1,200,000 (Afterschool expansion to Micanopy)

**BUDGETED PROGRAM AWARDS**

Program Ends June
Program Ends March
Program is Full Year

GOALS / STRATEGIES	2023 Budgeted Funding	2024 Program Budget	2024 Budget Type
<b>GOAL 1: ALL CHILDREN AND YOUTH ARE HEALTHY AND HAVE NUTURING CAREGIVERS AND RELATIONSHIPS</b>			
<b>PROGRAM</b>	<b>AGENCY</b>		
MATERNAL FAMILY PARTNER	Healthy Start of North Central Florida, Inc.	\$ 79,800	\$ 41,496 Ends March 2024 & includes 4% COLA
NEWBORN HOME VISITING PROGRAM	Healthy Start of North Central Florida, Inc.	\$ 425,600	\$ 221,312 Ends March 2024 & includes 4% COLA
REACH COMMUNITY COUNSELING SERVICES FOR ADOLESCENT GIRLS	PACE Center for Girls Inc.	\$ 104,800	\$ 108,992 Full year contracts & includes 4% COLA
YOUTH MENTAL HEALTH SUPPORT DURING AFTERSCHOOL AND SUMMER PROGRAMMING	Partners in Adolescent Lifestyle Support (PALS) THRIVE (A University of Florida Health Program) Shands Teaching Hospital	\$ 104,800	\$ 108,992 Full year contracts & includes 4% COLA
Reducing Trauma to Abused Children Therapy Program	Child Advocacy Center	\$ 150,000	\$ 150,000 Full year contracts & includes 4% COLA
WELLNESS COORDINATOR @ HOWARD BISHOP MS	Children's Home Society of Florida	\$ 66,719	\$ 34,694 Ends March 2024 & includes 4% COLA
SAVING SMILES	UF College of Dentistry	\$ 100,000	\$ 78,000 Ends June 2024 & includes 4% COLA
WEEKEND BACKPACK PROGRAM	Catholic Charities	\$ 49,874	\$ 38,902 Ends June 2024 & includes 4% COLA
RFP 2021-07 HELP ME GROW ALACHUA	Children's Home Society of Florida	\$ 219,979	Contract ends September 30, 2023
FAMILY RESOURCE CENTERS/COMMUNITY NAVIGATORS	Partnership for Strong Families	\$ 203,851	\$ 106,002 Ends March 2024 & includes 4% COLA
SUMMER BRIDGE FOR HEAD START	Episcopal Children Services	\$ 183,352	\$ 190,686 Full year contracts & includes 4% COLA
PROJECT YOUTH BUILD PARENTING PROGRAM	FL Institute for Workforce Innovation, Inc. d/b/a Project YouthBuild	\$ 104,800	\$ 54,496 Ends March 2024 & includes 4% COLA
<b>GOAL 1: ALL CHILDREN AND YOUTH ARE HEALTHY AND HAVE NUTURING CAREGIVERS AND RELATIONSHIPS</b>		<b>\$ 1,793,575</b>	<b>\$ 1,133,572</b>
<b>GOAL 2: ALL CHILDREN CAN LEARN WHAT THEY NEED TO BE SUCCESSFUL</b>			
<b>PROGRAM</b>			
TRANSFORMATIVE PROFESSIONAL DEVELOPMENT	Early Learning Coalition of Alachua County	\$ 248,026	\$ - Not Funded in 2023-24
V'LOCITY MASTER CLASS SERIES	Business Leadership Institute for Early Learning	\$ 101,330	\$ 105,383 Full year contracts & includes 4% COLA
ACCREDITATION ACADEMY	Multiple	\$ 181,387	\$ 188,642 Full year contracts & includes 4% COLA
PHILANTHROPY HUB	Community Foundation of North Central Florida	\$ 8,500	\$ - Not Funded in 2023-24
SUMMER PROGRAMMING (2021-2024)	Alachua County Camp 13382	\$ 43,730	\$ 45,480 Full year contracts & includes 4% COLA
SUMMER PROGRAMMING (2021-2024)	Boys & Girls Clubs 13384	\$ 142,621	\$ 148,326 Full year contracts & includes 4% COLA
SUMMER PROGRAMMING (2021-2024)	Cade Museum 13385	\$ 17,309	\$ 18,002 Full year contracts & includes 4% COLA

GOALS / STRATEGIES		2023 Budgeted Funding	2024 Program Budget	2024 Budget Type
SUMMER PROGRAMMING (2021-2024)	City Of Alachua 13386	\$ 70,932	\$ 73,769	Full year contracts & includes 4% COLA
SUMMER PROGRAMMING (2021-2024)	Community Impact 13387	\$ 147,444	\$ 153,342	Full year contracts & includes 4% COLA
SUMMER PROGRAMMING (2021-2024)	Cultural Arts Coalition 13388	\$ 29,600	\$ 30,784	Full year contracts & includes 4% COLA
SUMMER PROGRAMMING (2021-2024)	Deeper Purpose Community Church 13389	\$ 97,351	\$ 101,245	Full year contracts & includes 4% COLA
SUMMER PROGRAMMING (2021-2024)	Gainesville Area Tennis Association 13391	\$ 71,208	\$ 74,057	Full year contracts & includes 4% COLA
SUMMER PROGRAMMING (2021-2024)	Gainesville Circus Center	\$ 26,813	\$ 27,885	Full year contracts & includes 4% COLA
SUMMER PROGRAMMING (2021-2024)	Girls Place, Inc. 13393	\$ 95,707	\$ 99,535	Full year contracts & includes 4% COLA
SUMMER PROGRAMMING (2021-2024)	Good News Art 13394	\$ 167,220	\$ 173,908	Full year contracts & includes 4% COLA
SUMMER PROGRAMMING (2021-2024)	I AM STEM 13393	\$ 173,512	\$ 180,452	Full year contracts & includes 4% COLA
SUMMER PROGRAMMING (2021-2024)	Just For Us 13437	\$ 35,112	\$ 36,516	Full year contracts & includes 4% COLA
SUMMER PROGRAMMING (2021-2024)	Kids Count in Alachua County, Inc. 13397	\$ 34,793	\$ 36,185	Full year contracts & includes 4% COLA
SUMMER PROGRAMMING (2021-2024)	Santa Fe College	\$ 43,313	\$ 45,046	Full year contracts & includes 4% COLA
SUMMER PROGRAMMING (2021-2024)	Greater Duval	\$ 52,902	\$ 55,018	Full year contracts & includes 4% COLA
SUMMER PROGRAMMING (2021-2024)	St Barbara 13400	\$ 66,606	\$ 69,271	Full year contracts & includes 4% COLA
SUMMER PROGRAMMING (2021-2024)	Star Center Theater 13401	\$ 99,670	\$ 103,657	Full year contracts & includes 4% COLA
SUMMER PROGRAMMING (2021-2024)	Traveling Art Camp 13402	\$ 180,353	\$ 187,567	Full year contracts & includes 4% COLA
SUMMER PROGRAMMING (2021-2024)	YMCA 13398	\$ 201,960	\$ 210,038	Full year contracts & includes 4% COLA
SUMMER PROGRAMMING (2021-2024)	UF CROP	\$ 50,923	\$ 52,960	Full year contracts & includes 4% COLA
SUMMER PROGRAMMING (2021-2024)	City of Alachua FY 2022 expense payable	\$ 2,022	\$ -	Full year contracts & includes 4% COLA
SUMMER PROGRAMMING (2023 only)	Greater Bethel AME	\$ 50,000	\$ -	Not renewable, one year only
SUMMER PROGRAMMING (2021-2024)	University of Florida Incugator	\$ 12,240	\$ 12,730	Full year contracts & includes 4% COLA
SUMMER PROGRAMMING (2021-2024)	Gainesville Chamber Orchestra	\$ 7,500	\$ 7,800	Full year contracts & includes 4% COLA
SUMMER PROGRAMMING (2021-2024)	A-Team Consultants and Training Camp	\$ 24,992	\$ 25,992	Full year contracts & includes 4% COLA
SUMMER PROGRAMMING (2021-2024)	Empowerment Consultant & Associates Camp	\$ 12,253	\$ 12,743	Full year contracts & includes 4% COLA
Summer Camp Incentives		\$ 100,000	\$ 100,000	Summer camp incentives
<b>ENRICHMENT PROGRAMMING:</b>				
ENRICHMENT PROGRAMMING (2021-2024)	CE Underground Kitchen	\$ 70,567	\$ 73,389	Full year contracts & includes 4%

GOALS / STRATEGIES		2023 Budgeted Funding	2024 Program Budget	2024 Budget Type
ENRICHMENT PROGRAMMING (2021-2024)	Motiv8U	\$ 47,880	\$ 49,795	Full year contracts & includes 4% COLA
ENRICHMENT PROGRAMMING (2021-2024)	Cultural Arts Coalition	\$ 15,480	\$ 16,099	Full year contracts & includes 4% COLA
ENRICHMENT PROGRAMMING (2021-2024)	UF Natural History Museum	\$ 23,460	\$ 24,398	Full year contracts & includes 4% COLA
ENRICHMENT PROGRAMMING (2021-2024)	Child Advocacy Center	\$ 11,172	\$ 11,619	Full year contracts & includes 4% COLA
ENRICHMENT PROGRAMMING (2021-2024)	Freedom School	\$ 110,000	\$ 114,400	Full year contracts & includes 4% COLA
<b>AFTERSCHOOL PROGRAMMING:</b>			\$ 1,200,000	
AFTERSCHOOL PROGRAMMING (RFP 2023-01)	Boys and Girls Club of Alachua County*	\$ 185,412		Pending contract negotiation
AFTERSCHOOL PROGRAMMING (RFP 2023-01)	Deeper Purpose Community Church, Inc.*	\$ 107,818		Pending contract negotiation
AFTERSCHOOL PROGRAMMING (RFP2023-01)	Gainesville Area Tennis Association (Aces in Motion)*	\$ 259,584		Pending contract negotiation
AFTERSCHOOL PROGRAMMING (RFP 2023-01)	Gainesville Circus Center*	\$ 128,972		Pending contract negotiation
AFTERSCHOOL PROGRAMMING (RFP2023-01)	Girls Place, Inc.*	\$ 127,933		Pending contract negotiation
AFTERSCHOOL PROGRAMMING (RFP2023-01)	Kids Count in Alachua County, Inc.*	\$ 200,926		Pending contract negotiation
DOLLY PARTON IMAGINATION LIBRARY	Gainesville Thrive	\$ 14,896	\$ 30,000	Full year & increase for rural expansion
PEAK LITERACY PROGRAM	Vineyard Christian Fellowship of Gainesville, FL	\$ 59,646	\$ 31,016	Ends March 2024 & includes 4% COLA
OPERATION FULL STEAM*	Cade Museum	\$ 36,131	\$ 18,788	Ends March 2024 & includes 4% COLA
TEENSWORK ALACHUA MARKETING & RECRUITMENT	TBD	\$ 102,500	\$ 106,600	Full year contracts & includes 4% COLA
TEENSWORK ALACHUA	TBD	\$ 271,443	\$ 282,301	Full year contracts & includes 4% COLA
TEENSWORK ALACHUA YOUTH PAYROLL	TBD	\$ 492,554	\$ 512,256	Full year contracts & includes 4% COLA
NEW TECH NOW STE2AM ENGINE PROGRAM	New Technology Made Simple Now Inc	\$ 66,781	\$ 34,726	Ends March 2024 & includes 4% COLA
<b>TOTAL GOAL 2: ALL CHILDREN CAN LEARN WHAT THEY NEED TO BE SUCCESSFUL</b>		<b>\$ 4,930,483</b>	<b>\$ 4,881,720</b>	
<b>GOAL 3: ALL CHILDREN LIVE IN A SAFE COMMUNITY PROGRAM</b>				
BIG BROTHERS BIG SISTERS OF ALACHUA COUNTY	Big Brothers Big Sisters of Tampa Bay, Inc.	\$ 41,296	\$ -	Contract ends September 2023
PEACEFUL PATHS INCREASING SERVICE VOLUME	Peaceful Paths, Inc.	\$ 38,427	\$ 19,982	Ends March 2024 & includes 4% COLA
Midnight Basketball	City of Gainesville	\$ 19,152	\$ 19,918	Full year contracts & includes 4% COLA
<b>TOTAL GOAL 3: ALL CHILDREN LIVE IN A SAFE COMMUNITY</b>		<b>\$ 98,875</b>	<b>\$ 39,900</b>	
<b>SOCIAL &amp; EMOTIONAL LEARNING</b>		<b>\$ 125,000</b>	<b>\$ 125,000</b>	
<b>MENTORING &amp; CHARACTER BUILDING</b>		<b>\$ 500,000</b>	<b>\$ 500,000</b>	



<b>GOALS / STRATEGIES</b>	<b>2023 Budgeted Funding</b>	<b>2024 Program Budget</b>
Currently Under RFP		
<b>EMERGENT NEEDS FUNDS</b>	\$ 150,000	\$ 150,000
<b>COMMUNITY ENGAGEMENT / SPONSORSHIPS</b>	\$ 60,000	\$ 60,000
<u>PROGRAM</u>		
<u>AGENCY</u>		
<b>FY22 PROGRAM FUNDING TOTAL__</b>	\$ 7,657,934	\$ 6,890,193
<b>APPROVED BUDGET</b>	\$ 7,773,302	\$ 7,773,302
<b>Total Unallocated</b>	\$ 115,368	\$ 883,109

2024 Budget Type